

**CITY OF JACKSONVILLE
LENNY CURRY, MAYOR
ADOPTED ANNUAL BUDGET
FISCAL YEAR 2017-2018**

CONSOLIDATED CITY - COUNTY
Duval County
City of Jacksonville, Florida
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018



Lenny Curry
MAYOR

Sam Mousa
CHIEF ADMINISTRATIVE OFFICER

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Al Ferraro, District 2
Aaron L. Bowman, District 3
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Lori N. Boyer, District 5
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Dear Citizens of Jacksonville:

It is my great privilege to present to you the Fiscal Year 2017-2018 budget for the City of Jacksonville. For the third consecutive year, Jacksonville is operating with a balanced budget that reflects our commitment to community priorities, proper stewardship of taxpayer resources, and continued efforts in the areas of:

- Public Safety
- Economic Development
- Neighborhood Revitalization
- Youth Enrichment
- Health and Wellness
- Leadership and Accountability



Thank you to members of the Jacksonville City Council for their collaboration and thoughtful deliberation throughout the budgetary process. I am also grateful for the dedicated and outstanding efforts of City staff to build a solid financial plan and budget document that carry out the important work described herein. With this budget, my administration re-commits to strong, principled, and disciplined fiscal management designed to improve quality of life for all Jacksonville residents.

Consistent with my two previous budgets, public safety remains a top priority. This budget includes historic and long-overdue increases in police staffing, along with additional personnel and equipment for fire and rescue. Having successfully addressed pension reform, we are better able to move forward on much-needed investments in partnerships and infrastructure improvements intended to positively impact neighborhoods, communities, and youth throughout Jacksonville.

Budgets reflect a community's greatest priorities. For that reason, I am proud that this budget is focused on safe neighborhoods, building economic growth and momentum, and the prudent, strategic management of taxpayer dollars. This plan continues us on a path to enhancing the lives of every citizen in every ZIP code.

Thank you for the opportunity to serve as your mayor at this exciting time in Jacksonville's history.

Sincerely,

A handwritten signature in black ink that reads "Lenny Curry". The signature is written in a cursive, flowing style.

Mayor Lenny Curry



ANNA LOPEZ BROSCHE
PRESIDENT
Council Member,
At-Large Group 1
E-Mail: ABrosche@coj.net

OFFICE OF THE CITY COUNCIL



Fellow Citizens of Jacksonville,

Your City Council has adopted a balanced budget for FY 2018 that is both balanced and reflective of your priorities and those of Mayor Curry, without the need for an increase in taxes. This year we were able to do so while providing important enhancements for public safety and infrastructure.

The City Council, as the body charged in our charter with responsibility for review and adoption of the annual budget, completed its work on time with a level of professionalism and cooperation worthy of imitation. This year's process was a tribute to the leadership of Finance Committee Chair Garrett L. Dennis, the hard work of his committee members, the Council Auditor and his team, all our staff, and the Mayor's administration. I extend my thanks to all who played a role in the budget process.

The adopted budget clearly reflects the importance of public safety to our citizens. As requested by Sheriff Williams, and recommended by the Mayor, we provided funding for 100 additional police officers, to be phased in throughout the year as classes graduate from the police academy, to help further address the issue of violence in our community. Additionally, the budget includes funding for 42 new firefighters to be added throughout the year to staff a new fire station and several additional rescue units to meet increased call volume and reduce response times.

The budget included an increase in the amount of capital improvement spending of \$48 million over last year (\$150M vs. \$102M). Needed infrastructure improvements including roadway resurfacing projects, sidewalk improvements (including ADA compliance), and public buildings improvements (including ADA compliance) were some of the many investments made in the capital improvement plan. Plans for future development in the core downtown area were also funded via projects for the demolition and remediation of the former City Hall and Courthouse sites. The Safer Neighborhood Investment Plan recognized the need for enhanced capital projects for public safety and our parks system. All of these projects were made possible via funding increases from pay-as-you-go and debt management plan components. In addition to capital improvements, additional operating resources were allocated to increased frequency of right-of-way, park and ballfield mowing to improve their attractiveness. Passage of the August 2016 voter referendum approving the pension sales tax and the subsequent approval of new union contracts in 2017 that closed the City's defined benefit pension plans has provided the solution for our enormous unfunded pension liability and made available a substantial portion of the funding for these improvements.

The Mayor and City Council took advantage of improving budget resources this year to make long-needed investments in both capital projects and day-to-day operations, and we look forward to continuing the ongoing process of making Jacksonville a great place to live, work and raise a family.

On behalf of my colleagues on the City Council, thank you for allowing us to serve you.

Sincerely,

Anna Lopez Brosche
President
Jacksonville City Council



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Jacksonville
Florida**

For the Fiscal Year Beginning

October 1, 2016

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2016. The City has received this honor for the past thirty years.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

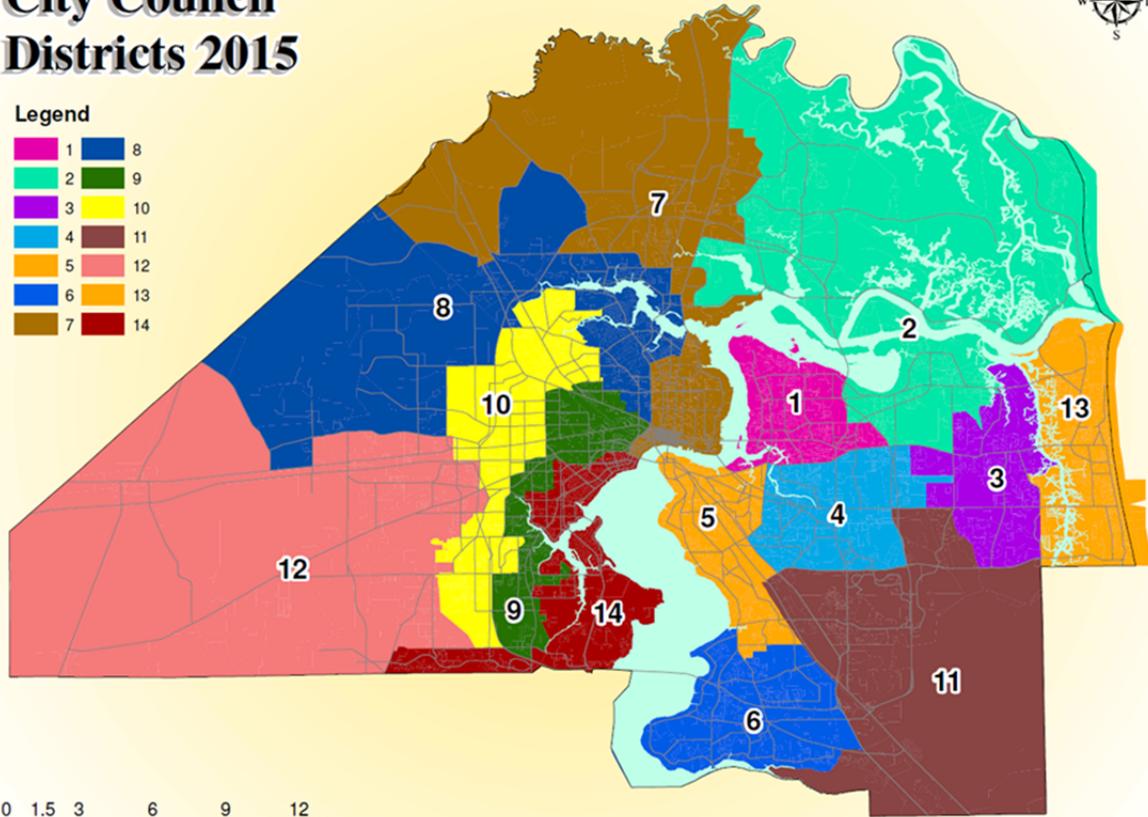
The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Council Districts 2015



Legend

1	8
2	9
3	10
4	11
5	12
6	13
7	14



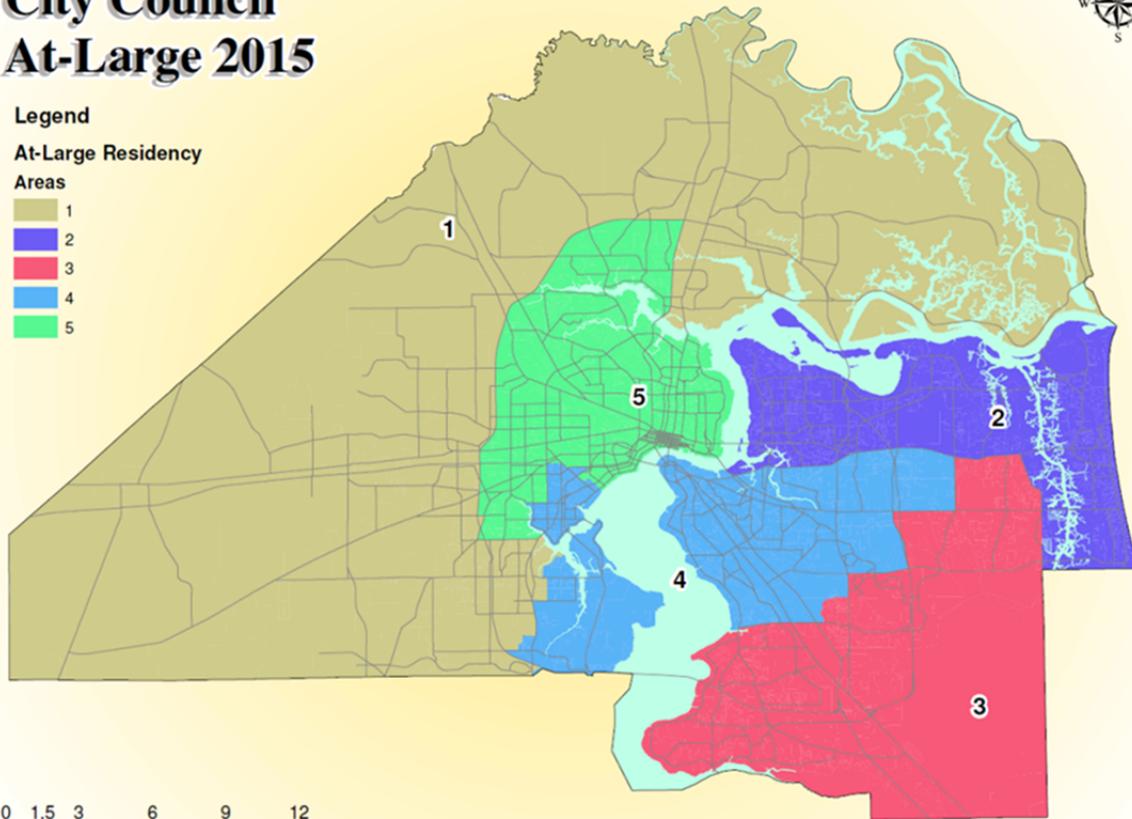
City Council At-Large 2015

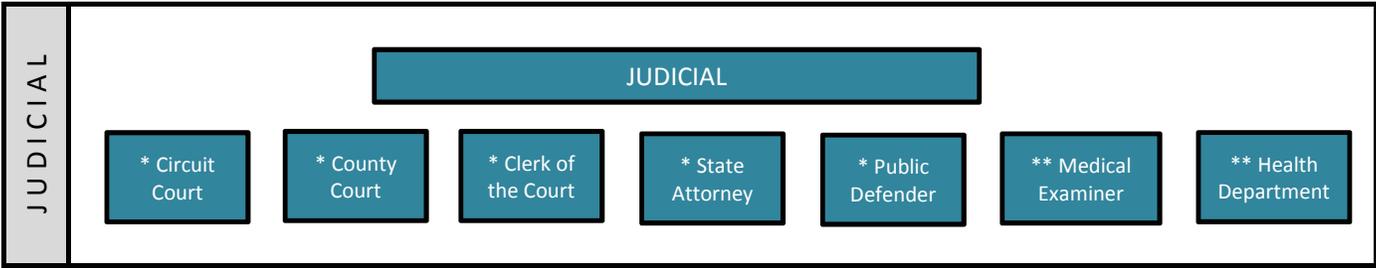
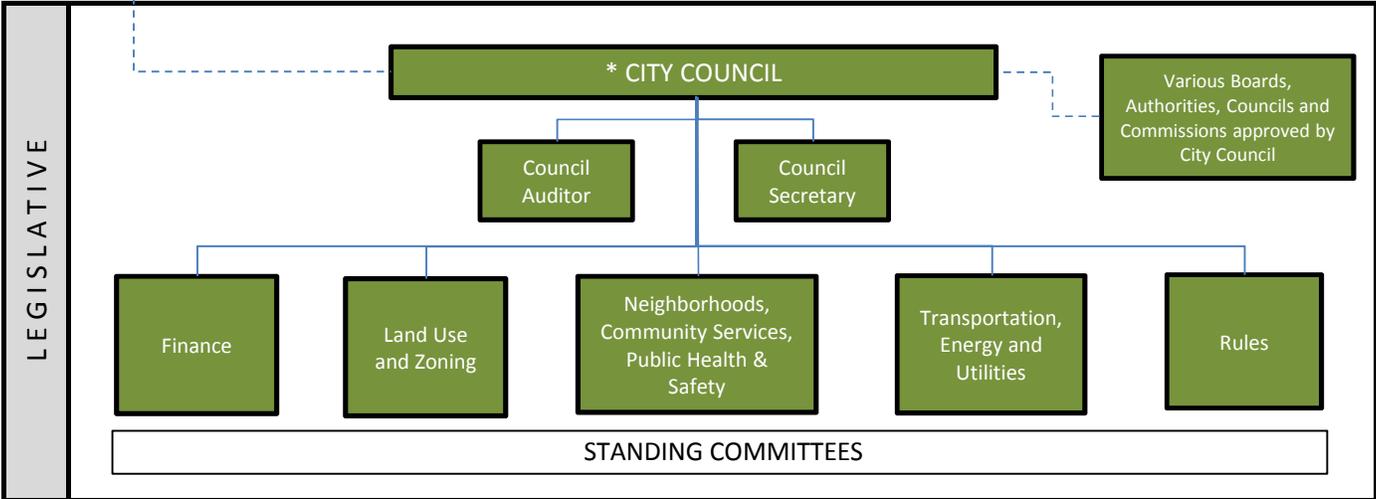
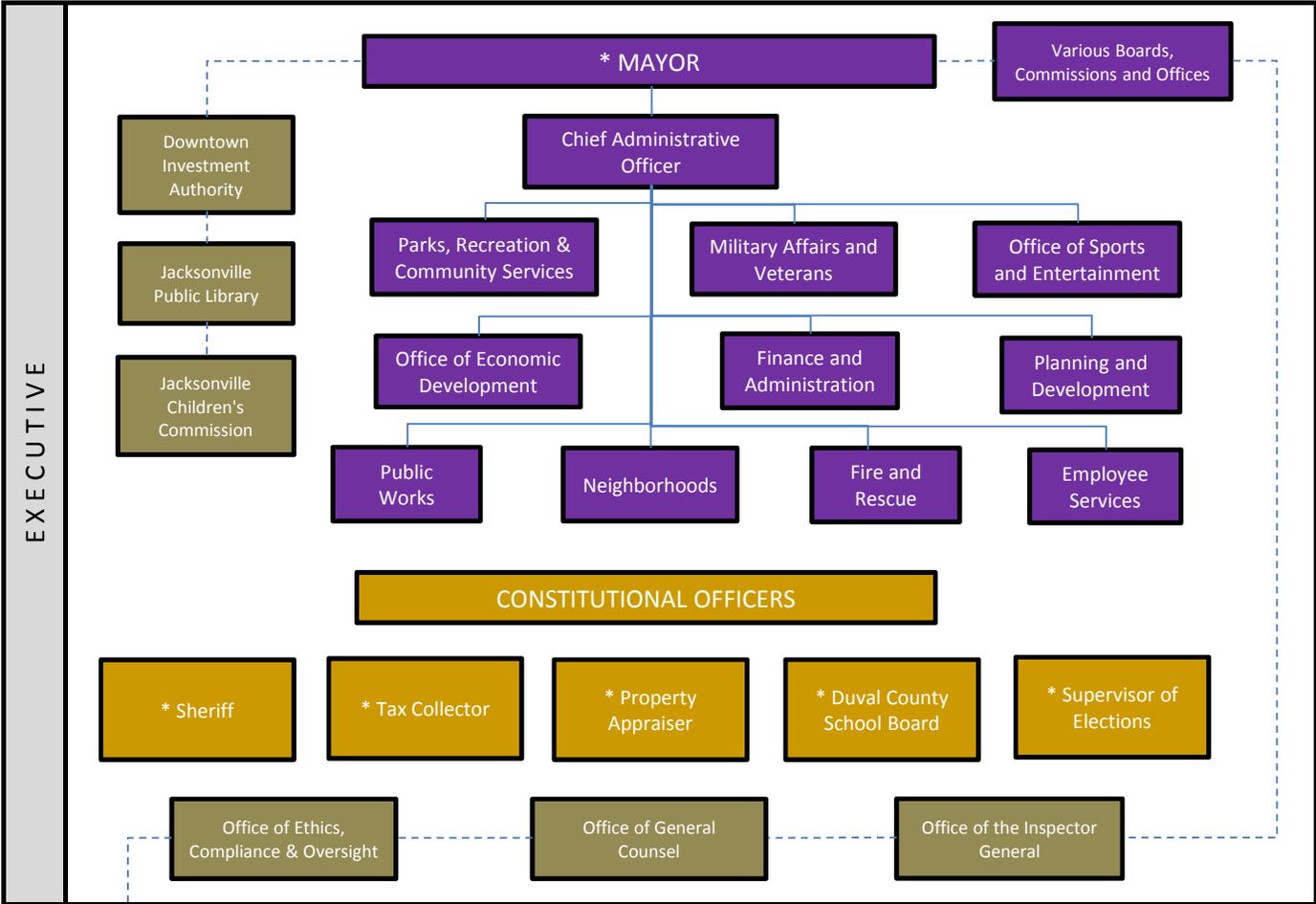


Legend

At-Large Residency Areas

1
2
3
4
5





* Elected Official

** Appointed by the Governor

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGETS AND ACTUALS**

Mayor's Priority: Improve public safety with resources and efforts that bolster law enforcement, intervention and prevention services.

Department / Activity	Measurement	Target	Year-End
<u>Finance and Administration</u>			
Fleet Management	Average number days to complete JFRD vehicle repairs	2.0	1.7 *
Fleet Management	Average number days to complete JSO vehicle repairs	1.0	1.8 *
Fleet Management	Percent of PMs completed timely for JFRD	80%	71.8% *
Fleet Management	Percent of PMs completed timely for JSO	90%	78.3% *
Fleet Management	Percent of safety inspections completed timely for JFRD	75%	61.7% *
Fleet Management	Percent of safety inspections completed timely for JSO	95%	91.0% *
<u>Fire and Rescue</u>			
Fire Inspections	Number fire safety inspections completed per month	2,000	1,257 *
Fire Operations	Response time - Fire - reduction in turnout times from when the station receives call and the computer records trucks are moving	10%	5.9% *
Rescue Operations	Response time - Rescue - reduction in turnout times from when the station receives call and the computer records trucks are moving	10%	6.7% *
<u>Jacksonville Children's Commission</u>			
After School Program	Number After School Program participants	12,000	8,344 *
Summer Jobs Program	Number Summer Youth Camp participants	6,600	6,704 *
Summer Jobs Program	Number Summer Youth jobs participants	400	0
<u>Jacksonville Journey</u>			
Ex-Offender Program	Number job placements - Ex-Offender Program	289	200
Juvenile Crime Prevention	Number program participants Juvenile Crime Prevention	131	138
<u>Office of the Sheriff</u>			
Office of the Sheriff	911 response time for priority one and two calls - maintain less than 7 minute average	7	7.85 *
Office of the Sheriff	Decrease in total number of Priority Incidents citywide	2%	2.61% *
Office of the Sheriff	Total number of community engagement activities annually	350	721
<u>Public Library</u>			
Literacy Program	Number of high school diplomas or high school equivalency diplomas awarded	25	27
Summer Learning Program	Youth participation in Summer Learning Program activities	53,600	55,213

* Monthly or Quarterly Average

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	Year-End
<u>Downtown Investment Authority</u>			
Commercial Property	Commercial Occupancy Rate - Maintain an occupancy rate of 77% or better	77%	88.7% *
Residential Property	Residential Occupancy Rate - Maintain an occupancy rate of 92% or better	92%	96.4% *
Retail Store Front	Retail Storefront Occupancy Rate - Maintain an occupancy rate of 70% or better	70%	89.3% *
<u>Finance and Administration</u>			
Procurement	Dollars Jacksonville Small Emerging Business (JSEB) contracts awarded annually	\$22,392,033	\$14,841,249
Procurement	Number Jacksonville Small Emerging Business (JSEB) contracts awarded annually	75%	58%
<u>Jacksonville Children's Commission</u>			
Meals Program	Number of children's meals served after school	865,000	604,904
Meals Program	Number of children's meals served during summer	300,000	217,770
Meals Program	Number of children's snacks served year round	755,000	1,404,539
<u>Military Affairs and Veterans</u>			
Homeless Veteran Reintegration Program	Number of homeless veterans enrolled for services	150	344
Homeless Veteran Reintegration Program	Number of homeless veterans placed in jobs	70	83
Veteran Services	Number of City hosted events	10	45
Veteran Services	Number of events that the City of Jacksonville participated	100	245
Veteran Services	Number of veterans served in person	6,000	9,845
Veteran Services	Total veteran contacts	200,000	289,029
<u>Neighborhoods</u>			
630-CITY	Percent of service requests closed timely city-wide	86%	85.3% *
Housing	Number of families assisted in home-ownership programs	307	154
<u>Office of Economic Development</u>			
Northwest Economic Development Fund	Value of funding provided	\$3,000,000	\$9,039,400
Small Business & Entrepreneurial Assistance	Number of businesses assisted	450	510

* Monthly or Quarterly Average

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	Year-End
<u>Public Library</u>			
Career Source	"Economic Success" program attendance (includes Career Source programs, digital literacy classes, and other library events on this theme)	12,000	24,633
<u>Sports and Entertainment</u>			
Public Facilities	Attendance to events managed by SMG	2,397,000	2,224,008
Special Events	Number of participants to Sports and Entertainment Office Events	350,700	472,515
Special Events	Total number of permitted events/projects	235	243

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Improve services to youth with partnerships and programs that promote education, enrichment, and crime prevention.

Department / Activity	Measurement	Target	Year-End
<u>Jacksonville Children's Commission</u>			
Mayor's Early Literacy	Number participants Mayor's Book Club	9,000	8,882 *
Youth Program	Number youth served through JCC programs	24,000	23,150
<u>Parks, Recreation and Community Services</u>			
Extension Services	Number youth participants in 4H programs	6,825	13,483
<u>Public Library</u>			
Literacy Program	Number "Virtual Library Cards" issued - Jacksonville Public Library/Duval County Public School partnership	127,000	134,259
Literacy Program	Number of books circulated from youth/children's collections	2,100,000	1,721,650
Youth Program	Number of youth served through classroom visits and field trips - Jacksonville Public Library/Duval County Public School partnership	31,000	20,853

* Monthly or Quarterly Average

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	Year-End
<u>Finance and Administration</u>			
Fleet Management	Percent of PMs completed timely for Parks, Recreation & Community Services	90%	65.8% *
Fleet Management	Percent of PMs completed timely for Public Works	90%	68.5% *
Fleet Management	Percent of safety inspections completed timely for Parks, Recreation & Community Services	90%	63.8% *
Fleet Management	Percent of safety inspections completed timely for Public Works	90%	72.4% *
<u>Neighborhoods</u>			
Animal Care and Protective Services	Number of animals spayed/neutered	5,000	5,267
Animal Care and Protective Services	Percent live release rate	90%	90.6% *
Municipal Code Compliance	Number code enforcement cases issued annually	42,000	47,885
Municipal Code Compliance	Number of inspections performed annually	108,000	123,497
Neighborhood Services	Number community meetings (CPACs, HOAs Nbhd Assns.)	215	239
<u>Parks, Recreation and Community Services</u>			
Rec & Community Programming	Number of participants - Recreation and Community	8,380	41,576
Rec & Community Programming	Number of programs - Recreation and Community	42	105
Senior Services	Number program participants for senior programs	3,500	6,917 *
Various	Number of park facility assessments completed	60	81
<u>Planning and Development</u>			
Building Inspection	Number commercial building permits issued	1,669	2,306
Building Inspection	Number residential building permits issued	10,729	11,825
<u>Public Library</u>			
Programs	Number of library programs - number of participants	185,000	234,652
Programs	Number of library programs for any age	11,500	14,331
Resources	Community use of meeting rooms - # of meetings	36,000	36,946
Resources	Community use of meeting rooms - # of participants	260,000	349,817

* Monthly or Quarterly Average

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	Year-End
<u>Public Works</u>			
Mowing & Landscape Maint	Number of acres mowed	196,669	96,774
ROW & Stormwater Maint	Number pedestrian/bikeway miles created	0.53	3.48
ROW & Stormwater Maint	Number road miles resurfaced, micro-surfaced and/or rejuvenated	88	83.76
Solid Waste	Number litter miles collected	1,000	4,171 **
Solid Waste	Number tons litter collected	330	867 **
Solid Waste	Tons of recycle materials	35,000	47,818 **
Traffic Engineering	Number of COJ Traffic Signals receiving preventive maintenance	430	113
Traffic Engineering	Number of FDOT Traffic Signals receiving preventive maintenance	599	701

** Year-end actuals are inflated due to hurricane activities.

**PERFORMANCE MEASURES
FISCAL YEAR 2016 - 2017 TARGET AND ACTUALS**

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Activity	Measurement	Target	Year-End
<u>Employee Services</u>			
Talent Acquisition	Positions vacant greater than 120 days after request from Department	36.10%	34.26% *
Talent Acquisition	Positions vacant less than 120 days	63.90%	65.74% *
Talent Acquisition	Turn-over rate	11.00%	9.74% *
<u>Finance and Administration</u>			
Accounting	Percent of payments mailed within 30 days of delivery/invoice date.	90%	77.8% *
Accounting	Percent of payments submitted to GAD within 20 days of delivery/invoice date.	90%	80.9% *
Risk Management	Number of workers comp first report of injury notifications	950	1,278
Risk Management	Number of workers comp claims closed	1,100	1,298
Risk Management	Number of workers comp claims opened	1,200	1,329
<u>Jacksonville Human Rights Commission</u>			
EO/EA	Number of internal investigations completed in 90 days	70%	77% *
<u>Parks, Recreation and Community Services</u>			
Extension Services	Number participants in Extension Programs	46,937	38,663
Senior Services	Number children served by foster grandparent program	400	447 *
Senior Services	Number foster grandparents	77	84 *
Senior Services	Number senior meals served	232,000	202,559
<u>Public Library</u>			
Resources	Number of hits - JPL website	3,100,000	2,682,403
<u>Public Works</u>			
Public Buildings	Kilowatt hours consumed per sq. ft. - County Courthouse	11.03	10.69
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Austin Building	5.96	5.47
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Ball Building	14.13	11.79
Public Buildings	Kilowatt hours consumed per sq. ft. - Haverty's Building	10.27	9.67
Public Buildings	Kilowatt hours consumed per sq. ft. - Old County Courthouse	1.28	0.88
Public Buildings	Kilowatt hours consumed per sq. ft. - Police Memorial Building	32.65	27.88
Public Buildings	Kilowatt hours consumed per sq. ft. - Pre-Trial Detention Facility	14.31	13.19
Public Buildings	Kilowatt hours consumed per sq. ft. - St. James Building	11.17	14.17
Public Buildings	Kilowatt hours consumed per sq. ft. - Yates Building	17.60	19.45

* Monthly or Quarterly Average

ADVISORY BOARDS AND COMMISSIONS

CIVIL SERVICE BOARD

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

CONSTRUCTION TRADES QUALIFYING BOARD

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors in the areas of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, windows and doors, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors, assuring they meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors, commercial pool, residential pool and pool servicing contractors, demolition, marine and stucco specialty contractors, roofing contractors, and sheet metal contractors.

MAYOR'S COMMISSION ON STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed and to encourage women to become actively involved in community matters. This is achieved by working to encourage women in leadership roles.

DIVISIONAL FUNCTION AND HIGHLIGHTS

CIVIL SERVICE BOARD

FUNCTION:

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

HIGHLIGHTS:

- The Civil Service Board was named as the appropriate City agency to hear Whistleblower Complaints of Retaliation in Ordinance 2013-283-E. As a result, a new Addendum No. 4 was created and added to the Civil Service and Personnel Rules and Regulations. The new addendum establishes the Designated Whistleblower Complaint of Retaliation Hearing Procedure.

CONSTRUCTION TRADES QUALIFICATION BOARD

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

HIGHLIGHTS:

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working to update its data collection system with the assistance of Information Technology Department. This will create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB is working to update the notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

MAYOR'S COMMISSION ON THE STATUS OF WOMEN

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.

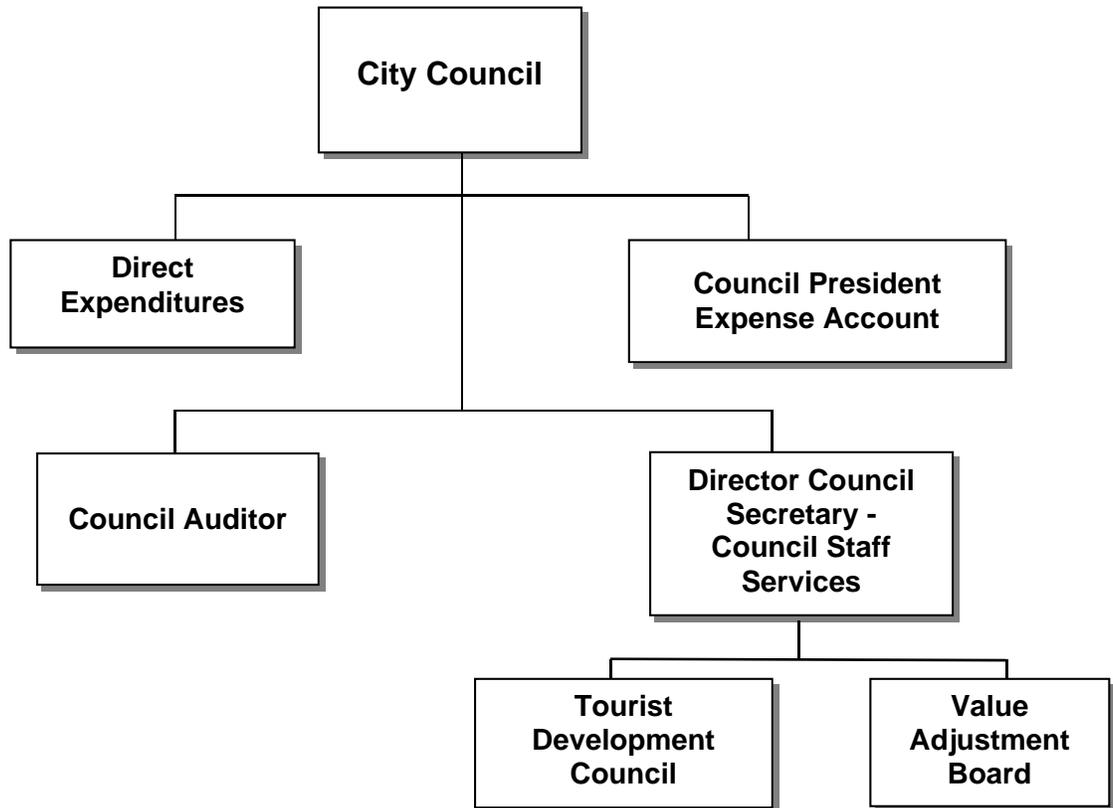
CITY COUNCIL

DEPARTMENT MISSION:

The core mission of the Jacksonville City Council is to perform the legislative functions of the Consolidated City of Jacksonville. The City Council has two departments Council Staff Services - Director/Council Secretary and the Council Auditor's Office. The Director / Council Secretary is responsible for the divisions and functions of the department and exercises direct control and supervision over all department staff, excluding executive council assistants for whom the only administrative assistance is provided within the limitations under the municipal code, including the Division Chiefs and Assistant Chiefs, Tourist Development Council, Value Adjustment Board, and Records Management Retention. The Director / Council Secretary is also responsible for developing, providing and maintaining the budgets for Council Staff Services and the Value Adjustment Board Budget.

The Council Staff Services provides each member of the Council with the necessary clerical support, provides for the administrative affairs of the Council, and provides all staff support for the legislative functions for the Jacksonville City Council. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Tourist Development Council administers the Local Option Tourist Development Tax.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DIRECT EXPENDITURES

FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

COUNCIL PRESIDENT EXPENSE ACCOUNT

FUNCTION:

Pursuant to Ordinance 2002-0189-E and municipal code section 106.504, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

COUNCIL AUDITOR

FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to determine the financial condition of City activities.
- In addition to their audit schedule, they respond to council requests for information and provide support as requested to various Council committees.

DIRECTOR/COUNCIL SECRETARY - COUNCIL STAFF SERVICES

FUNCTION:

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

Office of Director- Council Secretary

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. The Director/Council Secretary is responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. This staff position is responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

Administrative Services

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

Legislative Services

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. Staff maintains all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff is responsible for updating the Jacksonville Municipal Code via a process called "Codification".

Council Research

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

VALUE ADJUSTMENT BOARD

FUNCTION:

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2016 VAB has received more than 3,200 petitions and has scheduled approximately 2,000 hearings to date. The number of hearings for the 2016 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

TOURIST DEVELOPMENT COUNCIL

FUNCTION:

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); the City Council Vice President; a past City Council President or a City Council member with interest or experience in the tourism industry; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); a representative with experience and background in the commercial airline industry; and two other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct the municipal stadium, now Everbank Field, and the other two percent is dedicated to tourism promotion. The TDC uses a portion of the money dedicated to tourism promotion to fund a contract with an outside vendor to provide; marketing and advertising services; convention sales and service activities geared towards group travel; and tourist and visitor center related activities designed to assist the out of town visitor.

CLERK OF THE COURT

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

DEPARTMENT MISSION:

The Duval County Clerk of Courts is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

DIVISIONAL FUNCTION AND HIGHLIGHTS

CLERK OF THE COURT - County Functions

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Legislature. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording and Tax Deeds.

FUNCTIONS:

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes
- Official Records Custodian
- Process Marriage Licenses
- Process passport applications and forward to the U.S. Department of State

HIGHLIGHTS:

Highlights of the Clerk of Court county functions include the following:

- The Clerk's Office offers passport services at our Beaches branch location in addition to the main location at the Duval County Courthouse. This function provides a great convenience for Duval County residents and those outside the county that need a passport.
- In an effort to continue to provide improved customer service and efficiency, both the Recording and Tax Deeds software programs will be enhanced or replaced. This will allow for improved integration and services to internal and external customers.

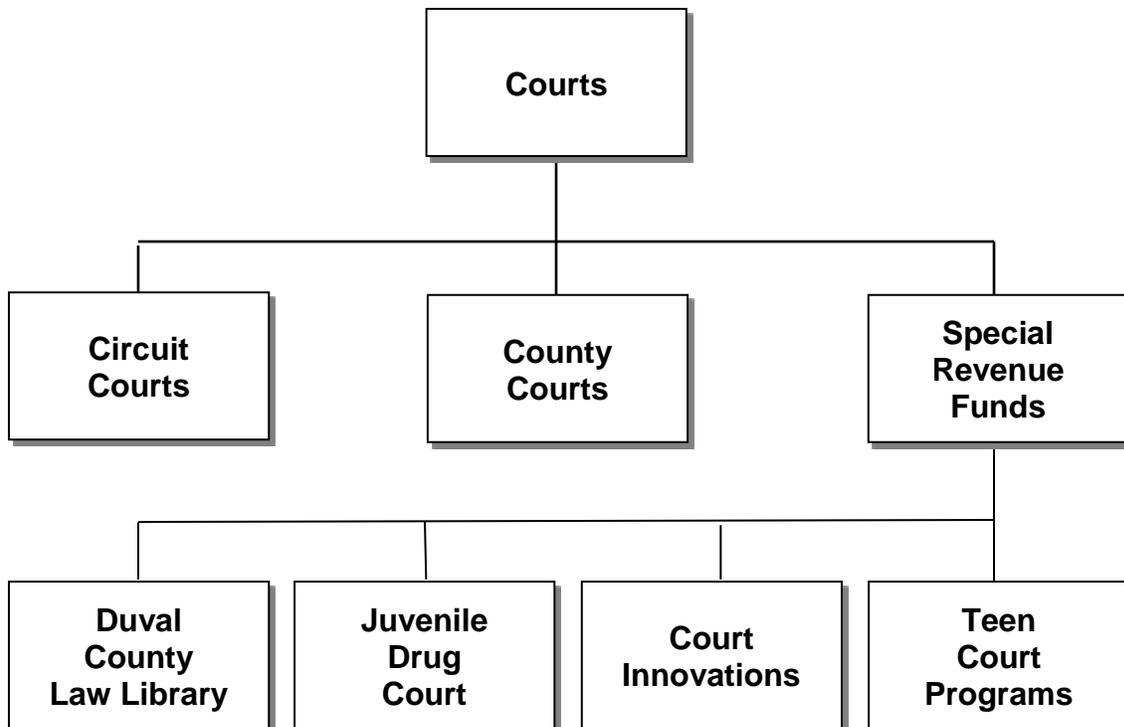
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



DIVISIONAL FUNCTION AND HIGHLIGHTS

CIRCUIT COURTS

FUNCTION:

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as, civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

HIGHLIGHTS:

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

COUNTY COURTS

FUNCTION:

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

HIGHLIGHTS:

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

SPECIAL REVENUE FUNDS

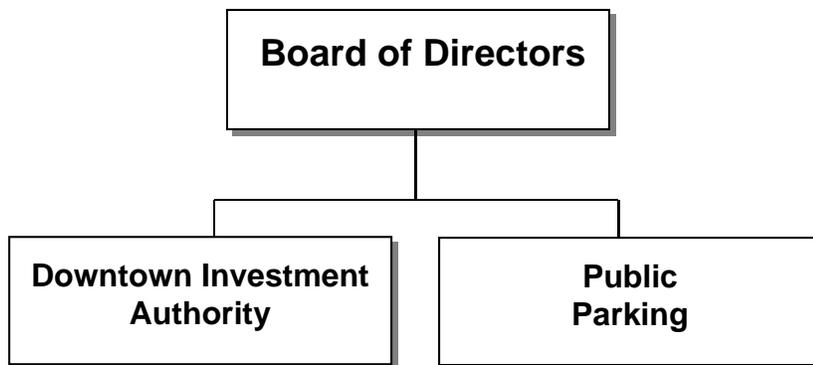
FUNCTION:

- As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Legal Aid, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

DOWNTOWN INVESTMENT AUTHORITY

DEPARTMENT MISSION:

The Downtown Investment Authority (DIA) has been designated by the City of Jacksonville as the Community Redevelopment Agency (CRA) for community redevelopment areas within the boundaries of Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. It is the desire of the City of Jacksonville to create a vibrant and dynamic downtown, so the DIA is charged with envisioning and formulating a community redevelopment area plan for downtown; which shall conform to the City's comprehensive plan and be sufficiently complete to indicate any proposed land acquisition, demolition, affordable housing, redevelopment, improvements and rehabilitation that is appropriate for the revitalization of downtown.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DOWNTOWN INVESTMENT AUTHORITY

FUNCTION:

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board.

HIGHLIGHTS:

DIA

- Work to reinforce Downtown as the City's unique epicenter showcasing its history, culture, and entertainment offerings, with opportunities for retail, commercial, and educational industries to ensure a thriving business environment.
- Attract and leverage capital to develop rental and owner-occupied housing in Downtown targeting key demographic groups seeking an urban lifestyle.
- Orchestrate necessary funding, community support and cross-administrative and agency coordination to prioritize and implement initiatives.
- Improve, maintain and program connectivity with the St. Johns River through an interconnected network of streets, pedestrian and bike-friendly infrastructure, public open spaces, adjacent neighborhoods and promoted events.
- Celebrate and leverage the St. Johns River as a Downtown's most vital public asset by providing a unified Riverfront framework that ensures a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers and visitors.
- Facilitate and advocate for healthy design-oriented development through planning and economic development policies.
- During FY 15-16, the DIA approved over 300 new apartment units in Downtown.
- During FY 15-16, the DIA managed the Downtown Retail Enhancement Program, which provided almost \$250,000 in forgivable loans and created 55 jobs while assisting retail establishments with tenant improvement costs.

Office of Public Parking

- The enforcement activity of the Office of Public Parking resulted in excess of 34k nonmoving violations resulting in \$1,352,158 in revenue.
- The Office of Public Parking has been granted the authority to issue "24-hour" notices and tow vehicles. This effort was established to augment the anti-blight initiatives by removing unsightly abandoned vehicles.

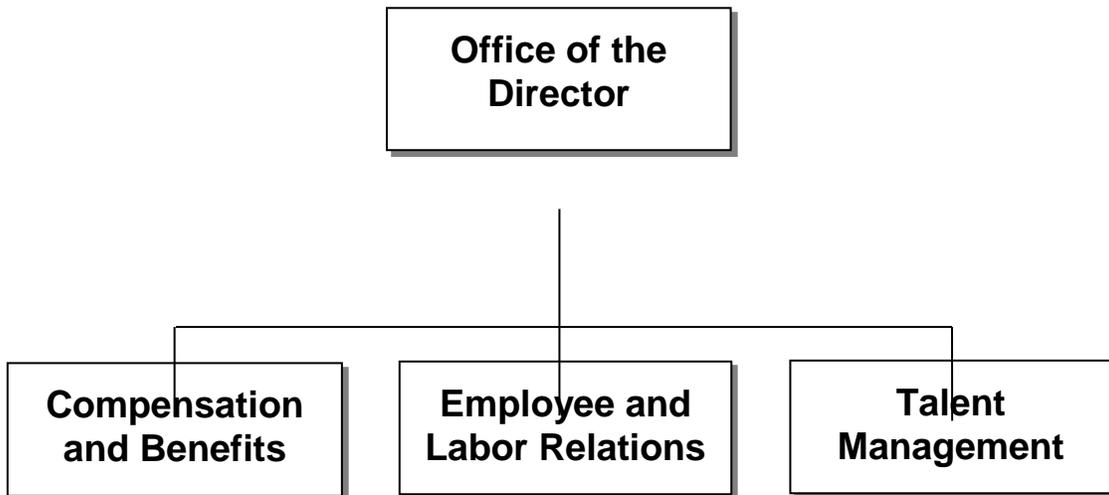
EMPLOYEE SERVICES

DEPARTMENT VISION:

The Vision of the Employee Services Department is dedicated to achieving the City's goal of making the City of Jacksonville a diverse, progressive, highly productive workforce that shows the utmost respect and appreciation for Jacksonville's taxpayers.

DEPARTMENT MISSION:

To partner with and support City departments and constitutional agencies by providing excellent services in the areas of recruitment and staffing, benefits administration, classification and compensation, and employee and labor relations that promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.



DIVISIONAL FUNCTION AND HIGHLIGHTS

COMPENSATION AND BENEFITS DIVISION

FUNCTION:

The Compensation and Benefits Division is responsible for the development, procurement, administration and servicing for all City employees, retirees and eligible dependents' benefits programs. We also provide the same services for constitutional offices and some outside agencies.

HIGHLIGHTS:

- Implementation of a new UF Health EPO plan
- Continuation of the City's new Wellness Program
- Implementation of new Medical ASO, Stop Loss and Pharmacy Services for a 1/1/18 effective date
- Implementation of new Retirement Plan Service Provider for the Defined Contribution and Deferred Compensation plans
- Implementation of new Benefit Consultant RFP for a 1/1/18 effective date
- Implementation of new Flexible Spending Provider RFP for a 1/1/18 effective date

EMPLOYEE AND LABOR RELATIONS

FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and harmonious employee and labor relations. This Division also houses HR Systems, including oracle and time and attendance or TAS, and the Family Medical Leave Act (FMLA) section which provides FMLA support citywide.

HIGHLIGHTS:

- More effectively manage the grievance process by addressing issues raised by employees and the unions in a Special Meeting forum for resolution outside the grievance process.
- Continue to maximize TAS and enhance utilization for departments reporting to the Mayor and Constitutional Offices
- Continue TAS/FMLA/ELR citywide training.
- Review and streamline internal processes for more efficiency
- Plan, prepare and manage the collective bargaining process for successor agreements per the guidance set forth by the administration.

TALENT MANAGEMENT

FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

HIGHLIGHTS:

- Continue in an active role in the ERP process.
- Continue to work with the Mayor's Office and other key players to improve the Mayor's Summer Jobs Program.
- Develop and implement innovative and creative recruitment strategies to help attract qualified applicants in underutilized classifications.
- Continue to attract qualified applicants through effective recruiting processes to hire a workforce that represents the makeup of our community
- Assist with the collective bargaining process by identifying areas within the contracts that need further discussion

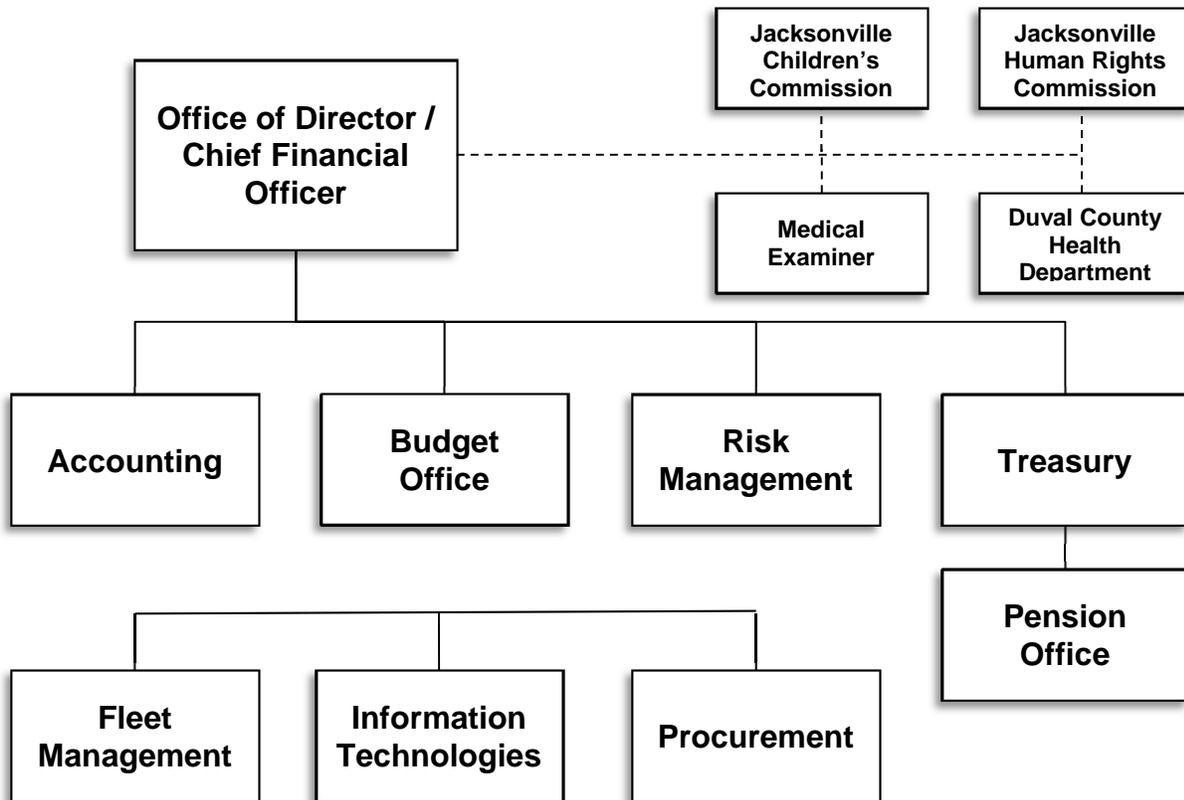
FINANCE AND ADMINISTRATION

DEPARTMENT VISION:

The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Jacksonville Children’s Commission, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.

DEPARTMENT MISSION:

The Finance and Administration department will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville. Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Jacksonville Children’s Commission, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF DIRECTOR / CHIEF FINANCIAL OFFICER

FUNCTION:

The Office of the Director houses the office of grants and compliance and provides the financial, managerial, and administrative support to the Department's divisions. The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use so they produce the best and safest possible returns.

HIGHLIGHTS:

- To represent the City of Jacksonville to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Monitor and advise of estimated costs and/or savings during negotiations to allow the administration to make fully informed financial decisions.
- Continue to review and confirm contract compliance of financial obligations of the consolidated government in accordance with applicable procedures, provisions and ordinances.

ACCOUNTING

FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

HIGHLIGHTS:

- The Accounting Division will prepare the Comprehensive annual Financial Report (CAFR) and coordinate the annual external financial audit. Prepare and coordinate the A-133 Single Audit for Federal and State grants awarded to the City. The goal is to receive an unmodified opinion on both audits.
- The Accounting Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting and anticipates receiving this award.
- Provide staff resources in support of the new Enterprise Resource Planning (ERP) system implementation.
- The Accounting Division pays approximately eight thousand employees on a bi-weekly basis and prepares payroll tax statements and W-2s, processes and audits vendor payments and issues 1099s annually, and prepares sales tax reports and remittances to the state of Florida on a monthly basis.

BUDGET OFFICE

FUNCTION:

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and reviews all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking ways to use city funds efficiently and assists continuously to improve productivity and effectiveness.

HIGHLIGHTS:

- Work with the Mayor's office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follows the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget more quickly.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

FLEET MANAGEMENT

FUNCTION:

Provide reliable, safe, and well maintained vehicles, equipment, services, and fuel to the city's agencies, independent authorities and state agencies by working with the different entities to; identify vehicle requirements, procure vehicles, implement preventative maintenance programs, schedule repairs and surplus the vehicles at the end of their usable life. These services are provided in an efficient manner to reduce downtime and operating costs of the vehicles and equipment.

HIGHLIGHTS:

- Re-chassis the Small Rescues. This program will reduce the replacement cost by 50%.
- Replace the remainder heavy rescues (15) with the smaller less expensive pickup based rescue. This endeavor will reduce the price of each rescue by \$90,855 and will also dramatically reduce the maintenance cost.
- Provide mobile repair and preventative maintenance services to JFRD that will reduce travel and down time of our fire apparatus.
- Continue the program of repurposing parts such as engines, transmissions, seats and other vehicle components that will create savings.
- Improve the working conditions of the Fleet Management Division to promote health, safety, and moral.

INFORMATION TECHNOLOGIES

FUNCTION:

The Information Technologies Division is responsible for the evaluation, procurement, development, maintenance and support of technology products, infrastructure and services for the City of Jacksonville. This includes data centers, network and server infrastructure, telephone and wireless communications, a joint public safety radio system, security, data and records administration, desktop and helpdesk support, GIS and a host of applications.

STRATEGY:

ITD's objective, through the use of technology and innovation, is to support the City's initiatives to advance Public Safety, Economic Development, Service to Youth, Healthy Citizens and Neighborhoods, and Government Efficiency and Effectiveness.

ITD's strategy to accomplish these objectives is through a series of goals that include:

- Realigning ITD to be more customer-focused; assisting customers with meeting their business needs through technology that makes sense.
 - Leveraging vendor Software as a Service (SaaS) and hosted solutions that fit the customer's business needs.
 - Reintroducing internal business processes within ITD that promote identifying the best and most appropriate products and technologies.
 - Ensuring long-term benefits from implementing products that allow for quicker delivery of services to the customer and the citizens they serve.
 - Filling vacancies through the use of contract to hire. Placing a greater emphasis on hiring application administrators and configurators to align with our vendor SaaS and hosted solutions strategy.
- Refreshing the City's end-of-life technology infrastructure in order to provide reliable support for the City's technologies, products and services.
- Ensuring technology security compliance.
- Enhancing accuracy of the Customer Billing Model (CBS).

HIGHLIGHTS:

- Public Safety improvements in FY2018 will include:
 - Refreshing radios for JFRD and JSO
 - Implementing a new Fire Station Alerting system for JFRD
 - Beginning implementation of a joint 911/Computer Aided Dispatch system upgrade for JSO and JFRD
 - Upgrading Fire Stations to VoIP phone technology
- Security enhancements
 - Targeted educational program to reduce the success rate of attacks
 - Continued fortification of multi-point protection strategy
- Hardware/software improvements
 - Network equipment refresh and speed increase
 - Refresh 350 Public Library workstations
 - Refresh 400+ Employee desktop and laptop computers
 - Update phone technology in the Ed Ball Building
 - Start of a multi-year migration to Office 365
- Continue focus on the enterprise application strategy, reducing 300+ individual applications to a more maintainable set of commercial products – Enterprise Resource Planning (ERP), Enterprise Permitting and Land Use, CRM system and Electronic Document Management.

PROCUREMENT

FUNCTION:

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars, through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customers service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves. Other functions that operate through the division include the Equal Business Opportunity Office (EBO) and contract and payment compliance services through the Office of the Ombudsman.

HIGHLIGHTS:

- Updated and revised procurement policies, procedures, and bid document templates to include new standard contract language.

TREASURY

FUNCTION:

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing of the City's capital expenses approved for borrowing.

HIGHLIGHTS:

- Focus on achieving the lowest cost of borrowing for City needs.
- Enhance compliance, reporting, and risk management processes.
- Seek to maximize the City's risk/return ratio on tax payer resources.

PENSION OFFICE

FUNCTION:

The Pension Office prudently and efficiently administers the City of Jacksonville Retirement System to ensure retiree and survivor benefits are paid to provide its various stakeholders with a high degree of customer service. Assets are managed to ensure a reasonable growth rate is achieved with a prudent level of risk and to establish consistent guidelines by Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- Focus on administering benefits accurately in alignment with Code and Pension Board Rules in a timely manner for the participant.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- Maintain low administrative and investment expenses.

RISK MANAGEMENT

FUNCTION:

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability for which the City is self-insured. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. Additionally, being self-insured for workers' compensation, automotive and general liability allows for flexibility in designing and implementing cost-saving measures. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Develop better analytics of City's loss data to provide more loss preventative measures around the City and reduce liabilities.
- Development and implement Emergency Action Plans to perform evacuation drills for City facilities.
- Continue to review and innovate in the area of first responder presumption claims and overall reduction in Workers' Compensation claims.
- Further capitalize on technology advancements in the Risk arena to develop better tools for departmental and executive use with training by our system administrator.

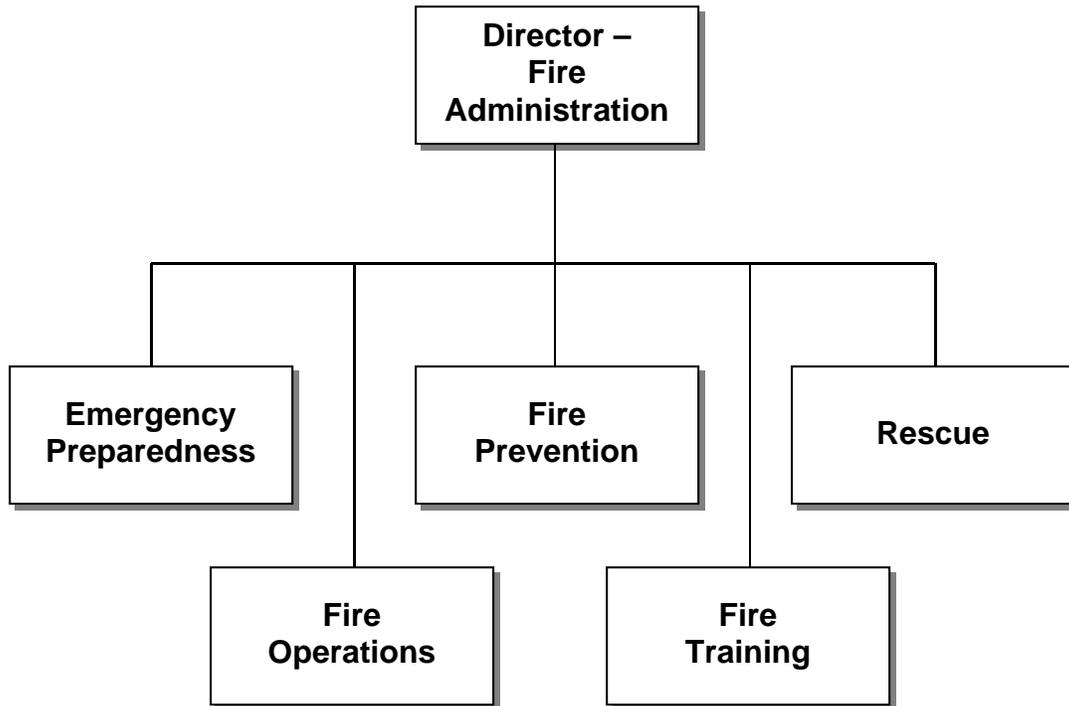
FIRE AND RESCUE

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DIRECTOR - FIRE ADMINISTRATION

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, compliance, recruiting, and community affairs.

HIGHLIGHTS:

- Continue to recruit a diverse workforce to staff Fire and Rescue units
- Continue to address public safety in response, prevention, training, and emergency preparedness to natural and manmade disasters
- Reduction of rescue response times and ISO Class 10 areas of the city
- Manage Department Budget (expenditures and revenue)
- Continue Leadership Training and Community Outreach
- Establish Safety Officer performance measurement tools

EMERGENCY PREPAREDNESS

FUNCTION:

Emergency Preparedness administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept. of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- Continue to operate throughout the year as local management to maintain the five pillars of emergency management: prevention, mitigation, preparedness, response, and recovery.
- Ensure the readiness of the Emergency Operations Center and any associated activities to include facilities, personnel, and equipment.
- Successfully provide training to personnel to ensure competency in emergency management systems (NIMS & ICS), emergency plans (CEMP & LMS), and emergency programs (EMAP).
- Apply and provide administrative oversight for various grants awarded to the City, such as Staffing for Adequate Fire & Emergency Response Grants (SAFER).
- Coordinate ongoing recovery efforts associated with Hurricane Matthew and other disasters.
- Support planning, preparedness activities, and incident management for significant special events around the city.
- Support the City of Jacksonville Planning Division to improve the local Community Rating System score for floodplain management.
- Coordinate with state and local agencies to maintain the Special Needs and Transportation Dependent Registry of residences that require additional assistance during times of disasters.
- Represent the City on the North East Florida Port Coordination Team, Sector Jacksonville, in coordination with USCG District Seven.

FIRE OPERATIONS

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

HIGHLIGHTS:

- The addition of 41 FTE's to cap (7 Rescue #73, 18 Temporary FS #63, and 17 Firefighters) so that 23% relief factor can be maintained. JFRD's relief factor is currently around 10%. This relief staffing is used to fill positions when personnel are on job injury, personal leave, sick leave, and military leave.
- Approved funding for capital equipment only for FS-61 for the Safer Neighborhoods Investment Plan in anticipation of a new fire station in the Argyle Forest/Oakleaf community. The land for the project has already been acquired by the city.
- Continue to hire qualified personnel to replace personnel retiring in FY 18.
- Continued to expand squad initiative to promote firefighter safety
- Continuous need of capital equipment items to ensure JFRD operational readiness.

FIRE PREVENTION

FUNCTION:

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

HIGHLIGHTS:

- Increased demand and call volume in fire safety inspections, plans review, and public education
- Increased personnel level in fire safety inspections to normal staffing levels
- Implementation of a new fire inspection program with ITD due to new inspection billing ordinance
- Replace the Fire Safety Fun House, which helps educate young children on fire safety and how to escape a house on fire

FIRE TRAINING

FUNCTION:

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD policies and procedures.

HIGHLIGHTS:

- Maintain compliance with state mandated certifications
- Continue to hire and retain a diverse workforce that is physically capable of performing the duties of a firefighter and provide a wellness initiative that will reduce worker's compensation claims.
- Institute training disciplines and guides to prepare and be ready to respond to local, regional or national events in the field.

RESCUE

FUNCTION:

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through the efficient delivery of high quality pre-hospital care and transport. This division also includes management of the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response time to the citizens of Jacksonville.

HIGHLIGHTS:

- In order to reduce response times and increased call volumes, nine (9) permanently staffed full-time Rescue units will be placed into service at the following fire stations in order of importance: Rescue 41 at FS 41, 965 Gavagan Rd, Rescue 12 at FS 12, 3408 Atlantic Blvd, Rescue 29 at FS 29, 13739 McCormick Rd, Rescue 37 at FS 37, 10151 Busch Dr., Rescue 17 at FS 17, 710 Huron St., Rescue 16 at FS 16, 2400 Barnstormer Rd, Rescue 14 at FS 14, 4242 Herschel St., Rescue 9 at FS 9, 4560 N. Main St., Rescue 11 at FS 11, 2732 Talleyrand Ave.
- In advance of the Rescue Division's 50th Anniversary (2017), new technologically advanced and invasive airway equipment, progressive treatment algorithms, medications, and clinical care guidelines have been implemented to help achieve EMS industry best practices and standards.
- Increased Special Event spectator coverage by 33 percent with the addition of a third ASAP (Mobile mini-rescue). ASAPs are staffed with two paramedics and are routinely deployed at large spectator events such as the annual FL/GA game, Jaguar home games, Welcome to Rockville, Gate River Run, Donna Marathon, and the Agricultural Fair, etc.
- Increased the Bicycle Emergency Response Team (BERT) by 20 percent (through EMS County Grant funding) with 10 additional bikes, including outfitting all bikes with AEDs. Bike teams offer the benefit of being able to carry EMS equipment while having maneuverability in areas that are inaccessible by standard fire/rescue apparatus. The BERT allows JFRD personnel to respond to a call faster than if they were on foot and the addition of AEDs complies with current AHA standards. In 2016, JFRD managed more than 1,200 special events.

HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

DIVISIONAL FUNCTIONS AND HIGHLIGHTS

HUMAN RIGHTS COMMISSION

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

HIGHLIGHTS:

Jacksonville Human Rights Commission ("JHRC"):

During FY 2017, the JHRC has continued its enforcement responsibilities in employment, housing and public accommodations and educational outreach efforts. The JHRC sponsored two Brown Bag Luncheons for local employers on Mental Health in the Workplace and Accommodating Transgender Employees in the Workplace. The JHRC also conducted training for the staff at local multifamily housing complexes and completed Phase I of a housing discrimination study to identify barriers to housing that exists for a person with a disability.

- **Highlights FY17-18:** The JHRC will continue its enforcement responsibilities will make a final recommendation on the potential need for a wage recovery board. The JHRC will also examine the impact criminal background checks have on an individual's ability to obtain gainful employment. The JHRC will also increase its efforts to educate property managers and homeowner/condominium associations on their adherence to fair housing laws and work with the city's Housing & Community Development divisions in the preparation of the 2017 Analysis of Impediments to Fair Housing Choice study.

Equal Opportunity/Equal Access Division ("EO/EA"):

The EO/EA Division submitted Equal Employment Opportunity Plans for the city and JSO which supports over \$8 million in DOJ grants. The division has trained 400+ JFRD officers and firefighter recruits and worked on revisions to JFRD's non-discrimination policy and procedures.

- **Highlights FY17-18:** The EO/EA Division will develop equal employment opportunity training for appointed employees and officials and conduct on-site EO/EA compliance visits to at least four city departments. The division will also prepare and submit EEOC's mandated State and Local Government Information (EEO4 Report).

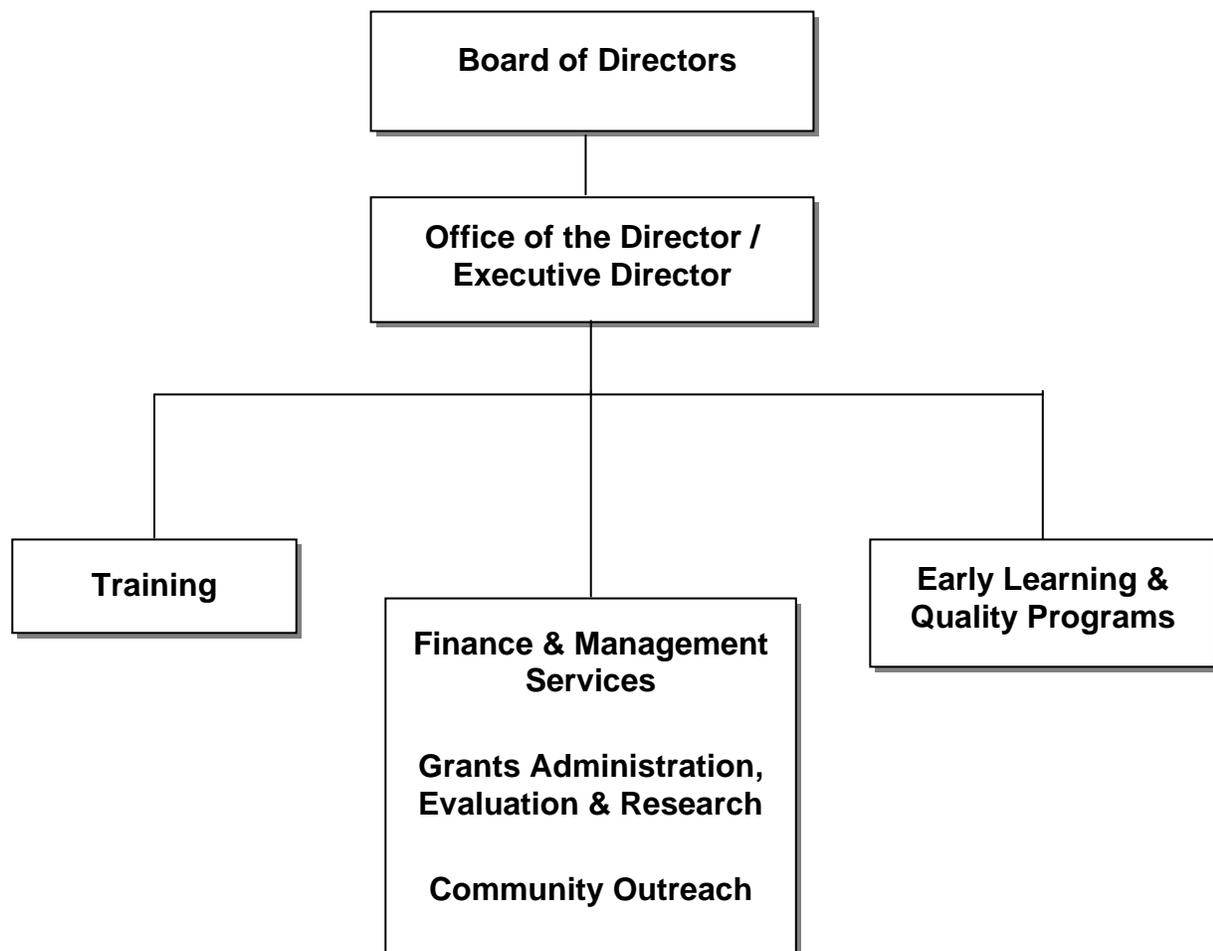
JACKSONVILLE CHILDREN'S COMMISSION / JOURNEY

DEPARTMENT VISION:

All Jacksonville's children are educated, safe and healthy.

DEPARTMENT MISSION:

To develop educated, safe and healthy children.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Commission, under the governance of its Board of Directors, is responsible for managing the City's investments in children as defined by its establishing ordinance, Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to nonprofit youth serving agencies, ensuring that city grant dollars earmarked for children's programs are being spent appropriately, and evaluating whether the services provided are effective in improving the lives of thousands of children in Duval County. The Office of the Director works with the Commission's Board of Directors and other community funding partners to develop systems of care for children, taking into consideration emerging needs, changing demographics and developments in research and evidence based practice in children's services.

HIGHLIGHTS:

- The Commission's administration annually manages between 120 - 160 contracts or program sites with nonprofit agencies to provide services for children living in challenged neighborhoods and their families. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; teen after school services, developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The Commission provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.
- The Commission also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.

EARLY LEARNING & QUALITY PROGRAMS

FUNCTION:

The Early Learning program is designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville and through programs such as coaching and other activities.

This area also includes oversight of prevention and early intervention programs including Healthy Families Jacksonville and several contracts with providers delivering mentoring, case management and mental health services.

HIGHLIGHTS:

- The Early Learning program's goal is to strengthen and improve the quality of early care and learning programs' literacy outcomes for all children birth to five with a focus on improving the content knowledge and instructional strategies of early childhood teachers. This is achieved through intensive coaching and assessment. Teachers and directors are also supported in their professional development and movement along an early childhood career path.
 - Every child enters kindergarten ready to read, ready to learn, and ready to succeed
 - Serving nearly, 5,000 children birth to five in the childcare setting
 - Measured by: Guiding Stars of Duval Star Rating, VPK Readiness Rate, FLKRS, Teaching Strategies Gold Objectives, and Classroom Assessment and Scoring System.
 - Each childcare center will improve in quality
 - Each child care program serving trauma-exposed children has staff trained to recognize the effects of trauma on development and learning who are able to utilize strategies to meet their needs.

TRAINING

FUNCTION:

The mission of the Jacksonville Children's Commission Division of Training is to offer adults a safe place to learn and grow in the field of childhood development so that they can individually and collectively improve outcomes for children. Most of the workforce in children's programs are minimally paid, and do not have degrees or formal training in child or youth development and related topics. The Training Division offers an array of programs that help staff, volunteers and parents to develop the skills and knowledge they need to promote the healthy and timely development of children from birth. The advantage of the Training Division is its lead position on children's issues and neutral connection with community partners to identify needs while strengthening investment into workforce education.

HIGHLIGHTS:

- The Division provides professional and community learning opportunities that are outcome-driven and introducing or expand on evidence-based practices in areas of early childhood and youth development. The trainings are offered by a faculty that consists of subject matter experts including the majority of the Children's Commission staff.
- Every training must fall under one of the following sub-categories:
 - Protecting - Creating safe and healthy environments for children
 - Connecting - Developing relationships and positive interaction with children and teens
 - Engaging - Facilitating programs that activate youth voice, participation, and leadership
 - Improving - Preparing program administrators and educators for assessments along with developing leadership, management and professional skills
 - Achieving - Providing enriching lesson plans that stimulate learning
- The Division partners with agencies to provide comprehensive professional development including but not limited to: Duval County Public Schools, Early Learning Coalition, Lutheran Services Florida, Mental Health America, Family Support Services, Episcopal Children's Services, and the Non-Profit Center of Northeast Florida. This system provides needs analysis for workforce skills and knowledge gaps. The Children's Commission is able to provide free to low cost training opportunities in varying tiers of learning needs.
- The Division operates trainings by using its own six training rooms, one board room, and two conference rooms equipped with more than \$45,000 worth of technology. This Division also manages outside use of rooms at no fee to the community for purposes in non-profit leadership and collaboration.
- The Division manages an on-line registration website that provides an efficient way for the community to register for a comprehensive array of trainings at the Commission and identify data from the learning events. This provides learners and participants the ability to collect their own data and use for purposes of licensure.
- The Division provides a tuition-free nationally recognized CDA credential for early childcare teachers qualifying them for higher wages, center-based leadership positions, and career pathways in education.
- The Division provides CEs for licensed mental health therapists and social workers to continue to grow professionally and provide best-practices for children, youth, and families.

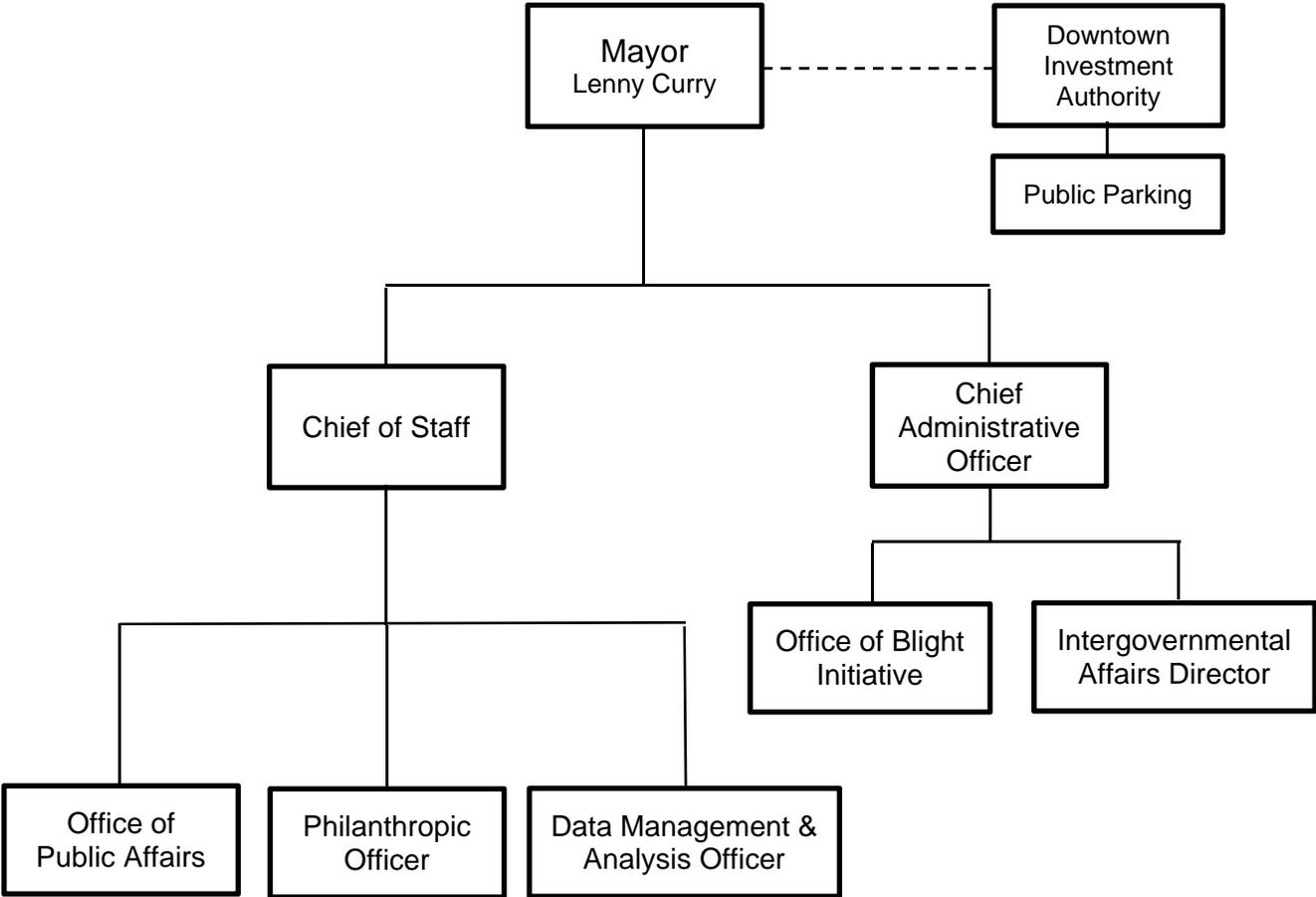
MAYOR'S OFFICE

DEPARTMENT MISSION:

Serve and support citizens who live, work and play in Jacksonville with bold and innovative leadership and public policy that contribute to efficient and accountable government, public safety, economic and community development, neighborhood revitalization, youth enrichment, and citizen health and well-being.

DEPARTMENT VISION:

One City. One Jacksonville. Every citizen in every zip code has access to opportunities, conditions and resources that contribute to a quality life.



DIVISIONAL FUNCTION AND HIGHLIGHTS

MAYOR'S OFFICE

FUNCTION:

The mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes a leadership team that oversees all departments and divisions of the executive branch and works transparently and collaboratively with the Jacksonville City Council to establish priorities and implement and enforce ordinances and laws. City departments and independent authorities submit budget requests to the city's Budget Division, which are then formally presented to the Mayor's Budget Review Committee. The mayor, upon evaluation of committee recommendations, presents a proposed annual budget to the City Council for review and adoption.

HIGHLIGHTS:

- The Mayor's Office oversees a policy team that leads and coordinates executive branch collaborations with the Jacksonville City Council. It also works with the Duval County Legislative Delegation, the Florida League of Cities, and the Florida Association of Counties to introduce and advance city priorities with state legislature. The team also engages with the Congressional delegation, the U.S. Conference of Mayors, National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government. These efforts have contributed to pension reform, neighborhood development, infrastructure improvements, and public housing support.
- The Mayor's Office leads community outreach efforts including the hosting of Community Conversations, Community Walks, and special events that welcome and engage community members.
- The Mayor's Office promotes quality leadership and governance with the appointments of professionals to citizen boards and commissions.
- The Mayor's Office supports prevention and intervention services that contribute to public safety improvements with the continued investment in Jacksonville Journey and the efforts led by its Oversight Committee.
- The Mayor's Office contributes to the health and well-being of Jacksonville residents through the citywide Journey To One Initiative, and collaborates with community partners to strengthen and support resources that enhance personal and community well-being.

OFFICE OF BLIGHT INITIATIVES

FUNCTION:

Jacksonville's Fight Blight initiative, established by Mayor Lenny Curry to improve neighborhood quality, leads and oversees efforts to combat blight in all forms: litter and trash, dilapidated and abandoned homes and building, illegal dumping, overgrown grass, illegal signs and other conditions of neglect. Research supports that blight threatens public safety, lowers property values and degrades quality of life. The city's blight initiative raises awareness, provides education resources, and coordinates with the Code Enforcement division, the Neighborhoods Department, businesses and other stakeholders to improve community conditions.

HIGHLIGHTS:

Below are resources established to help Fight Blight in Jacksonville:

- Help Fight Blight - www.coj.net/neighborhood-blight
- How you can help - www.coj.net/neighborhood-blight/how-you-can-help

PUBLIC AFFAIRS OFFICE

FUNCTION:

The Public Affairs Office is responsible for overseeing the execution and monitoring of City-wide communications efforts by establishing messages, strategies, procedures, and utilizing vehicles and mediums that increase public awareness and understanding.

Public Safety

Establish and launch a community wide initiative that addresses youth violence with mentoring, education, and advocacy efforts and activities - CHAMPION (Community Heroes & Advocates Making Positive Impacts On Neighborhoods)

Promote Jax Journey's priorities, funding recipients and alignment with Jacksonville Children's Commission.

Economic & Community Development

Improve brand awareness with increased collaboration and partnerships with DVIA, Visit Jacksonville, Chamber of Commerce, Parks & Recreation, Office of Economic Development, and Jacksonville Public Library

Increase understanding of City permitting requirements with launch and promotion of Small Business Assistance collaborative involving Planning, Zoning and JFRD departments.

Neighborhood & Youth Enrichment

Demonstrate child-friendly city practices and priorities with launch of newborn initiative (What I Can Be from A to Z).

Increase understanding and awareness of Neighborhoods department and services with marketing strategies, activities, and events (Neighborhood Summit)

Citizen Health & Well-being

Expand Journey to One initiative to demonstrate commitment to improving quality health rankings (7-point decline – 55 in 2016) to include City-hosted event(s) and partnerships (Wild About Health; DCHD Community Health Improvement Partnership; Farm to Faith; Mayo Clinic/New Town Initiative)

Promote Mayorthon Kids Club, with a goal of recruiting 500 members in 2017, complete with membership card and quarterly newsletter mailings

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

DIVISIONAL FUNCTION AND HIGHLIGHTS

MEDICAL EXAMINER

FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

HIGHLIGHTS:

The MEO will continue identify and overcomes challenges which have been created by the consistent increase in workload. During the calendar year of 2016, the Medical Examiner's Office experienced a 16% increase in workload. The focus of FY18 will continue to provide quality services to District 4, as well as Columbia and Hamilton counties, in accordance with F.S. 406. In order to maintain NAME and ABMDI accreditation, internal monitoring and process improvement initiatives will continue in order to insure that we remain in compliance. Relations with the University of Florida (Shands) will continue to flourish and grow, in order to provide quality internships and pathology rotations. The acquisition and implementation of a modern/stable case management software platform will highlight FY18.

MILITARY AFFAIRS AND VETERANS

DEPARTMENT VISION:

To further Jacksonville's reputation as the most Veteran and military friendly city in the nation.

DEPARTMENT MISSION:

The Military Affairs and Veterans Department serves the citizens of Jacksonville with the following priorities:

- To advocate for the expansion of military infrastructure, personnel and jobs.
- To deliver timely and competent services to the City's large and growing Veterans population.
- Work with local military leaders to ensure all active duty and their families enjoy their tours in the area and, most importantly, take all actions to help ensure these fine individuals remain in Jacksonville once their service to the nation is complete.
- Work with city and community leaders, Veterans organizations and the private sector, to demonstrate our sincere appreciation to those who serve, and who continue to serve.

DEPARTMENT FUNCTION AND HIGHLIGHTS

MILITARY AFFAIRS AND VETERANS

FUNCTION:

The Military Affairs and Veterans Department operates with a two-fold mission:

1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida.
2. To deliver competent and timely services to our Veterans, their survivors and their caregivers.

HIGHLIGHTS:

- In FY18 the MAV Department intends to improve the city's Jobs-for-Vets website with more information for veteran-friendly employers and job-seeking veterans, and will include information regarding our partnership with the NE Florida Military Veterans College Network. Our department will continue to grow the 400+ partners in the Jacksonville Military Veterans Coalition.
- The MAV Department is committed to growing our Veterans Outreach initiatives to include access to more Veterans Service Officers, Social Services and career planning assistance. The department was instrumental in assisting the NE Florida Women Veterans Coalition organize in the previous year and will continue to partner with them as they grow the number of events and activities to honor and serve our women veterans.
- The MAV Department is essential to Jacksonville's military infrastructure advocacy and the Director and Supervisor will play an important role addressing the BRAC challenges to our local military bases, government workforce, and missions performed by local commanders. The MAV Department reinstated the Base Commanders Meeting allowing area base commanders to meet with the Mayor and senior COJ leadership. MAVD staff will continue the military base protection program that has secured restricted use easements over 1200 acres in the military influence zone of Duval County Navy bases/facilities.
- The MAV Department will continue the partnership with Department of Labor for the Homeless Veterans Reintegration Program. The fourth year of the Jaguars Foundation funding will allow the department to fund a Social Services Specialist to focus on financial assistance and social services for at-risk veterans.
- The MAV Department will continue to promote our partnership with Career Source who provides job assistance for Veterans five-days a week through a satellite location within the department.

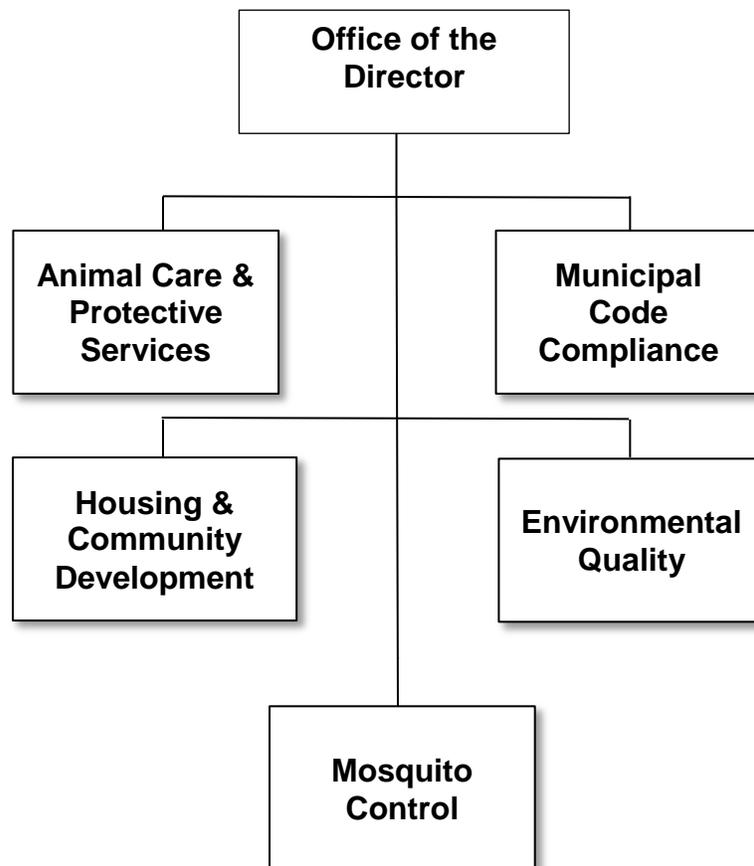
NEIGHBORHOODS

DEPARTMENT VISION:

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To provide a wide range of services and resources for Jacksonville's citizens so that the City's diverse neighborhoods are preserved and enhanced; improve the physical, social and economic health of Jacksonville neighborhoods; assist citizens to make positive contributions to their communities; support neighborhood self-reliance and enhance the quality of life for the residents through community-based problem solving, neighborhood-oriented services and public/private cooperation; ensuring a proactive and collaborative approach to providing resources and timely responses to citizens' concerns.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Animal Care and Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality, and Mosquito Control.

The activity of 630-CITY operates within the Office of the Director along with the Neighborhood Services Office and the Clean It Up, Green It Up Program; 630-CITY is Jacksonville's trusted resource; connecting customers to city services, while creating the ultimate service experience. We expand customer's knowledge, enrich perceptions of city government, and empower them to utilize the full range of resources.

The Neighborhood Services Office (NSO) focuses on citizen participation and neighborhood organizations and communication between local government and our citizens. This office works with Jacksonville's community and civic organizations, businesses, non-profits, appointed city officials and elected representatives to help make Jacksonville's neighborhoods great. The Neighborhood Organization Directory is a web-based list of community-based organizations. There are over 170 organizations listed including neighborhood associations, non-profits, homeowner associations, community development corporations, condo associations, faith-based and businesses. The Neighborhood Organization Directory can be helpful to city departments and elected officials that wish to contact and inform active organizations. Information from the database can be sorted by council district, planning district or zip code.

The Clean It Up, Green It Up office supports a broad array of volunteer programs and the operations of the Keep Jacksonville Beautiful Commission. The mission statement of Keep Jacksonville Beautiful is to support community beautification, enhance community pride and improve the quality of life in Jacksonville through provision of outreach, educational activities and programming. The Clean It Up, Green It Up Office has established a strong presence in the community and produces substantial benefits to the City.

The Office of Consumer Affairs enforces the Jacksonville, Florida, Code of Ordinances, Chapter 250; Miscellaneous Business Regulations; Chapter 696; Unfair and Deceptive Trade Practices and Chapter 804; Charitable Solicitations by Permit. The office also investigates and mediates consumer complaints that cover a myriad of areas as they pertain to consumer fraud and/or protection. In June 2015, the Florida legislature enacted a new statute (Section 787.29 Florida Statute) that requires businesses and locations throughout Florida to display public awareness signage, which informs the public about human trafficking and resource assistance. Effective May 2016, the City of Jacksonville enacted Municipal Code Section 150.413 – Display of Public Awareness Signs (Human Trafficking).

HIGHLIGHTS:

- 630-CITY will continue to optimize the customer experience by providing accurate information with a sense of warmth and compassion in a timely manner; empower customers by sharing information about how to access and utilize the self-service options; explore alternative communication channels to ensure accessibility for all

customers; create and encourage a healthy, productive, engaged team; and seek alternative solutions to reduce customer wait times during peak call volume periods.

- During FY 17, 630-CITY served 619,680 customers and self-service usage increased by 6% from FY 16.
- NSO increases communication with citizens through the bi-monthly production of Our Jax Magazine. The magazine is distributed throughout the City electronically. Hard copies are available at the City Hall information desk, the Visit Jacksonville office and throughout the library system. The office encourages community participation and organization through the Matching Grant Program, with up to \$5,000 available for neighborhood improvements. Through CommUniverCity, the office provides training to strengthen community leadership skills and increase knowledge of government processes. NSO also provides guidance, training and staff to communities interested in starting a new neighborhood organization.
- In FY17, Clean It Up, Green It Up recruited 4,891 volunteers who donated 15,874 hours. Their participation in the Adopt-A- Road program, community cleanups and regularly scheduled countywide cleanup and beautification events had an hourly volunteer value of \$383,198.36.
- Clean It Up, Green It Up volunteers removed 99,960 pounds of debris. The cost avoidance for that trash removal was \$120,951.
- During August 2017, the City of Jacksonville amended Section 150.413 of the Municipal Code. Public awareness signs must be displayed at public lodging and adult establishments, along with establishments that provide massage or bodywork services.

ANIMAL CARE AND PROTECTIVE SERVICES

FUNCTION:

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

HIGHLIGHTS:

- ACPS strives to maintain an average 90% live release rate, in accord with the goal of reducing shelter killing and maximizing live release of pets. The live release rate for FY 16-17 was 90.55%.
- ACPS has expanded behavioral support and training for adopters by providing behavioral intervention for all incoming canines by our full-time behavior staff and a part time behavior person to supplement the full time staff, to increase adoptability. The pre-adoption behavioral work has significantly improved adoption of dogs with minor to moderate issues.
- During Fiscal Year 2016-2017, ACPS received 12,641 animals through intake with 12,502 leaving the shelter through adoptions, rescues, pet placement programs and returned to owners.

- ACPS has increased enforcement and intervention in cases of animal cruelty and neglect, thereby improving the lives of all of our citizens.

MUNICIPAL CODE COMPLIANCE

FUNCTION:

Municipal Code Compliance Division (MCCD) inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 – Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 – Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Municipal Code Enforcement Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

HIGHLIGHTS:

- During FY 16-17, MCCD established 45,460 enforcement cases for property safety/maintenance, zoning, and public rights-of-way sign violations city-wide.
- 123,497 inspections were conducted and 536 immediate Paying Citations for Chapter 741 illegal “snipe” sign violations were issued.
- 137 (condemned) unsafe structures were demolished and 487 site clearances were ordered.
- 524 board-ups were arranged of open/vacant structures to preserve existing housing stock.

HOUSING AND COMMUNITY DEVELOPMENT

FUNCTION:

The Housing and Community Development Division administers and operates Jacksonville’s affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division revitalizes slum and blighted areas. The division administers U.S. Department of Housing and Urban Development (HUD) funded programs such as the Community Development Block Grant (CDBG), Housing Opportunities with Persons with Aids (HOPWA), Emergency Shelter Grants (ESG) and HOME programs, which are awarded annually to the City of Jacksonville. The division also administers funding with the State of Florida through the State Housing Initiative Partnership (SHIP) program. These program funds are sub-granted annually to City Departments and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

HIGHLIGHTS:

- The City of Jacksonville expects to receive \$5,661,592 in CDBG program funds which will be used for eligible community development activities throughout Duval County. 100% of CDBG funds are projected to be used for activities that benefit persons of low and moderate income as

indicated in Section III of the Fiscal Year 2016-2017 Proposed Projects of the City's Consolidated Plan / Action Plan. This is the 43rd year the City has received CDBG funding.

- The City of Jacksonville expects to receive \$2,258,482 in HOME funds from HUD, which will further increase the availability of decent, safe, and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville expects to receive \$2,644,134 in HOPWA funds from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns, and Baker Counties.
- The City of Jacksonville expects to receive \$840,901 in ESG funds from HUD, which will be used for the prevention of homelessness.
- The City of Jacksonville expects to receive \$3,946,988 in SHIP program funds from the State, to produce and preserve affordable homeownership and multifamily housing for low, moderate, and middle income families.

ENVIRONMENTAL QUALITY

FUNCTION:

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. The division enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). EQD creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth. The Environmental Protection Board (EPB) adopts and enforces rules to implement environmental health and quality.

HIGHLIGHTS:

- The division continued to collect and analyze ambient air data for air toxics at five stationary sites utilizing canisters.
- Responded to over 900 air pollution related citizen complaints. The majority of complaints responded to were related to noise (293), odors (391) and open burning (256).
- To minimize air pollution impact, the division issued 58 land clearing burning permits and conducted the necessary initial and follow-up inspections.
- Water Quality Monitoring was reassessed to fit with directives from FDEP on the City's MS4 permit (Stormwater NPDES permit). Parameters have been added as well as 20 additional sites to give a more accurate determination of effectiveness of the Stormwater system.
- The EPB sponsored two major festivals and provided information to attendees – Jax Aquafest and EnviroFest. These festivals are estimated to reach over 3,500 residents.
- The EPB coordinated and presented the annual Environmental Symposium, which offers an opportunity for citizens, regulatory agencies, and environmental consultants and elected officials a setting to interact with each other.
- The EPB provided funding for a survey of the tree canopy within the county. This information will be used to provide direction as to the best place to plant trees in the future. It is anticipated that future funding will be provided for potential water quality and other studies of environmental issues and fund projects that advance education and promotion of sustainable practices and protection of natural resources.
- Demand increased by 17% for Erosion and Sediment Control Program (ESC) inspections of construction sites for protection of the County's waterways as well as a request from the State for increased inspection activity related to the NPDES permit for the City's storm water system (MS4).
- The Hazardous Materials Emergency Response Activity's 24 hours per day, 7 days per week, emergency incident responses and routine investigations continues to contribute to protection of

the City's natural resources, infrastructure, and the quality of life of our citizens through by affecting removal of 200,000 to 400,000 pounds of chemical and petroleum contaminants annually.

- The Hazardous Materials Emergency Response Activity promotes effective and efficient government through facilitating the Jacksonville Fire and Rescue Department (JFRD) efficiency by allowing JFRD to free up their resources through recognition of EQD's jurisdiction over emergency incident cleanups and long-term hazardous material cleanups.

MOSQUITO CONTROL

FUNCTION:

The function of Mosquito Control Division is to provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

HIGHLIGHTS:

- During FY 16-17, Hurricane Matthew drenched Duval County during October 2016 and spawned widespread mosquito infestations. Spraying increased immediately, due to the weather. Cooler and drier fall weather helped abate the infestations during November.
- Coordinated with Duval County Health Department and Emergency Preparedness Division in responding to emerging threat of Zika virus infection in Florida. Locally, 12 travel-related cases confirmed in 2017.
- Annual disease surveillance program detected one antibody-positive sentinel chicken. One isolated human case of EEE in Duval County was also reported.
- The City of Jacksonville engaged the services of a professional aircraft appraiser to help locate and procure a used turbine helicopter for the Mosquito Control Division. Preliminary scouting reports of potential aircraft are encouraging. An acquisition may occur during the first quarter of FY 17-18.
- Upgrades in equipment and information technology were finalized during the year including two truck-mounted aerosol sprayers, two light-weight, battery-operated, hand-held "foggers," a large (405-gallon) double-walled insecticide mixing tank, fiber-optic internet connectivity, eight new computers, monitors, four smart phones and FieldSeeker finished beta tests and went live in production with mobile devices.
- A blistering spring drought broke in May with rainfall totaling 2.5" above normal. The trend continued in June with 5.5" higher-than-normal rain. The combination of rain and seasonally high tides produced a surge of mosquitoes that invaded residential areas bordering floodplains and conservation areas. Service requests spiked with 1,800 requests in June and more than 1,000 in July. The division conducted 23 aerial spray missions during the summer treating 95,000 acres (approximately 18 % of Duval County.)
- Hurricane Irma buffeted Jacksonville in September with gusty winds and heavy rain. Floodwater and saltmarsh mosquitoes emerged simultaneously across the county. Storm preparations at the shop were successful and staff mobilized an aggressive response to answer service requests, larvicide standing water and adulticide infested areas.

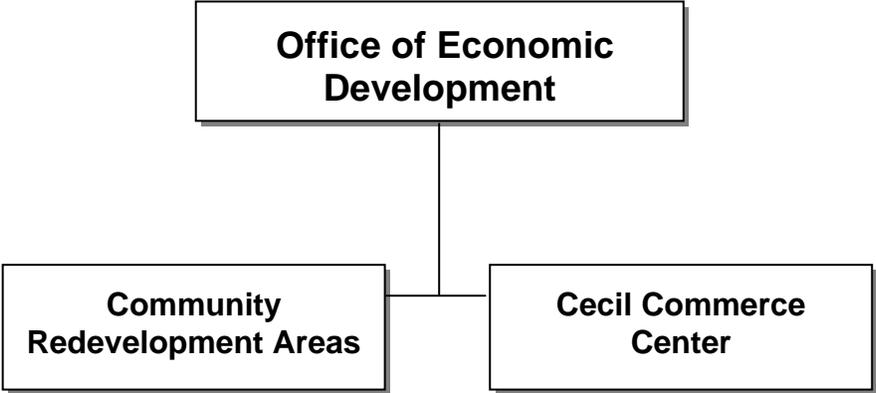
OFFICE OF ECONOMIC DEVELOPMENT

DEPARTMENT VISION:

The Office of Economic Development (OED) will enhance the quality of life for all of Jacksonville by developing and executing policies that strengthen the economy, broaden the tax base, and create opportunities for advancement of the workforce and local small business enterprises.

DEPARTMENT MISSION:

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville.
- Promote private capital investment that results in an increase in the commercial tax base.
- Redevelop economically distressed areas by encouraging private capital investment and *higher* wage job opportunities within those areas.
- Advocate for small business/entrepreneurial growth and expansion.
- Encourage downtown development in accordance with the Downtown Investment Authority's Master Plan.
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF ECONOMIC DEVELOPMENT

HIGHLIGHTS:

- During FY16-17:
 - OED reinstated the Access to Capital Program
 - Adopted revised Goals, Policies and Guidelines for the Northwest Jacksonville Economic Development Fund (NWJEDF)
 - Complied the second annual Economic Development Partner Impact Report
 - Announced 13 Economic Development Projects during fiscal year 16-17:

Company Name	Ordinance/Resolution	Date Approved	Existing Jobs to be Retained	New Jobs to be Created	Average Salary	Private Capital Investment	Type of Local Incentive(s)
Safariland	2016-0653	10/11/2016	348	152	\$44,065	\$2.5 Million	QTI, CT, TID
Campers Inn	2016-0655	10/11/2016	33	22	\$66,098	\$195,000	QTI
Amazon II	2016-0654	10/11/2016	N/A	1200	\$50,675*	\$115 Million	QTI, REV, CT
UPS	2016-0700	11/9/2016	965	10	\$50,675	\$196 Million	REV
GRACE Aerospace (GRACE Electronics)	2016-0727	12/13/2016	3	25	\$50,675	\$300,000	QTI
Uptown Signature Development/River City Crossing	2016-0791	1/10/2017	N/A	20	N/A	\$33.8 Million	REV, TID
Mixon Studios	2017-0018	2/14/2017	N/A	6	\$29,000	\$557,173	NWJEDF Grant
USG Corporation	2017-0289	4/11/2017	150	20	\$40,000	\$54 Million	REV
Availity	2017-0290	4/11/2017	300	250	\$70,000	\$12.1 Million	QTI
Macquarie	2017-0388	6/13/2017	123	50	\$55,720	\$1.7 Million	QTI
9th & Main	2017-0377	6/27/2017	N/A	28	N/A	\$500,000	N/A
Project Milan	2017-0474	8/8/2017	428	10	\$45,562	\$28.5 Million	REV
Four Fathers Distillery, Inc.	2017-0448	8/8/2017	N/A	5	N/A	\$436,000	NWJEDF Grant; NWJEDF Loan
*Required for 325 jobs							
N/A - Not a requirement under the agreement							

- During FY17-18:
 - Implement a comprehensive Contractual Compliance database in FY 17-18.
 - Continue to partner with JAXUSA for the Global Cities Initiative, which is designed to assist major U.S. metropolitan areas to enhance their prosperity by increasing the level of international trade and commerce within their communities.
 - OED will work with the Capitalize Jax team to compile the third annual Economic Development Partner Impact Report. The Capitalize Jax team includes the heads of 10 organizations that are key drivers of Jacksonville's economic development - Downtown Investment Authority, Jacksonville Aviation Authority, JAXPORT, JAXSPORTS Council, JTA, JAXUSA Partnership, JEA, Office of Economic Development, Sports & Entertainment Office, and Visit Jacksonville.

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to address ethics issues through comprehensive training and advice to officials and employees.

DEPARTMENT MISSION:

To make the Ethics program of the Consolidated City of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

FUNCTION:

The Office of Ethics Compliance and Oversight has been established pursuant to Chapter 602 of the Ordinance Code, and by the City Charter, Section 1.203.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

Ordinance 2012-085-E moved The Office of Ethics Compliance and Oversight from being administratively housed in the Office of General Counsel, formerly labeled as the Ethics Office, to being its own independent department.

HIGHLIGHTS:

- Develop a citywide ethics training plan (in coordination with the Employee Services Department) for the Consolidated City of Jacksonville.
- Continue giving daily advice to elected officials and city employees on all ethics related issues; to translate these into FAQs for the Ethics website.
- To assist the Ethics Commission in the handling of complaints.
- To assist the Ethics Commission in achieving the goals in their strategic plan.
- To continue to ensure that city officials and employees are in compliance with their state ethics legal obligations (financial and gift disclosures).
- To train members of Boards and Commissions in the Sunshine Laws and other ethics laws.
- To simplify the Jacksonville Ethics Code with proposed legislation.
- To administer the City's ethics hotline.
- To work with the Department Ethics Officers of the various agencies in the Consolidated City of Jacksonville (the Ethics Coordination Council) to improve ethics practices and to share ideas.

OFFICE OF GENERAL COUNSEL

DEPARTMENT VISION:

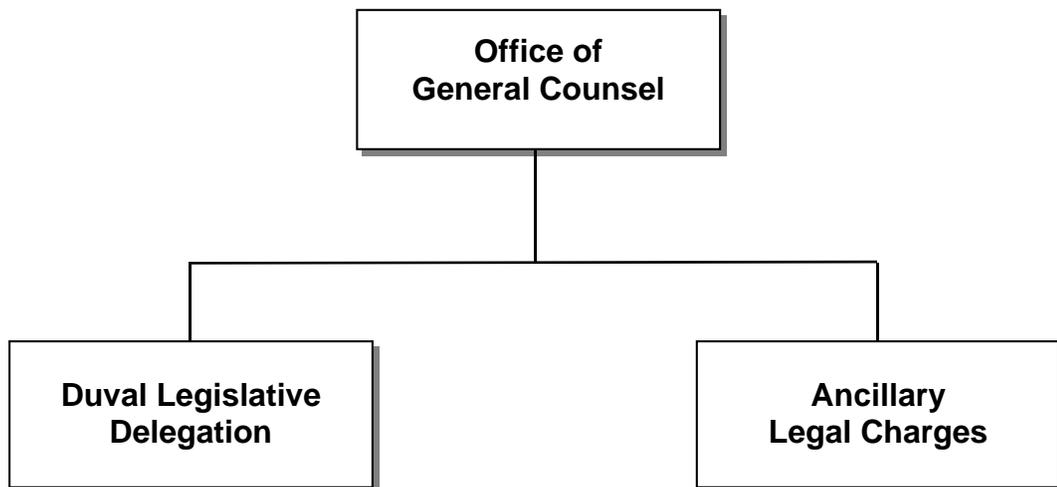
To be open an accessible to our clients, the Consolidated City of Jacksonville, inclusive of the Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals which are timely and accurately provided.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF GENERAL COUNSEL

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy, as well as, the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations, Legislative Affairs, Regulatory and Constitutional Law, General Litigation, and Tort and Employment Litigation.

HIGHLIGHTS:

- Focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect the City of Jacksonville's legal and fiscal interests.

DUVAL LEGISLATIVE DELEGATION

FUNCTION:

The Duval County Legislative Delegation Coordinator is a position established in the City of Jacksonville Charter Section 7.17.

The Duval Delegation coordinator provides a local office at which to maintain the records and files of the Duval County delegation to the Legislature. To assist the chairman and members of the Duval County legislative delegation in preparation for sessions of the Legislature, meetings, of committees and subcommittees of the Legislature, and meetings of and hearings by the delegation itself. To serve as a liaison office between the Duval County legislative delegation and the units of local government represented by the members of the Duval County legislative delegation.

HIGHLIGHTS:

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.

ANCILLARY LEGAL CHARGES

FUNCTION:

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees, and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel. Since 2014, the Office of General Counsel has had to incur the filing fees for complaints and writs any lawsuits filed due to the changes in the court rules. Previously, these fees were paid by some of the clients such as Jacksonville Housing Authority. These fees must now be paid for by the Office of General Counsel as the lawyers for Jacksonville Housing Authority (the party filing the lawsuit).

OFFICE OF INSPECTOR GENERAL

DEPARTMENT VISION:

Provide leadership in the promotion of accountability and integrity of Government in the City of Jacksonville.

DEPARTMENT MISSION:

“Enhancing Public Trust in Government”

DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF INSPECTOR GENERAL

FUNCTION:

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 602 of the Ordinance Code and by Executive Order of the Mayor.

The purpose of the Office of Inspector General is to provide increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, as well as, the City Constitutional Offices and Independent Authorities, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud and abuse. The OIG accomplishes these functions through audits, investigations and reviews.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

HIGHLIGHTS:

- From its inception in October 2014 through Fiscal Year 2016-17, OIG has grown to a staff of eight – an Inspector General, a Deputy Inspector General, a Manager of Finance and Intake Unit, three Investigators, one Senior Auditor, and a Contract Oversight Specialist, and a fiscal year 2016-17 budget of \$932 thousand.
- In Fiscal Year 2016-17, OIG received 83 complaints, issued 4 audit reports and 7 investigative reports, and closed 62 complaints. OIG made over 20 recommendations to improve City operations and all of these have been agreed to by the Administration. Investigations led to two state prosecutions and seven employee disciplinary actions.
- In Fiscal Year 2017-18, under the leadership of a newly appointed Inspector General, OIG will execute on a robust audit plan; process, review, and investigate what is estimated to be over 100 new complaints; resolve outstanding complaints; and enhance contract oversight activities.

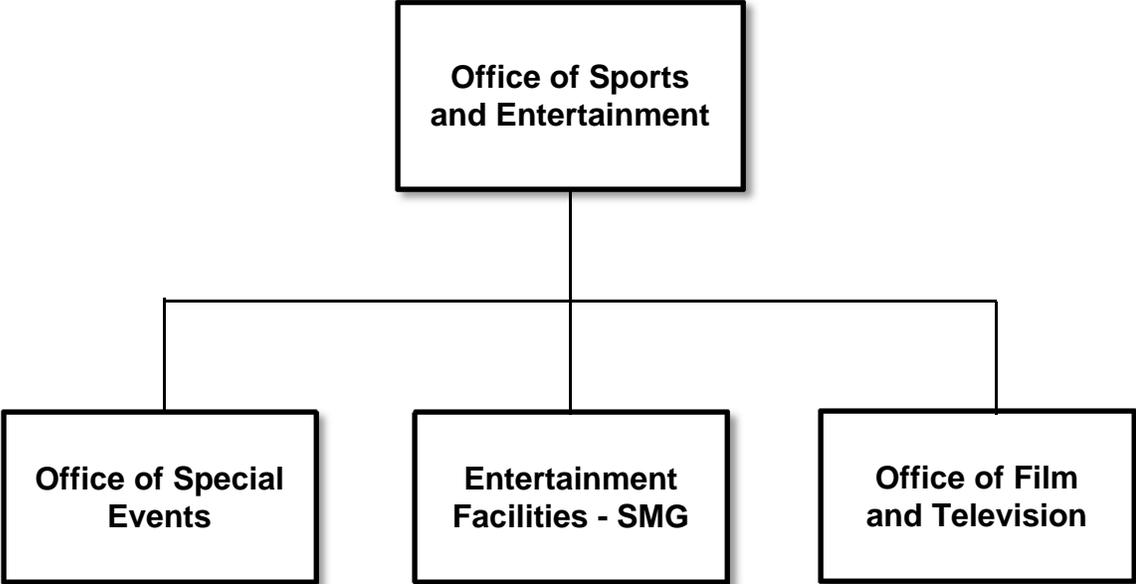
OFFICE OF SPORTS AND ENTERTAINMENT

DEPARTMENT VISION:

The City of Jacksonville's vision is to become the nation's leader in hosting events that will inspire our community.

DEPARTMENT MISSION:

Attract, host & create opportunities that positively influence economic impact and improve the quality of life and cultural engagement for residents, visitors and businesses.



OFFICE OF SPORTS AND ENTERTAINMENT

FUNCTION:

The City of Jacksonville's Office of Sports & Entertainment works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Office with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Office is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Office's business plan and goals. In addition, the Office manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

HIGHLIGHTS:

- Leverage the annual Florida-Georgia Game and its ancillary events (e.g. Florida-Georgia Hall of Fame Induction Ceremony) in year one of a new five-year extension.
- Continue to support numerous sporting events such as: TaxSlayer Bowl, THE PLAYERS, Florida vs. FSU Baseball, Donna 26.2, Gate River Run, P1 Powerboat and The Sports Business Summit.
- Successfully assist the Jacksonville IceMen as they begin to play their home games at the Veterans Memorial Arena.
- Continue to provide effective and efficient oversight of the Sports & Entertainment Complex Capital Maintenance Fund (CMF) as well as capital projects in the non-Sports Complex venues.

OFFICE OF SPECIAL EVENTS

FUNCTION:

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. The Office serves as a valuable community resource for events by producing events, managing the special event permit application process, facilitating the rental of Metropolitan Park and maintains an online calendar of community events at www.jaxhappenings.com. In addition, the staff assists event promoters and planners. The Office permits events on city property or those which affect city property streets with an attendance of 500 + attendees.

HIGHLIGHTS:

- Successfully produce events such as: Florida-Georgia, the Martin Luther King, Jr. Breakfast, Jacksonville Jazz Festival, World of Nations, Sea & Sky Airshow, Veterans Day Parade, Downtown Holidays and the Fourth of July Celebration.
- Continue to support and provide superior service to City of Jacksonville permitted events.

OFFICE OF FILM AND TELEVISION

FUNCTION:

The Film & Television Office assists local and visiting productions with facilitating permits, provides preliminary location scouting and engages the local workforce and vendor resources. The Film Office serves as the liaison between the city, production companies and the local film community. For more information visit www.filmjax.com.

HIGHLIGHTS:

- Successfully host the 18th Annual Film & Television Industry Awards.
- Support new initiatives in the industry such as the Jacksonville Film Festival.
- Continue to support and provide superior service to City of Jacksonville permitted film, television, commercial and digital productions.

ENTERTAINMENT FACILITIES – SMG

FUNCTION:

SMG is the world's leading company in the private development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. We operate these venues under long-term contracts or leases and assume full responsibility for financial and operating management. Through the development of integrated services, events and revenue center programs, SMG ensures our facilities generate new sources of income. At the same time, we provide participation and employment opportunities to local business enterprises in the communities we serve.

SMG Jacksonville manages seven sports, entertainment, and convention venues on behalf of the City of Jacksonville. Our beautiful venues include:

- **EverBank Field** - Home of the Jacksonville Jaguars, Florida-Georgia, TaxSlayer Bowl and Monster Jam.
- **Veterans Memorial Arena** - Showplace of such entertainment greats as Elton John, Kenny Chesney and Jimmy Buffett and home to the Arena Bowl XXIV Champions Jacksonville Sharks, the two-time ABA National Champions Jacksonville Giants, and host of the NCAA Men's Basketball Tournament in 2006, 2010 and 2015.
- **Baseball Grounds of Jacksonville** - Home of the six-time champions, the Jacksonville Jumbo Shrimp, formerly known as the Jacksonville Suns.
- **Times-Union Center for the Performing Arts** - Stage to Broadway and music elite like Wicked, The Book of Mormon, James Taylor, and Diana Ross; and home of the Artist Series of FSCJ and the Jacksonville Symphony Orchestra.
- **Prime F. Osborn III Convention Center** - An historic renovated train station providing a unique venue for meetings, social events, and conventions.
- **Ritz Theatre and Museum** - Which seeks to "research, record, and preserve the material and artistic culture of African American life in Northeast Florida and the African Diaspora, and present in an educational or entertaining format the many facets that make up the historical and cultural legacy of this community."
- **Daily's Place** - A new state-of-the-art, multi-use complex adjacent to EverBank Field housing a 5,500-person capacity amphitheater and 94,000-square foot covered flex field.

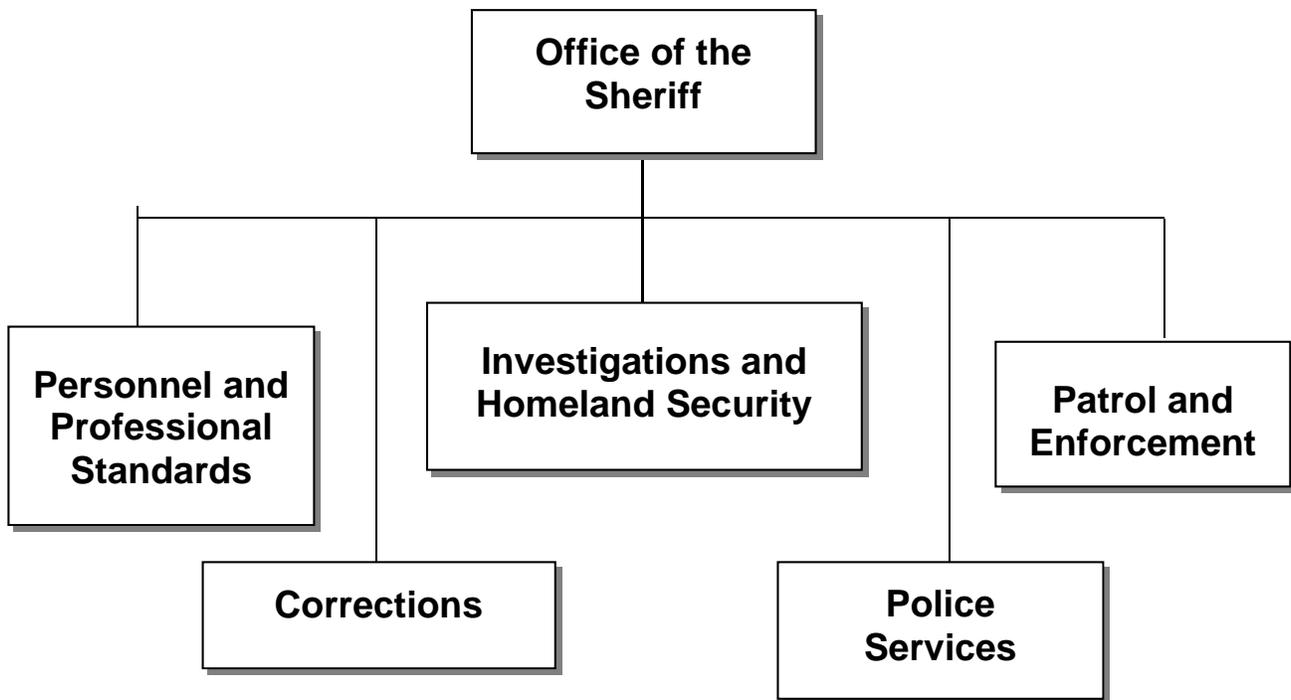
OFFICE OF THE SHERIFF

DEPARTMENT MISSION:

With responsibility for public safety in the consolidated City of Jacksonville, the 3,277 members of the JSO are comprised of 1768 sworn police officers; 791 corrections officers; and 718 civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUR COMMUNITY. Sheriff Mike Williams leads the agency in commitment to the agency's top priorities:

- Reduce Violent Crime
- Leverage LEAN efficiencies
- Grow Community Engagement



OFFICE OF THE SHERIFF

FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

POLICE SERVICES

Provides a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

- The Budget and Management Division was awarded grant, contract, and cooperative agreement funds from Federal, State, and Local agencies totaling \$2,836,731. The awards reached across all five Departments and covered a range of projects including officer overtime, equipment, training, personnel, and services.
- Identification personnel confirmed and cleared the identity of 27,960 inmates (including adults and juveniles) in 2016.
- During 2016, a total of 93,493 Uniform Traffic and Traffic Warning Citations were processed by Citation Unit personnel.
- In 2016, 1,537,376 telephone calls were received in the 9-1-1 Center. This was an increase of 24,108 calls from the 1,513,268 received in 2015. This represents a 1.6% increase in call volume. Of that number, 805,097 calls were received on 9-1-1 and there were 732,279 calls received on the non-emergency number, 630-0500.
- The training department has acquired new hiring software called Selective Hiring that requires the applicant to fill out an assessment tool. This tool will be utilized as a method to fine tune the interview process in an effort to select the most qualified candidates.
- In 2016, personnel in the unit increased to 11 Public Record Coordinators, 2 Public Records Supervisors, and 1 Public Records Manager. This 50 percent increase in staff was vital to expeditiously process the high demand for complex requests in a timely manner. In 2016, the Public Records Unit processed 29177 public records requests up from 8300 requests in 2015.
- During 2016, the Unit concluded an agreement with Taser International to replace all of JSO's ageing CEW's with new, 5 year warranty units, saving the agency \$2M over 10 years, when exercising the optional 5 year renewal. The purchase ensures that JSO officers have the latest technology and a reliable defense platform for their safety.

CORRECTIONS

Provides incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Personnel at three correctional institutions provide and promote rehabilitation, vocational training and educational opportunities. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Additionally, the Division of Health Services provides medical, psychiatric and other federally mandated services. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center (JREC). The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to our community and offering services that are restorative in character.

Jails Division

- In 2016, the Pretrial Services Program (PSP) had 1698 defendant cases reach disposition while under pretrial supervision. Only 45 of these supervised defendants were rearrested, which yielded a 97.3% safety rate (no rearrests for new offenses).
- In 2015, the Judicial Process Unit processed over 41,000 inmates for Regular Scheduled Court and over 31,000 inmates for J-1 First Appearance Court. Overall, there were over 70,000 inmates processed for court.
- The Jails Division passed its annual Fire Inspection without any deficiencies noted. In 2016, we also had a new fire warning simplex system installed to the PDF.
- In 2015, the Transportation Unit transported a total of 41,535 inmates to the Duval County Court House and a total of 1,967 inmates to the Florida Department of Corrections.
- At the end of 2016, we began placing additional sanctions on specific lockdown leaders when their groups committed violent acts within the facility. At the time of implementation, there were nine inmates on STG lockdown status.
- Operation Safe Jail is in the early stages of implementation. The final measures will be put in place in early 2017.

Jacksonville Re-Entry Center (JREC)

- Through Senate Appropriation, the Consolidated City of Jacksonville was awarded an additional \$900,000 to expand both services and eligibility at the Jacksonville Reentry Center. An additional 500 clients can be served.

Montgomery Correctional Center

- The coordination and utilization of inmate labor at MCC resulted in an estimated savings of over 5.5 million dollars to the City of Jacksonville in 2016.
- In July 2015, MCC broke ground on our new Health and Rehabilitative Services Facility. The new facility will replace two aging trailers currently being used for health services at the MCC. The new clinic will greatly increase the overall efficiency of our inmate health services, and also provide sorely needed classroom space for our continuously expanding inmate programs. Construction was completed in late 2016, and the facility is scheduled to open in January, 2017
- The MCC Prisons Industries Unit launched the JSO Alterations Shop in 2015. Thus far, Officer Pitney and her inmate workers have completed over 11,151 uniform alterations. This prison industry will save the JSO over \$50,000 a year in alterations expenses.

Community Transition Center

- From July 1, 2015 – June 30, 2016, Matrix House served five-hundred and seventy-seven (577) unduplicated clients. Among the four hundred and thirty-seven (437) clients that were discharged during the year, 79% successfully completed the program. At 41%, alcohol dependence was the number one diagnosis for participants. The second highest diagnosis was opioid dependence with 27%. Coming in third was cannabis with 16%, and cocaine at 13% was fourth place.
- T4C, the cognitive behavioral program that we began in 2013, continues to be a focal program in our efforts to reshape negative and counterproductive behavior. This program continues to be well received by participants and has proven to be very successful in changing behaviors. In 2016, there were one-hundred nineteen inmates that successfully completed this program, including ten juvenile offenders.

PERSONNEL AND PROFESSIONAL STANDARDS

Provides human resource planning, recruitment, training, records and standards for police, corrections and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable and highly skilled individuals. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO).

- Department of Personnel and Professional Standards planned, staffed and started the Professional Oversight Unit. The Professional Oversight Unit is responsible for monitoring multiple high liability components of the Sheriff's Office, including response-to-resistance incidents, JSO-vehicle crashes, vehicle pursuits, and on-duty injuries, in order to identify gaps in, and potential violations of, current policy and training. The Unit also oversees the continuous improvement function, which includes formally reviewing all employee suggestions, facilitating all process improvement projects for the agency, and conducting reviews of critical law enforcement incidents to identify any potential improvements to internal processes.
- During 2016, the Academy trained 144 hired police recruits, 68 hired correctional recruits, and 50 hired Community Service Officer recruits. Additionally, the academy trained 85 self-sponsored FSCJ law enforcement recruits.
- 2016 also saw the first ever JSO Job Fair. This event was a great opportunity for the JSO to showcase many job careers such as, police officer, correctional officer, community service officer, and police emergency communications officer, to name a few.
- 2016 also yielded a new firing range building with four classrooms.
- Five-thousand nine-hundred twenty six Jacksonville Sheriff's Office Police Officers, Correctional Officers, Judicial Officers, Security Personnel, State Attorney's Office Investigators, and Retired Police Officers completed either the FDLE or JSO qualification course during 2016.
- They reduced the time it takes to install, configure and deploy laptops and desktops by 30 minutes thus minimizing the time an officer/customer has to wait for their machine to be repaired. This year, the Technicians completed 4,077 customer submitted work orders.
- The Help Desk personnel resolved 4,074 work orders and fielded more than 20,000 phone calls in 2016. The Help Desk was involved in various projects including the deployment of 120 new rugged laptops for Patrol and they were front line support for the EIS upgrade by the City's ITD. They also continued the deployment of the new Defender security software on more than 500 machines. The Help Desk Team continues to manage the Verizon MiFi program by administering over 2500 MiFi's and Smart Phones. In addition to the over 3600 JSO personnel supported by ISM, we provide support to over 1500 external customer from 45 other agencies.
- The Personnel Division is working with the COJ Information Technology Division (ITD) to develop a program to allow for electronic submission of Injury on Duty forms. This will eliminate two (2) paper forms, saving time and resources as well as providing a streamlined process for employees. Full implementation is slated to begin by the end of 2017.
- During 2016, Civilian Recruiting included over 244 civilian new hires from 29 different positions.

PATROL AND ENFORCEMENT

Provides the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

- In 2016, more than 70 individuals participated in the Homeward Bound Program and are now in a stable support environment back in their home town.
- Coffee with a Cop program started in 2016 in Zone 2 with retired Lt. Mike Beckmann. This program has become a huge success and has now expanded across the city and to surrounding counties.
- In 2016, the two primary roadways located in Zone 3 that had the highest number of traffic fatalities in 2015 saw a 38% reduction in fatalities.
- In 2016, the men and women assigned to patrol Zone 4 responded to 107,175 of the 498,150 or approximately twenty one and one half percent (21.5%), of the citizen-generated calls for service that the Jacksonville Sheriff's Office received in 2016.
- On 06/07/2016, Zone 4 partnered with Chick-Fil-A at 4535 Roosevelt Blvd for our inaugural Coffee with a Cop event.
- The Zone 5 Community Problem Response (CPR) Team was reorganized in November 2016 due to manpower constraints.
- Zone 6 experienced a decrease of 3.89% in priority violent incidents and a reduction of 1.60% in priority property incidents with an overall decrease of 2.07% in priority incidents in 2016.
- Zone 6 was joined by Council Members for their annual Christmas Eve Parade, distributing more than 500 toys to children in the area.

Community Affairs Division

- This year a major change occurred to invigorate the participation by citizens. We have changed the name from Sheriff's Advisory Council (ShAdCo) to Sheriff's Watch.
- The MobilePAL Initiative was created. MobilePAL allows JaxPAL to expand its capacity by taking its mission beyond the service walls.
- PAL hosted DNA Unique, an all-girl slumber party, was created to bring together female law enforcement officers and young women.
- Expanded on the theme of the Sheriff's Walk and launched "Lieutenant's Walks"
- Convened the annual National Night Out city wide, in every patrol zone.
- Strengthened relationships between all zones and Citizens Planning and Advisory Committees (CPACs)
- Crime prevention work includes: A variety of safety lectures for local citizen, business, community, religious and education groups as well as other government agencies;
- Child safety presentations such as "Officer Friendly", Anti-Bullying, and "Stranger Danger" to local youth groups and education organizations;
- Crime Prevention Through Environmental Design (CPTED);
- Home and business security surveys;
- Annual Sheriff's Watch, Neighborhood Watch Coordinator's and National Night Out events;
- Identity Theft prevention presentations

INVESTIGATIONS AND HOMELAND SECURITY

Provides follow-up investigations of the most serious crimes that include both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

Investigations

- The Jacksonville Sheriff's Office Homicide Unit murder clearance rate for 2016 was 59.43%. The 2015 national average clearance rate for cities with similar populations was 50.20%.
- During 2016, the Homicide Cold Case Team investigated twelve JSO officer-involved shootings as compared to eleven JSO officer-involved shootings in 2015, resulting in a 9.09% increase from 2015. Nine of the shootings involved injuries to the suspects, and three were non-injury shootings.
- The Cold Case Team investigated a total of seven in-custody incidents, with all of them being in-custody deaths. Two were ruled natural deaths, three accidental overdoses, one died of injuries sustained by a citizen (justifiable) and one death is pending classification.
- There were 579 incidents where a firearm was discharged in 2016. This is a 9.7% decrease from 2015, which had 641 incidents. However, since 2013 there has been a 39.5% increase in incidents where a firearm was discharged. Shootings into Occupied Dwellings have seen the largest decrease in 2016, going from 270 incidents in 2015 to 200 incidents in 2016, a 25.9% change. There has been an overall increase in Aggravated Assaults since 2013, going from 92 incidents in 2013 to 122 in 2016. This year was the highest increase for Aggravated Assaults at 24.5%.
- The Jacksonville Sheriff's Office Robbery Unit clearance rate for 2016 was 25.8%. The latest available national average clearance rate from 2015 was 20.7% for cities in the same population group as Jacksonville.
- During 2016, there were a total of 169 traffic fatalities in Duval County. This represents an 11.18% increase from 2015, when there were 152 traffic fatalities.
- During 2016, the Jacksonville Sheriff's Office received a total of 4,292 cases involving potential sex crimes, child abuse / neglect, or elder abuse / neglect. This is an increase of 179 reported cases, or 4.35%. In 2015, a total of 4,113 cases were reported. On average, each Special Assault Unit detective worked 14 cases per month in 2016. The sex crimes clearance rate for 2016 was 48%, while the most recent national average for cities in the same population group as Jacksonville was 36.3% in 2015.
- Of the 6,984 auto burglary incidents, 4,138 of those involved unlocked vehicles.
- During 2016, a total of 2,170 Crime Stopper tips were received. These tips resulted in 106 arrests, 280 cases cleared and the apprehension of 76 fugitives.

Homeland Security / Narcotics-Vice Division

- In 2016, the Jacksonville Sheriff's Office continued an active role in the North Florida Fusion Center. This collaborative effort included members of 58 agencies pooling their intelligence information into one overarching database to be used by investigators to identify, monitor and track issues of concern to the region.
- The Intelligence Unit promoted and utilized the "IWATCH" program to develop information from the public relative to potential terrorism related suspicious activity within their communities. This program was responsible for the initiation of multiple investigations during 2016 and continues to be in place and active
- In 2016, the Major Case Narcotics Squad's efforts led to 59 arrests and seizure of 68 kilograms of cocaine, 10 pounds of hydroponic marijuana, 132 pounds of regular marijuana, 3 kilos of heroin, 31.3 grams of crack cocaine, 16.2 grams of MDMA, and 8 firearms. Investigations during 2016 enabled the dismantling of 2 drug trafficking organizations resulting in the seizure of \$325,021 in cash and 4 vehicles.
- In 2016, the Mid-Level Narcotics Squad seized over 2 kilograms of cocaine, 35 pounds of marijuana, 1135 grams of pills, and \$270,389 in cash. They made 58 arrests, recovered 24 guns, and dismantled 5 drug trafficking organizations. Additionally, investigators worked a variety of cases resulting in the seizure of 214 grams of heroin and 790 grams of homemade Methamphetamine. The Squad dismantled several marijuana grow houses resulting in the seizure of 188 marijuana plants.
- The Tactical Narcotics Squads focus on removing drug dealers and buyers from the streets of the city. Four sergeants and 31 detectives are assigned to four squads. In 2016, they were responsible for investigating 2,237 narcotics-related complaints and making 1,446 arrests. During the year, the units analyzed crime data and focused operations in areas where there was an increase in crime. Additionally, the units have provided assistance to both the Investigations and Patrol divisions. Violent offenders have been targeted this year and 251 guns were recovered. The squads seized a total of \$1,033,611 in assets and drugs with a street value of \$1,454,527.
- In March of 2016, The Jacksonville Sheriff's Office partnered with The John Jay College of Criminal Justice and the National Network for Safe Communities to develop a strategy for reducing violent crime in Jacksonville. The strategy relies on two primary components. There is a strong community partnership, led by an Assistant Chief/Project Manager, which is willing to assist any member who sincerely wants out of the life of crime and violence. And there is a multi-agency law enforcement partnership which provides the investigative and enforcement capability. The law enforcement partnership includes the Jacksonville Sheriff's Office, Drug Enforcement Agency, Federal Bureau of Investigation, Alcohol, Tobacco and Firearms, Florida Department of Law Enforcement, Probation and Parole, Mayor's Office, State Attorney's Office and United States Attorney's office.

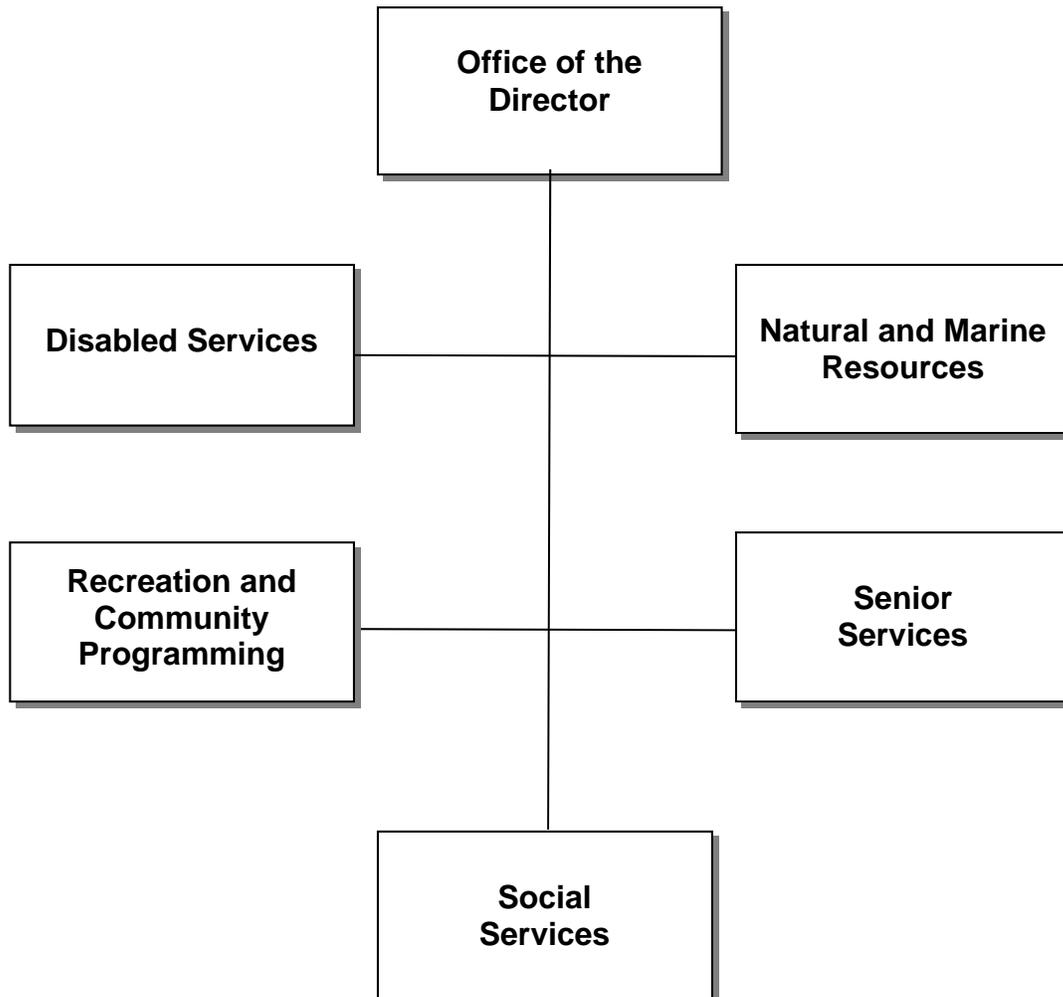
PARKS, RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

HIGHLIGHTS:

- Focus on the implementation of the Park Donation Program to include programming and large facility donations.
- Expand the on-line revenue system to include facility reservations as well as collection of demographics and time utilization of facilities in order to provide park patrons with programs and services using data captured.
- Staff will continue to be dedicated to assessing each and every park site for needs. Additionally, the needs assessments will be utilized as a tool in planning repairs, maintenance and upgrades of facilities.
- The Family Nutrition Program will continue to expand utilizing Federal Farm Bill funds to provide nutrition education to limited income families and youth of Jacksonville to acquire knowledge, skills, attitudes, and changed behavior necessary to improve their diets. Educational classes and demonstrations will be offered at the Extension Office, Community Centers, Faith Based Organizations, apartment complexes and through both in school and after school programs. This program is expected to reach a minimum of 75 classes in 15 schools with 6000 educational contacts.

DISABLED SERVICES DIVISION

FUNCTION:

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

HIGHLIGHTS:

- In FY18, the Division will improve program access in underserved communities by identifying education and empowerment driven programming
- Improve employment among citizens with disabilities by continuing to offer training and education to both candidates and HR professionals
- Continue to work with City partners to identify opportunities to promote employment, such as the Division's partnership with Jacksonville Library to provide accessible E-Learning courses
- Continue to provide technical support to City departments and partner agencies, assist in the development of transition plans based on best practices
- Continue to provide education via the Disabled Parking Enforcement Program and Title III Program by creating additional literature and partnering with local agencies
- Increase Adaptive Recreation participation by offering additional recreation activities such as Kayaking, Cycling, and Athletics in Jacksonville Parks
- Identify grants that supplement funding for current services and fill service vacancies for citizens with disabilities
- Continue to provide educational events that promote accessibility, improve access, and promote inclusion

NATURAL AND MARINE RESOURCES

FUNCTION:

The Division of Natural and Marine Resources serves a diverse population of ages, abilities and interests through outdoor recreational activities by providing nature parks and access to waterways. The division provides the day to day management and oversight of two oceanfront parks, 71 water access opportunities and protects over 80,000 acres of environmentally sensitive lands in partnership.

HIGHLIGHTS:

- Huguenot Memorial Park was severely damaged by Hurricane Matthew and was closed until January 31, 2017. The campground is currently closed and the park does not offer pavilion rentals. Completing all necessary hurricane repairs and reopening all facilities will be the main focus in FY18. Major projects included entrance road reconstruction of \$550,000 and rerouting beach access road, a FY17 Capital Improvement project. The management plan will expire in December of 2018 and will be updated during FY18.
- During FY17, the Division began to focus on increasing customer relations at Kathryn Abbey Hanna Park and will continue throughout FY18. Hanna Park staff will take a more active role in the sea Turtle monitoring program. Hurricane Matthew repairs will be completed in FY18.
- Focus will continue on activating the waterways.
- Continue to work in partnership with focusing on updating the forest management plan with the Florida Forest Service. Additionally, the partnership with the Student Conservation Association to provide a 26 & 52 week internship opportunities for young adults will continue

RECREATION AND COMMUNITY PROGRAMMING

FUNCTION:

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

HIGHLIGHTS:

- The Division opened a new 9A Baymeadows Tennis Facility, providing additional clay tennis courts and dedicated pickleball courts to tennis enthusiasts in the south side of Jacksonville.
- The Division will be seeking a partner(s) to provide community services in the Woodland Acres/Warrington area in the previously housed buildings on Acme and Kona Streets.
- With the implementation of the Vermont System (online reservation system), the Division will improve customer service at recreation facilities and on-line. The system will improve the customer experience in shelter and facility reservations, permit applications and course registration.
- Programming will explore more fee-based programs in areas of health, fitness, nature and instructor lead recreation to serve the needs of citizens in communities where these types of services are lacking.
- The Division will continue partnering with the Jacksonville Children's Commission though assessing the quality of the division's afterschool programs and internally implementing methods to self-evaluate programs.
- It is through improved and quality programs and facilities that the Division will assist Mayor Curry in his goal of improving the City of Jacksonville's overall health level, providing safe environment for its citizens, and ultimately creating One City One Jacksonville.

SENIOR SERVICES

FUNCTION:

The core function of the Senior Services Division is to provide activities, programs, and services that support older adults living independently in their homes as long as possible. We accomplish this through a focus on Mayor Lenny Curry Priorities for the City of Jacksonville which are Public Safety, Youth Engagement, Neighborhood Enrichment and Community Wellness. The Division ties it all together with our programs, activities, and services, as well as increasing our "intergenerational" activities through outreach with schools, agencies, and community programs.

HIGHLIGHTS:

- Reestablish M.O.B. (Mayor's Older Buddies) Meetings
- Establish Dementia Care and Cure Initiative
- Focus on men's health for Pink Pump (Breast Cancer) and Blue Bowtie (Prostate Cancer) Parade Cancer Health Awareness
- New Senior Expo in November 2017 with emphasis on health screenings, testing and Medicare enrollment
- Partner with ElderSource on Healthy Eating for Successful Living in Older Adults Program
- Partner with UF Extension Office to update, provide assistance and expand the Community Gardens Project.

SOCIAL SERVICES

FUNCTION:

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Financial Assistance program, and money management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

HIGHLIGHTS:

- Sustain a level of service that annually enables 3600 individuals living with HIV/AIDS to receive Ryan-White-funded medical care/treatment, 400 Duval indigents to receive cremation and burial services with dignity, 3200 low income households to avoid homelessness through rent/utility, 800 or more crime victims to receive crisis stabilization and thousands of others served through contractual mental health/substance abuse intervention and treatment, homeless shelter services, child protection forensics, child safety visitations, information and referral services, inpatient/outpatient health services, etc.
- Sustain the high quality of services provided Duval and the surrounding area which results in more than \$6 million in state and federally funded programs and services.
- Increase dollars recovered by the Indigent Burial and Cremation Program through more aggressive pursuit of probated estates and insurance benefits.
- Expand opportunities for citizens to access emergency financial assistance and other key services through community partnerships, out posting of staff and technology advances.

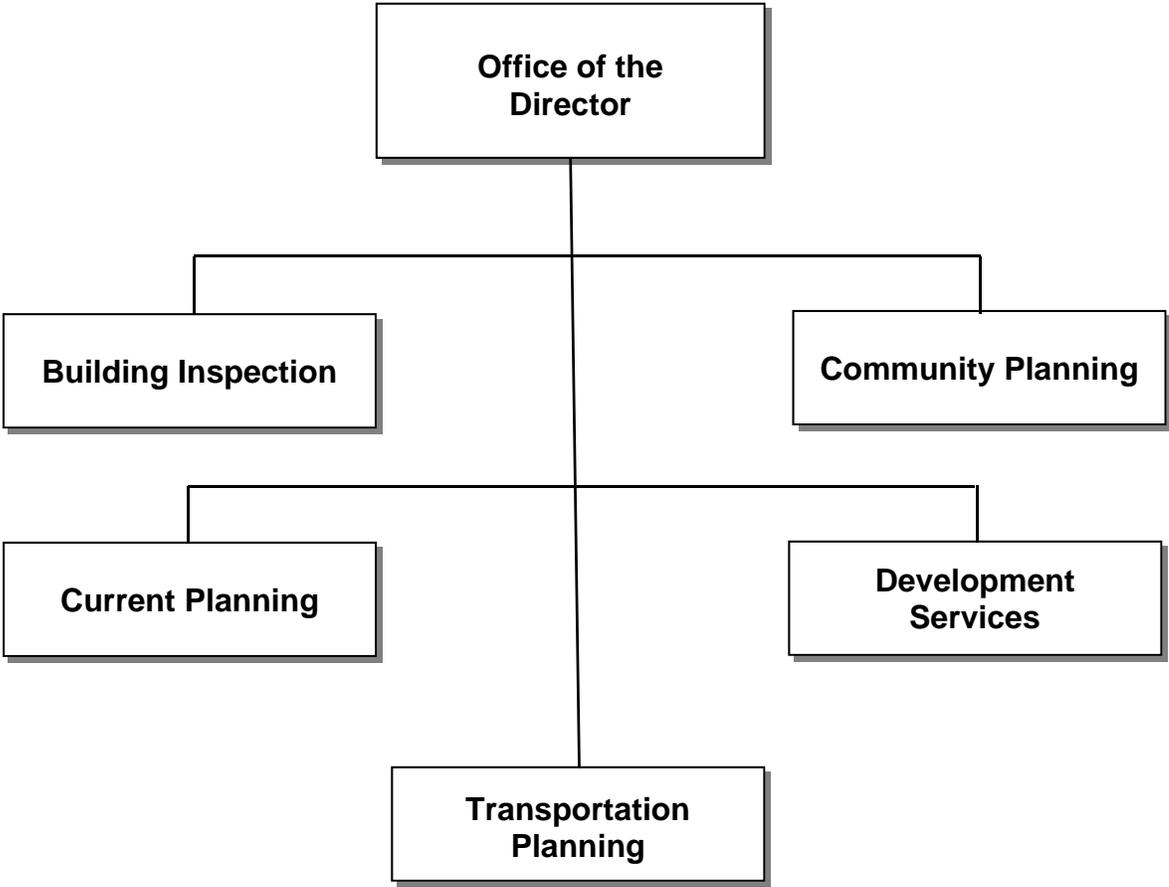
PLANNING AND DEVELOPMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods, and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

BUILDING INSPECTION

FUNCTION:

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville's related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing, and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

HIGHLIGHTS:

- Hired additional building inspectors to keep up with an increasing workload of permit activity.
- We are completing all requested inspections on the date requested, regardless of the increased workload.
- A steady increase in the number of building permits submitted electronically have allowed plan reviewers to become more accustomed to reviewing plans online. Electronical submitted items save us the expense of scanning items into our archives.
- Upgrade BID's permitting software to add additional features for its customers.

COMMUNITY PLANNING

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), manages the Brownfields Redevelopment Program and related grants, and reviews exterior work in local historic districts or affecting local landmarks.

HIGHLIGHTS:

- Continue the appraisal of the 2030 Comprehensive Plan in accordance with Chapter 650 and initiate change based on the findings.
- Process 2030 Comprehensive Plan Future Land Use Map and text amendment applications.
- Provide professional and administrative support to the Joint Planning Committee to implement and update the Public Schools and Facilities Interlocal Agreement and the Public Schools and Facilities Element.
- Process over 1,000 Certificate of Appropriateness (COA) applications related to historic properties in accordance with Chapter 307.
- Process demolition reviews of potential historic structures.
- Provide code enforcement related to historic district guidelines and zoning code regulations in historic districts and for landmarks.
- Continue efforts to create and implement an online COA application portal similar in concept to the Land Use and Zoning Application Portal (LUZAP).
- Host the Annual Historic Preservation Awards Ceremony.
- Apply for State of Florida Small Matching and Special Category grants to support historic preservation related projects that may include surveys, restoration, and conferences.
- Provide professional and administrative staff support to the Historic Preservation Commission.
- Administer the EPA Brownfields Assessment grant.
- Make application for and administer EPA Area Wide Planning grants and EPA Cleanup grants.
- Assist owners of contaminated parcels to obtain legislative approval for brownfield area designations.

CURRENT PLANNING

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezoning and PUD verification, conventional rezoning, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code. The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all zoning code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the zoning code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Continue to implement and upgrade the Land Use and Zoning Application Portion (LUZAP), a well-based submittal of zoning applications.
- Continue to update Chapter 656, Zoning Code, to be consistent with the 2030 Comprehensive Plan.
- Continue to address short-term growth and development issues through review of proposed zoning changes.
- Assist the public with questions relating to the zoning code, zoning verification, permitting and zoning application processes.
- Schedule, process, notice, and review all zoning related applications and provide professional written recommendations on applications scheduled for public hearings before the Zoning Administrator, Planning Commission (PC), and the Land Use and Zoning Committee (LUZ).

- Administer zoning overlay districts including Downtown, Mayport, Springfield, San Marco, and Riverside-Avondale.
- Provide technical assistance to the LUZ Committee, PC, Citizens Planning Advisory Committees (CPACs) and Subdivision Standards and Policy Advisory Committee.

DEVELOPMENT SERVICES

FUNCTION:

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office, and the Addressing Office. The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, and issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers. The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system.

HIGHLIGHTS:

- The portion of the Division formerly funded within the General Fund (Addressing, the Review Group, and Zoning Counter) is now funded within Special Revenue Fund 159. The Division receives a portion of most building inspection permit fees for its required review of these permits. The Division continues to work with the Building Inspection Division to enhance its application system to include consideration of right-of-way permits as well as 10-set (commercial review) submittals.
- The Concurrency and Mobility Management System Office (CMMSO) within the Division is funded by Special Revenue Fund 112 and administers both the Concurrency Management and Mobility Fee Systems. The CMMSO continues to process applications for concurrency and mobility fee applications, and collect mobility fees, fair share assessment fees, and development agreement fees. The CMMSO also supports the newly created Technical Advisory Committee (TAC) to provide technical assistance in providing updates to the Concurrency and Mobility Management System Handbook. The CMMSO will be involved in the five-year update of the Mobility Plan, which will involve working with a consultant and the Mobility Plan Task Force Group.
- Working with ITD on electronic plan submittal.

TRANSPORTATION PLANNING

FUNCTION:

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle and pedestrian facilities. The major activities include calculating of mobility fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), and providing city representation at local, regional, and state level. The division also reviews trip generation, traffic impact analyses, and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs and creates mobility funding plans for improvements. The Transportation Planning Division maintains the data on

all functionally classified roads within Duval County. They collect traffic data on all functionally classified roads on an annual basis. They conduct trend analyses such as accident collision rates, demographic changes, and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city. The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

HIGHLIGHTS:

- Update the 2030 Mobility Plan. This endeavor entails revisiting the Mobility Plan from both a policy and implementation standpoint. The update will add needed multi-modal transportation improvements as identified in the Pedestrian and Bicycle Master Plan, revise the prioritization plan for roadway projects, create new performance measures, and recalculate the mobility fee.
- Begin coordination and implementation of Strategic Neighborhood Action Program for Pedestrians (SNAPP) as identified as a result of the COJ Pedestrian and Bicycle Master Plan Study. This effort includes creation of maps of priority areas, establishing priority neighborhoods based on needs, convening neighborhood assessment walks, establishing sidewalk prioritization and recommending sidewalk repairs, replacement and infill that will contribute to the reduction of pedestrian fatalities and serious crashes.
- Request approval for and begin implementation of the actions taken by the Context Sensitive Streets Committee to revise policy, improve design standards, create new standards, and initiate Context Sensitive solutions into COJ's multi-modal transportation network. This will entail the finalization of changes recommended to the Land Development Procedures Manual and to City Standards, and the implementation of policies that include Context Sensitive Streets design standards for the City of Jacksonville.

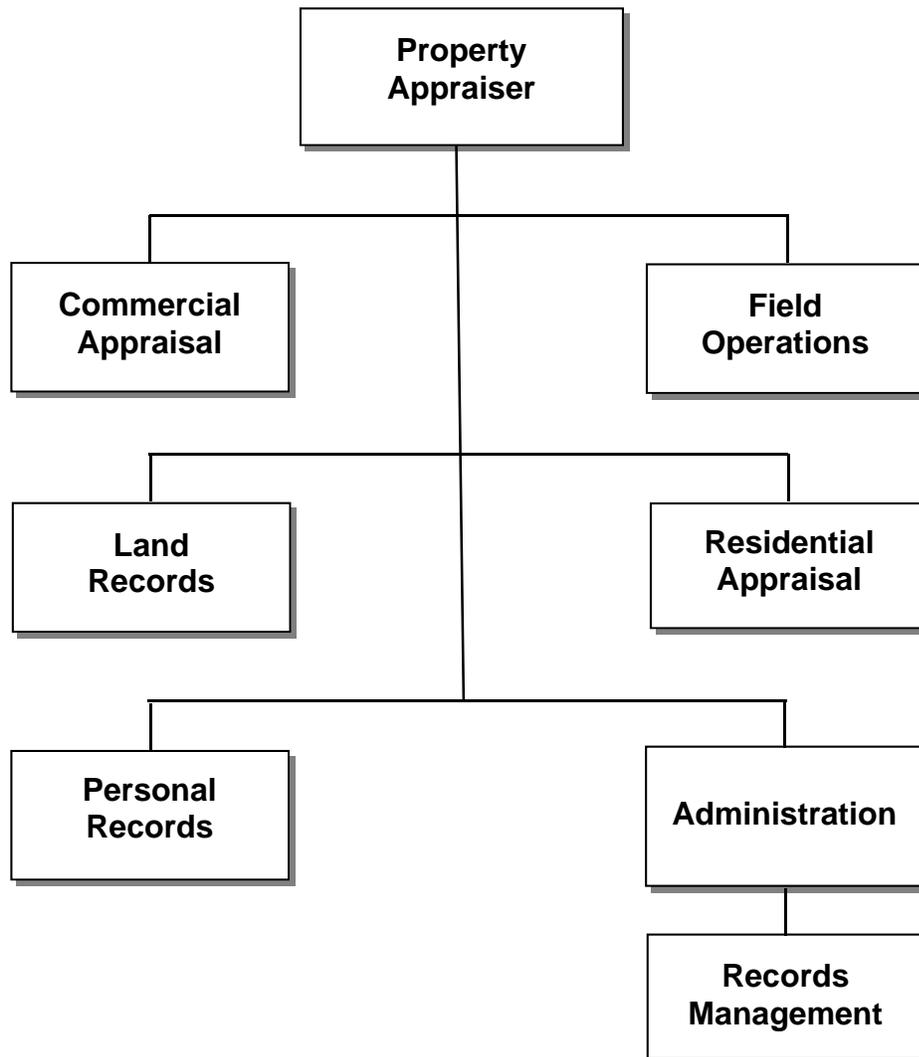
PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



DIVISIONAL FUNCTION AND HIGHLIGHTS

ADMINISTRATION

FUNCTION:

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

HIGHLIGHTS:

- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors.
- Information Systems has continued working to make enhancements to our in-house program for Exemption Compliance that combines user input and data from our CAMA system to track potential non-compliance and fraud cases.
- PAO employees contributed 15 baskets of food to the Daniel Thanksgiving Food Basket Drive.
- Continued Wellness initiative by competing in two PAO Step Challenges through Go365.
- Expanded and encouraged continuing education by opening Certified Field Evaluator courses to all positions.

COMMERCIAL

FUNCTION:

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- Provide annual appraisals for 39,000+ commercial, industrial, and governmental properties in Duval County.
- Implemented the individual geographical taxing districts into our cap rate assumptions on about 7,750 properties, resulting in a more accurate calibration of our income models.
- Avoided litigation in nine disputes through utilizing external data and internal proficiency thus avoiding costly legal fees.
- One position, a Commercial Appraiser, was eliminated due to improved in-house procedural efficiencies and substantial institutional knowledge gains from our newer staff members.

FIELD OPERATIONS

FUNCTION:

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years. Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Appraisers canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- Conducted approximately 65,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery.
- Physically inspected approximately 10,500 parcels due to new construction permits.
- Posted permit information for approximately 9,500 permits received from the City of Jacksonville and municipalities.
- Drew approximately 3,500 residential houses and commercial buildings from architectural plans (blue prints).
- Four employees from the division were internally promoted to other divisions within the PAO.
- Increased the number of full-time aerial review specialist to two.
- Staff reduction of one employee, due to the efficiencies of aerial review.
- One field employee became a Certified Field Evaluator (CFE).

LAND RECORDS

FUNCTION:

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- Posted 41,553 ownership transfers during the fiscal year ending September 30, 2017.
- Maintains and updates all county property records within five business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- Updates county property records within 18 days following the recording of a Same As property transfer with the Clerk of the Courts.
- Updates county property records and GIS maps within 60 days following the recording of a Split/Join property transfer with the Clerk of the Courts.
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies.
- Processed 2017 enacted zoning ordinances to GIS and CAMA within 60 days.
- Managed the update of the tax district GIS layer and CAMA database to reflect the Atlantic Beach Country Club Annexation and the Arlington Community Redevelopment Area.

PERSONAL RECORDS

FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

HIGHLIGHTS:

- Manages 31,000+ tangible personal property accounts.
- Randomly selects 100 properties for desk audits of tangible property annually to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county.
- Adds new businesses to the tax roll through field visits using the census tracts and Certificate of Use (COU) listing.
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.

RESIDENTIAL

FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- Provided annual appraisals for 320,000+ residential properties in Duval County.
- Processed approximately 35 new residential plats containing over 1,600 new parcels.
- Received, reviewed, and processed approximately 95 new agricultural classification applications.

RECORDS MANAGEMENT

FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Compliance Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

HIGHLIGHTS:

- Manages approximately 191,961 Homestead Exemptions, 7,334 Senior Additional Homestead Exemptions, and 1,459 Long-Term Residency (25 yr. +) Senior Exemptions.
- Processed over 16,500 new exemption applications annually.
- Assisted approximately 45,000 customers, who called, e-mailed, or came into the office for service.
- Investigates exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records and vital statistics.
- Processed liens totaling \$3,922,181.99 on properties that received exemptions for which they were not entitled for fiscal year ending September 30, 2017.
- Conducted 283 physical inspection audits to ensure non-profit exemption compliance.

PUBLIC DEFENDER

DEPARTMENT VISION:

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

DEPARTMENT MISSION:

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

DIVISIONAL FUNCTION AND HIGHLIGHTS

PUBLIC DEFENDER

FUNCTION:

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act and Baker Act.

HIGHLIGHTS:

- Increase the efficiency of the Public Defender's Office operation through further implementation of the digital imaging program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies

PUBLIC HEALTH

DEPARTMENT VISION:

To be the healthiest state in the Nation.

DEPARTMENT MISSION:

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

DIVISIONAL FUNCTION AND HIGHLIGHTS

PUBLIC HEALTH

FUNCTION:

The Florida Department of Health in Duval County (DOH-Duval) will continue to work to confront emerging public health issues, build education and awareness toward prevention opportunities and collaborate with partners to improve health outcomes.

HIGHLIGHTS:

The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the City of Jacksonville. The funding for DOH-Duval comes from the State of Florida, the City of Jacksonville and from county fees to deliver services to Duval County citizens mandated by Florida Statutes Chapter 154.01. The City of Jacksonville funds approximately 1.4% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

DOH-Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and employs a staff of 518 with a \$40 million budget. Services include pediatric primary care, maternity care, dental, and immunizations. DOH-Duval also provides specialty care in the areas of HIV care and case management, STD clinical services, Refugee health, tuberculosis care and case management. We also provide health promotion and disease prevention services through communicable disease control and monitoring, environmental health, emergency preparedness, mental health care, pharmacy and laboratory services. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2016, DOH-Duval provided over one million total client services to Duval residents. A few accomplishments include:

- Provided 913,964 clinical services
- Healthy Start provided 136,029 prenatal services to new moms.
- Environmental Health provided 16,025 services to keep citizens safe.
- The Florida Breast and Cervical Cancer Early Detection program linked 3,669 patients to breast health diagnostic services and screenings.
- Through our Dental Centers and Mobile Dental Units, 65,772 children received preventive dental care.

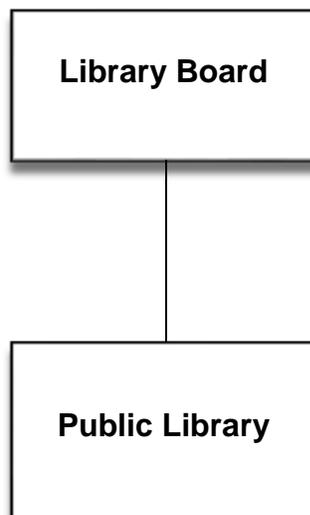
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

The mission of Jacksonville Public Library (JPL) is to enrich lives, build community, and foster success by bringing people, information and ideas together. In Fiscal Year 2017, more than 3.4 million visits were made to JPL locations, items were checked out more than 5.1 million times, and more than 14,000 programs were offered to Duval County residents at the Main Library and 20 branch locations. Special student library cards were issued to more than 128,000 students of Duval County Public Schools in grades K – 12. 30,289 different students used their student cards either to check out books or access computers at a library (or both). Learn more at www.jaxpubliclibrary.org.



PUBLIC LIBRARIES

FUNCTION:

JPL's mission is to enrich lives, build community, and foster success by bringing people, information and ideas together.

HIGHLIGHTS:

JPL had the distinction of being named Library of the Year in 2017 by the Florida Library Association (FLA) among more than 800 public, academic, special and school libraries in the state of Florida.

25,000 square feet on the first floor of the Main Library has been transformed into the Jax Makerspace, which is dedicated to making all kinds of things—from movies to music, art to apps, robots to radios, and novels to needlepoint. Over 7,500 people attended programs in the space in FY17.

JPL expanded its partnership with Duval County Public Schools (DCPS) ensuring all 128,000 public school students in grades K – 12 have virtual student library cards—by virtue of their student ID numbers—to provide them with expanded access to library services and resources. In addition, all kindergarten, fourth grade, and seventh grade classes were offered the opportunity to attend library field trips focused on connecting students with resources and information to support their educational success.

The library received a one-time \$850,000 increase in funding for library materials in Fiscal Year 2018—\$350,000 more than the previous fiscal year. The materials budget is currently 35 percent below its 2005 peak level.

The funding for Project LEAP, a literacy outreach program for at-risk youth and caregivers in Jacksonville neighborhoods with lower socioeconomic status, was funded for the past two years by the Jacksonville Journey. For FY18, the funding has been moved into JPL's General Fund under its own unique index code.

The American Library Association presented the prestigious Ernest A. DiMattia, Jr. Award for Innovation and Service to Community and Profession to JPL Director Barbara Gubbin, who retired on June 30, 2017 after serving for 12 years as the director of JPL.

JPL adopted a new strategic plan for 2018 – 2020 that focuses on three service priorities—Inspire Lifelong Learning and Discovery, Support Youth Educational Success, and Build Community—and three core goals—Provide Outstanding Experiences, Increase Convenient Access, and Increase Awareness.

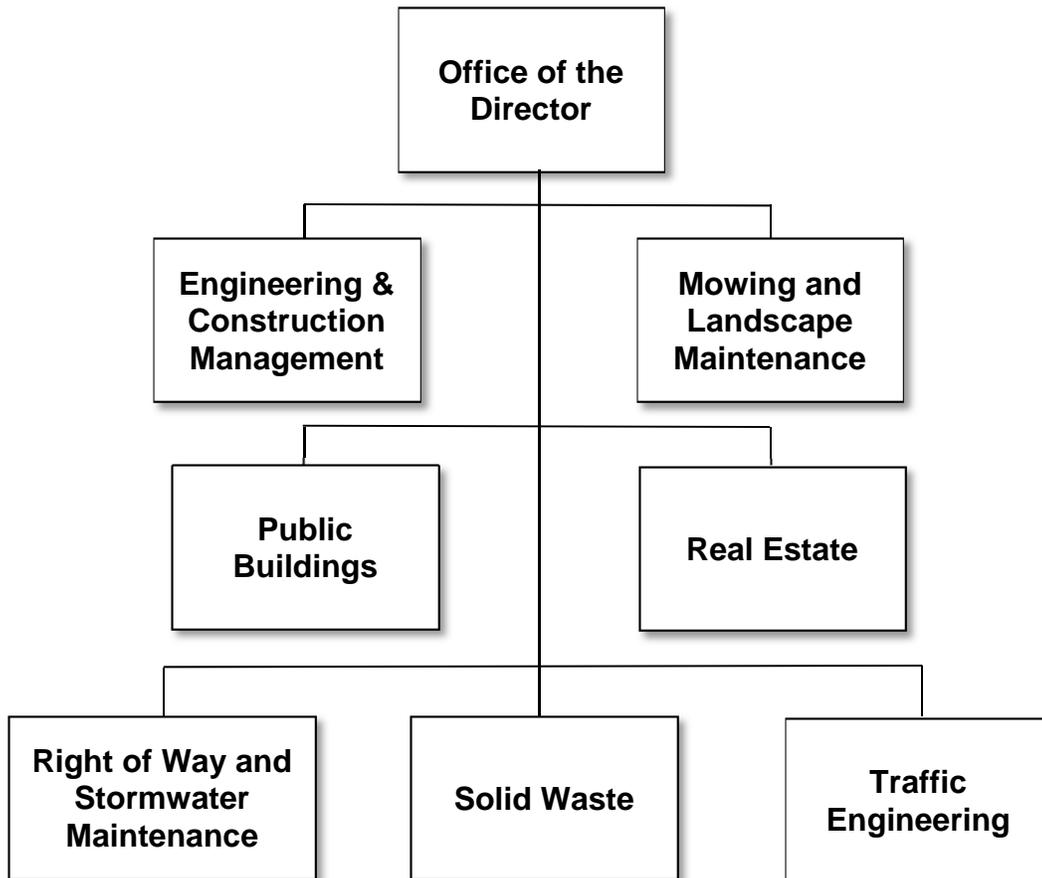
PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director oversees seven divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste, and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as, collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadways, drainage and other capital improvement projects.

HIGHLIGHTS:

The Directors Office remains actively involved in the following:

- Operation Urban Blight
- Administer billing and collection of Stormwater and Solid Waste fee revenue
- Continuous monitoring of Operating and Capital Budget appropriations

The Directors Office has also added key financial staff positions, a Contracts manager and an Enterprise Operations manager, which will allow us to more effectively oversee and manage the day-to day financial aspects of our operations.

ENGINEERING AND CONSTRUCTION MANAGEMENT

FUNCTION:

The Engineering and Construction Management Division is responsible for designing, planning and managing projects for the City including all departments, independent agencies, and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks, and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections. The Design Section: Manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging. The Topographical/Survey Section: Provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition. The Construction Administration Section: Oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

HIGHLIGHTS:

The Division was granted two additional professional engineer positions as part of the FY 18 budget to allow the Division to more effectively manage prior year capital projects and the over \$100 million in new capital projects authorized as part of the FY 18 Capital Improvement Plan.

MOWING AND LANDSCAPE MAINTENANCE

FUNCTION:

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also performs vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property. The Division performs all activities related to Jacksonville's publicly owned green infrastructure. It also coordinates with state and local entities to enhance and promote the greenspace of the City.

HIGHLIGHTS:

- Ordinance 2017-398 added the City Arborist to the Division, bringing the total amount of employees dedicated to the Urban Forestry program to three. The Division is actively developing a plan which will allow it to more proactively maintain the City's trees and natural canopy.
- The Division was granted an increase of \$200,000 dollars to address hazard trees throughout the county. This will allow the Division to more proactively address hazard tree issues as they arise throughout the year.

PUBLIC BUILDINGS

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all of the HVAC, plumbing, electrical and any other maintenance required to approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all city facilities, parks, and rights-of-way (excluding street lights and signals).

HIGHLIGHTS:

- As part of the FY 18 Budget process the Division was able to increase its repair and maintenance budget in order to more proactively address repair issues at City facilities.
- Additionally, the Division was allowed to create an "emergency fund" account in order to address unanticipated repairs, requests, or emergency issues throughout the year.

REAL ESTATE

FUNCTION:

The Real Estate Division is responsible for the Acquisition and Disposition of City Real Estate, the Closure and Abandonment of Right-of-Ways and Easements, performing Due Diligence on Real Estate matters as requested, and negotiating Third-Party Leases. In addition, the Real Estate Division is responsible for maintaining a Transactional Inventory related to the Acquisition and Disposition of City Real Estate. The Division also processes Legislative Requests related to Real Estate, on behalf of various City Agencies.

HIGHLIGHTS:

- Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.
- Secure legislation to surplus and dispose of all Ash Remediation Program parcels.

RIGHT-OF-WAY AND STORMWATER MAINTENANCE**FUNCTION:**

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Continuing the work of the StormWater Action Team to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system
- Maintain approximately 3,684 miles of paved roads. For FY 18 the Division was appropriated \$13,347,595 for Countywide roadway resurfacing. Additionally the Division was appropriated \$1,058,000 for six specific road resurfacing projects: Ft. Caroline Road from McCormick to Monument, 7th Street East, Ribault Scenic and Forest Hill Drive, King Street, McQuade and Beaverbrook Place Road, and VC Johnson Road resurfacing.
- Repair and replace cracked and broken sidewalks throughout the City. For FY 18 the Division was appropriated \$3,000,000 for Countywide sidewalk/curb construction and repair.
- Under the auspices of the Jacksonville Stormwater Utility: maintain over 1,000 miles of ditches, 55,000 stormwater inlets and structures, 1,175 miles of storm drain pipes, 180 retention ponds, and eight pump stations

SOLID WASTE**FUNCTION:**

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 33 years.
- Continuous implementation of the new waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- In FY 18 the Division will host the 5th Annual Tire & Sign Buyback, this event allows the Division to actively partner with citizens in order to clean up our county. The event continues to grow each year and we anticipate FY 18 being another successful year in helping to keep Jacksonville beautiful.

TRAFFIC ENGINEERING

FUNCTION:

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

HIGHLIGHTS:

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the major City
- The Division will complete the retiming of four major transportation corridors in the County: Moncrief Rd, Merrill Rd, Riverside Avenue, and Old St. Augustine Rd. All four of these projects studied the most recent traffic patterns and vehicle counts on these corridors in order to time the traffic signals for optimal performance. These projects also included the installation of fiber optic lines in order to improve connectivity of these signals to the traffic management system.
- The Division will continue to conduct traffic signal warrant analyses in order to determine when an intersection meets the criteria for signalization. These analyses allow us to prioritize our funding so we can use our annual appropriations effectively.

STATE ATTORNEY

DEPARTMENT VISION:

The vision of the department is to support the mission of the Office of the State Attorney for Florida's Fourth Judicial Circuit – to uphold public safety in a fair, transparent, and thoughtful way that ensures justice is pursued for those the office serves.

DEPARTMENT MISSION:

The department's role is to responsibly manage and allocate state and city resources to ensure the office – the largest law firm in Northeast Florida – operate efficiently as it pursues its mission of serving Fourth Circuit residents.

DIVISIONAL FUNCTION AND HIGHLIGHTS

STATE ATTORNEY

FUNCTION:

While engaging in criminal prosecution and/or diversion the office will:

- Continue to establish and improve programs that lead to proper outcomes of criminal cases
- Focus renewed attention on prosecution of cases involving violent crimes committed with guns, including partnerships with law enforcement agencies
- Improve trial strategy and attorney development through education, mentorship, and training
- Make diversity throughout the office a priority by focusing on hiring
- Strengthen community relations through engagement, transparency, and visibility

HIGHLIGHTS:

- Partnered with ATF, housing an on-site special agent to review all gun cases that come to the office to ensure proper prosecution for violent criminals and drug dealers who possess firearms
- Led the community on a revamped strategy of increasing the use of civil citations for eligible juveniles, a step that will lead to fewer incarcerated teens and save taxpayer resources
- Established mandatory monthly training courses on topics of legal importance; created a mentor/mentee program for attorneys with less than a year's experience within the office
- Welcomed a first-year class of 16 new prosecutors with diverse educational experiences and backgrounds
- Laid early groundwork for development of a community prosecution program; office has and will take part in neighborhood walks to learn of issues facing particular communities; furthered transparency to the public through re-establishing positive working relationships with media and the public records.

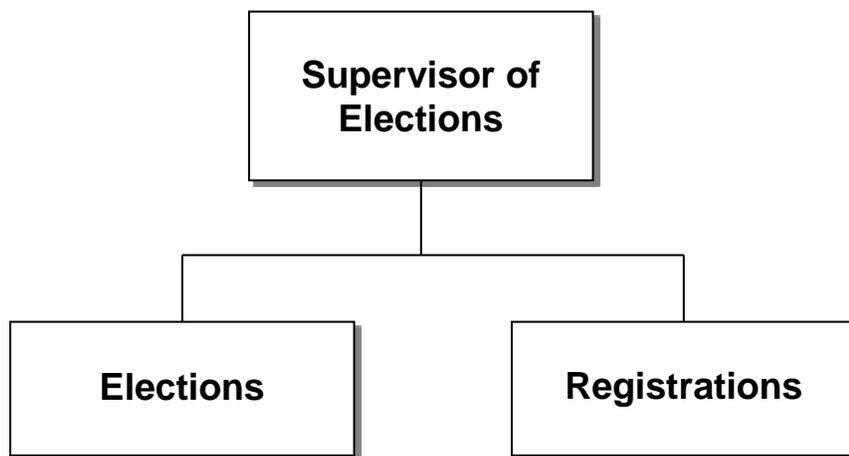
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



DIVISIONAL FUNCTION AND HIGHLIGHTS

ELECTIONS

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- During 2017, the Supervisor of Elections conducted one Presidential General Election.
- In 2018, the Supervisor of Elections will conduct one county wide Primary Election.
- For the General election in 2018, the Supervisor of Elections will provide fair, accurate, and accessible elections with transparency and integrity.

REGISTRATION

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The Supervisor of Elections office will provide fair, accurate, and accessible elections with transparency and integrity. This was accomplished through dedication, hard work, and staying within the Supervisor of Election's budget.
- The Supervisor of Elections will continue to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

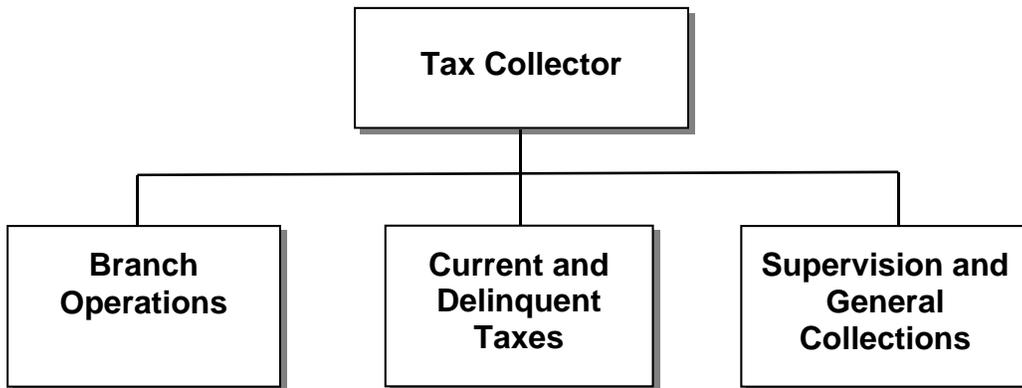
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



DIVISIONAL FUNCTION AND HIGHLIGHTS

BRANCH OPERATIONS

FUNCTION:

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices, one satellite office, and one call center throughout the county. These offices are open Monday through Friday from 8 a.m. – 4:30 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, and hunting and fishing licenses.

HIGHLIGHTS:

- The Tax Collector collects more than 100 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are now performed by the Tax Collector's office due to the closure of all state offices. In FY 17, the Tax Collector processed more than 285,000 Drivers' License and ID card transactions.

CURRENT AND DELINQUENT TAXES

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts (previously known as Occupational Licenses). This area also conducts the annual tax certificate sale required by Florida Statutes.

HIGHLIGHTS:

In FY 17, more than \$1 billion in property taxes and nearly \$7 million in local business taxes were collected.

SUPERVISION AND GENERAL COLLECTIONS

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

HIGHLIGHTS:

During FY 17, the Duval County Tax Collector's office collected and distributed over \$2.18 billion dollars to various taxing authorities, including the City of Jacksonville and the State of Florida.

CITY PROFILE

Jacksonville is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 900,000 residents. The median age of Jacksonville residents is 36.5. The median household income is \$47,690, while the median family income is \$59,580.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville’s eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing a unique and diverse park system with more than 400 park and recreational sites within the city limits consisting of a variety of parks, open spaces, trails, athletic facilities, community and senior centers, beaches, golf courses, aquatic facilities, boat and kayak launches, nature preserves, along with an amphitheater, arboretum and an equestrian center. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life as are the miles of beaches and waterways.

Jacksonville's arts and entertainment scene combines the best of world-class events with the local cultural community. This vibrancy can be found throughout the city. Jacksonville's unique entertainment and cultural options create a real sense of character. Jacksonville has its own professional symphony, a variety of museums, ballet and opera companies, dozens of theatres prepared to amaze with old favorites or ground-breaking new drama, dance companies, vocal ensembles and orchestras producing events year-round.

Jacksonville is a premier multi-sports destination with venues like the Everbank Field which includes a standard capacity of 64,000 seats and a variety of amenities including 89 suites, 20 cabanas, 2 swimming pools and the world’s largest video boards, the award-winning 10,000-seat Baseball Grounds of Jacksonville, a state-of-the-art arena seating 16,000, a new amphitheater seating 5,500, and an abundance of superb sports and recreational facilities. The City annually hosts the Florida / George Football Classic and is home to the Professional Golfers' Association (PGA) Tour and the Association of Tennis Professionals (ATP). The area is known for its 50-plus golf courses and the City also hosted Super Bowl XXXIX in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onís treaty. Florida became a U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower (currently the Wells Fargo Building) which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Jacksonville is home to three Fortune 500® company headquarters: CSX, Fidelity National Financial, and Fidelity National Information Services. CSX, ranked 257, provides rail-based transportation services in North America. Fidelity National Financial, Inc., currently ranked number 293, is a leading provider of title insurance, specialty insurance and claims management services. Fidelity National Information Services (FIS), ranked number 301, is the world's largest global provider dedicated to banking and payments technologies.

Military Connections

Jacksonville is the second largest Naval Complex on the east coast. The area's four Navy and Marine Corps bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Additionally, Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to guided missile cruisers, guided missile destroyers and guided missile frigates, a total of 17 ships and four helicopter squadrons. Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409 acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. In early 2012, Secretary of the Navy Ray Mabus announced that an Amphibious Readiness Group (ARG) would be homeported at Mayport beginning the last quarter of calendar year 2013. USS New York (LPD 21) arrived in the last quarter of calendar year 2013, USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43) followed in 2014. The ARG brought 2,000 additional sailors and their families to sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base. NS Mayport will also be home to four Triton UAVs and 200 Navy maintenance and operations personnel.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River serves as the sole facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the U.S. Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is the nation's largest unit of the Florida Air National Guard and flies F-15 fighters from Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125th Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths six Ohio-class ballistic missile submarines, and two Ohio-class guided missile submarines. The base employs more than 9,000 military and civilian personnel and is the largest employer in southeast Georgia.

Lastly, the area is home to a large United States Coast Guard presence with USCG District Mayport and the USCG Helicopter Tactical Interdiction Command (based at Jacksonville JetPort at Cecil Airport) with a total of more than 800 Coastguard men and women.

Overall, the area is home to more than 50,000 active duty and DOD civilians and contractors, 150,000 veterans and retired military personnel. The annual economic impact of the Department of Defense in Northeast Florida is approximately \$14.5 billion annually.

Military History

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong- mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

FACT SHEET

Duval County Population	936,811
City of Jacksonville Population	891,207
City Area	840.1 square miles
Internet Home Page Address	http://www.coj.net

Budget Comparisons			
	FY 16	FY 17	FY 18
General Fund Budget	1,151,186,806	1,197,619,690	1,270,250,846
Net General Fund Budget	1,001,931,088	1,051,225,741	1,081,104,557
Total City Budget	2,166,068,795	2,194,312,280	2,481,463,209
Total Net City Budget (Includes Misc Federal Programs)	1,631,469,750	1,703,301,981	1,950,479,770
Ad Valorem Taxes (GSD)	559,323,331	587,336,942	625,195,677
 City Employees			
Other	3,518	3,573	3,611
Correction Officers	791	784	780
Fire and Rescue	1,202	1,202	1,247
Police Officers	<u>1,599</u>	<u>1,636</u>	<u>1,736</u>
Total Number of City Employees	7,110	7,195	7,374
 Millage Rate			
Operations	11.4419	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	11.4419	11.4419	11.4419

BUDGET HIGHLIGHTS

- The City of Jacksonville's Total General Fund – GSD revenues, excluding fund balance appropriations, are \$1,147,835,738 for FY 2017-2018. Ad Valorem Revenue accounts for \$625.2 million of that total. In addition, State Shared Revenues account for \$173.7 million, and the contributions from JEA account for \$116.6 million. Detail on the remaining revenue streams within the General Fund – GSD can be found in the General Fund section.
- The millage rate remained at 11.4419 mills for the 5th year in a row.
- This budget focuses heavily on public safety with the addition of one-hundred forty two public safety positions and the associated operating and equipment costs for:
 - One hundred new police officers in the Office of the Sheriff. With this budget, Mayor Curry has added a total of one-hundred eighty police officers and eighty community service officers since taking office.
 - Seven positions for a full-time rescue unit at fire station #73
 - Eighteen positions for new fire station #63
 - Seventeen firefighter positions
- The fiscal year 2017-2018 capital improvement plan totaled \$155.7 million while only authorizing \$104.8 million in additional borrowing.
- The City and all of its employee unions reached a three year labor agreement during fiscal year 2016-2017. The agreement significantly impacted the current year budget and will impact the City's future budget for many years.
 - The agreement provided the first base salary increases for employees since 2008. The increases will be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension.
 - The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the cost of the base salary increases. To help smooth the financial impact of the three year agreement, the city set aside \$60.0 million in a pension reform contingency to cover future costs associated with the three year collective bargaining agreement.

FUTURE FISCAL CHALLENGES AND RESOLUTIONS

- The State of Florida has passed legislation (HJR 7105) that will place a constitutional amendment on the November 2018 general election ballot which would increase the homestead exemption by \$25,000 for the first \$100,000 of the value of homestead property for the purpose of non-school property taxes. If passed by voters it would go into effect January 1, 2019 and would reduce property tax revenue in the first year by an estimated \$26 million.
- Union Negotiations: The collective bargaining agreements reached during FY17 addressed only wages and pension benefits. The City and the unions agreed to reopen negotiations during FY18 to negotiate other terms and conditions of employment.

- The City of Jacksonville is beginning to recover from the recession as evidenced by upward trend in Ad Valorem Tax and sales tax revenues. This trend is expected to continue for the near future.
- With passage of pension reform, basic public safety costs for Jacksonville Fire and Rescue and Office of the Sheriff decreased from the prior year. These areas together total \$625.3 million and make up 54.5% of the General Fund – GSD budget for FY18.
- A significant amount of effort and focus will be directed at the five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds. The five year capital improvement plan and the five year IT system development plan can be found in the Capital Projects section.
- Additional pension reform information can be found at: <http://www.coj.net/mayor/pension>

2017 YEAR IN REVIEW HIGHLIGHTS



PUBLIC SAFETY

- Funding to hire 100 additional police officers, contributing to a total of 180 officers for the past three budgets.
- Funding for innovative gun crime intelligence center to enhance local law enforcement's abilities to solve cases.
- Launched the Safer Neighborhoods Investment Plan to invest in infrastructure in high-needs neighborhoods.
- Led response and recovery efforts following Hurricane Irma, a historic storm that produced record surge levels.



LEADERSHIP & ACCOUNTABILITY

- Passed a third balanced budget with unanimous approval from City Council.
- Successfully negotiated with employee unions and secured unanimous City Council approval to solve the City's pension crisis, for good.
- Surpassed commitment to restore 147 police officer reductions from previous administrations, providing funding for 180 positions in the last three budgets.
- Secured funding for a Florida Department of Transportation study for the removal of the Hart Bridge access ramps.



YOUTH ENRICHMENT

- Created the Kids Hope Alliance, consolidating the efforts of the Jacksonville Children's Commission and Jax Journey to enhance services for children and families.
- Launched an early learning initiative that provides the book "What I can Be From A to Z" to all infants born in Duval County to encourage parents to read to their children and inspire them to reach for their dreams.
- Refocused the Mayor's Summer Jobs program to provide greater emphasis on developing a long-term workforce talent pipeline by providing readiness training and assessment, a variety of employment opportunities and connecting youth with education and career employment pathways.
- Signed a Memorandum of Understanding between the City of Jacksonville, the Jacksonville Sheriff's Office and the State Attorney for the issuance of juvenile civil citations, a form of discipline with a proven record of reducing recidivism and fostering long-term, positive growth in youth.



ECONOMIC DEVELOPMENT

- Invested in 22 economic development projects, yielding the creation of 7,235 jobs, \$498 million in private capital investment, and a \$319 million increase in personal incomes.
- Launched bi-monthly Small Business Help Sessions to help business owners and entrepreneurs better understand the many ordinances and requirements for building use and occupancy.
- Celebrated Amazon announcement to open a second facility in Jacksonville, creating 1,000 new jobs in addition to the 1,500 at their first location.
- Welcomed new operations and expansions for companies like Ernst & Young, Macquarie Group, Metal Container Corporation, and UF Health North.

HEALTH & WELLNESS

- Continued efforts to improve individual and community health in Jacksonville through the Journey to ONE health initiative.
- Launched the Go365 employee wellness campaign with Humana to encourage City employees to adopt more healthy and active lifestyles.
- Supported the establishment of Mental Health First Aid training for the Jacksonville Fire and Rescue Department and Jacksonville Sheriff's Office members to help them identify, understand and appropriately respond to signs of mental illness and addiction.
- Supported the creation of a special City Council committee to address the opioid crisis in Jacksonville.

NEIGHBORHOOD REVITALIZATION

- Created a \$109 million capital improvement program to invest in neglected infrastructure throughout the city.
- Supported critical needs in New Town neighborhood near Edward Waters College with the Safer Neighborhood Investment Plan investments.
- Continues commitment to fight neighborhood blight by encouraging citizens to report and address issues affecting their communities through the City's Blight initiatives.

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the, Jacksonville Housing Finance Authority, while they prepare their own budget documents and file them with Council, their budget is included in the City's financial statements.

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced, pursuant to code section 106.106, if current year revenues cover current year recurring expenditures. Any use of one-time sources should be used to cover one-time expenditures, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures. The City's municipal code section 106.203 also states that a budget shall not be considered balanced if it contains either a two percent overall lapse, or a four percent departmental lapse.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

FY 2018 Capital Improvement Program

Schedule of Public Service Grants

Schedule of Federal Public Service Grants

Schedule of Appropriations by Division

Continuation Grant Schedules:

- Grants With No City Match
- Grants With A City Match
- F.I.N.D Grants and Required City Match

General Fund – GSD Revenue and Expenditure Projections (FY18–22) – Information Only

As implemented by the Mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted on separate legislation along with the Annual Budget. Section 122.603 of the municipal code requires the Finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 110.516 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are six areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund revenues, 4) the percentage of principal paid within ten years of all City debt, 5) the percentage of principal paid within ten years of General Fund debt, and 6) the unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues.

In addition, the policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The policy provides guidelines whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

The debt policy also establishes parameters for the management of swap transactions. The Debt Oversight Committee is charged with overseeing the debt and swap portfolios of the City. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Finally, Section 110.514 of the municipal code requires the city's Finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the Mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only, non-all-years governmental fund which represents more than 10% of revenues or appropriated expenditures, is the General Fund.

General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector and the Emergency Contingency.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annually or through separate legislation:

Subfund	Title
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds

Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from bond proceeds or a contribution from the General Fund to fund major capital improvement projects, which is then appropriated.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services.

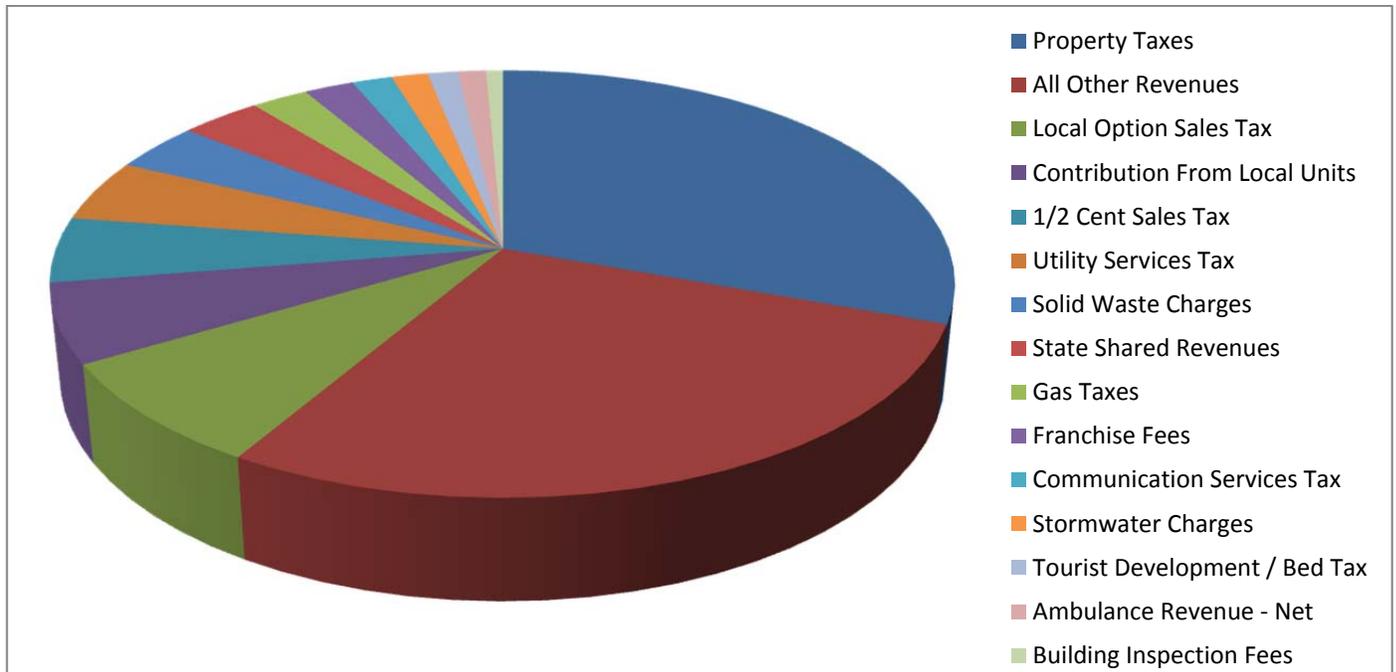
Fiduciary Funds

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for all funds of the City of Jacksonville, net of interfund transfers, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by one fund to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

Category	1,950,479,770 FY18 Budget	100.00% Percentage of Total
Property Taxes	596,468,914	30.58%
All Other Revenues	544,368,996	27.91%
Local Option Sales Tax	155,539,472	7.97%
Contribution From Local Units	116,619,815	5.98%
1/2 Cent Sales Tax	96,686,645	4.96%
Utility Services Tax	91,763,077	4.70%
Solid Waste Charges	71,911,151	3.69%
State Shared Revenues	66,186,950	3.39%
Gas Taxes	46,320,866	2.37%
Franchise Fees	40,634,300	2.08%
Communication Services Tax	32,856,366	1.68%
Stormwater Charges	29,584,022	1.52%
Tourist Development / Bed Tax	24,567,591	1.26%
Ambulance Revenue - Net	23,187,525	1.19%
Building Inspection Fees	13,784,080	0.71%



Property Taxes

Property Taxes (Ad Valorem) account for 30.58% of the overall City of Jacksonville's revenues and 51.9% of the General Fund – General Services District (GSD) revenues. The percentage of General Fund revenues derived from property taxes continues to increase reflecting the increase in housing values and new construction. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county's property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4th of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24th. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1st. At the final public hearing, the tentative millage and budget are again discussed, and then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 18 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate").

The below table illustrates these requirements for the City of Jacksonville for FY 18:

Rolled-back rate:	10.9028
Adjusted Rolled-back rate	12.1093
Change in Florida per capita personal income:	1.03%
Maximum majority vote millage:	12.4859
Maximum millage rate with a two-thirds vote:	13.7345

Adopting a millage rate above 13.7345 up to the 20 mills statutory cap for the City of Jacksonville would require a two-thirds vote of the membership of the City Council.

In Florida, tax bills are sent to taxpayers on November 1st and are due by the following March 31st. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates.

In recent history, the City's assessed value has experienced a continuous period of growth. Before this time, the assessed value was stagnant or declined. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. This trend continued through 2012. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. In 2013, the final taxable value rebounded, yielding a 5.1% increase over the 2012 taxable value, the equivalent of \$2.4 billion in assessed taxable value. Since that year, the assessed taxable value has yielded an average increase of 5.6%. For calendar year 2017, the final taxable value increased 6.6% over the previous year's value, resulting in an increase of \$30.4 million in property tax revenue.

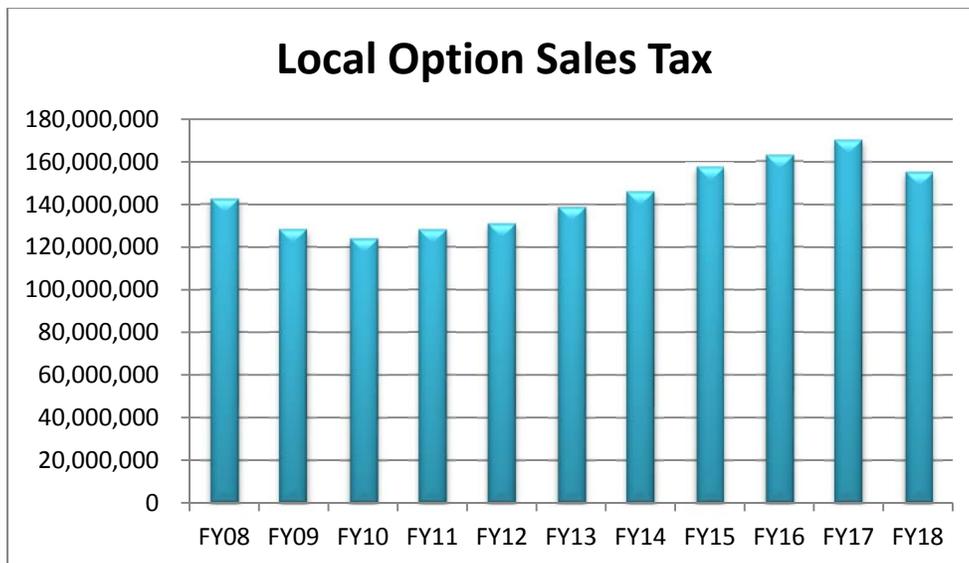
In November 2018, voters will be asked to approve a constitutional amendment that would increase the homestead exemption from \$50,000 to \$75,000. If approved, the City could potentially lose an estimated \$25.7 million in revenue. The City will continue to refine its estimated loss in tax revenue and determine the service impacts for FY19.



Local Option Sales Tax

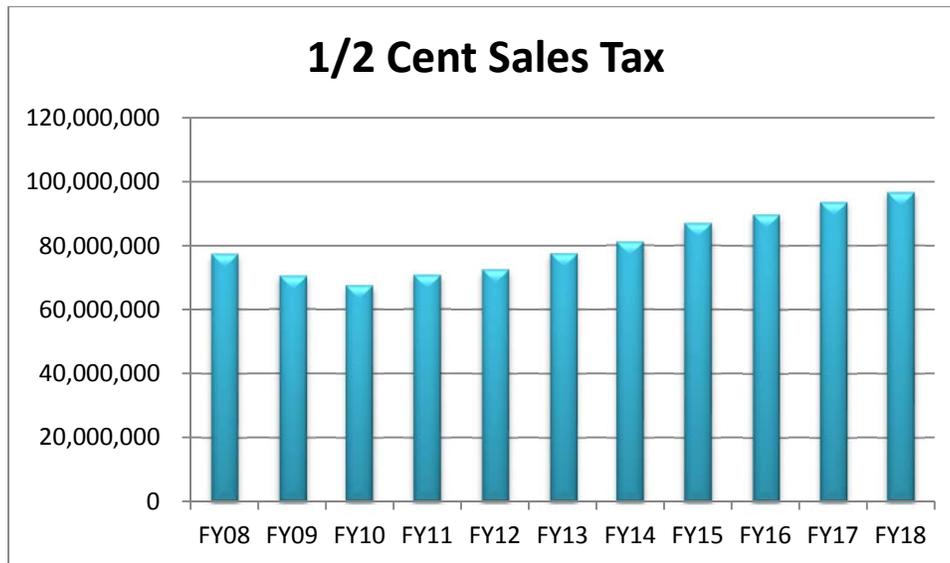
On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA).

On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan (BJP), including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began strong but slowed after FY 06, with decreases in collections experienced through FY 10. Economic conditions have improved the sales tax revenue since FY 11 and continue to grow. For FY 18, the local option sales tax is estimated to reach a conservative amount of \$155.5 million. This reflects the amount of revenue to cover related expenditures. However, historical data shows actuals continually outperform budget and will more than likely do so in FY18.



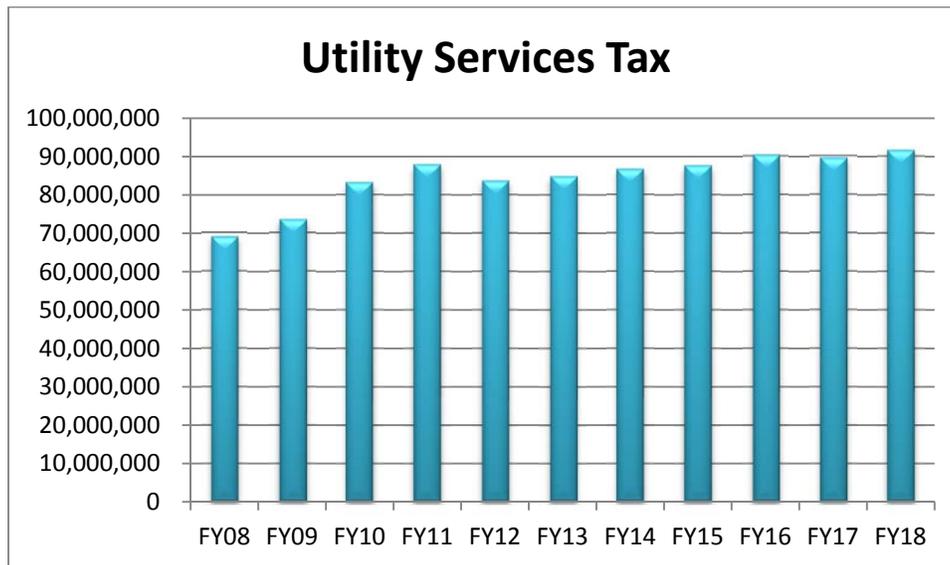
Half Cent Sales Tax

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late June or early July. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. Since FY 11, the Half Cent Sales Tax began to recover and continues to grow steadily as the economy grows. For FY 18, the half-cent sales tax is estimated to reach \$96.7 million.



Utility Services Tax

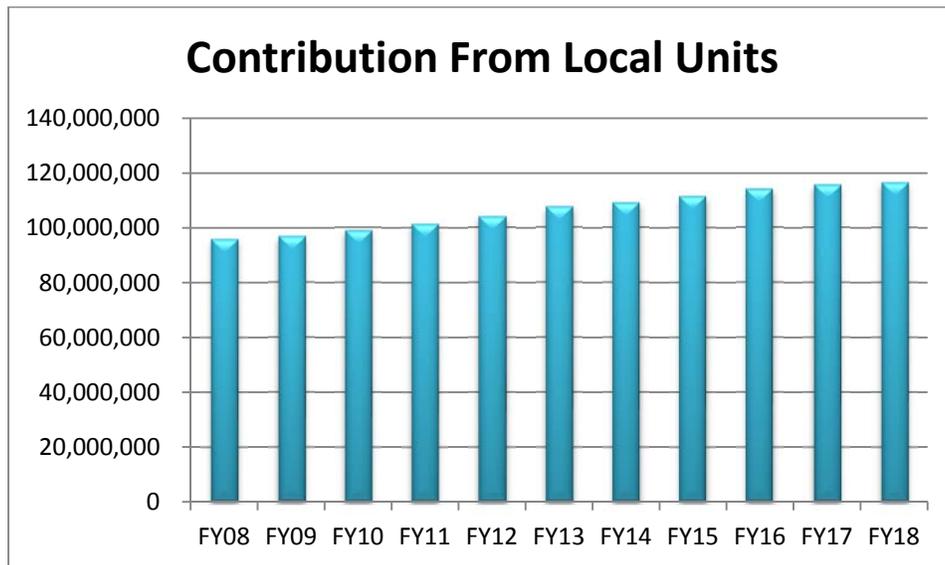
The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. In November 2016, the Board approved a plan to restructure rates to provide stability and lower rates to all residential and commercial customers for five years. This plan took effect December 1, 2016. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth continues to be slower. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. For FY 18, utility tax revenues are estimated to reach \$91.8 million.



Contributions from Other Local Units

This represents an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The JEA pays the city a combined assessment for both the electric system and the water and sewer system. The inter-local agreement with JEA related to this contribution was approved via Ordinance 2015-764-E and is effective October 1, 2016 through September 2021.

The annual contribution is computed utilizing two methodologies; the greater of the two numbers is used as the assessment. It based upon a complex formula that utilizes the annual May to April kilowatt-hours sales figures expressed in dollars. It may be based upon a minimum calculated amount which increases by 1% per year utilizing a combined assessment of \$114,187,538. For FY 18 the contribution is estimated at \$116.6 million.



Solid Waste Charges

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to increase resulting in an increase in the amount of refuse collected and disposed of within the county. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection. The City is reviewing all related solid waste charges to ensure there is sufficient revenue to cover increased expenses related to the solid waste enterprise and operations. These expenditures are detailed later in this book under the Solid Waste subfund pages (SF 441). Solid waste charges are expected to generate \$71.9 million in revenue for FY 18.

Stormwater Charges

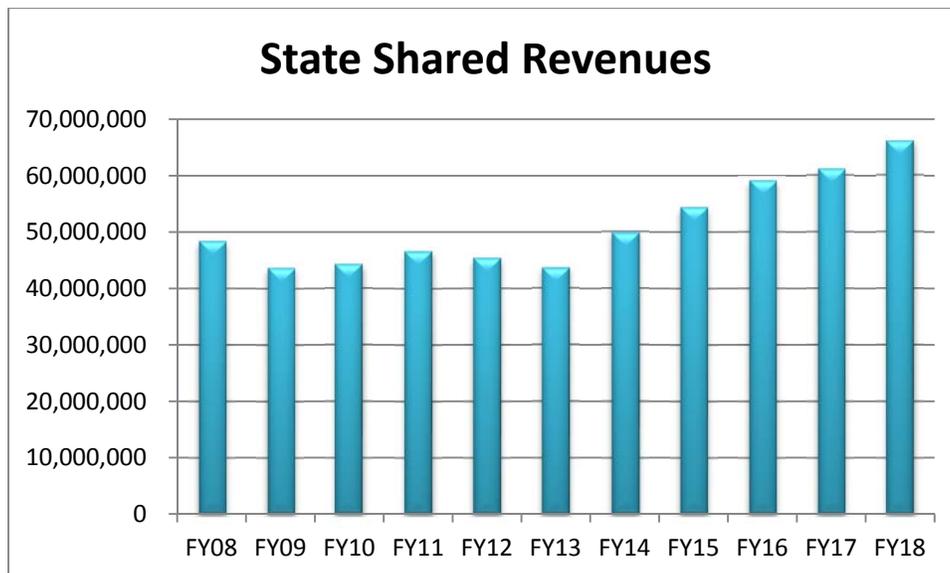
The City of Jacksonville launched a new stormwater management fund in July 2008 to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 18, the stormwater fee is expected to yield \$29.6 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city. This revenue is also undergoing a review of its charges to ensure there is sufficient revenue to cover related expenditures in future years.

Net Ambulance Revenue

The City bills a standard fee for the various types of rescue transport as well as a mileage charge. Gross revenues are offset significantly by various uncollectibles including statutory write-offs for Medicare, Medicaid and insurance companies. The transport fee is only increased when changes are made to the reimbursement amounts for Medicare, Medicaid and/or insurance plans, otherwise any increase in the fee would be offset by an increase in the statutory write off. For FY 18 net ambulance revenue is expected to be \$23.2 million.

State Shared Revenues

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as seven years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession were evident with modest recovery in past years. However, as the state and local economy improved, these revenues have grown significantly. Since FY14, this revenue has continued to increase year over year with an average increase of 8.75%. The FY 18 state shared revenue is estimated at \$66.2 million or 8% over FY17 actuals. This revenue is anticipated to continue to grow.



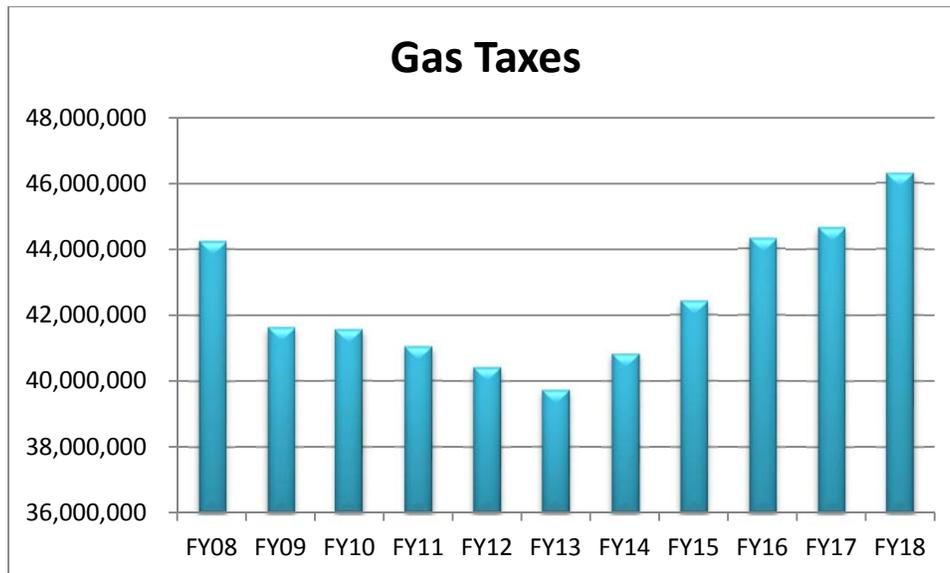
Franchise Fees

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source. The estimates for the franchise fee are provided by the City's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets. The FY 18 franchise fees are estimated at \$40.6 million.



Gas Taxes

The city levies various gas taxes including a local option gas tax of six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. This tax, which was set to expire, was extended by City Council until August 31, 2016. The amended the Interlocal Agreement allows the City to retain one cent of the gas tax for projects and the rest to be remitted to JTA. The local option gas tax saw growth in much of the past decade but has remained somewhat flat over the past few years. The FY 18 gas taxes are estimated at \$46.3 million. This revenue is expected to continue to grow over the next few years.



Building Inspection Fees

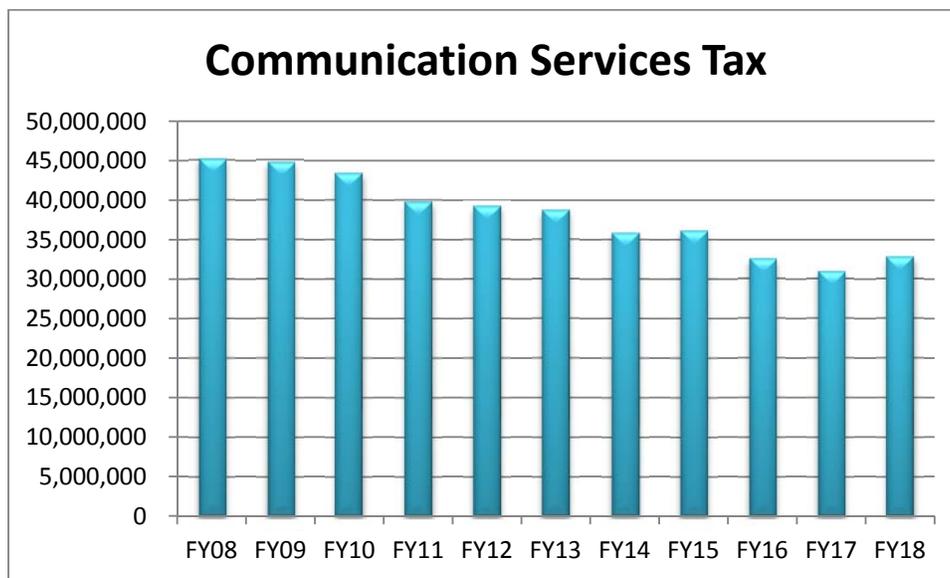
As part of its home rule authority, the City levies regulatory fees including building permit fees and various inspection fees. The fees collected are used to cover the costs associated with the activity. Budgetary estimates are made based on historical data for the various types of inspections. When the housing market declined the fund was forced to reduce costs based on reduced revenue and a sharp decline in the number of inspections. As the housing market continues to thrive, the fund has expanded its personnel to accommodate the additional workload. Since FY14, revenue performance has strengthened. The FY 18 estimate for building inspection fees is \$13.8 million or a 6.34% increase from the FY17 budget.

Tourist Development / Bed Tax

The City currently levies a six percent tourism tax pursuant to state statutes 125.0104 and 212.0305(4)(a). The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues. Revenues dipped in 2009 and 2010 due to the recession but have steadily increased since 2011. Revenues are expected to continue increasing as the City, in partnership with the Jacksonville Jaguars, focuses heavily on improvements to the stadium and downtown. The FY 18 estimate for the tourist development "bed tax" is \$24.6 million.

Communication Services Tax

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with its own projections of communication services tax collections based upon historical revenues to arrive at a final estimate. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact. In 2016, data from communication service providers and tax audits reduced the state's estimates for this revenue. This will continue to be a declining revenue source for the City of Jacksonville due to the reduction in the wireless telephone base. The FY 18 communication services tax is estimated at \$32.9 million.



Other Revenues

The revenue streams discussed thus far constitute 84% of all revenues anticipated to be received by the City of Jacksonville. The remaining 16% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory Fees, and Licenses and Permits.

BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities / accounts
- Transfers from a reserve / contingency except for those Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match and schedule B1c for F.I.N.D grant match.
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Preparation of the Mayor's Proposed Budget

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
 - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
 - Maintaining infrastructure and public facilities
 - Outlining implementation strategies
 - Outlining service levels requirements
 - The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted to the Mayor's Budget Review Committee (MBRC) which makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of

the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2016 budget preparation phase.

BUDGET CALENDAR

March	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
April 1	CIP submissions from Departments should be submitted.
April 17	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April – June	Budget Office review of budget submissions. Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
June 1	Preliminary estimates of taxable values are due from the Property Appraiser.
June	MBRC review of the budget.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
July 18	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the first Council meeting after the proposed budget is presented.
August - September	Council Finance Committee hearings on proposed millage rate and budget are held.
September 12	Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
September 26	After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
October 1	The new fiscal year begins.

FINANCIAL CONDITION
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2018
(in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2017-18 Totals</u>
ESTIMATED BEG FUND BALANCE	\$203,552	\$262,107	\$250,310	\$192,333	\$908,302
BUDGETED SOURCES:					
Taxes, Fees, Licenses & Permits	769,441	236,968	26,189	0	1,032,598
Intergovernmental Revenue	174,564	7,641	0	0	182,205
General Government Charges	22,316	1,621	315	321,667	345,919
Earnings on Investments	3,242	1,729	374	2,210	7,555
Fines and Forfeitures	2,245	1,381	524	0	4,150
Charges for Services	46,424	13,830	112,955	10	173,219
Special Assessments	0	725	0	0	725
Miscellaneous	18,583	3,192	12,480	2,123	36,377
Banking Fund Borrowings	5,597	0	4,800	137,134	147,531
Contributions from Other Funds	121,927	63,590	32,446	1,072	219,035
Total Sources	<u>1,164,340</u>	<u>330,677</u>	<u>190,083</u>	<u>464,215</u>	<u>2,149,314</u>
BUDGETED USES:					
Salaries and Benefits	625,347	17,051	25,387	34,094	701,878
Operating expense	295,880	53,918	135,976	356,830	842,604
Capital outlay	11,075	17,499	22,829	40,137	91,539
Debt service	65,730	80,130	3,136	49,261	198,257
Assistance to other agencies	42,113	155,213	0	217	197,543
Contributions to other funds	87,895	5,590	3,394	2,966	99,846
Total Uses	<u>1,128,039</u>	<u>329,402</u>	<u>190,722</u>	<u>483,505</u>	<u>2,131,667</u>
Projected Ending Fund Balance	<u>\$239,853</u>	<u>\$263,382</u>	<u>\$249,671</u>	<u>\$173,043</u>	<u>\$925,949</u>
Percentage Change:	17.8% (a)	0.5%	(0.3%)	(10.0%) (b)	1.9%

Footnotes:

Fund Balance Defined: The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth". A portion of the calculated fund balance can be restricted, committed, assigned and/or un-spendable.

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 20, 2017 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

- (a) The net increase in projected fund balance is due to a \$53.7 million pension reform reserve which was placed in the FY18 budget which is offset somewhat by a \$17.8 million fund balance appropriation. The fund balance appropriation is being used to cover the City's estimated costs for Hurricane Matthew (\$7 million) and to fund capital projects (\$11 million).
- (b) The decrease in projected fund balance is due to a \$17.8 million appropriation of fund balance in the Group Health subfund (SF 571). Additional information on the FY18 use of these funds can be found in the write-up for this subfund in the Internal Service Funds section.

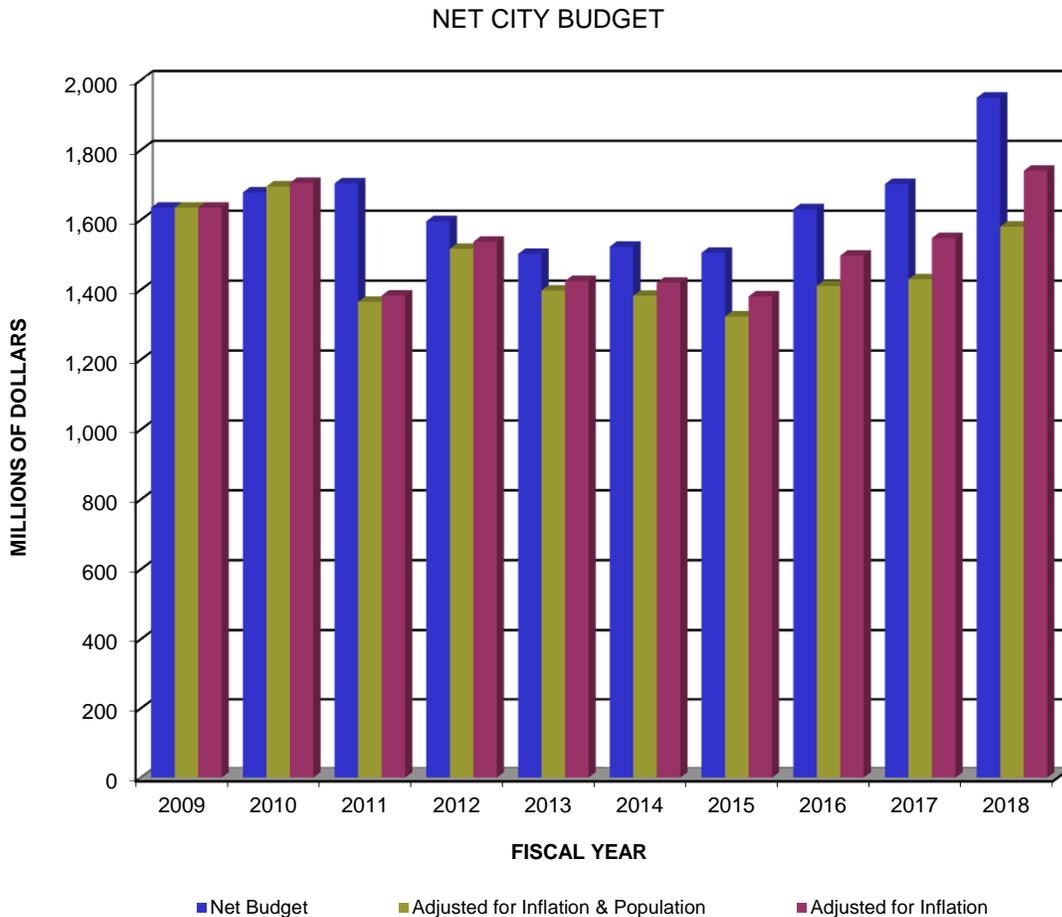
STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
(in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2015					
Fund Balance, Beginning of Year	\$ 182,298	\$229,587	\$206,995	\$ 93,430	\$ 712,309
Operating - Rev/(Exp)					
Revenues	1,016,728	343,194	156,315	287,297	1,803,534
Expenditures	(914,981)	(257,194)	(160,258)	(271,570)	(1,604,003)
Operating Income (Loss)	101,747	86,000	(3,943)	15,727	199,531
Non Operating - Rev/(Exp)					
Transfers In	7,037	37,173	19,000	5,075	68,285
Transfers Out	(114,083)	(113,245)	(3,710)	(3,373)	(234,411)
Long Term Debt Issued/Captial Contributions	0	0	0	0	0
Fund Balance, End of Year	<u>\$ 176,999</u>	<u>\$239,515</u>	<u>\$218,342</u>	<u>\$110,859</u>	<u>\$ 745,714</u>
FISCAL YEAR ENDED SEPT 30, 2016					
Fund Balance, Beginning of Year	\$ 176,999	\$239,515	\$218,342	\$110,859	\$ 745,714
Operating - Rev/(Exp)					
Revenues	1,069,321	359,138	154,710	290,750	1,873,919
Expenditures	(941,044)	(279,314)	(166,066)	(257,284)	(1,643,708)
Operating Income (Loss)	128,277	79,824	(11,356)	33,466	230,211
Non Operating - Rev/(Exp)					
Transfers In	19,434	33,212	20,593	7,598	80,837
Transfers Out	(122,657)	(111,160)	(3,958)	(9,461)	(247,236)
Long Term Debt Issued/Captial Contributions	0	0	36,928	0	36,928
Fund Balance, End of Year	<u>\$ 202,053</u>	<u>\$241,391</u>	<u>\$260,549</u>	<u>\$142,462</u>	<u>\$ 846,454</u>
FISCAL YEAR ENDED SEPT 30, 2017					
Fund Balance, Beginning of Year	\$ 202,053	\$241,391	\$260,549	\$142,462	\$ 846,454
Operating - Rev/(Exp)					
Revenues	1,105,507	385,545	153,884	331,881	1,976,818
Expenditures	(988,047)	(310,470)	(183,907)	(282,623)	(1,765,047)
Operating Income (Loss)	117,460	75,075	(30,022)	49,258	211,771
Non Operating - Rev/(Exp)					
Transfers In	8,924	34,409	143,449	5,516	192,297
Transfers Out	(124,885)	(88,768)	(123,665)	(4,903)	(342,221)
Long Term Debt Issued/Captial Contributions	0	0	0	0	0
Estimated Fund Balance, End of Year	<u>\$ 203,552</u>	<u>\$262,107</u>	<u>\$250,310</u>	<u>\$192,333</u>	<u>\$ 908,302</u>

NET CITY BUDGET

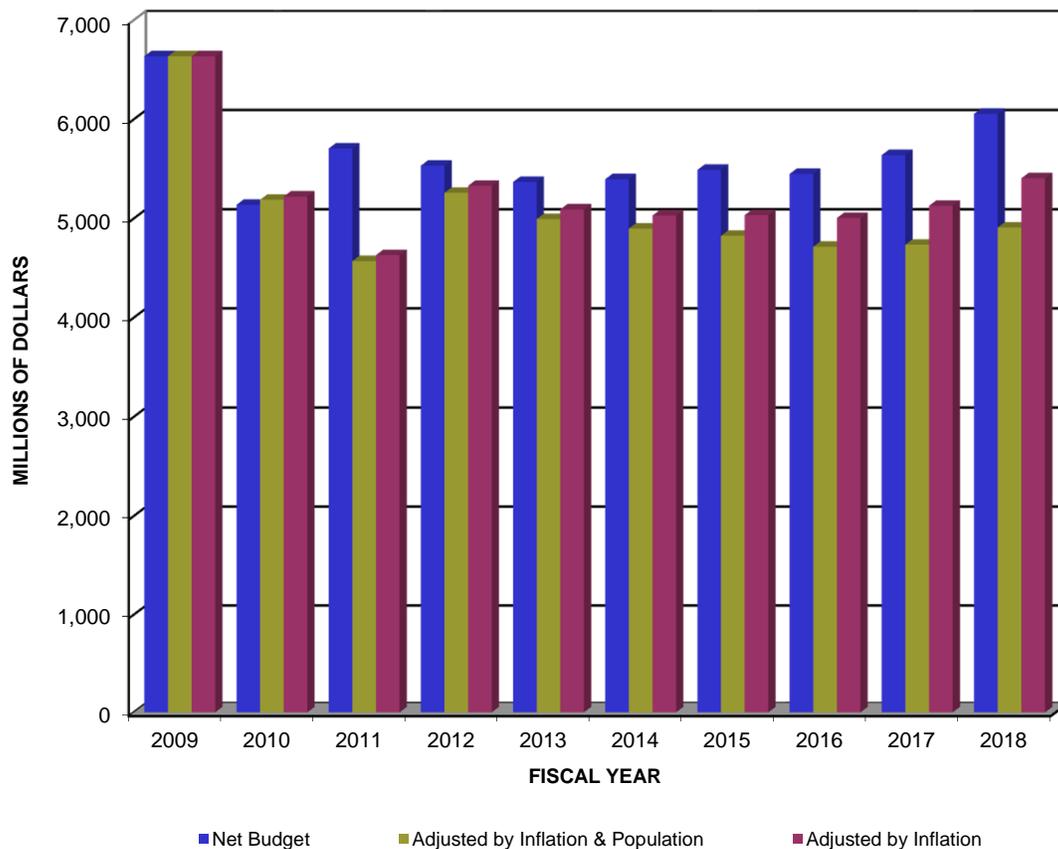
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below and using fiscal year 2009 as the base year, the net budget of the City has increased from \$1.64 billion in fiscal year 2009 to \$1.95 billion for fiscal year 2018. However, adjusting for inflation during the period, the fiscal year 2018 budget would be equivalent to a budget in fiscal year 2009 of \$1.74 billion. When also taking into account the population growth during the same period, the fiscal year 2018 budget is equivalent to a budget of \$1.58 billion in fiscal year 2009.



The following graph, using fiscal year 2009 as the base year, shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

COMPARATIVE NET CITY BUDGET
FOR FISCAL YEARS 2016-17 AND 2017-18
(Excluding Fund to Fund Transfers)

	FY 16-17 Budgeted	FY 17-18 Budgeted	% Of Change
General Fund	\$ 1,051,225,741	\$ 1,081,104,557	2.84 %
Capital Project Funds	49,964,163	127,008,559	154.20
Special Revenue Funds	310,944,955	354,119,008	13.88
Enterprise Funds	176,446,330	198,707,640	12.62
Internal Service Funds	112,448,922	188,805,653	67.90
General Trust and Agency Funds	1,056,611	240,794	(77.21)
Component Units	<u>1,215,259</u>	<u>493,559</u>	<u>(59.39)</u>
TOTAL CITY OF JACKSONVILLE	\$ <u>1,703,301,981</u>	\$ <u>1,950,479,770</u>	<u>14.51 %</u>

A More Detailed Summary Follows.

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2015-16, 2016-17 AND 2017-18**

	FY 15-16 Budgeted	FY 16-17 Budgeted	FY 17-18 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	1,151,186,806	1,197,619,690	1,270,250,846
Less: Cash Carryover	52,474,990	54,696,586	60,732,316
Contributions to Other Funds:			
Art in Public Places Trust Fund	68,553	0	0
Beach Erosion	200,000	200,000	0
Capital Project Funds (Pay-Go)	6,351,581	4,027,372	20,800,000
Cecil Commerce Center	1,443,870	1,222,856	1,144,279
City Venues	9,046,871	11,608,653	15,131,545
Courthouse Complex Trust Fund	0	252,116	526,056
Downtown Economic Development	0	0	300,000
Emergency Incidents	0	0	7,000,000
Federal Programs	424,271	424,272	424,273
Hanna Park	156,882	0	0
Huguenot Park	121,611	198,380	356,282
Jacksonville Port Authority	5,163,488	2,996,070	2,940,286
Jacksonville Transportation Authority	1,363,002	1,372,217	1,410,864
Kids Hope Alliance	23,001,341	23,189,689	29,860,043
Mayport Ferry	900,000	0	0
Radio Communication	0	699,280	0
Radio Equipment Refresh	1,192,170	0	0
Solid Waste Disposal	0	0	3,058,842
Storm Water	1,748,064	1,561,770	2,524,997
Tax Increment Districts	1,655,975	1,131,493	200,095
Teen Court Programs Trust	55,000	55,000	55,000
Vehicle Replacement (Pay-Go)	5,003,566	3,500,000	0
Full Cost Recovery	9,834,319	9,729,351	13,335,652
Transfers between General Funds	27,499,247	27,962,168	27,823,233
Transfers Between Funds for Debt Service	1,188,245	1,184,387	1,183,362
Interfund and Intrafund Transfers	362,672	382,289	339,164
TOTAL - GENERAL FUND	1,001,931,088	1,051,225,741	1,081,104,557
CAPITAL PROJECT FUND	49,513,478	50,928,163	127,446,162
Less: Cash Carryover	0	0	0
Contributions to Other Funds	1,147,429	964,000	437,603
TOTAL - CAPITAL PROJECT FUND	48,366,049	49,964,163	127,008,559
SPECIAL REVENUE FUNDS	296,314,135	293,507,764	335,502,845
Plus: Anticipated Grants (a)	31,105,563	37,817,668	33,446,690
Less: Cash Carryover	899,757	2,808,377	749,598
Transfers between Sp Rev Funds	1,654,033	2,156,219	4,075,273
Transfers Between Funds for Debt Service	5,675,470	5,712,259	3,796,091
Interfund and Intrafund Transfers	1,982,032	1,856,004	1,890,627
Contributions to Other Funds	13,836,520	7,847,618	4,318,938
TOTAL - SPECIAL REVENUE FUNDS	303,371,886	310,944,955	354,119,008

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2015-16, 2016-17 AND 2017-18**

	FY 15-16 Budgeted	FY 16-17 Budgeted	FY 17-18 Budgeted
ENTERPRISE FUNDS	230,490,347	213,978,694	223,215,531
Less: Cash Carryover	519,829	4,190,385	301,778
Transfers between Enterprise Funds	22,727,474	18,420,603	23,258,113
Transfers Between Funds for Debt Service	16,131,757	13,957,376	
Contributions to Other Funds	991,500	964,000	948,000
TOTAL - ENTERPRISE FUNDS	190,119,787	176,446,330	198,707,640
INTERNAL SERVICE FUNDS	419,022,495	421,832,651	508,964,069
Less: Cash Carryover	5,097,371	1,290,969	1,212,692
Transfers between Internal Svc Funds	12,071,495	15,031,404	21,376,239
Transfers Between Funds for Debt Service	34,440,929	0	0
Charges to City and Independent Agencies	279,378,576	290,211,087	294,603,228
Contributions to Other Funds	3,499,030	2,850,269	2,966,257
TOTAL - INTERNAL SERVICE FUNDS	84,535,094	112,448,922	188,805,653
TRUST AND AGENCY FUNDS	18,007,551	15,554,259	15,610,197
Less: Cash Carryover	300	993	0
Contributions to Other Funds	0	525,000	229,000
Pension Fund Charges	15,272,505	13,971,655	15,140,403
TOTAL - GENERAL TRUST AND AGENCY FUNDS	2,734,746	1,056,611	240,794
COMPONENT UNITS	411,100	1,215,259	793,559
Less: Cash Carryover	0	0	300,000
Transfers between Component Units	0	0	0
Contributions to Other Funds	0	0	0
TOTAL - COMPONENT UNITS	411,100	1,215,259	493,559
TOTAL CITY OF JACKSONVILLE	1,631,469,750	1,703,301,981	1,950,479,770

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2015-16, 2016-17 AND 2017-18**

	FY 15-16 Budgeted	FY 16-17 Budgeted	FY 17-18 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,746,181,318	1,734,591,720	1,794,456,334
Capital	368,657,000	398,571,000	444,947,000
Less: Transfers between Operating and Capital	319,494,045	318,232,583	88,928,328
Contribution to General Fund - GSD	114,187,538	115,822,950	116,619,815
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	1,681,156,735	1,699,107,187	2,033,855,191
JACKSONVILLE AVIATION AUTHORITY			
Operations	91,215,631	93,610,286	95,970,906
Capital	29,488,517	38,911,939	42,944,176
Less: Transfer to Operating Capital Outlay	15,681,584	16,521,288	20,302,288
TOTAL - JACKSONVILLE AVIATION AUTHORITY	105,022,564	116,000,937	118,612,794
JACKSONVILLE PORT AUTHORITY			
Operations	62,975,632	63,227,714	65,478,099
Capital	94,618,389	127,120,500	82,010,032
Less: Transfer to Operating Capital Outlay	6,100,000	6,532,925	7,788,130
TOTAL - JACKSONVILLE PORT AUTHORITY	151,494,021	183,815,289	139,700,001
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	189,230,887	224,621,907	125,028,366
Capital	25,807,393	74,703,410	42,100,306
Less: Transfers within/to Divisions	15,561,293	16,568,503	16,067,670
TOTAL- JACKSONVILLE TRANSP AUTHORITY	199,476,987	282,756,814	151,061,002
POLICE & FIRE PENSION FUND			
	11,969,865	11,376,255	12,249,471
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	11,969,865	11,376,255	12,249,471
TOTAL - INDEPENDENT AUTHORITIES	2,149,120,172	2,293,056,482	2,455,478,459
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,730,553,651	1,698,357,776	1,711,908,315
Less: Interfund Transfers	60,877,648	54,586,442	61,867,476
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,669,676,003	1,643,771,334	1,650,040,839
TOTAL NET CONSOLIDATED BUDGET	\$5,450,265,925	\$5,640,129,797	\$6,055,999,068

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
Ad Valorem Taxes	595,914,631	29,281,046	0
Building Permits	0	13,784,080	0
Communication Services Tax	32,856,366	0	0
Contributions and Donations from Private Sources	380,340	17,171	0
Contributions from Other Funds	32,995,681	43,641,301	26,529,690
Contributions from Other Local Units	116,754,815	23,884,220	0
Court Related Revenues	229,793	3,796,442	0
Culture and Recreation	631,433	2,480,276	0
Debt Proceeds	5,597,374	0	100,035,922
Disposition of Fixed Assets	125,000	252,980	0
Federal Grants	388,453	1,778,632	0
Federal Payment in Lieu of Taxes	25,119	0	0
Franchise Fees	40,634,300	0	0
General Government	22,315,733	1,620,964	0
Human Services	2,292,997	869,428	0
Interest / Profits on Investments	3,242,250	1,729,305	853,670
Judgment and Fines	669,600	0	0
Local Business Tax	7,106,286	0	0
Non-Operating Sources	78,087,291	890,533	0
Other Charges for Services	15,896,351	306,500	0
Other Fines and/or Forfeits	1,105,609	399,397	0
Other Licenses and Permits	6,750	50,046	0
Other Miscellaneous Revenue	17,928,386	1,370,010	0
Pension Fund Contributions	0	0	0
Physical Environment	505,035	712,400	26,880
Public Safety	26,868,197	5,665,346	0
Rents and Royalties	149,550	1,551,586	0
Sales and Use Taxes	1,159,338	193,852,832	0
Sales of Surplus Materials / Scrap	0	0	0
Special Assessments / Impact Fees	0	725,000	0
State Grants	436,580	4,200	0
State Shared Revenues	173,714,313	5,857,748	0
Transportation	0	0	0
Utility Service Taxes	91,763,077	0	0
Violations of Local Ordinances	470,198	981,402	0
TOTAL REVENUES	1,270,250,846	335,502,845	127,446,162

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	625,195,677
0	0	0	0	13,784,080
0	0	0	0	32,856,366
0	0	200,000	0	597,511
63,783,756	22,447,848	40,794	300,000	189,739,070
0	0	0	0	140,639,035
0	0	0	0	4,026,235
6,949,586	0	0	0	10,061,295
4,800,000	137,133,699	0	0	247,566,995
0	1,000,000	0	0	1,377,980
0	0	0	0	2,167,085
0	0	0	0	25,119
7,517,271	0	0	0	48,151,571
314,914	321,667,327	0	0	345,918,938
0	0	0	0	3,162,425
374,203	2,209,524	0	173,559	8,582,511
0	0	300,000	0	969,600
0	0	0	0	7,106,286
251,710	23,373,163	0	0	102,602,697
6,827,193	0	0	0	23,030,044
0	0	0	0	1,505,006
4,603	0	0	0	61,399
4,114,549	814,600	1,050	0	24,228,595
0	0	14,839,353	0	14,839,353
93,977,902	0	0	0	95,222,217
381,067	0	0	0	32,914,610
8,365,375	307,908	0	0	10,374,419
18,667,595	0	0	0	213,679,765
1,543,189	0	0	0	1,543,189
0	0	0	0	725,000
0	0	0	0	440,780
0	0	229,000	0	179,801,061
4,819,117	10,000	0	0	4,829,117
0	0	0	0	91,763,077
523,501	0	0	0	1,975,101
223,215,531	508,964,069	15,610,197	473,559	2,481,463,209

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
Personnel Expenses	622,471,980	17,051,008	0
Operating Expenses	286,097,721	33,810,675	0
Capital Outlay	11,074,743	16,555,972	127,008,569
Grants and Aids	42,112,553	155,213,424	0
Other Uses	8,824,407	1,580,279	0
TOTAL EXPENDITURES-DEPARTMENTAL	970,581,404	224,211,358	127,008,569
EXPENDITURES-NON-DEPARTMENTAL			
Cash Carryover	60,732,316	749,598	0
Contingencies (Detailed Below)	59,651,583	20,886,299	(10)
Contributions from Primary Government	4,351,150	0	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	273,651	8,850	0
Debt Service Interfund Transfer Out - Interest	20,755,208	36,901,280	0
Debt Service Interfund Transfer Out - Principal	44,631,614	43,219,756	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Fiscal Agent Fees	69,275	0	0
General Fund - GSD Loan Repayment	0	1,131,493	0
Interfund Transfer Out	81,381,412	4,458,678	437,603
Intrafund Transfer Out	27,823,233	3,935,533	0
Loan Repayment	0	0	0
Loan Repayment - Interest	0	0	0
Loan Repayment - Principal	0	0	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	299,669,442	111,291,487	437,593
TOTAL APPROPRIATIONS	1,270,250,846	335,502,845	127,446,162

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
25,387,063	34,093,542	367,336	0	699,370,929
113,925,056	228,947,561	13,301,999	0	676,083,012
22,828,556	40,136,547	1	0	217,604,388
0	217,000	40,794	173,559	197,757,330
22,051,275	127,882,519	825,839	0	161,164,319
184,191,950	431,277,169	14,535,969	173,559	1,951,979,978
301,778	1,212,692	0	300,000	63,296,384
853,842	2,870,380	31,228	0	84,293,322
0	0	0	0	4,351,150
1,000	0	0	0	283,501
1,073,495	0	0	0	58,729,983
2,060,000	0	0	0	89,911,370
450	5,950	0	0	6,400
4,533,453	13,577,221	0	0	18,110,674
5,992,000	23,295,026	0	0	29,287,026
1,450	0	0	0	70,725
0	0	0	0	1,131,493
3,393,975	2,966,257	1,043,000	0	93,680,925
20,812,138	21,376,239	0	0	73,947,143
0	2,875,578	0	0	2,875,578
0	1,407,006	0	0	1,407,006
0	8,100,551	0	0	8,100,551
39,023,581	77,686,900	1,074,228	300,000	529,483,231
223,215,531	508,964,069	15,610,197	473,559	2,481,463,209

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
CONTINGENCIES			
Capital Projects Contingencies	0	0	(10)
Collective Bargaining Reopener	2,000,000	0	0
Continuation Grant Match (Schedule B1b)	501,309	0	0
CRA Plan Authorized Projects	0	1,110,305	0
Emergency Incidents - Hurricane Matthew	0	7,000,000	0
Executive Operating Contingency - Council	100,000	0	0
Executive Operating Contingency - Mayor	100,000	0	0
F.I.N.D Grant Match (Schedule B1c)	1,411,282	0	0
Fair Share Improvements	0	(166,943)	0
Federal Matching Grants	250,000	0	0
JCC - Operating Budget Contingency	0	1,361,055	0
JCC - Program Funding Contingency	0	8,665,685	0
Pension Reform Reserves	53,656,777	1,416,197	0
Tourist Development Council	0	500,000	0
TDC Development Contingency	0	1,000,000	0
DESIGNATED COUNCIL CONTINGENCIES:			
Jacksonville Chamber	200,000	0	0
Office of the Sheriff	874,606	0	0
Police Athletic League	500,000	0	0
Property Appraiser	57,609	0	0
	59,651,583	20,886,299	(10)

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	(10)
0	0	0	0	2,000,000
0	0	0	0	501,309
0	0	0	0	1,110,305
0	0	0	0	7,000,000
0	0	0	0	100,000
0	0	0	0	100,000
0	0	0	0	1,411,282
0	0	0	0	(166,943)
0	0	0	0	250,000
0	0	0	0	1,361,055
0	0	0	0	8,665,685
853,842	2,870,380	31,228	0	58,828,424
0	0	0	0	500,000
0	0	0	0	1,000,000
0	0	0	0	200,000
0	0	0	0	874,606
0	0	0	0	500,000
0	0	0	0	57,609
853,842	2,870,380	31,228	0	84,293,322

**BUDGETED REVENUES BY DEPARTMENT
ALL FUNDS
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

	Fiscal Year		Dollar Change	Percent Change
	2016-2017	2017-2018		
Department:				
Advisory Boards and Commission	\$ 238,500	\$ 88,500	\$ (150,000)	(62.9%)
City Council	7,695,369	\$ 8,242,586	547,217	7.1%
Clerk of the Court	3,819,563	\$ 4,427,565	608,002	15.9%
Courts	5,600,852	\$ 5,278,584	(322,268)	(5.8%)
Downtown Investment Authority	4,114,407	\$ 3,951,363	(163,044)	(4.0%)
Employee Services	94,311,203	\$ 76,762,760	(17,548,443)	(18.6%)
Finance and Administration	175,382,632	\$ 190,143,994	14,761,362	8.4%
Fire and Rescue	31,520,643	\$ 32,329,614	808,971	2.6%
Housing	294,702	\$ 1,009,000	714,298	242.4%
Human Rights Commission	75,400	\$ 66,850	(8,550)	(11.3%)
Jacksonville Children's Commission / Journey	331,840	\$ 81,840	(250,000)	(75.3%)
Mayor's Office	98,500	\$ 65,000	(33,500)	(34.0%)
Medical Examiner	1,546,225	\$ 1,727,733	181,508	11.7%
Military Affairs and Veterans	500	\$ 500	0	0.0%
Neighborhoods	4,221,750	\$ 4,294,436	72,686	1.7%
Office of Economic Development	4,401,607	\$ 1,348,333	(3,053,274)	(69.4%)
Office of Ethics, Compliance & Oversight	20,000	\$ 20,000	0	0.0%
Office of General Counsel	9,256,664	\$ 10,637,485	1,380,821	14.9%
Office of Inspector General	115,000	\$ 115,000	0	0.0%
Office of the Sheriff	12,638,907	\$ 15,158,023	2,519,116	19.9%
Office of Sports and Entertainment	36,087,133	\$ 37,719,763	1,632,630	4.5%
Parks, Recreation and Community Services	4,683,159	\$ 4,488,033	(195,126)	(4.2%)
Planning and Development	13,163,264	\$ 16,264,736	3,101,472	23.6%
Public Libraries	775,770	\$ 605,711	(170,059)	(21.9%)
Public Works	155,998,322	\$ 154,757,606	(1,240,716)	(0.8%)
Supervisor of Elections	25,000	\$ 25,000	0	0.0%
Tax Collector	10,579,169	\$ 10,763,944	184,775	1.7%
Total Departmental Revenues	\$ 576,996,081	\$ 580,373,959	\$ 3,377,878	0.6%
Non-Departmental:				
Ad Valorem Taxes	\$ 587,336,942	\$ 625,195,677	\$ 37,858,735	6.4%
Debt Management Fund Loan Proceeds	59,684,325	124,285,979	64,601,654	108.2%
Bond Proceeds	59,684,325	123,281,016	63,596,691	106.6%
Fund Balance/Retained Earnings	72,123,570	102,602,697	30,479,127	42.3%
Jacksonville City-Wide Activities	558,594,955	580,641,423	22,046,468	3.9%
Pension Contributions	13,670,655	14,839,353	1,168,698	8.5%
Transfers In (including debt)	266,221,427	330,243,105	64,021,678	24.0%
Non-Departmental Revenues	\$ 1,617,316,199	\$ 1,901,089,250	\$ 283,773,051	17.5%
Total Revenues	\$ 2,194,312,280	\$ 2,481,463,209	\$ 287,150,929	13.1%

BUDGETED REVENUE BY DEPARTMENT ALL FUNDS

DEPARTMENTAL

Employee Services

The decrease is being driven by the return of excess reserves within the Group Health subfund (SF 571). Fund balance, shown as non-departmental revenue, of \$17,765,818 is being appropriated in FY18 and premiums from the employer and employee, shown as departmental revenue, are reduced by the same amount. There is an offsetting increase in the Non-Departmental Fund Balance/Retained Earnings revenue category. Additional information can be found in the subfund pages.

Finance and Administration

The increase is due to increased internal service billings to customers in the vehicle replacement subfund (SF 512) of \$5 million, the IT operations subfund (SF 531) of \$3.5 million, the debt management subfund (SF 592) of \$3 million and the IT system development subfunds (SF 536 and 53A) of \$1.4 million. Additional information can be found in the subfund pages.

Office of Economic Development

The decrease is due to the reduction in gain on sale of real property within the Cecil Field Trust subfund (SF 1DE) of \$2.6 million. Additional information can be found in the subfund pages.

Office of the Sheriff

The net increase is being driven by a \$2.6 million increase in overtime reimbursement at the City's venues. There is an offsetting increase in overtime expense in the Office of Sports and Entertainment. Additional information can be found in the General Fund – GSD department page.

Planning and Development

The net increase is being driven by the removal of an all-years adjustment in the Fair Share Sector Areas Transportation Improvement subfund (SF 114) that moved \$2.1 million of budgetary authority to Public Works during the FY17 budget. There is an offsetting decrease in Public Works, within the same subfund. Additional information can be found in the subfund pages.

Public Works

The net decrease is being driven by the Fair Share Sector Area Transportation Improvement subfund adjustment mentioned above which is offset somewhat by a net increase in revenues in the Solid Waste Disposal subfund (SF 441). Additional information can be found in the subfund pages.

NON-DEPARTMENTAL

Ad Valorem Taxes

This revenue category is discussed in the major city revenues section.

Debt Management Fund Loan Proceeds

The table below shows the \$64.6 million change in debt authorization by category. Additional information can be found in the Capital Projects section.

	59,684,325	124,285,979	64,601,654
Category	FY17	FY18	Change
Vehicle Replacement	7,452,810	9,710,000	2,257,190
IT System Development	2,751,627	4,142,683	1,391,056
General Capital Projects	37,979,888	100,335,922	62,356,034
Solid Waste Projects	11,500,000	4,500,000	(7,000,000)
Safer Neighborhoods Investment Plan	0	5,597,374	5,597,374

Bond Proceeds

This amount fluctuates along with the Debt Management Fund Loan Proceeds category. Information on this can be found in the Debt Management Fund (SF 592) subfund page.

Fund Balance / Retained Earnings

Of the total increase, \$17.8 million is attributable to the Group Health subfund (SF 571), as discussed in the Employee Services verbiage, and \$9.6 million is from an increase in the General Fund – GSD (SF 011) appropriation. The additional appropriation includes \$7 million for the City's portion of Hurricane Matthew costs and \$5 million which was placed in a pension reserve.

Jacksonville City-Wide Activities

Of the total increase, \$14 million is within the General Fund – GSD including a \$6.4 million increase in state shared revenues, \$3.6 million in indirect cost recovered and \$2.2 million in JEA utilities services tax - electric. The second largest contributor is revenue for the local option sales tax in the Local Option ½ Cent Transportation subfund (SF 142). Additional information can be found in those subfund pages.

Transfers In (including debt)

Of the total \$22 million is within the Transfers From Component Units category in the subfunds listed below. Additional information can be found in those subfund pages.

- SF 141 Streets & Highway 5 Year Road Program \$9.8 million
- SF 143 Local Option Gas Tax \$5.1 million
- SF 1i1 Better Jacksonville Debt Service \$7.1 million

The remaining \$42 million is within the Transfers From Other Funds category in the subfunds listed below. Additional information can be found in those subfund pages.

- SF 018 Emergency Contingency \$3.4 million
- SF 165 Emergency Incidents (EOC) \$7.0 million
- SF 32E Authorized Capital Projects \$14.6 million
- SF 441 Solid Waste Disposal \$3.0 million
- SF 4K1 City Venues – City \$3.5 million
- SF 4K2 City Venues – SMG \$4.8 million
- SF 513 Fleet Management – Direct Replacement \$6.3 million

**BUDGETED EXPENDITURES BY DEPARTMENT
ALL FUNDS
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018**

	Fiscal Year		Dollar Change	Percent Change
	2016-2017	2017-2018		
Department:				
Advisory Boards and Commission	\$ 423,679	\$ 478,997	\$ 55,318	13.1%
City Council	17,030,344	16,471,014	(559,330)	(3.3%)
Clerk of the Court	3,897,317	5,002,276	1,104,959	28.4%
Courts	6,708,097	6,470,572	(237,525)	(3.5%)
Downtown Investment Authority	9,117,047	10,909,897	1,792,850	19.7%
Employee Services	102,259,850	101,922,154	(337,696)	(0.3%)
Finance and Administration	165,378,817	178,786,576	13,407,759	8.1%
Fire and Rescue	223,524,354	240,619,606	17,095,252	7.6%
Health Department	470,045	414,577	(55,468)	(11.8%)
Human Rights Commission	597,156	753,555	156,399	26.2%
Jacksonville Children's Commission / Journey	25,894,170	19,279,198	(6,614,972)	(25.5%)
Mayor's Office	4,228,424	4,168,856	(59,568)	(1.4%)
Medical Examiner	4,037,394	4,531,630	494,236	12.2%
Military Affairs and Veterans	1,177,519	1,199,889	22,370	1.9%
Neighborhoods	22,534,287	23,608,005	1,073,718	4.8%
Office of Economic Development	7,581,981	7,215,694	(366,287)	(4.8%)
Office of Ethics, Compliance & Oversight	312,203	308,689	(3,514)	(1.1%)
Office of General Counsel	10,116,688	10,659,292	542,604	5.4%
Office of Inspector General	931,822	999,610	67,788	7.3%
Office of the Sheriff	427,288,071	412,859,447	(14,428,624)	(3.4%)
Office of Sports and Entertainment	43,907,132	49,034,501	5,127,369	11.7%
Parks, Recreation and Community Services	51,763,810	77,569,263	25,805,453	49.9%
Planning and Development	17,426,412	18,514,783	1,088,371	6.2%
Property Appraiser	10,437,479	10,103,307	(334,172)	(3.2%)
Public Defender	2,325,875	2,694,584	368,709	15.9%
Public Libraries	32,421,055	33,291,918	870,863	2.7%
Public Works	246,143,318	283,248,388	37,105,070	15.1%
State Attorney	2,089,156	2,258,499	169,343	8.1%
Supervisor of Elections	5,553,696	5,632,267	78,571	1.4%
Tax Collector	16,700,808	16,804,929	104,121	0.6%
Total Departmental Expenditures	\$ 1,462,278,006	\$ 1,545,811,973	\$ 83,533,967	187.7%
Non-Departmental:				
Loans	\$ 60,384,325	\$ 123,281,016	\$ 62,896,691	104.2%
Contingency/Cash Carryover	71,030,134	147,589,706	76,559,572	107.8%
Debt Fees and Payments to Fiscal Agents	19,734,213	19,439,935	(294,278)	(1.5%)
Jacksonville City-Wide Activities	50,129,630	38,714,932	(11,414,698)	(22.8%)
Subsidies/Contrib. to Other Governments	148,485,335	169,734,221	21,248,886	14.3%
Transfers Out	129,273,603	173,110,711	43,837,108	33.9%
Transfers For Debt Service	252,997,034	263,780,715	10,783,681	4.3%
Non-Departmental Expenditures	\$ 732,034,274	\$ 935,651,236	\$ 203,616,962	27.8%
Total Expenditures	\$ 2,194,312,280	\$ 2,481,463,209	\$ 287,150,929	13.1%

BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS

DEPARTMENTAL

Finance and Administration

The net increase is being driven by a net increase in capital funding of \$7 million, including a \$4.5 million increase in vehicle replacement capital as seen in the vehicle replacement (SF 512 / 513) and \$1.8 million in IT equipment replacement as seen in IT system development (SF 53A) and IT equipment refresh (SF 537). Indirect costs increased by \$1.6 million and professional services increased a net of \$1.3 million.

Fire and Rescue

The increase is due to additional CIP funding for JFRD totaling \$21 million as seen in the Authorized Capital Projects subfund (SF 32E). This increase is somewhat offset by a reduction in operating costs including pension.

Jacksonville Children's Commission / Journey

The net decrease at the department level is due the movement of \$10 million into a contingency in anticipation of final legislation and approval of the Kids Hope Alliance. There will be an offsetting increase in the Non-Departmental Contingency / Cash Carryover category. Additional information can be found on the Jacksonville Children's Commission / Journey subfund page (SF 191).

Office of the Sheriff

The net decrease is due to the impact of pension reform which decreased pension costs by \$37.6 million. This is somewhat offset by increases in personnel costs, excluding pension, of \$9 million, the health service contract at the jail of \$12 million and \$2.6 million in vehicle replacement charges.

Office of Sports and Entertainment

The net increase is being driven by a \$3 million increase in overtime costs for JSO and JFRD at the city's venues, a \$1.2 million increase in repairs / maintenance funding at the city's venues and a \$1 increase in capital maintenance funding at the city's venues.

Parks, Recreation and Community Services

The net increase is primarily due to a \$21.7 million increase capital project funding, Additional information on the various projects can be found in the Capital Projects section.

Public Works

The net increase is primarily due to a \$28.5 million increase capital project funding, Additional information on the various projects can be found in the Capital Projects section. In addition professional and contractual services increased by \$6.6 million. This includes \$4.7 million in the Solid Waste Disposal subfund (SF 441), and \$2.7 million in the General Fund – GSD for increased parks and right-of-way mowing.

NON-DEPARTMENTAL

Loans

This amount fluctuates along with the additional debt authorized. Additional information can be found on the Debt Management Fund (SF 592) subfund page.

Contingency / Cash Carryover

Of the \$147.6 million in FY18 contingencies total \$84.3 million and cash carryovers total \$63.3 million. The detail for the various contingencies is included on the Budgeted Revenue, Expenditure and Reserves schedule. Of the total cash carryover amount, \$60.7 million is shown and discussed on the Emergency Contingency subfund (SF 018) page.

Jacksonville City-Wide Activities

Of the total decrease, \$10.1 million is within the General Fund – GSD. A complete list can be found on the General Fund – General Services District Schedule of Non-Departmental Expenditures pages.

Subsidies / Contributions to Other Governments

Of the total increase, \$14 million are a pass-through of revenue to other governments. Additional information is provided on the local option ½ cent transportation (SF 142) and local option gas tax (SF 143) subfund pages. \$4.5 million of the increase is JIA CRA funding that is being provided for the I95 / Airport road project.

Transfers Out

Of the \$43.8 million increase in this category, \$33.2 million is increased transfers out of the General Fund – GSD to other subfunds. A list these transfers can be found on the General Fund – General Services District Schedule of Non-Departmental Expenditures pages. The other significant changes in this category are listed below by subfund. Additional information can be found in those subfund pages.

➤ SF 132 Tourist Development Council	\$1.5 million
➤ SF 4K1 City Venues – City	\$2.0 million
➤ SF 512 Fleet Management – Vehicle Replacement	\$6.3 million

Transfers for Debt Service

Significant changes in this category are listed by subfund below. Additional information can be found in those subfund pages.

➤ SF 011 General Fund – GSD	\$1.9 million
➤ SF 1i1 Better Jacksonville Debt Service	\$4.0 million
➤ SF 512 Fleet Management – Vehicle Replacement	\$1.0 million
➤ SF 536 Technology System Development	\$1.7 million
➤ SF 592 Debt Management Fund	\$2.9 million

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards and Commissions	347,040	131,956
City Council	6,929,356	3,131,656
Clerk of the Court	1,694,208	2,308,402
Courts	198,433	3,788,044
Downtown Investment Authority	612,119	692,603
Employee Services	3,302,101	3,753,643
Finance and Administration	8,189,860	4,450,582
Fire and Rescue	178,166,403	34,098,484
Human Rights Commission	538,733	214,821
Jacksonville Citywide Activities	(3,016,572)	62,515,944
Mayor's Office	3,290,604	878,251
Medical Examiner	3,040,920	1,490,709
Military Affairs and Veterans	1,008,801	186,287
Neighborhoods	12,414,371	6,611,731
Office of Economic Development	1,274,723	484,408
Office of Ethics, Compliance & Oversight	263,806	44,882
Office of General Counsel	161,584	129,117
Office of Inspector General	863,488	136,121
Office of Sports and Entertainment	1,869,476	2,280,453
Office of the Sheriff	326,154,614	80,650,845
Parks, Recreation and Community Services	17,516,611	24,221,890
Planning and Development	2,676,882	1,321,515
Property Appraiser	8,273,057	1,830,248
Public Defender	0	2,164,000
Public Health	0	414,577
Public Libraries	17,925,821	8,169,305
Public Works	12,833,449	31,553,484
State Attorney	0	1,706,052
Supervisor of Elections	3,319,010	2,555,866
Tax Collector	12,623,082	4,181,845
Total General Funds	\$ 622,471,980	\$ 286,097,721

SCHEDULE OF APPROPRIATIONS, CONTINUATION

	Capital Outlay	Grants And Aids	Other Uses	Total			
	1	0	0	478,997			
	2	0	0	10,061,014			
	508,000	0	491,666	5,002,276			
	2	0	0	3,986,479			
	2	0	(43,605)	1,261,119			
	1	0	21,910	7,077,655			
	25,501	400,001	0	13,065,944			
	4,523,062	0	0	216,787,949			
	1	0	0	753,555			
		37,438,039	5,251,269	102,188,680			
	1	0	0	4,168,856			
	1	0	0	4,531,630			
	1	4,800	0	1,199,889			
	2	400,000	0	19,426,104			
	2	108,000	(277,729)	1,589,404			
	1	0	0	308,689			
	1	0	0	290,702			
	1	0	0	999,610			
	1	84,875	0	4,234,805			
	1,718,993	0	0	408,524,452			
	500,002	2,971,303	0	45,209,806			
	1	0	380,030	4,378,428			
	2	0	0	10,103,307			
	1	0	0	2,164,001			
	0	705,535	0	1,120,112			
	3,799,156	0	3,084,435	32,978,717			
	2	0	(83,569)	44,303,366			
	0	0	0	1,706,052			
	1	0	0	5,874,877			
	2	0	0	16,804,929			
\$	11,074,743	\$	42,112,553	\$	8,824,407	\$	970,581,404

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	92,460	6,309,609
Courts	900,370	1,463,903
Downtown Investment Authority	0	5,724,579
Finance and Administration	0	224,146
Fire and Rescue	879,527	54,759
Jacksonville Children's Commission	1,695,485	1,004,911
Jacksonville Citywide Activities	(68,481)	4,042,994
Neighborhoods	1,498,046	1,530,751
Office of Economic Development	0	1,368,875
Office of the Sheriff	277,339	3,900,829
Parks, Recreation and Community Services	1,809,483	2,478,624
Planning and Development	9,700,338	3,817,705
Public Defender	0	477,833
Public Libraries	214,444	85,020
Public Works	51,997	873,090
State Attorney	0	453,047
Total Special Revenue Funds	\$ 17,051,008	\$ 33,810,675
Capital Project Funds:		
Fire and Rescue	0	0
Neighborhoods	0	0
Office of Economic Development	0	0
Parks, Recreation and Community Services	0	0
Public Works	0	0
Total Capital Project Funds	\$ -	\$ -
Enterprise Funds:		
Downtown Investment Authority	1,920,881	1,690,745
Finance and Administration	351,302	58,878
Jacksonville Citywide Activities	(154,525)	6,424,702
Neighborhoods	81,822	27,178
Office of Sports and Entertainment	7,567,654	29,914,673
Parks, Recreation and Community Services	46,906	416,270
Public Works	15,573,023	75,392,610
Total Enterprise Funds	\$ 25,387,063	\$ 113,925,056

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
0	0	7,931	6,410,000
119,820	0	0	2,484,093
0	0	0	5,724,579
0	293,588	0	517,734
1	0	31,964	966,251
1	16,538,007	0	19,238,404
0	103,393,469	0	107,367,982
108,716	75,000	269,429	3,481,942
0	4,500,000	345,166	6,214,041
235,001	0	0	4,413,169
145,919	0	334,707	4,768,733
27,230	0	591,082	14,136,355
52,750	0	0	530,583
13,737	0	0	313,201
15,753,397	30,413,360	0	47,091,844
99,400	0	0	552,447
\$ 16,555,972	\$ 155,213,424	\$ 1,580,279	\$ 224,211,358
23,862,929	0	0	23,862,929
201,637	0	0	201,637
3,738,690	0	0	3,738,690
27,127,548	0	0	27,127,548
72,077,765	0	0	72,077,765
\$ 127,008,569	\$ -	\$ -	\$ 127,008,569
3	0	312,570	3,924,199
1	0	38,567	448,748
0	0	19,439,935	25,710,112
344,073	0	45,249	498,322
7,317,369	0	0	44,799,696
0	0	0	463,176
15,167,110	0	2,214,954	108,347,697
\$ 22,828,556	\$ -	\$ 22,051,275	\$ 184,191,950

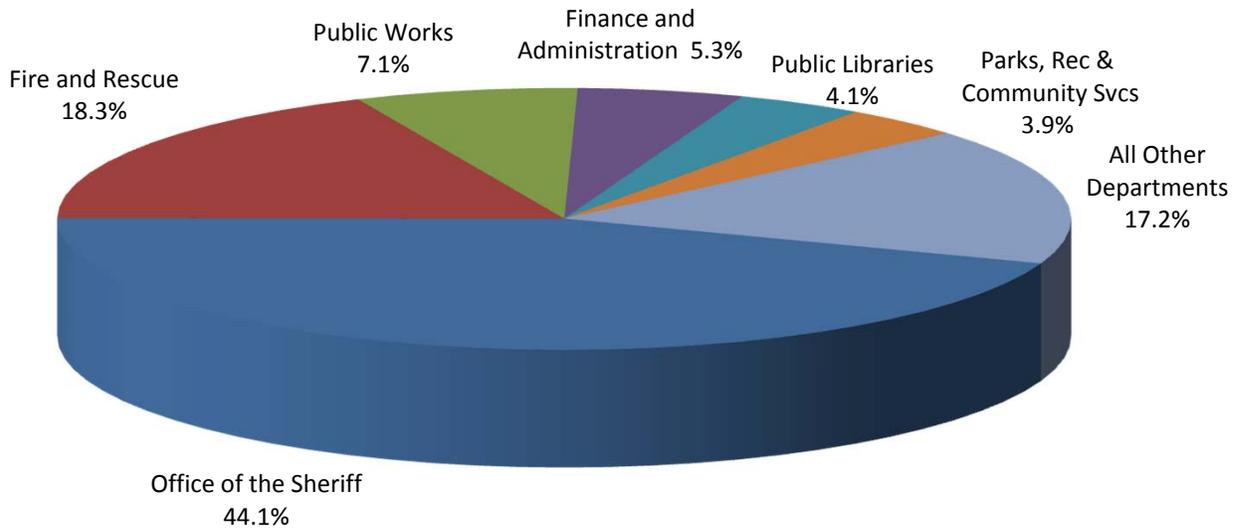
SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Employee Services	752,408	93,840,927
Finance and Administration	22,014,139	95,560,867
Jacksonville Citywide Activities	(835,619)	4
Office of General Counsel	8,281,038	1,814,367
Public Works	3,881,576	37,731,396
Total Internal Service Funds	\$ 34,093,542	\$ 228,947,561
 General Trust And Agency Funds:		
Employee Services	0	200,000
Finance and Administration	367,336	13,101,999
Jacksonville Children's Commission	0	0
Total General Trust and Agency Funds	\$ 367,336	\$ 13,301,999
 Component Units:		
Office of Economic Development	0	0
	\$ -	\$ -
Appropriations Grand Total	\$ 699,370,929	\$ 676,083,012

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
1	0	51,163	94,644,499
40,116,543	217,000	126,091,967	284,000,516
0	0	0	(835,615)
1	0	273,184	10,368,590
20,002	0	1,466,205	43,099,179
\$ 40,136,547	\$ 217,000	\$ 127,882,519	\$ 431,277,169
0	0	0	200,000
1	0	825,839	14,295,175
0	40,794	0	40,794
\$ 1	\$ 40,794	\$ 825,839	\$ 14,535,969
0	173,559	0	173,559
\$ -	\$ 173,559	\$ -	\$ 173,559
\$ 217,604,388	\$ 197,757,330	\$ 161,164,319	\$ 1,951,979,978

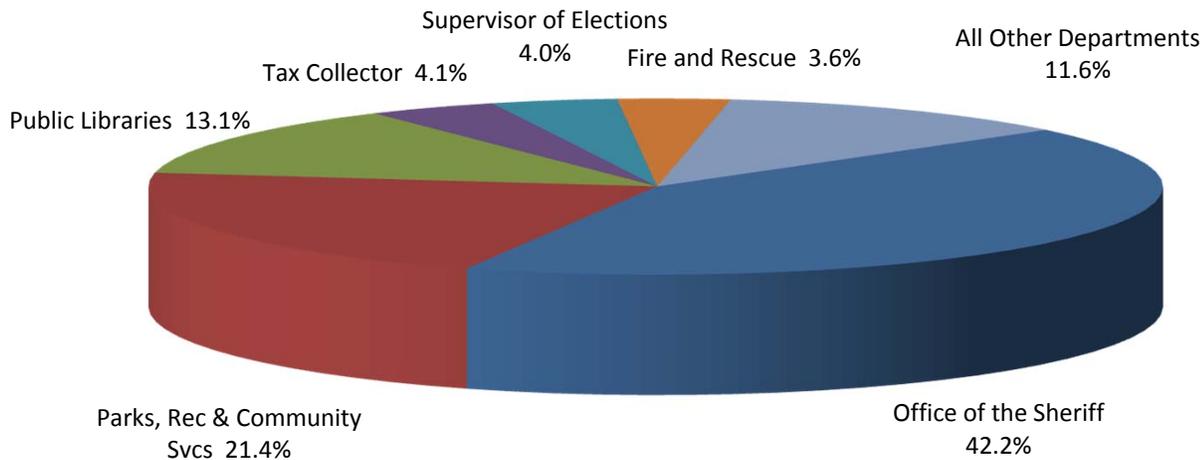
PERSONNEL DISTRIBUTION BY DEPARTMENT



DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Percent of Total	Percent Change
Office of the Sheriff	3,102	3,182	3,282	44.1%	3.1%
Fire and Rescue	1,304	1,303	1,346	18.3%	3.3%
Public Works	520	520	524	7.1%	0.8%
Finance and Administration	94	391 (a)	391	5.3%	0.0%
Public Libraries	296	300	300	4.1%	0.0%
Parks, Recreation and Community Services	279	277	285	3.9%	2.9%
OTHER					
Neighborhoods	206	233 (a)	238	3.2%	2.1%
Tax Collector	226	226	226	3.1%	0.0%
Planning and Development	168	169	176	2.4%	4.1%
Property Appraiser	120	118	116	1.6%	(1.7%)
City Council	79	82	83	1.1%	1.2%
Office of General Counsel	63	66	71	1.0%	7.6%
Employee Services	50	50	51	0.7%	2.0%
Downtown Investment Authority	5	41 (a)	41	0.6%	0.0%
Jacksonville Children's Commission	38	38	38	0.5%	0.0%
Clerk of the Court	32	32	35	0.5%	9.4%
Supervisor of Elections	33	31	31	0.4%	0.0%
Medical Examiner	27	26	29	0.4%	11.5%
Mayor's Office	32	28	28	0.4%	0.0%
Office of Sports and Entertainment	18	19	19	0.3%	0.0%
Courts	17	17	17	0.2%	0.0%
Military Affairs and Veterans	14	14	14	0.2%	0.0%
Office of Economic Development	56	13 (a)	12	0.2%	(7.7%)
Office of Inspector General	7	8	8	0.1%	0.0%
Human Rights Commission	6	6	7	0.1%	16.7%
Advisory Boards and Commission	4	4	5	0.1%	25.0%
Office of Ethics, Compliance & Oversight	1	1	1	0.1%	0.0%
Intra-Governmental Services	313	0 (a)	0	0.0%	
TOTAL	7,110	7,195	7,374	100.0%	2.5%

(a) Organizational restructure during fiscal year 2015 - 2016 moved positions between Departments

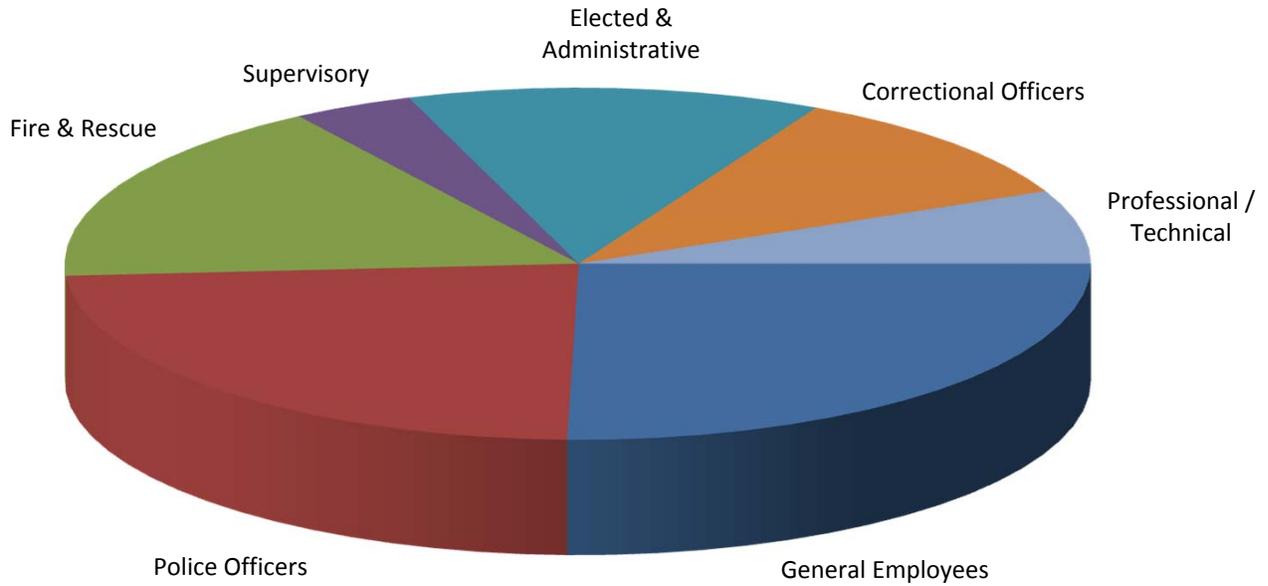
PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Percent of Total	Percent Change
Office of the Sheriff	604,042	652,204	649,228	42.2%	(0.5%)
Parks, Recreation and Community Services	282,657	282,657	329,137	21.4%	16.4%
Public Libraries	199,227	201,827	201,827	13.1%	0.0%
Tax Collector	54,080	63,622	63,622	4.1%	0.0%
Supervisor of Elections	121,130	61,040	61,724	4.0%	1.1%
Fire and Rescue	36,464	36,464	55,214	3.6%	51.4%
OTHER					
Jacksonville Children's Commission	30,400	43,200	44,500	2.9%	3.0%
Finance and Administration	9,024	36,582 (a)	35,868	2.3%	(2.0%)
Neighborhoods	10,815	22,135 (a)	27,985	1.8%	26.4%
Planning and Development	7,857	7,857	7,857	0.5%	0.0%
Clerk of the Court	5,200	5,200	7,800	0.5%	50.0%
Vacancy Pool	6,240	6,240	6,240	0.4%	0.0%
Employee Services	6,084	6,084	6,084	0.4%	0.0%
Office of Sports and Entertainment	5,460	5,460	5,460	0.4%	0.0%
Property Appraiser	4,160	4,160	5,408	0.4%	30.0%
City Council	5,080	5,080	5,080	0.3%	0.0%
Public Works	5,046	5,046	5,046	0.3%	0.0%
Downtown Investment Authority	0	4,780 (a)	4,780	0.3%	0.0%
Mayor's Office	2,340	3,840	3,250	0.2%	(15.4%)
Office of General Counsel	2,600	2,600	2,600	0.2%	0.0%
Office of Ethics, Compliance & Oversight	1,200	2,500	2,500	0.2%	0.0%
Courts	2,290	2,290	2,290	0.1%	0.0%
Office of Inspector General	250	1,550	1,550	0.1%	0.0%
Office of Economic Development	9,696	1,300 (a)	1,300	0.1%	0.0%
Advisory Boards and Commission	1,248	1,248	1,248	0.1%	0.0%
Military Affairs and Veterans	0	0	1,040	0.1%	
Medical Examiner	2,500	2,500	0	0.0%	(100.0%)
Intra-Governmental Services	29,542	0 (a)	0	0.0%	
TOTAL	1,444,632	1,467,466	1,538,638	100.0%	4.8%

(a) Organizational restructure during fiscal year 2015 - 2016 moved part-time hours between Departments

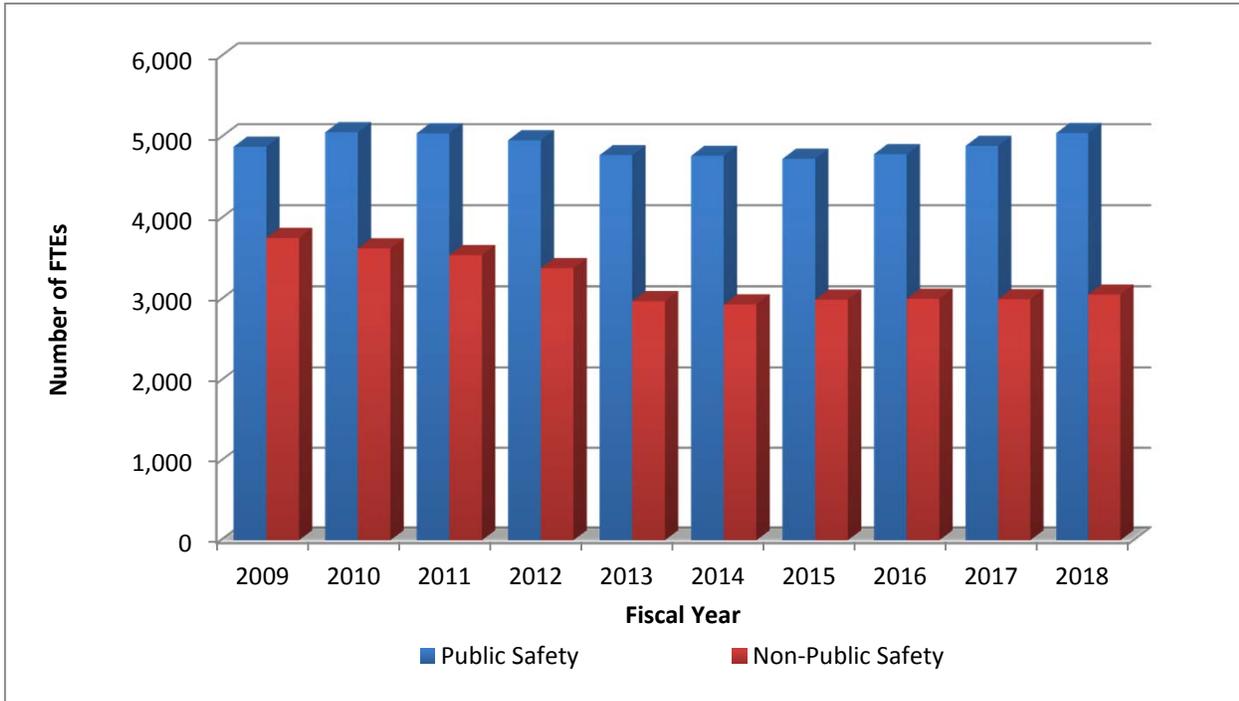
PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Percent Of Total	Change
General Employees	1,827	1,863	1,870	25.4%	7
Police Officers	1,599	1,636	1,736	23.5%	100
Fire and Rescue	1,202	1,202	1,247	16.9%	45
Elected & Administrative	928	948	961	13.0%	13
Correctional Officers	791	784	780	10.6%	(4)
Professional/Technical	486	488	499	6.8%	11
Supervisory	277	274	281	3.8%	7
Total	7,110	7,195	7,374	100%	179

PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING
ALL FUNDS
 (Full-Time Equivalentents)



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735
FY 16	4,795	3,010	7,805
FY 17	4,896	3,005	7,901

INTERFUND CONTRIBUTIONS

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
011 - General Fund - GSD	5,172,448	81,381,412	(76,208,964)
Total General Fund	<u>5,172,448</u>	<u>81,381,412</u>	<u>(76,208,964)</u>
SPECIAL REVENUE FUNDS			
127 - Air Pollution EPA	424,273	0	424,273
156 - Alcohol and Other Drug Abuse	0	64,740	(64,740)
15T - Court Cost Courthouse Trust	526,056	0	526,056
15V - Teen Court Programs Trust	55,000	0	55,000
165 - Emergency Incidents - EOC	7,000,000	0	7,000,000
181 - Downtown CRA - Northeast USD1 C	200,095	1,208,993	(1,008,898)
182 - Downtown CRA - Southside USD1 A	0	406,954	(406,954)
183 - Downtown CRA - Northwest USD1 B	0	2,500	(2,500)
185 - JIA Area Redevelopment TID	0	3,302,500	(3,302,500)
186 - Soutel / King Area CRA / TID	0	2,500	(2,500)
187 - Arlington Area CRA / TID	0	441,190	(441,190)
191 - Jacksonville Children's Commission / Journey	29,860,043	40,794	29,819,249
1A1 - Community Development	75,000	120,000	(45,000)
1D1 - Huguenot Park	356,282	0	356,282
1DA - Cecil Field Commerce Center	1,144,279	0	1,144,279
1DE - Cecil Field Trust	5,470	0	5,470
1S1 - Court Cost \$65 Fee F.S. 939.185	64,740	0	64,740
Total Special Revenue Funds	<u>39,711,238</u>	<u>5,590,171</u>	<u>34,121,067</u>
CAPITAL PROJECT FUNDS			
322 - General Capital Projects	948,000	437,603	510,397
32E - Authorized Capital Projects	21,843,000	0	21,843,000
32T - JIA TID/CRA Capital Projects	3,300,000	0	3,300,000
32X - Arlington TID/CRA Capital Projects	438,690	0	438,690
Total Capital Project Funds	<u>26,529,690</u>	<u>437,603</u>	<u>26,092,087</u>
ENTERPRISE FUNDS			
441 - Solid Waste Disposal	3,058,842	0	3,058,842
441 - Solid Waste Mitigation Capital Projects	0	405,126	(405,126)
461 - Stormwater Services	2,324,997	0	2,324,997
462 - Stormwater Services - Capital Projects	637,603	0	637,603
4F5 - Equestrian Center - NEFL Equestrian Society	405,126	0	405,126
4G1 - Sports Complex Capital Maintenance	0	2,040,849	(2,040,849)
4K0 - City Venues	17,172,394	948,000	16,224,394
Total Enterprise Funds	<u>23,598,962</u>	<u>3,393,975</u>	<u>20,204,987</u>
INTERNAL SERVICES FUNDS			
5A1 - Public Building Allocations	0	2,966,257	(2,966,257)
Total Internal Service Funds	<u>0</u>	<u>2,966,257</u>	<u>(2,966,257)</u>
OTHER FUNDS			
64F - General Trust and Agency Fund	0	229,000	(229,000)
64G - General Trust and Agency Fund	0	814,000	(814,000)
64M - JCC Youth Travel Trust	40,794	0	40,794
75B - Downtown Economic Development Fund	300,000	0	300,000
Total Other Funds	<u>340,794</u>	<u>1,043,000</u>	<u>(702,206)</u>
TOTAL ALL FUND TYPES	<u>95,353,132</u>	<u>94,812,418</u>	<u>540,714</u>

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 18 anticipated grants are shown in three separate schedules:

- Schedule of Continuation Grants With No City Match
- Schedule of Continuation Grants With A City Match
- Schedule of F.I.N.D Grants and Required City Match

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for F.I.N.D grants, which are those grants for projects to develop waterway access and improvements. It should be noted that the figures shown on these schedules are estimates.

Schedule of Continuation Grants With No City Match

\$7,400,535 \$0 \$0 \$0 \$671,766 46 13,000

2017-504-E Schedule of Continuation Grants										
City Department/Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	Dept of Health & Human Services - SAMHSA	Clay County Drug Court Enhancement	Program to provide effective treatment strategies to break the cycle of criminal behavior, substance abuse, and recidivism. Addressing identified gaps in services/resources available to Drug Court participants and reducing the pervasive, harmful, and costly impact of violence and trauma by integrating trauma-informed approaches.	\$322,280	\$0	\$0	\$0	\$0	0	0
Finance and Administration - Grants Compliance	US Department of Justice, Bureau of Justice Assistance	Edward Byrne Memorial Justice Assistance Grant (JAG) Program - Local Solicitation	Programs designed and intended to reduce crime and improve public safety in Duval County.	\$500,000	\$0	\$0	\$0	\$0	4	5,200
Jacksonville Public Library	State of Florida/Department of State	State Aid to Libraries	Operational enhancements to all state libraries to include funds for additional material and non-capital improvements.	\$874,255	\$0	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	To purchase equipment that will improve port-wide maritime security risk management, enhance maritime domain awareness, support maritime security training and exercises, and maintain maritime security mitigation protocols that support port recovery and resiliency capabilities.	\$294,770	\$0	\$0	\$0	\$98,257	0	0
Jacksonville Sheriff's Office	Department of Homeland Security	State Homeland Security Grant Program	To purchase prevention and response equipment, maintenance, and training that will help mitigate identified gaps in domestic security and enhance capability levels as assessed in the State Preparedness Report	\$120,000	\$0	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Department of Justice	Bulletproof Vest Partnership Program	A reimbursement for up to 50% of the cost of body armor vests purchased for law enforcement officers.	\$200,000	\$0	\$0	\$0	\$200,000	0	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred specific population of individuals.	\$52,487	\$0	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	FDOT	24/7 Sobriety Monitoring Program Expansion	To fund the 24/7 Sobriety Monitoring Program Expansion, which will include funding of one (1) part-time Program Coordinator/SPE and office supplies for program implementation and outreach.	\$17,843	\$0	\$0	\$0	\$5,948	0	1,300
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	COPS Matching Grant	Provide funding towards the federal COPS Hiring Project, which will help offset the total cost off the 15 officers	\$250,000	\$0	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Criminal Justice Training	Funding exclusively for advanced and specialized training for law enforcement and correctional officers and for administrative costs as approved by the FDLE (Criminal Justice Standards and Training Commission (CJSTC), in accordance with Chapter 943.25 Florida Statutes, for the 2018-2019 fiscal year (07/01/18 - 06/30/19).	\$200,000	\$0	\$0	\$0	\$0	0	0

2017-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	JAG - Public Safety Analyst Project	Funding for training, travel, equipment, and one crime analyst position. Maintaining this project will assist JSO with information sharing on cross-jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$106,607	\$0	\$0	\$0	\$0	1	0
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	Fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots to educate and enforce safe pedestrian, bicyclist and driver behaviors.	\$75,176	\$0	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Fund one full-time victim advocate position, supplies, training, travel, and equipment to provide services to victims following an act of crime.	\$130,628	\$0	\$0	\$0	\$32,657	2	0
JFRD - Emergency Preparedness	Department of Health & Human Services	EMS County Award	Funding to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$150,000	\$0	\$0	\$0	\$0	0	0
JFRD - Emergency Preparedness	Department of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events.	\$204,706	\$0	\$0	\$0	\$201,604	0	0
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) Emergency Management	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMDs) and other hazards.	\$45,000	\$0	\$0	\$0	\$0	0	0
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) USAR/HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks USAR/HazMat incidents.	\$132,551	\$0	\$0	\$0	\$0	0	0
JFRD - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide. These funds benefit preparation for catastrophic events throughout Duval County. Grant matched with FREP011 general fund, no set aside match required.	\$118,000	\$0	\$0	\$0	\$118,000	3	0
Medical Examiner's Office	Florida Department of Law Enforcement	FDLE Coverdell Forensic Grant	Forensic Science Improvement Grant Program	\$3,575	\$0	\$0	\$0	\$0	0	0
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized along with DOD funding to purchase development easement rights for properties around Duval County Navy bases and airfields. The development rights easements are acquired from willing sellers and secure Duval County Navy bases and airfields from encroachment.	\$200,000	\$0	\$0	\$0	\$0	0	0
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized along with DOD funding to purchase development easement rights for properties around Duval County Navy bases and airfields. The development rights easements are acquired from willing sellers and secure Duval County Navy bases and airfields from encroachment.	\$300,000	\$0	\$0	\$0	\$0	0	0
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized to help communities to make improvements to a military installation's surrounding area in order to positively impact its military value and the local community. Projects may range from encroachment mitigation to transportation and access.	\$200,000	\$0	\$0	\$0	\$0	0	0

2017-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Reinvestment Grant Program	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions. The fiscal impact of the military in Jacksonville is 14.2 billion dollars a year. Currently there are over 50,000 active duty military and defense employees in Duval County.	\$100,000	\$0	\$0	\$0	\$0	0	0
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military.	\$200,000	\$0	\$0	\$0	\$0	3	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Stand Down	Fund a two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance.	\$10,000	\$0	\$0	\$0	\$0	0	0
Neighborhoods - Environmental Quality	Dept of Homeland Security	Monitoring Demonstration Study (Air)	Funding for two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$286,463	\$0	\$0	\$0	\$0	2	0
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Cleanup	Funding for program management of the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,300,000	\$0	\$0	\$0	\$0	22	5,200
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Inspection	Funding to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills. The State established this program to ensure that facilities take measures to avoid leaks now and into the future.	\$363,492	\$0	\$0	\$0	\$0	8	0
Neighborhoods - Environmental Quality	U.S. Environmental Protection Agency	Particulate Matter 103 Grant	Funding to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,621	\$0	\$0	\$0	\$0	1	0
Neighborhoods - Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Litter Free Trash Off. Provides funding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	\$0	\$0	\$0	\$15,000	0	0

2017-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Neighborhoods - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups; Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	\$0	\$0	\$0	\$300	0	0
Parks, Rec and Community Services	State Department of Elder Affairs/Elder Source	EHEAP	Funding to provide crisis assistance to eligible low-income households with at least one individual aged 60 or older experiencing a heating or cooling emergency. The program allows for payments to utility companies, the purchase of blankets, portable heaters and fans, repairs of existing heating or cooling equipment, and the payment of reconnection fees.	\$135,081	\$0	\$0	\$0	\$0	0	1,300
Parks, Rec and Community Svcs - Senior Services	State Department of Elder Affairs	Senior Companion Program	Funding for services and expansion of center-based group respite and educational/events to 14+ elders with first-stage memory loss along with their caregivers and stipends to 14 low-income volunteers. Stipends are paid by the State.	\$2,000	\$0	\$0	\$0	\$0	0	0
Public Works - Construction Mgmt AND Neighborhoods Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan. The National Pollutant Discharge Elimination system permit requires that FDOT, through the City, to perform stormwater discharge compliance and water quality assessments, total maximum daily load monitoring for nutrient levels in the Lower St. Johns basin, illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways.	\$400,000	\$0	\$0	\$0	\$0	0	0

Schedule of Continuation Grants With A City Match

2017-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Funding for federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$136,776	\$20,516	\$0	\$20,516	\$0	0	0
Jacksonville Public Library	State of Florida, Department of State, Division of Library and Information Services	Library Services and Technology Act Grant	Opportunity Works @ JPL project - aimed at adult and adult digital literacy career development and soft skills.	\$73,767	\$24,733	\$0	\$24,733	\$0	3	1,200
Jacksonville Sheriff's Office	Department of Justice	COPS Hiring Grant	Funding to hire 15 new sworn law enforcement officers.	\$625,000	\$332,713	\$0	\$332,713	\$0	15	0
JFRD - Emergency Preparedness	Federal Emergency Management Agency	Assistance to Firefighters Grant (AFG)	Funding to provide Health and Wellness equipment as well as train the trainer courses.	\$725,200	\$65,927	\$0	\$65,927	\$0	0	0
JFRD - Emergency Preparedness	Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funding to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$25,000	\$25,000	\$25,000	\$50,000	\$0	1	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	Funding to provide case management, job training, transitional housing assistance and social supports to homeless Veterans. There is a goal of enrolling 120 homeless Veterans and finding employment for 79. Additionally, the grant provides funding for job training through the Clara White Mission and life skills training and homeless shelter case management through Suizbacher Center.	\$225,000	\$30,000	\$0	\$30,000	\$0	3	1,040
Parks, Rec and Community Services	Corporation for National and Community Services	Retired and Senior Volunteer Program	Funding to encourage and provide opportunities for seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$69,049	\$20,715	\$154,285	\$175,000	\$0	3	1,300
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs /Elder Source	Jacksonville Senior Service Program (JSSP)	Funding to provide activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 transportation buses for services, and other operating cost within the program.	\$1,088,524	\$108,852	\$2,862,451	\$2,971,303	\$0	56	5,200

\$3,576,339 \$711,213 \$3,094,112 \$3,805,325 \$22,884 90 10,040

2017-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	Funding for continued services and expand in- home and group respite services and educational/services to 154+ elders and stipends to 22 low-income volunteers with additional services through 40 faith-based organizations. expand evening in-home respite services to 25 caregiver/families and stipends and training to 25 low-income senior volunteers	\$105,000	\$10,500	\$7,000	\$17,500	\$0	1	0
Parks, Rec and Community Svcs: Social Services	DOJ / Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Information and Referrals for Crime Victims.	\$146,328	\$36,587	\$0	\$36,587	\$0	5	0
Parks, Rec and Community Svcs: Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children.	\$356,695	\$35,670	\$45,376	\$81,046	\$22,884	3	1,300

Schedule of F.I.N.D Grants And Required City Match

Council Approved Project List On: 2017-112-A

		\$1,275,000	\$1,581,000	\$2,856,000
Project	Phase	FIND Cost (45%)	City Cost (55%)	Project Total
Bert Maxwell Dock Modifications	Design / Construction	\$50,000	\$62,000	\$112,000
Half Moon Island Park & Boat Ramp Phase 2B	Construction	\$550,000	\$682,000	\$1,232,000
Joe Carlucci Dock Replacement / Extension	Construction	\$275,000	\$341,000	\$616,000
Mandarin Boat Ramp Dock Extension and ADA Kayak Launch	Design	\$75,000	\$93,000	\$168,000
Post Street Floating Dock	Design	\$75,000	\$93,000	\$168,000
Ribault River Channel Markers	Design	\$30,000	\$37,200	\$67,200
Riverfront Park Fishing Platform	Design	\$60,000	\$74,400	\$134,400
Sisters Creek Lighting - Phase 2	Construction	\$110,000	\$136,400	\$246,400
St. Johns Marina Ramp Extension	Design	\$50,000	\$62,000	\$112,000

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources.

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The table below outlines the established debt limits and the debt service ratios for the 2016-2017 fiscal year-end (09/30/17), which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio, are the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Measure	COJ - FY17	Target	Maximum	Minimum	Direction
Overall Net Debt as % of Full Market Value	2.69%	2.5%	3.5%	N/A	Lower is better
GSD Debt Service as % of GSD Revenues	9.04%	11.5%	13.0%	N/A	Lower is better
Unassigned GF Balance as % of GSD Revenues (incl. Emergency Reserves)	13.84%	14.0%	N/A	10.0%	Higher is better
Unassigned GF Balance as % of GSD Revenues (excl. Emergency Reserves)	8.94%	10.0%	N/A	5.0%	Higher is better
Ten Year Principal Paydown – All City Debt	56.79%	50.0%	N/A	30.0%	Higher is better
Ten Year Principal Paydown – GSD Debt	56.11%	50.0%	N/A	30.0%	Higher is better
Debt Per Capita	\$2,616	\$2,600	\$3,150	N/A	Lower is better

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City's operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$280.3 million over the five year period ending 2022. Consequently, the amount of debt is expected to decrease from \$2.33 billion in fiscal year 2017 to \$2.05 billion through fiscal year 2022.

Projected Change in Debt Outstanding						
FYE:	2018	2019	2020	2021	2022	Total 2018-2022
Outstanding Debt, Beginning	\$2,374,867	\$2,334,663	\$2,269,380	\$2,205,376	\$2,128,890	N/A
<u>Current Authorizations:</u>						
Prior CIP - General Authorizations	27,000	13,500	8,100	5,400	-	54,000
Prior CIP - Enterprise Fund Authorizations	-	-	-	-	-	-
<u>Proposed Authorizations:</u>						
Capital Improvement Plan - General	61,150	65,475	64,995	61,700	60,140	313,460
Capital Improvement Plan - Enterprise Fund	-	-	-	-	-	-
Total Additions	88,150	78,975	73,095	67,100	60,140	367,460
<u>Total Reductions:</u>						
Refundings	-	-	-	-	-	-
Refunded	-	-	-	-	-	-
Retirements	(128,354)	(144,258)	(137,099)	(143,586)	(134,646)	(687,943)
Outstanding Debt, Ending	\$2,334,663	\$2,269,380	\$2,205,376	\$2,128,890	\$2,054,384	\$2,054,384

NOTE: As Capital Improvement needs vary from year to year, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2022 may be reduced, or possibly increased.

The impact of such projected issuances and retirements reflected above on the adopted debt ratios are summarized as follows.

	Effect of New Debt Issuance on Debt Ratios						
	Target	Maximum	2018	2019	Projected End of Fiscal Year		
					2020	2021	2022
Overall Net Debt as % of Full Market Value	2.5%	3.5%	2.6%	2.5%	2.4%	2.2%	2.1%
GSD Debt Services as % of GSD Revenues	11.5%	13.0%	9.7%	10.2%	9.3%	9.3%	8.6%
Ten-Year Principal Pay-down -- All City Debt	50.0%	30.0%	60.4%	65.2%	68.8%	75.1%	76.6%
Ten-Year Principal Pay-down -- GF/GSD Debt	50.0%	30.0%	55.4%	58.3%	50.9%	53.1%	56.6%
Debt per capita	\$2,600	\$3,150	\$2,544	\$2,426	\$2,335	\$2,224	\$2,134

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	2008	2009	2010 ⁽¹⁾	2011	2012	2013	2014	2015	2016	2017
Moody's:										
Issuer Credit Rating	Aa2		Aa1				Aa2 ⁽⁴⁾			
Covenant Bonds	Aa3		Aa2				Aa3 ⁽⁴⁾			
Revenue Bonds	Aa3/A1		Aa2/A1			Aa2/Aa3 ⁽⁴⁾				
BJP Infrastructure			A1							
BJP Transportation			Aa2		A1 ⁽⁴⁾					
Commercial Paper			P1 ⁽²⁾							⁽⁵⁾
Standard & Pooors:										
Issuer Credit Rating	AA									
Covenant Bonds	AA-									
Revenue Bonds	AA-IA		AA+IA			AA+IAA- ⁽⁴⁾			AA ⁽⁵⁾	
BJP Infrastructure	AA-		A						A+ ⁽⁴⁾	
BJP Transportation	AA-									
Commercial Paper	A-1+		⁽²⁾				A-1 ⁽⁵⁾			
Fitch:										
Issuer Credit Rating	AA		AA+				AA ⁽⁷⁾			
Covenant Bonds	AA-		AA				AA- ⁽⁷⁾			
Revenue Bonds	AA/IA+		AA+IAA-				AA/IAA- ⁽⁷⁾			
BJP Infrastructure		AA-			A+ ⁽³⁾					
BJP Transportation					AA- ⁽³⁾					
Commercial Paper									F1 ⁽⁵⁾	

¹In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.

²S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.

³On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.

⁴The A1 rating from Moody's and the A rating from S&P for the Guaranteed Ententelement bonds were removed for illustration purposes upon final redemption on December 13, 2013.

⁵On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with a new S&P and Fitch rating.

⁶On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.

⁷On October 27, 2014, Fitch issued a one notch downgrade to the City's ICR rating, Special Revenue program, Excise Tax Revenue program, and Local Government Sales Tax Revenue program.

⁸On February 19, 2016, Standard & Poor's upgraded the BJP Infrastructure Sales Tax bonds one notch.

⁹On March 3, 2016, Standard & Poor's upgraded the Excise Tax Revenue bonds one notch.

DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Budget
Principal	50,999,420	57,766,738	63,040,684	65,835,896
Interest	37,690,297	33,538,237	32,282,737	31,571,228
Percent of Recurring Revenue	7.99%	7.74%	7.96%	8.37%

Enterprise Funds

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Budget
Principal	8,477,065	8,338,997	10,386,406	12,606,553
Interest	2,065,621	1,343,781	8,259,603	8,735,200
Percent of Recurring Revenue	6.55%	5.87%	8.71%	9.56%

Internal Service Funds

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Budget
Principal	632,138	360,463	1,002,738	509,736
Interest	4,596,747	4,038,201	10,318,507	9,533,789
Percent of Recurring Revenue	1.77%	1.40%	3.59%	2.99%

Combined

	FY15 Actual	FY16 Actual	FY17 Budget	FY18 Budget
Principal	60,108,624	66,466,198	74,429,828	78,952,185
Interest	44,352,665	38,920,219	50,860,847	49,840,217
Percent of Recurring Revenue	6.67%	6.36%	7.25%	7.77%

GENERAL FUNDS

Summary of Subfunds

Graphs

011 General Fund – General Services District

Subfund Page

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

Employee Cap by Department

Pension Plan Data

Department Budgets

Advisory Boards and Commissions

City Council

Courts

Downtown Investment Authority

Employee Services

Finance and Administration

Fire and Rescue

Human Rights Commission

Mayor's Office

Medical Examiner

Military Affairs and Veterans

Neighborhoods

Office of Economic Development

Office of Ethics, Compliance and Oversight

Office of General Counsel

Office of Inspector General

Office of Sports and Entertainment

Office of the Sheriff

Parks, Recreation and Community Services

Planning and Development

Public Defender

Public Health

Public Libraries

Public Works

Regulatory Compliance

State Attorney

Supervisor of Elections

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

01A Special Events

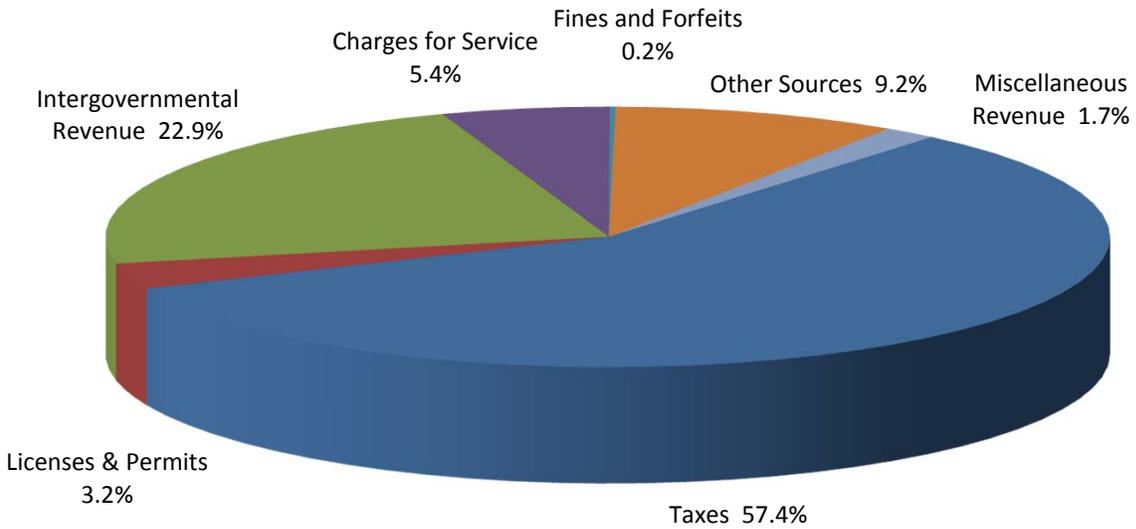


GENERAL FUND
Summary of Subfunds

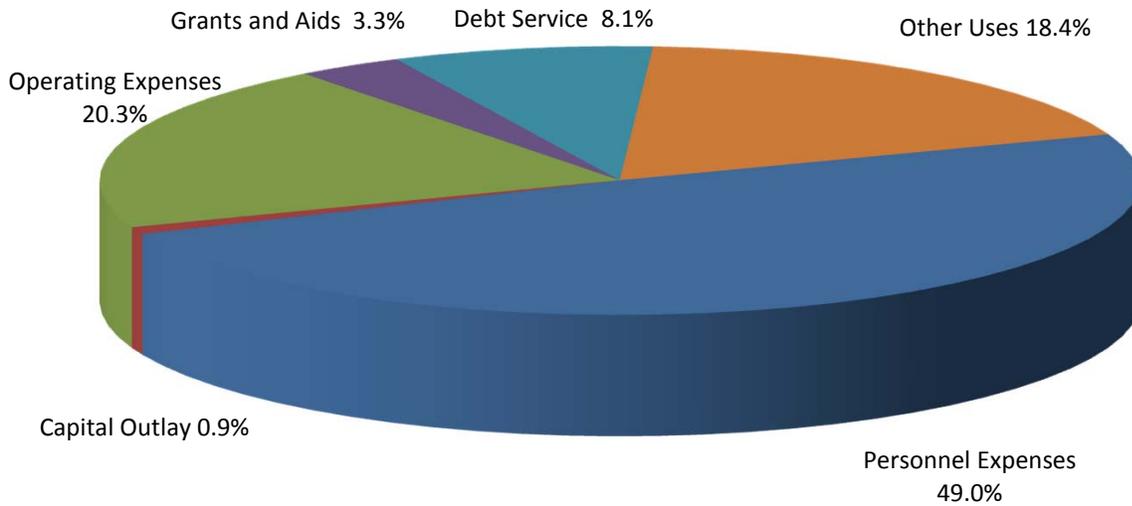
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 18 Budgeted
011	General Fund - GSD	598,975,750	244,249,691	10,566,737	103,001,319	41,557,678	172,052,660	1,170,403,835
012	Mosquito Control		44,631	1				44,632
015	Property Appraiser	8,121,721	1,830,248	2			57,609	10,009,580
016	Clerk of the Court	1,646,903	2,800,068	508,000			119,287	5,074,258
017	Tax Collector	12,391,154	4,181,845	2			903,668	17,476,669
018	Emergency Contingency						60,732,316	60,732,316
01A	Special Events	1,336,452	4,544,074	1		554,875	74,154	6,509,556
Total General Fund		622,471,980	257,650,557	11,074,743	103,001,319	42,112,553	233,939,694	1,270,250,846

GENERAL FUND

REVENUE SOURCES



EXPENDITURES BY CATEGORY



GENERAL FUND - GSD
SUBFUND -- 011

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	539,881,468	560,583,862	595,914,631	6.3%	35,330,769
Utility Service Tax	90,513,477	88,519,503	91,763,077	3.7%	3,243,574
Other Taxes	81,307,191	79,597,385	81,756,290	2.7%	2,158,905
Intergovernmental Revenue	957,725	943,239	807,143	(14.4%)	(136,096)
State Shared Revenue	156,178,578	167,270,581	173,714,313	3.9%	6,443,732
Charges for Services	45,268,830	46,687,396	53,138,227	13.8%	6,450,831
Fines and Forfeits	2,272,641	2,381,694	2,245,407	(5.7%)	(136,287)
Miscellaneous Revenue	20,995,443	20,809,469	20,972,013	0.8%	162,544
Transfers From Other Funds	15,310,504	5,715,783	5,172,448	(9.5%)	(543,335)
Transfers From Component Units	114,187,538	115,957,950	116,754,815	0.7%	796,865
Other Sources	5,930,693	0	5,597,374		5,597,374
Fund Balance Appropriation	11,019,113	13,011,047	22,568,097	73.5%	9,557,050
TOTAL REVENUES	1,083,823,200	1,101,477,909	1,170,403,835	6.3%	68,925,926

EXPENDITURES					
Personnel Expenses	615,656,044	648,812,797	598,975,750	(7.7%)	(49,837,047)
Operating Expenses	200,262,623	216,713,884	241,165,256	11.3%	24,451,372
Capital Outlay	9,760,482	5,709,904	10,566,737	85.1%	4,856,833
Debt Service	93,582,526	100,419,502	103,001,319	2.6%	2,581,817
Grants, Aids & Contributions	35,037,821	38,228,285	41,557,678	8.7%	3,329,393
Transfers to Other Funds	91,642,058	80,346,336	113,555,795	41.3%	33,209,459
Other Uses	2,957,392	11,247,201	61,581,300	447.5%	50,334,099
TOTAL EXPENDITURES	1,048,898,947	1,101,477,909	1,170,403,835	6.3%	68,925,926

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
Authorized Positions	5,919	6,088	169
Part-Time Hours	1,255,371	1,319,899	64,528

GENERAL FUND - GENERAL SERVICE DISTRICT
SUBFUND -- 011
SCHEDULE OF REVENUES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	563,929,411	587,336,942	625,195,677
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(24,047,943)	(26,753,080)	(29,281,046)
NET AD VALOREM TAXES	539,881,468	560,583,862	595,914,631
COMMUNICATIONS SERVICES TAX	32,604,276	31,726,133	32,856,366
CONTRIBUTIONS FROM OTHER FUNDS	15,310,504	5,715,783	5,172,448
CONTRIBUTIONS FROM OTHER LOCAL UNITS	114,187,538	115,822,950	116,619,815
DISPOSITION OF FIXED ASSETS	96,902	71,000	125,000
FEDERAL GRANTS	560,503	449,649	322,103
FEDERAL PAYMENTS IN LIEU OF TAXES	24,520	25,119	25,119
FRANCHISE FEES	40,401,407	39,731,812	40,634,300
INTEREST, INCL PROFITS ON INVESTMENTS	3,607,542	3,287,614	2,702,077
LOCAL BUSINESS TAX	7,171,847	7,055,810	7,106,286
NON OPERATING SOURCES	11,019,113	13,011,047	22,568,097
OTHER CHARGES FOR SERVICES	9,985,059	9,985,059	13,337,627
OTHER FINES AND/OR FORFEITS	1,111,771	1,189,328	1,098,209
OTHER MISCELLANEOUS REVENUE	5,868,642	5,676,015	5,379,375
RENTS AND ROYALTIES	100,000	100,000	100,000
SALES AND USE TAXES	1,129,661	1,083,630	1,159,338
STATE SHARED REVENUES	156,178,578	167,270,581	173,714,313
UTILITY SERVICE TAXES	90,513,477	88,519,503	91,763,077
VIOLATIONS OF LOCAL ORDINANCES	-3,067	500	500
TOTAL NON-DEPARTMENTAL REVENUES	1,029,749,740	1,051,305,395	1,110,598,681
DEPARTMENTAL REVENUES			
ADVISORY BOARDS & COMMISSIONS	86,872	238,500	88,500
CITY COUNCIL	197,727	353,062	342,586
COURTS	260		
DOWNTOWN INVESTMENT AUTHORITY	36,753	39,820	39,820
EMPLOYEE SERVICES	1,454	1,500	1,300
FINANCE AND ADMINISTRATION	58,594	91,076	90,982
FIRE AND RESCUE	35,018,203	30,817,911	35,904,301
HUMAN RIGHTS COMMISSION	38,605	75,400	66,850
INTRA-GOVERNMENTAL SERVICES	33,321		
MAYOR'S OFFICE	198,863	98,500	65,000
MEDICAL EXAMINER	1,634,510	1,546,225	1,727,733
MILITARY AFFAIRS AND VETERANS	150	500	500
NEIGHBORHOODS	1,708,129	1,536,017	1,660,922
OFFICE OF ECONOMIC DEVELOPMENT	462	120	120
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT		20,000	20,000
OFFICE OF INSPECTOR GENERAL		115,000	115,000
OFFICE OF THE SHERIFF	8,773,125	8,553,974	11,998,718
PARKS, RECREATION & COMMUNITY SVCS	793,079	766,410	779,575
PLANNING AND DEVELOPMENT	744,898	1,142,114	1,159,125
PUBLIC LIBRARIES	297,385	298,248	276,725
PUBLIC WORKS	4,340,170	4,453,137	5,442,397
SUPERVISOR OF ELECTIONS	110,899	25,000	25,000
TOTAL DEPARTMENTAL REVENUES	54,073,460	50,172,514	59,805,154
TOTAL GENERAL FUND - GSD REVENUES	1,083,823,200	1,101,477,909	1,170,403,835

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 VARIOUS REVENUE DETAIL

CONTRIBUTIONS FROM OTHER FUNDS	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
TRANSFER FR DUVAL CO DRUG ABUSE SF156	30,000		
TRANSFER FR BUILDING INSPECTION SF159	2,520,674		
LOAN REPAYMENT FR NE DOWNTOWN CRA		759,218	1,133,993
TRANSFER FR DOWNTOWN SS CRA SF182	345,681	360,572	406,954
TRANSFER FR DOWNTOWN NW CRA SF183			2,500
TRANSFER FR JIA REDEVELOPMENT CRA SF185	1,500,000		2,500
TRANSFER FR SOUTEL/KING CRA SF186	1,471,106		2,500
TRF TO 011 GENFD GSD FR ARLINGTON CRA/TI			2,500
TRANSFER FR COMMUNITY DEV SF1A1	120,008	120,000	120,000
TRANSFER FR COMM SVC GRANT FUND SF1F6	1,070,067		
TRANSFER FR CODE ENFORCEMENT SF1L2	750,881		
TRANSFER FR HOUSING SERVICES SF1N1	507,634		
TRANSFER FR GEN CAPITAL PROJS SF322	1,070,957	964,000	
TRANSFER FR FY11 CAPITAL PROJECTS SF329	6,465		
TRANSFER FR FY12 CAP PROJECT SF32A	26,984		
TRANSFER FR FY14 CAPITAL PROJECT SF32C	17,875		
TRANSFER FROM MAYPORT FERRY SF451	846,014		
TRANSFER FR MAYPORT PERRY GRANT SF452	126,240		
TRANSFER FR GENERAL COUNSEL SF551	644,296		
TRANSFER FR INSURED PROGRMS SF581	554,508		
TRANSFER FR PUBLIC BUILDINGS SF5A1	2,562,502	2,666,356	2,966,257
TRANSFER FR SHERIFF'S TRRUST SF64A	19,339		
TRANSFER FR RED LIGHT CAMERA SF64C	1,119,273	845,637	535,244
TOTAL INTERFUND TRANSFERS IN	15,310,504	5,715,783	5,172,448
CONTRIBUTIONS FROM OTHER LOCAL UNITS	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
CONTRIBUTION: JEA	91,720,182	92,270,692	91,471,795
CONTRIBUTION: JEA - WATER & SEWER	22,467,356	23,552,258	25,148,020
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	114,187,538	115,822,950	116,619,815
STATE SHARED REVENUE	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
1/2 CENT SALES TAX (FS 202.18 2C)	89,911,717	94,138,150	96,686,645
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	704,846	699,918	720,500
GASOLINE TAXES 7TH CENT	3,990,880	4,004,105	4,245,630
INSURANCE AGENTS LICENSES (FS 624.501)	196,531	184,404	191,151
MOBILE HOME LICENSES (FS 320.08)	242,879	233,606	243,872
MOTOR FUEL USE TAX - COUNTY	14,264	14,802	15,028
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	113,817	169,020	169,020
REV SHARED-1/17 CIGARETTE TAX	353,223	388,270	349,739
REV SHARED-8TH CENT GAS TAX	7,465,439	7,665,015	8,525,430
REV SHARED-COUNTY	22,197,311	24,655,028	23,291,694
REV SHARED-MUNICIPAL SALES	23,599,430	24,920,141	28,260,611
SPECIAL FUEL & MOTOR FUEL USE TAX	4,500	2,500	4,248
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,549,737	5,646,763	5,759,476
SURPLUS GAS TAX (FS 206.41 1A)	1,834,002	4,548,859	5,251,269
TOTAL STATE SHARED REVENUE	156,178,578	167,270,581	173,714,313

GENERAL FUND - GENERAL SERVICE DISTRICT
SUBFUND -- 011
SCHEDULE OF EXPENDITURES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	467,563	423,679	478,997
CITY COUNCIL	8,979,715	9,785,244	10,061,014
COURTS	4,239,591	4,071,611	3,986,479
DOWNTOWN INVESTMENT AUTHORITY	976,222	1,190,244	1,261,119
EMPLOYEE SERVICES	5,041,928	6,967,346	7,077,655
FINANCE AND ADMINISTRATION	8,776,083	11,394,822	13,065,944
FIRE AND RESCUE	218,288,494	220,588,136	216,787,949
HUMAN RIGHTS COMMISSION	588,585	597,156	753,555
INTRA-GOVERNMENTAL SERVICES	2,356,073		
MAYOR'S OFFICE	3,922,698	4,088,424	4,168,856
MEDICAL EXAMINER	3,624,257	4,037,394	4,531,630
MILITARY AFFAIRS AND VETERANS	1,122,478	1,177,519	1,199,889
NEIGHBORHOODS	17,009,165	19,173,015	19,381,472
OFFICE OF ECONOMIC DEVELOPMENT	1,725,088	1,675,852	1,589,404
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	245,384	312,203	308,689
OFFICE OF GENERAL COUNSEL	737,516	309,784	290,702
OFFICE OF INSPECTOR GENERAL	622,706	931,822	999,610
OFFICE OF SPORTS & ENTERTAINMENT	817,353	871,176	851,479
OFFICE OF THE SHERIFF	391,809,984	423,110,925	408,524,452
PARKS, RECREATION & COMMUNITY SVCS	38,642,697	41,695,144	45,209,806
PLANNING AND DEVELOPMENT	3,985,057	4,633,554	4,378,428
PUBLIC DEFENDER	1,832,686	1,894,296	2,164,001
PUBLIC HEALTH	771,183	1,025,580	1,120,112
PUBLIC LIBRARIES	30,970,645	31,677,323	32,978,717
PUBLIC WORKS	41,609,946	42,331,364	44,303,366
STATE ATTORNEY	1,660,914	1,690,261	1,706,052
SUPERVISOR OF ELECTIONS	6,194,517	5,804,419	5,874,877
TOTAL DEPARTMENTAL EXPENSES	797,018,530	841,458,293	833,054,254
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	90,216,991	104,488,463	97,102,750
CONTINGENCIES		8,289,809	58,496,865
DEBT FEES - BOND RELATED	184,968	142,375	69,275
DEBT SERVICE TRANSFERS - FISCAL AGENT	326,127	404,847	273,651
DEBT SERVICE TRANSFERS - INTEREST	23,199,574	22,290,592	20,755,208
DEBT SERVICE TRANSFERS - PRINCIPAL	40,807,053	43,010,553	44,631,614
INTER-LOCAL AGREEMENTS	2,814,864	2,351,254	2,395,483
SUBFUND LEVEL ACTIVITIES	8,880,607	3,063,674	4,420,090
TRANSFER OUT TO OTHER FUNDS	85,450,233	75,978,049	109,204,645
TOTAL NON-DEPARTMENTAL EXPENSES	251,880,416	260,019,616	337,349,581
TOTAL GENERAL FUND - GSD EXPENDITURES	1,048,898,947	1,101,477,909	1,170,403,835

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
CITYWIDE ACTIVITIES			
415 LIMIT PENSION COST	36,937	49,903	45,783
AGAPE COMMUNITY HEALTH CENTER			187,926
ALCOHOL REHABILITATION PROGRAM	377,029	399,989	399,989
ALLOCATIONS - VACANT BUILDINGS	813,111	983,832	526,805
ANNUAL INDEPENDENT AUDIT	281,500	291,500	322,050
ART IN PUBLIC PLACES			3,582
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	311,660	311,660	458,491
CIP DEBT SERVICE REPAYMENT	21,012,776	23,584,042	25,124,041
CONSTITUTIONAL GAS TAX TO FISCAL AGENT	1,766,456	4,548,859	5,251,269
DEBT SERVICE - ED BALL BUILDING	1,121,038	1,193,287	1,289,954
DEBT SERVICE - HAVERTY BUILDING	1,441,464	1,473,069	1,676,303
ECON DEV TRAINING GRANT		446,000	
ECON DEV TRAINING GRANT - AMAZON 2			200,000
ECON DEV TRAINING GRANT - GE			200,000
ECONOMIC GRANT PROGRAM	3,440,868	4,688,000	3,001,000
EDEN EXCHANGE: CATCH-A-BREAK			150,000
FILING FEE LOCAL ORD-PUBLIC DEF FS27.54	17,483	20,000	23,000
FILING FEE LOCAL ORD-ST ATTORNEY FS27.34	52,000	52,000	52,000
JACKSONVILLE AREA LEGAL AID			266,000
JACKSONVILLE LANDING	241,159	291,807	244,716
JUVENILE JUSTICE	2,410,369	3,465,953	4,288,167
LICENSE AGREEMENTS AND FEES	11,407	18,847	19,340
LOBBYIST FEES	180,000	150,000	150,000
MANATEE STUDY	68,684	90,000	90,000
MAYORAL TRANSITIONAL GOVT: 20.110G	597		
MEDICAID PROGRAM F.S. 409.915	15,287,637	16,164,215	15,165,000
MUNICIPAL DUES & AFFILIATION	431,189	237,584	14,885
MUNICIPAL DUES/AFFILIATION SEC 10.109			200,650
N. FL TPO (TRANSPORTATION PLANNING ORG)	222,517	222,517	230,748
NE FL REGIONAL TRANSPORTATION COMMISSION	96,751	96,751	96,751
NON DEPARTMENTAL IS ALLOCATIONS	1,132,955	778,930	555,921
NORTH FLORIDA REGIONAL COUNCIL	364,927	371,286	378,696
PFPF ADDITIONAL PAYMENT (121.114 C)	5,000,000	10,000,000	
PSG - CULTURAL COUNCIL	2,846,580	2,846,580	2,846,580
PUBLIC SAFETY DC PLAN ADMINISTRATION			73,765
PUBLIC SERVICE GRANTS	2,480,285	2,624,196	2,624,196
QUALIFIED TARGET INDUSTRIES	575,348	609,575	766,975
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	3,788	3,000	4,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	26,275,594	26,275,594	26,275,594
SMG - NAVY V NOTRE DAME		350,000	
SMG - TAXSLAYER BOWL AMENDMT#3	312,248	350,000	835,102
STORMWATER 501C3/LOW INCOME SUBSIDY			1,563,732
SUBSIDIZED PENSION FUNDS	16,609	16,987	17,239
TAX DEED PURCHASES	303,525	200,000	200,000
ZOO CONTRACT	1,282,500	1,282,500	1,282,500
TOTAL CITYWIDE ACTIVITIES	90,216,991	104,488,463	97,102,750
CONTINGENCIES			
CONTINGENCY - COLL. BARGAINING REOPENER			2,000,000
CONTINGENCY-PENSION UAAL		3,500,000	
CONTINUATION GRANT MATCH(B1-B)		441,120	501,309
EXECUTIVE OP CONTINGENCY - COUNCIL		55,000	100,000
EXECUTIVE OP CONTINGENCY - MAYOR		100,000	100,000
F.I.N.D GRANT MATCH			1,411,282
FEDERAL MATCHING GRANT		985,014	250,000
PENSION REFORM RESERVES		2,983,675	52,559,668
SP COUNCIL CONTINGENCY-SWIMMING LESSONS		25,000	
SP COUNCIL CONT-POLICE ATHLETIC LEAGUE			500,000
SPECIAL COUNCIL CONTING - JAX CHAMBER		200,000	200,000
SPECIAL COUNCIL CONTINGENCY-SHERIFF			874,606
TOTAL CONTINGENCIES		8,289,809	58,496,865

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	184,968	142,375	69,275
TOTAL DEBT FEES - BOND RELATED	184,968	142,375	69,275
DEBT SERVICE TRANSFERS - FISCAL AGENT			
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	248	496	1,000
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	1,850	2,950	450
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	413	450	
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	319,298	397,225	268,331
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	675	900	900
TRF FR 011 GF TO 25F - FISCAL AGENT FEES	225	450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES	413	450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES	413	450	450
TRF FR 011 GF TO 4F6 - FISCAL AGENT FEES	2,594	1,476	1,620
TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT	326,127	404,847	273,651
DEBT SERVICE TRANSFERS - INTEREST			
TRF FR 011 GF TO 22H-06C ETR/CARLING	169,688	166,620	161,849
TRF FR 011 GF TO 22U-01 RCR SALES TAX	1,118,793	767,836	374,966
TRF FR 011 GF TO 255-06C ETR	120,187	92,908	62,545
TRF FR 011 GF TO 256-07 ETR	1,556,613	1,518,477	
TRF FR 011 GF TO 259-08 A&B (97'S&02)	1,576,479	2,213,929	2,132,997
TRF FR 011 GF TO 25A-09 AB&C	1,877,318	1,755,820	1,614,817
TRF FR 011 GF TO 25B-09C SPEC REV	612,855	510,228	272,835
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,272,298	1,241,801	752,434
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,912,984	1,889,114	1,850,397
TRF FR 011 GF TO 25E-2012B SPEC REV	31,521	31,717	
TRF FR 011 GF TO 25F-2012C SPEC REV	7,904,841	7,220,930	6,489,832
TRF FR 011 GF TO 25G-2012D SPEC REV	420,313	354,325	316,420
TRF FR 011 GF TO 25H-2012E SPEC REV	576,401	516,578	419,813
TRF FR 011 GF TO 25I 2013A SPEC (INT)	1,374,770	1,374,792	1,374,792
TRF FR 011 GF TO 25K 2014 SPEC (INT)	2,433,683	2,407,566	2,407,566
TRF FR 011 GF TO 25L 2016A SPEC (INT)			2,338,195
TRF FR 011 GF TO 4F6 DEBT SVC	69,551	96,739	96,385
TRF FR 011 GF TO 561-ADAM'S MARK	171,277	131,212	89,365
TOTAL DEBT SERVICE TRANSFERS - INTEREST	23,199,574	22,290,592	20,755,208
DEBT SERVICE TRANSFERS - PRINCIPAL			
TRF FR 011 GF TO 22H-06C CARLING	333,064	337,757	342,516
TRF FR 011 GF TO 22U-01 RCR SALES TAX	6,760,000	7,125,000	7,520,000
TRF FR 011 GF TO 255-06C ETR	557,269	585,900	615,553
TRF FR 011 GF TO 256-2007 ETR	1,335,000	1,390,000	
TRF FR 011 GF TO 259-08A&B (97'S&02)	2,404,370	3,905,436	3,686,253
TRF FR 011 GF TO 25A-09AB&C ETR	3,330,000	3,250,000	3,395,000
TRF FR 011 GF TO 25B-09C SPEC REV	3,780,000	1,375,000	1,420,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,059,000	1,097,000	1,136,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	498,200	772,500	810,300
TRF FR 011 GF TO 25E-2012B SPEC REV	4,400		
TRF FR 011 GF TO 25F-2012C SPEC REV	13,750,000	14,532,000	15,795,000
TRF FR 011 GF TO 25G-2012D SPEC REV	875,000	945,000	985,000
TRF FR 011 GF TO 4F6 DEBT SVC	15,419	14,564	13,748
TRF FR 011 GF TO 561-ADAM'S MARK	900,331	940,396	982,244
TRF FR 011 TO GF TO 25H-2012E SPEC REV	5,205,000	6,740,000	7,080,000
TRF FR 011 TO GF TO 25L 2016A SPEC (PR)			850,000
TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL	40,807,053	43,010,553	44,631,614

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	270,916	279,043	287,414
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	216,100	222,583	229,260
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,410,526	905,034	906,147
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	692,033	712,794	734,178
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	216,289	222,800	229,484
TOTAL INTER-LOCAL AGREEMENTS	2,814,864	2,351,254	2,395,483
SUBFUND LEVEL ACTIVITIES			
DEBT SERVICE - ASH SETTLEMENT	2,640,832	2,640,398	2,611,697
GENERAL FUND - GENERAL SERVICE DISTRICT	17,950		
JPA - CONTRIBUTIONS TO/FROM	4,828,823	2,996,070	2,940,286
JTA - CONTRIBUTIONS TO/FROM	1,363,002	1,372,217	1,410,864
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
SALARY & BENEFIT LAPSE		(3,975,011)	(2,572,757)
TOTAL SUBFUND LEVEL ACTIVITIES	8,880,607	3,063,674	4,420,090

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15-16 ACTUALS	FY 16-17 ADOPTED	FY 17-18 APPROVED
TRANSFER OUT TO OTHER FUNDS			
011 TO COURT TECH RECODING FEES 15S	1,194,885		
GEN FUND-011 TO COURT CAPITAL IMP 15J	31,184		
GEN FUND-011 TRANSFER TO TC/JEA MOD 1511	8,479		
GEN FUND-GSD LOAN TO NE DWNTN CRA	759,218	1,131,493	200,095
GEN FUND-GSD LOAN TO SOLID WASTE DISPOS.			3,058,842
GEN FUND-GSD LOAN TO STORMWATER OPS	1,578,843	1,561,770	2,324,997
GEN FUND-GSD TRANSFER TO 15V TEEN COURT			55,000
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,271	424,272	424,273
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,443,870	1,222,856	1,144,279
GEN FUND-GSD TRANSFER TO CIP FUND 32E	6,300,642	4,027,372	20,800,000
GEN FUND-GSD TRANSFER TO CITY VENUES		11,608,653	15,131,545
GEN FUND-GSD TRANSFER TO CITY-RITZ	929,945		
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST		252,116	526,056
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	5,003,566	3,500,000	
GEN FUND-GSD TRANSFER TO EMERG.INCIDENTS			7,000,000
GEN FUND-GSD TRANSFER TO EMERGENCY RESV	1,712,868	2,000,000	5,368,097
GEN FUND-GSD TRANSFER TO FY12 CIP FUND	(48,042)		
GEN FUND-GSD TRANSFER TO FY14 CIP FUND	(16,585)		
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	3,625		
GEN FUND-GSD TRANSFER TO HANNA PARK	332,289		
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	280,503	198,380	356,282
GEN FUND-GSD TRANSFER TO ITD-RADIO COMM		699,280	
GEN FUND-GSD TRANSFER TO JAX JOURNEY	5,093,013	4,232,992	
GEN FUND-GSD TRANSFER TO JCC/JOURNEY	23,001,341	23,189,689	29,860,043
GEN FUND-GSD TRANSFER TO PROP APPRAISER	9,733,745	9,801,582	9,622,651
GEN FUND-GSD TRANSFER TO RADIO REFRESH	1,192,170		
GEN FUND-GSD TRANSFER TO SMG-ARENA	311,992		
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	1,319,220		
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,123,949		
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	736,664		
GEN FUND-GSD TRANSFER TO SMG-STADIUM	4,888,371		
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	5,009,110	6,218,353	6,133,226
GEN FUND-GSD TRANSFER TO STORMWATER CIP	269,813		200,000
GEN FUND-GSD TRANSFER TO SW CIP FUND	1,701,581		
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	6,093,948	5,709,241	6,699,259
TRANSFER FOR FLAP GRANT MATCH-FERRY	900,000		
TRF FR 011 TO JEDC PREPAID GRANTS 757	14,118		
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	17,485		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,235,548		
TRF FR 011 GENFD GSD TO JEDC SPORTS EVNT	499		
TRF FR 011 GENFD GSD TO JVET PROG T/FD	3,000		
TRF FR 011 GENFD GSD TO LOC GOV CRIM JUS	586,806		
TRF FR 011 GENFD TO 64N ART IN P/P TRUST	68,553		
TRF FR 011 GENFD TO DOWNTOWN ECON DEV			300,000
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	9,746		
TOTAL TRANSFER OUT TO OTHER FUNDS	85,450,233	75,978,049	109,204,645
TOTAL NON-DEPARTMENTAL EXPENDITURES	251,880,416	260,019,616	337,349,581

GENERAL FUND - GENERAL SERVICES DISTRICT
SUBFUND -- 011
EMPLOYEE CAP BY DEPARTMENT

	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Change From Prior Year
FULL TIME EMPLOYEE POSITIONS			
ADVISORY BOARDS & COMMISSIONS	4	5	1
CITY COUNCIL	81	82	1
COURTS	2	2	0
DOWNTOWN INVESTMENT AUTHORITY	5	5	0
EMPLOYEE SERVICES	42	42	0
FINANCE AND ADMINISTRATION	104	103	(1)
FIRE AND RESCUE	1,298	1,339	41
HUMAN RIGHTS COMMISSION	6	7	1
MAYOR'S OFFICE	28	28	0
MEDICAL EXAMINER	26	29	3
MILITARY AFFAIRS AND VETERANS	14	14	0
NEIGHBORHOODS	204	209	5
OFFICE OF ECONOMIC DEVELOPMENT	12	12	0
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	0
OFFICE OF GENERAL COUNSEL	2	2	0
OFFICE OF INSPECTOR GENERAL	8	8	0
OFFICE OF SPORTS & ENTERTAINMENT	5	5	0
OFFICE OF THE SHERIFF	3,177	3,277	100
PARKS, RECREATION & COMMUNITY SVCS	247	254	7
PLANNING AND DEVELOPMENT	32	32	0
PUBLIC LIBRARIES	293	297	4
PUBLIC WORKS	297	304	7
SUPERVISOR OF ELECTIONS	31	31	0
TOTAL FULL TIME EMPLOYEE POSITIONS	5,919	6,088	169
GENERAL FUND - GENERAL SERVICES DISTRICT	5,919	6,088	169

GENERAL FUNDS - GSD

Departmental Budgets

Advisory Boards and Commissions
City Council
Courts
Downtown Investment Authority
Employee Services
Finance and Administration
Fire and Rescue
Human Rights Commission
Mayor's Office
Medical Examiner
Military Affairs and Veterans
Neighborhoods
Office of Economic Development
Office of Ethics, Compliance and Oversight
Office of General Counsel
Office of Inspector General
Office of Sports and Entertainment
Office of the Sheriff
Parks, Recreation and Community Services
Planning and Development
Public Defender
Public Health
Public Libraries
Public Works
State Attorney
Supervisor of Elections



ADVISORY BOARDS & COMMISSIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	84,574	236,000	86,000	(63.6%)	(150,000)
Miscellaneous Revenue	2,298	2,500	2,500	0.0%	0
TOTAL REVENUES	86,872	238,500	88,500	(62.9%)	(150,000)
EXPENDITURES					
Personnel Expenses	337,446	313,910	347,040	10.6%	33,130
Operating Expenses	130,117	109,768	131,956	20.2%	22,188
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	467,563	423,679	478,997	13.1%	55,318

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	4	5	1
Part-Time Hours	1,248	1,248	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	272,604	225,104	244,355	8.6%	19,251
CONST. TRADES QUALIFYING BOARD	194,440	198,043	233,788	18.0%	35,745
MAYOR'S COMMISSION ON STATUS OF WOMEN	519	532	854	60.5%	322
DEPARTMENT TOTAL	467,563	423,679	478,997	13.1%	55,318

ADVISORY BOARDS AND COMMISSIONS GENERAL FUND - GSD

BACKGROUND

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

REVENUE

Charges for Services

This revenue represents charges for contractor certification, and renewal examination fees. The CTQB issued certifications are renewed every two years resulting in a decrease of \$150,000 in contractor certification and renewal fees this year

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the costs for one additional position as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) the agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of costs of the additional position and the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$4,996 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items the largest of which are internal service charges from the Office of General Counsel of \$61,072 and building cost allocation of \$41,546. The net increase is being driven by a \$14,000 increase in OGC charges.

AUTHORIZED POSITION CAP

One position was added in the Construction Trades Qualifying Board activity during the budget process.

CITY COUNCIL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	50,670	55,000	55,000	0.0%	0
Miscellaneous Revenue	147,057	298,062	287,586	(3.5%)	(10,476)
TOTAL REVENUES	197,727	353,062	342,586	(3.0%)	(10,476)
EXPENDITURES					
Personnel Expenses	6,650,492	7,087,354	6,929,356	(2.2%)	(157,998)
Operating Expenses	2,402,003	2,697,888	3,131,656	16.1%	433,768
Capital Outlay	(72,780)	2	2	0.0%	0
TOTAL EXPENDITURES	8,979,715	9,785,244	10,061,014	2.8%	275,770

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	81	82	1
Part-Time Hours	5,080	5,080	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	2,257,129	2,395,967	2,222,371	(7.2%)	(173,596)
COUNCIL PRESIDENT EXPENSE ACCOUNT	3,874	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,868,275	5,109,894	5,433,882	6.3%	323,988
DIRECT EXPENDITURES	1,412,901	1,497,527	1,651,595	10.3%	154,068
VALUE ADJUSTMENT BOARD	437,535	771,856	743,166	(3.7%)	(28,690)
DEPARTMENT TOTAL	8,979,715	9,785,244	10,061,014	2.8%	275,770

CITY COUNCIL GENERAL FUND - GSD

BACKGROUND

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

REVENUE

Charges for Services

This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

This category is mainly made up of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes the costs for one additional position as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the cost of the additional position and the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$130,043 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges and professional services. The net increase is being driven by increased OGC internal service charges of \$319,225.

AUTHORIZED POSITION CAP

An additional position was added to the Council Staff Services division as part of the budget process.

COURTS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	260	0	0		0
TOTAL REVENUES	260	0	0		0
EXPENDITURES					
Personnel Expenses	244,394	245,528	198,433	(19.2%)	(47,095)
Operating Expenses	3,975,756	3,806,082	3,788,044	(0.5%)	(18,038)
Capital Outlay	19,441	20,001	2	(100.0%)	(19,999)
TOTAL EXPENDITURES	4,239,591	4,071,611	3,986,479	(2.1%)	(85,132)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	2	2	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	790,394	696,580	806,106	15.7%	109,526
COUNTY COURT	3,449,197	3,375,031	3,017,873	(10.6%)	(357,158)
COURTS - SPECIAL REVENUE FUNDS	0	0	162,500		162,500
DEPARTMENT TOTAL	4,239,591	4,071,611	3,986,479	(2.1%)	(85,132)

COURTS GENERAL FUND - GSD

BACKGROUND

The budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Per Florida Statute 29.008, the County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems, and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. However, the net decrease is also driven by filling a Courts position at a lower salary than in FY16-17. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$8,142 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including facility costs at the courthouse complex and Ed Ball building totaling \$3 million, IT computer system maintenance and security of \$372,071 and professional services of \$162,500. The net decrease is due to a reduction in facility costs of \$291,614 offset by the addition of \$162,500 in professional services to fund the Adult Drug Court program for the first six months.

AUTHORIZED POSITION CAP

The authorized position cap remains unchanged.

DOWNTOWN INVESTMENT AUTHORITY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	36,753	39,820	39,820	0.0%	0
TOTAL REVENUES	36,753	39,820	39,820	0.0%	0
EXPENDITURES					
Personnel Expenses	574,335	572,163	612,119	7.0%	39,956
Operating Expenses	400,017	618,079	648,998	5.0%	30,919
Capital Outlay	1,871	2	2	0.0%	0
TOTAL EXPENDITURES	976,222	1,190,244	1,261,119	6.0%	70,875

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	5	5	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	976,222	1,190,244	1,261,119	6.0%	70,875
DEPARTMENT TOTAL	976,222	1,190,244	1,261,119	6.0%	70,875

DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

BACKGROUND

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing community redevelopment area (CRA) resources to spur economic development. The agency has oversight for the development for the existing Downtown Northbank East and West CRAs and the Southside CRA. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities.

REVENUE

Miscellaneous Revenue

This category includes revenue for the rental of City facilities for the River City Brewing Company lease payment and fees for applications that are submitted to the Downtown Development Review Board.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and separate pay increases for three (3) employees that were approved in FY 17.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this department as a decrease of \$9,297 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$430,000 for professional services and \$143,850 for legal services. The professional services line item funds the downtown development of regional impact comp plan and reporting, appraisals, real estate advisory services as well as the contract management system.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

EMPLOYEE SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,454	1,500	1,300	(13.3%)	(200)
TOTAL REVENUES	1,454	1,500	1,300	(13.3%)	(200)
EXPENDITURES					
Personnel Expenses	3,239,276	3,375,605	3,302,101	(2.2%)	(73,504)
Operating Expenses	1,800,156	3,591,738	3,775,553	5.1%	183,815
Capital Outlay	2,495	3	1	(66.7%)	(2)
TOTAL EXPENDITURES	5,041,928	6,967,346	7,077,655	1.6%	110,309

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	42	42	0
Part-Time Hours	2,644	2,644	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EMPLOYEE & LABOR RELATIONS	1,069,137	1,151,995	1,141,672	(0.9%)	(10,323)
OFFICE OF DIRECTOR	584,658	401,841	470,783	17.2%	68,942
TALENT MANAGEMENT	3,388,133	5,413,510	5,465,200	1.0%	51,690
DEPARTMENT TOTAL	5,041,928	6,967,346	7,077,655	1.6%	110,309

EMPLOYEE SERVICES GENERAL FUND - GSD

BACKGROUND

The General Fund portion of the Employee Services Department consists of Employee and Labor Relations, Office of the Director, and Talent Management. This department is responsible for personnel hiring and management. The department updates rules and regulations and maintains personnel records, rosters and detailed job descriptions for each position. It administers employee development, training and retraining programs and analyzes compensation, benefits and other issues to help the city stay competitive. They also administer labor relations and employee benefit programs and is responsible for procuring all employee benefit programs, such as health and life insurance. This department was established by Budget Ordinance 2012-732-E.

REVENUES

Miscellaneous Revenue

This represents the expected revenue due to sale of books, maps and regulations for FY 18.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase, non-uniformed employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this department is reflected in the budget as a decrease of \$73,163 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$635,000 for the City's tuition reimbursement program, \$921,181 in professional / contractual services and \$1,606,169 in IT computer system maintenance and security costs for the City's personnel / payroll software. The professional / contractual services budget funds the various employment and pre-employment testing and exams. The FY 18 budget includes an additional \$200,000 in funding for the tuition reimbursement program which will extend the program to non-uniformed employees.

AUTHORIZED POSITION CAP

The authorized position cap and part-time hours are unchanged.

FINANCE AND ADMINISTRATION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	33,093	66,096	66,096	0.0%	0
Miscellaneous Revenue	25,501	24,980	24,886	(0.4%)	(94)
TOTAL REVENUES	58,594	91,076	90,982	(0.1%)	(94)
EXPENDITURES					
Personnel Expenses	6,450,225	8,067,506	8,189,860	1.5%	122,354
Operating Expenses	2,321,458	3,324,312	4,450,582	33.9%	1,126,270
Capital Outlay	4,400	4	25,501	37,425.0%	25,497
Grants, Aids & Contributions	0	3,000	400,001	13,233.4%	397,001
TOTAL EXPENDITURES	8,776,083	11,394,822	13,065,944	14.7%	1,671,122

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	104	103	(1)
Part-Time Hours	6,160	6,160	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	3,280,684	3,660,728	4,295,974	17.4%	635,246
BUDGET OFFICE	999,145	1,116,212	1,131,583	1.4%	15,371
OFFICE OF THE DIRECTOR	2,045,088	2,568,846	3,401,783	32.4%	832,937
PROCUREMENT	1,557,000	3,072,547	3,145,682	2.4%	73,135
TREASURY	894,166	976,489	1,090,922	11.7%	114,433
DEPARTMENT TOTAL	8,776,083	11,394,822	13,065,944	14.7%	1,671,122

FINANCE AND ADMINISTRATION GENERAL FUND - GSD

BACKGROUND

The General Fund / General Services District portion of the department houses the Office of the Director (which includes the Grants and Contract Compliance Office and the Gateway Customer Service Center), Accounting, Budget Office, Treasury, and Procurement (including the Equal Business Opportunity Office and the Ombudsman).

REVENUE

Charges for Services

This revenue is generated by the Equal Business Opportunity office for training it provides to other independent authorities.

Miscellaneous Revenue

This revenue includes accounting service charges and payroll miscellaneous fees including child support deductions, union/police charity, and Tourist Development Council fees.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the impact of moving one position into the Neighborhoods department, various pay changes from FY 17 as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime, and pension. This budget also includes funding for three previously unfunded positions that were given to the Accounting Division in the FY16-17 budget as well as selective pay increases made during FY16-17 to retain current staff and better reflect salary values of the current market. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which, along with the movement of a position to another department, offset some of the FY 17 pay changes and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$149,899 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$769,199 in legal charges from the Office of General Counsel, \$1,188,675 in professional / contractual services and \$1,353,261 in IT computer system maintenance and security costs for the City's financial, procurement and budget software. The professional / contractual services budget funds the City's arbitrage liability assessments, actuary and financial advisory services, full cost allocation study (indirect cost), continuing education / mentoring programs for small and emerging business and the City's grant management software.

The net increase is being driven by increases in professional / contractual services of \$351,699 and the IT computer system maintenance and security costs of \$675,069.

Capital Outlay

This category includes funding for the replacement of two obsolete microfiche reading systems required for the backup of accounting general ledger entries.

Grants, Aids, and Contributions

This category includes \$400,000 in funding for an ex-offender program which was previously funded via a different subfund.

AUTHORIZED POSITION CAP

One position within the Procurement Division was transferred to the Neighborhoods Department during FY 17.

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FIRE AND RESCUE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	23,408,809	24,984,705	25,726,517	3.0%	741,812
Fines and Forfeits	12,540	17,814	11,723	(34.2%)	(6,091)
Miscellaneous Revenue	5,666,162	5,815,392	5,727,001	(1.5%)	(88,391)
Other Sources	5,930,693	0	4,439,060		4,439,060
TOTAL REVENUES	35,018,203	30,817,911	35,904,301	16.5%	5,086,390
EXPENDITURES					
Personnel Expenses	183,969,728	190,480,530	178,166,403	(6.5%)	12,314,127)
Operating Expenses	27,805,964	29,268,266	33,100,961	13.1%	3,832,695
Capital Outlay	5,723,755	1	4,523,062	106,100.0%	4,523,061
Debt Service	789,046	839,339	997,523	18.8%	158,184
TOTAL EXPENDITURES	218,288,494	220,588,136	216,787,949	(1.7%)	(3,800,187)

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
	Authorized Positions	1,298	1,339	41
	Part-Time Hours	36,464	55,214	18,750

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	5,473,412	5,399,671	10,691,126	98.0%	5,291,455
EMERGENCY PREPAREDNESS	1,976,994	2,191,259	2,491,825	13.7%	300,566
FIRE OPERATIONS	145,937,937	146,866,979	140,849,136	(4.1%)	(6,017,843)
FIRE PREVENTION	4,080,643	3,913,206	3,445,785	(11.9%)	(467,421)
FIRE TRAINING	2,697,739	2,858,757	2,840,750	(0.6%)	(18,007)
RESCUE	58,121,768	59,358,264	56,469,327	(4.9%)	(2,888,937)
DEPARTMENT TOTAL	218,288,494	220,588,136	216,787,949	(1.7%)	(3,800,187)

FIRE AND RESCUE GENERAL FUND - GSD

BACKGROUND

The Jacksonville Fire and Rescue Department (JFRD) is comprised of the Office of the Director and five other divisions. The other divisions are Emergency Preparedness, Fire Operations, Fire Prevention, Fire Training, and Rescue. The primary mission of JFRD is to preserve and protect the lives, property, and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education, and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plans Review activity is funded through the Building Inspections fund (SF 159).

REVENUE

Charges for Services

This category includes ambulance transport revenues totaling \$23.2 million, fire inspection fee revenue of \$1.26 million, overtime reimbursement from SMG of \$505,360 and other smaller items. The net increase is being driven by a net increase in transport revenue of \$725,475.

Fines and Forfeits

This category includes anticipated revenue for fire code violations found during inspections.

Miscellaneous Revenue

The largest revenue in this category is for contract fire protection with the City of Atlantic Beach, the Town of Baldwin, Jacksonville International Airport and some private operators such as Boeing.

Other Sources

This category represents the amount of borrowed funds provided in FY 18 for the Safer Neighborhoods Investment Plan to fund the equipment for Fire Stations 61 and 63 and to replace bunker gear to meet new industry standards.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes including a three year labor agreement that was reached with each of the City's employee unions during FY16-17, the return of excess reserves from the City's self-funded health insurance plan, the addition of forty-one positions and 18,750 part-time hours, the removal of a \$1.2 million salary / benefit lapse as well as a \$5 million increase in overtime funding.

The labor agreement reached with the City's employee unions did two very important things; 1) the agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase, non-uniformed employees receive a 5.0% increase and uniformed employees, such as firefighters, receive a 6.5% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset the cost of base salary increase, the cap increase, the removal of the salary / benefit lapse as well as the increase in overtime funding.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$2,341,840 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes various small items and several large expenditures including fire hose / bunker gear of \$1 million, radio communication allocation of \$1.5 million, operating / medical supplies of \$2 million, IT computer system maintenance / security allocations of \$5 million, fleet vehicle service and fuel of \$6.1 million and vehicle replacement charges of \$9 million. The net increase is primarily due to one-time costs associated with new rescue #73 and fire station #63 and a \$1.1 million increase in vehicle replacement charges.

Capital Outlay

Capital funding, as part of the Safer Neighborhoods Investment Plan, has been provided to purchase equipment for Fire Stations #61 and #63 and rescue unit #73 and to replace bunker gear to meet new industry standards.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

The overall authorized position cap has increased by forty-one positions:

- 7 Rescue #73
- 18 Temporary FS #63
- 17 firefighters

One position was transferred to the fire plans review activity within the Building Inspection fund (SF 159) as part of the budget process to assist with building fire inspections.

Part-time hours were also increased by 18,750 hours to extend ocean rescue at Huguenot Memorial and Hanna Park for an additional 2 ½ months.

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HUMAN RIGHTS COMMISSION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year Percent	Dollar
REVENUES					
Intergovernmental Revenue	38,300	74,900	66,350	(11.4%)	(8,550)
Miscellaneous Revenue	305	500	500	0.0%	0
TOTAL REVENUES	38,605	75,400	66,850	(11.3%)	(8,550)
EXPENDITURES					
Personnel Expenses	454,836	468,062	538,733	15.1%	70,671
Operating Expenses	133,749	129,093	214,821	66.4%	85,728
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	588,585	597,156	753,555	26.2%	156,399

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	6	7	1

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	588,585	597,156	753,555	26.2%	156,399
DEPARTMENT TOTAL	588,585	597,156	753,555	26.2%	156,399

HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

BACKGROUND

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES

Intergovernmental Revenue

The category includes reimbursements from the Work-sharing Agreement with the Equal Employment Opportunity Commission (EEOC) to investigate employment discrimination and the revenue from public records request.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the costs for one additional position as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the costs of the additional position and the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this department is reflected in the budget as a decrease of \$6,676 in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including IT Computer System Maintenance/Security internal service charges of \$94,809 and facility charges of \$72,666. The net increase is being driven an \$80,092 increase in the IT Computer System Maintenance/Security internal service charge for the update of JHRC website and applications that will be done in FY 18.

AUTHORIZED POSITION CAP

A Manager of Equal Opportunity position was added pursuant to City ordinance 2017-016-E.

MAYOR'S OFFICE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	198,863	98,500	65,000	(34.0%)	(33,500)
TOTAL REVENUES	198,863	98,500	65,000	(34.0%)	(33,500)
EXPENDITURES					
Personnel Expenses	2,902,685	3,221,249	3,290,604	2.2%	69,355
Operating Expenses	1,017,292	867,174	878,251	1.3%	11,077
Capital Outlay	2,721	1	1	0.0%	0
TOTAL EXPENDITURES	3,922,698	4,088,424	4,168,856	2.0%	80,432

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	28	28	0
Part-Time Hours	2,800	3,250	450

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	3,045,782	3,251,443	3,238,741	(0.4%)	(12,702)
PUBLIC AFFAIRS	876,917	836,981	930,115	11.1%	93,134
DEPARTMENT TOTAL	3,922,698	4,088,424	4,168,856	2.0%	80,432

MAYOR'S OFFICE GENERAL FUND - GSD

BACKGROUND

This budget includes funding for the personnel and operating costs of the Mayor's Office and the Office of Public Affairs.

REVENUE

Miscellaneous Revenue

This is the contribution from Community Foundation of Northeast Florida pursuant to city ordinance 2016-439-E.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which somewhat offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$57,427 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges and an inter-departmental billing from the Office of the Sheriff for the Mayor's security. The net increase is being driven by increased IT internal service charges of \$50,161 which is offset by reductions in other line items.

AUTHORIZED POSITION CAP

450 part-time hours were added as part of the budget process.

MEDICAL EXAMINER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,632,015	1,546,225	1,727,733	11.7%	181,508
Miscellaneous Revenue	2,495	0	0		0
TOTAL REVENUES	1,634,510	1,546,225	1,727,733	11.7%	181,508
EXPENDITURES					
Personnel Expenses	2,441,528	2,745,328	3,040,920	10.8%	295,592
Operating Expenses	1,182,730	1,292,065	1,490,709	15.4%	198,644
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,624,257	4,037,394	4,531,630	12.2%	494,236

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	26	29	3
Part-Time Hours	2,500	0	(2,500)

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	3,624,257	4,037,394	4,531,630	12.2%	494,236
DEPARTMENT TOTAL	3,624,257	4,037,394	4,531,630	12.2%	494,236

MEDICAL EXAMINER GENERAL FUND - GSD

BACKGROUND

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, the Department of Corrections of Union County (District IV), and parts of District III, which includes service to Columbia and Hamilton Counties.

REVENUE

Charges for Services

This revenue category includes fees charged for out of County autopsy services, cremation approvals, and consultations with the Medical Examiner. The net increase of \$181,508 is primarily due to changes in the fee structure per ordinance 2017-591-E.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the costs for three additional positions as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the costs for the three additional positions and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$28,696 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Other Operating Expenses

This category is made of various small items and several large expenditures including \$780,929 in professional services, \$136,691 in other operating supplies, and \$144,208 in IT Computer System Maintenance/Security charges. The professional services funding is for the ME's toxicology lab, body removal services and various consultants. Other operating supplies includes funding for drugs and medical supplies. The net increase is being driven by an \$119,407 increase in internal service charges, a \$23,957 increase in other operating supplies and a \$10,898 increase in professional services.

AUTHORIZED POSITION CAP

Three positions were added and the part-time hours eliminated during the budget process. The additional positions were needed to handle increased workload.

MILITARY AFFAIRS AND VETERANS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	150	500	500	0.0%	0
TOTAL REVENUES	150	500	500	0.0%	0
EXPENDITURES					
Personnel Expenses	925,084	994,372	1,008,801	1.5%	14,429
Operating Expenses	197,394	178,432	186,287	4.4%	7,855
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	0	4,714	4,800	1.8%	86
TOTAL EXPENDITURES	1,122,478	1,177,519	1,199,889	1.9%	22,370

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	14	14	0
Part-Time Hours	0	1,040	1,040

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,122,478	1,177,519	1,199,889	1.9%	22,370
DEPARTMENT TOTAL	1,122,478	1,177,519	1,199,889	1.9%	22,370

MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD

BACKGROUND

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and Veterans and works closely with the military, corporate partners, the Jacksonville Jaguars Foundation, social services agencies and government leadership to deliver extensive services and support securing Jacksonville as the most military-friendly city in the United States. The department manages several million dollars in state and federal grants that support the local military bases, homeless Veterans and financial support for at-risk Veterans and transitioning military members. Also, the department oversees and maintains the Jobs-For-Vets website, an initiative designed to connect job seeking Veterans to over 400 Veteran-Friendly employers in the Jacksonville region along with other career support services.

REVENUE

Miscellaneous Revenue

This category represents the revenue that is expected from the sale of a software program that manages client appointments and information. The program is sold directly to county veterans' service offices throughout the state.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan, and filling one vacant position.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 non-uniformed employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this department is reflected in the budget as a decrease of \$13,159 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small expenses the largest of which are facility charges of \$42,753 and IT computer system maintenance and security charges of \$60,227.

Grants, Aids, & Contributions

This category includes the funding for the active Military Combat Duty Grant Program, which provides assistance for the families and homes of qualified military personnel that have served in combat duty.

AUTHORIZED POSITION CAP

1,040 part-time hours were added as part of the budget process.

NEIGHBORHOODS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,570,714	1,425,941	1,526,716	7.1%	100,775
Fines and Forfeits	90,103	77,752	90,600	16.5%	12,848
Miscellaneous Revenue	47,311	32,324	43,606	34.9%	11,282
TOTAL REVENUES	1,708,129	1,536,017	1,660,922	8.1%	124,905
EXPENDITURES					
Personnel Expenses	10,569,971	12,532,562	12,414,371	(0.9%)	(118,191)
Operating Expenses	6,439,194	6,640,448	6,567,100	(1.1%)	(73,348)
Capital Outlay	0	5	1	(80.0%)	(4)
Grants, Aids & Contributions	0	0	400,000		400,000
TOTAL EXPENDITURES	17,009,165	19,173,015	19,381,472	1.1%	208,457

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions		204	209	5
Part-Time Hours		17,975	17,975	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	3,209,508	3,470,404	3,823,996	10.2%	353,592
ENVIRONMENTAL QUALITY	3,113,481	2,923,464	3,002,607	2.7%	79,143
HOUSING & COMMUNITY DEVELOPMENT	161,260	0	64,697		64,697
MOSQUITO CONTROL	1,855,966	2,089,977	2,035,513	(2.6%)	(54,464)
MUNICIPAL CODE COMPLIANCE	6,324,333	6,544,237	6,076,603	(7.1%)	(467,634)
OFFICE OF DIRECTOR	2,344,618	4,144,933	4,378,056	5.6%	233,123
DEPARTMENT TOTAL	17,009,165	19,173,015	19,381,472	1.1%	208,457

NEIGHBORHOODS GENERAL FUND - GSD

BACKGROUND

The Neighborhoods department includes the Animal Care & Protective Services, Municipal Code Compliance, Environmental Quality, Mosquito Control, and Office of the Director divisions. The latter includes the Office of Consumer Affairs, the Neighborhood Services Office and the 630-CITY Customer Service Center.

REVENUE

Charges for Services

The category includes charges for saltation inspections, water conservation well permits, hazardous waste, application reviews, animal licenses and permits, animal control and shelter, and other miscellaneous fees. The net increase is being driven by a \$50,000 increase in siltation inspection revenue and a \$40,050 increase in water conservation well permit revenue.

Fines and Forfeits

The category includes civil fines and animal care and control civil penalties. The increase category is due to an increase in civil fines and penalties in the Municipal Code Compliance Division.

Miscellaneous Revenue

This category includes miscellaneous sales and charges in the Municipal Code Compliance Division for public records request revenue for case file information and employee research reviews.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes the costs for five additional positions and several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase, non-uniformed employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the cost of the five additional positions and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this department is reflected in the budget as a decrease of \$319,340 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$489,753 in professional / contractual services, \$509,300 in legal charges from the Office of General Counsel, \$1,717,913 in IT computer system maintenance and security costs, and \$1,272,937 in facility costs. The bulk of the professional / contractual services funding is for maintenance, demolition and board-ups for nuisance properties.

Grants, Aids, & Contributions

This category includes funding the Local Initiatives Support Corporation or LISC. This funding is focused on reducing crime havens through real estate development, community building and community engagement efforts.

AUTHORIZED POSITION CAP

Five positions were added in the Animal Care and Protective Services Division as part of the budget process.

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OFFICE OF ECONOMIC DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	462	120	120	0.0%	0
TOTAL REVENUES	462	120	120	0.0%	0
EXPENDITURES					
Personnel Expenses	1,147,932	1,337,788	1,274,723	(4.7%)	(63,065)
Operating Expenses	477,216	239,122	206,679	(13.6%)	(32,443)
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	99,940	98,940	108,000	9.2%	9,060
TOTAL EXPENDITURES	1,725,088	1,675,852	1,589,404	(5.2%)	(86,448)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	12	12	0
Part-Time Hours	1,300	1,300	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	1,725,088	1,675,852	1,589,404	(5.2%)	(86,448)
DEPARTMENT TOTAL	1,725,088	1,675,852	1,589,404	(5.2%)	(86,448)

OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

The Office of Economic Development serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating a broader tax base for the community. The office also oversees the administration of local and state incentives, redevelopment at the Cecil Commerce Center and provides staff support to three Community Redevelopment Areas.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as an \$18,801 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several larger items including \$168,000 in charges from the Office of General Counsel, \$94,000 in professional services, \$65,557 in IT computer system maintenance and security costs and a negative expense line item of \$277,729 for supervision allocation for administrative costs that are allocated to the Cecil Field Trust Fund (SF 1DE) and three Community Redevelopment Areas (CRA) funds in which the department provides staff support. The CRAs include the Jacksonville International Airport CRA (SF 185), Moncrief Soutel CRA (SF 186) and the Renew Arlington CRA (SF 187). The net decrease is driven by an increase in the supervision allocation to the various CRA's that this department oversees.

Grants, Aids & Contributions

This represents a grant provided to the University of North Florida's Small Business Development Center.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Component Units	0	20,000	20,000	0.0%	0
TOTAL REVENUES	0	20,000	20,000	0.0%	0
EXPENDITURES					
Personnel Expenses	207,852	272,903	263,806	(3.3%)	(9,097)
Operating Expenses	37,532	39,299	44,882	14.2%	5,583
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	245,384	312,203	308,689	(1.1%)	(3,514)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	1	1	0
Part-Time Hours	2,500	2,500	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	245,384	312,203	308,689	(1.1%)	(3,514)
DEPARTMENT TOTAL	245,384	312,203	308,689	(1.1%)	(3,514)

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD

BACKGROUND

This accounts for the Office of Ethics Compliance and Oversight which addresses citywide ethics, compliance, and oversight challenges.

REVENUE

Transfers From Component Units

This amount represents revenue from various Independent Authorities including JEA, JAA, JPA and JTA for ethics training provided by the office.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$3,360 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items the largest of which are charges from the Office of General Counsel of \$17,326 and facility charges of \$14,682.

AUTHORIZED POSITION CAP

The authorized cap and part-time hours are unchanged.

OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	169,790	182,162	161,584	(11.3%)	(20,578)
Operating Expenses	567,726	127,621	129,117	1.2%	1,496
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	737,516	309,784	290,702	(6.2%)	(19,082)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	2	2	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	60,081	69,888	56,191	(19.6%)	(13,697)
OFFICE OF GENERAL COUNSEL	677,435	239,896	234,511	(2.2%)	(5,385)
DEPARTMENT TOTAL	737,516	309,784	290,702	(6.2%)	(19,082)

**OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD**

BACKGROUND

The General Fund - GSD portion of the Office of General Counsel includes the Duval Legislative Delegation, the Public Accountability Office and funding for judgement, claims and losses used to pay small settlement amounts.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. However, the net decrease is also driven by filling a position at a lower salary than in FY16-17. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$8,369 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items the largest of which is \$119,981 of funding set aside to pay small settlements.

AUTHORIZED POSITION CAP

The authorized position cap remains unchanged.

OFFICE OF INSPECTOR GENERAL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Component Units	0	115,000	115,000	0.0%	0
TOTAL REVENUES	0	115,000	115,000	0.0%	0
EXPENDITURES					
Personnel Expenses	541,576	796,261	863,488	8.4%	67,227
Operating Expenses	81,130	135,560	136,121	0.4%	561
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	622,706	931,822	999,610	7.3%	67,788

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	8	8	0
Part-Time Hours	1,550	1,550	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF INSPECTOR GENERAL	622,706	931,822	999,610	7.3%	67,788
DEPARTMENT TOTAL	622,706	931,822	999,610	7.3%	67,788

OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

BACKGROUND

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded this authority to include the City Constitutional Offices and Independent Authorities.

REVENUE

Charges for Services

This amount represents revenue from various independent authorities including JEA, JAA, JPA and JTA made to help fund this office.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This savings from the return of reserves helped to minimize the increase in health insurance costs.

Operating Expenses

This category is made of various small items, the largest of which are travel / training of \$23,892, IT computer system maintenance and security of \$25,891 and facility costs of \$55,412.

AUTHORIZED POSITION CAP

The authorized position cap and part-time hours remain unchanged.

OFFICE OF SPORTS & ENTERTAINMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	488,654	489,645	519,778	6.2%	30,133
Operating Expenses	328,699	381,531	331,701	(13.1%)	(49,830)
TOTAL EXPENDITURES	817,353	871,176	851,479	(2.3%)	(19,697)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	5	5	0
Part-Time Hours	1,300	1,300	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF SPORTS & ENTERTAINMENT	817,353	871,176	851,479	(2.3%)	(19,697)
DEPARTMENT TOTAL	817,353	871,176	851,479	(2.3%)	(19,697)

OFFICE OF SPORTS AND ENTERTAINMENT GENERAL FUND - GSD

BACKGROUND

The Office of Sports and Entertainment enhances the region's economy by attracting special events and sports organizations to the City of Jacksonville. The department includes the Office of Film and Television, Office Special Events and the City-owned entertainment and sports venues. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities, excluding the Office of Special Events and City venues.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$7,752 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items the largest of which are event contributions of \$180,000, charges from the Office of General Counsel of \$51,867, and IT computer system maintenance and security of \$44,933. The funding in event contribution is for the a variety of events including The PLAYERS Championship – PGA Tour, the annual Florida/Georgia Hall of Fame luncheon and other local sports and entertainment events. The net decrease is being driven by reductions in charges from the Office of General Counsel of \$25,205 and in event contributions of \$30,000.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap.

OFFICE OF THE SHERIFF
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	7,098,243	6,976,356	9,211,076	32.0%	2,234,720
Fines and Forfeits	1,044,033	1,095,300	1,040,375	(5.0%)	(54,925)
Miscellaneous Revenue	630,849	482,318	588,953	22.1%	106,635
Other Sources	0	0	1,158,314		1,158,314
TOTAL REVENUES	8,773,125	8,553,974	11,998,718	40.3%	3,444,744
EXPENDITURES					
Personnel Expenses	334,519,012	354,859,420	326,154,614	(8.1%)	28,704,806)
Operating Expenses	56,230,638	65,955,069	80,572,671	22.2%	14,617,602
Capital Outlay	1,018,534	2,255,018	1,718,993	(23.8%)	(536,025)
Debt Service	41,800	41,418	78,174	88.7%	36,756
TOTAL EXPENDITURES	391,809,984	423,110,925	408,524,452	(3.4%)	14,586,473)

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
	Authorized Positions	3,177	3,277	100
	Part-Time Hours	652,204	649,228	(2,976)

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	92,141,910	109,130,901	108,985,767	(0.1%)	(145,134)
INVESTIGATION&HOMELAND SECURITY	60,576,725	62,839,514	61,023,786	(2.9%)	(1,815,728)
PATROL & ENFORCEMENT	169,317,534	187,118,597	171,179,838	(8.5%)	15,938,759)
PERSONNEL & PROF. STANDARD	12,934,862	26,915,359	28,958,476	7.6%	2,043,117
POLICE SERVICES	49,720,224	28,431,823	28,763,314	1.2%	331,491
SHERIFF-ADMINISTRATION	7,118,728	8,674,731	9,613,271	10.8%	938,540
DEPARTMENT TOTAL	391,809,984	423,110,925	408,524,452	(3.4%)	14,586,473)

OFFICE OF THE SHERIFF GENERAL FUND - GSD

BACKGROUND

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

REVENUE

Charges for Services

This category includes SMG overtime reimbursement of \$2,913,816, reimbursement for call taker salaries from the 911 Emergency User Fee (SF 171) of \$1,594,381, off duty reimbursement of \$1,844,268 and civil income individuals revenue of \$946,388 as well as various smaller revenues. The net increase is being driven by a \$2.6 million increase in SMG overtime reimbursement.

Fines and Forfeits

This category includes Sheriff's fines and estreatures and criminal justice education.

Miscellaneous Revenue

This category includes contributions from private sources, overtime reimbursement excluding SMG and Social Security Administration incentive payments.

Other Sources

This category represents the amount of borrowed funds provided in FY 18 for the Safer Neighborhoods Investment Plan.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes including a three year labor agreement that was reached with each of the City's employee unions during FY16-17, the return of excess reserves from the City's self-funded health insurance plan, the addition of 100 police officers positions, the removal of personnel from the health services activity within the Correction's Division, and a \$1.3 million increase in workers compensation costs.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase and uniformed employees, such as police officers and correctional officers, receive a 6.5% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the increase in workers compensation costs, the addition of 100 police officer positions and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this department as a decrease of \$5,694,113 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various smaller items and several large expenditures including \$12,000,000 for contractual services for the outsourcing of health services, \$10,526,142 for fleet vehicle replacement, \$6,933,318 for fleet parts/oil/gas, \$4,840,220 for security/guard service, \$4,751,869 for the jail food services contract, \$4,591,867 for clothing, uniforms, and safety equipment, \$4,409,905 for hardware/software maintenance and licenses, \$4,269,349 for building cost allocation, \$4,172,965 for fleet repairs/maintenance and \$3,067,648 for radio allocation. The net increase is primarily due to one-time costs associated with the addition of 100 new police officers as well as a \$12 million contractual services line item to privatize the health services activity within the Correction's Division.

Capital Outlay

This category includes \$1,158,314 for specialized equipment, \$398,595 for the replacement of rifles and sniper rifles and modular shooting range for the NIBIN system and laptops for the 80 new funded police officers of \$162,080.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

One hundred new police officer positions were added as part of the budget process.

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PARKS, RECREATION & COMMUNITY SVCS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	296,827	320,860	291,433	(9.2%)	(29,427)
Miscellaneous Revenue	496,252	445,550	488,142	9.6%	42,592
TOTAL REVENUES	793,079	766,410	779,575	1.7%	13,165
EXPENDITURES					
Personnel Expenses	16,449,681	16,720,768	17,516,611	4.8%	795,843
Operating Expenses	22,193,015	22,003,071	24,221,890	10.1%	2,218,819
Capital Outlay	0	2	500,002	100,000.0%	500,000
Grants, Aids & Contributions	0	2,971,303	2,971,303	0.0%	0
TOTAL EXPENDITURES	38,642,697	41,695,144	45,209,806	8.4%	3,514,662

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions		247	254	7
Part-Time Hours		250,610	297,090	46,480

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
DISABLED SERVICES	589,213	622,970	622,746	0.0%	(224)
NATURAL AND MARINE RESOURCES	1,398,743	1,358,285	1,737,694	27.9%	379,409
OFFICE OF DIRECTOR	2,483,620	2,888,813	3,058,130	5.9%	169,317
REC & COMMUNITY PROGRAMMING	22,000,752	21,586,265	24,364,638	12.9%	2,778,373
SENIOR SERVICES	2,759,718	5,691,890	5,744,094	0.9%	52,204
SOCIAL SERVICES	9,410,652	9,546,921	9,682,504	1.4%	135,583
DEPARTMENT TOTAL	38,642,697	41,695,144	45,209,806	8.4%	3,514,662

PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD

BACKGROUND

The Parks, Recreation and Community Services Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

REVENUE

Charges for Services

This category represents revenue for summer camp programming, organized event charges, tennis lesson, docking fees and canning center fees from the Cooperative Extension Office. The net decrease is driven by reductions in summer camp fee revenue (\$33,750) and organized event charges (\$13,110) to reflect actual historic revenues. These were slightly offset by increases of dockage revenue (\$12,000) and tennis lesson revenue (\$5,433).

Miscellaneous Revenue

This category represents revenue overtime reimbursement charges, rental of city facilities, special use park permits, bleacher and stage rentals, revenue from sales at Bent Creek Golf Course, welfare reimbursement and other commissions. The net increase is primarily driven by increases in welfare reimbursement (\$20,542) and rental of city facilities revenue (\$18,000) to reflect actual historic revenues.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the costs for seven additional positions, 46,480 additional part-time hours and several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the costs for the additional positions, part-time hours and the FY 18 base salary increase.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$306,103 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is comprised of a variety of expenses. Roughly \$8.6 million is allocated to professional and contractual services including state mandated programs for the mental health, indigent burial, criminal justice substance abuse programs and homeless services, rent and mortgage subsidy programs, funding for the cooperative extension agreement with the University of Florida, chemical and drug supplies for city pools, janitorial cleaning services at city parks and community/senior centers, park field maintenance, security and guard services, and the operation and maintenance of the Brentwood Golf Course. These items represent approximately a \$1.3 million increase.

Roughly \$9 million is allocated to internal service charges of which \$5.8 million represents costs for building maintenance, security services, and utilities, \$1.6 million represents technology costs and \$1.3 million represents fleet charges for city vehicles. These items represent a \$970,825 increase.

Capital Outlay

Funding has been provided to install cameras and enhanced lighting in City parks to increase security.

Grants, Aids and Contributions

This is the City's match for the Senior Service Program grant. The grant provides activities and programs at 19 senior centers that promote healthy living for citizens of Duval County 60 years of age and over.

AUTHORIZED POSITION CAP

Full time positions:

Five positions were added for the Splash Squad – year-round swim program, three positions were added to open the 9A Baymeadows tennis center and one position was transferred to Huguenot Park (SF 1D1).

Part-Time Hours:

39,000 part-time hours were added for the Splash Squad – year-round swim program and 4,000 were added to open the 9A Baymeadows tennis center.

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PLANNING AND DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	727,582	750,514	787,500	4.9%	36,986
Fines and Forfeits	17,000	1,000	4,000	300.0%	3,000
Miscellaneous Revenue	316	390,600	367,625	(5.9%)	(22,975)
TOTAL REVENUES	744,898	1,142,114	1,159,125	1.5%	17,011
EXPENDITURES					
Personnel Expenses	2,688,196	3,296,634	2,676,882	(18.8%)	(619,752)
Operating Expenses	1,296,861	1,336,919	1,701,545	27.3%	364,626
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,985,057	4,633,554	4,378,428	(5.5%)	(255,126)

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	32	32	0
Part-Time Hours	5,257	5,257	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	1,451,125	1,295,510	1,241,416	(4.2%)	(54,094)
CURRENT PLANNING	1,102,630	1,260,070	1,263,518	0.3%	3,448
DEVELOPMENT SERVICES	3,082	597,080	528,160	(11.5%)	(68,920)
HOUSING & COMMUNITY DEVELOPMENT	294,839	0	0		0
OFFICE OF THE DIRECTOR	833,539	971,503	765,614	(21.2%)	(205,889)
TRANSPORTATION PLANNING	299,842	509,391	579,720	13.8%	70,329
DEPARTMENT TOTAL	3,985,057	4,633,554	4,378,428	(5.5%)	(255,126)

PLANNING AND DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

Planning and Development manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections, and building codes fall within the purview of this department.

The General Fund - GSD portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, Development Services Division, and Transportation Planning Division.

REVENUE

Charges for Services

This category includes revenue received from zoning and rezoning fees as well as the comprehensive amendment fees.

Fines and Forfeits

This category includes anticipated revenue from civil fines and penalties.

Miscellaneous Revenue

This category includes anticipated revenue from right-of-way permits.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime, and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$119,936 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several larger expenditures including IT computer system maintenance / security internal service charges of \$174,628, facility charges of \$255,153, professional services of \$282,303, legal charges from the Office of General Counsel of \$438,764 and a supervision allocation of \$380,030 for the General Fund – GSD portion of employees within the Building Inspection subfund (SF 159). The net increase is being driven by a \$417,173 increase in the supervision allocation.

AUTHORIZED POSITION CAP

The authorized position cap and part-time hours remain unchanged.

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PUBLIC DEFENDER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,832,686	1,894,295	2,164,000	14.2%	269,705
Capital Outlay	0	1	1	0.0%	0
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TOTAL EXPENDITURES	1,832,686	1,894,296	2,164,001	14.2%	269,705

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
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EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	1,832,686	1,894,296	2,164,001	14.2%	269,705
DEPARTMENT TOTAL	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	1,832,686	1,894,296	2,164,001	14.2%	269,705

PUBLIC DEFENDER GENERAL FUND - GSD

BACKGROUND

The Public Defender's Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires that the Public Defender be provided with office space, utilities, maintenance, security, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category is made of various small items and several large expenditures including \$1,964,609 for facility costs associated with the Haverty's building which includes \$1,676,303 of debt service costs applicable to that building and \$120,612 for IT computer system maintenance and security. The net increase is due to a \$208,895 increase in facility costs driven by the FY 18 debt service.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

PUBLIC HEALTH
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	212,983	470,045	414,577	(11.8%)	(55,468)
Grants, Aids & Contributions	558,200	555,535	705,535	27.0%	150,000
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL EXPENDITURES	771,183	1,025,580	1,120,112	9.2%	94,532

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
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EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	771,183	1,025,580	1,120,112	9.2%	94,532
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DEPARTMENT TOTAL	771,183	1,025,580	1,120,112	9.2%	94,532

**PUBLIC HEALTH
GENERAL FUND - GSD**

BACKGROUND

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care, and environmental health.

EXPENDITURES

Operating Expenses

This category is made of small items and several larger items including \$276,753 in facility costs, \$73,317 for guard service/security system monitoring, and \$40,333 for miscellaneous insurance.

Grants, Aids and Contributions

This category includes City funding for the following programs:

Program Name	Description	Funding
STD	The program operated through the Jacksonville Teen Health Centers, will provide comprehensive health education, free condoms, STD/HIV pregnancy screening, STD treatment, and referrals for related services to prevent and reduce STD/HIV morbidity.	147,000
Immunizations	The program will provide over 1,000 vaccinations for children and create an immunization center in South Jacksonville.	258,292
Hospital Emergency Room Alternative Program	The program provides improved health outcomes for uninsured, underinsured, and low income residents through connections with preventive health services.	150,243
Wesconnett Health Center	To provide comprehensive pediatric services, offer walk-in sexually transmitted disease (STD) testing and treatment as well as walk-in immunization services.	150,000
		705,535

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

PUBLIC LIBRARIES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	296,280	296,248	276,025	(6.8%)	(20,223)
Miscellaneous Revenue	1,105	2,000	700	(65.0%)	(1,300)
TOTAL REVENUES	297,385	298,248	276,725	(7.2%)	(21,523)
EXPENDITURES					
Personnel Expenses	17,448,066	18,236,192	17,925,821	(1.7%)	(310,371)
Operating Expenses	7,574,005	7,048,887	8,169,305	15.9%	1,120,418
Capital Outlay	2,991,182	3,434,852	3,799,156	10.6%	364,304
Other Uses	2,957,392	2,957,392	3,084,435	4.3%	127,043
TOTAL EXPENDITURES	30,970,645	31,677,323	32,978,717	4.1%	1,301,394

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
	Authorized Positions	293	297	4
	Part-Time Hours	195,899	198,499	2,600

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	30,970,645	31,677,323	32,978,717	4.1%	1,301,394
DEPARTMENT TOTAL	30,970,645	31,677,323	32,978,717	4.1%	1,301,394

PUBLIC LIBRARIES GENERAL FUND - GSD

BACKGROUND

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

REVENUE

Charges for Services

This category includes bad check fees, public library fees and library fees - internet printing.

Miscellaneous Revenue

This category includes fees for using the library copiers.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes the costs associated with the movement of the L.E.A.P program positions and part-time hours into this fund and several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the costs of the additional positions / part-time hours and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this department as a decrease of \$478,896 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$2,839,342 in facility costs, \$1,437,339 for IT computer system maintenance and security charges, \$1,080,332 in contractual services including janitorial and material distribution contracts, \$750,182 for system and equipment maintenance agreements, \$462,500 for security/guard service, and \$432,708 for technology equipment replacements. The net increase is being driven by increases in technology equipment replacements of \$320,090, facility costs of \$276,828 and IT computer system maintenance and security charges of \$317,745.

Capital Outlay

This category contains the annual funding for library materials.

Other Uses

This category includes a \$3,084,435 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap increase is due to the movement of the Library Enhanced Access Program or L.E.A.P. into this subfund. The authorized positions cap increased by four and the part-time hours cap increased by 2,600.

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PUBLIC WORKS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	248,299	393,571	393,571	0.0%	0
Charges for Services	51,915	44,392	46,504	4.8%	2,112
Miscellaneous Revenue	4,039,956	4,015,174	5,002,322	24.6%	987,148
TOTAL REVENUES	4,340,170	4,453,137	5,442,397	22.2%	989,260
EXPENDITURES					
Personnel Expenses	12,770,752	13,193,553	12,833,449	(2.7%)	(360,104)
Operating Expenses	28,770,331	29,137,810	31,469,915	8.0%	2,332,105
Capital Outlay	68,863	1	2	100.0%	1
TOTAL EXPENDITURES	41,609,946	42,331,364	44,303,366	4.7%	1,972,002

AUTHORIZED POSITION CAP		FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions		297	304	7
Part-Time Hours		2,600	2,600	0

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	2,505,677	2,598,298	2,731,279	5.1%	132,981
MOWING AND LANDSCAPE MAINTENANCE	11,137,768	10,808,954	12,187,524	12.8%	1,378,570
OFFICE OF THE DIRECTOR	2,549,637	2,489,469	2,705,502	8.7%	216,033
PUBLIC BUILDINGS	15,790	0	0		0
REAL ESTATE	734,508	760,114	829,923	9.2%	69,809
R-O-W AND STORMWATER MAINT.	7,977,736	8,365,734	7,713,836	(7.8%)	(651,898)
SOLID WASTE	1,130,211	1,355,550	1,320,638	(2.6%)	(34,912)
TRAFFIC ENGINEERING	15,558,618	15,953,245	16,814,664	5.4%	861,419
DEPARTMENT TOTAL	41,609,946	42,331,364	44,303,366	4.7%	1,972,002

PUBLIC WORKS GENERAL FUND - GSD

BACKGROUND

The Public Works Department consists of the Office of the Director and seven other Divisions: Engineering and Construction Management, Mowing & Landscape Maintenance, Public Buildings, Real Estate, Right of Way & Stormwater Maintenance, Solid Waste and Traffic Engineering.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. Mowing & Landscape Maintenance Division maintains the landscape, including grass, trees, other vegetation and irrigation, on various city-owned assets while managing all City-wide mowing contracts for both public assets and private property. The Public Buildings activity is within an internal service fund that provides security, custodial, maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right-of-Way & Stormwater Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The General Fund/General Services District (S/F 011) operations of the Solid Waste Division monitor and collect litter and illegal dumping along streets and public rights-of-way. The Traffic Engineering Division installs, maintains and regulates all street markings, signs, signals and other traffic control devices on city-owned roadways.

REVENUE

Intergovernmental Revenue

This category includes funding from the Florida Department of Transportation (FDOT) for mowing, litter removal, edging, and tree-trimming on public rights-of-way on State roads.

Charges for Services

This category includes various small revenues including fees for road or street closures of \$26,658, engineering services revenue of \$9,000.

Miscellaneous Revenue

This category includes the reimbursement from the FDOT for the maintenance of traffic signals and streetlights on State roads totaling \$4,908,870. The net increase is being driven by a \$991,396 increase in the revenue from FDOT.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes the costs for the seven additional positions as well as several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset the costs for the seven additional positions and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$325,246 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.8 million for IT computer system maintenance and security costs, \$1.9 million in general liability insurance, \$10.3 million in contractual services for mowing, landscaping and tree maintenance, and \$11.6 million in electricity for street lights. The net increase is being driven by a \$2.0 increase in contractual services. Additional funding was provided for right-of-way and park mowing as well as tree maintenance.

AUTHORIZED POSITION CAP

The overall authorized position cap has increased by seven positions.

- One position transferred from Planning and Development to Mowing and Landscape Maintenance during FY 17
- Four positions were transferred from the Stormwater Services (SF 461) as a result of the Stormwater personnel cost allocation.
- Two positions were added as part of the budget process to handle additional capital project work in the engineering capacity.

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STATE ATTORNEY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,660,914	1,690,261	1,706,052	0.9%	15,791
TOTAL EXPENDITURES	1,660,914	1,690,261	1,706,052	0.9%	15,791

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	1,660,914	1,690,261	1,706,052	0.9%	15,791
DEPARTMENT TOTAL	1,660,914	1,690,261	1,706,052	0.9%	15,791

STATE ATTORNEY GENERAL FUND - GSD

BACKGROUND

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utility, maintenance, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category is made of various small items and several large expenditures including \$1,415,192 in facility costs associated with the Old Federal Courthouse and \$243,227 for IT computer system maintenance and security charges.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

SUPERVISOR OF ELECTIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	86,103	0	0		0
Miscellaneous Revenue	24,795	25,000	25,000	0.0%	0
TOTAL REVENUES	110,899	25,000	25,000	0.0%	0
EXPENDITURES					
Personnel Expenses	3,699,038	3,298,313	3,319,010	0.6%	20,697
Operating Expenses	2,244,088	2,255,382	2,313,256	2.6%	57,874
Capital Outlay	0	1	1	0.0%	0
Debt Service	251,392	250,723	242,610	(3.2%)	(8,113)
TOTAL EXPENDITURES	6,194,517	5,804,419	5,874,877	1.2%	70,458

AUTHORIZED POSITION CAP	FY 16-17 Adopted	FY 17-18 Approved	Change
Authorized Positions	31	31	0
Part-Time Hours	61,040	61,724	684

EXPENDITURES BY DIVISION	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	2,996,933	2,348,262	2,401,308	2.3%	53,046
REGISTRATION	3,197,584	3,456,157	3,473,569	0.5%	17,412
DEPARTMENT TOTAL	6,194,517	5,804,419	5,874,877	1.2%	70,458

SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

BACKGROUND

The Supervisor of Elections Office registers all voters in Duval County, educates voters on State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election, and conducts State and local elections of Duval County in accordance with the elections laws of Florida. The Supervisor of Elections will hold one primary election during fiscal year 2017-18.

REVENUES

Miscellaneous Revenue

This category includes fees charged to political candidates and the public for reports, studies, and copies.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for FY17-18 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime, and pension. However, the net increase is also driven by an increase in part-time salaries and overtime of \$135,778. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$70,768 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several larger expenditures including \$247,273 for the printing of ballots, \$247,805 for postage for sample / absentee ballots, \$296,528 for IT computer system maintenance and security charges, \$296,689 for property rent/lease and \$517,451 for hardware / software licensing and maintenance.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

An additional 684 part-time hours were added as part of the budget process.

MOSQUITO CONTROL - STATE 1
 SUBFUND -- 012

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	43,009	47,310	43,009	(9.1%)	(4,301)
Miscellaneous Revenue	2,813	4,356	1,623	(62.7%)	(2,733)
Fund Balance Appropriation	122,524	0	0		0
TOTAL REVENUES	168,346	51,666	44,632	(13.6%)	(7,034)
EXPENDITURES					
Personnel Expenses	1	0	0		0
Operating Expenses	26,883	51,665	44,631	(13.6%)	(7,034)
Capital Outlay	20,194	1	1	0.0%	0
TOTAL EXPENDITURES	47,078	51,666	44,632	(13.6%)	(7,034)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

MOSQUITO CONTROL - STATE 1 SUBFUND 012

BACKGROUND

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The budget for the Mosquito Control Division in FY 18 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUE

Intergovernmental Revenue

This category represents the FY 18 estimated revenue from the Florida Department of Agriculture and Consumer Services.

Miscellaneous Revenue

This amount is made up of anticipated interest earnings for FY 18 and is used to bring the budgeted revenue in line with current year actuals.

EXPENDITURES

Operating Expenses

This category is made of various small items. The expenses are contingent on available revenue; therefore, the decrease of \$7,034 is due to the decrease in revenue. This will result in slightly less funds being available for repairs and maintenance supplies and other operating supplies.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

PROPERTY APPRAISER
SUBFUND -- 015

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	340,265	348,685	363,053	4.1%	14,368
Miscellaneous Revenue	20,176	23,876	23,876	0.0%	0
Transfers From Other Funds	9,733,745	9,801,582	9,622,651	(1.8%)	(178,931)
Fund Balance Appropriation	0	112,000	0	(100.0%)	(112,000)
TOTAL REVENUES	10,094,186	10,286,143	10,009,580	(2.7%)	(276,563)
EXPENDITURES					
Personnel Expenses	8,330,470	8,454,217	8,121,721	(3.9%)	(332,496)
Operating Expenses	1,813,277	1,831,925	1,830,248	(0.1%)	(1,677)
Capital Outlay	4,639	1	2	100.0%	1
Other Uses	0	0	57,609		57,609
TOTAL EXPENDITURES	10,148,385	10,286,143	10,009,580	(2.7%)	(276,563)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	118	116	(2)
Part-Time Hours	4,160	5,408	1,248

PROPERTY APPRAISER SUBFUND 015

BACKGROUND

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund – GSD contribution.

Ordinance 2017-315-E adopted the fiscal year 2017-18 proposed budget for the Property Appraiser. The FY17-18 Mayor's proposed budget revised the internal service allocations within the PAO from what Council approved in 2017-315-E.

REVENUE

Charges for Services

This category represents the FY 18 revenue for fees from the Community Development District, St. Johns River Water Management District, and Florida Inland Navigation District.

Investment Pool / Interest Earnings

This category represents anticipated interest earnings for FY 18.

Transfers from Other Funds

This category represents a transfer from the General Fund - GSD to balance the fund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for FY17-18 includes the impact of the overall cap changes as well as several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which, along with the reduction of two positions, offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$234,995 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes funding for various items, the largest of which are postage of \$234,157, utility / building costs of \$264,951, hardware / software maintenance costs of \$291,932 and IT computer system maintenance charges of \$389,995.

Other Uses

This category includes funding of \$57,609 in operating contingency being set aside as a result of pension reform to be available for future City needs.

AUTHORIZED POSITION CAP

The two positions were eliminated and part-time hours were increased as part of the budget process.

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CLERK OF THE COURT
SUBFUND -- 016

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	4,271,248	3,819,563	4,427,565	15.9%	608,002
Miscellaneous Revenue	25,367	16,517	16,676	1.0%	159
Fund Balance Appropriation	321,692	0	630,017		630,017
TOTAL REVENUES	4,618,307	3,836,080	5,074,258	32.3%	1,238,178
EXPENDITURES					
Personnel Expenses	1,248,642	1,372,212	1,646,903	20.0%	274,691
Operating Expenses	2,389,473	2,363,841	2,639,372	11.7%	275,531
Capital Outlay	0	1	508,000	799,900.0%	507,999
Other Uses	94,749	100,026	279,983	179.9%	179,957
TOTAL EXPENDITURES	3,732,864	3,836,080	5,074,258	32.3%	1,238,178

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	32	35	3
Part-Time Hours	5,200	7,800	2,600

CLERK OF THE COURT SUBFUND 016

BACKGROUND

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk, housed in this subfund, receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts. This sub-fund includes Clerk County operations and Clerk Court-related costs that are a County obligation.

REVENUE

Charges for Services

This category includes the various fees collected by the Clerk of the Court. The largest of which are the court costs and fees revenue totaling \$3,170,946, document stamps revenue totaling \$487,908, marriage license fees totaling \$229,793, and passport application fees totaling \$229,075.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 18.

Fund Balance Appropriation

Fund balance is being appropriated to replace the current tax deed software system, add additional cameras where evidence is collected and stored, and install microphones at public service counters allowing clerks and customers to communicate between glass windows more effectively.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for FY17-18 includes the impact of adding three additional positions and 2,600 part-time hours as well as several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime, and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset some of the costs of increasing the cap and the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$50,262 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes funding for various items, the largest of which are a building costs associated with the courthouse complex of \$1,102,281 and computer system maintenance charges of \$723,175. This category also includes funding for legal service costs, security, copier and printing costs, postage, and various supplies.

Capital Outlay

Funding has been provided in FY 18 for the replacement of the current tax deed software system, the addition of cameras in the evidence collection and storage areas and the installation of microphones allowing clerks and customers to communicate between glass windows more effectively.

Other Uses

This category includes a \$160,696 charge for the City's indirect cost recovery study and a \$119,287 operating contingency.

AUTHORIZED POSITION CAP

The three positions and 2,600 part-time hours were as part of the budget process.

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TAX COLLECTOR
SUBFUND -- 017

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	7,110	7,000	6,750	(3.6%)	(250)
Charges for Services	10,269,771	10,555,669	10,740,694	1.8%	185,025
Miscellaneous Revenue	36,624	38,328	29,966	(21.8%)	(8,362)
Transfers From Other Funds	6,093,948	5,709,241	6,699,259	17.3%	990,018
Fund Balance Appropriation	956,609	0	0		0
TOTAL REVENUES	17,364,062	16,310,238	17,476,669	7.2%	1,166,431
EXPENDITURES					
Personnel Expenses	12,049,766	12,577,060	12,391,154	(1.5%)	(185,906)
Operating Expenses	3,626,014	3,733,176	4,181,845	12.0%	448,669
Capital Outlay	363,810	2	2	0.0%	0
Other Uses	0	0	903,668		903,668
TOTAL EXPENDITURES	16,039,590	16,310,238	17,476,669	7.2%	1,166,431

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	226	226	0
Part-Time Hours	63,622	63,622	0

TAX COLLECTOR SUBFUND 017

BACKGROUND

The Tax Collector is a constitutional officer within the consolidated City of Jacksonville. This activity includes three divisions including branch agencies, current and delinquent taxes and supervision and general collection. There are currently nine branches and one satellite office which process various transactions such as property and local business taxes, driver's license services and fast title services.

REVENUE

Licenses and Permits

This category includes fees for temporary JEA permits

Charges for Services

This category includes a variety of taxes and fees. The largest of which are form 100 / tag registrations of \$2.80 million, driver's license renewal fees of \$2.78 million and tax redemption fees of \$1.83 million.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 18 and several small miscellaneous revenues.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) that is needed to balance the fund.

EXPENDITURES

Personnel Expenses

Personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) the agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$307,731 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Other Operating Expenses

This category is made of various small items and several large expenditures including contractual services of \$288,800, postage of \$545,000, building rental costs of \$973,523 and IT computer system / maintenance / security costs of \$1,132,976. The net increase is being driven by a \$297,612 increase in the IT computer system maintenance allocation due to increased charges in application services and phone system implementation.

Other Uses

This category includes funding of \$903,668 in operating contingency being set aside as a result of pension reform to be available for future City needs.

AUTHORIZED POSITION CAP

The authorized position cap and part-time hours are unchanged.

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EMERGENCY CONTINGENCY
SUBFUND -- 018

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	798,896	820,939	475,042	(42.1%)	(345,897)
Transfers From Other Funds	1,712,868	2,000,000	5,368,097	168.4%	3,368,097
Fund Balance Appropriation	49,900,623	51,870,370	54,889,177	5.8%	3,018,807
TOTAL REVENUES	52,412,387	54,691,309	60,732,316	11.0%	6,041,007
EXPENDITURES					
Other Uses	0	54,691,309	60,732,316	11.0%	6,041,007
TOTAL EXPENDITURES	0	54,691,309	60,732,316	11.0%	6,041,007

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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EMERGENCY CONTINGENCY SUBFUND 018

BACKGROUND

Municipal ordinance code section 106.107 established a separate fund to account for the City's emergency reserves. The emergency reserve can be used to address unanticipated non-reimbursed expenditures arising out of a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature that exceed the operating reserve.

The cash balance in this fund, as of 9/30/2017 was \$55,287,855.

REVENUE

Miscellaneous Revenue

This category includes the FY 18 anticipated interest earnings.

Transfers from Other Funds

The FY 18 budget includes a transfer from the General Fund – GSD.

Fund Balance Appropriation

This amount is the estimated FY 17 ending cash balance.

EXPENDITURES

Other Uses

This is a budgetary representation of the estimated FY 18 ending cash balance based on the revenue items discussed above.

AUTHORIZED POSITION CAP

There are no employees associated with this subfund.

SPECIAL EVENTS
SUBFUND -- 01A

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	100,000	70,000	(30.0%)	(30,000)
Miscellaneous Revenue	44,942	415,000	306,330	(26.2%)	(108,670)
Transfers From Other Funds	5,009,110	6,218,353	6,133,226	(1.4%)	(85,127)
Fund Balance Appropriation	189,108	0	0		0
TOTAL REVENUES	5,243,159	6,733,353	6,509,556	(3.3%)	(223,797)
EXPENDITURES					
Personnel Expenses	1,299,583	1,314,217	1,336,452	1.7%	22,235
Operating Expenses	3,098,465	3,993,068	4,544,074	13.8%	551,006
Capital Outlay	0	800,001	1	(100.0%)	(800,000)
Grants, Aids & Contributions	432,772	626,067	554,875	(11.4%)	(71,192)
Transfers to Other Funds	294,108	0	0		0
Other Uses	0	0	74,154		74,154
TOTAL EXPENDITURES	5,124,928	6,733,353	6,509,556	(3.3%)	(223,797)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	14	14	0
Part-Time Hours	4,160	4,160	0

SPECIAL EVENTS SUBFUND 01A

BACKGROUND

The Office of Special Events is an activity within the Office of Sports and Entertainment. Municipal code section 27.104 requires that the Office of Special Events provide a complete accounting of event revenue and expenditures no later than 60 days after the last day of each event to the Council Auditor's Office. In order to provide this information more easily and in the time frame required, the revenue and costs associated with City sponsored events are housed in a separate subfund.

REVENUE

Charges for Services

This amount represents the anticipated revenue from the sale of 1,000 tickets for the Florida/Georgia game that the City is contractually obligated to purchase. The decrease is due to a reduced number of tickets anticipated to be allocated to sponsors coupled with unsold tickets.

Miscellaneous Revenue

This category includes the FY 18 estimated interest income of \$11,990, revenue from the Jacksonville Jaguars, LLC for the club riser costs related to the Annual Florida/Georgia game of \$279,340 and permitting fees of \$15,000. The decrease is due to the removal of revenue received in FY17 to purchase folding chairs in the club section.

Transfers from Other Funds

This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases. Additionally, the Office of Special Events filled vacant positions with lower salaries which has offset the 5% increase effective October 1st.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as an \$18,824 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Other Operating Expenses

This category is made of various small items and several large expenditures including IT computer system, maintenance and security charges of \$245,144, event contribution costs related to the Florida/Georgia game of \$600,000, miscellaneous services and charges to support city sponsored special events of \$1,042,685 and equipment rental costs for City events and to ensure the contractual seating capacity during the Florida/Georgia game of \$2,118,122. The net increase is driven by an increase of \$250,000 in event contribution costs and \$131,500 in miscellaneous services and charges primarily to enhance the Jacksonville Jazz Festival experience and \$107,258 in IT services.

Grants, Aids & Contributions

This category represents \$470,000 in travel related expenses for the Annual Florida/Georgia game and an \$84,875 contribution for the annual Bob Hayes Invitational track meet.

Other Uses

This category represents a contingency set aside as a result of pension reform to be available for future City needs.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap.

SPECIAL REVENUE FUNDS

Summary of Subfunds

Graphs

112 Concurrency Management System
114 Fair Share Sector Areas Transportation Improvement
121 Air Pollution Tag Fee
127 Air Pollution Environmental Protection Agency
128 Ambient Air Monitoring
132 Tourist Development Council
136 Tourist Development Special Revenue
141 Streets and Highways Five-Year Road Program
142 Local Option 1/2 Cent Transportation
143 Local Option Gas Tax
154 Hazardous Waste Program
156 Alcohol and Other Drug Abuse Trust
159 Building Inspection
15F Tree Protection Fund
15G Veterinary Services
15T Court Cost Courthouse Trust
15U Recording Fees Technology
15V Teen Court Programs Trust
15W Library Conference Facility Trust
165 Emergency Incidents
171 9-1-1 Emergency User Fee
173 9-1-1 Emergency User Fee Capital
181 Downtown CRA - Northeast USD1 C
182 Downtown CRA - Southside USD1 A
183 Downtown CAR - Northwest USD1 B
184 Jacksonville Beach Tax Increment District
185 JIA Area Redevelopment Tax Increment District
186 Soutel/King Area CAR / Tax Increment District
187 Arlington Area CRA / Tax increment District
191 Jacksonville Children's Commission / Journey
1A1 Community Development
1D1 Huguenot Park
1D2 Kathryn A. Hanna Park
1D8 Florida Boater Improvement Program
1D9 Sisters Creek Park Maintenance and Improvements
1DA Cecil Field Commerce Center
1DE Cecil Field Trust
1H2 Animal Care and Protective Services Programs
1H8 Disabled Parking Fines
1HA Driver Education Safety Trust Fund
1I1 Better Jacksonville Debt Service
1L2 Code Enforcement Revolving Fund
1S1 Court Costs \$65 Fee F.S 939-185



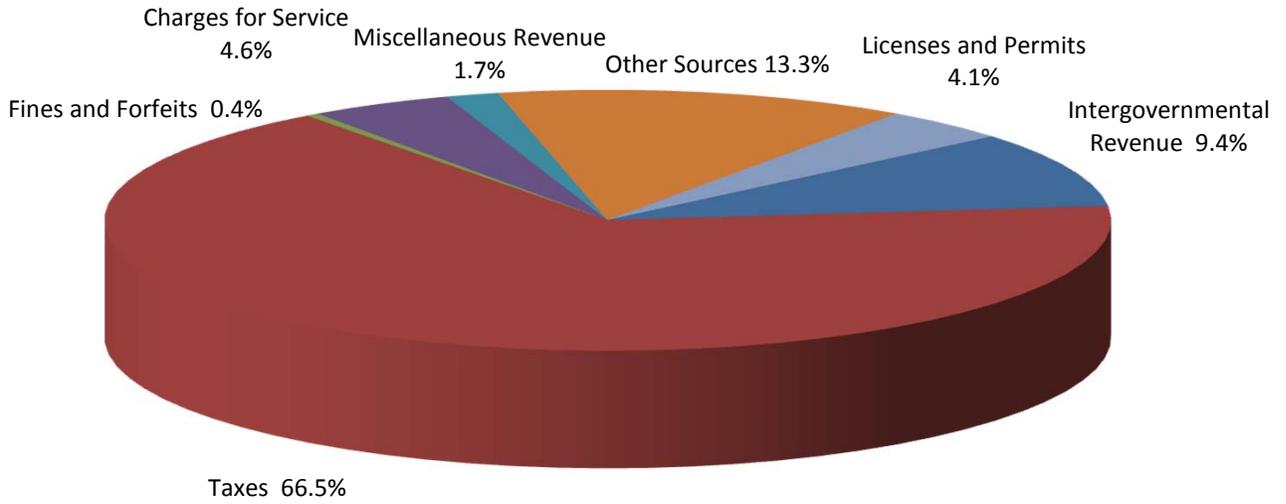
SPECIAL REVENUE FUNDS

Summary of Subfunds

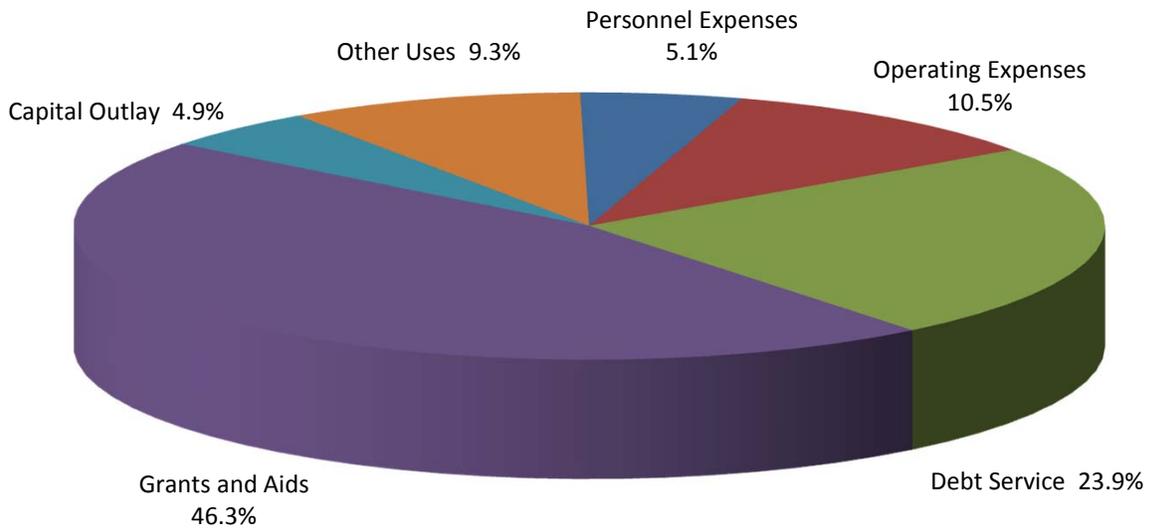
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 18 Budgeted
112	Concurrency Management System	445,663	441,517	1			37,165	924,346
114	Fair Share Sector Areas Tran Improv			833,059			(166,943)	666,116
121	Air Pollution Tag Fee	399,302	205,910	53,370			86,929	745,511
127	Air Pollution - EPA	753,261	152,798	55,345				961,404
128	Ambient Air Monitoring		8,105					8,105
132	Tourist Development Council	92,460	6,317,540				1,500,000	7,910,000
136	Tourist Development Special Revenue						1,500,000	1,500,000
141	Streets & Highways Five-Year Rd Prg			9,851,445		5,251,269		15,102,714
142	Local Option 1/2 Cent Transportation					91,222,241		91,222,241
143	Local Option Gas Tax			5,068,893		30,413,360		35,482,253
154	Hazardous Waste Program	249,910	166,446	1			18,983	435,340
156	Alcohol and Other Drug Abuse		(7,447)				64,740	57,293
159	Building Inspection	10,134,202	4,053,993	27,230			1,536,576	15,752,001
15F	Tree Protection Fund	51,997	358,500					410,497
15G	Veterinary Services		134,105					134,105
15T	Court Cost Courthouse Trust		700,000		2,626,056			3,326,056
15U	Recording Fees Technology		1,457,275	192,150				1,649,425
15V	Teen Court Programs Trust	320,378	69,137				23,817	413,332
15W	Library Conference Facility Trust	214,444	85,020	13,737			15,785	328,986
165	Emergency Incidents - EOC						7,000,000	7,000,000
171	9-1-1 Emergency User Fee	277,339	3,900,829	1			32,551	4,210,720
173	9-1-1 Emergency User Fee Capital			235,000				235,000
181	Downtown CRA - Northeast USD1 C		2,732,500		2,133,378		1,208,993	6,074,871
182	Downtown CRA - Southside USD1 A		3,484,579		178,004		406,954	4,069,537
183	Downtonw CRA - Northwest USD1 B		2,598,494				2,438,033	5,036,527
184	Jacksonville Beach TID					6,919,959		6,919,959
185	JIA Area Redevelopment TID		1,043,488		342,381	4,500,000	3,865,690	9,751,559
186	Soutel/King Area CRA / TID		62,057				549,615	611,672
187	Arlington Area CRA / TID		113,093				441,190	554,283
191	Jacksonville Children's Commission	1,668,932	1,004,911	1	447,313	16,538,007	10,315,404	29,974,568
1A1	Community Development					75,000	120,000	195,000
1D1	Huguenot Park	462,772	425,957	2			31,357	920,088
1D2	Kathryn A. Hanna Park	763,041	949,732	2			51,874	1,764,649
1D8	Florida Boater Improvement Program		140,000					140,000
1D9	Sisters Creek Park Maint and Improv			145,913				145,913
1DA	Cecil Field Commerce Center	554,298	745,066	2			24,709	1,324,075
1DE	Cecil Field Trust		1,512,740					1,512,740
1H2	Spay and Neuter Rebate Trust	95,573	638,406				9,449	743,428
1H8	Disabled Parking Fines		494,686					494,686
1HA	Driver Education Safety Trust Fund					293,588		293,588
1I1	Better Jacksonville Debt Service				74,402,754			74,402,754
1L2	Code Enforcement Revolving Fund		1,009,000					1,009,000
1S1	Court Costs \$65 Fee	567,436	392,517	79,820			48,730	1,088,503
Total Special Revenue Funds		17,051,008	35,390,954	16,555,972	80,129,886	155,213,424	31,161,601	335,502,845

SPECIAL REVENUE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CONCURRENCY MANAGEMENT SYSTEM
 SUBFUND -- 112

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	625,488	310,958	323,700	4.1%	12,742
Miscellaneous Revenue	41,183	42,762	40,039	(6.4%)	(2,723)
Transfers From Other Funds	20,671	0	0		0
Fund Balance Appropriation	858,794	632,040	560,607	(11.3%)	(71,433)
TOTAL REVENUES	1,546,136	985,760	924,346	(6.2%)	(61,414)
EXPENDITURES					
Personnel Expenses	423,555	462,951	445,663	(3.7%)	(17,288)
Operating Expenses	83,408	187,075	192,116	2.7%	5,041
Capital Outlay	0	1	1	0.0%	0
Other Uses	335,733	335,733	286,566	(14.6%)	(49,167)
TOTAL EXPENDITURES	842,697	985,760	924,346	(6.2%)	(61,414)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	6	6	0

CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

BACKGROUND

This fund ensures the availability of public facilities (except traffic circulation and mass transit) and the adequacy of those facilities at adopted levels of service, concurrent with the impacts of development, and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes.

REVENUE

Charges for Services

The category represents fees collected including concurrency management fees, mobility plan management fees, and Duval County School Board fees.

Miscellaneous Revenue

This category represents anticipated interest earnings for fiscal year 2017-18.

Fund Balance Appropriation

This category represents the fund balance transfer necessary to balance the subfund to support concurrency management operations in FY17-18.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime, and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings (\$30,985) which offset some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$10,752 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category funds various items including but not limited to computer system maintenance, building allocation costs, and various supplies.

Other Uses

This category includes a \$249,401 charge for the City's indirect cost recovery study and a \$37,165 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap remains unchanged.

FAIR SHARE SECTOR AREAS TRANSP IMPR
SUBFUND -- 114

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	421,725	9,885,984	0	(100.0%)	(9,885,984)
Miscellaneous Revenue	254,339	4,960,629	666,116	(86.6%)	(4,294,513)
Transfers From Other Funds	10,245	0	0		0
TOTAL REVENUES	686,309	14,846,613	666,116	(95.5%)	(14,180,497)
EXPENDITURES					
Capital Outlay	929,204	17,566,226	833,059	(95.3%)	(16,733,167)
Transfers to Other Funds	20,671	0	0		0
Other Uses	0	(2,719,613)	(166,943)	(93.9%)	2,552,670
TOTAL EXPENDITURES	949,875	14,846,613	666,116	(95.5%)	(14,180,497)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**FAIR SHARE SECTOR AREAS TRANSPORTATION IMPROVEMENT
SUBFUND 114**

BACKGROUND

This fund currently houses Fund received from developments for transportation impacts through an adopted Fair Share assessment contract. Funds collected, pursuant to a Fair Share assessment contract, are assigned to the appropriate planning district sector account. Funding can be used for specific new or existing transportation projects which are located in the same sector for which the account was created and which will improve the level of service on roadways which serve or as reasonably related to the proposed development. The FY 18 budget includes available funding for project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

833,059

Project Title	FY 18 Approved
Braddock Road Sidewalk - New	86,541
Chaffee Road	587,035
Clyde Drive Sidewalk - New	39,967
Lansdowne Road Sidewalk - New	56,162
Lenox Ave Sidewalk - New	15,716
Mandarin Rd Sidewalk - New	999
San Jose Blvd Sidewalk - New	17,838
Shindler Drive Sidewalk - New	28,801

Other Uses

This category represents the amount of funds returned from closed projects and/or placed in a contingency that is being used to fund projects in the FY 18 CIP detailed above.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

AIR POLLUTION TAG FEE
SUBFUND -- 121

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	619,433	616,000	606,479	(1.5%)	(9,521)
Charges for Services	446	0	0		0
Miscellaneous Revenue	6,840	7,313	4,791	(34.5%)	(2,522)
Fund Balance Appropriation	171,743	3,273	134,241	4,001.5%	130,968
TOTAL REVENUES	798,461	626,586	745,511	19.0%	118,925
EXPENDITURES					
Personnel Expenses	404,634	415,041	399,302	(3.8%)	(15,739)
Operating Expenses	53,423	71,520	116,978	63.6%	45,458
Capital Outlay	0	85,000	53,370	(37.2%)	(31,630)
Other Uses	55,025	55,025	175,861	219.6%	120,836
TOTAL EXPENDITURES	513,081	626,586	745,511	19.0%	118,925

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	6	6	0

AIR POLLUTION TAG FEE SUBFUND 121

BACKGROUND

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

REVENUE

State Shared Revenue

This amount represents revenue from auto license air pollution control fees. The decrease is attributed to a decrease in anticipated revenue from auto license air pollution control fees to better reflect actual revenues.

Miscellaneous Revenue

This amount is made up of anticipated investment pool earnings for FY 17-18.

Fund Balance Appropriation

This amount represents the anticipated fund balance transfer necessary to balance the subfund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this sub fund is reflected in the budget as a decrease of \$16,738 in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Other Operating Expenses

This category is made of a various expenses including internal service charges, repairs and maintenance, and other various operating expenses. The net increase is being driven by repairs and maintenance of \$36,631 and IT Computer System Maintenance/Security of \$5,948 and other various small operating and internal service charges.

Capital Outlay

The category is for the purchase and maintenance of specialized equipment.

Other Uses

This category includes a \$88,932 charge for the City's indirect cost recovery study and a \$86,929 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

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AIR POLLUTION EPA - SEC 111.750
SUBFUND -- 127

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	767,875	603,521	531,521	(11.9%)	(72,000)
Miscellaneous Revenue	9,732	8,710	5,610	(35.6%)	(3,100)
Transfers From Other Funds	424,271	424,272	424,273	0.0%	1
Other Sources	0	0	0		0
TOTAL REVENUES	1,201,878	1,036,503	961,404	(7.2%)	(75,099)
EXPENDITURES					
Personnel Expenses	988,923	808,387	753,261	(6.8%)	(55,126)
Operating Expenses	137,775	72,455	79,993	10.4%	7,538
Capital Outlay	98,953	98,075	55,345	(43.6%)	(42,730)
Debt Service	0	0	0		0
Other Uses	57,586	57,586	72,805	26.4%	15,219
TOTAL EXPENDITURES	1,283,237	1,036,503	961,404	(7.2%)	(75,099)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	11	11	0
Part-Time Hours	4,160	4,160	0

AIR POLLUTION EPA SUBFUND 127

BACKGROUND

Municipal Code Section 111.750: The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

REVENUE

Intergovernmental Revenue

This amount represents the federal match for the Air Pollution Control EPA grant.

Miscellaneous Revenue

This amount is made up of anticipated investment pool earnings for FY 17-18.

Transfers From Other Funds

This amount represents a transfer from the General Fund – GSD (SF 011), which is the City's required match for the Air Pollution Control EPA grant.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

The net change in this category was mainly attributed to positions being filled at lower rates offset by an increase in workers compensation insurance due to a change in risk ratings along with the changes described above.

Operating Expenses

This category includes various expenses including internal service charges and other various operating expenses. The net increase is being driven by IT Computer System Maintenance/Security of \$3,064 and Fleet Vehicle Replacement allocation of \$3,891.

Capital Outlay

This amount is for the purchase and maintenance of specialized equipment.

Other Uses

This category includes a \$72,805 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

AMBIENT AIR MONITORING
SUBFUND -- 128

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	4,240	8,362	4,200	(49.8%)	(4,162)
Miscellaneous Revenue	224,186	5,243	3,905	(25.5%)	(1,338)
TOTAL REVENUES	228,426	13,605	8,105	(40.4%)	(5,500)
EXPENDITURES					
Operating Expenses	4,070	13,605	8,105	(40.4%)	(5,500)
Other Uses	219,189	0	0		0
TOTAL EXPENDITURES	223,259	13,605	8,105	(40.4%)	(5,500)

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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AMBIENT AIR MONITORING SUBFUND 128

BACKGROUND

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

REVENUES

Intergovernmental Revenue

This amount represents the expected grant revenues from the Florida State Department of Environmental Protection. The Environmental Quality Division receives 80% of all asbestos-related activity fees collected in Duval County.

Miscellaneous Revenue

This amount is made up of anticipated investment pool earnings for FY 18.

EXPENDITURES

Operating Expenses

This category includes travel and employee training. The expenses are contingent on available revenue; therefore, the decrease of \$5,500 is due to the decrease in revenue.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TDC - SEC 111.600 FS 125.104
 SUBFUND -- 132

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	7,216,816	7,342,307	7,900,000	7.6%	557,693
Miscellaneous Revenue	52,923	45,000	10,000	(77.8%)	(35,000)
Fund Balance Appropriation	750,000	0	0		0
TOTAL REVENUES	8,019,739	7,387,307	7,910,000	7.1%	522,693
EXPENDITURES					
Personnel Expenses	63,361	97,929	92,460	(5.6%)	(5,469)
Operating Expenses	6,265,678	7,144,310	6,309,609	(11.7%)	(834,701)
Transfers to Other Funds	0	0	1,500,000		1,500,000
Other Uses	2,861	145,068	7,931	(94.5%)	(137,137)
TOTAL EXPENDITURES	6,331,900	7,387,307	7,910,000	7.1%	522,693

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
Authorized Positions	1	1	0

TOURIST DEVELOPMENT COUNCIL SUBFUND 132

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

REVENUE

Tourist Development Tax

This category includes the estimated FY 18 revenue for the two cent tax levy on lodging provided by the TDC.

Miscellaneous Revenue

This category includes the FY 18 anticipated interest earnings.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$2,509 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made up almost entirely of a line item titled trust fund authorized expenditures. Trust fund authorized expenditures makes up \$6,263,987 of the total budget and accounts for all of the net reduction.

Transfers to Other Funds

The FY 18 budget includes a transfer, approved by the TDC, to the tourist development special revenue fund (SF 136).

Other Uses

This category includes a \$7,931 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

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TOURIST DEVELOPMENT SPECIAL REVENUE
 SUBFUND -- 136

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	1,500,000		1,500,000
TOTAL REVENUES	0	0	1,500,000		1,500,000
EXPENDITURES					
Other Uses	0	0	1,500,000		1,500,000
TOTAL EXPENDITURES	0	0	1,500,000		1,500,000

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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TOURIST DEVELOPMENT SPECIAL REVENUE SUBFUND 136

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. This is an all-years subfund used by the TDC and should not house annual operating revenue or expenditures.

REVENUE

Transfers From Other Funds

The FY 18 budget includes a transfer, approved by the TDC, from the tourist development's annual operating fund (SF 132).

EXPENDITURES

Other Uses

The funding from the TDC operating fund (SF 132) is being placed in a contingency for future appropriation.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM
 SUBFUND -- 141

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	6,987,124	4,693,981	5,251,269	11.9%	557,288
Miscellaneous Revenue	168,049	204,131	0	(100.0%)	(204,131)
Transfers From Component Units	386,568	0	9,851,445		9,851,445
TOTAL REVENUES	7,541,741	4,898,112	15,102,714	208.3%	10,204,602
EXPENDITURES					
Capital Outlay	1,967,963	349,253	9,851,445	2,720.7%	9,502,192
Grants, Aids & Contributions	7,065,825	4,548,859	5,251,269	15.4%	702,410
TOTAL EXPENDITURES	9,033,788	4,898,112	15,102,714	208.3%	10,204,602

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND 141

BACKGROUND

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

REVENUE

State Shared Revenue

This represents 50% of the 5th and 6th Cent Gas Tax revenues estimate for FY 18, per 2013-820-E municode section 799.101.

Transfers From Component Units

This category includes the tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the Jacksonville Transit Authority. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This amount represents the utilization of the Transfers From Component Units as described above. This funding will be used to fund a portion of the FY 18 Capital Improvement Plan (CIP). Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 18 Approved
Roadway Safety Project - Pedestrian Crossings	21,895
Railroad Crossings	75,000
Roadway Resurfacing	9,754,550
	9,851,445

Grants, Aids & Contributions

This category houses the pass-through of intergovernmental revenue based upon 50% of the 5th and 6th Cent Gas tax revenues in accordance of the Better Jacksonville Plan Interlocal agreement between the City and the Jacksonville Transit Authority. Funds are transferred to a fiscal agent for the payment of debt service.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION
SUBFUND -- 142

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	82,876,082	82,581,972	91,222,241	10.5%	8,640,269
Miscellaneous Revenue	73,693	0	0		0
TOTAL REVENUES	82,949,774	82,581,972	91,222,241	10.5%	8,640,269
EXPENDITURES					
Grants, Aids & Contributions	84,183,762	82,581,972	91,222,241	10.5%	8,640,269
TOTAL EXPENDITURES	84,183,762	82,581,972	91,222,241	10.5%	8,640,269

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

BACKGROUND

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE

Other Taxes

The category includes the FY 18 estimated revenues to be generated from the local option half-cent sales tax.

EXPENDITURES

Grants, Aids & Contributions

This category houses the pass-through of the local option half-cent sales tax for transportation to the JTA. The funding will be used to make debt service payments and support mass transit operations.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

LOCAL OPTION GAS TAX (SEC 111.515)
 SUBFUND -- 143

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	30,392,691	30,456,667	30,413,360	(0.1%)	(43,307)
Miscellaneous Revenue	25,530	0	0		0
Transfers From Component Units	446,936	0	5,068,893		5,068,893
Fund Balance Appropriation	42,324,476	0	0		0
TOTAL REVENUES	73,189,634	30,456,667	35,482,253	16.5%	5,025,586
EXPENDITURES					
Capital Outlay	200,348	5,076,111	5,068,893	(0.1%)	(7,218)
Grants, Aids & Contributions	30,251,680	25,380,556	30,413,360	19.8%	5,032,804
TOTAL EXPENDITURES	30,452,028	30,456,667	35,482,253	16.5%	5,025,586

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

LOCAL OPTION GAS TAX SUBFUND 143

BACKGROUND

Municipal Code Section 111.515: The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, five-cents of the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy. The City will retain one-cent of the gas tax for City use as described in Ordinance 2013-280-E.

REVENUE

Other Taxes

This is the estimated FY 18 revenue to be received from the local option six-cent gas tax.

Transfers From Component Units

This category houses the tax revenue received by the City which is sent to a fiscal agent per the Interlocal agreement with the Jacksonville Transit Authority. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This amount represents the City's one-cent of the gas tax as detailed above. This funding will be used to fund a portion of the FY 18 Capital Improvement Plan (CIP). Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

5,068,893

Project Title	FY 18 Approved
Traffic Street Lights (mast arm paint)	75,000
Traffic Calming	150,000
Roadway Safety Project - Pedestrian Crossings	278,105
Sidewalk/Curb Construction and Repair	755,949
Roadway Sign Stripe and Signal	1,350,000
Cntywd Intersection Imp & Bridge Rehab - Bridges	2,459,839

Grants Aids & Contributions

This category houses the pass-through funds to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

HAZARDOUS WASTE PROGRAM
SUBFUND -- 154

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	396,341	394,090	406,700	3.2%	12,610
Miscellaneous Revenue	9,259	9,612	5,342	(44.4%)	(4,270)
Fund Balance Appropriation	85,171	13,696	23,298	70.1%	9,602
TOTAL REVENUES	490,772	417,398	435,340	4.3%	17,942
EXPENDITURES					
Personnel Expenses	217,250	257,520	249,910	(3.0%)	(7,610)
Operating Expenses	63,466	92,377	98,423	6.5%	6,046
Capital Outlay	9,326	1	1	0.0%	0
Other Uses	67,500	67,500	87,006	28.9%	19,506
TOTAL EXPENDITURES	357,542	417,398	435,340	4.3%	17,942

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	5	5	0

HAZARDOUS WASTE PROGRAM SUBFUND 154

BACKGROUND

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts, and sources of hazardous waste generated by generators and companies.

REVENUE

Charges for Services

This amount represents revenue from hazardous waste fees.

Miscellaneous Revenue

This amount is made up of anticipated investment pool earnings for FY 18.

Fund Balance Appropriation

This amount represents the anticipated fund balance transfer necessary to balance the subfund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase, non-uniformed employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Operating Expenses

This category is made of various expenses including internal service charges, contractual service charges, a supervision allocation for staff time from the Gas Storage Tank Inspection subfund (SF 15M), and other various operating expenses. The net decrease is being driven by other operating supplies-printer/copier of \$4,847 and miscellaneous service and charges of \$2,000 which is offset by reductions in other line items.

Other Uses

This category includes a \$68,023 charge for the City's indirect cost recovery study and a \$18,983 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

ALCOHOL & OTHER DRUG ABUSE-SEC 111.230
 SUBFUND -- 156

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	0	38,154	101,603	166.3%	63,449
Miscellaneous Revenue	0	0	121,851		121,851
Fund Balance Appropriation	0	0	(166,161)		(166,161)
TOTAL REVENUES	0	38,154	57,293	50.2%	19,139
EXPENDITURES					
Operating Expenses	0	0	(7,447)		(7,447)
Transfers to Other Funds	0	38,154	64,740	69.7%	26,586
TOTAL EXPENDITURES	0	38,154	57,293	50.2%	19,139

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

ALCOHOL AND OTHER DRUG ABUSE SUBFUND 156

BACKGROUND

Municipal Code Section 111.230: Funds collected under F.S 939.017 and 893.165 are deposited into this all-years fund. These monies, together with any interest earned or accrued in the fund, shall be used to support Duval County based substance abuse programs which meet the Florida Department of Children and Families standards of qualifications for such programs.

REVENUE

Fines and Forfeits

This represents the appropriation of available revenue and anticipated FY 18 revenue to fund the FY 18 transfer to the Court Costs \$65 fee subfund (SF 1S1). Additionally, this is making an all years adjustment to offset the removal of a fund balance appropriation that should not have been placed in this all-years fund.

Miscellaneous Revenue

This represents available revenue funding to help offset the removal of a fund balance appropriation that should not have been placed in this all-years fund.

Fund Balance Appropriation

This represents the de-authorization of a FY 2007 fund balance appropriation that should not have been placed in this all-years fund.

EXPENDITURES

Operating Expenses

This represents the de-authorization of budgetary capacity to help offset the removal of a fund balance appropriation that should not have been placed in this all-years fund.

Transfers to Other Funds

This represents the transfer to the juvenile drug court within the Court Costs \$65 fee subfund (SF 1S1). After reviewing the cash in this fund and correcting the fund balance appropriation discussed above, there is sufficient funding for the FY 18 transfer. However, future funding from will be limited to the estimated annual revenue.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

BUILDING INSPECTION
SUBFUND -- 159

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	15,006,787	14,259,955	15,365,602	7.8%	1,105,647
Fines and Forfeits	214,545	186,630	232,706	24.7%	46,076
Miscellaneous Revenue	573,524	216,556	153,693	(29.0%)	(62,863)
Fund Balance Appropriation	121,493	0	0		0
TOTAL REVENUES	15,916,349	14,663,141	15,752,001	7.4%	1,088,860
EXPENDITURES					
Personnel Expenses	9,296,899	9,431,184	10,134,202	7.5%	703,018
Operating Expenses	2,142,424	2,705,392	3,300,318	22.0%	594,926
Capital Outlay	15,573	2	27,230	361,400.0%	27,228
Transfers to Other Funds	2,520,674	0	0		0
Other Uses	702,541	2,526,563	2,290,251	(9.4%)	(236,312)
TOTAL EXPENDITURES	14,678,112	14,663,141	15,752,001	7.4%	1,088,860

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	136	145	9
Part-Time Hours	2,600	2,600	0

BUILDING INSPECTION SUBFUND 159

BACKGROUND

The Building Inspection fund houses the finances of the Building and Inspection Division within Planning and Development, the activity within Fire and Rescue which deals with new construction fire plans review and the portion of the Developmental Services Division within Planning and Development that supports new construction. The activities within this fund are responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. Their primary role is to ensure the safety of buildings and related landscapes by performing inspections and enforcing fire, building, electrical, plumbing, mechanical, and other related city codes. In addition, the activities perform reviews of various permit applications and plans examination.

REVENUE

Charges for Services

This category houses the various inspection fees collected by this sub-fund related to construction. The largest of which are building inspections fees, electrical, building permit review, plumbing, mechanical inspections fees, fire plans review and re-inspection fees. The various increases in revenue reflect the current trend in rising construction rates.

Fines and Forfeits

This category includes fines issued for various reinstatement fees and code violations.

Miscellaneous Revenue

This category includes various small miscellaneous revenues including anticipated interest earnings for FY 18 and revenue generated for printed materials.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the costs for adding nine additional positions as well as several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offset some of the costs for the nine additional positions and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$142,570 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several larger expenditures including \$331,769 for the replacement of IT equipment, \$349,011 for the replacement of vehicles, \$391,805 for facility costs, \$562,500 in IT system development charge for the development of an Enterprise Land Use Management system, and \$1,103,488 for IT computer system maintenance and security. The net increase is being driven by the \$562,500 in IT system development.

Capital Outlay

This amount represents funding to purchase a large-bed scanner needed for document imaging in the Planning and Development Department.

Other Uses

This category includes a \$753,675 charge for the City's indirect cost recovery study, a \$786,978 operating contingency and a \$749,598 cash carryover.

AUTHORIZED POSITION CAP

The overall authorized position cap has increased by nine positions:

Fire and Rescue

One position was transferred during FY 17 from Planning and Development and one position transferred from the Fire Prevention General Fund - GSD (SF 011) to Fire Plans Review (SF 159) as part of the budget process to assist with building fire inspections.

Planning and Development

The authorized employee cap increased by a net of eight positions during FY 17. Ordinance 2016-734-E added five positions, 2017-267-E added four positions, and one position was transferred to Fire and Rescue. Part-time hours remain unchanged.

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TREE PROTECTION FUND - SEC 111.760
 SUBFUND -- 15F

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	211,290	0	0		0
Miscellaneous Revenue	1,475,934	269,750	410,497	52.2%	140,747
Transfers From Other Funds	392	0	0		0
Fund Balance Appropriation	92,478	0	0		0
TOTAL REVENUES	1,780,094	269,750	410,497	52.2%	140,747
EXPENDITURES					
Personnel Expenses	0	0	51,997		51,997
Operating Expenses	827,831	269,750	358,500	32.9%	88,750
TOTAL EXPENDITURES	827,831	269,750	410,497	52.2%	140,747

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
Authorized Positions	0	1	1

TREE PROTECTION FUND SUBFUND 15F

BACKGROUND

The City of Jacksonville's Tree Protection and Related Expenditures Trust Fund provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760 the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty five percent of the budgeted amounts for tree maintenance within the Public Works Department. This is an all years subfund.

REVENUES

Miscellaneous Revenue

This amount represents an appropriation of interest earnings to cover expenditures for FY 18 within this all-years subfund.

EXPENDITURES

Personnel Expenses

This amount represents salary and benefits for one City Arborist position authorized by Ordinance 2017-398-E, which amends Municipal Code Section 111.760 to allow source of funding for employee.

Operating Expenses

This amount represents the value of 25% of the budgeted tree maintenance funding within various Public Works activities. The change is tied directly to increases or decreases to that funding.

AUTHORIZED POSITION CAP

The authorized cap was increased by one position for a City Arborist to exclusively focus on the planting of trees and other activities directly supporting planting projects pursuant to Ordinance 2017-398-E.

VETERINARY SERVICES - SEC 111.455
 SUBFUND -- 15G

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	129,390	121,000	132,500	9.5%	11,500
Fines and Forfeits	0	10	10	0.0%	0
Miscellaneous Revenue	4,105	1,500	1,595	6.3%	95
Fund Balance Appropriation	60,214	0	0		0
TOTAL REVENUES	193,709	122,510	134,105	9.5%	11,595
EXPENDITURES					
Operating Expenses	105,531	122,510	134,105	9.5%	11,595
TOTAL EXPENDITURES	105,531	122,510	134,105	9.5%	11,595

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

VETERINARY SERVICES SUBFUND 15G

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenue is derived from a portion of animal licenses and permits to assist in paying for costs associated with in-house veterinarian services to support impounded and distressed animals sheltered during any holding period or while waiting for adoption/placement. This is an “all years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category represents revenue from animal licenses and permits.

Miscellaneous Revenue

This category represents fees for euthanasia certification classes.

EXPENDITURES

Operating Expenses

This category is made of various expenses including professional services, chemical drugs, and other operating supplies. The net increase is driven by an increase in chemical in drugs due to an increase in animal intake needs, which is offset by other line items.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

COURT COST COURTHOUSE TRUST-SEC 111.380
 SUBFUND -- 15T

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	2,914,478	3,158,567	2,800,000	(11.4%)	(358,567)
Miscellaneous Revenue	6,117	6,099	0	(100.0%)	(6,099)
Transfers From Other Funds	0	252,116	526,056	108.7%	273,940
TOTAL REVENUES	2,920,594	3,416,782	3,326,056	(2.7%)	(90,726)
EXPENDITURES					
Operating Expenses	796,504	789,642	700,000	(11.4%)	(89,642)
Debt Service	2,379,949	2,627,140	2,626,056	0.0%	(1,084)
TOTAL EXPENDITURES	3,176,453	3,416,782	3,326,056	(2.7%)	(90,726)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

COURT COST COURTHOUSE TRUST SUBFUND 15T

BACKGROUND

Per Municipal Code Section 111.380, as a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17 of the Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. Pursuant to Section 634.102 of the Municipal Code, no less than 25% of the \$30 fee shall be spent on maintenance. This is an "all years" sub-fund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category represents the anticipated court facilities surcharge revenue as described above.

Transfers from Other Funds

The remaining revenue, after the 25% maintenance costs, is unable to pay the FY 18 debt service. Therefore, the General Fund – GSD (SF 011) has made a contribution to this fund to balance the budget.

EXPENDITURES

Operating Expenses

This category represents the required 25% of revenues that must be used for maintenance. The costs for maintaining the courthouse complex reside in the public buildings internal service fund and are allocated to this fund via an internal service charge.

Debt Service

This category houses both the FY 18 principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue associated with the Courthouse Complex bond issue.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours within this subfund.

RECORDING FEES TECHNOLOGY - SEC 111.388
 SUBFUND -- 15U

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,423,944	1,320,522	1,461,575	10.7%	141,053
Miscellaneous Revenue	4,422	0	3,855		3,855
Fund Balance Appropriation	0	63,164	183,995	191.3%	120,831
TOTAL REVENUES	1,428,366	1,383,686	1,649,425	19.2%	265,739
EXPENDITURES					
Operating Expenses	1,058,088	1,266,786	1,457,275	15.0%	190,489
Capital Outlay	0	116,900	192,150	64.4%	75,250
TOTAL EXPENDITURES	1,058,088	1,383,686	1,649,425	19.2%	265,739

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

RECORDING FEES TECHNOLOGY SUBFUND 15U

BACKGROUND

This fund receives \$2 for each page recorded into the Official Record by the Clerk of the Courts pursuant to Florida Statute 28.24(12) (e) (1). These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1) (f) (2). Funding is disbursed once the three parties mutually agree upon the distribution of funds pursuant to Section 111.388 of the Municipal Code.

REVENUE

Charges for Services

This category represents the estimated fiscal year 2017-18 technology recording fee tied to the recording of deeds and mortgages.

Miscellaneous Revenue

This category includes estimated interest income and tenant revenue for FY18.

Fund Balance Appropriation

This category represents a fund balance appropriation to cover the additional requests from the three parties including the implementation of a case tracking system, replacement of video conference equipment, replacement of case management software, and various other items.

EXPENDITURES

The table below shows the budgetary balances for each of the three parties.

	\$566,395	\$552,447	\$530,583	\$1,649,425
Expenditures	Courts	State Attorney	Public Defender	Total
Technology Refresh / Computer System Maintenance & Security	286,996	422,447	132,957	842,400
Professional & Contractual Services	80,000	5,000	-	85,000
Other Operating Expenses	159,399	25,600	344,876	529,875
Capital Outlay	40,000	99,400	52,750	192,150

Operating Expenses

This category includes funds to be used on the technology costs for the State Courts, State Attorney, and Public Defender. This includes funding for technology / equipment replacement and computer system maintenance / security costs. In addition, this category also includes the FY17-18 estimated ongoing professional / contractual services costs as well as various operating costs including hardware/software licensing and maintenance agreements and software and computer items under \$1,000.

Capital Outlay

This category includes funding \$99,399 within the State Attorney for computer equipment and software to implement a case tracking system, \$52,749 within the Public Defender for the replacement of video conference equipment and the replacement of case management software, and \$39,999 within the Courts for computer equipment and software.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TEEN COURT PROGRAMS TRUST - SEC 111.375
 SUBFUND -- 15V

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	294,977	297,794	297,794	0.0%	0
Miscellaneous Revenue	5,808	5,094	3,413	(33.0%)	(1,681)
Transfers From Other Funds	55,000	55,000	55,000	0.0%	0
Fund Balance Appropriation	87,693	31,762	57,125	79.9%	25,363
TOTAL REVENUES	443,479	389,650	413,332	6.1%	23,682
EXPENDITURES					
Personnel Expenses	260,188	316,159	320,378	1.3%	4,219
Operating Expenses	67,655	73,491	69,137	(5.9%)	(4,354)
Other Uses	0	0	23,817		23,817
TOTAL EXPENDITURES	327,844	389,650	413,332	6.1%	23,682

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	6	6	0

TEEN COURT PROGRAMS TRUST SUBFUND 15V

BACKGROUND

Per Municipal Code Section 111.375, this program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program, the Teen Court Truancy Program has been developed in a truancy reduction effort. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court Programs. As a result of Ordinance 2006-1066-E, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUE

Fines and Forfeits

This category represents the estimated revenues funded by a \$3 fee charged pursuant to Florida Statute 938.19.

Miscellaneous Revenue

This category includes estimated interest income and tenant revenue for FY18.

Transfers from Other Funds

This is a transfer from the General Fund – GSD (SF 011) for the Neighborhood Accountability Board.

Fund Balance Appropriation

This amount represents the anticipated fund balance transfer necessary to balance the subfund.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for FY17-18 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$13,009 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes \$55,000 for the Neighborhood Accountability Board teaching life empowerment skills to youth within the programs. This category also includes funding for computer system maintenance, local mileage / gas to get personnel to the clients in need, and various supplies.

Other Uses

This category includes a \$23,817 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap remains unchanged.

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For Easier Viewing of Data and Tables For Those
Using Non-Electronic Versions of This Document



LIBRARY CONF FACILITY TRUST-SEC 111.830
 SUBFUND -- 15W

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	(250,837)	0	0		0
Miscellaneous Revenue	296,540	276,622	328,986	18.9%	52,364
TOTAL REVENUES	45,703	276,622	328,986	18.9%	52,364
EXPENDITURES					
Personnel Expenses	163,617	201,743	214,444	6.3%	12,701
Operating Expenses	54,899	56,379	85,020	50.8%	28,641
Capital Outlay	6,973	18,500	13,737	(25.7%)	(4,763)
Other Uses	0	0	15,785		15,785
TOTAL EXPENDITURES	225,490	276,622	328,986	18.9%	52,364

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	3	3	0
Part-Time Hours	3,328	3,328	0

LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W

BACKGROUND

The Library Conference Facility Trust was established per Ordinance 2006-237-E is governed by Municipal Section 111.830. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from the prior fiscal year. The clean-up of an all years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the all year's balances to determine the proposed "changes" to the all year's appropriations.

REVENUE

Miscellaneous Revenue

This category includes estimated interest income and rental of city facilities.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, due to the filling of a recently vacated position, and the hiring of a new employee at a salary higher than previously budgeted amount.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is offset by various employees within the sub-fund electing more expensive health insurance premiums for FY 17-18 compared to the previous year. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City

Operating Expenses

This category is made of various small items and several large expenditures including \$22,500 for security/guard service, \$20,000 for contractual service, \$14,000 for hardware/software maintenance and licenses, \$12,860 for advertising and promotion, \$10,000 for repairs and maintenance and \$5,000 for furniture and equipment under \$1,000.

Capital Outlay

Capital funding was provided to purchase office furniture and equipment.

Other Uses

This category includes a \$15,785 for operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

EMERGENCY INCIDENTS (EOC)
 SUBFUND -- 165

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	7,000,000		7,000,000
TOTAL REVENUES	0	0	7,000,000		7,000,000
EXPENDITURES					
Other Uses	0	0	7,000,000		7,000,000
TOTAL EXPENDITURES	0	0	7,000,000		7,000,000

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**EMEGENCY INCIDENTS - EOC
SUBFUND 165**

BACKGROUND

This fund houses the City's costs, FEMA and State reimbursements for emergency incidents such as a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature.

REVENUE

Transfers From Other Funds

This represents a transfer from the General Fund – GSD (SF 011) for the City's "estimated" non-reimbursable costs related to Hurricane Matthew.

EXPENDITURES

Other Uses

The funding, discussed above, is being placed in a contingency until the final costs and offsetting Federal / State reimbursement amounts are known. Any residual balance will be returned to the General Fund – GSD.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

9-1-1 EMERGENCY USER FEE - SEC 111.320
 SUBFUND -- 171

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	4,570,219	4,084,933	4,169,073	2.1%	84,140
Miscellaneous Revenue	70,732	71,069	41,647	(41.4%)	(29,422)
TOTAL REVENUES	4,640,951	4,156,002	4,210,720	1.3%	54,718
EXPENDITURES					
Personnel Expenses	291,748	292,906	277,339	(5.3%)	(15,567)
Operating Expenses	3,804,575	3,863,095	3,900,829	1.0%	37,734
Capital Outlay	0	1	1	0.0%	0
Other Uses	0	0	32,551		32,551
TOTAL EXPENDITURES	4,096,323	4,156,002	4,210,720	1.3%	54,718

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	5	5	0

9-1-1 EMERGENCY USER FEE SUBFUND 171

BACKGROUND

Municipal Code Section 111.320 and F.S 365.171: The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section."

REVENUE

Charges for Services

This category houses the landline fee of \$0.44 paid each month and a monthly wireless fee and a prepaid cellphone fee of \$0.40.

Miscellaneous Revenue

This category includes estimated interest income and tenant revenue for FY18.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$4,379 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.9 million for miscellaneous – intra-department. This expense is a revenue item within the Sheriff's Office and the Fire and Rescue Department for reimbursement of call takers salaries. The Sheriff's Office will receive \$1.6 million and the Fire and Rescue Department will receive \$300,000. The large expenditures also include \$737,300 for telephone and data lines, \$422,200 for repairs and maintenance, \$420,280 for telephone translation services, data co-location service and the allocation of the beaches call taker salaries and \$330,819 for hardware/software maintenance and licenses.

Other Uses

This category includes a \$32,551 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

9-1-1 EMERGENCY USER FEE CAPITAL
SUBFUND -- 173

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	0	235,000		235,000
Miscellaneous Revenue	48,399	265,000	0	(100.0%)	(265,000)
TOTAL REVENUES	48,399	265,000	235,000	(11.3%)	(30,000)
EXPENDITURES					
Capital Outlay	507,976	265,000	235,000	(11.3%)	(30,000)
TOTAL EXPENDITURES	507,976	265,000	235,000	(11.3%)	(30,000)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**9-1-1 EMERGENCY USER FEE CAPITAL
SUBFUND 173**

BACKGROUND

This fund has remained after the landline and wireless fees were combined into one fund in fiscal year 2008 - 2009. The funds remaining are now used for capital purchases. This is an all years' fund.

REVENUE

Charges for Services

This category includes the appropriation of available revenue to purchase servers in FY 18.

EXPENDITURES

Capital Outlay

Capital funding has been provided to purchase servers.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

DOWNTOWN CRA - NORTHEAST USD1 C
 SUBFUND -- 181

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	2,088,420	2,107,679	2,337,509	10.9%	229,830
Miscellaneous Revenue	197,908	922,884	1,101,734	19.4%	178,850
Transfers From Other Funds	3,688,833	3,287,712	2,635,628	(19.8%)	(652,084)
Fund Balance Appropriation	2,554,999	0	0		0
TOTAL REVENUES	8,530,161	6,318,275	6,074,871	(3.9%)	(243,404)
EXPENDITURES					
Operating Expenses	3,424,138	3,347,928	2,732,500	(18.4%)	(615,428)
Debt Service	2,141,910	2,136,129	2,133,378	(0.1%)	(2,751)
Grants, Aids & Contributions	180,750	0	0		0
Transfers to Other Funds	75,000	834,218	1,208,993	44.9%	374,775
TOTAL EXPENDITURES	5,821,798	6,318,275	6,074,871	(3.9%)	(243,404)

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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DOWNTOWN CRA - NORTHEAST USD1 C SUBFUND 181

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northeast Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northeast USD1 C Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

Miscellaneous Revenue

This represents scheduled repayments for previously approved economic development loans within the tax increment district including 11E and Carling.

Transfers From Other Funds

This amount represents the remaining FY 18 balance in the Downtown CRA – Northwest USD1 B (SF 183) that is being transferred to help cover the costs of this fund.

EXPENDITURES

Operating Expenses

This category includes: \$800,000 for the Vestcor loan payment to the City's Self-Insurance fund (SF 561) for the Lynch building / 11E redevelopment project, \$1,830,500 to fund the subsidy paid to MPS for the arena and sports complex garages, \$7,000 to fund the GSP Community Revitalization Program and \$95,000 to make the payment for the Kraft Food (Maxwell House) economic development grant.

Debt Service

This is the debt service paid from the TID for the 2006 bond issue for the Carling.

Transfers to Other Funds

This category represents a \$1,131,493 loan repayment to the General Fund – GSD for the FY 17 loan, a \$75,000 transfer to the Community Development fund (SF 1A1) for repayment of a CDBG loan for the Museum of Contemporary Art, and \$2,500 payment for the CRA annual independent audit.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

DOWNTOWN CRA - SOUTHSIDE USD1 A
 SUBFUND -- 182

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	3,456,811	3,605,722	4,069,537	12.9%	463,815
Fund Balance Appropriation	2,100,000	0	0		0
TOTAL REVENUES	5,556,811	3,605,722	4,069,537	12.9%	463,815
EXPENDITURES					
Operating Expenses	1,052,215	2,766,922	3,484,579	25.9%	717,657
Debt Service	176,858	178,004	178,004	0.0%	0
Grants, Aids & Contributions	0	250,000	0	(100.0%)	(250,000)
Transfers to Other Funds	3,069,594	410,796	406,954	(0.9%)	(3,842)
TOTAL EXPENDITURES	4,298,667	3,605,722	4,069,537	12.9%	463,815

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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DOWNTOWN CRA - SOUTHSIDE USD1 A SUBFUND 182

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA – Southside USD1 A Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category represents \$1,994,079 for the JEA Southside Generating Station Public Infrastructure, \$675,000 for the Peninsula REV grant payment, \$375,000 for the Strand REV grant payment, \$185,000 for the San Marco Place REV grant payment and \$8,000 for the Sunguard REV grant payment. It also includes \$147,500 for consulting services for the consolidated downtown DRI and \$100,000 for the One Call Commercial Revitalization Incentive.

Debt Service

This is the debt service paid from the TID for the 2005 bond issue for the Strand / RAMCO.

Transfers to Other Funds

This amount represents a transfer to the General Fund – GSD (SF 011) to cover administrative costs of the CRA and a \$2,500 transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

DOWNTOWN CRA - NORTHWEST USD1 B
 SUBFUND -- 183

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	3,623,511	4,752,708	5,036,527	6.0%	283,819
Transfers From Other Funds	394,911	0	0		0
TOTAL REVENUES	4,018,422	4,752,708	5,036,527	6.0%	283,819
EXPENDITURES					
Operating Expenses	0	2,596,489	2,598,494	0.1%	2,005
Transfers to Other Funds	2,429,615	2,156,219	2,438,033	13.1%	281,814
TOTAL EXPENDITURES	2,429,615	4,752,708	5,036,527	6.0%	283,819

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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DOWNTOWN CRA - NORTHWEST USD1 B SUBFUND 183

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northwest USD1 B Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes a \$1,900,000 subsidy paid to Metropolitan Parking Solutions for the Arena and Sports Complex garages, \$360,000 for the Hall Mark / 220 Riverside Ave recapture enhanced value grant payment, \$325,000 for the Pope and Land / Brooklyn Riverside Apts recapture enhanced value grant payment and \$13,494 for the JTA / Fidelity Parking Lease.

Transfers to Other Funds

This amount represents a transfer to the Downtown CRA – Northwest USD1 C (SF 181) to cover a portion of the costs of that fund and a \$2,500 transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

JACKSONVILLE BEACH TID
SUBFUND -- 184

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	6,011,799	6,446,045	6,919,959	7.4%	473,914
TOTAL REVENUES	6,011,799	6,446,045	6,919,959	7.4%	473,914
EXPENDITURES					
Grants, Aids & Contributions	6,011,799	6,446,045	6,919,959	7.4%	473,914
TOTAL EXPENDITURES	6,011,799	6,446,045	6,919,959	7.4%	473,914

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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JACKSONVILLE BEACH TAX INCREMENT DISTRICT SUBFUND 184

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment Districts, including USD2 A and USD2 B, receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues are collected and passed back to the beaches communities per the interlocal agreement.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district. Per the interlocal agreement, Jacksonville Beach's millage rate shall be 3.2907 mills less than the General Service District rate. The USD2 levy is 71.24% of the 11.4419 mill rate levied county-wide.

EXPENDITURES

Grants, Aids and Contributions

These are the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district which are passed back to the beaches communities.

- \$4,147,480 Jacksonville Beach USD2 A
- \$2,772,479 Jacksonville Beach USD2 B

JIA AREA REDEVELOPMENT TID
SUBFUND -- 185

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	8,361,067	8,979,358	9,751,559	8.6%	772,201
Transfers From Other Funds	8,447	0	0		0
Fund Balance Appropriation	1,590,000	123,098	0	(100.0%)	(123,098)
TOTAL REVENUES	9,959,514	9,102,456	9,751,559	7.1%	649,103
EXPENDITURES					
Operating Expenses	759,945	908,442	1,043,488	14.9%	135,046
Debt Service	562,979	476,805	342,381	(28.2%)	(134,424)
Grants, Aids & Contributions	0	0	4,500,000		4,500,000
Transfers to Other Funds	7,400,000	3,200,000	3,302,500	3.2%	102,500
Other Uses	0	4,517,209	563,190	(87.5%)	(3,954,019)
TOTAL EXPENDITURES	8,722,924	9,102,456	9,751,559	7.1%	649,103

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

JIA AREA REDEVELOPMENT TAX INCREMENT DISTRICT SUBFUND 185

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the JIA Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This amount represents various operating expenses including travel, training, dues and advertising as well as \$952,000 for QTI and Rev grant payments. It also represents the administrative costs of the CRA which are allocated to the fund from the Office of Economic Development.

Debt Service

This is the debt service paid from the TID for the 2014 bond refunding for RAMCO.

Grants, Aids and Contributions

This category includes the FY18 funding for the I-95 / Airport Road Interchange project approved by Ordinance 2017-176-E.

Transfers to Other Funds

This amount represents a \$3,300,000 transfer to the JIA CRA capital project fund (SF 32T) for the Armsdale Road / Duval Road improvement project. It also represents a \$2,500 transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

Other Uses

This amount represents the remaining balance in the CRA that has been placed in a contingency for future appropriation for plan authorized projects.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SOUTEL/KING AREA CRA / TID
 SUBFUND -- 186

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	506,351	518,041	611,672	18.1%	93,631
Fund Balance Appropriation	1,471,106	0	0		0
TOTAL REVENUES	1,977,457	518,041	611,672	18.1%	93,631
EXPENDITURES					
Operating Expenses	0	85,267	62,057	(27.2%)	(23,210)
Transfers to Other Funds	1,852,457	0	2,500		2,500
Other Uses	0	432,774	547,115	26.4%	114,341
TOTAL EXPENDITURES	1,852,457	518,041	611,672	18.1%	93,631

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

SOUTEL / KING AREA TAX INCREMENT DISTRICT SUBFUND 186

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Soutel / King Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category represents various operating expenses including legal internal service costs, travel, training, dues and advertising. It also represents administrative costs of the CRA which are allocated to the fund from the Office of Economic Development (\$52,795).

Transfers to Other Funds

This category represents a transfer to the General Fund - GSD for the cost of the annual independent financial audit of the CRA.

Other Uses

This category represents remaining balance in the CRA that has been placed in a contingency for future appropriation for plan authorized projects.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

ARLINGTON AREA CRA / TID
SUBFUND -- 187

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Property Taxes	0	343,527	554,283	61.4%	210,756
TOTAL REVENUES	0	343,527	554,283	61.4%	210,756
EXPENDITURES					
Operating Expenses	0	91,514	113,093	23.6%	21,579
Transfers to Other Funds	0	0	441,190		441,190
Other Uses	0	252,013	0	(100.0%)	(252,013)
TOTAL EXPENDITURES	0	343,527	554,283	61.4%	210,756

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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ARLINGTON AREA CRA / TAX INCREMENT DISTRICT SUBFUND 187

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Renew Arlington Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Arlington Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Other Operating Expenses

This category represents various operating expenses including legal internal service costs related to the CRA, professional services, travel, training, dues and advertising. Also included is \$52,795 for administrative costs of the CRA which is allocated to the fund from the Office of Economic Development and \$50,000 for a façade grant program to provide funding to provide commercial or retail façade funding assistance for existing businesses for renovation on the front and sides of buildings visible to public streets.

Transfers to Other Funds

This category represents transfers of \$438,690 for Complete Streets projects in accordance with the redevelopment plan and \$2,500 for the cost of the annual independent financial audit of the CRA.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

JAX CHILDRENS COMMISSION/JOURNEY
SUBFUND -- 191

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	393,477	389,409	114,525	(70.6%)	(274,884)
Transfers From Other Funds	23,426,294	23,189,689	29,860,043	28.8%	6,670,354
Fund Balance Appropriation	751,848	732,630	0	(100.0%)	(732,630)
TOTAL REVENUES	24,571,618	24,311,728	29,974,568	23.3%	5,662,840
EXPENDITURES					
Personnel Expenses	2,793,332	2,967,841	1,668,932	(43.8%)	(1,298,909)
Operating Expenses	744,413	870,732	1,004,911	15.4%	134,179
Capital Outlay	0	2	1	(50.0%)	(1)
Debt Service	483,030	492,666	447,313	(9.2%)	(45,353)
Grants, Aids & Contributions	18,750,518	19,939,693	16,538,007	(17.1%)	(3,401,686)
Transfers to Other Funds	1,367,098	40,794	40,794	0.0%	0
Other Uses	0	0	10,274,610		10,274,610
TOTAL EXPENDITURES	24,138,392	24,311,728	29,974,568	23.3%	5,662,840

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	38	38	0
Part-Time Hours	400	44,500	44,100

JACKSONVILLE CHILDREN'S COMMISSION / JOURNEY SUBFUND 191

BACKGROUND

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

Effective, January 1, 2018 ordinance 2017-563-E established the Kids Hope Alliance Organization which will blend the missions and efforts of Jacksonville Children's Commission and Jacksonville Journey. The Kids Hope Alliance Organization will oversee and manage an integrated system of essential programs and services for children and youth that will ensure the future success of children and youth, which in turn will ensure the City's success as a thriving and vibrant city.

REVENUE

Miscellaneous Revenue

This category includes estimated interest income and tenant revenue at the Don Brewer Center. The decrease is due to the removal of revenue from the Duval County School Board (DCSB).

Transfer from Other Funds

This category represents the transfer from the General Fund – GSD (SF 011) to balance the fund.

EXPENDITURES

Personnel Expenses

With the January 1st changeover to the Kids Hope Alliance, the FY 18 budget placed six months of personnel costs into a contingency. The intent is that the new board will determine how to allocate the available budgeted contingency between personnel, operating and program funding. The significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan were also part of this subfund but the impact is masked by the contingency.

Operating Expenses

This category is made of various small items and several large expenditures including \$271,539 for computer system maintenance/security, \$148,050 for professional services, \$124,784 for utilities, \$124,289 for building maintenance, \$83,109 for legal services, \$60,808 for guard services/security system monitoring, \$41,000 for hardware/software maintenance and licenses and \$34,986 for copier consolidation. Certain operating expenditures were placed in a contingency pending the outcome of Ordinance 2017-563.

Debt Service

This category includes the required FY 18 debt service payment for the Don Brewer Center.

Grants, Aids and Contributions

This category includes \$16,538,007 for programs that coincide with the school year including after school programs and team-up. Certain programs funding were placed in a contingency pending the outcome of Ordinance 2017-563.

Transfers to Other Funds

This category includes the transfer to the Youth Travel Trust (SF 64M).

Other Uses

This category houses the operating and program contingency that the Kids Hope Alliance board will allocate between personnel, operating and programming.

AUTHORIZED POSITION CAP

44,100 part-time hours from Journey (SF 019) were moved into this fund pending the outcome of the Ordinance 2017-563.

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COMMUNITY DEVELOPMENT
SUBFUND -- 1A1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	5,595,965	120,000	120,000	0.0%	0
Miscellaneous Revenue	37,915	0	0		0
Transfers From Other Funds	75,000	75,000	75,000	0.0%	0
TOTAL REVENUES	5,708,880	195,000	195,000	0.0%	0
EXPENDITURES					
Personnel Expenses	1,138,907	75,000	0	(100.0%)	(75,000)
Operating Expenses	179,335	0	0		0
Grants, Aids & Contributions	4,277,293	0	75,000		75,000
Transfers to Other Funds	120,008	120,000	120,000	0.0%	0
TOTAL EXPENDITURES	5,715,543	195,000	195,000	0.0%	0

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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COMMUNITY DEVELOPMENT SUBFUND 1A1

BACKGROUND

In accordance with a recommendation from the Affordable Housing Task Force in 2006, federal and state housing and community development grants are not included in the Mayor's annual budget and are handled through separate legislation. Subfund 1A1 receives a Federal grant which is subsequently transferred to the General Fund to subsidize the City's Independent Living program. In addition, Subfund 1A1 receives a transfer from the Northwest/Northside Tax Increment District which must be deposited in the CDBG subfund pursuant to Ordinance 1999-1206-E.

REVENUE

Intergovernmental Revenue

This amount represents revenue from federal funding to the Independent Living Program.

Transfers from Other Funds

This amount represents a transfer from the Northside East Tax Increment District (SF 181) as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. The Tax Increment District is repaying the grant over 20 years. This is the eighteenth annual payment.

EXPENDITURES

Grants, Aids and Contributions

This amount is being used to supplement part of the employee costs for City staff who work with the Clara White Mission and Catholic Charities.

Transfers to Other Funds

The amount represents the transfer of federal funding to the Independent Living Program within the General Fund/GSD to pay for staff and other professional services.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

HUGUENOT PARK - SEC 111.125
 SUBFUND -- 1D1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	580,776	594,313	552,767	(7.0%)	(41,546)
Miscellaneous Revenue	8,712	13,474	11,039	(18.1%)	(2,435)
Transfers From Other Funds	355,503	198,380	356,282	79.6%	157,902
TOTAL REVENUES	944,992	806,167	920,088	14.1%	113,921
EXPENDITURES					
Personnel Expenses	414,336	443,503	462,772	4.3%	19,269
Operating Expenses	225,236	302,341	322,020	6.5%	19,679
Capital Outlay	0	2	2	0.0%	0
Other Uses	60,321	60,321	135,294	124.3%	74,973
TOTAL EXPENDITURES	699,893	806,167	920,088	14.1%	113,921

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	9	10	1
Part-Time Hours	1,529	1,529	0

HUGUENOT PARK SUBFUND 1D1

BACKGROUND

Section 111.125: The Huguenot Park Trust Fund is funded by revenues generated from entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund. The code states that expenditures from the trust fund shall be for park maintenance and capital improvements and to offset operating expenses associated with the park.

REVENUE

Charges for Services

The budget represents estimated revenue for entrance fees, annual passes and camper rentals. The decrease is due to a reduction in camper rental revenue. Due to the effects of Hurricane Matthew in 2016, the main road into the park was rerouted through the campground to allow entry to the beach. As a consequence, camper sites are nonoperational at the time, resulting in less rental revenue for FY18.

Miscellaneous Revenue

This budget represents estimated revenue for telephone/ laundry/ concession commissions and miscellaneous sales and charges. The net decrease of is mainly due to a reduction of \$3,635 in miscellaneous sales and charges.

Transfers from Other Funds

This represents a subsidy from the General Fund – GSD (SF 011) in order to balance the subfund.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes the impact of the additional position as well as several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the costs for the additional position and the FY 18 base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$21,136 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category primarily represents internal service charges for fleet services (\$75,933), security and guard services (\$62,038), building maintenance costs (\$56,751) and utilities (\$12,864). Other expenses (\$89,322) include repairs and maintenance supplies, general liability and miscellaneous insurance costs, other operating supplies, credit card fees and miscellaneous services and charges.

Other Uses

This category includes a \$103,937 charge for the City's indirect cost recovery study and a \$31,357 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is increasing by one position that was transferred from the Recreation and Community Programming Division within the General Fund – GSD (SF 011). There is no change in part-time hours.

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KATHRYN A. HANNA PARK - SEC 111.125
 SUBFUND -- 1D2

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,572,132	1,483,781	1,643,047	10.7%	159,266
Miscellaneous Revenue	88,321	108,008	97,077	(10.1%)	(10,931)
Transfers From Other Funds	332,289	0	0		0
Fund Balance Appropriation	75,000	0	24,525		24,525
TOTAL REVENUES	2,067,741	1,591,789	1,764,649	10.9%	172,860
EXPENDITURES					
Personnel Expenses	670,508	752,070	763,041	1.5%	10,971
Operating Expenses	761,897	734,893	790,350	7.5%	55,457
Capital Outlay	0	2	2	0.0%	0
Transfers to Other Funds	75,000	0	0		0
Other Uses	104,824	104,824	211,256	101.5%	106,432
TOTAL EXPENDITURES	1,612,229	1,591,789	1,764,649	10.9%	172,860

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	15	15	0
Part-Time Hours	3,918	3,918	0

KATHRYN A. HANNA PARK SUBFUND 1D2

BACKGROUND

Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City of Jacksonville from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

REVENUE

Charges for Services

This category represents estimated revenue for entrance fees, annual passes and camper rentals. The net increase is primarily driven by an increase of \$199,266 in camper rentals due to the implementation of an online reservations system.

Miscellaneous Revenue

This category represents estimated revenue for various items including rental of city facilities, concession commissions and surcharges, and anticipated interest earnings for FY 18. The net decrease is primarily driven by a decrease of \$6,620 in miscellaneous sales and charges and \$5,500 in rental of city facilities fees to reflect historical actuals.

Fund Balance Appropriation

This represents an appropriation of the available fund balance within the Hanna Park subfund.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases. In this subfund, the defined benefit pension decreased \$35,669 while the defined contribution pension increased \$29,158 due to personnel pension elections.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$23,911 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category primarily represents internal service charges for utilities (\$327,311), security and guard services (\$86,389), fleet charges (\$52,360), general liability and miscellaneous insurance costs (\$44,890), IT charges (\$35,121) and building maintenance (\$34,497). Other major expenses include miscellaneous services and charges (\$55,219), repairs and maintenance (\$53,537), other operating supplies (\$29,075) and credit card fees (\$26,000).

Other Uses

This category includes a \$159,382 charge for the City's indirect cost recovery study and a \$51,874 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

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FL BOATER IMPROVEMENT PRG - SEC 110.413
 SUBFUND -- 1D8

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	129,682	123,066	130,117	5.7%	7,051
Miscellaneous Revenue	11,680	16,934	9,883	(41.6%)	(7,051)
TOTAL REVENUES	141,363	140,000	140,000	0.0%	0
EXPENDITURES					
Operating Expenses	122,000	140,000	140,000	0.0%	0
Capital Outlay	8,213	0	0		0
Transfers to Other Funds	679,299	0	0		0
TOTAL EXPENDITURES	809,512	140,000	140,000	0.0%	0

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**FLORIDA BOATER IMPROVEMENT PROGRAM
SUBFUND 1D8**

BACKGROUND

Section 110.413 / Florida Statute 328.66: The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804-E to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

REVENUE

Charges for Services

This represents anticipated motor boat registration fees.

Miscellaneous Revenue

This represents an appropriation of existing interest earnings from pooled cash in this all years subfund.

EXPENDITURES

Operating Expenses

The budgeted amount of \$140,000 will be utilized for expenditures related to repairs to city owned boat ramps, docks, etc.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SISTERS CREEK PARK MAINT. & IMPRVMNTS
 SUBFUND -- 1D9

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	0	140,750		140,750
Miscellaneous Revenue	0	0	5,163		5,163
TOTAL REVENUES	0	0	145,913		145,913
EXPENDITURES					
Capital Outlay	0	0	145,913		145,913
TOTAL EXPENDITURES	0	0	145,913		145,913

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**SISTERS CREEK PARK MAINTENANCE AND IMPROVEMENTS
SUBFUND 1D9**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Charges for Services

This represents the available plat fee revenue being appropriated to pay for the CIP project(s) listed in the table below.

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

145,913

Project Title	FY 18 Approved
Touchton Road Park	78,553
Mayport Docks	21,497
Huguenot Memorial Park Beach Access	45,863

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

CECIL FIELD COMMERCE CENTER
SUBFUND -- 1DA

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	137,882	154,746	154,345	(0.3%)	(401)
Miscellaneous Revenue	22,905	38,012	25,451	(33.0%)	(12,561)
Transfers From Other Funds	1,443,870	1,222,856	1,144,279	(6.4%)	(78,577)
TOTAL REVENUES	1,604,657	1,415,614	1,324,075	(6.5%)	(91,539)
EXPENDITURES					
Personnel Expenses	491,480	539,793	554,298	2.7%	14,505
Operating Expenses	975,614	674,470	673,678	(0.1%)	(792)
Capital Outlay	0	2	2	0.0%	0
Other Uses	201,349	201,349	96,097	(52.3%)	(105,252)
TOTAL EXPENDITURES	1,668,443	1,415,614	1,324,075	(6.5%)	(91,539)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	6	6	0
Part-Time Hours	24,000	24,000	0

CECIL FIELD COMMERCE CENTER SUBFUND 1DA

BACKGROUND

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUE

Charges for Services

The category represents estimated revenue for organized event charges (\$80,000), summer camp fees (\$41,445) and entrance fees (\$32,900).

Miscellaneous Revenue

The category represents miscellaneous sales and charges (\$16,000), overtime reimbursement charges (\$8,000) and anticipated interest earnings for FY 18. The decrease is driven by decreases of \$4,561 in interest earnings due, \$4,000 in miscellaneous sales and charges related to aquatic activities and \$4,000 in overtime reimbursement charges.

Transfers from Other Funds

This represents the subsidy from the General Fund – GSD (SF 011) that is required to balance the fund.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided pension savings which offset some of the base salary increases including \$12,549 in full time salaries and \$6,300 in part time salaries.

Operating Expenses

This category is primarily comprised of maintenance contract for the Cecil Recreation Center and Taye Brown Regional Park. This category also includes internal services charges for IT services and utilities, and other operating supplies.

Other Uses

This category includes a \$71,388 charge for the City's indirect cost recovery study and a \$24,709 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

CECIL FIELD TRUST - SEC 111.625
SUBFUND -- 1DE

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,350	0	6,936		6,936
Miscellaneous Revenue	1,413,740	4,180,719	1,500,334	(64.1%)	(2,680,385)
Transfers From Component Units	0	0	5,470		5,470
TOTAL REVENUES	1,415,090	4,180,719	1,512,740	(63.8%)	(2,667,979)
EXPENDITURES					
Personnel Expenses	138,174	95,895	0	(100.0%)	(95,895)
Operating Expenses	1,554,639	1,735,353	1,445,303	(16.7%)	(290,050)
Transfers to Other Funds	500,000	2,300,000	0	(100.0%)	(2,300,000)
Other Uses	49,471	49,471	67,437	36.3%	17,966
TOTAL EXPENDITURES	2,242,283	4,180,719	1,512,740	(63.8%)	(2,667,979)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	1	0	(1)

CECIL FIELD TRUST SUBFUND 1DE

BACKGROUND

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. The funds are used for the improvements, repairs, or maintenance costs of City facilities at Cecil Commerce Center or other costs of undertaking City obligations or goals. The Office of Economic Development manages most of the activities within this subfund and the Parks, Recreation and Community Services Department oversee a small portion of forestry activities in the activity. This is an all-years subfund.

REVENUE

Charges for Services

This represents the appropriation of existing hunting fee revenue in this all-years subfund.

Miscellaneous Revenue

This represents a variety of revenue including anticipated rental revenue from City facilities at Cecil Commerce Center (\$878,697) and the appropriation of existing rental revenue (\$208,049), unappropriated revenue from the sale of real property (\$252,980), anticipated interest earnings for FY 18 and the appropriation of unappropriated interest earnings in this all years subfund, anticipated timber sales revenue (\$70,000) and a non-governmental contribution made in previous year (\$10,671).

Transfers From Component Units

This is the appropriation of available revenue within this all-years subfund.

EXPENDITURES

Personnel Expenses

The position previously housed in this subfund was moved to the Office of Economic Department's General Fund – GSD (SF 011) activity.

Operating Expenses

This category includes approximately \$1.6 million for professional services for the building and property maintenance contract for the Cecil Commerce Center and forestry management services by the Florida Department of Agriculture. Additional expenses include a supervision allocation expense. This represents administrative costs of the Office of Economic Development staff that spend some of their time with the operations at Cecil Field. This also replaces the personnel expenses described above. Lastly, there are miscellaneous insurance costs (\$99,834). The decrease is driven by a decrease of \$345,496 in miscellaneous services and charges. AN appropriation is not needed in FY18 due to existing budgetary capacity within this all years subfund.

Other Uses

This category includes a \$67,437 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The position was transferred to the Office of Economic Development's budget within the General Fund – GSD (SF 011).

SPAY & NEUTER REBATE TRUST SEC 111.450
 SUBFUND -- 1H2

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	732,934	632,725	736,928	16.5%	104,203
Fines and Forfeits	0	(7,245)	0	(100.0%)	7,245
Miscellaneous Revenue	33,699	5,000	6,500	30.0%	1,500
Fund Balance Appropriation	0	(22,613)	0	(100.0%)	22,613
TOTAL REVENUES	766,633	607,867	743,428	22.3%	135,561
EXPENDITURES					
Personnel Expenses	94,077	61,634	95,573	55.1%	33,939
Operating Expenses	651,750	546,233	638,406	16.9%	92,173
Other Uses	0	0	9,449		9,449
TOTAL EXPENDITURES	745,827	607,867	743,428	22.3%	135,561

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	1	1	0
Part-Time Hours	0	5,850	5,850

SPAY AND NEUTER REBATE TRUST SUBFUND 1H2

BACKGROUND

Municipal Code Section 111.450: Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Spay and Neuter Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an all-years subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes Animal licenses & permits, control medical fees, and adoption fees. The increase is attributed to current year actuals.

Miscellaneous Revenue

The category includes contributions from private donors or organizations to assist with animal adoptions and medical treatment.

EXPENDITURES

Personnel Expenses

As part of the FY 17 budget a clean-up of various line item budgets within personnel expenses was done. These negative budget amounts reduced the overall category budget for that fiscal year and is causing the FY 18 budget to appear as a 55.1% increase. If you compare the FY 16 actuals to the FY 18 budget you will see that the annual change for FY 18 is only slightly higher.

Operating Expenses

As part of the FY 17 budget a clean-up of various line item budgets was done. These negative budget amounts reduced the overall category budget for that fiscal year and is causing the FY 18 budget to appear as a 16.9% increase. If you compare the FY 16 actuals to the FY 18 budget you will see that the annual change for FY 18 is only slightly lower.

This category is made of various small items and several larger expenditures including \$547,695 in contractual services and \$68,558 for chemicals and drugs.

Other Uses

This category represents a contingency that is set aside as a result of pension reform to be available for future City needs.

AUTHORIZED POSITION CAP

The full time cap is unchanged. However, 5,850 part time hours were added to utilize funding provided by Petco grant.

DISABLED PARKING FINES
SUBFUND -- 1H8

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	14,415	7,863	30,000	281.5%	22,137
Fines and Forfeits	277,882	308,000	464,686	50.9%	156,686
Miscellaneous Revenue	18,546	0	0		0
Transfers From Other Funds	39,541	0	0		0
TOTAL REVENUES	350,384	315,863	494,686	56.6%	178,823
EXPENDITURES					
Operating Expenses	223,925	308,000	494,686	60.6%	186,686
Other Uses	0	7,863	0	(100.0%)	(7,863)
TOTAL EXPENDITURES	223,925	315,863	494,686	56.6%	178,823

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

DISABLED PARKING FINES SUBFUND 1H8

BACKGROUND

Municipal Code Sections 318.18(6), and 804.1012, Florida Statutes/Ord 215-99-E: The Disabled Parking Fines was established by Ordinance 2015-99-E to authorize current and future transfers by the Office of Public Parking of all dismissal fees collected or to be collected pursuant to Section 318.18(6), Florida Statutes, and Section 804.1012, Florida Statutes to the Disabled Parking Trust Fund. This is an all years subfund.

REVENUE

Licenses and Permits

This category represents the appropriation of existing citation dismissal fee revenue.

Fines and Forfeits

This category represents the appropriation of existing parking fines revenue.

EXPENDITURES

Operating Expenses

This category represents expenditures to fund additional disability services within the Disabled Services Division including \$21,000 for food for a variety of disabled related events, \$16,000 for travel and \$14,000 for training for employees to attend mandatory ADA and compliance training, and trust fund authorized expenditures of \$441,500 for various expenses.

The net increase is driven by an increase of \$215,500 in trust fund authorized expenditures to provide various services including (but limited to) the disabled parking enforcement program, wheelchair ramps, and handrails to assist with independent living, supplies, training and marketing for disabled citizens seeking employment, purchase of medical equipment for low-income or no income persons with disabilities, and assistance to local community agencies through various agency partnerships. These are slightly offset by a decrease of \$38,000 in professional services. Existing budget capacity will be utilized for future needs.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

DRIVER ED SAFETY TRUST FUND-SEC 111.390
 SUBFUND -- 1HA

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	291,937	288,024	99,858	(65.3%)	(188,166)
Miscellaneous Revenue	11,651	11,976	193,730	1,517.7%	181,754
TOTAL REVENUES	303,587	300,000	293,588	(2.1%)	(6,412)
EXPENDITURES					
Grants, Aids & Contributions	442,196	300,000	293,588	(2.1%)	(6,412)
TOTAL EXPENDITURES	442,196	300,000	293,588	(2.1%)	(6,412)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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DRIVER EDUCATION SAFETY TRUST FUND SUBFUND 1HA

BACKGROUND

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education safety programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System. This is an all years' fund.

REVENUE

Charges for Services

This category represents anticipated fines received for traffic court criminal & civil service charges in fiscal year 2017-18.

Miscellaneous Revenue

This category represents the anticipated revenue from various small sales and charges.

EXPENDITURES

Grants, Aids, and Contributions

This is a pass-through of 100% of the revenue to the Duval County School System.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

BETTER JACKSONVILLE DEBT SERVICE
SUBFUND -- 111

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Taxes	80,290,229	67,177,339	64,317,231	(4.3%)	(2,860,108)
Intergovernmental Revenue	1,146,558	1,225,121	1,127,111	(8.0%)	(98,010)
Miscellaneous Revenue	147,581	119,653	0	(100.0%)	(119,653)
Transfers From Component Units	3,138,171	1,819,514	8,958,412	392.4%	7,138,898
TOTAL REVENUES	84,722,539	70,341,627	74,402,754	5.8%	4,061,127
EXPENDITURES					
Debt Service	72,893,229	70,341,627	74,402,754	5.8%	4,061,127
Transfers to Other Funds	11,930,000	0	0		0
TOTAL EXPENDITURES	84,823,229	70,341,627	74,402,754	5.8%	4,061,127

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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**BETTER JACKSONVILLE DEBT SERVICE
SUBFUND 111**

BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

REVENUE

Other Taxes

This represents the portion of the FY 18 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

This amount represents all remaining available IRS BABs subsidy funding.

Transfers from Component Units

This amount represents all remaining available balances from prior year Constitutional Gas Tax.

EXPENDITURES

Debt Service

The FY 18 estimated debt service payments netted against prior year budgetary adjustments are detailed in the table below.

	76,815,060	(2,412,306)	74,402,754
Expenditure	FY18	All-Years Adjustment	Net
Fiscal Agent Fees	8,850	0	8,850
Interest	36,438,821	(2,195,041)	34,243,780
Principal	40,367,389	(217,265)	40,150,124

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CODE ENFORCEMENT REVOLVING -SEC 111.470
 SUBFUND -- 1L2

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	399,308	766	284,000	36,975.7%	283,234
Miscellaneous Revenue	2,069,105	293,936	725,000	146.7%	431,064
TOTAL REVENUES	2,468,413	294,702	1,009,000	242.4%	714,298
EXPENDITURES					
Operating Expenses	717,326	294,702	1,009,000	242.4%	714,298
Transfers to Other Funds	750,881	0	0		0
TOTAL EXPENDITURES	1,468,207	294,702	1,009,000	242.4%	714,298

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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CODE ENFORCEMENT REVOLVING FUND SUBFUND 1L2

BACKGROUND

Municipal Code Section 111.470: This is an all-years fund that functions as a repository for nuisance abatement revenue received from code violations, liens and interest pursuant to ordinance code sections 518.211 (payment and enforcement of lien and interest thereon), 518.308 (demolition liens), and 91.107 and 91.112 (administrative liens). Revenue accumulates in the fund and then, pursuant to ordinance code, it is appropriated to fund the abatement of nuisances.

REVENUE

Fines and Forfeits

This amount represents the appropriation of available code violation fines revenue.

Miscellaneous Revenue

This amount represents the appropriation of available revenues from the collection of nuisance abatement liens and assessments which are collected at the time of sale of the lien property.

EXPENDITURES

Operating Expenses

This represents funding for mowing, tree removal, maintenance, board-ups and demolition on nuisance private property.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

COURT COSTS \$65 FEE FS: 939.185
 SUBFUND -- 1S1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	991,564	896,584	(9.6%)	(94,980)
Miscellaneous Revenue	0	30,296	54,276	79.2%	23,980
Transfers From Other Funds	0	488,154	64,740	(86.7%)	(423,414)
Fund Balance Appropriation	0	0	72,903		72,903
TOTAL REVENUES	0	1,510,014	1,088,503	(27.9%)	(421,511)
EXPENDITURES					
Personnel Expenses	0	570,914	567,436	(0.6%)	(3,478)
Operating Expenses	0	398,653	392,517	(1.5%)	(6,136)
Capital Outlay	0	75,097	79,820	6.3%	4,723
Other Uses	0	465,350	48,730	(89.5%)	(416,620)
TOTAL EXPENDITURES	0	1,510,014	1,088,503	(27.9%)	(421,511)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	9	9	0
Part-Time Hours	2,290	2,290	0

**COURT COSTS \$65 FEE FS: 939.185
SUBFUND 1S1**

BACKGROUND

As of July 1, 2004 a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. This revenue was split into four separate activities which receive 25% of the total revenue: Legal Aid, Duval County Law Library, Juvenile Drug Court, and Judicial Support. Prior to fiscal year 2016-17 these activities were housed in separate subfunds. As part of the FY16-17 budget, all four of the 25% pieces of the \$65 fee were moved into this single sub-fund. Pursuant to the Florida Statute all remaining funding at year end will be swept and transferred into the judicial support activity.

REVENUE

Charges for Services

This category represents estimated FY 18 revenue to be received related to Florida Statute 939.185. The funding will be shared equally among the four activities.

Miscellaneous Revenue

This category represents additional revenue received by the Duval County Law Library for copier services for the public and Continuing Learning Education seminars for lawyers as well as the estimated FY 18 interest earnings.

Transfers From Other Funds

This category represents a transfer from the Alcohol and Other Drug Abuse trust fund (SF 156) to balance the Juvenile Drug Court activity.

Fund Balance Appropriation

This category represents a fund balance appropriation to help fund the Judicial Support activity and the Pension Reform Reserve.

EXPENDITURES

The table below shows the budgetary balances for each of the four activities that reside in this subfund.

Category	Legal Aid	Duval County Law Library	Judicial Support	Juvenile Drug Court	Category Total
Personnel Expenses	0	173,844	115,697	277,895	567,436
Operating Expenses	224,146	17,259	140,121	10,991	392,517
Capital Outlay (Library Materials)	0	79,820	0	0	79,820

Other Uses

This category includes a \$48,730 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

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ENTERPRISE FUNDS



Summary of Subfunds

Graphs

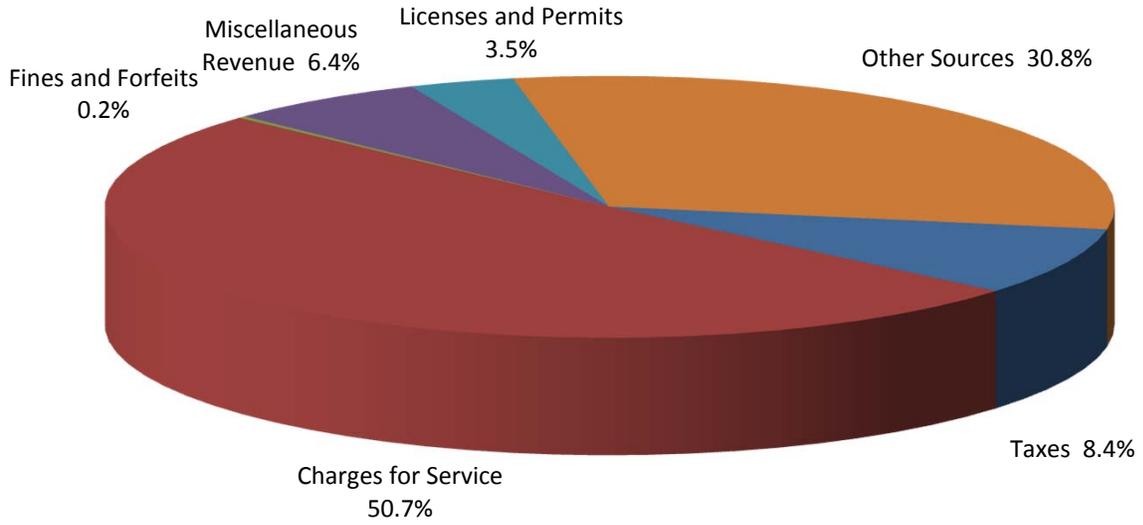
- 412 Public Parking
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44F Solid Waste Pollution Remediation
- 44i Solid Waste Mitigation – Capital Projects
- 44J Solid Waste Class III Mitigation
- 44K Solid Waste General Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4F5 Equestrian Center – Northeast Florida Equestrian Society
- 4G1 Sports Complex Capital Maintenance
- 4K1 City Venues - City
- 4K2 City Venues – SMG
- 4K3 Capital Projects – City Venues Surcharge
- 4K6 City Venues – Debt Service

ENTERPRISE FUNDS
Summary of Subfunds

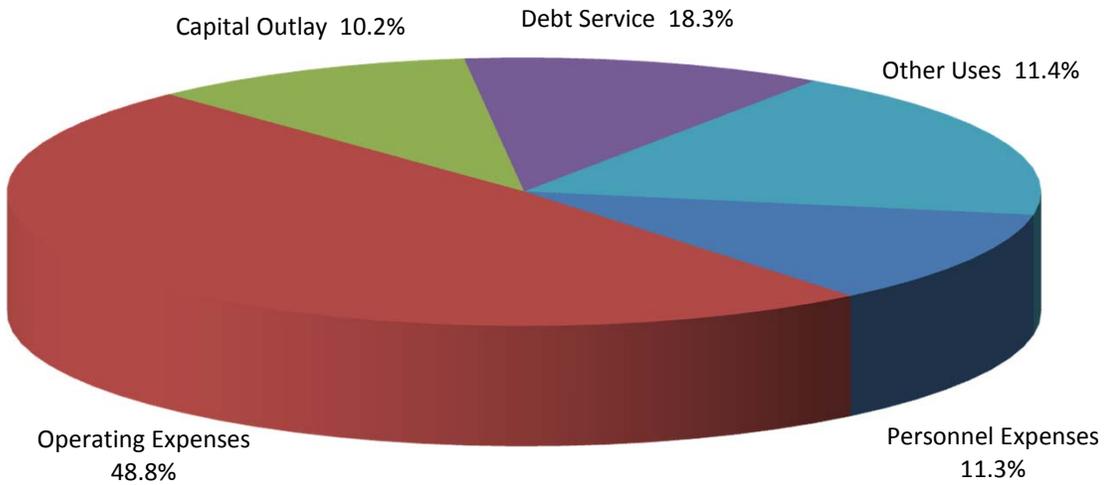
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 18 Budgeted
412	Public Parking	1,891,113	2,003,315	3			139,622	4,034,053
431	Motor Vehicle Inspection	342,357	97,445	1			26,721	466,524
441	Solid Waste Disposal	7,112,274	63,335,022	1	3,033,332		472,977	73,953,606
442	Contamination Assessment		310,417					310,417
443	Landfill Closure	235,992	1,676,686	2				1,912,680
445	Solid Waste Facilities Mitigation						193,354	193,354
446	Solid Waste Class III Mitigation						108,424	108,424
44F	Solid Waste Pollution Remediation			344,072				344,072
44i	Solid Waste Mitigation - Capital Projects						405,126	405,126
44J	Solid Waste Class III Mitigation			29,503				29,503
44K	Solid Waste General Capital Projects			4,500,000				4,500,000
461	Stormwater Services	8,237,673	11,110,907	2	2,345,915		10,214,522	31,909,019
462	Stormwater Svcs-Capital Projects			10,637,603				10,637,603
4F5	Equestrian Cnt-NEFL Equestrian Society		405,126					405,126
4G1	Sports Complex Capital Maint.			3,650,000	3,134,495		2,040,849	8,825,344
4K1	City Venues - City		7,328,156	265,006	10,788,612		11,760,138	30,141,912
4K2	City Venues - SMG	7,567,654	22,586,517					30,154,171
4K3	Capital Projects - City Venues Surcharge			3,402,363				3,402,363
4K6	City Venues - Debt Service				21,482,234			21,482,234
Total Enterprise Funds		25,387,063	108,853,591	22,828,556	40,784,588	0	25,361,733	223,215,531

ENTERPRISE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



PUBLIC PARKING
SUBFUND -- 412

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Licenses and Permits	0	7,000	4,603	(34.2%)	(2,397)
Charges for Services	2,292,669	3,507,102	3,336,929	(4.9%)	(170,173)
Fines and Forfeits	40	526,199	519,501	(1.3%)	(6,698)
Miscellaneous Revenue	52,699	50,315	67,804	34.8%	17,489
Transfers From Other Funds	445,675	0	0		0
Fund Balance Appropriation	0	0	105,216		105,216
TOTAL REVENUES	2,791,083	4,090,616	4,034,053	(1.4%)	(56,563)
EXPENDITURES					
Personnel Expenses	473,913	1,911,592	1,891,113	(1.1%)	(20,479)
Operating Expenses	862,165	1,554,942	1,734,350	11.5%	179,408
Capital Outlay	0	2	3	50.0%	1
Transfers to Other Funds	736,026	0	0		0
Other Uses	54,906	624,080	408,587	(34.5%)	(215,493)
TOTAL EXPENDITURES	2,127,010	4,090,616	4,034,053	(1.4%)	(56,563)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	36	36	0
Part-Time Hours	4,780	4,780	0

PUBLIC PARKING SUBFUND 412

BACKGROUND

This enterprise fund houses the revenue and costs associated with the Office of Public Parking. The Office of Public Parking manages city owned parking lots; Bay Street, Courthouse/Liberty Street, Forsythe Street, and JEA and garages; City Hall Annex, Ed Ball, Main Library, St. James Building, Water Street and Yates Building. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

REVENUE

Licenses and Permits

This category includes wrecker and towing firm fees.

Charges for Services

This category includes parking fees monthly, parking fees daily, parking late fees, parking-40% collection fees and parking fees-special events.

Fines and Forfeits

This category includes parking fines, the police and fire pension fund contribution-contra revenue, disabled trust fund contribution-contra revenue and vehicle immobilization.

Miscellaneous Revenue

This category includes estimated interest income and tenant revenue for FY18.

Fund Balance Appropriation

Fund balance is being appropriated to fund additional repairs at the various garages as well as a contract for parking lot and garage control equipment.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which partially offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$51,599 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$294,105 for repairs / maintenance at the various lots and garages, \$275,000 for a contract for parking lot / garage control equipment, \$209,249 for hardware/software licensing and maintenance agreements and \$646,631 for various internal service charges. The increase is due to a new \$275,000 contract for parking lot and garage control equipment.

Other Uses

This category includes a \$268,965 charge for the City's indirect cost recovery study and a \$139,622 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

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MOTOR VEHICLE INSPECTION - SEC 110.407
 SUBFUND -- 431

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	444,569	462,062	386,567	(16.3%)	(75,495)
Miscellaneous Revenue	2,824	2,357	1,586	(32.7%)	(771)
Fund Balance Appropriation	0	0	78,371		78,371
TOTAL REVENUES	447,392	464,419	466,524	0.5%	2,105
EXPENDITURES					
Personnel Expenses	358,396	359,547	342,357	(4.8%)	(17,190)
Operating Expenses	60,500	72,566	58,878	(18.9%)	(13,688)
Capital Outlay	0	1	1	0.0%	0
Other Uses	32,305	32,305	65,288	102.1%	32,983
TOTAL EXPENDITURES	451,200	464,419	466,524	0.5%	2,105

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	7	7	0
Part-Time Hours	3,616	3,616	0

MOTOR VEHICLE INSPECTION SUBFUND 431

BACKGROUND

Ordinance Code Section: 110.407

The Fleet Management Division manages the inspection stations for school buses, city vehicles and vehicles for hire. Pending legislation related to vehicles for hire has put a hold on that revenue source for a significant period of time.

REVENUE

Charges for Services

This category includes revenues from inspection of school buses and vehicles for hire. The decrease is primarily due to City Council's moratorium on medallion renewals and late fees, which has been extended multiple times and still has no definite resolution as of the publication of the FY18 annual budget document.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 18.

Fund Balance Appropriation

Fund balance is being appropriated to balance up the fund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$14,785 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items, the largest of which are internal service charges totaling \$36,960 and miscellaneous services and charges of \$8,000.

Other Uses

This category includes a \$38,567 charge for the City's indirect cost recovery study and a \$26,721 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

SOLID WASTE DISPOSAL
SUBFUND -- 441

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	68,116,139	67,671,737	69,270,565	2.4%	1,598,828
Fines and Forfeits	1,890	2,300	4,000	73.9%	1,700
Miscellaneous Revenue	2,567,605	1,620,053	1,620,199	0.0%	146
Transfers From Other Funds	269,083	0	3,058,842		3,058,842
Other Sources	3,654,310	0	0		0
Fund Balance Appropriation	850,075	0	0		0
TOTAL REVENUES	75,459,101	69,294,090	73,953,606	6.7%	4,659,516
EXPENDITURES					
Personnel Expenses	7,302,055	7,267,487	7,112,274	(2.1%)	(155,213)
Operating Expenses	57,171,513	55,517,973	61,409,518	10.6%	5,891,545
Capital Outlay	0	1	1	0.0%	0
Debt Service	5,713,386	2,060,145	3,033,332	47.2%	973,187
Transfers to Other Funds	1,506,020	0	0		0
Other Uses	1,934,215	4,448,484	2,398,481	(46.1%)	(2,050,003)
TOTAL EXPENDITURES	73,627,189	69,294,090	73,953,606	6.7%	4,659,516

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	116	116	0
Part-Time Hours	1,300	1,300	0

SOLID WASTE DISPOSAL SUBFUND 441

BACKGROUND

The Solid Waste Disposal fund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris). Solid waste user fees were established, pursuant to Ordinance 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

REVENUE

Charges for Services

This category includes \$40,845,466 in Solid Waste user fee revenue, \$10,728,044 in commercial tipping fees, \$7,517,271 in franchise fees, \$5,658,601 in residential tipping fees, \$3,356,640 in internal host fees, \$932,400 in external host fees and \$765,939 in the Beaches/Interlocal tipping fees. Smaller revenue includes late fees, service charged billed to City departments for the tonnage of liter and waste dumped at Trail Ridge Landfill, and commercial solid waste fees.

Fines and Forfeits

This category represents payments from solid waste code violations.

Miscellaneous Revenue

This category includes \$1,543,189 for the sale of recyclable products, \$71,010 in anticipated interest earnings for FY 18 and \$6,000 in miscellaneous sales and charges.

Transfers From Other Funds

This amount represents a loan from the General Fund – GSD (SF 011) required to balance the fund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as an \$188,564 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category represents majority of the fund's expenses. Approximately \$46.5 million of the total budget amount is in professional and contractual services including \$34.1 million for garbage hauling services, \$10 million for the operation of Trail Ridge Landfill, \$2.2 million for the process and sale of residential recycling and \$200,000 for smaller services including household hazardous waste collection, disposal and testing.

Internal services account for approximately \$5 million of which fleet vehicle replacement, repairs and maintenance, and parts/ oil/ gas total \$4,286,523. Other smaller expenditures include general liability and miscellaneous insurance costs, repair and maintenance, miscellaneous services and charges for the treatment of landfill leachate. These are slightly offset by supervision allocation. Administrative costs within this subfund are allocated to each activity within the Solid Waste Division including activities with the General Fund – GSD (SF 011).

The net increase is primarily due to a \$4,643,759 increase in the garbage and recycling contract due to the increased costs for the Trail Ridge Landfill operations contract, increased contract rates, tons and CPI adjustments.

Debt Service

This category represents principal and interest payments for previously funded capital projects – Compressed Natural Gas and Trail Ridge Landfill Expansion projects.

Other Uses

This category includes an \$1,925,504 charge for the City's indirect cost recovery study and a \$472,977 operating contingency. The net decrease is driven by the removal of the FY 17 \$3,434,022 cash carryover which is offset somewhat by an increase in the indirect costs allocation of \$911,042 and the inclusion of the \$472,977 operating contingency for FY 18.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap or part-time hours.

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CONTAMINATION ASSESSMENT
SUBFUND -- 442

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	283,366	230,400	231,840	0.6%	1,440
Miscellaneous Revenue	17,885	19,770	10,454	(47.1%)	(9,316)
Fund Balance Appropriation	49,500	51,026	68,123	33.5%	17,097
TOTAL REVENUES	350,751	301,196	310,417	3.1%	9,221
EXPENDITURES					
Operating Expenses	284,763	301,196	310,417	3.1%	9,221
TOTAL EXPENDITURES	284,763	301,196	310,417	3.1%	9,221

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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CONTAMINATION ASSESSMENT SUBFUND 442

BACKGROUND

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

REVENUE

Charges for Services

This category includes the internal and external host fees driven by the amount of tonnage received at Trail Ridge Landfill.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 18.

Fund Balance Appropriation

Fund balance is being appropriated to fund a portion of the FY 18 operating expenses within this subfund.

EXPENDITURES

Operating Expenses

This category includes \$197,650 in professional services for the semi-annual groundwater sampling, contamination assessment reports and other required reports for the Florida Department of Environmental Protection. Also included are legal costs, miscellaneous services and charges for permits, debris disposal and engineering services, repairs and maintenance costs and operating supplies.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

LANDFILL CLOSURE
SUBFUND -- 443

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,943,422	1,900,800	1,912,680	0.6%	11,880
Miscellaneous Revenue	1,052,122	40,828	0	(100.0%)	(40,828)
Fund Balance Appropriation	804,983	0	0		0
TOTAL REVENUES	3,800,528	1,941,628	1,912,680	(1.5%)	(28,948)
EXPENDITURES					
Personnel Expenses	234,343	231,008	235,992	2.2%	4,984
Operating Expenses	9,121,110	1,563,908	1,676,686	7.2%	112,778
Capital Outlay	0	2	2	0.0%	0
Other Uses	0	146,710	0	(100.0%)	(146,710)
TOTAL EXPENDITURES	9,355,453	1,941,628	1,912,680	(1.5%)	(28,948)

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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LANDFILL CLOSURE SUBFUND 443

BACKGROUND

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

REVENUE

Charges for Services

This category includes the internal and external host fees driven by increased tonnage received at Trail Ridge Landfill. The increase is driven by an increase in internal host fees.

EXPENDITURES

Personnel Expenses

Personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases. Within this subfund, expenses represent an allocation of staff time from the Solid Waste subfund (SF 441) that perform post closure duties at the East and North Landfills.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$5,353 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.5 million for leachate disposal and treatment, \$72,000 for semi-annual groundwater monitoring, sampling, and other post-closure activities at the East and North Landfills and \$55,000 for repairs and maintenance costs.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SOLID WASTE FACILITIES MITIGATION
SUBFUND -- 445

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	190,914	187,500	189,000	0.8%	1,500
Miscellaneous Revenue	5,556	4,354	4,354	0.0%	0
TOTAL REVENUES	196,471	191,854	193,354	0.8%	1,500
EXPENDITURES					
Other Uses	0	191,854	193,354	0.8%	1,500
TOTAL EXPENDITURES	0	191,854	193,354	0.8%	1,500

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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SOLID WASTE FACILITIES MITIGATION SUBFUND 445

BACKGROUND

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

REVENUE

Charges for Services

This category includes the internal host fees driven by tonnage received at Trail Ridge Landfill.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 18.

EXPENDITURES

Other Uses

This category includes a cash carryover. The FY 18 estimated revenues are being placed in a cash carryover, pending future council approved appropriations for mitigation activities.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SOLID WASTE CLASS III MITIGATION
 SUBFUND -- 446

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	119,700	105,000	105,000	0.0%	0
Miscellaneous Revenue	3,285	3,424	3,424	0.0%	0
TOTAL REVENUES	122,985	108,424	108,424	0.0%	0
EXPENDITURES					
Other Uses	0	108,424	108,424	0.0%	0
TOTAL EXPENDITURES	0	108,424	108,424	0.0%	0

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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SOLID WASTE CLASS III MITIGATION SUBFUND 446

BACKGROUND

This subfund was established to mitigate concerns in areas surrounding Class III Disposal Sites (private Construction and Demolition Debris Landfills). External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Class III ton processed at the private landfills. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, chapter 380, Part 4, and then funding is approved by Council.

REVENUE

Charges for Services

This category includes the external host fees which are driven by the tonnage estimated to be received at private facilities/landfills (Class III).

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 18.

EXPENDITURES

Other Uses

This category includes a cash carryover. The FY 18 estimated revenues are being placed in a cash carryover, pending future council approved appropriations for mitigation activities.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SW POLLUTION REMEDIATION
SUBFUND -- 44F

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	27,507	0	44,072		44,072
Other Sources	0	0	300,000		300,000
Fund Balance Appropriation	55,345	0	0		0
TOTAL REVENUES	82,852	0	344,072		344,072
EXPENDITURES					
Operating Expenses	0	0	0		0
Capital Outlay	56,513	0	344,072		344,072
Transfers to Other Funds	263,164	0	0		0
TOTAL EXPENDITURES	319,677	0	344,072		344,072

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

SOLID WASTE POLLUTION REMEDIATION SUBFUND 44F

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents the available interest earnings that is being appropriated to pay for capital improvement project(s).

Other Sources

This represents the amount of authorized borrowing for FY 18 capital improvement project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Southside Incinerator Site Outer Sites \$300,000
- o Jacksonville Ash Site Pollution Remediation \$44,072

AUTHORIZED POSITION CAP

There are no positions in this subfund.

SOLID WASTE MITIGATION-CAPITAL PROJECTS
 SUBFUND -- 44I

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	190,914	259,162	405,126	56.3%	145,964
Miscellaneous Revenue	16,179	0	0		0
TOTAL REVENUES	207,093	259,162	405,126	56.3%	145,964
EXPENDITURES					
Transfers to Other Funds	539,000	402,553	405,126	0.6%	2,573
Other Uses	0	(143,391)	0	(100.0%)	143,391
TOTAL EXPENDITURES	539,000	259,162	405,126	56.3%	145,964

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

SOLID WASTE MITIGATION CAPITAL PROJECTS SUBFUND 44I

BACKGROUND

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

REVENUE

Charges for Services

This category includes the amount of internal host fee revenue needed to cover the FY 18 contract cost for the Northeast Florida Equestrian Society to run the Equestrian Center.

EXPENDITURES

Transfers to Other Funds

This is the City's cost to support the operating cost of a contract with Northeast Florida Equestrian Society to run the Equestrian Center. This category shows the funding flowing from this fund to the Equestrian Center fund (SF 4F5).

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SW CLASS III MITIGATION
SUBFUND -- 44J

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	5,044	0	29,503		29,503
TOTAL REVENUES	5,044	0	29,503		29,503
EXPENDITURES					
Capital Outlay	365,490	0	29,503		29,503
Transfers to Other Funds	5,919	0	0		0
TOTAL EXPENDITURES	371,409	0	29,503		29,503

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

SOLID WASTE CLASS III MITIGATION SUBFUND 44J

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents the available interest earnings that are being appropriated to pay for capital improvement project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Jacksonville Ash Site Pollution Remediation \$29,503

AUTHORIZED POSITION CAP

There are no positions in this subfund.

SOLID WASTE GENERAL CAPITAL PROJECTS
 SUBFUND -- 44K

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Other Sources	0	11,500,000	4,500,000	(60.9%)	(7,000,000)
TOTAL REVENUES	0	11,500,000	4,500,000	(60.9%)	(7,000,000)
EXPENDITURES					
Capital Outlay	0	11,500,000	4,500,000	(60.9%)	(7,000,000)
TOTAL EXPENDITURES	0	11,500,000	4,500,000	(60.9%)	(7,000,000)

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 44K

BACKGROUND

This fund currently houses the FY 18 capital improvement project(s), not related to mitigation, to be funded with debt as detailed and approved on the schedule B4a of the ordinance 2017-504-E for the FY 18 Solid Waste Capital Improvement Plan (CIP).

REVENUE

Other Sources

This represents the amount of authorized debt for FY 18 Solid Waste capital improvement project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx> under Solid Waste Capital Improvement Projects.

- o Trail Ridge Landfill Expansion \$29,503

AUTHORIZED POSITION CAP

There are no positions in this subfund.

STORMWATER SERVICES
SUBFUND -- 461

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	28,895,836	29,154,099	29,584,022	1.5%	429,923
Miscellaneous Revenue	422,392	0	0		0
Transfers From Other Funds	1,578,843	1,561,770	2,324,997	48.9%	763,227
Fund Balance Appropriation	4,640,905	0	0		0
TOTAL REVENUES	35,537,975	30,715,869	31,909,019	3.9%	1,193,150
EXPENDITURES					
Personnel Expenses	7,946,334	8,407,982	8,237,673	(2.0%)	(170,309)
Operating Expenses	11,859,119	10,242,119	10,534,777	2.9%	292,658
Capital Outlay	0	2	2	0.0%	0
Debt Service	3,930,268	2,369,313	2,345,915	(1.0%)	(23,398)
Transfers to Other Funds	11,100,000	9,258,306	10,000,000	8.0%	741,694
Other Uses	438,147	438,147	790,652	80.5%	352,505
TOTAL EXPENDITURES	35,273,868	30,715,869	31,909,019	3.9%	1,193,150

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	54	50	(4)
Part-Time Hours	2,600	2,600	0

STORMWATER SERVICES SUBFUND 461

BACKGROUND

The Stormwater Services subfund provides a dedicated funding source, through the Stormwater user fee, and operating budget for various departments including Parks, Recreation and Community Services, Neighborhoods and Public Works. The Environmental Quality Division manages a portion of the Stormwater Management System Program. Its responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks, Recreation and Community Services Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

REVENUE

Charges for Services

This category includes the anticipated Stormwater user fee, discounts, uncollectibles and late fees for FY 18.

Transfers from Other Funds

This amount represents a loan from the General Fund/GSD (SF 011) that is needed to balance revenue and expenditures in this subfund for FY 18.

EXPENDITURES

Personnel Expenses

Personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a decrease of \$181,591 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$6.8 million in professional and contractual services for the mowing, cleaning and maintenance of stormwater ponds, systems and right-of-ways and \$2.9 million in vehicle costs, service and fuel for the vehicles and equipment used for this activity.

Debt Service

This category represents debt payments for previously authorized Stormwater capital projects.

Transfers to Other Funds

This category houses a \$10 million transfer to the Stormwater Services - Capital Project fund (SF 462) to fund Stormwater capital projects.

Other Uses

This category includes a \$576,130 charge for the City's indirect cost recovery study and a \$214,522 operating contingency.

AUTHORIZED POSITION CAP

This subfund houses a portion of the personnel costs for employees/positions within the General Fund – GSD (SF 011) that spend a portion of their time performing stormwater activities. The only positions in this subfund are those positions/employees that spend 100% of their time performing stormwater activities. The decrease of four positions reflects movement from this subfund to the General Fund – GSD (SF 011).

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STORMWATER SERVICES - CAPITAL PROJECTS
SUBFUND -- 462

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	245,219	83,468	0	(100.0%)	(83,468)
Transfers From Other Funds	11,369,813	9,258,306	10,637,603	14.9%	1,379,297
Transfers From Component Units	17,086,767	2,086,767	0	(100.0%)	(2,086,767)
Other Sources	0	0	0		0
TOTAL REVENUES	28,701,799	11,428,541	10,637,603	(6.9%)	(790,938)
EXPENDITURES					
Operating Expenses	190	0	0		0
Capital Outlay	11,659,995	11,428,541	10,637,603	(6.9%)	(790,938)
TOTAL EXPENDITURES	11,660,186	11,428,541	10,637,603	(6.9%)	(790,938)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

BACKGROUND

The Stormwater Services – Capital Projects subfund houses the funding for stormwater capital projects financed by stormwater user fees, excess retained earnings, investment earnings and transfers from other funds for the FY 18 Stormwater Capital Improvement Plan (CIP).

REVENUE

Transfers From Other Funds

This amount represents the various transfers from other funds, as detailed below, which will be used to fund the FY 18 Stormwater CIP.

○ General Fund – GSD (SF 011)	\$200,000
○ General Capital Projects Fund (SF 322)	\$437,603
○ Stormwater Services (SF 461)	\$10,000,000

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 Stormwater CIP. A complete list of the FY 18 capital projects can be found in the Capital Project section under Stormwater Capital Improvement. Additional information on all of the CIP projects can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCIETY
 SUBFUND -- 4F5

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	142	0	0		0
Transfers From Other Funds	539,000	402,553	405,126	0.6%	2,573
TOTAL REVENUES	539,142	402,553	405,126	0.6%	2,573
EXPENDITURES					
Operating Expenses	402,585	402,553	405,126	0.6%	2,573
TOTAL EXPENDITURES	402,585	402,553	405,126	0.6%	2,573

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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EQUESTRIAN CENTER - NEFL EQUESTRIAN SOCIETY SUBFUND 4F5

BACKGROUND

Ordinance 2014-331-E transferred the management of the Equestrian Center from SMG to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. This subfund houses the City's subsidy to the NEFL equestrian society.

REVENUE

Transfers from Other Funds

Funding from the Tye' Brown Regional trust fund (Solid Waste Facilities Mitigation - SF 44I) is transferred each year into this fund to pay the City's subsidy to the NEFL equestrian society. The funding source will need to be reviewed in FY 19 to determine if sufficient funding is available to continue this transfer.

EXPENDITURES

Operating Expenses

This amount represents the contractual amount to be paid to the Northeast Florida equestrian society to cover the gap between their estimated revenues and estimated expenditures for FY 18.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SPORTS COMPLEX CAPITAL MAINT-SEC 111.136
 SUBFUND -- 4G1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	6,686,718	6,919,626	8,767,591	26.7%	1,847,965
Miscellaneous Revenue	120,275	136,254	57,753	(57.6%)	(78,501)
Other Sources	6,476,382	0	0		0
TOTAL REVENUES	13,283,374	7,055,880	8,825,344	25.1%	1,769,464
EXPENDITURES					
Capital Outlay	14,420,529	3,625,468	3,650,000	0.7%	24,532
Debt Service	127,724	3,430,412	3,134,495	(8.6%)	(295,917)
Transfers to Other Funds	0	0	2,040,849		2,040,849
TOTAL EXPENDITURES	14,548,253	7,055,880	8,825,344	25.1%	1,769,464

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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**SPORTS COMPLEX CAPITAL MAINTENANCE
SUBFUND 4G1**

BACKGROUND

Municipal Section 111.136 mandates that the Convention Development Tax collected pursuant to Chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex and/or pay the debt service on borrowed funds used for that same purpose. The Sports Complex includes the Municipal Stadium, Veterans Memorial Arena the Jacksonville Baseball Stadium.

REVENUE

Tourist Development Tax

This category includes the estimated 2 Cent Tourist Development Tax collections for FY 18.

Miscellaneous Revenue

This amount represents estimated interest income that is being appropriated to pay for capital outlay.

EXPENDITURES

Capital Outlay

The City's contract with the Jacksonville Jaguars requires that 70% of the available capital funding be used at the municipal stadium. The capital funding by venue and project is detailed below.

Municipal Stadium

Audio / Visual / Scoreboard / Broadcast	465,000
FF&E	350,000
Interior Finishes	550,000
Network & Computer Systems	1,190,000
	2,555,000

Baseball Stadium

Building Systems	695,000
	695,000

Veterans Memorial Arena

Building Systems	200,000
Interior Finishes	200,000
	400,000

Debt Service

This budget represents the transfer out to the debt service fund to pay for the FY 18 interest and principal costs on stadium improvements projects.

Transfers to Other Funds

This budget represents a transfer to the City Venues – Debt Service fund (SF 4K6) to pay the debt service related to the amphitheater / flex field.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CITY VENUES - CITY
SUBFUND -- 4K1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Tourist Development Tax	0	7,342,307	7,900,000	7.6%	557,693
Other Taxes	0	2,000,004	2,000,004	0.0%	0
Charges for Services	0	2,604,894	213,688	(91.8%)	(2,391,206)
Miscellaneous Revenue	0	5,101,151	4,896,675	(4.0%)	(204,476)
Transfers From Other Funds	0	11,608,653	15,131,545	30.3%	3,522,892
TOTAL REVENUES	0	28,657,009	30,141,912	5.2%	1,484,903
EXPENDITURES					
Operating Expenses	0	7,880,670	7,328,156	(7.0%)	(552,514)
Capital Outlay	0	265,006	265,006	0.0%	0
Debt Service	0	10,787,589	10,788,612	0.0%	1,023
Transfers to Other Funds	0	9,723,744	11,760,138	20.9%	2,036,394
TOTAL EXPENDITURES	0	28,657,009	30,141,912	5.2%	1,484,903

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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CITY VENUES - CITY SUBFUND 4K1

BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains the City's costs related to these venues.

REVENUE

Tourist Development Tax

This category includes the estimated 2 Cent Tourist Development Tax for FY 18.

Other Taxes

This category includes the estimated state sales tax rebate for FY 18.

Charges for Services

This category includes the estimated daily parking fee revenue to be collected during events across the City's venues. The decrease is due to the movement of the NFL Ticket – Surcharge and facility fees from this subfund to the Capital Projects - City Venues Surcharge subfund (SF 4K3).

Miscellaneous Revenue

This category includes rental of city facility revenue of \$111,956 and the Jacksonville Jaguar supplemental rent payment of \$4,734,719, per Amendment 8 of the lease. It also includes anticipated interest earnings for FY 18 of \$50,000. The decrease is primarily driven the removal of \$93,575 in rental of city facility fees at the Baseball Stadium for the Armada who are no longer playing at this venue as well as a decrease of \$14,907 in the Jacksonville Jaguar supplemental rent payment.

Transfers From Other Funds

This category includes the annual subsidy from the General Fund – GSD (SF 011) which balances up this subfund. The increase is directly related to changes in this subfunds revenues and expenditures.

EXPENDITURES:

Operating Expenses

This category includes the City's annual costs at the Venues including utility costs of \$5.6 million, miscellaneous insurance of \$1.2 million, internal service charges of \$303,339 and contractual services for the SMG management and incentive fees pursuant to Ordinance 2017-0375-E of \$211,815. The decrease is primarily driven by the removal of \$700,000 in professional services related to the Armada Football Club who are no longer playing at the Baseball Stadium.

Capital Outlay

Capital funding has been provided for personal tangible property for each of the venues.

Debt Service

This represents debt service payments for Everbank Field and the Performing Arts Center.

Transfers to Other Funds

This category includes a \$10,812,138 transfer to the City Venues – SMG subfund (SF 4K2) to balance that fund and a \$948,000 loan repayment to the General Capital Projects subfund (SF 322).

AUTHORIZED POSITION CAP

There are no authorized city positions or part-time hours in this subfund.

CITY VENUES - SMG
 SUBFUND -- 4K2

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	11,823,298	11,749,270	(0.6%)	(74,028)
Miscellaneous Revenue	0	7,248,748	7,592,763	4.7%	344,015
Transfers From Other Funds	0	6,340,430	10,812,138	70.5%	4,471,708
TOTAL REVENUES	0	25,412,476	30,154,171	18.7%	4,741,695
EXPENDITURES					
Personnel Expenses	0	6,793,074	7,567,654	11.4%	774,580
Operating Expenses	0	18,619,402	22,586,517	21.3%	3,967,115
TOTAL EXPENDITURES	0	25,412,476	30,154,171	18.7%	4,741,695

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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CITY VENUES - SMG SUBFUND 4K2

BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains SMG's costs related to these venues.

REVENUE

Charges for Services

This category includes \$6,624,133 in contractual service revenue for events, \$1,832,900 in ticket surcharge – incentive fees, \$1,714,323 in ticket surcharge – club/suites fees, \$997,047 in daily parking fees and \$580,867 in SMG parking fees.

Miscellaneous Revenue

This category includes \$2,912,454 in concession sales, \$2,879,310 in rental of city facilities, \$943,450 in advertising fees, \$321,144 in rental of city facilities – SMG, \$273,980 in non-dwelling rent for cell sites, \$246,400 in miscellaneous services and charges and \$16,025 in anticipated interest income. The net increase is primarily driven by increases of \$231,958 in rental of city facilities and \$124,300 in concession sales due to the addition of the Jacksonville IceMen hockey team at Veterans Memorial Arena.

Transfers From Other Funds

This represents the subsidy from the City Venues – City (SF 4K1) to balance up this fund.

EXPENDITURES:

Personnel Expenses

This category includes personnel expenses for SMG employees who operate the City's venues. The increase is primarily driven by a 3% one-time stipend and 5% salary increase effective October 1st – similar to what City of Jacksonville personnel receive because of collective bargaining agreements. Additionally, the increase reflects the reinstatement of matching 401K contributions to SMG personnel totaling \$128,742. This expense has not been budgeted since FY10.

Operating Expenses

This category includes a variety of expenditures of which the largest is \$15,845,495 in professional and contractual services. This includes costs for event contractual obligations, payment of overtime for public safety personnel to staff various events within the City's venues, 24 hour security service and cleaning services. The net increase is primarily driven by an increase of \$2,952,761 in overtime costs for public safety personnel and \$220,000 in budget enhancements. These enhancements include procuring privately owned parking spaces around the sports complex to utilize during events, design and engineering services, energy saving initiatives, and rent rebate costs.

Other major expenses include \$3,997,393 in repairs and maintenance, \$715,000 in event contribution, \$315,000 in telephone and data lines, \$231,600 in other utilities and \$219,000 in advertising. Repairs and maintenance expenses are increasing by \$1,182,393 due to aged machinery and equipment, expired warranties or availability of parts. Additionally, costs for trash removal and landscaping have increased. Lastly, smaller expenses include general insurance costs for events, travel, postage, printing and binding, dues and finance charges.

AUTHORIZED POSITION CAP

There are no authorized city positions or part-time hours in this subfund.

CAPITAL PROJECTS - CITY VENUES SURCHARGE
 SUBFUND -- 4K3

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	0	3,402,363		3,402,363
Transfers From Other Funds	0	2,419,314	0	(100.0%)	(2,419,314)
TOTAL REVENUES	0	2,419,314	3,402,363	40.6%	983,049
EXPENDITURES					
Capital Outlay	0	2,419,314	3,402,363	40.6%	983,049
TOTAL EXPENDITURES	0	2,419,314	3,402,363	40.6%	983,049

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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**CAPITAL PROJECTS – CITY VENUES SURCHARGE
SUBFUND 4K3**

BACKGROUND

Municipal Section 123.102(e) 1-3 authorizes user fees charged on each ticket sold for events at the Veterans Memorial Arena, Times Union Performing Arts Center and Baseball Stadium to be expended for capital expenditures at each respective venue. User fees from events at the Municipal Stadium may be utilized for capital expenditures or game day expenses.

REVENUE

Charges for Services

This category includes the estimated ticket surcharges fees collected at the Municipal Stadium, the Veterans Memorial Arena and the Baseball Grounds. In the prior fiscal year the City Venue – City subfund (SF 4K1) collected the revenue and transferred it into this fund as seen in Transfers From Other Funds. As part of the FY 18 budget, the revenue was revised to be directly deposited into this fund. The increase in total revenue is due to the facility fee increase approved in ordinance 2016-729-E.

EXPENDITURES

Capital Outlay

The capital funding supported by the user fee at the various venues are listed below.

- | | |
|--------------------------------------|-------------|
| o Baseball Stadium | \$90,425 |
| o Times Union Performing Arts Center | \$553,388 |
| o Veterans Memorial Arena | \$956,000 |
| o Municipal Stadium | \$1,802,550 |

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

CITY VENUES - DEBT SERVICE
 SUBFUND -- 4K6

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	66,028	68,729	4.1%	2,701
Transfers From Other Funds	0	19,669,635	21,413,505	8.9%	1,743,870
TOTAL REVENUES	0	19,735,663	21,482,234	8.8%	1,746,571
EXPENDITURES					
Debt Service	0	19,735,663	21,482,234	8.8%	1,746,571
TOTAL EXPENDITURES	0	19,735,663	21,482,234	8.8%	1,746,571

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**CITY VENUES – DEBT SERVICE
SUBFUND 4K6**

BACKGROUND

Beginning in FY 17 this subfund replaced the venue specific debt service subfunds (Subfunds 4A6, 4B6, 4C6, 4D6, 4E6 and 4F6). This subfund receives various transfers which, along with any accumulated interest in the subfund, will be used to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 18 which will be used to pay a portion of the debt service costs for FY 18.

Transfers From Other Funds

This amount represents transfers from other funds to pay the anticipated FY 18 debt service for capital projects at the city's venues.

- o Better Jacksonville Debt Service fund (SF 111) \$5,712,258
- o Sports Complex Capital Maintenance fund (SF 4G1) \$5,175,344
- o City Venue – City fund (SF 4K1) \$10,525,903

EXPENDITURES

Debt Service

This category houses both the FY 18 principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue. The table below details the cost by venue.

- o Everbank Field \$15,454,309
- o Memorial Arena \$4,529,835
- o Baseball Stadium \$1,196,740
- o Performing Arts Center \$301,350

AUTHORIZED POSITION CAP

There are no positions in this subfund.

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INTERNAL SERVICE FUNDS



Summary of Subfunds

Graphs

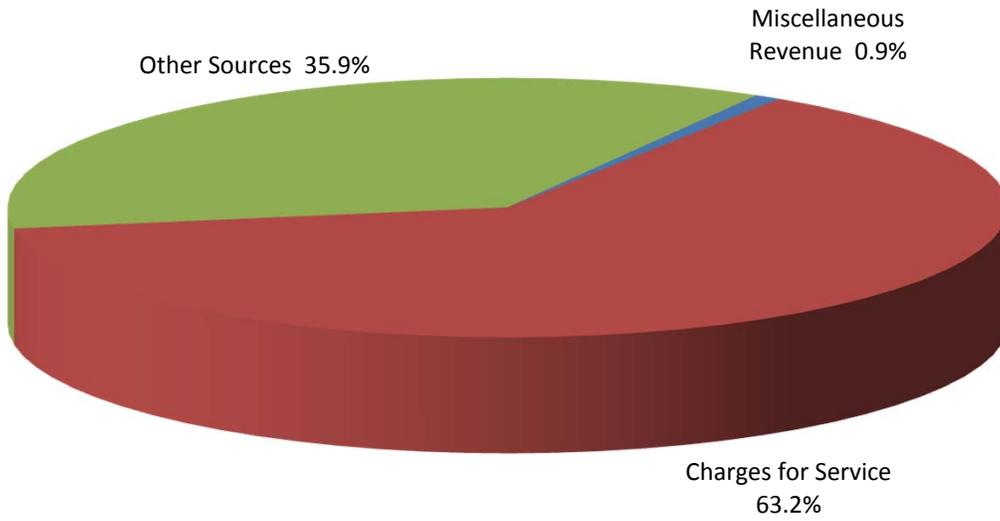
- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 538 Radio Equipment Refresh
- 53A IT System Development Fund
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Debt Management Fund
- 5A1 Public Buildings Allocations

INTERNAL SERVICE FUNDS
Summary of Subfunds

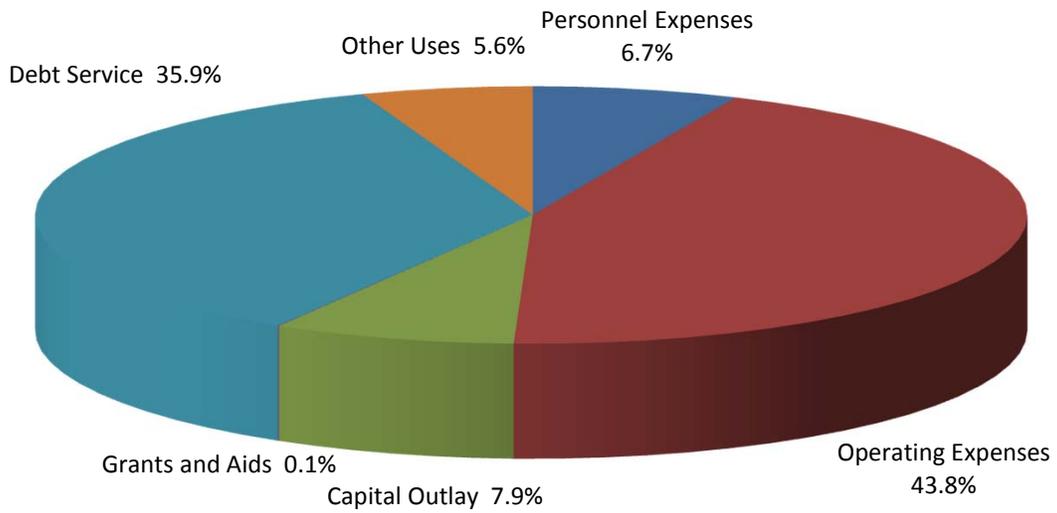
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 18 Budgeted
511	Fleet Mgt - Operations	6,410,064	23,607,294	2			492,591	30,509,951
512	Fleet - Vehicle Replacement	221,345	165,501	9,710,001	6,440,369		21,393,332	37,930,548
513	Fleet - Direct Replacement			22,356,239				22,356,239
521	Copy Center / Central Mailroom	234,304	2,284,465	1			18,594	2,537,364
531	ITD Operations	11,638,162	13,408,148	1			1,017,931	26,064,242
534	Radio Communications	814,018	1,808,969	1,135,994	1,680,033	217,000	63,531	5,719,545
536	Tech System Development				1,923,123			1,923,123
537	Tech Equipment Refresh		537,326	989,567			74,047	1,600,940
538	Radio Equipment Refresh			1,199,528				1,199,528
53A	IT System Development Fund		4	4,725,205			780,669	5,505,878
551	Office of General Counsel	8,025,299	2,087,551	1			745,313	10,858,164
561	Self Insurance	1,512,692	38,833,887	2			481,943	40,828,524
571	Group Health	738,671	93,892,090	1			53,100	94,683,862
581	Insured Programs	651,270	7,197,403	3			45,921	7,894,597
592	Debt Management Fund		485,300		172,542,348			173,027,648
5A1	Public Buildings Allocations	3,847,717	39,197,601	20,002			3,258,596	46,323,916
Total Internal Service Funds		34,093,542	223,505,539	40,136,547	182,585,873	217,000	28,425,568	508,964,069

INTERNAL SERVICE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



FLEET MGMT - OPERATIONS
SUBFUND -- 511

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	25,974,402	30,007,845	29,975,951	(0.1%)	(31,894)
Miscellaneous Revenue	567,716	515,000	534,000	3.7%	19,000
Fund Balance Appropriation	10,642	0	0		0
TOTAL REVENUES	26,552,760	30,522,845	30,509,951	0.0%	(12,894)
EXPENDITURES					
Personnel Expenses	6,188,240	6,592,571	6,410,064	(2.8%)	(182,507)
Operating Expenses	19,819,606	23,404,693	22,871,152	(2.3%)	(533,541)
Capital Outlay	404,342	3,201	2	(99.9%)	(3,199)
Other Uses	522,380	522,380	1,228,733	135.2%	706,353
TOTAL EXPENDITURES	26,934,568	30,522,845	30,509,951	0.0%	(12,894)

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
Authorized Positions	108	108	0
Part-Time Hours	7,722	7,722	0

FLEET MANAGEMENT – OPERATIONS SUBFUND 511

BACKGROUND

This internal service fund accumulates and allocates the costs of the operation of the City's fleet management / motor pool activity. This fund, as with other internal service funds, recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board. Fleet Management performs most of the warranty work on City vehicles but has outsourced many of the smaller repairs and maintenance items.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for warranty work, and contribution-loss deductible revenue.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$188,640 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$13 million for fuel, \$4.5 million for parts / tires and \$3.3 million sublet repairs (vehicle repairs by outside vendors).

Other Uses

This category includes a \$736,162 charge for the City's indirect cost recovery study and a \$492,591 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

FLEET MGMT - VEHICLE REPLACEMENT
SUBFUND -- 512

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	14,355,638	20,068,726	25,075,108	24.9%	5,006,382
Miscellaneous Revenue	2,000,981	750,733	1,300,000	73.2%	549,267
Other Sources	15,502,151	7,452,810	9,710,000	30.3%	2,257,190
Fund Balance Appropriation	55,994	0	1,845,440		1,845,440
TOTAL REVENUES	31,914,765	28,272,269	37,930,548	34.2%	9,658,279
EXPENDITURES					
Personnel Expenses	229,354	233,036	221,345	(5.0%)	(11,691)
Operating Expenses	246,183	110,555	119,486	8.1%	8,931
Capital Outlay	12,522,588	7,452,811	9,710,001	30.3%	2,257,190
Debt Service	118,817	5,358,947	6,440,369	20.2%	1,081,422
Transfers to Other Funds	12,071,495	15,031,404	21,376,239	42.2%	6,344,835
Other Uses	85,516	85,516	63,108	(26.2%)	(22,408)
TOTAL EXPENDITURES	25,273,954	28,272,269	37,930,548	34.2%	9,658,279

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	3	3	0

FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512

BACKGROUND

This internal service fund accumulates and allocates the costs for the replacement of City owned vehicles. The fund also houses the operating costs and debt service associated with vehicle replacement.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for surplus vehicle sales, and contribution-loss deductible revenue.

Other Sources

This represents the amount of borrowed funds approved in FY 18 for vehicle purchases. Borrowed funds can only be used for vehicles over \$100,000 that have at least a five year life.

Fund Balance Appropriation

Available fund balance is being appropriated in FY 18 to assist in purchasing vehicles with cash.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the increase in the base salary.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$5,791 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items, the largest of which is \$42,500 in miscellaneous services and charges which are used to pay costs related to tag and titles for city vehicles.

Capital Outlay

This amount represents the borrowed capital spending authority as seen in Other Sources.

Debt Service

This amount represents the interest and principal debt repayment for vehicles purchased with borrowed funds.

Transfers to Other Funds

This amount represents the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 18 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

Other Uses

This category includes a \$46,015 charge for the City's indirect cost recovery study and a \$17,093 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

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FLEET MGMT - DIRECT REPLACEMENT
SUBFUND -- 513

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	90,912	160,846	80,000	(50.3%)	(80,846)
Transfers From Other Funds	17,280,765	18,531,404	21,376,239	15.4%	2,844,835
Fund Balance Appropriation	791,318	1,619,133	900,000	(44.4%)	(719,133)
TOTAL REVENUES	18,162,996	20,311,383	22,356,239	10.1%	2,044,856
EXPENDITURES					
Capital Outlay	22,259,788	20,127,470	22,356,239	11.1%	2,228,769
Transfers to Other Funds	0	183,913	0	(100.0%)	(183,913)
TOTAL EXPENDITURES	22,259,788	20,311,383	22,356,239	10.1%	2,044,856

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513

BACKGROUND

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through borrowing.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 18.

Transfers From Other Funds

This amount represents a transfer from the Vehicle Replacement fund (SF 512) to fund the pay-go portion of the proposed vehicle replacements for FY 18.

Fund Balance Appropriation

Fund balance is being appropriated to help fund purchase vehicles with cash and reduce borrowing.

EXPENDITURES

Capital Outlay

This is the total capital requirement for the FY 18 vehicle replacement that will be purchased with cash. The budget ordinance 2017-504-E schedule B4c contains a complete list of all vehicles proposed to be replaced / purchased in FY 18.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

COPY CENTER / CENTRAL MAILROOM
SUBFUND -- 521

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	2,574,107	2,438,933	2,528,595	3.7%	89,662
Miscellaneous Revenue	10,712	10,219	8,769	(14.2%)	(1,450)
TOTAL REVENUES	2,584,820	2,449,152	2,537,364	3.6%	88,212
EXPENDITURES					
Personnel Expenses	242,313	257,080	234,304	(8.9%)	(22,776)
Operating Expenses	1,980,861	2,153,618	2,178,870	1.2%	25,252
Capital Outlay	0	1	1	0.0%	0
Other Uses	38,453	38,453	124,189	223.0%	85,736
TOTAL EXPENDITURES	2,261,627	2,449,152	2,537,364	3.6%	88,212

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	5	5	0

COPY CENTER / CENTRAL MAILROOM SUBFUND 521

BACKGROUND

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category represents anticipated interest income for FY 18.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$5,897 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.3 million for the city's consolidated copier contract, \$503,600 for citywide postage and \$171,000 for external printing.

Other Uses

This category includes a \$105,595 charge for the City's indirect cost recovery study and an \$18,594 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this subfund is unchanged.

ITD OPERATIONS
SUBFUND -- 531

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	23,113,472	22,551,022	26,052,242	15.5%	3,501,220
Miscellaneous Revenue	13,375	13,097	12,000	(8.4%)	(1,097)
TOTAL REVENUES	23,126,847	22,564,119	26,064,242	15.5%	3,500,123
EXPENDITURES					
Personnel Expenses	10,284,780	11,620,786	11,638,162	0.1%	17,376
Operating Expenses	10,274,600	10,821,970	12,523,025	15.7%	1,701,055
Capital Outlay	204,916	1	1	0.0%	0
Other Uses	121,362	121,362	1,903,054	1,468.1%	1,781,692
TOTAL EXPENDITURES	20,885,658	22,564,119	26,064,242	15.5%	3,500,123

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	121	121	0
Part-Time Hours	14,660	14,660	0

ITD OPERATIONS SUBFUND 531

BACKGROUND

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income and a small amount of miscellaneous sales / charges.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which somewhat offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$200,708 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$3.3 million for professional / contractual services, \$3.4 million for phone / data lines and \$3.4 million hardware / software maintenance and licenses. Of the \$1.7 million increase, \$1.2 million is due to projects on the IT five year capital plan.

Other Uses

This category includes an \$885,123 charge for the City's indirect cost recovery study and a \$1,017,931 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

RADIO COMMUNICATIONS
SUBFUND -- 534

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	7,245,465	8,153,040	5,693,058	(30.2%)	(2,459,982)
Miscellaneous Revenue	42,830	51,365	26,487	(48.4%)	(24,878)
Transfers From Other Funds	0	883,193	0	(100.0%)	(883,193)
Fund Balance Appropriation	776,292	0	0		0
TOTAL REVENUES	8,064,587	9,087,598	5,719,545	(37.1%)	(3,368,053)
EXPENDITURES					
Personnel Expenses	817,024	832,206	814,018	(2.2%)	(18,188)
Operating Expenses	1,451,156	1,269,795	1,702,158	34.0%	432,363
Capital Outlay	728,172	973,566	1,135,994	16.7%	162,428
Debt Service	4,048,331	5,707,536	1,680,033	(70.6%)	(4,027,503)
Grants, Aids & Contributions	210,000	210,000	217,000	3.3%	7,000
Other Uses	94,495	94,495	170,342	80.3%	75,847
TOTAL EXPENDITURES	7,349,179	9,087,598	5,719,545	(37.1%)	(3,368,053)

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	10	10	0

RADIO COMMUNICATIONS SUBFUND 534

BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

REVENUE

Charges for Services

This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes the estimated interest income for FY18.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which somewhat offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$25,843 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category is made of various small items and several large expenditures including \$372,250 for repairs and maintenance and a \$571,022 agreement with Motorola for the city's radio hardware / software. Of the increase, \$264,585 is due to projects on the IT five year capital plan and \$90,974 is for non-capital equipment for additional staff provided to Fire and Rescue and the Office of the Sheriff.

Capital Outlay

Funding has been provided for UPS replacements at the various radio towers, to purchase required equipment for the rescue #63, fire station #63, 17 additional firefighter positions within JFRD and 80 additional police officer positions within JSO.

Debt Service

The budgeted amount includes estimated debt repayment for the fire station paging project and the for the buyout from JEA of the previous radio system. The reduction from the prior year is due to the repayment of debt for the city's current radio system.

Grants, Aids & Contributions

This category includes the estimated payment to JEA for the estimated JEA operating costs at the JEA owned tower sites.

Other Uses

This category includes a \$106,811 charge for the City's indirect cost recovery study and a \$63,531 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

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TECHNOLOGY SYSTEM DEVELOPMENT
SUBFUND -- 536

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	960,308	482,952	0	(100.0%)	(482,952)
Miscellaneous Revenue	9,708	0	0		0
Other Sources	2,394,085	2,751,627	0	(100.0%)	(2,751,627)
Fund Balance Appropriation	22,011	0	1,923,123		1,923,123
TOTAL REVENUES	3,386,111	3,234,579	1,923,123	(40.5%)	(1,311,456)
EXPENDITURES					
Operating Expenses	2,751	4	0	(100.0%)	(4)
Capital Outlay	629,137	2,798,327	0	(100.0%)	(2,798,327)
Debt Service	231,516	254,762	1,923,123	654.9%	1,668,361
Other Uses	0	181,486	0	(100.0%)	(181,486)
TOTAL EXPENDITURES	863,404	3,234,579	1,923,123	(40.5%)	(1,311,456)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

BACKGROUND

In prior years, this internal service fund housed IT system development projects. Projects in the IT 5 year plan cross fiscal years so as part of FY 18, this fund is being replaced with an all-years fund (SF 53A). This fund will continue to pay the debt payments for loans issued prior to FY 18.

REVENUE

Fund Balance Appropriation

Fund balance is being appropriated to pay the estimated debt service for loans issued prior to FY 17.

EXPENDITURES

Debt Service

This amount represents the estimated FY 18 interest and principal payback for loans issued prior to FY 17.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TECHNOLOGY EQUIPMENT REFRESH
SUBFUND -- 537

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	663,004	550,371	1,600,940	190.9%	1,050,569
Miscellaneous Revenue	(1,649)	0	0		0
TOTAL REVENUES	661,355	550,371	1,600,940	190.9%	1,050,569
EXPENDITURES					
Operating Expenses	67,757	44,125	537,326	1,117.7%	493,201
Capital Outlay	560,309	468,371	989,567	111.3%	521,196
Other Uses	0	37,875	74,047	95.5%	36,172
TOTAL EXPENDITURES	628,066	550,371	1,600,940	190.9%	1,050,569

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

REVENUE

Charges for Services

This amount represents the customer billings for both the FY 18 approved and previously approved equipment replacement.

EXPENDITURES

Professional and Contractual Services

- This amount represents the Emtech costs related to deploying equipment.

Operating Expenses

This category includes the contractual services cost for deploying equipment as well as equipment costs for various computer, telecommunication, server, network and UPS equipment that do not met the \$1,000 capital threshold as detailed below.

- o Network UPS \$16,775
- o Network equipment \$87,708
- o Desktops / Laptops \$345,393

Capital Outlay

This category included equipment costs for various computer, telecommunication, servers and network equipment that meet the \$1,000 capital threshold.

- o Rescue #73 MDT \$5,260
- o Desktops / Laptops – Fire Inspection Sys \$60,358
- o Servers \$106,600
- o Network equipment \$228,682
- o Desktops / Laptops \$291,039
- o Desktops / Laptops – Building Inspection \$297,628

Other Uses

Due to timing issues between capital spending and billing, any billing revenue over budgeted expense is placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no positions or part-time hours in this subfund.

RADIO EQUIPMENT REFRESH
SUBFUND -- 538

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	1,181,974	594,745	1,193,598	100.7%	598,853
Miscellaneous Revenue	1,131	0	0		0
Transfers From Other Funds	1,192,170	0	0		0
Fund Balance Appropriation	0	594,743	5,930	(99.0%)	(588,813)
TOTAL REVENUES	2,375,275	1,189,488	1,199,528	0.8%	10,040
EXPENDITURES					
Capital Outlay	1,181,975	1,189,488	1,199,528	0.8%	10,040
TOTAL EXPENDITURES	1,181,975	1,189,488	1,199,528	0.8%	10,040

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

RADIO EQUIPMENT REFRESH SUBFUND 538

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's radio equipment.

REVENUE

Charges for Services

This amount represents the FY 18 customer billings. FY 18 is the first year where you see the impact of the two year repayment cycle. The amount includes the final year for the FY 17 equipment and the first year of the FY 18 equipment.

Fund Balance Appropriation

Fund balance is being appropriation in FY18 to balance the fund.

EXPENDITURES

Capital Outlay

FY18 includes funding to replace 25 specialty radios and 303 mobile radios for first responders.

- Office of the Sheriff \$990,628
- Fire and Rescue \$208,900

AUTHORIZED POSITION CAP

There are no positions or part-time hours in this subfund.

IT SYSTEM DEVELOPMENT FUND
SUBFUND -- 53A

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	0	0	1,363,195		1,363,195
Other Sources	0	0	4,142,683		4,142,683
TOTAL REVENUES	0	0	5,505,878		5,505,878
EXPENDITURES					
Operating Expenses	0	0	4		4
Capital Outlay	0	0	4,725,205		4,725,205
Other Uses	0	0	780,669		780,669
TOTAL EXPENDITURES	0	0	5,505,878		5,505,878

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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IT SYSTEM DEVELOPMENT SUBFUND 53A

BACKGROUND

This new all-year internal service fund will house the IT system development projects for FY 18 and onward. This fund is all-years and project driven to allow multi-year tracking, transparency and accountability related to IT projects. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUE

Charges for Services

This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 18 projects and previously approved projects on the five-year IT system development plan.

Other Sources

This represents the amount of borrowed funds for FY 18. The detail by project can be found in the Capital Projects section.

EXPENDITURES

Capital Outlay

This amount represents the in capital funding for the FY 18 proposed projects. The detail by project, including operating costs, can be found in ordinance 2017-507.

- Safer Neighborhoods Investment Plan
 - Unified CAD System – JFRD and JSO \$1,539,009
 - JFRD Mobile Data Terminal Refresh \$552,300
- CARE System Upgrade and Replacement \$575,000
- Medical Examiner Case Management System \$617,514
- Enterprise Permit / Land Use Mgmt \$562,500
- PBX Telecommunication Upgrade \$668,860
- IT Security Upgrades \$190,000
- Grants Management Software \$20,022

Other Uses

The FY 18 estimated revenues over expenses is being placed in a cash carryover due to the timing between the capital outlay expenditure and the debt repayment charges.

AUTHORIZED POSITION CAP

There are no positions or part-time hours in this fund.

OFFICE OF GENERAL COUNSEL
SUBFUND -- 551

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	9,910,560	9,241,664	10,629,485	15.0%	1,387,821
Miscellaneous Revenue	47,683	59,468	31,808	(46.5%)	(27,660)
Fund Balance Appropriation	1,250,000	196,871	196,871	0.0%	0
TOTAL REVENUES	11,208,243	9,498,003	10,858,164	14.3%	1,360,161
EXPENDITURES					
Personnel Expenses	7,044,146	7,581,545	8,025,299	5.9%	443,754
Operating Expenses	1,680,470	1,733,822	1,814,367	4.6%	80,545
Capital Outlay	0	1	1	0.0%	0
Transfers to Other Funds	850,000	0	0		0
Other Uses	182,635	182,635	1,018,497	457.7%	835,862
TOTAL EXPENDITURES	9,757,251	9,498,003	10,858,164	14.3%	1,360,161

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	64	69	5
Part-Time Hours	2,600	2,600	0

OFFICE OF GENERAL COUNSEL SUBFUND 551

BACKGROUND

This internal service accumulates and allocates the cost of the Office of the General Counsel and recovers its costs via charges to its users/customers which include the City, independent authorities, and boards/commissions of the government.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund. Of the net increase, \$562,024 is related to the independent authorities and is to offset the costs associated with the five additional positions.

Miscellaneous Revenue

This category represents anticipated interest earnings for FY 18.

Fund Balance Appropriation

This category represents an appropriation of retained earnings.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for FY17-18 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17, a return of excess reserves from the City's self-funded health insurance plan as well as the addition of five positions added during fiscal year 2016-2017.

Five positions were added during FY 17 for the independent authorities; four positions were added to provide support to the Duval County School Board and one position was added to provide legal support for the Jacksonville Port Authority.

The labor agreement reached with the City's employee unions that did two very important things. First, the agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3% increase and full-time employees receive a 5% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. In addition, the agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases and costs associated with the additional positions.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$89,815 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes funding for various items, the largest of which is funding professional services of \$829,338 for outside legal counsel, expert witnesses, mediators, and a special counsel pursuant to section 108.505(b). This category also includes building cost allocation, computer system maintenance, and copier and printing costs. Additional costs include dues and memberships, software licenses, training

and travel, court reporters, and various supplies. The net increase is being driven by a \$73,980 increase in the IT computer system, maintenance and security internal service allocation.

Other Uses

This category includes a \$273,184 charge for the City's indirect cost recovery study and a \$745,313 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap was increased by five positions during FY 17. Four positions were added to provide support to the Duval County School Board per Ordinance 2017-181-E and one position was added to provide legal support for the Jacksonville Port Authority per Ordinance 2017-282-E. Part-time hours remain unchanged.

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SELF INSURANCE
SUBFUND -- 561

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	37,672,094	34,848,242	38,245,429	9.7%	3,397,187
Miscellaneous Revenue	1,438,534	2,490,211	1,511,486	(39.3%)	(978,725)
Transfers From Other Funds	1,123,362	1,071,608	1,071,609	0.0%	1
Fund Balance Appropriation	0	1,050,000	0	(100.0%)	(1,050,000)
TOTAL REVENUES	40,233,991	39,460,061	40,828,524	3.5%	1,368,463
EXPENDITURES					
Personnel Expenses	1,444,403	1,512,985	1,512,692	0.0%	(293)
Operating Expenses	28,749,819	36,148,724	38,070,898	5.3%	1,922,174
Capital Outlay	0	2	2	0.0%	0
Other Uses	726,742	1,798,350	1,244,932	(30.8%)	(553,418)
TOTAL EXPENDITURES	30,920,963	39,460,061	40,828,524	3.5%	1,368,463

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	22	22	0
Part-Time Hours	2,600	2,600	0

SELF INSURANCE SUBFUND 561

BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUE

Charges for Services

The bulk of this revenue is from billings to using agencies, including independent authorities, for premiums paid from this fund.

Miscellaneous Revenue

This amount includes the FY 18 estimates for investment pool earnings (\$1,023,927) and earnings from escrow deposits (\$486,959).

Transfers From Other Funds

This category includes the FY 18 debt service payment from the General Fund – GSD (SF 011) for Adam's Mark loan.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for fiscal year 2017-2018 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things; 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase and full-time employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which somewhat offsets the cost of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$50,652 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category contains the costs and premiums for the City's general liability, auto liability and workers compensation programs which makes up \$35 million of the total FY18 budget and \$1.8 million of the net increase.

Other Uses

This category includes a \$762,989 charge for the City's indirect cost recovery study, \$123,967 in an operating contingency and \$357,976 in cash carryover.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

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GROUP HEALTH
SUBFUND -- 571

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	93,138,657	93,909,703	76,561,460	(18.5%)	(17,348,243)
Miscellaneous Revenue	590,891	350,995	356,584	1.6%	5,589
Fund Balance Appropriation	0	0	17,765,818		17,765,818
TOTAL REVENUES	93,729,547	94,260,698	94,683,862	0.4%	423,164
EXPENDITURES					
Personnel Expenses	628,861	687,935	738,671	7.4%	50,736
Operating Expenses	81,885,068	93,507,503	93,819,017	0.3%	311,514
Capital Outlay	0	1	1	0.0%	0
Other Uses	65,259	65,259	126,173	93.3%	60,914
TOTAL EXPENDITURES	82,579,188	94,260,698	94,683,862	0.4%	423,164

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	8	9	1
Part-Time Hours	3,440	3,440	0

GROUP HEALTH SUBFUND 571

BACKGROUND

This internal service fund administers the City's group health plans including group hospitalization, life insurance and other types of employee insurances. The City of Jacksonville switched to a self-insurance plan in 2015, ordinance 2014-546.

REVENUE

Charges for Services

This category includes employer and employee payments for health, life, dental, vision, and Tricare premiums. In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount, employer paid costs and administrative costs, is then billed to departments via bi-weekly payroll interfaces. The decrease is due to a return of excess health insurance premiums as described in the Fund Balance Appropriation section below.

Miscellaneous Revenue

This category includes the projected investment pool earnings based on expected available cash and the interest rate projected by the Treasury Division.

Fund Balance Appropriation

For fiscal year 2017-2018 the fund is returning excess contributions to participants, including the City, employee and retiree, of the self-insured group health plan by way of a five pay period health insurance premium "holiday". The return of these excess contributions is reflected here as a fund balance appropriation which offsets the decrease in premiums paid, as seen in Charges for Services.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 includes costs for the additional position added during the budget process and several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18 part-time employees receive a 3.0% increase, non-uniformed employees receive a 5.0% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided a slight pension savings which offsets some of the base salary increases and the costs for the additional position added during the budget process.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves in this sub fund is reflected in the budget as a small decrease of \$1,338 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

Of the \$93.8 million in this category, \$93 million of the funding is to pay for the various insurance premiums including health, dental, vision and life insurance. The remaining is made of various expenses including internal service charges and professional services.

Other Uses

This category includes a \$73,073 charge for the City's indirect cost recovery study and a \$53,100 operating contingency.

AUTHORIZED POSITION CAP

As part of the FY18 budget process, a position was added to assist with monthly activity audits.

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INSURED PROGRAMS
SUBFUND -- 581

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	7,198,600	7,161,346	7,312,138	2.1%	150,792
Miscellaneous Revenue	122,778	140,731	96,478	(31.4%)	(44,253)
Fund Balance Appropriation	153,432	500,000	485,981	(2.8%)	(14,019)
TOTAL REVENUES	7,474,810	7,802,077	7,894,597	1.2%	92,520
EXPENDITURES					
Personnel Expenses	490,521	524,107	651,270	24.3%	127,163
Operating Expenses	6,730,954	7,125,045	7,029,127	(1.3%)	(95,918)
Capital Outlay	0	3	3	0.0%	0
Transfers to Other Funds	628,579	0	0		0
Other Uses	152,922	152,922	214,197	40.1%	61,275
TOTAL EXPENDITURES	8,002,976	7,802,077	7,894,597	1.2%	92,520

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	6	7	1
Part-Time Hours	1,824	1,110	(714)

INSURED PROGRAMS SUBFUND 581

BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUE

Charges for Services

The bulk of this revenue is from billings to the various using agencies for premiums paid from this fund.

Miscellaneous Revenue

This category is made up of the anticipated interest earnings for FY 18.

Fund Balance Appropriation

Fund balance is being appropriated and set aside to pay the City's deductible(s) for any FY 18 incidents that require the City to pay a deductible to its insurance provider, net of any FY 18 revenue generated from billings related to FY 17 incidents.

EXPENDITURES

Personnel Expenses

The net increase in personnel expenses for fiscal year 2017-2018 is being driven by the addition of a position as well as base salary increases for employees to be effective Oct 1st as part of a three year labor agreement with the city's unions. These increases are somewhat offset by the FY18 return of reserves from the city's self-funded health insurance plan. This return of reserves is reflected in this subfund as a decrease of \$11,765 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category contains the cost for the City's insurance premiums including; property, aviation/hull and excess GL / workers compensation.

Other Uses

This category includes a \$168,276 charge for the City's indirect cost recovery study and a \$45,921 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap increased and part-time hours were decreased as part of the budget process. The position was added to provide a separate job class for the duties of system administrator.

DEBT MANAGEMENT FUND
SUBFUND -- 592

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	34,546,516	46,747,357	49,746,632	6.4%	2,999,275
Miscellaneous Revenue	115,416	0	0		0
Other Sources	94,582,741	59,684,325	123,281,016	106.6%	63,596,691
TOTAL REVENUES	129,244,673	106,431,682	173,027,648	62.6%	66,595,966
EXPENDITURES					
Operating Expenses	380,643	392,350	485,300	23.7%	92,950
Debt Service	27,529,174	46,355,007	49,261,332	6.3%	2,906,325
Transfers to Other Funds	317,873	0	0		0
Loans	0	59,684,325	123,281,016	106.6%	63,596,691
TOTAL EXPENDITURES	28,227,690	106,431,682	173,027,648	62.6%	66,595,966

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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DEBT MANAGEMENT FUND SUBFUND 592

BACKGROUND

The City routinely accesses the capital markets to facilitate the purchase of capital assets and to build, improve, and maintain public capital infrastructure. This fund houses that activity including the authorized borrowing amount and the anticipated debt service repayments from the various City departments and funds.

REVENUE

Charges for Services

This category represents the revenue received from user departments for debt service due during FY 18.

Other Sources

This category includes the FY 18 authorized new borrowing net of any de-authorization of prior year capacity.

EXPENDITURES

Operating Expenses

This category includes the estimated cost of administering the fund for FY 18.

Debt Service

This category includes the estimated payments to various financial institutions and debt service funds for the cost of borrowed funds.

Loans

This category includes the FY 18 new loan amounts to be borrowed net of any de-authorization of prior year capacity.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

PUBLIC BUILDING ALLOCATIONS
SUBFUND -- 5A1

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	43,853,842	45,764,018	45,699,496	(0.1%)	(64,522)
Miscellaneous Revenue	390,431	434,308	374,420	(13.8%)	(59,888)
Transfers From Other Funds	74,071	0	0		0
Fund Balance Appropriation	445,666	0	250,000		250,000
TOTAL REVENUES	44,764,010	46,198,326	46,323,916	0.3%	125,590
EXPENDITURES					
Personnel Expenses	3,855,736	3,939,035	3,847,717	(2.3%)	(91,318)
Operating Expenses	35,764,626	38,620,782	37,731,396	(2.3%)	(889,386)
Capital Outlay	104,284	20,002	20,002	0.0%	0
Transfers to Other Funds	2,562,502	2,666,356	2,966,257	11.2%	299,901
Other Uses	952,151	952,151	1,758,544	84.7%	806,393
TOTAL EXPENDITURES	43,239,300	46,198,326	46,323,916	0.3%	125,590

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	59	59	0
Part-Time Hours	1,146	1,146	0

PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

REVENUE

Charges for Services

This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents the tenant revenue for non-City occupants of city buildings and anticipated interest earnings for FY 18.

Fund Balance Appropriation

This fund balance appropriation is being used to establish an "emergency fund" to address unanticipated repairs, requests, or emergency issues as they arise throughout the fiscal year. Funding used from these funds will be billed in the following fiscal year to recoup costs.

EXPENDITURES

Personnel Expenses

Personnel expenses for fiscal year 2017-2018 include several significant and sometimes offsetting changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. 1) The agreement provided base salary increases for employees to be effective Oct 1st of each year of the agreement. For FY17-18, non-uniformed employees receive a 5.0% increase. This increase also affects other items within this category that are driven by base salary such as Medicare costs, overtime and pension. 2) The agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets some of the base salary increases. There is a \$168,557 net decrease in pension costs. The defined benefit pension plan decreased \$168,557 while the defined contribution plan increased \$79,507 and disability increased \$206.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected in the budget as a \$75,526 decrease in health insurance premiums for FY17-18. It should be noted, employees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

This category includes \$10,276,832 for electricity, \$6,966,782 for water treatment and chilled water costs, \$6,292,182 for internal service costs for various multi-tenant City buildings, \$1,950,286 for janitorial and cleaning contracts, \$1,807,440 for citywide building maintenance, \$1,705,136 for contractual services for general building maintenance, elevator inspection and maintenance and other items, \$1,431,000 for repairs and maintenance, \$1,158,914 for miscellaneous insurance costs and \$1,220,859 for guard and security system monitoring services.

Capital Outlay

Capital funding has been provided to purchase automated external defibrillators at various city buildings.

Transfers to Other Funds

This represents a transfer from this fund to the General Fund – GSD to pay the debt service costs for the Ed Ball and the Haverly's buildings.

Other Uses

This category includes a \$1,466,205 charge for the City's indirect cost recovery study and a \$292,339 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

OTHER FUNDS



Summary of Subfunds Graphs

Capital Project Funds

- 322 General Capital Projects
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 329 2011 Authorized Capital Projects
- 32A 2012 Authorized Capital Projects
- 32B 2013 Authorized Capital Projects
- 32C 2014 Authorized Capital Projects
- 32E Authorized Capital Projects (Post FY15)
- 32T Tax Increment District Capital Projects
- 32X Arlington Area CRA/TID Capital Projects
- 341 River City Renaissance Bonds
- 363 2004 Excise Tax Revenue Bonds
- 364 River City Marketplace Excise Tax Revenue Bonds

Trust and Agency Funds

- 611 General Employees' Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 64F General Trust and Agency
- 64G General Trust and Agency
- 64H City Wellness and Fitness
- 64M Jacksonville Children's Commission – Youth Travel Trust

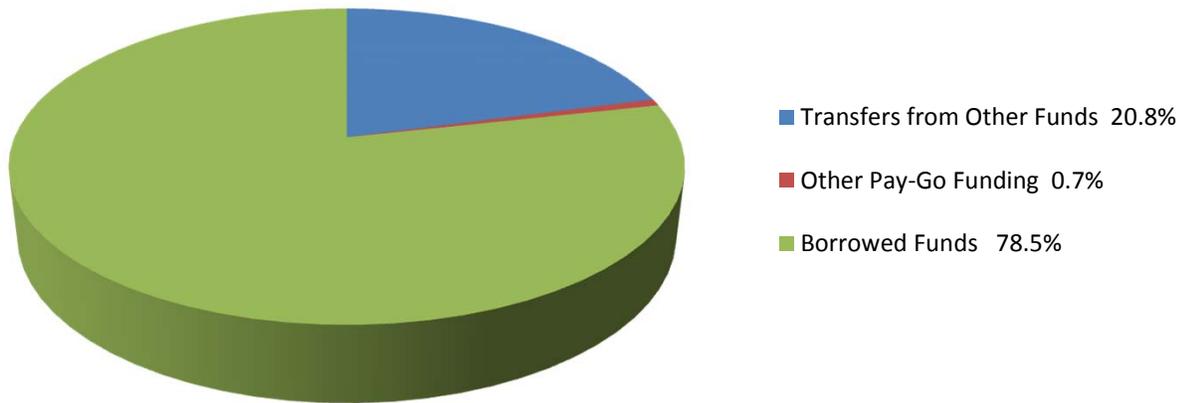
Component Units

- 75A Downtown Historic Preservation and Revitalization
- 75B Downtown Economic Development Fund

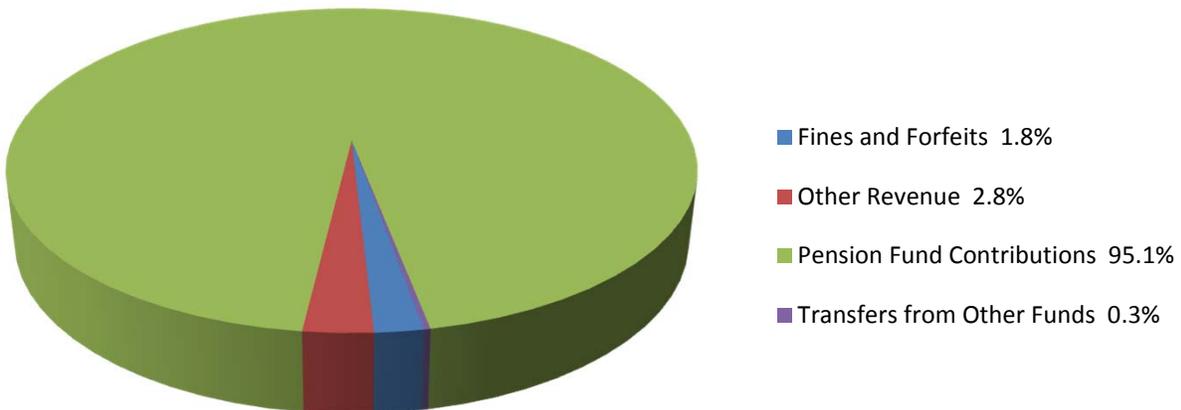
OTHER FUNDS Summary of Funds

Fund Type	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 18 Budgeted
Capital Project Funds	0	0	127,008,569	0	437,593	127,446,162
Trust and Agency Funds	367,336	14,127,838	1	40,794	1,074,228	15,610,197
Component Units	0	0	0	173,559	300,000	473,559
Total	367,336	14,127,838	127,008,570	214,353	1,811,821	143,529,918

Capital Project Fund Revenue



Trust and Agency Fund Revenue



OTHER FUNDS
Summary of Subfunds

Capital Project Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 18 Budgeted
322	General Capital Projects			537,277		437,603	974,880
327	2009 Authorized Capital Projects			109,116			109,116
328	2010 Authorized Capital Projects			7,759			7,759
329	2011 Authorized Capital Projects			80,777			80,777
32A	2012 Authorized Capital Projects			140,660			140,660
32B	2013 Authorized Capital Projects			69,866			69,866
32C	2014 Authorized Capital Projects			311,968			311,968
32E	Authorized Capital Projects (Post FY15)			121,893,617		(10)	121,893,607
32T	JIA TID/DRA Capital Projects			3,300,000			3,300,000
32X	Arlington CRA/TID Capital Projects			438,690			438,690
341	River City Renaissance Bonds			7,811			7,811
363	2004 Excise Tax Revenue Bonds			110,427			110,427
364	River City Market Place ETR Bonds			601			601
Total Capital Project Funds		0	0	127,008,569	0	437,593	127,446,162

Trust and Agency Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 18 Budgeted
611	General Employees' Pension	367,336	13,313,099	1		31,228	13,711,664
613	Correctional Officers Pension		1,418,739				1,418,739
614	Disability Pension Trust		10,000				10,000
64F	General Trust and Agency Fund					229,000	229,000
64G	General Trust and Agency Fund		(814,000)			814,000	0
64H	City Wellness and Fitness		200,000				200,000
64M	JCC - Youth Travel Trust				40,794		40,794
Total Trust and Agency Funds		367,336	14,127,838	1	40,794	1,074,228	15,610,197

Component Units

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 18 Budgeted
75A	Downtown Historic Pres and Revitalization				173,559		173,559
75B	Downtown Economic Development Fund					300,000	300,000
Total Component Units		0	0	0	173,559	300,000	473,559

GENERAL CAPITAL PROJECTS
SUBFUND -- 322

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Intergovernmental Revenue	60,000	0	0		0
Charges for Services	302,551	174,648	26,880	(84.6%)	(147,768)
Miscellaneous Revenue	630,834	38,590	0	(100.0%)	(38,590)
Transfers From Other Funds	1,602,832	964,000	948,000	(1.7%)	(16,000)
Other Sources	(2,959,637)	0	0		0
TOTAL REVENUES	(363,420)	1,177,238	974,880	(17.2%)	(202,358)
EXPENDITURES					
Operating Expenses	1,717	0	0		0
Capital Outlay	11,368,512	318,463	537,277	68.7%	218,814
Transfers to Other Funds	1,595,698	964,000	437,603	(54.6%)	(526,397)
Other Uses	0	(105,225)	0	(100.0%)	105,225
TOTAL EXPENDITURES	12,965,927	1,177,238	974,880	(17.2%)	(202,358)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**GENERAL CAPITAL PROJECTS
SUBFUND 322**

BACKGROUND

This fund houses appropriated pay-go as well as borrowed funds prior to FY 09. This fund, for the fiscal year being budgeted, would include the annual revenue received for sidewalk maintenance / construction per ordinance 2015-212-E, the annual revenue for the Jacksonville Beach pier lease agreement and the annual loan repayment from the Venues – City Side fund (SF 4K1). The fund may also include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Charges for Services

This amount is the FY 18 side walk fund revenue pursuant to 2015-212-E which will be used to fund sidewalk maintenance / construction.

Transfers From Other Funds

This amount represents the transfer from the Venues – City Side subfund (SF 4K1) for loan repayments pursuant to ordinance 2003-876-E and 2004-338-E for improvements at the stadium.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

537,277

Project Title	FY 17-18 Approved
BRADDOCK ROAD SIDEWALK - NEW	1,477
SIDEWALK AND CURB	54,171
EDWARD WATERS COLLEGE-SIGNAGE	79,908
SIDEWALK CONSTRUCTION - NEW	98,706
BRIDGES	101,378
POLLUTION REMEDIATION ACCRUAL-4 SITES	201,637

Transfers to Other Funds

This amount represents a transfer to the Stormwater Services - Capital Projects subfund (SF 462) to fund various capital projects. A complete list of the FY 18 Stormwater capital projects can be found in the Capital Projects section.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

2009 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 327

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	108,785	101,440	109,116	7.6%	7,676
Transfers From Other Funds	0	0	0		0
Other Sources	(2,165,910)	0	0		0
TOTAL REVENUES	(2,057,125)	101,440	109,116	7.6%	7,676
EXPENDITURES					
Capital Outlay	3,669,110	101,440	109,116	7.6%	7,676
Transfers to Other Funds	200,814	0	0		0
TOTAL EXPENDITURES	3,869,924	101,440	109,116	7.6%	7,676

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

2010 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 328

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	41,804	47,396	7,759	(83.6%)	(39,637)
Other Sources	(682,149)	0	0		0
TOTAL REVENUES	(640,345)	47,396	7,759	(83.6%)	(39,637)
EXPENDITURES					
Capital Outlay	6,180,858	47,396	7,759	(83.6%)	(39,637)
Transfers to Other Funds	39,541	0	0		0
TOTAL EXPENDITURES	6,220,399	47,396	7,759	(83.6%)	(39,637)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**2010 AUTHORIZED CAPITAL PROJECTS
SUBFUND 328**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Sidewalk Construction – New \$7,759

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2011 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 329

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Charges for Services	42,758	0	0		0
Miscellaneous Revenue	95,606	0	80,777		80,777
Other Sources	(1,803,972)	0	0		0
TOTAL REVENUES	(1,665,608)	0	80,777		80,777
EXPENDITURES					
Capital Outlay	1,604,096	0	80,777		80,777
Transfers to Other Funds	16,078	0	0		0
TOTAL EXPENDITURES	1,620,174	0	80,777		80,777

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**2011 AUTHORIZED CAPITAL PROJECTS
SUBFUND 329**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Sidewalk Construction – New \$80,777

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2012 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32A

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	562,183	0	140,660		140,660
Transfers From Other Funds	(48,042)	0	0		0
Other Sources	5,305,985	0	0		0
TOTAL REVENUES	5,820,125	0	140,660		140,660
EXPENDITURES					
Capital Outlay	3,710,356	0	140,660		140,660
Transfers to Other Funds	26,984	0	0		0
TOTAL EXPENDITURES	3,737,340	0	140,660		140,660

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**2012 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32A**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Sidewalk Construction – New \$140,660

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2013 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 32B

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	349,804	0	69,866		69,866
Other Sources	2,247,653	0	0		0
TOTAL REVENUES	2,597,457	0	69,866		69,866
EXPENDITURES					
Operating Expenses	336	0	0		0
Capital Outlay	2,914,832	0	69,866		69,866
TOTAL EXPENDITURES	2,915,168	0	69,866		69,866

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**2013 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32B**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- Sidewalk Construction – New \$69,866

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2014 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 32C

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	306,626	463,731	311,968	(32.7%)	(151,763)
Transfers From Other Funds	(16,585)	0	0		0
Other Sources	(1,219,191)	0	0		0
TOTAL REVENUES	(929,150)	463,731	311,968	(32.7%)	(151,763)
EXPENDITURES					
Capital Outlay	4,787,947	463,731	311,968	(32.7%)	(151,763)
Transfers to Other Funds	20,478	0	0		0
TOTAL EXPENDITURES	4,808,426	463,731	311,968	(32.7%)	(151,763)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**2014 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32C**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Sidewalk / Curb Construction and Repair \$311,968

AUTHORIZED POSITION CAP

There are no positions in this subfund.

AUTHORIZED CAPITAL PROJECTS (POST FY15)
 SUBFUND -- 32E

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	58,725	0	14,685		14,685
Transfers From Other Funds	8,503,101	7,202,372	21,843,000	203.3%	14,640,628
Other Sources	1,477,221	37,979,888	100,035,922	163.4%	62,056,034
TOTAL REVENUES	10,039,048	45,182,260	121,893,607	169.8%	76,711,347
EXPENDITURES					
Operating Expenses	184	0	0		0
Capital Outlay	3,521,986	45,182,260	121,893,617	169.8%	76,711,357
Other Uses	0	0	(10)		(10)
TOTAL EXPENDITURES	3,522,170	45,182,260	121,893,607	169.8%	76,711,347

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**AUTHORIZED CAPITAL PROJECTS
SUBFUND 32E**

BACKGROUND

This fund currently houses the FY 18 capital improvement project(s) to be funded with debt as detailed and approved on the schedule B4a of the budget ordinance 2017-504-E as well as pay-go funds transferred from other subfunds for FY 18 General Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for capital improvement project(s).

Transfers From Other Funds

This amount represents the various transfers from other funds, as detailed below, which will be used to fund a portion of the FY 18 CIP.

- o General Fund – GSD (SF 011) \$20,800,000
- o Cardroom Tax Fund (SF 64F) \$229,000
- o Loblolly Wetlands Mitigation fund (SF 64G) \$814,000

Other Sources

This represents the amount of authorized debt for FY 18 general capital improvement project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. A complete list of the FY 18 capital projects can be found in the Capital Project section under General Capital Improvement Projects and Safer Neighborhood Investment Plan Projects. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

Other Uses

This is the de-authorization of prior year funding that was placed in a closed project contingency.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

JIA TID/CRA CAPITAL PROJECTS
 SUBFUND -- 32T

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	(362,868)	0	0		0
Transfers From Other Funds	5,900,000	3,200,000	3,300,000	3.1%	100,000
TOTAL REVENUES	5,537,132	3,200,000	3,300,000	3.1%	100,000
EXPENDITURES					
Capital Outlay	3,517,243	3,200,000	3,300,000	3.1%	100,000
Transfers to Other Funds	8,447	0	0		0
TOTAL EXPENDITURES	3,525,689	3,200,000	3,300,000	3.1%	100,000

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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JIA TID / CRA CAPITAL PROJECTS SUBFUND 32T

BACKGROUND

This fund is used to house capital projects that are funded by the JIA Area Redevelopment CRA / Tax Increment District. Capital projects for CRA / TID, according to State statutes, cannot be part of the City's Capital Improvement Program (CIP) and therefore will not be listed in the Capital Project section.

REVENUE

Transfer From Other Funds

This amount represents a transfer from JIA Area Tax Increment District (SF 185).

EXPENDITURES

Capital Outlay

The transfer from the JIA CRA (SF 185) is being used to fund the Armsdale Road / Duval Road improvement project. Information on this project is available from the CRA board website: [http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-\(cra\)/jia-cra](http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-(cra)/jia-cra)

AUTHORIZED POSITION CAP

There are no positions in this subfund.

ARLINGTON CRA TID CAPITAL PROJECTS
 SUBFUND -- 32X

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Transfers From Other Funds	0	0	438,690		438,690
TOTAL REVENUES	0	0	438,690		438,690
EXPENDITURES					
Capital Outlay	0	0	438,690		438,690
TOTAL EXPENDITURES	0	0	438,690		438,690

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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ARLINGTON AREA CRA / TID CAPITAL PROJECTS SUBFUND 32X

BACKGROUND

This fund is used to house capital projects that are funded by the Arlington Area Redevelopment CRA / Tax Increment District. Capital projects for CRA / TID, according to State statutes, cannot be part of the City's Capital Improvement Plan (CIP) and therefore will not be listed in the Capital Project section.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the Arlington Area Tax Increment District (SF 187).

EXPENDITURES

Capital Outlay

The transfer from the Arlington CRA (SF 187) is being used to fund the Complete Streets project. Information on this project is available from the CRA board website:

[http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-\(cra\)/renew-arlington-cra](http://www.coj.net/departments/office-of-economic-development/community-redevelopment-agency-(cra)/renew-arlington-cra)

AUTHORIZED POSITION CAP

There are no positions in this subfund.

RIVER CITY RENAISSANCE BONDS
 SUBFUND -- 341

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	0	7,811		7,811
TOTAL REVENUES	0	0	7,811		7,811
EXPENDITURES					
Capital Outlay	0	43,931	7,811	(82.2%)	(36,120)
Other Uses	0	(43,931)	0	(100.0%)	43,931
TOTAL EXPENDITURES	0	0	7,811		7,811

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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**RIVER CITY RENAISSANCE BONDS
SUBFUND 341**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- Sidewalk / Curb Construction and Repair \$7,811

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2004 EXCISE TAX REV BOND
 SUBFUND -- 363

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	0	110,427		110,427
TOTAL REVENUES	0	0	110,427		110,427
EXPENDITURES					
Capital Outlay	0	2,289,810	110,427	(95.2%)	(2,179,383)
Other Uses	0	(2,289,810)	0	(100.0%)	2,289,810
TOTAL EXPENDITURES	0	0	110,427		110,427

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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**2004 EXCISE TAX REVENUE BONDS
SUBFUND 363**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 18 CIP. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Sidewalk / Curb Construction and Repair \$110,427

AUTHORIZED POSITION CAP

There are no positions in this subfund.

RIVER CITY MARKETPLACE ETR BONDS
 SUBFUND -- 364

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	0	601		601
TOTAL REVENUES	0	0	601		601
EXPENDITURES					
Capital Outlay	0	0	601		601
TOTAL EXPENDITURES	0	0	601		601

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change
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GENERAL EMPLOYEES PENSION
SUBFUND -- 611

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	282,986,561	12,747,478	13,711,664	7.6%	964,186
TOTAL REVENUES	282,986,561	12,747,478	13,711,664	7.6%	964,186
EXPENDITURES					
Personnel Expenses	349,094	373,006	367,336	(1.5%)	(5,670)
Operating Expenses	172,755,204	12,084,156	12,487,260	3.3%	403,104
Capital Outlay	0	1	1	0.0%	0
Debt Service	20,020,546	0	0		0
Other Uses	290,315	290,315	857,067	195.2%	566,752
TOTAL EXPENDITURES	193,415,159	12,747,478	13,711,664	7.6%	964,186

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
Authorized Positions	5	5	0

GENERAL EMPLOYEES PENSION SUBFUND 611

BACKGROUND

The General Employees' Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes Clerk of the Courts State funded personnel who perform court-related functions. The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

Effective October 1, 2017 as a result of the pension reform plan, the employees' contribution rate is increasing from 8% to 10% with 0.3% being distributed to the Disability Plan (S/F 614). Also effective with the pension reform plan, this plan will be closed to all employees hired on or after October 1, 2017. All new employees who were eligible for this plan will be required to join the General Employees' Defined Contribution plan.

The annual budget only includes those costs associated with operating the fund. It does not include the revenue and expenditures associated with the fund's investments, payroll deductions or refunds.

REVENUE

Miscellaneous Revenue

This category represents the revenue needed to balance the fund.

EXPENDITURES

Personnel Expenses

The net decrease in personnel expenses for FY17-18 includes several significant changes as a result of a three year labor agreement that was reached with each of the City's employee unions during FY16-17 and a return of excess reserves from the City's self-funded health insurance plan.

The labor agreement reached with the City's employee unions that did two very important things. First, the agreement provided base salary increases for employees to be effective Oct. 1st of each year of the agreement. For FY17-18 part-time employees receive a 3% increase and full-time employees receive a 5% increase. This increase in base salary also affects other items within this category that are driven by base salary such as Medicare costs and pension. In addition, the agreement closed the defined benefit pension plans to new hires after 10/1/17. This is very significant because it finalized the last step in the City's pension reform requirements and as a result the City going forward will stabilize its future pension costs. The agreement, for this first year, provided significant pension savings which offsets most of the base salary increases.

Fiscal year 2017-2018 also includes a return of reserves from its self-funded health insurance plan. This return of reserves is reflected as a decrease of \$9,434 in health insurance premiums for FY17-18. It should be noted, employees and retirees that pay premiums will also receive the same return percentage as the City.

Operating Expenses

Of the \$12,487,260 in this category, \$12,408,744 of the funding is in a professional service line item to pay for the City's money manager fees, portfolio consultants, actuary fees, and pension counsel. The remaining is made of various expenses including internal service charges. The net increase is being driven by a \$481,167 increase in professional services.

Other Uses

This category includes a \$825,839 charge for the City's indirect cost recovery study and a \$31,228 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap remains unchanged.

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CORRECTIONAL OFFICERS PENSION
SUBFUND -- 613

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Fines and Forfeits	352,066	300,000	300,000	0.0%	0
Miscellaneous Revenue	34,217,743	919,177	1,118,739	21.7%	199,562
TOTAL REVENUES	34,569,809	1,219,177	1,418,739	16.4%	199,562
EXPENDITURES					
Operating Expenses	10,346,751	1,219,177	1,418,739	16.4%	199,562
Debt Service	7,611,499	0	0		0
TOTAL EXPENDITURES	17,958,250	1,219,177	1,418,739	16.4%	199,562

AUTHORIZED POSITION CAP

	FY 16-17	FY 17-18	Change
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CORRECTIONAL OFFICERS PENSION SUBFUND 613

BACKGROUND

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The correctional officer pension fund is also funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities. The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

Effective October 1, 2017 as a result of the pension reform, the employees' contribution is increasing from 8% to 10% with .3% being distributed to the Disability Plan (S/F 614). Also effective with the pension reform plan, this plan will be closed to all employees hired on or after October 1, 2017. All new employees will be required to join the Corrections Employees' Defined Contribution plan.

The annual budget only includes those costs associated with operating the fund. It does not include the revenue and expenditures associated with the fund's investments, payroll deductions or refunds.

REVENUE

Fines and Forfeits

This category represents the revenue received from the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

Miscellaneous Revenue

This category represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes \$1,288,963 in a professional services line item to pay costs and fees to various money managers to manage the Correctional Officers pension fund investments as well as \$129,776 in supervision allocation from the General Employee Pension fund (SF 611).

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours within this subfund.

DISABILITY PENSION TRUST
 SUBFUND -- 614

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,965,394	5,000	10,000	100.0%	5,000
TOTAL REVENUES	1,965,394	5,000	10,000	100.0%	5,000
EXPENDITURES					
Operating Expenses	709,608	5,000	10,000	100.0%	5,000
TOTAL EXPENDITURES	709,608	5,000	10,000	100.0%	5,000

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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DISABILITY PENSION TRUST SUBFUND 614

BACKGROUND

The Disability Pension Fund is the disability plan for general employees who participate in the General Employees' Pension Plan (SF 611). The fund records both the employee and employer contributions, investment earnings, benefit payments, and administration expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes Clerk of the Courts State funded personnel who perform court-related functions.

The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

The annual budget only includes those costs associated with operating the fund. It does not include the revenue and expenditures associated with the fund's investments, payroll deductions or refunds.

REVENUE

Miscellaneous Revenue

This category represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes funding in a professional services line item for pension disability physical examination fees.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours within this subfund.

GENERAL TRUST & AGENCY FUND
SUBFUND -- 64F

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
State Shared Revenue	0	525,000	229,000	(56.4%)	(296,000)
TOTAL REVENUES	0	525,000	229,000	(56.4%)	(296,000)
EXPENDITURES					
Transfers to Other Funds	0	525,000	229,000	(56.4%)	(296,000)
TOTAL EXPENDITURES	0	525,000	229,000	(56.4%)	(296,000)

AUTHORIZED POSITION CAP

FY 16-17	FY 17-18	Change
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GENERAL TRUST & AGENCY FUND
 SUBFUND -- 64G

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	0	0	(814,000)		(814,000)
Transfers to Other Funds	0	0	814,000		814,000
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP	FY 16-17	FY 17-18	Change

**GENERAL TRUST AND AGENCY FUND
SUBFUND 64G**

BACKGROUND

This fund is being included in the FY 18 budget in order to document the use of Loblolly Wetland Mitigation revenue, related to Florida Statute 111.780 and the de-appropriation of trust fund authorized expenditures in order to fund project(s) in the FY 18 Capital Improvement Plan (CIP).

EXPENDITURES

Operating Expenses

This category represents the de-appropriation of trust fund authorized expenditures which is reflected as a negative budget amount.

Transfers to Other Funds

This amount represents a transfer out to the Authorized Capital Project fund (SF 32E) to help fund the project(s) listed below. Additional information on these project(s) can be found in the FY 18-22 Capital Improvement Plan – Approved pdf located online at <http://www.coj.net/departments/finance/budget.aspx>

- o Beach and Peach - Urban Park \$436,000
- o Baldwin Trail Development – Park and Upland Restoration \$378,000

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CITY WELLNESS AND FITNESS
SUBFUND -- 64H

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	1,486	200,000	200,000	0.0%	0
Transfers From Other Funds	600,000	216,810	0	(100.0%)	(216,810)
Fund Balance Appropriation	0	600,000	0	(100.0%)	(600,000)
TOTAL REVENUES	601,486	1,016,810	200,000	(80.3%)	(816,810)
EXPENDITURES					
Operating Expenses	0	1,015,816	200,000	(80.3%)	(815,816)
Capital Outlay	0	1	0	(100.0%)	(1)
Other Uses	0	993	0	(100.0%)	(993)
TOTAL EXPENDITURES	0	1,016,810	200,000	(80.3%)	(816,810)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

CITY WELLNESS AND FITNESS SUBFUND 64H

BACKGROUND

Code Section: 111.471

Prior to the passage of ordinance 2016-008-E, a special revenue fund (SF 1H9) housed the funds for the City Wellness and Fitness Program per ordinance 2014-479. With the passage of ordinance 2016-008-E, a new fund was created and the funds from that special revenue fund were transferred in. The funding can be used for fitness activities, wellness programs, equipment, biometric testing services, rewards programs, and all other products and services deemed necessary, including the services of an independent contractor to manage the programs.

REVENUE

Miscellaneous Revenue

The category includes the FY 18 revenue to be received from Florida Blue for the wellness and fitness program.

EXPENDITURES

Operating Expenses

The category houses a professional services line item to fund the contract for the City's wellness and fitness program expenditures. The FY 17 budget included the movement of prior year funding from subfund 1H9. The FY 18 budget reflects the normal annual funding.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

JCC - YOUTH TRAVEL TRUST (SEC 111.850 B)
 SUBFUND -- 64M

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	674	0	0		0
Transfers From Other Funds	50,000	40,794	40,794	0.0%	0
TOTAL REVENUES	50,674	40,794	40,794	0.0%	0
EXPENDITURES					
Grants, Aids & Contributions	0	40,794	40,794	0.0%	0
TOTAL EXPENDITURES	0	40,794	40,794	0.0%	0

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

YOUTH TRAVEL TRUST FUND SUBFUND 64M

BACKGROUND

Municipal Code Section 111.850 Part B created a trust fund account to be known as the Youth Travel Trust Fund. This fund receives donations, contributions of money, including gifts and grants for use toward achieving the purposes, functions and goals of the Youth Travel Program. All such donations and contributions are housed within this fund. The annual appropriation to this fund may not exceed \$50,000.

REVENUE

Transfer From Other Funds

This category represents a contribution from Jacksonville Children's Commission / Jax Journey (SF 191) to fund efforts related to the youth travel trust.

Ordinance 2017-563 combined Jacksonville Children's Commission and Jax Journey and established effective, January 1, 2018 the new Kids Hope Alliance Organization.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for youth travel support.

AUTHORIZED POSITION CAP

There are no positions within this subfund.

DOWNTOWN HISTORIC PRESERVATION & REVITAL
SUBFUND -- 75A

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	0	173,559		173,559
TOTAL REVENUES	0	0	173,559		173,559
EXPENDITURES					
Grants, Aids & Contributions	0	0	173,559		173,559
TOTAL EXPENDITURES	0	0	173,559		173,559

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

DOWNTOWN HISTORIC PRESERVATION AND REVITALIZATION SUBFUND 75A

BACKGROUND

Municipal code section: 111.910 The Downtown Historic Preservation and Revitalization Trust Fund was established by Ordinance 2002-395-E for purposes of funding programs to restore and preserve historic buildings in Downtown Jacksonville. Historic preservation, revitalization, and the reuse of Jacksonville's historic buildings and structures are important to the City's overall social and economic welfare.

REVENUE

Miscellaneous Revenue

This amount represents an appropriation of available and anticipated FY 18 interest earnings.

EXPENDITURES

Grants Aids & Contributions

This category represents funding for smaller historic rehabilitation projects.

AUTHORIZED POSITION CAP

There are no authorized city positions or part-time hours in this subfund.

DOWNTOWN ECONOMIC DEVELOPMENT FUND
SUBFUND -- 75B

	FY 15-16 Actuals	FY 16-17 Adopted	FY 17-18 Approved	Change From Prior Year	
				Percent	Dollar
REVENUES					
Miscellaneous Revenue	0	891,059	0	(100.0%)	(891,059)
Transfers From Other Funds	0	0	300,000		300,000
TOTAL REVENUES	0	891,059	300,000	(66.3%)	(591,059)
EXPENDITURES					
Capital Outlay	0	100,000	0	(100.0%)	(100,000)
Debt Service	0	700,000	0	(100.0%)	(700,000)
Grants, Aids & Contributions	0	91,059	0	(100.0%)	(91,059)
Other Uses	0	0	300,000		300,000
TOTAL EXPENDITURES	0	891,059	300,000	(66.3%)	(591,059)

AUTHORIZED POSITION CAP

FY 16-17 FY 17-18 Change

**DOWNTOWN ECONOMIC DEVELOPMENT FUND
SUBFUND 75B**

BACKGROUND

This trust fund created by Ordinance 2000-1079-E and is utilized for redevelopment projects in the City's Downtown Community Redevelopment Areas.

REVENUE

Transfers From Other Funds

This represents a transfer from the General Fund – GSD (SF 011) to fund future downtown development projects approved by the Downtown Investment Authority.

EXPENDITURES

Other Uses

This represents a contingency of the funds until projects are identified by the Downtown Investment Authority.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

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CAPITAL PROJECTS

Five-Year Capital Improvement Plan

- Introduction
- Process
- Adopted Five-Year CIP
- Capital Projects Operating Impact
- Funding
- General Capital Improvement Projects
 - FY 2017-2018 Capital Improvement Plan – All Funding Sources
 - FY 2018-2022 Capital Improvement Plan
- Stormwater Capital Improvement Projects
 - FY 2017-2018 Capital Improvement Plan – All Funding Sources
 - FY 2018-2022 Capital Improvement Plan
- Solid Waste Capital Improvement Projects
 - FY 2017-2018 Capital Improvement Plan – All Funding Sources
 - FY 2018-2022 Capital Improvement Plan
- Safer Neighborhood Investment Plan Projects
 - FY 2017-2018 Capital Improvement Plan – All Funding Sources
 - FY 2018-2022 Capital Improvement Plan

Five-Year IT System Development Plan

- FY 2018-2022 IT System Development Projects by Funding Source
- FY 2018-2022 IT Project Detail Sheets

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a “Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project”. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The Adopted Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2017 through the fiscal year ending September 30, 2022 includes location, funding and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an “all years” basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the “pay-as-you-grow system” took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between “currently available”, or “committed” and “planned” funding sources.

PROCESS

Chapter 122 of the Jacksonville Municipal Code requires that the CIP be prepared annually by the City of Jacksonville’s Finance Department through submittals received from various City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor’s Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor’s review and approval. The City Council then receives the Mayor’s Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city’s Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

Design & Engineering: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land Acquisition & Site Preparation: These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Capital Equipment: This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

Misc. Equipment & Furnishings: This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Art in Public Places: Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. All vertical construction projects have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission.

Per Chapter 122, Part 6, Ordinance Code:

Capital Improvement Project. Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit. To constitute a capital improvement project, the project must:

- 1 Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2 Be a one-time outlay, which is non-recurring in nature.
- 3 Add to, enhance the value of, or extend the life of the City's physical assets.
- 4 Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- i. City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- ii. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- iii. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- iv. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Plan**. The Capital Improvement Plan (CIP) is a comprehensive five-year plan of Adopted capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

(c) **Capital Improvement Plan Budget**. Capital Improvement Plan Budget shall be submitted annually with the City Annual Budget and is the first year of the Capital Improvement Plan. The required elements of the Capital Improvement Plan Budget are set forth in Section 122.603(b), Ordinance Code.

ADOPTED FIVE-YEAR CIP

The CIP contains 251 updated and/or new projects at \$1,215,062,547 for the next five years and beyond. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

Drainage - Project that improves drainage conditions and reduces flooding

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants)

Government Facilities – Project designated as government facilities with primarily government employee occupancy

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project

Public Facilities – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park

Public Safety - Project relating to public safety including facilities

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in this section on expenditures and operating impact related to each project.

FUNDING

The CIP is the city's financially feasible plan of capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The Adopted FY17-18 Capital Improvement Plan (CIP) totals more than \$150.3 million dollars for 125 projects. In an effort to reduce the City's overall debt obligations, the FY 2018-2022 Adopted Capital Improvement Plan focuses efforts on repair and maintenance of city facilities while funding projects with as much pay-go (current revenue) as possible. In total, \$50.22 million is to fund projects with current available cash/grants while the \$100.1 million remaining is debt funded and will be used for compliance under the Americans with Disabilities Act for sidewalks, public buildings, parks, repairs associated with Liberty Street, the continued expansion of the Trail Ridge Landfill and the Safe Neighborhood Investment Plan as well as various other projects.

General Government Capital Improvement Projects

Dept	Project Name	FY 17-18
FR	Fire Station #36 Replacement	\$515,000.00
FR	Fire Station Diesel Exhaust System	\$2,162,000.00
PL	Oceanway Branch Library	\$250,000.00
PW	Westside Community Center Improvements	\$100,000.00
PW	University Blvd Crosswalk	\$100,000.00
PW	Fort Caroline Road Resurfacing (McCormick to Monument)	\$300,000.00
PW	Ribault Scenic Dr/Forest Hills Rd Resurfacing	\$186,000.00
PW	King Street Resurfacing	\$195,000.00
PW	VC Johnson Road Resurfacing	\$117,000.00
PW	7th Street East Resurfacing	\$160,000.00
PW	Orange Picker Road Sidewalk (Mandarin Rd to Brady Rd)	\$450,000.00
PW	McQuade Rd/Beaverbrook Place Road Resurfacing	\$100,000.00
PW	JAX Ash Site Pollution Remediation	\$4,000,000.00
PW	Southside Incinerator Site	\$300,000.00
PW	McCoys Creek Improvements /pipe removal	\$750,000.00
PW	Fire Station #20 Water Intrusion/Air Quality Improvements	\$285,159.00
PW	Traffic Street Lights (mast arm paint)	\$75,000.00
PW	Sidewalk Construction – New	\$1,399,398.00
PW	Public Buildings – Roofing	\$400,000.00
PW	ADA Compliance – Public Buildings	\$2,600,000.00
PW	Pavement Markings	\$1,000,000.00
PW	Traffic Signalization – Countywide	\$350,000.00
PW	Roadway Safety Project – Pedestrian Crossings	\$300,000.00
PW	Roadway Sign Stripe and Signal	\$1,350,000.00
PW	Cntywd Intersection Imp & Bridge Rehab – Bridges	\$3,000,000.00
PW	Railroad Crossings	\$75,000.00
PW	Cntywd Intersection Imp & Bridge Rehab – Intersections	\$1,000,000.00
PW	Sidewalk/Curb Construction and Repair	\$3,000,000.00
PW	Roadway Resurfacing	\$12,000,000.00
PW	Facilities Capital Maintenance – Gov't	\$1,100,000.00
PW	ADA Compliance – Curb Ramps and Sidewalks	\$14,000,000.00
PW	Liberty St / Coastline Dr / Parking Decks	\$8,000,000.00
PW	Countywide Bulkhead – Assessment, Repair and Replacement	\$500,000.00
PW	Hardscape – Countywide	\$500,000.00

PW	St. Johns River Bulkhead, Assess/Restore	\$1,000,000.00
PW	Chaffee Road	\$3,000,000.00
PW	Five Points Project – Improvements	\$750,000.00
PW	Willowbranch Creek Bulkhead Replacement	\$500,000.00
PW	Traffic Signalization – Enhancements	\$75,000.00
PW	Pretrial Detention Facility – Cell door System	\$1,000,000.00
PW	Soutel Drive Road Diet	\$720,000.00
PW	Childrens Way/Nira Street Ped Improvements	\$425,000.00
PW	Big Fishweir Creek – Ecosystem Restoration Project (ACOE joint project)	\$1,600,000.00
PW	Courthouse-Old Duval County – Remediation/Demolition	\$3,600,000.00
PW	Old City Hall – Remediation/Demolition	\$4,400,000.00
PW	San Jose Blvd Sidewalk – New	\$536,529.00
PW	Shindler Drive Sidewalk – New	\$992,950.00
PW	Mandarin Road Sidewalk – New	\$817,485.00
PW	Lenox Ave Sidewalk – New	\$447,565.00
PW	Clyde Drive Sidewalk – New	\$383,040.00
PW	118 th Street Sidewalk - New	\$261,195.00
PW	Sibbald Road Sidewalk - New	\$448,465.00
PW	Braddock Road Sidewalk - New	\$855,220.00
PW	Biscayne Blvd Sidewalk - New	\$411,000.00
PW	Lakeside Drive Sidewalk - New	\$159,600.00
PW	Lansdowne Road Sidewalk - New	\$56,162.00
PW	Pedestrian and Bicycle Safety Improvement Project	\$1,100,000.00
PW	4th Street Brick Rebuild (Pearl to Main Street)	\$1,600,000.00
PW	Downtown Landscape and Lighting Enhancements	\$1,000,000.00
PW	St Johns River - Riverfront Park Bulkhead Replacement	\$600,000.00
PW	Riverview Area Water Line Extension	\$1,000,000.00
PW	Traffic Calming	\$150,000.00
PW	Snyder Memorial Church - Interior Renovations	\$600,000.00
PW	Crime Gun Intelligent Center (Ed Austin Bldg)	\$1,000,000.00
PW	Ortega Hills Secondary Ingress/Egress	\$350,000.00
RP	Modesky Park	\$150,000.00
RP	Children’s Rotary Park Playground	\$400,000.00
RP	Blue Cypress Golf Course Renovations	\$250,000.00
RP	Fletcher Morgan Park Parking Lot Lighting	\$200,000.00
RP	Leonard Abess Park Splash Pad	\$150,000.00
RP	Ribault River/Harborview Fishing Pier	\$467,000.00
RP	Cecil Field Batting Cages	\$200,000.00
RP	Countywide Parks Capital Maintenance – Playground/Ballfields	\$445,000.00
RP	Leroy Clemmons Senior Center Improvements	\$115,000.00
RP	Charlie Joseph Senior Center Improvements	\$290,000.00
RP	Friendship Fountain Repairs & Nodes	\$1,250,000.00
RP	Southside Senior Center	\$600,000.00
RP	Mayport Community Center	\$200,000.00
RP	Mandarin Senior Center Expansion	\$1,500,000.00
RP	Countywide Parks & Recreation Projects	\$2,000,000.00
RP	Huguenot Memorial Park Beach Access	\$550,000.00
RP	Touchton Road Park	\$307,553.00
RP	Jackson Street Floating Dock	\$500,000.00
RP	Post Street Floating Dock	\$400,000.00

RP	Riverplace Tower Finger Piers	\$300,000.00
RP	School Board Kayak Launch	\$200,000.00
RP	Rowing Center	\$750,000.00
RP	Mayport Docks	\$900,000.00
RP	Southbank Riverwalk Extension & Enhancements	\$1,000,000.00
RP	C.T. Brown Park – Pool Renovations, Remodel Tennis Office & Restrooms	\$500,000.00
RP	Charles (Boobie) Clark Park & Pool - Remodel / Redesign Pool Facility	\$450,000.00
RP	Mandarin Park - Renovate ADA Restrooms	\$200,000.00
RP	Hanna Park - Parking Lot 11	\$660,000.00
RP	Hanna Park - Manager's House	\$420,000.00
RP	McCoy's Creek Greenway	\$600,000.00
RP	Maxville Park - Football Field & Concessions Building	\$750,000.00
RP	Pine Forest Elementary Park	\$50,000.00
RP	J.P. Small Park Museum Improvements	\$550,000.00
RP	Mary Singleton Sr. Center - Maintenance and Upgrades	\$556,000.00
RP	Arlington Senior Center Renovations	\$944,000.00
SH	Tactical Research and Development Facility	\$460,000.00

Stormwater Capital Improvement Projects

Dept	Project Name	FY 17-18
SW	San Mateo Park/Kraft Road Drainage	\$200,000
SW	Drainage System Rehabilitation - Capital Improvements	\$679,000
SW	Lake Shore Drive (DSR) – Capital Improvement	\$260,000
SW	Spring Forest Avenue (DSR) – Capital Improvement	\$115,000
SW	Hyde Park Circle (DSR) – Capital Improvement	\$256,000
SW	Golf Course Drive (DSR) – Capital Improvement	\$130,000
SW	Jose Circle North (DSR) – Capital Improvement	\$150,000
SW	Cascade Road (DSR) – Capital Improvement	\$210,000
SW	Drainage System Rehabilitation - Capital Maintenance	\$4,200,000
SW	Stormwater Pump Stations – Capital Maintenance	\$150,000
SW	Julington / Cormorant (Loretto Rd Conveyance & Pond)	\$1,484,600
SW	LaSalle Street Outfall	\$1,484,600
SW	Trout/Moncrief Pond	\$1,378,551

Solid Waste Capital Improvement Projects

Dept	Project Name	FY 17-18
SD	Trail Ridge Landfill Expansion	\$4,500,000

Safer Neighborhood Investment Plan Projects

Dept	Project Name	FY 17-18
MS	Combined 911 Communications Center Facility & Back-up	\$12,000,000
MS	Fire Station #61 (new)	\$4,210,385
MS	Fire Station #63 (Temporary)	\$250,000
MS	Fire Station #63 (new)	\$4,440,385
MS	Edwards Waters College - Community Field	\$4,000,000
MS	Edwards Waters College - Student Housing	\$4,400,000
MS	Woodland Acres Park - Pool Retrofit	\$200,000
MS	C.T. Brown Park - Pool Retrofit	\$200,000
MS	Pine Forest Park - Pool Retrofit	\$200,000
MS	Thomas Jefferson Park - Pool Retrofit	\$200,000
MS	Charles Clark Park - Pool Retrofit	\$200,000

The following pages provide information on the various funding sources assigned to each project as Adopted by the City Council for fiscal year 2017/18 and beyond.

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2017 - 2018 CAPITAL IMPROVEMENT PLAN
ALL FUNDING SOURCES**

Department Titles:	Funding Source
FR - Fire and Rescue	Debt Management Fund
PL - Public Libraries	Contribution - Private Sources
PW - Public Works	Interest Earnings Revenue Appropriations
RP - Parks, Recreation and Community Services	Pay-go
SH - Office of the Sheriff	Transfer Between Projects
	Grant / Trust Fund
	Total Per Year
	\$114,665,586

	FY 2017-2018
	\$69,722,652
	\$0
	\$1,598,534
	\$38,880,400
	\$0
	\$4,464,000
	\$114,665,586

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
FR	Fire Station #36 Replacement	\$515,000	\$515,000	\$0	\$0	\$0	\$0	\$0
FR	Fire Station Diesel Exhaust Systems	\$2,162,000	\$2,162,000	\$0	\$0	\$0	\$0	\$0
PL	Oceanway Branch Library	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
PW	118th Street Sidewalk - New	\$261,195	\$261,195	\$0	\$0	\$0	\$0	\$0
PW	4th Street Brick Rebuild (Pearl to Main Street)	\$1,600,000	\$0	\$0	\$0	\$1,600,000	\$0	\$0
PW	7th Street East Resurfacing	\$160,000	\$0	\$0	\$0	\$160,000	\$0	\$0
PW	ADA Compliance - Curb Ramps and Sidewalks	\$13,949,670	\$13,049,670	\$0	\$0	\$0	\$0	\$900,000
PW	ADA Compliance - Public Buildings	\$2,600,000	\$2,600,000	\$0	\$0	\$0	\$0	\$0
PW	Big Fishweir Creek - Ecosystem Restoration Project	\$1,600,000	\$1,600,000	\$0	\$0	\$0	\$0	\$0
PW	Biscayne Blvd Sidewalk - New	\$411,000	\$411,000	\$0	\$0	\$0	\$0	\$0
PW	Braddock Road Sidewalk - New	\$855,220	\$767,202	\$0	\$4,489	\$83,529	\$0	\$0
PW	Chaffee Road	\$3,000,000	\$2,412,965	\$0	\$587,035	\$0	\$0	\$0
PW	Childrens Way/Nira Street Ped Improvements	\$425,000	\$425,000	\$0	\$0	\$0	\$0	\$0
PW	Clyde Drive Sidewalk - New	\$383,040	\$343,073	\$0	\$38,427	\$1,540	\$0	\$0
PW	Cntywd Intersection Imp & Bridge Rehab - Bridges	\$3,000,000	\$438,783	\$0	\$0	\$2,561,217	\$0	\$0
PW	Cntywd Intersection Imp & Bridge Rehab - Intersections	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Countywide Bulkhead - Assessment, Repair and Replacement	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Courthouse-Old Duval County - Remediation/Demolition	\$3,600,000	\$0	\$0	\$0	\$3,600,000	\$0	\$0
PW	Crime Gun Intelligent Center (Ed Austin Bldg)	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Downtown Landscaping and Lighting Enhancements	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
PW	Facilities Capital Maintenance - Gov't	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	\$0
PW	Fire Station #20 Water Intrusion/Air Quality Improvements	\$285,159	\$285,159	\$0	\$0	\$0	\$0	\$0
PW	Five Points Project - Improvements	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
PW	Fort Caroline Road Resurfacing (McCormick to Monument)	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0
PW	Hardscape - Countywide	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	JAX Ash Site Pollution Remediation	\$4,000,000	\$3,724,788	\$0	\$73,575	\$201,637	\$0	\$0
PW	King Street Resurfacing	\$195,000	\$0	\$0	\$0	\$195,000	\$0	\$0
PW	Lakeside Drive Sidewalk - New	\$159,600	\$159,600	\$0	\$0	\$0	\$0	\$0
PW	Lansdowne Drive Sidewalk - New	\$56,162	\$0	\$0	\$13,081	\$43,081	\$0	\$0
PW	Lenox Ave Sidewalk - New	\$447,565	\$431,849	\$0	\$7,071	\$8,645	\$0	\$0

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
PW	Liberty St / Coastline Dr / Parking Decks	\$8,000,000	\$8,000,000	\$0	\$0	\$0	\$0	\$0
PW	Mandarin Road Sidewalk - New	\$817,485	\$816,486	\$0	\$999	\$0	\$0	\$0
PW	McCoy's Creek Improvements / pipe removal	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
PW	McQuade Rd/Beaverbrook Place Road Resurfacing	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0
PW	Old City Hall - Remediation/Demolition	\$4,400,000	\$4,400,000	\$0	\$0	\$0	\$0	\$0
PW	Orange Picker Road Sidewalk (Mandarin Rd to Brady Rd)	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0
PW	Ortega Hills Secondary Ingress/Egress	\$350,000	\$0	\$0	\$0	\$350,000	\$0	\$0
PW	Pavement Markings	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Pedestrian and Bicycle Safety Improvements	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$1,100,000
PW	Pretrial Detention Facility - Cell door System	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Public Buildings - Roofing	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0
PW	Railroad Crossings	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0
PW	Ribault Scenic Dr/Forest Hill Rd Resurfacing	\$186,000	\$0	\$0	\$0	\$186,000	\$0	\$0
PW	Riverview Area Water Extension	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0
PW	Roadway Resurfacing	\$13,347,595	\$3,593,045	\$0	\$0	\$9,754,550	\$0	\$0
PW	Roadway Safety Project - Pedestrian Crossings	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0
PW	Roadway Sign Stripe and Signal	\$1,350,000	\$0	\$0	\$0	\$1,350,000	\$0	\$0
PW	San Jose Blvd Sidewalk - New	\$536,529	\$518,691	\$0	\$1,111	\$16,727	\$0	\$0
PW	Shindler Drive Sidewalk - New	\$992,950	\$964,149	\$0	\$13,903	\$14,898	\$0	\$0
PW	Sibbald Road Sidewalk - New	\$448,465	\$448,465	\$0	\$0	\$0	\$0	\$0
PW	Sidewalk Construction - New	\$1,399,398	\$0	\$0	\$300,692	\$1,098,706	\$0	\$0
PW	Sidewalk/Curb Construction and Repair	\$3,000,000	\$636,892	\$0	\$552,988	\$1,810,120	\$0	\$0
PW	Snyder Memorial Church - Interior Renovations	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0
PW	Soutel Drive Road Diet	\$720,000	\$720,000	\$0	\$0	\$0	\$0	\$0
PW	Southside Incinerator Site Outer Sites	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
PW	St Johns River - Riverfront Park Bulkhead Replacement	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0
PW	St. Johns River Bulkhead, Assess/Restore	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Traffic Calming	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0
PW	Traffic Signalization - Countywide	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0
PW	Traffic Signalization - Enhancements	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0
PW	Traffic Street Lights (mast arm paint)	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0
PW	University Blvd Crosswalk	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0
PW	VC Johnson Road Resurfacing	\$117,000	\$0	\$0	\$0	\$117,000	\$0	\$0
PW	Westside Community Center Improvements	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0
PW	Willowbranch Creek Bulkhead Replacement	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0
RP	Arlington Senior Center Renovations	\$969,000	\$0	\$0	\$0	\$969,000	\$0	\$0
RP	Beach & Peach Urban Park	\$436,000	\$0	\$0	\$0	\$436,000	\$0	\$0
RP	Bert Maxwell Dock Modifications	\$112,000	\$0	\$0	\$0	\$62,000	\$50,000	\$0
RP	Blue Cypress Golf Course Renovations	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0
RP	Cecil Field Batting Cages	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
RP	Charles Clark Park & Pool - Remodel / Redesign Pool Facility	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0
RP	Charlie Joseph Senior Center Improvements	\$290,000	\$0	\$0	\$0	\$290,000	\$0	\$0
RP	Children's Rotary Park Playground	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0
RP	Cianzel T. Brown Park - Pool Reno, Office and ADA Restrooms	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0
RP	Countywide Park Capital Maintenance - Playground/Ballfields	\$445,000	\$0	\$0	\$0	\$445,000	\$0	\$0

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
RP	Countywide Parks & Recreation Projects	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
RP	Fletcher Morgan Park Parking Lot Lighting	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
RP	Friendship Fountain Repairs & Nodes	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0
RP	Half Moon Island Park & Boat Ramp Phase 2B	\$1,232,000	\$0	\$0	\$0	\$682,000	\$0	\$550,000
RP	Hanna Park - Manager's House	\$420,000	\$420,000	\$0	\$0	\$0	\$0	\$0
RP	Hanna Park - Parking Lot 11	\$660,000	\$660,000	\$0	\$0	\$0	\$0	\$0
RP	Huguenot Memorial Park Beach Access	\$550,000	\$504,137	\$0	\$1,613	\$44,250	\$0	\$0
RP	Jackson Street Floating Dock	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Jax-Baldwin Rail Trail Buffer - Develop Park/Upland Restoration	\$378,000	\$0	\$0	\$0	\$378,000	\$0	\$0
RP	Joe Carlucci Dock Replacement / Extension	\$616,000	\$0	\$0	\$0	\$341,000	\$0	\$0
RP	J.P. Small Park Museum Improvements	\$500,000	\$0	\$0	\$0	\$0	\$0	\$275,000
RP	Leonard Abess Park Splash Pad	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$500,000
RP	Leroy Clemmons Senior Center Improvements	\$115,000	\$0	\$0	\$0	\$115,000	\$0	\$0
RP	Mandarin Boat Ramp Dock Ext and ADA Kayak Launch	\$168,000	\$0	\$0	\$0	\$93,000	\$0	\$75,000
RP	Mandarin Park - Renovate ADA Restrooms	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
RP	Mandarin Senior Center Expansion	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0
RP	Mary Singleton Sr. Center - Maintenance and Upgrades	\$556,000	\$0	\$0	\$0	\$556,000	\$0	\$0
RP	Maxville Park - Football Field & Concessions Building	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0
RP	Mayport Community Center	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
RP	Mayport Docks	\$900,000	\$878,503	\$0	\$247	\$21,250	\$0	\$0
RP	McCoy's Creek Greenway	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$0
RP	Modesky Park Playground	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0
RP	Pine Forest Elementary Park	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0
RP	Post Street Floating Dock	\$568,000	\$400,000	\$0	\$0	\$93,000	\$0	\$75,000
RP	Ribault River Channel Markers	\$67,200	\$0	\$0	\$0	\$37,200	\$0	\$30,000
RP	Ribault River/Harborview Fishing Pier	\$467,000	\$0	\$0	\$0	\$467,000	\$0	\$0
RP	Riverfront Park Fishing Platform	\$134,400	\$0	\$0	\$0	\$74,400	\$0	\$60,000
RP	Riverplace Tower Finger Piers	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0
RP	Rowing Center	\$750,000	\$750,000	\$0	\$0	\$0	\$0	\$0
RP	School Board Kayak Launch	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Sisters Creek Lighting - Phase 2	\$246,400	\$0	\$0	\$0	\$136,400	\$0	\$110,000
RP	Southbank Riverwalk Extension & Enhancements	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
RP	Southside Senior Center	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0
RP	St. Johns Marina Ramp Extension	\$112,000	\$0	\$0	\$0	\$62,000	\$0	\$50,000
RP	Touchton Road Park	\$307,553	\$0	\$0	\$3,303	\$75,250	\$0	\$229,000
SH	Tactical Research and Development Facility	\$460,000	\$0	\$0	\$0	\$0	\$0	\$460,000

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2018 - 2022 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Beyond 5
Debt Management Fund	\$69,722,652	\$57,669,071	\$46,350,160	\$36,559,850	\$50,740,750	\$633,565,110
Contribution - Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings Revenue Appropriations	\$1,598,534	\$0	\$0	\$0	\$0	\$0
Pay-go	\$38,880,400	\$37,551,560	\$23,999,754	\$27,257,500	\$25,880,000	\$5,975,086
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$4,464,000	\$2,700,000	\$500,000	\$0	\$0	\$1,000,000
Total Per Year	\$114,665,586	\$97,920,631	\$70,849,914	\$63,817,350	\$76,620,750	\$640,540,196

Dept	Program Area	Project Name	Total Cost	Prev Fund	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Beyond 5
FR	Public Safety	Fire Station #64 (new)	\$4,522,500	\$0	\$0	\$4,522,500	\$0	\$0	\$0	\$0
FR	Public Safety	Fire Station #47 (new)	\$4,522,500	\$0	\$0	\$0	\$0	\$4,522,500	\$0	\$0
FR	Public Safety	Fire Station #65 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$4,533,750	\$0
FR	Public Safety	Fire Station #17 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #45 Relocation	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #25 Replacement	\$4,611,428	\$77,678	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #36 Replacement	\$4,533,750	\$0	\$515,000	\$0	\$0	\$0	\$0	\$4,018,750
FR	Public Safety	Fire Station #66 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #67 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #12 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Maine Fire Station (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #72 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Specialized Vehicle Storage Facility	\$2,127,086	\$0	\$0	\$0	\$0	\$0	\$0	\$2,127,086
FR	Public Safety	Fire Station Diesel Exhaust Systems	\$2,162,000	\$0	\$2,162,000	\$0	\$0	\$0	\$0	\$0
JE	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Cecil Mega Site Development/Roadway	\$4,000,000	\$1,500,000	\$0	\$2,500,000	\$0	\$0	\$0	\$0
PL	Public Facilities	Urban Core Renewal/ Dallas Graham Replacement	\$3,103,973	\$0	\$0	\$330,560	\$1,273,040	\$0	\$0	\$1,500,373
PL	Public Facilities	Brenwood Branch Replacement	\$8,228,643	\$0	\$0	\$0	\$0	\$0	\$0	\$8,228,643
PL	Public Facilities	Oceanway Branch Library	\$12,100,190	\$0	\$250,000	\$0	\$0	\$0	\$0	\$11,850,190
PL	Public Facilities	Renovation of Beaches Branch Library	\$2,127,374	\$0	\$0	\$0	\$600,000	\$600,000	\$0	\$827,374
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp McQuade Rd/Beaverbrook Place Road Resurfacing	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp 7th Street East Resurfacing	\$160,000	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Ribault Scenic Dr/Forest Hill Rd Resurfacing	\$186,000	\$0	\$186,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp King Street Resurfacing	\$195,000	\$0	\$195,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp VC Johnson Road Resurfacing	\$117,000	\$0	\$117,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp University Blvd Crosswalk	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Fort Caroline Road Resurfacing (McCormick to Monui	\$600,000	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Orange Picker Road Sidewalk (Mandarin Rd to Brady	\$450,000	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Tiger Hole Road Sidewalk	\$450,000	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
PW	Public Facilities	Westside Community Center Improvements	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Environmental / Quality of Life	Quality of Life JAX Ash Site Pollution Remediation	\$181,292,425	\$168,292,425	\$4,000,000	\$4,000,000	\$1,000,000	\$0	\$0	\$4,000,000
PW	Environmental / Quality of Life	Quality of Life Southside Incinerator Site Outer Sites	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp McCoy's Creek Improvements /pipe removal	\$750,000	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Palm Avenue Improvements	\$3,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,400,000
PW	Public Facilities	Fire Station #20 Water Intrusion/Air Quality Improvem	\$285,159	\$0	\$285,159	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Traffic Street Lights (mast arm paint)	\$3,101,263	\$2,601,263	\$75,000	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Sidewalk Construction - New	\$7,323,682	\$824,284	\$1,399,398	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
PW	Government Facilities	Public Buildings - Roofing	\$4,859,895	\$400,000	\$400,000	\$400,000	\$700,000	\$700,000	\$700,000	\$700,000
PW	Government Facilities	ADA Compliance - Public Buildings	\$12,775,000	\$4,675,000	\$2,600,000	\$3,000,000	\$3,000,000	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Pavement Markings	\$6,350,000	\$350,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
PW	Roads / Infrastructure / Transp	Roads / Infrastructure / Transp Traffic Signalization - Countywide	\$2,300,000	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$550,000
PW	Public Safety	Roadway Safety Project - Pedestrian Crossings	\$2,145,000	\$345,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000

Dept	Program Area	Project Name	Total Cost	Prev Fund	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
PW	Roads / Infrastructure / Transp	Transp Roadway Sign Stripe and Signal	\$21,591,474	\$13,491,474	\$1,350,000	\$1,350,000	\$1,350,000	\$1,350,000	\$1,350,000	\$1,350,000
PW	Roads / Infrastructure / Transp	Cntywd Intersection Imp & Bridge Rehab - Bridges	\$23,632,127	\$3,132,127	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$3,500,000	\$4,000,000
PW	Roads / Infrastructure / Transp	Railroad Crossings	\$3,686,616	\$3,086,616	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$225,000
PW	Roads / Infrastructure / Transp	Cntywd Intersection Imp & Bridge Rehab - Intersection	\$7,368,312	\$868,312	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,500,000
PW	Roads / Infrastructure / Transp	Sidewalk/Curb Construction and Repair	\$31,725,187	\$18,225,187	\$3,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,500,000
PW	Roads / Infrastructure / Transp	Roadway Resurfacing	\$187,407,802	\$108,060,207	\$13,347,595	\$12,000,000	\$12,000,000	\$12,000,000	\$12,000,000	\$18,000,000
PW	Government Facilities	Facilities Capital Maintenance - Gov't	\$37,565,400	\$30,565,400	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,500,000
PW	Roads / Infrastructure / Transp	ADA Compliance - Curb Ramps and Sidewalks	\$48,891,449	\$11,141,779	\$13,949,670	\$14,000,000	\$0	\$0	\$0	\$9,800,000
PW	Roads / Infrastructure / Transp	San Pablo Road Bridge Repairs	\$31,000,000	\$23,000,000	\$8,000,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Liberty St / Coastline Dr / Parking Decks	\$2,487,234	\$87,234	\$0	\$0	\$2,400,000	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Countywide Bulkhead - Assessment, Repair and Repl	\$2,324,085	\$324,085	\$500,000	\$0	\$500,000	\$0	\$500,000	\$0
PW	Roads / Infrastructure / Transp	5th Street Bridge Replacement	\$1,150,000	\$0	\$0	\$0	\$100,000	\$300,000	\$750,000	\$0
PW	Roads / Infrastructure / Transp	Hardscape - Countywide	\$3,500,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$500,000
PW	Roads / Infrastructure / Transp	Northbank Riverwalk	\$34,871,425	\$2,971,425	\$0	\$0	\$4,000,000	\$4,000,000	\$4,000,000	\$19,900,000
PW	Roads / Infrastructure / Transp	St. Johns River Bulkhead, Assess/Restore	\$18,064,019	\$3,064,019	\$1,000,000	\$1,000,000	\$2,000,000	\$2,000,000	\$3,000,000	\$6,000,000
PW	Government Facilities	Yates Building - Parking Garage Enhancements	\$826,182	\$0	\$0	\$0	\$826,182	\$0	\$0	\$0
PW	Public Facilities	Main Library - Partial Roof Replacement	\$598,000	\$0	\$0	\$598,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Chaffee Road	\$30,200,000	\$4,000,000	\$3,000,000	\$1,500,000	\$1,500,000	\$0	\$10,000,000	\$10,200,000
PW	Roads / Infrastructure / Transp	Harts Road Bridge Replacement	\$3,000,000	\$0	\$0	\$0	\$0	\$100,000	\$2,900,000	\$0
PW	Roads / Infrastructure / Transp	Five Points Project - Improvements	\$4,099,802	\$99,802	\$750,000	\$0	\$0	\$0	\$0	\$3,250,000
PW	Government Facilities	Yates Building - Maintenance and Upgrades	\$1,291,500	\$0	\$0	\$666,500	\$70,000	\$55,000	\$0	\$0
PW	Government Facilities	Main Library Garage - Maintenance and Upgrades	\$237,026	\$0	\$0	\$0	\$237,026	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Old County Jail - Parking Lot Deck Assessment	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0
PW	Roads / Infrastructure / Transp	Willowbranch Creek Bulkhead Replacement	\$1,500,000	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$500,000
PW	Roads / Infrastructure / Transp	Traffic Signalization - Enhancements	\$3,460,000	\$3,125,000	\$75,000	\$0	\$500,000	\$500,000	\$80,000	\$80,000
PW	Public Facilities	Facilities Capital Maintenance Gov't - Assessment and	\$2,589,546	\$89,546	\$0	\$0	\$500,000	\$500,000	\$200,000	\$1,000,000
PW	Government Facilities	Pretrial Detention Facility - Maintenance and Upgrade	\$4,337,714	\$252,000	\$0	\$1,790,000	\$1,995,714	\$100,000	\$200,000	\$0
PW	Public Facilities	Ed Ball Building	\$40,310,847	\$37,465,221	\$0	\$1,445,626	\$300,000	\$0	\$1,100,000	\$0
PW	Government Facilities	Fleet Management - Restroom Repairs	\$800,000	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0
PW	Government Facilities	Police Memorial Building - Maintenance and Upgrade:	\$2,303,684	\$126,939	\$0	\$0	\$0	\$3,000,000	\$3,625,000	\$0
PW	Government Facilities	Pretrial Detention Facility - Cell door System	\$12,125,000	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0
PW	Government Facilities	Pretrial Detention Facility Elevator System	\$1,286,204	\$664,959	\$0	\$315,200	\$0	\$0	\$0	\$0
PW	Government Facilities	St. James Building	\$711,453	\$180,000	\$0	\$100,000	\$100,000	\$0	\$0	\$0
PW	Government Facilities	Emergency Operations Center - HVAC Repairs	\$380,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Phoenix Area Pedestrian Safety Improvements	\$2,500,000	\$0	\$0	\$2,640,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Soulet Drive Road Diet	\$6,000,000	\$0	\$0	\$0	\$2,640,000	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Childrens Way/Nira Street Ped Improvements	\$425,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PW	Environmental / Quality of Life	8th Street - I-95 to Blvd Landscaping/Tree Planting	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
PW	Government Facilities	Community Transition Center - Maintenance and Upg	\$311,900	\$0	\$0	\$0	\$311,900	\$0	\$0	\$0
PW	Government Facilities	Fleet Management - Maintenance and Upgrades	\$1,217,347	\$0	\$0	\$0	\$1,217,347	\$0	\$0	\$0
PW	Environmental / Quality of Life	Downtown Pocket Parks	\$474,000	\$0	\$0	\$0	\$0	\$0	\$0	\$474,000
PW	Roads / Infrastructure / Transp	Rogero Road - Roundabout	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$0	\$0
PW	Roads / Infrastructure / Transp	Cedar Point Road Bridges	\$1,950,000	\$450,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0
PW	Public Facilities	ARC Jacksonville, Inc. - Roof Replacement	\$187,544	\$0	\$0	\$0	\$187,544	\$0	\$0	\$0
PW	Environmental / Quality of Life	Corridors of Significance	\$1,009,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Big Fishweir Creek - Ecosystem Restoration Project (\$2,566,375	\$966,375	\$1,600,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Jork Road Bridge	\$1,500,000	\$250,000	\$0	\$0	\$1,250,000	\$0	\$0	\$0
PW	Public Facilities	Landscape Renovations at Jax Public Library	\$543,000	\$0	\$0	\$0	\$0	\$0	\$0	\$543,000
PW	Government Facilities	Duval County Health Dept. - Maintenance and Upgrac	\$151,229	\$0	\$0	\$0	\$151,229	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Lone Star Road Extension	\$1,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
PW	Public Facilities	Water Street Parking Garage Renovation	\$3,125,000	\$1,725,000	\$0	\$0	\$0	\$0	\$0	\$1,400,000
PW	Roads / Infrastructure / Transp	Courthouse-Old Duval County - Remediation/Demoliti	\$3,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PW	Public Facilities	Old City Hall - Remediation/Demolition	\$4,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Downtown Network Switches Replacement	\$132,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transp	Water/Wastewater System Fund	\$30,911,094	\$15,911,094	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$132,000	\$0
PW	Public Facilities	Convention Center - II	\$426,558	\$26,558	\$0	\$0	\$0	\$0	\$400,000	\$0
PW	Roads / Infrastructure / Transp	Merrill Rd and Townsend Blvd Intersection Improvem	\$575,000	\$0	\$0	\$0	\$0	\$0	\$575,000	\$0

Dept	Program Area	Project Name	Total Cost	Prev Fund	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
PW	Environmental / Quality of Life	Median Beautification	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
PW	Government Facilities	Medical Examiner Facility	\$16,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000,000
PW	Roads / Infrastructure	Transp/Apache Ave Curb & Gutter	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
PW	Roads / Infrastructure	Transp/Souel/Moncrief Intersection Improvements	\$2,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,750,000
PW	Roads / Infrastructure	Transp/Traffic Signalization - Fiber Optic	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
PW	Roads / Infrastructure	Transp/Traffic Sign Inventory	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
PW	Roads / Infrastructure	Transp/San Jose Blvd Sidewalk - New	\$536,529	\$0	\$536,529	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Shindler Drive Sidewalk - New	\$992,950	\$0	\$992,950	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Mandarin Road Sidewalk - New	\$817,485	\$0	\$817,485	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Lenox Ave Sidewalk - New	\$447,565	\$0	\$447,565	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Clyde Drive Sidewalk - New	\$383,040	\$0	\$383,040	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/118th Street Sidewalk - New	\$261,195	\$0	\$261,195	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Sibbald Road Sidewalk - New	\$448,465	\$0	\$448,465	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Braddock Road Sidewalk - New	\$855,220	\$0	\$855,220	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Biscayne Blvd Sidewalk - New	\$411,000	\$0	\$411,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Lakeside Drive Sidewalk - New	\$159,600	\$0	\$159,600	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Lansdowne Drive Sidewalk - New	\$56,162	\$0	\$56,162	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Pedestrian and Bicycle Safety Improvement Project	\$1,100,000	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/4th Street Brick Rebuild (Peaf to Main Street)	\$1,600,000	\$0	\$1,600,000	\$0	\$0	\$0	\$0	\$0
PW	Environmental / Quality of Life	Downtown Landscaping and Lighting Enhancements	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/St Johns River - Riverfront Park Bulkhead Replacement	\$2,586,996	\$1,986,996	\$600,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Riverview Area Water Extension	\$1,619,011	\$619,011	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Traffic Calming	\$456,613	\$306,613	\$150,000	\$0	\$0	\$0	\$0	\$0
PW	Government Facilities	Snyder Memorial Church - Interior Renovations	\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
PW	Public Safety	Crime Gun Intelligent Center (Ed Austin Bldg)	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure	Transp/Ortega Hills Secondary Ingress/Egress	\$3,678,932	\$0	\$350,000	\$1,050,000	\$2,278,932	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Modesky Park Playground	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Children's Rotary Park Playground	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	Charlie Joseph Senior Center Improvements	\$290,000	\$0	\$290,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Countywide Park Capital Maintenance - Playground/B	\$445,000	\$0	\$445,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Ribault River/Harboview Fishing Pier	\$467,000	\$0	\$467,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	Leroy Clemmons Senior Center Improvements	\$115,000	\$0	\$115,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Leonard Abess Park Splash Pad	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Fletcher Morgan Park Parking Lot Lighting	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Blue Cypress Golf Course Renovations	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Cecil Field Batting Cages	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Friendship Fountain Repairs & Nodes	\$1,400,000	\$150,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	Southside Senior Center	\$2,600,000	\$0	\$600,000	\$2,000,000	\$0	\$0	\$0	\$0
RP	Public Facilities	St. Johns Marina	\$612,000	\$0	\$112,000	\$500,000	\$0	\$0	\$0	\$0
RP	Public Facilities	Mayport Community Center	\$2,200,000	\$0	\$200,000	\$2,000,000	\$0	\$0	\$0	\$0
RP	Public Facilities	Mandarin Senior Center Expansion	\$1,698,000	\$0	\$1,500,000	\$198,000	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Countywide Parks & Recreation Projects	\$29,400,027	\$17,400,027	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
RP	Roads / Infrastructure	Transp/Huguenot Memorial Park Beach Access	\$1,400,000	\$850,000	\$550,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Touclion Road Park	\$692,220	\$384,667	\$307,553	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Jackson Street Floating Dock	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Post Street Floating Dock	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Riverplace Tower Finger Piers	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	School Board Kayak Launch	\$334,400	\$134,400	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	Rowing Center	\$33,360	\$33,360	\$750,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Mayport Docks	\$1,961,318	\$1,061,318	\$900,000	\$1,000,000	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Southbank Riverwalk Extension & Enhancements	\$10,500,000	\$2,500,000	\$1,000,000	\$0	\$0	\$0	\$7,000,000	\$0
RP	Parks / Preservation Land / We	Boone Park - Upgrade Electrical & Tennis Court Lighti	\$270,000	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Cianzel T. Brown Park - Pool Renovations, Remodel -	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Memorial Park - Fence, Railings & Water Fountains	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Scott Park - Construct Baseball Facility w/ ADA Restr	\$756,000	\$0	\$756,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Hanna Park 3 - Campground Restroom Renovations	\$360,000	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / We	Blue Cypress Pool Demo & Replacement	\$2,650,000	\$200,000	\$0	\$2,450,000	\$0	\$0	\$0	\$0

Dept	Program Area	Project Name	Total Cost	Prev Fund	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
RP	Public Facilities	Police Memorial Building	\$95,878,915	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SH	Public Facilities	3,000 Bed Pretrial Detention Facility (replacement for	\$246,193,974	\$0	\$0	\$0	\$0	\$0	\$0	\$246,193,974
SH	Public Safety	500 Bed Detention Facility/Short Term Holding	\$41,032,146	\$0	\$0	\$0	\$0	\$0	\$0	\$41,032,146
SH	Public Facilities	Homeland Security Narcotics & Vice Building	\$2,507,500	\$0	\$0	\$0	\$0	\$2,507,500	\$0	\$0
SH	Public Safety	Academy Firing Range storage lease building	\$1,242,350	\$0	\$0	\$0	\$0	\$1,242,350	\$0	\$0
SH	Public Facilities	Tactical Research and Development Facility	\$460,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SH	Public Facilities	Purchase Load King Warehouse	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000
RP	Public Facilities	RP Parks / Preservation Land / We Julius Guinyard Park - Refurbish Existing Park	\$325,000	\$0	\$0	\$325,000	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Charles (Boobie) Clark Park & Pool - Remodel / Rede	\$450,000	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park 1 - Playground	\$360,000	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park 1 - Playground	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Sheffield Park - Soccer Fields	\$707,000	\$0	\$0	\$707,000	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We 103rd Street Sports Complex Renovations	\$2,385,000	\$0	\$0	\$0	\$2,385,000	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Jacksonville Baldwin Rail Trail - Repave Trail	\$2,075,000	\$0	\$0	\$0	\$2,075,000	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Palmetto Leaves Regional Park - Construct Sports Fit	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Mandarin Park - Renovate ADA Restrooms	\$240,000	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park 4 - Boardwalks	\$144,000	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Arlington Boat Ramp - Lighting for Parking Lot	\$900,000	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Reddie Point Preserve - Entrance Road Paving	\$1,100,000	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Seaton Creek Historic Preserve	\$7,000,000	\$0	\$7,000,000	\$0	\$0	\$0	\$1,000,000	\$6,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Ivey Road Park - Design & Develop per the Master Pl	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park 2 - Splash Park	\$378,000	\$0	\$378,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Jax-Baldwin Rail Trail Buffer - Develop Park and Upla	\$2,400,000	\$0	\$2,400,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Cecil Conservation Corridor - Design / Build Trail Exe	\$4,450,000	\$0	\$0	\$0	\$0	\$2,225,000	\$0	\$2,400,000
RP	Public Facilities	RP Parks / Preservation Land / We 9A/Baymeadows Park	\$293,865	\$293,865	\$436,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Beach & Peach Urban Park	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
RP	Public Facilities	RP Parks / Preservation Land / We Archie Dickinson Park	\$660,000	\$0	\$660,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park - Parking Lot 11	\$420,000	\$0	\$420,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park - Manager's House	\$13,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Hogan's Creek Greenway	\$4,177,000	\$177,000	\$600,000	\$1,400,000	\$1,000,000	\$1,000,000	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Maxville Park - Football Field & Concessions Building	\$750,000	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Riverside Park	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Alamacani Park Boat Ramp	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Carville Park & Pool	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
RP	Public Facilities	RP Parks / Preservation Land / We Murray Hill Playground	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
RP	Public Facilities	RP Parks / Preservation Land / We Norman Studios	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
RP	Public Facilities	RP Parks / Preservation Land / We Exchange Club Park	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
RP	Public Facilities	RP Parks / Preservation Land / We Adolph Wurn Park	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
RP	Public Facilities	RP Parks / Preservation Land / We First Coast Aquatic Center	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Pine Forest Elementary Park	\$1,000,000	\$0	\$50,000	\$0	\$0	\$0	\$0	\$950,000
RP	Public Facilities	RP Parks / Preservation Land / We Mayport Road Park	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
RP	Public Facilities	RP Parks / Preservation Land / We Hanna Park - Amphitheatre	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
RP	Public Facilities	RP Parks / Preservation Land / We Wayne B Stevens Boat Ramp	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000
RP	Public Facilities	RP Parks / Preservation Land / We Cecil Field Master Plan - Phase II	\$112,000	\$0	\$112,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Bert Maxwell Dock Modifications	\$1,232,000	\$0	\$1,232,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Half Moon Island Park & Boat Ramp Phase 2B	\$616,000	\$0	\$616,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Joe Carlucci Dock Replacement / Extension	\$168,000	\$0	\$168,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Mandarin Boat Ramp Dock Extension and ADA Kayak	\$168,000	\$0	\$168,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Post Street Floating Dock	\$67,200	\$0	\$67,200	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Ribault River Channel Markers	\$134,400	\$0	\$134,400	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Riverfront Park Fishing Platform	\$246,400	\$0	\$246,400	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Sisters Creek Lighting - Phase 2	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Small Park Museum Improvements	\$556,000	\$0	\$556,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Mary Singleton Sr. Center - Maintenance and Upgrad	\$969,000	\$0	\$969,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Arlington Senior Center Renovations	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	RP Parks / Preservation Land / We Civic/Cultural Riverwalk Node - Northbank	\$95,878,915	\$0	\$0	\$0	\$0	\$0	\$0	\$95,878,915
SH	Public Facilities	SH Public Facilities	\$246,193,974	\$0	\$0	\$0	\$0	\$0	\$0	\$246,193,974
SH	Public Safety	SH Public Safety	\$41,032,146	\$0	\$0	\$0	\$0	\$0	\$0	\$41,032,146
SH	Public Facilities	SH Public Facilities	\$2,507,500	\$0	\$0	\$0	\$0	\$2,507,500	\$0	\$0
SH	Public Safety	SH Public Safety	\$1,242,350	\$0	\$0	\$0	\$0	\$1,242,350	\$0	\$0
SH	Public Facilities	SH Public Facilities	\$460,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SH	Public Facilities	SH Public Facilities	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000

Dep	Program Area	Project Name	Total Cost	Prev Fund	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
SM	Public Facilities	Interior Finishes - Prime Osborn Convention Center	\$1,650,000	\$0	\$0	\$300,000	\$300,000	\$0	\$500,000	\$550,000
SM	Public Facilities	Waterproofing / Roof Replacements - Prime Osborn C	\$2,350,000	\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$100,000
SM	Public Facilities	Building Systems - Ritz Theatre & Museum	\$2,780,000	\$0	\$0	\$510,000	\$480,000	\$0	\$500,000	\$1,280,000
SM	Public Facilities	Building Systems - Prime Osborn Convention Center	\$9,540,000	\$0	\$0	\$1,045,000	\$0	\$1,045,000	\$4,250,000	\$3,200,000
SM	Public Facilities	Security Improvements- Ritz Theatre & Museum	\$270,000	\$0	\$0	\$95,000	\$80,000	\$95,000	\$0	\$0
SM	Public Facilities	Chairs & Tables - Prime Osborn Convention Center	\$700,000	\$0	\$0	\$500,000	\$0	\$200,000	\$0	\$0
SM	Public Facilities	Security Improvements - Prime Osborn Convention C-	\$1,110,000	\$0	\$0	\$970,000	\$140,000	\$0	\$0	\$0

**STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2017 - 2018 CAPITAL IMPROVEMENT PLAN
ALL FUNDING SOURCES**

	Funding Source	FY 2017-2018
	Debt Management Fund	\$0
	Contribution - Private Sources	\$0
	Interest Earnings Revenue Appropriations	\$0
	Pay-go	\$10,637,603
	Transfer Between Projects	\$0
	Grant / Trust Fund	\$0
	Total Per Year	\$10,637,603

Department Titles:
PW - Public Works

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
PW	San Mateo Park/Kraft Road Drainage	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
PW	Drainage System Rehabilitation	\$679,000	\$0	\$0	\$0	\$679,000	\$0	\$0
PW	Lake Shore Drive - Drainage System Rehab	\$260,000	\$0	\$0	\$0	\$260,000	\$0	\$0
PW	Spring Forest Avenue - Drainage System Rehab	\$115,000	\$0	\$0	\$0	\$115,000	\$0	\$0
PW	Hyde Park Circle - Drainage System Rehab	\$256,000	\$0	\$0	\$0	\$256,000	\$0	\$0
PW	Golf Course Drive - Drainage System Rehab	\$130,000	\$0	\$0	\$0	\$130,000	\$0	\$0
PW	Jose Circle North - Drainage System Rehab	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0
PW	Cascade Road - Drainage System Rehab	\$210,000	\$0	\$0	\$0	\$210,000	\$0	\$0
PW	Drainage System Rehabilitation - Capital Maintenance	\$4,200,000	\$0	\$0	\$0	\$4,200,000	\$0	\$0
PW	Stormwater Pump Stations - Capital Maintenance	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0
PW	Jullington / Cormorant (Loretto Road Conveyance & Pond)	\$1,484,600	\$0	\$0	\$0	\$1,484,600	\$0	\$0
PW	LaSalle Street Outfall	\$1,424,452	\$0	\$0	\$0	\$1,424,452	\$0	\$0
PW	Trout/Moncrief Pond	\$1,378,551	\$0	\$0	\$0	\$1,378,551	\$0	\$0

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
 FY 2017 - 2018 CAPITAL IMPROVEMENT PLAN
 ALL FUNDING SOURCES**

Department Titles:
 PW - Public Works

Funding Source	FY 2017-2018
Debt Management Fund	\$4,500,000
Contribution - Private Sources	\$0
Interest Earnings Revenue Appropriations	\$0
Pay-go	\$0
Transfer Between Projects	\$0
Grant / Trust Fund	\$0
Total Per Year	\$4,500,000

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
PW	Trail Ridge Landfill Expansion	\$4,500,000	\$4,500,000	\$0	\$0	\$0	\$0	\$0

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2018 - 2022 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
Debt Management Fund	\$0	\$0	\$0	\$0	\$0	\$0
Contribution - Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings Revenue Appropriations	\$0	\$0	\$0	\$0	\$0	\$0
Pay-go	\$4,500,000	\$0	\$0	\$0	\$1,712,500	\$20,608,000
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Per Year	\$4,500,000	\$0	\$0	\$0	\$1,712,500	\$20,608,000

Dept/Program Area	Project Name	Total Cost	Prev Fund	FY17-18	FY 18-19	FY 19-20	FY 20-21	FY21-22	Beyond 5
SD Environmental / Quality of Life	Trail Ridge Landfill Expansion	\$52,822,500	\$34,500,000	\$4,500,000	\$0	\$0	\$0	\$512,500	\$13,310,000
SD Environmental / Quality of Life	Landfill Acq - Compressed Natural Gas Conversion	\$12,398,000	\$4,600,000	\$0	\$0	\$0	\$0	\$1,200,000	\$6,598,000
SD Environmental / Quality of Life	Environmental Compliance - Countywide	\$12,450,000	\$11,750,000	\$0	\$0	\$0	\$0	\$0	\$700,000

**SAFE NEIGHBORHOOD INVESTMENT PLAN PROJECTS
 FY 2017 - 2018 CAPITAL IMPROVEMENT PLAN
 ALL FUNDING SOURCES**

	Funding Source	FY 2017-2018
	Debt Management Fund	\$25,900,770
	Contribution - Private Sources	\$0
	Interest Earnings Revenue Appropriations	\$0
	Pay-go	\$0
	Transfer Between Projects	\$0
	Grant / Trust Fund	\$0
	Total Per Year	\$25,900,770

Department Titles:
 FR - Fire and Rescue
 PW - Public Works
 RP - Parks, Recreation and Community Services

Dept	Project Name	Total	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay-Go	Transfer Between Projects	Grant / Trust Fund
FR	Fire Station #61 (new)	\$4,210,385	\$4,210,385	\$0	\$0	\$0	\$0	\$0
FR	Fire Station #63 (new)	\$4,440,385	\$4,440,385	\$0	\$0	\$0	\$0	\$0
FR	Fire Station #63 (Temporary)	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0
PW	Combined 911 Communications Center Facility & Back-up	\$12,000,000	\$12,000,000	\$0	\$0	\$0	\$0	\$0
PW	Edwards Waters College - Community Field	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0	\$0
RP	C. T. Brown Park - Pool Retrofit	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Charles Clark Park - Pool Retrofit	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Pine Forest Park - Pool Retrofit	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Thomas Jefferson Park - Pool Retrofit	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0
RP	Woodland Acres Park - Pool Retrofit	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$0

**SAFER NEIGHBORHOOD INVESTMENT PLAN PROJECTS
FY 2018 - 2022 CAPITAL IMPROVEMENT PLAN**

		FY17-18	FY18-19	FY19-20	FY20-21	FY21-22	Beyond 5
Funding Source							
	Debt Management Fund	\$25,900,770	\$0	\$0	\$0	\$0	\$0
	Contribution - Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
	Interest Earnings Revenue Appropriations	\$0	\$0	\$0	\$0	\$0	\$0
	Pay-go	\$0	\$0	\$0	\$0	\$0	\$0
	Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
	Grant / Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
	Total Per Year	\$25,900,770	\$0	\$0	\$0	\$0	\$0

Dept	Program Area	Project Name	FY17-18	FY18-19	FY19-20	FY20-21	FY21-22	Beyond 5
MS	Public Safety	Edwards Waters College - Community Field	\$4,000,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Combined 911 Communications Center Facility & Back-up	\$12,000,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Fire Station #61 (new)	\$4,210,385	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Fire Station #63 (Temporary)	\$250,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Fire Station #63 (new)	\$4,440,385	\$0	\$0	\$0	\$0	\$0
MS	Public Facilities	Woodland Acres Park - Pool Retrofit	\$200,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	C.T. Brown Park - Pool Retrofit	\$200,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Pine Forest Park - Pool Retrofit	\$200,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Thomas Jefferson Park - Pool Retrofit	\$200,000	\$0	\$0	\$0	\$0	\$0
MS	Public Safety	Charles Clark Park - Pool Retrofit	\$200,000	\$0	\$0	\$0	\$0	\$0

FISCAL YEAR 2018 - 2022 IT SYSTEM DEVELOPMENT PROJECTS

Projects by Funding Source

Safer Neighborhoods Investment Plan Debt Mgmt Funds
 Debt Management Funds
 Pay-Go: Equipment/Radio Refresh
 On-Going Operating Cost
 Pay-Go: Other

Prior Years	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
21,739,122	2,051,374	9,712,626	6,217,924	4,535,921	2,147,260
-	2,091,309	-	-	-	-
2,195,734	2,362,980	3,907,826	3,922,880	3,931,140	3,931,140
1,780,993	2,723,765	2,771,661	2,935,023	2,869,944	2,869,944
93,980	582,522	159,714	159,714	159,714	159,714
24,028,836	8,869,178	16,503,931	13,072,179	11,561,798	9,108,058

Previously Appropriated Amounts include activity B4/B4a projects

Functional Area	Program Area	Project Title	Previous Capital Appropriation	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Citywide	Application - Citywide	Microsoft Office 365	-	138,924	534,696	471,696	471,696	471,696
Fleet Mgmt	Application - Department Specific	Fleet Management System - Replacement	-	-	590,000	40,000	40,000	40,000
Grants Office	Application - Department Specific	Grants Management Software	-	109,007	88,985	88,985	88,985	88,985
JFRD	Application - Department Specific	Fire Inspection System	-	236,671	80,830	80,830	80,830	80,830
ME Office	Application - Department Specific	Case Management System - Medical Examiner	-	617,514	66,000	66,000	66,000	66,000
ITD	Backup and Recovery	Disaster Recovery / Data Redundancy	-	159,000	109,000	109,000	109,000	109,000
Citywide	Enterprise Solution	Enterprise Auto Vehicle Locator	463,864	-	-	-	-	-
Citywide	Enterprise Solution	Enterprise Document Management Solution	1,123,164	75,050	25,695	26,980	28,329	29,745
Citywide	Enterprise Solution	Enterprise Financial / Resource Mgmt Solution	12,225,400	-	-	-	-	-
Citywide	Enterprise Solution	Enterprise Permit / Land Use Management	14,248	687,500	2,406,250	2,406,250	500,000	500,000
Citywide	Infrastructure / Equipment	Computer, Laptop and Tablet Equipment Refresh	-	1,016,670	2,741,846	1,953,534	1,968,191	-
ITD	Infrastructure / Equipment	Network Equipment Refresh	1,040,384	316,390	340,000	340,000	340,000	340,000
ITD	Infrastructure / Equipment	Network UPS Replacement	-	16,775	-	-	-	-
ITD	Infrastructure / Equipment	PBX: Telecommunications Upgrade	-	713,300	551,042	634,225	774,256	856,708
ITD	Infrastructure / Equipment	Security Upgrades - Technology / ITD	-	290,550	101,350	310,350	159,350	168,350
ITD	Infrastructure / Equipment	Server Equipment Refresh	456,255	106,600	130,000	130,000	130,000	130,000
Citywide	Radio System	P25 Radio - Radio Site Expansion	-	-	1,517,260	1,517,260	1,517,360	1,517,360
Citywide	Radio System	P25 Radio - Radio Tower UPS Replacement	165,536	264,585	-	-	-	-
Citywide	Radio System	Radio - Microwave Network Radio Sites	-	-	159,714	159,714	159,714	159,714
Citywide	Radio System	Radio - Mobile Radio Refresh	2,381,658	1,199,528	1,199,088	1,199,088	1,199,088	1,199,088
Citywide	Radio System	Radio - Portable Radio Refresh	-	-	2,238,738	2,253,792	2,262,052	2,262,052
Citywide	Radio System	Radio - Redundant Backup System	-	-	1,961,994	362,477	12,874	13,386
JFRD	Radio System	P25 Radio - Fire Station Paging	3,000,000	-	57,064	58,493	116,047	119,420
JFRD	Safer Neighborhoods Investment Plan	JFRD Mobile Data Terminals (MDT) Replacement	46,700	552,300	-	-	646,980	52,600
JFRD / JSO	Safer Neighborhoods Investment Plan	Unified CAD - 911 Call System Replacement	3,001,627	1,668,814	264,379	323,505	351,046	363,124
Citywide	System Upgrade / Expansion	CARE System Upgrade / Replacement	110,000	700,000	1,340,000	540,000	540,000	540,000

PROJECT TITLE:
Microsoft Office 365

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Application - Citywide

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
N/A

Project Description:

Cloud-based Microsoft Office 365 includes online versions of Outlook, Word, Excel, PowerPoint, OneNote, Skype for Business and SharePoint. Supports use on mobile platforms like iPad and Android devices. Enterprise-class security and reliability, unlimited Email archiving and compliance capabilities. Disaster Recovery(DR) for Email. Reduction of local Storage Area Network SAN disk space and local system engineer support. System is kept up to date without additional charges for updates or local costs to perform upgrades.

Level of Service Impact:

(1) ensures efficient response to email and other support needs. (2) Reduce costs of labor and lost productivity due to experts on call. (3) Enhances application performance and system stability. (4) Provides true Disaster Recovery / Business Continuity. Estimated cost savings account for the absence of maintenance agreements supporting anti-spam appliances which would not be needed in connection with Microsoft Office 365.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting	138,924	534,696	471,696	471,696	471,696
Operating Costs					
SW/HW License Maintenance					
	\$ 138,924	\$ 534,696	\$ 471,696	\$ 471,696	\$ 471,696

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint			(58,462)		
	\$ -	\$ -	\$ (58,462)	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

PROJECT TITLE:
Fleet Management System -
Replacement

FUNCTIONAL AREA / AGENCY:
Fleet Mgmtnt

PROGRAM AREA:
Application - Department Specific

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The purpose of this project is to replace the current Tivoli Fleet Management System with a purchased solution that will allow the Fleet Management Division to satisfy their business needs by providing a Fleet specific applicaiton with the following functionality: Vehicle Services and Repairs, Equipment and Inventory, Fuel Usage and Milage Tracking, Invoice and Billing, and Surplus and Disposal.

Level of Service Impact:

Provide Fleet focused functionality, eliminate manual billing processes, eliminate in-house customizations and improve reporting and analytics.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ 400,000			400,000			
Hardware	\$ 50,000			50,000			
Professional Svcs	\$ 100,000			100,000			
	\$ 550,000	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -

Annual Operational Costs:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		40,000	40,000	40,000	40,000
	\$ -	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Estimated Savings and/or Offsets:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This product will support and service all City vehicles including JSO and JFRD.

PROJECT TITLE:
Grants Management Software

FUNCTIONAL AREA / AGENCY:
Grants Office

PROGRAM AREA:
Application - Department Specific

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Acquire a robust grant solution to manage the grant application processes including automated workflows, ability to track millions of dollars of funds relating to; what funds are spent on, where funds are spent and provide system based analytics and reporting.

Level of Service Impact:

The online system will provide processing efficiencies, reduce paper based tracking, allow for a main source for grant information. Improve alignment across programs and increased data collection.

Capitalized Costs	Total Est. Cost	Prior Yr. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 20,022		20,022				
	\$ 20,022	\$ -	\$ 20,022	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting	88,985	88,985	88,985	88,985	88,985
Operating Costs					
SW/HW License Maintenance					
	\$ 88,985				

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Improved grant application process and understanding of available grants and their status.

PROJECT TITLE:
Fire Inspection System

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Application - Department Specific

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Pay-Go - Equipment Refresh

Project Description:

Replace existing system that is end of life and does not support all required functions. The Fire Inspection System is critical to improving firefighter and civilian safety, reducing property damages and improving the level of service that JFRD provides to the community.

Level of Service Impact:

Enable JFRD to automate manual processes and efficiently and effectively collect fees real-time. The Fire Inspection System allows firefighters and inspectors on the scene to access critical information on a building's layout, fire suppression capabilities and any hazardous materials coupled with allowing the general public to readily gain access to code violations of structures and inspection results.

Capitalized Costs	Total Est.	Prior Yrs.	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Cost	Funding					
Software	\$ -						
Hardware	\$ 60,358		60,358				
Professional Svcs	\$ -						
	\$ 60,358	\$ -	\$ 60,358	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting	113,320	80,830	80,830	80,830	80,830
Operating Costs	62,993				
SW/HW License Maintenance					
	\$ 176,313	\$ 80,830	\$ 80,830	\$ 80,830	\$ 80,830

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Without this project, there are direct impacts to the Fire Inspection and Operations Divisions of JFRD as facility reports are not available to the inspectors or firefighters when on-scene. The absence of which endangers both firefighters and civilians and increases the likelihood that lives and property, that could have been saved, may not because the required data was not available.

PROJECT TITLE:
Case Management System -
Medical Examiner

FUNCTIONAL AREA / AGENCY:
ME Office

PROGRAM AREA:
Application - Department Specific

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 17-18

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The purpose of this project is to replace the Medical Examiner's Office (MEO) current MS Access 2003 application with a new purchased solution that will allow them to satisfy their business needs by providing the following functionality: Case Management, Tracking Case Information, Data Storage and Encryption, Remote Access, Reporting, Billing, Compatibility with Auxiliary Devices and the ability to interface with COJ's Accounting System.

Level of Service Impact:

Ensures that the MEO is able to provide services to over one million people in two districts encompassing five counties in Northeast Florida (Duval, Clay, Nassau, Columbia, and Hamilton). In addition, the MEO will be able certify the causes of death which are reasonably accurate and acceptable for purpose of vital statistics.

Capitalized Costs	Total Est. Cost	Prior Yr. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ 337,560		337,560				
Hardware	\$ 39,954		39,954				
Professional Svcs	\$ 240,000		240,000				
	\$ 617,514	\$ -	\$ 617,514	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		66,000	66,000	66,000	66,000
	\$ -	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The system will support adherence to all applicable laws and oversight agencies (i.e. Florida Statutes 406 & 119.07, HIPAA laws, National Association of Medical Examiners and Florida Association of Medical Examiners).

PROJECT TITLE:
Disaster Recovery / Data
Redundancy

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Backup and Recovery

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST
N/A

Project Description:

To identify and contract with a vendor capable of providing a comprehensive disaster recovery and business continuity solution to ensure uninterrupted public access to core city operations and services. Systems to be replicated for DR will be phased in.

FY17-18 Applications: Procurement: Jaxpro Procurement system (2); Database Server (2) CRM: Care Citizen issue tracking (1) COJ Website: COJ Kentico Website (1) GIS: GIS applications (maps.coj.net) (4); Database Server (2)

Level of Service Impact:

Ensure continuation of mission critical operations and services following disruptive events.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting	109,000	109,000	109,000	109,000	109,000
Operating Costs	50,000				
SW/HW License Maintenance					
	\$ 159,000	\$ 109,000	\$ 109,000	\$ 109,000	\$ 109,000

Estimated Savings and/or Offsets:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to City of Jacksonville services.

PROJECT TITLE:
Enterprise Auto Vehicle Locator

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$463,864

PROJECT COMPLETION DATE:
N/A

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Managing city-wide vehicles for location, fuel consumption and employee productivity. Project costs are for a cellular solution with a three year contract rolling on 800 vehicles per year until fully implemented in FY17-18. The proposed solution would upgrade current technology, purchase additional units, and new telemetrics to ensure drivers are compliant with safety requirements and meeting performance objectives.

Level of Service Impact:

1) Increased operational efficiency and risk avoidance 2) Optimizes driver pick up or deliver, thereby providing faster service and savings in fuel cost 3) Ensures drivers are compliant with safety and performance requirements 4) Confirms drivers use fuel efficient routes 5) Provides ability to validate citizen complaints.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 463,864	463,864					
	\$ 463,864	\$ 463,864	\$ -				

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Saving in fuel costs, less citizen complaints and potentially reduce risk to the City of Jacksonville.

PROJECT TITLE:
Enterprise Document
Management Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$1,123,164

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Expand the Conversion/implementation of an enterprise-wide document management and retention solution to optimize document storage and retrieval while ensuring compliance with applicable State and City document retention policies. The proposed solution will result in reduced operating costs by avoiding the need to house, locate and manage millions of paper records.

Level of Service Impact:

The proposed project will provide Document Management for an expanding customer base for utilization of the Enterprise system; Treasury, Procurement, EQD-Facilities and Water Permits, ITD Records Management, Tax Collector-OnBase Scanning, Risk Management and System Upgrade.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ 380,122	380,122					
Hardware	\$ 243,153	243,153					
Professional Svcs	\$ 499,889	499,889					
	\$ 1,123,164	\$ 1,123,164	\$ -				

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance	75,050	25,695	26,980	28,329	29,745
	\$ 75,050	\$ 25,695	\$ 26,980	\$ 28,329	\$ 29,745

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Improved Customer Service through faster access to centralized/stored media; reduction of operational costs by managing digitized

PROJECT TITLE:
Enterprise Financial / Resource
Mgmt Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$12,225,400

PROJECT COMPLETION DATE:
FY19-20

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management) into one integrated, hosted solution that will ensure consistency and completeness of functions performed, reduce duplicate functions, maintenance and support costs and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP will assist with optimization of major operational areas; Human Capital Management, Financial Systems and Performance Management Systems.

Level of Service Impact:

This project will potentially reduce software maintenance and support when implementing industry best practices even while increasing the volume of processing business transactions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ 1,800,000	1,800,000					
Hardware	\$ -						
Professional Svcs	\$ 10,425,400	10,425,400					
	<u>\$ 12,225,400</u>	<u>\$ 12,225,400</u>	<u>\$ -</u>				

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:
Enterprise Permit / Land Use Management

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$14,248

PROJECT COMPLETION DATE:
FY19-20

FUNDING SOURCE-CAPITALIZED COST
Pay-Go

Project Description:

An Enterprise Permit Management/Land Use Solution will provide a vendor product that will be able to replace multiple systems within departments such as Public Works, Planning and Development, and Neighborhoods. Major functions of the enterprise solution include permitting, design review, inspections, violation and citation processing and tracking. The commercial software is intended to replace the following existing systems: Building Inspection System, Development Services Plans and Plat Reviews, Concurrency System, Zoning Management System, Land Use and Zoning System, Wellhead Permitting System, Construction Trades Qualifying Board System, Engineering Project Management System, Traffic Engineering System and Tivoli database for Public Buildings, Mowing and Landscaping and ROW and Grounds Maintenance.

Level of Service Impact:

The existing systems were developed in-house and require significant enhancements and maintenance. The new project/solution will reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 4,389,248	14,248	562,500	1,906,250	1,906,250		
	\$ 4,389,248	\$ 14,248	\$ 562,500	\$ 1,906,250	\$ 1,906,250	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting	125,000	500,000	500,000	500,000	500,000
Operating Costs					
SW/HW License Maintenance					
	\$ 125,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE:
Computer, Laptop and Tablet
Equipment Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

All COJ computers are currently running the 2010 version of Microsoft Office Suite which goes to end of life in January 2020. At that time, the software will no longer be supported by Microsoft and will be unprotected from software vulnerabilities. Microsoft Office 2016 is the latest version of the Office suite and offers a large number of enhancements and integration features not available in Office 2010.

Level of Service Impact:

There are currently approximately 4,000 computers that are over five years old in operation throughout the City which equates to an increasing volume of hardware related issues and failures.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ -						
Hardware	\$ 6,757,238		588,667	2,576,846	1,788,534	1,803,191	
Professional Svcs	\$ -						
	\$ 6,757,238	\$ -	\$ 588,667	\$ 2,576,846	\$ 1,788,534	\$ 1,803,191	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs / Equip Under \$1k	428,003	165,000	165,000	165,000	
SW/HW License Maintenance					
	\$ 428,003	\$ 165,000	\$ 165,000	\$ 165,000	\$ -

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

COJ employees will operate with a higher degree of technologically advanced, reliable and security enabled computers.

PROJECT TITLE:
Network Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$1,040,384

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every eight (8) years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment. 2) Eliminate unnecessary equipment expenditures due to unsupported devices. 3) Create an ongoing equipment refresh cycle.

Capitalized Costs	Total Est.	Prior Yrs.	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Cost	Funding					
Software	\$ -						
Hardware	\$ 2,629,066	1,040,384	228,682	340,000	340,000	340,000	340,000
Professional Svcs	\$ -						
	\$ 2,629,066	\$ 1,040,384	\$ 228,682	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Annual Operational Costs:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs / Equip Under \$1k	87,708				
SW/HW License Maintenance					
	\$ 87,708	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

PROJECT TITLE:
Network UPS Replacement

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Pay-Go - Equipment Refresh

Project Description:

To establish a refresh cycle to replace older, failing Uninterrupted Power Supply (UPS) devices, ensuring data and voice power continuity.

Level of Service Impact:

Maintain a continuous supply of power to the data and voice networks in the event of a power outage.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs / Equip Under \$1k	16,775				
SW/HW License Maintenance					
	\$ 16,775	\$ -	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize network outages and disruptions to business systems to ensure uninterrupted public and staff access to city services and applications supporting the public.

PROJECT TITLE:
PBX: Telecommunications
Upgrade

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The intent of this project is upgrade the software and hardware of the four Legacy Nortel Telephone PBX systems which operate approximately 6,400 desktop phones and seven Call Centers across the City of Jacksonville. ITD has been notified of Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version, which ended in June 2015. Although the system continues to operate, the age of the existing equipment causes significant challenges in finding parts for repair given the ending of support for the existing version of hardware and software (the hardware and software are linked). This project includes refreshing all desktop phones and seven call centers, one of them being 630- CITY.

Level of Service Impact:

The existing hardware and software on the aging PBX systems reached its end of support in June 2015. The state of the PBX systems puts into jeopardy the ability to repair systems due to the difficulty finding parts for repair which has a direct bearing on public safety.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ -						
Hardware	\$ 2,405,300		568,860	367,870	411,480	524,090	533,000
Professional Svcs	\$ 500,000		100,000	100,000	100,000	100,000	100,000
	\$ 2,905,300	\$ -	\$ 668,860	\$ 467,870	\$ 511,480	\$ 624,090	\$ 633,000

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance	44,440	83,172	122,745	150,166	223,708
	\$ 44,440	\$ 83,172	\$ 122,745	\$ 150,166	\$ 223,708

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
Security Upgrades - Technology / ITD
ITD

FUNCTIONAL AREA / AGENCY:
ITD

PROJECT COMPLETION DATE:
FY 19-20

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

This project is focused on continuing critical protection with a fortified security perimeter defense to defend ingress network traffic for the COJ enterprise. This ITD security project includes technology security upgrades for perimeter Firewall and Intrusion Detection Systems as well as a Administrative Rights Removal Software Support tool. New technology threats executed by hackers occur daily; and to ensure business continuity, the city's IT Security appliances must be refreshed as well as tools used to mitigate risks against downloading of unauthorized and unintended software.

Level of Service Impact:

Prevents loss of confidentiality, maintains integrity, and insures availability of COJ IT assets and services.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ 390,000		190,000		200,000		
Professional Svcs	\$ -						
	\$ 390,000	\$ -	\$ 190,000	\$ -	\$ 200,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting	54,800	50,800	59,800	68,800	77,800
Operating Costs					
SW/HW License Maintenance	45,750	50,550	50,550	90,550	90,550
	\$ 100,550	\$ 101,350	\$ 110,350	\$ 159,350	\$ 168,350

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

PROJECT TITLE:
Server Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$456,255

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the existing inventory of those physical servers that fall into the category of Information Technologies Division recommended five year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and "crashes." 3) Enhance application performance and system stability.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ 1,626	1,626					
Hardware	\$ 1,081,229	454,629	106,600	130,000	130,000	130,000	130,000
Professional Svcs	\$ -						
	\$ 1,082,855	\$ 456,255	\$ 106,600	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE: P25 Radio - Radio Site Expansion Citywide
FUNCTIONAL AREA / AGENCY:

PROGRAM AREA: Radio System

PREVIOUS FUNDING: \$0

PROJECT COMPLETION DATE: FY 22-23

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The previous Radio Communications System was limited to 10 sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. The project scope is to add five simulcast radio sites to the P25 system; FY19 Montgomery Correctional Institute/PFARM, FY20 Bayview, FY21 Mayport Substation, FY22 Crystal Springs and FY23 Community Hall.

Level of Service Impact:

Completion of this project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ 4,420,516			1,105,129	1,105,129	1,105,129	1,105,129
Professional Svcs	\$ 1,426,124			356,531	356,531	356,531	356,531
	\$ 5,846,640	\$ -	\$ -	\$ 1,461,660	\$ 1,461,660	\$ 1,461,660	\$ 1,461,660

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		55,600	55,600	55,700	55,700
	\$ -	\$ 55,600	\$ 55,600	\$ 55,700	\$ 55,700

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system which will minimize public safety radio outages and utilize the full capabilities of the radio system.

PROJECT TITLE:
P25 Radio - Radio Tower UPS
Replacement

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$165,536

PROJECT COMPLETION DATE:
FY19-20

FUNDING SOURCE-CAPITALIZED COST
Pay-Go: Departmental Billings

Project Description:

Replace older, failing Uninterrupted Power Supply (UPS) equipment, ensuring public safety two-way mobile radio continuity. The UPS equipment are several years beyond the end of life. A recurring refresh cycle should be established to replace UPS equipment installed at two (2) P25 tower sites each year for FY17 - FY19 and one (1) P25 tower site in FY20.

Level of Service Impact:

Maintain a continuous supply of A/C power to the P25 Radio System equipment in the event of a power outage. The new UPS equipment protects the costly P25 Radio System hardware from a power surge. Replacement serves to minimize public safety radio outages and prevents a negative impact to the ability to maintain the City's P25 Radio System.

Capitalized Costs	Total Est.	Prior Yrs.	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Cost	Funding					
Software	\$ -						
Hardware	\$ 324,681	145,536	179,145				
Professional Svcs	\$ 20,000	20,000					
	\$ 344,681	\$ 165,536	\$ 179,145	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs	85,440				
SW/HW License Maintenance					
	\$ 85,440	\$ -	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will improve the in-building communication coverage for Duval County and surrounding areas on the current radio system which will minimize public safety radio outages and utilize the full capabilities of the radio system.

PROJECT TITLE:
Radio - Microwave Network Radio Sites

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Replace Microwave Indoor Radio Units installed in 12 City of Jacksonville's two-way radio Microwave Network Towers. The existing Microwave Indoor Units were discontinued for purchase in 2013 by the Manufacturer and are considered End of Life (EOL).

Level of Service Impact:

Tower Locations are: Community Hall, Crystal Springs, Firestone, Lloyd Road, First Street, Garden City, Greenland Road, Hogan Road, City of Jacksonville Beach, JEA Plaza, JEA Systems Operation Control Center(SOCC), Kernan Road, JEA St. Johns Power Park and Yellow Water Road.

Capitalized Costs	Total Est.	Prior Yrs.	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Cost	Funding					
Software	\$ -						
Hardware	\$ 638,856			159,714	159,714	159,714	159,714
Professional Svcs	\$ -						
	\$ 638,856	\$ -	\$ -	\$ 159,714	\$ 159,714	\$ 159,714	\$ 159,714

Annual Operational Costs:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System. The Microwave Indoor Radio Units provides a mechanism for utilizing the full capabilities of the P25 Radio System.

PROJECT TITLE:
Radio - Mobile Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$2,381,658

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST
Pay-Go: Radio Refresh

Project Description:

Funding to replace all mobile radios for JSO, JFRD as well as consollette and specialty mobile radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY22-23.

FY17-18 Count:

JSO	253
JFRD	75
	328

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ 9,575,986	2,381,658	1,199,528	1,199,088	1,199,088	1,199,088	1,199,088
Professional Svcs	\$ -						
	\$ 9,575,986	\$ 2,381,658	\$ 1,199,528	\$ 1,199,088	\$ 1,199,088	\$ 1,199,088	\$ 1,199,088

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Portable Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 25-26

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all portable radios for JSO, JFRD as well as non-public safety portable radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY 25-26.

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ -						
Hardware	\$ 18,064,842			2,238,738	2,253,792	2,262,052	2,262,052
Professional Svcs	\$ -						
	\$ 18,064,842	\$ -	\$ -	\$ 2,238,738	\$ 2,253,792	\$ 2,262,052	\$ 2,262,052

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE: Radio - Redundant Backup System Citywide
FUNCTIONAL AREA / AGENCY: Radio System
PROGRAM AREA: Radio System

PREVIOUS FUNDING: \$0
PROJECT COMPLETION DATE: FY 19-20
FUNDING SOURCE-CAPITALIZED COST: Borrowed Funds

Project Description:

To provide radio system redundancy for the P25 Radio System and establish a redundant master and GEO prime radio system and site.

Level of Service Impact:

The Redundant Master Site and GEO-Redundant Prime Site allows for greater flexibility, enhances radio system redundancy capabilities and allows continuous two-way radio communication for radio subscribers in case of system failure or maintenance repair to the P25 Prime Master Site.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ 1,246,274			1,246,274			
Professional Svcs	\$ 1,053,726			703,726	350,000		
	\$ 2,300,000	\$ -	\$ -	\$ 1,950,000	\$ 350,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		11,994	12,477	12,874	13,386
	\$ -	\$ 11,994	\$ 12,477	\$ 12,874	\$ 13,386

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System.

PROJECT TITLE:
P25 Radio - Fire Station Paging

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$3,000,000

PROJECT COMPLETION DATE:
FY17-18

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Replace the existing JFRD Fire Station Alerting System (FSAS), otherwise known as the EDAS System, with a fully automated IP based FSAS that will integrate with the JFRD's existing Motorola "Premier" Computer Aided Dispatch (CAD) system, Motorola P25 radio system, and the City's existing network.

Level of Service Impact:

Improved emergency response to citizens EMS and Fire related issues reported through 911 by implementing a fully integrated and sustainable station alerting system.

Capitalized Costs	Total Est. Cost	Prior Yrs.				
		Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Software	\$ -					
Hardware	\$ 2,000,000	2,000,000				
Professional Svcs	\$ 1,000,000	1,000,000				
	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		57,064	58,493	116,047	119,420
	\$ -	\$ 57,064	\$ 58,493	\$ 116,047	\$ 119,420

Estimated Savings and/or Offsets:

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Improved emergency response to citizens EMS and Fire and rescue related issues reported through 911 by implementing a fully integrated and sustainable station alerting system.

PROJECT TITLE:
JFRD Mobile Data Terminals
(MDT) Replacement

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Safer Neighborhoods Investment Plan

PREVIOUS FUNDING:
\$46,700

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

JFRD operates with a minimum of 215 ruggedized computers that are used at fire stations, rescue vehicles, brush trucks, tankers and Fire Chief vehicles. The funding requested in FY18 is to address break/fix issues.

Level of Service Impact:

Due to the environment in which these computers are used, they tend to experience higher breakage rates and failures in comparison to computers used in standard office environments and historically start malfunctioning after four years. Once the warranty expires, after five years, the repairs are usually not cost-effective with many devices being in an un-repairable state.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
Software	\$ -						
Hardware	\$ 1,298,580	46,700	552,300			646,980	52,600
Professional Svcs	\$ -						
	\$ 1,298,580	\$ 46,700	\$ 552,300	\$ -	\$ -	\$ 646,980	\$ 52,600

Annual Operational Costs:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Properly functioning devices are essential to ensure public safety as they are used by JFRD rescue personnel in various external environments that include citizen residences and hospitals.

PROJECT TITLE: Unified CAD - 911 Call System Replacement
FUNCTIONAL AREA / AGENCY: JFRD / JSO
PROGRAM AREA: Safer Neighborhoods Investment Plan

PREVIOUS FUNDING: \$3,001,627
PROJECT COMPLETION DATE: FY 18-19
FUNDING SOURCE-CAPITALIZED COST: Borrowed Funds

Project Description:

Replace JFRD/JSO 911 Call System which will be end of life in 2018. ITD Business Systems Analysts' conducting requirements to identify the common and unique functions in order to create an RFP to replace the current system and consolidate into a single platform for JSO and JFRD. Implementation schedule is estimated to take 18 months from contract execution. Pricing includes upgrades to PremierOne CAD system, modifying current third party hardware and interfaces to the new system.

Level of Service Impact:

Ensure continuity of critical 911 call solution required for public safety. Improve emergency response time and provide better situational awareness to dispatch and to responders in the field. An important project objective is to have a single classification of fully trained 911 Call Takers with the goal of having combined facilities.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
Software	\$ 1,504,600	849,600	655,000				
Hardware	\$ 781,303	579,977	201,326				
Professional Svcs	\$ 2,254,733	1,572,050	682,683				
	\$ 4,540,636	\$ 3,001,627	\$ 1,539,009	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance	129,805	264,379	323,505	351,046	363,124
	\$ 129,805	\$ 264,379	\$ 323,505	\$ 351,046	\$ 363,124

Estimated Savings and/or Offsets:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Faster response time and synchronize approach to provide assistance when needed. Positive impact to Life/Safety.

PROJECT TITLE:
CARE System Upgrade / Replacement

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
System Upgrade / Expansion

PREVIOUS FUNDING:
\$110,000

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The current Citizen Active Response Effort system (CARE) has been in production since 1996 and has gone through major enhancements throughout the years. The City's Customer Service Center/Division (630-CITY) receives close to 1,500 service requests per day during normal business hours. Replacing the existing in-house developed application with a Software as a Service (SaaS) CRM solution will create efficiencies and a more effective method for citizens to interact with the City. Functions within the CRM will include: Case Management, Workflow Management, Knowledge Base, Analysis and Reporting, Web Self-Service, Mobile Application, and Social Media.

Level of Service Impact:

Implementing a Customer Relationship Management System, with self-service capabilities, will help decrease call volumes for 630-CITY by allowing citizens to enter requests via mobile technology and social media. In addition, CRM improves citizen request workflow by directly routing requests and/or issues to the responsible agencies; thus, saving time from point of entry to resolution.

<u>Capitalized Costs</u>	<u>Total Est.</u>	<u>Prior Yrs.</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
	<u>Cost</u>	<u>Funding</u>					
Software	\$ 200,000		200,000				
Hardware	\$ -						
Professional Svcs	\$ 1,285,000	110,000	375,000	800,000			
	\$ 1,485,000	\$ 110,000	\$ 575,000	\$ 800,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Salary / Benefits					
Software Hosting	125,000	540,000	540,000	540,000	540,000
Operating Costs					
SW/HW License Maintenance					
	\$ 125,000	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000

<u>Estimated Savings and/or Offsets:</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The solution will increase the level of service delivery to citizens by providing a single point of contact with various methods of issue entry such as social media, the web and IVR. In addition, CRM will provide self-service capability for citizens to track requests and issues while providing interactivity and collaboration with the City by providing citizens with on-going statuses and other pertinent communication. Finally, citizens will experience better end-user functionality such as strong knowledge base to help guide them through the issue/request process.



APPENDIX

Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Demographic Information
Glossary

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years (in thousands)

Tax Year	Assessed Taxable Values			Total Taxable Property	Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)			
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43
2016	55,206,960	4,868,934	178,167	60,254,061	91,770,264	65.66
2017	59,047,907	5,073,909	198,385	64,320,201	96,836,374	66.42

- (1) Prior to 1981, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For 1981, the homestead exemption was increased to \$15,000; for 1982, it was increased to \$20,000; and for 1983 through 2007, it was increased to \$25,000. Commencing with 2008, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	F.I.N.D (Note 2)	
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	USD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2017	GSD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
	USD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
2018	GSD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
	USD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313

(1) The City of Jacksonville has a total of six taxing districts within its jurisdiction. The most prevalent rates are the General Services District (GSD). The GSD applies to most taxpayers and is effectively a county-wide rate. The GSD and the Urban Services District 1 (USD) which are shown here.

(2) Florida Inland Navigational District (F.I.N.D)

Source: Duval County Property Appraiser's Office

CONSTRUCTION ACTIVITY

Last Fourteen Fiscal Years
(Dollars in Thousands)

Year	New Construction *			Total	Permits >\$1MM **	Increase in Family Units **
	Residential	Commercial	Alterations			
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,087	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,763	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916
2016	730,312	285,318	548,741	1,564,371	166	4,900
2017	1,323,765	1,200,940	251,075	2,775,780	224	6,664

Sources: *City of Jacksonville Building Inspection Division -- New Housing Starts Spreadsheet
**Information Technologies Division -- query from Building Inspection Division database

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA*

As of September 30th:

Year	Civilian Labor Force	Employment	Unemployment	Rate
2004	616,526	587,322	29,204	4.74%
2005	623,026	600,127	22,899	3.68%
2006	642,770	620,959	21,811	3.39%
2007	661,353	635,666	25,687	3.88%
2008	676,906	634,030	42,876	6.33%
2009	689,650	617,276	72,374	10.49%
2010	690,752	611,308	79,444	11.50%
2011	687,829	610,913	76,916	11.18%
2012	692,529	622,835	69,694	10.06%
2013	696,351	638,800	57,551	8.26%
2014	721,258	676,792	44,467	6.17%
2015	721,643	685,175	36,468	5.05%
2016	757,948	722,792	35,156	4.64%
2017	762,465	731,004	31,461	4.13%

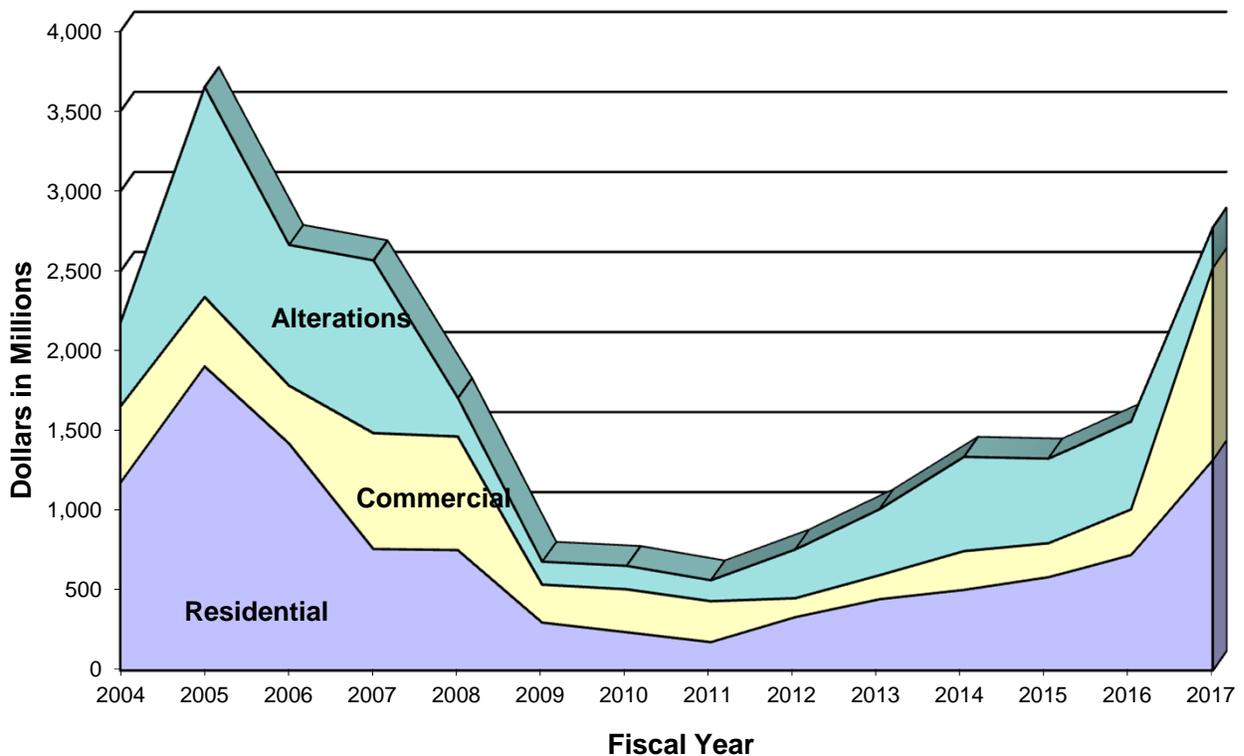
* The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

Source: Florida Department of Economic Opportunity website

VALUE OF BUILDING PERMITS ISSUED

The city is steadily recovering from the 2008 housing crisis. The table below details the change from the prior year by dollar figure and percentage for the value of building permits issued in millions of dollars. The line graph below shows the trend over a fourteen year period, for the same data, by type of permit.

Category of Construction	Fiscal Year Total		Change from Prior Year	
	FY 2016	FY 2017	Dollars	Percentage
New Residential Construction	\$730 Million	\$1,323 Million	\$593 Million	81.3%*
New Commercial Construction	\$285 Million	\$1,200 Million	\$915 Million	320.9%**
Alterations	\$549 Million	\$251 Million	\$(298) Million	54.2%***
Total	\$1,564 Million	\$2,774 Million	\$1,210 Million	77.4%



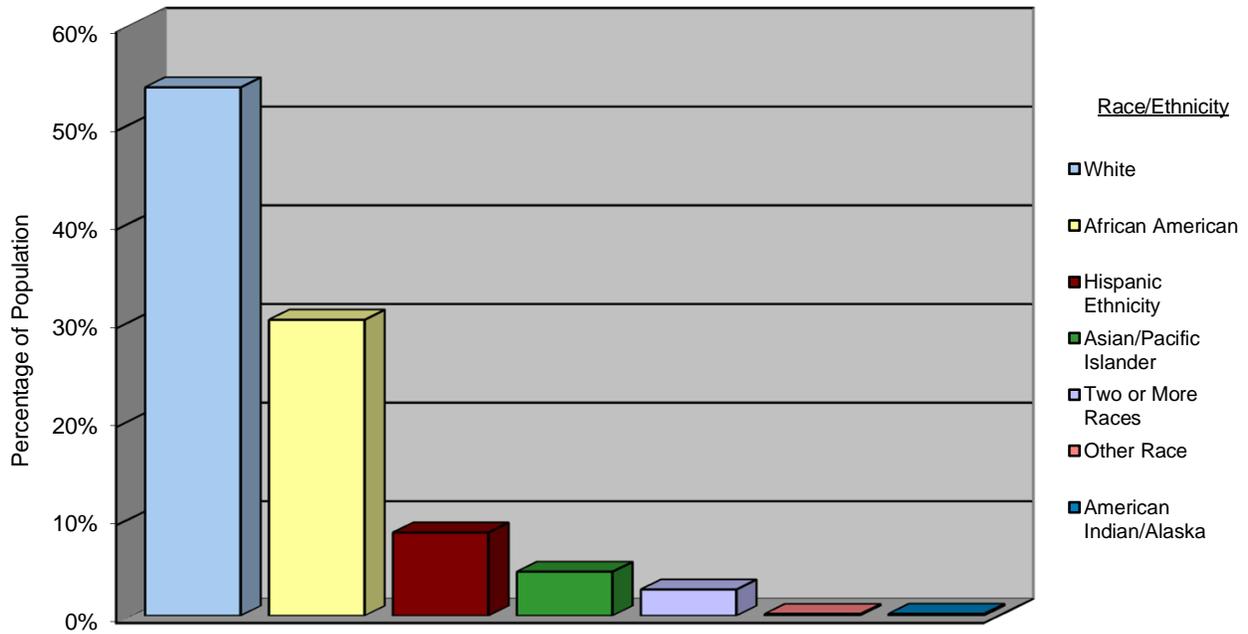
* The increase in residential new construction is mainly due to an increase of over \$400 million in new apartment construction compared to the previous year.

** The increase in commercial new construction appeared in all categories with a significant increase in the Hospital/Institutional and Stores/Mercantile categories compared to the previous year.

*** The decrease in alterations is due to a general emphasis/effects of new construction compared to the previous year..

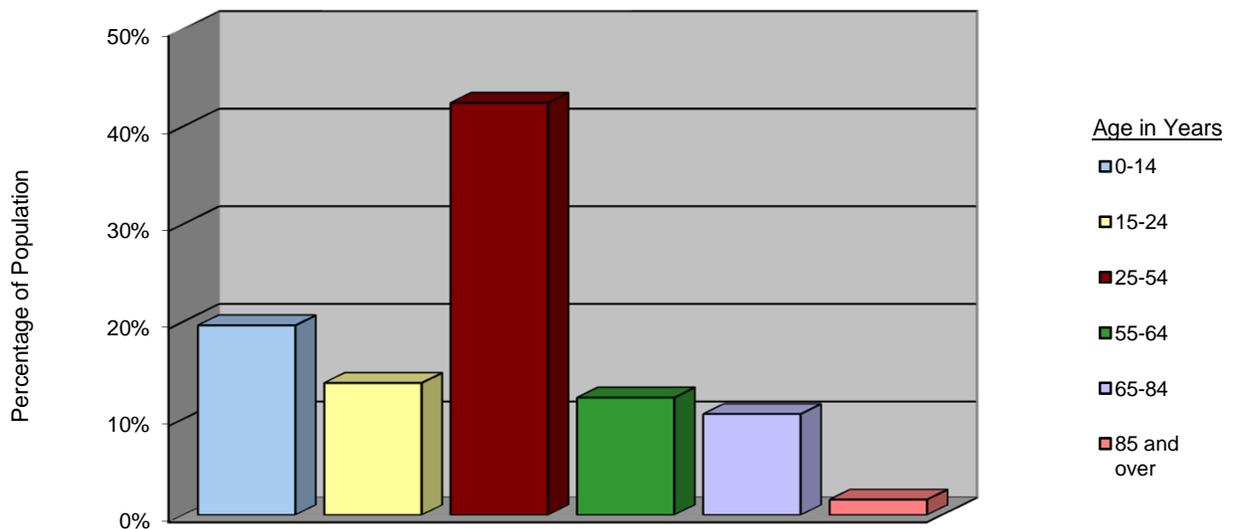
DEMOGRAPHIC INFORMATION

POPULATION BY RACE - DUVAL COUNTY*



*Source: <https://factfinder.census.gov>

POPULATION BY AGE - DUVAL COUNTY*

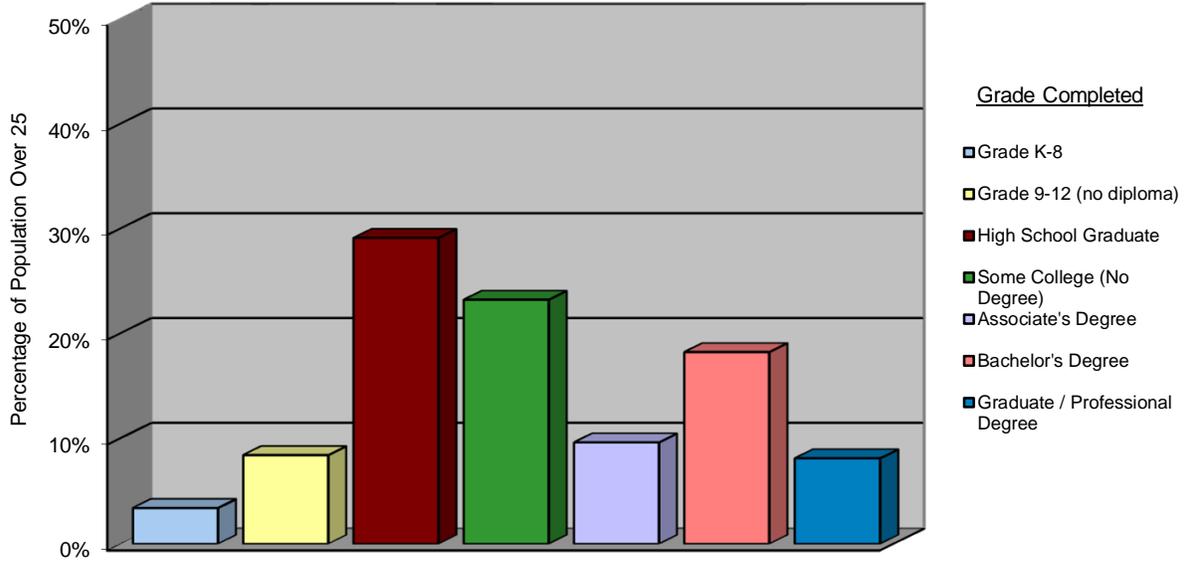


*Source: <https://factfinder.census.gov>

DEMOGRAPHIC INFORMATION

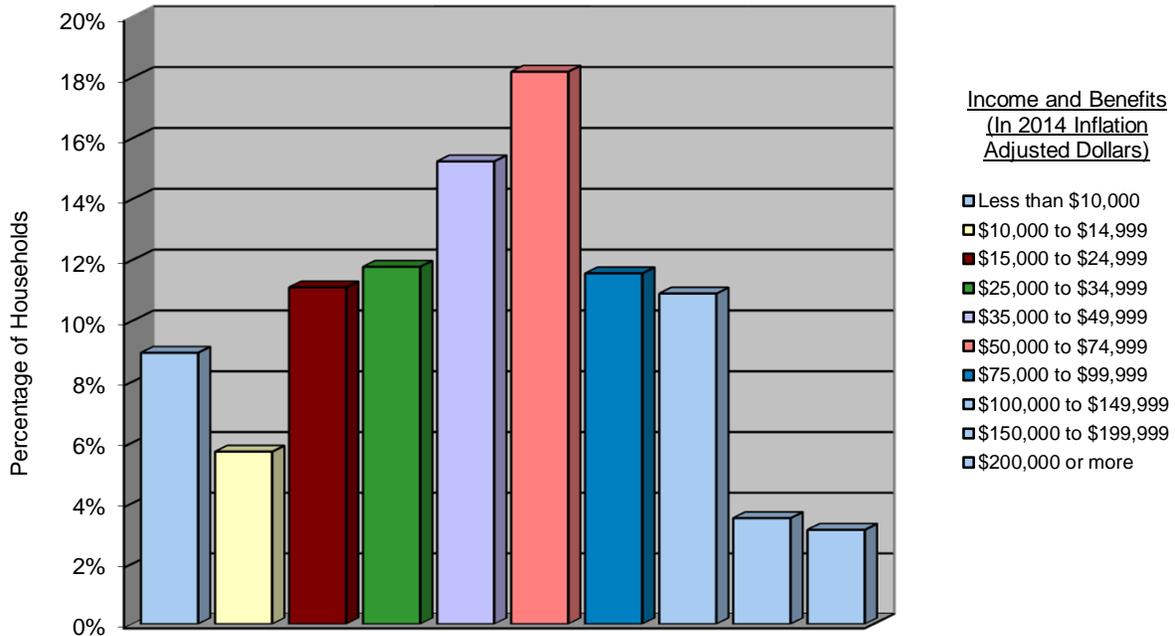
(continued)

EDUCATIONAL ATTAINMENT - AGE 25 AND OVER*



*Source: <https://factfinder.census.gov>

INCOME AND BENEFITS (IN 2014 INFLATION - ADJUSTED DOLLARS) - DUVAL COUNTY*



*Source: <https://factfinder.census.gov>

GLOSSARY

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAD. Computer Aided Dispatch. Software specifically designed and engineered to assist emergency responders with dispatching of equipment / apparatus.

CAFR. Comprehensive Annual Financial Report.

CAMA. Computer Assisted Mass Appraisal.

CPAC. Citizen Planning Advisory Committee.

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

CIP. Capital Improvement Plan.

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CMSO. Concurrency Management System Office.

COLA. Cost of Living Adjustment.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CRA. Community Redevelopment Area

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

DCSB. Duval County School Board.

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

DIA. Downtown Investment Authority.

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

F.I.N.D. Florida Inland Navigation District

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

FOP. Fraternal Order of Police.

FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIFTS System. Grants client management software.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

GSD. General Services District.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS.

HUD. US Department of Housing and Urban Development.

IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

INF. Information Reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

IT. Information Technology.

IAFF. International Association of Firefighters.

JAA. Jacksonville Aviation Authority.

JACKSONVILLE CHILDREN'S COMMISSION BOARD. Autonomous board established to plan and implement all programs related to children's services.

JACKSONVILLE JOURNEY. Established as a comprehensive communitywide anti-crime initiative back in 2007-2008, this initiative includes programs such as juvenile crime prevention and intervention programs, summer job programs, out of school suspension centers and ex-offender programs.

JCC. Jacksonville Children's Commission.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

"LAID ON THE TABLE." The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MAYOR'S BUDGET REVIEW COMMITTEE (MBRC). A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor's Budget Review Committee.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NON-DEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON-REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OED. Office of Economic Development.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PRC. Property Record Cards.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

REDLINED. Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REV GRANT. Recapture enhanced value grant

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED. Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

TAX INCREMENT FINANCE DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax Increment Districts or Tax Increment Finance Districts.

TIF. Tax Increment Finance Districts or Tax Increment Districts.

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TPP. Tangible Personal Property

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UAAL. Unfunded Actuarial Accrued Liability.

UNALLOCATED SALARIES. A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPS. Uninterruptible power supply or uninterruptible power source. Provides emergency power during the time between power disruption and switch over to alternate power source such as a generator .

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

USPS. United States Postage Service.

VACANCY POOL. Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



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