

OFFICE OF THE COUNCIL AUDITOR

FY 2025/2026 PROPOSED BUDGET

FINANCE COMMITTEE MEMBERS

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Meeting #4 – Independent Agencies
(JPA, JEA, JTA, and JAA)
August 15, 2025

**COUNCIL AUDITOR’S OFFICE
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**JACKSONVILLE PORT AUTHORITY
COMPARISON OF BUDGETS
ANALYSIS OF FY 2025/2026 PROPOSED BUDGET**

	<u>Operating & Non-Operating</u>	<u>Debt Service</u>	<u>Capital Outlay</u>	<u>Total</u>
FY 2024/2025 Original	\$67,841,084	\$16,984,896	\$296,290,080	\$381,116,060
FY 2025/2026 Proposed	\$74,064,349	\$17,017,489	\$173,116,552	\$264,198,390
\$ Change	\$6,223,265	\$32,593	-\$123,173,528	-\$116,917,670
% Change	9.17%	0.19%	-41.57%	-30.68%

	<u>FY 2024/2025</u>	<u>FY 2025/2026</u>	<u>Change</u>
Full-time Positions	182	186	4
Part-time Hours	7,600	7,540	-60

<u>Fiscal Year</u>	<u>Days Cash on Hand</u>
2020/21	223
2021/22	198
2022/23	221
2023/24	204
Projected 2024/25	195
Projected 2025/26	200

Notes:

Per JPA's credit opinion report, factors that could lead to an upgrade would be to have liquidity at or above 250 days cash on hand. Factors that could lead to a downgrade would be if cash on hand falls below 175 days.

Jacksonville Port Authority
Analysis of FY 2025/2026 Proposed Budget

	2024/25 Original Budget	8 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	2025/26 Proposed Budget	FY 2025/26 Proposed Budget over FY 2024/25 Budget	
					\$ Change	% Change
Operating Revenues						
Containers	\$32,954,363	\$22,599,924	\$33,130,999	\$34,867,790	\$1,913,427	5.81%
Autos	15,476,916	9,906,191	14,724,723	16,336,401	859,485	5.55%
Military	1,688,762	1,776,583	2,319,619	1,906,278	217,516	12.88%
Break Bulk	4,646,851	4,102,616	5,328,688	7,268,404	2,621,553	56.42%
Liquid Bulk	1,342,321	911,586	1,532,942	1,647,877	305,556	22.76%
Dry Bulk	3,219,539	2,092,921	3,195,016	3,240,560	21,021	0.65%
Cruise	6,075,399	5,070,188	6,826,993	8,498,525	2,423,126	39.88%
Other Operating Revenues	4,407,029	3,673,836	5,556,827	4,689,550	282,521	6.41%
Total Operating Revenues	\$69,811,180	\$50,133,845	\$72,615,807	\$78,455,385	\$8,644,205	12.38%
Operating Expenditures						
Salaries	\$17,081,170	\$11,524,791	\$17,149,353	\$18,110,047	\$1,028,877	6.02%
Employee Benefits	7,997,883	5,326,452	7,952,162	8,676,150	678,267	8.48%
Services & Supplies	7,778,210	4,550,757	7,515,313	7,819,245	41,035	0.53%
Security Services	6,783,467	4,253,065	6,788,245	7,601,648	818,181	12.06%
Business Travel	478,404	284,762	557,433	588,868	110,464	23.09%
Business Training	375,630	155,500	380,599	386,055	10,425	2.78%
Promotion, Advertising, Dues	773,344	627,773	823,344	857,526	84,182	10.89%
Utility Services	1,062,915	673,427	1,257,846	1,284,765	221,850	20.87%
Repairs & Maintenance	2,779,298	1,668,075	2,779,298	3,163,082	383,784	13.81%
Crane Maintenance Pass Thru	-825,000	-809,523	-1,146,599	-1,200,000	-375,000	45.45%
Berth Maintenance Dredging	10,391,297	8,783,323	11,136,596	11,200,000	808,703	7.78%
Miscellaneous	194,704	225,540	212,941	216,405	21,701	11.15%
Total Operating Expenditures	\$54,871,322	\$37,263,942	\$55,406,531	\$58,703,791	\$3,832,469	6.98%
Operating Income	\$14,939,858	\$12,869,903	\$17,209,276	\$19,751,594	\$4,811,736	32.21%
Non-Operating Revenues/(Expenses)						
Debt Service	-\$16,984,896	-\$10,125,451	-\$15,734,596	-\$17,017,489	-\$32,593	0.19%
Investment Income	2,038,921	2,153,369	2,050,000	1,077,744	-961,177	-47.14%
Shared Revenue from Primary Govt	9,982,747	7,204,533	9,982,747	11,302,709	1,319,962	13.22%
Crane Demo	0	-205	-2,133,000	0	0	0.00%
LOC Advance	2,747,132	0	2,747,132	0	-2,747,132	-100.00%
Trademark License Fee	-2,747,132	0	-2,747,132	0	2,747,132	-100.00%
Operating Grants	237,500	25,709	39,816	237,500	0	0.00%
Other Revenue	8,500	0	178,332	8,500	0	0.00%
Other Expenses	-3,360	-3,677	-5,232	-3,360	0	0.00%
Total Non-Operating Revenues/(Expenses)	-\$4,720,588	-\$745,722	-\$5,621,933	-\$4,394,396	\$326,192	-6.91%
Net Income Before Capital Contribution	\$10,219,270	\$12,124,181	\$11,587,343	\$15,357,198	\$5,137,928	50.28%
Transfer to Operating Capital Outlay	-\$10,219,270	-\$12,124,181	-\$11,587,343	-\$15,357,198	-\$5,137,928	50.28%
Surplus/(Deficit)	\$0	\$0	\$0	\$0	\$0	

Jacksonville Port Authority
FY 2024/25 Original Budget vs. FY 2025/26 Proposed Budget
Variance Overview

Operating Revenues	\$ Change	% Change
Containers The increase is primarily due to JPA budgeting 93,000 additional containers due to the completion of the container terminal build-out at Blount Island and a projected growth of 36,000 additional containers due to the Puerto Rican carriers expanding into the Caribbean and Central America.	\$1,913,427	5.81%
Autos The increase is primarily due to a tenant relocating to the Blount Island Marine Terminal which adds 28 acres to their lease and will generate \$1,694,985 in new lease revenue. This is partially offset by a decrease of \$814,391 for two tenants due to a projected decline in auto volumes. Total auto units are expected to decrease by 3% (537,513 units in FY 2024/25 versus 521,824 units in FY 2025/26).	\$859,485	5.55%
Military The increase is based on current years actuals for FY 2024/25.	\$217,516	12.88%
Break Bulk The increase is primarily due to an increase of \$1,017,387 due to continued growth in forest products and an increase of \$1,604,167 in rent due to a tenant's expansion to include 50 additional acres at the Talleyrand Marine Terminal beginning December 1, 2025.	\$2,621,553	56.42%
Liquid Bulk The increase is based on current year volumes for FY 2024/25.	\$305,556	22.76%
Cruise The increase is primarily due to Norwegian Cruise Lines beginning service on October 1, 2025 adding 27 cruise turns budgeted at 90% occupancy (based on double occupancy per room), which will provide \$2,066,324 in additional revenue related to wharfage and parking fees. There is also an increase of \$356,802 related to Carnival for a contracted CPI increase in the wharfage rate (\$17.24 in FY 2025/26 versus \$16.75 in FY 2024/25), and the addition of one extra cruise turn.	\$2,423,126	39.88%
Other Operating Revenues The increase is primarily due to an increase of \$256,000 related to a new contract effective in FY 2024/25 for the Intermodal Container Transfer Facility on Dames Point Marine Terminal.	\$282,521	6.41%

Jacksonville Port Authority
FY 2024/25 Original Budget vs. FY 2025/26 Proposed Budget
Variance Overview

Operating Expenditures	\$ Change	% Change
Salaries The increase is primarily due to an increase of \$750,344, which includes a 4% proposed annual increase based on union contracts, cost of living adjustments, and merit increases for union and non-union employees and an increase of \$325,250 in overtime costs based on FY 2024/25 actuals, from \$725,550 to \$1,050,800.	\$1,028,877	6.02%
Employee Benefits The increase is primarily due to an increase of \$301,000 in pension costs based on an increase of 5% for FRS pension contribution rates (15.03% in FY 2025/26 versus 14.31% in FY 2024/25), an increase of \$242,699 in health insurance based on an anticipated 7% increase in premium, and an increase of \$84,854 in FICA and Medicare based on the changes in salaries.	\$678,267	8.48%
Security Services The increase is primarily due to an increase of \$684,435 based on thirteen security officers that were added to the security contract in the third quarter of FY 2024/25 and included in FY 2025/26 based on Coast Guard requirements, an increase of \$84,555 due to a 2% increase in the security contract, and additional security services for the new cruise operator.	\$818,181	12.06%
Business Travel The increase is primarily due to travel for international trade business, as well as additional staff travel for training.	\$110,464	23.09%
Utility Services The increase is primarily due to JPA assuming the responsibility for providing utilities to the shared/common areas and berths to support terminal wide operations as part of the build out and development of the Dames Point Marine Terminal.	\$221,850	20.87%
Repairs & Maintenance Projects The increase is primarily due to regulatory compliance inspections of \$128,850 for railroad track and crossing repairs and inspections, and permit fees for retention ponds, \$110,000 for two hundred Microsoft 365 licenses, and \$110,000 for a new cybersecurity platform.	\$383,784	13.81%

Jacksonville Port Authority
FY 2024/25 Original Budget vs. FY 2025/26 Proposed Budget
Variance Overview

Operating Expenditures	\$ Change	% Change
Crane Maintenance Pass Thru The increase is due to JPA providing crane maintenance services to a tenant at Blount Island Marine Terminal for three additional cranes. Per an agreement between JPA and the tenant, JPA personnel will provide the expertise to maintain the cranes and provide the needed crane supplies and equipment costs. The tenant will pay for these supplies and costs on a reimbursement basis to JPA. (Contra-expense)	-\$375,000	45.45%
Berth Maintenance Dredging The increase is primarily due to JPA budgeting for an additional 58,109 cubic yards to be dredged as a result of being impacted by three named storms during the FY 2024/25 storm season, and historic trends indicate there is heavier dredging in the second year post storm.	\$808,703	7.78%

Jacksonville Port Authority
FY 2024/25 Original Budget vs. FY 2025/26 Proposed Budget
Variance Overview

Non-Operating Revenues/Expenses	\$ Change	% Change
Investment Income The decrease is primarily due to a budgeted lower interest rate yield in FY 2025/26 of 2.5% compared to 3.25% in FY 2024/25 and lower cash balances due to capital project spending in FY 2024/25.	-\$961,177	-47.14%
Shared Revenue from Primary Govt Pursuant to the Interlocal Agreement, the City provides a contribution to JPA every year. For FY 2025/26, the contribution to JPA is made up of three revenue streams: JPA's portion of the excess Communication Services Tax of \$6,941,964, one-quarter mill from the JEA contribution of \$3,271,805, and a capital contribution of \$800,000 which represents the approximate value of one-half mill in 1968. The City has budgeted the contribution amount to be \$11,013,769, for a difference of \$288,940 compared to JPA's budgeted amount. JPA's budget will need to be reduced to agree with the City's budget. (See Recommendations)	\$1,319,962	13.22%
LOC Advance The decrease is due to a one-time advance from JPA's Line of Credit in FY 2024/25 for marketing and passenger incentives that will be paid back through Norwegian Cruise Line's revenues for the first three years of the contract. The total marketing and passenger incentives for FY 2025/26 is budgeted at \$1,038,960 and JPA will need to recognize the pay back of the Line of Credit Advance. (See Recommendations)	-\$2,747,132	-100.00%
Trademark License Fee The decrease is due to a one-time expense in FY 2024/25 utilizing JPA's Line of Credit for a lump sum advance of marketing and passenger incentives for the first three years of the Norwegian contract. As noted above, the Line of Credit will be paid down as these amounts are earned through Norwegian Cruise Line's revenues. For FY 2025/26, the amount of the total marketing and passenger incentives for FY 2025/26 is budgeted at \$1,038,960 and will be used to paydown the Line of Credit Advance. (See Recommendations)	\$2,747,132	-100.00%

Jacksonville Port Authority
Analysis of FY 2025/2026 Proposed Capital Budget

Capital Funds	FY 2024/2025 Original Budget	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
			\$ Change	% Change
State Funded	\$97,888,540	\$42,259,968	-\$55,628,572	-56.83%
Federal Funded	18,091,000	11,751,000	-6,340,000	-35.05%
Other/Local Funded	14,734,790	22,931,374	8,196,584	55.63%
Tenant Contribution	76,731,000	17,367,500	-59,363,500	-77.37%
JPA Operating Funds	10,219,270	15,357,198	5,137,928	50.28%
Funds Designated for Reinvestment	21,175,480	4,174,117	-17,001,363	-80.29%
Cash Reserves	0	4,000,000	4,000,000	N/A
JPA Financing	57,450,000	55,275,395	-2,174,605	-3.79%
Total Capital Funds	\$296,290,080	\$173,116,552	-\$123,173,528	-41.57%
Capital Projects				
Blount Island Marine Terminal	\$159,978,000	\$53,697,000	-\$106,281,000	-66.43%
Dames Point Marine Terminal	2,815,000	12,820,000	10,005,000	355.42%
Talleyrand Marine Terminal	9,460,000	7,845,000	-1,615,000	-17.07%
Crane Projects	41,950,500	20,918,804	-21,031,696	-50.13%
Miscellaneous & Other Capital Projects	82,086,580	77,835,748	-4,250,832	-5.18%
Total Capital Projects	\$296,290,080	\$173,116,552	-\$123,173,528	-41.57%
Surplus/(Deficit)	\$0	\$0	\$0	

Jacksonville Port Authority Analysis of FY 2025/26 Proposed Capital Budget

Capital Funds	\$ Change	% Change
State Funded The budgeted funds will primarily fund \$23,250,000 for Berth 20 T-Berth Construction, \$8,141,344 for the purchase of three new cranes, \$2,556,374 for the Fulton Cut Power Lines Project, and \$2,000,000 in roadway improvements for the new entrance and security plaza at Blount Island Marine Terminal.	-\$55,628,572	-56.83%
Federal Funded The budgeted funds will primarily fund \$5,375,000 for the new JFRD Facility, \$3,000,000 for a sedimentation study at the Talleyrand Marine Terminal, and \$2,500,000 for the Portwide Berth Restoration project.	-\$6,340,000	-35.05%
Other/Local Funded The budgeted funds include the City of Jacksonville grant for the Fulton Cut Power Lines Project at an amount of \$17,556,374 that JPA is reappropriating for use in FY 2025/26 and \$5,375,000, which JPA is reappropriating in order to complete the JFRD station on Blount Island.	\$8,196,584	55.63%
Tenant Contribution The budgeted funds are to fund \$12,500,000 for land acquisition, \$3,000,000 for the construction of the Auto Processing Facility Development on Blount Island, and \$1,530,000 in crane upgrades.	-\$59,363,500	-77.37%
JPA Operating Funds These budgeted funds are from Operating Capital Outlay in JPA's Operating budget and are used to fund multiple projects throughout JPA's Capital budget. The increase is due to increased operating revenues leaving more funds available to transfer to capital.	\$5,137,928	50.28%
Funds Designated for Reinvestment (Harbor Deepening Rebate Funds) The budgeted funds from the Harbor Deepening rebates will primarily be used to fund \$2,500,000 for the Harbor Deepening Monitoring Fees as required by the United States Army Corps of Engineers, \$1,000,000 for the Fulton Cut Power Lines Project, and \$500,000 for a new Radiation Portal Monitor on Blount Island.	-\$17,001,363	-80.29%

Jacksonville Port Authority
Analysis of FY 2025/26 Proposed Capital Budget

Capital Funds	\$ Change	% Change
Cash Reserves This budget is to fund \$4,000,000 for the Fulton Cut Power Lines Project.	\$4,000,000	N/A
JPA Financing The budgeted funds from JPA's Line of Credit will primarily be used to fund \$19,500,000 for the Fulton Cut Power Lines Project, \$10,500,000 for land acquisition, \$10,697,291 for terminal upgrades at Dames Point Marine Terminal, \$7,750,000 for the Berth 20 T-Berth construction on Blount Island, \$3,000,000 for Miscellaneous (potential tariffs on the three new container cranes), and \$2,000,000 for the roadway improvements for the new entrance and security plaza at Blount Island Marine Terminal.	-\$2,174,605	-3.79%

Jacksonville Port Authority									
FY 2025/2026 PROPOSED CAPITAL BUDGET									
Description	STATE	FEDERAL	LOCAL	TENANT CONTRIBUTION	JPA OPERATING FUNDS	CASH RESERVES	FUNDS DESIGNATED FOR REINVESTMENT	JPA FINANCING	TOTAL
Blount Island (BIMT)									
Berth 20 T-Berth Construction	23,250,000							7,750,000	\$31,000,000
New JFRD Fire station		5,375,000	5,375,000						\$10,750,000
Roadway Improvement New Entrance and Security Plaza	2,000,000							2,000,000	\$4,000,000
Auto Processing Facility Development (Construction)				3,000,000					\$3,000,000
Berth 30,31 & 32 (Design)	1,875,000				375,000			250,000	\$2,500,000
Building Repairs/Upgrades - Various (Grant Funded)	537,500			337,500	200,000				\$1,075,000
New RPM (BIMT Lane 3)							500,000		\$500,000
Stormwater Pond Upgrades					250,000				\$250,000
Terminal Wide Asphalt Facility Rehab	100,000				100,000				\$200,000
Building Repairs/Upgrades - Various (Non-Grant Funded)					180,000				\$180,000
Railroad Track Ties/Rubber Seal Upgrades	61,000				61,000				\$122,000
Terminal Wide Facilities Repairs from Inspections					100,000				\$100,000
Terminal Wide Lighting Upgrades	10,000				10,000				\$20,000
Total Blount Island	\$27,833,500	\$5,375,000	\$5,375,000	\$3,337,500	\$1,276,000	\$0	\$500,000	\$10,000,000	\$53,697,000
Dames Point (DPMT)									
Terminal Upgrades					1,302,709			10,697,291	\$12,000,000
Cruise Terminal Upgrades					565,883		174,117		\$740,000
Building Upgrades - Various					80,000				\$80,000
Total Dames Point	\$0	\$0	\$0	\$0	\$1,948,592	\$0	\$174,117	\$10,697,291	\$12,820,000
Talleyrand (TMT)									
Sedimentation Study		3,000,000							\$3,000,000
Pile Cap & Beam	1,500,000				500,000				\$2,000,000
Aggregate Terminal Design/Construction	500,000							500,000	\$1,000,000
Railroad Upgrades - Various	272,500				272,500				\$545,000
TMT Terminal Drainage System Improvements/Upgrades	250,000				250,000				\$500,000
Berth Upgrade - Berth 6 Crane Beam Stow Pin Sockets	262,500				87,500				\$350,000
Crane Rail Upgrade Plan	175,000				175,000				\$350,000
TMT Terminal Facility Upgrades per Inspections					100,000				\$100,000
Total Talleyrand	\$2,960,000	\$3,000,000	\$0	\$0	\$1,385,000	\$0	\$0	\$500,000	\$7,845,000
Crane and Crane Projects									
Purchase of 3 New Container Cranes	8,141,344							1,078,104	\$9,219,448
Miscellaneous								3,000,000	\$3,000,000
Crane Upgrades - Hanjung #8841					3,445,000				\$3,445,000
Crane Upgrades - Hanjung #8811					2,910,356				\$2,910,356
Crane Upgrades - ZPMC #10487					690,000				\$690,000
Crane Upgrades - ZPMC #10776				510,000					\$510,000
Crane Upgrades - ZPMC #10777				510,000					\$510,000
Crane Upgrades - ZPMC #10778				510,000					\$510,000
Crane Upgrades - Impsa #7382					48,000				\$48,000
Crane Upgrades - ZPMC #10486					40,000				\$40,000
Crane Upgrades - Hanjung #8844					18,000				\$18,000
Crane Upgrades - Impsa #7381					18,000				\$18,000
Total Crane and Crane Projects	\$8,141,344	\$0	\$0	\$1,530,000	\$7,169,356	\$0	\$0	\$4,078,104	\$20,918,804

Jacksonville Port Authority									
FY 2025/2026 PROPOSED CAPITAL BUDGET									
Description	STATE	FEDERAL	LOCAL	TENANT CONTRIBUTION	JPA OPERATING FUNDS	CASH RESERVES	FUNDS DESIGNATED FOR REINVESTMENT	JPA FINANCING	TOTAL
Miscellaneous Projects									
Powerlines	2,556,374		17,556,374			4,000,000	1,000,000	19,500,000	\$44,612,748
Misc Land Acquisition				12,500,000				10,500,000	\$23,000,000
PSPG Round 23 Security Grant Projects		572,250			190,750				\$763,000
Portwide Rail Concepts and Design	450,000				150,000				\$600,000
DMMA - Bartram Island Cell B2 Capacity Creation					500,000				\$500,000
PSPG Round 24 Security Grant Projects		303,750			101,250				\$405,000
FSTED Round 25 Security Grant Projects	281,250				93,750				\$375,000
Capitalized Engineering Costs					300,000				\$300,000
FSTED Round 23 Security Grant Projects	37,500				12,500				\$50,000
Public Safety Boat Dock Repairs/Upgrades					35,000				\$35,000
Total Miscellaneous	\$3,325,124	\$876,000	\$17,556,374	\$12,500,000	\$1,383,250	\$4,000,000	\$1,000,000	\$30,000,000	\$70,640,748
OTHER CAPITAL									
<u>BLOUNT ISLAND</u>									
Fender Upgrades					45,000				\$45,000
Facility Equipment Upgrades					35,000				\$35,000
<u>TALLEYRAND</u>									
Utility Upgrade - North Terminal Lift Station					150,000				\$150,000
Utility Upgrade - Replace Electrical Transformer South Fire Pump					75,000				\$75,000
Fender Upgrades					50,000				\$50,000
Fence Upgrades					35,000				\$35,000
Railroad - Replace Main Rolling Gate and Operator					30,000				\$30,000
Light Fixture Upgrade to LED					25,000				\$25,000
Warehouse #9 Replace Fire Riser					25,000				\$25,000
Kenwood Portable Radio					20,000				\$20,000
<u>PCOB/SOC/PORTWIDE MISC</u>									
USACE Harbor Deepening Monitoring Fees					0		2,500,000		\$2,500,000
Portwide Berth Restoration		2,500,000							\$2,500,000
PCOB Roof Upgrade (Silicone Seal)					750,000				\$750,000
Vehicle Purchases - Life Cycle and Additional Needs					360,000				\$360,000
USACE Outer Channel Maintenance					300,000				\$300,000
IT Hardware/Software Upgrades					150,000				\$150,000
PCOB 2nd Floor AHU					145,000				\$145,000
Total Other Capital	\$0	\$2,500,000	\$0	\$0	\$2,195,000		\$2,500,000	\$0	\$7,195,000
Total Capital Projects	\$42,259,968	\$11,751,000	\$22,931,374	\$17,367,500	\$15,357,198	\$4,000,000	\$4,174,117	\$55,275,395	\$173,116,552

Jacksonville Port Authority							
5 year Capital Projects - 2026-2030							
			2026	2027	2028	2029	2030
Location	Description	Amount	Amount	Amount	Amount	Amount	Amount
Blount Island	Berth 20 T-Berth Construction	\$ 36,500,000	31,000,000	5,500,000			
	New JFRD Firestation	\$ 10,750,000	10,750,000				
	Roadway Improvement New Entrance and Security Plaza	\$ 4,000,000	4,000,000				
	Auto Processing Facility Development (Construction)	\$ 3,000,000	3,000,000				
	Berth 30,31 & 32 (Design & Construction)	\$ 152,500,000	2,500,000	20,000,000	50,000,000	50,000,000	30,000,000
	Building Repairs/Upgrades - Various (Grant Funded)	\$ 1,075,000	1,075,000				
	New RPM (BIMT Lane 3)	\$ 500,000	500,000				
	Stormwater Pond Upgrades-Pond 8	\$ 250,000	250,000				
	Terminal Wide Asphalt Facility Rehab	\$ 1,000,000	200,000	200,000	200,000	200,000	200,000
	Building Repairs/Upgrades - Various (Non-Grant Funded)	\$ 1,245,000	180,000	515,000	550,000		
	Railroad Track Ties/Rubber Seal Upgrades	\$ 302,000	122,000	45,000	45,000	45,000	45,000
	Terminal Wide Facilities Repairs from Inspections	\$ 2,100,000	100,000	500,000	500,000	500,000	500,000
	Terminal Wide Lighting Upgrades	\$ 20,000	20,000				
	SET terminal expansion at Pond # 2 (fill and pave) - (SET Funded)	\$ 2,500,000		2,500,000			
	Roadway Improvement Dave Rawls Expansion (Phase II)	\$ 3,500,000		2,000,000	1,500,000		
	Equipment Shelter @ BIMT Maintenance Compound	\$ 1,200,000		1,200,000			
	Railroad Upgrade Grade Crossing Replacement at Berth 22	\$ 800,000		800,000			
	Equipment Repair and Wash facility at Crane Watch Bldg	\$ 750,000		750,000			
	Railroad Upgrade Track Gate Arms at Intermodal Drive	\$ 500,000		500,000			
	Building Repairs (B14 & B15) (Amports) from Inspection Reports	\$ 400,000		400,000			
	Crane Rail Grout - Larger Project Each Year to Address Grouting	\$ 350,000		350,000			
	Stormwater Pond Upgrade (Design/Permit/Rebuild West Dike of Trailer Bridge)	\$ 300,000		300,000			
	Stormwater Pond Upgrades and Rehabilitation of Structures (Ponds/Outfalls)	\$ 1,200,000		300,000	300,000	300,000	300,000
	Heavy-Tracked equipment Concrete Pad for Berth 22 (2 acres)	\$ 2,750,000		250,000	2,500,000		
	Stormwater Pond Upgrade - West Channel Shoreline Erosion Maintenance	\$ 1,000,000		250,000	250,000	250,000	250,000
	Roadway Improvement WM Mills Widening-Dave Rawls to Blount Island Blvd DSGN/CSTN	\$ 2,700,000		200,000	2,500,000		
	Roadway Improvement Outbound Lane at Security Plaza POV Lane 9	\$ 2,150,000		150,000	2,000,000		
	Lighting Upgrade MUSCO lighting repairs/upgrades on main wharf	\$ 300,000		100,000	100,000	100,000	
	Parking Expansion Access Control Building	\$ 100,000		100,000			
	Outfall/Box Culvert Rehabilitation-Berth 32	\$ 2,000,000			2,000,000		
	Redevelop Old FS48 Site	\$ 1,500,000			1,500,000		
	Roadway Improvement Intramodal Drive Widening	\$ 2,250,000			250,000	2,000,000	
	Redevelop Access Control Site	\$ 4,000,000				4,000,000	
	Berth Upgrades - Pile, Cap and Beam Rehab BIMT	\$ 200,000				200,000	
	Roadway Improvement Blount Island Blvd Widening Construction	\$ 4,200,000				200,000	4,000,000
	Total Blount Island	\$ 247,892,000	\$ 53,697,000	\$ 36,910,000	\$ 64,195,000	\$ 57,795,000	\$ 35,295,000
Dames Point	Terminal Upgrades	\$ 12,000,000	12,000,000				
	Cruise Terminal Upgrades	\$ 1,780,000	740,000	50,000	160,000	830,000	
	Building Upgrades - Various	\$ 545,000	80,000	60,000	225,000	180,000	
	Terminal Wide Lighting Upgrades	\$ 194,000		82,000	62,000	50,000	
	Terminal Development - DPMT North Expansion 40 acre site (DSGN/CNST)	\$ 48,300,000		2,500,000	800,000	25,000,000	20,000,000
	Utilities Upgrade: Waterline Connection at New Berlin	\$ 650,000		650,000			
	Construct New Baggage Screening Facility	\$ 500,000		500,000			
	Terminal Wide Electrical Upgrades	\$ 750,000		250,000	250,000	250,000	
	Construct New DPMT Equipment Shelter (DSGN/CNST)	\$ 625,000		125,000	500,000		
	Stormwater Pond Upgrades and Rehabilitation of Structures (Ponds/Outfalls)	\$ 100,000		100,000			
	Construct New Permanent Restrooms	\$ 750,000				750,000	
	Total Dames Point	\$ 65,344,000	\$ 12,820,000	\$ 4,217,000	\$ 1,997,000	\$ 26,310,000	\$ 20,000,000
Talleyrand	Sedimentation System Study & Construction	\$ 22,000,000	3,000,000		19,000,000		
	Pile Cap & Beam	\$ 5,500,000	2,000,000	2,000,000	1,500,000		
	Aggregate Terminal Design/Construction	\$ 56,000,000	1,000,000	25,000,000	20,000,000	10,000,000	
	Railroad Upgrades - Various	\$ 1,930,000	545,000	815,000	195,000	75,000	300,000
	TMT Terminal Drainage System Improvements/Upgrades	\$ 1,000,000	500,000	500,000			
	Berth Upgrade - Berth 6 Crane Beam Stow Pin Sockets	\$ 350,000	350,000				

				2026	2027	2028	2029	2030
	Crane Rail Upgrade Plan	\$ 700,000		350,000	350,000			
	TMT Terminal Facility Upgrades per Inspections	\$ 100,000		100,000				
	TMT Breakbulk Expansion	\$ 20,000,000			20,000,000			
	TMT Terminal: TMT West Development incl. Aqua Gulf	\$ 17,000,000			2,000,000	5,000,000	5,000,000	5,000,000
	TMT Terminal: TMT South Development	\$ 1,750,000			1,750,000			
	Building Upgrades - Various	\$ 1,065,000				635,000	50,000	380,000
	Berth Upgrade: Fender Replacement	\$ 400,000				400,000		
	Total Talleyrand	\$ 124,580,000	\$ 7,845,000	\$ 50,665,000	\$ 45,695,000	\$ 15,075,000	\$ 5,300,000	
Crane & Crane Projects	Purchase of 3 New Container Cranes	\$ 9,219,448	9,219,448					
	Miscellaneous	\$ 3,000,000	3,000,000					
	Crane Upgrades - Hanjung #8841	\$ 5,540,000	3,445,000	760,000	660,000	325,000	350,000	
	Crane Upgrades - Hanjung #8811	\$ 5,265,356	2,910,356	1,270,000	655,000	50,000	380,000	
	Crane Upgrades - ZPMC #10487	\$ 6,355,000	690,000	3,715,000	1,850,000	35,000	65,000	
	Crane Upgrades - ZPMC #10776	\$ 1,310,000	510,000	475,000	130,000	30,000	165,000	
	Crane Upgrades - ZPMC #10777	\$ 1,240,000	510,000	475,000	80,000	80,000	95,000	
	Crane Upgrades - ZPMC #10778	\$ 1,085,000	510,000	280,000	50,000	100,000	145,000	
	Crane Upgrades - Impsa #7382	\$ 618,000	48,000	460,000	50,000	20,000	40,000	
	Crane Upgrades - ZPMC #10486	\$ 3,650,000	40,000	1,660,000	1,850,000	35,000	65,000	
	Crane Upgrades - Hanjung #8844	\$ 1,778,000	18,000	1,620,000	50,000	90,000		
	Crane Upgrades - Impsa #7381	\$ 263,000	18,000	135,000	50,000	20,000	40,000	
	Purchase of Crane #4	\$ 19,000,000		19,000,000				
	Crane Upgrades - Paceco #104	\$ 2,255,000		2,030,000	35,000	40,000	150,000	
	Crane Upgrades - Paceco #103	\$ 2,095,000		1,870,000	35,000	40,000	150,000	
	Crane Upgrades - Paceco #105	\$ 1,740,000		1,180,000	85,000	325,000	150,000	
	Crane Upgrades - Hanjung #8810	\$ 1,995,000		1,075,000	510,000	110,000	300,000	
	DPMT Terminal: High Voltage Switch Gear Refurb/Replace	\$ 800,000		800,000				
	Crane Upgrades - Paceco #106	\$ 1,880,000		620,000	785,000	325,000	150,000	
	DPMT Terminal: Storm Pin Widening for Proper Crane Alignment	\$ 250,000		250,000				
	New Bromma STR-45 spreader	\$ 240,000		240,000				
	HV Switchgear Room Inspection and Cleaning	\$ 60,000		60,000				
	Install Overhead 10-TonService Hoist TMT Wash Pad	\$ 250,000			250,000			
	Full set of Bromma SSX-53 paddle flippers	\$ 65,000			65,000			
	New BROMA STS Spreader	\$ 460,000				230,000	230,000	
	Total Crane & Crane Projects	\$ 70,413,804	\$ 20,918,804	\$ 37,975,000	\$ 7,190,000	\$ 1,855,000	\$ 2,475,000	
General Port Related	Powerlines	\$ 44,612,748	44,612,748					
	Misc Land Acquisition	\$ 43,000,000	23,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
	PSPG Round 23 Security Grant Projects	\$ 763,000	763,000					
	Portwide Rail Concepts and Design	\$ 600,000	600,000					
	DMMA - Bartram Island Cell B2 Capacity Creation	\$ 2,500,000	500,000	500,000	500,000	500,000	500,000	
	PSPG Round 24 Security Grant Projects	\$ 655,000	405,000	250,000				
	FSTED Round 25 Security Grant Projects	\$ 375,000	375,000					
	Capitalized Engineering Costs	\$ 1,500,000	300,000	300,000	300,000	300,000	300,000	
	FSTED Round 23 Security Grant Projects	\$ 50,000	50,000					
	Public Safety Boat Dock Repairs/Upgrades	\$ 210,000	35,000	50,000	50,000	50,000	25,000	
	Buck Island Access Bridge Repairs	\$ 800,000		800,000				
	PSGP Round 25-Cruise Terminal Back-up Generator Enhancement	\$ 425,000		425,000				
	DMMA's: Site Wide Upgrades	\$ 775,000		325,000	150,000	150,000	150,000	
	CCTV Poles, Cameras, and Signage	\$ 425,000		300,000	125,000			
	Building Upgrades - SOC	\$ 265,000		265,000				
	Total Miscellaneous	\$ 94,265,748	\$ 70,640,748	\$ 6,100,000	\$ 5,850,000	\$ 5,850,000	\$ 5,825,000	
Other Capital	<u>BLOUNT ISLAND</u>							
	Fender Upgrades	\$ 180,000	45,000	45,000	45,000	45,000		
	Facility Equipment Upgrades	\$ 140,000	35,000	35,000	35,000	35,000		
	<u>TALLEYRAND</u>							
	Utility Upgrade - North Terminal Lift Station	\$ 150,000	150,000					
	Utility Upgrade - Replace Electrical Transformer South Fire Pump	\$ 75,000	75,000					
	Fender Upgrades	\$ 50,000	50,000					
	Fence Upgrades	\$ 35,000	35,000					
	Railroad - Replace Main Rolling Gate and Operator	\$ 30,000	30,000					

			2026	2027	2028	2029	2030
	Light Fixture Upgrade to LED	\$ 25,000	25,000				
	Warehouse #9 Replace Fire Riser	\$ 25,000	25,000				
	Kenwood Portable Radio	\$ 20,000	20,000				
	<u>PCOB/SOC/PORTWIDE MISC</u>	\$ -					
	USACE Harbor Deepening Monitoring Fees	\$ 12,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
	Portwide Berth Restoration	\$ 12,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
	PCOB Roof Upgrade (Silicone Seal)	\$ 750,000	750,000				
	Vehicle Purchases - Life Cycle and Additional Needs	\$ 1,560,000	360,000	300,000	300,000	300,000	300,000
	USACE Outer Channel Maintenance	\$ 300,000	300,000				
	IT Hardware/Software Upgrades	\$ 3,150,000	150,000	750,000	750,000	750,000	750,000
	PCOB 2nd Floor AHU	\$ 145,000	145,000				
	210' High Reach - Life Cycle Replacement	\$ 750,000		750,000			
	New Boom Truck (BIMT)	\$ 750,000		750,000			
	New 210' Snorkel 2100SJ High Reach (Replacement-Life Cycle of 2 units TMT) (BIMT)	\$ 700,000		700,000			
	Tennant Sentinel Street Sweeper	\$ 200,000		200,000			
	Ford F550 Utility flatbed	\$ 100,000		100,000			
	8K Forklift Life-cycle	\$ 75,000		75,000			
	Painters Enclosed 20' trailer (Replacement life-cycle)	\$ 25,000		25,000			
	New Semi with Lowboy	\$ 420,000			420,000		
	Total Other Capital	\$ 34,655,000	\$ 7,195,000	\$ 8,730,000	\$ 6,550,000	\$ 6,130,000	\$ 6,050,000
TOTAL CAPITAL PROJECTS		\$ 637,150,552	\$ 173,116,552	\$ 144,597,000	\$ 131,477,000	\$ 113,015,000	\$ 74,945,000

**COUNCIL AUDITOR'S OFFICE
RECOMMENDATIONS
JACKSONVILLE PORT AUTHORITY
PROPOSED BUDGET FY 2025/2026**

JPA concurs with these recommendations.

RECOMMENDATIONS:

We recommend attaching Revised Schedule I to do the following:

1. Decrease the "Shared Revenue from Primary Govt" line under Non-Operating Revenues by \$288,940 from \$11,302,709 to \$11,013,769. This amount will be in agreement with the amount the City has budgeted to be paid to JPA. We also recommend that JPA decrease the "Debt Service" line under Non-Operating Expenditures by the same amount. This will balance the revenues and expenditures for JPA's budget.
2. Add a contra-expense (i.e. revenue) line reflected under Non-Operating Expenses for the Trademark License Fee revenue received from Norwegian Cruise Lines in FY 25/26 and add a contra-revenue (i.e. expense) line under Non-Operating Revenues to reflect the paydown of a portion of the Line of Credit Advance taken out to provide marketing and passenger incentives to Norwegian Cruise Lines in FY 24/25.

JACKSONVILLE PORT AUTHORITY
FY 2025/2026 BUDGET

OPERATING REVENUES	
Containers	\$34,867,790
Autos	16,336,401
Military	1,906,278
Break Bulk	7,268,404
Liquid Bulk	1,647,877
Dry Bulk	3,240,560
Cruise	8,498,525
Other Operating Revenues	4,689,550
TOTAL OPERATING REVENUES	\$78,455,385
OPERATING EXPENDITURES	
Salaries	\$18,110,047
Employee Benefits	8,676,150
Services & Supplies	7,819,245
Security Services	7,601,648
Business Travel	588,868
Business Training	386,055
Promotion, Advertising, Dues	857,526
Utility Services	1,284,765
Repairs & Maintenance Projects	3,163,082
Crane Maintenance Pass Thru	-1,200,000
Berth Maintenance Dredging	11,200,000
Other Operating Expenditures	216,405
TOTAL OPERATING EXPENDITURES	\$58,703,791
OPERATING INCOME	\$19,751,594
NON-OPERATING REVENUES	
Investment Income	\$1,077,744
Shared Revenue from Primary Govt	11,013,769
Operating Grant	237,500
LOC Advance	-1,038,960
Other Revenue	8,500
TOTAL NON-OPERATING REVENUES	\$11,298,553
NON-OPERATING EXPENDITURES	
Debt Service	\$16,728,549
Trademark License Fee	-\$1,038,960
Other Expenditures	3,360
TOTAL NON-OPERATING EXPENDITURES	\$15,692,949
NET INCOME BEFORE OPERATING CAPITAL OUTLAY AND CONTINGENCY	\$15,357,198
Transfer to Operating Capital Outlay	-\$15,357,198
SURPLUS/(DEFICIT)	\$0
TOTAL REVENUES	\$89,753,938
TOTAL APPROPRIATIONS	\$89,753,938
Full Time Positions	
	186
Temporary Employee Hours	
	7,540

JEA
Comparison of Budgets
Approved FY 2024/25 to Proposed FY 2025/26
Electric, Water & Wastewater and District Energy System (000s)

	Electric		Water & Wastewater		District Energy		Transfers In/Out	Total Budget	City Contribution
	Operating Budget	Capital Budget	Operating Budget	Capital Budget	Operating Budget	Capital Budget			
FY 2024/25 Budget	\$1,358,190	\$306,794	\$633,628	\$566,523	\$13,575	\$18,000	-\$359,771	\$2,536,939	\$137,424.50
FY 2025/26 Proposed	\$1,595,319	\$405,939	\$759,049	\$573,877	\$15,094	\$37,576	-\$509,611	\$2,877,243	\$178,798.74
\$ Change	\$237,129	\$99,145	\$125,421	\$7,354	\$1,519	\$19,576	-\$149,840	\$340,304	\$41,374.24
% Change	17.46%	32.32%	19.79%	1.30%	11.19%	108.76%	-41.65%	13.41%	30.11%

Notes:

(1) Changes in the employee cap are as follows:

	Budget FY 2024/25	Proposed FY 2025/26	Change
Electric System	1,646	1,638	-8
Water & Wastewater System	784	792	8
District Energy System	7	7	0
Total JEA Employees	2,437	2,437	0

(2) Detail of City Contribution:

	Budget Budget FY 2024/25	Proposed Proposed FY 2025/26	Change
Electric System	\$97,708.82	\$141,096.68	\$43,387.86
Water & Wastewater	\$39,715.68	\$37,702.06	-\$2,013.62
Totals	<u>\$137,424.50</u>	<u>\$178,798.74</u>	<u>\$41,374.24</u>

Days of Cash On Hand

		Days of Cash On Hand		
	Fiscal Year	Electric	Water & Wastewater	DES
	FY 2020/21	166	296	152
	FY 2021/22	126	252	167
	FY 2022/23	148	23	179
	FY 2023/24	113	55	845
Projected	FY 2024/25	86	95	1,102
Projected	FY 2025/26	68	41	56

Notes:

As provided by JEA, rating agencies consider Days of Cash On Hand to be neutral if it is above 90 days.

JEA
Calculation of JEA General Fund Contribution
Fiscal Year 2025/26

FY 2024/25 Contribution Calculation			
FY 2024/25 Approved Contribution		\$	137,424,496
Percentage Breakout of Contribution Payment			
FY 2022/23 Audited Revenue Amounts			
Electric	\$1,324,028,356	71%	
Water/Wastewater	<u>\$538,307,855</u>	29%	
Total	<u>\$1,862,336,211</u>		
FY 2024/25 Calculated Breakout			
Electric	\$97,708,817		
Water/Wastewater	<u>\$39,715,679</u>		
Total	<u>\$137,424,496</u>		

FY 2025/26 Contribution Calculation			
FY 25/26 Proposed Contribution		\$	138,798,741
Additional One-time Contribution		\$	40,000,000
Total		\$	178,798,741
Percentage Breakout of Contribution Payment			
FY 2023/24 Audited Revenue Amounts			
Electric	\$1,421,162,000	73%	
Water/Wastewater	<u>\$529,995,000</u>	27%	
Total	<u>\$1,951,157,000</u>		
FY 2025/26 Calculated Breakout			
Electric	\$141,096,681		
Water/Wastewater	<u>\$37,702,060</u>		
	<u>\$178,798,741</u>		

Notes:

1. In FY 2024/25 JEA changed the allocation method used to allocate the contribution between the Electric and Water/Wastewater systems. Each year JEA will now calculate a percentage based on prior year audited revenue amounts earned by the Electric and Water/Wastewater Systems.

2. Ordinance 2025-188-E amended and restated the Interagency Agreement between the City of Jacksonville and JEA regarding the annual contribution until September 30, 2029. The amended and restated agreement changed the contribution calculation in Charter Section 21.07(c) from the millage calculation to a base year amount plus 1% growth every year. The base year amount is the approved FY 2024/25 contribution of \$137,424,496, which will grow by 1% each year until the agreement is amended, restated, or superseded by a future agreement. Also, for FY 2025/26 JEA will make a one-time additional contribution of \$40,000,000.

JEA
Debt Ceiling Summary
FY 2025/26 Budget

	Total Electric Enterprise Fund	Water and Sewer Enterprise Fund	District Energy Fund	Total JEA
Debt Payable at 9/30/2024 (per audited FS)	\$1,406,865,000	\$1,587,230,000	\$52,955,000	\$3,047,050,000
Scheduled Principal Payments FY2025 10/1/2024	-48,960,000	-55,415,000	-1,930,000	-106,305,000
ES 2024A & Sub 2024A on 10/1/2024 - Refunding Bonds Issuance	472,830,000			472,830,000
ES 2024A & Sub 2024A on 10/1/2024 - Refunded Bonds	-514,535,000			-514,535,000
Revolver Draw on 12/05/2024 - WS		50,000,000		50,000,000
Debt Payable at 12/31/2024 (per Quarterly FS)	\$1,316,200,000	\$1,581,815,000	\$51,025,000	\$2,949,040,000
Revolver Draw on 1/23/2025 - Electric	\$50,000,000			\$50,000,000
WS 2025A on 1/30/2025 - New Money Bonds Issuance		462,000,000		462,000,000
WS 2025A on 1/30/2025 - Refunding Bonds Issuance		70,845,000		70,845,000
WS 2025A on 1/30/2025 - Refunded Bonds		-76,835,000		-76,835,000
WS 2025A on 1/30/2025 - Revolver Repayment		-170,000,000		-170,000,000
DES 2025 on 2/20/2025 - New Money Bonds Issuance			42,000,000	42,000,000
DES 2025 on 2/20/2025 - Revolver Repayment			-27,000,000	-27,000,000
Debt Payable at 3/31/2025 (per Quarterly FS)	\$1,366,200,000	\$1,867,825,000	\$66,025,000	\$3,300,050,000
Revolver Draw on 5/07/2025 - Electric	50,000,000			50,000,000
Revolver Draw on SEP 2025 - Electric	45,000,000			45,000,000
Debt Payable at 9/30/2025 (Forecasted)	\$1,461,200,000	\$1,867,825,000	\$66,025,000	\$3,395,050,000
Principal Payments per Current Portion of Debt as of 3/31/2025	-\$53,990,000	-\$49,460,000	-\$1,995,000	-\$105,445,000
Revolver Draws FY2026	105,000,000	180,000,000	19,000,000	304,000,000
New Money Bonds Issuance Budgeted FY2026	313,779,501	397,065,492		710,844,993
Revolver Repayment Budgeted FY2026	-250,000,000	-180,000,000		-430,000,000
Debt Payable at 9/30/2026 (Budgeted)	\$1,575,989,501	\$2,215,430,492	\$83,030,000	\$3,874,449,993
Debt Ceiling (JEA Resolution 2023-40 approved & adopted 9/24/2023, COJ Ordinance enacted by Council 11/14/2023, approved by Mayor 11/16/2023)	\$1,900,000,000	\$2,500,000,000	\$150,000,000	\$4,550,000,000
Debt Ceiling Balance at 9/30/2026 (Projected)	\$324,010,499	\$284,569,508	\$66,970,000	\$675,550,007

Note: Ordinance 2023-724-E established the aggregate principal limit for JEA's bonds or revenue certificates for the Electric, Water & Wastewater, and District Energy Systems. Section 21.04(i)(5) of the Charter states:

"Bonds or revenue certificates may be issued by resolution of JEA, subject only to the approval by ordinance of the council of the aggregate principal amount of such bonds or revenue certificates."

JEA
Analysis of Proposed FY 2025/26 Electric System Operating Budget
FY 2024/25 Budget Compared to FY 2025/26 Proposed budget
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Fuel Related Revenue & Expenses						
Revenue						
Fuel Related Revenue	\$434,405	\$324,312	\$559,487	\$550,878	\$116,473	26.81%
Net Fuel Related Revenues	<u>\$434,405</u>	<u>\$324,312</u>	<u>\$559,487</u>	<u>\$550,878</u>	<u>\$116,473</u>	<u>26.81%</u>
Expense						
Fuel Related and Purchased Power	\$433,322	\$327,718	\$554,848	\$549,724	\$116,402	26.86%
Transfer To/(From) Rate Stabilization	0	0	0	0	NA	NA
Transfer To/(From) Other Regulatory Funds	0	-4,243	3,344	0	0	NA
Uncollectible Accts.	1,083	837	1,295	1,154	71	6.56%
Net Fuel Related Expenses	<u>\$434,405</u>	<u>\$324,312</u>	<u>\$559,487</u>	<u>\$550,878</u>	<u>\$116,473</u>	<u>26.81%</u>
Fuel Fund Surplus (Deficit)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
Base Rate Revenue & Expenses						
Revenues						
Base Rate Revenue	\$879,376	\$574,518	\$942,777	\$1,001,044	\$121,668	13.84%
Investment Income	18,070	12,207	18,230	15,070	-3,000	-16.60%
Other Revenues	26,339	81,469	90,249	28,327	1,988	7.55%
Total Operating Revenues	<u>\$923,785</u>	<u>\$668,194</u>	<u>\$1,051,256</u>	<u>\$1,044,441</u>	<u>\$120,656</u>	<u>13.06%</u>
Expenses						
Operating & Maintenance	\$291,471	\$184,432	\$289,120	\$320,815	\$29,344	10.07%
Environmental Charge	1,090	-110	-110	0	-1,090	-100.00%
Conservation Charge	10,852	4,286	9,222	0	-10,852	-100.00%
Natural Gas Pass Through Expense	1,262	1,121	1,550	2,347	1,085	85.97%
Non-Fuel Purchased Power	244,830	176,124	248,696	202,873	-41,957	-17.14%
Emergency Contingency	0	0	0	0	NA	NA
PSC Fees	133	96	151	158	25	18.80%
Uncollectible Accts.	2,198	1,256	2,029	2,102	-96	-4.37%
Total Operating Expenses	<u>\$551,836</u>	<u>\$367,205</u>	<u>\$550,658</u>	<u>\$528,295</u>	<u>-\$23,541</u>	<u>-4.27%</u>
Operating Income	<u>\$371,949</u>	<u>\$300,989</u>	<u>\$500,598</u>	<u>\$516,146</u>	<u>\$144,197</u>	<u>38.77%</u>
Non-Operating Revenues/(Expenses)						
Debt Service	-\$105,804	-\$64,969	-\$98,171	-\$129,595	-\$23,791	22.49%
Operating Capital Outlay	-97,049	-76,420	-231,802	-166,334	-69,285	71.39%
Environmental Capital Outlay	0	0	0	0	NA	NA
Renewal & Replacement- Elec. Sys.	-71,387	-48,610	-72,916	-79,120	-7,733	10.83%
Interlocal Agreement	0	0	0	0	0	0.00%
Contribution to City's General Fund	-97,709	-59,196	-97,709	-141,097	-43,388	44.41%
Total Non-Operating Revenues/(Expenses)	<u>-\$371,949</u>	<u>-\$249,195</u>	<u>-\$500,598</u>	<u>-\$516,146</u>	<u>-\$144,197</u>	<u>38.77%</u>
Surplus/(Deficit)	<u>\$0</u>	<u>\$51,794</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
MWH Sales (000's)	12,200	8,102	13,113	13,125	925	7.58%
# of Accounts	536,341	538,245	540,686	550,000	13,659	2.55%

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Revenue and Expenses Variance Overview Electric System

	<u>\$ Change</u> <u>(000s)</u>	<u>% Change</u>
Fuel Related Revenues:	\$116,473	26.81%
<p>The Increase is due to an increase in fuel and purchased power expenses and projected higher sales. JEA charges its customers a variable fuel rate that is set monthly to align with monthly fuel and purchased power expenses. The average budgeted fuel rate in FY 2024/25 was \$35.61. In FY 2025/26 the average budgeted fuel rate is \$41.97. Projected sales increased from 12,200,000 in FY 2024/25 to 13,125,000 in FY 2025/26 which includes a 5% weather contingency of 625,000 MWhs.</p>		
Fuel Related Expenses:		
Fuel Related and Purchased Power	\$116,402	26.86%
<p>The increase is due to increases of \$60,235,641 for Fuel due to higher prices mainly for natural gas and coal, and an increase of \$56,237,285 based on higher budgeted sales. To help mitigate future fuel price risk, JEA has systematically hedged 47% of FY 2025/26 expected fuel expenses at fixed prices.</p>		
Base Rate Revenues:		
Base Rate Revenue	\$121,668	13.84%
<p>The increase is due to the full year impact of rate increases that were imposed on April 1, 2025, and a base revenue increase that will take effect in October 1, 2025. The October rate increase will raise the basic monthly charge by 10% from \$17.50 to \$19.25 and the Energy Charge by 6% from \$68.46 to \$72.37 per 1,000 kWhs. These rate increases were approved by the JEA Board on March 25, 2025.</p>		
Investment Income	-\$3,000	-16.60%
<p>The decrease is a result of a decrease in investment yields and lower cash balances.</p>		

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Revenue and Expenses Variance Overview Electric System

	<u>\$ Change</u>	<u>% Change</u>
	<u>(000s)</u>	
Other Revenues		
The increase is mostly due to increases of \$1,294,934 in Transmission Services, \$1,099,674 in Natural Gas Pass Thru revenue due to higher prices for natural gas, and \$715,000 in Intergovernmental Service Agreements with Naval Station Mayport and Naval Air Station Jacksonville to support the operation and maintenance of their electric and water systems. The increase is partially offset by a decrease of \$2,112,708 in Dark Fiber due to the Verizon lease agreement expiring in September 2025.	\$1,988	7.55%
Base Related Expenses:		
Operating & Maintenance	\$29,344	10.07%
The increase is due to increases of \$27,175,772 in Other Services and Charges due to increases for Professional and Industrial Services, Outage Expenses and moving Conservation and Demand Side Management Expenses into this budget line, \$9,654,861 in personnel expenses, and budgeting an increase of \$1,500,000 in the Operating Reserve for unplanned O&M expenses. The increase is partially offset by an increase of \$8,919,134 in Expense Credits (contra expense account) which reduce O&M as they increase in recognition of services provided by the Electric System to the Water & Wastewater and District Energy Systems. (DETAILED BREAKOUT PROVIDED ON THE O&M SCHEDULE AND EXPENDITURE VARIANCE OVERVIEW)		
Conservation Charge	-\$10,852	-100.00%
Conservation Charge is no longer budgeted separately. These charges are now included in Other Services and Charges line within the Operating and Maintenance expense budget because they are now funded by base rate revenue.		

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Revenue and Expenses Variance Overview Electric System

	\$ Change	% Change
	(000s)	
Non-Fuel Purchase Power	-\$41,957	-17.14%
<p>This line includes \$233,508,731 in costs for Plant Vogtle, which is an increase of \$11,530,563. The detailed breakout of Vogtle costs includes \$171,146,481 in debt service payments, \$48,973,181 for Vogtle capacity (JEA's share of Operating and Maintenance costs attributed to Plant Vogtle), and \$13,384,068 for Southern Transmission (expense related to transmission access rights on getting power from Plant Vogtle to the JEA service territory). The increase is offset by budgeting a withdrawal of \$85,000,000 in FY 2025/26 compared to \$45,000,000 in the current year from the Non-Fuel Purchased Power Rate Stabilization Fund (a contra expense), which will reduce the Vogtle expense as the withdrawal increases.</p>		
Non-Operating Revenues/(Expenses)		
Debt Service	-\$23,791	22.49%
<p>The increase is due to increases in scheduled debt principal and interest payments of \$21,141,385 for existing debt and an increase in debt service payments of \$12,003,589 for a projected new debt issuance of \$314 million. The increase is partially offset by a decrease of \$9,353,775 in variable rate debt payments and swap expenses.</p>		
Operating Capital Outlay	-\$69,285	71.39%
<p>The increase in Operating Capital Outlay is primarily driven by an increase of \$121 million in Total Operating Revenue and a \$24 million decrease in Total Operating Expenses. The increase is partially offset by increases of \$43,387,864 in the Contribution to the City and \$23.8 million in Debt Service.</p>		
Renewal and Replacement - Electric System	-\$7,733	10.83%
<p>Renewal & Replacement is calculated at 5% of prior year estimated operating revenues. The budgeted contribution has increased in FY 2025/26 due to higher estimated revenues and will be adjusted when actual data is known.</p>		

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Revenue and Expenses Variance Overview Electric System

	<u>\$ Change</u>	<u>% Change</u>
	<u>(000s)</u>	
Contribution to City's General Fund	-\$43,388	44.41%
The increase in the Electric System contribution is due to an increase of \$3,387,864 based on the calculation of the allocation using audited revenue amounts which increased the allocation percentage from 71% to 73%. Also, the Electric System budgeted contribution includes the entire \$40 million one-time payment.		

JEA
Analysis of Operating and Maintenance Expense
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
Electric System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Salaries	\$185,133	\$129,155	\$186,447	\$193,464	\$8,331	4.50%
Employee Benefits	85,428	54,145	85,501	86,752	1,324	1.55%
Incentive Pay	0	0	0	0	NA	NA
Supplies & Materials	23,151	16,145	26,186	23,803	652	2.82%
City Services	34	24	49	14	-20	-58.82%
Other Intercompany Charges	6,903	4,467	6,768	7,127	224	3.24%
Other Services & Chgs.	139,236	80,102	135,962	166,411	27,175	19.52%
Other Contingencies	0	587	587	0	NA	NA
City Legal Services	1,375	1,689	2,147	2,000	625	45.45%
Insurance	8,167	4,807	7,721	9,382	1,215	14.88%
Interest on Customer Deposits	2,573	2,160	3,018	2,318	-255	-9.91%
Operating Reserve	1,900	0	844	3,400	1,500	78.95%
Expense Credits	-121,558	-80,974	-123,966	-130,477	-8,919	7.34%
Trf. to WIP- Salaries	-29,206	-21,707	-31,938	-31,102	-1,896	6.49%
Trf. to WIP- Emp. Benefits	-11,665	-6,168	-10,206	-12,277	-612	5.25%
O & M Expense	\$291,471	\$184,432	\$289,120	\$320,815	\$29,344	10.07%

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Expenditure Variance Overview - Electric System

	\$ Change	% Change
	(000s)	
Operating & Maintenance		
Salaries	\$8,331	4.50%
<p>The increase for FY 2025/26 is primarily due to assumed increases of \$5.1 million (4%) for Appointed, Managerial & Confidential, International Brotherhood of Electrical Workers (IBEW), Jacksonville Supervisors Association (JSA), American Federation of State, County and Municipal Employees (AFSCME), and the Laborers' International Union of North America (LIUNA) and \$1.9 million (5%) for Professional Employees Association (PEA) employees. There is an increase of \$3.6 million due a decreased projection for employee turnover based on historical data. The number of authorized positions for the Electric System was reduced by a net of 8 positions from 1,646 to 1,638 in the FY 2025/26 budget (13 were moved from Electric to Water and 5 were moved from Water to Electric with a net reduction in Salaries of \$1,296,028).</p>		
Benefits	\$1,324	1.55%
<p>The increase is due to increases of \$1,376,924 in Health Insurance based on a 7% increase in costs, \$585,101 Project Transfers - Benefits due to this budget line containing the defined contribution budget which increases as new employees are hired and salaries increase, \$278,000 in Terminal Leave based on prior year actuals, \$275,469 in Pension Contribution, \$185,000 in Educational Assistance due to an increase in maximum dollar amount of assistance, increased costs, and employee usage, and \$120,000 in Wellness Credits which are budgeted based on a percentage of salaries. The increase is partially offset by a decrease of \$1,599,954 in Other Post Employment Benefits due to a decrease in the cost of claims and a decrease in required contributions.</p>		
Other Services & Charges	\$27,175	19.52%
<p>The increase is mainly due to moving Conservation charges of \$11,007,943 to this budget line, \$4,919,018 in Professional Services for consulting, software support, cloud services, etc., \$3,797,704 in Industrial Services for landscaping, repairs, and maintenance, \$2,615,978 in Outage Expenses for the Northside Generating Station for cleaning, inspection, and repairs, and \$1,713,000 in Maintenance of Right-of-Ways for vegetation management.</p>		
Operating Reserve	\$1,500	78.95%
<p>The increase is related to the overall increase in the Electric Operating & Maintenance budget. As the overall budget increases the reserve will also increase to cover emergencies and unforeseen operating expenses.</p>		
Expense Credits	-\$8,919	7.34%
<p>The increase is due to increases in the amount of allocated expenses of \$3,350,692 in Capitalized Administrative Overhead credits for administrative costs related to capital projects, \$2,700,000 in Shared Services for accounting, human resources, and financial services, \$2,287,185 in Fuel Procurement & Handling credits.</p>		

JEA
Analysis of FY 2025/26 Proposed Capital Budget
Electric System

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Capital Funds						
Renewal & Replacement Deposits	\$71,387	\$48,610	\$72,916	\$79,120	\$7,733	10.83%
Operating Capital Outlay	97,049	76,420	231,802	166,334	69,285	71.39%
Debt	138,358	38,802	0	160,485	22,127	15.99%
Total Capital Funds	\$306,794	\$163,832	\$304,718	\$405,939	\$99,145	32.32%
Capital Projects						
Generation Projects	\$71,888	\$41,990	\$78,248	\$78,146	\$6,258	8.71%
Transmission & Distribution	186,176	94,397	176,786	270,648	84,472	45.37%
Other	48,730	27,445	48,428	57,145	8,415	17.27%
Total Capital Projects	\$306,794	\$163,832	\$303,462	\$405,939	\$99,145	32.32%
Capital Reserves	0	0	1,256	0	0	NA
Total	\$306,794	\$163,832	\$304,718	\$405,939	\$99,145	32.32%
Surplus (Deficit)	\$0	\$0	\$0	\$0	\$0	

Note: A Detailed listing of JEA's 5-Year Capital Improvement Plan can be seen following this schedule.

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Electric System

Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
GENERATION						
Advanced Class 1X1 Combined Cycle Addition	27,000	174,000	333,000	253,000	33,000	820,000
Northside Generating - N35 - Turbine Major and Generator Overhaul	6,252	0	0	0	0	6,252
Kennedy Generating - CT8 - Hot Gas Path Inspection	5,802	0	0	0	0	5,802
Northside Generating - Generation Support Capital Improvements	4,000	4,000	4,000	4,000	4,000	20,000
Northside Generating - Energy Project Management Capital Improvements	3,000	3,000	6,000	6,000	6,000	24,000
Brandy Branch Generating - B50 - Turbine Parts Warehouse	2,524	0	0	0	0	2,524
Northside Generating - N01 - HP/IP, Generator, Valves, and Actuators Overhaul	2,136	0	0	0	0	2,136
Brandy Branch Generating - General Capital Improvements	2,000	2,000	2,000	2,000	2,000	10,000
Combustion Turbine Fleet - Generator Monitoring Implementation	1,742	492	235	0	0	2,469
Brandy Branch Generating -B52, B53 SCR Sampling Grid	1,625	0	0	0	0	1,625
Northside Generating - Replace CT 3/4 and 5/6 Fire Panels and CO2 Components	1,624	0	0	0	0	1,624
Northside Generating - N01, N02 - CFB Exp Joint Install Fab - FY26	1,375	0	0	0	0	1,375
Northside Generating - N00 - Fuel Dock Fender Replacement	1,142	0	0	0	0	1,142
Northside Generating - N01 - Duct Burner Overhaul	1,029	0	0	0	0	1,029
Brandy Branch Generating - B52, B53 - SCR Catalyst Replacement	931	2,192	0	0	0	3,122
Northside Generating - N00 - Atomizing Air Compressor A and B Replacement	921	0	0	0	0	921
Northside Generating - N01 - Grid floor Nozzle Replacement	908	0	0	0	0	908
Northside Generating - N36 - Electrical Equipment Upgrades	860	0	0	0	0	860
Northside Generating - CT MarkVle and EX2100 Excitation Controls Digital Front End Upgrade	834	0	0	0	0	834
Northside Generating - N00 - 349EL Excavator Replacement	764	0	0	0	0	764
Northside Generating - N01 - Fuel Feeder Replacement	722	0	0	0	0	722
Northside Generating - N00 - Electric Biomass Screener Separator	679	0	0	0	0	679
Northside Generating - N01, N02, N03 - CEMS Upgrade	648	0	0	0	0	648
Brandy Branch Generating - B50 HMI Server replacement and Software Upgrades	570	0	0	0	0	570
Northside Generating - N00 - Nitrogen and Dry Air Layup System for Extended Unit Shutdown	566	0	0	0	0	566
Northside Generating - BC10 and BC11 - Solid Fuel Magnetic Separators Installation	518	0	0	0	0	518
Northside Generating - N00 - Limestone Piping Replacement	493	0	0	0	0	493
Northside Generating - N03 - Replace Steam Supply Piping For Fuel Oil Tanks 6 and 7	448	0	0	0	0	448
Northside Generating - N35 - Electrical Equipment Upgrades	421	0	0	0	0	421
Northside Generating - N01 and N02 Particulate Monitor	419	87	0	0	0	506
Northside Generating - N00 - 938H 1000 MH Front End Loader Replacement	393	0	0	0	0	393
Brandy Branch Generating -B50 Air-Cooled Air Compressor Addition	350	0	0	0	0	350
Northside Generating - N02 - A,B,C Limestone Screw Feeder Auger -Trough Replacement	333	0	0	0	0	333
Northside Generating - N00 - Pneumatic Biomass Magnetic Separator Installation	332	0	0	0	0	332
Northside Generating - N00 - Acid and Caustic Piping Replacement	332	292	0	0	0	623
Northside Generating - Fleet - Generator Monitoring Implementation	323	1,250	636	0	0	2,209
Brandy Branch Generating -B50 Cooling Tower Fan Assembly Replacement	315	312	0	0	0	627
Northside Generating - N35 - Radiator Replacement	283	0	0	0	0	283
Northside Generating - N02 - DCS MPS Power Supply Upgrade	228	0	0	0	0	228
Northside Generating - N00 - Material Handling / By Products Building	200	0	0	0	0	200

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Electric System

Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Northside Generating - N01, N02, N03 Replacement of DCS Servers, Clients and Switches	195	0	0	0	0	195
Brandy Branch Generating - B50 - Cooling Tower Deck Replacement	142	821	0	0	0	963
Northside Generating - N01 - SDA Conveyors Replacement	130	0	0	0	0	130
Northside Generating - N03 - Generator and Turbine Valve Overhaul	125	1,642	0	0	0	1,767
Brandy Branch Generating - B50 - 89SS and 89MD Upgrade	114	780	0	0	0	894
Brandy Branch, Kennedy Generating - Multilin Relay Replacement	95	93	90	0	0	278
Northside Generating - N01 - Vent Piping Replacement	80	0	0	0	0	80
Northside Generating - Multilin Relay Replacement	71	65	65	65	0	266
Northside Generating - Intake and Discharge Flume Concrete Repair	49	0	0	0	0	49
Northside Generating - N03 - Boiler Feed Pump Turbine Overhaul	35	1,096	0	0	0	1,131
Brandy Branch Generating - B50 - Standby Emergency Diesel Generator Integration	35	0	0	0	0	35
Northside Generating - N00 - Limestone Injection Port Thermal Sleeve Replacement	33	0	0	0	0	33
Brandy Branch Generating - CT2 - Hot Gas Path Inspection	0	11,319	0	0	0	11,319
Brandy Branch Generating - CT3 - Hot Gas Path Inspection	0	11,319	0	0	0	11,319
Brandy Branch Generating - B54 - Major Inspection	0	4,739	0	0	0	4,739
Northside Generating - N01, N02 - Turning Gear Replacement	0	2,574	614	477	0	3,664
Northside Generating - N01 Drain Piping Replacement	0	1,332	0	0	0	1,332
Northside Generating - N00 - Riverfront Pipe Trench Removal	0	1,232	0	0	0	1,232
Northside Generating - N01, N02 - Intrex Return, Sealpot and Toggle Joint Replacements	0	1,100	1,200	1,200	0	3,500
Northside Generating - N00 - Byproducts Storage Area Updates - Zero Limit Discharge	0	1,058	6,027	0	0	7,085
Northside Generating - N00 - CSU Chain, Buckets and Sprocket Replacement	0	1,035	0	0	0	1,035
Northside Generating - Outage Discovery Work	0	1,000	2,000	1,000	0	4,000
Northside Generating - Byproduct Storage Area II	0	800	1,000	11,855	5,626	19,281
Brandy Branch Generating - B53 UAT Replacement Project	0	749	0	0	0	749
Northside Generating - N01 - A/B/C Limestone Screw Feeder Auger/Troughs Replacement	0	500	0	0	0	500
Northside Generating - N02 - Drain Piping Replacement	0	425	960	0	0	1,385
Northside Generating - N00 - 938H 0740 MH Front End Loader Replacement	0	376	0	0	0	376
Northside Generating - N03 - Boiler Economizer Replacement	0	60	60	8,931	0	9,051
Kennedy Generating - K37 - 480V Switchgear Replacement	0	30	774	0	0	804
Kennedy Generating - K37 - 89SS and 89MD Upgrade	0	19	327	0	0	345
Kennedy Generating - K37 - Hot Gas Path Inspection	0	0	6,443	0	0	6,443
Northside Generating -N33 - Turbine Major and Generator Overhaul	0	0	3,894	0	0	3,894
Northside Generating - N00 - Biomass Truck Dumper	0	0	2,001	169	0	2,171
Brandy Branch Generating - B52, B53 - Purge Credit Installation	0	0	1,680	2,112	0	3,792
Northside Generating - N34 - Generator Switchgear Replacement and Protection Upgrade	0	0	1,500	0	0	1,500
Greenland Energy - G61, G62 - Fast Start with Purge Credit	0	0	1,285	1,550	0	2,835
Brandy Branch, Kennedy, Greenland Energy - Outage Discovery Work	0	0	1,000	1,000	1,000	3,000
Northside Generating - N00 - 980M Wheeled Front End Loader Replacement	0	0	870	0	0	870
Northside Generating - N00 - 980GII Wheeled Front End Loader Replacement	0	0	794	0	0	794
Northside Generating - N00 - Caterpillar D6T LGP BSA Dozer Replacement	0	0	710	0	0	710
Northside Generating - N01, N02 - Fast Purge System	0	0	700	300	0	1,000
Northside Generating - N03 - Furnace Rear Waterwall Arch Tube Replacement	0	0	573	1,257	0	1,831

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Electric System

Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Kennedy Generating - K37 - Exhaust Diffuser Replacement	0	0	567	0	0	567
Kennedy Generating - K37, K38 - Purge Credit Software Upgrade	0	0	500	0	0	500
Brandy Branch Generating - B52, B53 - CT Air Inlet Housing Roof Replacement	0	0	350	650	0	1,000
Northside Generating - N01 - Generator, Valves, and Actuators Overhaul	0	0	325	3,456	0	3,781
Northside Generating - N02 - Valves and Actuators Overhaul	0	0	325	2,751	0	3,076
Northside Generating - N03 - Boiler Camera	0	0	216	108	0	323
Greenland Energy - G61 - Hot Gas Path Inspection	0	0	0	7,043	0	7,043
Northside Generating - N34 - Turbine Major and Generator Overhaul	0	0	0	6,919	0	6,919
Brandy Branch Generating - B51 - Hot Gas Path Inspection	0	0	0	6,598	0	6,598
Northside Generating - N35 - Generator Switchgear Replacement and Protection Upgrade	0	0	0	1,500	0	1,500
Greenland Energy - G62 - Hot Gas Path Inspection	0	0	0	0	7,043	7,043
Brandy Branch Generating - B52, B53 - Axial Fuel Staging for low load operation	0	0	0	0	3,279	3,279
Brandy Branch Generating - B54 ST4 Flex Ops Upgrade	0	0	0	0	2,500	2,500
Northside Generating - N36 - Generator Switchgear Replacement and Protection Upgrade	0	0	0	0	1,500	1,500
Brandy Branch Generating -B52, B53 - HRSG Flex Ops Upgrade	0	0	0	0	1,500	1,500
Reserves	2,000	0	0	0	0	2,000
GENERATION SUBTOTAL	78,146	231,787	382,722	323,941	67,448	1,084,044
TRANSMISSION AND DISTRIBUTION						
138kV / 230kV Fulton Cut Replacement	55,844	20,700	0	0	0	76,544
New Electric Service Additions	25,000	26,000	27,000	27,500	28,000	133,500
Electric Distribution Maintenance Capital Upgrades	15,500	16,300	17,100	18,000	18,500	85,400
Development Driven Projects - Electric	15,300	15,800	16,100	16,400	16,700	80,300
Solar PV - Peterson 230kV Switchyard - Substation	11,455	810	0	0	0	12,265
Solar PV - Miller 230kV Switchyard - Substation	11,021	754	0	0	0	11,775
Georgia St 13kV Substation Improvements- Substation	6,649	1,400	0	0	0	8,049
Real Estate - North Jacksonville Transmission Corridor Acquisition	6,525	5,875	250	0	0	12,650
Pole Replacement Program	5,600	5,900	6,200	6,500	6,800	31,000
Nocatee T2 Circuit 239, 240, 241 Addition	4,608	0	0	0	0	4,608
General Underground Network and Commercial Repair and Replace and Upgrades	4,500	4,500	4,750	5,000	5,000	23,750
Georgia St 13kV Substation Improvements - Distribution	4,315	800	0	0	0	5,115
College St Substation 13.2kV Switchgear Replacement	4,276	1,907	0	0	0	6,183
Starratt 138-26kV T2 Addition - Substation	4,108	0	0	0	0	4,108
Kennedy 69-13.2kV T11 Addition	3,770	283	0	0	0	4,053
Real Estate - Zion Substation - Property Acquisition	3,750	10	0	0	0	3,760
Point Meadows T2 Addition - Distribution	3,550	1,000	0	0	0	4,550
Point Meadows 230-26kV T2 Addition	3,361	3,137	0	0	0	6,497
Dinsmore Solar Feeders 423, 424 - Phase 2	3,359	0	0	0	0	3,359
Real Estate - Westside 230kV Transmission Corridor and Substation - Property Acquisition	3,234	0	0	0	0	3,234
New World 230-26kV Sub T1 and T2 Addition	3,071	12,508	5,134	0	0	20,713
Dead Front Switchgear Replacement Program	3,000	3,500	3,500	3,500	3,500	17,000

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Merrill Rd 477 and 478 New Feeder Breaker Additions - Distribution	2,855	0	0	0	0	2,855
SJRPP 230-26kV Distribution Substation	2,566	0	0	0	0	2,566
Circuit 680 UG 69kV Reconductor Project	2,509	0	0	0	0	2,509
26kV Feeder Circuit Breaker Replacement	2,483	754	754	754	754	5,499
Main St Circuits 102 and 103 extensions	2,483	0	0	0	0	2,483
St Johns 4kV Substation Rebuild	2,396	28	0	0	0	2,424
Electric Meters - Replacement	2,300	2,300	2,300	2,300	2,300	11,500
Nocatee 230-26kV T2 Addition	2,272	0	0	0	0	2,272
Merrill Rd T1 Replacement and 2 Feeder Breaker Additions - Substation	2,200	0	0	0	0	2,200
Electric Meters - Growth	2,150	2,150	2,150	1,760	1,760	9,970
Normandy T6 230-138 kV 500 MVA Autotransformer Replacement	2,000	2,500	2,500	750	0	7,750
Joint Participation Electric Relocation Projects	2,000	2,000	2,000	2,000	2,000	10,000
SJRPP Substation Distribution Feeders - 251, 252, 253	1,932	0	0	0	0	1,932
Electric Distribution System Improvements	1,780	1,833	1,888	1,945	2,000	9,446
138x69/26kV 50 MVA Spare Transformer	1,779	0	0	0	0	1,779
Real Estate - Brandy Branch to Normandy 230 kV Corridor Width Addition	1,700	140	0	0	0	1,840
Water Street T2 Network Transformer Replacement	1,676	9	0	0	0	1,685
West Jax T2 300 MVA Autotransformer Replacement	1,550	2,500	0	0	0	4,050
Distribution System - Pole Removal	1,400	1,400	1,400	1,400	1,400	7,000
Eagle LNG 138-13.8 kV Substation	1,397	0	0	0	0	1,397
West Jax 230/69kV Substation Reliability Improvement	1,282	942	0	0	0	2,224
Grid Modernization - Distribution Automation Deployment	1,200	1,200	1,200	1,200	1,200	6,000
Greenland Energy to Mayo 230kV Circuit 950 Addition	1,132	1,622	2,309	22,215	17,800	45,076
Solar PV - Peterson 230kV Switchyard - Transmission	1,075	6	0	0	0	1,081
Solar PV - Miller 230kV Switchyard - Transmission	1,055	4	0	0	0	1,060
Transmission and Substation Class Circuit Breaker Replacement Program	1,000	2,704	2,975	3,272	3,598	13,549
Underground Network Improvement Plan	1,000	1,000	0	0	0	2,000
Mayo Sub 230 kV Addition - Phase 2	1,000	300	1,100	1,000	3,400	6,800
Energy Management System - Fault Current Indicator Upgrade Project	900	130	130	130	130	1,420
Normandy Substation Protection Improvement	850	630	207	0	0	1,687
69kV Circuit 691-693 Structure Replacement	825	683	0	0	0	1,508
General Substation Improvements	800	800	800	800	800	4,000
Real Estate - Nocatee 230kV Substation Expansion - Property Acquisition	800	0	0	0	0	800
Energy Management System - Video Display Wall Replacement	800	50	0	0	0	850
St Johns Park 4kV Circuit 8202 and 8204 Feeder Reconductor	785	0	0	0	0	785
Automatic Recloser Deployment	750	750	1,000	1,000	1,750	5,250
General Distribution Improvements	750	750	750	750	750	3,750
230 KV_ 138KV_ 69 kV Pole Refurbishment	750	750	750	750	750	3,750
Transmission Insulator Replacement	750	750	750	750	750	3,750
Real Estate - Brandy Branch to Dinsmore 230 kV New T-Line Corridor Addition	700	5,000	5,125	0	0	10,825
Grid Modernization - Network Monitoring Equipment	700	700	1,000	1,000	375	3,775
Hunter Rd 26kV 586 and 587 Feeder Reconductor	605	473	0	0	0	1,078

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Main St 13.2kV Network Feeder Reconductor	600	3,000	3,000	3,000	950	10,550
NW Jax 457 Feeder Reconductor	600	0	0	0	0	600
Georgia St. Substation Pipe-Type Cable Pothead Replacement	594	1,044	0	0	0	1,638
Heidelberg Materials Phase 1	592	0	0	0	0	592
Circuit 693 UG 69kV Reconductor Project	556	0	0	0	0	556
Transmission Outdoor Potential Device Replacement	551	0	0	0	0	551
Davit Arm Replacement	550	550	550	550	550	2,750
University 535-537 Feeder Reconductor	520	5	0	0	0	525
St Johns 4kV Distribution Feeder Getaway Rebuild	518	0	0	0	0	518
Underground Cable Replacement Program - Existing Developments	500	500	500	500	500	2,500
Substation RTU Replacements - D20 to RTAC	500	500	500	500	500	2,500
SJRPP 230-26kV - T2 Addition	500	400	4,250	250	0	5,400
Real Estate - GEC to Mayo Sub 230kV - Transmission Corridor Acquisition	500	7,520	0	0	0	8,020
Durbin 230-26kV Substation	500	3,000	12,000	500	0	16,000
West Downtown - 69-13.2kV Substation - New	500	1,200	3,800	16,000	500	22,000
Circuit 694 69kV Static Wire Replacement Project	496	0	0	0	0	496
Circuit 690 UG 69kV Reconductor Project	496	0	0	0	0	496
Herschel 4kV Feeder 5201-5202 Reconductor	495	0	0	0	0	495
Park and King 4kV Feeders 7601 and 7602 Reconductor	495	0	0	0	0	495
New World 230kV Substation - Transmission	478	3,491	7,727	16	0	11,712
Robinwood Substation T6 Transformer Replacement	473	10	3,642	0	0	4,125
Real Estate - New Grand Park Substation - Property Acquisition	460	1,500	0	0	0	1,960
Electric Meters - KVAR Meter Initiative	450	450	0	0	0	900
General Transmission Improvements - Operations and Maintenance	430	125	125	125	125	930
Starratt 138-26kV T2 and Circuit 368, 369 Addition - Protection and Controls	410	0	0	0	0	410
Georgia Street Substation T3 Addition	400	500	1,000	4,500	2,100	8,500
SJRPP T2 Addition - New 26kV Feeder Additions	400	400	1,000	200	0	2,000
Real Estate - Georgia St Substation Expansion - Property Acquisition	381	0	0	0	0	381
Solar PV - Peterson 230kV Switchyard - Protection and Controls	372	30	0	0	0	402
Circuit 830 Static Wire Replacement	368	0	0	0	0	368
Capital Tools and Equipment - UG Network and Service Centers	360	356	356	231	231	1,534
West Jax Substation Protection Improvement	350	72	0	0	0	422
Transmission Line Relay Replacement Project	345	583	349	593	349	2,217
New World 230kV Substation - Protection and Controls	320	1,550	300	30	0	2,200
Oakwood Villa Circuit 555 Feeder Addition - Distribution	313	0	0	0	0	313
New World 230kV Substation - Distribution	300	1,210	0	0	0	1,510
College Substation - Reconfiguration to Network Design	300	1,000	2,400	6,000	300	10,000
Villages North New 230kV Substation	300	500	2,000	7,000	10,000	19,800
Maxville New 230-26kV Substation	300	500	1,200	11,000	3,000	16,000
General Transmission Improvements	300	300	300	300	300	1,500
Beeghly Heights Circuit 391 New Overhead Feeder Extension	300	50	0	0	0	350
Rosselle 4kV Feeders Reconductor	300	0	0	0	0	300

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Energy Management System - Base Upgrade Project	295	130	265	130	130	950
Durbin 230-26kV Substation - Protection and Controls	275	225	1,000	200	0	1,700
West Jax 230/69kV Substation Reliability Improvement - Protection and Controls	261	107	0	0	0	368
Solar PV - Miller 230kV Switchyard - Protection and Controls	252	10	0	0	0	262
Kennedy 69-13.2kV T11 Addition - Distribution	250	150	0	0	0	400
Real Estate - New 69kV circuit 651 Grand Park to Brooklyn - Corridor Acquisition	250	250	250	0	0	750
College 13kV 135 and 174 Feeder Additions - Distribution	240	0	0	0	0	240
Point Meadows T2 Addition - Protection and Controls	236	54	0	0	0	290
Real Estate - New 138kV circuit 810 Pickettville to Grand Park corridor	230	230	0	0	0	460
Circuit 696 UG 69kV Reconductor Project	220	65	3,744	0	0	4,029
Real Estate - New Brooklyn Substation - Property Acquisition	200	1,500	300	0	0	2,000
Substation Repair and Replace Projects - Transformer	200	200	1,400	1,400	1,400	4,600
Firestone Circuit 323 and Jax Heights Circuits 315, 318 Feeder Extensions	190	4,054	0	0	0	4,244
Georgia St 170 Distribution Feeder Addition	189	200	0	0	0	389
Kennedy 69-13.2kV T11 Addition - Protection and Controls	182	13	0	0	0	195
Water St. Substation 13.2kV Switchgear Replacement	172	4,504	240	0	0	4,916
San Pablo 518 and 519 Feeder Reroute	150	3,550	0	0	0	3,700
Durbin 230-26kV Substation - Distribution	150	1,000	4,000	350	0	5,500
Center Park 26kV Feeder 204 Addition	150	225	1,910	0	0	2,285
General Protection System Improvements - Transmission	150	150	150	150	150	750
Real Estate - Durbin 230-26kV Substation - Property Acquisition	147	0	0	0	0	147
Greenland 26kV Feeder 211 Addition - Distribution	135	1,100	0	0	0	1,235
Merrill Rd T1 Replacement and 2 Feeder Breaker Additions - Protection and Controls	122	0	0	0	0	122
Greenland 206 26kV Feeder Addition	120	2,675	0	0	0	2,795
San Pablo Circuit 519 Addition	120	2,560	500	0	0	3,180
New World 230kV Substation - Distribution - Phase 2	120	300	6,990	500	0	7,910
Hartley Substation Protection Improvement	107	1,114	757	0	0	1,978
St Johns 4kV Substation Rebuild - Protection and Controls	105	0	0	0	0	105
Real Estate - New BCT SS2 Substation - Property Acquisition	100	3,000	0	0	0	3,100
E-Town - 230-26kV Substation	100	500	1,000	3,000	11,000	15,600
Water St 13.2kV Network Feeder Reconductor	100	500	500	1,000	2,000	4,100
Georgia St 13kV Substation Improvements - Protection and Controls	100	132	0	0	0	232
Real Estate - Durbin Substation 26kV - Easement Acquisition	100	100	0	0	0	200
Westlake 333 26kV Garden St Lateral Rebuild	100	0	0	0	0	100
Durbin Sub 230kV Circuit 924/932 Interconnect	100	500	1,800	100	0	2,500
SJRPP 230-26kV T2 Addition - Protection and Controls	100	25	350	50	0	525
Transmission Capacitor Bank Controls Replacement	90	0	0	0	0	90
SJRPP 230-26kV Distribution Substation - Protection and Controls	90	0	0	0	0	90
Northwest 445 Boundary Changes	85	500	0	0	0	585
Real Estate - Maxville Area 230-26kV Substation Site - Property Acquisition	80	0	0	0	0	80
Capital Tools and Equipment - Transmission and Substation Maintenance	80	80	80	80	80	400
Baymeadows Circuit 547 and Phillips Circuit 525 Reconductor	75	375	0	0	0	450

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Southside GIS 69kV Controller Replacement - Phase 2	72	72	72	73	39	328
Nocatee 230-26 kV T2 Addition - Protection and Controls	64	0	0	0	0	64
Circuit 646/679 - 6 and 7 Pole Replacement	61	375	0	0	0	436
Blount Island Substation - T1 Transformer Replacement	61	6	2,247	0	0	2,314
Real Estate - Franklin Substation - Property Acquisition	60	5,137	0	0	0	5,197
Heidelberg Materials Phase 2	60	450	0	0	0	510
Real Estate - Pickettville substation – Property Acquisition	60	200	0	0	0	260
Overhead-Underground Conversion in Neighborhoods	60	60	60	60	60	300
Electric Customer Service Response Tools and Equipment	55	55	55	55	55	275
Circuit 694 UG 69kV Reconductor Project	38	1,139	0	0	0	1,177
Real Estate - Dunn Creek Sub - Property Acquisition	30	1,265	0	0	0	1,295
Phillips Highway Substation - Bus 2 CVT Relocation	30	194	0	0	0	224
Circuit 666 UG 69kV Reconductor Project	25	1,249	0	0	0	1,274
Greenland 26kV Feeder 211 Addition - Substation	19	139	0	0	0	158
GEC 230kV Bay and Breaker Addition for Circuit 950	12	15	773	1,190	173	2,163
Real Estate - Lee Rd 69-26kV Substation Site - Property Acquisition	8	0	0	0	0	8
Circuit 696 UG 69kV Reconductor Project	6	1,087	0	0	0	1,093
Randall St T31 Transformer Replacement	6	67	2,103	0	0	2,175
Ivy Seel T1 Transformer Replacement	5	7	19	721	0	751
Hartley Rd. Substation T1 Transformer Replacement	4	2,668	0	0	0	2,672
Hartley Rd. Substation T2 Transformer Replacement	4	1,940	728	0	0	2,672
Powers Ave T1 Transformer Replacement	4	4	32	1,904	0	1,942
Georgia St T1 Transformer Replacement	4	4	32	1,835	0	1,874
Water St T1 Transformer Replacement	4	4	13	1,831	0	1,851
Real Estate - Pecan Park Area 138-26kV Substation site - Property Acquisition	2	0	0	0	0	2
Brandy Branch to Normandy 230 kV Transmission Line	0	7,000	12,000	12,000	1,000	32,000
Brandy Branch to Dinsmore 230 kV Transmission Line	0	3,000	14,000	22,000	18,000	57,000
Pecan Park 138-26kV Sub T1 and T2 Addition	0	1,815	347	1,310	579	4,051
North Jacksonville Area 138kV Transmission Loop	0	1,811	47,383	43,031	160	92,385
Greenland T6 230-138 kV 300 MVA Autotransformer replacement	0	1,000	2,000	2,000	500	5,500
Hartley T6 230-138 kV 300 MVA Autotransformer replacement	0	1,000	2,000	2,000	500	5,500
Circuit 941 and Circuit 936 Realignment Project (Brandy Branch to SJRPP)	0	1,000	1,500	1,500	500	4,500
New World Sub to Villages North Substation - New 230kV Transmission	0	800	7,000	20,000	30,200	58,000
Grand Park 138-69kV 200 MVA Auto TX addition - Substation	0	700	400	350	3,000	4,450
Franklin 138-26kV - Substation	0	600	1,000	3,000	11,000	15,600
Paxon Substation T1 Transformer Replacement	0	557	2,059	0	0	2,616
138-69kV Grand Park Substation - New	0	500	4,000	2,250	7,000	13,750
Brooklyn 69kV GIS Substation - New	0	500	2,500	2,000	10,000	15,000
East Downtown 69-13.2kV Substation - New	0	500	1,200	3,800	16,000	21,500
138kV Pickettville Substation Expansion - Substation	0	500	1,000	1,300	5,000	7,800
4kV Rehab – Distribution Projects	0	500	500	500	500	2,000
CEMI-5 Electric Distribution Betterment	0	500	500	500	500	2,000

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
69kV Circuit 651 Grand Park to Brooklyn - Transmission - New	0	500	500	400	1,400	2,800
Northshore 406 Feeder Reconductor	0	500	0	0	0	500
Starratt T2 Circuits 368 and 369 Addition	0	427	0	0	0	427
Brooklyn 472 Partial Overhead Feeder Reconductor	0	400	0	0	0	400
Mayo Sub New Underground 26kV circuit 226 Addition	0	380	100	0	0	480
College St 4kV Circuit Reconductors	0	350	950	0	0	1,300
Normandy Substation 9C7 Can Replacement	0	316	0	0	0	316
West Downtown 69-13.2kV Substation - Distribution - New	0	300	4,000	6,000	4,000	14,300
College Substation Network Feeders	0	300	1,000	3,000	200	4,500
138kV Circuit 810 Pickettville to Grand Park - Transmission - New	0	300	300	300	2,000	2,900
East Downtown 69-13.2kV Substation - Protection and Controls - New	0	275	1,252	138	35	1,700
West Downtown 69-13.2kV Substation - Protection and Controls - New	0	275	1,252	138	35	1,700
McDuff 4kV Feeder Reconductors - Distribution	0	250	2,100	0	0	2,350
Herlong Sub 69-26kV T2 Replacement	0	205	1,700	0	0	1,905
Maxville New 230kV Substation - Transmission	0	200	500	1,100	450	2,250
College Substation Reconfiguration - Protection and Controls	0	200	100	350	50	700
GEC 230kV Bay and Breaker Addition for Circuit 950 - Protection and Controls	0	190	150	250	100	690
West Downtown 69-13.2kV Substation - Transmission - New	0	150	500	1,250	100	2,000
New Brooklyn 69kV GIS Substation - Distribution - PH	0	100	500	500	2,000	3,100
Lane 679 New 69kV Reactor addition - Substation	0	100	500	100	100	800
West Jax 665 New 69kV Reactor addition - Substation	0	100	500	100	100	800
New Brooklyn 69kV GIS Substation - Protection and Controls	0	100	300	100	1,000	1,500
Maxville New 230kV Substation - Protection and Controls	0	100	265	1,000	300	1,665
Maxville 230-26kV Substation - Distribution	0	100	150	250	2,000	2,500
Circuit 601 UG 69kV Reconductor Project	0	100	57	2,904	0	3,061
Georgia St Substation - T3 Addition and T1 Replacement - Protection and Controls	0	100	50	200	50	400
138kV Pickettville Substation Expansion - Protection and Controls	0	50	100	100	200	450
Ostner 230 kV Transmission Line Interconnections	0	42	21	16	689	767
Lane 679 New 69kV Reactor addition - Protection and Controls	0	10	10	25	25	70
West Jax 665 New 69kV Reactor addition - Protection and Controls	0	10	10	25	25	70
Greenland T6 230-138kV 300MVA Auto TX replacement - Protection and Controls	0	10	10	10	50	80
Hartley T6 230-138kV 300MVA Auto TX Replacement - Protection and Controls	0	10	10	10	50	80
Future New Distribution	0	0	6,000	0	0	6,000
Future New Substation	0	0	6,000	0	0	6,000
Future New Transmission	0	0	6,000	0	0	6,000
Ostner 230kV Switchyard - Substation	0	0	1,772	3,511	27,999	33,283
Villages North 230kV Substation - Transmission - New	0	0	700	3,000	14,000	17,700
Villages North 230-26kV Substation - Distribution	0	0	500	2,000	8,000	10,500
E-Town - 230-26kV Substation - Distribution	0	0	500	1,000	4,000	5,500
Real Estate - BCT SS2 to Nocatee 230 kV - Transmission Corridor	0	0	400	400	200	1,000
Villages North New 230kV Substation - Protection and Controls	0	0	370	1,500	300	2,170
East Downtown 69-13.2kV Substation - Distribution - New	0	0	300	4,000	4,000	8,300

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Franklin 138-26kV Substation - Protection and Controls	0	0	300	500	800	1,600
E-Town - 230-26kV Substation - Protection and Controls	0	0	300	400	1,000	1,700
Ortega 4kV Feeder 7201-7202-7203 Reconductor	0	0	255	575	0	830
Franklin 138-26kV Substation - Distribution	0	0	200	1,000	2,500	3,700
Franklin Substation 138kV Interconnection	0	0	200	500	1,600	2,300
E-Town - Substation 230kV Interconnection	0	0	200	200	300	700
East Downtown 69-13.2kV Substation - Transmission - New	0	0	150	500	1,250	1,900
Grand Park Circuit 410 Reconductor	0	0	135	1,005	0	1,140
Mayo Sub 230 kV Addition - Phase 2 - Protection & Controls	0	0	125	100	350	575
Circuit 847 Zoo Pkwy Pole Replacement	0	0	79	755	0	834
Normandy Circuit 362 Feeder Reconductor	0	0	75	275	0	350
Ostner 230 kV Switchyard - Protection and Controls	0	0	60	80	1,240	1,380
Beeghly Heights Circuit 817 Substation Interconnection	0	0	10	20	250	280
Garden City Circuit 858 Substation Interconnection	0	0	10	10	190	210
Beeghly Heights Circuit 817 Substation Interconnection - Protection and Controls	0	0	10	5	5	20
Future Substation Repair and Replace Projects	0	0	0	3,000	3,000	6,000
Future Transmission Repair and Replace Projects	0	0	0	2,500	2,500	5,000
Pecan Park 138-26kV Substation - Distribution	0	0	0	500	1,700	2,200
Pecan Park 138-26kV Substation - Protection and Controls	0	0	0	275	1,252	1,527
Garden City Circuit 858 Substation Interconnection - Protection and Controls	0	0	0	10	5	15
Reserves	6,000	0	0	0	0	6,000
TRANSMISSION AND DISTRIBUTION SUBTOTAL	294,477	261,335	328,416	350,027	350,347	1,584,603
ELECTRIC OTHER						
Technology Services - Electric Projects	12,850	20,000	16,500	21,525	20,275	91,150
Capital Administrative Overhead - Electric	16,882	17,484	17,866	18,402	18,954	89,588
Fleet - Replacement - Electric	8,715	9,051	9,455	10,400	9,570	47,191
Wetland Mitigation Credits for Capital Projects - Electric	5,000	1	1	1	0	5,003
Telecom - BES MUX Replacement to SEL ICON MUX	4,327	1,877	976	916	0	8,096
Facilities - Building Upgrades - Electric	1,485	1,470	1,470	1,495	1,330	7,250
Inventory and Procurement - Commonwealth Warehouse Optimization	1,100	4,100	0	0	0	5,200
Security - Electric	1,064	800	800	800	800	4,264
Fleet - Expansion - Electric	801	474	1,787	600	600	4,263
Telecom - Fiber Repair and Replace - Electric	600	700	700	700	700	3,400
Telecom - Towers - Electric	525	1,000	1,000	1,000	1,000	4,525
Telecom - First Coast Radio Generator and Shelter Upgrades - Electric	500	500	500	500	500	2,500
Security - Fencing - Electric	350	650	650	650	650	2,950
Telecom - 48V DC Power Systems Replacement Project - Electric	270	270	270	270	270	1,350
Telecom - Licensed Microwave Upgrades - Electric	200	300	0	0	0	500
Facilities - HQ Retail Space	100	1,000	0	0	0	1,100
Laboratory Equipment Upgrades - Electric	95	0	75	75	75	320

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Electric Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Telecom - Communication Power and Test Equipment - Electric	75	100	0	0	0	175
Telecom - NMR Growth - New MCC Additions - SmartGrid - Electric	75	75	75	75	75	375
Telecom - First Coast Radio Upgrade and Radios - Electric	50	50	50	50	50	250
Utility Locate Group - Capital Equipment - Electric	50	50	50	50	50	250
Security - Fire System Sprinklers - Electric	30	200	150	150	50	580
Telecom - Motorola APX900 Radio Replacement Project	0	0	2,125	2,125	2,125	6,375
Telecom - Carrier Ethernet Replacement	0	0	2,064	1,039	1,039	4,142
Facilities - Brandy Branch Generating - Equipment Shelter	0	0	337	178	0	515
Facilities - Commonwealth - Admin Upgrades	0	0	0	8,484	4,196	12,680
Reserves	2,000	0	0	0	0	2,000
ELECTRIC OTHER SUBTOTAL	57,145	60,152	56,901	69,484	62,309	305,991
ELECTRIC GRAND TOTAL	429,768	553,273	768,039	743,452	480,104	2,974,637

JEA
Analysis of Proposed FY 2025/26 Water System & Wastewater System Operating Budget
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Operating Revenues						
Water & Sewer Revenues	\$519,149	\$338,187	\$516,883	574,056	\$54,907	10.58%
Investment Income	5,542	3,730	5,823	6,947	1,405	25.35%
Capacity & Extension Fees	82,477	47,251	80,855	91,190	8,713	10.56%
Other Revenues	26,460	38,528	74,575	86,856	60,396	228.25%
Total Operating Revenues	\$633,628	\$427,696	\$678,136	\$759,049	\$125,421	19.79%
Operating Expenditures						
Operating & Maintenance	\$263,484	\$172,182	\$268,975	\$292,300	\$28,816	10.94%
Uncollectibles	1,090	544	908	1,033	-57	-5.23%
Emergency Contingency	0	0	0	0	NA	NA
Total Operating Expenses	\$264,574	\$172,726	\$269,883	\$293,333	\$28,759	10.87%
Operating Income	\$369,054	\$254,970	\$408,254	\$465,716	\$96,662	26.19%
Non-Operating Revenues/(Expenses)						
Debt Service	-\$136,225	-\$88,075	-\$135,762	-\$161,995	-\$25,770	18.92%
Interlocal Payments	-3,743	-3,753	-3,753	-3,952	-209	5.58%
Capacity Fee Transfer	-82,477	-47,251	-80,855	-91,190	-8,713	10.56%
Operating Capital Outlay	-75,861	-23,000	-51,000	-138,810	-62,949	82.98%
Renewal & Replacement Fund	-31,032	-20,748	-31,122	-32,067	-1,035	3.34%
Contribution to City's General Fund	-39,716	-24,061	-39,716	-37,702	2,014	-5.07%
Total Non-Operating Revenues/(Expenses)	-\$369,054	-\$206,888	-\$342,208	-\$465,716	-\$96,662	26.19%
Surplus/(Deficit)	\$0	\$48,082	\$66,046	\$0	\$0	
Water Sales (kGals)	40,882,040	26,376,221	40,591,205	42,458,252	1,576,212	3.86%
Sewer Sales (kGals)	37,265,046	23,844,666	36,687,390	38,253,941	988,895	2.65%
Number of Accounts	757,140	760,066	764,632	779,848	22,708	3.00%

JEA
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
Revenue and Expense Variance Overview - Water & Wastewater System

	<u>\$ Change</u> <u>(000s)</u>	<u>% Change</u>
Revenues:		
Water & Sewer Revenues	\$54,907	10.58%
The increase is due to a rate increase effective October 1, 2025, that will raise the basic monthly charge 5.26 % from \$29.10 to \$30.63 and the charge per kgal (1,000 gallons) 4.28% from \$40.62 to \$42.36 and a forecasted revenue growth rate of 4%. The rate increase was approved by the JEA Board on March 25, 2025.		
Investment Income	\$1,405	25.35%
The increase is due to projected higher cash balances and in FY 2025/26.		
Capacity & Extension Fees	\$8,713	10.56%
The increase is due to increases of \$7,602,449 in Sewer & Reclaimed Capacity & Extension fees due to projected growth of 12% in FY 2025/26 and \$1,111,219 in Water Capacity & Extension fees due to projected growth of 5% in FY 2025/26.		
Other Revenues	\$60,396	228.25%
The increase is primarily due to the carryover of \$62,665,407 in projected FY 2024/25 surplus and \$1,548,512 in Inventory Carrying Charge which is the charge to the Electric System for buying and holding inventory due to increases inventory levels. The increase is partially offset by decreases of \$2,037,193 in Rental Income due to the Electric System no-longer paying rent to the Water System for the old headquarters, customer service center, and parking garage, and \$2,128,757 in Dumping due to moving this revenue out of this budget line and into the Water & Sewer Revenues budget line.		
Expenses:		
Operating & Maintenance	\$28,816	10.94%
The increase is primarily due to a \$17,213,222 increase in Other Services and Charges, \$6,451,506 in Salaries, \$5,071,400 in Supplies and Materials, \$1,600,000 in Operating Reserves and \$1,552,401 in Expense Credits.		
(DETAILED BREAKOUT PROVIDED ON THE O&M SCHEDULE AND EXPENDITURE VARIANCE OVERVIEW)		

Non-Operating Revenues/(Expenses):**Debt Service****-\$25,770 18.92%**

The increase is due to increases in scheduled principal and interest payments of \$21,381,828 for existing debt and an increase in debt service payments of \$6,238,139 for a projected new debt issuance of \$397 million. The increase is partially offset by a decrease of \$1,850,138 in variable rate debt financing costs and swap expenses.

Capacity Fee Transfer**-\$8,713 10.56%**

The increase is due to increases of \$7,602,449 in Sewer & Reclaimed Capacity & Extension fee growth and \$1,111,219 in Water Capacity & Extension fee growth.

Operating Capital Outlay**-\$62,949 82.98%**

The increase is due to the carryover of \$62,665,407 in projected FY 2024/25 surplus.

Contribution to City's General Fund**\$2,014 -5.07%**

The decrease is based on the calculation of the allocation using audited revenue amounts which decreased the allocation percentage from 29% to 27%.

JEA
Analysis of Operating and Maintenance Expense
Approved FY 2024/25 to Proposed FY 2025/26
Water & Wastewater System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Salaries	\$83,350	\$63,289	\$91,710	\$89,802	\$6,452	7.74%
Employee Benefits	37,321	23,863	37,199	39,289	1,968	5.27%
Incentive Pay	0	0	0	0	NA	NA
Supplies & Materials	22,855	16,388	27,173	27,927	5,072	22.19%
Other Services & Charges	142,510	90,994	143,704	159,723	17,213	12.08%
Contracts and Contingencies	0	30	30	0	NA	NA
Purchased Water & Treatment	53	28	45	55	2	3.77%
Insurance	4,943	3,666	4,692	5,686	743	15.03%
Operating Reserves	0	0	0	1,600	1,600	100.00%
Interest on Customer Deposits	870	-97	193	824	-46	-5.29%
Expense Credits	-10,695	-7,563	-11,259	-9,143	1,552	-14.51%
Transfers to WIP Salaries	-12,940	-14,445	-18,886	-16,886	-3,946	30.49%
Transfers to WIP Emp. Benefits	-4,783	-3,971	-5,627	-6,577	-1,794	37.51%
Total O & M Expense	\$263,484	\$172,182	\$268,975	\$292,300	\$28,816	10.94%

JEA
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
Expenditure Variance Overview - Water & Wastewater

	\$ Change	% Change
	(000s)	
Operating & Maintenance		
Salaries	\$6,452	7.74%
<p>The increase is mostly due to assumed pay increases of \$2.8 million (4%) for Appointed, International Brotherhood of Electrical Workers (IBEW), Jacksonville Supervisors Association (JSA), American Federation of State, County and Municipal Employees (AFSCME), and the Laborers' International Union of North America (LIUNA) and \$458,000 (5%) for Professional Employees Association employees. There is an increase of \$1.9 million due a decreased projection for employee turnover based on historical data. The number of authorized positions for the Water System was increased by a net of 8 positions from 784 to 792 in the FY 2025/26 budget (13 were moved from Electric to Water and 5 were moved from Water to Electric with a net increase in Salaries of \$1,296,028).</p>		
Employee Benefits	\$1,968	5.27%
<p>The increase is due to increases of \$744,849 in Health Insurance, \$724,659 in Pension Contributions for defined benefit pension participants due to salary increases, \$643,725 in Project transfers - Benefits due to the Defined Contribution budget being contained in this budget line which increases as new employees are hired and salaries increase, and \$222,000 in Terminal Leave based on prior year actuals. The increase is partially offset by a decrease of \$665,694 in Other Post Employment Benefits due to lower costs for claims.</p>		
Supplies & Materials	\$5,072	22.19%
<p>The increase is primarily due to increases of \$3,655,732 in Chemicals and Gases due to price increases for essential chemicals as well as overall system growth and \$1,388,691 in Direct Purchases due to price increases and increased purchases of consumables, supplies, sand, rock, and replacement items to maintain the various water grids.</p>		
Other Services and Charges	\$17,213	12.08%
<p>The increase is primarily due to increases of \$4,510,072 in Utilities due to increased rates along with increased consumption, \$3,524,652 increase in Industrial Services for well and tank cleaning, valve inspections, a comprehensive flow metering program, cleaning wastewater treatment facilities, and asphalt, \$3,200,000 in Intercompany Charges for shared services provided by the Electric system and charges for Fleet Services, \$2,433,740 increase in Professional Services for services such as well testing, a corrosion control study, consulting and regulatory compliance, and \$1,562,763 in Environmental Services due to increased prices for hauling and disposal services.</p>		
Operating Reserve	\$1,600	100.00%
<p>There was no budget for Operating Reserve in FY 2024/25.</p>		

JEA
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
Expenditure Variance Overview - Water & Wastewater

	<u>\$ Change</u>	<u>% Change</u>
Operating & Maintenance	(000s)	
Expense Credits	\$1,552	30.49%
The decrease is due to a decrease of \$2,729,976 in Capitalized Administrative Overhead, which was partially offset by increases of \$715,500 Miscellaneous Expense Credits for eligible water conservation rebates and \$387,590 Motor Pool costs allocated to the Water System.		

JEA
Analysis of FY 2025/26 Proposed Capital Budget
Water & Wastewater System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Capital Funds						
Renewal & Replacement Deposits	31,032	20,748	31,122	32,067	1,035	3.34%
Operating Capital Outlay	75,861	23,000	51,000	138,810	62,949	82.98%
Capacity Fees	82,477	47,251	80,855	91,190	8,713	10.56%
Debt	\$377,154	\$181,334	\$368,824	\$311,810	-65,344	-17.33%
Other Proceeds	0	26,267	26,267	0	NA	NA
Total Capital Funds	<u>\$566,523</u>	<u>\$298,600</u>	<u>\$558,068</u>	<u>\$573,877</u>	<u>\$7,354</u>	<u>1.30%</u>
Capital Projects						
Water	\$196,914	\$97,589	\$193,992	\$127,274	-\$69,640	-35.37%
Sewer	330,905	176,208	313,462	411,728	80,823	24.42%
Other	38,704	24,803	50,614	34,875	-3,829	-9.89%
Total Capital Projects	<u>\$566,523</u>	<u>\$298,600</u>	<u>\$558,068</u>	<u>\$573,877</u>	<u>\$7,354</u>	<u>1.30%</u>
Surplus/(Deficit)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	

Note: A Detailed listing of JEA's 5-Year Capital Improvement Plan can be seen following this schedule.

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
WATER						
Galvanized Pipe Replacement - Program	13,828	13,303	18,927	19,727	20,000	85,784
Water Meters - AMI Conversion	13,800	13,800	8,000	0	0	35,600
Oakridge Water Treatment Plant - Upgrades	8,047	0	0	0	0	8,047
Royal Lakes Water Treatment Plant Upgrades	6,120	12,887	2,746	0	0	21,753
Water Treatment Plant - Large Capital Improvements	6,000	6,187	14,792	31,313	29,459	87,751
Grid - Cost Participation - New - Water	5,555	2,000	2,000	2,000	2,000	13,555
Water Delivery System	5,500	5,500	6,500	6,500	6,500	30,500
JP - COJ - South Grid - University Blvd Phase 2 - Commerce St to Baywood Terrace - Water	4,439	409	0	0	0	4,848
SIPS - Greenland - Southside Blvd - Deerwood 3 to Greenland - Water	4,122	0	0	0	0	4,122
Cecil Commerce Center - Well 4	4,064	0	0	0	0	4,064
Cisco Dr - Westlake Water Treatment Plant to Garden St - Transmission - New - Water	3,622	0	0	0	0	3,622
JP - Joint Participation Projects - Water	2,848	5,291	5,700	700	2,500	17,038
Water Purification Demonstration Facility	2,822	0	0	0	0	2,822
Water Meters - Large Water Meter Replacement	2,600	2,700	2,800	2,900	3,000	14,000
Water Meters - Replacement	2,500	2,600	2,700	2,800	2,900	13,500
Estuary - 2023-0673 Ranger Station Roadway and Infrastructure - Water	2,338	0	0	0	0	2,338
Water Meters - Growth	2,300	2,400	2,500	2,600	2,700	12,500
SIPS - Greenland Water Treatment Plant - Ground Storage Tank No 3 and Intertie Station	2,194	0	0	0	0	2,194
Westlake Water Treatment Plant - Expansion from 3 to 7 MGD	2,081	1,985	9,857	15,052	1,426	30,401
JP - COJ - Collins Rd Force Main - Blanding to Pine Verde - Water	2,071	0	0	0	0	2,071
Main Extensions and Taps – Water	2,000	2,000	2,000	2,000	2,000	10,000
JP - COJ - Chaffee Rd Normandy to Crystal Springs - Water	1,929	5,665	2,547	0	0	10,141
LDP Program - JP - JTA - 8th St Water Main Replacement - Mt Herman St to Boulevard St	1,649	0	0	0	0	1,649
JP - COJ - Ricker Rd-Old Middleburg to Morse Ave - Water Main	1,586	1,118	0	0	0	2,704
JP - COJ - Cecil Commerce Center - Logistics Lane - Water Main	1,469	0	0	0	0	1,469
Nassau - William Burgess - West Nassau Water Reclamation Facility to SR 200 - Water	1,366	3,872	0	0	0	5,238
Water Plant Capital - Renewal & Replacement	1,340	1,340	1,340	1,340	1,340	6,700
JP - FDOT - SR10 Beaver St at Chaffee Rd - Water	1,318	0	0	0	0	1,318
North Grid THM Mitigation Project	1,200	5,000	15,300	5,307	135	26,941
Wildlight Water Treatment Plant - New 2.25 MGD Plant	1,142	3,951	9,666	2,512	0	17,270
Well Rehabilitation and Replacement Program	1,104	2,298	3,009	3,129	3,255	12,795
Fairfax St and Norfolk Southern Railroad Crossing - Water Main - Segment 1	1,024	3,533	0	0	0	4,558
SWDE - Arlington East - Purification Facility	1,000	9,000	4,500	50,000	70,000	134,500
JP - JTA – South Grid – University Blvd – Los Santos Way to Commerce St - Water	958	10	0	0	0	968
Christobel Septic Tank Phase Out - Water Main Replacement	896	1,697	1,073	273	0	3,940
Ridenour Water Treatment Plant - Well 8	851	0	0	0	0	851
LDP Program - Water Transmission Replacement	786	1,987	2,000	2,000	2,000	8,772
Wildlight - 2024-2687 Pod 4 - Phase 1 - Water	758	0	0	0	0	758
Wildlight - 2023-4018 Wildlight Parkway - Phase 1 - Water	687	0	0	0	0	687
Beacon Hills Water Treatment Plant - Rehabilitation	561	872	5,740	4,859	0	12,032
Well Field Renewal & Replace	500	500	500	500	500	2,500

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Norwood Water Treatment Plant - Well 1 Investigation and Rehabilitation	382	0	0	0	0	382
JP - COJ - Lonestar Rd Bridge Water Main Replacement - Water	364	0	0	0	0	364
Water Treatment Plant Reservoir Renewal & Replace	350	350	350	350	350	1,750
JP - COJ - Ellis Road - Highway Av to Harrold Av - Water	325	0	0	0	0	325
Real Estate - Oakridge Backup Well Site - Property Acquisition	320	0	0	0	0	320
Small Diameter Pipe Replacement - Group 1 - McConihe and 8th St	276	0	0	0	0	276
JP - COJ - Cedar Point Rd Bridge 724129 at Gate Rd Relocation - Water	248	0	0	0	0	248
Water Treatment Plants - Sodium Hypochlorite Storage Tank Upgrades	200	200	200	200	200	1,000
SWDE - Cedar Bay Purification Facility	200	200	200	200	200	1,000
Westlake Water Treatment Plant - Well 4 and Raw Water Main	197	0	0	0	0	197
2023-0725 Seaton Creek - Phase 4 - Water	192	0	0	0	0	192
H2O Purification Center - Aquifer Recharge Well	192	0	0	0	0	192
JP - COJ - Harts Rd - Turtle Creek Dr S to Bertha St - Water Main Replacement	188	60	0	0	0	248
JP - FDOT - SR21 - Wilson Blvd to Roosevelt Blvd - Water Main Replacement	149	0	0	0	0	149
SWDE - Regional Aquifer Recharge Facilities	100	200	2,000	15,000	15,000	32,300
JP - Nassau - William Burgess Blvd - US 17 to Miner Rd - New - Water	96	0	0	0	0	96
South Grid - Intertie between Bartram Repump and Racetrack Rd - Water	85	0	0	0	0	85
JP - COJ - McCoys Creek - Cherokee St to St Johns River - Water	84	0	0	0	0	84
San Jose Blvd - Water Main Rehabilitation - Transmission	63	0	0	0	0	63
JP - FDOT - I95 and MLK Interchange - Water Main Replacement	45	0	0	0	0	45
Real Estate - North Grid - Downtown Water Treatment Plant - Property Acquisition	31	0	0	0	0	31
JP - SJC - CR210 - S Hampton to Ashford Mills - Distribution - Water	28	0	0	0	0	28
Southeast Water Treatment Plant - Well 3 Rehabilitation	22	0	0	0	0	22
JP - COJ - Old Middleburg Rd - 103rd St to Country Mill Ln - Phase 1 - Relocate - Water Main	20	0	0	0	0	20
Ridenour Water Treatment Plant - Well 1 Rehabilitation	20	0	0	0	0	20
Ridenour Water Treatment Plant - Well 3 Rehabilitation	20	0	0	0	0	20
Martin Luther King - Fairfax to Brentwood - Water Main Replacement	15	0	0	0	0	15
Community Hall Water Treatment Plant - Well 5 Rehabilitation	15	0	0	0	0	15
RiverTown Water Treatment Plant - New 4.7 MGD MDF	15	0	0	0	0	15
JP - FDOT - University Blvd W (SR109) - San Jose (SR13) to I-95	14	0	0	0	0	14
JP - FDOT - SR212 (US90/Beach Blvd) Southside Blvd to Eve Dr - Water Main Replacement	11	0	0	0	0	11
JP - Nassau - Chester Rd - David Hallman to Pages Dairy Rd - Water	10	0	0	0	0	10
Bartram Augmentation Well	10	0	0	0	0	10
JP - FDOT - SR115 Southside Blvd at Deerwood Park Blvd	5	0	0	0	0	5
Real Estate - Oakridge Replacement Well Site - Property Acquisition	4	0	0	0	0	4
JP - FDOT - JTB Blvd at Kernan Blvd - Water Main Replacement	1	0	0	0	0	1
Southeast Water Treatment Plant - Well 4	0	524	1,562	0	0	2,086
Fairfax St to Kings Rd Crossing - Water Main (Segment 3)	0	367	966	1,359	0	2,692
Southeast Water Treatment Plant - Ground Storage Tank	0	62	3,407	2,033	1,048	6,550
Lovegrove Water Treatment Plant - Electric System Upgrade	0	60	4,669	2,023	0	6,752
LDP - Program - McDuff - Olga to Park Water Main	0	0	2,511	0	0	2,511
Talleyrand Water Main Replacement: Jessie to 8th	0	0	465	2,700	2,557	5,722
Brierwood Water Treatment Plant - Rehabilitation	0	0	460	758	3,048	4,267

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Fairfax St to MLK Crossing - Water Main (Segment 2)	0	0	433	963	3,608	5,004
Ft Caroline Rd - McCormick Rd to Fulton Rd - Distribution - New - Water	0	0	179	805	1,303	2,286
North Grid - Downtown Water Treatment Plant	0	0	0	750	5,250	6,000
North Grid - Main St - Cole Rd to Elizabeth Ln - Water	0	0	0	300	1,500	1,800
North Grid - Rental Car Lane - Owens Rd to Pecan Park Rd N - Water	0	0	0	240	680	920
South Grid - Baymeadows Rd - Brierwood Rd to Craven Rd W - Water	0	0	0	190	550	740
South Grid - CR210 - St Johns Pkwy to Leo Maguire Pkwy - Water	0	0	0	100	500	600
SIPS - Ridenour - Cortez to Ridenour Water Treatment Plant - New - Water	0	0	0	0	1,500	1,500
SIPS - Oakridge - Saints Rd - St Johns Bluff to Oakridge Water Treatment Plant - Water	0	0	0	0	1,100	1,100
Reserves	2,000	0	0	0	0	2,000
WATER SUBTOTAL	127,274	113,927	141,598	183,483	188,108	754,390
SEWER						
Buckman Water Reclamation Facility - Biosolids Conversion - Process Facility with Dual Dryers	88,038	53,757	16,052	22,448	0	180,295
Blacks Ford Water Reclamation Facility - Expansion from 6 to 12 MGD	60,301	71,133	68,655	33,405	0	233,495
Arlington East Water Reclamation Facility Upgrades - Influent Structure	24,375	34,523	39,524	4,809	0	103,232
Monterey Water Reclamation Facility Improvements - Phase 2	17,938	6,400	170	0	0	24,508
Arlington East Water Reclamation Facility – Reclaimed Water and Disinfection System Upgrades	11,819	53,010	73,195	43,515	0	181,539
Arlington East - 8751 Bayleaf Dr - Class III/IV - Interim Upgrade	10,300	2,119	0	0	0	12,419
Ridenour Water Treatment Plant - Storage and Repump - Reclaim	10,020	1,755	0	0	0	11,775
Northwest Water Reclamation Facility - 3.0 MGD	9,587	45,778	60,813	60,261	10,662	187,101
SWDE - Arlington East Deep Injection Disposal Well	9,364	0	0	0	0	9,364
Buckman Water Reclamation Facility - Biosolids RAW Sludge Holding Tank Restoration	8,621	14,796	12,114	514	0	36,044
JP - SJC - Greenbriar Rd - Longleaf Pine Pkwy to Greenbriar Estates Dr - Transmission - Reclaim	7,472	195	195	0	0	7,862
Mandarin Water Reclamation Facility - Influent Piping Modifications	7,447	834	0	0	0	8,281
Buckman Water Reclamation Facility - Aeration Basin Air Header and Diffuser Replacement	7,129	7,131	7,839	0	0	22,099
Pumping Stations - Capital Equipment Replacement	7,000	7,000	7,000	7,000	7,000	35,000
Water Reclamation Facilities - Capital Equipment Replacement	5,500	5,500	5,500	5,500	5,500	27,500
Greenbriar Rd - Longleaf Pine Pkwy to Spring Haven Dr - Transmission - Reclaim	5,463	117	0	0	0	5,580
JP - Joint Participation Projects - Sewer	5,400	5,400	5,400	400	2,000	18,600
Grid - Cost Participation - New - Force Main	4,895	2,000	2,000	2,000	2,000	12,895
Sewer Collection System Renewal & Replace	4,500	4,500	4,500	4,500	4,500	22,500
Cahoon Rd – Hickory Hill Pump Station to Lenox Ave Force Main Replacement	4,384	200	0	0	0	4,584
Sewer Collection System Trenchless Renewal & Replace	4,300	4,300	4,300	4,300	4,300	21,500
Small Diameter - Force Main Replacement	4,000	4,000	11,000	11,000	11,000	41,000
Monterey - 7732 Merrill Rd & 2530 Mayapple - Pump Station Upgrades	3,958	0	0	0	0	3,958
Evergreen Ave and 45th St E-Oakwood St to 47th St S - Force Main	3,861	0	0	0	0	3,861
Manhole Inspection, Prioritization, and Rehabilitation or Replacement	3,600	3,700	3,800	3,900	4,000	19,000
Blacksford Water Reclamation Facility to Veterans Pkwy - Transmission - Reclaim	3,581	1,968	0	0	0	5,549
Wastewater Large Capital Improvements	3,427	2,900	6,100	10,300	12,600	35,327
JP - COJ - Cecil Commerce Center - Logistics Lane - Pump Station	3,118	0	0	0	0	3,118
Pump Station Upgrades for Mandarin Water Reclamation Facility Influent Upgrades	3,113	0	0	0	0	3,113

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Nocatee North - Reclaim Water Storage Tank	2,902	6,559	0	0	0	9,460
JP - COJ - Cecil Commerce Center - Logistics Lane - Force Main	2,746	0	0	0	0	2,746
Buckman Water Reclamation Facility - Biosolids Facility Rehabilitation	2,733	0	0	0	0	2,733
JP - COJ - Old Middleburg Rd - Hazel Lake Drive to Argyle Forest Blvd - New - Force Main	2,595	1,711	0	0	0	4,305
Estuary - 2023-0673 Ranger Station Roadway and Infrastructure - Reclaim	2,563	0	0	0	0	2,563
Main Extensions and Taps - Sewer	2,500	2,500	2,500	2,500	2,500	12,500
LDP Program - South Shores Sub-Aqueous Force Main Rehabilitation	2,462	0	0	0	0	2,462
Grid - Cost Participation - New - Reclaim	2,068	2,000	2,000	2,000	2,000	10,068
Southwest - POW MIA Memorial Pkwy - Normandy Blvd to Parkland MPS - Force Main	2,005	353	0	0	0	2,359
Small Diameter Iron and Cement Gravity Main Renewal & Replace	2,000	2,000	5,000	5,000	5,000	19,000
ARV Inspection, Prioritization, and Rehabilitation or Replacement	2,000	2,000	2,000	2,000	2,000	10,000
Parental Home and Barnes - Lofberg Dr Pump Station to Santa Monica Blvd S - Force Main	1,970	0	0	0	0	1,970
Estuary - 2023-0673 Ranger Station Roadway and Infrastructure - Sewer	1,800	0	0	0	0	1,800
JP - COJ - Harts Rd - Turtle Creek Dr S to Bertha St - Sewer Main Replacement	1,747	160	0	0	0	1,907
JP - COJ - Chaffee Rd - Normandy Blvd to Crystal Springs Rd - Sewer	1,616	2,062	1,300	0	0	4,978
SCADA RTU and Control Panel Upgrades	1,500	1,500	1,500	1,500	1,500	7,500
Liberty Trunk Sewer Rehabilitation	1,299	993	0	0	0	2,292
LDP Program - Large Diameter CIPP	1,200	3,007	1,460	1,500	1,500	8,667
LDP Program - Ductile Iron Force Main Replacement	1,172	1,500	1,540	3,000	3,000	10,212
RiverTown - New Storage and Pumping System - Reclaim	1,156	8,546	3,733	0	0	13,436
Real Estate - Estuary - Reclaim Water Storage and Repump - Property Acquisition	1,142	0	0	0	0	1,142
Buckman Water Reclamation Facility - Primary Tank Chain and Flight Replacement	1,123	0	0	0	0	1,123
Buckman Water Reclamation Facility - Biosolids Process Renewal and Replacement	1,100	1,100	1,100	740	740	4,780
Herschel St. 12in Force Main Replacement	1,045	1,659	0	0	0	2,705
Mandarin Water Reclamation Facility - Switchgear Control Upgrade	1,000	717	0	0	0	1,717
SEQ to Gate Parkway - Transmission - New - Reclaim	1,000	1,000	2,050	0	0	4,050
2022-4048 Villages of Westport Offsite Force Main - Sewer	923	0	0	0	0	923
SWDE - Buckman Water Reclamation Facility	870	-415	3	0	0	458
Cleveland Ave - Force Main Crossing Replacement	828	0	0	0	0	828
Monument Rd - Arlington East Water Reclamation Facility to St Johns Bluff Rd - Transmission - New - Reclaim	758	4,608	7,390	0	0	12,756
LDP Program - McMillan St Pump Station Effluent Piping - Force Main Replacement	691	0	0	0	0	691
Wildlight - 2023-4018 Wildlight Parkway Phase 1 - Reclaim	666	0	0	0	0	666
Wildlight - 2024-2687 Pod 4 Ph 1 - Reclaim	666	0	0	0	0	666
JP - COJ - Ricker Rd-Old Middleburg to Morse Ave - Replacement - Force Main	636	0	0	0	0	636
JP - COJ - Cedar Point Rd Bridge 724129 at Gate Rd Relocation - Sewer	578	0	0	0	0	578
Ponte Vedra Water Reclamation Facility - Improvements	560	11,062	14,519	7,057	0	33,199
Wildlight - 2023-4018 Wildlight Parkway Phase 1 - Sewer	522	0	0	0	0	522
Wastewater Odor Control - All Plants and Pump Stations	500	500	500	500	500	2,500
Southwest Water Reclamation Facility - Expansion to 18 MGD	500	6,450	13,000	36,000	32,000	87,950
Nassau - Wildlight - Storage and Repump - Reclaim	500	4,500	15,000	0	0	20,000
Nassau - Chester Rd - Nassau Water Reclamation Facility to Heron Isles Pkwy - Force Main	450	1,275	1,275	0	0	3,000
Nocatee South RW Storage Tank - Reclaim	400	2,000	5,600	0	0	8,000
Davis - Gate Pkwy to RG Skinner - Transmission - Reclaim	388	0	0	0	0	388

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Southwest Water Reclamation Facility - Expansion to 16 MGD	384	0	0	0	0	384
Real Estate - Nassau Regional - SR200 West of I-95 for Storage Tank and Boosters - Property Acquisition	378	0	0	0	0	378
Lorain St 8in Force Main Replacement	373	0	0	0	0	373
Nassau Regional Water Reclamation Facility - Expansion to 3 MGD	359	0	0	0	0	359
JP - FDOT - SR10 Beaver St at Chaffee Rd - Sewer	354	0	0	0	0	354
Monterey - 5838 Pompano - Class III/IV - Pump Upgrade	274	0	0	0	0	274
SCADA Renewal & Replace	268	268	268	268	268	1,340
Monterey - 8043 Carlotta Rd - Class III/IV - Pump Upgrade	261	3,518	367	0	0	4,146
Southwest - Chaffee Rd S - Crystal Springs Rd - Force Main	250	525	2,700	26	0	3,500
Arlington East Water Reclamation Facility - Force Main from Arlington East to University Blvd	244	0	0	458	8,272	8,974
Mandarin - 106 Twin Creeks - Class III/IV - Booster Pump Station	241	0	0	0	0	241
JP - COJ - Lonestar Rd Bridge Force Main Replacement - Sewer	232	0	0	0	0	232
Nassau - Chester Rd - Nassau Water Reclamation Facility to Heron Isles Pkwy - Reclaim	200	1,400	2,000	3,600	0	7,200
Buckman Water Reclamation Facility - Influent Pump Station Modifications	200	659	9,373	561	0	10,792
SWDE - Arlington East Purification Facility - Deep Injection Disposal Wells	185	2,100	1,000	14,300	19,000	36,585
Nassau Regional Water Reclamation Facility - Effluent Management	153	0	0	0	0	153
JP - COJ - Ellis Road - Highway Av to Harrold Av - Sewer	116	0	0	0	0	116
Waste Water Pumping Station Safety Improvements - Guard Rail Installation	100	100	100	100	100	500
JP - COJ - Six Mile Bridge and Utilities Replacement	96	2,357	0	0	0	2,453
District 2 - Woodley Pump Station Repair and Replace	86	0	0	0	0	86
JP - Nassau - William Burgess Blvd - US 17 to Miner Rd - New - Force Main	75	0	0	0	0	75
SWDE - Planning, Zoning, and Land Acquisition	65	0	0	0	0	65
Reuse Delivery Renewal & Replace	55	55	55	55	55	275
JP - SJC - CR210 - South Hampton to Ashford Mills - Transmission - Reclaim	54	0	0	0	0	54
Manhole SCADA Renewal & Replace	50	50	50	50	50	250
Diesel-driven Backup Pump Renewal & Replace	50	50	50	50	50	250
Reuse Facility - Capital Equipment Replacement	50	50	50	50	50	250
JP - COJ - McCoys Creek - Cherokee St to St Johns River - Sewer	50	0	0	0	0	50
JP - Nassau - Chester Rd - David Hallman to Pages Dairy Rd - Reclaim	34	0	0	0	0	34
JP - SJC - CR210-S Hampton to Ashford Mills - Transmission - Force Main	30	0	0	0	0	30
JP - Nassau - Chester Rd - David Hallman to Pages Dairy Rd - Force Main	24	0	0	0	0	24
Rivertown - Reclaim Water Booster Pump Station	20	0	0	0	0	20
JP - COJ - Collins Rd Force Main - Blanding to Pineverde - Sewer	9	0	0	0	0	9
Mandarin Water Reclamation Facility - Sludge Holding Tanks Rehabilitation	7	0	0	0	0	7
Arlington East - Biosolids Force Main - St Johns River Crossing University Blvd to Kennedy Generating	5	3,123	12,167	3,034	0	18,329
JP - FDOT - 103rd St (SR134) - Firestone to Wesconnett - Sewer Main Improvements	2	0	0	0	0	2
LDP - JP - FDOT - CIPP Stuart Street Sewer Rehabilitation at I95 and MLK Interchange	1	0	0	0	0	1
Arlington East - 8331 Princeton Sq - Class III/IV - Pump Upgrade	0	2,683	3,278	0	0	5,961
Mandarin Water Reclamation Facility - River UV Replacement	0	454	7,405	9,967	220	18,046
Arlington East - Deerwood Pk - Burnt Mill to JTB - Force Main	0	400	1,000	1,000	0	2,400
Arlington East - Biosolids Force Main from Kennedy Generating to Buckman	0	14	4,071	2,811	0	6,895
Nassau Regional - SR200 West of I-95 RW Storage Tank and Booster Pump Station - Reclaim	0	10	1,026	2,663	6,960	10,658
Arlington East Water Reclamation Facility - Biosolids Pump Station Rehabilitation	0	5	252	4,989	1,804	7,050

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Mandarin Water Reclamation Facility - Sand Filters Rehabilitation	0	0	5,589	4,361	0	9,950
Buckman Water Reclamation Facility - Primary Clarifiers 1-8 Structural Rehabilitation	0	0	2,729	143	0	2,872
SWDE - Cedar Bay Deep Injection Disposal Well	0	0	1,500	19,500	1,300	22,300
District 2 - Wingate Pump Station	0	0	944	459	0	1,403
District 2 - Natalie Pump Station	0	0	921	472	0	1,393
Buckman Water Reclamation Facility -1636 Talleyrand Av - Class III/IV	0	0	823	2,053	6,311	9,187
Southwest - 13437 Parkland - Class III/IV Pump Upgrade	0	0	425	75	0	500
Nassau - Radio Av - 3 Mgal Storage and Pumps - Reclaim	0	0	400	4,600	10,000	15,000
North Estuary - Storage and Repump - Reclaim	0	0	200	5,500	10,300	16,000
Nassau Regional Water Reclamation Facility - Storage and Pumps - Reclaim	0	0	200	2,000	7,800	10,000
South Paseo Dr – E Paseo to Princeton Sq - Force Main	0	0	200	300	1,700	2,200
LDP Program - District 2 - Capper Rd - Meadowlea Dr to Lem Turner - Force Main	0	0	45	196	310	550
LDP Program - Busch Dr - Balmoral Dr to Harts Rd - Transmission - Force Main	0	0	30	600	183	813
Greenland Water Reclamation Facility - Expansion to 8 MGD	0	0	0	714	5,592	6,306
Nassau Regional Water Reclamation Facility - Expansion to 4 MGD	0	0	0	439	2,925	3,364
District 2 - New Berlin Rd - Yellow Bluff Rd to Eastport Rd - New - Force Main	0	0	0	400	2,000	2,400
District 2 - Yellow Bluff Rd - New Berlin Rd to Victoria Lakes - Transmission - New - Force Main	0	0	0	400	900	1,300
US-1 - Twin Creeks MPS to Alphons St - Transmission - Force Main	0	0	0	300	2,500	2,800
Lenox Ave - Fouraker Rd to Palisades Dr - Distribution - New - Force Main	0	0	0	257	2,140	2,397
CR210 - Twin Creeks to Russell Sampson Rd - Transmission - Reclaim	0	0	0	90	1,100	1,190
Southwest - Morse Ave Booster	0	0	0	50	1,160	1,210
Russell Sampson Rd - St Johns Pkwy to CR210 - Transmission - Reclaim	0	0	0	41	600	641
Nassau - East - Storage and Repump - Reclaim	0	0	0	0	500	500
SWDE - Nassau Regional Water Reclamation Facility	0	0	0	0	350	350
SWDE - Monterey Water Reclamation Facility	0	0	0	0	200	200
Reserves	7,000	0	0	0	0	7,000
SEWER SUBTOTAL	411,728	420,183	468,845	362,579	209,001	1,872,336
WATER OTHER						
Technology Services - Water Projects	8,000	8,000	8,000	12,250	12,250	48,500
Capital Administrative Overhead - Water	7,677	8,245	8,620	8,878	9,145	42,565
Fleet - Replacement - Water	7,566	7,760	7,862	7,698	8,117	39,003
Facilities - Generators - Water	3,328	2,593	3,277	3,283	3,052	15,533
Facilities - Building Upgrades - Water	2,285	2,255	2,285	2,105	2,105	11,035
Laboratory - IP Sensor Technology Deployment	1,252	0	0	0	0	1,252
Fleet - Expansion - Water	1,161	1,770	892	500	500	4,823
Security - Water	800	800	800	800	800	4,000
Telecom - Fiber Repair and Replace - Water	500	500	700	700	700	3,100
Security - Fencing - Water	500	700	600	600	600	3,000
Laboratory Equipment Upgrades - Water	400	241	412	100	100	1,253
Facilities - Arlington East Control Room Upgrade	200	0	0	0	0	200
Real Estate - Easement Location and Acquisitions - Water	125	125	125	125	125	625

JEA
FY 2026 - FY 2030
Capital Improvement Projects
Water System

Water Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
Utility Locate Group - Capital Equipment - Water	50	50	50	50	25	225
Security - Fire Alarm and Sprinkler Systems - Water	30	200	150	150	50	580
Wetland Mitigation Credits for Capital Projects - Water	1	1	1	1	1	5
Facilities - District 2 - Building 6 Renovation	0	182	926	0	0	1,108
Facilities - Mandarin Water Reclamation Facility - Facility Parking and Storm Water Upgrades - Phase 2	0	100	3,448	0	0	3,548
Facilities - Mandarin Water Reclamation Facility - 1500KW Generator Replacements	0	0	2,500	1,868	0	4,368
Facilities - Buckman Water Reclamation Facility - Street Lighting and Paving Upgrades	0	0	168	952	877	1,997
Facilities - Blacks Ford Administration & Operations Building Renovations	0	0	155	1,329	0	1,484
Facilities - Ponce De Leon Water Treatment Plant - New Operations Building	0	0	112	952	0	1,064
Reserves	1,000	0	0	0	0	1,000
WATER OTHER SUBTOTAL	34,875	33,522	41,083	42,341	38,447	190,268
WATER GRAND TOTAL	573,877	567,632	651,526	588,403	435,556	2,816,994

JEA
Analysis of FY 2025/26 Proposed Budget
District Energy System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change 2025/26 Proposed Budget over 2024/25 Original
OPERATING BUDGET:						
Operating Revenues						
Revenues	\$13,429	\$8,144	\$13,446	\$14,852	\$1,423	10.60%
Investment Income	146	366	400	134	-\$12	-8.22%
Other Revenue	0	337	337	108	108	NA
Total Operating Revenues	\$13,575	\$8,847	\$14,183	\$15,094	\$1,519	11.19%
Operating Expenditures						
Operating and Maintenance	\$6,145	\$3,498	\$5,836	\$6,848	\$703	11.44%
Total Operating Expenditures	\$6,145	\$3,498	\$5,836	\$6,848	\$703	11.44%
Operating Income	\$7,430	\$5,349	\$8,347	\$8,245	\$815	10.97%
Non-Operating Revenues/(Expenses)						
Debt Service	-\$5,466	-\$3,262	-\$5,038	-\$6,156	-\$690	12.62%
Rate Stabilization - Debt Management	0	0	0	0	NA	NA
Renewal & Replacement	-603	-437	-655	-701	-98	16.25%
Operating Capital Outlay	-1,361	-1,287	-2,382	-1,389	-28	2.06%
Total Non-Operating Revenues/(Expenses)	-\$7,430	-\$4,986	-\$8,075	-\$8,245	-\$815	10.97%
Surplus/(Deficit)	\$0	\$363	\$272	\$0	\$0	

JEA
FY 2024/25 Original Budget Vs. FY 2025/26 Proposed Budget
Revenue and Expense Variance Overview - District Energy System

	<u>\$ Change</u> <u>(000s)</u>	<u>% Change</u>
Operating Revenue		
Revenues	\$1,423	10.60%
The increase is primarily due to anticipated customer growth in the Downtown and Hogan's Creek Districts in FY 2025/26, which includes increases of \$813,153 in Demand Revenue, \$523,846 Commodity Revenues, and \$85,373 in Consumption Revenues.		
Other Revenue	\$108	NA
The increase is due to the carryover of \$108,000 in projected FY 2024/25 surplus.		
Operating Expenditures		
Operating and Maintenance	\$703	11.44%
The increase is due to increases of \$633,786 in Other Services and Charges and \$155,000 in Salaries. The increases are partially offset by an increase in Expense Credits of \$169,630.		
(DETAILED BREAKOUT PROVIDED ON THE O&M SCHEDULE AND EXPENDITURE VARIANCE OVERVIEW)		
Non-Operating Revenues/(Expenses):		
Debt Service	-\$690	12.62%
The increase is due to an increase in scheduled debt principal and interest payments of \$2,306,969 for existing debt. The increase is partially offset by a decrease of \$1,616,930 in debt service for proposed new short term borrowing of \$19 million which is lower than the amount of new debt issued in FY 2024/25.		

JEA
Analysis of Operating and Maintenance Expense
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
District Energy System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Salaries	\$960	\$659	\$991	\$1,115	\$155	16.15%
Employee Benefits	330	237	351	384	54	16.36%
Supplies & Materials	72	40	71	78	6	8.33%
Other Services & Chgs.	4,764	2,717	4,577	5,398	634	13.31%
Intercompany Charges	90	45	75	90	0	0.00%
Insurance	159	61	109	183	24	15.09%
Operating Reserve	0	0	0	0	NA	NA
Expense Credits	-230	-260	-338	-400	-170	73.91%
O & M Expense	\$6,145	\$3,498	\$5,836	\$6,848	\$703	11.44%

JEA
FY 2024/25 Budget Compared to FY 2025/26 Proposed Budget
Expenditure Variance Overview - District Energy System

	<u>\$ Change</u>	<u>% Change</u>
	(000s)	
Operating & Maintenance		
Salaries	\$155	16.15%
The increase is due to assumed pay increases of 5% for PEA employees, and 4% for all remaining bargaining units.		
Other Services and Charges	\$634	13.31%
The increase is primarily due to increase in Utility expense of \$523,846 due to higher rates, projected growth, and historical usage and \$106,440 increase in Industrial Services for water treatment, testing, and inspections.		

JEA
Analysis of FY 2025/26 Proposed Capital Budget
District Energy System
(000s)

	2024/25 Original Budget	8 Months Actual Budget FY 2024/25	12 Months Projected Budget FY 2024/25	2025/26 Proposed Budget	\$ Change 2025/26 Proposed Budget over 2024/25 Original	% Change
Capital Funds						
Renewal & Replacement	\$603	\$437	\$655	\$701	\$98	16.25%
Operating Capital Outlay	\$1,361	\$1,287	\$2,382	\$1,389	\$28	2.06%
Debt	\$16,036	\$2,174	\$10,963	\$35,486	\$19,450	121.29%
Other Proceeds	\$0	\$0	\$0	\$0	NA	NA
Total Capital Funds	<u>\$18,000</u>	<u>\$3,898</u>	<u>\$14,000</u>	<u>\$37,576</u>	<u>\$19,576</u>	<u>108.76%</u>
Capital Projects						
District Energy System Projects	<u>\$18,000</u>	<u>\$3,898</u>	<u>\$14,000</u>	<u>\$37,576</u>	<u>\$19,576</u>	<u>108.76%</u>
Surplus/(Deficit)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	

CAPITAL BUDGET:

Description	FY 2025/26
DES - Hogans Creek - Plant Expansion	24,227
DES - Stadium of the Future - Line Extension	4,420
DES - Downtown - Line Extension	1,800
DES - Hogans Creek - Gator Bowl Blvd - APR to Four Seasons	1,750
DES - Springfield - Plant Chiller Expansion	1,500
DES - District Energy System - R&R	1,640
DES - Hogans Creek - Line Extension - Segment B	1,700
DES - Downtown - Metering Stations	300
DES - Security	150
DES - Capital Administrative Overhead	48
DES - Downtown - Plant Expansion	40
Downtown - Laura St - Duval to Independent Dr - 30" Chilled Water	1
District Energy Total	<u>\$37,576</u>

Note: A Detailed listing of the 5-Year Capital Improvement Plan can be seen following this schedule.

JEA
FY 2026 - FY 2030
Capital Improvement Projects
District Energy System

District Energy System (DES) Project Title	FY26 Proposed ('000)	FY27 Proposed ('000)	FY28 Proposed ('000)	FY29 Proposed ('000)	FY30 Proposed ('000)	FY26-FY30 Total ('000)
DES - Hogans Creek - Plant Expansion	24,227	20,958	9,885	0	0	55,070
DES - Stadium of the Future - Line Extension	4,420	700	0	0	0	5,120
DES - Downtown - Line Extension	1,800	611	308	154	0	2,873
DES - Hogans Creek - Gator Bowl Blvd - APR to Four Seasons	1,750	0	0	0	0	1,750
DES - Springfield - Plant Chiller Expansion	1,500	4,500	0	0	0	6,000
DES - District Energy System - R&R	1,640	1,750	1,750	1,750	500	7,390
DES - Hogans Creek - Line Extension - Segment B	1,700	7,300	1,000	0	0	10,000
DES - Downtown - Metering Stations	300	0	0	0	0	300
DES - Security	150	150	150	50	50	550
DES - Capital Administrative Overhead	48	50	58	60	61	276
DES - Downtown - Plant Expansion	40	40	16	370	4,690	5,156
DES - Downtown - Laura St - Duval to Independent Dr - 30" Chilled Water Main	1	0	0	0	0	1
DES - Facilities - Capital Asset Replacement and Renovation	0	275	718	429	381	1,803
DES - Hogans Creek - Metering Stations	0	0	750	0	0	750
DES - Hogans Creek - Plant Expansion and Upgrades	0	0	154	154	0	308
DES GRAND TOTAL	37,576	36,334	14,788	2,966	5,682	97,346

**Council Auditor's Office
Recommendations
JEA
Proposed FY 2025/26 Budget**

JEA concurs with recommendation

RECOMMENDATION:

We recommend replacing Schedule D with a Revised Schedule D that increases the total revenue appropriations by \$23,829,000 to include reimbursements from the Jacksonville Port Authority (JPA) for the Fulton Cut project and the total expense appropriations by \$23,829,000 to show the total amount appropriated for the Fulton Cut Project in FY 2025/26.

**JEA
CONSOLIDATED OPERATING BUDGET
FISCAL YEAR 2026**

	Electric System	Water System	District Energy System	Total
FUEL RELATED REVENUES & EXPENSES:				
FUEL REVENUES:	\$550,877,850	\$0	\$0	\$550,877,850
Total Net Revenues	550,877,850	0	0	550,877,850
FUEL EXPENSES:				
Fuel & Purchased Power	\$550,877,850	\$0	\$0	\$550,877,850
FUEL SURPLUS/(DEFICIT)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
BASE RELATED REVENUES & EXPENSES				
BASE OPERATING REVENUES:				
Base Rate Revenues	\$1,001,043,754	\$574,055,811	\$14,851,693	\$1,589,951,258
Environmental Charge Revenue	0	0	0	0
Conservation Charge & Demand Side Revenue	0	0	0	0
Other Revenues	26,089,551	86,856,263	108,000	113,053,814
Natural Gas Pass Through Revenue	2,238,064	0	0	2,238,064
Total Base Related Revenues	<u>\$1,029,371,370</u>	<u>\$660,912,074</u>	<u>\$14,959,693</u>	<u>\$1,705,243,137</u>
BASE OPERATING EXPENSES:				
Operating and Maintenance	\$320,815,257	\$292,299,615	\$6,848,490	\$619,963,362
Environmental	1,886,970	0	0	1,886,970
Conservation & Demand-side Management	0	0	0	0
Natural Gas Pass Through Expense	2,347,290	0	0	2,347,290
Non-Fuel Purchased Power	202,872,633	0	0	202,872,633
Non-Fuel Uncollectibles & PSC Tax	2,260,208	1,033,300	0	3,293,508
Emergency Reserve	0	0	0	0
Total Base Related Expenses	<u>\$530,182,358</u>	<u>\$293,332,915</u>	<u>\$6,848,490</u>	<u>\$830,363,763</u>
BASE OPERATING INCOME:	\$499,189,012	\$367,579,159	\$8,111,203	\$874,879,374
NON-OPERATING REVENUE:				
Investment Income	\$15,070,053	\$6,946,818	\$134,236	\$22,151,107
Transfer To/From Fuel Recovery	0	0	0	0
Capacity Fees	0	91,190,222	0	91,190,222
Total Non Operating Revenues	<u>\$15,070,053</u>	<u>\$98,137,040</u>	<u>\$134,236</u>	<u>\$113,341,329</u>
NON-OPERATING EXPENSES:				
Debt Service	\$129,595,288	\$161,995,100	\$6,155,845	\$297,746,233
Demand-side Management - Rate Stabilization	0	0	0	0
Environmental - Rate Stabilization	-1,886,970	0	0	-1,886,970
Total Non Operating Expenses	<u>\$127,708,318</u>	<u>\$161,995,100</u>	<u>\$6,155,845</u>	<u>\$295,859,263</u>
BASE INCOME BEFORE TRANSFERS	\$386,550,747	\$303,721,099	\$2,089,594	\$692,361,440
City Contribution Expense	\$141,096,681	\$37,702,060	\$0	\$178,798,741
Interlocal Payments	0	3,951,697	0	3,951,697
Renewal and Replacement Fund	79,120,150	32,066,805	700,999	111,887,954
Operating Capital Outlay	166,333,915	138,810,315	1,388,595	306,532,825
Environmental Capital Outlay	0	0	0	0
Capacity Fees	0	91,190,222	0	91,190,222
Operating Contingency	0	0	0	0
Total Non-Fuel Expenses	<u>\$386,550,747</u>	<u>\$303,721,099</u>	<u>\$2,089,594</u>	<u>\$692,361,440</u>
SURPLUS/(DEFICIT)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL REVENUES	\$1,595,319,273	\$759,049,114	\$15,093,929	\$2,369,462,316
TOTAL APPROPRIATIONS	\$1,595,319,273	\$759,049,114	\$15,093,929	\$2,369,462,316
BUDGETED EMPLOYEE POSITIONS	1,638	792	7	2,437
BUDGETED TEMPORARY HOURS	104,000	20,800	0	124,800

**JEA
CONSOLIDATED CAPITAL BUDGET
FISCAL YEAR 2026**

	Electric System	Water System	District Energy System	Total
CAPITAL FUNDS:				
Renewal & Replacement Deposits	\$79,120,150	\$32,066,805	\$700,999	\$111,887,954
Operating Capital Outlay	166,333,915	138,810,315	1,388,595	306,532,825
Capacity Fees	0	91,190,222	0	91,190,222
Debt Proceeds	160,484,298	311,809,658	35,486,406	507,780,362
Contribution from JPA	23,829,637	0	0	23,829,637
Total Capital Funds	<u>\$429,768,000</u>	<u>\$573,877,000</u>	<u>\$37,576,000</u>	<u>\$1,041,221,000</u>
CAPITAL PROJECTS:				
Generation Projects	\$78,146,000	\$0	\$0	\$78,146,000
Transmission & Distribution Projects	294,477,000	0	0	294,477,000
District Energy Projects	0	0	37,576,000	37,576,000
Water Projects	0	127,274,000	0	127,274,000
Sewer Projects	0	411,728,000	0	411,728,000
Other Projects	57,145,000	34,875,000	0	92,020,000
Total Capital Projects Subtotal	<u>\$429,768,000</u>	<u>\$573,877,000</u>	<u>\$37,576,000</u>	<u>\$1,041,221,000</u>
Capital Reserve	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Capital Projects	<u>\$429,768,000</u>	<u>\$573,877,000</u>	<u>\$37,576,000</u>	<u>\$1,041,221,000</u>

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
PUBLIC WORKS
STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM (10401)**

PROPOSED BUDGET BOOK – Page # 34

BACKGROUND:

Funding budgeted in the Streets & Highways 5-Year Road Program is used for road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). Effective September 1, 2016, with the extension of the Local Option Gas Tax, the allocation of the Constitutional Fuel Tax (2 cents) between JTA and the City is now split 50/50. These revenues are impacted by the consumption of gasoline, which is directly affected by the state of the economy, tourism, and the infusion of more gasoline-efficient vehicles and hybrids. This is an “all years” fund.

REVENUE:

1. State Shared Revenue:

- The budgeted amount represents 50% of the Constitutional Fuel Tax that is received from the state and sent to the fiscal agent. This is JTA's portion as the City's portion is first deposited in the General Fund/GSD and sent to the fiscal agent from there. It is deposited below in the Contributions from Local Units area for the capital use described below.

2. Contribution From Local Units:

- This budgeted amount represents the City's portion that is distributed from the fiscal agent to the City and is used to fund capital projects.

EXPENDITURES:

1. Capital Outlay:

- The City is proposing to use its portion of the Constitutional Fuel tax on the following projects.

Project Name in CIP	FY 2025/26 Proposed
Major Outfall Ditch Restoration/Cleaning	\$ 4,339,612
Roadway Resurfacing	\$ 400,000

2. Grants, Aids & Contributions:

- This is the distribution of 50% of the Constitutional Fuel Tax to the fiscal agent that will be sent to JTA.

SERVICE LEVEL CHANGES:

None.

EMPLOYEE CAP CHANGES:

There are no authorized positions in this fund.

RECOMMENDATIONS:

None.

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
PUBLIC WORKS
LOCAL OPTION ½ CENT TRANSPORTATION (10402)**

PROPOSED BUDGET BOOK – Page # 35

BACKGROUND:

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE:

1. Local Option Sales Tax:

- The budgeted amount represents the revenues to be generated from the local option half-cent sales tax as estimated by the Budget Office.

EXPENDITURES:

1. Grants, Aids & Contributions:

- The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations.

SERVICE LEVEL CHANGES:

None.

CAPITAL OUTLAY CARRYFORWARD:

None.

EMPLOYEE CAP CHANGES:

There are no authorized positions in this fund.

RECOMMENDATION:

None.

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2024/25 BUDGET
PUBLIC WORKS
LOCAL OPTION GAS TAX (10403)**

PROPOSED BUDGET BOOK – Page # 36

BACKGROUND:

The Local Option Gas Tax is the tax of six cents on every gallon of motor fuel and diesel sold in Duval County. The gas tax revenue is shared between the City and the Jacksonville Transportation Authority (JTA) in accordance with the Interlocal Agreement. In FY 2013/14, City Council approved an extension of the Local Option Gas Tax until August 31, 2036 with Ordinance 2013-820-E in which the City receives one cent and JTA receives the remaining five cents of the gas tax. In FY 2021/22, City Council approved an extension of the Local Option Gas Tax until August 31, 2046 with Ordinance 2021-223-E, which beginning September 1, 2036, the City and JTA will each receive three cents of the gas tax. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects. This is an “all years” fund.

REVENUE:

1. Local Option Fuel Tax:

- The budgeted amount represents 100% of the revenues (six of the six cents) estimated to be generated from the local option gas tax. The amount budgeted also includes an “all years” adjustment which de-appropriates the funding from prior years. It will true up the budget capacity based on the actual revenues received over the years, but will not impact the amount actually being transferred to JTA because the actual collections are the only amounts distributed to the fiscal agent for distribution to JTA. The budgeted amounts below are also impacted by the “all years” adjustment.

2. Contribution from Local Units:

- This line represents the City’s portion (one of the six cents) that is distributed from the fiscal agent back to the City and is used to fund capital projects.

EXPENDITURES:

1. Capital Outlay:

- This expenditure represents the one cent of Local Option Gas Tax retained for City use. This funding is proposed to be used to fund a portion of the FY 2025/26 Capital Improvement Projects as noted on the next page. Note: Section 799.107 of the Municipal Code requires that 20% of the collections are to be spent on bicycle and pedestrian improvements. As Proposed, this requirement is not met. **See Recommendation.**

Continues on Next Page

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2024/25 BUDGET
PUBLIC WORKS
LOCAL OPTION GAS TAX (10403)**

PROPOSED BUDGET BOOK – Page # 36

Project Name in CIP	Amount
ADA Compliance-Curb Ramps Sidewalks	\$540,000
Countywide Intersection Imp,Brge-Bridges	500,000
Countywide Intersection Imp-Intersection	1,153,000
Firestone Rd - Wheat Rd Intersection Improvements	347,000
Hamilton St. Box Culvert/Extension/Sidewalk Connection	480,000
Pavement Markings	837,989
Roadway Resurfacing	580,000
Traffic Signalization - Fiber Optic	500,000
Total	\$4,937,989

2. Grants Aids & Contributions:

- This expenditure represents the transfer of 100% of Local Option Gas Tax to the fiscal agent that remits the City portion (one of the six cents) back to the City. The remaining portion (five of the six cents) are remitted to JTA. As noted above, this budget amount is impacted by an “all years” adjustment; however, this will not impact the distribution to JTA since the transfer to the fiscal agent is made based on actual collections.

SERVICE LEVEL CHANGES:

None.

EMPLOYEE CAP CHANGES:

There are no authorized positions in this fund.

RECOMMENDATION:

Based on discussions with the Finance Department, we recommend reducing ADA Compliance - Curb Ramp Sidewalks and increasing Countywide Intersection Imp – Intersection by \$32,402 to comply with the Section 799.107 of the Municode which requires 80% of the funds to be spend on roadway maintenance and 20% on bicycle and pedestrian improvements. This will have no impact on the Special Council Contingency.

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
5 – CENT LOCAL OPTION GAS TAX (10404)**

PROPOSED BUDGET BOOK – Page # 37

BACKGROUND:

The 5 - Cent Local Option Gas Tax is the tax of five cents on every gallon of motor fuel sold in Duval County per F.S. 206.41(1)(e). Diesel fuel is not subject to this tax. In FY 2021/22, City Council approved Ordinance 2021-223-E which enacted the levy of the 5 – Cent Local Option Gas Tax (LOGT) commencing January 1, 2022, through December 31, 2051. The 5 – Cent LOGT revenue is split between the City and the Jacksonville Transportation Authority (JTA) in accordance with the Interlocal Agreement with each receiving two and one-half cents (\$0.025). The tax proceeds are used for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan or expenditures needed to meet immediate local transportation problems and other transportation-related expenditures that are critical for building comprehensive roadway networks by local governments. Eligible uses of funding are: construction of new roads, the reconstruction or resurfacing of existing roads, or the paving of existing graded roads are deemed to increase capacity, and such projects can be included in the capital improvements element of an adopted comprehensive plan. Ordinance 2021-223-E incorporated a listing of projects JTA is obligated to undertake and complete.

REVENUE:

1. Local Option Fuel Tax:

- The budgeted amount represents 100% of the Five-Cent Local Option Gas Tax from motor fuel sales. The amount budget also includes an “all years” adjustment which de-appropriates the funding from prior years. It will true up the budget capacity based on the actual revenues received over the years, but will not impact the amount actually being transferred to JTA because the collections are only amounts distributed to the fiscal agent for distribution to JTA. The budgeted amounts below are also impacted by the “all years” adjustment.

2. Contribution from Local Units:

- The budgeted amount represents 50% of the Five-Cent Local Option Gas Tax that is distributed from the fiscal agent back to the City and is used to fund capital projects.

EXPENDITURES:

1. Capital Outlay

- This expenditure represents 50% of the Five-Cent Local Option Gas Tax retained by the City. This funding is proposed to be used to fund a portion of the Roadway Resurfacing project in FY 2025/26.

2. Grants, Aids & Contributions

- This expenditure represents the transfer of 100% of the Five-Cent Local Option Gas Tax to the fiscal agent that remits 50% of the funds back to the City and 50% of the funds to JTA. As noted above, this budget amount is impacted by an “all years” adjustment; however, this will not impact the distribution to JTA since the transfer to the fiscal agent is made based on actual collections.

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
5 – CENT LOCAL OPTION GAS TAX (10404)**

PROPOSED BUDGET BOOK – Page # 37

SERVICE LEVEL CHANGES:

None.

EMPLOYEE CAP CHANGES:

There are no authorized positions in this fund.

RECOMMENDATION:

None.

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
NINTH-CENT FUEL TAX (10405)**

PROPOSED BUDGET BOOK – Page # 38

BACKGROUND:

The Ninth-Cent Fuel Tax is the tax of one cent on every gallon of motor fuel sold in Duval County. In FY 2021/22, City Council approved Ordinance 2021-223-E which enacted the levy of the Ninth-Cent Fuel Tax commencing January 1, 2022, through December 31, 2051. This tax was already charged on diesel fuel per F.S. 206.87(1)(b) and deposited into the General Fund/GSD. The portion on diesel is 100% the City's. The Ninth-Cent Fuel Tax revenue from motor fuel is split between the City and the Jacksonville Transportation Authority (JTA) in accordance with the Interlocal Agreement with each receiving one-half cent (\$0.005). Eligible uses of funding are: public transportation operations and maintenance, roadway and right-of-way maintenance, roadway and right-of-way drainage, streetlight installation, operation, maintenance, and repair, traffic signs, traffic engineering, signalization, and pavement markings installation, operation, and repair, bridge maintenance and operation, and debt service for capital projects including construction or reconstruction of roads and sidewalks. Ordinance 2021-223-E incorporated a listing of projects JTA is obligated to undertake and complete.

REVENUE:

1. Local Option Fuel Tax:

- The budgeted amount represents 100% of the Ninth-Cent Fuel Tax from motor fuel sales. The amount budget also includes an “all years” adjustment which de-appropriates the funding from prior years. It will true up the budget capacity based on the actual revenues received over the years, but will not impact the amount actually being transferred to JTA because the collections are only amounts distributed to the fiscal agent for distribution to JTA. The budgeted amounts below are also impacted by the “all years” adjustment.

2. Contribution from Local Units:

- The budgeted amount represents 50% of the Ninth-Cent Fuel Tax that is distributed from the fiscal agent back to the City and is used to fund capital projects.

EXPENDITURES:

1. Capital Outlay

- This expenditure represents 50% of the Ninth-Cent Fuel Tax retained by the City. This funding is proposed to be used to fund a portion of the FY 2025/26 Capital Improvement Projects as noted below.

Project Name in CIP	Amount
Roadway Resurfacing	\$170,000
Roadway Sign Strip and Signal	1,784,564
Traffic Street Lights	100,000
Total	\$2,054,564

**COUNCIL AUDITOR'S OFFICE
COMMENTS AND RECOMMENDATIONS
MAYOR'S PROPOSED FY 2025/26 BUDGET
NINTH-CENT FUEL TAX (10405)**

PROPOSED BUDGET BOOK – Page # 38

2. Grants, Aids & Contributions

- This expenditure represents the transfer of 100% of the Ninth-Cent Fuel Tax to the fiscal agent that remits 50% of the funds back to the City and 50% of the funds to JTA. As noted above, this budget amount is impacted by an “all years” adjustment; however, this will not impact the distribution to JTA since the transfer to the fiscal agent is made based on actual collections.

SERVICE LEVEL CHANGES:

None.

EMPLOYEE CAP CHANGES:

There are no authorized positions in this fund.

RECOMMENDATION:

None

Jacksonville Transportation Authority
Comparison of Budgets
FY 2024/2025 to FY 2025/2026
Operating and Capital Budgets

JTA Operating Budget

Division	Approved FY 24/25	Proposed FY 25/26	\$ Change	% Change
Bus	\$146,603,255	\$146,257,979	-\$345,276	-0.24%
Connexion	\$21,934,152	\$21,594,641	-\$339,511	-1.55%
Skyway	\$10,415,700	\$8,719,370	-\$1,696,330	-16.29%
Ferry	\$3,984,973	\$3,474,310	-\$510,663	-12.81%
General Fund	\$3,682,000	\$5,309,264	\$1,627,264	44.20%
Transfers Out	-\$28,513,106	-\$22,955,712	\$5,557,394	-19.49%
Total Operations Budget	\$158,106,974	\$162,399,852	\$4,292,878	2.72%

JTA Capital Budget

Division	Approved FY 24/25	Proposed FY 25/26	\$ Change	% Change
Bus	\$17,233,324	\$20,670,089	\$3,436,765	19.94%
Connexion	\$5,840,000	\$1,259,840	-\$4,580,160	-78.43%
Skyway	\$5,126,563	\$8,913,777	\$3,787,214	73.87%
Ferry	\$464,030	\$7,850,322	\$7,386,292	1591.77%
General Fund	\$25,144,216	\$7,490,615	-\$17,653,601	-70.21%
Total Capital Budget	\$53,808,133	\$46,184,643	-\$7,623,490	-14.17%

Employee Headcount			
Budget	Original FY 24/25	Proposed FY 25/26	Change
<u>Division</u>			
Bus	642	642	0
Skyway	39	39	0
Connexion	8	8	0
General Fund	11	11	0
Ferry	0	0	0
Corporate	170	161	-9
Total Agency	870	861	-9

Amounts flowing through the City of Jacksonville to Jacksonville Transportation Authority:	
City Contribution (Connexion)*	\$1,856,342
Sales Tax (General Fund)*	3,000,000
Local Option Gas Tax (Bus)*	19,500,000
Local Option Gas Tax (Capital)*	11,692,101
Sales Tax (Bus)*	99,225,124
	\$135,273,567

* Amounts are before any Recommendations and are net of debt service payments

Daily Cash on Hand	
Fiscal Year	Days
2020/21	231
2021/22	286
2022/23	184
2023/24	85

JTA Vehicle Fleet Totals (@ year-end)		
Vehicle Type	FY 24/25	FY 25/26
Buses*	216	230
Connexion	136	136
Non-Revenue Support	85	85
Total	437	451

* Bus Fleet Breakdown		
Bus Type	FY 24/25	FY 25/26
Fixed Route Fleet	138	138
First Coast Flyers	58	58
Community Shuttle	0	0
Automated Vehicles	0	14
Active Fleet Total	196	210
Contingency	20	20
Total Buses	216	230

Notes:

1. We have used JTA audited Financial Statements to determine a DCOH calculation and JTA has reviewed our calculations for reasonableness.
2. We asked JTA for DCOH targets from their rating agencies and were not provided those targets.
3. We asked JTA for projected DCOH calculations for fiscal years 2024/25 and 2025/26 and were not provided any projected calculations.

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
Bus Division

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original \$ Change % Change	
Operating Revenues						
Federal, State & Local Grants	\$8,295,541	\$13,531,876	\$13,531,876	\$15,189,545	\$6,894,004	83.10%
Local Option Gas Tax	17,000,000	9,557,148	17,000,000	19,500,000	2,500,000	14.71%
Net Sales Tax - Operating	99,225,124	47,388,813	99,225,124	99,225,124	0	0.00%
Passenger Fares	7,753,000	3,663,000	7,970,896	7,350,568	-402,432	-5.19%
Federal Preventative Maintenance	1,015,990	0	1,015,990	660,000	-355,990	-35.04%
Non-Transportation Revenue	7,713,600	785,701	7,000,000	987,000	-6,726,600	-87.20%
Interest Earnings	5,600,000	0	2,100,000	3,345,742	-2,254,258	-40.25%
Total Operating Revenues	\$146,603,255	\$74,926,539	\$147,843,887	\$146,257,979	-\$345,276	-0.24%
Operating Expenditures						
Salaries and Wages	\$51,261,704	\$25,863,232	\$51,728,238	\$52,082,322	\$820,618	1.60%
Fringe Benefits	26,318,959	16,290,701	26,228,959	26,674,254	355,295	1.35%
Fuel and Lubricants	4,760,500	1,866,833	3,733,666	4,310,500	-450,000	-9.45%
Materials and Supplies	5,425,225	2,975,202	5,602,039	5,700,954	275,729	5.08%
Services	23,728,453	11,647,273	23,294,546	29,465,092	5,736,639	24.18%
Insurance	2,585,027	741,290	1,482,581	1,561,327	-1,023,700	-39.60%
Travel/Training/Dues & Subscriptions	910,371	300,430	600,860	1,001,979	91,608	10.06%
All Other/Miscellaneous	2,264,784	1,470,042	2,740,088	2,505,839	241,055	10.64%
Contingency	835,126	0	0	0	-835,126	-100.00%
Transfer to Connexion	15,861,743	11,735,895	20,471,789	12,657,574	-3,204,169	-20.20%
Transfer to Skyway	10,415,700	3,878,976	10,415,700	8,719,370	-1,696,330	-16.29%
Transfer to Ferry	2,235,663	700,625	1,401,250	1,578,768	-656,895	-29.38%
Total Operating Expenditures	\$146,603,255	\$77,470,499	\$147,699,715	\$146,257,979	-\$345,276	-0.24%
Surplus/(Deficit)	\$0	-\$2,543,960	\$144,172	\$0	\$0	N/A

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Bus Division - Operating Variance Overview

Revenues	\$ Change	% Change
Federal, State & Local Grants The increase is primarily due to JTA utilizing two State Assistance FDOT Grants totaling \$7,520,604 for the operations of the Bay Street Corridor and is partially offset by a decrease of \$772,936 in the State of Florida block grant.	\$6,894,004	83.10%
Local Option Gas Tax The increase is based on JTA estimates for the six cent Local Option Gas Tax (JTA receives 5 cents of the six cents) and savings in debt service as a result of refinancing the 2015 bonds in FY 2024/25.	\$2,500,000	14.71%
Net Sales Tax - Operating JTA is projecting estimates for the 1/2 Cent Sales and Constitutional Gas Taxes to remain flat for FY 2025/26.	\$0	0.00%
Passenger Fares The decrease is primarily due to the number of senior and student passengers that ride for free.	-\$402,432	-5.19%
Federal Preventative Maintenance The decrease is primarily due to allocating a portion of Section 5307 Urbanized Area Formula Program Grant funds to the Connexion Division for Paratransit ADA related expenses instead of being used for Bus Division operations.	-\$355,990	-35.04%
Non-Transportation Revenue The decrease is primarily due to the recognition of one-time revenue in FY 2024/25 related to a prepayment of BJP debt.	-\$6,726,600	-87.20%
Interest Earnings The decrease is primarily due to lower cash balances and JTA projecting an interest rate of 3.50% at the beginning of FY 2025/26 and then decreasing to a 2.50% interest rate by year end. FY 2024/25 had a budgeted interest rate of 4.25%.	-\$2,254,258	-40.25%

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Bus Division - Operating Variance Overview

Expenditures	\$ Change	% Change
Salaries and Wages The increase is primarily due to increases in negotiated union employee contracts and a 3% performance based target for non-union staff.	\$820,618	1.60%
Fringe Benefits The increase is primarily due to increased workers' compensation claims for the Bus Operators. JTA is requesting to increase this line by \$80,000 due to Uniform Allowances being misclassified in All Other/Miscellaneous. (See Recommendations)	\$355,295	1.35%
Fuel and Lubricants JTA is projecting price increases for fuel in FY 2025/26 as follows: diesel going from \$2.68 to \$3, unleaded gas going from \$2.52 to \$2.80, and CNG going from \$1.32 to \$1.50, however the reason given for the decrease was to fund expenses in other areas.	-\$450,000	-9.45%
Materials and Supplies The increase is primarily due to the anticipated purchase of additional parts for repairs on service vehicles.	\$275,729	5.08%
Services The increase is primarily due to an increase of \$10,837,246 for the Neighborhood Autonomous Vehicle Innovation (NAVI) program and the Autonomous Innovation Center costs for FY 2025/26. This is partially offset by a decrease of \$3,103,467 in Professional Services - Administration. When asked about this decrease, no explanation was given on what specific cuts were made.	\$5,736,639	24.18%
Insurance The decrease is primarily due to a decrease of \$1,124,221 for property damage insurance.	-\$1,023,700	-39.60%

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Bus Division - Operating Variance Overview

Expenditures	\$ Change	% Change
All Other/Miscellaneous The increase is due to an increase in the corporate allocation for utilities from FY 2024/25. JTA is requesting to reduce this line by \$80,000 due to Uniform Allowances being misclassified in All Other/Miscellaneous. (See Recommendations)	\$241,055	10.64%
Contingency The decrease is due to a contingency not being budgeted for FY 2025/26.	-\$835,126	-100.00%
Transfers There is a decrease in transfers to the other divisions due to reductions in the Connexion, Skyway, and Ferry Divisions.	-\$5,557,393	-19.48%

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
Connexion Division

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
					\$ Change	% Change
Operating Revenues						
Federal, State & Local Grants	\$1,824,364	\$239,865	\$1,824,364	\$2,735,210	\$910,846	49.93%
Passenger Fares	1,092,189	330,527	661,054	1,099,866	7,677	0.70%
State Transportation Disadvantaged Funds	1,342,919	1,324,769	1,342,919	3,145,649	1,802,730	134.24%
City of Jacksonville (Paratransit Contribution)	1,812,937	849,464	1,812,937	1,856,342	43,405	2.39%
Federal Preventative Maintenance	0	0		0	0	N/A
Non-Transportation Revenue	0	106,875	106,875	100,000	100,000	N/A
Transfer from Bus Operations	15,861,743	11,735,895	20,471,789	12,657,574	-3,204,169	-20.20%
Total Operating Revenues	\$21,934,152	\$14,587,394	\$26,219,938	\$21,594,641	-\$339,511	-1.55%
Operating Expenditures						
Salaries and Wages	\$3,095,557	\$1,684,877	\$3,369,753	\$3,145,112	\$49,555	1.60%
Fringe Benefits	1,416,813	955,523	1,511,046	1,436,545	19,732	1.39%
Fuel and Lubricants	865,000	607,277	1,214,555	1,015,000	150,000	17.34%
Materials and Supplies	883,549	131,742	441,775	758,242	-125,307	-14.18%
Services	15,182,532	11,054,474	19,108,948	14,540,803	-641,729	-4.23%
Insurance	5,947	24,669	49,337	32,300	26,353	443.13%
Travel/Training/Dues & Subscriptions	162,268	48,900	97,800	152,073	-10,195	-6.28%
All Other/Miscellaneous	158,485	79,932	159,864	160,513	2,028	1.28%
Contingency	164,000	0	0	354,053	190,053	115.89%
Total Operating Expenditures	\$21,934,152	\$14,587,394	\$25,953,078	\$21,594,641	-\$339,511	-1.55%
Surplus/(Deficit)	\$0	\$0	\$266,859	\$0	\$0	N/A

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Connexion Division - Operating Variance Overview

JTA is designated as the Duval County Transportation Coordinator, which JTA has named the Connexion Division. The Americans with Disabilities Act (ADA) of 1990 requires public transit agencies that provide fixed-route service to provide "complementary para-transit" services to people with disabilities who cannot use the fixed-route bus or rail service because of a disability. The ADA regulations specifically define a population of customers who are entitled to this service as a civil right.

Revenues	\$ Change	% Change
Federal, State & Local Grants The increase is primarily due to JTA receiving three State Assistance Florida Department of Transportation grants totaling \$1,165,210 to be used for Nassau County, and is partially offset by a decrease of \$275,166 in the Section 5310 Enhanced Mobility of Seniors & Individuals with Disabilities grant funds.	\$910,846	49.93%
State Transportation Disadvantaged Funds The increase is primarily due to the availability of grant funding for FY 2025/26.	\$1,802,730	134.24%
City of Jacksonville (Paratransit Contribution) Pursuant to a January 2006 agreement (Ordinance 2005-1516-E) between the City of Jacksonville and JTA, this is an annual subsidy contributed by the City, indexed for inflation, for JTA's paratransit service.	\$43,405	2.39%
Non-Transportation Revenue The increase is due to anticipated revenue from advertising in other counties.	\$100,000	N/A
Transfer from Bus Operations This is a transfer of \$12,657,574 from the Bus Division. The decrease is primarily due to the budgeted increases in revenues and a reduction in Services expenditures.	-\$3,204,169	-20.20%

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Connexion Division - Operating Variance Overview

Expenditures	\$ Change	% Change
Services The decrease is primarily due to a reduction of \$863,654 in contracted services, however when asked about this decrease, no explanation was given on what specific cuts were made. There is also a decrease of \$413,890 in corporate allocations. The decreases are partially offset by an increase in Connexion Plus of \$300,000 due to an increase in single passenger trips and an increase in vehicle maintenance of \$315,500 due to the costs of parts and vehicle services.	-\$641,729	-4.23%
Contingency The budgeted contingency is to cover unforeseen expenses during FY 2025/26.	\$190,053	115.89%

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
Skyway Division

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
					\$ Change	% Change
Operating Revenues						
Federal, State & Local Grants	\$0	\$0	\$0	\$0	\$0	N/A
Federal Preventative Maintenance	0	0	0	0	0	N/A
Non-Transportation Revenue	0	36,581	36,581	0	0	N/A
Transfer from Bus Operations	10,415,700	3,878,976	10,415,700	8,719,370	-1,696,330	-16.29%
Total Operating Revenues	\$10,415,700	\$3,915,557	\$10,452,281	\$8,719,370	-\$1,696,330	-16.29%
Operating Expenditures						
Salaries and Wages	\$3,342,731	\$1,858,734	\$3,717,468	\$3,396,242	\$53,511	1.60%
Fringe Benefits	1,633,404	960,902	1,921,804	1,656,153	22,749	1.39%
Fuel and Lubricants	8,500	1,776	3,551	8,500	0	0.00%
Materials and Supplies	2,087,377	399,780	999,561	1,050,418	-1,036,959	-49.68%
Services	2,209,785	32,434	1,709,785	1,455,516	-754,269	-34.13%
Insurance	501,149	451,526	903,053	453,717	-47,432	-9.46%
Travel/Training/Dues & Subscriptions	54,243	13,642	27,285	52,837	-1,406	-2.59%
All Other/Miscellaneous	552,649	196,762	393,524	590,153	37,504	6.79%
Contingency	25,863	0	0	55,834	29,971	115.89%
Total Operating Expenditures	\$10,415,700	\$3,915,557	\$9,676,030	\$8,719,370	-\$1,696,330	-16.29%
Surplus/(Deficit)	\$0	\$0	\$776,250	\$0	\$0	N/A

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Skyway Division - Operating Variance Overview

Revenues	\$ Change	% Change
Transfer from Bus Operations This is a transfer of \$8,719,370 from the Bus Division. The decrease is primarily due to reductions in Materials and Supplies and Services as noted below.	-\$1,696,330	-16.29%
Expenditures	\$ Change	% Change
Materials and Supplies The decrease is primarily due to a \$1,000,000 reduction in vehicle inspection and maintenance mainly due to the current inventory of materials and supplies in stock.	-\$1,036,959	-49.68%
Services The decrease is primarily due to a reduction of \$622,898 in professional fees mostly due to biennial inspections being performed in FY 2024/25 and not needed in FY 2025/26.	-\$754,269	-34.13%
Contingency The budgeted contingency of \$55,834 is to cover unforeseen expenses during FY 2025/26.	\$29,971	115.89%

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
Ferry Division

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
					\$ Change	% Change
Operating Revenues						
Federal, State & Local Grants	\$249,310	\$56,426	\$112,852	\$0	-\$249,310	-100.00%
Passenger Fares	1,500,000	700,774	1,500,000	1,880,542	380,542	25.37%
Non-Transportation	0	17,932	17,932	15,000	15,000	N/A
Transfer from Bus Operations	2,235,663	700,625	1,401,250	1,578,768	-656,895	-29.38%
Total Operating Revenues	\$3,984,973	\$1,475,757	\$3,032,034	\$3,474,310	-\$510,663	-12.81%
Operating Expenditures						
Salaries and Wages	\$321,269	\$171,744	\$343,488	\$326,412	\$5,143	1.60%
Fringe Benefits	144,102	91,150	182,300	146,109	2,007	1.39%
Fuel and Lubricants	366,000	179,685	359,370	366,000	0	0.00%
Materials and Supplies	6,123	7,706	15,412	4,854	-1,269	-20.73%
Services	2,419,498	849,721	1,699,442	2,231,315	-188,183	-7.78%
Insurance	78,819	91,873	183,746	134,650	55,831	70.83%
Travel/Training/Dues & Subscriptions	17,946	5,394	10,788	13,715	-4,231	-23.58%
All Other/Miscellaneous	76,545	78,484	156,968	53,801	-22,744	-29.71%
Contingency	554,670	0	0	197,454	-357,216	-64.40%
Total Operating Expenditures	\$3,984,973	\$1,475,757	\$2,951,514	\$3,474,310	-\$510,663	-12.81%
Surplus/(Deficit)	\$0	\$0	\$80,520	\$0	\$0	N/A

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
Ferry Division - Operating Variance Overview

Revenues	\$ Change	% Change
Federal, State & Local Grants The decrease is due to Federal, State & Local Grants budgeted in FY 2024/25 not budgeted in FY 2025/26.	-\$249,310	-100.00%
Passenger Fares The increase is due to an anticipated full year of operations and projected increased ridership based on FY 2024/25 actuals.	\$380,542	25.37%
Transfer from Bus Operations This funding is necessary to balance the Ferry budget and support expenses in Ferry operations.	-\$656,895	-29.38%
Expenditures	\$ Change	% Change
Services This line includes the payment to the ferry operator and based on the contract the yearly compensation to the ferry operator is \$2,400,000. This line appears to be underbudgeted by \$301,762, however, the contingency can be used to cover any overages in this expense line.	-\$188,183	-7.78%
Contingency The budgeted contingency of \$197,454 is to cover unforeseen expenses during FY 2025/26.	-\$357,216	-64.40%

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
General Fund - Operating

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
					\$ Change	% Change
Operating Revenues						
Net Sales Tax - Operating	\$3,000,000	\$1,500,000	\$3,000,000	\$3,000,000	\$0	0.00%
Non-Transportation Revenue	222,000	173,836	347,672	1,855,006	1,633,006	735.59%
Interest Earnings	460,000	1,258,920	460,000	454,258	-5,742	-1.25%
Total Operating Revenues	\$3,682,000	\$2,932,756	\$3,807,672	\$5,309,264	\$1,627,264	44.20%
Operating Expenditures						
Salaries & Wages	\$1,427,067	\$510,882	\$1,221,764	\$1,449,912	\$22,845	1.60%
Fringe Benefits	663,911	241,966	696,405	673,157	9,246	1.39%
Materials and Supplies	5,808	6,548	13,096	4,932	-876	-15.09%
Services	1,101,258	189,709	554,417	749,125	-352,133	-31.98%
Insurance	266	114,505	229,010	1,974	1,708	642.11%
Training/Travel/Dues & Subscriptions	50,275	15,152	30,304	22,850	-27,425	-54.55%
All Other/Miscellaneous	21,281	11,288	22,576	14,654	-6,627	-31.14%
Contingency	412,135	0	0	2,392,660	1,980,525	480.55%
Total Operating Expenditures	\$3,682,000	\$1,090,049	\$2,767,573	\$5,309,264	\$1,627,264	44.20%
Surplus/(Deficit)	\$0	\$1,842,707	\$1,040,099	\$0	\$0	N/A

Jacksonville Transportation Authority
FY 2024/2025 Original Budget vs. FY 2025/2026 Proposed Budget
General Fund - Operating Variance Overview

Revenues	\$ Change	% Change
Non-Transportation Revenue The increase is primarily due to an amount of \$1,500,006 for the anticipated sale of surplus properties, the "Prudential Property" and the "Gillespie Property".	\$1,633,006	735.59%
Expenditures	\$ Change	% Change
Services The decrease is primarily due to a decrease of \$272,470 in professional services is mostly due to a reduction in administrative professional services through JTA's cost containment initiative for administrative expenses.	-\$352,133	-31.98%
Contingency The budgeted contingency is to cover unforeseen expenses during FY 2025/26. If this contingency is used for recurring costs during the year, it would be funded by one-time revenue.	\$1,980,525	480.55%

**Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Operating Budget
Administration/Corporate**

	FY 2024/2025 Original Budget	6 Months Actuals FY 2024/2025	12 Months Projected FY 2024/2025	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original		Footnotes
					\$ Change	% Change	
Operating Expenditures							
Salaries and Wages	\$13,968,216	\$7,469,005	\$14,938,009	\$12,892,887	-\$1,075,329	-7.70%	(A)
Fringe Benefits	6,265,304	3,961,155	7,922,309	5,782,976	-482,328	-7.70%	(A)
Materials and Supplies	266,232	317,665	635,331	292,100	25,868	9.72%	
Services	9,276,713	4,878,663	9,757,326	8,009,013	-1,267,700	-13.67%	(B)
Insurance	14,000	0	0	168,000	154,000	1100.00%	(C)
Travel/Training/Dues & Subscriptions	780,249	234,513	469,026	825,427	45,178	5.79%	
All Other/Miscellaneous	632,398	313,960	627,920	830,569	198,171	31.34%	(D)
Total Operating Expenditures	\$31,203,112	\$17,174,960	\$34,349,920	\$28,800,972	-\$2,402,141	-7.70%	

Corporate Operating Variance Overview

- (A) The decrease in Salaries and Fringe Benefits is primarily due to the reduction of nine vacant positions (three Payroll, two Project Manager, one Fixed Assets Accounting Assistant Manager, one Financial Analyst, one Controllorship, and one Ticket Revenue Cashier) in the Administration/Corporate area.
- (B) The decrease of \$1,267,700 is primarily due to a decrease of \$1,533,491 in professional services mostly due to JTA's cost containment initiative for administrative expenses. This is partially offset by an increase of \$296,030 in advertising/marketing for the new Neighborhood Autonomous Vehicle Innovation service and an increase of \$120,000 for JTA promotional events which will be used to pay outside vendors for decorations, set-up, and balloons (per JTA).
- (C) The increase is due to insurance being misclassified in the Administrative/Corporate fund instead of the General Fund. The amount shown for insurance will need to move to the General Fund rather than being allocated across all of JTA's divisions. **(See Recommendations)**
- (D) The increase is primarily due to an increase in costs and upgrades in telephone and internet services.

JTA Operations Budget	
Total Operating Budget	\$185,355,564
Total Transfers Out	-\$22,955,712
Operating Contingency	-\$3,000,001
Total	\$159,399,851

Percentage Dedicated to
Corporate Operations

18.07%

Division Allocation		
Bus	21,677,633	75.3%
Connexion	4,983,408	17.3%
Skyway	1,323,000	4.6%
Ferry	478,555	1.6%
General Fund	338,376	1.2%
Total	\$28,800,972	100.0%

Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Capital Budget
All Divisions

	FY 2024/2025 Original Budget	FY 2025/2026 Proposed Budget	FY 2025/2026 Proposed Budget over FY 2024/2025 Original	
			\$ Change	% Change
Capital Funds				
Federal Contributions	\$38,695,752	\$31,521,097	-\$7,174,655	-18.54%
JTA Local Match	15,112,381	14,663,546	-448,835	-2.97%
Total Capital Funds	\$53,808,133	\$46,184,643	-\$7,623,490	-14.17%
Capital Projects				
Bus Division	\$17,233,324	\$20,670,088	\$3,436,764	19.94%
Connexion Division	5,840,000	1,259,840	-4,580,160	-78.43%
Skyway Division	5,126,563	8,913,777	3,787,214	73.87%
Ferry Division	464,030	7,850,322	7,386,292	1591.77%
General Fund	25,144,216	7,490,615	-17,653,601	-70.21%
Total Capital Projects	\$53,808,133	\$46,184,643	-\$7,623,490	-14.17%
Surplus/(Deficit)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	

**Jacksonville Transportation Authority
Analysis of FY 2025/2026 Proposed Capital Budget
All Divisions**

Capital Funds	\$ Change	% Change
Federal Contributions The decrease is primarily due to a reduction of \$11,233,320 due to the Neighborhood Access and Equity (NAE) grant (initially totaling \$147,000,000 for Emerald Trail) being under review by the current Presidential Administration when the budget was submitted. There is an offsetting increase of \$3,903,445 for the Section 5307 formula program grant. Subsequently, the NAE grant was cancelled and the amount of \$4,712,492 proposed to be budgeted for the NAE grant will need to be removed. Also, due to the New Ferry grant not yet being executed at the time of budget submission, this revenue line will need to be reduced by an additional \$2,280,258 and LOGT II funds used instead of Federal funds. (See Recommendations)	-\$7,174,655	-18.54%
JTA Local Match The budgeted funds are for the required match percentage for requested grant revenues in the amount of \$2,971,445 which is a decrease of \$1,617,885, as well as JTA's projected portion of the Local Option Gas Taxes (5 cent and 9th cent) in the amount of \$11,692,101, which is an increase of \$1,169,051. We have a recommendation to increase the Local Option Gas Tax revenue by \$363,773 based on updates estimates from the City, along with an increase of \$58,680 in JTA matching funds. (See Recommendations)	-\$448,835	-2.97%
Capital Projects	\$ Change	% Change
Bus Division The budgeted funds are primarily for Fixed Route vehicle replacements, Microsoft licenses for the Bus Division, vehicle radio communication replacement for Fixed Route vehicles, and multiple other projects as seen on the Capital Budget - Projects Schedule.	\$3,436,764	19.94%
Connexion Division The budgeted funds are for the purchase of eight replacement Paratransit vehicles.	-\$4,580,160	-78.43%
Skyway Division The budgeted funds are for the U2C Conversion project, renovations and upgrades for the Skyway Station, and multiple other projects as seen on the Capital Budget - Projects Schedule.	\$3,787,214	73.87%
Ferry Division The budgeted funds are for the purchase of a new ferry boat and for maintenance and upgrades to the ferry.	\$7,386,292	1591.77%
General Fund The decrease is primarily due to the Neighborhood Access and Equity grant being under review by the current Presidential Administration when JTA's budget was submitted. Since then the grant has been cancelled, the federal portion of the projects will need to be reduced by \$4,712,492.	-\$17,653,601	-70.21%

Jacksonville Transportation Authority
FY 2025/2026 Capital Budget - Projects

Capital Projects	Federal Portion	State Cash	JTA Cash	JTA/Other In-Kind	Project Costs
Bus Division					
Fleet Shop Equipment Brake Tester	175,000				175,000
Fleet Shop Equipment Fall Protection	124,000				124,000
Fixed Route Vehicle Replacements	4,768,303				4,768,303
Fixed Route Vehicle Replacements	796,205				796,205
Fleet Shop Equipment	50,000				50,000
Support Vehicle Replacements & Expansion	412,000				412,000
Travel to Gillig Plant for Inspections	30,000				30,000
Inspection of New Buses	70,000				70,000
Vehicle Radio Communication Replacement for Fixed Route Only	1,690,289		9,711		1,700,000
Water Management	360,000				360,000
Agency Furniture Needs	150,000				150,000
Facilities Shop Equipment	250,000				250,000
HVAC Replacements	200,000				200,000
Replacement & Expansion of Amenities Including Installation	300,000				300,000
High Efficiency Facility Upgrades	120,000				120,000
Replacement & Expansion of Shop Lifts	200,000				200,000
U2C AIM Facility Upgrades	500,000				500,000
0.75% Safety Minimum Mandate 5307 (Driver Barrier Upgrade)	178,684				178,684
0.75% Security Minimum Mandate - STPBG (Driver Barriers Upgrade)	193,795				193,795
1% Security Minimum Mandate - STPBG	10,000				10,000
1% Security Minimum Mandate 5307	238,246				238,246
Driver Barrier Upgrade	277,521				277,521
Develop and Implement Active Transportation Small Area Plans	150,000				150,000
First Last Mile Connections Implementation	350,000				350,000
LOGT2 - 8th Street Complete Streets	-		1,686,139		1,686,139
LOGT2 - County Wide Transit Enhancements (ADA)	-		1,000,000		1,000,000
LOGT2 - NW Corridor Improvements	-		500,000		500,000
LOGT2 - University-Arlington Rd to Expressway	-		860,482		860,482
Vision Zero Program	500,000				500,000
Agency Desktop Equip Replace & Expansion	250,000				250,000
Agency IT Infrastructure Equip Replacement & Expansion	350,000				350,000
Campus Distribution & Access Layer Equipment Replacement	450,000				450,000
Cybersecurity Vulnerability Scanner (Tenable)	120,000				120,000
Microsoft Licenses	2,310,000				2,310,000
Multi Factor Authentication for Citrix - Nfactor	170,000				170,000
Rubrik backup hardware support and licenses	560,000				560,000
Unified Mobility App (UMA)	300,000				300,000
Unallocated to date	9,714				9,714
Bus Division Total	16,613,757	-	4,056,332	-	20,670,088

**Jacksonville Transportation Authority
FY 2025/2026 Capital Budget - Projects**

Capital Projects	Federal Portion	State Cash	JTA Cash	JTA/Other In-Kind	Project Costs
Connexion Division					
Annual - Replacement & Expansion of Demand Response Vehicles	1,259,840				1,259,840
					-
					-
Connexion Division Total	1,259,840	-	-	-	1,259,840
Skyway Division					
Elevator Upgrades & Modernization	200,000				200,000
LOGT2 - U2C Skyway Conversion	-		5,297,294		5,297,294
Skyway Shop Equipment			25,000		25,000
Skyway Stations Renovations & Upgrades	1,261,497				1,261,497
APU Inverter Refurbishment			335,000		335,000
Baultar Train Floor Replacement			30,000		30,000
Eaton Contactors			335,000		335,000
FGS Light Curtain (GIDS System)			400,000		400,000
IT Infrastructure - UPS			404,733		404,733
Motor Reassembly			432,000		432,000
Skyway Parking Lot Improvements	193,253				193,253
Skyway Division Total	1,654,750	-	7,259,027	-	8,913,777
Ferry Division					
Commuter Ferry Service	100,000				100,000
Ferry Haulout	4,900,000				4,900,000
LOGT2 - New Ferry Boat	2,280,258		570,064		2,850,322
Ferry Division Total	7,280,258	-	570,064	-	7,850,322
General Fund Division					
LOGT2 - Emerald Trail Segment 3 SW Connector (JTA)	2,104,005		526,001		2,630,006
LOGT2 - Emerald Trail Segment 4 (S-Line Connector)	1,814,413		453,603		2,268,016
LOGT2 - Global Program Management	-		500,000		500,000
LOGT2 - GW Jax Project Administration Incl Contingency	370,934		92,733		463,667
LOGT2 - JTA Project Administration Incl Contingency	423,141		105,785		528,926
LOGT2 - Workforce Development	-		100,000		100,000
Real Estate Acquisitions			1,000,000		1,000,000
General Fund Division Total	4,712,492	-	2,778,123	-	7,490,615
Total Capital Projects	31,521,097	-	14,663,546	-	46,184,643

JTA Capital Improvements Projects
Fiscal Years 2026 through 2030

	2026	2027	2028	2029	2030
Bus Division					
Computer Hardware/Software	4,510,000	5,216,719	2,095,062	3,121,050	2,764,551
Construction & Capital Programs	1,000,000	2,029,948	2,159,948	620,000	3,620,000
Facilities Improvements	1,180,000	1,620,000	1,620,000	1,620,000	2,620,000
Furniture/Fixtures	150,000	300,000	200,000	300,000	300,000
LOGT II - Other	4,046,621	4,939,464	3,503,275	1,500,000	1,000,000
Other	9,714	7,181	743,581	417,094	1,580,373
Rolling Stock	7,364,508	5,943,633	6,236,696	6,544,394	6,867,459
Security Equipment	898,246	904,202	560,222	527,282	492,421
Shop Equipment	799,000	1,460,000	500,000	500,000	500,000
Support Vehicles	412,000	424,360	437,091	450,204	463,710
Transit Satellite Amenities	300,000	300,000	400,000	450,000	450,000
Bus Division Total	20,670,088	23,145,507	18,455,875	16,050,024	20,658,514

Connexion Division					
Rolling Stock	1,259,840	4,173,830	3,329,056	3,495,509	3,670,284
Connexion Division Total	1,259,840	4,173,830	3,329,056	3,495,509	3,670,284

Skyway Division					
Computer Hardware/Software	404,733	35,000	42,000	50,000	60,000
Construction & Capital Programs	193,253	0	2,742,375	0	0
Facilities Improvements	1,461,497	1,586,727	1,812,462	1,638,711	1,865,485
LOGT II - U2C Conversion	5,297,294	5,000,000	5,000,000	5,000,000	5,000,000
Security Equipment	400,000	420,000	441,000	463,050	486,203
Shop Equipment	25,000	25,000	25,000	25,000	25,000
Vehicle Maintenance	1,132,000	616,000	616,000	616,000	616,000
Skyway Division Total	8,913,777	7,682,727	10,678,837	7,792,761	8,052,688

Ferry Division					
Construction & Capital Programs	100,000	1,000,000	0	0	0
Facilities Improvements	0	0	2,851,443	2,000,000	2,000,000
LOGT II - Ferry	2,850,322	8,090,271	8,809,407	0	0
Vehicle Maintenance	4,900,000	340,000	347,288	5,100,000	360,000
Ferry Division Total	7,850,322	9,430,271	12,008,138	7,100,000	2,360,000

General Fund					
LOGT II - Emerald Trail	5,890,615	20,697,541	70,650,101	37,936,541	42,566,777
LOGT II - Other	600,000	600,000	600,000	600,000	600,000
Real Estate	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
General Fund Division Total	7,490,615	22,297,541	72,250,101	39,536,541	44,166,777

JTA Total FY26-30 Budgets	46,184,643	66,729,876	116,722,007	73,974,834	78,908,263
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**COUNCIL AUDITOR'S OFFICE
PAY FOR PERFORMANCE PLAN SUMMARY
JACKSONVILLE TRANSPORTATION AUTHORITY
PROPOSED BUDGET FY 2025/2026**

INCENTIVE BACKGROUND

JTA has four unions which have pay for performance incentives. The four unions are the Amalgamated Transit Union (ATU), the American Federation of State, County, and Municipal Employees (AFSCME), the International Association of Machinists (IAM), and the International Association of Machinists – Customer Service (IAM – Customer Service). The four unions each have their own team incentive metrics. In addition, the ATU, AFSCME, and IAM Union members each have individual metrics for Safety and Attendance. The JTA Board approves the IAM – Customer Service and AFSCME contracts as these are state employees. The Jax Transit Management (JTM) Board approves the IAM and ATU contracts as these are private employees. The effective dates for the union contracts are as follows: ATU – 10/1/2024, IAM – 11/3/2023, AFSCME – 5/21/2025, and IAM-Customer Service – 12/2/2022. The IAM and IAM – Customer Service contracts have a three-year term, and the ATU and AFSCME contracts have a four-year term.

JTA FY 2025/26 BUDGET

The total payout for FY 2025/26 will be \$356,373 if all the employees earned the maximum incentive available. JTA budgets these incentives in the Bus, Connexion, and Skyway Divisions' salary line. JTA states that it does not have pay for performance incentive plans for employees company wide.

ELIGIBILITY

The ATU, AFSCME, and IAM Union eligibility for incentives are the same: All full-time employees are eligible to participate in the plan. Newly hired employees with less than one full year of service will receive the performance incentive on a prorated basis, depending on the start date. Employees must be on the payroll as of December 31st of the calendar year, except retirees or employees on lay-off who will receive prorated benefits for the months worked in the calendar year.

The IAM – Customer Service Union employees are eligible for incentives once the 180-day probation period has been successfully completed and both full-time and part-time employees are eligible.

TEAM INCENTIVES for ATU, AFSCME, and IAM

ATU and AFSCME union members are eligible to receive 1% of annual gross wages, and IAM members receive .50% of annual gross wages.

- For ATU, an incentive will be paid to every employee for each one of the incentives that are met. The maximum allocation of 1% will be divided proportionally for each measurement listed.
- For AFSCME, an incentive will be paid to every employee for each one of the incentives met. One-third (1/3) will be paid out for each target met successfully with a maximum allocation of 1% of gross wages paid if all targets are met.
- For IAM, an incentive will be paid to every employee for each one of the incentives that are met. The maximum allocation of one-half (1/2) percent of gross wages will be divided proportionally for each measurement listed.

**COUNCIL AUDITOR'S OFFICE
PAY FOR PERFORMANCE PLAN SUMMARY
JACKSONVILLE TRANSPORTATION AUTHORITY
PROPOSED BUDGET FY 2025/2026**

Performance Goal	ATU (Bus Operator Team)	AFSCME (Supervisors/Dispatchers Team)	IAM (Maintenance Workers)
Fixed Route On Time Performance	80%	80%	N/A
Fixed Route off the Lot Performance	90%	90%	N/A
Fixed Route Customer Satisfaction	83%	83%	N/A
Fixed Route Mean Distance Between Vehicle Failures	N/A	N/A	Min 19,000 miles – Max 20,000 miles
Connexion Mean Distance Between Vehicle Failure	N/A	N/A	Min 26,000 miles – Max 27,000 miles
Connexion Vehicle Cleanliness	N/A	N/A	Min 88% - Max 90%
Fixed Route Vehicle Cleanliness	N/A	N/A	Min 84% - Max 88%
Skyway Vehicle On Time Performance	N/A	N/A	Min 97% - Max 98%
Skyway Ridership Satisfactory	N/A	N/A	Min 88% - Max 90%
Skyway Vehicle Cleanliness	N/A	N/A	Min 90% - Max 95%
Skyway Station Cleanliness	N/A	N/A	Min 78% - Max 80%

TEAM INCENTIVE FOR IAM – CUSTOMER SERVICE

Only three classifications of employees fall under this union, Customer Experience Coordinators, Customer Service Representatives and Media Delivery Specialists. The IAM – Customer Service union does not have individual safety or attendance incentives in their contract.

All union members are eligible to receive 1% of annual gross wages if they receive a score of successful or higher. The scoring range for the union members is outstanding, exceeds expectations, successful, developing, and unsatisfactory. Below are the categories the three classifications of employees are rated on.

**COUNCIL AUDITOR'S OFFICE
PAY FOR PERFORMANCE PLAN SUMMARY
JACKSONVILLE TRANSPORTATION AUTHORITY
PROPOSED BUDGET FY 2025/2026**

Customer Experience Coordinators	Customer Service Representatives	Media Delivery Specialists
Communication and Collaboration	Communication and Collaboration	Customer Focus
Company Advocacy and Adaptability	Company Advocacy and Adaptability	Personal Effectiveness
Initiative	Initiative	Adherence
Job Knowledge	Job Knowledge	Training
Problem Solving/Decision Making	Problem Solving/Decision Making	N/A
Professional Accountability	Professional Accountability	N/A
Quality of Work	Quality of Work	N/A

INDIVIDUAL INCENTIVES for ATU, AFSCME and IAM

Individual performance goals are based on attendance and safety and are earned or paid either on a quarterly or bi-annual basis and are only for ATU, AFSCME and IAM.

Attendance Goal

For ATU, the perfect attendance incentive consists of two six month periods, this gives the member the opportunity of earning an additional \$2,000 for the year. For AFSCME and IAM, each quarter, union members can earn a day or half-day of leave for each thirteen-week period no sick leave is taken as shown below. If the day or half-day is not used within a nine-month period, the union members will be paid for the day or half-day at the member's regular straight hourly rate.

ATU (Bus Operator Team)	AFSCME (Supervisors/Dispatchers Team)	IAM (Maintenance Workers)
1. Perfect attendance for the 6-month period of January 1 through June 30 employees receive \$750. 2. Perfect attendance for the 6-month period of July 1 through December 31 employees receive \$750. 3. Perfect attendance for both 6 months periods the operator will receive an additional \$500	Earn one-half day for each thirteen weeks no sick leave is taken	Earn one day for each thirteen weeks no sick leave is taken

**COUNCIL AUDITOR'S OFFICE
PAY FOR PERFORMANCE PLAN SUMMARY
JACKSONVILLE TRANSPORTATION AUTHORITY
PROPOSED BUDGET FY 2025/2026**

Safety Incentive Goal

AFSCME and ATU union members are eligible to receive 1% of annual gross wages for the quarterly period for the safety incentives, IAM union members are eligible to receive .50% of annual gross wages for the quarterly period for the safety incentive. Members will be disqualified from receiving quarterly safety incentive payment under the following conditions:

- An employee who incurs a recordable on the job injury (in which the employee's rule violation contributed to the injury).
- Employees who incur a loss of time of one or more full days as a result of an on-the-job injury in which they were at fault.
- An employee who causes a property damage claim.
- An employee who causes a vehicular accident.
- An employee who fails to timely report an on-the-job injury, property damage, or a vehicle accident.
- An employee who receives a disciplinary suspension for a safety related infraction.
- An employee who tests positive for drugs or alcohol pursuant to the Employer's Substance Abuse Policy, shall forfeit his/her safety incentive payment for four consecutive quarters.

Executive Director Contract

The Executive Director is the only employee with an employment contract at JTA. Pursuant to the 4th amendment of the Executive Director Employment Agreement, the appointment is for a term of seven years, from December 3, 2021, to December 2, 2028. The Executive Director's salary will be subject to a cost of living adjustment based on CPI or 3%, whichever is greater. The Executive Director is also eligible for an annual bonus of up to 20% of annual base salary each year based on metrics and goals agreed upon between the Board and Executive Director.

Jacksonville Transportation Authority
Union Contractual Incentives
FY21 - FY25

Perfect Attendance - Employees			Perfect Attendance - Days			Safety - \$			Safety - # *			Performance Incentive**		
ATU	IAM	AFSCME	ATU	IAM	AFSCME	ATU	IAM	AFSCME***	ATU	IAM	AFSCME***	ATU	IAM	AFSCME
FY21														
1st Qtr	40	58	0	20.0	58.0	0.0								
2nd Qtr	33	37	8	16.5	37.0	4.0								
3rd Qtr	20	49	0	10.0	49.0	0.0								
4th Qtr	33	53	0	16.5	53.0	0.0								
Totals	126	197	8	36.5	95.0	4.0	\$114,734.69	\$75,337.41	\$7,546.95	1,113	508	88	\$0.00	\$0.00
FY22														
1st Qtr	63	44	0	31.5	44.0	0.0								
2nd Qtr	20	57	0	10.0	57.0	0.0								
3rd Qtr	20	74	0	20.0	90.0	0.0								
4th Qtr	22	72	0	22.0	77.0	0.0								
Totals	125	247	0	41.5	101.0	0.0	\$37,225.94	\$21,172.86	\$2,884.75	480	262	36	\$0.00	\$0.00
FY23														
1st Qtr	0	54	0	0.0	76.1	0.0								
2nd Qtr	30	46	0	15.0	61.0	0.0								
3rd Qtr	0	57	0	0.0	96.3	0.0								
4th Qtr	0	58	0	0.0	87.1	0.0								
Totals	30	215	0	15.0	320.5	0.0	\$71,445.35	\$53,427.63	\$1,446.31	742	508	16	\$27,869.27	\$36,352.00
FY24														
1st Qtr	0	63	0	0.0	128.0	0.0								
2nd Qtr	0	43	0	6.5	79.5	0.0								
3rd Qtr	13	0	0	0.0	0.0	0.0								
4th Qtr	0	25	0	0.0	27.8	0.0								
Totals	13	131	0	6.5	235.3	0.0	\$59,472.49	\$25,488.20	\$4,298.24	658	240	18	\$27,114.33	N/A
FY25														
1st Qtr	0	0	0	0.0	0.0	0.0								
2nd Qtr	0	2	0	0.0	1.0	0.0								
3rd Qtr														
4th Qtr														
Totals	0	2	0	0	1.0	0.0	\$85,945.13	\$31,116.43	\$1,215.33	640	265	14	\$52,864.88	\$92.75

* # represents cumulative number of individuals awarded over all quarters for the year

** Performance incentives are listed for the periods available.

*** AFSCME incentives began December, 2019

**COUNCIL AUDITOR'S OFFICE
RECOMMENDATIONS
JACKSONVILLE TRANSPORTATION AUTHORITY
PROPOSED BUDGET FY 2025/26**

Below are the recommended actions related to JTA's Proposed Budget. No action can be taken at this time. These will be addressed through bill 2025-514.

JTA concurs with the recommendations:

Bus Division:

1. JTA has requested a correction for Uniform Allowance expense to be moved to the correct expenditure line. This will reduce All Other/Miscellaneous expenditure line by \$80,000 and increase Fringe Benefits expenditure line by the same amount.

General Fund:

1. JTA has requested a correction to reclassify Insurance expense allocation of \$168,000 from the Administration/Corporate expenditures to the General Fund. This will reduce the allocation for the insurance line under the Bus, Connexion, Skyway, and Ferry Divisions by a total of \$166,026, and will increase the Contingency line in these divisions by the same amount to balance revenues and expenditures. This will also increase the Insurance line under General fund by \$166,026 from \$1,974 to \$168,000 and will decrease the Contingency line within the General fund by the same amount to balance revenues and expenditures.

Capital Budget:

1. JTA has requested changes to their capital budget which include the following:
 - a. A decrease in the total Federal Grants amount by \$7,108,572, from \$31,521,097 to \$24,412,525, which includes removing budgeted funds for the Neighborhood Access and Equity Grant of \$4,712,492 within the General Fund Division, budgeted funds for a new ferry boat of \$2,280,258, and budgeted funds of \$57,142 in the Skyway Division. There is a change in the funding source within the Bus Division of \$58,680 from grant funds to Local Match (JTA).
 - b. An increase in the total Local Match (JTA) by \$422,453, from \$14,663,546 to \$15,085,999, which includes additional Local Option Gas Tax revenue of \$363,773 and an increase of \$58,680 in JTA matching funds.
 - c. The changes in funding will be reflected in the specific projects within the Bus, Skyway, Ferry, and General Fund Divisions.

Budget Ordinance:

1. We recommend attaching Revised Schedules O and P, as well as Q and R to reflect the changes to JTA's Operating and Capital budgets noted above.

The following schedules are based on the above recommendations.

These will be addressed in bill 2025-514

Jacksonville Transportation Authority
Jacksonville, Florida
Operations Budget
Fiscal Year 2025/2026

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<u>Estimated Operating Revenues</u>						
Federal, State & Local Grants	\$15,189,545	\$2,735,210	\$0	\$0	\$0	\$17,924,755
Local Option Gas Tax	19,500,000	0	0	0	0	19,500,000
Net Sales Tax - Operating	99,225,124	0	0	0	3,000,000	102,225,124
Passenger Fares	7,350,568	1,099,866	0	1,880,542	0	10,330,976
State Transportation Disadvantaged Funds	0	3,145,649	0	0	0	3,145,649
City of Jacksonville (Paratransit Contribution)	0	1,856,342	0	0	0	1,856,342
Federal Preventative Maintenance	660,000	0	0	0	0	660,000
Non-Transportation Revenue	987,000	100,000	0	15,000	1,855,006	2,957,006
Interest Earnings	3,345,742	0	0	0	454,258	3,800,000
Transfer from Bus Operations to Connexion	0	12,657,574	0	0	0	12,657,574
Transfer from Bus Operations to Skyway	0	0	8,719,370	0	0	8,719,370
Transfer from Bus Operations to Ferry	0	0	0	1,578,768	0	1,578,768
Total Estimated Operating Revenues	<u>\$146,257,979</u>	<u>\$21,594,641</u>	<u>\$8,719,370</u>	<u>\$3,474,310</u>	<u>\$5,309,264</u>	<u>\$185,355,564</u>

REVISED SCHEDULE O

<u>Operating Expenditures</u>						
Salaries and Wages	\$52,082,322	\$3,145,112	\$3,396,242	\$326,412	\$1,449,912	\$60,400,000
Fringe Benefits	26,754,254	1,436,545	1,656,153	146,109	673,157	30,666,218
Fuel and Lubricants	4,310,500	1,015,000	8,500	366,000	0	5,700,000
Materials and Supplies	5,700,954	758,242	1,050,418	4,854	4,932	7,519,400
Services	29,465,092	14,540,803	1,455,516	2,231,315	749,125	48,441,851
Insurance	1,434,878	3,231	446,000	131,859	168,000	2,183,968
Travel/Training/Dues & Subscriptions	1,001,979	152,073	52,837	13,715	22,850	1,243,454
All Other/Miscellaneous	2,425,839	160,513	590,153	53,801	14,654	3,244,960
Contingency	126,449	383,122	63,551	200,245	2,226,634	3,000,001
Transfer to Connexion	12,657,574	0	0	0	0	12,657,574
Transfer to Skyway	8,719,370	0	0	0	0	8,719,370
Transfer to Ferry	1,578,768	0	0	0	0	1,578,768
Total Operating Expenditures	<u>\$ 146,257,979</u>	<u>\$ 21,594,641</u>	<u>\$ 8,719,370</u>	<u>\$ 3,474,310</u>	<u>\$ 5,309,264</u>	<u>\$ 185,355,564</u>
Full Time Positions	<u>764</u>	<u>36</u>	<u>47</u>	<u>0</u>	<u>14</u>	<u>861</u>
Temporary Employee Hours	<u>55,046</u>	<u>5,291</u>	<u>1,405</u>	<u>0</u>	<u>31,463</u>	<u>93,203</u>

REVISED SCHEDULE P

**Jacksonville Transportation Authority
Jacksonville, Florida
Capital Budget
Fiscal Year 2025/2026**

	<u>Bus</u>	<u>Connexion</u>	<u>Skyway</u>	<u>Ferry</u>	<u>General Fund</u>	<u>Total</u>
<u>ESTIMATED REVENUES</u>						
Federal Grants	\$18,055,077	\$1,259,840	\$1,597,608	\$3,500,000	\$0	\$24,412,525
Local Match (JTA)	4,115,012	0	3,961,733	2,850,322	4,158,932	15,085,999
Total Estimated Revenues	\$22,170,089	\$1,259,840	\$5,559,341	\$6,350,322	\$4,158,932	\$39,498,524

REVISED SCHEDULE Q

APPROPRIATIONS

Materials & Supplies	\$0	\$0	\$0	\$0	\$0	\$0
Construction & Capital Programs	1,000,000	0	193,253	100,000	0	1,293,253
Computer Hardware/Software	6,010,000	0	404,733	0	0	6,414,733
Facilities Improvements	1,180,000	0	1,404,355	0	0	2,584,355
LOGT II - Emerald Trail	0	0	0	0	3,158,932	3,158,932
LOGT II - Ferry	0	0	0	2,850,322	0	2,850,322
LOGT II - U2C Conversion	0	0	2,000,000	0	0	2,000,000
LOGT II - Other Projects	4,046,621	0	0	0	0	4,046,621
Vehicle Maintenance	0	0	1,132,000	3,400,000	0	4,532,000
Furniture/Fixtures	150,000	0	0	0	0	150,000
Rolling Stock	7,364,508	1,259,840	0	0	0	8,624,348
Security Equipment	898,246	0	400,000	0	0	1,298,246
Shop Equipment	799,000	0	25,000	0	0	824,000
Transit Satellite Amenities	300,000	0	0	0	0	300,000
Support Vehicles	412,000	0	0	0	0	412,000
Real Estate	0	0	0	0	1,000,000	1,000,000
Other	9,714	0	0	0	0	9,714
Total Appropriations	\$22,170,089	\$1,259,840	\$5,559,341	\$6,350,322	\$4,158,932	\$39,498,524

REVISED SCHEDULE R

JACKSONVILLE AVIATION AUTHORITY
COMPARISON OF BUDGETS
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

	Operating & Non Operating	Debt Service	Capital Outlay	Fund Transfers Out	Total
FY 2024/2025 Original	\$86,520,031	\$34,019,927	\$31,997,000	\$57,771,076	\$210,308,034
FY 2025/2026 Proposed	\$93,869,052	\$42,182,995	\$49,940,000	\$49,101,488	\$235,093,535
\$ Change	\$7,349,021	\$8,163,068	\$17,943,000	-\$8,669,588	\$24,785,501
% Change	8.49%	23.99%	56.08%	-15.01%	11.79%

	FY 2024/25	FY 2025/26	Change
Full-time Positions	315	319	4
Part-time Hours	5,220	3,450	-1,770

Fiscal Year	Days Cash on Hand
2020/21	677
2021/22	650
2022/23	889
2023/24	937

Notes:

1. JAA is not currently rated and the Daily Cash on Hand (DCOH) calculation is commonly used by rating agencies as a liquidity benchmark. Based on a rating methodology report for Publicly Managed Airports and Related Issuers, a Days Cash on Hand (DCOH) balance of less than 300 days could possibly be viewed negatively, a balance of more than 600 days could possibly be viewed positively, and a balance between these amounts could possibly be considered neutral.

2. We have used JAA audited financial statements to determine a DCOH calculation and JAA has reviewed our calculations for reasonableness.

3. We were not able to and JAA was hesitant to provide projected DCOH calculations for FY 2024/25 and FY 2025/26 due to several variables related to capital spending, which would impact cash balances.

JACKSONVILLE AVIATION AUTHORITY
ANALYSIS OF THE FY 2025/2026 PROPOSED BUDGET

	2024/25 Original Budget	7 Months Actuals FY 2024/25	12 Months Projected FY 2024/25	2025/26 Proposed Budget	2025/26 Proposed Budget over 2024/25 Original	
					\$ Change	% Change
OPERATING REVENUES						
Concessions	\$25,305,587	\$15,615,027	\$25,700,728	\$26,180,932	\$875,345	3.46%
Fees & Charges	26,906,993	14,392,168	25,862,738	27,886,773	979,780	3.64%
Space & Facility Rentals	54,575,478	32,998,511	55,939,770	61,067,202	6,491,724	11.89%
Parking	36,437,436	19,109,350	32,316,164	32,246,352	-4,191,084	-11.50%
Sale of Utilities	1,966,606	1,073,915	1,804,582	1,958,373	-8,233	-0.42%
Other Miscellaneous Operating Revenue	356,149	257,078	453,520	420,328	64,179	18.02%
TOTAL OPERATING REVENUES	\$145,548,249	\$83,446,049	\$142,077,502	\$149,759,960	\$4,211,711	2.89%
OPERATING EXPENDITURES						
Salaries	\$26,569,562	\$15,603,578	\$26,766,322	\$27,999,470	1,429,908	5.38%
Benefits	11,748,827	7,147,385	11,908,730	12,798,006	1,049,179	8.93%
Services & Supplies	22,029,735	13,181,611	22,637,312	23,530,125	1,500,390	6.81%
Repairs & Maintenance	11,902,482	5,268,756	12,077,896	14,949,794	3,047,312	25.60%
Promotion, Advertising and Dues	1,088,228	542,622	1,108,168	1,127,258	39,030	3.59%
Registrations & Travel	748,025	255,650	720,070	827,925	79,900	10.68%
Insurance Expense	2,916,063	1,684,922	2,916,522	3,107,500	191,437	6.56%
Cost of Goods for Sale	989,000	513,805	955,242	989,000	0	0.00%
Utilities, Taxes & Gov't Fees	5,288,459	2,793,622	4,997,864	5,280,974	-7,485	-0.14%
Operating Contingency	3,000,000	0	2,386,000	3,000,000	0	0.00%
TOTAL OPERATING EXPENDITURES	\$86,280,381	\$46,991,951	\$86,474,126	\$93,610,052	\$7,329,671	8.50%
INCOME FROM OPERATIONS	\$59,267,868	\$36,454,098	\$55,603,376	\$56,149,908	-\$3,117,960	-5.26%
NON-OPERATING REVENUES/(EXPENSES)						
Passenger Facility Charge Revenue (PFC)	\$15,753,076	\$7,173,413	\$14,846,826	\$15,359,249	-393,827	-2.50%
Customer Facility Charge Revenue (CFC)	8,000,000	4,937,652	8,788,168	8,000,000	0	0.00%
Investment Income	8,799,349	8,522,872	11,695,208	11,661,666	2,862,317	32.53%
Other Revenue	210,360	361,275	544,470	372,660	162,300	77.15%
Debt Service	-34,019,927	-10,008,409	-34,019,927	-42,182,995	-8,163,068	23.99%
Other Expense	-\$239,650	-\$147,611	-\$287,046	-\$259,000	-\$19,350	8.07%
	-\$1,496,792	\$10,839,192	\$1,567,699	-\$7,048,420	-\$5,551,628	
NET INCOME (LOSS) BEFORE OPERATING CAPITAL OUTLAY, AND RETAINED EARNINGS	\$57,771,076	\$47,293,290	\$57,171,075	\$49,101,488	-\$8,669,588	-15.01%
Operating Capital Outlay	-\$17,187,000	-\$4,469,771	-\$17,187,000	-\$26,949,500	-\$9,762,500	56.80%
Transfer (to)/from Passenger Facility Charge Reserve	0	-3,575,528	-3,575,528	0	0	0.00%
Retained Earnings	-40,584,076	0	0	-22,151,988	18,432,088	-45.42%
SURPLUS/(DEFICIT)	\$0	\$39,247,991	\$36,408,547	\$0	\$0	N/A
Fulltime Positions	315	301	315	319	4	1.27%
Temporary Employee Hours	5,220	781	3,000	3,450	-1,770	-33.91%
TOTAL REVENUES	\$178,311,034	\$104,441,261	\$177,952,174	\$185,153,535		
TOTAL APPROPRIATIONS	\$178,311,034	\$65,193,270	\$141,543,627	\$185,153,535		

JACKSONVILLE AVIATION AUTHORITY
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

REVENUE OVERVIEW	\$ Change	% Change
Concessions <p>The increase is primarily based on increases of \$536,523 in Off-Airport Rent-A-Car revenue due to the successful introduction of Turo (private car rentals) in 2025, \$525,200 in Food and Beverage revenue as existing venues continue to outperform, despite the ongoing Concourse B construction, \$347,000 in Advertising due to increased demand, and \$144,253 in Retail sales based on FY 2042/25 performance. The increases are partially off-set by a decrease of \$796,750 in On-Airport Rent-A-Car revenue as a result of limited rental space following the Hourly Garage fire.</p>	\$875,345	3.46%
Fees & Charges <p>The increase is due to increases of \$590,774 in Landing Fees - Non-Signatory due to increased rates and a slight rise in aircraft landings at JIA, \$265,525 Landing Fees - Air Cargo due to increased rates, \$218,950 in Commercial Lane - Permitted due to projected growth in Uber and Lyft activity, \$141,007 in Cecil Common Area Maintenance due to annual rental rate escalations, and new lease agreements. The increase is partially offset by a decrease of \$240,476 in Landing Fees - Signatory due to airline projections for lower passenger activity and landings in FY 2025/26.</p>	\$979,780	3.64%
Space & Facility Rentals <p>The increase is mainly due to increases of \$2,808,088 in Space Rental - Signatory Type 1 & 2 due to increases in terminal rents, \$800,250 in General Aviation Ground Rentals due to new lease agreements and CPI-based rent escalations, \$742,562 in Joint Use Space - Non-Signatory and \$711,231 in Aircraft Parking due to increased space rental and parking rates, \$527,294 in Rent-A-Car due to rate adjustments and contractually scheduled rental space escalations, as well as, increases of \$523,616 in Joint Use Space - Signatory Type 1 & 2, \$517,319 in Non-General Aviation Ground Rentals, and \$325,614 in Space Rental Non-Signatory all due to increased rates. The increase is partially off-set by an increase of \$406,149 in Incentive Discount (a contra-revenue) due to new routes added during FY 2024/25 and the anticipated addition of a new routes during FY 2025/26.</p>	\$6,491,724	11.89%

JACKSONVILLE AVIATION AUTHORITY
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

REVENUE OVERVIEW	\$ Change	% Change
Parking	-\$4,191,084	-11.50%
The decrease is due to decreases of \$3,138,412 in Hourly Garage revenue due to the impact of the Hourly Garage fire in May 2025, and \$2,160,178 in Economy Lot parking based on projections for reduced demand for parking in FY 2025/26. The decrease is partially off-set by an increase of \$1,108,969 in Daily Garage and Daily Surface parking due to a budgeted \$2.00 increase in parking rates scheduled for October 2025.		

JACKSONVILLE AVIATION AUTHORITY
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

EXPENDITURE OVERVIEW	\$ Change	% Change
Salaries The increase is due to increases of \$978,621 for a 4% annual wage increase effective October 1, 2025, \$259,067 for 4 new funded positions for a Grounds Laborer, a Facilities Garage Mechanic, a Dispatcher, and an Airside Operation Duty Officer, \$132,672 for overtime & double time pay based on increased frequency of weather related events that were not budgeted, and \$90,895 for promotions in FY 2024/25 that were not budgeted.	\$1,429,908	5.38%
Benefits The increase is primarily due to increases of \$451,073 in Pension costs due to increased FRS contribution rates, \$309,096 in Hospitalization Insurance based on a estimated 7.78% increase in costs, the addition of four new positions, and the 4% wage increase.	\$1,049,179	8.93%
Services & Supplies The increase is primarily due to an increase of \$866,873 Contractual Services which includes the following: an increase of \$304,669 for Aircraft Rescue and Fire Fighting Services contract with the City based on a contractual CPI adjustment, \$268,421 in Ground Transportation/Parking services related to the addition of Economy Lot 3 in late 2025, and \$135,854 in Police due to a new security contract with Giddens Security and taser replacements. There is also an increase of \$445,430 in Operating Supplies due to increased costs and higher demand for custodial and building/facility supplies and an increase of \$196,044 in Landscaping Services due to price increases and additional funding for tree cutting and vegetation management around JIA roadways. The increases are partially offset by a decrease of \$172,335 in Consulting due to reductions in existing contracts and reaching the end of previous consulting contracts.	\$1,500,390	6.81%

JACKSONVILLE AVIATION AUTHORITY
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

EXPENDITURE OVERVIEW	\$ Change	% Change
Repairs & Maintenance The increase is mainly due to increase of \$3,472,252 in Facilities – Repair & Maintenance which includes \$1,887,790 for repairs to the terrazzo flooring and increased carpet and floor cleaning, \$1,302,682 for Building Maintenance due to new contracts for passenger loading bridge maintenance, elevators, and escalators, \$211,940 for Handling Baggage System (HBS) maintenance, and \$102,339 in Field Maintenance for pressure washing. The increase is partially offset by a decrease of \$243,499 at Cecil Airport due to a reduction in Boeing facility repair funds.	\$3,047,312	25.60%
Insurance Expense The increase is mainly due to a \$190,000 rise in workers' compensation costs, driven by an increase in claims by JAA employees.	\$191,437	6.56%

JACKSONVILLE AVIATION AUTHORITY
ORIGINAL BUDGET FY 2024/2025 VERSUS PROPOSED BUDGET FY 2025/2026

NON-OPERATING REVENUE (EXPENSE) OVERVIEW	\$ Change	% Change
Passenger Facility Charge (PFC) Revenue The decrease is due to a decrease in passenger traffic based on current year trends.	-\$393,827	-2.50%
Investment Income The increase is primarily based on projected higher cash balances due to the addition of loan proceeds from the planned bond financing of Concourse B. Any interest earned on these funds can only be used for capital expenses.	\$2,862,317	32.53%
Other Revenue The increase is primarily attributable to higher projected Timber Sales in FY 2025/26.	\$162,300	77.15%
Debt Service The increase is attributable to the issuance of new debt for the new parking garage, a higher principal payment scheduled in 2026 on the 2021 Revenue Note, and increases in principal and interest payments on the Line of Credit (LOC) used for the preliminary financing of Concourse B.	\$8,163,068	23.99%

**JACKSONVILLE AVIATION AUTHORITY
ANALYSIS OF PROPOSED 2025/2026 CAPITAL BUDGET**

	2024/2025 Original Budget	2025/2026 Proposed Budget	2025/26 Proposed Budget over 2024/25 Original \$ Change	% Change
Capital Funds				
Federal Contributions	\$810,000	\$17,185,500	\$16,375,500	2021.67%
State Contributions	0	655,000	655,000	0.00%
Tenant/Other Contributions	0	0	0	0.00%
PFC	14,000,000	4,550,000	-9,450,000	-67.50%
CFC	0	600,000	600,000	0.00%
Operating Capital Outlay (Net income CY OPS + RE)	\$17,187,000	\$26,949,500	\$9,762,500	56.80%
Total Capital Funds	\$31,997,000	\$49,940,000	\$17,943,000	56.08%
Capital Projects				
Jacksonville International Airport	\$30,247,000	\$34,115,000	\$3,868,000	12.79%
Cecil Airport	600,000	6,825,000	6,225,000	1037.50%
Cecil Spaceport	0	0	0	0.00%
Jax Ex at Craig Airport	400,000	9,000,000	8,600,000	2150.00%
Herlong Airport	750,000	0	-750,000	-100.00%
Total Capital Projects	\$31,997,000	\$49,940,000	\$17,943,000	56.08%
Surplus (Deficit)	\$0	\$0	\$0	

JACKSONVILLE AVIATION AUTHORITY
Analysis of FY 2025/26 Proposed Capital Budget

Capital Funding by Source	\$ Change	% Change
Federal Contributions The Federal Contribution in FY 2025/26 will fund \$8,255,500 for mitigation, drainage, and taxiway A & B at Jacksonville Executive at Craig Airfield, \$6,750,000 for Concourse B, \$1,800,000 for a Passenger Loading Bridge replacement, and \$380,000 for a generator replacement at Cecil Field.	\$16,375,500	2021.67%
State Contributions The State Contribution in FY 2025/26 will fund \$500,000 for Taxiway F rehabilitation at JIA and \$155,000 for Taxiways A & B at Jacksonville Executive at Craig Airfield.	\$655,000	0.00%
Passenger Facility Charge (PFC) The PFC funding for FY 2025/26 will provide an additional \$2,250,000 to the Concourse B Program, \$1,300,000 for the Landside Bathroom Rehab, and \$1,000,000 for ARFF Vehicle Replacement.	-\$9,450,000	-67.50%
Customer Facility Charge (CFC) The Customer Facility Charge funding for FY 2025/26 will provide \$400,000 for Rental Car Lane Rehabilitation & Extension of the Owens Road Study and \$200,000 for a Rental Car Pickup Counter Study.	\$600,000	0.00%
Operating Capital Outlay (JAA) The Operating Capital Outlay will provide pay-go funding for \$19,915,000 in capital projects at Jacksonville International Airport, \$6,445,000 in capital projects at Cecil Airport, and \$589,000 in capital projects at Jacksonville Executive at Craig Airfield.	\$9,762,500	56.80%

JACKSONVILLE AVIATION AUTHORITY
CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2026

			Budget 2026 Total Capital Commitments	FUNDING SOURCES					
Airport	Proj No.	Description		JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER	CFC
Jacksonville International	J2020-05	Concourse B Program Additional Funds	\$9,000,000		\$2,250,000	\$6,750,000			
	J2026-01	Bucket Truck	465,000	465,000					
	J2023-14	Taxiway F Rehab & Extension Additional Funds	5,000,000	4,500,000			500,000		
	J2023-17	Landside Bathroom Rehab Phase II Additional Funds	1,300,000		1,300,000				
	J2026-02	TIBA Parking System Field Equipment Upgrade	750,000	750,000					
	J2026-03	Infrastructure Refresh FY26	350,000	350,000					
	J2026-04	WiFi System Upgrade	250,000	250,000					
	J2026-05	Rental Car Lane Rehabilitation & Extension to Owens Road Study	400,000						400,000
	J2023-21	Parking Garage Additional Funds	8,000,000	8,000,000					
	J2026-06	Three (3) ADA Shuttle Bus and Graphics FY26	450,000	450,000					
	J2026-07	Brush 16 Fire Truck	225,000	225,000					
	J2026-08	Park Assist Daily Garage	1,500,000	1,500,000					
	J2026-09	JIA C-18 ARFF Vehicle Replacement	1,000,000		1,000,000				
	J2026-10	Common Use Expansion	150,000	150,000					
	J2026-11	Rental Car Pickup Counter Study	200,000						200,000
	J2026-12	Airfield Tractor	125,000	125,000					
	J2026-13	Capitalized Engineering Salaries FY26	640,000	640,000					
	J2026-14	Flex Building Roof Replacement	1,500,000	1,500,000					
	J2026-16	Passenger Loading Bridge Replacement (2)	2,400,000	600,000		1,800,000			
	J2026-17	Terminal Seating Repairs	200,000	200,000					
	J2024-06	Baggage Pusher Replacement (Ph 2 of 3)	210,000	210,000					
			\$34,115,000	\$19,915,000	\$4,550,000	\$8,550,000	\$500,000	\$0	\$600,000
Cecil Airport	F2026-01	Hangar 905 & 815 Roof Rehabilitation	\$3,300,000	\$3,300,000					
	F2026-02	TWY E Extension (Design)	3,000,000	3,000,000					
	F2026-04	Fire Pump Replacement (Building 1847, Pump #2)	125,000	125,000					
	F2026-05	Building 83 Airfield Generator Replacement	400,000	20,000		380,000			
				\$6,825,000	\$6,445,000	\$0	\$380,000	\$0	\$0
Cecil Spaceport									
			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Jacksonville Executive	C2022-02	RIM Mitigation & Drainage	\$5,000,000	\$250,000		\$4,750,000			
	C2026-01	Mill/Overlay TWYs A and B	4,000,000	339,500		3,505,500	155,000		
				\$9,000,000	\$589,500	\$0	\$8,255,500	\$155,000	\$0
Herlong									
			\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Total Large Capital		\$49,940,000	\$26,949,500	\$4,550,000	\$17,185,500	\$655,000	\$0	\$600,000

JACKSONVILLE AVIATION AUTHORITY
CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2027

Airport	Proj No.	Description	Budget 2026 Total Capital Commitments	FUNDING SOURCES				
				JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER
Jacksonville International		Admin Building Bathroom Rehabilitation	\$400,000	\$400,000				
		Admin Building Roof Rehabilitation	1,000,000	1,000,000				
		Admin/Cell Phone Parking Lot Rehabilitation	900,000	900,000				
		Landside Chiller	500,000	500,000				
		North & South Ticketing Overhead Lighting & Ventilation	325,000	325,000				
		Taxiway G1 Reconstruction	900,000	900,000				
		Daily & Hourly Garage Park Assist	3,000,000	3,000,000				
		Garage Lighting Replacement	1,800,000	1,800,000				
		Tenant GSE Garage Facility	5,000,000	5,000,000				5,000,000
		Roadway Signage Upgrade	1,000,000	1,000,000				
		ADA Shuttle Bus (2)	290,000	290,000				
		Metasys Upgrade	200,000		200,000			
		Compact Track Loader	103,000	103,000				
		Courtyard & Connector Bridge Ceiling Restoration	1,000,000	1,000,000				
		Massey Ferguson Field Tractor, Model 596 SN BS40043	118,000	118,000				
		Passenger Boarding Bridge 8	1,200,000	300,000		900,000		
		Passenger Boarding Bridge 7	1,200,000	300,000		900,000		
		Shuttle Busses (#57, #58, #59)	420,000	420,000				
		Ford F350 2001 Fire Apparatus Brush Unit	145,000	145,000				
		Airfield Dump-truck	225,000	225,000				
		Parking Plaza Generator #4 Replacement	110,000	110,000				
		Cole Flyer Road Rehab	3,000,000					3,000,000
		Infrastructure Refresh FY27	500,000	500,000				
		SSI Platform Upgrade	300,000	300,000				
		Front End Loader	145,000	145,000				
		Monument Sign Upgrade	215,000	215,000				
		Exhibit A Update	150,000	37,500		112,500		
		SITA Common Use Hardware Upgrade (DC and Counter)	250,000	250,000				
		Common Use Expansion (AA Old Gates)	\$130,000	\$130,000				
			\$24,526,000	\$19,413,500	\$200,000	\$1,912,500	\$0	\$8,000,000
Cecil Airport		Landside Parking Lot Rehabilitation	\$1,000,000	\$1,000,000				
		Airfield Generator Replacement	100,000	5,000		95,000		
		Airfield Drainage Study	200,000	10,000		190,000		
		Construct TWY E Extension	20,000,000	20,000,000				
		Taxiway A & D Joint Seal Repair	500,000	500,000				
		Primary Fence Rehabilitation	3,000,000	3,000,000				
		Crosswind Sweeper	330,000	330,000				
		Taxiway D & A1 & B2 Rehabilitation	7,360,000	7,360,000				
		Hangar 825	1,500,000	1,500,000				
		Design Taxiway E, E1, & D Edge Light Installation	300,000	300,000				
		Cecil Airport Landside Parking Lot Rehabilitation (Bldg 82)	1,000,000	1,000,000				
		Airfield Tractor	\$125,000	\$125,000				
			\$35,415,000	\$35,130,000	\$0	\$285,000	\$0	\$0

JACKSONVILLE AVIATION AUTHORITY
CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2027

Airport	Proj No.	Description	Budget 2026 Total Capital Commitments	FUNDING SOURCES				
				JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER
Cecil Spaceport		Design Payload Prep Facility	\$500,000	\$500,000				
		South Rocket Test Stand Improvements	3,600,000	1,800,000				1,800,000
		Design Medical Research Payload Prep Facility	150,000	75,000				75,000
		Design and Construct Oxidizer Storage Area Infrastructure	\$700,000	\$350,000				\$350,000
			\$4,950,000	\$2,725,000	\$0	\$0	\$0	\$2,225,000
Jacksonville Executive		Building One Airside Parking	\$200,000	\$200,000				
		Sidewalk from St. Johns Bluff to Building 1	500,000	500,000				
		Mill & Overlay Lindberg Road and Bragg Road	1,000,000	1,000,000				
		Bldg 1 Emergency Power	\$200,000	\$200,000				
			\$1,900,000	\$1,900,000	\$0	\$0	\$0	\$0
Herlong Recreational		Mill & Overlay Taxiway & Taxilanes	\$3,000,000	\$3,000,000				
		Airport Beacon Tower Study	100,000	100,000				
		Airfield Tractor	125,000	125,000				
		ALP Update / Narrative	400,000	20,000		380,000		
		Airfield Drainage Study	\$200,000	\$200,000				
			\$3,825,000	\$3,445,000	\$0	\$380,000	\$0	\$0
Total Large Capital			\$70,616,000	\$62,613,500	\$200,000	\$2,577,500	\$0	\$10,225,000

JACKSONVILLE AVIATION AUTHORITY
CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2028

Airport	Proj No.	Description	Budget 2026 Total Capital Commitments	FUNDING SOURCES				
				JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER
Jacksonville International		South AC 1 Ramp & Facilities Expansion	\$12,000,000	\$12,000,000				
		Ticket Counter Modernization	2,500,000		2,500,000			
		Enterprise Asset Management (EAM) Monitoring & Display System	150,000	150,000				
	J2021-01	Air Cargo 1 & 2 Building Electrical Rehab (additional funds)	2,000,000					
		Front Loader	170,000	170,000				
		Air Cargo 4 Roof Replacement	850,000	850,000				
		Passenger Boarding Bridge 5	1,200,000	300,000		900,000		
		Passenger Boarding Bridge 6	1,200,000	300,000		900,000		
		Shuttle Busses (#60,61,62)	420,000	420,000				
		IT Infrastructure Refresh FY28	500,000	500,000				
		PA System Replacement / Upgrade	200,000	200,000				
		Oracle Upgrade Application Upgrade	500,000	500,000				
		Parking Upgrade (Software)	\$150,000	\$150,000				
			\$21,840,000	\$15,540,000	\$2,500,000	\$1,800,000	\$0	\$0
Cecil Airport		Design Taxiway E2	\$400,000	\$400,000				
		Taxiway A3 & B3 & CBP Apron	1,160,000	1,160,000				
		Airfield Generator Replacement	100,000	5,000		95,000		
		North VSR Segment	10,000,000	10,000,000				
		Design and Construct Hangar (VQQ)	12,000,000	12,000,000				
		Runway 18R/36L Rehabilitation Additional Funds	\$14,687,500	\$11,873,164			\$2,814,336	
			\$38,347,500	\$35,438,164	\$0	\$95,000	\$2,814,336	\$0
Cecil Spaceport		Rehabilitation of Taxiway 'B' Keel	\$3,000,000	\$3,000,000				
		Design Group V Hangar	2,100,000	2,100,000				
		Construct Payload Prep Facility	\$12,000,000	\$6,000,000				\$6,000,000
			\$17,100,000	\$11,100,000	\$0	\$0	\$0	\$6,000,000
Jacksonville Executive								
		Taxiway G Rehabilitation	1,500,000	1,500,000				
			\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
Herlong Recreational								
		Replace Ramp of H1 & H2	\$1,000,000	\$1,000,000				
			\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
Total Large Capital			\$79,787,500	\$64,578,164	\$2,500,000	\$1,895,000	\$2,814,336	\$6,000,000

JACKSONVILLE AVIATION AUTHORITY
CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2029

Airport	Proj No.	Description	Budget 2026 Total Capital Commitments	FUNDING SOURCES				
				JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER
Jacksonville International		TSA Bathroom Rehabilitation	\$100,000	\$100,000				
		Oracle Upgrade	2,000,000	2,000,000				
		Shuttle Bus (#63, 66, 67)	420,000	420,000				
		Extendable Boom Forklift	225,000	225,000				
		Passenger Boarding Bridge 3	1,200,000	300,000		900,000		
		Passenger Boarding Bridge 4	1,200,000	300,000		900,000		
		South HBS Generator # 8	350,000	350,000				
		Infrastructure Refresh	500,000	500,000				
		Video Surveillance / Cure	\$300,000	\$300,000				
			\$6,295,000	\$4,495,000	\$0	\$1,800,000	\$0	\$0
Cecil Airport		Taxiway B1 & Runway 9R/27L Rehabilitation	\$10,080,000	\$10,080,000				
		Construct Taxiway E2	5,000,000	5,000,000				
		ALP & Narrative Update	\$500,000	\$25,000		\$475,000		
			\$15,580,000	\$15,105,000	\$0	\$475,000	\$0	\$0
Cecil Spaceport		Liquid Propellant Storage	\$1,600,000	\$800,000				\$800,000
			\$1,600,000	\$800,000	\$0	\$0	\$0	\$800,000
Jacksonville Executive		Mill & Overlay RWY 5/23 (est. 2006 rehabbed)	\$2,500,000				\$2,000,000	
			\$2,500,000	\$0	\$0	\$0	\$2,000,000	\$0
Herlong Recreational							0	
			\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
			\$0	\$0	\$0	\$0	\$0	\$0
Total Large Capital			\$25,975,000	\$20,400,000	\$0	\$2,275,000	\$2,000,000	\$800,000

JACKSONVILLE AVIATION AUTHORITY
REQUESTED CAPITAL BUDGET
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2030

Airport	Proj No.	Description	Budget 2030 Total Capital Commitments	FUNDING SOURCES					
				JAA	PFC	FAA GRANTS	FDOT GRANTS	OTHER	CFC
Jacksonville International		Infrastructure Refresh	\$500,000	\$500,000					
		Surface Lot Rehab (North) 2000ish	2,400,000	2,400,000					
		Excavator Model G3WGE (GRADALL)	395,000	395,000					
		Jet Bridge 1 Concourse A J98006C (2005)	1,200,000			1,200,000			
		Jet Bridge 2 Concourse A J98006C (2005)	1,200,000			1,200,000			
		Walking & Bicycle Trail Installation & Maintenance	250,000	250,000					
		Design and Construct Hangar	20,000,000	20,000,000					
		Taxiway A Rehabilitation	13,900,000	2,780,000			11,120,000		
		ADG-V Taxiway / Parellel to TWY N	40,000,000	40,000,000					
		Wifi Equipment Update	304,163	304,163					
		Admin Building & Gym Rehabilitation	1,200,000	1,200,000					
		Video Survallience / Ccure	200,000	200,000					
		Video Survallience Storage Hardware JIA (Physical NVR)	\$1,459,983	\$1,459,983					
			\$83,009,146	\$69,489,146	\$0	\$2,400,000	\$11,120,000	\$0	\$0
Cecil Airport		Design Admin Building & Fleet Maintenance Facility	\$10,000,000	\$10,000,000					
		Design and Construct Hangar	20,000,000	20,000,000					
		Taxiway B2 Rehabilitation	2,260,000	2,260,000					
		Hot Cargo Apron Reconstruction (Design)	\$500,000	\$1,072,000		\$1,072,000			
			\$32,760,000	\$33,332,000	\$0	\$1,072,000	\$0	\$0	\$0
Cecil Spaceport		Solid Propellant Storage Bunker Relocation Improvements	\$300,000	\$150,000			\$150,000		
		Exsisting Spaceport Area Enhancements (Design)	\$150,000	\$150,000					
			\$450,000	\$300,000	\$0	\$0	\$150,000	\$0	\$0
Jacksonville Executive		Taxilane B3 & B5 Rehabilitation	\$200,000	\$100,000			\$100,000		
			\$200,000	\$100,000	\$0	\$0	\$100,000	\$0	\$0
Herlong		Design & Construct Bulk Hangar	\$5,625,000	\$1,125,000			\$4,500,000		
		T-Hangars	4,000,000	4,000,000					
		Mill & Overlay Roadways and Parking Lots	1,000,000	1,000,000					
		Mill & Overlay RWY 7/25	\$4,000,000	\$400,000			\$3,600,000		
			\$14,625,000	\$6,525,000	\$0	\$0	\$8,100,000	\$0	\$0
Total Large Capital			\$131,044,146	\$109,746,146	\$0	\$3,472,000	\$19,470,000	\$0	\$0

**JACKSONVILLE AVIATION AUTHORITY
JACKSONVILLE, FLORIDA
FY 2025/2026 BUDGET**

OPERATING REVENUES	
Concessions	\$26,180,932
Fees & Charges	27,886,773
Space & Facility Rentals	61,067,202
Parking	32,246,352
Sale of Utilities	1,958,373
Other Miscellaneous Operating Revenue	420,328
TOTAL OPERATING REVENUES	\$149,759,960
OPERATING EXPENDITURES	
Salaries	\$27,999,470
Benefits	12,798,006
Services and Supplies	23,530,125
Repairs & Maintenance	14,949,794
Promotion, Advertising and Dues	1,127,258
Registrations & Travel	827,925
Insurance Expense	3,107,500
Cost of Goods for Sale	989,000
Utilities, Taxes & Gov't Fees	5,280,974
Operating Contingency	3,000,000
TOTAL OPERATING EXPENDITURES	\$93,610,052
OPERATING INCOME	\$56,149,908
NON-OPERATING REVENUES	
Passenger Facility Charge Revenue (PFC)	\$15,359,249
Customer Facility Charge Revenue (CFC)	8,000,000
Investment Income	11,661,666
Other Revenues	372,660
TOTAL NON-OPERATING REVENUES	\$35,393,575
NON-OPERATING EXPENDITURES	
Debt Service	\$42,182,995
Other Expenditures	259,000
TOTAL NON-OPERATING EXPENDITURES	\$42,441,995
NET INCOME BEFORE OPERATING CAPITAL OUTLAY, PFC RESERVE AND RETAINED EARNINGS	\$49,101,488
Operating Capital Outlay	-\$26,949,500
Retained Earnings	-22,151,988
SURPLUS/(DEFICIT)	
TOTAL REVENUES	\$185,153,535
TOTAL APPROPRIATIONS	\$185,153,535
FULLTIME POSITIONS	319
TEMPORARY EMPLOYEE HOURS	3,450

**JACKSONVILLE AVIATION AUTHORITY
JACKSONVILLE, FLORIDA
FY 2025/2026 BUDGET
CAPITAL**

REVENUES

Federal Contributions	\$17,185,500
State Contributions	655,000
Tenant/Other Contributions	0
PFC	4,550,000
CFC	600,000
Operating Capital Outlay (Net income CY OPS + RE)	26,949,500
Total Revenues	\$49,940,000

APPROPRIATIONS AND RESERVES

CAPITAL PROJECTS

Jacksonville International Airport	\$34,115,000
Cecil Airport	6,825,000
Cecil Spaceport	0
Craig Airport	9,000,000
Herlong Airport	0
Total Appropriations	\$49,940,000

TOTAL APPROPRIATIONS AND RESERVES	\$49,940,000
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SCHEDULE H

**COUNCIL AUDITOR'S OFFICE
EMPLOYEE INCENTIVE PLAN SUMMARY
JACKSONVILLE AVIATION AUTHORITY
PROPOSED BUDGET FY 2025/2026**

PURPOSE

The objective of the Jacksonville Aviation Authority (JAA) Employee Incentive Pay Plan (EIPP) is to reward employees for their contributions to the Authority's achievement of defined goals and to encourage exceptional performance in administering their duties. The JAA Board of Directors approved the plan on May 24, 2010, for non-bargaining unit employees only. On October 22, 2012, the JAA Board approved the revised plan to include the bargaining unit employees. The plan was suspended in FY 2020/21 and reinstated in FY 2021/22. The plan was revised again in November of 2021 by the CEO to change the payout from a percentage of base salary to a flat rate and reduced the operating margin percentage from 20% to 15% for when an incentive can be awarded.

JAA FY 2025/26 BUDGET

The amount budgeted for the EIPP in FY 2025/26 is \$450,000.

ELIGIBILITY

All full-time and part-time JAA employees who have been employed for at least 180 days and work a scheduled minimum of 35 hours per week are eligible to participate in the plan. Temporary employees are not eligible. The incentive payment is discounted based on the number of days of employment between 180 and 359 days during the fiscal year. Additionally, any employee under a management contract with JAA is eligible to participate in the EIPP (the CEO is the only employee with a contract).

INCENTIVE AWARD METRICS

Incentive payments will be awarded if JAA obtains an operating margin of at least 15% for the fiscal year. The operating margin and operating margin percentage are based upon the Statement of Revenues, Expenses and Changes in Net Assets as presented in JAA's Annual Comprehensive Financial Report (ACFR).

INCENTIVE AWARD FOR NON-BARGAINING EMPLOYEES:

Maximum pay per qualified employee: \$1,500.

If the operating margin percentage (rounded to the nearest percent) is:

- 30% or greater, the award is \$1,500.
- 25% or greater, but less than 30% the award is \$1,250.
- 20% or greater, but less than 25% the award is \$1,000.
- 15% or greater, but less than 20% the award is \$750.
- Less than 15% no incentive award is given.

Chief Executive Officer (CEO) Contract

The CEO is the only employee with a contract at JAA. Pursuant to the contract executed May 22, 2023, the CEO was reappointed with a term ending November 30, 2026, with the option to extend the term for an additional three years to November 30, 2029. The CEO's salary is subject to an annual cost of living adjustment based on CPI or 3%, whichever is greater. The CEO is also eligible for an annual incentive payment of up to 25% of base salary based on specified goals and performance metrics.

**Council Auditor's Office
Recommendations
Jacksonville Aviation Authority
Proposed FY 2025/26 Budget**

JAA concurs with all recommendations

RECOMMENDATIONS:

1. We recommend that a Revised Schedule H be attached to the Budget Ordinance to provide a more detailed capital project listing.