



**CITY OF JACKSONVILLE
LENNY CURRY, MAYOR
ADOPTED ANNUAL BUDGET
FISCAL YEAR 2016-2017**



CONSOLIDATED CITY - COUNTY
Duval County
City of Jacksonville, Florida
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017



Lenny Curry
MAYOR

Sam Mousa
CHIEF ADMINISTRATIVE OFFICER

CITY COUNCIL MEMBERS

Lori N. Boyer, President
District 5

Joyce Morgan, District 1
Al Ferraro, District 2
Aaron L. Bowman, District 3
Scott Wilson, District 4
Matt Schellenberg, District 6
Reggie Gaffney, District 7
Katrina Brown, District 8
Garrett L. Dennis, District 9
Reginald L. Brown, District 10
Danny Becton, District 11
Doyle Carter, District 12
Bill Gulliford, District 13
Jim Love, District 14

Anna Lopez Brosche, Group 1 At-Large
John R. Crescimbeni, Group 2 At-Large
Tommy Hazouri, Group 3 At-Large
Greg Anderson, Group 4 At-Large
Samuel Newby, Group 5 At-Large

Michael Weinstein
CHIEF FINANCIAL OFFICER

BUDGET OFFICE

Angela Moyer..... Budget Officer
Robyn Lawrence.....Assistant Budget Officer
Teresa Eichner.....Capital Improvement Plan Administrator
Insook Wallace.....Budget Systems Administrator
Deborah LeCount.....Budget Analyst Senior
Lakeisha Williams.....Management and Budget Analyst Senior
Tina Brantley.....Management and Budget Analyst
Aaron Wilkins.....Management and Budget Analyst
Sarah Capps.....Management and Budget Analyst
Roselyn Chall.....Budget Assistant



CONTACT INFORMATION

Mailing Address: 117 West Duval Street, Suite 325
Jacksonville, Florida 32202

Phone: (904) 630-1301

Email: BUDGET@coj.net

Budget Office Website: www.coj.net/departments/finance/budget.aspx

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TABLE OF CONTENTS

* Page numbers on the hardcopy document have been adjusted to match pdf page number on electronic copy. This accounts for the page numbers on the cover, preface and table of contents.

PREFACE

INTRODUCTION

Mayor’s Message -----	12
City Council President’s Message -----	13
Distinguished Budget Presentation Award -----	14
Council District Maps -----	15
Organizational Chart – City of Jacksonville -----	16
Performance Measurees -----	17
Department Structure, Functions and Highlights	
Advisory Boards and Commissions -----	22
City Council -----	25
Clerk of the Court -----	29
Courts -----	31
Downtown Investment Authority -----	33
Employee Services -----	35
Finance and Administration -----	38
Fire and Rescue -----	44
Human Rights Commission -----	48
Jacksonville Children’s Commission -----	50
Mayor’s Office -----	53
Medical Examiner -----	56
Military Affairs and Veterans -----	58
Neighborhoods -----	60
Office of Economic Development -----	66
Office of Ethics, Compliance and Oversight -----	68
Office of General Counsel -----	70
Office of Inspector General -----	73
Office of Sports and Entertainment -----	75
Office of the Sheriff -----	78
Parks, Recreation and Community Services -----	85
Planning and Development -----	90
Property Appraiser -----	95
Public Defender -----	100
Public Health -----	102
Public Libraries -----	105
Public Works -----	107
State Attorney -----	112
Supervisor of Elections -----	114
Tax Collector -----	116
City Profile -----	119
History -----	120
Form of Government -----	126
Fact Sheet -----	127
Budget Highlights -----	128
Future Fiscal Challenges and Resolutions -----	128
2016 Year in Review Highlights -----	129
The Annual Budget -----	130
Budgetary Entity -----	130
Financial Policies -----	131
Conformity with Generally Accepted Accounting Principles (GAAP) -----	137
Major City Revenues -----	139
Budget Revision Procedures -----	150
Budget Process -----	151
Budget Calendar -----	154

INTRODUCTION (Continued)

Financial Condition -----155
Statement of Revenues, Expenditures, and Changes in Fund Balances -----156
Net City Budget-----157
Comparative Net City Budget-----159
Comparative Net Consolidated Budget-----160
Budgeted Revenue, Expenditures and Reserves-----163
Budgeted Revenues by Department - All Funds-----167
Budgeted Expenditures by Department - All Funds -----168
Schedule of Appropriations by Department -----169
Personnel Distribution by Department -----175
Part-Time Hour Distribution by Department -----176
Personnel Distribution by Employee Type-----177
Public Safety vs. Non Public Safety Staffing -----178
Interfund Contributions -----179
Anticipated Grants-----180
 Multi-year Awards or Recurring Grants Requiring No City Match -----181
 Multi-year Awards or Recurring Grants Requiring A City Match -----184
 Miscellaneous Provisional Grants -----185
Debt Management Policies and Plans-----186
Debt Interest and Principal by Major Fund Type -----189

GENERAL FUNDS

Summary of Subfunds and Graphs-----191
 011 General Fund – General Services District
 Subfund Page -----193
 Schedule of Revenues -----194
 Various Revenue Detail-----195
 Schedule of Expenditures -----196
 Schedule of Non-Departmental Expenditures -----197
 Employee Cap by Department -----202
 Pension Plan Data -----203
 Department Budgets
 Advisory Boards and Commissions -----205
 City Council-----207
 Courts-----209
 Downtown Investment Authority-----211
 Employee Services -----213
 Finance and Administration -----215
 Fire and Rescue-----219
 Human Rights Commission -----223
 Mayor’s Office -----225
 Medical Examiner-----227
 Military Affairs and Veterans -----229
 Neighborhoods -----231
 Office of Economic Development -----235
 Office of Ethics, Compliance and Oversight-----237
 Office of General Counsel -----239
 Office of Inspector General -----241
 Office of Sports and Entertainment-----243
 Office of the Sheriff -----245
 Parks, Recreation and Community Services -----249
 Planning and Development-----253
 Public Defender -----255
 Public Health -----257
 Public Libraries -----259
 Public Works -----263
 State Attorney-----267
 Supervisor of Elections -----269

GENERAL FUNDS (Continued)

012 Mosquito Control - State 1 -----	273
015 Property Appraiser -----	275
016 Clerk of the Court-----	279
017 Tax Collector -----	283
018 Emergency Contingency -----	287
019 Jacksonville Journey -----	289
01A Special Events -----	291

SPECIAL REVENUE FUNDS

Summary of Subfunds and Graphs-----	295
112 Concurrency Management System -----	299
114 Fair Share Sector Areas Transportation Improvement-----	301
116 Fair Share Specific Projects -----	303
121 Air Pollution Tag Fee -----	305
127 Air Pollution Environmental Protection Agency -----	307
128 Ambient Air Monitoring-----	309
132 Tourist Development Council -----	311
141 Streets and Highways Five-Year Road Program -----	313
142 Local Option 1/2 Cent Transportation -----	315
143 Local Option Gas Tax -----	317
154 Hazardous Waste Program -----	319
156 Alcohol and Other Drug Abuse Trust -----	321
159 Building Inspection -----	323
15B Duval County Law Library -----	327
15D Animal Care and Protective Services -----	329
15F Tree Protection Fund -----	331
15G Veterinary Services -----	333
15L Juvenile Drug Court -----	335
15Q Judicial Support -----	337
15T Court Cost Courthouse Trust -----	339
15U Recording Fees Technology -----	341
15V Teen Court Programs Trust -----	343
15W Library Conference Facility Trust -----	345
171 9-1-1 Emergency User Fee -----	347
173 E-9-1-1 Emergency Wireless User Fees -----	349
181 Downtown CRA- Northeast USD1 C -----	351
182 Downtown CRA - Southside USD1 A -----	353
183 Downtown CRA - Northwest USD1 B -----	355
184 Jacksonville Beach Tax Increment District -----	357
185 JIA Area Redevelopment Tax Increment District -----	359
186 Soutel/King Area CRA / Tax Increment District -----	361
187 Arlington Area CRA / Tax Increment District-----	363
191 Jacksonville Children's Commission -----	365
1A1 Community Development -----	367
1D1 Huguenot Park -----	369
1D2 Kathryn A. Hanna Park -----	371
1D8 Florida Boater Improvement Program -----	373
1DA Cecil Field Commerce Center -----	375
1DC Cecil Gym Capital Improvement Trust -----	377
1DE Cecil Field Trust-----	379
1F4 Beach Erosion - Local-----	381
1H2 Spay and Neuter Rebate Trust -----	383
1H8 Handicap Parking Fines-----	385
1H9 City Wellness and Fitness Fund-----	387
1HA Driver Education Safety Trust Fund -----	389
1HK Adult Arcades -----	391
1I1 Better Jacksonville Trust Fund-----	393
1L2 Code Enforcement Revolving Fund -----	395
1S1 Court Costs \$65 Fee F.S. 939.185 -----	397

ENTERPRISE FUNDS

Summary of Subfunds and Graphs	401
411 On-Street Parking	403
412 Public Parking	405
431 Motor Vehicle Inspection	409
441 Solid Waste Disposal	411
442 Contamination Assessment	415
443 Landfill Closure	417
445 Solid Waste Facilities Mitigation	419
446 Solid Waste Class III Mitigation	421
44i Solid Waste Mitigation – Capital Projects	423
44K Solid Waste General Capital Projects	425
461 Stormwater Services	427
462 Stormwater Services - Capital Projects	431
4F5 Equestrian Center – Northeast Florida Equestrian Society	433
4G1 Sports Complex Capital Maintenance	435
4K1 City Venues – City	437
4K2 City Venues – SMG	439
4K3 Capital Projects – City Venues Surcharge	441
4K6 City Venues – Debt Service	443

INTERNAL SERVICE FUNDS

Summary of Subfunds and Graphs	447
511 Fleet Management - Operations	449
512 Fleet Management – Vehicle Replacement	453
513 Fleet Management – Direct Replacement	457
521 Copy Center / Central Mailroom	459
531 Information Technology Department (ITD) Operations	461
534 Radio Communications	465
536 Technology System Development	469
537 Technology Equipment Refresh	471
538 Radio Equipment Refresh	473
551 Office of General Counsel	475
561 Self Insurance	477
571 Group Health	481
581 Insured Programs	485
592 Debt Management Fund	487
5A1 Public Buildings Allocations	489

OTHER SUBFUNDS

Summary of Subfunds and Graphs	493
Capital Project Funds	
31P 2002 Guarantee Entitlement Construction Bonds	497
31R 1999A Excise Taxes Revenue Bond	499
31T 2002A Capital Improvement Revenue Bonds	501
31W 2002B Excise Tax Revenue Bonds – Shands	503
321 River City Renaissance Pay-As-You-Go	505
322 General Capital Projects	507
324 Jax Recreation and Environmental Land Acquisition	509
327 2009 Authorized Capital Projects	511
328 2010 Authorized Capital Projects	513
32C 2014 Authorized Capital Projects	515
32D 2015 Authorized Capital Projects	517
32E Authorized Capital Projects (Post FY15)	519
32S Library Capital Projects – Library Fines	523
32T JIA TD/CRA Capital Projects	525
32U Southside TID USD1 A Capital Projects	527
331 CIP Projects – Grant Funding (F.I.N.D)	529
341 River City Renaissance Bonds	531
363 2004 Excise Tax Revenue Bonds	533

OTHER SUBFUNDS (Continued)

Trust and Agency Funds	
611 General Employees' Pension -----	535
613 Correctional Officers Pension -----	537
614 Disability Pension Trust -----	539
64F General Trust and Agency-----	541
64H City Wellness and Fitness -----	543
64M Jacksonville Children's Commission – Youth Travel Trust-----	545
Other Funds	
75B Downtown Economic Development Fund-----	547

CAPITAL PROJECTS

Five-Year Capital Improvement Program	
Introduction -----	551
Process -----	551
Adopted Five-Year CIP -----	554
Capital Projects Operating Impact-----	554
Funding -----	554
General Capital Improvement Projects	
FY 2017 Adopted Capital Improvement Program – All Funding Sources-----	558
FY 2017-2021 Capital Improvement Program -----	561
Stormwater Capital Improvement Projects	
FY 2017 Adopted Capital Improvement Program – All Funding Sources-----	567
FY 2017-2021 Capital Improvement Program -----	568
Solid Waste Capital Improvement Projects	
FY 2017 Adopted Capital Improvement Program – All Funding Sources-----	569
FY 2017-2021 Capital Improvement Program -----	570
Five-Year IT System Development Plan	
FY 2017-2021 IT System Development Projects by Funding Source -----	571
FY 2017-2021 IT Project Detail Sheets -----	572

APPENDIX

Assessed and Estimated Actual Values of Taxable Property-----	595
Property Tax Rates – All Overlapping Governments-----	596
Construction Activity -----	597
Civilian Labor Force, Employment, and Unemployment -----	597
Value of Building Permits Issued-----	598
Demographic Information -----	599
Glossary-----	601



INTRODUCTION

Mayor's Message

City Council President's Message

Distinguished Budget Presentation Award

Council District Maps

Organizational Chart – City of Jacksonville

Performance Measures

Department Structure, Functions and Highlights

- Advisory Boards and Commissions
- City Council
- Clerk of the Court
- Courts
- Downtown Investment Authority
- Employee Services
- Finance and Administration
- Fire and Rescue
- Human Rights Commission
- Jacksonville Children's Commission
- Mayor's Office
- Medical Examiner
- Military Affairs and Veterans
- Neighborhoods
- Office of Economic Development
- Office of Ethics, Compliance and Oversight
- Office of General Counsel
- Office of Inspector General
- Office of Sports & Entertainment
- Office of the Sheriff
- Parks, Recreation and Community Services
- Planning and Development
- Property Appraiser
- Public Defender
- Public Health
- Public Libraries
- Public Works
- State Attorney
- Supervisor of Elections
- Tax Collector

INTRODUCTION (CONTINUED)

- City Profile
- History
- Form of Government
- Fact Sheet
- Budget Highlights
- Future Fiscal Challenges and Resolutions
- 2016 Year in Review Highlights
- The Annual Budget
- Budgetary Entity
- Financial Policies
- Conformity with Generally Accepted Accounting Principles (GAAP)
- Major City Revenues
- Budget Revision Procedures
- Budget Process
- Budget Calendar
- Financial Condition
- Statement of Revenues, Expenditures, and Changes in Fund Balances
- Net City Budget
- Comparative Net City Budget
- Comparative Net Consolidated Budget
- Budgeted Revenue, Expenditures and Reserves
- Budgeted Revenues by Department - All Funds
- Budgeted Expenditures by Department - All Funds
- Schedule of Appropriations by Department
- Personnel Distribution by Department
- Part-Time Hour Distribution by Department
- Personnel Distribution by Employee Type
- Public Safety vs. Non Public Safety Staffing
- Interfund Contributions
- Anticipated Grants
 - Multi-year Awards or Recurring Grants Requiring No City Match
 - Multi-year Awards or Recurring Grants Requiring A City Match
 - Miscellaneous Provisional Grants
- Debt Management Policies and Plans
- Debt Interest and Principal by Major Fund Type



OFFICE OF THE MAYOR

Dear Citizens:

In a year marked by extraordinary collaboration, improved economic growth and increased citizen engagement, I am proud to present the Fiscal Year 2016-2017 budget for the City of Jacksonville. I thank members of the Jacksonville City Council, led by Council President Lori N. Boyer, and Finance Committee Chair Anna Lopez Brosche, for their hard work, transparency and thoughtful deliberation throughout the budget process.

Although fiscal restraints, largely due to rising pension costs, forced us to make hard decisions, this is a thoughtful, balanced budget that demonstrates our commitment to using taxpayer resources wisely to accomplish our top community priorities, which include:

- Public safety
- Economic development

- Neighborhood revitalization
- Youth enrichment
- Leadership and accountability

In 2016, Jacksonville made historic progress in dealing with its greatest financial challenge: \$2.7 billion in unfunded pension liability. With the support of the Florida State Legislature and Gov. Rick Scott, the Jacksonville City Council, and local civic, business and faith-based leaders, the people of Jacksonville were presented with a plan to fix the pension problem, once and for all. Voters overwhelmingly approved this groundbreaking plan, clearing the way for us to focus investment on priorities that will benefit all communities. I look forward to working with our City employee unions during collective bargaining to develop sustainable compensation and pension plans that recognize the dedicated efforts of our employees and protect the investment of taxpayers.

We live in a city with great potential. Over the last year, the nation's leading credit rating agencies have commended Jacksonville's improved handling of its finances with numerous credit upgrades and affirmations. My administration's commitment to strong and disciplined fiscal management creates a solid foundation for building a brighter future for all Jacksonville residents.

Together, we will continue to take bold and decisive steps to continue Jacksonville's momentum in increasing public safety, building economic opportunities, enriching young lives, developing neighborhoods, and improving the health and well-being of every citizen, in every ZIP code.

I'm grateful for the opportunity to serve you, and I'm inspired by our journey.

Sincerely,

Mayor Lenny Curry



"We're taking bold steps today to create a city that our children can be proud to call home."

--Mayor Lenny Curry



LORI N. BOYER
PRESIDENT
Council Member, District 5
Office (904) 630-1382
Fax (904) 630-2906
E-Mail: lboyer@coj.net

OFFICE OF THE CITY COUNCIL



Fellow Citizens of Jacksonville,

Your City Council has adopted a balanced budget for FY 2017 that is both balanced and reflective of your priorities and those of Mayor Curry, without the need for an increase in taxes. This year we were able to do so while providing important enhancements for public safety and infrastructure.

The City Council, as the body charged in our charter with responsibility for review and adoption of the annual budget, completed its work on time with a level of professionalism and cooperation worthy of imitation. This year's process was a tribute to the able leadership of Finance Committee Chair Anna Lopez Brosche, the hard work of her committee members, the Council Auditors, all our staff, and the Mayor's administration. Thank you to all.

The adopted budget clearly reflects the importance of public safety to our citizens. As requested by Sheriff Williams, and recommended by the Mayor, we provided funding for 40 additional Community Service Officers and 40 additional Police Officers to help address the issue of violence in our community. This year the Council will also be looking further into the issues of community policing, body cameras, and the Mayor's crime prevention initiatives.

The budget also recognizes the need for increased investment in our infrastructure. Additional funding was provided for improvements to our sidewalks, including ADA ramps, for drainage and road projects, and public building maintenance. These investments are essential to address the backlogs that developed during the recession as well as to plan for growth and our future. Sidewalk and crosswalk improvements are one element of our efforts to improve pedestrian safety. Extension of water and sewer lines into existing older communities will also be a focus of our capital improvement program beginning this year. It is also worth noting that this year we adopted a full five year Capital Improvement Plan with meaningful project allocations in years two through five. This plan will allow us to manage debt and prioritize capital improvements in the near future while providing the public a timeline for future projects. In recent years we have been able to pay down the total City debt outstanding and improve our debt ratios and ratings. We anticipate that trend will continue.

Finally, the August referendum approving the pension sales tax has provided the solution for our enormous unfunded pension liability. The impact is not reflected in this budget, but if we can resolve the outstanding hurdles to implementation of the tax, including closing the existing plans, I anticipate positive impacts on next year's budget. I am truly grateful to the Mayor for his creative approach and to our citizens for their support on this issue. On behalf of my colleagues on the City Council, thank you for allowing us to serve you.

Sincerely,

Lori N. Boyer
President
Jacksonville City Council



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Jacksonville
Florida**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2014. This is the twenty-ninth year in a row that the city has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

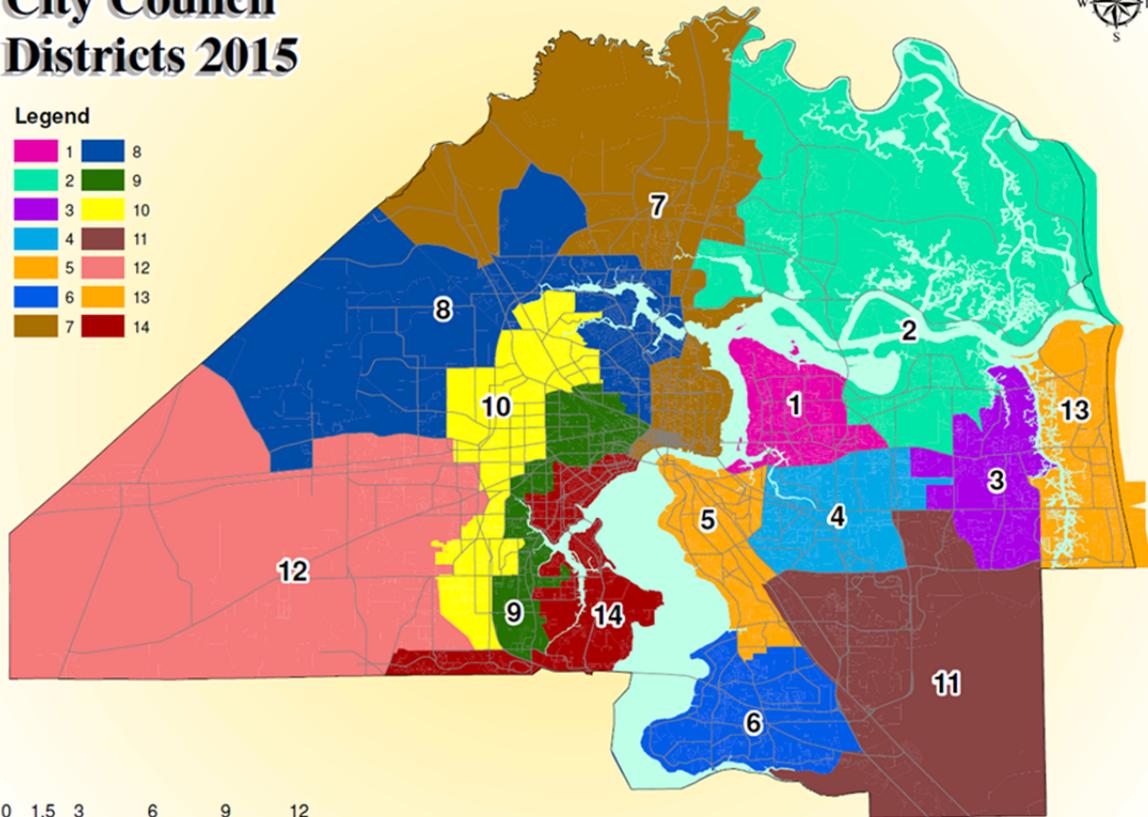
The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City Council Districts 2015



Legend

1	8
2	9
3	10
4	11
5	12
6	13
7	14



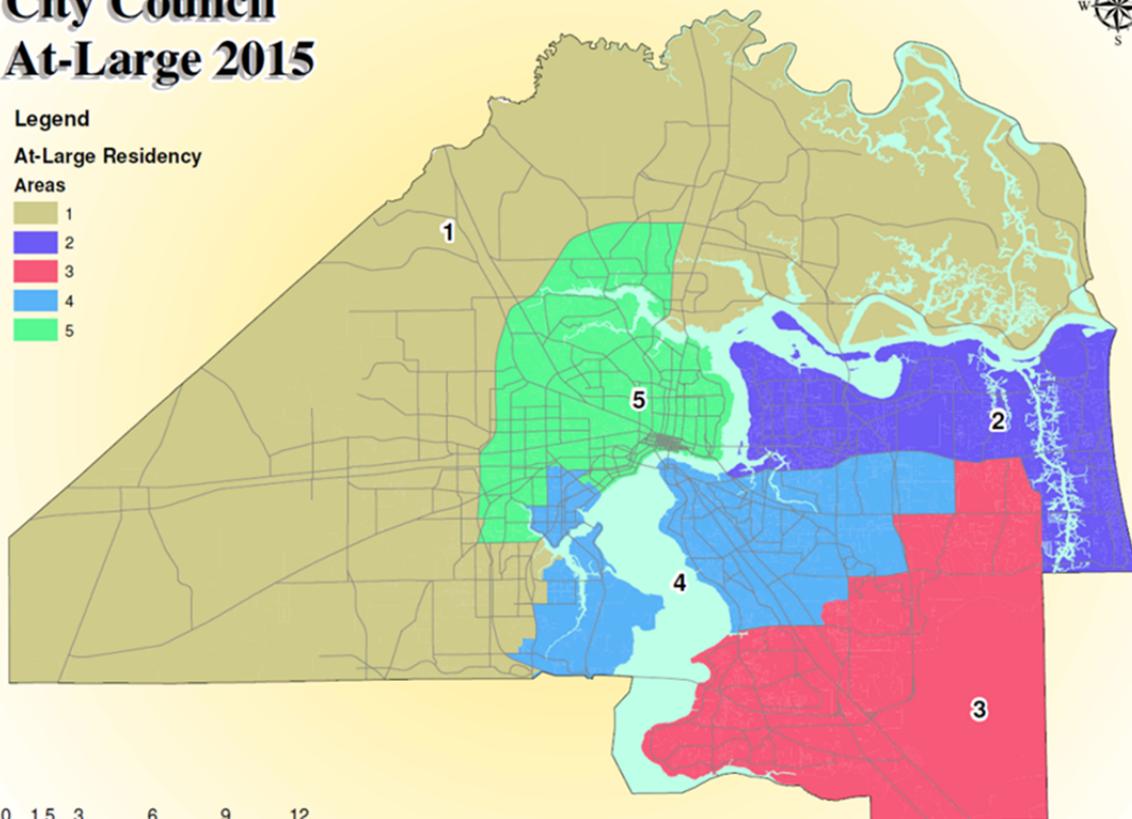
City Council At-Large 2015

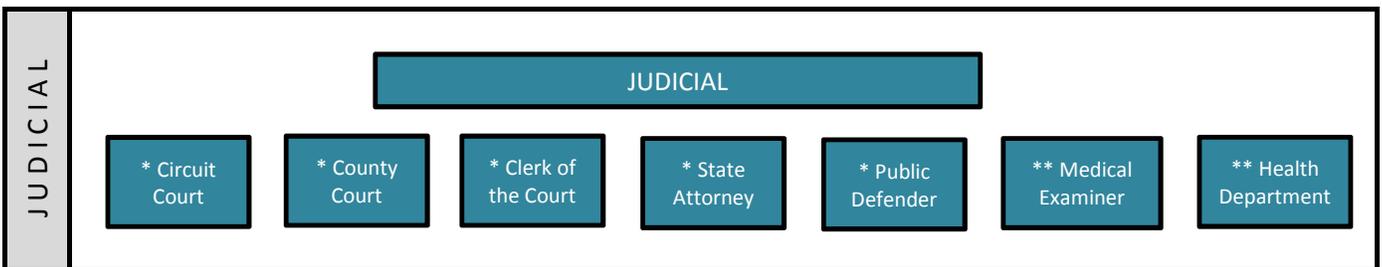
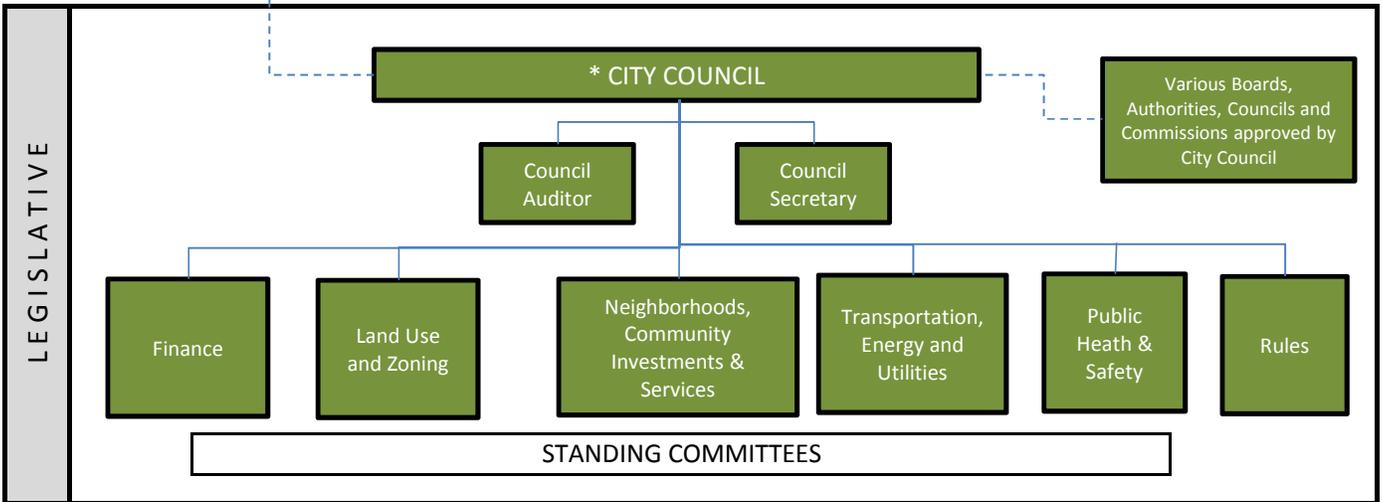
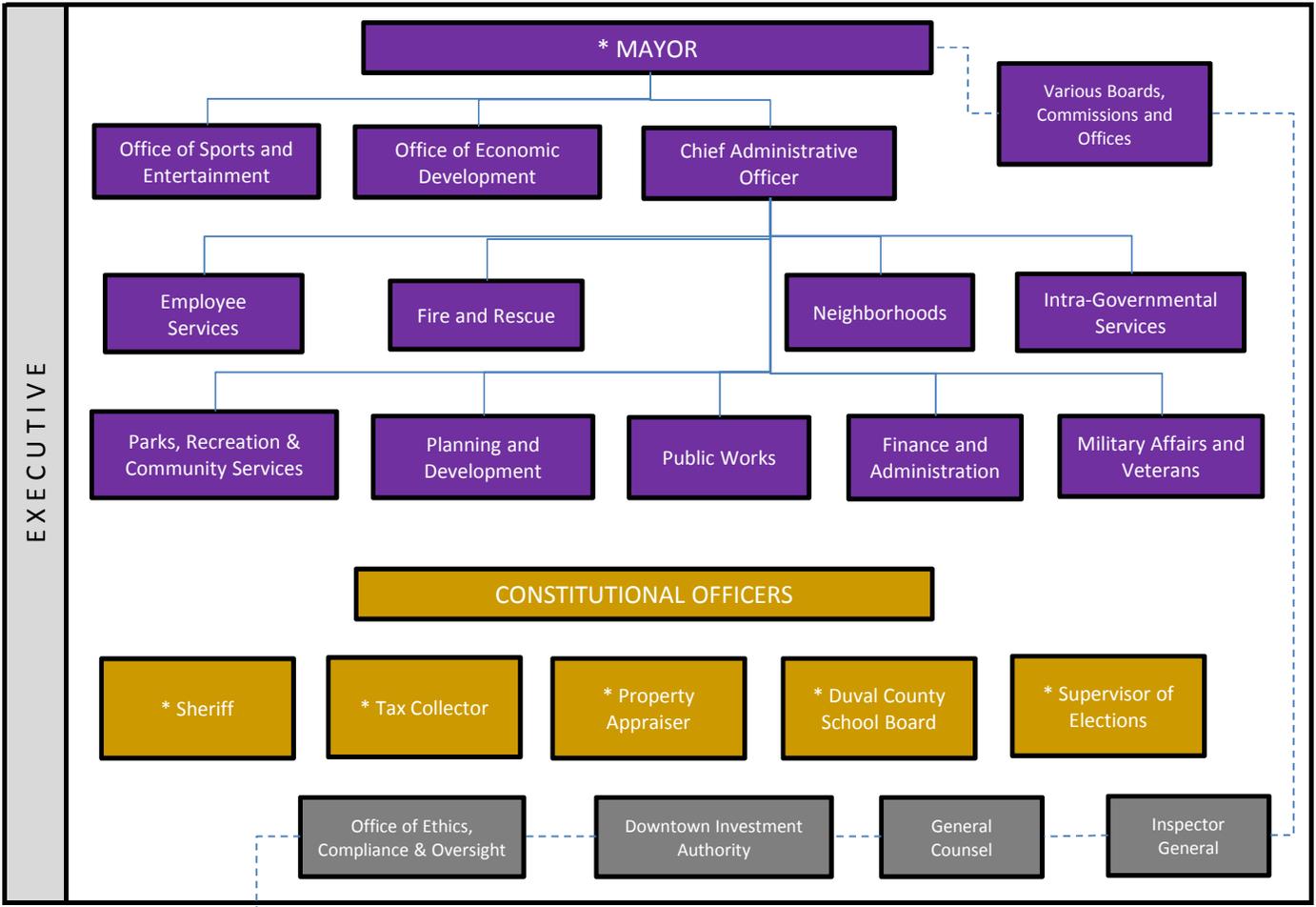


Legend

At-Large Residency Areas

1
2
3
4
5





* Elected Official

** Appointed by the Governor

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Improve public safety with resources and efforts that bolster law enforcement, intervention and prevention services.

Department / Division	Measurement	FY 17 Target
<u>Finance and Administration</u>		
Fleet Management	Average number days to complete JFRD vehicle repairs	2
Fleet Management	Average number days to complete JSO vehicle repairs	1
Fleet Management	Percent of PMs completed timely for JFRD	80%
Fleet Management	Percent of PMs completed timely for JSO	90%
Fleet Management	Percent of safety inspections completed timely for JFRD	75%
Fleet Management	Percent of safety inspections completed timely for JSO	95%
<u>Fire and Rescue</u>		
Fire Inspections	Number fire safety inspections completed per month	2,000
Fire Operations	Response time - Fire - reduction in turnout times from when the station receives call and the computer records trucks are moving	10%
Rescue Operations	Response time - Rescue - reduction in turnout times from when the station receives call and the computer records trucks are moving	10%
<u>Jacksonville Children's Commission</u>		
After School Program	Number After School Program participants	12,000
Summer Jobs Program	Number Summer Youth Camp participants	6,600
Summer Jobs Program	Number Summer Youth jobs participants	400
<u>Jacksonville Journey</u>		
Ex-Offender Program	Number job placements - Ex-Offender Program	289
Juvenile Crime Prevention	Number program participants Juvenile Crime Prevention	131
<u>Office of the Sheriff</u>		
Office of the Sheriff	911 response time for priority one and two calls - maintain less than 7 minute average	7
Office of the Sheriff	Decrease in total number of Priority Incidents city-wide	2%
Office of the Sheriff	Total number of community engagement activities annually	350
<u>Public Library</u>		
Economic Success	Number of high school diplomas or high school equivalency diplomas awarded	25
Educational Success	Youth participation in Summer Learning Program activities	53,600

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Division	Measurement	FY 17 Target
<u>Downtown Investment Authority</u>		
Commercial Property	Commercial Occupancy Rate - Maintain an occupancy rate of 77% or better	77%
Residential Property	Residential Occupancy Rate - Maintain an occupancy rate of 92% or better	92%
Retail Storefront	Retail Storefront Occupancy Rate - Maintain an occupancy rate of 70% or better	70%
<u>Finance and Administration</u>		
Procurement	Dollars Jacksonville Small Emerging Business (JSEB) contracts awarded annually	\$22,392,033
Procurement	Number Jacksonville Small Emerging Business (JSEB) contracts awarded annually	75%
<u>Jacksonville Children's Commission</u>		
Meals Program	Number of children's meals served after school	865,000
Meals Program	Number of children's meals served during summer	300,000
Meals Program	Number of children's snacks served year round	755,000
<u>Military Affairs and Veterans</u>		
Homeless Veteran Reintegration Program	Number of homeless veterans enrolled for services	150
Homeless Veteran Reintegration Program	Number of homeless veterans placed in jobs	70
Veteran Services	Number of City hosted events	10
Veteran Services	Number of events that the City of Jacksonville participated	100
Veteran Services	Number of veterans served in person	6,000
Veteran Services	Total veteran contacts	200,000
<u>Neighborhoods</u>		
630-CITY	Percent of service requests (630-CITY) closed timely city-wide	86%
Housing & Community Development	Number of families assisted in home-ownership programs	307
<u>Office of Economic Development</u>		
Northwest Economic Development Fund	Value of funding provided	\$800,000
Small Business & Entrepreneurial Assistance	Number of businesses assisted	450
<u>Public Library</u>		
Economic Success	"Economic Success" program attendance (includes Career Source programs, digital literacy classes, and other library events on this theme)	12,000

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Division	Measurement	FY 17 Target
<u>Sports and Entertainment</u>		
Public Facilities	Attendance to events managed by SMG	2,397,000
Special Events	Number of participants to Sports and Entertainment Office Events	350,700
Special Events	Total number of permitted events/projects	235

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Improve services to youth with partnerships and programs that promote education, enrichment, and crime prevention.

Department / Division	Measurement	FY 17 Target
<u>Jacksonville Children's Commission</u>		
Mayor's Early Literacy Program	Number participants Mayor's Book Club	9,000
Youth Program	Number youth served through JCC programs	24,000
<u>Parks, Recreation and Community Services</u>		
Extension Services	Number youth participants in 4H programs	6,825
<u>Public Library</u>		
Educational Success	Number "Virtual Library Cards" issued - Jacksonville Public Library/Duval County Public School partnership	127,000
Educational Success	Number of books circulated from youth/children's collections	2,100,000
Educational Success	Number of youth served through classroom visits and field trips - Jacksonville Public Library/Duval County Public School partnership	31,000

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Division	Measurement	FY 17 Target
<u>Finance and Administration</u>		
Fleet Management	Percent of PMs completed timely for Parks, Recreation & Community Services	90%
Fleet Management	Percent of PMs completed timely for Public Works	90%
Fleet Management	Percent of safety inspections completed timely for Parks, Recreation & Community Services	90%
Fleet Management	Percent of safety inspections completed timely for Public Works	90%
<u>Neighborhoods</u>		
Animal Care/Protective Services	Number of animals spayed/neutered	5,000
Animal Care/Protective Services	Percent live release rate	90%
Municipal Code Compliance	Number code enforcement cases issued annually	42,000
Municipal Code Compliance	Number of inspections performed annually	108,000
Neighborhood Services	Number community meetings (CPACs, HOAs Nbhd Assns.)	620
<u>Parks, Recreation and Community Services</u>		
Rec & Community Programming	Number of participants - Recreation and Community	8,380
Rec & Community Programming	Number of programs - Recreation and Community	42
Senior Services	Number program participants for senior programs	3,500
Various	Number of park facility assessments completed	60
<u>Planning and Development</u>		
Building Inspection	Number commercial building permits issued	1,669
Building Inspection	Number residential building permits issued	10,729
<u>Public Library</u>		
Lifelong Learning	Number of attendees of library programs	185,000
Lifelong Learning	Number of library programs for any age	11,500
Economic Success	Community use of meeting rooms - # of meetings	36,000
Economic Success	Community use of meeting rooms - # of participants	260,000
<u>Public Works</u>		
Mowing & Landscape Maint	Number of acres mowed	9,498
ROW & Stormwater Maint	Number pedestrian/bikeway miles created	0.53
ROW & Stormwater Maint	Number road miles resurfaced	110
Solid Waste	Number litter miles collected	1,000
Solid Waste	Number tons litter collected	330
Solid Waste	Tons of recycle materials	35,000
Traffic Engineering	Number of COJ Traffic Signals receiving preventive maintenance	430
Traffic Engineering	Number of FDOT Traffic Signals receiving preventive maintenance	599

Performance Measures
Fiscal Year 2016 - 2017

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Division	Measurement	FY 17 Target
<u>Employee Services</u>		
Talent Acquisition	Positions vacant greater than 120 days (after request from Department to fill) after request from Department	36.10%
Talent Acquisition	Positions vacant less than 120 days (after request from Department to fill)	63.90%
Talent Acquisition	Turn-over rate	11.00%
<u>Finance and Administration</u>		
Accounting	Percent of payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	90%
Accounting	Percent of payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	90%
Risk Management	Number of COJ workers comp first report of injury notifications received	950
Risk Management	Number of workers comp claims closed	1,100
Risk Management	Number of workers comp claims opened	1,200
<u>Jacksonville Human Rights Commission</u>		
EO/EA	Number of internal investigations completed in 90 days	70%
<u>Parks, Recreation and Community Services</u>		
Extension Services	Number participants in Extension Programs	46,937
Senior Services	Number children served by foster grandparent program	400
Senior Services	Number foster grandparents	77
Senior Services	Number senior meals served	232,000
<u>Public Library</u>		
Resources	Number of hits - JPL website	3,100,000
<u>Public Works</u>		
Public Buildings	Kilowatt hours consumed per sq ft in the County Courthouse	11.03
Public Buildings	Kilowatt hours consumed per sq ft in the Ed Austin Building	5.96
Public Buildings	Kilowatt hours consumed per sq ft in the Ed Ball Building	14.13
Public Buildings	Kilowatt hours consumed per sq ft in the Jake Godbold Building	10.27
Public Buildings	Kilowatt hours consumed per sq ft in the Old County Courthouse	1.28
Public Buildings	Kilowatt hours consumed per sq ft in the Police Memorial Building	32.65
Public Buildings	Kilowatt hours consumed per sq ft in the Pre-Trial Detention Facility	14.31
Public Buildings	Kilowatt hours consumed per sq ft in the St. James Building	11.17
Public Buildings	Kilowatt hours consumed per sq ft in the Yates Building	17.60

ADVISORY BOARDS AND COMMISSIONS

MAYOR'S ASIAN COMMISSION

The commission serves as a liaison between the Asian community and City government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

CIVIL SERVICE BOARD

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

CONSTRUCTION TRADES QUALIFYING BOARD

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors in the areas of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, windows and doors, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors, assuring they meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

MAYOR'S COMMISSION ON STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed and to encourage women to become actively involved in community matters. This is achieved by working to encourage women in leadership roles.

DIVISIONAL FUNCTION AND HIGHLIGHTS

MAYOR'S ASIAN COMMISSION

FUNCTION:

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

HIGHLIGHTS:

- The Mayor's Asian American Advisory Board (MAAAB) has been successful in networking efforts, educating the community and participating in various community functions. Celebration of the "Asian American and Pacific Islander Heritage Month" is held each May, which includes academic scholarship awards to several deserving Jacksonville students and high profile speakers who motivate and inspire the Asian community.
- The MAAAB sponsors quarterly Local Asian Leaders' Summits that have included topics such as partnering with local Asian groups in compiling a database of translators to assist Asian senior citizens, promoting an opportunity for Asians to participate in the 2010 Census as well as providing information from JSO on crime prevention.

CIVIL SERVICE BOARD

FUNCTION:

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

HIGHLIGHTS:

- The Civil Service Board was named as the appropriate City agency to hear Whistleblower Complaints of Retaliation in Ordinance 2013-283-E. As a result, a new Addendum No. 4 was created and added to the Civil Service and Personnel Rules and Regulations. The new addendum establishes the Designated Whistleblower Complaint of Retaliation Hearing Procedure.

CONSTRUCTION TRADES QUALIFICATION BOARD

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

HIGHLIGHTS:

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working to update its data collection system with the assistance of Information Technology Department. This will create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB is working to update the notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

MAYOR'S COMMISSION ON THE STATUS OF WOMEN

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.

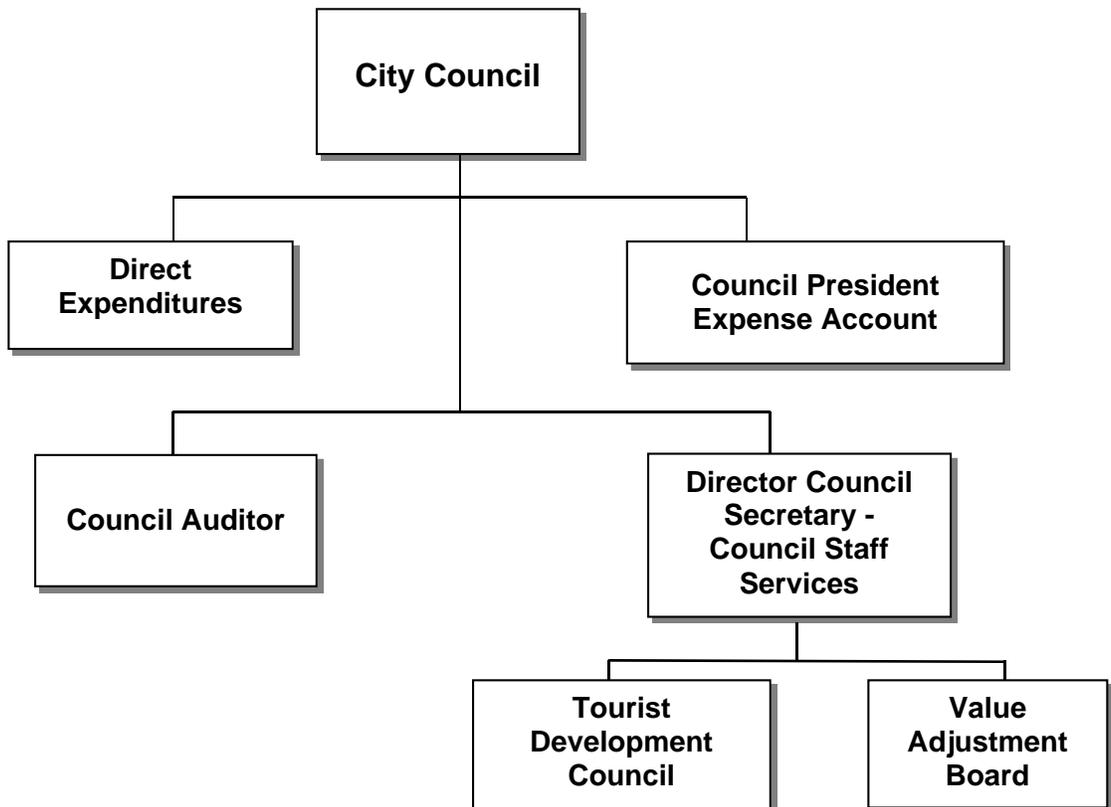
CITY COUNCIL

DEPARTMENT MISSION:

The core mission of the Jacksonville City Council is to perform the legislative functions of the Consolidated City of Jacksonville. The City Council has two departments Council Staff Services - Director/Council Secretary and the Council Auditor's Office. The Director/Council Secretary who is responsible for the divisions and functions of the department and exercises direct control and supervision over all department staff, including the Division Chiefs and Assistant Chiefs, Tourist Development Council, Value Adjustment Board, and Records Management Retention. Exercise direct control and supervision over all department staff, including the division chiefs (but excluding Executive Council Assistants – for whom administrative assistance only is provided within the limitations under the Municipal Code). Develop, provide and maintain budget preparation for the Council Staff Services and Value Adjustment Board Budget.

The Council Staff Services provides each member of the Council with the necessary clerical support, provides for the administrative affairs of the Council, and provides all staff support for the legislative functions for the Jacksonville City Council. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Tourist Development Council administers the Local Option Tourist Development Tax.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DIRECT EXPENDITURES

FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the five standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

COUNCIL PRESIDENT EXPENSE ACCOUNT

FUNCTION:

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

COUNCIL AUDITOR

FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and provide support as requested to various Council committees.

DIRECTOR/COUNCIL SECRETARY - COUNCIL STAFF SERVICES

FUNCTION:

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

Office of Director- Council Secretary

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. The Director/Council Secretary is responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. This staff position is responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

Administrative Services

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

Legislative Services

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. Staff maintains all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff is responsible for updating the Jacksonville Municipal Code via a process called "Codification".

Council Research

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

VALUE ADJUSTMENT BOARD

FUNCTION:

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2016 VAB has received more than 3,200 petitions and has scheduled approximately 2,000 hearings to date. The number of hearings for the 2016 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

TOURIST DEVELOPMENT COUNCIL

FUNCTION:

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); two elected officials from the City of Jacksonville, the Beaches cities and Baldwin; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); and three other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the other two percent is dedicated to tourism promotion. The TDC uses 70 percent of the money dedicated to tourism promotion to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

CLERK OF THE COURT

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

DEPARTMENT MISSION:

The Duval County Clerk of Courts is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

DIVISIONAL FUNCTION AND HIGHLIGHTS

CLERK OF THE COURT - County Functions

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Legislature. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording and Tax Deeds.

FUNCTIONS:

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes
- Official Records Custodian
- Process Marriage Licenses
- Process passport applications and forward to the U.S. Department of State

HIGHLIGHTS:

Highlights of the Clerk of Court county functions include the following:

- The Clerk's Office continues to enhance passport services by offering passport processing at our Beaches branch location in addition to the main location at the Duval County Courthouse. This function provides a great convenience for both Duval County residents and those outside the county that need a passport.
- With continued enhancements and efficiencies in the Tax Deeds department, tax deed files received in the current year will begin being processed in the same year, having finally worked through an inherited backlog. This will allow for faster turnaround time and revenue recognition for all parties involved.

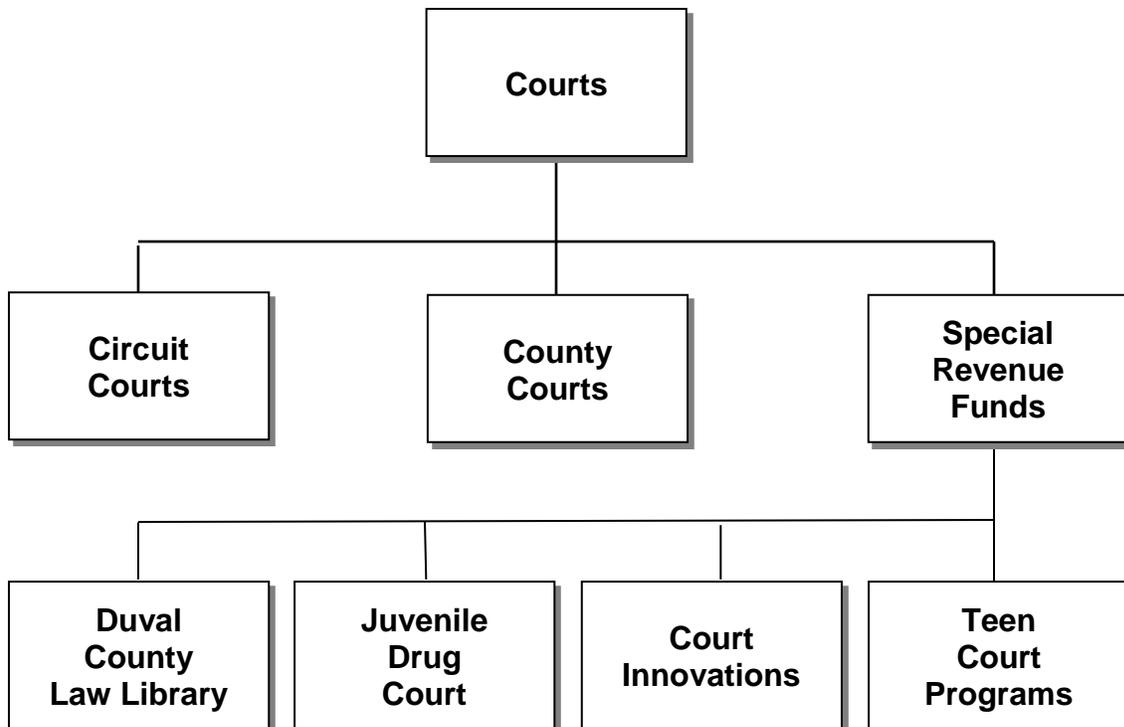
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



DIVISIONAL FUNCTION AND HIGHLIGHTS

CIRCUIT COURTS

FUNCTION:

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as, civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

HIGHLIGHTS:

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

COUNTY COURTS

FUNCTION:

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

HIGHLIGHTS:

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

SPECIAL REVENUE FUNDS

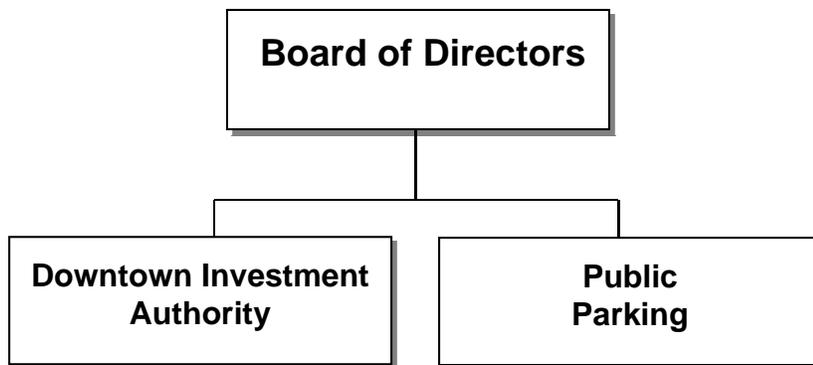
FUNCTION:

- As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Legal Aid, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

DOWNTOWN INVESTMENT AUTHORITY

DEPARTMENT MISSION:

The Downtown Investment Authority (DIA) has been designated by the City of Jacksonville as the Community Redevelopment Agency (CRA) for community redevelopment areas within the boundaries of Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. It is the desire of the City of Jacksonville to create a vibrant and dynamic downtown, so the DIA is charged with envisioning and formulating a community redevelopment area plan for downtown; which shall conform to the City's comprehensive plan and be sufficiently complete to indicate any proposed land acquisition, demolition, affordable housing, redevelopment, improvements and rehabilitation that is appropriate for the revitalization of downtown.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DOWNTOWN INVESTMENT AUTHORITY

FUNCTION:

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board.

HIGHLIGHTS:

DIA

- Work to reinforce Downtown as the City's unique epicenter showcasing its history, culture, and entertainment offerings, with opportunities for retail, commercial, and educational industries to ensure a thriving business environment.
- Attract and leverage capital to develop rental and owner-occupied housing in Downtown targeting key demographic groups seeking an urban lifestyle.
- Orchestrate necessary funding, community support and cross-administrative and agency coordination to prioritize and implement initiatives.
- Improve, maintain and program connectivity with the St. Johns River through interconnected network of streets, pedestrian and bike-friendly infrastructure, public open spaces, adjacent neighborhoods and promoted events.
- Celebrate and leverage the St. Johns River as a Downtown's most vital public asset by providing a unified Riverfront framework that ensures a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers and visitors.
- Facilitate and advocate for healthy design-oriented development through planning and economic development policies.
- During FY 15-16, the DIA approved over 300 new apartment units in Downtown.
- During FY 15-16, the DIA managed the Downtown Retail Enhancement Program, which provided almost \$250,000 forgivable loans and created 55 jobs while assisting Retail establishments with tenant improvement costs.

Office of Public Parking

- The enforcement activity of the Office of Public Parking wrote in excess of 34k nonmoving violations resulting in \$1,352, 158 in revenue.
- The Office of Public Parking has been granted the authority to issue "24-hour" notices and tow vehicles. This effort was established to augment the anti-blight initiatives by removing unsightly abandoned vehicles.

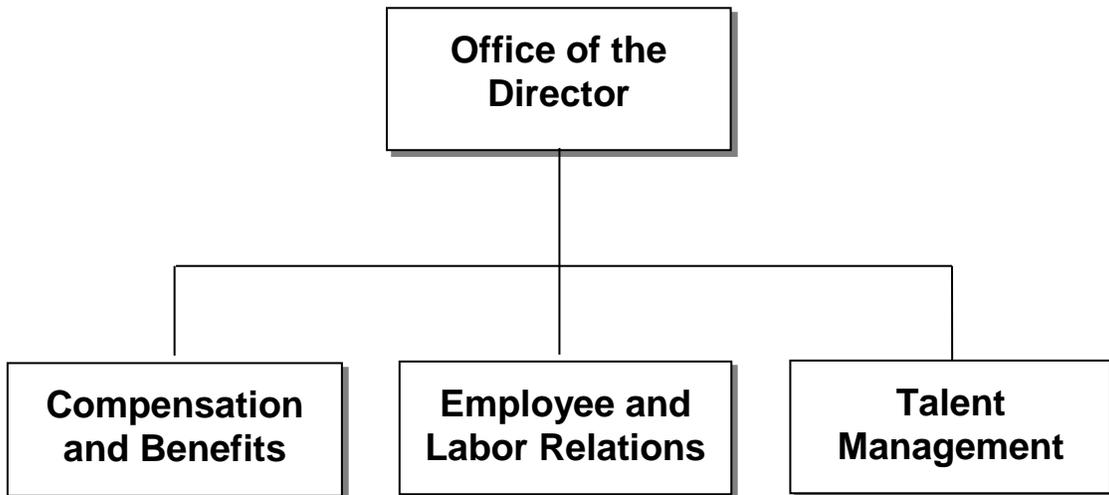
EMPLOYEE SERVICES

DEPARTMENT VISION:

The Vision of the Employee Services Department is a fully engaged, highly productive workforce relentlessly dedicated to achieving the City's goals and objectives.

DEPARTMENT MISSION:

To partner with City departments and constitutional agencies to attract, develop and retain the best and brightest workforce for the City of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

COMPENSATION AND BENEFITS DIVISION

FUNCTION:

The Compensation and Benefits Division is responsible for the development, procurement, administration and servicing for all City employees, retirees and eligible dependents' benefits programs. We also provide the same services for constitutional offices and some outside agencies.

HIGHLIGHTS:

- Requesting the authority to convert two part-time employees to full-time by reducing the number of part-time hours and overtime
- Implementation of a new dental carrier
- Continuation of the implementation of the City's new Wellness Program.

EMPLOYEE AND LABOR RELATIONS

FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and harmonious employee and labor relations. This Division also houses HR Systems, including oracle and time and attendance or TAS, and the Family Medical Leave Act (FMLA) section which provides FMLA support citywide.

HIGHLIGHTS:

- More effectively manage the grievance process by addressing issues raised by employees and the unions in a Special Meeting forum for resolution outside the grievance process.
- Continue to maximize TAS and enhance utilization for departments reporting to the Mayor and Constitutional Offices.
- Continue TAS/FMLA/ELR citywide training
- Review and streamline internal processes for more efficiency
- Plan, prepare and manage the collective bargaining process for successor agreements per the guidance set forth by the administration.

TALENT MANAGEMENT

FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

HIGHLIGHTS:

- Add more training initiatives based on needs identified by departments.
 - Currently there are only 1.5 employees assigned to the training function for all non-uniformed employees.

- Implement Oracle changes as a result of the City, JFRD, and JSO payroll audits.
- Continue with an active role in the ERP.
- Continue to make process improvements which include the continuation of updating directives, processes, and procedures.
- Continue to work with OGC on the JFRD Department of Justice court case.
- Continue working with the Mayor's Office and other key players to expand the Mayor's Summer Jobs Program.
- Reduce City-wide turnover to 10%.
- Reduce the number of days a position is vacant over 120 days to 30%.

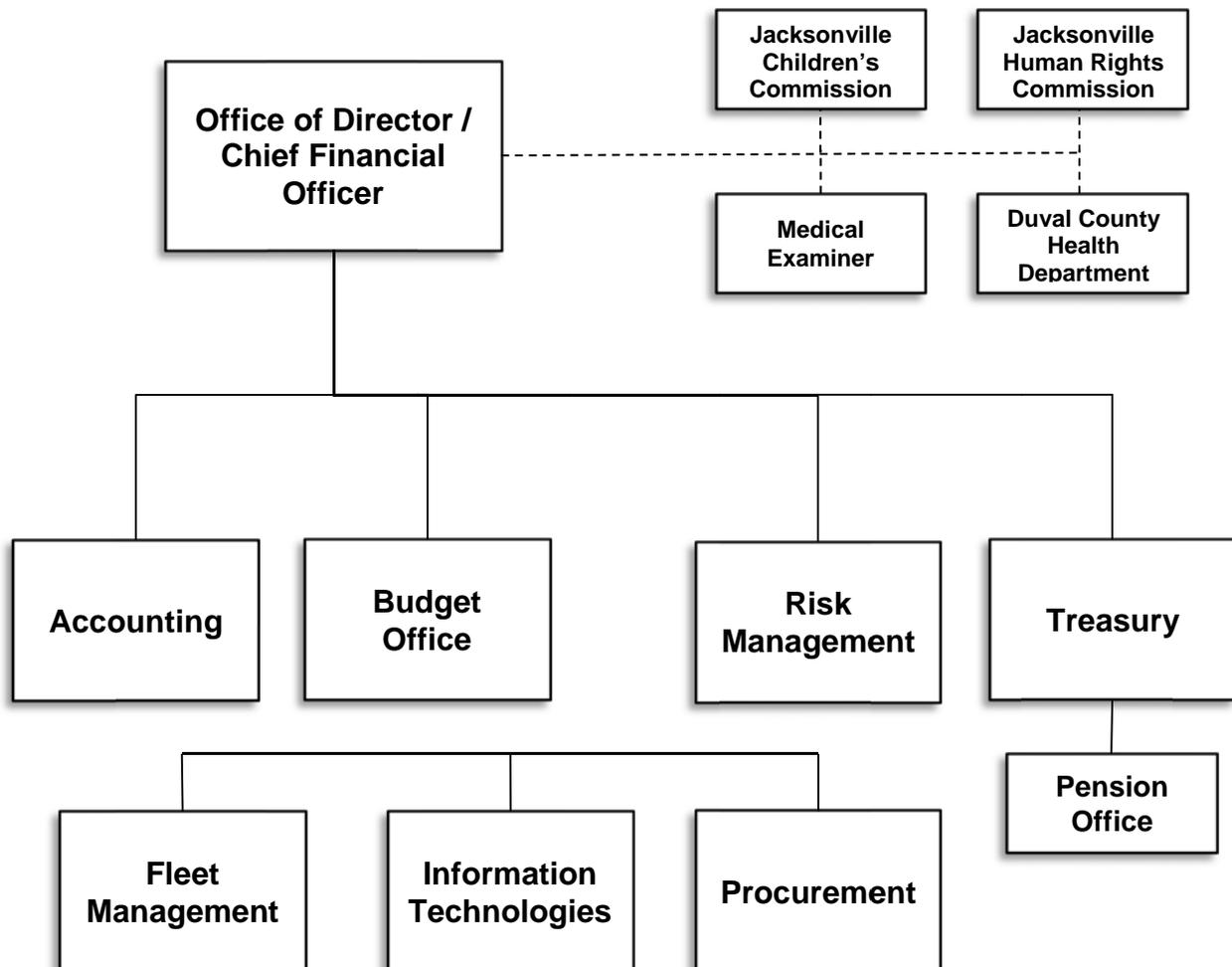
FINANCE AND ADMINISTRATION

DEPARTMENT VISION:

The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns and manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Jacksonville Children's Commission, the Jacksonville Human Rights Commission, the Medical Examiner's Office and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.

DEPARTMENT MISSION:

The Finance and Administration department will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF DIRECTOR / CHIEF FINANCIAL OFFICER

FUNCTION:

The Office of the Director houses the office of grants and compliance and provides the financial, managerial, and administrative support to the Department's divisions. The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use so they produce the best and safest possible returns.

HIGHLIGHTS:

- To represent the City of Jacksonville to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Monitor and advise of estimated costs and/or savings during pension negotiations to allow the administration to make fully informed financial decisions.
- Continue to review and confirm contract compliance of financial obligations of the consolidated government in accordance with applicable procedures, provisions and ordinances.

ACCOUNTING

FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

HIGHLIGHTS:

- Coordinate the Comprehensive Annual Financial Report (CAFR) and the Single Audit for Federal and State grants awarded to the City. The goal is to receive an unqualified opinion on both audits.
- The Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Assist in coordinating efforts to select, purchase, and implement a new Enterprise Resource Planning (ERP) financial management system City-wide.

BUDGET OFFICE

FUNCTION:

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and reviews all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking ways to use city funds efficiently and assists continuously to improve productivity and effectiveness.

HIGHLIGHTS:

- Work with the Mayor's office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follows the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget more quickly.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

FLEET MANAGEMENT

FUNCTION:

Provide reliable, safe, and well maintained vehicles, equipment, services, and fuel to the city's agencies, independent authorities and state agencies by working with the different entities to; identify vehicle requirements, procure vehicles, implement preventative maintenance programs, schedule repairs and surplus the vehicles at the end of their usable life. These services are provided in an efficient manner to reduce downtime and operating costs of the vehicles and equipment.

HIGHLIGHTS:

- Replace ten (10) heavy rescues with the smaller less expensive pickup based rescue. This endeavor will reduce the price of each rescue by \$90,855 and will also dramatically reduce the maintenance cost.
- JSO and Fleet are working on "Rightsizing" JSO non-patrol vehicles that will fit their mission.
- Continue the program of repurposing parts such as engines, transmissions, seats and other vehicle components that will create savings.
- Upgrade the EJ Ward Fuel Control System to Network Communications and key FOBS. This greatly improves terminal communications.
- Improve the working conditions of the Fleet Management Division to promote health, safety, and moral.

INFORMATION TECHNOLOGIES

FUNCTION:

The Information Technologies Division is responsible for the procurement, development, maintenance and support of technology products, infrastructure and services for the City of Jacksonville. This includes data centers, network and server infrastructure, telephone and wireless communications, a joint public safety radio system, security, data and records administration, desktop and helpdesk support, GIS and a host of applications.

ITD provides 24 x 7 customer and infrastructure support through our Service Desk and Operations that can be accessed from 630-1818 or 255-1818. The Division maintains 7200 desktops, 10 radio towers, 10,349 radios, 7,500 telephones, 2,400 cell phones and data cards, network connectivity for all COJ buildings plus 220 remote locations, fiber optic cable infrastructure, 2 data centers and over 300 software applications.

HIGHLIGHTS:

- Increased focus on public safety:
 - Initiate analysis of new joint 911 CAD system for JFRD and JSO to increase efficiency
 - Initiate Fire Station Alerting system replacement to improve responsiveness
 - Continue focus with mobile radio refresh for JFRD and JSO
 - Equip 40 new Police and 40 new Community Service Officers with mobile and portable radios
- Upgrade technology security infrastructure
- Refresh aging and obsolete network and UPS equipment and servers
- Limited refresh of desktops and laptops
- Enhance citizen engagement by upgrading technology infrastructure (e.g. cabling, Wi-Fi, and bandwidth) in Downtown Core , Fire Stations, and Libraries
- Continue focus on the enterprise application strategy to reduce 300+ individual applications to a more maintainable set of commercial products - ERP, Document Management system, AVL system and CRM system, Continue ERP project through RFP phase
- Annually, prepare a five (5) year Technology Plan to serve as a technology roadmap of major technology initiatives and capital projects including expenditures for budgeting purposes.

PROCUREMENT

FUNCTION:

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars, through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customers service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves. Other functions that operate through the division include the Equal Business Opportunity Office (EBO) and contract and payment compliance services through the Office of the Ombudsman.

HIGHLIGHTS:

- Reorganized the Division to include the EBO/JSEB and Office of the Ombudsman.
- Updated and revised procurement policies, procedures and bid document templates to include new standard contract language.
- Upgraded JaxPro e-procurement system from version 7.5 to version 12 implementing several enhancements.

TREASURY

FUNCTION:

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing of the City's capital expenses approved for borrowing.

HIGHLIGHTS:

- Focus on achieving the lowest cost of borrowing for City needs.
- Enhance compliance, reporting, and risk management processes.
- Seek to maximize the City's risk/return ratio on tax payer resources.

PENSION OFFICE

FUNCTION:

The Pension Office prudently and efficiently administers the City of Jacksonville Retirement System to ensure retiree and survivor benefits are paid to provide its various stakeholders with a high degree of customer service. Assets are managed to ensure a reasonable growth rate is achieved with a prudent level of risk and to establish consistent guidelines by Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- Focus on administering benefits accurately in alignment with Code and Pension Board Rules in a timely manner for the participant.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- Maintain low administrative and investment expenses.

RISK MANAGEMENT

FUNCTION:

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability for which the City is self-insured. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. Additionally, being self-insured for workers' compensation, automotive and general liability allows for flexibility in designing and implementing cost-saving measures. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Reignite the City's safety protocols through the renewal of Executive Orders 92-156 and 92-161, City Safety and Driving respectively.
- Capitalize on technology to multiply the efforts of the Division's Safety Office. For example, using internet based safety trainings to accommodate various schedules and significantly disperse employee base.
- Increased usage of analytics from the Division's Risk Management Information System (RMIS) to become more proactive in preventing claims and/or reducing their cost.
- Increasing the scope of prevention by having CARE complaints simultaneously notice the appropriate department and the Division where the complaint concerns issues that frequently turn into a liability claim against the City.
- Continue innovating methods to provide insurance consultation in a timely and effective manner.
- Reduce frequency and severity of workers' compensation claims by increasing safety efforts, training and reporting.
- Reorganize and rewrite the Division's Ordinance Code, Chapter 128, to reflect a better process for the Division.

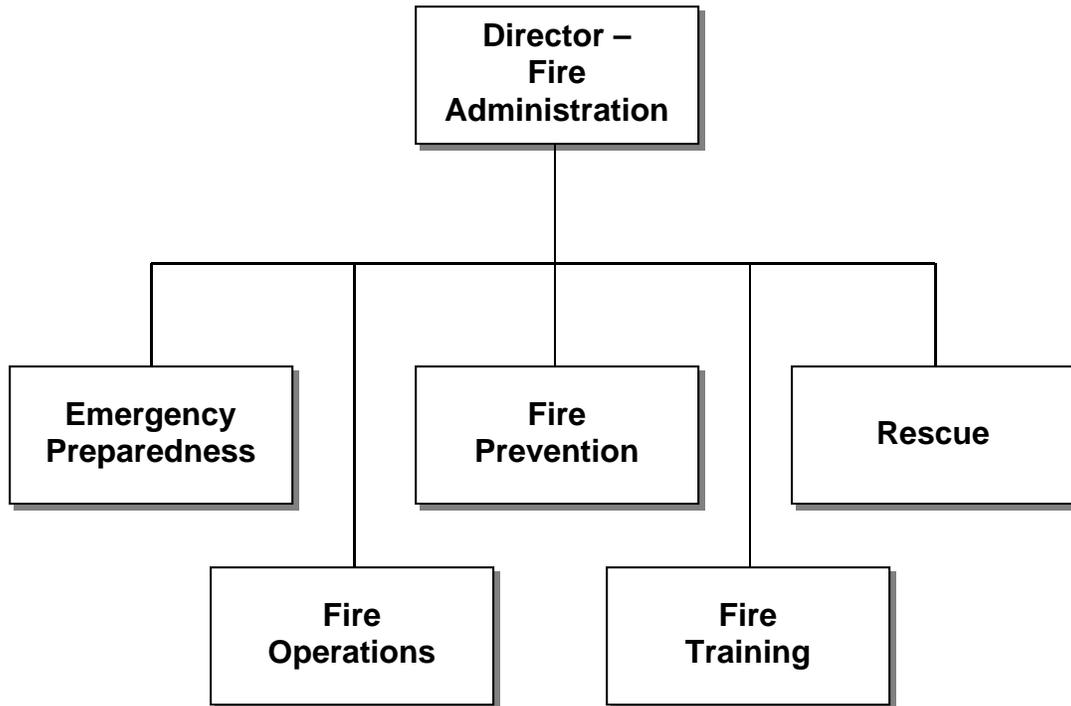
FIRE AND RESCUE

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



DIVISIONAL FUNCTION AND HIGHLIGHTS

DIRECTOR - FIRE ADMINISTRATION

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, compliance, recruiting, and community affairs.

HIGHLIGHTS:

- Continue to recruit a diverse workforce to staff Fire and Rescue units
- Manage Department Budget (expenditures and revenue)
- Continue Leadership Training and Community Outreach
- Update 5-year Strategic Plan and Capital Improvement Project Plan
- Establish Safety Officer performance measurement tools

EMERGENCY PREPAREDNESS

FUNCTION:

Emergency Preparedness administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept. of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- Helped coordinate multi-agency efforts such as the Georgia Florida Football Game, One Spark, Jazz Festival, Mission of Mercy, and other special events around the city
- Established and coordinated the Duval All-Hazards Incident Management Team (AHIMT) to establish an organic multi-agency response capability within the City of Jacksonville
- Initiated an innovative public-private partnership that will enable the private sector and City operations to more quickly respond to and recover from incidents
- Opened the newly renovated Port Security Disaster Operations Center located at 909 Haines Street which provides the City with over 80,000 square feet of storage space for emergency response equipment, training, and operations
- Printed 300,000 emergency preparedness guides for City of Jacksonville residents
- Successfully reaccredited by the Emergency Management Accreditation Program, designating it as one of the premier emergency management programs in the world

FIRE OPERATIONS

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

HIGHLIGHTS:

- Started implementation of new 160 Ladder Company course consisting of Confined Space Tech, Vehicle and Machinery Tech, R.I.T Tech and concrete breaking and breaching/heavy lifting and moving
- Received, outfitted and placed into service 12 engines, 3 tankers, 10 rescues and numerous light vehicles
- JFRD re-located a ladder company to Station 7 to complete the staffing of the HAZMAT team located in the 2nd Battalion. This allowed JFRD to have two fully functional HAZMAT teams that can function independent of the other
- After assessing the number of fire calls for 2015, a chief was re-located to a busier district allowing JFRD to more efficiently use its resources
- JFRD received and placed into service \$5.2 million SCBA replacement
- Continued to expand squad initiative to promote firefighter safety
- The ISO citywide re-rate was completed during 2015 and COJ received a PPC 1 rating, becoming the largest municipality in the country to receive a Class 1 rating

FIRE PREVENTION

FUNCTION:

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

HIGHLIGHTS:

- Implemented the use of Google Docs in order to provide real-time data of fire safety inspections
- Increased personnel level in order to increase productivity levels
- Conducted fire safety inspections on all commercial buildings in the county
- Conducted routine staff meetings; disseminating information and receiving staff feedback

FIRE TRAINING

FUNCTION:

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD policies and procedures.

HIGHLIGHTS:

- Maintain compliance with state mandated certifications
- Create multiple modes of disseminating training to ensure every employee has access to current information and all training documents
- Exceed training recommendations as outlined in ISO guidelines
- Institute training templates and guides for company officers for use in the field

RESCUE

FUNCTION:

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through the efficient delivery of high quality pre-hospital care and transport. This division also includes management of the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response time to the citizens of Jacksonville.

HIGHLIGHTS:

- Projected to collect \$22.8 million in transport revenue, which alone represents 66% of the total revenue collected from ALL sources within Fire & Rescue
- Successfully implemented reporting changes in EMS-Pro mandated worldwide to comply with the Centers for Medicare & Medicaid Services (ICD-10 update)
- Sought out and successfully developed a comprehensive procurement project that would effectively outfit the entire rescue fleet (41 units), every ALS/BLS Engine Co. and every Ladder Co. with a 12-Lead capable monitor/pacer/defibrillator while also saving the COJ over \$1.5 million dollars through an innovative 5-year lease-option purchase process that minimally impacts the existing Rescue Division fiscal budget
- In advance of the Rescue Division's 50th Anniversary (2017), new technologically advanced and invasive airway equipment, progressive treatment algorithms, medications, and clinical care guidelines have been implemented to help achieve EMS industry best practices and standards
- Identified a multi-million dollar cost savings measure through the purchase of Stryker Power-LOAD® auto-loading stretcher systems in all 41 frontline rescue units. Through the use of queried JFRD OJI data, ORM estimates that cost to the COJ for stretcher-related injuries alone is \$122,000 per injury, which exceeds \$2.2 million for JFRD stretcher-related injuries over the last 12-month period

HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

DIVISIONAL FUNCTIONS AND HIGHLIGHTS

HUMAN RIGHTS COMMISSION

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

HIGHLIGHTS:

Jacksonville Human Rights Commission ("JHRC"):

During FY 2016, the JHRC has continued its enforcement responsibilities in employment, housing and public accommodations and educational outreach efforts. The JHRC sponsored two Brown Bag Luncheons for local employers on Mental Health in the Workplace and Accommodating Transgender Employees in the Workplace. The JHRC also conducted training for the staff at local multifamily housing complexes and completed Phase I of a housing discrimination study to identify barriers to housing that exists for a person with a disability.

- **Highlights FY16-17:** The JHRC will continue its enforcement responsibilities will make a final recommendation on the potential need for a wage recovery board. The JHRC will also examine the impact criminal background checks have on an individual's ability to obtain gainful employment. The JHRC will also increase its efforts to educate property managers and homeowner/condominium associations on their adherence to fair housing laws and work with the city's Housing & Community Development divisions in the preparation of the 2016 Analysis of Impediments to Fair Housing Choice study.

Equal Opportunity/Equal Access Division ("EO/EA"):

The EO/EA Division submitted Equal Employment Opportunity Plans for the city and JSO which supports over \$8 million in DOJ grants. The division has trained 400+ JFRD officers and firefighter recruits and worked on revisions to JFRD's non-discrimination policy and procedures.

- **Highlights FY16-17:** The EO/EA Division will develop equal employment opportunity training for appointed employees and officials and conduct on-site EO/EA compliance visits to at least four city departments. The division will also prepare and submit EEOC's mandated State and Local Government Information (EEO4 Report).

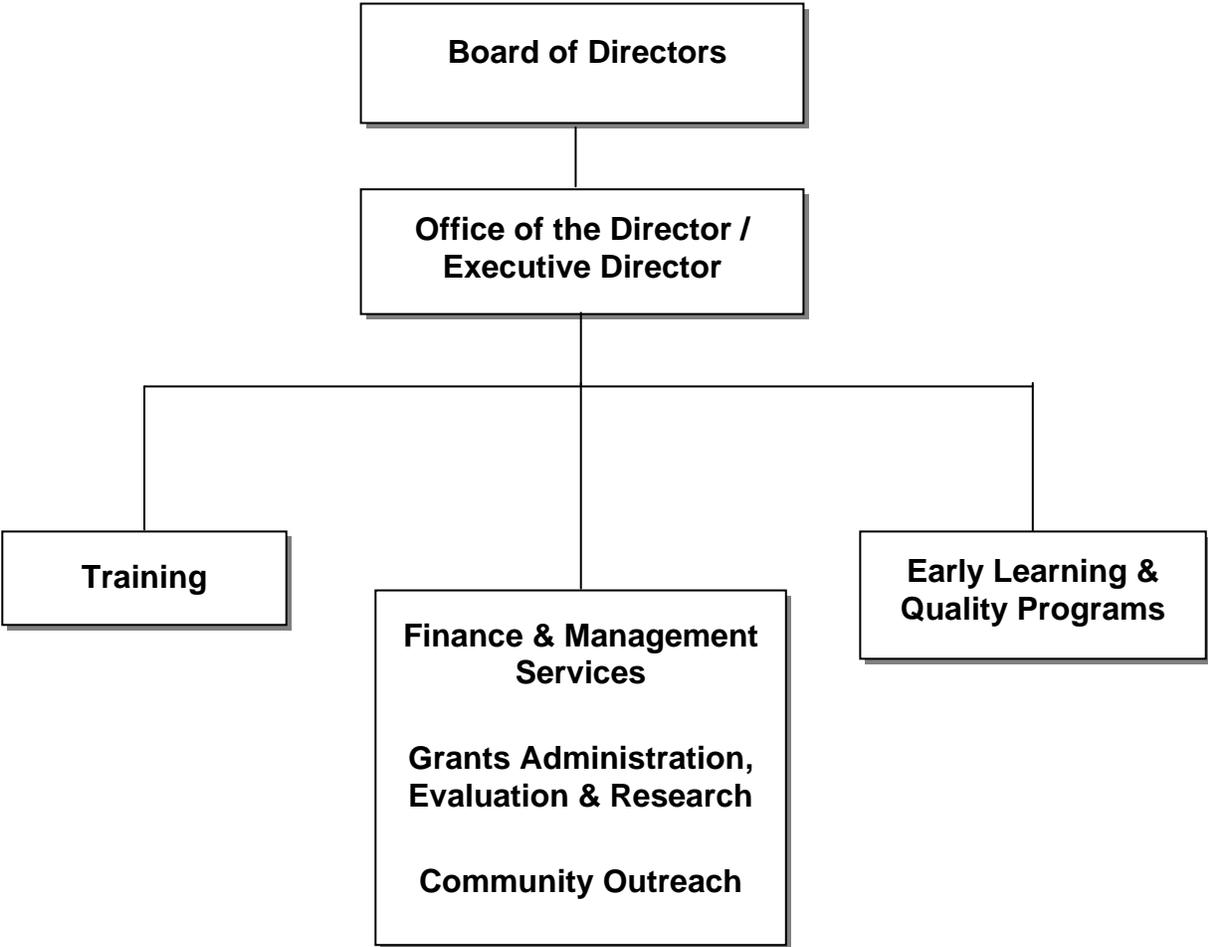
JACKSONVILLE CHILDREN’S COMMISSION

DEPARTMENT VISION:

All Jacksonville’s children are educated, safe and healthy.

DEPARTMENT MISSION:

To develop educated, safe and healthy children.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Commission, under the governance of its Board of Directors, is responsible for managing the City's investments in children as defined by its establishing ordinance, Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to nonprofit youth serving agencies, ensuring that city grant dollars earmarked for children's programs are being spent appropriately, and evaluating whether the services provided are effective in improving the lives of thousands of children in Duval County. The Office of the Director works with the Commission's Board of Directors and other community funding partners to develop systems of care for children, taking into consideration emerging needs, changing demographics and developments in research and evidence based practice in children's services.

HIGHLIGHTS:

- The Commission's administration manages over 160 contracts or program sites with nonprofit agencies to provide services for children living in challenged neighborhoods and their families. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The Commission provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.
- The Commission also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.

EARLY LEARNING & QUALITY PROGRAMS

FUNCTION:

The Early Learning program is designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville and through programs such as coaching and other activities.

This area also includes oversight of prevention and early intervention programs including Healthy Families Jacksonville and several contracts with providers delivering mentoring, case management and mental health services.

HIGHLIGHTS:

- The Early Learning program's goal is to strengthen and improve the quality of early care and learning programs' literacy outcomes for all children birth to five with a focus on improving the content knowledge and instructional strategies of early childhood teachers. This is achieved through intensive coaching and assessment. Teachers and directors are also supported in their professional development and movement along an early childhood career path.
 - Every child enters kindergarten ready to read, ready to learn, and ready to succeed
 - Serving over 6,000 children birth to five in the childcare setting
 - Measured by: Guiding Stars of Duval Star Rating, VPK Readiness Rate, FLKRS, Teaching Strategies Gold Objectives, and Classroom Assessment and Scoring System.
 - Each childcare center will improve in quality

TRAINING

FUNCTION:

The mission of Commission's Training Division is to improve the quality of services for children by providing research based training for the staff and volunteers in children's programs. Most of the workforce in children's programs are minimally paid, and do not have degrees or formal training in child or youth development and related topics. The Training Division offers an array of programs that help staff, volunteers and parents to develop the skills and knowledge they need to promote the healthy development of children.

HIGHLIGHTS:

- The Division works with Duval County Public Schools and youth serving nonprofits to provide outcome directed trainings and professional development opportunities for staff working in TEAM - UP and Community Based Afterschool programs, emphasizing measurable levels of quality and introducing evidence based practice.
- The Division manages an on-line registration website that provides an efficient way for the community to register for a comprehensive array of trainings at the Commission. The trainings are offered by a faculty that consists of local subject matter experts and Children's Commission staff. This system serves at least 2,500 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. The Division also provides optional Continuing Educational Units (CEUs) and Continuing Education Credits (CEC's) to all eligible training participants.

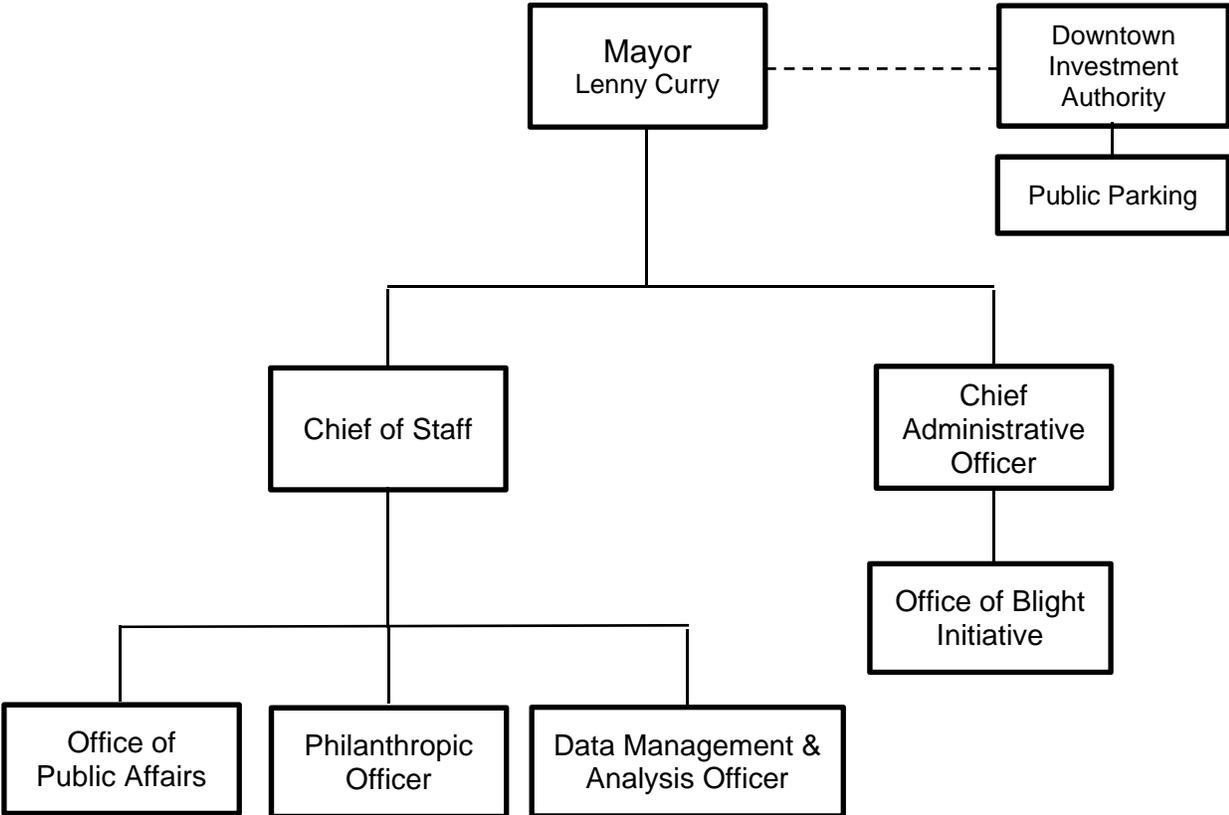
MAYOR'S OFFICE

DEPARTMENT MISSION:

Serve and support citizens who live, work and play in Jacksonville with bold and innovative leadership and public policy that contribute to efficient and accountable government, public safety, economic and community development, neighborhood revitalization, youth enrichment, and citizen health and well-being.

DEPARTMENT VISION:

One City. One Jacksonville, where every citizen in every zip code has the resources and opportunities for a quality life.



DIVISIONAL FUNCTION AND HIGHLIGHTS

MAYOR'S OFFICE

FUNCTION:

The mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes a leadership team that oversees all departments and divisions of the executive branch and works transparently and collaboratively with the Jacksonville City Council to establish priorities and implement and enforce ordinances and laws. City departments and independent authorities submit budget requests to the city's Budget Division, which are then formally presented to the Mayor's Budget Review Committee. The mayor, upon evaluation of committee recommendations, presents a proposed annual budget to the City Council for review and adoption.

HIGHLIGHTS:

- The Mayor's Office oversees a policy team that leads and coordinates executive branch collaborations with the Jacksonville City Council. It also works with the Duval County Legislative Delegation, the Florida League of Cities, and the Florida Association of Counties to introduce and advance city priorities with state legislature. The team also engages with the Congressional delegation, the U.S. Conference of Mayors, National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government. These efforts have contributed to pension reform, neighborhood development, infrastructure improvements, and public housing support.
- The Mayor's Office leads community outreach efforts including the hosting of Community Conversations, Community Walks, and special events that welcome and engage community members.
- The Mayor's Office promotes quality leadership and governance with the appointments of professionals to citizen boards and commissions.
- The Mayor's Office supports prevention and intervention services that contribute to public safety improvements with the continued investment in Jacksonville Journey and the efforts led by its Oversight Committee.
- The Mayor's Office contributes to the health and well-being of Jacksonville residents through the citywide Journey To One Initiative, and collaborates with community partners to strengthen and support resources that enhance personal and community well-being.

PUBLIC AFFAIRS OFFICE

FUNCTION:

The City of Jacksonville recognizes the benefits of providing citizens with information about its goals, priorities and activities. With accurate, consistent and relevant information, effective internal and external communications practices conducted by the Public Affairs Office, can lead to widespread public acceptance and engagement.

Internal relations and stakeholder engagement services conducted by the office include employee communications, mayoral priorities and advocacy, correspondence, public records' requests, speechwriting and briefings, Web communications, departmental support, and special projects. External relations services include media requests and monitoring, press releases and new conferences, emergency operations/crisis management support, photography and videography services, marketing and branding campaigns and promotions and social media.

The Office of Public Affairs is responsible for overseeing the development, execution and monitoring of city-wide communication efforts by establishing messages and procedures and utilizing various vehicles and mediums that increase public awareness and understanding.

HIGHLIGHTS:

Below are social media tools and links managed by the Public Affairs Office:

- Journey to One Initiative - www.coj.net/journey-to-one
- Facebook – www.facebook.com/CityofJax
- Twitter – www.twitter.com/CityofJax
- You Tube – www.youtube.com/CityofJax
- Instagram – www.instagram.com/CityofJax
- Pinterest – www.pinterest.com/CityofJax

OFFICE OF BLIGHT INITIATIVES

FUNCTION:

Jacksonville's Fight Blight initiative, established by Mayor Lenny Curry to improve neighborhood quality, leads and oversees efforts to combat blight in all forms: litter and trash, dilapidated and abandoned homes and building, illegal dumping, overgrown grass, illegal signs and other conditions of neglect. Research supports that blight threatens public safety, lowers property values and degrades quality of life. The city's blight initiative raises awareness, provides education resources, and coordinates with the Code Enforcement division, the Neighborhoods Department, businesses and other stakeholders to improve community conditions.

HIGHLIGHTS:

Below are resources established to help Fight Blight in Jacksonville:

- Help Fight Blight - www.coj.net/neighborhood-blight
- How you can help - www.coj.net/neighborhood-blight/how-you-can-help

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We conduct honest and impartial, independent investigations into the manner and cause of death. We continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

DIVISIONAL FUNCTION AND HIGHLIGHTS

MEDICAL EXAMINER

FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

HIGHLIGHTS:

- In 2015, the Medical Examiner's Office attained accreditation from the National Association of Medical Examiners Association (NAME). The purpose of the accreditation process is to ensure the quality of the forensic/medicolegal investigation of death
- The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c). In 2015, we assumed jurisdiction of cases in which 1,221 were autopsied, and 269 were inspected by our forensic pathologists. Our pathologists also provided testimony at 62 trials and 126 depositions, while Forensic Investigators investigated 603 death scenes. This office approved 7,263 cremations in 2015. Our office staff is also comprised on one histology technician. This year, our histology technician produced 4,229 histology slides. These metrics show an increase from previous years, and are expected to continue to rise.
- Our Forensic Photographer became an accredited Forensic photographer was selected to serve as a member of the Digital and Multimedia Scientific Area Committee's (SAC's) Video Imaging Technology and Analysis (VITAL) Subcommittee within the Organization of Scientific Area Committees (OSAC) for Forensic Science, a subcommittee of the National Institute of Standards and Technology (U.S. Department of Commerce).
- Six of the seven full-time Forensic Investigators achieved professional certification under the American Board of Medicolegal Death Investigators. Once prerequisites are met, the seventh investigator will apply, and test for, certification.

MILITARY AFFAIRS AND VETERANS

DEPARTMENT VISION:

To further Jacksonville's reputation as the most Veteran and military friendly city in the nation.

DEPARTMENT MISSION:

The Military Affairs and Veterans Department serves the citizens of Jacksonville with the following priorities:

- To advocate for the expansion of military infrastructure, personnel and jobs.
- To deliver timely and competent services to the City's large and growing Veterans population.
- Work with local military leaders to ensure all active duty and their families enjoy their tours in the area and, most importantly, take all actions to help ensure these fine individuals remain in Jacksonville once their service to the nation is complete.
- Work with city and community leaders, Veterans organizations and the private sector, to demonstrate our sincere appreciation to those who serve, and who continue to serve.

DEPARTMENT FUNCTION AND HIGHLIGHTS

MILITARY AFFAIRS AND VETERANS

FUNCTION:

The Military Affairs and Veterans Department operates with a two-fold mission:

1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida.
2. To deliver competent and timely services to our Veterans, their survivors and their caregivers.

HIGHLIGHTS:

- In FY17 the MAV Department intends to improve the city's Jobs-for-Vets website with more information for veteran-friendly employers and job-seeking veterans, and will include information regarding our partnership with the NE Florida Military Veterans College Network.
- The MAV Department is committed to growing our Veterans Outreach initiatives to include access to more Veterans Service Officers, Social Services and career planning assistance. The department was instrumental in assisting the NE Florida Women Veterans Coalition organize in the previous year and will continue to partner with them as they grow the number of events and activities to honor and serve our women veterans.
- The MAV Department is essential to Jacksonville's military infrastructure advocacy and the director and staff will play an important role addressing the BRAC challenges to our local military bases, government workforce, and missions performed by local commanders. The MAV Department reinstated the quarterly Base Commanders Meeting allowing area base commanders to meet with the Mayor and senior COJ leadership.
- The MAV Department will seek to increase grant funding from the Department of Labor for the Homeless Veterans Reintegration Program. The third year of the Jaguars Foundation funding will allow the department to fund a Social Services Specialist to focus on financial assistance and social services for at-risk veterans.
- The MAV Department will continue to promote our partnership with Career Source who provides job assistance for Veterans five-days a week through a satellite location within the department.

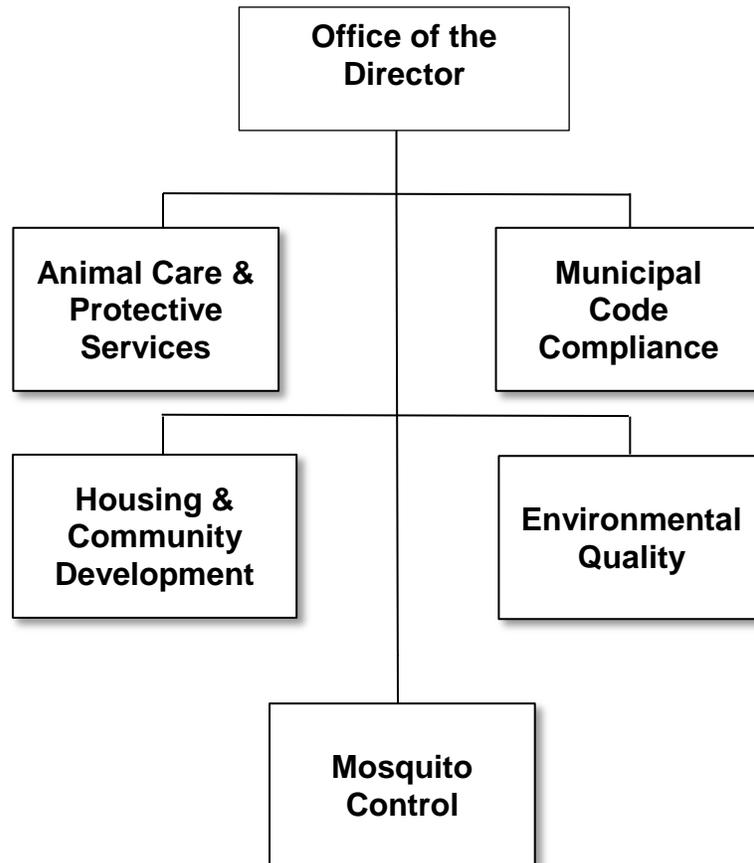
NEIGHBORHOODS

DEPARTMENT VISION:

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To make Jacksonville the most clean, safe, and healthy community in America so that Jacksonville is the best place in the nation to live, work, and raise a family. To assist citizens with obtaining affordable housing and improve current housing stock. To improve the overall quality of life within the community.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Animal Care and Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality, and Mosquito Control.

The activity of 630CITY operates within the Office of the Director along with the Neighborhood Services Office and the Clean It Up, Green It Up Program. 630CITY is Jacksonville's trusted resource; connecting customers to city services, while creating the ultimate service experience. We expand customer's knowledge, enrich perceptions of city government, and empower them to utilize the full range of resources.

The Neighborhood Services Office focuses on citizen participation and neighborhood organizations and communication between local government and our citizens. This office works with Jacksonville's community and civic organizations, businesses, non-profits, appointed city officials and elected representatives to help make Jacksonville's neighborhoods great.

The Clean It Up, Green It Up office supports a broad array of volunteer programs and the operations of the Keep Jacksonville Beautiful Commission. The mission statement of Keep Jacksonville Beautiful is to support community beautification, enhance community pride and improve the quality of life in Jacksonville through provision of outreach, educational activities and programming. The Clean It Up, Green It Up office has established a strong presence in the community and produces substantial benefits to the City.

HIGHLIGHTS:

- 630CITY will continue to optimize the customer experience by providing accurate information with a sense of warmth and compassion in a timely manner; empower customers by sharing information about how to access and utilize the self-service options; explore alternative communication channels to ensure accessibility for all customers; create and encourage a healthy, productive, engaged team; seek alternative solutions to reduce customer wait times during peak call volume periods.
- During FY16, 630CITY served 362,612 customers and self-service usage increased by 80% from FY15.
- In FY17, the Neighborhood Services Office will release three new programs that are funded by the Foreclosed Property Registry. The funding will be spent directly in Jacksonville's neighborhoods and targeted into the neighborhoods hardest hit by the housing recession and widespread foreclosures.
- In FY16, Clean It Up, Green It Up recruited 6,531 volunteers who donated 14,858 hours. Their participation in the Adopt-A- Road program, community cleanups and regularly scheduled countywide cleanup and beautification events had an hourly volunteer value of \$350,055.
- Clean It Up, Green It Up volunteers removed 132,400 pounds of debris. The cost avoidance for that trash removal was \$160,204.

ANIMAL CARE AND PROTECTIVE SERVICES

FUNCTION:

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The Division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

HIGHLIGHTS:

- ACPS will strive to maintain an average 90% live release rate, in accord with the goal of reducing shelter killing and maximizing live release of pets.
- ACPS has expanded behavioral support and training for adopters by providing behavioral intervention for all incoming canines by our full-time behavior staff to increase adoptability. Our pre-adoption behavioral work has significantly improved adoption of dogs with minor to moderate issues. In 2014-2015, over 500 dogs were identified as having behavior issues and our behavior staff increased the adoption of the challenging animals to 76% of the identified dogs. In FY 2015-16 we identified over 708 behaviorally challenged dogs and of those 73% were successfully placed. Even with this slight dip in the success percentage, we are accepting more challenging dogs and are continuing successful interventions. This program is being expanded as we are adding a part time behavior person to supplement the full time staff.
- ACPS has increased enforcement and intervention in cases of animal cruelty and neglect, thereby improving the lives of all of our citizens.

MUNICIPAL CODE COMPLIANCE

FUNCTION:

Municipal Code Compliance Division (MCCD) inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 – Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 – Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Municipal Code Enforcement Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

HIGHLIGHTS:

- During FY 15-16, MCCD established 52,359 enforcement cases for property safety/maintenance, zoning, and public rights-of-way sign violations city-wide.

- The division conducted a total of 122,729 inspections and issued 1,453 immediate Paying Citations for Chapter 741 illegal “snipe” sign violations.
- M CCD demolished 125 (condemned) unsafe structures and ordered 248 site clearances.
- Code arranged 572 board-ups of open/vacant structures to preserve existing housing stock.

HOUSING AND COMMUNITY DEVELOPMENT

FUNCTION:

The Housing and Community Development Division administers and operates Jacksonville’s affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division rehabilitates and redevelops slum and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville through the U.S. Department of Housing and Urban Development (HUD). CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

HIGHLIGHTS:

- The City of Jacksonville expects to receive \$5,626,732 in Community Development Block Grant (CDBG) Program funds from the U.S. Department of Housing and Urban Development (HUD), which will be used for eligible community development activities throughout Duval County. 100% of CDBG funds are projected to be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2016-2017 Proposed Projects of the City’s Consolidated Plan / Action Plan. This is the 42nd year the City has received CDBG funding.
- The City of Jacksonville expects to receive \$2,199,500 in HOME funds from HUD, which will further increase the availability of decent, safe, and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville expects to receive \$2,619,116 in Housing Opportunities for Persons with AIDS (HOPWA) funds from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns, and Baker Counties.
- The City of Jacksonville expects to receive \$501,739 in Emergency Solution Grants (ESG) funds from HUD, which will be used for the prevention of homelessness.
- The City of Jacksonville expects to receive \$5,722,664 in State Housing Initiative Partnership (SHIP) Program funds from HUD, to produce and preserve affordable homeownership and multifamily housing for low, moderate, and middle income families.

ENVIRONMENTAL QUALITY

FUNCTION:

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville’s air and water resources with specific focus on pollution control. Thus, EQD enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). The Environmental Quality Division creates a cleaner,

safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth.

HIGHLIGHTS:

- EQD staff continued to collect and analyze ambient air data for air toxics at five stationary sites utilizing canisters.
- EQD responded to over 700 air pollution related citizen complaints. The majority of complaints responded to were related to noise (322), odors (222) and open burning (150).
- EQD regulates open burning of land clearing materials by issuing permits in an effort to minimize air pollution impact. EQD issued 67 land clearing burning permits and conducted the necessary initial and follow-up inspections.
- At the request of the Florida Department of Environmental Protection (FDEP), laboratory staff purchased E-coli/Enterococci Analyzing Equipment and associated supplies for this equipment in order to transition to the new bacteria standard set by FDEP.
- The EPB sponsored three major festivals and provided information to attendees - the Water Education Festival, the EnviroFest, and the newly created Pollution Solution Fest. These festivals are estimated to reach over 5,000 residents.
- The EPB coordinated and presented the annual Environmental Symposium, which offers an opportunity for citizens, regulatory agencies, and environmental consultants and elected officials a setting to interact with each other. It is anticipated that funding will be provided for potential water quality and other studies of environmental issues and fund projects that advance education and promotion of sustainable practices and protection of natural resources.
- Demand increased for Erosion and Sediment Control Program (ESC) inspections of construction sites for both protection of the County's waterways and in response to State mandates for increased inspection activity related to the NPDES permit for the City's storm water system (MS4).
- The Hazardous Materials Emergency Response Activity's 24 hours per day, 7 days per week, emergency incident responses and routine investigations continues to contribute to protection of the City's natural resources, infrastructure, and the quality of life of our citizens through by affecting removal of 200,000 to 400,000 pounds of chemical and petroleum contaminants annually.
- The Hazardous Materials Emergency Response Activity promotes effective and efficient government through facilitating JFRD efficiency by allowing JFRD to free up their resources through recognition of EQD's jurisdiction over emergency incident cleanups and long-term hazardous material cleanups.

MOSQUITO CONTROL

FUNCTION:

The function of Mosquito Control Division is to provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

HIGHLIGHTS:

- Awarded funding by Mayor's Office to purchase a preowned turbine helicopter to fulfill mission requirements of spraying for mosquitoes at night. (Aircraft to be acquired during FY17.)
- Coordinated with Duval County Health Department and Emergency Preparedness Division in responding to emerging threat of Zika virus infection in Florida. Locally, 9 travel-related cases confirmed in 2016. Suspected vector mosquito, the *Aedes aegypti*, rebounding after 20-year absence from the area.
- Aggressive response to countywide mosquito infestation following Hurricane Matthew, especially October-November 2016.

- Information technology improvements include further development of FieldSeeker data management application to include mobile data capture with iPad devices and improved aerial application guidance and tracking with onboard satellite navigation computer (called AgNav GUIA.)

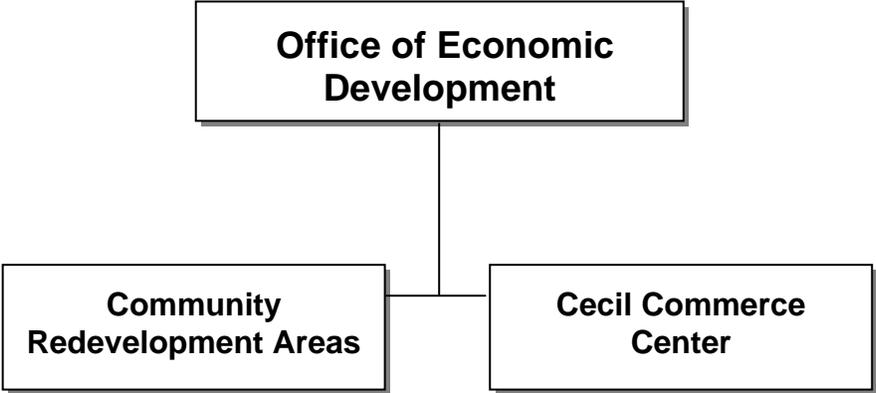
OFFICE OF ECONOMIC DEVELOPMENT

DEPARTMENT VISION:

The Office of Economic Development (OED) will enhance the quality of life for all of Jacksonville by developing and executing policies that strengthen the economy, broaden the tax base, and create opportunities for advancement of the workforce and local small business enterprises.

DEPARTMENT MISSION:

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville.
- Promote private capital investment that results in an increase in the commercial tax base.
- Redevelop economically distressed areas by encouraging private capital investment and *higher* wage job opportunities within those areas.
- Advocate for small business/entrepreneurial growth and expansion.
- Encourage downtown development in accordance with the Downtown Investment Authority's Master Plan.
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF ECONOMIC DEVELOPMENT

HIGHLIGHTS:

- OED created a new Strategic Plan and Public Investment Policy at the recommendation of the Mayor’s Transition Team to be adopted by City Council.
- Established “Capitalize JAX” meetings among the heads of; OED, JAX USA, DIA, Sports and Entertainment Department, JAX Sports Council, Visit Jacksonville, JEA, JAA, JAX Port and JTA. The focus of the group is to coordinate efforts to maximize economic development results by capitalizing on our opportunities.
- OED will be reinstating the Access to Capital Program.
- Revitalizing Arlington through the creation of a corridor redevelopment Area (CRA) plan that includes the establishment of a Tax Increment Financing District (TIF) to provide a revenue stream to the area for the next 20 years.
- Instituted the Annual Compliance Status Report which will include information such as timelines, milestones and overall success of projects.
- Began management of the Northwest Economic Development Trust Fund and associated loans.
- OED continues to liaise with the Jacksonville Sister Cities Association by participating in and organizing various activities in order to connect Jacksonville’s Citizens with other Sister Cities.
- Eight new economic development projects were announced during fiscal year 15/16:

Company Name	Ordinance/ Resolution	Date Approved	Existing Jobs to be Retained	New Jobs to be Created	Average Salary	Private Capital Investment	Type of Local Incentive(s)
Deutsche Bank	2015-544-A	10/13/2015	1649	350	\$64,356	\$23 Million	QTI, Rev
Fidelity Global/Sunbee	2015-779-A	11/24/2015	800	300	\$64,356	\$13 Million	QTI, Rev
Sunguard Avantgard/Revere*	2015-780-A	11/24/2015	120	250	\$49,340	\$1.24 Million	QTI, Rev
Resource Solutions/Lance	2015-833-A	12/8/2015	N/A	75	\$49,370	N/A	QTI
Arnica	2016-058-A	2/9/2016	N/A	25	\$70,000	\$3 Million	Rev
Maxwell House (Kraft Heinz)*	2016-059-A	2/9/2016	218	40	\$54,828	\$30 Million	Rev, QTI
Ernst and Young	2016-128-A	2/23/2016	N/A	450	\$49,340	\$5.95 Million	QTI
City Refrigeration Holdings/Star	2016-197-A	3/22/2016	N/A	51	\$67,000	\$5.7 Million	QTI, Rev
Amazon	2016-285-A	4/26/2016	N/A	1,500	\$50,675	\$200 Million	QTI, Rev, CT, RI
Mercedez Benz	2016-402-A	6/28/2016	30	54	\$66,098	\$2.1 Million	QTI
Hans-Mill	2016-403-E	7/26/2016	N/A	23	\$30,000	\$11.799 Million	NWJEDF Grant
*Rev Grant to be monitored by DIA.							
N/A-Not a requirement within the agreement.							

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to establish a centralized independent citywide office to coordinate and address ethics issues. In order to accomplish this vision, the following activities occur:

- Implement citywide ethics training;
- Ensure compliance with all local and state ethics laws;
- Investigate situations involving corruption and conflicts of interest;
- Administer a confidential Hotline;
- Organize a citywide Ethics coordination Council with representatives of all departments and agencies of the city in order to avoid duplication of ethics resources and to share best practices in combatting corruption;
- Review local laws in ethics and make recommendations for changes;
- Advise officials on ethics matters; and
- Act as staff for the Ethics Commission.

DEPARTMENT MISSION:

To make the Ethics program of the Consolidated City of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

FUNCTION:

The Office of Ethics Compliance and Oversight has been established pursuant to Chapter 602 of the Ordinance Code, and by the City Charter, Section 1.203.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

Ordinance 2012-085-E moved The Office of Ethics Compliance and Oversight from being administratively housed in the Office of General Counsel, formerly labeled as the Ethics Office, to being its own independent department.

HIGHLIGHTS:

- Continue to provide advice and training for all City officials, departments, and agencies.
- Continue to build the Department Ethics Officer system to prevent ethics situations.
- Improve the coordination of the Independent Agencies' ethics programs through the Ethics Coordination Council.
- Develop ethics education and training for businesses engaging in Jacksonville procurement programs.
- Start lobbyist training programs.
- Strengthen employee and citizen awareness of OECO duties, powers, and tools by extending the outreach program to other areas within City government and the community.
- Provide more accessible and understandable information on ethics programs and processes on the COJ Ethics Office web pages.
- Continue to review local laws, implement training, ensure compliance, investigate ethics complaints, administer the hotline, organize ethics councils/committees, advise officials, and support the Ethics Commission on ethics matters.
- With our new administrative assistant, increase access to ethics materials and training on the website.

OFFICE OF GENERAL COUNSEL

DEPARTMENT VISION:

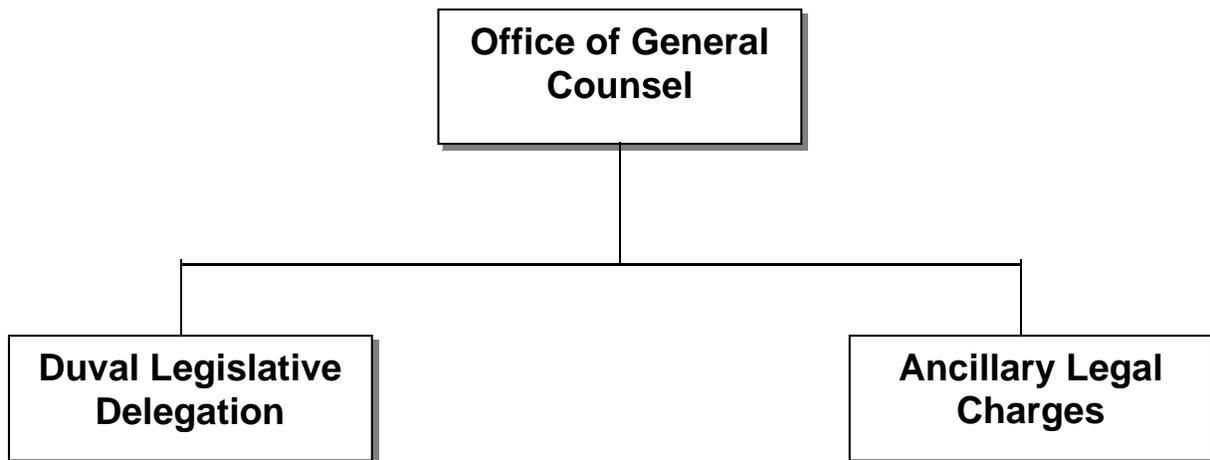
To be open an accessible to our clients, the Consolidated City of Jacksonville, inclusive of the Constitutional Officers, the Duval County School Board, and the independent agencies (our "Clients") and ensure that they have the legal services necessary to perform their missions and goals which are timely and accurately provided.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF GENERAL COUNSEL

FUNCTION:

The Office of General Council provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy, as well as, the prosecution and defense of claims or positions. The operations of the Office of General Council and the services it provides are divided into the following specialty areas: Government Operations, Legislative Affairs, Regulatory and Constitutional Law, General Litigation, and Tort and Employment Litigation.

HIGHLIGHTS:

- Focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect the City of Jacksonville's legal and fiscal interests

DUVAL LEGISLATIVE DELEGATION

FUNCTION:

The Duval County Legislative Delegation Coordinator is a position established in the City of Jacksonville Charter Section 7.17.

The Duval Delegation coordinator provides a local office at which to maintain the records and files of the Duval County delegation to the Legislature. To assist the chairman and members of the Duval County legislative delegation in preparation for sessions of the Legislature, meetings, of committees and subcommittees of the Legislature, and meetings of and hearings by the delegation itself. To serve as a liaison office between the Duval County legislative delegation and the units of local government represented by the members of the Duval County legislative delegation.

HIGHLIGHTS:

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.

ANCILLARY LEGAL CHARGES

FUNCTION:

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees, and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel. Since 2014, the Office of General Counsel has had to incur the filing fees for complaints and writs any lawsuits filed due to the changes in the court rules. Previously, these fees were paid by some of the clients such as Jacksonville Housing Authority. These fees must now be paid for by the Office of General Counsel as the lawyers for Jacksonville Housing Authority (the party filing the lawsuit).

OFFICE OF INSPECTOR GENERAL

DEPARTMENT VISION:

Provide leadership in the promotion of accountability and integrity of Government in the City of Jacksonville.

DEPARTMENT MISSION:

“Enhancing Public Trust in Government”

DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF INSPECTOR GENERAL

FUNCTION:

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 602 of the Ordinance Code and by Executive Order of the Mayor.

The purpose of the Office of Inspector General is to provide increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, as well as, the City Constitutional Offices and Independent Authorities, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud and abuse.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

HIGHLIGHTS:

- From its inception in October 2014 through Fiscal Year 15-16, OIG has grown to a staff of seven – an Inspector General, a Director of Investigations, two Senior Investigators, one Intake Specialist, one Senior Auditor and a Contract Oversight Specialist, and a Fiscal Year 15-16 budget of \$811 thousand.
- OIG has received and dispositioned 136 correspondences since opening in 2014. OIG has made over 20 recommendations to improve City operations and all of these have been agreed to by the Administration. Additionally, OIG has found identified, questioned and avoided costs of over \$1 million and has several significant projects in process that will add to the success and impact of our work.
- In its Fiscal Year 16-17 budget request, OIG has requested additional staff (auditors and contract oversight specialists) and resources such as training, travel, information technology, additional office space and security enhancements to ensure staff is able to effectively meet our oversight mission in accordance with applicable quality standards.
- With the resources added in the prior fiscal year and planned for Fiscal Year 16-17, OIG is positioned to leverage the impact of our oversight by providing more deterrence to wrongdoing, making more recommendations for improvements to City operations and enhancing more effective utilization of the funds entrusted to the City by the taxpayers.

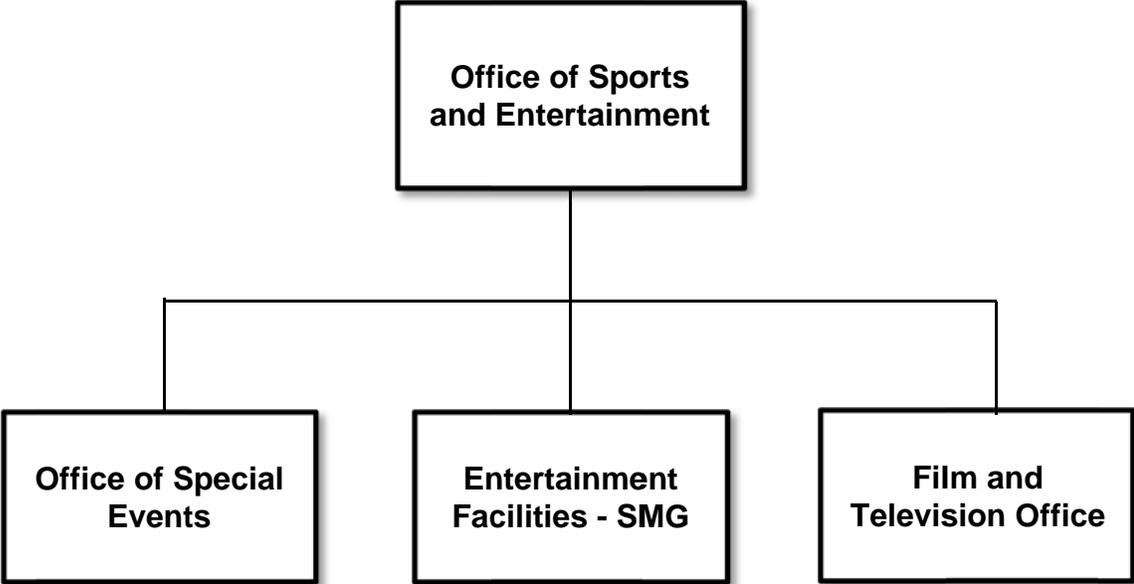
OFFICE OF SPORTS AND ENTERTAINMENT

DEPARTMENT VISION:

The City of Jacksonville's vision is to become the nation's leader in hosting events that will inspire our community.

DEPARTMENT MISSION:

Attract, host & create opportunities that positively influence economic impact and improve the quality of life and cultural engagement for residents, visitors and businesses.



OFFICE OF SPORTS AND ENTERTAINMENT

FUNCTION:

The City of Jacksonville's Office of Sports & Entertainment works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Office with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Office is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Office's business plan and goals. In addition, the Office manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

HIGHLIGHTS:

- Events produced and supported during FY15-16 as an example include the Florida-Georgia Hall of Fame & Induction Ceremony, U.S. Curling National Championships, SEC Women's Basketball Tournament, The Business of Sports Summit, Florida vs. FSU Baseball, THE PLAYERS, NCAA Track & Field Regional Championship and P1 Powerboat.
- FY16-17 events produced and supported as an example will include the Florida-Georgia Football Game, Florida-Georgia Hall of Fame & Induction Ceremony, Navy vs. Notre Dame Football, Florida Basketball Doubleheader, and The Business of Sports Summit, Florida vs. FSU Baseball, THE PLAYERS and P1 Powerboat.

OFFICE OF SPECIAL EVENTS

FUNCTION:

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. The Office serves as a valuable community resource for events by producing events, managing the special event permit application process, facilitating the rental of Metropolitan Park and maintains an online calendar of community events at www.jaxhappenings.com. In addition, the staff assists event promoters and planners. The Office permits events on city property or those which affect city property streets with an attendance of 500 + attendees.

HIGHLIGHTS:

- The City of Jacksonville's special events are culturally diverse and family friendly. The Office continues to produce high-quality events which serve to improve the quality of life for the citizens of Jacksonville and visitors while driving economic development benefits.
- Events produced during FY15-16 include the Martin Luther King, Jr. Breakfast, Mayor's Environmental Luncheon, World of Nations Celebrations, Jacksonville Jazz Festival, Fourth of July Celebration, Florida Georgia Football Game, Veteran's Day Parade, Holiday at St. James and the Sea and Sky Spectacular.
- Events to be produced during FY16-17 include the Martin Luther King, Jr. Breakfast, Mayor's Environmental Luncheon, World of Nations Celebrations, Jacksonville Jazz Festival, Fourth of July Celebration, Florida Georgia Football Game, Veteran's Day Parade, Holiday at St. James, Sea and Sky Spectacular and the 40th Anniversary of the Gate River Run.

FILM AND TELEVISION OFFICE

FUNCTION:

The Film & Television Office assists local and visiting productions with facilitating permits, provides preliminary location scouting and engages the local workforce and vendor resources. The Film Office serves as the liaison between the city, production companies and the local film community. For more information visit www.filmjax.com.

ENTERTAINMENT FACILITIES – SMG

FUNCTION:

SMG Jacksonville manages six sports, entertainment and convention venues on behalf of the City of Jacksonville.

These venues include:

- EverBank Field, home of the Jacksonville Jaguars, Florida-Georgia and the TaxSlayer Bowl.
- The Jacksonville Veterans Memorial Arena, showplace of such entertainment greats as Kenny Chesney and Jimmy Buffett and home to the Arena Bowl XXIV Champions Jacksonville Sharks, the ABA Jacksonville Giants.
- The Baseball Grounds of Jacksonville, home of the Jacksonville Suns and Jacksonville Armada FC and the annual Florida vs. Florida State Baseball Game.
- The Times-Union Center for the Performing Arts, stage to Broadway and music elite like Wicked, James Taylor, and Diana Ross; and home of the Artist Series of FSCJ and the Jacksonville Symphony Orchestra.
- The Prime F. Osborn III Convention Center, a historic renovated train station providing a unique venue for meetings, social events, and conventions.
- The Ritz Theatre and Museum, located in Jacksonville's historic African American community of La Villa, celebrating the artistic culture of African American life in Northeast Florida and the African Diaspora with museum exhibits, concerts, films, lectures, dance and dramatic arts.

SMG is responsible for programming the city facilities it manages through attracting new events and cooperatively working alongside facility tenants, professional sports franchises and event rights holders. Furthermore, SMG's scope includes facility efficacy, customer satisfaction, achieving JSEB goals and overall financial performance.

About SMG:

Founded in 1977, SMG provides management services to more than 240 public assembly facilities including convention and exhibition centers, arenas, stadiums, theatres, performing arts centers, equestrian facilities, science centers and a variety of other venues. With facilities across the globe, SMG manages more than 15 million square feet of exhibition space and more than 1.5 million sports and entertainment seats. As the recognized global industry leader, SMG provides venue management, sales, marketing, event booking and programming, construction and design consulting, and pre-opening services for such landmark facilities as McCormick Place & Soldier Field in Chicago, Moscone Convention Center in San Francisco, Houston's NRG Park and the Mercedes-Benz Superdome. SMG also offers food and beverage operations through its concessions and catering company SAVOR..., currently serving more than 140 accounts worldwide. For more information visit www.smgworld.com.

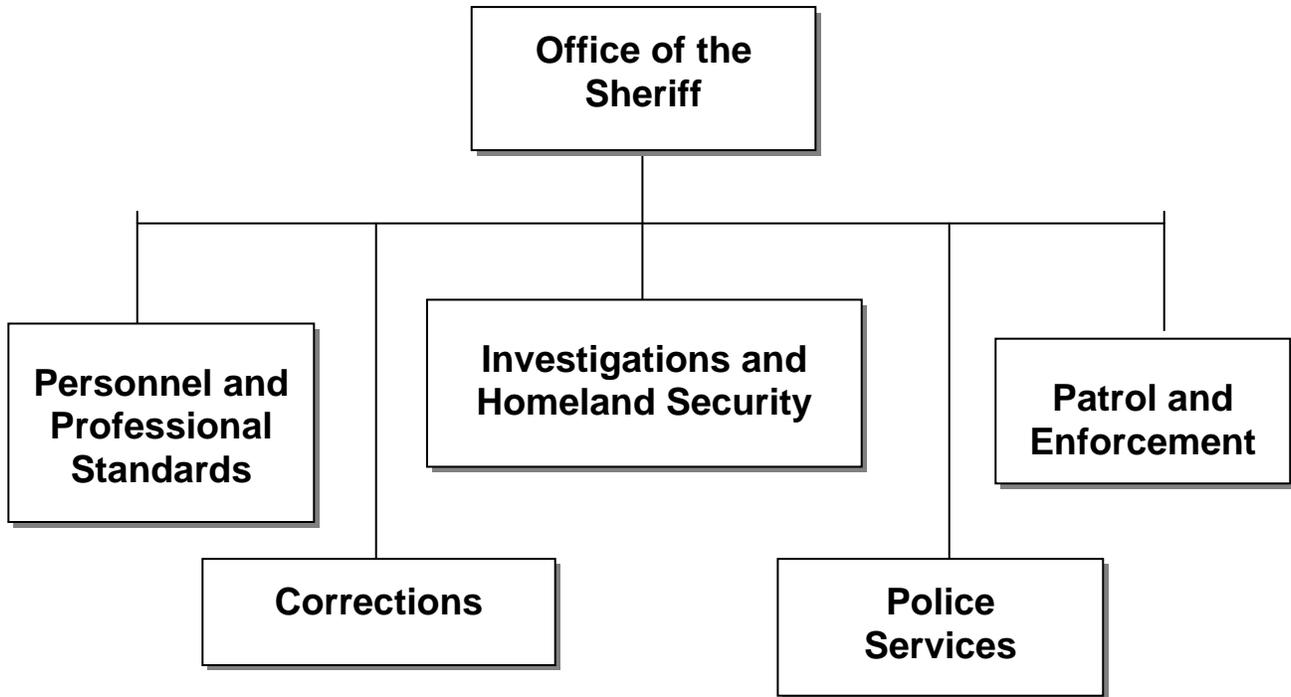
OFFICE OF THE SHERIFF

AGENCY MISSION:

With responsibility for public safety in the consolidated City of Jacksonville, the 3,177 members of the JSO are comprised of 1668 sworn police officers; 785 corrections officers; and 724 civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUR COMMUNITY. The election of Mike Williams in July of 2015 signified a renewed commitment to the agency's top priorities:

- Reduce Violent Crime
- Leverage LEAN efficiencies
- Grow Community Engagement



OFFICE OF THE SHERIFF

FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

HIGHLIGHTS:

- The Sheriff's Office appreciates the collaboration with the City Council and the Mayor to help meet the need to restore officers lost during the reduction of manpower required during the economic downturn. Efforts continued in FY 2016, and the Mayor and Council approved the hiring of 40 additional officers in this coming fiscal year, along with 40 CSOs, which will substantially restore the CSO program to its pre-economic downturn manpower.
- As part of a nationwide effort to conduct laboratory analysis of all previously untested sexual assault kits, in December 2015 it was announced that the Office of the State Attorney (SAO), partnered with the Jacksonville Sheriff's Office, the Florida Department of Law Enforcement (FDLE), the Women's Center of Jacksonville, and other local law enforcement agencies within the Fourth Judicial Circuit of Florida, would receive grant funding to create a multidisciplinary team (MDT) to address the issue of unsubmitted sexual assault kits. This multidisciplinary team was one only nine in the country and the only location in Florida to receive federal funding investigate and potentially prosecute cases related to previously untested sexual assault kits. This will be a three year project.
- JSO continues to lead in the arena of public information and awareness building. It's implementation of the national Coffee With A Cop is a huge success and the program garnered national attention. JSO continues to lead nationally in both web-based and social platform communication to the community it serves. The 2015 SMILE Conference (Social Media in Law Enforcement) recognized JSO nationally as one of the top law enforcement agencies in the country for public communication during special events. In 2016 JSO joined the nationally popular NEXTDOOR online application, and is working directly with neighborhoods online to discuss their crime issues and concerns and share prevention tips.
- The outstanding community partnership with First Coast Crime Stoppers continues. In 2015, the JSO worked 1,572 crime tips that were forwarded from the FCCS anonymous tip line. The organization reported 133 arrests resulting from these cases; with \$68,180 worth of property recovered for victims. Arrests for gun crimes (Gun Bounty) alone in 2015 totaled 8, with 8 guns recovered. \$6,000 has been paid out in gun bounty for 2015 out of a possible \$8,000.
- Another excellent partnership is JSO and "Seniors vs Crimes" – a program of the State Attorney General's Office. Jacksonville Sheriff's Office has created four (4) offices in Duval County. Three are located within the Jacksonville Sheriff's Office Sub-Stations Zones 2, 4 & 6 and the fourth office is located in the Mandarin Senior Citizens Center. The main administrative office is located in the Zone Two sub-station. This program is managed by Martha Tromberg and is completely staffed by senior volunteers, who willingly give of their time and talent to other senior citizens of this community. Currently, there are 15 volunteers that staff these positions, and Zone Two is proud to host the Office Manager, Deputy Manager, and Outreach Coordinators from our sub-station in the Regency Square Mall.

DEPARTMENT OF POLICE SERVICES

FUNCTION:

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

DEPARTMENT OF CORRECTIONS

FUNCTION:

Provide incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Personnel at three correctional institutions provide and promote rehabilitation, vocational training and educational opportunities. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Additionally, the Division of Health Services provides medical, psychiatric and other federally mandated services. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center (JREC). The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to our community and offering services that are restorative in character.

HIGHLIGHTS:

- The average daily population of 3,335 in our correctional facilities is a 3.88% decrease from FY2014 to 2015.
- The Dual Certified Officer (DCO) Program provides to the agency the equivalent of more than 27 police positions through the service of warrants and arrests for crimes occurring within correctional facilities; allowing police officers to remain in service on the street.
- The Department of Corrections Intelligence Unit continued to intercept and track criminal behavior inside of our correctional facilities, and was involved in numerous criminal cases, providing evidence and intelligence to the prosecutors and courts on homicide, gang-related issues and witness tampering.
- Montgomery Correctional Center (MCC) personnel and inmates provided the equivalent of more than ten million dollars in labor working within the facility and outside for city services. Partnership with Pit Sisters enhanced the New Leash on Life program, where inmates gain employability skills working with shelter dogs to increase adoptability of the dogs.
- The Community Transition Center (CTC) is continuing to provide drug treatment service through the Matrix House program and is in renovation to improve access to persons with disabilities.
- The Health Services Division continues to provide treatment that is effective and more efficient than privatized services. In our annual comparison with other major metropolitan correctional operations in our state, our cost to provide care to our inmates is about half that of the other counties sampled.
- The Jacksonville Reentry Center has been visited by numerous agencies during the past year, and our collaboration with the state of Florida Department of Corrections has been emulated as a model program.
- The Jacksonville Sheriff's Office Department of Corrections is one of six agencies nationally selected by the National Institute of Corrections to participate in the "Transition from Jail to Community" (TJC) research project. We completed the final year of the project, and implemented a recidivism risk screening tool at booking, a validated pretrial risk assessment and evidence-based cognitive behavioral programming designed to decrease recidivism at each of our facilities.

DEPARTMENT OF PERSONNEL AND PROFESSIONAL STANDARDS

FUNCTION:

To provide human resource planning, recruitment, training, records and standards for police, corrections and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable and highly skilled individuals. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO).

- **The Training Academy** has turned its' focus to the recruitment and training of police, corrections and community service officers this year. We expect to recruit and train over 200 officers as we work to fill the gaps by those officers retiring. We will also recruit and train more than 80 corrections personnel and 40 community service officers.
 - At our Firing Range, we began construction on our steel building, which will house classrooms and offices.
 - Conducted 83 police officer in-service training sessions; supported the training requests for specialized units such as: SWAT; Hostage Negotiators; Dive Team; K9 and the EOD Unit; the Bike Unit; Traffic Motorcycle Unit; and Narcotics/Vice Division
 - At the Firing Range, part of the Training Academy, more than 4,300 JSO personnel completed either the FDLE or JSO qualification course with an 8 hr minimum annual firearms training, with two session per officer provided.
- **The Crime Analysis Unit** is widely known and respected for providing innovative and groundbreaking strategies for analyzing crime series, patterns, and trends while providing unsurpassed levels of case support to investigators. Among their accomplishments this past year were:
 - Social media monitoring and investigations for specific events, such as candidate visits; protests; shootings; etc.
 - Support of several multi agency investigations, to include: the Racketeering investigation of JSO and the FBI resulted in 23 arrests; Operation Cross Country, the nationwide operation focused on the recovery of underage victims of prostitution and human trafficking.
 - Support of Operation Savior, where 18 offenders were arrested for soliciting juveniles for sexual acts.
 - Project support including the Human Blight Committee; patrol hotspots; analytical support for the beaches, including the social media investigation into the bomb threat at Fletcher High School
- **The Information Systems Management Unit** continues to provide a high level of extremely specialized support of law enforcement management systems hardware and software throughout the agency while working to increase efficiency.
 - An important project that the field technicians played a key role was the Dell Liberty Beta Project. JSO was the only agency in the country to be a part of this beta test program. The findings of this project go a long way in ensuring a consistent user experience while the police officers are driving.
 - The Help Desk personnel resolved 4,077 work orders and fielded more than 18,000 phone calls in 2015
 - The Network Engineers upgrade the Police Memorial Building data fiber lines one hundred percent (from 1,000 GB to 10,000 GB). This new infrastructure will provide a richer media experience in the future. The Network Engineers are also replacing the old dual authentication software called 2FA with a new software from Dell called Defender

- Currently the team of nine developers supports over 183 production applications, resulting in the completion of 815 maintenance related work orders in 2015. Newly created and deployed applications this year included the Infectious Disease Exposure Incident, Criminal History Check, Employee Announcement, Technical Support Unit (TSU) Work Order, and JSO Document Management System solutions.
- **The Personnel Division** serves as the hub for the Sheriff's Office for all personnel needs and concerns.
 - JSO's first ever OPEN HOUSE/RECRUITMENT FAIR was conducted on site of the Police Memorial Building in June, 2016. More than 1000 individuals engaged with personnel onsite, many of them taking tours of the divisions and applying for positions.
 - Administered promotional examinations for police and corrections in 2016.

DEPARTMENT OF PATROL AND ENFORCEMENT

FUNCTION:

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

HIGHLIGHTS:

- The Department of Patrol and Enforcement, which includes Special Events/Community Affairs manages all the patrol and enforcement functions of the Jacksonville Sheriff's Office and approximately 69% of the agency's sworn membership.
- The Homeward Bound Program is a voluntary program for individuals who have been displaced in Duval County and need an avenue of return to their native city. The program became operational in August, 2013. In 2015 more than 70 individuals participated in the program and are now in a stable support environment.
- In 2015, the Downtown area had several protests, such as Roe vs. Wade, Ruben Ebron trial, Victim Rights Rally, Free Marissa Alexander, Jax 19, Hands up for Ferguson, I can't Breathe, Same Sex Marriage and Rights for Free Religion. The officers and supervisors developed a professional relationship with each protest group. This encouraged an open dialogue between JSO and the protestors. As a result, each protest was conducted in a lawful manner and without incident
- Called "Safer Transaction", all six substations plus the Police Memorial Building are now safe places for all citizens to transact their lawful transactions conducted using online marketing and selling applications, such as EBay, etc.
- Strategic traffic enforcement continues in all six zones, with the JSO again receiving grant money from both FDOT and the NHTSA for enforcement efforts aimed at pedestrian, bicycle, motorcycle and vehicle traffic safety.

DEPARTMENT OF INVESTIGATIONS AND HOMELAND SECURITY

FUNCTION:

To provide follow-up investigations of the most serious crimes that includes both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

HIGHLIGHTS:

Investigations

- In January and February 2015, four financial institutions throughout the city were robbed by a black male suspect. During the incidents, the suspect walked into the banks, provided a note indicating he had a firearm and demanded money from the bank employees. During the second robbery, the suspect left the note behind and it was seized as evidence and processed for fingerprints. On February 12, 2015 results from the processing of the note were obtained and led to the identification of a suspect. Detectives obtained an arrest warrant for the suspect and he was subsequently arrested on the bank robbery warrant. The suspect was interviewed and provided a confession for the commission of all four bank robberies
- In September 2015, thirteen armed business robberies were reported throughout the city. These crimes, committed by three black male suspects, occurred at various businesses covering four of the six zones within the city limits. During the incidents the suspects entered the business with their hands and faces concealed, armed with a handgun and demanded money from the business employees. The suspects provided their own bags for the employees to place the money inside. In several of the robberies, witnesses described seeing a maroon Chevy Malibu as the possible suspect vehicle. With the assistance of CAU and Patrol and Enforcement personnel, citywide robbery stakeouts were conducted in an effort to eliminate further incidents and capture the suspects. On September 27, 2015, the suspects robbed a Papa John's Pizza in Zone 6. Patrol officers quickly responded to the area and the suspects were observed fleeing the scene in a maroon Chevy Malibu. After a brief vehicle pursuit, the suspects exited the vehicle in the woods and fled on foot. One suspect was apprehended near the scene, but the other two evaded capture. Canine officers tracked to the rear patio door of a residence in a nearby neighborhood where they observed wet, muddy footprints leading into the home. During the canine track, police dispatch received a call reporting an auto theft of the Chevrolet Malibu that had just fled from the police. It was discovered the owner of the vehicle was located inside of the home where the police canine had tracked to. The owner of the vehicle made contact with police at the residence and explained his vehicle had been stolen earlier that morning. Police noted that he matched the description of one of the suspects described by witnesses in this last robbery. Detectives responded to the scene and obtained consent to search the residence and located evidence from the robbery within the home. The vehicle owner and the first suspect apprehended were taken to the PMB for interview and subsequently arrested. Both suspects were charged with the robbery of the Papa John's
- During 2015, there were a total of 152 deaths associated with traffic incidents in Duval County; however, further investigation determined that 144 of the fatalities directly resulted from traffic crash injuries. This represents a 9.09 % increase from 2014, when there were 132 traffic fatalities. The Traffic Homicide Unit investigated a total of 84 traffic fatalities, while the Florida Highway Patrol and the Jacksonville Beach Police Department investigated the remaining 68 (FHP 64, JBPD 4). In addition to the traffic fatalities, the Unit investigated 67 life-threatening crashes, which is a 31.37 % increase from 2014, when they responded to 51 of these cases.
- Efforts to find missing toddler Lonzie Barton continued for more than six months, following a report of the child's "disappearance" in July of 2015. The body of the young child was discovered in January of 2016, on a dead end road near The Avenues Mall, and his mother's boyfriend was charged in his murder. The community's out pouring of support with supplies, food and prayers demonstrated the highest level of community engagement with the Jacksonville Sheriff's Office from the onset of the investigation.

Homeland Security / Narcotics-Vice Division

- The Homeland Security Unit is responsible for vulnerability threat assessments of Critical Infrastructures within Duval County. These assessments are thorough and include a complete inspection of the facilities and existing security plans. The Homeland Security Unit also conducts survey assessments of facilities prior to special events, on an as needed basis.
- In 2015, the Jacksonville Sheriff's Office continued an active role in the progress of the North Florida Fusion Center. This collaborative effort includes members of 58 agencies pooling their intelligence information into one overarching database to be used by investigators to identify, monitor and track issues of concern to the requesting agency. The Intelligence Unit investigates every SAR and Sovereign Citizen report generated within Duval County in an effort to defend our city from hostile threats. The Intelligence unit also maintained a productive relationship with the FBI/Joint Terrorism Task force to ensure the safety of the community. The Intelligence Unit has continued its partnership with the FBI Human Rights Task Force to investigate any criminal discriminatory conduct. Additionally, the Intelligence Unit is a participant in the US Attorney's Office Middle District's Civil Rights Working Group. This group was formed by U.S. Attorney A. Lee Bentley III to partner federal, state and local law enforcement as well as non-governmental resources to address and prevent bias-motivated crimes.
- The Dive Team responded to over 100 call-outs in 2015, ranging from vehicle and evidence recoveries/searches to victim recoveries/searches and played a key role in the search for missing 21 month old, Lonzi Barton. In 2015, the Dive Team continued to work with the United States Coast Guard in providing underwater security initiatives at the Jacksonville Ports when requested. The Jacksonville Sheriff's Office Dive Team is also a "Tier 1" Regional Domestic Security Task Force (RDSTF) resource available to all members of the Sheriff's Office, as well as outside agencies, twenty-four hours a day, and seven days a week, for underwater rescue, search and recovery operations
- In 2015, the Gun Crimes Investigative Unit's activities included partnerships with the Gang Unit and ATFE in conducting several undercover "Straw Purchase" operations targeting individuals who purchase firearms but then illegally transfer them into the custody of persons prohibited from possessing firearms. In July, the Gun Unit made a federal arrest for the sale of cocaine. The defendant, Freddie Land was a career criminal. This case also involved Human Trafficking conspiracy that actually resulted in the rescue of two victims. Land is known to be very violent with victims, beating them and threatening them with guns, forcing them to sell drugs and into prostitution. Land is still pending sentencing, but was willing to take an offer of 30 years based on his cooperation with the investigation.
- The Bomb Squad responds to adjudicate suspicious packages or devices on land or in maritime environments, assists with Clandestine Labs, provides monitoring capabilities during CBRN (Chemical, Biological, Radiological, Nuclear) events, recovers unexploded military ordnances, assists the SWAT team on an as needed basis, conducts post blast investigations, and provides dignitary or special event protection details. In 2015, the Bomb Squad responded to 129 requests for service. In 2015, the Jacksonville Sheriff's Office Bomb Squad continued to work regionally, as a member of Florida's Regional Domestic Security Task Force (RDSTF), with other Region 3 Bomb Squads from neighboring law enforcement agencies.

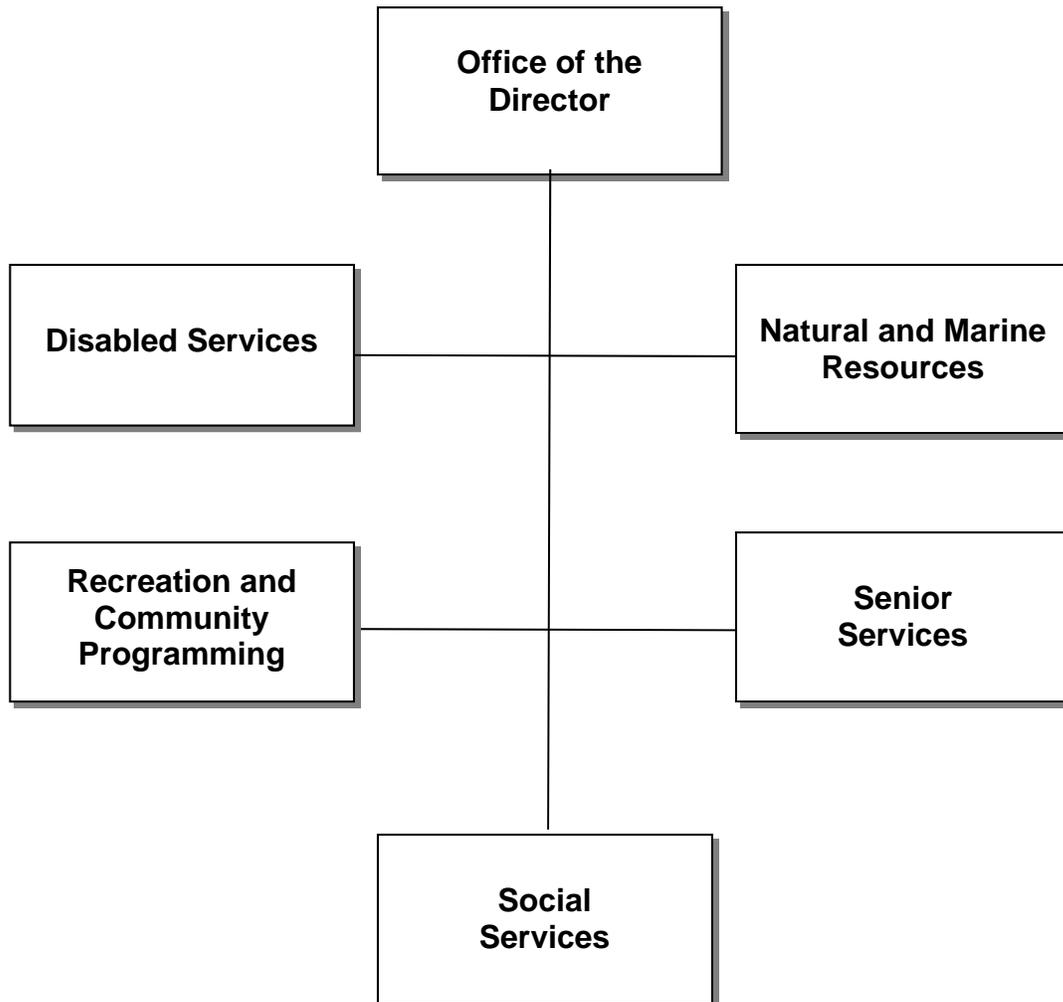
PARKS, RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

HIGHLIGHTS:

- The department will magnify its social media reach with a series of campaigns to engage the public, including an emphasis on the use of Instagram and YouTube. It will also expand educational opportunities with the develop of a video series designed to introduce youth the natural Northeast Florida, and expand its video programming to encompass all the divisions within the department.
- In FY17 the County Extension Office Family Nutrition Program will continue to expand utilizing Federal Farm Bill funds to provide nutrition education to limited income families and youth of Jacksonville provide the resources necessary to improve their diets.
- Educational classes and demonstrations will be offered at the Extension Office, Community Centers, Faith Based Organizations, apartment complexes and through both in school and after school programs. This program is expected to reach a minimum of 75 classes in 15 schools with 6000 educational contacts

DISABLED SERVICES DIVISION

FUNCTION:

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

HIGHLIGHTS:

- In FY17 the division plans to increase participation in educational events by continuing to add continuing education credit driven material, build in additional tracks for specific tasks (planning, quality assurance, etc.).
- Establish the City's commitment to removing barriers for persons with disabilities by continuing to encourage national, state, and local disability agencies to use Jacksonville as a base of operations for their outreach – the National Jacksonville ADA Coordinator Conference was announced and will take place on January 30-31, 2017.
- Continue to provide technical support to City departments and partner agencies, assist in the development of transition plans based on best practices.
- Continue to provide education via the Disabled Parking Enforcement Program and Title III Program by creating additional literature and partnering with local agencies, continue to manage low void rate and provide quality training to participants.
- Increase Adaptive Recreation participation by offering additional recreation activities such as Kayaking, Cycling, and Athletics in Jacksonville Parks.

NATURAL AND MARINE RESOURCES

FUNCTION:

The Natural and Marine Resources Division manages existing public land that is environmentally sensitive and culturally significant and acquires new land for continued preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing diverse ecosystems.

HIGHLIGHTS:

In FY17 a new e-commerce parks systems will be implemented. Vermont Systems Inc. software will begin on 10/1/16 at Hanna Park. The system allows for payment by debit or credit card as it will replace/enhance:

- All Revenue Collection – eliminating receipt books and cash registers
- Oceanfront Parks admission and services
- Pavilion, Park, and special use permits
- Marina docking (reservations and in person payments)
- Gym admissions
- Indoor Pool admissions
- Summer Camp registration
- Park Community Center Rentals
- Manning the Nature Center for visitors to enjoy.

RECREATION AND COMMUNITY PROGRAMMING

FUNCTION:

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

HIGHLIGHTS:

In FY17 the Division of Recreation and Community Programming continues to improve and expand services and facilities in efforts of providing citizens quality recreational experiences.

- In 2017 the Division will see the opening of a new Tennis Center at the 9A Baymeadows Regional Park providing additional clay tennis courts and dedicated pickleball courts to tennis enthusiasts in the south side of Jacksonville.
- With the addition of a ballfield special projects crew in 2016, the division will see improvements in sports fields throughout the city, focusing on improving ball diamond and rectangular field conditions.
- Programming will be focused providing improved and additional programming for at risk youth, and on quality assurance of programs. The division will continue partnering with the Jacksonville Children's Commission though assessing the quality of the division's afterschool programs and internally implementing methods to self-evaluate programs.
- It is through improved and quality programs and facilities that the Division of Recreation and Community Programming will assist Mayor Curry in his goal of improving the City of Jacksonville's overall health level, providing safe environment for its citizens, and ultimately creating One City One Jacksonville.

SENIOR SERVICES

FUNCTION:

The primary goal of the Senior Services Division is to encourage and empower senior citizens to live active, independent lifestyles through social, educational, and wellness programs allowing older adults to live independently in their homes as long as possible. We accomplish this through a focus on Mayor Lenny Curry's priorities for the City of Jacksonville: Public Safety, Economic Development, Partnerships with Youths, Effective and Efficient Government Operations, and Health and Wellness Programs at our Centers. The Division connects everything together through our programs, services, activities, and collaboration other community programs, as well as through outreach with schools, agencies, to increase intergenerational activities.

HIGHLIGHTS:

- The Division operates 19 Senior Activities Centers with programs and services to support successful aging and promote individual potential.
- Community Gardens will address food desserts @ JS Johnson, Leroy Clemmons, & Oceanway Senior Centers.
- The EHEAP (Emergency Home Assistance for the Elderly Program) Grant was received and initiated.
- Increased Social Media and awareness through E-Newsletter, Twitter, Instagram, and Periscope accounts.
- Programing brought to Hemming Park (Pink Pump Parade).
- Bold Gold Health Initiative to work in conjunction with Journey to One.
- The Division will continue and support intergenerational activities through partnerships with Don't Miss A Beat (DMAB), I'm A Star Foundation, YMCA, and Riverside Arts Market.
- The division manages more than 500 volunteers of RSVP (Retired and Senior Volunteer Program) which matches seniors' skills with volunteer opportunities in senior centers, non-profits, community agencies and other organizations.
- The Foster Grandparent Program increased to 78 active volunteers or "grannies" that provides one to one and serve as mentors and tutors for at-risk students in Title I schools and day cares.
- The Independent Living Program (ILP) administers the Respite for Elders Living in Everyday Families (RELIEF) and Senior Companion Programs, which provide an average of four to six hours of home relief to caregivers and a center-based respite care service at no cost to low-income families for seniors with pre-dementia and Stage 2 Alzheimer's.
- The Division supports all of the mayor's senior based special events which includes Senior Prom, Mayor's Holiday Festival, Mayor's Fish-A-Thon, Walk for Wellness, Brain Bowl, Fun with the Suns, Mayor's Older Buddies (MOB) Forum, Forever Fit 50 and beyond Senior Games, Senior Legislative Forum and Senior Expo. More than 15,000 seniors participate annually in these events.
- Division Senior Volunteers continue to serve at 130 not-for-profit sites citywide.
- The division also distributes the Senior Services Directory, a guide for seniors, their families and caregivers. This guide is updated annually and highlights local programs and services for seniors. Copies can be picked up at any Senior Center or Jacksonville Public Library location.

SOCIAL SERVICES

FUNCTION:

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Financial Assistance program, and money management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

HIGHLIGHTS:

- In FY17 the Social Services Division will seek to increase grant funding and collaborative partnerships that help people in need to overcome life's Challenges so that they have opportunity to enjoy a healthy, safe and sustainable quality of life.
- Expanded our human resource capacity to better serve our customers through volunteer services at Victim Service Center.
- Provided easier access to emergency financial assistance through cross training of eligibility staff, one-stop assistance at each office location, community-based partnerships and offsite intake.
- Seek to continue receiving over \$5 million from the Department of Health and Human Services to provide health and support services to persons with HIV living in the Jacksonville area.
- Seek to receive continued funding from the State of Florida, Office of the Attorney General for the Victims of Crime Act (VOCA) to provide services to victims of crime.

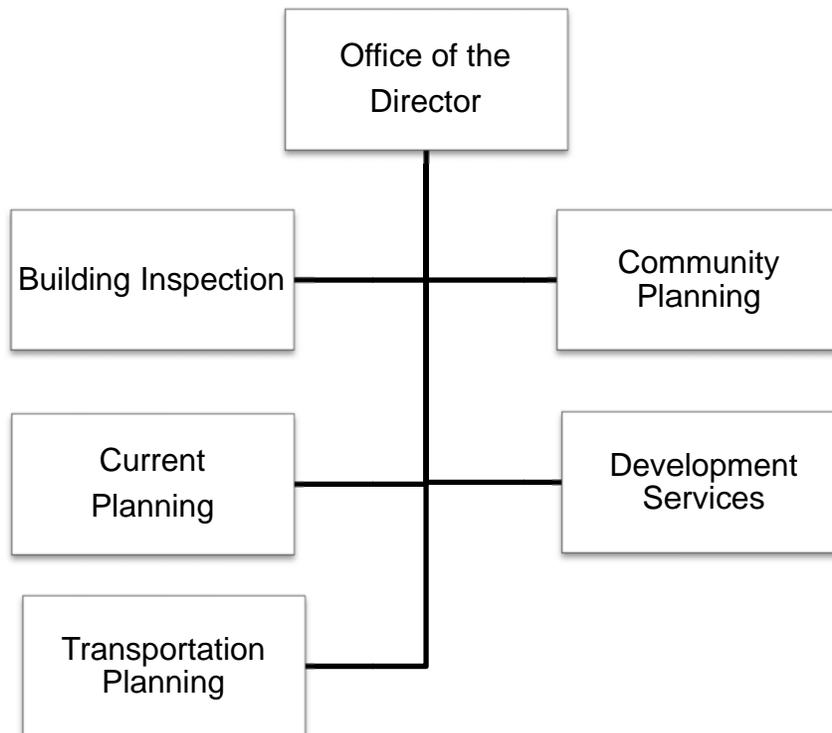
PLANNING AND DEVELOPMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods, and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

BUILDING INSPECTION

FUNCTION:

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville's related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

HIGHLIGHTS:

- To keep up with the construction growth and increased permit activity, four additional positions were added to the Division for plan review and inspections.
- Provide current permit record information to the public through BID's website and archives.
- Detect, review and investigate all life safety/code issues for all existing/new construction issues on commercial and residential projects for plan review and inspections.
- Continue to evaluate the revisions to the 5th Edition of the Florida Building Code and suggest changes that may be made for the next code cycle.
- Attend state and local trade organizational meetings to inform and to be informed of current trends.

COMMUNITY PLANNING

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), manages the Brownfields Redevelopment Program and related grants, and reviews exterior work in local historic districts or affecting local landmarks.

HIGHLIGHTS:

- Implement the 2030 Comprehensive Plan goals, objectives and policies.
- Review and analyze proposed land use map changes.
- Review zoning applications for consistency with the 2030 Comprehensive Plan.
- Review and analyze proposed Development of Regional Impact (DRI) changes and requests.
- Initiate the required 7 year Evaluation and Appraisal Report of the Comprehensive Plan.
- Initiate the required 5 year update of the Interlocal School Agreement.
- Annually update the Capital Improvements Element Schedule of Projects List.
- Update the Manatee Protection Plan to include proposed additional marina slips downtown.
- Compile the Annual Manatee Protection Plan Implementation Report.
- Administer a \$400,000 federal grant to assess potential Brownfield sites.
- Assist property owners in obtaining Brownfield Area Designations and negotiating Brownfield Site Rehabilitation Agreements with the Florida Department of Environmental Protection.
- Support the City's Grants Office in obtaining grant funding for assessment, cleanup and redevelopment of brownfields areas.
- Assist the consultant in administration of the Pinehurst Cemetery Assessment Project.
- Organize the annual historic preservation awards ceremony.
- Process Certificate of Appropriateness applications for alterations, repairs and demolitions to historic properties.
- Provide historic eligibility reviews for Municipal Code Compliance unsafe building violations.
- Review historic tax exemption and Downtown Historic Trust Fund applications for compliance with program requirements.
- Serve as staff and technical support to the City's Planning Commission, Citizens Planning Advisory Committees, Land Use and Zoning Committee, Waterways Commission, Historic Preservation Commission, and City Council.

CURRENT PLANNING

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all Zoning Code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Amend land development regulations to ensure consistency with 2030 Comprehensive Plan goals, objectives and policies as amended from time to time.
- Address short-term growth and development issues through the review of PUD rezonings/verifications, conventional rezonings, exceptions, variances, waivers, and administrative deviations.
- Serve as professional planning staff to an estimated 67 public hearings.
- Review and present an estimated 475 new zoning applications.

DEVELOPMENT SERVICES

FUNCTION:

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office, and the Addressing Office. The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, and issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers. The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system..

HIGHLIGHTS:

- Implement the Mobility/Concurrency system.
- Implement electronic plan review for Site Development (10-Set) Plan Review and Right-of-Way Permitting through the Building Inspection Division's permit system.
- Incorporate the Certificate of Use (COU) process into the building permit process as a means to reduce the number of steps necessary for review, payment and approval.
- Coordinate with the Subdivision Standards and Policy Advisory Committee to eliminate the need for customers to provide reproducible mylar copies of paving and drainage as-built drawings.
- Include the Bicycle/Pedestrian Coordinator within the Site Development (10-Set) Plan Review process.
- Include the responsibility to provide staff support to the Context Sensitive Streets Committee.
- Work with an outside consultant on the one-year FEMA Community Rating System (CRS) audit and community outreach.

TRANSPORTATION PLANNING

FUNCTION:

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle and pedestrian facilities. The major activities include calculating of Mobility Fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), and providing city representation at local, regional and state level. The division also reviews trip generation, traffic impact analyses and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs and creates mobility funding plans for improvements. The Transportation Planning Division maintains the data on all functionally classified roads within Duval County. They collect traffic data on all functionally classified roads on an annual basis. They conduct trend analyses such as accident collision rates, demographic changes and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city. The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

HIGHLIGHTS:

- Administer the Mobility Plan and calculate all Mobility Fees.
- Provide oversight to the Pedestrian and Bicycle Master Plan Project.
- Conduct review of Site Development (10-Set) Plans for bicycle, pedestrian and transportation.
- Review and administer In-Lieu Sidewalk Fee applications.
- Collect multimodal pedestrian, bicycle and traffic count data.
- Create, revise and administer ordinances and policies regarding transportation and traffic.
- Represent the City and coordinate with outside transportation agencies such as the Florida Department of Transportation (FDOT), the Transportation Planning Organization (TPO) and the Jacksonville Transportation Authority (JTA).
- Identify the City's future transportation needs and funding sources.
- Initiate the creation of City School site design standards.
- Organize and provide staff support to the Context Sensitive Streets Committee.
- Provide staff to Transportation, Energy and Utilities Committee.
- Conduct long-range transportation planning and forecast modeling for the City.
- Review annual monitoring reports, traffic impact studies, trip generation analyses and all transportation analyses for future development.
- Provide excellent customer service.

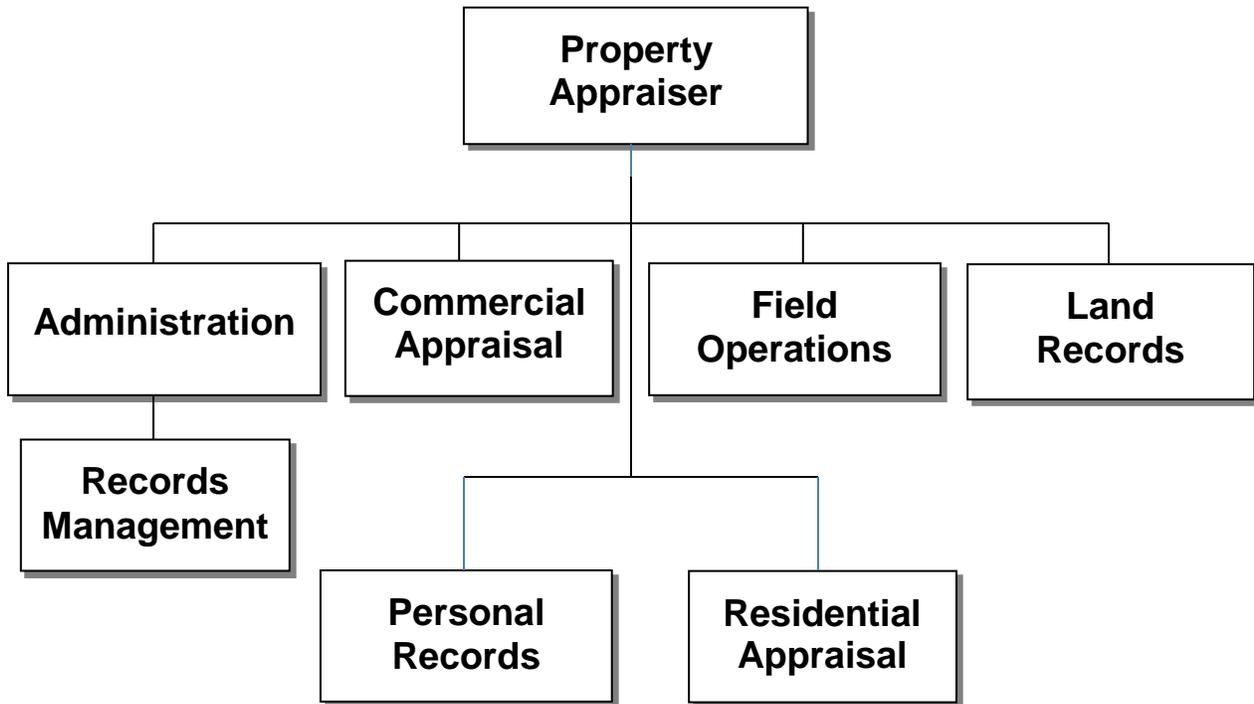
PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



DIVISIONAL FUNCTION AND HIGHLIGHTS

ADMINISTRATION

FUNCTION:

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

HIGHLIGHTS:

- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors. Most of these enhancement requests will be undertaken by our new programmer and others will be completed by our CAMA vendor over the upcoming year.
- Information Systems implemented an in-house program for Exemption Compliance that combines user input and data from our CAMA system to track potential non-compliance and fraud cases. They will continue working to make enhancements, which will allow the program to handle more types of cases.
- The PAO will add "Change Detection" to its 2017 aerial imagery purchase, which will highlight changes made to parcels between flight years.
- PAO employees contributed seven (7) large baskets of food to the Daniel Thanksgiving Food Basket Drive.
- Residential Door hangers created to facilitate better communication between the Field Appraisal Team and homeowners.
- Continued Wellness initiative with weekly in-office exercise regimen for the team to improve mind-body connections and prevent stagnant sitting.
- Weekly Food Truck program initiated to foster team building/cohesion, as well as, provide new food offerings throughout the month.

COMMERCIAL

FUNCTION:

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- Provide annual appraisals for 38,000+ commercial, industrial, and governmental properties in Duval County.
- Expand customized online Income & Expense questionnaires in the Commercial Division to include Marinas and Senior Living Care developments (the online process of collecting income data will reduce mailing costs).

- Continue cross-training in the appraisal segment to allow newer appraisers to gain experience and allow for others to complete the Value Adjustment Board (VAB) process in a more efficient manner.
- Avoided litigation in 12 disputes through utilizing external data and internal proficiency thus avoiding costly legal fees.
- One position, a Commercial Appraiser, was eliminated due to a more stabilizing economic climate resulting in a diminishing VAB workload and newer appraisers becoming more efficient as experience is gained.

FIELD OPERATIONS

FUNCTION:

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years. Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Appraisers canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- Conducted approximately 66,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery.
- Physically inspected approximately 10,500 parcels due to new construction permits.
- Posted permit information for approximately 8,000 permits received from the City of Jacksonville and municipalities.
- Drew approximately 2,850 residential houses and 225 commercial buildings from architectural plans (blue prints).

LAND RECORDS

FUNCTION:

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- Posted 45,152 ownership transfers during the fiscal year ending September 30, 2016.
- Maintains and updates all county property records within five (5) business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- Updates county property records within eighteen (18) days following the recording of a Same As property transfer with the Clerk of the Courts.
- Updates county property records and GIS maps within sixty (60) days following the recording of a Split/Join property transfer with the Clerk of the Courts.
- Coordinates with Nassau County to redraw the county boundary line as directed by the Department of Revenue (DOR).
- Reviewed taxing district assignments throughout the county to ensure accuracy.
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies.

PERSONAL RECORDS

FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

HIGHLIGHTS:

- Manages 31,000+ tangible personal property accounts
- Randomly selects 100 properties for desk audits of tangible property annually to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county.
- Adds new businesses to the tax roll through field visits using the census tracts and Certificate of Use (COU) listing.
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.

RESIDENTIAL

FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- Provided annual appraisals for 320,000+ residential properties in Duval County.
- Processed approximately 30 new residential plats containing over 1,800 new parcels.
- Received, reviewed and processed approximately 200 new agricultural classification applications.
- Streamlined procedures for resolving informal appeals, which decreased the amount of time between a valuation decision and notification being sent to the taxpayer.

RECORDS MANAGEMENT

FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

HIGHLIGHTS:

- Manages approximately 184,733 Homestead Exemptions, 7,783 Senior Additional Homestead Exemptions, and 1,394 Long-Term Residency (25 yr. +) Senior Exemptions.
- Processed over 16,500 new exemption applications annually.
- Assisted approximately 45,000 customers who called, e-mailed or came into the office for service.
- Investigates exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records and vital statistics.
- Processed liens totaling \$3,213,297 on properties that received exemptions for which they were not entitled for fiscal year ending September 30, 2016.
- Conducted 490 physical inspection audits to ensure non-profit exemption compliance.

PUBLIC DEFENDER

DEPARTMENT VISION:

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

DEPARTMENT MISSION:

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

DIVISIONAL FUNCTION AND HIGHLIGHTS

PUBLIC DEFENDER

FUNCTION:

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

HIGHLIGHTS:

- Increase the efficiency of the Public Defender's Office operation through further implementation of the digital imaging program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity
- Expansion of the Vision for Excellence Summer Camp. In partnership with other city and community agencies, this camp provides unique mentoring and educational experiences in the legal field for at-risk youth with the ultimate goal of reducing juvenile crime
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies

PUBLIC HEALTH

DEPARTMENT VISION:

To be the healthiest state in the Nation.

DEPARTMENT MISSION:

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

DIVISIONAL FUNCTION AND HIGHLIGHTS

PUBLIC HEALTH

FUNCTION:

Continuation of system of care for disease control and safety net services and improving public health outcomes per 2016 County Health Rankings and DOH-Duval Strategic Plan (Duval ranked 48-67 in Health Outcomes)

HIGHLIGHTS:

The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the Consolidated City of Jacksonville (COJ). Funding sources for DOH-Duval are the State of Florida, the COJ and from fees to deliver services to Duval County citizens. Public health services provided by DOH-Duval on behalf of COJ are mandated by Florida Statutes Chapter 154.01. Funding allocated by COJ in 2016-2017 represents less than two-percent of DOH-Duval's total operating budget. The figures shown are for the portion funded by COJ. The mission of DOH-Duval is: To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.

DOH-Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and now employs more than 500 staff with a \$41 million budget. Services include routine medical care, immunizations, dental care, management of chronic diseases, well and sick care, health promotion and disease prevention, pharmacy, lab services, mental health care, disease control and monitoring, emergency preparedness, environmental health and safety, community health assessment and other public health programs. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2016, DOH-Duval launched the 5-2-1-0 The Healthiest Way to Go! campaign. 5-2-1-0 The Healthiest Way to Go! helps Duval County kids and families lead healthy and active lives through four simple daily practices.

- 5 – or more fruits and veggies each day
- 2 – hours or less of recreational screen time
- 1 – hour or more of physical activity daily
- 0 – sugary drinks (more water and low-fat milk)

DOH-Duval has been working with community partners to update Duval County's Community Health Improvement Plan (CHIP). A Mobilizing for Action through Planning and Partnerships (MAPP) Steering Committee has been organized to review health priorities and strategic solutions in Duval County. Through MAPP, significant progress has been made on the completion of the CHIP document that will drive the focus of improved health outcomes in Jacksonville.

DOH-Duval also expanded immunization services by opening the new South Jax Immunization Center, 3225 University Boulevard South. The new location provides immunization services to residents south and east of the St. Johns River, and will assist in improving Duval County's immunization rates.

DOH-Duval provides teen health services at centers conveniently located throughout Jacksonville at five local full-service high schools. Teen health centers provide STD education and screening services. This targeted effort allows DOH-Duval to educate teens on health issues and improve health outcomes.

DOH-Duval has been actively responding to the threat of mosquito borne-illnesses, including Zika virus, through education, awareness and surveillance. Working in partnership with COJ, DOH-Duval has partnered to create a task force to coordinate citywide responses.

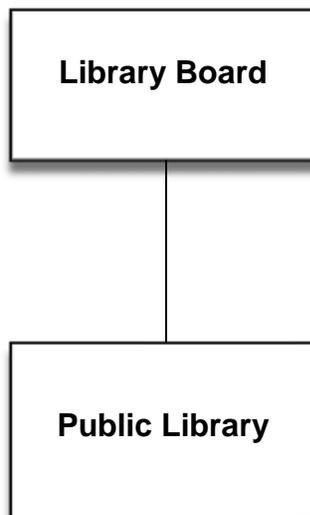
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

The mission of the Jacksonville Public Library (JPL) is to enrich lives, build community and foster success by bringing people, information and ideas together. In Fiscal Year 2016, more than 3.4 million visits were made to **Jacksonville** Public Libraries, items were checked out more than 5.7 million times, and nearly 14,000 programs and services were offered to Duval County residents at the Main Library and 20 branch locations. Special student library cards were issued to over 62,000 students of Duval County Public Schools in grades K – 5. 27,802 different students used their cards either to check out books or get on library computers (or both). Learn more at jpl.coj.net



PUBLIC LIBRARIES

FUNCTION:

The Jacksonville Public Library's mission is to enrich lives, build community and foster success by bringing people, information and ideas together.

HIGHLIGHTS:

The library received a \$500,000 increase in funding level for Library Materials in Fiscal Year 2017 from the previous fiscal year. This marks the first time since 2007 that JPL has seen a significant increase in the Materials Budget which has experienced an over 45% decline in funding since 2005.

In addition, JPL has continued to receive \$266,210.07 in *Jacksonville Journey* funds to support Project LEAP, a focused program of literacy instruction in Jacksonville's urban core. This is the second year that JPL is being honored with this support.

In FY 2016, the library continued the implementation of its strategic plan which focuses on three goals representing fundamentals of excellence: Outstanding Customer Experience, Maximum Value, and Engaged and Skilled Staff; and three goals representing strategic focus areas: Technological Success, Educational Success, and Economic Success.

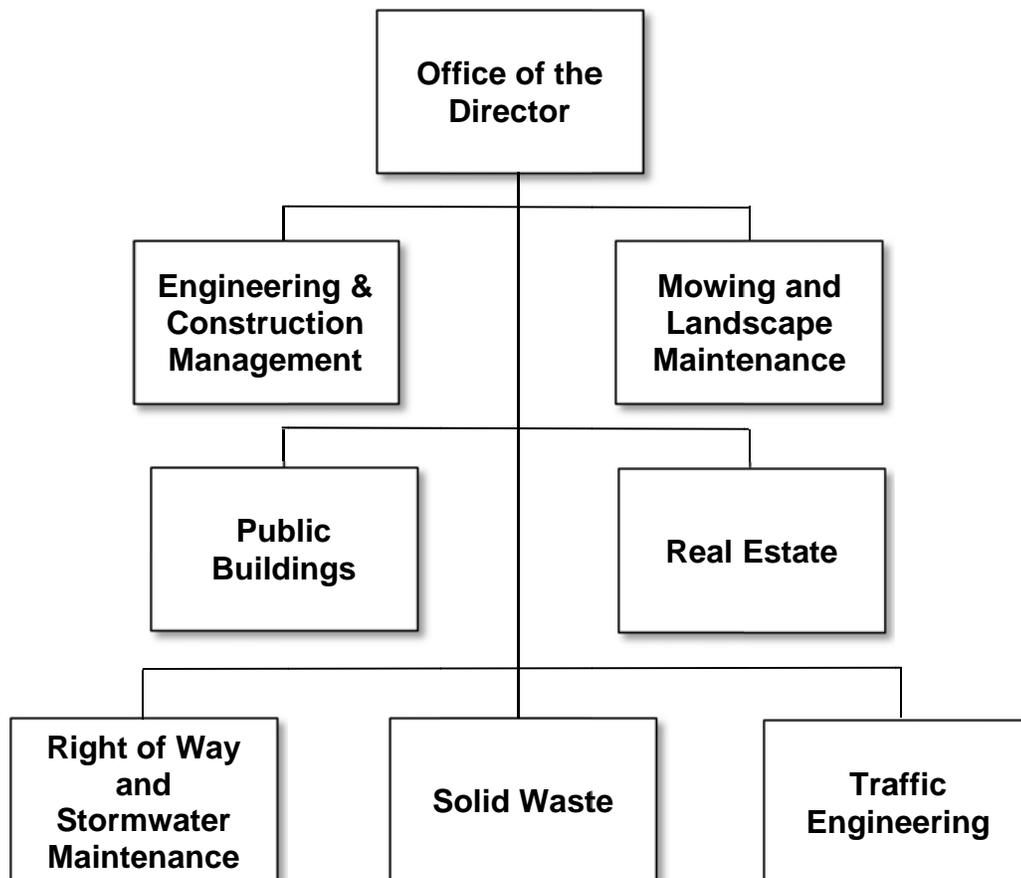
PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



DIVISIONAL FUNCTION AND HIGHLIGHTS

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director oversees seven (7) Divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste, and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadway, drainage and other capital improvement projects.

ENGINEERING AND CONSTRUCTION MANAGEMENT

FUNCTION:

The Engineering and Construction Management Division is responsible for designing, planning and managing projects for the City including all departments, independent agencies, and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks, and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections. The Design Section: Manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging. The Topographical/Survey Section: Provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition. The Construction Administration Section: Oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

HIGHLIGHTS:

- Maximize the beneficial effects of Capital Improvement Projects by improving final delivery dates through the appropriate use of all project delivery methods including Design-Build.
- Ensure all Drainage System Rehabilitation Projects are constructed or in construction within the same Fiscal Year as they are funded.
- Improve the efficiencies of selecting professional services through tailored Requests for Proposals (RFPs) and reducing cumbersome submittal requirements. Establish efficiencies while maximizing the ability to select the best qualified and encouraging more competition.

MOWING AND LANDSCAPE MAINTENANCE

FUNCTION:

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also performs vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property. The Division performs all activities related to Jacksonville's publicly owned green infrastructure. It also coordinates with state and local entities to enhance and promote the greenspace of the City.

HIGHLIGHTS:

- Increase in production through technology.
- Reallocation of budget savings to assist in proactive vegetation management approaches.

PUBLIC BUILDINGS

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all of the HVAC, plumbing, electrical and any other maintenance required to approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all city facilities, parks, and rights-of-way (excluding street lights and signals).

HIGHLIGHTS:

- The Public Buildings Division, in conjunction with the Engineering Division, oversee the design and construction of various minor and capital improvement projects for City facilities.

REAL ESTATE

FUNCTION:

The Real Estate Division is responsible for the Acquisition and Disposition of City Real Estate, the Closure and Abandonment of Right-of-Ways and Easements, performing Due Diligence on Real Estate matters as requested, and negotiating Third-Party Leases. In addition, the Real Estate Division is responsible for maintaining a Transactional Inventory related to the Acquisition and Disposition of City Real Estate. The Division also processes Legislative Requests related to Real Estate, on behalf of various City Agencies.

HIGHLIGHTS:

- Coordinate with the Housing and Community Development Division to pursue the conveyance of certain real property parcels for affordable housing purposes.
- Surplus multiple tax reverted parcels.
- Continue efficiently processing right-of-way closures and easement abandonments.

- Support the Engineering and Construction Management Division with the acquisition of parcels for public works project development.
- Support all City Departments with real property investigations and processing of legislation.
- Maintain up to date inventories for all City owned real property.
- Create efficiencies throughout the leasing and legislative processes.

RIGHT-OF-WAY AND STORMWATER MAINTENANCE

FUNCTION:

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Maintain approximately 3686 center miles of paved roadway, including sidewalk and curb and gutter where present.
- Maintain approximately 1200 miles of roadside and outfall drainage ditches.
- Maintain the piped stormwater system present throughout the City.
- Maintain 10 stormwater pump stations.
- Repair and replace damaged sidewalks at an accelerated pace from previous years, including the historic areas that have the more maintenance intensive paver sidewalks.
- Continue with proactive stormwater services through the continued efforts of the Stormwater Action Team.

SOLID WASTE

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 33 years.
- Executed a timber sales contract which has generated over one million dollars in revenue since inception.
- Continuous implementation of the new waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- Actively participating in Operation Urban Blight.

TRAFFIC ENGINEERING

FUNCTION:

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

STATE ATTORNEY

DEPARTMENT VISION:

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

DEPARTMENT MISSION:

The mission is to protect the people of the Fourth Judicial Circuit by efficiently prosecuting criminals.

DIVISIONAL FUNCTION AND HIGHLIGHTS

STATE ATTORNEY

FUNCTION:

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

HIGHLIGHTS:

- Effective FY 2013/14, the State Attorney began e-filing all criminal cases per the Florida Supreme Court Administrative Rule SC11-399
- The State Attorney must comply with the FBI Criminal Justice Information Services (CJIS) requirements regarding the electronic transmission of case information between agencies
- The State Attorney's Office has started an initiative to have an electronic case file system
- The State Attorney's Office moved into the Old Federal Courthouse in FY 2014/15

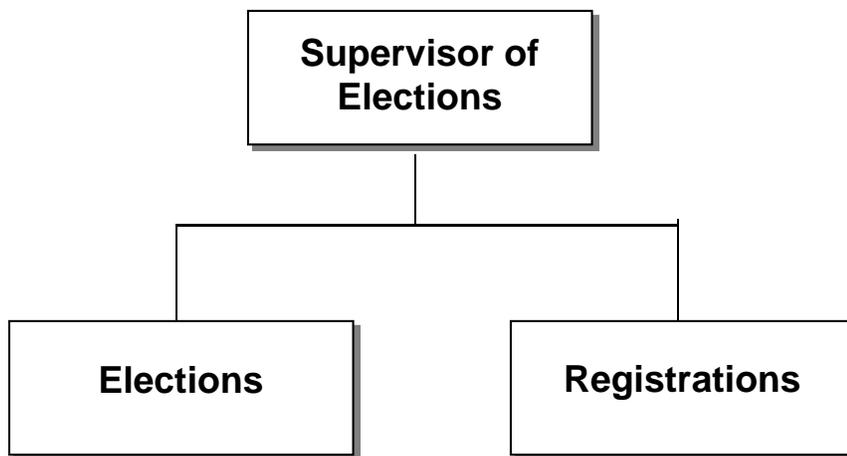
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



DIVISIONAL FUNCTION AND HIGHLIGHTS

ELECTIONS

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- The FY 17 budget includes funding for the Presidential General Elections.
- For the General elections in FY 17 the SOE will provide fair, accurate and accessible elections with transparency and integrity.
- The SOE anticipates record turnouts for the General election and the highest participation in Early and Absentee Voting than has ever been experienced in Duval County before.

REGISTRATION

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The SOE office provided fair, accurate and accessible elections with transparency and integrity during FY 16. This was accomplished through dedication, hard work and staying within the SOE's budget.
- The SOE will continue to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

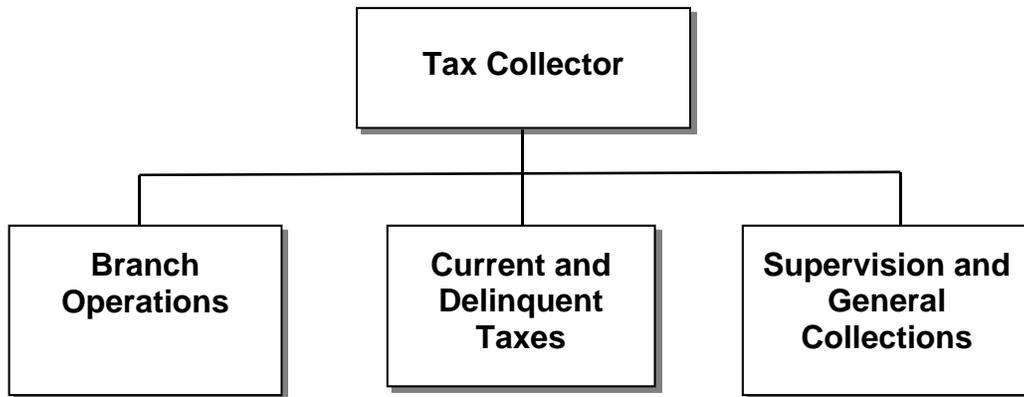
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



DIVISIONAL FUNCTION AND HIGHLIGHTS

BRANCH OPERATIONS

FUNCTION:

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices and one satellite office throughout the county. These offices are open Monday through Friday from 8 a.m. – 5 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, and hunting and fishing licenses.

HIGHLIGHTS:

- The Tax Collector collects more than 100 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are now performed by the Tax Collector's office due to the closure of all state offices. In FY16, the Tax Collector processed more than 245,000 Drivers' License transactions.

CURRENT AND DELINQUENT TAXES

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts (previously known as Occupational Licenses). This area also conducts the annual tax certificate sale required by Florida Statutes.

HIGHLIGHTS:

- During FY16, 515 tax warrants valued at \$542,697 were filed in Circuit Court. The warrants, or liens, were indexed in a manner that will increase their visibility in court record searches, thus promoting payment.
- In FY16, more than \$1 billion in property taxes and nearly \$7 million in local business taxes were collected.

SUPERVISION AND GENERAL COLLECTIONS

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

HIGHLIGHTS:

- Recipient of the Florida Tax Collector Association's 2016 Excellence and Legacy Awards for Financial Operations.

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CITY PROFILE

Jacksonville is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 861,252 residents. The median age of Jacksonville residents is 35.6. The mean household income is \$64,141, while the median household income is \$46,768.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville’s eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing a unique and diverse park system with more than 400 park and recreational sites on more than 800,000 acres. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life as are the miles of beaches and waterways.

Jacksonville’s arts and entertainment scene combines the best of world-class events with the local cultural community. This vibrancy can be found throughout the city. Jacksonville’s unique entertainment and cultural options create a real sense of character. Jacksonville has its own professional symphony, a variety of museums, ballet and opera companies, dozens of theatres prepared to amaze with old favorites or ground-breaking new drama, dance companies, vocal ensembles and orchestras producing events year-round.

Jacksonville is a premier multi-sports destination with venues like the 76,000-seat Everbank Field, the award-winning 10,000-seat Baseball Grounds of Jacksonville and a new, state-of-the-art arena seating 16,000, Jacksonville has an abundance of superb sports and recreational facilities. Home to the Professional Golfers’ Association (PGA) Tour, Association of Tennis Professionals (ATP), and host of Super Bowl XXXIX in 2005, the area is also known for its 50-plus golf courses.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a U.S. territory in

1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower (currently the Wells Fargo Building) which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the

river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Today, the City of Jacksonville is home to three Fortune 500® company headquarters, CSX Corporation, Fidelity National Information Services and Fidelity National Financial. The CSX Corporation is ranked 239 on the Fortune 500® list and provides rail-based transportation services in North America. It provides integrated intermodal transportation services linking customers to railroads, through trucks and terminals.

Fidelity National Information Systems (FIS) is the world's largest global provider dedicated to banking and payments technologies, currently rated 392 on the Fortune 500® list and is a member of Standard & Poor's 500® index. With a long history deeply rooted in the financial services sector, FIS holds leadership positions in payment processing and banking solutions, providing software, services and outsourcing of the technology that drives financial institutions.

Fidelity National Financial, Inc., currently ranked number 311 on the fortune 500® list of America's largest companies, is a leading provider of title insurance, specialty insurance and claims management services. The company is mainly comprised of: Fidelity National Title Group, Inc.; and Fidelity National Property and Casualty Insurance Group.

Military Connections

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers

over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to guided missile cruisers, guided missile destroyers and guided missile frigates, a total of 17 ships and four helicopter squadrons. NS Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409 acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. In early 2012, Secretary of the Navy Ray Mabus announced that an Amphibious Readiness Group (ARG) will be home ported at Mayport beginning the last quarter of calendar year 2013. USS New York (LPD 21) will arrive in the last quarter of calendar year 2013, USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43) will follow in 2014. The ARG will be home to 2,000 additional sailors and their families and sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is a unit of the Florida Air National Guard which maintains and fly's F-15 fighters is stationed on Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125th Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths eight Ohio-class submarines and employs more than 9,000 military and civilian personnel.

Military History

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong- mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

FACT SHEET

Duval County Population	905,574
City of Jacksonville Population	861,252
City Area	840.1 square miles
Internet Home Page Address	http://www.coj.net

Comparisons

	FY 15	FY 16	FY 17
General Fund Budget	1,105,918,070	1,151,186,806	1,197,619,690
Net General Fund Budget	974,351,532	1,001,931,088	1,051,225,741
Total City Budget	1,984,299,572	2,166,068,795	2,194,312,280
Total Net City Budget (Includes Misc Federal Programs)	1,506,509,707	1,660,265,157	1,708,245,789
Ad Valorem Taxes (GSD)	531,056,123	559,323,331	587,336,942
City Employees			
Other	3,461	3,518	3,573
Correction Officers	780	791	784
Fire and Rescue	1,204	1,202	1,202
Police Officers	<u>1,572</u>	<u>1,599</u>	<u>1,636</u>
Total Number of City Employees	7,017	7,110	7,195
Millage Rate			
Operations	11.4419	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	11.4419	11.4419	11.4419

BUDGET HIGHLIGHTS

- The City of Jacksonville's Total General Fund Revenues are \$1,101,477,909 for FY 2016-2017. Net Ad Valorem Revenues account for \$560.6 million of that total after considering the impact from the Tax Increment Districts; in addition, State Shared Revenues account for \$167.3 million, and the contributions from JEA account for \$115.8 million.
- The millage rate remained at 11.4419 mills for FY 2016-2017.
- This budget focuses heavily on public safety with the addition of forty new police officers and forty new community services officers in the Office of the Sheriff. With this budget, Mayor Curry has added a total of eighty police officers and eighty community service officers since taking office.
- The *Jacksonville Journey*, a comprehensive communitywide anti-crime initiative established in 2007-2008, received \$4.2 million of funding with this budget. The *Jacksonville Journey* provides funding for juvenile crime prevention and intervention programs, ex-offender employment programs, supervised after-school guidance, recreational programs and expanded activities during the summer.
- The fiscal year 2016-2017 capital improvement plan totaled \$106.4 million while only authorizing \$49.5 million in additional borrowing.
- \$3.0 million of funding was set aside in a reserve for upcoming union negotiations.
- \$3.5 million of funding was set aside in a reserve for unfunded actuarial accrued liability related to the City's pension plans.

FUTURE FISCAL CHALLENGES AND RESOLUTIONS

- Pension Costs: The City has taken major steps in achieving comprehensive and sustainable retirement reform with the enactment of ordinance 2015-304 and the voter approve pension liability sales tax referendum.
- Union Negotiations: All of the contracts with the City's unions are up for negotiation including the International Association of Firefighters and the Fraternal Order of Police. The focus of which will be pay raises and pension reform.
- The City of Jacksonville is beginning to recover from the recession as evidenced by upward trend in Ad Valorem Tax and sales tax revenues. This trend is expected to continue for the near future.
- Basic public safety costs for Jacksonville Fire and Rescue and Office of the Sheriff, continue to increase and account for \$643.7 million of expenditures which takes up 58.4% of the budgeted General Fund – GSD revenues.
- Much effort and focus will be directed at five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds.

2016 YEAR IN REVIEW HIGHLIGHTS



PUBLIC SAFETY

- FY2016-2017 budget included funding for a total of 80 additional police (40) and community service (40) officers
- Increased funding for police overtime, resulting in 40 percent reduction in non-domestic shootings since January
- Led response and recovery efforts following Hurricane Matthew including launch of disaster relief programs and partnerships
- Jacksonville Fire and Rescue Department (JFRD) earned the highest ISO Quality Rating for fire protection services becoming the largest city in the nation to earn this designation



NEIGHBORHOODS

- City's Neighborhoods Department established to strengthen and support needs of residents in neighborhoods across Jacksonville
- Earned 2016 CommunityWINS Outstanding Achievement Award, resulting in \$75,000 grant to promote neighborhood revitalization
- Public housing advocacy efforts recognized by LISC with 2016 Power of Community Award
- Collaborated with JSO and JEA to align and prioritize street light replacements in high-crime areas



LEADERSHIP & ACCOUNTABILITY

- Mayor Curry presented his second balanced budget to City Council, which approved the budget without opposition
- Earned support from state and local legislators for pension reform plan, solving \$2.7 billion unfunded pension liability crisis
- Secured overwhelming voter approval on pension reform plan, clearing the way for collective bargaining efforts
- Earned AA rating from Fitch Ratings for the city's credit strength improvement
- Affirmed AA rating from S&P Global Ratings for "strong management with good financial policies and practices"



ECONOMIC DEVELOPMENT

- Nearly 22,000 jobs added, including more than 5,300 in technology and related industries
- Internationally-recognized firms Ernst & Young, LLP, KLS Martin Group, City Refrigeration Holdings, and randr announced new operations in Jacksonville
- Global leaders Deutsche Bank, Kaman Aircraft Corporation, Mercedes-Benz USA, and Novolex announced major expansions
- Amazon announced plans to open fulfillment center in northwest Jacksonville creating 1,500 new jobs, the largest single jobs announcement in the city's history

HEALTH & WELLNESS

- Journey to One health initiative launched to promote personal and community health, which includes a "Mayorkthon" challenge encouraging citizens to walk or run 26.2 miles a month
- City of Jacksonville named a 2016 Healthy Weight Community Champion by the Florida Department of Health for best practices in obesity reduction and wellness efforts
- Secured \$250,000 GE Foundation grant commissioning the AGAPE Community Health Center Network to conduct outreach and provide cardiovascular screenings to 10,000 Jacksonville residents battling heart disease
- Hosted inaugural Farm to Faith initiative to increase access to fresh fruits and vegetables in food deserts – areas with limited access to healthy foods

YOUTH INITIATIVES

- Jax Journey crime intervention initiative awarded \$1 million grant from the U.S. Department of Justice. Jacksonville was one of only six cities nationwide selected for the grant
- Hosted SPLASH Squad drowning prevention program, providing free swim lessons to 375 children ages 3 to 17 at JAXParks pools throughout the community
- Launched Mayorkthon Kids Club, developed to encourage children to increase healthy behaviors and activity
- Increased summer job funding and partnerships, employing and training over 300 Jacksonville youth

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the Jacksonville Housing Finance Authority while a component unit falls under the executive branch of the government and has its budget reviewed and approved by the Mayor. In addition, it does not issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced, pursuant to code section 106.106, if current year revenues cover current year recurring expenditures. Any use of one-time sources should be used to cover one-time expenditures, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures. The City's municipal code section 106.203 also states that a budget shall not be considered balanced if it contains either a two percent overall lapse, or a four percent departmental lapse.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

Proposed Capital Improvement Projects

Schedule of Public Service Grants

Schedule of Appropriations by Division

Detailed Grant Schedules:

- Grants Requiring No City Match
- Continuation Grants which Require a City Match
- Miscellaneous Federal Grant Programs Requiring a City Match

General Fund – GSD Revenue and Expenditure Projections (FY17–21) – Information Only

As implemented by the Mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted on separate legislation along with the Annual Budget. Section 122.603 of the municipal code requires the Finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Fees for Services

The municipal code provides in section 106.112 that the Chief Financial Officer shall conduct a review of the fees imposed by the various departments of the city annually, and submit a report of the findings to the City Council. As part of this review, the Chief Financial Officer shall determine the average cost of providing the services as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

The Chief Financial Officer shall, for each existing fee found to be less than 85% of the actual cost to the city of providing the service relating to such fee, increase the fee by the greater amount of one-third of the difference between the existing fee and actual cost to the city of providing the service or the amount of the increase from the previous year resulting from the preceding calculation. However, no increase shall result in a fee greater than the actual cost to the city of providing the service.

Upon completion of each annual review of fees, The Chief Financial Officer is authorized, for each existing fee found to be equal to or more than 85% of the actual cost to the city of providing the service relating to said fee, increase the fee amount by up to the annual percentage change in the Consumer Price Index.

The Chief Financial Officer shall file any change to the fee structure with the Council Secretary and such increased fee shall become effective upon such filing unless and until the Council enacts an ordinance to the contrary.

Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 110.516 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are six areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund revenues, 4) the percentage of principal paid within ten years of all City debt, 5) the percentage of principal paid within ten years of General Fund debt, and 6) the unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues.

In addition, the policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The policy provides guidelines whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

The debt policy also establishes parameters for the management of swap transactions. The Debt Oversight Committee is charged with overseeing the debt and swap portfolios of the City. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Finally, Section 110.514 of the municipal code requires the city's Finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the Mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Jacksonville Journey.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annual or through separate legislation:

Subfund	Title
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds

Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from bond proceeds or a contribution from the General Fund to fund major capital improvement projects, which is then appropriated.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services.

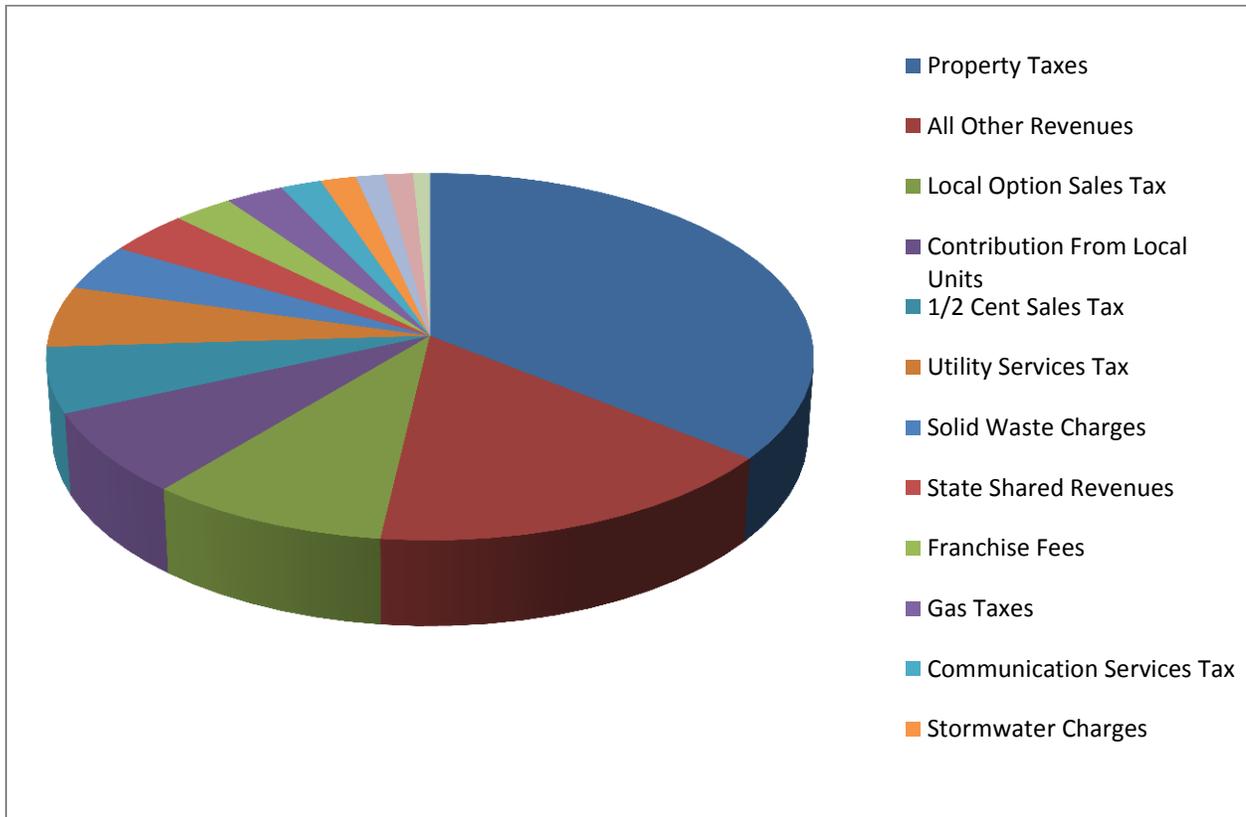
Fiduciary Funds

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville’s services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for all funds of the City of Jacksonville, net of interfund transfers, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by one fund to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

Category	1,639,440,383 FY17 Approved	100.0% Percentage of Total
Property Taxes	587,336,942	35.9%
All Other Revenues	262,600,118	16.0%
Local Option Sales Tax	149,759,311	9.1%
Contribution From Local Units	119,729,231	7.3%
1/2 Cent Sales Tax	94,138,150	5.7%
Utility Services Tax	88,519,503	5.4%
Solid Waste Charges	66,857,144	4.1%
State Shared Revenues	63,275,217	3.9%
Franchise Fees	46,282,434	2.8%
Gas Taxes	44,787,242	2.7%
Communication Services Tax	31,726,133	1.9%
Stormwater Charges	27,400,325	1.7%
Ambulance Revenue - Net	22,462,050	1.4%
Tourist Development / Bed Tax	21,604,240	1.3%
Building Inspection Fees	12,962,343	0.8%



Property Taxes

Property Taxes (Ad Valorem) account for 35.9% of the overall City of Jacksonville's revenues and 50.9% of the General Fund – General Services District (GSD) revenues. The percentage of General Fund revenues derived from property taxes continues to increase reflecting the increase in housing values. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county's property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4th of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24th. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1st. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 17 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate").

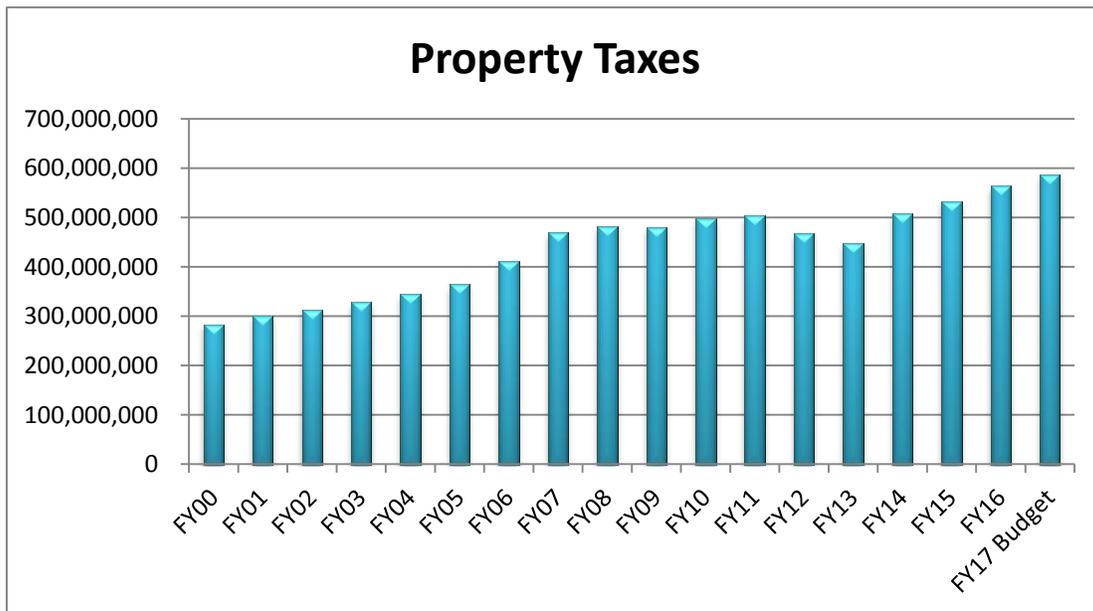
The below table illustrates these requirements for the City of Jacksonville for FY 17:

Rolled-back rate:	11.0607
Adjusted Rolled-back rate	12.2050
Change in Florida per capita personal income:	3.75%
Maximum majority vote millage:	12.6627
Maximum millage rate with a two-thirds vote:	13.9290

Adopting a millage rate above 13.9290 up to the 20 mills statutory cap for the City of Jacksonville would require a two-thirds vote of the membership of the City Council.

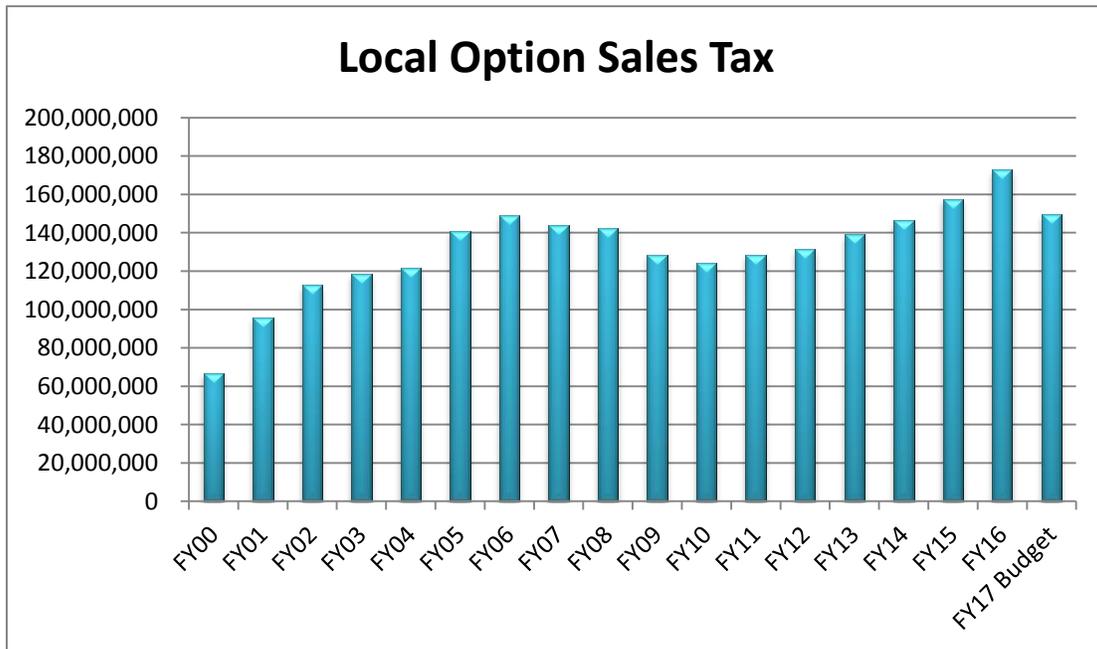
In Florida, tax bills are sent to taxpayers on November 1st and are due by the following March 31st. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates.

The City's assessed value began to decline during 2007. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. This trend continued through 2012. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. Finally in 2013 (FY 14), the final taxable value yielded a 5.1% increase over the 2012 taxable value, the equivalent of \$2.4 billion in assessed taxable value. Since that year, the assessed taxable value has yielded an average increase of 5.2%. In the calendar year 2016 Property Tax revenues increased mainly due to a 5.3% increase in the Final Current Year Gross Taxable Valuation over calendar year 2015 values.



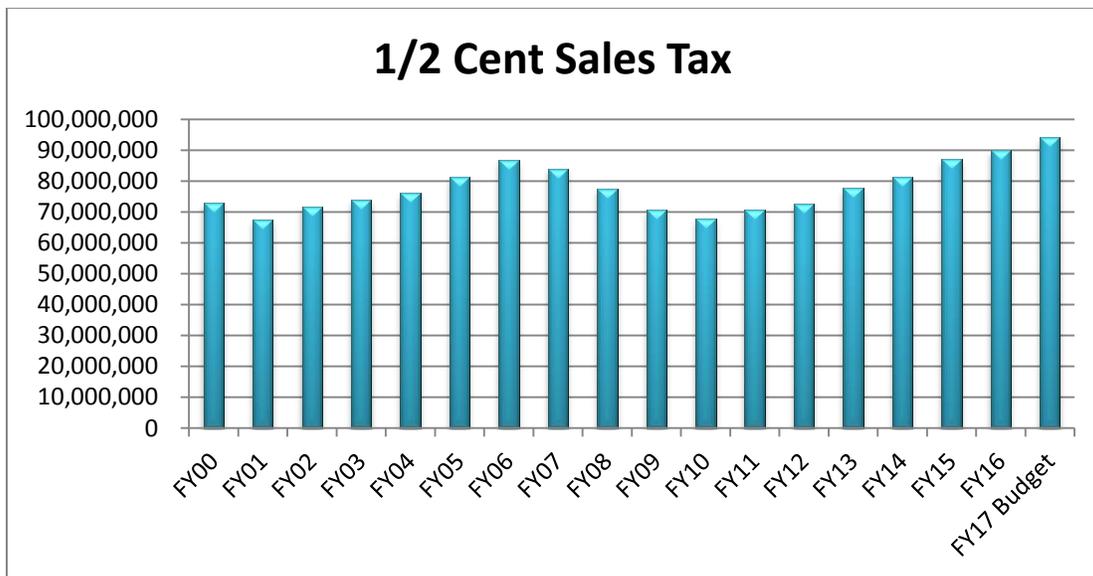
Local Option Sales Tax

On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan (BJP), including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 10. Economic conditions have improved the sales tax revenue since FY 11 and continue to grow. For FY 17, the local option sales tax is estimated to reach \$149.8 million.



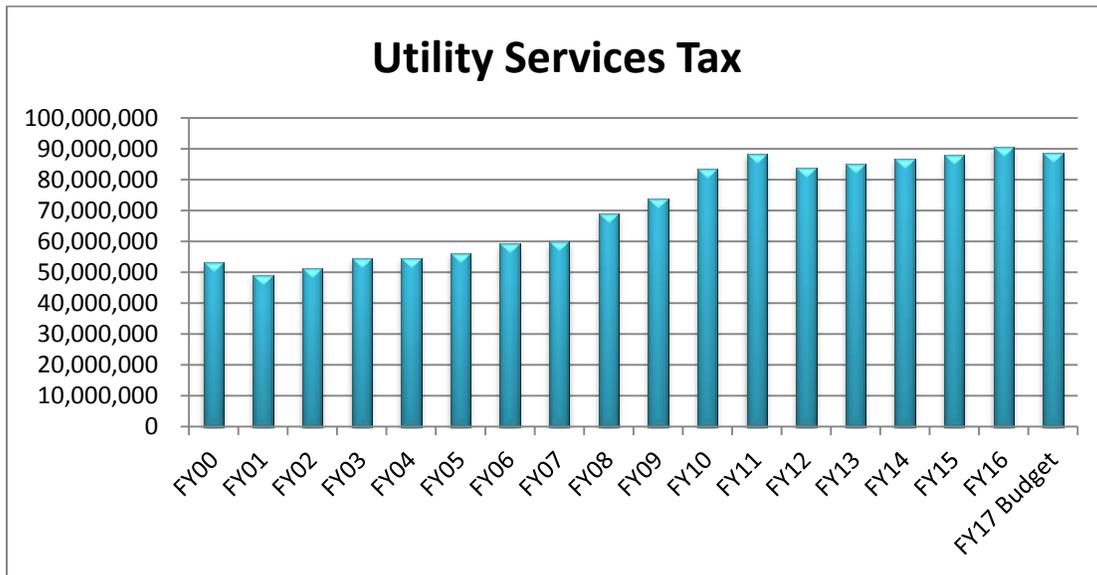
Half Cent Sales Tax

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. Since FY 11, the Half Cent Sales Tax began to recover and continues to grow steadily as the economy grows. An additional boost in collection was felt when internet giant Amazon opened two distribution centers in Florida. Having brick and mortar locations in Florida then required Amazon to pay sales tax for Florida consumers. For FY 17, the half-cent sales tax is estimated to reach \$94.1 million.



Utility Services Tax

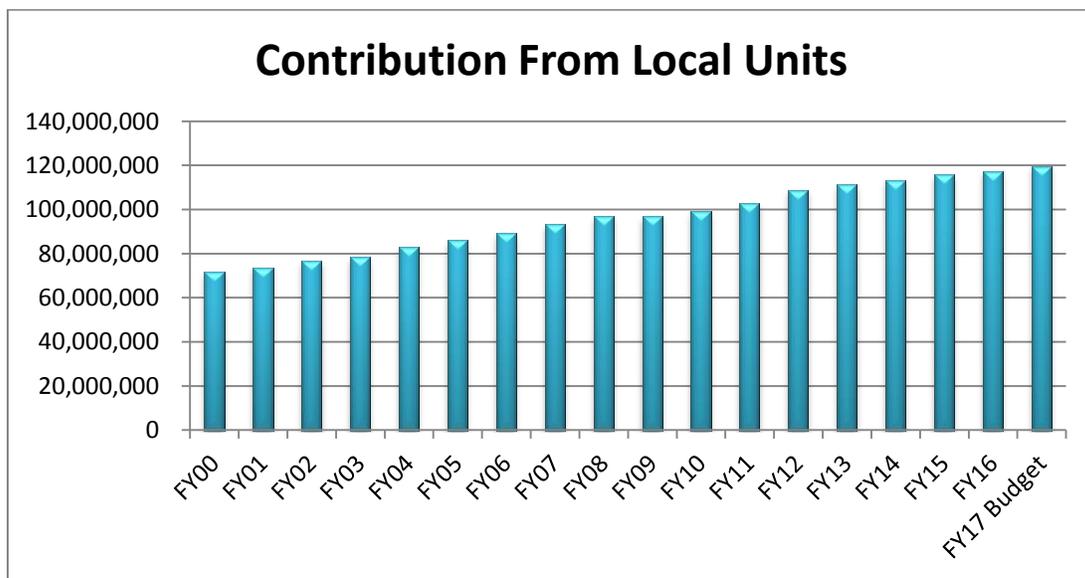
The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 12, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that was phased in over a four year period beginning October 1, 2007 by JEA and increased annually every October 1 through October 1, 2010. These increases were the first base rate hikes since 1994. For FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, it was 9.7%; for FY 11, it was 5.3%. Commercial customers saw increases in their base rates that were approximately 1% higher in each of the first three years as residential customers and the same rate of increase (5.3%) in the final year. These increases had a negative impact on electricity demands as consumers reduced their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA also approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth continues to be slower. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. For FY 17, utility tax revenues are estimated to reach \$88.5 million.



Contributions from Other Local Units

The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The JEA pays the city a combined assessment for both the electric system and the water and sewer system. The inter-local agreement with JEA related to this contribution was approved via Ordinance 2015-764-E and is effective October 1, 2016 through September 2021.

The annual contribution is computed utilizing two methodologies; the greater of the two numbers is used as the assessment. It based upon a complex formula that utilizes the annual May to April kilowatt-hours sales figures expressed in dollars. It may be based upon a minimum calculated amount which increases by 1% per year utilizing a combined assessment of \$114,187,538. For FY 17 the contribution is estimated at \$119.7 million.



Solid Waste Charges

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match previous levels as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection. The solid waste fee is expected to generate \$66.9 million in revenue for FY 17.

Stormwater Charges

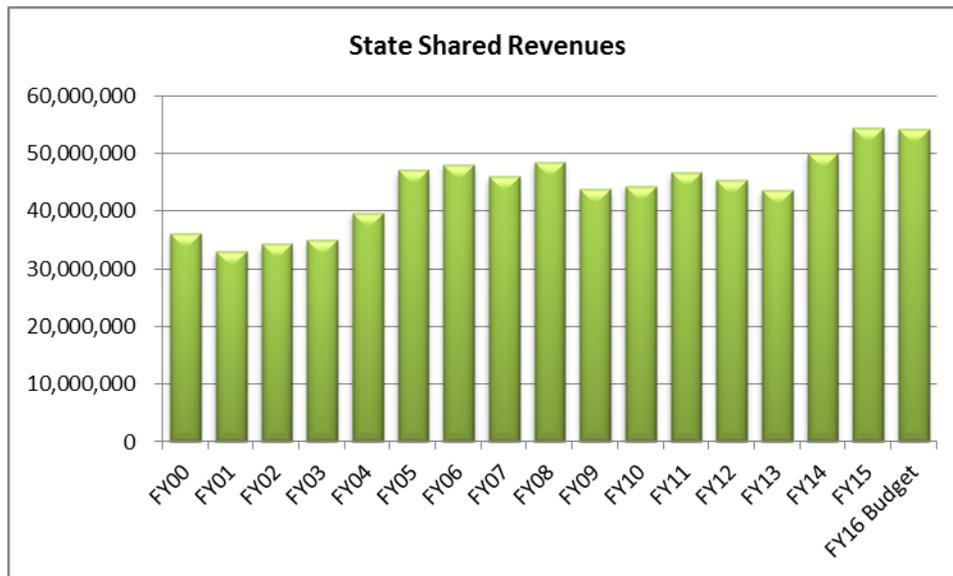
The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 17, the stormwater fee is expected to yield \$27.4 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city. This revenue is anticipated to remain relatively flat for the next few years.

Net Ambulance Revenue

The City bills a standard fee for the various types of rescue transport as well as a mileage charge. Gross revenues are offset significantly by various uncollectibles including statutory write-offs for Medicare, Medicaid and insurance companies. The transport fee is only increased when changes are made to the reimbursement amounts for Medicare, Medicaid and/or insurance plans, otherwise any increase in the fee would be offset by an increase in the statutory write off. For FY 17 net ambulance revenue is expected to be \$22.5 million.

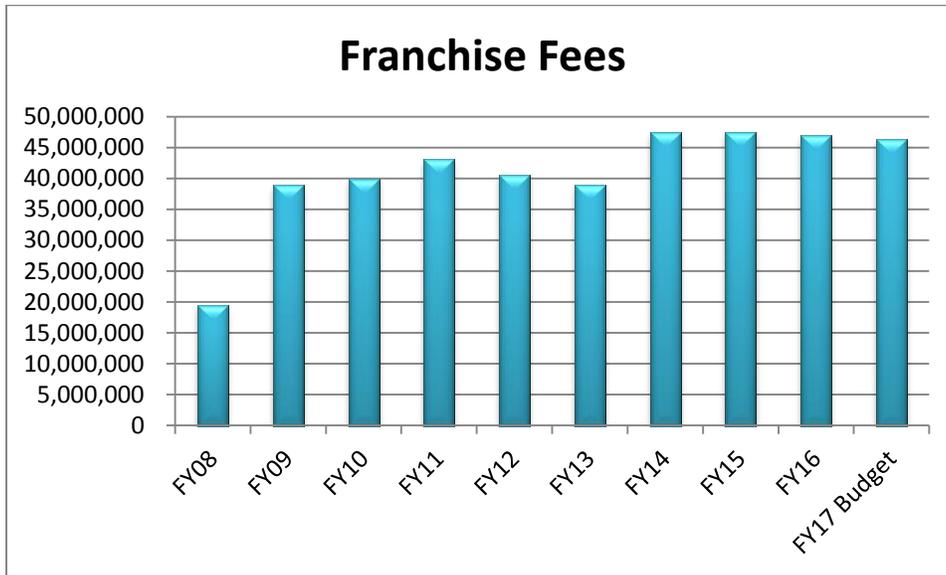
State Shared Revenues

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession were evident with modest recovery in past years. However, as the state and local economy has improved, these revenues have grown. Since FY14, this revenue has continued to increase year over year with an average increase of 9.8%. The FY 17 state shared revenue is estimated at \$63.3 million.



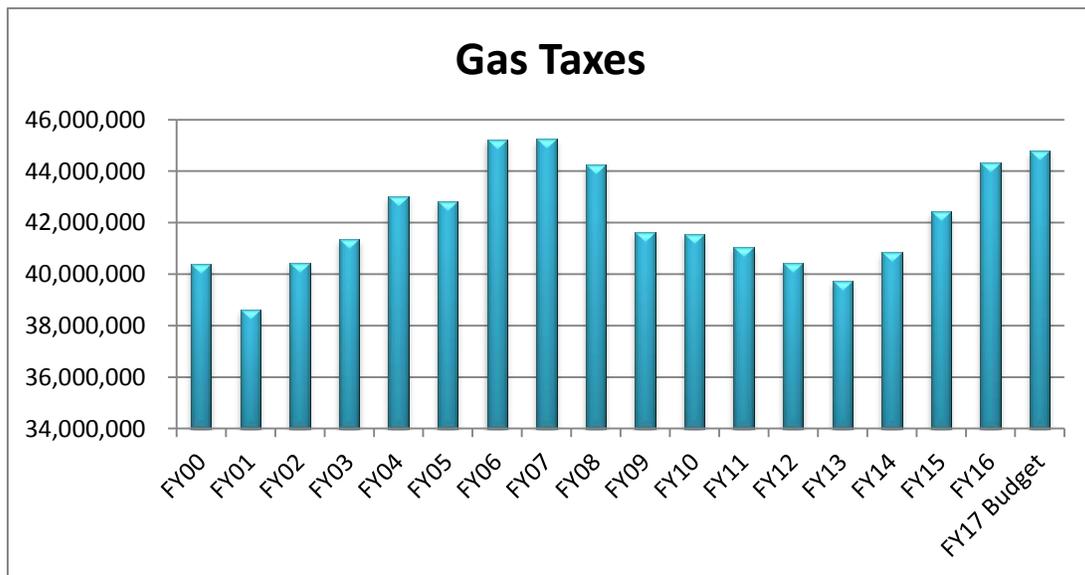
Franchise Fees

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source in FY 17. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets. The FY 17 franchise fees are estimated at \$46.3 million.



Gas Taxes

The city levies various gas taxes including a local option gas tax of six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the Jacksonville Transportation Authority (JTA), the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. This tax, which was set to expire, was extended by City Council until August 31, 2016. The amended the Interlocal Agreement allows the City to retain one cent of the gas tax for projects and the rest to be remitted to JTA. The local option gas tax saw growth in much of the past decade but has remained somewhat flat over the past few years. The FY 17 gas taxes are estimated at \$44.8 million.



Building Inspection Fees

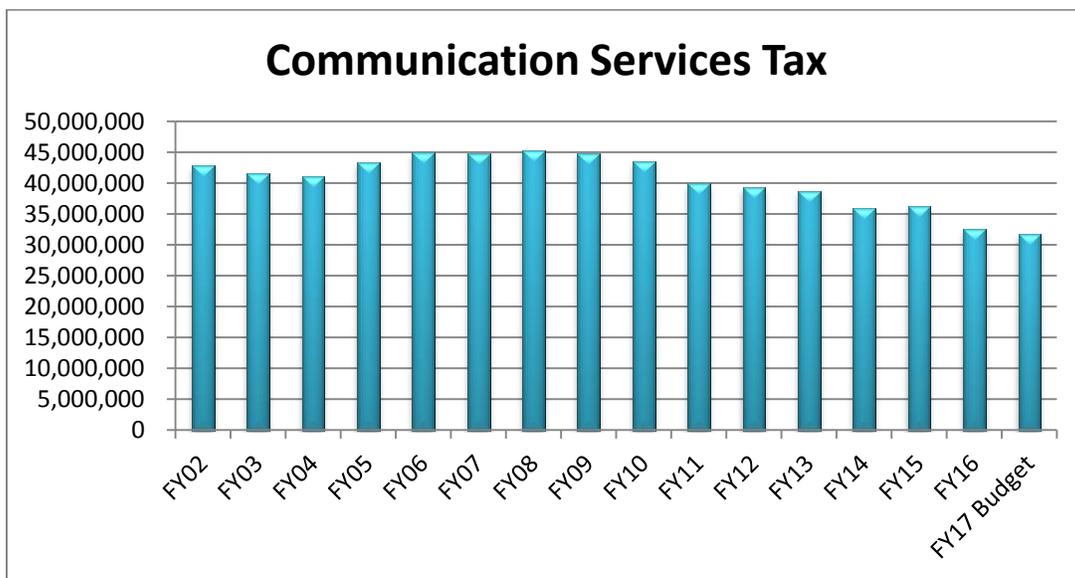
As part of its home rule authority, the City levies regulatory fees including building permit fees and various inspection fees. The fees collected are used to cover the costs associated with the activity. Budgetary estimates are made based on historical data for the various types of inspections. When the housing market declined the fund was forced to reduce costs based on reduced revenue and a sharp decline in the number of inspections. As the housing market has recovered, the fund has expanded its personnel to accommodate the additional workload. FY13 resulted in a 16% increase over FY 12 as revenue strengthened. The FY 17 estimate for building inspection fees is \$12.9 million

Tourist Development / Bed Tax

The City currently levies a six percent tourism tax pursuant to state statutes 125.0104 and 212.0305(4)(a). The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues. Revenues dipped in 2009 and 2010 due to the recession but have steadily increased since 2011. Revenues are expected to continue increasing as the City, in partnership with the Jacksonville Jaguars, focuses heavily on improvements to the stadium and downtown. The FY 17 estimate for the tourist development “bed tax” is \$21.6 million or a 2.3% increase over FY 16.

Communication Services Tax

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with its own projections of communication services tax collections based upon historical revenues to arrive at a final estimate. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact. In 2016, data from communication service providers and tax audits reduced the state's estimates for this revenue. This will continue to be a declining revenue source for the City of Jacksonville due to the reduction in the wireless telephone base. The FY 17 communication services tax is estimated at \$31.7 million.



Other Revenues

The revenue streams discussed thus far constitute 84% of all revenues anticipated to be received by the City of Jacksonville. The remaining 16% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory Fees, and Licenses and Permits.

BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities / accounts
- Transfers from a contingency except for the Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Preparation of the Mayor's Proposed Budget

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
 - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
 - Maintaining infrastructure and public facilities
 - Outlining implementation strategies
 - Outlining service levels requirements
 - The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted to the Mayor's Budget Review Committee (MBRC) which makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of

the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2016 budget preparation phase.

BUDGET CALENDAR

March	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
April 1	CIP submissions should be submitted.
April 15	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April – June	Budget Office review of budget submissions. Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
June 1	Preliminary estimates of taxable values are due from the Property Appraiser.
June 6 - 24	MBRC review of the budget.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
July 21	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the first Council meeting after the proposed budget is presented.
August - September	Council Finance Committee hearings on proposed millage rate and budget are held.
September 13	Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
September 27	After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
October 1	The new fiscal year begins.

FINANCIAL CONDITION
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2017
(in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2016-17 Totals</u>
ESTIMATED BEG FUND BALANCE	160,741	202,582	236,232	174,060	773,616
BUDGETED SOURCES:					
Taxes, Fees, Licenses & Permits	728,708	227,433	22,820	0	978,960
Intergovernmental Revenue	168,261	7,267	0	0	175,528
General Government Charges	18,914	1,507	350	322,509	343,280
Earnings on Investments	4,172	3,290	523	3,439	11,425
Fines and Forfeitures	2,382	835	528	0	3,745
Charges for Services	42,597	13,736	111,005	11	167,349
Special Assessments	0	294	0	0	294
Miscellaneous	17,957	6,007	12,306	1,537	37,807
Banking Fund Borrowings	0	0	11,500	69,889	81,389
Contributions from Other Funds	121,674	29,056	24,802	5,455	180,987
Total Sources	<u>1,104,664</u>	<u>289,424</u>	<u>183,835</u>	<u>402,840</u>	<u>1,980,764</u>
BUDGETED USES:					
Salaries and Benefits	679,768	17,677	24,971	33,781	756,197
Operating expense	267,054	34,318	122,236	289,280	712,888
Capital outlay	6,540	13,001	29,238	33,033	81,813
Debt service	65,848	76,252	3,432	46,355	191,888
Assistance to other agencies	41,885	139,447	0	210	181,542
Contributions to other funds	53,865	7,961	1,367	2,850	66,043
Total Uses	<u>1,114,961</u>	<u>288,656</u>	<u>181,243</u>	<u>405,510</u>	<u>1,990,371</u>
Projected Ending Fund Balance	<u>150,444</u>	<u>203,350</u>	<u>238,824</u>	<u>171,390</u>	<u>764,008</u>
Percentage Change:	(6.4%) (a)	0.4%	1.1%	(1.5%)	(1.2%)

Footnotes:

Fund Balance Defined: The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth". A portion of the calculated fund balance can be restricted, committed, assigned and/or unspendable.

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 1, 2016 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

(a) The decrease in projected fund balance is due to a \$13 million appropriation of fund balance in the General Fund - GSD (SF 011). Of that total \$2.0 million is being placed in the emergency reserve fund (SF 018) and the remaining amount is being used to fund capital items / projects with cash.

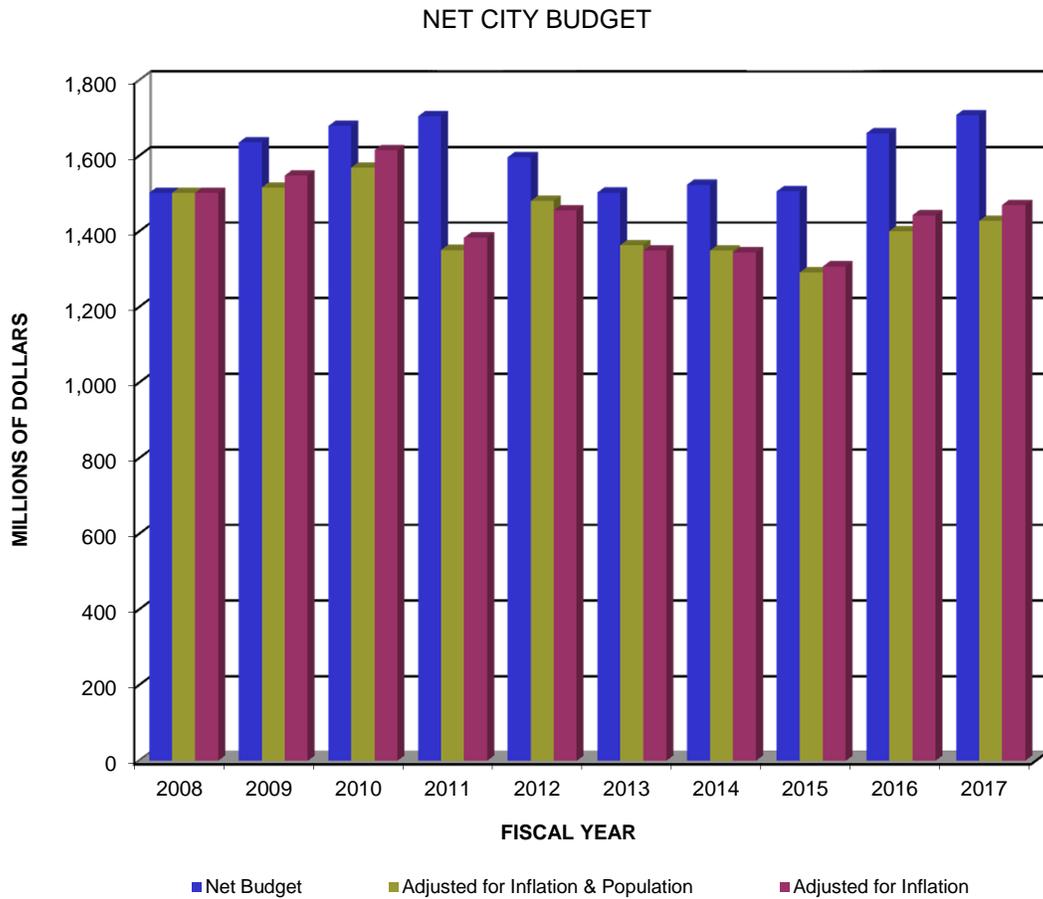
STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
(in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2014					
Fund Balance, Beginning of Year	\$175,211	\$206,152	\$183,459	\$ 83,219	\$ 648,040
Operating - Rev/(Exp)					
Revenues	1,012,919	319,281	150,934	281,424	1,764,558
Expenditures	<u>(889,057)</u>	<u>(243,286)</u>	<u>(138,722)</u>	<u>(277,220)</u>	<u>(1,548,285)</u>
Operating Income (Loss)	123,862	75,995	12,212	4,204	216,273
Non Operating - Rev/(Exp)					
Transfers In	5,904	31,300	14,742	12,067	64,013
Transfers Out	<u>(122,679)</u>	<u>(83,860)</u>	<u>(3,418)</u>	<u>(6,060)</u>	<u>(216,017)</u>
Long Term Debt Issued/Captial Contributions	0	0	0	0	0
Fund Balance, End of Year	<u>\$182,298</u>	<u>\$229,587</u>	<u>\$206,995</u>	<u>\$ 93,430</u>	<u>\$ 712,309</u>
FISCAL YEAR ENDED SEPT 30, 2015					
Fund Balance, Beginning of Year	\$182,298	\$229,587	\$206,995	\$ 93,430	\$ 712,309
Operating - Rev/(Exp)					
Revenues	1,016,728	343,194	156,315	287,297	1,803,534
Expenditures	<u>(914,981)</u>	<u>(257,194)</u>	<u>(160,258)</u>	<u>(271,570)</u>	<u>(1,604,003)</u>
Operating Income (Loss)	101,747	86,000	(3,943)	15,727	199,531
Non Operating - Rev/(Exp)					
Transfers In	7,037	37,173	19,000	5,075	68,285
Transfers Out	<u>(114,083)</u>	<u>(113,245)</u>	<u>(3,710)</u>	<u>(3,373)</u>	<u>(234,411)</u>
Long Term Debt Issued/Captial Contributions	0	0	0	0	0
Fund Balance, End of Year	<u>\$176,999</u>	<u>\$239,515</u>	<u>\$218,342</u>	<u>\$110,859</u>	<u>\$ 745,714</u>
FISCAL YEAR ENDED SEPT 30, 2016					
Fund Balance, Beginning of Year	\$176,999	\$239,515	\$218,342	\$110,859	\$ 745,714
Operating - Rev/(Exp)					
Revenues	1,020,851	291,143	186,239	326,311	1,824,545
Expenditures	<u>(935,084)</u>	<u>(250,918)</u>	<u>(184,394)</u>	<u>(265,356)</u>	<u>(1,635,752)</u>
Operating Income (Loss)	85,768	40,225	1,845	60,955	188,793
Non Operating - Rev/(Exp)					
Transfers In	15,311	32,803	20,592	7,599	76,304
Transfers Out	<u>(123,267)</u>	<u>(109,961)</u>	<u>(4,546)</u>	<u>(5,353)</u>	<u>(243,126)</u>
Long Term Debt Issued/Captial Contributions	5,931	0	0	0	5,931
Estimated Fund Balance, End of Year	<u>\$160,741</u>	<u>\$202,582</u>	<u>\$236,232</u>	<u>\$174,060</u>	<u>\$ 773,616</u>

NET CITY BUDGET

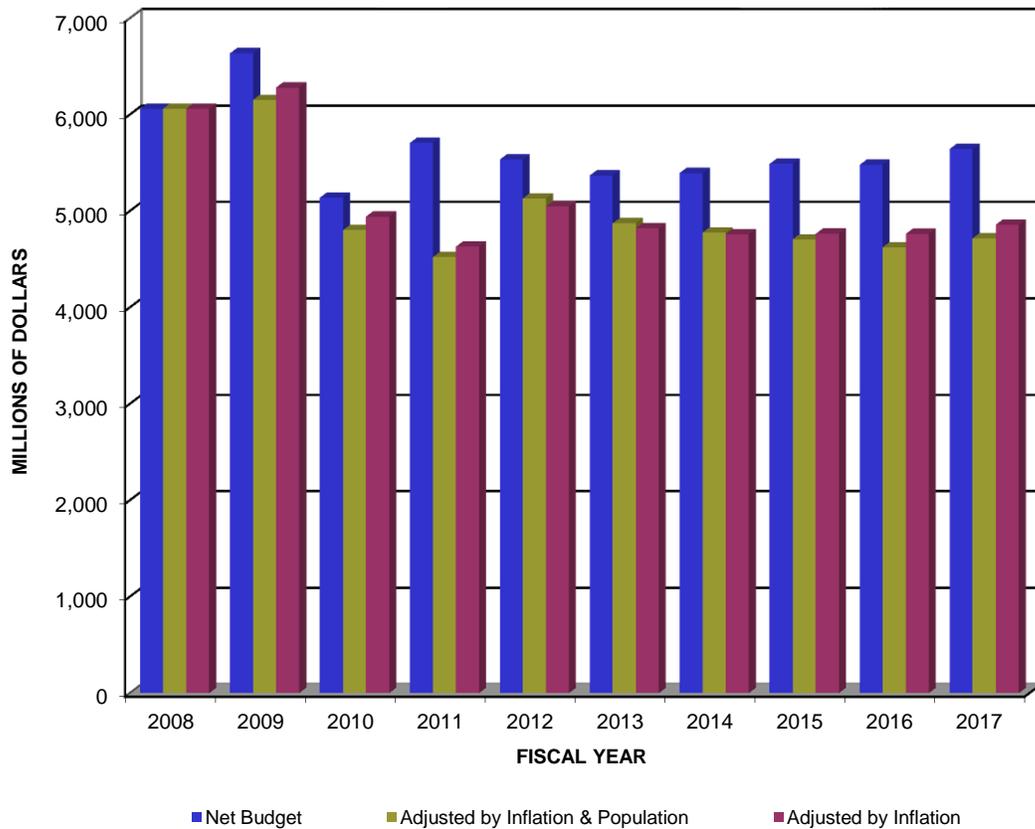
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below, the net budget of the City has increased from \$1.5 billion in fiscal year 2008 to \$1.71 billion for fiscal year 2017. However, adjusting for inflation during the period, the fiscal year 2017 budget would be equivalent to a budget in fiscal year 2008 of \$1.47 billion. When also taking into account the population growth during the same period, the fiscal year 2017 budget is equivalent to a budget of \$1.43 billion in fiscal year 2008.



The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

COMPARATIVE NET CITY BUDGET
FOR FISCAL YEARS 2015-16 AND 2016-17
(Excluding Fund to Fund Transfers)

	FY 15-16 Budgeted	FY 16-17 Budgeted	% Of Change
General Fund	\$ 1,001,931,088	\$ 1,051,225,741	4.92 %
Capital Project Funds	48,366,049 (a)	49,964,163	3.30
Special Revenue Funds	331,866,293	315,587,763	(4.91)
Enterprise Funds	190,119,787	176,446,330	(7.19)
Internal Service Funds	84,535,094	112,448,922	33.02
General Trust and Agency Funds	3,035,746	1,357,611	(55.28)
Component Units	<u>411,100</u>	<u>1,215,259</u>	<u>195.61</u>
TOTAL CITY OF JACKSONVILLE	<u>\$ 1,660,265,157</u>	<u>\$ 1,708,245,789</u>	<u>2.89 %</u>

A More Detailed Summary Follows.

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2014-15, 2015-16 AND 2016-17**

	FY 14-15 Budgeted	FY 15-16 Budgeted	FY 17 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	1,105,918,070	1,151,186,806	1,197,619,690
Less: Cash Carryover	49,924,964	52,474,990	54,696,586
Contributions to Other Funds:			
Art in Public Places Trust Fund	0	68,553	0
Beach Erosion	200,000	200,000	200,000
Capital Project Funds (Pay-Go)	0	6,351,581	4,027,372
Cecil Commerce Center	1,164,936	1,443,870	1,222,856
Children's Commission	21,612,316	23,001,341	23,189,689
City Venues	9,910,485	9,046,871	11,608,653
Court Technology - Recording Fees	109,612	0	0
Courthouse Complex Trust Fund	15,232	0	252,116
Federal Programs	424,270	424,271	424,272
Hanna Park	436,346	156,882	0
Huguenot Park	239,120	121,611	198,380
Jacksonville Port Authority	5,207,004	5,163,488	2,996,070
Jacksonville Transportation Authority	1,363,002	1,363,002	1,372,217
Mayport Ferry	0	900,000	0
Radio Communication	0	0	699,280
Radio Equipment Refresh	0	1,192,170	0
Storm Water	1,561,058	1,748,064	1,561,770
Tax Increment Districts	2,678,334	1,655,975	1,131,493
Teen Court Programs Trust	0	55,000	55,000
Vehicle Replacement (Pay-Go)	4,000,000	5,003,566	3,500,000
Full Cost Recovery	8,739,489	9,834,319	9,729,351
Transfers between General Funds	22,460,283	27,499,247	27,962,168
Transfers Between Funds for Debt Service	1,192,936	1,188,245	1,184,387
Interfund and Intrafund Transfers	327,151	362,672	382,289
TOTAL - GENERAL FUND	974,351,532	1,001,931,088	1,051,225,741

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2014-15, 2015-16 AND 2016-17**

	FY 14-15 Budgeted	FY 15-16 Budgeted	FY 17 Budgeted
CAPITAL PROJECT FUND	(13,294,942)	49,513,478	50,928,163
Less: Cash Carryover	(116,000)	0	0
Contributions to Other Funds	500,000	1,147,429	964,000
TOTAL - CAPITAL PROJECT FUND	(13,678,942)	48,366,049	49,964,163
SPECIAL REVENUE FUNDS	273,046,759	296,314,135	293,507,764
Plus: Anticipated Grants (a)	42,478,896	59,599,970	42,460,476
Less: Cash Carryover	3,346,974	899,757	2,695,223
Transfers between Sp Rev Funds	857,339	1,579,033	2,156,219
Transfers Between Funds for Debt Service	5,680,475	5,675,470	5,712,259
Interfund and Intrafund Transfers	1,782,639	1,982,032	1,856,004
Contributions to Other Funds	6,145,550	13,911,520	7,960,772
TOTAL - SPECIAL REVENUE FUNDS	297,712,678	331,866,293	315,587,763
ENTERPRISE FUNDS	204,646,034	230,490,347	213,978,694
Less: Cash Carryover	2,052,053	519,829	4,190,385
Transfers between Enterprise Funds	12,686,300	22,188,474	18,018,050
Transfers Between Funds for Debt Service	19,173,815	16,131,757	13,957,376
Contributions to Other Funds	384,000	1,530,500	1,366,553
TOTAL - ENTERPRISE FUNDS	170,349,866	190,119,787	176,446,330
INTERNAL SERVICE FUNDS	397,418,039	419,022,495	421,832,651
Less: Cash Carryover	2,552,808	5,097,371	1,290,969
Transfers between Internal Svc Funds	11,660,562	12,071,495	15,031,404
Transfers Between Funds for Debt Service	36,340,325	34,440,929	0
Charges to City and Independent Agencies	271,223,874	279,378,576	290,211,087
Contributions to Other Funds	0	3,499,030	2,850,269
TOTAL - INTERNAL SERVICE FUNDS	75,640,470	84,535,094	112,448,922
TRUST AND AGENCY FUNDS	16,258,916	18,007,551	15,554,259
Less: Cash Carryover	1,084	300	993
Contributions to Other Funds	1,000,000	0	525,000
Pension Fund Charges	13,430,425	14,971,505	13,670,655
TOTAL - GENERAL TRUST AND AGENCY FUNDS	1,827,407	3,035,746	1,357,611
COMPONENT UNITS	306,696	411,100	1,215,259
Less: Cash Carryover	0	0	0
Transfers between Component Units	0	0	0
Contributions to Other Funds	0	0	0
TOTAL - COMPONENT UNITS	306,696	411,100	1,215,259
TOTAL CITY OF JACKSONVILLE	1,506,509,707	1,660,265,157	1,708,245,789

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2014-15, 2015-16 AND 2016-17**

	FY 14-15 Budgeted	FY 15-16 Budgeted	FY 17 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,771,720,305	1,746,181,318	1,734,591,720
Capital	295,356,000	368,657,000	398,571,000
Less: Transfers between Operating and Capital	290,993,649	319,494,045	318,232,583
Contribution to General Fund - GSD	111,687,538	114,187,538	115,822,950
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	1,664,395,118	1,681,156,735	1,699,107,187
JACKSONVILLE AVIATION AUTHORITY			
Operations	82,904,667	91,215,631	93,610,286
Capital	20,688,738	29,488,517	38,911,939
Less: Transfer to Operating Capital Outlay	4,865,738	15,681,584	16,521,288
TOTAL - JACKSONVILLE AVIATION AUTHORITY	98,727,667	105,022,564	116,000,937
JACKSONVILLE PORT AUTHORITY			
Operations	62,072,308	62,975,632	63,227,714
Capital	172,545,341	94,618,389	127,120,500
Less: Transfer to Operating Capital Outlay	6,576,633	6,100,000	6,532,925
TOTAL - JACKSONVILLE PORT AUTHORITY	228,041,016	151,494,021	183,815,289
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	181,753,910	189,230,887	224,621,907
Capital	139,322,268	25,807,393	74,703,410
Less: Transfers within/to Divisions	15,665,659	15,561,293	17,940,720
TOTAL- JACKSONVILLE TRANSP AUTHORITY	305,410,519	199,476,987	281,384,597
POLICE & FIRE PENSION FUND			
	11,333,170	11,969,865	11,376,255
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	11,333,170	11,969,865	11,376,255
TOTAL - INDEPENDENT AUTHORITIES	2,307,907,490	2,149,120,172	2,291,684,265
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,731,341,818	1,730,553,651	1,698,357,776
Less: Interfund Transfers	56,307,234	60,877,648	54,586,442
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,675,034,584	1,669,676,003	1,643,771,334
TOTAL NET CONSOLIDATED BUDGET	5,489,451,781	\$5,479,061,332	\$5,643,701,388

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.
Detail is provided on the Anticipated Grant Schedule.

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
Ad Valorem Taxes	560,583,862	26,753,080	0
Building Permits	0	12,962,343	0
Communication Services Tax	31,726,133	0	0
Contributions and Donations from Private Sources	497,500	455,000	0
Contributions from Other Funds	33,677,951	29,393,179	11,416,596
Contributions from Other Local Units	115,957,950	1,819,514	0
Court Related Revenues	222,663	4,488,155	0
Culture and Recreation	710,908	2,606,751	27,212
Debt Proceeds	0	0	37,979,888
Disposition of Fixed Assets	71,000	2,809,699	156,000
Federal Grants	524,549	1,948,642	0
Federal Payment in Lieu of Taxes	25,119	0	0
Franchise Fees	39,731,812	0	0
General Government	18,914,432	1,506,522	0
Human Services	2,107,569	753,725	0
Interest / Profits on Investments	4,171,572	3,290,371	655,589
Judgment and Fines	674,200	0	0
Library Fines	0	0	200,900
Local Business Tax	7,055,810	0	0
Non-Operating Sources	64,993,417	1,927,050	591,330
Other Charges for Services	12,521,212	126,000	0
Other Fines and/or Forfeits	1,197,428	335,948	0
Other Licenses and Permits	7,000	159,403	0
Other Miscellaneous Revenue	17,256,863	1,620,887	38,590
Pension Fund Contributions	0	0	0
Physical Environment	462,347	695,294	147,436
Public Safety	26,572,182	5,065,965	0
Rents and Royalties	131,550	1,121,069	14,622
Sales and Use Taxes	1,083,630	187,558,285	0
Sales of Surplus Materials / Scrap	0	0	0
Special Assessments / Impact Fees	0	293,936	0
State Grants	440,881	8,362	(300,000)
State Shared Revenues	167,270,581	5,309,981	0
Transportation	0	0	0
Utility Service Taxes	88,519,503	0	0
Violations of Local Ordinances	510,066	498,603	0
TOTAL REVENUES	1,197,619,690	293,507,764	50,928,163

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	587,336,942
0	0	0	0	12,962,343
0	0	0	0	31,726,133
0	0	200,000	891,059	2,043,559
51,260,661	20,486,205	257,604	0	146,492,196
2,086,767	0	0	0	119,864,231
0	0	0	0	4,710,818
5,794,729	0	0	0	9,139,600
11,500,000	69,888,762	0	0	119,368,650
0	505,748	0	0	3,542,447
0	0	0	0	2,473,191
0	0	0	0	25,119
6,550,622	0	0	0	46,282,434
349,939	322,508,964	0	0	343,279,857
0	0	0	0	2,861,294
523,252	3,439,397	0	0	12,080,181
0	0	300,000	0	974,200
0	0	0	0	200,900
0	0	0	0	7,055,810
51,026	3,960,747	600,000	0	72,123,570
7,079,253	0	0	0	19,726,465
0	0	0	0	1,533,376
7,000	0	0	0	173,403
4,049,508	703,000	1,000	0	23,669,848
0	0	13,670,655	0	13,670,655
92,771,111	0	0	0	94,076,188
457,355	0	0	0	32,095,502
8,256,551	328,328	0	0	9,852,120
16,261,937	0	0	0	204,903,852
1,547,439	500	0	0	1,547,939
0	0	0	0	293,936
0	0	0	0	149,243
0	0	525,000	0	173,105,562
4,903,045	11,000	0	0	4,914,045
0	0	0	0	88,519,503
528,499	0	0	0	1,537,168
213,978,694	421,832,651	15,554,259	891,059	2,194,312,280

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
Personnel Expenses	673,284,333	17,676,926	0
Operating Expenses	259,200,251	32,415,520	0
Capital Outlay	6,540,278	10,519,037	52,580,377
Grants and Aids	41,885,034	139,447,125	0
Other Uses	7,473,696	1,902,188	0
TOTAL EXPENDITURES-DEPARTMENTAL	988,383,592	201,960,796	52,580,377
EXPENDITURES-NON-DEPARTMENTAL			
Cash Carryover	54,696,586	2,695,223	0
Contingency (Detailed Below)	8,289,809	2,482,383	(2,616,214)
Contributions from Primary Government	4,368,287	0	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	404,847	5,419	0
Debt Service Interfund Transfer Out - Interest	22,290,592	38,586,225	0
Debt Service Interfund Transfer Out - Principal	43,010,553	37,660,727	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Fiscal Agent Fees	142,375	0	0
Interfund Transfer Out	48,070,881	7,960,772	964,000
Intrafund Transfer Out	27,962,168	2,156,219	0
Loan Repayment	0	0	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	209,236,098	91,546,968	(1,652,214)
TOTAL APPROPRIATIONS	1,197,619,690	293,507,764	50,928,163
CONTINGENCIES			
Executive Operating Contingency - Council	55,000	0	0
Executive Operating Contingency - Mayor	100,000	0	0
Continuation Grant Match (Schedule B1b)	441,120	0	0
Provisional Grant Match (Schedule B1c)	985,014	0	0
Capital Projects Contingencies	0	(2,719,613)	(2,616,214)
CRA Plan Authorized Projects	0	5,201,996	0
Pension Liability	3,500,000	0	0
Collective Bargaining	2,983,675	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
Swimming Lessons	25,000	0	0
Jacksonville Chamber	200,000	0	0
	8,289,809	2,482,383	(2,616,214)

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
24,970,690	33,781,286	373,006	0	750,086,241
101,108,168	226,654,231	14,324,149	0	633,702,319
29,238,337	33,033,245	2	100,000	132,011,276
0	210,000	40,794	91,059	181,674,012
<u>21,127,685</u>	<u>62,626,240</u>	<u>290,315</u>	<u>700,000</u>	<u>94,120,124</u>
176,444,880	356,305,002	15,028,266	891,059	1,791,593,972
4,190,385	1,290,969	993	0	62,874,156
0	0	0	0	8,155,978
0	0	0	0	4,368,287
1,000	0	0	0	411,266
2,459,412	0	0	0	63,336,229
970,000	0	0	0	81,641,280
450	6,450	0	0	6,900
4,819,514	14,235,384	0	0	19,054,898
5,707,000	26,943,556	0	0	32,650,556
1,450	0	0	0	143,825
1,366,553	2,850,269	525,000	0	61,737,475
18,018,050	15,031,404	0	0	63,167,841
0	5,169,617	0	0	5,169,617
<u>37,533,814</u>	<u>65,527,649</u>	<u>525,993</u>	<u>0</u>	<u>402,718,308</u>
213,978,694	421,832,651	15,554,259	891,059	2,194,312,280
0	0	0	0	55,000
0	0	0	0	100,000
0	0	0	0	441,120
0	0	0	0	985,014
0	0	0	0	(5,335,827)
0	0	0	0	5,201,996
0	0	0	0	3,500,000
0	0	0	0	2,983,675
0	0	0	0	25,000
0	0	0	0	200,000
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,155,978</u>

**BUDGETED REVENUES BY DEPARTMENT
ALL FUNDS
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

	Fiscal Year		Dollar Change	Percent Change
	2015-2016	2016-2017		
Department:				
Advisory Boards and Commission	\$ 110,500	\$ 238,500	\$ 128,000	115.8%
City Council	6,600,565	7,695,369	1,094,804	16.6%
Clerk of the Court	3,468,308	3,819,563	351,255	10.1%
Courts	5,451,271	5,600,852	149,581	2.7%
Downtown Investment Authority	35,000	4,114,407 (a)	4,079,407	11655.4%
Employee Services	96,479,761	94,311,203	(2,168,558)	(2.2%)
Finance and Administration	81,890,847	175,382,632 (a)	93,491,785	114.2%
Fire and Rescue	31,157,067	31,520,643	363,576	1.2%
Housing	1,258,515	294,702	(963,813)	(76.6%)
Human Rights Commission	78,750	75,400	(3,350)	(4.3%)
Intra-Governmental Services	82,571,903	0 (a)	(82,571,903)	(100.0%)
Jacksonville Children's Commission	331,840	331,840	0	0.0%
Mayor's Office	1,000	98,500	97,500	9750.0%
Medical Examiner	1,334,295	1,546,225	211,930	15.9%
Military Affairs and Veterans	800	500	(300)	(37.5%)
Neighborhoods	5,345,874	4,221,750 (a)	(1,124,124)	(21.0%)
Office of Economic Development	6,847,449	4,401,607 (a)	(2,445,842)	(35.7%)
Office of Ethics, Compliance & Oversight	0	20,000	20,000	0.0%
Office of General Counsel	8,717,484	9,256,664	539,180	6.2%
Office of Inspector General	0	115,000	115,000	0.0%
Office of Sheriff	12,857,958	12,638,907	(219,051)	(1.7%)
Office of Sports and Entertainment	25,973,565	36,087,133	10,113,568	38.9%
Parks, Recreation and Community Services	3,960,327	4,683,159	722,832	18.3%
Planning and Development	16,365,404	13,163,264	(3,202,140)	(19.6%)
Public Libraries	1,380,600	775,770	(604,830)	(43.8%)
Public Works	150,748,513	155,998,322	5,249,809	3.5%
Supervisor of Elections	15,000	25,000	10,000	66.7%
Tax Collector	10,153,256	10,579,169	425,913	4.2%
Total Departmental Revenues	\$ 553,135,852	\$ 576,996,081	\$ 23,860,229	4.3%
Non-Departmental:				
Ad Valorem Taxes	\$ 559,323,331	\$ 587,336,942	\$ 28,013,611	5.0%
Banking Fund Loan Proceeds	35,950,645	59,684,325	23,733,680	66.0%
Bond Proceeds	36,249,581	59,684,325	23,434,744	64.6%
Fund Balance/Retained Earnings	68,580,834	72,123,570	3,542,736	5.2%
Jacksonville City-Wide Activities	574,133,525	558,594,955	(15,538,570)	(2.7%)
Pension Contributions	14,971,505	13,670,655	(1,300,850)	(8.7%)
Transfers In (including debt)	286,409,197	266,221,427	(20,187,770)	(7.0%)
Non-Departmental Revenues	\$ 1,575,618,618	\$ 1,617,316,199	\$ 41,697,581	2.6%
Total Revenues	\$ 2,128,754,470	\$ 2,194,312,280	\$ 65,557,810	3.1%

(a) Organizational restructure during fiscal year 2015 - 2016.

**BUDGETED EXPENDITURES BY DEPARTMENT
ALL FUNDS
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017**

	Fiscal Year		Dollar Change	Percent Change
	2015-2016	2016-2017		
Department:				
Advisory Boards and Commission	\$ 459,654	\$ 423,679	\$ (35,975)	(7.8%)
City Council	16,127,054	17,030,344	903,290	5.6%
Clerk of the Court	3,890,553	3,897,317	6,764	0.2%
Courts	6,514,720	6,708,097	193,377	3.0%
Downtown Investment Authority	3,598,382	9,117,047 (a)	5,518,665	153.4%
Employee Services	98,941,352	102,259,850	3,318,498	3.4%
Finance and Administration	67,029,323	165,378,817 (a)	98,349,494	146.7%
Fire and Rescue	210,344,706	223,524,354	13,179,648	6.3%
Health Department	216,314	470,045	253,731	117.3%
Human Rights Commission	596,857	597,156	299	0.1%
Intra-Governmental Services	97,242,689	(a)	(97,242,689)	(100.0%)
Jacksonville Children's Commission	24,225,329	25,894,170	1,668,841	6.9%
Mayor's Office	4,475,872	4,228,424	(247,448)	(5.5%)
Medical Examiner	3,920,006	4,037,394	117,388	3.0%
Military Affairs and Veterans	1,095,035	1,177,519	82,484	7.5%
Neighborhoods	20,729,843	22,534,287 (a)	1,804,444	8.7%
Office of Economic Development	13,345,309	7,581,981 (a)	(5,763,328)	(43.2%)
Office of Ethics, Compliance & Oversight	228,828	312,203	83,375	36.4%
Office of General Counsel	9,359,639	10,116,688	757,049	8.1%
Office of Inspector General	811,371	931,822	120,451	14.8%
Office of Sheriff	406,249,362	427,288,071	21,038,709	5.2%
Office of Sports and Entertainment	41,376,563	43,907,132	2,530,569	6.1%
Parks, Recreation and Community Services	52,110,505	51,763,810	(346,695)	(0.7%)
Planning and Development	17,161,446	17,426,412	264,966	1.5%
Property Appraiser	10,207,360	10,437,479	230,119	2.3%
Public Defender	2,211,624	2,325,875	114,251	5.2%
Public Libraries	33,319,411	32,421,055	(898,356)	(2.7%)
Public Works	248,159,968	246,143,318	(2,016,650)	(0.8%)
State Attorney	1,985,283	2,089,156	103,873	5.2%
Supervisor of Elections	6,907,890	5,553,696	(1,354,194)	(19.6%)
Tax Collector	16,599,027	16,700,808	101,781	0.6%
Total Departmental Expenditures	\$ 1,419,441,275	\$ 1,462,278,006	\$ 42,836,731	367.1%
Non-Departmental:				
Banking Fund Loans	\$ 35,949,663	\$ 60,384,325	\$ 24,434,662	68.0%
Contingency/Cash Carryover	65,547,563	71,030,134	5,482,571	8.4%
Jacksonville City-Wide Activities	43,510,783	50,129,630	6,618,847	15.2%
Proprietary Funds Debt Service	25,402,234	19,734,213	(5,668,021)	(22.3%)
Subsidies/Contrib. to Other Governments	151,398,832	148,485,335	(2,913,497)	(1.9%)
Transfers Out	142,856,956	129,273,603	(13,583,353)	(9.5%)
Transfers to Debt Service Funds	244,647,164	252,997,034	8,349,870	3.4%
Non-Departmental Expenditures	\$ 709,313,195	\$ 732,034,274	\$ 22,721,079	3.2%
Total Expenditures	\$ 2,128,754,470	\$ 2,194,312,280	\$ 65,557,810	3.1%

(a) Organizational restructure during fiscal year 2015 - 2016.

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards and Commissions	\$ 313,910	\$ 109,768
City Council	7,087,354	2,697,888
Clerk of the Court	1,438,726	2,094,873
Courts	245,528	3,930,082
Downtown Investment Authority	572,163	656,451
Employee Services	3,375,605	3,591,738
Finance and Administration	8,067,506	3,324,312
Fire and Rescue	190,480,530	30,257,604
Human Rights Commission	468,062	129,093
Jacksonville Children's Commission	467,100	
Jacksonville Citywide Activities	5,401,447	62,340,724
Mayor's Office	3,281,249	947,174
Medical Examiner	2,745,328	1,292,065
Military Affairs and Veterans	994,372	178,432
Neighborhoods	12,532,562	6,692,113
Office of Economic Development	1,337,788	411,178
Office of Ethics, Compliance & Oversight	272,903	39,299
Office of General Counsel	182,162	127,621
Office of Inspector General	796,261	135,560
Office of Sports and Entertainment	1,818,984	2,400,338
Office of the Sheriff	354,859,420	65,996,487
Parks, Recreation and Community Services	16,720,768	22,003,071
Planning and Development	3,296,634	1,374,062
Property Appraiser	8,605,553	1,831,925
Public Defender		1,894,295
Public Health		470,045
Public Libraries	18,462,922	7,058,000
Public Works	13,193,553	29,286,511
State Attorney		1,690,261
Supervisor of Elections	3,298,313	2,506,105
Tax Collector	12,967,630	3,733,176
Total General Funds	\$ 673,284,333	\$ 259,200,251

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 1	\$ -	\$ -	\$ 423,679
2			9,785,244
1		363,717	3,897,317
20,001			4,195,611
2		(38,372)	1,190,244
3			6,967,346
4	414,511		11,806,333
2			220,738,136
1			597,156
	1,536,947		2,004,047
800,000	35,135,985	4,548,859	108,227,015
1			4,228,424
1			4,037,394
1	4,714		1,177,519
6	399,023		19,623,704
2	98,940	(172,056)	1,675,852
1			312,203
1			309,784
1			931,822
1	84,875		4,304,198
2,255,018			423,110,925
2	3,654,504		42,378,345
1		(37,143)	4,633,554
1			10,437,479
1			1,894,296
	555,535		1,025,580
3,465,219		2,957,392	31,943,533
1		(148,701)	42,331,364
			1,690,261
1			5,804,419
2			16,700,808
\$ 6,540,278	\$ 41,885,034	\$ 7,473,696	\$ 988,383,592

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	\$ 97,929	\$ 7,144,310
Courts	854,932	1,527,107
Downtown Investment Authority		3,986,930
Finance and Administration		247,891
Fire and Rescue	687,965	47,454
Jacksonville Children's Commission	3,038,902	870,732
Jacksonville Citywide Activities	(126,083)	5,525,409
Neighborhoods	1,554,038	813,093
Office of Economic Development	95,895	1,795,095
Office of the Sheriff	292,906	3,863,095
Parks, Recreation and Community Services	1,772,529	2,212,129
Planning and Development	9,206,170	2,807,870
Public Defender		431,579
Public Libraries	201,743	56,379
Public Works		764,452
State Attorney		321,995
	<hr/>	<hr/>
Total Special Revenue Funds	\$ 17,676,926	\$ 32,415,520
Capital Project Funds:		
Fire and Rescue	\$ -	\$ -
Office of Economic Development		
Office of the Sheriff		
Parks, Recreation and Community Services		
Public Libraries		
Public Works		
	<hr/>	<hr/>
Total Capital Project Funds	\$ -	\$ -
Enterprise Funds:		
Downtown Investment Authority	\$ 1,963,615	\$ 1,516,570
Finance and Administration	377,002	72,566
Jacksonville Citywide Activities	(247,179)	3,374,083
Neighborhoods	96,969	27,446
Office of Economic Development		402,553
Office of Sports and Entertainment	6,793,074	26,500,072
Parks, Recreation and Community Services	46,906	11,179
Public Works	15,940,303	69,203,699
	<hr/>	<hr/>
Total Enterprise Funds	\$ 24,970,690	\$ 101,108,168

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ -	\$ -	\$ 2,861	\$ 7,245,100
115,097		15,350	2,512,486
	250,000		4,236,930
	300,000		547,891
1		154,661	890,081
2	19,939,693		23,849,329
	93,576,876	141,940	99,118,142
183,070		220,539	2,770,740
		221,527	2,112,517
265,001			4,421,002
6		366,494	4,351,158
2		778,816	12,792,858
			431,579
18,500			276,622
9,860,458	25,380,556		36,005,466
76,900			398,895
\$ 10,519,037	\$ 139,447,125	\$ 1,902,188	\$ 201,960,796
\$ 2,735,476	\$ -	\$ -	\$ 2,735,476
3,200,000			3,200,000
(202,438)			(202,438)
4,972,999			4,972,999
200,900			200,900
41,673,440			41,673,440
\$ 52,580,377	\$ -	\$ -	\$ 52,580,377
\$ 2	\$ -	\$ 209,686	\$ 3,689,873
1		32,305	481,874
		19,734,213	22,861,117
1		15,427	139,843
			402,553
6,309,788			39,602,934
		3,223	61,308
22,928,545		1,132,831	109,205,378
\$ 29,238,337	\$ -	\$ 21,127,685	\$ 176,444,880

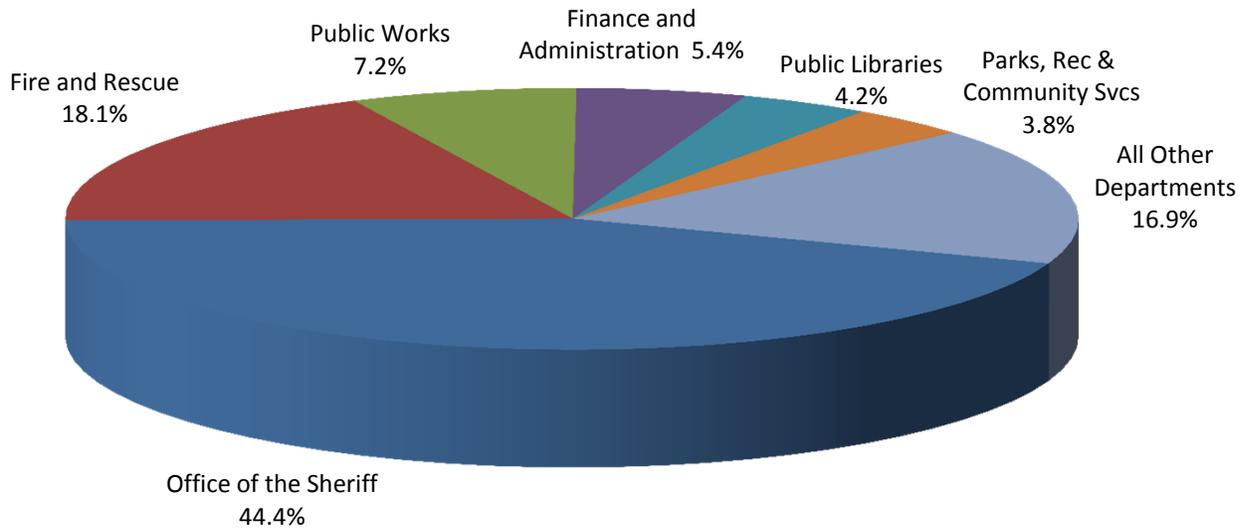
SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Employee Services	\$ 703,924	\$ 93,507,503
Finance and Administration	22,345,074	88,148,025
Jacksonville Citywide Activities	(1,189,449)	4,644,099
Office of General Counsel	7,890,446	1,733,822
Public Works	4,031,291	38,620,782
	\$ 33,781,286	\$ 226,654,231
General Trust And Agency Funds:		
Employee Services	\$ -	\$ 1,015,816
Finance and Administration	373,006	13,308,333
Jacksonville Children's Commission		
	\$ 373,006	\$ 14,324,149
Component Units:		
Office of Economic Development	\$ -	\$ -
	\$ -	\$ -
	\$ 750,086,241	\$ 633,702,319
Appropriations Grand Total	\$ 750,086,241	\$ 633,702,319

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 1 33,013,241	\$ - 210,000	\$ 65,259 61,426,195	\$ 94,276,687 205,142,535
1 20,002		182,635 952,151	3,454,650 9,806,904 43,624,226
\$ 33,033,245	\$ 210,000	\$ 62,626,240	\$ 356,305,002
\$ 1 1	\$ - 40,794	\$ - 290,315	\$ 1,015,817 13,971,655 40,794
\$ 2	\$ 40,794	\$ 290,315	\$ 15,028,266
\$ 100,000	\$ 91,059	\$ 700,000	\$ 891,059
\$ 100,000	\$ 91,059	\$ 700,000	\$ 891,059
\$ 132,011,276	\$ 181,674,012	\$ 94,120,124	\$ 1,791,593,972

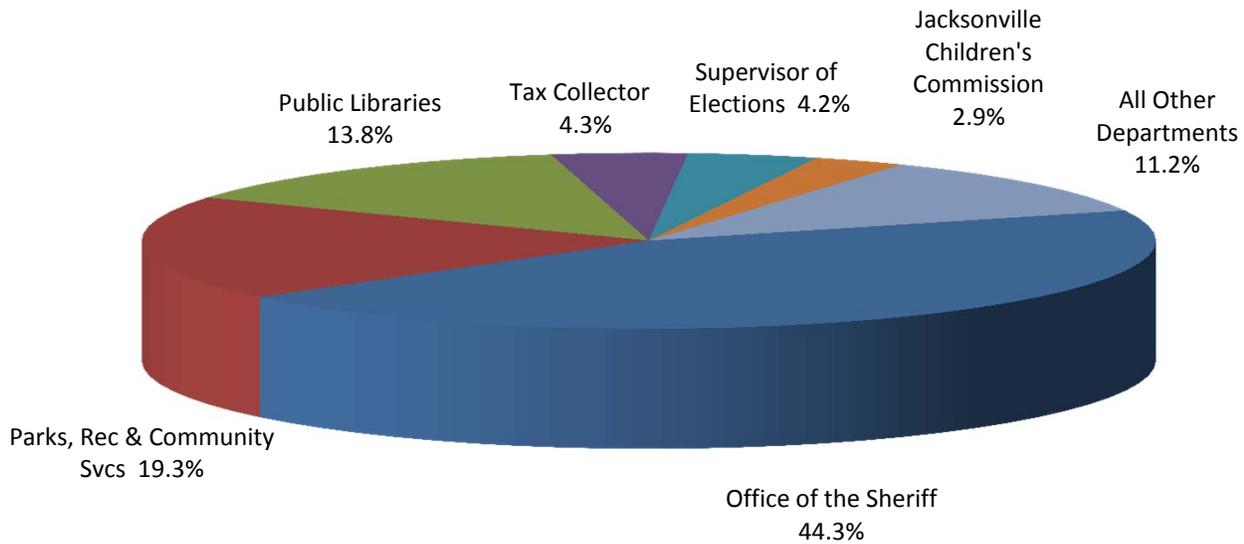
PERSONNEL DISTRIBUTION BY DEPARTMENT



DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Percent of Total	Percent Change
Office of the Sheriff	3,039	3,102	3,182	44.4%	2.6%
Fire and Rescue	1,304	1,304	1,303	18.1%	(0.1%)
Public Works	520	520	520	7.2%	0.0%
Finance and Administration	93	94	391 (a)	5.4%	316.0%
Public Libraries	285	296	300	4.2%	1.4%
Parks, Rec & Community Svcs	280	279	277	3.8%	(0.7%)
OTHER					
Neighborhoods	206	206	233 (a)	3.2%	13.1%
Tax Collector	226	226	226	3.1%	0.0%
Planning and Development	153	168	169	2.3%	0.6%
Property Appraiser	120	120	118	1.6%	(1.7%)
City Council	79	79	82	1.1%	3.8%
Office of General Counsel	62	63	66	0.9%	4.8%
Employee Services	50	50	50	0.7%	0.0%
Downtown Investment Authority	5	5	41 (a)	0.6%	720.0%
Jacksonville Children's Commission	38	38	38	0.5%	0.0%
Clerk of the Court	32	32	32	0.4%	0.0%
Supervisor of Elections	33	33	31	0.4%	(6.1%)
Mayor's Office	35	32	28	0.4%	(12.5%)
Medical Examiner	28	27	26	0.4%	(3.7%)
Office of Sports & Entertainment	18	18	19	0.3%	5.6%
Courts	16	17	17	0.2%	0.0%
Military Affairs and Veterans	14	14	14	0.2%	0.0%
Office of Economic Development	56	56	13 (a)	0.2%	(76.8%)
Inspector General	0	7	8	0.1%	14.3%
Human Rights Commission	6	6	6	0.1%	0.0%
Advisory Boards and Commissions	4	4	4	0.1%	0.0%
Office of Ethics, Compliance & Oversight	1	1	1	0.1%	0.0%
Intra-Governmental Services	314	313	0 (a)	0.0%	(100.0%)
TOTAL	7,017	7,110	7,195	100.0%	1.2%

(a) Organizational restructure during fiscal year 2015 - 2016 moved positions between Departments

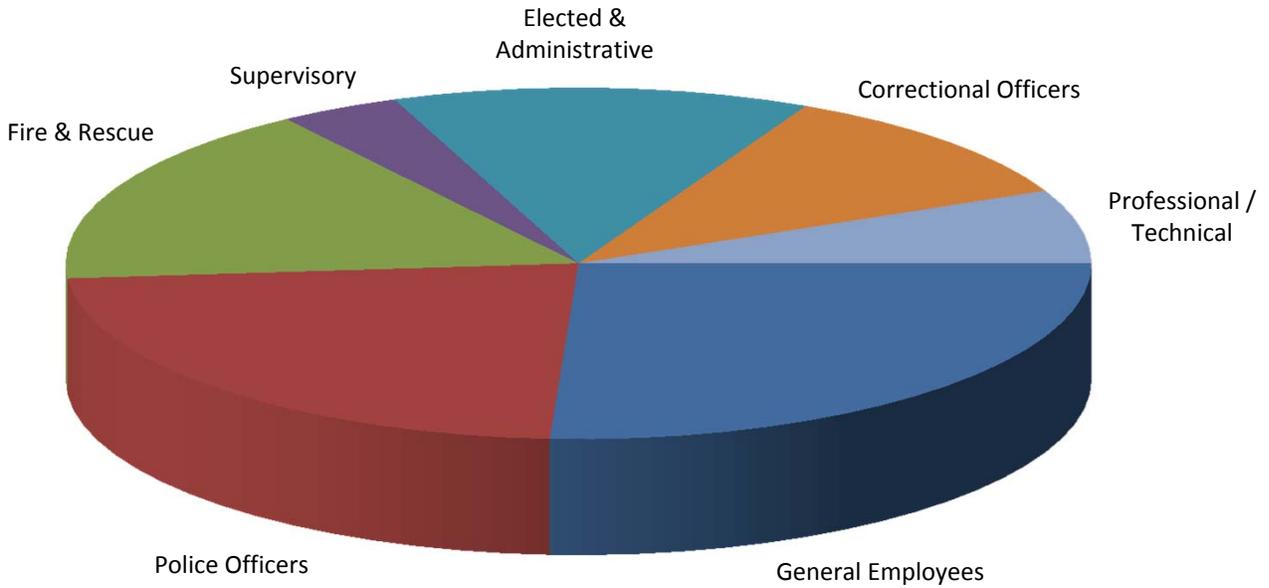
PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Percent of Total	Percent Change
Office of the Sheriff	619,864	604,042	652,204	44.3%	8.0%
Parks, Rec & Community Svcs	267,578	282,657	282,657	19.3%	0.0%
Public Libraries	197,979	199,227	201,827	13.8%	1.3%
Tax Collector	54,080	54,080	63,622	4.3%	17.6%
Supervisor of Elections	181,220	121,130	61,040	4.2%	(49.6%)
Jacksonville Children's Commission	30,400	30,400	43,200	2.9%	42.1%
OTHER					
Finance and Administration	7,920	9,024	36,582 (a)	2.5%	305.4%
Fire and Rescue	34,964	36,464	36,464	2.5%	0.0%
Neighborhoods	10,815	10,815	22,135 (a)	1.5%	104.7%
Planning and Development	7,857	7,857	7,857	0.5%	0.0%
Vacancy Pool	6,240	6,240	6,240	0.4%	0.0%
Employee Services	6,084	6,084	6,084	0.4%	0.0%
Office of Sports & Entertainment	5,460	5,460	5,460	0.4%	0.0%
Clerk of the Court	5,200	5,200	5,200	0.4%	0.0%
City Council	5,211	5,080	5,080	0.3%	0.0%
Public Works	5,046	5,046	5,046	0.3%	0.0%
Downtown Investment Authority	0	0	4,780 (a)	0.3%	
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%
Mayor's Office	1,300	2,340	3,840	0.3%	64.1%
Office of General Counsel	2,600	2,600	2,600	0.2%	0.0%
Medical Examiner	0	2,500	2,500	0.2%	0.0%
Office of Ethics, Compliance & Oversight	2,080	1,200	2,500	0.2%	108.3%
Courts	2,290	2,290	2,290	0.2%	0.0%
Inspector General	0	250	1,550	0.1%	520.0%
Office of Economic Development	9,696	9,696	1,300 (a)	0.1%	(86.6%)
Advisory Boards and Commissions	0	1,248	1,248	0.1%	0.0%
Intra-Governmental Services	25,382	29,542	0 (a)	0.0%	(100.0%)
TOTAL	1,493,426	1,444,632	1,467,466	100.0%	1.6%

(a) Organizational restructure during fiscal year 2015 - 2016 moved part-time hours between Departments

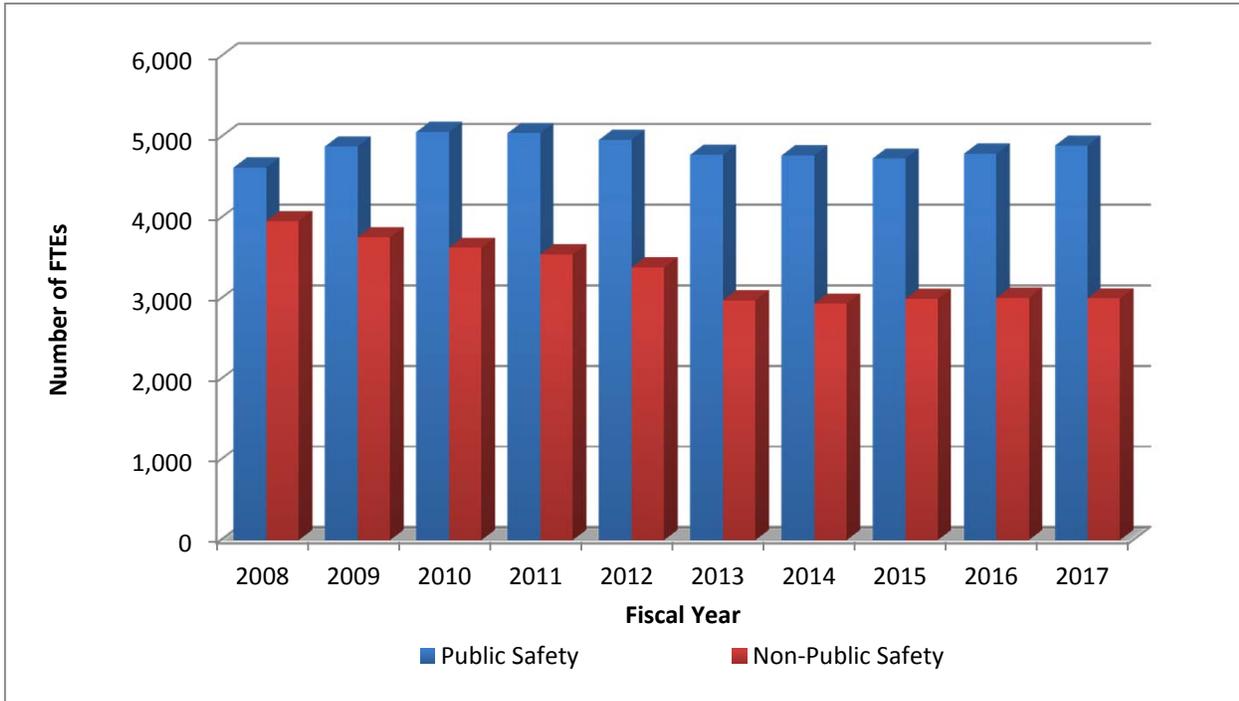
PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Percent Of Total	Change
General Employees	1,809	1,827	1,863	25.9%	36
Police Officers	1,572	1,599	1,636	22.7%	37
Fire and Rescue	1,204	1,202	1,202	16.7%	0
Elected & Administrative	905	928	948	13.2%	20
Correctional Officers	780	791	784	10.9%	(7)
Professional/Technical	473	486	488	6.8%	2
Supervisory	274	277	274	3.8%	(3)
Vacancy Pool	0	0	0	0.0%	0
Total	7,017	7,110	7,195	100%	85

**PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING
ALL FUNDS
(Full-Time Equivalentents)**



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735
FY 16	4,795	3,010	7,805
FY 17	4,896	3,005	7,901

INTERFUND CONTRIBUTIONS

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
General Fund - GSD	5,715,783	80,346,336	(74,630,553)
Emergency Reserve	2,000,000	0	2,000,000
Jacksonville Journey	4,232,992	55,000	4,177,992
Property Appraiser	9,801,582	0	9,801,582
Special Events	6,218,353	0	6,218,353
Tax Collector	5,709,241	0	5,709,241
Total	33,677,951	80,401,336	(46,723,385)
SPECIAL REVENUE FUNDS			
Air Pollution - EPA	424,272	0	424,272
Beach Erosion - Local	200,000	0	200,000
Cecil Field / Cecil Commerce Center	1,222,856	2,650,000	(1,427,144)
City Wellness and Fitness Fund	0	216,810	(216,810)
Community Development Block Grant	75,000	120,000	(45,000)
Court Cost Courthouse Trust Fund	252,116	0	252,116
Court Costs \$65 Fee FS:939.185	488,154	0	488,154
Judicial Support	0	100,000	(100,000)
Downtown CRA - Northeast USD1 C	3,287,712	834,218	2,453,494
Downtown CRA - Northwest USD1 B	0	2,156,219	(2,156,219)
Downtown CRA - Southside USD1 A	0	410,796	(410,796)
Alcohol & Other Drug Abuse	0	38,154	(38,154)
Duval County Law Library	0	50,000	(50,000)
Huguenot Park	198,380	0	198,380
Jacksonville Children's Commission	23,189,689	40,794	23,148,895
JIA Area Redevelopment TID	0	3,200,000	(3,200,000)
Juvenile Drug Court	0	300,000	(300,000)
Teen Court Programs Trust	55,000	0	55,000
Total	29,393,179	10,116,991	19,276,188
CAPITAL PROJECT FUNDS			
Authorized Capital Projects (Post FY15)	7,202,372	0	7,202,372
General Capital Projects	964,000	964,000	0
JIA TID/CRA Capital Projects	3,200,000	0	3,200,000
Southside USD1 A Capital Projects	50,224	0	50,224
Total	11,416,596	964,000	10,452,596
ENTERPRISE FUNDS			
City Venues (includes operating and capital funds)	20,368,397	9,723,744	10,644,653
Equestrian Center	402,553	0	402,553
Solide Waste Capital Projects	0	402,553	(402,553)
Stormwater Services	10,820,076	9,258,306	1,561,770
Total	31,591,026	19,384,603	12,206,423
INTERNAL SERVICES FUNDS			
Fleet Management - Direct Replacement	18,531,404	15,215,317	3,316,087
Public Building Allocations	0	2,666,356	(2,666,356)
Radio Communication	883,193	0	883,193
Total	19,414,597	17,881,673	1,532,924
TRUST AND AGENCY FUNDS			
City Wellness and Fitness Trust	216,810	0	216,810
General Trust and Agency	0	525,000	(525,000)
JCC Youth Travel Trust	40,794	0	40,794
Total	257,604	525,000	(267,396)
TOTAL BUDGETED FUNDS	125,750,953	129,273,603	(3,522,650)

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 17 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants that Require a City Match
- Miscellaneous Provisional Grants

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for miscellaneous provisional grants, which are those grants that are not recurring or multi-year and will require City Council approval if received. It should be noted that the figures shown on these schedules are estimates.

FY17 Multi-year Awards or Recurring Grants Requiring No City Match

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Positions	Part Time Hours
Constitutional Officers - Court Administration	Department of Health and Human Services - Substance Abuse and Mental Health Services Administration	Adult Drug Court and Mental Health Court Enhancement	A joint solicitation with the Department of Justice, Bureau of Justice Assistance. Grant proposal to enhance Adult Drug Court with 4 additional evidence-based treatment modalities to provide intensive case management and to increase drug and alcohol testing among the population. This grant will provide services to participants in the Adult Drug Court program for 3 years and must be renewed each project year.	\$323,480	0	0
Finance and Administration/ Office of the Director - Grants Compliance	US Department of Justice, Bureau of Justice Assistance	Justice Assistance Grant	This grant provides funding for programs designed and intended to reduce crime and improve public safety in Duval county. These programs serve violent and non-violent criminals, provide for crime prevention as well as provide opportunities to adult and juvenile offenders and ex-offenders.	\$419,845	3	5,200
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	SAFER Grant	The Jacksonville Fire Rescue Department was awarded a two year FY2015 Staffing for Adequate Fire and Emergency Response (SAFER) grant (EMW-2015-FH-00233) under the Hiring of Firefighters Category to hire twenty-seven positions.	\$5,274,990	27	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) Emergency Management	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMDs) and other hazards.	\$45,000	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) USAR/HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks USAR/HazMat incidents.	\$347,057	0	0
Fire & Rescue - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide. These funds benefit preparation for catastrophic events throughout Duval County. Grant matched with FREP011 general fund, no set aside match required.	\$118,000	3	0
Fire & Rescue - Emergency Preparedness	United States Department of Health & Human Services	EMS County Award	Funds allocated from the Department of Health to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$150,000	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events. Grant matched with FREP011 general fund, no set aside match required.	\$201,604	0	1,500
Jacksonville Public Library	State of Florida/Department of State	State Aid to Libraries	Operational enhancements to all state libraries to include funds for additional material and non-capital improvements.	\$1,024,351	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	JAG - Public Safety Analyst Project	The JSO is requesting the continuation of two crime analyst positions with FY 16.JAG-C funds. Maintaining these positions will allow JSO to continue information sharing on cross-jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$106,607	2	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred correctional officer salary costs for incarcerating a specific population of individuals.	\$42,487	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Criminal Justice Training	Continuation of funding exclusively for advanced and specialized training for law enforcement and correctional officers and for administrative costs as approved by the FDLE Criminal Justice Standards and Training Commission (CJSTC), in accordance with Chapter 943.25 Florida Statutes.	\$200,000	0	0
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	To fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots. Educate and enforce safe pedestrian, bicyclist and driver behaviors in priority counties in Florida. Overall, the goal is to reduce traffic crashes resulting in pedestrian and bicyclist fatalities and serious injuries through the use of selected traffic education and enforcement operations.	\$75,176	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Continuation of one full-time victim advocate position, supplies, and equipment to provide services to victims following an act of crime.	\$59,617	1	0

FY17 Multi-year Awards or Recurring Grants Requiring No City Match (Continued)

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Positions	Part Time Hours
Medical Examiner	Florida Department of Law Enforcement	Coverdell Forensic Grant	Forensic Science Improvement Grant Program	\$2,780	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	COPS Matching Grant	Provides match funding towards the federal COPS Hiring Project, which will help offset the City's cost for fifteen police officers.	\$250,000	0	0
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Reinvestment Grant Program	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions.	\$100,000	0	0
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Infrastructure Grant	NAS Jacksonville Military Services for OLF Whitehouse-Encroachment Protection. Funding is utilized along with DOD funding to purchase development easement rights for properties around OLF Whitehouse. The development rights easements are acquired from willing sellers and secure OLF Whitehouse from encroachment.	\$200,000	0	0
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Infrastructure Grant	NA Mayport Gate 5 Roadway Improvement	\$175,000	0	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Florida Defense Support Task Force	Maritime Research and Development Center Advocacy. This grant will allow for advocacy to attract federal funding to construct a Navy R and D center near NS Mayport that will further benefit the base. This grant will further secure NS Mayport by adding a Federal R and D center linked to the undersea training range. The R and D center will partner with local colleges and universities to provide the research.	\$200,000	0	0
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Grant provides funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military. Additionally, the grant funds local Veteran serving agencies through community services mini-grants.	\$200,000	3	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Stand Down	A two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance. Additionally there is a career fair that is designed to meet the needs of homeless and at-risk Veterans.	\$10,000	0	0
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Air Pollution Tag Fee	Compliance with National Ambient Air Quality Standards is critical to the protection of the community's health and welfare. This grant supports this effort via permit compliance; inspection of air pollution sources; citizen complaint response, etc. This revenue is also used for addressing odor pollution and controlling emissions from mobile and stationary sources.	\$616,000	7	0
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Asbestos Program	EQD receives 80% of all fees collected in Duval County by the State of Florida for asbestos-related activities. This funding can only be utilized for asbestos-related activities within Duval County.	\$8,362	0	0
Neighborhoods - Environmental Quality	Dept of Homeland Security	Monitoring Demonstration Study (Air)	There are two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$286,463	2	0
Neighborhoods - Environmental Quality	U.S. Environmental Protection Agency	Particulate Matter 103 Grant	The U.S. EPA provides this grant to EQD to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,621	1	0

FY17 Multi-year Awards or Recurring Grants Requiring No City Match (Continued)

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Positions	Part Time Hours
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Cleanup	The Florida Department of Environmental Protection (FDEP) provides funding to the City of Jacksonville to manage the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,615,904	22	5,200
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Inspection	The FDEP provides funding to EQD to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills. The State established this program to ensure that facilities take measures to avoid leaks now and into the future.	\$363,492	8	0
Neighborhoods - Mosquito Control	Florida Department of Agriculture & Consumer Services	Mosquito Control State 1	Local Mosquito program to provide public health pest control. Award is subject to change due to State budget.	\$47,310	0	0
Neighborhoods - Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Litter Free Trash Off. Provides funding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	0	0
Neighborhoods - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups: Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	0	0
Parks, Rec and Community Services - Senior Services	State Department of Elder Affairs	Senior Companion Program	This grant allows for continued services and expand center-based group respite and educational/events to 14+ elders with first-stage memory loss along with their caregivers and stipends to 14 low-income volunteers. Stipends are paid by the State.	\$2,000	0	0
Parks, Rec and Community Services	State Department of Elder Affairs/ElderSource	EHEAP	Emergency Home Energy Assistance For The Elderly Program (EHEAP) is designed to provide crisis assistance to eligible low-income households with at least one individual aged 60 or older experiencing a heating or cooling emergency. The program allows for payments to utility companies, the purchase of blankets, portable heaters and fans, repairs of existing heating or cooling equipment, and the payment of reconnection fees.	\$135,081	0	1,300
Public Works - Engineering / Construction Management and Neighborhoods - Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System (NPDES) / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan (MS4 Permit). The City and FDOT are co-permittees of this national program. The National Pollutant Discharge Elimination system permit requires that FDOT perform stormwater discharge compliance and water quality assessments, TMDL (Total Maximum Daily Loads) monitoring for nutrient levels in the Lower St. Johns Basin (Duval County), illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways. Through the Interlocal Agreement, the City provides services to FDOT as required by the MS4 Permit. Grant is joint item between the Public Works and Neighborhoods Departments.	\$400,000	0	0
			Total Multi-Year / Recurring Grants Requiring No City Match:	\$13,106,227	79	13,200

FY17 Multi-year Awards or Recurring Grants that Require A City Match

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	US Department of Justice, Bureau of Justice Assistance	Adult Drug Court and Mental Health Court Enhancement	This project is a joint solicitation with the Substance Abuse and Mental Health Services Administration.	\$299,975	\$987	0	0
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Grant shall be used for the following federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$200,000	\$30,000	0	0
Fire & Rescue - Emergency Preparedness	Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funds from State of Florida to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$25,000	\$50,000	1	0
Jacksonville Sheriff's Office	Department of Justice	COPS Hiring Grant	Grant funding will assist in covering the costs for fifteen police officers.	\$625,000	\$507,312	15	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	Jacksonville Urban Homeless Reintegration Program. To provide case management, job training, transitional housing assistance and social supports to homeless Veterans. The grant has the goal of enrolling 120 homeless Veterans and finding employment for 79. The grant provides funding for job training through the Clara White Mission and life skills training and homeless shelter case management through Suizbacher Center.	\$216,400	\$30,000	4	0
Parks, Rec and Community Services - Social Services	Department of Justice / Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Information and Referrals for Crime Victims.	\$146,328	\$36,587	5	0
Parks, Rec and Community Services - Senior Services	State Department of Elder Affairs/ElderSource	RELIEF Project (Respite for Elders Living Everyday Families)	This grant allows for continued services and expand in-home and group respite services and educational/services to 154+ elders and stipends to 22 low-income volunteers with additional services through 40 faith-based organizations, expand evening in-home respite services to 25 caregiver/families and stipends and training to 25 low-income senior volunteers	\$105,000	\$17,500	1	0
Parks, Rec and Community Services - Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children.	\$356,695	\$81,046	3	1,300
Parks, Rec and Community Services - Senior Services	State Department of Elder Affairs /ElderSource	Jacksonville Senior Service Program (JSSP)	Provides activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 transportation buses for services, and other operating cost within the program.	\$1,088,524	\$2,971,303	56	5,200
Parks, Rec and Community Services	Corporation for National and Community Services	Retired and Senior Volunteer Program	RSVP Provides diverse volunteer opportunities for persons 55 years and older. The Program encourages and provides opportunities for at least 600 seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$69,049	\$195,000	3	1,300
Total Multi-Year / Recurring Grants Requiring A City Match:				\$3,131,971	\$3,919,735	88	7,800

FY17 Miscellaneous Provisional Grants

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	FTE Positions	Part Time
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency (FEIMA)	Assistance to Firefighters Grant Program (AFG)	Provide Fire Prevention and Safety Program for Fire Prevention Division.	500,000	50,000	0	0
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency (FEIMA)	Fire Prevention and Safety Grant Program (FP)	Funds to develop and implement a reporting program and hardware for Life and Fire Safety inspections.	500,000	25,000	0	0
Fire & Rescue - Emergency Preparedness	Florida Department of Health	EMS Matching Grant	Funds to purchase 12-lead AEDs for rescue/emergency medical services.	162,000	54,000	0	0
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency (FEIMA)	Assistance to Firefighters Grant Program (AFG)	Funds to provide equipment for the Rescue Division.	795,000	79,500	0	0
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency (FEIMA)	Port Security Grant Program (PSGP)	Funds to purchase and equip two hazardous materials marine firefighting boats, trailers and equipment.	750,000	250,000	0	0
Jacksonville Public Library	IMLS	LSTA	Opportunity Works @ JPL project - aimed at adult and adult digital literacy career development and soft skills.	100,000	33,500	3	1,200
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	Port security projects include: Upgrade to Remote Operated Vehicle, the Maritime Navigation and Surveillance Project, the Maritime Non-Ballistic Head Protection Project, and build-out of the Maritime Hazardous Device Trailer to enhance port security and response.	215,329	0	0	0
Planning and Development - Community Planning	FL Div of Historical Resources	Small Matching Grants	Digitization of historical documents	17,000	0	0	0
Parks, Rec and Community Services - Social Services	U.S. Department of Justice (DOJ)/ Office of Violence Against Woman (OVW)	Safe Havens Grant	Supervised Visitation Services for Victims of Sexual Assault, Child Abuse, Stalking and Domestic Violence	391,213	0	0	0
Parks, Rec and Community Services - Office of Director	FIND Grant - Phase 2 Construction	Northshore Kayak Launch	Build Accessible shoreline kayak launch	\$68,972	\$86,684	0	0
Parks, Rec and Community Services - Office of Director	FIND Grant - Phase 2 Construction	Charles Reese Fishing Pier	Build 100' long fishing pier and covert old ramp into kayak launch	\$138,735	\$174,362	0	0
Parks, Rec and Community Services - Office of Director	FIND Grant - Phase 2 Construction	Half Moon Island Park and Boat Ramp (Phase 2A)	Build boat ramp, entrance, parking and shoreline revegetment	\$924,199	\$1,161,533	0	0
Parks, Rec and Community Services - Office of Director	FIND Grant - Phase 2B Construction	Exchange Club Island Pavilions	Construct two pavilions and associated sidewalks	\$80,360	\$100,996	0	0
Total Miscellaneous Provisional Grants:				\$4,642,808	\$2,015,575	3	1,200

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources.

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The table below outlines the established debt limits and the debt service ratios for the 2014-2015 fiscal year-end (09/30/15), which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio, are the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Description	FYE 2015	Target	Maximum
Overall Net Debt as % of Full Market Value	3.0%	2.5%	3.5%
GSD Debt Service as % of GSD Revenues	8.2%	11.5%	13.0%
Debt Per Capita	\$2,900	\$2,600	\$3,150
Description	FYE 2015	Target	Minimum
Unassigned General Fund Balance as % of Revenues including Emergency Reserves	12.5%	14.0%	10.0%
Unassigned General Fund Balance as % of Revenues excluding Emergency Reserves	7.7%	10.0%	5.0%
Ten-Year Principal Pay-down - All City Debt	54.4%	50.0%	30.0%
Ten-Year Principal Pay-down - General Fund GSD Debt	59.9%	50.0%	30.0%

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City's operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$225.3 million over the five year period ending 2020. Consequently, the amount of debt is expected to decrease from \$2.36 billion in fiscal year 2016 to \$2.14 billion through fiscal year 2021.

City of Jacksonville, Florida Projected Change in Debt Outstanding General Government Non-Ad Valorem Debt (\$ in thousands)						
FYE:	2017	2018	2019	2020	2021	Total 2017-2021
Outstanding Debt, Beginning	\$2,361,601	\$2,356,339	\$2,310,023	\$2,254,109	\$2,202,224	\$2,361,601
Current Authorizations:						
Prior CIP - General Authorizations	53,750	26,875	16,125	10,750	-	107,500
Prior CIP - Enterprise Fund Authorizations	40,525	-	-	-	-	40,525
Proposed Authorizations:						
Capital Improvement Plan - General	32,700	48,350	61,575	65,120	71,063	278,808
Capital Improvement Plan - Enterprise Fund	5,750	7,125	5,850	3,925	1,700	24,350
Total Additions	132,725	82,350	83,550	79,795	72,763	451,183
Total Reductions:						
Refundings	66,875	-	-	-	-	66,875
Refunded	(68,410)	-	-	-	-	(68,410)
Retirements	(136,452)	(128,666)	(139,464)	(131,680)	(138,695)	(674,957)
Outstanding Debt, Ending	\$2,356,339	\$2,310,023	\$2,254,109	\$2,202,224	\$2,136,292	\$2,136,292

NOTE: As Capital Improvement needs vary from year to year, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2021 may be reduced, or possibly increased.

The impact of such projected issuances and retirements reflected above on the adopted debt ratios are summarized as follows.

City of Jacksonville, Florida Effect of New Debt Issuance on Debt Ratios							
	Adopted		Projected End of Fiscal Year				
	Target	Maximum	2017	2018	2019	2020	2021
Overall Net Debt as % of Full Market Value	2.5%	3.5%	2.6%	2.5%	2.3%	2.2%	2.0%
GSD Debt Services as % of GSD Revenues	11.5%	13.0%	9.8%	10.4%	10.5%	9.4%	9.3%
Ten-Year Principal Pay-down -- All City Debt	50.0%	30.0%	56.7%	60.3%	63.9%	68.4%	74.4%
Ten-Year Principal Pay-down -- GF/GSD Debt	50.0%	30.0%	60.1%	59.5%	59.3%	60.1%	59.1%
Debt per capita	\$2,600	\$3,150	\$2,684	\$2,614	\$2,517	\$2,446	\$2,346

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u> ⁽²⁾	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Moody's:											
Issuer Credit Rating ⁽¹⁾			Aa2		Aa1				Aa2 ⁽⁷⁾		
Covenant Bonds			Aa3		Aa2				Aa3 ⁽⁷⁾		
Revenue Bonds			Aa3/A1		Aa2/A1			Aa2/Aa3 ⁽⁵⁾			
BJP Infrastructure					A1						
BJP Transportation					Aa2		A1 ⁽⁴⁾				
Commercial Paper					P1 ⁽³⁾						⁽⁶⁾
Standard & Poors:											
Issuer Credit Rating ⁽¹⁾			AA								
Covenant Bonds			AA-								
Revenue Bonds		AA-/A			AA+/A		AA+/AA- ⁽⁵⁾				AA ⁽¹⁰⁾
BJP Infrastructure		AA-			A						A+ ⁽⁹⁾
BJP Transportation		AA-									
Commercial Paper		A-1+			⁽³⁾				A-1 ⁽⁶⁾		
Fitch:											
Issuer Credit Rating ⁽¹⁾			AA		AA+				AA ⁽⁸⁾		
Covenant Bonds			AA-		AA				AA- ⁽⁸⁾		
Revenue Bonds			AA/A+		AA+/AA-				AA/AA- ⁽⁸⁾		
BJP Infrastructure				AA-			A+ ⁽⁴⁾				
BJP Transportation							AA- ⁽⁴⁾				
Commercial Paper									FI ⁽⁶⁾		

(1) The agency previously discontinued its underlying rating for the City, but recently re-established an Issuer Credit Rating.

(2) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.

(3) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.

(4) On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.

(5) The A1 rating from Moody's and the A rating from S&P for the Guaranteed Entitlement bonds were removed for illustration purposes upon final redemption on December 13, 2013.

(6) On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with a new S&P and Fitch rating.

(7) On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.

(8) On October 27, 2014, Fitch issued a one notch downgrade to the City's ICR rating, Special Revenue program, Excise Tax, Revenue program, and Local Government Sales Tax Revenue program.

(9) On February 19, 2016, Standard & Poor's upgraded the BJP Infrastructure Sales Tax bonds one notch

(10) On March 3, 2016, Standard & Poor's upgraded the Excise Tax Revenue bonds one notch

DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund

	FY14 Actual	FY15 Actual	FY16 Budget	FY17 Budget
Principal	48,149,139	50,999,420	59,726,545	63,040,684
Interest	38,160,540	37,690,297	35,506,135	32,282,737
Percent of Total Revenue	7.89%	7.98%	8.27%	7.96%

Special Revenue Funds

	FY14 Actual	FY15 Actual	FY16 Budget	FY17 Budget
Principal	5,289,331	4,455,705	2,677,467	2,954,843
Interest	3,396,845	3,158,978	3,078,803	2,955,832
Percent of Total Revenue	4.17%	3.25%	2.57%	2.65%

Enterprise Funds

	FY14 Actual	FY15 Actual	FY16 Budget	FY17 Budget
Principal	12,937,937	13,621,065	13,218,185	10,386,406
Interest	7,820,548	7,371,868	7,469,395	8,259,603
Percent of Total Revenue	9.89%	8.82%	8.98%	8.71%

Internal Service Funds

	FY14 Actual	FY15 Actual	FY16 Budget	FY17 Budget
Principal	23,397,158	24,059,547	29,029,270	37,262,063
Interest	12,030,078	13,200,027	13,349,896	15,238,122
Percent of Total Revenue	10.72%	9.21%	11.03%	12.45%

GENERAL FUNDS

Summary of Subfunds

Graphs

011 General Fund – General Services District

Subfund Page

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

Employee Cap by Department

Pension Plan Data

Department Budgets

Advisory Boards and Commissions

City Council

Courts

Downtown Investment Authority

Employee Services

Finance and Administration

Fire and Rescue

Human Rights Commission

Mayor's Office

Medical Examiner

Military Affairs and Veterans

Neighborhoods

Office of Economic Development

Office of Ethics, Compliance and Oversight

Office of General Counsel

Office of Inspector General

Office of Sports and Entertainment

Office of the Sheriff

Parks, Recreation and Community Services

Planning and Development

Public Defender

Public Health

Public Libraries

Public Works

Regulatory Compliance

State Attorney

Supervisor of Elections

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

019 Jacksonville Journey

01A Special Events

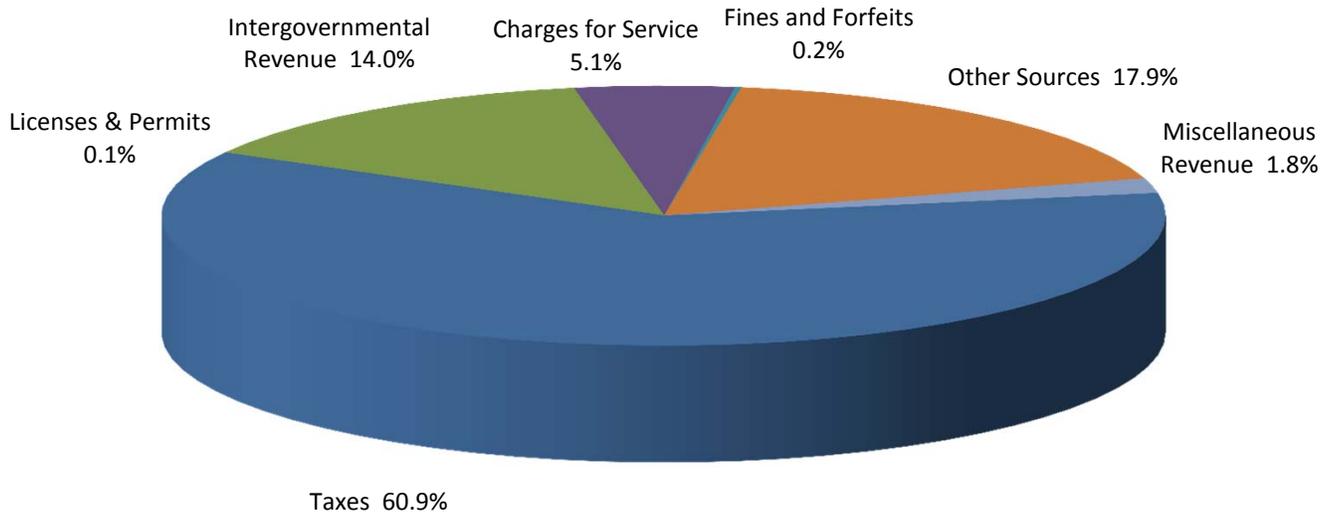


GENERAL FUND
Summary of Subfunds

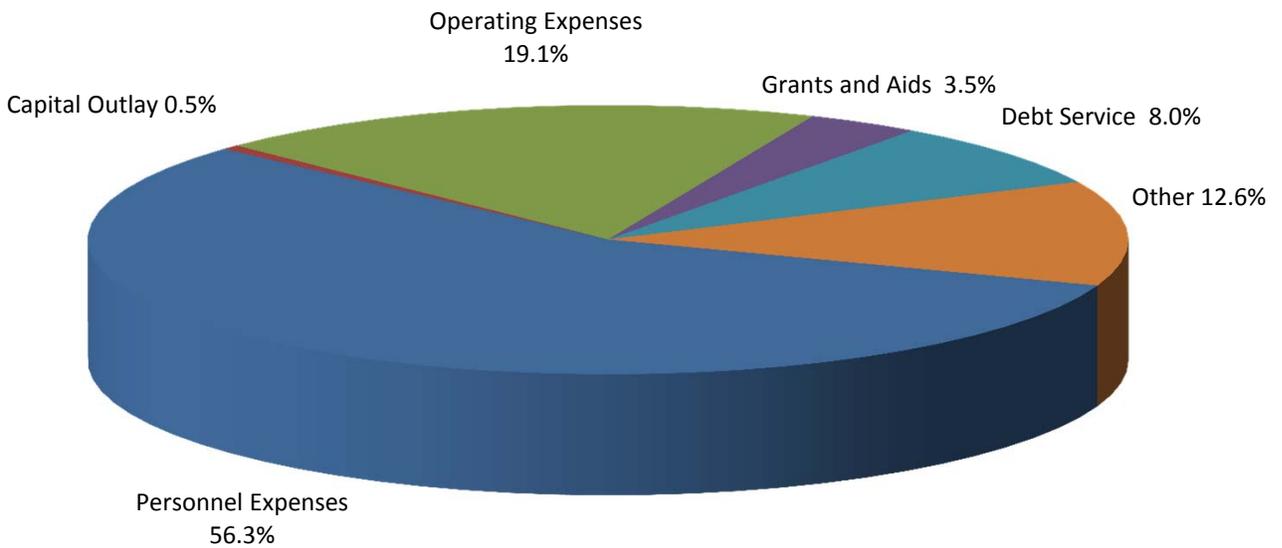
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 17 Budgeted
011	General Fund-GSD	648,812,797	217,110,156	5,709,904	95,870,643	38,228,285	95,746,124	1,101,477,909
012	Mosquito Control		51,665	1				51,666
015	Property Appraiser	8,454,217	1,831,925	1				10,286,143
016	Clerk of the Court	1,372,212	2,094,873	1			368,994	3,836,080
017	Tax Collector	12,577,060	3,733,176	2				16,310,238
018	Emergency Contingency						54,691,309	54,691,309
019	Jacksonville Journey	753,830	363,112	30,368		3,030,682	55,000	4,232,992
01A	Special Events	1,314,217	3,993,068	800,001		626,067		6,733,353
	Total General Fund	673,284,333	229,177,975	6,540,278	95,870,643	41,885,034	150,861,427	1,197,619,690

GENERAL FUND

REVENUE SOURCES



EXPENDITURES BY CATEGORY



GENERAL FUND - GSD
SUBFUND -- 011

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	512,359,342	535,272,855	560,583,862	4.7%	25,311,007
Taxes	173,399,153	168,715,193	168,116,888	(0.4%)	(598,305)
Intergovernmental Revenue	474,803	788,573	943,239	19.6%	154,666
State Shared Revenue	147,928,152	151,390,433	167,270,581	10.5%	15,880,148
Charges for Services	38,314,846	43,803,280	44,449,103	1.5%	645,823
Revenue From City Agencies - Allocations	2,078,842	2,354,704	2,238,293	(4.9%)	(116,411)
Fines and Forfeits	2,514,264	2,411,395	2,381,694	(1.2%)	(29,701)
Investment Pool / Interest Earnings	2,935,730	3,264,798	3,287,614	0.7%	22,816
Miscellaneous Revenue	17,267,569	17,273,464	17,521,855	1.4%	248,391
Transfers From Other Funds	7,037,009	11,669,310	5,715,783	(51.0%)	(5,953,527)
Transfers From Component Units	111,687,538	114,187,538	115,957,950	1.6%	1,770,412
Transfers from Fund Balance	8,788,364	7,405,038	13,011,047	75.7%	5,606,009
TOTAL REVENUE	1,024,785,613	1,058,536,581	1,101,477,909	4.1%	42,941,328
EXPENDITURES					
Salaries	339,690,715	351,298,556	356,447,721	1.5%	5,149,165
Salary & Benefit Lapse	0	(7,578,784)	(10,389,818)	37.1%	(2,811,034)
Pension Costs	194,262,308	200,592,570	226,944,463	13.1%	26,351,893
Employer Provided Benefits	74,036,885	75,747,315	75,810,431	0.1%	63,116
Internal Service Charges	82,983,391	91,023,193	95,787,017	5.2%	4,763,824
Insurance Costs and Premiums	10,927,354	7,279,609	8,465,528	16.3%	1,185,919
Professional and Contractual Services	35,329,986	35,443,300	36,108,994	1.9%	665,694
Other Operating Expenses	65,616,867	71,909,399	76,366,328	6.2%	4,456,929
Intra-Departmental Billing	286,204	362,672	382,289	5.4%	19,617
Library Materials	2,880,174	2,934,849	3,434,849	17.0%	500,000
Capital Outlay	2,038,024	230,582	2,275,055	886.7%	2,044,473
Debt Service	63,805,022	66,711,864	65,705,992	(1.5%)	(1,005,872)
Grants, Aids & Contributions	34,738,802	38,182,732	38,228,285	0.1%	45,553
Supervision Allocation	(196,687)	(433,339)	(396,272)	(8.6%)	37,067
Indirect Cost	2,946,802	2,957,392	2,957,392	0.0%	0
Contingencies	0	5,794,113	8,289,809	43.1%	2,495,696
Transfers to Other Funds	72,840,141	85,340,492	80,346,336	(5.9%)	(4,994,156)
Payment to Fiscal Agents	1,736,893	1,723,973	4,548,859	163.9%	2,824,886
Debt Management Fund Repayments	25,094,311	28,871,724	30,022,276	4.0%	1,150,552
Cash Carryover	4,350	0	0		0
Fiscal and Other Debt Fees	225,196	144,369	142,375	(1.4%)	(1,994)
TOTAL EXPENDITURES	1,009,246,736	1,058,536,581	1,101,477,909	4.1%	42,941,328

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	5,844	5,919	75
Part-Time Hours	1,262,159	1,255,371	(6,788)

GENERAL FUND - GENERAL SERVICE DISTRICT
SUBFUND -- 011
SCHEDULE OF REVENUES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	533,373,499	559,323,331	587,336,942
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(21,014,157)	(24,050,476)	(26,753,080)
NET AD VALOREM TAXES	512,359,342	535,272,855	560,583,862
SALES AND USE TAXES	1,057,601	1,050,537	1,083,630
UTILITY SERVICE TAXES	87,788,631	85,828,708	88,519,503
COMMUNICATIONS SERVICES TAX	36,217,040	35,285,231	31,726,133
LOCAL BUSINESS TAX	7,323,712	7,317,305	7,055,810
FRANCHISE FEES	41,012,170	39,233,412	39,731,812
FEDERAL GRANTS	278,757	557,261	449,649
FEDERAL PAYMENTS IN LIEU OF TAXES	19,338	25,119	25,119
STATE SHARED REVENUES	147,928,152	151,390,433	167,270,581
CONTRIBUTIONS FROM OTHER LOCAL UNITS	111,687,538	114,187,538	115,822,950
PUBLIC SAFETY	4,845		
OTHER CHARGES FOR SERVICES	8,823,413	10,285,059	9,985,059
VIOLATIONS OF LOCAL ORDINANCES	344	1,000	500
OTHER FINES AND/OR FORFEITS	1,236,379	1,189,328	1,189,328
INTEREST, INCL PROFITS ON INVESTMENTS	2,737,591	3,264,798	3,287,614
RENTS AND ROYALTIES	100,000	100,000	100,000
DISPOSITION OF FIXED ASSETS	118,379	89,000	71,000
OTHER MISCELLANEOUS REVENUE	6,388,315	5,943,150	5,676,015
CONTRIBUTIONS FROM OTHER FUNDS	7,037,009	11,669,310	5,715,783
NON OPERATING SOURCES	8,788,364	7,405,038	13,011,047
TOTAL NON-DEPARTMENTAL REVENUES	980,906,920	1,010,095,082	1,051,305,395
DEPARTMENTAL REVENUES			
ADVISORY BOARDS & COMMISSIONS	225,855	110,500	238,500
CITY COUNCIL	213,080	300,565	353,062
COURTS	80		
DOWNTOWN INVESTMENT AUTHORITY	33,000	35,000	39,820
EMPLOYEE SERVICES	2,784	1,500	1,500
FINANCE AND ADMINISTRATION	25,731	29,920	91,076
FIRE AND RESCUE	24,860,133	30,513,520	30,817,911
HUMAN RIGHTS COMMISSION	81,231	78,750	75,400
INTRA-GOVERNMENTAL SERVICES	67,634	66,946	
MAYOR'S OFFICE	840	1,000	98,500
MEDICAL EXAMINER	1,431,175	1,334,295	1,546,225
MILITARY AFFAIRS AND VETERANS	650	800	500
NEIGHBORHOODS	1,533,128	1,366,886	1,536,017
OFFICE OF ECONOMIC DEVELOPMENT	2,524	1,000	120
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT			20,000
OFFICE OF INSPECTOR GENERAL			115,000
OFFICE OF THE SHERIFF	8,505,418	8,679,855	8,553,974
PARKS, RECREATION & COMMUNITY SVCS	806,294	841,575	766,410
PLANNING AND DEVELOPMENT	1,713,765	745,414	1,142,114
PUBLIC LIBRARIES	658,192	263,800	298,248
PUBLIC WORKS	3,450,579	4,055,173	4,453,137
SUPERVISOR OF ELECTIONS	54,768	15,000	25,000
TOTAL DEPARTMENTAL REVENUES	43,666,861	48,441,499	50,172,514
TOTAL GENERAL FUND - GSD REVENUES	1,024,573,782	1,058,536,581	1,101,477,909

GENERAL FUND - GENERAL SERVICES DISTRICT
SUBFUND -- 011
VARIOUS REVENUE DETAIL

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)			
TRF TO 011 GENFD GSD FR DUVAL C DRG ABUS	30,000	30,000	
TRANSFER FR BLDG INSPECTION TO GF-GSD		2,520,674	
TRF FR NE CRA - PR YR LOAN REPAYMENT			759,218
TRANSFER FR SOUTHSIDE TID TO GF-GSD	150,000	345,681	360,572
TRF TO 011 GENFD GSD FR USD1B NW TAX INC			
TRANSFER FR JIA REDV TID TO GF-GSD	63,482	1,500,000	
TRF TO 011 GENFD GSD FR SOUDEL/KING CRA		1,471,106	
TRANSFER FR COMMUNITY DEV TO GF-GSD	120,008	120,008	120,000
TRF TO 011 GENFD GSD FR 1F2 PREPD. GRANT	14,594		
TRF TO 011 GENFD GSD FR 1F6 COMM SVCS	6,646		
TRANSFER FR PUBLIC SAFTETY GR TO GF-GSD	421		
TRF TO 011 GENFD GSD FR 1HK ADULT ACRADE			
TRANSFER FR CODE ENF/REV FD 1L2	2,247,535	750,881	
TRF TO 011 GENFD GSD FR SF 1N1 HOUSING	175,000	507,634	
TRF TO 011 GENFD GSD FR GEN CAP PROJ	500,000	980,000	964,000
TRF TO 011 GF GSD FR 2011 GEN CAP PROJ	6,343		
TRF TO 011 GENFD GSD FR 331 GRANT IMP'MT	493,577		
TRF TO 011 GENFD GSD FR PURCHASING	90,443		
TRF TO 011 GENFD GSD FR OFFC OF GEN COUN	213,819	644,296	
TRF TO 011 GENFD GSD FR 5A1 PUB BLDGS	2,655,223	2,649,030	2,666,356
TRANSFER IN FOR RED LIGHT CAMERA REV	269,919	150,000	845,637
TOTAL INTERFUND TRANSERS IN	7,037,009	11,669,310	5,715,783
CONTRIBUTIONS FROM OTHER LOCAL UNITS			
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	90,108,598	91,720,182	92,270,692
CONTRIBUTION FROM JEA/WATER&SEWER	21,578,940	22,467,356	23,552,258
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	111,687,538	114,187,538	115,822,950
STATE SHARED REVENUE DETAIL			
1/2 CENT SALES TAX (FS 202.18 2C)	87,046,438	90,261,955	94,138,150
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	681,788	693,334	699,918
CARDROOM TAX	-428,656		
GASOLINE TAXES 7TH CENT	3,777,177	3,802,222	4,004,105
INSURANCE AGENTS LICENSES (FS 624.501)	187,532	186,053	184,404
MOBILE HOME LICENSES (FS 320.08)	224,436	224,511	233,606
MOTOR FUEL USE TAX - COUNTY	21,990	21,830	14,802
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	174,040	214,699	169,020
REV SHARED-1/17 CIGARETTE TAX	361,542	341,079	388,270
REV SHARED-8TH CENT GAS TAX	6,671,454	6,377,918	7,665,015
REV SHARED-COUNTY SALES	21,470,457	21,470,457	24,655,028
REV SHARED-MUNICIPAL SALES	20,522,665	20,522,665	24,920,141
SPECIAL FUEL & MOTOR FUEL USE TAX	5,287		2,500
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,463,401	5,549,737	5,646,763
SURPLUS GAS TAX (FS 206.41 1A)	1,748,601	1,723,973	4,548,859
TOTAL STATE SHARED REVENUE	147,928,152	151,390,433	167,270,581

GENERAL FUND - GENERAL SERVICE DISTRICT
SUBFUND -- 011

SCHEDULE OF EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	421,983	459,654	423,679
CITY COUNCIL	9,095,091	9,281,545	9,785,244
COURTS	4,180,966	4,182,643	4,071,611
DOWNTOWN INVESTMENT AUTHORITY	1,070,312	1,178,293	1,190,244
EMPLOYEE SERVICES	4,751,406	5,129,499	6,967,346
FINANCE AND ADMINISTRATION	7,066,616	7,332,251	11,394,822
FIRE AND RESCUE	204,650,884	210,658,445	220,588,136
HUMAN RIGHTS COMMISSION	585,717	596,857	597,156
INTRA-GOVERNMENTAL SERVICES	5,256,869	5,285,627	
MAYOR'S OFFICE	4,004,723	4,265,872	4,088,424
MEDICAL EXAMINER	3,480,619	3,920,006	4,037,394
MILITARY AFFAIRS AND VETERANS	1,032,938	1,095,035	1,177,519
NEIGHBORHOODS	14,761,752	15,680,161	19,173,015
OFFICE OF ECONOMIC DEVELOPMENT	1,797,672	1,937,551	1,675,852
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	233,070	228,828	312,203
OFFICE OF GENERAL COUNSEL	156,930	297,385	309,784
OFFICE OF INSPECTOR GENERAL	138,711	811,371	931,822
OFFICE OF SPORTS & ENTERTAINMENT	780,929	751,675	871,176
OFFICE OF THE SHERIFF	393,952,427	402,001,364	423,110,925
PARKS, RECREATION & COMMUNITY SVCS	38,147,471	42,155,126	41,695,144
PLANNING AND DEVELOPMENT	6,003,790	4,429,660	4,633,554
PUBLIC DEFENDER	1,857,756	1,815,437	1,894,296
PUBLIC HEALTH	1,444,081	774,514	1,025,580
PUBLIC LIBRARIES	30,050,764	31,652,201	31,677,323
PUBLIC WORKS	37,832,833	41,949,325	42,331,364
STATE ATTORNEY	2,107,303	1,612,178	1,690,261
SUPERVISOR OF ELECTIONS	7,677,737	7,003,169	5,804,419
TOTAL DEPARTMENTAL EXPENSES	782,541,347	806,485,672	841,458,293
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	84,937,079	95,084,534	104,488,463
CONTINGENCIES		3,494,113	8,289,809
DEBT FEES - BOND RELATED	225,196	144,369	142,375
DEBT SERVICE TRANSFERS - FISCAL AGENT	209,615	350,908	404,847
DEBT SERVICE TRANSFERS - INTEREST	27,476,328	24,351,499	22,290,592
DEBT SERVICE TRANSFERS - PRINCIPAL	36,119,078	42,009,457	43,010,553
INTER-LOCAL AGREEMENTS	2,861,807	2,317,863	2,351,254
SUBFUND LEVEL ACTIVITIES	8,342,862	5,484,164	3,063,674
TRANSFER OUT TO OTHER FUNDS	66,599,878	78,814,002	75,978,049
TOTAL NON-DEPARTMENTAL EXPENSES	226,771,844	252,050,909	260,019,616
TOTAL GENERAL FUND - GSD EXPENDITURES	1,009,313,192	1,058,536,581	1,101,477,909

GENERAL FUND - GENERAL SERVICES DISTRICT
SUBFUND -- 011
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
CITYWIDE ACTIVITIES			
415 LIMIT PENSION COST	21,635	27,743	49,903
ALCOHOL REHABILITATION PROGRAM	399,792	399,989	399,989
ALLOCATIONS - VACANT BUILDINGS		813,111	983,832
ANNUAL INDEPENDENT AUDIT	371,411	278,000	291,500
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,736,893	1,723,973	4,548,859
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	311,660	311,660	311,660
CIP DEBT SERVICE REPAYMENT	19,345,140	21,945,822	23,584,042
CITY TRAINING GRANT - OED			446,000
COLLECTIVE BARGAINING		2,300,000	
DEBT SERVICE - ED BALL BUILDING	1,241,502	1,316,661	1,193,287
DEBT SERVICE - HAVERTY BUILDING	1,537,541	1,332,369	1,473,069
ECONOMIC GRANT PROGRAM	3,190,339	4,347,956	4,688,000
FILING FEE LOCAL ORD-PUBLIC DEF FS27.54	15,250	15,000	20,000
FILING FEE LOCAL ORD-ST ATTORNEY FS27.34	52,000	45,000	52,000
JACKSONVILLE LANDING	207,084	241,159	291,807
JUVENILE JUSTICE	4,458,416	3,855,469	3,465,953
LICENSE AGREEMENTS AND FEES	18,408	18,690	18,847
LOBBYIST FEES		150,000	150,000
MANATEE STUDY	80,764	90,000	90,000
MEDICAID PROGRAM	14,831,945	14,977,310	16,164,215
MUNICIPAL DUES & AFFILIATION	412,557	221,429	237,584
NE FL REGIONAL TRANSPORTATION COMMISSION	96,751	96,751	96,751
NON DEPARTMENTAL ALLOCATIONS	2,831,849	731,955	778,930
NORTH FLORIDA REGIONAL COUNCIL	368,015	364,927	371,286
PFPF ADDITIONAL PAYMENT (121.114 C)		5,000,000	10,000,000
PSG - CULTURAL COUNCIL	2,846,580	2,846,580	2,846,580
PUBLIC SERVICE GRANTS	1,975,665	2,624,196	2,624,196
QUALIFIED TARGET INDUSTRIES	283,618	716,008	609,575
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	2,098	5,500	3,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	26,275,594	26,275,594	26,275,594
SMG - NAVY V NOTRE DAME			350,000
SMG - TAXSLAYER BOWL	304,762	340,000	350,000
SUBSIDIZED PENSION FUNDS	16,153	16,665	16,987
TAX DEED PURCHASES	173,410	150,000	200,000
TRANSITIONAL GOVERNMENT-MAYORAL	30,318		
TRANSPORTATION PLANNING ORGANIZATION	217,432	222,517	222,517
ZOO CONTRACT	1,282,500	1,282,500	1,282,500
TOTAL CITYWIDE ACTIVITIES	84,937,079	95,084,534	104,488,463

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
CONTINGENCIES			
CONTINGENCY - COLLECTIVE BARGAINING			2,983,675
CONTINGENCY-PENSION UAAL			3,500,000
EXECUTIVE OP CONTINGENCY - COUNCIL		65,000	55,000
EXECUTIVE OP CONTINGENCY - MAYOR		100,000	100,000
FEDERAL MATCHING GRANTS (B1-B)		395,007	441,120
FEDERAL PROGRAMS CONTINGENCY		266,000	985,014
SP COUNCIL CONT-BLACK CHAMBER COMMERCE		10,000	
SP COUNCIL CONTGICY-NON CB RESTORATION		737,000	
SP COUNCIL CONTINGENCY - SOUTEL/MONCRIEF		1,471,106	
SP COUNCIL CONTINGENCY-SWIMMING LESSONS			25,000
SPECIAL COUNCIL CONTING - HEMMING PARK		250,000	
SPECIAL COUNCIL CONTING - JAX CHAMBER		200,000	200,000
TOTAL CONTINGENCIES		3,494,113	8,289,809
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	225,196	144,369	142,375
TOTAL DEBT FEES - BOND RELATED	225,196	144,369	142,375
DEBT SERVICE TRANSFERS - FISCAL AGENT			
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	504		
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	475	496	496
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950		
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,704		
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,704	2,950	2,950
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	413	450	450
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	195,483	342,836	397,225
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	1,238	1,350	900
TRF FR 011 GF TO 25F - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES	413	450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES	413	450	450
TRF FR 011 GF TO 4F6 - FISCAL AGENT FEES	1,870	1,476	1,476
TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT	209,615	350,908	404,847

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
DEBT SERVICE TRANSFERS - INTEREST			
TRF FR 011 GF TO 222-93 ETR FOR DSI	3,830,145		
TRF FR 011 GF TO 22H-06C ETR/CARLING	174,652	169,688	166,620
TRF FR 011 GF TO 22U-01 RCR SALES TAX	1,479,206	1,126,954	767,836
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	154,434		
TRF FR 011 GF TO 253-06A ETR BONDS	9,965		
TRF FR 011 GF TO 254-06B ETR REF	71,094		
TRF FR 011 GF TO 255-06C ETR	147,364	120,187	92,908
TRF FR 011 GF TO 256-07 ETR	1,610,552	1,556,613	1,518,477
TRF FR 011 GF TO 259-08 A&B (97'S&02)	759,008	2,799,586	2,213,929
TRF FR 011 GF TO 25A-09 AB&C	2,017,834	1,877,318	1,755,820
TRF FR 011 GF TO 25B-09C SPEC REV	796,394	650,332	510,228
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,345,077	1,282,281	1,241,801
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,952,129	1,901,028	1,889,114
TRF FR 011 GF TO 25E-2012B SPEC REV	32,181	31,523	31,717
TRF FR 011 GF TO 25F-2012C SPEC REV	8,268,706	7,835,024	7,220,930
TRF FR 011 GF TO 25G-2012D SPEC REV	436,340	395,603	354,325
TRF FR 011 GF TO 25H-2012E SPEC REV	611,039	576,345	516,578
TRF FR 011 GF TO 25I 2013A SPEC (INT)	1,374,520	1,365,938	1,374,792
TRF FR 011 GF TO 25K 2014 SPEC (INT)	2,091,787	2,392,061	2,407,566
TRF FR 011 GF TO 4F6 DEBT SVC	104,266	99,741	96,739
TRF FR 011 GF TO 561-ADAM'S MARK	209,635	171,277	131,212
TOTAL DEBT SERVICE TRANSFERS - INTEREST	27,476,328	24,351,499	22,290,592
DEBT SERVICE TRANSFERS - PRINCIPAL			
TRF FR 011 GF TO 222-93ETR FOR DSP	1,263,518		
TRF FR 011 GF TO 22H-06C CARLING	328,436	333,064	337,757
TRF FR 011 GF TO 22U-01 RCR SALES TAX	6,405,000	6,760,000	7,125,000
TRF FR 011 GF TO 253-06A ETR BONDS	1,575,000		
TRF FR 011 GF TO 254-06B ETR REF	2,065,000		
TRF FR 011 GF TO 255-06C ETR	529,662	557,269	585,900
TRF FR 011 GF TO 256-2007 ETR	1,285,000	1,335,000	1,390,000
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,770,139	3,581,773	3,905,436
TRF FR 011 GF TO 25A-09AB&C ETR	3,255,000	3,330,000	3,250,000
TRF FR 011 GF TO 25B-09C SPEC REV	3,359,000	3,780,000	1,375,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,026,000	1,059,000	1,097,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	372,400	498,200	772,500
TRF FR 011 GF TO 25E-2012B SPEC REV	2,200	4,400	
TRF FR 011 GF TO 25F-2012C SPEC REV	10,861,519	13,750,000	14,532,000
TRF FR 011 GF TO 25G-2012D SPEC REV	1,146,556	900,000	945,000
TRF FR 011 GF TO 4F6 DEBT SVC	12,676	15,420	14,564
TRF FR 011 GF TO 561-ADAM'S MARK	861,973	900,331	940,396
TRF FR 011 TO GF TO 25H-2012E SPEC REV		5,205,000	6,740,000
TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL	36,119,078	42,009,457	43,010,553

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	263,025	270,916	279,043
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	209,806	216,100	222,583
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,498,110	913,503	905,034
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	671,877	692,033	712,794
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	209,989	216,311	222,800
TOTAL INTER-LOCAL AGREEMENTS	2,861,807	2,317,863	2,351,254
SUBFUND LEVEL ACTIVITIES			
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,071,352	2,640,833	2,640,398
GENERAL FUND - GENERAL SERVICE DISTRICT	1,247		
JPA - CONTRIBUTIONS TO/FROM	4,877,262	5,163,488	2,996,070
JTA - CONTRIBUTIONS TO/FROM	1,363,002	1,363,002	1,372,217
PERSONNEL LASPE-CONTINGENCY		(3,713,159)	(3,975,011)
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
TOTAL SUBFUND LEVEL ACTIVITIES	8,342,862	5,484,164	3,063,674

GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 15 ACTUAL	FY 16 ADOPTED	FY 17 APPROVED
TRANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,270	424,271	424,272
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	200,000
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,137,914	1,443,870	1,222,856
GEN FUND-GSD TRANSFER TO CIP FUND 32E		4,650,000	4,027,372
GEN FUND-GSD TRANSFER TO CITY VENUES			11,608,653
GEN FUND-GSD TRANSFER TO CITY-RITZ	875,796	929,945	
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST	15,232		252,116
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	4,000,000	5,003,566	3,500,000
GEN FUND-GSD TRANSFER TO EMERGENCY RESV		1,712,868	2,000,000
GEN FUND-GSD TRANSFER TO GENRL CAP PROJ	167,882		
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	62,500		
GEN FUND-GSD TRANSFER TO HANNA PARK	102,047	156,882	
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	239,120	121,611	198,380
GEN FUND-GSD TRANSFER TO ITD-RADIO COMM			699,280
GEN FUND-GSD TRANSFER TO JAX JOURNEY	1,623,314	5,093,013	4,232,992
GEN FUND-GSD TRANSFER TO JCC	20,473,151	23,001,341	23,189,689
GEN FUND-GSD TRANSFER TO PROP APPRAISER	9,124,796	9,733,745	9,801,582
GEN FUND-GSD TRANSFER TO RADIO REFRESH		1,192,170	
GEN FUND-GSD TRANSFER TO RECORDING FEES	109,612		
GEN FUND-GSD TRANSFER TO SMG-ARENA		311,992	
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	751,080	1,319,220	
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,095,241	1,123,949	
GEN FUND-GSD TRANSFER TO SMG-PERFORM ARTS	772,627	736,664	
GEN FUND-GSD TRANSFER TO SMG-STADIUM	6,415,741	4,625,101	
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP	500		
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	4,675,109	4,865,673	6,218,353
GEN FUND-GSD TRANSFER TO STORMWATER CIP		169,221	
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,561,058	1,578,843	1,561,770
GEN FUND-GSD TRANSFER TO SW CIP FUND		1,701,581	
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	6,521,204	6,093,948	5,709,241
TRANSFER FOR FLAP GRANT MATCH-FERRY		900,000	
TRF FR 011 GENFD GSD TO 1D9 PARK MTC IMP	75,000		
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT	15,600		
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	123,232		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,315,343		
TRF FR 011 GENFD GSD TO MISC FED PROJ	987		
TRF FR 011 GENFD GSD TO SF 325	22,175		
TRF FR 011 GENFD TO 64N ART IN P/P TRUST		68,553	
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	21,013		
TRF TO NE CRA - LOAN FR GEN FD	2,678,334	1,655,975	1,131,493
TOTAL TRANSFER OUT TO OTHER FUNDS	66,599,878	78,814,002	75,978,049
TOTAL NON-DEPARTMENTAL EXPENDITURES	226,771,844	252,050,909	260,019,616

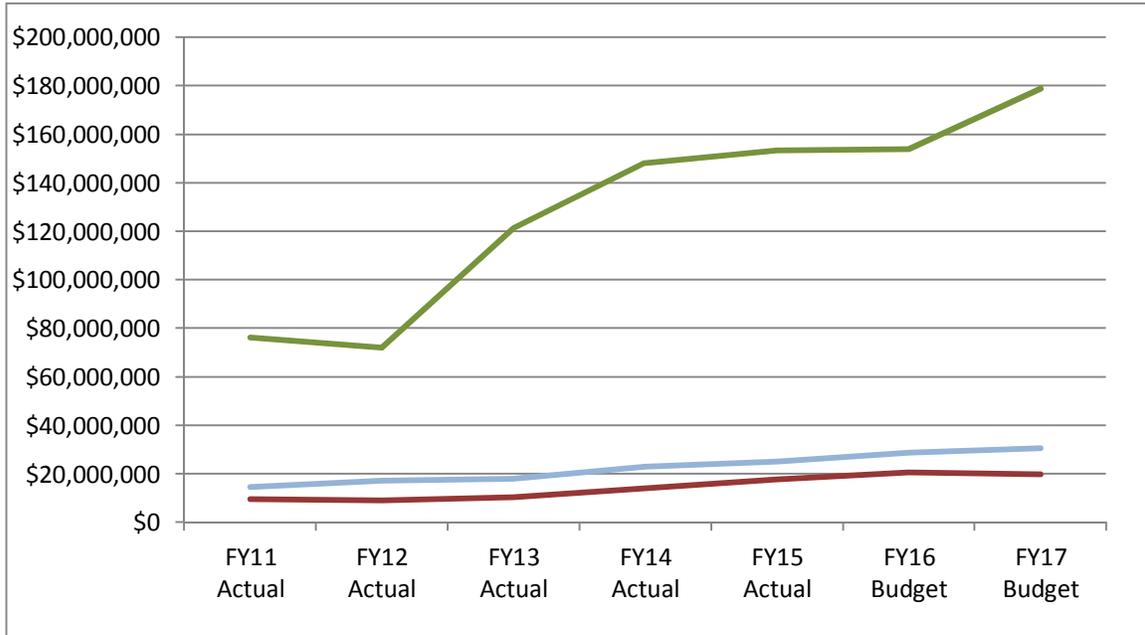
GENERAL FUND - GENERAL SERVICES DISTRICT
 SUBFUND -- 011

EMPLOYEE CAP BY DEPARTMENT

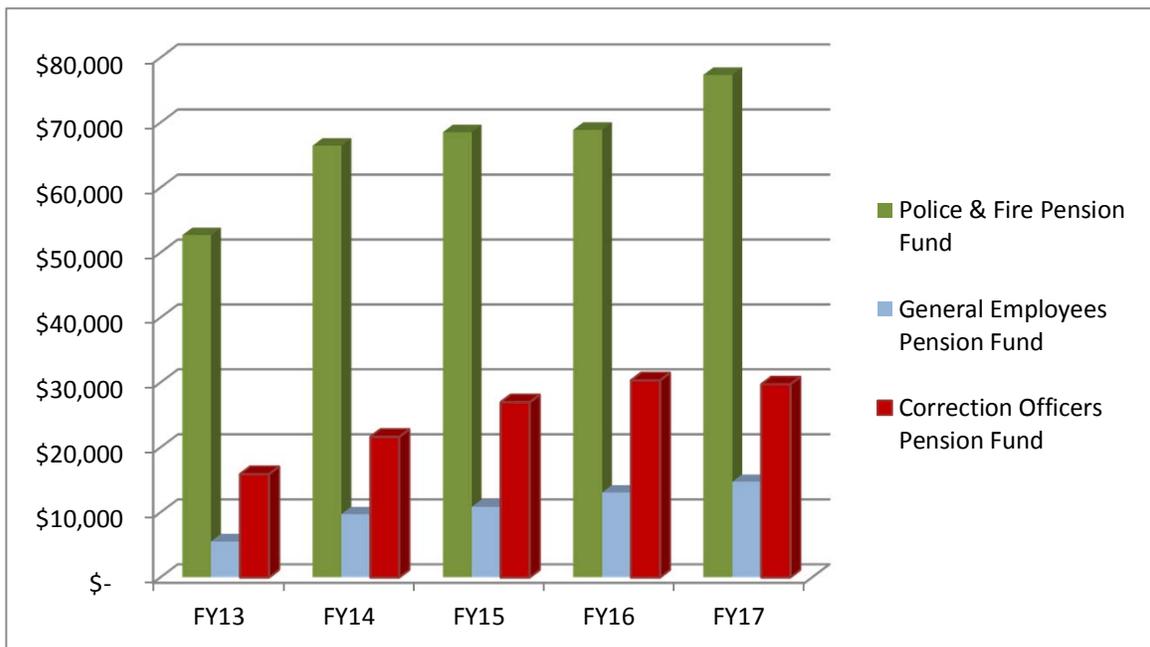
	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Change From Prior Year
FULL TIME EMPLOYEE POSITIONS			
ADVISORY BOARDS & COMMISSIONS	4	4	0
CITY COUNCIL	78	81	3
COURTS	2	2	0
DOWNTOWN INVESTMENT AUTHORITY	5	5	0
EMPLOYEE SERVICES	42	42	0
FINANCE AND ADMINISTRATION	62	104	42
FIRE AND RESCUE	1,300	1,298	(2)
HUMAN RIGHTS COMMISSION	6	6	0
INTRA-GOVERNMENTAL SERVICES	61	0	(61)
MAYOR'S OFFICE	32	28	(4)
MEDICAL EXAMINER	27	26	(1)
MILITARY AFFAIRS AND VETERANS	14	14	0
NEIGHBORHOODS	174	204	30
OFFICE OF ECONOMIC DEVELOPMENT	12	12	0
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	0
OFFICE OF GENERAL COUNSEL	2	2	0
OFFICE OF INSPECTOR GENERAL	7	8	1
OFFICE OF SPORTS & ENTERTAINMENT	4	5	1
OFFICE OF THE SHERIFF	3,096	3,177	81
PARKS, RECREATION & COMMUNITY SVCS	249	247	(2)
PLANNING AND DEVELOPMENT	35	32	(3)
PUBLIC LIBRARIES	293	293	0
PUBLIC WORKS	305	297	(8)
SUPERVISOR OF ELECTIONS	33	31	(2)
TOTAL FULL TIME EMPLOYEE POSITIONS	5,844	5,919	75
GENERAL FUND - GENERAL SERVICES DISTRICT	5,844	5,919	75

PENSION PLAN DATA GENERAL FUND

The graph below shows the growth in total pension expense by pension plan.



The graph below shows the average cost per participant in the various pension plan.



GENERAL FUNDS - GSD

Departmental Budgets

Advisory Boards and Commissions
City Council
Courts
Downtown Investment Authority
Employee Services
Finance and Administration
Fire and Rescue
Human Rights Commission
Mayor's Office
Medical Examiner
Military Affairs and Veterans
Neighborhoods
Office of Economic Development
Office of Ethics, Compliance and Oversight
Office of General Counsel
Office of Inspector General
Office of Sports and Entertainment
Office of the Sheriff
Parks, Recreation and Community Services
Planning and Development
Public Defender
Public Health
Public Libraries
Public Works
Regulatory Compliance
State Attorney
Supervisor of Elections



ADVISORY BOARDS & COMMISSIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	224,105	107,000	236,000	120.6%	129,000
Miscellaneous Revenue	1,750	3,500	2,500	(28.6%)	(1,000)
TOTAL REVENUE	225,855	110,500	238,500	115.8%	128,000
EXPENDITURES					
Salaries	217,165	232,578	221,677	(4.7%)	(10,901)
Pension Costs	66,828	69,775	56,846	(18.5%)	(12,929)
Employer Provided Benefits	34,201	34,665	35,387	2.1%	722
Internal Service Charges	97,112	108,812	98,625	(9.4%)	(10,187)
Insurance Costs and Premiums	1,602	4,761	2,342	(50.8%)	(2,419)
Other Operating Expenses	5,076	9,062	8,801	(2.9%)	(261)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	421,983	459,654	423,679	(7.8%)	(35,975)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	4	4	
Part-Time Hours	1,248	1,248	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	253,306	260,908	225,104	(13.7%)	(35,804)
CONST. TRADES QUALIFYING BOARD	168,454	198,262	198,043	(0.1%)	(219)
MAYOR'S COMMISSION ON STATUS OF WOMEN	223	484	532	9.9%	48
DEPARTMENT TOTAL	421,983	459,654	423,679	(7.8%)	(35,975)

ADVISORY BOARDS & COMMISSIONS GENERAL FUND - GSD

BACKGROUND

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

REVENUE

Charges for Services

- This revenue represents charges for contractor certification, and renewal examination fees. The CTQB issued certifications are renewed every two years. The net increase of \$129,000 is mainly due to increased contractor certification and renewal fees.

Miscellaneous Revenue

- The decrease of \$1,000 is due to a decrease in miscellaneous sales and charges.

EXPENDITURES

Salaries

- The net decrease of \$10,901 is primarily due to the retirement of one MBCS employee in FY16.

Pension Costs

- The decrease of \$12,929 is mainly due to a reduction in defined benefit plan costs due to the retirement of one MBCS employee in FY16.

Internal Service Charges

- The net decrease of \$10,187 is mainly due to decreases of \$8,365 in building cost allocation in Yates Building and \$3,050 in computer system maintenance/security charges.

Insurance Costs and Premiums

- The net decrease of \$2,419 is due to a decrease in general liability insurance costs.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

CITY COUNCIL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	54,400	55,001	55,000	0.0%	(1)
Miscellaneous Revenue	158,680	245,564	298,062	21.4%	52,498
TOTAL REVENUE	213,080	300,565	353,062	17.5%	52,497
EXPENDITURES					
Salaries	4,561,903	4,700,838	4,833,206	2.8%	132,368
Pension Costs	1,269,717	1,376,315	1,479,501	7.5%	103,186
Employer Provided Benefits	684,946	750,476	774,647	3.2%	24,171
Internal Service Charges	1,779,441	1,626,293	1,824,489	12.2%	198,196
Insurance Costs and Premiums	35,638	17,599	23,141	31.5%	5,542
Professional and Contractual Services	483,906	557,540	563,540	1.1%	6,000
Other Operating Expenses	206,762	252,482	286,718	13.6%	34,236
Capital Outlay	72,780	2	2	0.0%	0
TOTAL EXPENDITURES	9,095,091	9,281,545	9,785,244	5.4%	503,699

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	78	81	3
Part-Time Hours	5,080	5,080	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	2,166,564	2,256,713	2,395,967	6.2%	139,254
COUNCIL PRESIDENT EXPENSE ACCOUNT	1,275	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,989,866	4,944,012	5,109,894	3.4%	165,882
DIRECT EXPENDITURES	1,400,421	1,427,787	1,497,527	4.9%	69,740
VALUE ADJUSTMENT BOARD	536,965	643,033	771,856	20.0%	128,823
DEPARTMENT TOTAL	9,095,091	9,281,545	9,785,244	5.4%	503,699

CITY COUNCIL GENERAL FUND - GSD

BACKGROUND

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

REVENUE

Charges for Services

- This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

- This category is mainly made up of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

EXPENDITURES

Salaries

- The net increase is being driven by the addition of two funded positions as well as various salary changes.

Pension Costs

- Pension costs for both the defined benefit and defined contribution plan are increasing. Drivers include the addition of two funded positions as well as the increase in the city's contribution percentage for the defined benefit plan.

Employer Provided Benefits

- The net increase is being driven by the addition of two funded positions as well as an increase in group health insurance unrelated to the additional positions.

Internal Service Charges

- The net increase is being driven by increases in Office of General Counsel legal charges and IT computer system maint/security cost allocation.

Insurance Costs and Premiums

- This category includes costs for general liability and miscellaneous insurance.

Professional and Contractual Services

- The amount includes funding for the value adjustment board special magistrates (\$428,540), closed captioning for Council meetings (\$40,000), publishing of ordinances (\$40,000), cloud storage (\$27,600) and equipment maintenance (\$27,400).

Other Operating Expenses

- This category is made of various small items, the largest of which are travel / training (\$67,087), advertising and promotion (\$51,000) and miscellaneous services / charges (\$56,700). The net increase is being driven by a \$10,620 increase in the communications allowance and a \$26,259 increase in travel/training.

AUTHORIZED POSITION CAP

Two funded positions and one unfunded position were added during the budget process.

COURTS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	80	0	0		0
TOTAL REVENUE	80	0	0		0
EXPENDITURES					
Salaries	107,198	158,460	158,626	0.1%	166
Pension Costs	34,396	53,083	58,833	10.8%	5,750
Employer Provided Benefits	12,523	28,097	28,069	(0.1%)	(28)
Internal Service Charges	3,824,753	3,672,966	3,559,921	(3.1%)	(113,045)
Insurance Costs and Premiums	26,872	62,390	88,647	42.1%	26,257
Professional and Contractual Services	277	1,000	1,000	0.0%	0
Other Operating Expenses	126,557	161,114	156,514	(2.9%)	(4,600)
Capital Outlay	48,389	45,533	20,001	(56.1%)	(25,532)
TOTAL EXPENDITURES	4,180,966	4,182,643	4,071,611	(2.7%)	(111,032)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	2	2	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	712,152	733,660	696,580	(5.1%)	(37,080)
COUNTY COURT	3,468,814	3,448,983	3,375,031	(2.1%)	(73,952)
DEPARTMENT TOTAL	4,180,966	4,182,643	4,071,611	(2.7%)	(111,032)

COURTS GENERAL FUND - GSD

BACKGROUND

The Courts' budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Per Florida Statute 29.008, the County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

EXPENDITURES

Pension Costs

- The increase of \$5,750 is driven by the defined benefit pension plan costs.

Internal Service Charges

- The net decrease of \$113,045 is mainly attributable to decreases in building cost allocations for the Courthouse Building of \$93,538 and the Ed Ball Building of \$18,111.

Insurance Costs and Premiums

- The increase of \$26,257 is driven by general liability insurance actuarial projections.

Capital Outlay

- The decrease of \$25,532 is mainly driven by the removal of one time funding for office furniture and equipment as well as specialized equipment.

AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

DOWNTOWN INVESTMENT AUTHORITY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	33,000	35,000	39,820	13.8%	4,820
TOTAL REVENUE	33,000	35,000	39,820	13.8%	4,820
EXPENDITURES					
Salaries	432,620	444,936	445,138	0.0%	202
Pension Costs	61,300	63,882	67,941	6.4%	4,059
Employer Provided Benefits	54,734	58,128	59,084	1.6%	956
Internal Service Charges	185,380	121,047	173,031	42.9%	51,984
Insurance Costs and Premiums	8,709	1,622	2,169	33.7%	547
Professional and Contractual Services	196,147	405,000	430,000	6.2%	25,000
Other Operating Expenses	124,356	78,677	51,251	(34.9%)	(27,426)
Capital Outlay	7,066	5,001	2	(100.0%)	(4,999)
Supervision Allocation	0	0	(38,372)		(38,372)
TOTAL EXPENDITURES	1,070,312	1,178,293	1,190,244	1.0%	11,951

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	5	5	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	1,070,312	1,178,293	1,190,244	1.0%	11,951
DEPARTMENT TOTAL	1,070,312	1,178,293	1,190,244	1.0%	11,951

DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

BACKGROUND

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing community redevelopment area (CRA) resources to spur economic development. The agency has oversight for the development for the existing Downtown Northbank CRA and the Southside CRA. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities.

REVENUE

Miscellaneous Revenue

- This amount includes revenue for the rental of city facilities for the River City Brewing Company lease payment, Downtown Development Review Board application fees and miscellaneous sales and charges related to public record requests.

EXPENDITURES

Pension Costs

- The increase of \$4,059 is consistent with the scheduled increase for the City's contribution rate.

Internal Service Charges

- The net increase of \$51,984 is mainly attributable to increases of \$40,854 in legal fees to align with actual past usage and \$12,598 in computer system maintenance/security allocations for additional application support.

Professional and Contractual Services

- The increase of \$25,000 is to fund anticipated property disposition costs such as appraisals and environment surveys.

Other Operating Expenses

- The decrease of \$27,426 is mainly due to the reduction of \$25,000 in event contributions to provide additional funding for the professional and contractual services noted above and an additional decrease of \$2,726 in miscellaneous services and charges that is based on actual usage.

Supervision Allocation

- The total of \$38,372 represents the administrative cost for one manager and one analyst to supervise Public Parking Fund (Sub-Fund 412) activities in accordance with a reorganization prescribed by Ordinance 2016-140-E. This cost has been allocated to Sub-Fund 412.

AUTHORIZED POSITION CAP

There are no changes to the cap.

EMPLOYEE SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	2,784	1,500	1,500	0.0%	0
TOTAL REVENUE	2,784	1,500	1,500	0.0%	0
EXPENDITURES					
Salaries	2,248,158	2,284,378	2,310,455	1.1%	26,077
Pension Costs	565,228	613,706	671,452	9.4%	57,746
Employer Provided Benefits	350,938	365,882	393,698	7.6%	27,816
Internal Service Charges	603,587	636,421	2,265,162	255.9%	1,628,741
Insurance Costs and Premiums	19,893	8,617	11,146	29.3%	2,529
Professional and Contractual Services	627,594	702,200	782,400	11.4%	80,200
Other Operating Expenses	336,008	518,292	533,030	2.8%	14,738
Capital Outlay	0	3	3	0.0%	0
TOTAL EXPENDITURES	4,751,406	5,129,499	6,967,346	35.8%	1,837,847

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	42	42	
Part-Time Hours	2,644	2,644	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
COMPENSATION & BENEFITS	87	0	0		0
EMPLOYEE & LABOR RELATIONS	1,014,520	1,006,688	1,151,995	14.4%	145,307
OFFICE OF DIRECTOR	505,699	494,954	401,841	(18.8%)	(93,113)
TALENT MANAGEMENT	3,231,100	3,627,857	5,413,510	49.2%	1,785,653
DEPARTMENT TOTAL	4,751,406	5,129,499	6,967,346	35.8%	1,837,847

EMPLOYEE SERVICES GENERAL FUND - GSD

BACKGROUND

The general fund portion of the Employee Services Department consists of Employee and Labor Relations, Office of the Director, and Talent Management. This department was established by Budget Ordinance 2012-732-E.

REVENUES

Miscellaneous Revenue

- This represents the expected revenue due to sale of books, maps & regulations for FY-17.

EXPENDITURES

Salaries

- The net increase of \$26,077 is mainly due to the increase in permanent and probationary salaries of \$34,978 due to salary increases and new employees hired at higher salary rates throughout FY2015-2016. There was also an offsetting decrease in leave rollback/sellback of \$9,779.

Pension Costs

- The net increase of \$57,746 is mainly due to increases in pension costs and higher salary rates as stated above.

Employer Provided Benefits

- The net increase of \$27,816 is mainly due to an increase of \$26,181 in group hospitalization insurance due to the elections made by current and new employees.

Internal Service Charges

- The net increase of \$1,628,741 is mainly due to an increase in computer system maintenance and security of \$1,675,808 due to ITD's changes in their billing allocation, with offsetting decrease in OGC legal of \$28,387 which is based upon the department's actual usage, and a decrease in building cost allocation of \$14,296 due to the changes made to the building allocation costs.

Professional and Contractual Services

- The net increase of \$80,200 is mainly due to an increase in the renewal rates for the employee drug and alcohol testing contract.

Other Operating Expenses

- The net increase of \$14,738 is mainly due to an increase of \$13,928 in employee training as the department will now take over the expenses of the skillsoft on-line training program that was previously paid for by ITD.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

FINANCE AND ADMINISTRATION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	(69)	0	66,096		66,096
Miscellaneous Revenue	25,800	29,920	24,980	(16.5%)	(4,940)
TOTAL REVENUE	25,731	29,920	91,076	204.4%	61,156
EXPENDITURES					
Salaries	3,236,437	3,361,639	5,625,915	67.4%	2,264,276
Pension Costs	839,958	903,622	1,534,359	69.8%	630,737
Employer Provided Benefits	504,889	566,160	907,232	60.2%	341,072
Internal Service Charges	1,519,844	1,592,291	2,198,479	38.1%	606,188
Insurance Costs and Premiums	25,582	12,644	28,365	124.3%	15,721
Professional and Contractual Services	799,617	718,196	836,976	16.5%	118,780
Other Operating Expenses	140,288	177,696	260,492	46.6%	82,796
Capital Outlay	0	3	4	33.3%	1
Grants, Aids & Contributions	0	0	3,000		3,000
TOTAL EXPENDITURES	7,066,616	7,332,251	11,394,822	55.4%	4,062,571

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	62	104	42
Part-Time Hours	5,120	6,160	1,040

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	3,127,404	3,375,405	3,660,728	8.5%	285,323
BUDGET OFFICE	905,326	1,032,112	1,116,212	8.1%	84,100
OFFICE OF THE DIRECTOR	1,818,493	1,931,458	2,568,846	33.0%	637,388
PROCUREMENT	0	0	3,072,547		3,072,547
TREASURY	1,215,392	993,276	976,489	(1.7%)	(16,787)
DEPARTMENT TOTAL	7,066,616	7,332,251	11,394,822	55.4%	4,062,571

FINANCE AND ADMINISTRATION GENERAL FUND - GSD

BACKGROUND

Ordinance 2016-140-E approved the name change and reorganization of this Department. The General Fund portion of the Department previously included the Office of the Director, Accounting, Budget Office and Treasury. The reorganization added several activities under the Office of Director including the Grants and Contract Compliance Office and the Gateway Customer Service Center. It also added the Procurement Division, which the Equal Business Opportunity Office and the Ombudsman.

REVENUE

Charges for Services

- This revenue totaling \$66,096 was moved into the Department as part of 2016-140-E. This revenue is generated by the Equal Business Opportunity office for training it provides to other independent authorities. There was no change in the budgeted amount from FY16 when it was recorded under a different department.

Miscellaneous Sales and Charges

- This revenue totaling \$24,980 represents accounting service charges and payroll miscellaneous fees including child support deductions, and union, police charity, and Tourist Development Council fees.

EXPENDITURES

The chart below has been restated to match the reorganizational changes from Ordinance 2016-140-E. This chart can be compared to the expenditures on the page immediately before this page which shows FY16 adopted expenditures for the Finance Department prior to the reorganization.

	FY16 ADOPTED	FY17 APPROVED	CHANGE FROM FY16	
			PERCENT	DOLLAR
Salaries	5,122,320	5,625,915	9.8%	503,595
Pension Costs	1,419,236	1,534,359	8.1%	115,123
Employer Provided Benefits	905,166	907,232	0.2%	2,066
Internal service Charges	2,085,697	2,198,479	5.4%	112,782
Insurance Costs and Premiums	20,462	28,365	38.6%	7,903
Professional / Contractual Service	838,199	836,976	-0.1%	(1,223)
Other Operating Expenses	254,496	260,492	2.4%	5,996
Capital Outlay	5	4	-20.0%	(1)
Grants, Aids, & Contributions	3,000	3,000	0.0%	0
TOTAL EXPENDITURES	10,648,581	11,394,822	7.0%	746,241

Salaries

- Overall, funding for the divisions within the department has increased by \$503,595. Contributing items include the movement of three positions into the Department during FY16, the addition of \$95,500 in part-time salaries within the Office of Director as well as various salary adjustments.

Pension Costs

- Overall, funding for the divisions within the department has increased by \$115,123. Contributing items include the movement of three positions into the Department during FY16 as well as an increase to the pension contribution rate.

Employer Provided Benefits

- Overall, funding for the divisions within the department has increased by \$2,066.

Internal Service Charges

- Overall, funding for the divisions within the department has increased by \$112,782. This increase was due to an increase in computer system maintenance costs resulting from a change in ITD's billing methodology of select application services. The increase was somewhat offset by a decrease in OGC-legal allocations due to a reduction in actual usage.

Insurance Costs and Premiums

- Overall, funding for the divisions within the department has increased by \$7,903. This amount includes general liability (\$27,215) and miscellaneous insurance costs (\$1,150).

Professional and Contractual Services

- Overall, funding for the divisions within the department has decreased by \$1,223. The amount includes funding for bond counsel, actuarial costs including work for pension reform, the indirect cost, arbitrage liability assessments and financial advisory services.

Other Operating Expenses

- Overall, funding for the divisions within the department has increased by \$5,996. This category is made of various small items and several larger expenditures including banking service charges (\$91,000), the lease for Gateway (\$30,408), and training / travel (\$27,221).

Grants, Aids, & Contributions

- This funding totaling \$3,000 remains consistent with the FY16 budgeted amount and resides within the Equal Business Opportunity office.

AUTHORIZED POSITION CAP

Of the cap increase of 42 positions and 1,040 part-time hours, 37 positions and 1,040 part-time hours are due to 2016-140-E which moved activities from other areas into this Department. Two (2) positions were added to the Accounting Division during FY16, and three (3) unfunded positions were added to the Accounting Division in FY17.

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FIRE AND RESCUE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	19,103,398	24,544,518	24,714,667	0.7%	170,149
Revenue From City Agencies - Allocations	232,869	299,407	270,038	(9.8%)	(29,369)
Fines and Forfeits	25,390	27,878	17,814	(36.1%)	(10,064)
Miscellaneous Revenue	5,498,476	5,641,717	5,815,392	3.1%	173,675
TOTAL REVENUE	24,860,133	30,513,520	30,817,911	1.0%	304,391
EXPENDITURES					
Salaries	89,053,770	93,006,871	94,621,166	1.7%	1,614,295
Salary & Benefit Lapse	0	0	(1,196,519)		(1,196,519)
Pension Costs	70,080,485	67,604,916	77,238,833	14.3%	9,633,917
Employer Provided Benefits	21,668,511	21,233,730	19,817,050	(6.7%)	(1,416,680)
Internal Service Charges	16,747,516	21,285,123	22,661,658	6.5%	1,376,535
Insurance Costs and Premiums	1,013,995	764,280	1,192,024	56.0%	427,744
Professional and Contractual Services	376,931	378,955	428,955	13.2%	50,000
Other Operating Expenses	4,841,170	4,886,154	4,985,629	2.0%	99,475
Capital Outlay	198,193	1	1	0.0%	0
Debt Management Fund Repayments	493,311	1,498,415	839,339	(44.0%)	(659,076)
TOTAL EXPENDITURES	204,473,883	210,658,445	220,588,136	4.7%	9,929,691

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	1,300	1,298	(2)
Part-Time Hours	36,464	36,464	0

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	4,584,627	4,091,237	5,399,671	32.0%	1,308,434
EMERGENCY PREPAREDNESS	1,914,417	1,957,447	2,191,259	11.9%	233,812
FIRE OPERATIONS	134,018,640	140,381,914	146,866,979	4.6%	6,485,065
FIRE PREVENTION	3,910,293	3,960,101	3,913,206	(1.2%)	(46,895)
FIRE TRAINING	2,514,763	2,397,334	2,858,757	19.2%	461,423
RESCUE	57,531,143	57,870,412	59,358,264	2.6%	1,487,852
DEPARTMENT TOTAL	204,473,883	210,658,445	220,588,136	4.7%	9,929,691

FIRE AND RESCUE GENERAL FUND - GSD

BACKGROUND

The Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue, and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property, and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education, and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. Fire Plans Review is funded through the Building Inspections fund (SF 159).

REVENUE

Charges for Services

- The net increase of \$170,149 is primarily due to the inclusion of a revenue line for SMG overtime reimbursement of \$194,815. JFRD will handle its overtime for SMG events in the same manner as JSO. The revenues for rescue transport and fire inspection fees remain flat.

Revenue from City Agencies – Allocations

- This amount represents a repayment of costs from the 9-1-1 emergency user fee fund (SF 171) for call taker salaries.

Fines and Forfeits

- The decrease of \$10,064 is due to decreased anticipated revenue from fire code violations found during inspections.

Miscellaneous Revenue

- The net increase of \$173,675 is primarily due to an increase of \$128,989 in revenue received from the Jacksonville International Airport (JIA) to cover the costs of fire services for JIA.

EXPENDITURES

Salaries

- The net increase of \$1,614,295 is being driven by an increase of \$1,346,944 in salaries overtime to align with FY16 actual expenditures, \$36,750 in permanent and probationary salaries, \$249,925 in leave rollback / sellback, and \$195,366 in out of class pay – pensionable, and \$118,681 in holiday overtime to align with actual expenditures that were incorrectly booked within regular overtime for part of FY16. These increases are slightly offset by a decrease in terminal leave of \$304,248 due to a decrease in expected number of retiring employees.

Salary and Benefit Lapse

- A salaries and benefit lapse of \$1,196,519 has been included in the FY17 budget.

Pension Costs

- A net increase of \$9,633,917 is mainly due to an overall increase in payments for the unfunded liability of the pension plans.

Employer Provided Benefits

- The net decrease of \$1,416,680 is mainly due to a decrease of \$1,246,996 in workers' compensation – heart hypertension and \$407,226 in workers' compensation insurance. These decreases were slightly offset by an increase of \$200,110 in group hospitalization insurance.

Internal Service Charges

- The net increase of \$1,376,535 is mainly due to increases of \$1,975,946 in fleet vehicle replacement allocation in which the department purchased multiple vehicles during FY16 and intends on purchasing more during FY17, \$275,086 in OGC legal allocation, and \$160,462 in building maintenance - citywide. These increases were somewhat offset by decreases of \$518,373 in radio allocation, \$314,658 in computer system maintenance, and \$123,974 in fleet repairs and maintenance.

Insurance Costs and Premiums

- The net increase of \$427,744 is due to an increase of \$428,964 in general liability insurance caused by an increase in recent claims.

Professional and Contractual Services

- The net increase of \$50,000 is due to an increase of \$50,000 in professional services for a fire station construction consultant.

Other Operating Expenses

- There is a net increase of \$99,475 which is mainly due to an increase of \$70,354 in employee training – fire training school for new recruits. The largest item in this category is other operating supplies of \$1,717,598 which includes costs for the medical items carried on the rescue units. There are other smaller items and several large expenditures in this category including fire hose / bunker gear of \$680,477, meal allowance of \$673,887, clothing/cleaning/shoe allowance of \$626,161, repairs and maintenance of \$415,968, and training costs at the training academy \$329,359.

Debt Management Fund Repayments

- Represents both the principal and interest costs related to projects within the department.

AUTHORIZED POSITION CAP

The overall authorized position cap has decreased by one (1) position. The position was eliminated during FY16.

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HUMAN RIGHTS COMMISSION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	80,750	78,250	74,900	(4.3%)	(3,350)
Miscellaneous Revenue	481	500	500	0.0%	0
TOTAL REVENUE	81,231	78,750	75,400	(4.3%)	(3,350)
EXPENDITURES					
Salaries	304,473	301,723	303,426	0.6%	1,703
Pension Costs	95,782	101,072	112,540	11.3%	11,468
Employer Provided Benefits	50,332	52,589	52,096	(0.9%)	(493)
Internal Service Charges	118,685	122,838	109,502	(10.9%)	(13,336)
Insurance Costs and Premiums	3,597	1,142	1,464	28.2%	322
Professional and Contractual Services	2,980	3,800	3,500	(7.9%)	(300)
Other Operating Expenses	9,868	13,692	14,627	6.8%	935
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	585,717	596,857	597,156	0.1%	299

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	6	6	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	585,717	596,857	597,156	0.1%	299
DEPARTMENT TOTAL	585,717	596,857	597,156	0.1%	299

HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

BACKGROUND

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES

Intergovernmental Revenue

- The budgeted amount of \$74,900 represents reimbursements from the Work-sharing Agreement with the Equal Employment Opportunity Commission (EEOC) to investigate employment discrimination.

EXPENDITURES

Pension Costs

- The increase of \$11,468 is mainly due to an increase in pension contribution rate.

Internal Service Charges

- The decrease of \$13,336 is mainly due to a decrease in computer system maintenance/security of \$10,311 as a result in changes made to ITD's billing system.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

MAYOR'S OFFICE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	840	1,000	98,500	9,750.0%	97,500
TOTAL REVENUE	840	1,000	98,500	9,750.0%	97,500
EXPENDITURES					
Salaries	2,440,059	2,291,506	2,412,304	5.3%	120,798
Pension Costs	298,691	639,358	490,311	(23.3%)	(149,047)
Employer Provided Benefits	332,160	329,095	318,634	(3.2%)	(10,461)
Internal Service Charges	541,425	530,787	371,485	(30.0%)	(159,302)
Insurance Costs and Premiums	21,818	15,140	15,087	(0.4%)	(53)
Professional and Contractual Services	10,000	3	3	0.0%	0
Other Operating Expenses	74,365	97,310	98,310	1.0%	1,000
Intra-Departmental Billing	286,204	362,672	382,289	5.4%	19,617
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	4,004,723	4,265,872	4,088,424	(4.2%)	(177,448)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	32	28	(4)
Part-Time Hours	1,300	2,800	1,500

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	2,908,113	3,208,442	3,251,443	1.3%	43,001
EDUCATION OFFICER	22,597	0	0		0
PUBLIC AFFAIRS	1,074,013	1,057,430	836,981	(20.8%)	(220,449)
DEPARTMENT TOTAL	4,004,723	4,265,872	4,088,424	(4.2%)	(177,448)

MAYOR'S OFFICE GENERAL FUND - GSD

BACKGROUND

This fund provides for the operating and salary expenditures of the Mayor's Office and Public Affairs.

REVENUE

Miscellaneous Revenue

- This category includes a small \$1,000 miscellaneous revenue in Public Affairs and the second year of the contribution from Community Foundation of Northeast Florida totaling \$97,500 pursuant to city ordinance 2016-439-E.

EXPENDITURES

Salaries

- The main driver of the increase in salaries is the addition of a position funded by the Community Foundation of Northeast Florida as mentioned above.

Pension Costs

- Net pension costs are decreasing due to new employees selecting the defined contribution pension plan instead of the defined benefit pension plan.

Employer Provided Benefits

- The net decrease is due primarily to a reduction in FICA taxes which is somewhat offset by an increase in group health insurance costs.

Internal Service Charges

- The net decrease is being driven by a decrease in the IT computer system maint / security allocation.

Other Operating Expenses

- This category is made of various small items, the largest of which are travel / training (\$33,500) and advertising / promotion (\$13,300).

Intra-Departmental Billing

- Pursuant to city ordinance 2014-520-E, the costs for the Mayor's security that reside in the Office of the Sheriff's budget are billed to this activity. This expense has revenue offset within JSO's budget.

AUTHORIZED POSITION CAP

Two positions were transferred out during FY 16. Two additional positions were eliminated as part of the FY17 budget process and part-time hours were increased by 1,500 hours.

MEDICAL EXAMINER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,396,826	1,334,295	1,546,225	15.9%	211,930
Miscellaneous Revenue	34,349	0	0		0
TOTAL REVENUE	1,431,175	1,334,295	1,546,225	15.9%	211,930
EXPENDITURES					
Salaries	2,059,384	2,024,316	2,000,627	(1.2%)	(23,689)
Pension Costs	450,310	475,724	474,385	(0.3%)	(1,339)
Employer Provided Benefits	264,901	281,781	270,316	(4.1%)	(11,465)
Internal Service Charges	248,386	323,238	286,033	(11.5%)	(37,205)
Insurance Costs and Premiums	22,382	12,228	35,873	193.4%	23,645
Professional and Contractual Services	165,272	647,784	772,531	19.3%	124,747
Other Operating Expenses	251,703	154,934	197,628	27.6%	42,694
Capital Outlay	18,281	1	1	0.0%	0
TOTAL EXPENDITURES	3,480,619	3,920,006	4,037,394	3.0%	117,388

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	27	26	(1)
Part-Time Hours	2,500	2,500	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	3,480,619	3,920,006	4,037,394	3.0%	117,388
DEPARTMENT TOTAL	3,480,619	3,920,006	4,037,394	3.0%	117,388

MEDICAL EXAMINER GENERAL FUND - GSD

BACKGROUND

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, the Department of Corrections of Union County (District IV), and parts of District III, which includes service to Columbia and Hamilton Counties.

REVENUE

Charges for Services

- The net increase of \$211,930 is primarily due to an increased number of cases by cremation approvals and providing out of County autopsy services.

EXPENDITURES

Salaries

- The net decrease of \$23,689 is primarily due to the reduction of one employee.

Pension Cost

- The decrease of \$1,339 is primarily due to the reduction of one employee.

Employer Provided Benefits

- The net decrease of \$11,465 is mainly due to decreases of \$7,008 in group hospitalization insurance and \$5,203 in worker's compensation insurance.

Internal Service Charges

- The net decrease of \$37,205 is mainly due to a \$45,192 decrease in computer system maintenance/security charges and \$21,649 decrease in utilities cost. This is somewhat offset by a \$27,879 increase in building maintenance.

Insurance Costs and Premiums

- The increase is of \$23,645 primarily due to an increase in miscellaneous insurance.

Professional and Contractual Services

- The increase of \$124,747 is mainly due to an increase in professional services for outsourced toxicology and doctor consulting for special cases.

Other Operating Expenses

- The net increase of \$42,694 is mainly due to increases of \$20,376 in lease purchase (equipment agreements) and \$14,659 in other operating supplies.

AUTHORIZED POSITION CAP

The authorized cap was reduced by one employee due to the outsourcing of toxicology functions in FY16.

MILITARY AFFAIRS AND VETERANS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	650	800	500	(37.5%)	(300)
TOTAL REVENUE	650	800	500	(37.5%)	(300)
EXPENDITURES					
Salaries	651,054	659,471	734,343	11.4%	74,872
Pension Costs	114,585	124,554	163,559	31.3%	39,005
Employer Provided Benefits	85,643	98,305	96,470	(1.9%)	(1,835)
Internal Service Charges	137,862	157,455	124,695	(20.8%)	(32,760)
Insurance Costs and Premiums	5,337	2,549	3,605	41.4%	1,056
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	38,457	47,985	50,131	4.5%	2,146
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	0	4,714	4,714	0.0%	0
TOTAL EXPENDITURES	1,032,938	1,095,035	1,177,519	7.5%	82,484

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	14	14	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,032,938	1,095,035	1,177,519	7.5%	82,484
DEPARTMENT TOTAL	1,032,938	1,095,035	1,177,519	7.5%	82,484

MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD

BACKGROUND

Military Affairs and Veterans focuses its efforts to advocate for our local military personnel and veterans and works closely with military, business, community, and elected leaders at the local, state, and national levels to deliver a compelling message that Jacksonville is the most military-friendly city in the United States. Also, the department oversees and maintains the Jobs-For-Vets website, a recently launched initiative designed to connect job seeking Veterans to Veteran-Friendly employers in the Jacksonville region.

REVENUE

Miscellaneous Revenue

- The \$500 represents the revenue that is expected from the sale of software program that manages client appointments and information.

EXPENDITURES

Salaries

- The increase of \$74,872 is attributable to an increase in permanent and probationary salaries due to employees receiving salary increases during FY16 to be more in line with equivalent positions throughout the state.

Pension Costs

- The increase of \$39,005 is due to pension election changes, salary increases that occurred in FY16 (see above), and an increase in the pension contribution rate.

Internal Service Charges

- The decrease of \$32,760 is attributable to a reduction in computer system maintenance/security charges of \$13,798 and building cost allocation of \$18,380.

Insurance Costs Premiums

- The increase of \$1,056 is due to an increase in general liability insurance costs.

Other Operating Expenses

- The increase of \$2,146 is mainly due to increases in parking costs of \$1,060, dues, subscriptions and memberships of \$753, and employee training of \$670.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

NEIGHBORHOODS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,425,338	1,279,640	1,425,941	11.4%	146,301
Fines and Forfeits	78,329	76,446	77,752	1.7%	1,306
Miscellaneous Revenue	29,460	10,800	32,324	199.3%	21,524
TOTAL REVENUE	1,533,128	1,366,886	1,536,017	12.4%	169,131
EXPENDITURES					
Salaries	6,531,430	6,787,314	8,166,569	20.3%	1,379,255
Pension Costs	1,673,925	1,846,902	2,388,875	29.3%	541,973
Employer Provided Benefits	1,412,433	1,749,917	1,977,118	13.0%	227,201
Internal Service Charges	3,256,658	3,594,368	4,894,910	36.2%	1,300,542
Insurance Costs and Premiums	175,115	153,949	108,162	(29.7%)	(45,787)
Professional and Contractual Services	1,201,265	976,955	898,253	(8.1%)	(78,702)
Other Operating Expenses	495,535	570,750	739,123	29.5%	168,373
Capital Outlay	15,391	6	5	(16.7%)	(1)
TOTAL EXPENDITURES	14,761,752	15,680,161	19,173,015	22.3%	3,492,854

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	174	204	30
Part-Time Hours	10,815	17,975	7,160

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	3,174,873	3,446,889	3,470,404	0.7%	23,515
ENVIRONMENTAL QUALITY	2,875,688	3,130,076	2,923,464	(6.6%)	(206,612)
MOSQUITO CONTROL	1,811,423	2,000,111	2,089,977	4.5%	89,866
MUNICIPAL CODE COMPLIANCE	5,986,086	6,024,226	6,544,237	8.6%	520,011
OFFICE OF DIRECTOR	913,682	1,078,859	4,144,933	284.2%	3,066,074
DEPARTMENT TOTAL	14,761,752	15,680,161	19,173,015	22.3%	3,492,854

NEIGHBORHOODS GENERAL FUND - GSD

BACKGROUND

The Neighborhoods department includes the Animal Care & Protective Services, Municipal Code Compliance, Environmental Quality, Mosquito Control, and Office of the Director divisions. As part of the reorganization pursuant to Ordinance 2016-140-E, the Office of the Director within the Intragovernmental Services Department, which included the Call Center (630-CITY) and Fight Blight Awareness Campaign activities were moved into the Neighborhoods Office of the Director. The reorganization also moved the Housing & Community Development division into Neighborhoods from the Planning and Development Department. A new activity called the Office of Neighborhood Services was also established in relation to the reorganization.

REVENUE

Charges for Services

- The net increase of \$146,301 is mainly attributable to increases in siltation inspection fees of \$100,000 in the Environmental Quality Division and animal licenses and permits of \$57,537 in the Animal Care & Protective Services Division.

Fines and Forfeits

- The net increase is mainly due to an increase in animal care and control civil penalty.

Miscellaneous Revenue

- The net increase of \$21,524 is mainly attributable to an increase in miscellaneous sales and charges of \$20,524 in the Municipal Code Compliance Division.

EXPENDITURES

Salaries

- The net increase is being driven by increases of \$219,249 in permanent and probationary salaries in the Municipal Code Compliance Division for various staff pay increases and \$1,128,967 in the Office of Director due to City reorganization that increased the authorized cap by thirty (30) positions.

Pension Costs

- The increase is mainly attributable to an overall increase in defined benefit plan costs and salary changes mentioned above.

Employer Provided Benefits

- The net increase is being driven by the salary changes mentioned above.

Internal Service Charges

- The net increase is mainly attributable to overall increases of \$892,653 in IT computer system maintenance/security allocation and \$270,062 in building cost allocation for the Ed Ball building.

Insurance Costs and Premiums

- The net decrease of \$45,787 is mainly attributable to reductions of \$22,986 in miscellaneous insurance in Mosquito Control and \$21,165 in general liability insurance in Animal Care and Protective Services.

Professional and Contractual Services

- The net decrease is mainly attributable to moving an \$85,000 data entry contract from Animal Care and Protective Services Division General Fund – GSD (S/F 011) to Veterinary Services (S/F 15G) to hire two (2) Behavior Technicians.

Other Operating Expenses

- The net increase is mainly attributable to increases within the Mosquito Control Division of \$64,220 in other operating supplies for fuels and chemicals, \$47,876 in repair and maintenance supplies for parts and tools to service helicopter, and \$10,126 in employee training for pilot training.

AUTHORIZED POSITION CAP

The authorized cap was increased by thirty (30) positions in Neighborhoods during FY 16 due to City reorganization. Twenty-two (22) positions transferred from the Call Center (630-CITY), three (3) positions transferred from Housing and Community Development, two (2) positions transferred from Intra-Governmental Services Office of the Director, and one (1) position transferred from Community Planning Division. One (1) position in Mosquito Control and one (1) position in the Ash Site activity were transferred into the Office of the Director that was not part of the reorganization. Part-time hours were also increased by 7,160 hours for FY 17.

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OFFICE OF ECONOMIC DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	2,524	1,000	120	(88.0%)	(880)
TOTAL REVENUE	2,524	1,000	120	(88.0%)	(880)
EXPENDITURES					
Salaries	807,224	918,192	941,216	2.5%	23,024
Pension Costs	169,967	216,557	283,453	30.9%	66,896
Employer Provided Benefits	90,910	115,699	113,119	(2.2%)	(2,580)
Internal Service Charges	277,410	398,652	226,527	(43.2%)	(172,125)
Insurance Costs and Premiums	8,673	3,517	4,592	30.6%	1,075
Professional and Contractual Services	244,136	94,001	94,001	0.0%	0
Other Operating Expenses	80,412	91,990	86,058	(6.4%)	(5,932)
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	118,940	98,941	98,940	0.0%	(1)
Supervision Allocation	0	0	(172,056)		(172,056)
TOTAL EXPENDITURES	1,797,672	1,937,551	1,675,852	(13.5%)	(261,699)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	12	12	
Part-Time Hours	1,300	1,300	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	1,797,672	1,937,551	1,675,852	(13.5%)	(261,699)
DEPARTMENT TOTAL	1,797,672	1,937,551	1,675,852	(13.5%)	(261,699)

OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

The Office of Economic Development serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating a broader tax base for the community. The office also oversees the administration of local and state incentives and the redevelopment of Cecil Commerce Center.

EXPENDITURES

Salaries

- The increase of \$23,024 is primarily due to an increase of \$33,000 in part time salaries. This was partially offset by a decrease of \$11,656 in permanent and probationary salaries due to the allocation of employees in the Cecil Field subfund (SF 1DE).

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$80,199 and the costs for the defined contribution plan are increasing by \$13,273.

Internal Service Charges

- The net decrease is driven by a decrease of \$143,583 in the legal services allocation and \$22,657 in the computer system maintenance/security allocation.

Insurance Costs and Premiums

- The increase is driven by an increase in the general liability insurance allocation.

Supervision Allocation

- This expense represents administrative costs that are being allocated to the three Community Redevelopment Areas (CRA) in which the department provides staff support. This includes the Jacksonville International Airport CRA, Moncrief Soutel CRA and the Renew Arlington CRA.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap.

OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Component Units	0	0	20,000		20,000
TOTAL REVENUE	0	0	20,000		20,000
EXPENDITURES					
Salaries	137,135	160,000	209,348	30.8%	49,348
Pension Costs	11,000	6,800	39,948	487.5%	33,148
Employer Provided Benefits	5,788	13,750	23,607	71.7%	9,857
Internal Service Charges	24,454	43,818	34,695	(20.8%)	(9,123)
Insurance Costs and Premiums	1,098	615	785	27.6%	170
Professional and Contractual Services	50,427	2	2	0.0%	0
Other Operating Expenses	3,167	3,842	3,817	(0.7%)	(25)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	233,070	228,828	312,203	36.4%	83,375

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	1	1	
Part-Time Hours	1,200	2,500	1,300

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	233,070	228,828	312,203	36.4%	83,375
DEPARTMENT TOTAL	233,070	228,828	312,203	36.4%	83,375

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD

BACKGROUND

This accounts for the Office of Ethics Compliance and Oversight which addresses citywide ethics, compliance, and oversight challenges.

REVENUE

Transfers From Component Units

- This represents revenue from various Independent Authorities (JEA, JAA, JPA and JTA) for ethics training provided by the office.

EXPENDITURES

Salaries

- The increase of \$49,348 is due to an increase of \$25,000 in to increase salaries for current staff and \$24,348 in part-time salaries due to an addition of new part-time staff.

Pension Costs

- The increase of \$33,148 is mainly due to a \$6,571 increase in defined benefit pension contribution and \$24,701 increase in unfunded pension contribution. This is somewhat offset by a decrease of \$6,545 in defined contribution. The pension increase was the result of one employee changing from defined contribution to defined benefit pension plan in FY16.

Employer Provided Benefits

- The increase of \$9,857 is mainly due to an increase in group hospitalization insurance.

Internal Service Charges

- The net decrease of \$9,123 is mainly due to a decrease of \$7,053 in legal charges and \$6,369 decrease in computer system maintenance/security charges. This decrease was slightly offset by an increase of \$3,478 in building cost for increased office space.

Insurance Costs and Premiums

- The increase of \$170 is primarily due to an increase in general liability insurance.

AUTHORIZED POSITION CAP

The authorized cap is unchanged. Part-time hours were increase by 1,300 for the addition of a new, part-time executive assistant position.

OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	50,645	121,834	131,022	7.5%	9,188
Pension Costs	5,845	29,978	33,760	12.6%	3,782
Employer Provided Benefits	8,752	16,778	17,380	3.6%	602
Internal Service Charges	10,265	6,338	4,438	(30.0%)	(1,900)
Insurance Costs and Premiums	435	161	643	299.4%	482
Professional and Contractual Services	0	400	400	0.0%	0
Other Operating Expenses	80,989	121,895	122,140	0.2%	245
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	156,930	297,385	309,784	4.2%	12,399

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	2	2	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	73,674	61,719	69,888	13.2%	8,169
OFFICE OF GENERAL COUNSEL	83,256	235,666	239,896	1.8%	4,230
DEPARTMENT TOTAL	156,930	297,385	309,784	4.2%	12,399

OFFICE OF GENERAL COUNSEL GENERAL FUND - GSD

BACKGROUND

The general fund portion of the Office of General Counsel consists of the Duval Legislative Delegation and includes the Public Accountability Office that provide resources to be used for the defense of the City against legal action.

REVENUE

- There are no revenues for the General Fund divisions of this department.

EXPENDITURES

Salaries

- The increase is primarily driven by an increase in salaries for a staff pay increase.

Pension Costs

- The net increase is mainly due to an increase in defined benefit plan costs.

Employer Provided Benefits

- The increase is primarily due to an increase in workers' compensation insurance.

Internal Service Charges

- The net decrease is mainly due to a reduction in IT computer system maintenance/security allocation.

Insurance Costs and Premiums

- The increase is primarily due to an increase in general liability insurance.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

OFFICE OF INSPECTOR GENERAL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Component Units	0	0	115,000		115,000
TOTAL REVENUE	0	0	115,000		115,000
EXPENDITURES					
Salaries	121,311	538,225	637,830	18.5%	99,605
Pension Costs	10,284	99,655	97,477	(2.2%)	(2,178)
Employer Provided Benefits	2,332	39,629	60,954	53.8%	21,325
Internal Service Charges	1,545	108,477	82,442	(24.0%)	(26,035)
Insurance Costs and Premiums	0	1,442	2,772	92.2%	1,330
Professional and Contractual Services	0	2	2	0.0%	0
Other Operating Expenses	3,239	23,940	50,344	110.3%	26,404
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	138,711	811,371	931,822	14.8%	120,451

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	7	8	1
Part-Time Hours	250	1,550	1,300

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF INSPECTOR GENERAL	138,711	811,371	931,822	14.8%	120,451
DEPARTMENT TOTAL	138,711	811,371	931,822	14.8%	120,451

OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

BACKGROUND

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded this authority to include the City Constitutional Offices and Independent Authorities.

REVENUE

- The revenue increase of \$115,000 for FY17 is due to contributions made to the Office of Inspector General from the various Independent Agencies which include JEA, JAA, JPA and JTA.

EXPENDITURES

Salaries

- The increase of \$27,076 is mainly due to an increase in Permanent and Probationary Salaries of \$46,775, which is a result of an additional three positions added during the FY2015-2016 budget process. The increase was partially offset by a decrease in Part-time Salaries of \$19,999 due to the Office of Inspector General advisor contract terminating at the end of FY16.

Pension Costs

- The net decrease of \$19,436 is mainly due to employees changing from the Defined Benefit Plan to the Defined Contribution Plan.

Employer Provided Benefits

- The increase of \$13,484 is mainly due to health care elections made by employees hired during FY16.

Internal Service Charges

- The overall decrease of \$26,035 is mainly due to decreases in OGC Legal of \$40,301 to align the budget to match with actuals, along with offsetting increases in computer system maintenance/security of \$15,527 due to moving costs from hardware/maintenance in Other Operating Expenses.

Other Operating Expenses

- The overall increase of \$9,334 is mainly due to an increase in travel and employee training expenses of \$23,001 for employees to maintain required certifications, with an offsetting decrease in hardware/software maintenance of \$15,593 in which the expenses moved to Computer System Maintenance/Security allocation within the Internal Service Charges as noted above.

AUTHORIZED POSITION CAP

The authorized cap has increased by one full-time position of Inspector General Investigator I, and an increase of 1,300 in part-time hours for a part-time Executive Assistant position.

OFFICE OF SPORTS & ENTERTAINMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	389,878	394,279	381,772	(3.2%)	(12,507)
Pension Costs	42,793	43,418	49,204	13.3%	5,786
Employer Provided Benefits	49,840	49,619	58,669	18.2%	9,050
Internal Service Charges	58,336	5,685	124,689	2,093.3%	119,004
Insurance Costs and Premiums	2,745	2,057	3,641	77.0%	1,584
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	237,337	256,616	253,200	(1.3%)	(3,416)
TOTAL EXPENDITURES	780,929	751,675	871,176	15.9%	119,501

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	4	5	1
Part-Time Hours	1,300	1,300	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF SPORTS & ENTERTAINMENT	780,929	751,675	871,176	15.9%	119,501
DEPARTMENT TOTAL	780,929	751,675	871,176	15.9%	119,501

OFFICE OF SPORTS AND ENTERTAINMENT GENERAL FUND - GSD

BACKGROUND

The Office of Sports and Entertainment enhances the region's economy by attracting special events and sports organizations to the City of Jacksonville. The department includes the Office of Film and Television, Office Special Events and the City-owned entertainment and sports venues. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities, excluding the Office of Special Events and venues.

EXPENDITURES

Salaries

- The net decrease of \$12,507 is driven by the decrease of \$53,999. This was offset by an increase in permanent and probationary salaries of \$42,000 due to an increase in the authorized position cap.

Pension Costs

- Pension costs for the defined benefit plan are decreasing by \$2,425 while the costs for defined contribution are increasing by \$3,234.

Employer Provided Benefits

- The increase is primarily due to an \$8,207 increase in group hospitalization insurance.

Internal Service Charges

- The increase is due to increase of \$71,812 in the legal allocation, \$36,610 in the computer system maintenance/security allocation and \$10,707 in the citywide building maintenance allocation.

Insurance Costs and Premiums

- The increase is driven by an increase in the general liability insurance allocation.

AUTHORIZED POSITION CAP

One position was moved into this department during FY16.

OFFICE OF THE SHERIFF
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,696,995	4,773,867	5,008,101	4.9%	234,234
Revenue From City Agencies - Allocations	1,835,973	2,045,297	1,968,255	(3.8%)	(77,042)
Fines and Forfeits	1,168,242	1,115,743	1,095,300	(1.8%)	(20,443)
Miscellaneous Revenue	804,209	744,948	482,318	(35.3%)	(262,630)
TOTAL REVENUE	8,505,418	8,679,855	8,553,974	(1.5%)	(125,881)
EXPENDITURES					
Salaries	185,690,264	192,584,268	195,647,581	1.6%	3,063,313
Salary & Benefit Lapse	0	(3,840,981)	(5,218,288)	35.9%	(1,377,307)
Pension Costs	109,098,356	111,274,566	121,910,988	9.6%	10,636,422
Employer Provided Benefits	40,786,955	41,058,907	42,519,139	3.6%	1,460,232
Internal Service Charges	25,558,302	29,673,665	32,298,105	8.8%	2,624,440
Insurance Costs and Premiums	6,567,343	2,827,892	3,344,289	18.3%	516,397
Professional and Contractual Services	11,606,127	11,982,509	11,561,652	(3.5%)	(420,857)
Other Operating Expenses	12,995,244	16,267,039	18,751,023	15.3%	2,483,984
Capital Outlay	1,485,209	174,506	2,255,018	1,192.2%	2,080,512
Supervision Allocation	(50,800)	(44,792)	0	(100.0%)	44,792
Debt Management Fund Repayments	215,428	43,785	41,418	(5.4%)	(2,367)
TOTAL EXPENDITURES	393,952,427	402,001,364	423,110,925	5.3%	21,109,561

AUTHORIZED POSITION CAP		FY 16	FY 17	Change
		Adopted	Approved	
	Authorized Positions	3,096	3,177	81
	Part-Time Hours	604,042	652,204	48,162

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	91,798,681	96,473,683	109,130,901	13.1%	12,657,218
INVESTIGATION&HOMELAND SECURITY	60,432,431	58,855,461	62,839,514	6.8%	3,984,053
PATROL & ENFORCEMENT	171,703,887	177,399,750	187,118,597	5.5%	9,718,847
PERSONNEL & PROF. STANDARD	11,770,483	11,837,820	26,915,359	127.4%	15,077,539
POLICE SERVICES	48,161,326	50,334,006	28,431,823	(43.5%)	(21,902,183)
SHERIFF-ADMINISTRATION	10,085,619	7,100,644	8,674,731	22.2%	1,574,087
DEPARTMENT TOTAL	393,952,427	402,001,364	423,110,925	5.3%	21,109,561

OFFICE OF THE SHERIFF GENERAL FUND - GSD

BACKGROUND

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

REVENUE

Charges for Services

- The increase of \$234,234 is primarily due to the increase of \$94,414 in reimbursement from independent agencies, \$65,051 in SMG overtime reimbursement and \$63,818 in off duty reimbursement.

Revenue from City Agencies – Allocations

- The budgeted amount of \$1,968,255 includes the reimbursement of call taker salaries from the 911 Emergency User Fee (Sub-Fund 171) in the amount of \$1,585,966 and an amount of \$382,289 for the Mayor's security.

Fines and Forfeits

- The decrease of \$20,443 is mainly due to the decrease of \$13,500 in sheriffs' fines and estreatures and a net of \$7,943 in criminal justice education.

Miscellaneous Revenue

- The decrease of \$262,630 is primarily due to the decrease of \$46,514 in miscellaneous sales and charges due to a decline in social security administration incentive payments (This is an incentive payment to the Sheriff's Office for reporting individuals that should not receive social security benefits since they are incarcerated.) and a decrease of \$190,616 in overtime reimbursement charges which is the reimbursement from federal agencies for investigative activities.

EXPENDITURES

Salaries

- The increase of \$3,063,313 includes 40 new police officers funded for 6 months at an amount of \$762,960, 40 new community service officers funded for 6 months at an amount of \$525,249, an increase of \$483,065 in terminal leave due to a number of retirements of DROP participants in FY 16/17, an increase of \$864,951 in part time salaries and an increase of \$1,332,848 in overtime due to not using on-duty resources to staff special events and bringing the budgeted amount to current level based on actuals. These were somewhat offset by a decrease of \$655,864 in leave rollback/sellback and \$105,558 in special pay - pensionable.

Salary & Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Pension Costs

- The increase of \$10,636,422 is due to an overall increase of \$1,128,164 in the general employee's pension contribution (the city's contribution went from 33.50% to 37.09%), an increase of \$10,082,257 in the city's contribution to the police and fire pension fund going from a combined total of pension contribution and unfunded liability of \$82,673,374 to \$92,755,631 (city's contribution went from 109.92% to 119.60%). These were somewhat offset by a decrease of \$637,454 in the correction officer pension contribution (city's contribution went from 68.64% to 67.73%).

Employee Provided Benefits

- The increase of \$1,460,232 is mainly attributable to an increase of \$357,668 in group hospitalization insurance for new positions and a full year of funding for the positions added in FY15/16 and increase of \$2,474,338 in workers compensation – heart and hypertension for actuarial projections. These were somewhat offset by a decrease of \$1,496,239 in workers' compensation insurance due to actuarial projections.

Internal Services Charges

- The increase of \$2,624,440 is mainly attributable to an increase of \$781,627 in radio allocation due to an allocation of a balloon and final payment of the p25 radio system, an increase of \$2,248,504 in fleet vehicle rental due to the net impact of vehicles on the proposed replacement list, vehicles that were replaced in prior years being paid off in FY 15/16, 494 vehicles for the sheriff's office in FY 16/17, vehicles for the 40 community service officers and for the 40 police officers and increase of \$415,034 in building maintenance due to a projected increase in building maintenance costs for the city and an increase of \$1,489,644 in pretrial detention facility building cost allocation due to the addition of a water meter that was not being properly charged during FY 15/16. These were somewhat offset by a decrease of \$662,974 in fleet parts, oil and gas due to a decrease in fuel costs; a decrease of \$1,095,167 in computer system maintenance/security due to a change in billing methodology; a decrease of \$193,069 in utilities due to a decrease in electricity charges and a decrease of \$444,220 in radio equipment refresh due to spreading the cost over two years.

Insurance Costs and Premiums

- The increase of \$516,397 is primarily due to the overall increase of \$541,531 in the cost of general liability insurance.

Professional and Contractual Services

- The decrease of \$420,857 is primarily due to the decrease of \$461,407 in contract food services – jail due to the meal prices for the new bid is significant less than the old contract and the service of process contract went from \$319,600 to \$0 due to the department bringing the function in house using part time employees. These were somewhat offset by an increase of \$218,769 in security/guard service contract which is due to the increase in inmates requiring hospital care and the increase of \$100,000 in contractual services for inmate transport services.

Other Operating Expenses

- The increase of \$2,483,984 is primarily due to the increase of \$115,380 in wireless communications as a result of issuing 300 smartphones to employees, an increase of \$750,000 in lease-purchase (equipment agreements) which is for 1,400 laptops to be replaced, an increase of \$466,556 in repairs and maintenance for a scheduled overhaul to a helicopter, an increase of \$521,989 in hardware/software maintenance and licenses due to the increase in microsoft enterprise agreement for the upgrading of a large number of laptops, an increase of \$155,630 in miscellaneous services and charges due to a change in the Florida Statutes concerning forfeiture proceedings, an increase of \$880,541 in clothing, uniforms, and safety equipment due to the new positions, replacement of all TASER units and increased cost in ammunition, and an increase of. These were somewhat offset by a decrease of \$77,832 in repair and maintenance supplies, a decrease of \$235,126 in other operating supplies due a decrease in aviation fuel prices and grounding of the fixed wing aircraft and a decrease of \$103,673 in employee training due to the planning of hiring certified police officers and cheaper tuition cost for community service officers.

Capital Outlay

- This amount represents the purchase of a new automated fingerprint identification system for \$1,909,357,068,857 and the increase of \$171,154 for the replacement of 100 rifles and 2 sniper rifles.

Debt Management Fund Repayments

- This amount represents the debt management fund principal and interest payment for prior years' borrowing.

AUTHORIZED POSITION CAP

The cap increased by 80 new positions (40 new police officers and 40 new community service officers) and 48,162 part time hours for FY 17.

PARKS, RECREATION & COMMUNITY SVCS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	298,677	313,150	320,860	2.5%	7,710
Miscellaneous Revenue	507,617	528,425	445,550	(15.7%)	(82,875)
TOTAL REVENUE	806,294	841,575	766,410	(8.9%)	(75,165)
EXPENDITURES					
Salaries	11,470,664	11,401,732	11,202,471	(1.7%)	(199,261)
Pension Costs	2,336,251	2,613,839	2,792,126	6.8%	178,287
Employer Provided Benefits	2,187,650	2,829,859	2,726,171	(3.7%)	(103,688)
Internal Service Charges	8,266,478	9,133,306	8,067,421	(11.7%)	(1,065,885)
Insurance Costs and Premiums	592,070	411,863	447,984	8.8%	36,121
Professional and Contractual Services	7,272,872	6,769,821	7,276,714	7.5%	506,893
Other Operating Expenses	5,895,087	6,023,401	6,210,952	3.1%	187,551
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	0	2,971,303	2,971,303	0.0%	0
TOTAL EXPENDITURES	38,021,072	42,155,126	41,695,144	(1.1%)	(459,982)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	249	247	(2)
Part-Time Hours	250,610	250,610	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
DISABLED SERVICES	519,586	581,529	622,970	7.1%	41,441
NATURAL AND MARINE RESOURCES	1,069,310	1,139,599	1,358,285	19.2%	218,686
OFFICE OF DIRECTOR	2,441,671	2,731,567	2,888,813	5.8%	157,246
REC & COMMUNITY PROGRAMMING	22,752,572	22,163,807	21,586,265	(2.6%)	(577,542)
SENIOR SERVICES	1,594,020	5,825,293	5,691,890	(2.3%)	(133,403)
SOCIAL SERVICES	9,643,912	9,713,331	9,546,921	(1.7%)	(166,410)
DEPARTMENT TOTAL	38,021,072	42,155,126	41,695,144	(1.1%)	(459,982)

PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD

BACKGROUND

The Parks, Recreation and Community Services Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

REVENUE

Charges for Services

- The net increase of \$7,710 is mainly due to an increase in tennis lessons revenue.

Miscellaneous Revenue

- The net decrease of \$82,875 is mainly attributed to decreases in overtime reimbursement charges of \$65,000 and rental of city facilities of \$19,200.

EXPENDITURES

Salaries

- The net decrease of \$199,261 is mainly due to the movement of two positions to the Finance and Administration - Accounting Division during FY16.

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$170,424 and the costs for the defined contribution plan are increasing by \$7,863. This is the net increase of \$178,287 after the impact of moving the two positions out of this department.

Employer Provided Benefits

- The net decrease of \$103,688 is mainly due to decreases in group hospitalization insurance of \$71,279 and worker's compensation insurance of \$38,974.

Internal Service Charges

- The net decrease of \$1,065,885 is mainly due to decreases in computer system maintenance/security of \$674,250 due to changes in ITD's billing system, and the utilities allocation of \$472,945 due to a reduction in utility costs.

Insurance Costs and Premiums

- This amount includes general liability of \$147,013, miscellaneous insurance of \$299,126 and aviation hull / chemical of \$1,845 costs.

Professional and Contractual Services

- The net increase of \$506,893 is mainly due to increases in professional services of \$88,893 and contractual services of \$437,000. This amount includes funding for the in-jail substance abuse education program, mental health / vocational services, janitorial services, security / guard service and other agreements.

Other Operating Expenses

- This category is made of various small items and several large expenditures including state mandated funding for the Baker act of \$1,219,264, rent / mortgage subsidy of \$1,037,974, repairs and maintenance including supplies of \$607,958, chemical / drugs of \$524,000, and other operating supplies of \$444,576.

Grants, Aids and Contributions

- This is the City's match for the Senior Service Program grant. The grant Provides activities and programs that promote healthy living for citizens of Duval County 60 years of age and over.

AUTHORIZED POSITION CAP

Two positions were transferred to the Finance and Administration – Accounting Division during FY16.

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PLANNING AND DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,376,535	743,814	750,514	0.9%	6,700
Fines and Forfeits	5,500	1,000	1,000	0.0%	0
Miscellaneous Revenue	331,731	600	390,600	65,000.0%	390,000
TOTAL REVENUE	1,713,765	745,414	1,142,114	53.2%	396,700
EXPENDITURES					
Salaries	3,006,975	1,951,452	2,147,687	10.1%	196,235
Pension Costs	870,837	573,440	744,111	29.8%	170,671
Employer Provided Benefits	560,899	351,887	404,836	15.0%	52,949
Internal Service Charges	1,222,326	1,264,826	1,049,091	(17.1%)	(215,735)
Insurance Costs and Premiums	22,856	50,095	8,661	(82.7%)	(41,434)
Professional and Contractual Services	359,235	249,921	250,803	0.4%	882
Other Operating Expenses	55,717	93,568	65,507	(30.0%)	(28,061)
Capital Outlay	4,844	4	1	(75.0%)	(3)
Supervision Allocation	(99,898)	(105,533)	(37,143)	(64.8%)	68,390
TOTAL EXPENDITURES	6,003,790	4,429,660	4,633,554	4.6%	203,894

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	35	32	(3)
Part-Time Hours	5,257	5,257	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	1,543,096	1,519,124	1,295,510	(14.7%)	(223,614)
CURRENT PLANNING	929,265	988,768	1,260,070	27.4%	271,302
DEVELOPMENT SERVICES	2,089,950	0	597,080		597,080
HOUSING & COMMUNITY DEVELOPMENT	357,184	537,777	0	(100.0%)	(537,777)
OFFICE OF THE DIRECTOR	996,674	963,498	971,503	0.8%	8,005
TRANSPORTATION PLANNING	87,621	420,493	509,391	21.1%	88,898
DEPARTMENT TOTAL	6,003,790	4,429,660	4,633,554	4.6%	203,894

PLANNING AND DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections and building codes fall within the purview of this department.

The General Fund - GSD portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division and Transportation Planning.

REVENUE

Miscellaneous Revenue

- The net increase of \$390,000 is primarily due the collection right-of-way permits previously collected through Building Inspection (SF159). Due to being a non-building inspection function, the revenue was moved to the General Fund - GSD (SF 011).

EXPENDITURES

Salaries

- The increase of \$196,235 is primarily due to increases in permanent and probationary salaries to retain qualified staff.

Pension Costs

- The increase of \$170,671 is primarily due to an increase in pension costs.

Internal Service Charges

- The net decrease of \$215,735 is primarily driven by the decrease of \$273,767 in the Ed Ball Building allocation and \$86,041 in the legal allocation. These are somewhat offset by an increase of \$151,246 in the computer system maintenance/security allocation.

Insurance Costs and Premiums

- The decrease of \$41,434 is driven by a decrease in general liability insurance.

Other Operating Expenses

- The net decrease of \$28,061 is primarily driven by a decrease of \$27,632 in advertising and promotion costs.

Supervision Allocation

- This represents administrative costs of staff in this subfund to the Building Inspection (Sf 159) and Concurrency Management (SF 112) subfunds.

AUTHORIZED POSITION CAP

The authorized cap decreased by three positions during FY16 due to the City reorganization, Ordinance 2016-140-E. The Housing and Community Development Division and its three positions transferred to the Neighborhoods Department.

PUBLIC DEFENDER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	1,824,941	1,806,988	1,885,847	4.4%	78,859
Insurance Costs and Premiums	32,815	0	0		0
Other Operating Expenses	0	8,448	8,448	0.0%	0
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	1,857,756	1,815,437	1,894,296	4.3%	78,859

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	1,857,756	1,815,437	1,894,296	4.3%	78,859
DEPARTMENT TOTAL	1,857,756	1,815,437	1,894,296	4.3%	78,859

PUBLIC DEFENDER GENERAL FUND - GSD

BACKGROUND

The Public Defender's Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires that the Public Defender be provided with office space, utilities, maintenance, security, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Internal Service Charges

- The net increase of \$78,859 is mainly due to an increase of \$122,758 in building cost allocation for the Haverty's Building attributable to an increase in interest and principal payment based on the loan repayment schedule. Copier consolidation charges have increased by \$3,626 based on previous usage. This increase is somewhat offset by decreases of \$37,442 from Information Technologies (IT) direct billing for WAN Circuit charges and IT shared service charges as well as a \$10,131 reduction from a FY16 one-time computer refresh purchase of servers.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

PUBLIC HEALTH
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	623,058	171,016	425,070	148.6%	254,054
Insurance Costs and Premiums	56,347	41,297	40,974	(0.8%)	(323)
Other Operating Expenses	0	4,001	4,001	0.0%	0
Grants, Aids & Contributions	764,676	558,200	555,535	(0.5%)	(2,665)
TOTAL EXPENDITURES	1,444,081	774,514	1,025,580	32.4%	251,066

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	1,444,081	774,514	1,025,580	32.4%	251,066
DEPARTMENT TOTAL	1,444,081	774,514	1,025,580	32.4%	251,066

PUBLIC HEALTH GENERAL FUND - GSD

BACKGROUND

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care, and environmental health.

EXPENDITURES

Internal Service Charges

- The net increase of \$254,054 is mainly due to the increase of \$190,795 in building maintenance and \$43,980 in building cost. As per City ordinance 2016-129, the Health Department has added additional office space in the Ed Ball Building for IT staff and the St. James Building for administrative staff. With the expansion of office space usage, the building maintenance costs have also increased.

Grants, Aids and Contributions

City funding has been provided for the following programs:

- STD - \$147,000 - The program, operated through the Jacksonville Teen Health Centers, will provide comprehensive health education, free condoms, STD/HIV/pregnancy screening, STD treatment, and referrals for related services to prevent and reduce STD/HIV morbidity.
- Immunizations - \$258,292 - The program will provide over 1,000 vaccinations for children and create an immunization center in South Jacksonville.
- HERAP - \$150,243 - The Hospital Emergency Room Alternative Program provides improved health outcomes for uninsured, underinsured, and low income residents through connections with preventive health services. The program generates a community cost savings of more than \$200,000 a year.

AUTHORIZED POSITION CAP

There are no authorized positions.

PUBLIC LIBRARIES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	656,503	260,200	296,248	13.9%	36,048
Miscellaneous Revenue	1,688	3,600	2,000	(44.4%)	(1,600)
TOTAL REVENUE	658,192	263,800	298,248	13.1%	34,448
EXPENDITURES					
Salaries	11,533,704	12,410,597	12,425,108	0.1%	14,511
Pension Costs	2,811,213	3,235,365	3,310,915	2.3%	75,550
Employer Provided Benefits	2,223,882	2,434,299	2,500,169	2.7%	65,870
Internal Service Charges	4,817,705	4,782,343	4,073,676	(14.8%)	(708,667)
Insurance Costs and Premiums	662,807	459,186	504,017	9.8%	44,831
Professional and Contractual Services	1,282,565	1,470,976	1,483,748	0.9%	12,772
Other Operating Expenses	891,912	961,692	987,446	2.7%	25,754
Library Materials	2,880,174	2,934,849	3,434,849	17.0%	500,000
Capital Outlay	0	5,502	3	(99.9%)	(5,499)
Indirect Cost	2,946,802	2,957,392	2,957,392	0.0%	0
TOTAL EXPENDITURES	30,050,764	31,652,201	31,677,323	0.1%	25,122
AUTHORIZED POSITION CAP					
		FY 16 Adopted	FY 17 Approved	Change	
Authorized Positions		293	293		
Part-Time Hours		195,899	195,899		
EXPENDITURES BY DIVISION					
	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	30,050,764	31,652,201	31,677,323	0.1%	25,122
DEPARTMENT TOTAL	30,050,764	31,652,201	31,677,323	0.1%	25,122

PUBLIC LIBRARIES GENERAL FUND - GSD

BACKGROUND

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

REVENUE

Charges for Services

- The increase of \$36,048 is due to the anticipated increases in revenues for library fees - internet printing revenue.

Miscellaneous Revenue

- The decrease of \$1,600 is based on reduced collections of fees for using Library copiers in FY15/16.

EXPENDITURES

Pension Costs

- The increase of \$75,550 is primarily the result of more participation in the defined contribution plan, which caused the line item to increase by \$77,954. The defined benefit contributions remained flat due to the increase in contribution percentage being offset by less participation.

Employer Provided Benefits

- The increase of \$65,870 is primarily due to the increase of \$67,127 in group hospitalization insurance based on employee plan selection.

Internal Service Charges

- The decrease of \$708,667 is primarily due to the decrease of \$653,172 in computer maintenance internal services charges based on a change in ITD's billing methodology that will result in the elimination of pooled overhead costs. These costs are now being directly billed to the applicable customers. Additionally the utilities allocation is budgeted to decrease \$200,405 due to a rate reduction for electricity and reductions in overall chilled water and potable water costs. These were somewhat offset by an increase of \$124,129 in building maintenance - citywide due to increased allocated costs.

Insurance Costs and Premiums

- The increase of \$44,831 is primarily due to the increase of \$53,823 in general liability insurance City-wide. This was somewhat offset by a decrease of \$8,992 in miscellaneous insurance.

Professional and Contractual Services

- The increase of \$12,772 is in contractual services based on increased cleanings under the janitorial contract.

Other Operating Expenses

- The increase of \$25,754 is primarily due to the increase of \$14,799 in hardware/software maintenance licenses for online library catalog services, scheduling software for E-Services, and library data servers, \$4,000 in maintenance contracts on security cameras and lockers at the Jacksonville Public Library Express Ocean-way, equipment, \$3,100 in repair and maintenance supplies for regular maintenance of library facilities, and \$2,898 in local mileage to enable library employees to increase community outreach including visits to Duval County Schools.

Library Materials

- The increase of \$500,000 is to purchase additional library materials for all library branches including the main library.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the proposed budget was presented.

AUTHORIZED POSITION CAP

There are no changes to the cap.

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PUBLIC WORKS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	95,958	127,943	393,571	207.6%	265,628
Charges for Services	187,783	40,640	44,392	9.2%	3,752
Revenue From City Agencies - Allocations	10,000	10,000	0	(100.0%)	(10,000)
Miscellaneous Revenue	3,156,838	3,876,590	4,015,174	3.6%	138,584
TOTAL REVENUE	3,450,579	4,055,173	4,453,137	9.8%	397,964
EXPENDITURES					
Salaries	8,339,035	8,361,448	8,334,245	(0.3%)	(27,203)
Pension Costs	2,290,713	2,444,424	2,519,047	3.1%	74,623
Employer Provided Benefits	1,817,564	2,377,191	2,340,261	(1.6%)	(36,930)
Internal Service Charges	4,330,915	5,308,460	5,136,328	(3.2%)	(172,132)
Insurance Costs and Premiums	1,381,363	1,970,592	2,156,501	9.4%	185,909
Professional and Contractual Services	8,858,492	8,436,910	8,463,409	0.3%	26,499
Other Operating Expenses	11,026,714	13,333,310	13,530,273	1.5%	196,963
Capital Outlay	70,971	4	1	(75.0%)	(3)
Supervision Allocation	(45,989)	(283,014)	(148,701)	(47.5%)	134,313
TOTAL EXPENDITURES	38,069,777	41,949,325	42,331,364	0.9%	382,039

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	305	297	(8)
Part-Time Hours	2,600	2,600	

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	2,371,141	2,511,296	2,598,298	3.5%	87,002
MOWING AND LANDSCAPE MAINTENANCE	10,824,302	10,838,328	10,808,954	(0.3%)	(29,374)
OFFICE OF THE DIRECTOR	2,492,532	2,575,717	2,489,469	(3.3%)	(86,248)
PUBLIC BUILDINGS	165,984	3,500	0	(100.0%)	(3,500)
REAL ESTATE	820,550	707,799	760,114	7.4%	52,315
R-O-W AND STORMWATER MAINT.	7,497,101	8,452,964	8,365,734	(1.0%)	(87,230)
SOLID WASTE	936,107	1,216,592	1,355,550	11.4%	138,958
TRAFFIC ENGINEERING	12,962,059	15,643,129	15,953,245	2.0%	310,116
DEPARTMENT TOTAL	38,069,777	41,949,325	42,331,364	0.9%	382,039

PUBLIC WORKS GENERAL FUND - GSD

BACKGROUND

The Public Works Department consists of the Office of the Director and seven other Divisions: Engineering and Construction Management, Mowing & Landscape Maintenance, Public Buildings, Real Estate, Right of Way & Stormwater Maintenance, Solid Waste and Traffic Engineering.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. Mowing & Landscape Maintenance Division maintains landscape, including grass, trees, other vegetation and irrigation, on various city-owned assets while managing all City-wide mowing contracts for both public assets and private property. The Public Buildings Division provides security, custodial, maintenance and repair services for all public buildings; the entire activity is within an internal service fund. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Stormwater Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Right-of-Way & Stormwater Maintenance Division plans and builds streets, highways and drainage facilities. The General Fund/General Services District (S/F 011) operations of the Solid Waste Division monitor and collect litter and illegal dumping along streets and public rights-of-way. The Traffic Engineering Division installs, maintains and regulates all street markings, signs, signals and other traffic control devices on city-owned roadways.

REVENUE

Intergovernmental Revenue

- This represents anticipated funding from the Florida Department of Transportation (FDOT) for mowing, litter removal, edging, and tree-trimming on public rights-of-way on State roads.

Charges for Services

- The net increase of \$3,752 is primarily driven by an increase of \$4,944 in fees for road and street closures. This is somewhat offset by a decrease of \$1,790 in engineering services charged to federal and independent agencies.

Revenue From City Agencies – Allocations

- This represents revenue that will not be received from the Office of Public Parking for cathodic protection services for the Old Courthouse parking lot along Liberty St and Coastline Drive.

Miscellaneous Revenue

- The net increase of \$138,584 is primarily due to an increase of \$114,884 in the reimbursement from the FDOT for the maintenance of street lights on State roads and \$25,005 in contribution - loss deductible for damages to city property.

EXPENDITURES

Salaries

- The net decrease of \$27,203 is primarily due to a decrease of \$11,104 in leave rollback/sellback, \$9,058 in special pay – pensionable and \$6,780 in salaries – overtime.

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$38,212 in defined benefit costs and costs for the defined contribution plan are increasing by \$36,711.

Employer Provided Benefits

- The net decrease of \$36,930 is due to decreases of \$39,139 in group hospitalization insurance and \$33,037 in workers compensation insurance. This is somewhat offset by an increase of \$25,000 in prepaid legal program costs.

Internal Service Charges

- The net decrease of \$172,132 is primarily driven by decreases of \$400,659 in the computer system maintenance/security allocation, \$79,478 in radio equipment refresh, \$56,575 in the Ed Ball Building maintenance allocation, \$52,245 fleet parts/oil/gas allocation and \$41,682 in the utilities allocation. This is offset by increases of \$327,117 in fleet vehicle replacement allocation and \$133,808 in fleet repairs/maintenance allocation.

Insurance Costs and Premium

- The increase is driven by an increase of \$284,245 in general liability insurance.

Other Operating Expenses

- The net increase of \$196,963 is primarily driven by an increase of \$124,000 in equipment rental, \$56,642 in other operating supplies and \$42,695 in electricity (utility bills) costs. This is slightly offset by a decrease of \$20,000 in clothing, uniform and safety equipment.

Supervision Allocation

- This amount represents administrative costs allocated from the Engineering and Construction Management Division for various capital projects and the Solid Waste Division from the Solid Waste Disposal subfund (SF 441).

AUTHORIZED POSITION CAP

The authorized position cap was decreased by eight (8) positions that were transferred to the Stormwater Services subfund (SF 461).

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STATE ATTORNEY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	2,103,285	1,609,178	1,687,261	4.9%	78,083
Other Operating Expenses	4,017	3,000	3,000	0.0%	0
TOTAL EXPENDITURES	2,107,303	1,612,178	1,690,261	4.8%	78,083

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	2,107,303	1,612,178	1,690,261	4.8%	78,083
DEPARTMENT TOTAL	2,107,303	1,612,178	1,690,261	4.8%	78,083

STATE ATTORNEY GENERAL FUND - GSD

BACKGROUND

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utility, maintenance, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Internal Service Charges

- The net increase of \$78,083 is due to increases of \$64,051 in computer system maintenance associated with the application development of an enterprise document management system, \$12,783 in building costs associated with the utility cost of the Old Federal Courthouse, and \$2,214 in radio charges based on previous usage. The increase is slightly offset by a decrease of \$965 in the Courthouse building cost allocation due to a slight adjustment of the square footage used within the allocation calculation.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this department.

SUPERVISOR OF ELECTIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	54,768	15,000	25,000	66.7%	10,000
TOTAL REVENUE	54,768	15,000	25,000	66.7%	10,000
EXPENDITURES					
Salaries	3,722,976	3,479,507	2,555,989	(26.5%)	(923,518)
Salary & Benefit Lapse	0	(24,644)	0	(100.0%)	24,644
Pension Costs	397,673	439,496	425,999	(3.1%)	(13,497)
Employer Provided Benefits	352,240	369,973	316,325	(14.5%)	(53,648)
Internal Service Charges	594,718	523,901	475,209	(9.3%)	(48,692)
Insurance Costs and Premiums	58,213	33,144	32,303	(2.5%)	(841)
Professional and Contractual Services	0	46,128	19,756	(57.2%)	(26,372)
Other Operating Expenses	2,244,979	2,041,824	1,728,114	(15.4%)	(313,710)
Capital Outlay	116,900	1	1	0.0%	0
Debt Management Fund Repayments	190,038	93,839	250,723	167.2%	156,884
TOTAL EXPENDITURES	7,677,737	7,003,169	5,804,419	(17.1%)	(1,198,750)

AUTHORIZED POSITION CAP	FY 16 Adopted	FY 17 Approved	Change
Authorized Positions	33	31	(2)
Part-Time Hours	121,130	61,040	(60,090)

EXPENDITURES BY DIVISION	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	4,181,835	3,655,027	2,348,262	(35.8%)	(1,306,765)
REGISTRATION	3,495,901	3,348,142	3,456,157	3.2%	108,015
DEPARTMENT TOTAL	7,677,737	7,003,169	5,804,419	(17.1%)	(1,198,750)

SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

BACKGROUND

The Supervisor of Elections Office registers all voters in Duval County, educates voters on State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election, and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

REVENUES

Miscellaneous Revenue

- This revenue category includes fees charged to political candidates and the public for reports, studies and copies.

EXPENDITURES

Salaries

- The net decrease of \$923,518 is being driven by a reduction of \$875,225 in part-time salaries and \$60,899 in overtime. This decrease is due to there being only one election versus two elections that were scheduled in FY16 and the elimination of two (2) positions in FY16.

Salary & Benefits Lapse

- This was moved to the non-departmental lapse after the passage of Ordinance 2015-483-E to be utilized for banking fund project debt repayment.

Pension Costs

- The decrease of \$13,497 is mainly due to a reduction in Florida retirement system pension contributions of \$40,199. This was somewhat offset by an increase in defined benefit plan costs of \$20,727.

Employer Provided Benefits

- The net decrease of \$53,648 is mainly driven by reductions of \$39,412 in group hospitalization insurance and \$13,839 in Medicare tax.

Internal Service Charges

- The net decrease of \$48,692 is mainly due to reductions of \$32,548 in computer system maintenance/security allocation, \$15,586 in OGC legal charges, and \$12,445 in utilities allocation.

Professional and Contractual Services

- The decrease of \$26,372 is mainly due to a decrease of \$23,372 in security/guard service due to there being only one election versus two elections scheduled in FY16.

Other Operating Expenses

- The net decrease of \$313,710 is mainly attributable to reductions of \$170,102 in other operating supplies and \$118,700 in printing and binding.

Debt Management Fund Repayments

- Represents both the principal and interest costs related to projects within the Supervisor of Elections. Details can be found by project on the B4 schedule.

AUTHORIZED POSITION CAP

Two (2) positions were eliminated by the department during FY16. Part-time hours were reduced by 60,090 in relation to the number of elections.

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MOSQUITO CONTROL - STATE 1
SUBFUND -- 012

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	43,009	43,009	47,310	10.0%	4,301
Investment Pool / Interest Earnings	4,069	4,479	3,298	(26.4%)	(1,181)
Miscellaneous Revenue	47,825	1,058	1,058	0.0%	0
Transfers from Fund Balance	209,433	0	0		0
TOTAL REVENUE	304,336	48,546	51,666	6.4%	3,120
EXPENDITURES					
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	110,498	48,544	51,664	6.4%	3,120
Capital Outlay	27,320	1	1	0.0%	0
TOTAL EXPENDITURES	137,818	48,546	51,666	6.4%	3,120

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

MOSQUITO CONTROL - STATE 1 SUBFUND 012

BACKGROUND

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The proposed budget for the Mosquito Control Division in FY17 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUE

Intergovernmental Revenue

- This amount represents the FY 17 estimated revenue from Florida Department of Agriculture and Consumer Services.

Investment Pool / Interest Earnings

- This amount is made up of anticipated interest earnings for FY 17.

EXPENDITURES

Other Operating Expenses

- This category is made of various small items, the largest of which are various supplies totaling \$29,608.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

PROPERTY APPRAISER
SUBFUND -- 015

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	323,100	299,962	348,685	16.2%	48,723
Investment Pool / Interest Earnings	29,307	30,752	21,376	(30.5%)	(9,376)
Miscellaneous Revenue	4,453	2,500	2,500	0.0%	0
Transfers From Other Funds	9,124,796	9,733,745	9,801,582	0.7%	67,837
Transfers from Fund Balance	269,237	0	112,000		112,000
TOTAL REVENUE	9,750,893	10,066,959	10,286,143	2.2%	219,184
EXPENDITURES					
Salaries	5,135,729	5,547,202	5,583,167	0.6%	35,965
Salary & Benefit Lapse	0	(140,401)	(151,336)	7.8%	(10,935)
Pension Costs	1,479,263	1,694,087	1,789,572	5.6%	95,485
Employer Provided Benefits	1,067,198	1,249,860	1,232,814	(1.4%)	(17,046)
Internal Service Charges	797,459	867,599	910,487	4.9%	42,888
Insurance Costs and Premiums	37,298	37,719	38,931	3.2%	1,212
Professional and Contractual Services	68,306	56,750	186,021	227.8%	129,271
Other Operating Expenses	616,136	747,514	696,486	(6.8%)	(51,028)
Capital Outlay	5,214	6,629	1	(100.0%)	(6,628)
TOTAL EXPENDITURES	9,206,602	10,066,959	10,286,143	2.2%	219,184

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	120	118	(2)
Part-Time Hours	4,160	4,160	

PROPERTY APPRAISER SUBFUND 015

BACKGROUND

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

REVENUE

Charges for Services

- This amount represents the FY 17 revenue for fees from the Community Development District, St. Johns River Water Management District, and Florida Inland Navigation District.

Investment Pool / Interest Earnings

- The amount is made up of anticipated investment pool earnings for FY 17.

Transfers from Other Funds

- This amount represents a transfer from the General Fund – GSD to balance the fund.

Transfers from Fund Balance

- This amount represents an appropriation to purchase new aerial photography and change detection technology.

EXPENDITURES

Salaries

- The net increase of \$35,965 is mainly due to increases in salaries of \$23,978 and special pay of \$19,750 for position reclassifications and professional certifications with two (2) positions being unfunded. These increases are slightly offset by a reduction in leave rollback/sellback of \$6,801.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Pension Costs

- The increase of \$95,485 is mainly attributable to increases in defined benefit plan costs of \$61,076 and defined contribution plan of \$31,840.

Employer Provided Benefits

- The net decrease of \$17,046 is mainly attributable to a reduction in workers' compensation insurance of \$11,985 and FICA taxes of \$5,708.

Internal Service Charges

- The net increase of \$42,888 is mainly attributable to an increase in IT computer system maintenance/security allocation.

Insurance Costs and Premiums

- This amount reflects the department's general liability costs.

Professional and Contractual Services

- The amount includes funding for costar realty information and professional services for two (2) contract employees to work one month in Exemptions Compliance during peak season.

Other Operating Expenses

- This category is made of various small items, the largest of which are hardware / software maint and licenses for the Commercial Assisted Mass Appraisal (CAMA) system (\$268,556) and postage (\$233,030). The decrease is being driven by the removal of funding for furniture (\$71,936).

AUTHORIZED POSITION CAP

Two (2) positions were eliminated as part of the budget process.

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CLERK OF THE COURT
SUBFUND -- 016

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,549,555	3,468,308	3,819,563	10.1%	351,255
Investment Pool / Interest Earnings	24,213	27,218	16,517	(39.3%)	(10,701)
Miscellaneous Revenue	65,459	0	0		0
Transfers from Fund Balance	519,872	321,692	0	(100.0%)	(321,692)
TOTAL REVENUE	4,159,099	3,817,218	3,836,080	0.5%	18,862
EXPENDITURES					
Salaries	841,667	914,882	894,171	(2.3%)	(20,711)
Salary & Benefit Lapse	0	(73,335)	(66,514)	(9.3%)	6,821
Pension Costs	235,107	279,387	289,205	3.5%	9,818
Employer Provided Benefits	204,541	242,706	255,350	5.2%	12,644
Internal Service Charges	1,989,173	1,859,130	1,840,633	(1.0%)	(18,497)
Insurance Costs and Premiums	7,464	3,407	6,015	76.5%	2,608
Professional and Contractual Services	3,171	4,000	4,000	0.0%	0
Other Operating Expenses	173,326	207,884	244,225	17.5%	36,341
Capital Outlay	140,921	2	1	(50.0%)	(1)
Supervision Allocation	275,463	284,406	268,968	(5.4%)	(15,438)
Indirect Cost	82,087	94,749	94,749	0.0%	0
Cash Carryover	0	0	5,277		5,277
TOTAL EXPENDITURES	3,952,922	3,817,218	3,836,080	0.5%	18,862

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	32	32	
Part-Time Hours	5,200	5,200	

CLERK OF THE COURT SUBFUND 016

BACKGROUND

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk (SF 016) receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts.

REVENUE

Charges for Services

- This category includes the various fees collected by the Clerk of the Court. The largest of which are the court costs / fees revenue totaling \$2.8 million, document stamps revenue totaling \$410,000 and marriage fees totaling \$222,663. The increase that you see over the prior year budget is in court costs / fees revenue.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY17.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The decrease of \$18,497 is mainly due to a decrease in computer system maintenance cost associated with actual record storage charges for the Clerk's office.

Insurance Costs and Premiums

- This amount includes the cost for general liability insurance.

Other Operating Expenses

- This category is made of various small items. The largest of which are building rental costs of \$112,268 and outside printing of \$83,000.

Supervision Allocation

- This is an allocation for the Clerk of the Courts administrative staff time paid for by the State that needs to be billed to the City.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Cash Carryover

- This amount represents the budgeted excess revenue over expenditures for this fund which has been placed in a cash carryover for future Council appropriation.

AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

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TAX COLLECTOR
SUBFUND -- 017

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	6,385	6,200	7,000	12.9%	800
Charges for Services	9,714,222	10,131,056	10,555,669	4.2%	424,613
Investment Pool / Interest Earnings	21,362	21,622	21,828	1.0%	206
Miscellaneous Revenue	37,295	16,000	16,500	3.1%	500
Transfers From Other Funds	6,521,204	6,093,948	5,709,241	(6.3%)	(384,707)
Transfers from Fund Balance	124,675	0	0		0
TOTAL REVENUE	16,425,143	16,268,826	16,310,238	0.3%	41,412
EXPENDITURES					
Salaries	7,891,142	8,458,395	8,735,047	3.3%	276,652
Salary & Benefit Lapse	0	(330,201)	(390,570)	18.3%	(60,369)
Pension Costs	1,991,618	2,300,613	2,390,799	3.9%	90,186
Employer Provided Benefits	1,671,660	1,876,672	1,841,784	(1.9%)	(34,888)
Internal Service Charges	1,908,751	1,605,072	1,519,373	(5.3%)	(85,699)
Insurance Costs and Premiums	68,379	33,824	45,296	33.9%	11,472
Professional and Contractual Services	170,506	479,800	238,300	(50.3%)	(241,500)
Other Operating Expenses	1,807,233	1,844,649	1,930,207	4.6%	85,558
Capital Outlay	144,513	2	2	0.0%	0
TOTAL EXPENDITURES	15,653,802	16,268,826	16,310,238	0.3%	41,412

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	226	226	0
Part-Time Hours	54,080	63,622	9,542

TAX COLLECTOR SUBFUND 017

BACKGROUND

The Tax Collector's budget includes funding for three (3) divisions identified as branch agencies, current and delinquent taxes, and supervision and general collection. There are nine (9) branches and one (1) satellite office which process various transactions such as property and local business taxes, driver's license services and fast title services.

REVENUE

Charges for Services

- The net increase of \$424,613 is mainly attributed to increases of \$236,412 in drivers' license renewal fees and \$155,000 in e-commerce fees. This was somewhat offset by a decrease of \$90,000 in delinquent tax sale collection fees. These increases are a result of increased usage of online payment method and the Tax Collector now collecting drivers' license fees for the State of Florida.

Transfers from Other Funds

- Projected expenditures exceed the projected revenue in FY17. This represents a transfer from the General Fund – GSD (SF 011) to balance the subfund.

EXPENDITURES

Salaries

- The net increase of \$276,652 is primarily driven by an increase of \$297,600 in salaries - overtime for the Jacksonville Sheriff's Office (JSO) to provide security at branch agencies.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY17.

Pension Costs

- The net increase of \$90,186 is mainly due to an overall increase in payments for the unfunded liability of the pension plans.

Employer Provided Benefits

- The net decrease of \$34,888 is mainly due to a reduction in group hospitalization insurance.

Internal Service Charges

- The net decrease of \$85,699 is mainly due to a reduction in computer system maintenance/security charges.

Insurance Costs and Premiums

- The increase of \$11,472 is mainly due to an increase of general liability insurance.

Professional and Contractual Services

- The net decrease of \$241,500 is mainly due to a realignment of budgeted expenditures. The \$240,000 expense for a contract with the Florida Highway Patrol to provide security services at branch agencies has been replaced with the overtime expense mentioned above in Salaries.

Other Operating Expenses

- The net increase of \$85,558 is mainly due to increases of \$44,643 in land and buildings lease and \$36,085 in computer hardware/software maintenance. In FY16, the building leases for three of the Tax Collector locations were renewed at higher costs.

AUTHORIZED POSITION CAP

The authorized cap is unchanged. Part-time hours were increased by 9,542 to meet increased demand for services.

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EMERGENCY CONTINGENCY - SEC 106.107
 SUBFUND -- 018

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	783,700	861,499	820,939	(4.7%)	(40,560)
Transfers From Other Funds	0	1,712,868	2,000,000	16.8%	287,132
Transfers from Fund Balance	48,859,097	49,900,623	51,870,370	3.9%	1,969,747
TOTAL REVENUE	49,642,797	52,474,990	54,691,309	4.2%	2,216,319
EXPENDITURES					
Cash Carryover	0	52,474,990	54,691,309	4.2%	2,216,319
TOTAL EXPENDITURES	0	52,474,990	54,691,309	4.2%	2,216,319

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

EMERGENCY CONTINGENCY SUBFUND 018

BACKGROUND

Municipal ordinance code section 106.107 established a separate fund to account for the City's emergency reserves. The emergency reserve can be used to address unanticipated non-reimbursed expenditures arising out of a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature that exceed the operating reserve. The goal, as stated in municipal code, is that this fund should be equal to seven percent or 25.5 days average cash flow of the total General Fund budgeted expenditures.

The current cash balance in this fund, as of 9/30/2016, is \$52,341,109.

REVENUE

Investment Pool / Interest Earnings

- This amount is made up of anticipated interest earnings for FY 17.

Transfers from Other Funds

- Funding from the General Fund – GSD totaling \$2.0 million was transferred into the emergency reserve fund as part of the FY 17 budget.

Transfers from Fund Balance

- This amount is the estimated FY 16 ending cash balance.

EXPENDITURES

Cash Carryover

- This amount is the estimated FY 17 ending cash balance including interest income and the additional funds from the General Fund - GSD.

AUTHORIZED POSITION CAP

There are no employees associated with this subfund.

JACKSONVILLE JOURNEY
SUBFUND -- 019

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	1,623,314	5,093,013	4,232,992	(16.9%)	(860,021)
TOTAL REVENUE	1,623,314	5,093,013	4,232,992	(16.9%)	(860,021)
EXPENDITURES					
Salaries	133,713	236,072	713,076	202.1%	477,004
Pension Costs	0	0	12,134		12,134
Employer Provided Benefits	1,939	3,425	28,620	735.6%	25,195
Internal Service Charges	0	432	1,000	131.5%	568
Professional and Contractual Services	0	150,000	298,999	99.3%	148,999
Other Operating Expenses	21	0	63,113		63,113
Library Materials	0	0	14,304		14,304
Capital Outlay	0	0	16,064		16,064
Grants, Aids & Contributions	1,417,032	2,093,800	3,030,682	44.7%	936,882
Contingencies	0	2,554,284	0	(100.0%)	(2,554,284)
Transfers to Other Funds	117,868	55,000	55,000	0.0%	0
TOTAL EXPENDITURES	1,670,572	5,093,013	4,232,992	(16.9%)	(860,021)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions		4	4
Part-Time Hours	31,040	46,440	15,400

JACKSONVILLE JOURNEY SUBFUND 019

BACKGROUND

Municipal ordinance code section 75

The *Jacksonville Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens. Additional information about the Jacksonville Journey and its programs can be found at:

www.coj.net/departments/jax-journey

REVENUE

Transfers From Other Funds

- This is the amount of the transfer from the General Fund – GSD (SF 011) to fund the Jacksonville Journey programs. In FY 17 prior year funds totaling \$610,021 will be carried over to fund programs.

EXPENDITURES

The table below details the individual programs, their funding and any positions or part-time hours associated with those programs.

	4	46,440	\$4,232,992
Program Description	Authorized Positions	Part-Time Hours	FY17 Approved
1,000 in 1,000 Program			\$254,000
Admin - Support Staff		1,040	\$65,000
After Care			\$41,174
Assessment of Programs			\$75,000
Early Learning Coalition			\$507,500
Evening Reporting Center			\$143,242
Ex-Offender Employment Programs			\$618,201
JFRD Explorers Program			\$150,000
Juvenile Drug Court			\$124,000
Juvenile Intervention Program			\$321,600
Library Enhanced Access Program (LEAP)	4	2,600	\$266,210
Local Initiatives Support Corporation			\$399,023
Neighborhood Accountability Boards			\$55,000
Out of School Suspension			\$244,931
Rec N Roll			\$65,000
Summer Jobs Program		42,800	\$467,100
(a) Teen Programming			\$247,500
Turning Point Rethinking Violence			\$31,000
(a) Workforce Development (16-24)			\$157,511

(a) Use of prior year appropriations for FY17 program	
Teen Programming	\$294,999
Workforce Development (16-24)	\$315,022

AUTHORIZED POSITION CAP

Four positions and 2,600 part-time hours were added by ordinance 2015-720-E during FY 16 for the Library Enhanced Access Program (LEAP) program. 12,800 part-time hours were added as part of the budget process for the Summer Jobs Program.

SPECIAL EVENTS
SUBFUND -- 01A

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	100,000		100,000
Investment Pool / Interest Earnings	2,804	0	0		0
Miscellaneous Revenue	28,137	15,000	415,000	2,666.7%	400,000
Transfers From Other Funds	4,675,109	4,865,673	6,218,353	27.8%	1,352,680
TOTAL REVENUE	4,706,050	4,880,673	6,733,353	38.0%	1,852,680
EXPENDITURES					
Salaries	979,004	912,811	1,017,880	11.5%	105,069
Salary & Benefit Lapse	0	(12,168)	(15,122)	24.3%	(2,954)
Pension Costs	148,054	165,345	170,288	3.0%	4,943
Employer Provided Benefits	122,165	148,691	141,171	(5.1%)	(7,520)
Internal Service Charges	316,545	375,485	413,233	10.1%	37,748
Insurance Costs and Premiums	95,526	68,209	62,787	(7.9%)	(5,422)
Professional and Contractual Services	55,584	70,001	70,001	0.0%	0
Other Operating Expenses	2,439,993	2,767,423	3,447,047	24.6%	679,624
Capital Outlay	0	1	800,001	000,000.0%	800,000
Grants, Aids & Contributions	341,734	384,875	626,067	62.7%	241,192
TOTAL EXPENDITURES	4,498,604	4,880,673	6,733,353	38.0%	1,852,680

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	14	14	0
Part-Time Hours	4,160	4,160	

SPECIAL EVENTS SUBFUND 01A

BACKGROUND

The Office of Special Events is an activity within the Office of Sports and Entertainment. Special Events is in its own subfund (01A) that is project driven to better track event revenues, costs and provide transparency.

REVENUE

Charges for Services

- This represents anticipated revenue from the sale of tickets for the Florida Georgia game.

Miscellaneous Revenue

- This represents revenue from the Jacksonville Jaguars, LLC for the purchase of seats to be replaced in Everbank Field due to improvements (\$400,000) and revenue related to the various events sponsored by the office (\$15,000).

Transfer From Other Funds

- This represents a subsidy from the General Fund to support operations within the Office of Special Events.

EXPENDITURES

Salaries

- The net increase of \$105,069 is driven by an increase of \$125,000 in overtime salaries for City sponsored events. This overtime is utilized by the Office of Special Events staff and other city agencies to provide fire, parks and police services. It is slightly offset by a decrease of \$18,510 in permanent and probationary salaries from changes in personnel.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Employer Provided Benefits

- The net decrease of \$7,520 is driven by a decrease of \$4,273 in group health insurance and \$3,118 in the workers compensation allocation.

Internal Service Charges

- The net increase of \$ 37,748 is mainly due to increases of \$47,715 in computer system maintenance. This is somewhat offset by a decrease of \$10,840 in the copy center allocation.

Insurance Costs and Premiums

- The decrease of \$5,422 is driven by a decrease of \$5,000 in general liability insurance.

Other Operating Expenses

- The net increase of \$679,624 is mainly due to increases of \$328,527 in equipment rental for temporary seats at EverBank Field, \$313,500 in event contribution expenses related to the Florida Georgia Game and \$37,900 in miscellaneous services and charges.

Capital Outlay

- This represents funding to purchase risers and seats at EverBank Field for various events.

Grants, Aids & Contributions

- This represents travel related expenses and other obligations for the Florida/Georgia game.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap.

SPECIAL REVENUE FUNDS

Summary of Subfunds

- 112 Concurrency Management System
- 114 Fair Share Sector Areas Transportation Improvement
- 116 Fair Share Specific Projects
- 121 Air Pollution Tag Fee
- 127 Air Pollution Environmental Protection Agency
- 128 Ambient Air Monitoring
- 132 Tourist Development Council
- 141 Streets and Highways Five-Year Road Program
- 142 Local Option 1/2 Cent Transportation
- 143 Local Option Gas Tax
- 154 Hazardous Waste Program
- 156 Alcohol and Other Drug Abuse Trust
- 159 Building Inspection
- 15B Duval County Law Library
- 15D Animal Care and Protective Services
- 15F Tree Protection Fund
- 15G Veterinary Services
- 15L Juvenile Drug Court
- 15Q Judicial Support
- 15T Court Cost Courthouse Trust
- 15U Recording Fees Technology
- 15V Teen Court Programs Trust
- 15W Library Conference Facility Trust
- 171 9-1-1 Emergency User Fee
- 173 E-9-1-1 Emergency Wireless User Fee
- 181 Downtown CRA - Northeast USD1 C
- 182 Downtown CRA - Southside USD1 A
- 183 Downtown CAR - Northwest USD1 B
- 184 Jacksonville Beach Tax Increment District
- 185 JIA Area Redevelopment Tax Increment District
- 186 Soutel/King Area CAR / Tax Increment District
- 187 Arlington Area CRA / Tax increment District
- 191 Jacksonville Children's Commission
- 1A1 Community Development
- 1D1 Huguenot Park
- 1D2 Kathryn A. Hanna Park
- 1D8 Florida Boater Improvement Program
- 1DA Cecil Field Commerce Center
- 1DC Cecil Gym Capital Improvement Trust
- 1DE Cecil Field Trust
- 1F4 Beach Erosion – Local
- 1H2 Animal Care and Protective Services Programs
- 1H8 Handicap Parking Fines
- 1H9 City Wellness and Fitness Fund
- 1HA Driver Education Safety Trust Fund
- 1HK Adult Arcades
- 1I1 Better Jacksonville Trust Fund
- 1L2 Code Enforcement Revolving Fund
- 1S1 Court Costs \$65 Fee F.S 939-185



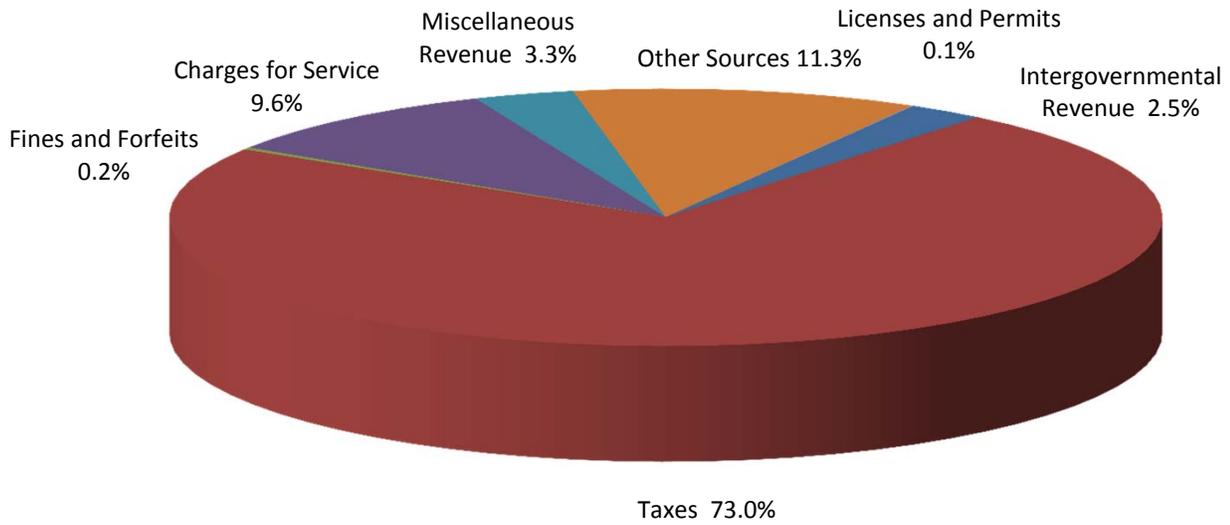
SPECIAL REVENUE FUNDS
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 17 Budgeted
112	Concurrency Management System	462,951	109,909	1			412,899	985,760
114	Fair Share Sector Areas Tran Improv			17,566,226			(2,719,613)	14,846,613
116	Fair Share Specific Projects			(13,131,132)				(13,131,132)
121	Air Pollution Tag Fee	415,041	71,520	85,000			55,025	626,586
127	Air Pollution - EPA	808,387	72,455	98,075			57,586	1,036,503
128	Ambient Air Monitoring		13,605					13,605
132	Tourist Development Council	97,929	7,144,310				145,068	7,387,307
141	Streets & Highways Five-Year Rd Prg			349,253		4,548,859		4,898,112
142	Local Option 1/2 Cent Transportation					82,581,972		82,581,972
143	Local Option Gas Tax			5,076,111		25,380,556		30,456,667
154	Hazardous Waste Program	257,520	51,949	1			107,928	417,398
156	Alcohol and Other Drug Abuse						38,154	38,154
159	Building Inspection	9,431,184	2,745,415	2			2,486,540	14,663,141
15B	Duval County Law Library						50,000	50,000
15D	Animal Care and Protective Services		8,190					8,190
15F	Tree Protection Fund		269,750					269,750
15G	Veterinary Services		122,510					122,510
15L	Juvenile Drug Court						300,000	300,000
15Q	Court Innovations -Judicial Support	(50,000)					100,000	50,000
15T	Court Cost Courthouse Trust		789,642		2,627,140			3,416,782
15U	Recording Fees Technology		1,266,786	116,900				1,383,686
15V	Teen Court Programs Trust	316,159	73,491					389,650
15W	Library Conference Facility Trust	201,743	56,379	18,500				276,622
171	9-1-1 Emergency User Fee	292,906	3,863,095	1				4,156,002
173	E-9-1-1 Emergency Wireless User Fee			265,000				265,000
181	Downtown CRA - Northeast USD1 C		3,347,928		2,136,129		834,218	6,318,275
182	Downtown CRA - Southside USD1 A		2,766,922		178,004	250,000	410,796	3,605,722
183	Downtonw CRA - Northwest USD1 B		2,596,489				2,156,219	4,752,708
184	Jacksonville Beach TID					6,446,045		6,446,045
185	JIA Area Redevelopment TID		836,229		476,805		7,789,422	9,102,456
186	Soutel/King Area CRA / TID		35,229				482,812	518,041
187	Arlington Area CRA / TID		41,709				301,818	343,527
191	Jacksonville Children's Commission	2,967,841	870,732	2	492,666	19,939,693	40,794	24,311,728
1A1	Community Development	75,000					120,000	195,000
1D1	Huguenot Park	443,503	302,341	2			60,321	806,167
1D2	Kathryn A. Hanna Park	752,070	734,893	2			104,824	1,591,789
1D8	Florida Boater Improvement Program		140,000					140,000
1DA	Cecil Field Commerce Center	539,793	674,470	2			201,349	1,415,614
1DC	Cecil Gym Capital Improvement Trust						350,000	350,000
1DE	Cecil Field Trust	95,895	1,735,353				2,349,471	4,180,719
1F4	Beach Erosion – Local		200,000					200,000
1H2	Animal Care and Protective Services	61,634	546,233					607,867
1H8	Handicap Parking Fines		308,000				7,863	315,863

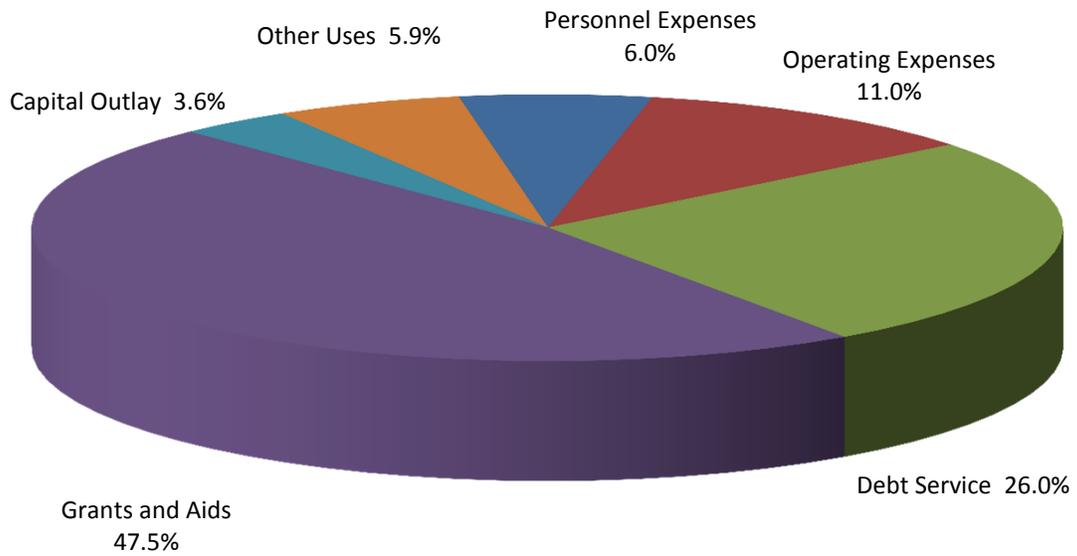
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 17 Budgeted
1H9	City Wellness and Fitness Fund						216,810	216,810
1HA	Driver Education Safety Trust Fund					300,000		300,000
1HK	Adult Arcades	(63,544)	(73,369)	(6)			271,131	134,212
111	Better Jacksonville Trust Fund				70,341,627			70,341,627
1L2	Code Enforcement Revolving Fund		294,702					294,702
1S1	Court Costs \$65 Fee F.S 939.185	570,914	398,653	75,097			465,350	1,510,014
	Total Special Revenue Funds	17,676,926	32,415,520	10,519,037	76,252,371	139,447,125	17,196,785	293,507,764

SPECIAL REVENUE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



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CONCURRENCY MANAGEMENT SYSTEM
SUBFUND -- 112

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	55,200	0	0		0
Charges for Services	753,791	269,495	310,958	15.4%	41,463
Investment Pool / Interest Earnings	42,019	44,861	42,762	(4.7%)	(2,099)
Transfers from Fund Balance	85,857	608,794	632,040	3.8%	23,246
TOTAL REVENUE	936,867	923,150	985,760	6.8%	62,610
EXPENDITURES					
Salaries	273,095	323,513	295,806	(8.6%)	(27,707)
Pension Costs	87,213	107,786	108,444	0.6%	658
Employer Provided Benefits	48,415	56,956	58,701	3.1%	1,745
Internal Service Charges	65,654	46,549	95,976	106.2%	49,427
Insurance Costs and Premiums	2,270	1,222	1,418	16.0%	196
Other Operating Expenses	6,377	17,120	12,515	(26.9%)	(4,605)
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	32,416	34,270	77,166	125.2%	42,896
Indirect Cost	171,814	335,733	335,733	0.0%	0
Transfers to Other Funds	89,100	0	0		0
TOTAL EXPENDITURES	776,353	923,150	985,760	6.8%	62,610

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	6	6	
Part-Time Hours			

CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

BACKGROUND

This fund ensures the availability of public facilities, except traffic circulation and mass transit, and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes. This is implemented through the Concurrency and Mobility Management System (CMMS), which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities, except traffic circulation and mass transit, and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted.

REVENUE

Charges for Services

- The net increase of \$41,463 is primarily due to an increase in concurrency management fees collected.

Investment Pool / Interest Earnings

- The decrease of \$2,099 represents a reduction in anticipated investment pool earnings for FY17.

Transfer from Fund Balance

- This amount of \$23,246 represents the fund balance transfer necessary to balance up the subfund to support concurrency management operations in FY17.

EXPENDITURES

Salaries

- The net decrease of \$27,707 is primarily due to decreases in permanent and probationary salaries.

Internal Service Charges

- The net increase of \$49,427 is primarily due to an increase in computer system maintenance/security charges.

Other Operating Expenses

- The decrease of \$4,605 is primarily due to a \$4,000 decrease in advertising and promotion.

Supervision Allocation

- This represents a portion of the administration cost of the department from the General Fund (SF 011) which is allocated to other subfunds within the purview of the Planning and Development Department.

Indirect Cost

- The amount in the FY17 budget remains at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was presented.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

FAIR SHARE SECTOR AREAS TRANSP IMPR
SUBFUND -- 114

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	249,555	12,790	9,885,984	77,194.6%	9,873,194
Investment Pool / Interest Earnings	306,470	7,394,890	4,960,629	(32.9%)	(2,434,261)
TOTAL REVENUE	556,024	7,407,680	14,846,613	100.4%	7,438,933
EXPENDITURES					
Capital Outlay	0	8,440,356	17,566,226	108.1%	9,125,870
Contingencies	0	(1,030,020)	(2,719,613)	164.0%	(1,689,593)
TOTAL EXPENDITURES	0	7,410,336	14,846,613	100.4%	7,436,277

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

FAIR SHARE SECTOR AREAS TRANSPORTATION IMPROVEMENT SUBFUND 114

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Projects (CIP).

REVENUE

Charges for Services

- Appropriate concurrency management fees to pay for the CIP project(s) in the table below.

Investment Pool / Interest Earnings

- This amount represents available interest income that is being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement program. Any negative amounts in the table below represent the movement of prior year authorization that is being moved to a different project as part of the FY 17 CIP.

Project	FY17 Approved
	17,566,226
ALDEN ROAD FROM ST.JOHN'S BLUFF TO KERNAN	7,374,073
ATLANTIC BLVD/JOE ANDY RD IMPROVEMENTS	246,000
BAYMEADOWS/SWEETWATER	400,000
BISCAYNE/INTL AIRPORT BLVD-INTERSEC IMP	257,499
COUNTYWIDE CROSSWALKS FAIR SHARE	156,203
COUNTYWIDE SIDEWALKS FAIR SHARE	146,268
DEERWOOD PARK BLVD BRIDGE - PHASE I	694,848
DEERWOOD PARK BLVD SIGNAL IMPROVEMENT	500,000
EAST ROAD PEDESTRIAN IMPROVEMENTS	500,000
IMPROVEMENTS	100,000
LAKESIDE BRIDGE - NEW SIDEWALK	100,000
NORTH PLANNING DISTRICT, SECTOR 6-2	(329,862)
SALISBURY/BOWDEN RD INTERSEC IMPROVEMENT	500,000
SIGNALIZATION/ITS ENHANCEMENTS	21,282
SOUTHSIDE BLVD/BELFORT RD/JTB TRANS IMPR	3,035,105
ST. JOHN'S BLUFF RD-NEW SIDEWALK ES	1,100,000
ST. JOHN'S BLUFF RD-NEW SIDEWALK WS	485,068
STARRATT/DUNN CREEK RD INTERSECTION	548,564
SYCAMORE STREET - NEW SIDEWALK	500,000
TOUCHTON RD & GATE PKWY INTERSEC IMPROV	200,000
TOUCHTON RD&DEER LAKE CT INT TRAF SIGNAL	500,000
TOWNSEND RD DRAINAGE-NEW SIDEWALK	100,000
WM DAVIS PARKWAY IMPROVEMENTS	300,000
YACHT CLUB ROAD - NEW SIDEWALK	131,178

Contingencies

- This amount represents the amount of funds returned from closed projects and/or placed in a contingency that is being used to fund projects in the FY 17 CIP detailed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

FAIR SHARE SPECIFIC PROJECTS
SUBFUND -- 116

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	42,147	0	(9,880,738)		(9,880,738)
Investment Pool / Interest Earnings	469,702	225,388	(3,250,394)	(1,542.1%)	(3,475,782)
TOTAL REVENUE	511,849	225,388	(13,131,132)	(5,926.0%)	(13,356,520)
EXPENDITURES					
Capital Outlay	514,998	225,474	(13,131,132)	(5,923.8%)	(13,356,606)
TOTAL EXPENDITURES	514,998	225,474	(13,131,132)	(5,923.8%)	(13,356,606)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

FAIR SHARE SPECIFIC PROJECTS SUBFUND 116

BACKGROUND

This fund currently houses the de-appropriation of both revenue and expenditures for various projects as part of an overall clean-up of the fair share fund.

REVENUE

Charges for Services

- The FY 17 budget includes the de-authorization of prior year concurrency management fee revenue in various projects.

Investment Pool / Interest Earnings

- The FY 17 budget includes the de-authorization of prior year interest earnings revenue in various projects.

EXPENDITURES

Capital Outlay

- The FY 17 budget includes the de-authorization of prior year spending authority in various projects.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

AIR POLLUTION TAG FEE
SUBFUND -- 121

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	646,601	588,207	616,000	4.7%	27,793
Charges for Services	38	0	0		0
Investment Pool / Interest Earnings	7,869	9,504	7,313	(23.1%)	(2,191)
Transfers from Fund Balance	136,273	171,743	3,273	(98.1%)	(168,470)
TOTAL REVENUE	790,780	769,454	626,586	(18.6%)	(142,868)
EXPENDITURES					
Salaries	387,507	366,579	260,337	(29.0%)	(106,242)
Pension Costs	115,338	120,324	94,009	(21.9%)	(26,315)
Employer Provided Benefits	75,558	85,449	60,695	(29.0%)	(24,754)
Internal Service Charges	29,598	27,412	27,375	(0.1%)	(37)
Insurance Costs and Premiums	2,769	1,344	1,221	(9.2%)	(123)
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	14,002	37,920	42,923	13.2%	5,003
Capital Outlay	87,286	75,400	85,000	12.7%	9,600
Indirect Cost	36,752	55,025	55,025	0.0%	0
TOTAL EXPENDITURES	748,808	769,454	626,586	(18.6%)	(142,868)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	7	6	(1)
Part-Time Hours			

AIR POLLUTION TAG FEE SUBFUND 121

BACKGROUND

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

REVENUE

State Shared Revenue

- The increase is primarily due to an increase in anticipated revenue from auto license air pollution control fees.

Investment Pool / Interest Earnings

- This amount is made up of anticipated investment pool earnings for FY 17.

Transfers from Fund Balance

- This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

EXPENDITURES

Salaries

- The decrease of \$106,242 is primarily driven by the elimination of one (1) position and due to filling vacancies at lower salary rates.

Pension Costs

- The net decrease of \$26,315 is mainly attributable to a reduction in defined benefit plan costs of \$25,998 due to the salary changes mentioned above.

Employer Provided Benefits

- The decrease of \$24,754 is being driven by a reduction in group hospitalization insurance of \$18,201 and workers' compensation insurance of \$5,220 due to the salary changes mentioned above.

Other Operating Expenses

- The net increase of \$5,003 is primarily due to increases in other operating supplies of \$4,246 and office supplies printers and copiers of \$1,100.

Capital Outlay

- The increase is mainly attributable for the purchase of specialized equipment to replace chemical gas calibrators and analyzers in FY17.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annually by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

One (1) position was eliminated as part of the budget process.

AIR POLLUTION EPA - SEC 111.750
 SUBFUND -- 127

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	874,354	531,521	603,521	13.5%	72,000
Investment Pool / Interest Earnings	9,032	63,068	8,710	(86.2%)	(54,358)
Other Sources	0	0	0		0
Transfers From Other Funds	424,270	424,271	424,272	0.0%	1
Transfers from Fund Balance	(26,217)	0	0		0
TOTAL REVENUE	1,281,439	1,018,860	1,036,503	1.7%	17,643
EXPENDITURES					
Salaries	781,078	622,139	544,357	(12.5%)	(77,782)
Pension Costs	225,299	187,497	173,538	(7.4%)	(13,959)
Employer Provided Benefits	149,510	124,529	90,492	(27.3%)	(34,037)
Internal Service Charges	67,839	46,962	42,757	(9.0%)	(4,205)
Insurance Costs and Premiums	4,946	2,382	2,510	5.4%	128
Other Operating Expenses	28,421	2,969	27,188	815.7%	24,219
Capital Outlay	0	0	98,075		98,075
Indirect Cost	37,053	57,586	57,586	0.0%	0
Payment to Fiscal Agents	0	0	0		0
Cash Carryover	0	(25,204)	0	(100.0%)	25,204
TOTAL EXPENDITURES	1,294,144	1,018,860	1,036,503	1.7%	17,643

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	13	11	(2)
Part-Time Hours		4,160	4,160

AIR POLLUTION EPA SUBFUND 127

BACKGROUND

Municipal Code Section: 111.750

The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints. This is an "all years" subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Intergovernmental Revenue

- The amount of \$603,521 represents the federal match for the Air Pollution Control EPA grant.

Investment Pool / Interest Earnings

- This amount is made up of anticipated investment pool earnings for FY 17.

Transfers From Other Funds

- The amount of \$424,272 represents a transfer from the General Fund – GSD (S/F 011), which is the City's required match for the Air Pollution Control EPA grant.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund. The net decrease in personnel costs are due to the elimination of two positions.

Internal Service Charges

- The net decrease is mainly attributable to a reduction in IT computer system maintenance/security allocation.

Other Operating Expenses

- The net increase is mainly due to increases in other operating supplies of \$12,280 and repairs and maintenance of \$5,000.

Capital Outlay

- The increase is mainly attributable for the purchase of specialized equipment to replace aging monitors and calibrators in FY 17.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annually by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

Two (2) positions were eliminated as part of the budget process. There are 4,160 part-time hours added for FY 17.

AMBIENT AIR MONITORING
SUBFUND -- 128

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	3,840	8,362	8,362	0.0%	0
Investment Pool / Interest Earnings	4,952	5,243	5,243	0.0%	0
TOTAL REVENUE	8,792	13,605	13,605	0.0%	0
EXPENDITURES					
Other Operating Expenses	620	13,605	13,605	0.0%	0
TOTAL EXPENDITURES	620	13,605	13,605	0.0%	0

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

AMBIENT AIR MONITORING SUBFUND 128

BACKGROUND

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

REVENUES

Intergovernmental Revenue

- There is no change in budgeted revenues, which consists of a grant from the Florida State Department of Environmental Protection.

EXPENDITURES

Other Operating Expenses

- There is no change in budgeted other operating expenses, which consists of travel, office supplies, clothing, uniforms and safety equipment, and employee training.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TOURIST DEVELOPMENT COUNCIL-SEC 111.600
 SUBFUND -- 132

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	6,538,047	6,300,000	7,342,307	16.5%	1,042,307
Investment Pool / Interest Earnings	39,818	45,509	45,000	(1.1%)	(509)
Transfers from Fund Balance	1,225,000	500,000	0	(100.0%)	(500,000)
TOTAL REVENUE	7,802,865	6,845,509	7,387,307	7.9%	541,798
EXPENDITURES					
Salaries	58,437	59,550	59,718	0.3%	168
Pension Costs	18,737	19,947	22,149	11.0%	2,202
Employer Provided Benefits	13,792	16,176	16,062	(0.7%)	(114)
Internal Service Charges	12,322	9,494	13,763	45.0%	4,269
Insurance Costs and Premiums	453	221	287	29.9%	66
Professional and Contractual Services	0	3,164	3,164	0.0%	0
Other Operating Expenses	5,786,455	6,734,096	7,127,096	5.8%	393,000
Indirect Cost	1,605	2,861	2,861	0.0%	0
Cash Carryover	0	0	142,207		142,207
TOTAL EXPENDITURES	5,891,800	6,845,509	7,387,307	7.9%	541,798

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	1	1	
Part-Time Hours			

TOURIST DEVELOPMENT COUNCIL (111.600) SUBFUND 132

BACKGROUND

Municipal Code Section 111.600

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with *Visit Jacksonville* to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

REVENUE

Taxes

- This represents the anticipated two cent tax levy on lodging for FY 17.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for the one authorized position in this fund.

Internal Service Charges

- The net increase is being driven by an increase in the General Counsel – Legal costs.

Insurance Costs and Premiums

- This amount includes general liability insurance costs.

Other Operating Expenses

- This category is made of various small items and trust fund authorized expenditures which make up \$7,120,605 of the budget for this category.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM
 SUBFUND -- 141

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	6,994,402	6,895,893	4,693,981	(31.9%)	(2,201,912)
Investment Pool / Interest Earnings	224,446	256,244	204,131	(20.3%)	(52,113)
Transfers from Fund Balance	0	0	0		0
TOTAL REVENUE	7,218,848	7,152,137	4,898,112	(31.5%)	(2,254,025)
EXPENDITURES					
Capital Outlay	2,964,386	256,244	349,253	36.3%	93,009
Grants, Aids & Contributions	6,947,570	6,895,893	4,548,859	(34.0%)	(2,347,034)
Transfers to Other Funds	0	0	0		0
Cash Carryover	0	0	0		0
TOTAL EXPENDITURES	9,911,956	7,152,137	4,898,112	(31.5%)	(2,254,025)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM
SUBFUND 141**

BACKGROUND

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

REVENUE

State Shared Revenue

- This represents 80% of the 5th and 6th Cent Gas Tax revenues. The increase is due to a higher assumption of gasoline consumption.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Capital Outlay

- This amount represents anticipated interest earnings for FY 17 which will be used to fund a portion of the City's capital project for railroad crossings. Additionally, a transfer of \$2,600,000 is transferred between projects to fund a new project in FY17.

204,131

Project	FY17 Approved
Railroad Crossings	204,131
Countywide Access Way	(2,600,000)
Nungezer	2,600,000

Grants, Aids & Contributions

- This is a pass through of intergovernmental revenue based upon 80% of the 5th and 6th Cent Gas tax revenues in accordance of the Better Jacksonville Plan Interlocal agreement between the City and the Jacksonville Transit Authority. Funds are transferred to a fiscal agent for the payment of debt service.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION
SUBFUND -- 142

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	80,097,127	80,886,162	82,581,972	2.1%	1,695,810
Investment Pool / Interest Earnings	85,306	0	0		0
TOTAL REVENUE	80,182,433	80,886,162	82,581,972	2.1%	1,695,810
EXPENDITURES					
Grants, Aids & Contributions	77,155,651	80,886,162	82,581,972	2.1%	1,695,810
TOTAL EXPENDITURES	77,155,651	80,886,162	82,581,972	2.1%	1,695,810

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

BACKGROUND

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE

Taxes

- The increase of \$1,695,810 is due to a higher assumption on the local option half-cent sales tax revenue.

EXPENDITURES

Grants Aids & Contributions

- The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations. The increase of \$1,695,810 is concurrent with the increased local option half-cent sales tax revenue.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

LOCAL OPTION GAS TAX (SEC 111.515)
 SUBFUND -- 143

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	28,858,916	28,568,446	30,456,667	6.6%	1,888,221
Investment Pool / Interest Earnings	31,103	0	0		0
Transfers from Fund Balance	578,000	0	0		0
TOTAL REVENUE	29,468,020	28,568,446	30,456,667	6.6%	1,888,221
EXPENDITURES					
Internal Service Charges	2,972	0	0		0
Capital Outlay	62,124	396,784	5,076,111	1,179.3%	4,679,327
Grants, Aids & Contributions	29,075,943	28,171,662	25,380,556	(9.9%)	(2,791,106)
Payment to Fiscal Agents	578,000	0	0		0
TOTAL EXPENDITURES	29,719,039	28,568,446	30,456,667	6.6%	1,888,221

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**LOCAL OPTION GAS TAX
SUBFUND 143**

BACKGROUND

Ordinance Code Section: 111.515

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, five-cents of the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy. The City will retain one-cent of the gas tax for City use as described in Ordinance 2013-280-E.

REVENUE

Taxes

- This is the estimated FY 17 revenue to be received from the local option six-cent gas tax.

EXPENDITURES

Capital Outlay

- This amount represents the City's one-cent of the gas tax as detailed above. This funding will be used to fund a portion of the FY 17 CIP.

5,076,111

Project	FY17 Approved
ADA COMPLIANCE - CURB RAMPS SIDEWALKS	191,642
BRIDGES	545,869
FLASHER CLOCKS FOR SCHOOL ZONES	500,000
INTERSECTIONS	501,706
OLD KINGS RD BRIDGE REPLACEMENT	1,605,000
ROADWAY SAFETY PROGRAM-PED X-ING	245,604
ROADWAY SIGN STIPE & SIGNAL	1,180,000
SIDEWALK AND CURB	231,290
TRAFFIC STREET LIGHTS	75,000

Grants Aids & Contributions

- These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

HAZARDOUS WASTE PROGRAM
SUBFUND -- 154

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	392,101	381,367	394,090	3.3%	12,723
Investment Pool / Interest Earnings	8,480	9,612	9,612	0.0%	0
Transfers from Fund Balance	0	85,171	13,696	(83.9%)	(71,475)
TOTAL REVENUE	400,581	476,150	417,398	(12.3%)	(58,752)
EXPENDITURES					
Salaries	191,287	169,941	170,226	0.2%	285
Pension Costs	58,249	55,255	52,719	(4.6%)	(2,536)
Employer Provided Benefits	34,647	35,007	34,575	(1.2%)	(432)
Internal Service Charges	20,794	51,604	17,403	(66.3%)	(34,201)
Insurance Costs and Premiums	1,326	626	799	27.6%	173
Professional and Contractual Services	2,380	5,006	4,092	(18.3%)	(914)
Other Operating Expenses	13,079	47,236	29,655	(37.2%)	(17,581)
Capital Outlay	0	8,001	1	(100.0%)	(8,000)
Supervision Allocation	0	35,974	40,428	12.4%	4,454
Indirect Cost	62,766	67,500	67,500	0.0%	0
TOTAL EXPENDITURES	384,527	476,150	417,398	(12.3%)	(58,752)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	5	5	
Part-Time Hours			

HAZARDOUS WASTE PROGRAM SUBFUND 154

BACKGROUND

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts, and sources of hazardous waste generated by generators and companies.

REVENUE

Charges for Services

- The net increase is mainly attributable to an increase in hazardous waste fees.

Transfers from Fund Balance

- This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

EXPENDITURES

Pension Costs

- The net decrease is mainly attributable to a reduction in defined benefit plan costs.

Internal Service Charges

- The net decrease of \$28,453 is mainly attributable to the elimination of in fleet vehicle replacement allocation of \$26,000 and reduction in IT computer system maintenance/security allocation of \$6,007.

Professional and Contractual Services

- The decrease is primarily due to a reduction in contractual services for mandated medical exams.

Other Operating Expenses

- The net decrease of \$17,581 is mainly attributable to a reduction in other operating supplies of \$6,545, dues, subscriptions and memberships of \$5,090, and advertising and promotion of \$5,000.

Capital Outlay

- The decrease is mainly due to a reduction in computer equipment and software purchase not anticipated in FY 17.

Supervision Allocation

- This amount represents the administration costs of one (1) employee who performs work in this subfund and Gas Storage Tank Inspection (S/F 15M).

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annually by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

ALCOHOL & OTHER DRUG ABUSE-SEC 111.230
 SUBFUND -- 156

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	20,095	30,000	38,154	27.2%	8,154
Investment Pool / Interest Earnings	1,835	0	0		0
TOTAL REVENUE	21,930	30,000	38,154	27.2%	8,154
EXPENDITURES					
Transfers to Other Funds	30,000	30,000	38,154	27.2%	8,154
TOTAL EXPENDITURES	30,000	30,000	38,154	27.2%	8,154

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

ALCOHOL AND OTHER DRUG ABUSE SUBFUND 156

BACKGROUND

Municipal Code Section 111.230: Funds collected under F.S 939.017 and 893.165 are deposited into this all years fund. These monies, together with any interest earned or accrued in the fund, shall be used to support Duval County based substance abuse programs which meet the Florida Department of Children and Families standards of qualifications for such programs.

REVENUE

Fines and Forfeits

- The FY 17 budget is appropriating available revenue funding, as authorized above, and is transferring it to the Court Costs fund (SF 1S1) to help fund the juvenile drug court.

EXPENDITURES

Transfers to Other Funds

- This amount represents the transfer to the juvenile drug court within the Court Costs \$65 fee subfund (SF 1S1).

AUTHORIZED POSITION CAP

There are no positions in this subfund.

BUILDING INSPECTION
SUBFUND -- 159

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	0	1,424,995	0	(100.0%)	(1,424,995)
Charges for Services	13,427,008	12,904,439	14,259,955	10.5%	1,355,516
Fines and Forfeits	183,208	169,850	186,630	9.9%	16,780
Investment Pool / Interest Earnings	154,035	150,815	173,053	14.7%	22,238
Miscellaneous Revenue	43,828	386,960	43,503	(88.8%)	(343,457)
Transfers from Fund Balance	0	121,493	0	(100.0%)	(121,493)
TOTAL REVENUE	13,808,079	15,158,552	14,663,141	(3.3%)	(495,411)
EXPENDITURES					
Salaries	4,570,277	6,113,137	6,059,381	(0.9%)	(53,756)
Salary & Benefit Lapse	0	(99,558)	(152,274)	53.0%	(52,716)
Pension Costs	1,404,155	1,928,009	2,088,938	8.3%	160,929
Employer Provided Benefits	916,984	1,440,282	1,435,139	(0.4%)	(5,143)
Internal Service Charges	1,768,212	1,849,677	2,257,298	22.0%	407,621
Insurance Costs and Premiums	32,054	25,708	35,234	37.1%	9,526
Professional and Contractual Services	0	100,009	100,001	0.0%	(8)
Other Operating Expenses	324,068	357,659	352,882	(1.3%)	(4,777)
Capital Outlay	94,247	149,153	2	(100.0%)	(149,151)
Supervision Allocation	67,482	71,261	(40,023)	(156.2%)	(111,284)
Indirect Cost	559,624	702,541	702,541	0.0%	0
Transfers to Other Funds	0	2,520,674	0	(100.0%)	(2,520,674)
Debt Management Fund Repayments	1,730,370	0	0		0
Cash Carryover	0	0	1,824,022		1,824,022
TOTAL EXPENDITURES	11,467,474	15,158,552	14,663,141	(3.3%)	(495,411)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	131	136	5
Part-Time Hours	2,600	2,600	

BUILDING INSPECTION SUBFUND 159

BACKGROUND

The Building Inspection fund houses the finances of the Building and Inspection Division within Planning and Development, the activity within Fire and Rescue which deals with new construction fire plans review and the portion of the Developmental Services Division within Planning and Development that supports new construction. The activities within this fund are responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. Their primary role is to ensure the safety of buildings and related landscapes by performing inspections and enforcing fire, building, electrical, plumbing, mechanical, and other related city codes. In addition, the activities perform reviews of various permit applications and plans examination.

REVENUE

Licenses and Permits

- The revenue that was budgeted in this category was to Charges for Services, pursuant to ordinance 2016-171-E. This movement accounts for most of the change in the Charges for Services category.

Charges for Services

- This category houses the various inspection fees collected by this fund related to new construction. The largest of which are building inspection fees (\$6.185 million), electrical inspection fees (\$1.8 million), plumbing inspection fees (\$1.49 million) and mechanical inspection fees (\$1.3 million). The increase over the prior year is due to the movement discussed above in Licenses and Permits.

Fines and Forfeits

- This category includes fines issued for code violations as well as various reinstatement fees.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY17.

Miscellaneous Revenue

- This category includes various small miscellaneous revenues including revenue generated for printed materials. The decrease from the prior year budget is due to the movement of revenue generated for right of way filing fees to the General Fund – GSD. These fees are not related to new construction and shouldn't be posted in this fund.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net increase of \$407,621 is primarily due to an increase of \$442,101 in computer system maintenance/security for the development and support of several building inspections and review programs including the ongoing implementation of the Electronic Plan Review system (Phase II - continued).

Insurance Costs and Premiums

- This amount includes general insurance costs and a small amount for insurance / bonds.

Professional and Contractual Services

- The amount includes professional services funding for electronic plans review expansion and floodplain community outreach and floodplain design support.

Other Operating Expenses

- This category is made of various small items. The largest of which are fees paid to the Tax Collector for revenue collection of \$172,650 and travel/training of \$35,441.

Supervision Allocation

- This amount represents the allocation of costs to the General Fund – GSD (SF 011) for a portion of the activities within this fund that are not related to new construction.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Cash Carryover

- This amount represents the budgeted excess revenue over expenditures for this fund which has been placed in a cash carryover for future Council appropriation.

AUTHORIZED POSITION CAP

The employee cap has increased by five positions to handle increased new construction volume.

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DUVAL CO. LAW LIBRARY - SEC 111.385
SUBFUND -- 15B

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	256,575	256,691	0	(100.0%)	(256,691)
Miscellaneous Revenue	34,439	30,296	0	(100.0%)	(30,296)
Transfers from Fund Balance	0	0	50,000		50,000
TOTAL REVENUE	291,014	286,987	50,000	(82.6%)	(236,987)
EXPENDITURES					
Salaries	144,015	147,090	0	(100.0%)	(147,090)
Pension Costs	2,759	4,588	0	(100.0%)	(4,588)
Employer Provided Benefits	29,959	24,500	0	(100.0%)	(24,500)
Internal Service Charges	0	41	0	(100.0%)	(41)
Insurance Costs and Premiums	1,166	546	0	(100.0%)	(546)
Professional and Contractual Services	3,327	0	0		0
Other Operating Expenses	14,698	14,541	0	(100.0%)	(14,541)
Library Materials	51,974	80,331	0	(100.0%)	(80,331)
Indirect Cost	12,274	15,350	0	(100.0%)	(15,350)
Transfers to Other Funds	0	0	50,000		50,000
TOTAL EXPENDITURES	260,172	286,987	50,000	(82.6%)	(236,987)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	3		(3)
Part-Time Hours	1,040		(1,040)

DUVAL COUNTY LAW LIBRARY SUBFUND 15B

BACKGROUND

Section 111.385 and FS 939.185

As of July 1, 2004 a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. 25% of that revenue was housed in this fund. These funds are used for the Duval County Law Library which is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public.

As part of the FY 17 budget all four of the 25% pieces of the \$65 fee are being moved into a single subfund. This will allow the remaining funding at year end to be swept and transferred into the judicial support activity pursuant to the Florida Statute. The budget in FY 17 includes the appropriation of available fund balance as of 9/30/15 and the transfer of those funds to the newly established Court Costs \$65 fee fund (SF 1S1). At the end of FY 16 all remaining balances will be swept and transferred into subfund 1S1.

REVENUE

Transfers from Fund Balance

- This amount represents the estimated funds available as of 9/30/15 that are being transferred to the newly established fund.

EXPENDITURES

Transfers to Other Funds

- This is the funding, as detailed above, is being transferred to the newly established fund.

AUTHORIZED POSITION CAP

The three positions and 1,040 part-time hours are being transferred to the newly established fund.

ANIMAL CARE&PROTECTIVE SVC-SEC 111.456
 SUBFUND -- 15D

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	220	600	298	(50.3%)	(302)
Fines and Forfeits	8,009	9,000	7,892	(12.3%)	(1,108)
Miscellaneous Revenue	580	1,500	0	(100.0%)	(1,500)
TOTAL REVENUE	8,809	11,100	8,190	(26.2%)	(2,910)
EXPENDITURES					
Other Operating Expenses	8,774	9,090	8,190	(9.9%)	(900)
Cash Carryover	0	2,010	0	(100.0%)	(2,010)
TOTAL EXPENDITURES	8,774	11,100	8,190	(26.2%)	(2,910)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

ANIMAL CARE AND PROTECTIVE SERVICES (111.456) SUBFUND 15D

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Training and Cruelty Prevention Trust Fund. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances. This is an “all years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Licenses and Permits

- The decrease is mainly attributable to a reduction in dangerous dog permits.

Fines and Forfeits

- The net decrease is mainly attributable to a reduction in animal cruelty surcharges.

Miscellaneous Revenue

- The decrease is mainly attributable to the elimination in fees for classes.

EXPENDITURES

Other Operating Expenses

- The decrease is mainly due to a reduction in travel expense.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TREE PROTECTION FUND - SEC 111.760
 SUBFUND -- 15F

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	121,136	0	0		0
Investment Pool / Interest Earnings	259,912	332,250	269,750	(18.8%)	(62,500)
Miscellaneous Revenue	1,035,380	0	0		0
TOTAL REVENUE	1,416,428	332,250	269,750	(18.8%)	(62,500)
EXPENDITURES					
Other Operating Expenses	799,217	332,250	269,750	(18.8%)	(62,500)
TOTAL EXPENDITURES	799,217	332,250	269,750	(18.8%)	(62,500)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

TREE PROTECTION FUND SUBFUND 15F

BACKGROUND

The City of Jacksonville's Tree Protection and Related Expenditures Trust Fund provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760 the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty five percent of the budgeted amounts for tree maintenance within the Public Works Department.

REVENUES

Investment Pool / Interest Earnings

- This amount represents an appropriation of interest earnings that have been realized within this all-years subfund.

EXPENDITURES

Other Operating Expenses

- This amount represents the value of 25% of the budgeted tree maintenance funding within the General Fund and Stormwater activities for Public. The decrease is a result of the Public Works Department reducing the overall tree maintenance in FY17.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

VETERINARY SERVICES - SEC 111.455
 SUBFUND -- 15G

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	122,767	112,500	121,000	7.6%	8,500
Fines and Forfeits	10	0	10		10
Miscellaneous Revenue	725	0	1,500		1,500
Transfers from Fund Balance	(259,315)	0	0		0
TOTAL REVENUE	(135,813)	112,500	122,510	8.9%	10,010
EXPENDITURES					
Professional and Contractual Services	0	0	85,000		85,000
Other Operating Expenses	87,009	112,500	37,510	(66.7%)	(74,990)
TOTAL EXPENDITURES	87,009	112,500	122,510	8.9%	10,010

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

VETERINARY SERVICES (111.455) SUBFUND 15G

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from a portion of animal licenses and permits to support impounded and distressed animals. This is an “all years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

- The increase is primarily due to an increase in animal licenses and permits.

Miscellaneous Revenue

- The increase is mainly due to an increase in fees for euthanasia certification classes.

EXPENDITURES

Professional and Contractual Services

- The increase of \$85,000 is mainly attributable for a data entry contract moved to this subfund from Animal Care and Protective Services Division General Fund – GSD (S/F 011) to hire two (2) Behavior Technicians.

Other Operating Expenses

- The net decrease is mainly due to a deauthorization in trust fund authorized expenditures to balance the subfund.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

JUVENILE DRUG COURT - SEC 111.385
 SUBFUND -- 15L

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	256,575	256,691	0	(100.0%)	(256,691)
Investment Pool / Interest Earnings	7,091	8,093	0	(100.0%)	(8,093)
Transfers from Fund Balance	(243,487)	0	300,000		300,000
TOTAL REVENUE	20,179	264,784	300,000	13.3%	35,216
EXPENDITURES					
Salaries	181,320	184,373	0	(100.0%)	(184,373)
Pension Costs	46,645	49,808	0	(100.0%)	(49,808)
Employer Provided Benefits	43,872	48,933	0	(100.0%)	(48,933)
Internal Service Charges	5,165	2,717	0	(100.0%)	(2,717)
Insurance Costs and Premiums	1,604	704	0	(100.0%)	(704)
Other Operating Expenses	5,782	4,600	0	(100.0%)	(4,600)
Contingencies	0	(26,351)	0	(100.0%)	26,351
Transfers to Other Funds	0	0	300,000		300,000
TOTAL EXPENDITURES	284,388	264,784	300,000	13.3%	35,216

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	4		(4)
Part-Time Hours			

JUVENILE DRUG COURT SUBFUND 15L

BACKGROUND

Section 111.385 and FS 939.185

As of July 1, 2004 a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. 25% of that revenue was housed in this fund. These funds are used to fund juvenile assessment and other juvenile alternative programs.

As part of the FY 17 budget all four of the 25% pieces of the \$65 fee are being moved into a single subfund. This will allow the remaining funding at year end to be swept and transferred into the judicial support activity pursuant to the Florida Statute. The budget in FY 17 includes the appropriation of available fund balance as of 9/30/15 and the transfer of those funds to the newly established Court Costs \$65 fee fund (SF 1S1). At the end of FY 16 all remaining balances will be swept and transferred into subfund 1S1.

REVENUE

Transfers from Fund Balance

- This amount represents the estimated funds available as of 9/30/15 that are being transferred to the newly established fund.

EXPENDITURES

Transfers to Other Funds

- This is the funding, as detailed above, is being transferred to the newly established fund.

AUTHORIZED POSITION CAP

The four positions are being transferred to the newly established fund.

JUDICIAL SUPPORT - SEC 111.385
SUBFUND -- 15Q

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	256,575	256,691	50,000	(80.5%)	(206,691)
Investment Pool / Interest Earnings	1,660	1,029	0	(100.0%)	(1,029)
TOTAL REVENUE	258,236	257,720	50,000	(80.6%)	(207,720)
EXPENDITURES					
Salaries	76,054	77,191	(50,000)	(164.8%)	(127,191)
Pension Costs	20,288	21,167	0	(100.0%)	(21,167)
Employer Provided Benefits	16,598	16,498	0	(100.0%)	(16,498)
Internal Service Charges	4,556	3,857	0	(100.0%)	(3,857)
Insurance Costs and Premiums	875	297	0	(100.0%)	(297)
Professional and Contractual Services	19,947	42,257	0	(100.0%)	(42,257)
Other Operating Expenses	0	9,932	0	(100.0%)	(9,932)
Transfers to Other Funds	0	0	100,000		100,000
Cash Carryover	0	86,521	0	(100.0%)	(86,521)
TOTAL EXPENDITURES	138,318	257,720	50,000	(80.6%)	(207,720)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	2		(2)
Part-Time Hours	1,250		(1,250)

JUDICIAL SUPPORT SUBFUND 15Q

BACKGROUND

Section 111.385:

As of July 1, 2004 a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. 25% of that revenue was housed in this fund. These funds are used at the discretion of the Chief Judge.

As part of the FY 17 budget all four of the 25% pieces of the \$65 fee are being moved into a single subfund. This will allow the remaining funding at year end to be swept and transferred into the judicial support activity pursuant to the Florida Statute. The budget in FY 17 includes the appropriation of available revenue as of 9/30/15 and the transfer of those funds to the newly established Court Costs \$65 fee fund (SF 1S1). At the end of FY 16 all remaining balances will be swept and transferred into subfund 1S1.

REVENUE

Charges for Services

- This amount represents the appropriation of available revenue that is being transferred to the newly established fund.

EXPENDITURES

Salaries

- This is an all-years adjustment to reduce the budget in order to transfer the funding to the new subfund.

Transfers to Other Funds

- This is the funding, as detailed above, is being transferred to the newly established fund.

AUTHORIZED POSITION CAP

The two positions and 1,250 part-time hours are being transferred to the newly established fund.

COURT COST COURTHOUSE TRUST-SEC 111.380
 SUBFUND -- 15T

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,022,224	3,150,364	3,158,567	0.3%	8,203
Investment Pool / Interest Earnings	8,959	5,545	6,099	10.0%	554
Transfers From Other Funds	15,232	0	252,116		252,116
TOTAL REVENUE	3,046,415	3,155,909	3,416,782	8.3%	260,873
EXPENDITURES					
Internal Service Charges	679,538	787,776	789,642	0.2%	1,866
Professional and Contractual Services	42,264	0	0		0
Other Operating Expenses	20,936	0	0		0
Debt Service	2,283,063	2,368,133	2,627,140	10.9%	259,007
TOTAL EXPENDITURES	3,025,801	3,155,909	3,416,782	8.3%	260,873

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

COURT COST COURTHOUSE TRUST SUBFUND 15T

BACKGROUND

Section 111.380: As a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17, Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an “all years” subfund.

REVENUE

Charges for Services

- This amount represents the anticipated FY 17 court facilities surcharge revenue as described above. This amount includes the appropriation of available revenue posted in FY 16.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Transfers from Other Funds

- The remaining revenue, after the 25% maintenance costs, is unable to pay the FY 17 debt service. Therefore the General Fund – GSD (SF 011) will have to make a contribution to this fund to balance the budget.

EXPENDITURES

Internal Service Charges

- This amount represents the required 25% of revenues that must be used for maintenance. The costs for maintaining the courthouse complex reside in the public buildings internal service fund and are allocated to this fund via an internal service charge.

Debt Service

- This amount represents the FY 17 debt service costs associated with the Courthouse bond issue.

AUTHORIZED POSITION CAP

There are no employees in this subfund.

RECORDING FEES TECHNOLOGY - SEC 111.388
 SUBFUND -- 15U

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,262,300	1,186,788	1,320,522	11.3%	133,734
Investment Pool / Interest Earnings	1,604	0	0		0
Transfers From Other Funds	109,612	0	0		0
Transfers from Fund Balance	0	0	63,164		63,164
TOTAL REVENUE	1,373,516	1,186,788	1,383,686	16.6%	196,898
EXPENDITURES					
Internal Service Charges	706,983	583,619	699,414	19.8%	115,795
Professional and Contractual Services	46,008	60,000	125,000	108.3%	65,000
Other Operating Expenses	506,125	507,044	442,372	(12.8%)	(64,672)
Capital Outlay	0	0	116,900		116,900
Cash Carryover	0	36,125	0	(100.0%)	(36,125)
TOTAL EXPENDITURES	1,259,115	1,186,788	1,383,686	16.6%	196,898

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

RECORDING FEES TECHNOLOGY SUBFUND 15U

BACKGROUND

Municipal code section: 111.388

This sub-fund receives \$2 for each page recorded by the Clerk into the Official Record pursuant to Florida Statute 28.24(12) (e) (1). These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1) (f) (2). Funds should be disbursed once the three parties mutually agree with the distribution of the funds pursuant to Section 111.388 of the Municipal Code.

REVENUE

Charges for Services

- This is the estimated FY17 technology recording fee tied to the recording of deeds and mortgages.

Transfers from Fund Balance

- The transfer of \$63,164 from fund balance is needed due to a projected shortage of revenue to cover budgeted expenditures in FY17.

EXPENDITURES

Internal Service Charges

- This category includes the IT costs for applicable article V items for the Courts, Public Defender and State Attorney.

Professional and Contractual Services

- This category includes \$120,000 within the Courts budget for the Court Application Processing Systems (CAPS) compliance for the Judicial Bench View and \$5,000 within the State Attorney for various items.

Other Operating Expenses

- This category is made of a \$290,670 budget line item for repairs / maintenance and other small items.

Capital Outlay

- Funding has been provided for capital equipment in FY 17 for the Courts (\$40,000) and the State Attorney (\$76,900).

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

TEEN COURT PROGRAMS TRUST - SEC 111.375
 SUBFUND -- 15V

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	301,737	313,750	297,794	(5.1%)	(15,956)
Investment Pool / Interest Earnings	4,284	4,392	5,094	16.0%	702
Transfers From Other Funds	117,868	55,000	55,000	0.0%	0
Transfers from Fund Balance	35,844	25,393	31,762	25.1%	6,369
TOTAL REVENUE	459,733	398,535	389,650	(2.2%)	(8,885)
EXPENDITURES					
Salaries	185,050	226,542	226,243	(0.1%)	(299)
Salary & Benefit Lapse	0	(15,074)	(17,859)	18.5%	(2,785)
Pension Costs	38,757	61,820	63,321	2.4%	1,501
Employer Provided Benefits	34,754	51,320	44,454	(13.4%)	(6,866)
Internal Service Charges	5,506	6,856	6,181	(9.8%)	(675)
Insurance Costs and Premiums	1,774	868	1,107	27.5%	239
Professional and Contractual Services	51,861	59,501	59,499	0.0%	(2)
Other Operating Expenses	6,501	6,702	6,704	0.0%	2
TOTAL EXPENDITURES	324,203	398,535	389,650	(2.2%)	(8,885)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	6	6	
Part-Time Hours			

TEEN COURT PROGRAMS TRUST SUBFUND 15V

BACKGROUND

Section 111.375

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program the Teen Court Truancy Program has been developed in a truancy reduction effort. As a result of Ordinance 2006-1066, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUE

Fines and Forfeits

- These are the estimated revenues derived from the assessments per Florida Statute 938.19.

Investment Pool / Interest Earnings

- This amount is made up of anticipated interest earnings for FY 17.

Transfers from Other Funds

- This is a transfer from the Jacksonville Journey fund (SF 019) for the neighborhood accountability board.

Transfers from Fund Balance

- A transfer from fund balance is being appropriated to balance the fund.

EXPENDITURES

Salary & Lapse Benefit

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$301 and the costs for the defined contribution plan are increasing by \$1,201.

Employer Provided Benefits

- The net decrease is primarily attributable to a decrease in group health insurance costs.

Internal Service Charges

- The decrease is due to a reduction in IT computer system maint / security allocation.

Insurance Costs and Premiums

- This amount includes general liability costs of \$1,107.

Other Operating Expenses

- This category is made of various small items, the largest of which is local mileage of \$4,700.

AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

LIBRARY CONF FACILITY TRUST-SEC 111.830
 SUBFUND -- 15W

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	250,837	0	0		0
Investment Pool / Interest Earnings	6,158	6,101	1,622	(73.4%)	(4,479)
Miscellaneous Revenue	273,523	270,000	275,000	1.9%	5,000
TOTAL REVENUE	530,519	276,101	276,622	0.2%	521
EXPENDITURES					
Salaries	128,580	125,061	136,965	9.5%	11,904
Salary & Benefit Lapse	0	2,224	0	(100.0%)	(2,224)
Pension Costs	28,162	29,247	41,732	42.7%	12,485
Employer Provided Benefits	23,035	23,800	23,046	(3.2%)	(754)
Internal Service Charges	1,994	0	0		0
Insurance Costs and Premiums	1,024	462	645	39.6%	183
Professional and Contractual Services	36,728	38,001	27,501	(27.6%)	(10,500)
Other Operating Expenses	24,417	32,180	28,233	(12.3%)	(3,947)
Capital Outlay	26,077	27,350	18,500	(32.4%)	(8,850)
Cash Carryover	0	(2,224)	0	(100.0%)	2,224
TOTAL EXPENDITURES	270,019	276,101	276,622	0.2%	521

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	3	3	
Part-Time Hours	3,328	3,328	

LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W

BACKGROUND

Municipal code section: 111.830

The Library Conference Facility Trust was established per Ordinance 2006-237-E. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from the fiscal year just closed (FY14). The clean-up of an all years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the all year's balances to determine the FY 15 proposed "change" to the all year's appropriation.

REVENUE

Investment Pool/Interest Earnings

- This amount represents the estimated investment pool earnings for FY17.

Miscellaneous Revenue

- This amount represents the anticipated rental revenue of city facilities for FY17.

EXPENDITURES

Salaries

- The increase of \$11,904 is mainly due to the increase of \$10,000 in salaries part time due to anticipated requirements for FY16/17, \$1,177 in permanent and probationary salaries due to anticipated probationary increases and changing the facility manager to an appointed position and \$1,000 in additional overtime. These were somewhat offset by a decrease of \$768 in terminal leave.

Salary & Benefit Lapse

- FY16 adjustments are not needed in FY17.

Pension Costs

- The net increase of \$12,485 is mainly due to the changes in selection of plan type from defined contribution to defined benefit.

Professional and Contractual Services

- The decrease of \$10,500 is in security/guard service due to the conference trust using existing capacity that was previously authorized.

Other Operating Expenses

- The decrease of \$3,947 is due to the conference trust using existing capacity that was previously authorized.

Capital Outlay

- This amount represents the anticipated purchase of \$10,000 for replacement audio visual equipment, \$5,000 for replacement of furniture and \$3,500 for replacement of ice machines in FY 17.

AUTHORIZED POSITION CAP

There are no changes to the cap.

9-1-1 EMERGENCY USER FEE - SEC 111.320
 SUBFUND -- 171

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,920,204	4,178,103	4,084,933	(2.2%)	(93,170)
Investment Pool / Interest Earnings	65,651	68,888	71,069	3.2%	2,181
Transfers from Fund Balance	48,290	0	0		0
TOTAL REVENUE	4,034,145	4,246,991	4,156,002	(2.1%)	(90,989)
EXPENDITURES					
Salaries	201,063	200,437	195,684	(2.4%)	(4,753)
Pension Costs	64,672	66,802	72,208	8.1%	5,406
Employer Provided Benefits	26,242	26,256	25,014	(4.7%)	(1,242)
Internal Service Charges	34,491	39,457	45,544	15.4%	6,087
Insurance Costs and Premiums	1,558	756	940	24.3%	184
Other Operating Expenses	1,741,006	1,931,250	1,960,607	1.5%	29,357
Intra-Departmental Billing	1,782,638	1,982,032	1,856,004	(6.4%)	(126,028)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,851,670	4,246,991	4,156,002	(2.1%)	(90,989)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	5	5	
Part-Time Hours			

9-1-1 EMERGENCY USER FEE SUBFUND 171

BACKGROUND

Municipal code section 111.320: The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

REVENUE

Charges for Services

- The decrease of \$93,170 is primarily due to the decrease of \$167,918 in landline revenues whereas more people moving away from the use of landline phones each year. This was somewhat offset by an increase of \$74,748 for the wireless and prepaid cellphone fee.

Investment Pool / Interest Earnings

- This amount represents the projected investment pool earnings for FY17.

EXPENDITURES

Other Operating Expenses

- The increase of \$29,357 is mainly due to the increase of \$24,600 in telephone and data lines to add additional circuits and links for 911 texting abilities, \$66,000 in miscellaneous services and charges due to the renewal of certifications for call takers done every two years and the establishment of an offsite data back-up and recovery center. These were somewhat offset by a decrease of \$66,262 in hardware/software maintenance and licenses due to a reduction in maintenance costs for recording equipment.

Intra-Departmental Billing

- This expense is a revenue item within the Sheriff's Office and the Fire and Rescue Department.

AUTHORIZED POSITION CAP

There are no changes in the cap.

E911 EMERGENCY WIRELESS USER FEES
 SUBFUND -- 173

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	48,777	0	265,000		265,000
TOTAL REVENUE	48,777	0	265,000		265,000
EXPENDITURES					
Capital Outlay	16,603	0	265,000		265,000
TOTAL EXPENDITURES	16,603	0	265,000		265,000

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

9-1-1 EMERGENCY WIRELESS USER FEE SUBFUND 173

BACKGROUND

The funds were budgeted in this sub-fund to account for the special distribution of 911 funds from the wireless user fees collected statewide and remitted to the 911 Board.

REVENUE

Investment Pool / Interest Earnings

- This amount is a portion of accumulated investment pool earnings.

EXPENDITURES

Capital Outlay

- This appropriation is for the purchase of servers.

AUTHORIZED POSITION CAP

There are no positions within this sub-fund.

DOWNTOWN CRA - NORTHEAST USD1 C
 SUBFUND -- 181

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	1,399,384	2,088,740	2,107,679	0.9%	18,939
Miscellaneous Revenue	0	197,908	922,884	366.3%	724,976
Transfers From Other Funds	6,056,396	3,160,008	3,287,712	4.0%	127,704
Transfers from Fund Balance	577,589	0	0		0
TOTAL REVENUE	8,033,369	5,446,656	6,318,275	16.0%	871,619
EXPENDITURES					
Professional and Contractual Services	375,000	0	0		0
Other Operating Expenses	3,489,430	3,239,265	3,347,928	3.4%	108,663
Capital Outlay	91	0	0		0
Debt Service	2,121,501	2,132,391	2,136,129	0.2%	3,738
Transfers to Other Funds	75,000	75,000	834,218	1,012.3%	759,218
TOTAL EXPENDITURES	6,061,022	5,446,656	6,318,275	16.0%	871,619

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**DOWNTOWN CRA - NORTHEAST USD1 C
SUBFUND 181**

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northeast Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northeast USD1 C Community Redevelopment Plan and within the tax increment district

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

Miscellaneous Revenue

- This represents scheduled repayments for previously approved economic development loans within the tax increment district.

Transfers From Other Funds

- This amount is made up of two transfers into the fund to balance revenues and expenditures:
 - Downtown CRA – Northwest USD1 B (SF 183) \$2,156,219
 - General Fund – GSD (SF 011) \$1,131,493

EXPENDITURES

Other Operating Expenses

- \$1,294,313 Vestcor loan payment to the City's Self-Insurance fund (SF 561) for the Lynch building / 11E redevelopment project
- \$1,951,615 Subsidy paid to MPS for the arena and sports complex garages
- \$7,000 Funding for the GSP Community Revitalization Program
- \$95,000 Payment for the Kraft Food (Maxwell House) economic development grant

Debt Service

- This is the debt service paid from the TID for the 2006 bond issue for the Carling.

Transfers to Other Funds

- This amount represents the repayment to the General Fund – GSD (SF 011) of \$759,218 for the FY 16 loan to balance the fund in that fiscal year and a \$75,000 transfer to the Community Development fund (SF 1A1) for repayment of a CDBG loan for the Museum of Contemporary Art.

DOWNTOWN CRA - SOUTHSIDE USD1 A
 SUBFUND -- 182

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	3,568,620	3,456,811	3,605,722	4.3%	148,911
Miscellaneous Revenue	298,256	55,000	0	(100.0%)	(55,000)
Transfers From Other Funds	1,078,063	0	0		0
TOTAL REVENUE	4,944,939	3,511,811	3,605,722	2.7%	93,911
EXPENDITURES					
Professional and Contractual Services	0	0	550,000		550,000
Other Operating Expenses	564,484	1,049,183	2,216,922	111.3%	1,167,739
Debt Service	440,128	176,858	178,004	0.6%	1,146
Grants, Aids & Contributions	0	0	250,000		250,000
Transfers to Other Funds	1,770,542	2,285,770	410,796	(82.0%)	(1,874,974)
TOTAL EXPENDITURES	2,775,153	3,511,811	3,605,722	2.7%	93,911

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DOWNTOWN CRA - SOUTHSIDE USD1 A SUBFUND 182

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA – Southside USD1 A Community Redevelopment Plan and within the tax increment district

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Professional and Contractual Services

- \$150,000 update to the Downtown Development Review Board's design guidelines
- \$400,000 traffic flow, signage and roadway study and design

Other Operating Expenses

- \$675,000 Peninsula recapture enhanced value grant payment
- \$375,000 Strand recapture enhanced value grant payment
- \$185,000 San Marco Place recapture enhanced value grant payment
- \$2,300 Sunguard recapture enhanced value grant payment
- \$200,000 Ernst and Young parking incentive
- \$779,622 JEA SSGS public infrastructure improvements

Debt Service

- This is the debt service paid from the TID for the 2005 bond issue for the Strand / RAMCO.

Grants, Aids and Contributions

- This funding has been provided for the Southbank retail enhancement program.

Transfers to Other Funds

- This amount represent a transfer to the General Fund – GSD (SF 011) of \$360,572 or 10% of the Ad Valorem revenue to cover administrative costs of the CRA and a transfer of \$50,224 to the Southside CRA capital project fund (SF 32U) for the Southbank Parking project.

DOWNTOWN CRA - NORTHWEST USD1 B
 SUBFUND -- 183

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	3,495,174	3,623,622	4,752,708	31.2%	1,129,086
TOTAL REVENUE	3,495,174	3,623,622	4,752,708	31.2%	1,129,086
EXPENDITURES					
Other Operating Expenses	13,494	2,119,589	2,596,489	22.5%	476,900
Transfers to Other Funds	782,339	1,504,033	2,156,219	43.4%	652,186
TOTAL EXPENDITURES	795,833	3,623,622	4,752,708	31.2%	1,129,086

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DOWNTOWN CRA - NORTHWEST USD1 B SUBFUND 183

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Downtown CRA - Northwest USD1 B Community Redevelopment Plan and within the tax increment district

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Other Operating Expenses

- \$1,912,995 Subsidy paid to MPS for the arena and sports complex garages
- \$13,494 JTA / Fidelity Parking Lease
- \$364,000 Hall Mark / 220 Riverside Ave recapture enhanced value grant payment
- \$306,300 Pope and Land / Brooklyn Riverside Apts recapture enhanced value grant payment

Transfers to Other Funds

- This amount represents a transfer to the Downtown CRA – Northwest USD1 C (SF 181) to cover a portion of the costs of that fund.

JACKSONVILLE BEACH TID
SUBFUND -- 184

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	5,618,836	6,012,766	6,446,045	7.2%	433,279
TOTAL REVENUE	5,618,836	6,012,766	6,446,045	7.2%	433,279
EXPENDITURES					
Grants, Aids & Contributions	5,618,836	6,012,766	6,446,045	7.2%	433,279
TOTAL EXPENDITURES	5,618,836	6,012,766	6,446,045	7.2%	433,279

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

JACKSONVILLE BEACH TAX INCREMENT DISTRICT SUBFUND 184

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment Districts, including USD2 A and USD2 B, receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues are collected and passed back to the beaches communities per the interlocal agreement.

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district. Per the interlocal agreement, Jacksonville Beach's millage rate shall be 3.2907 mills less than the General Service District rate. The USD2 levy is 71.24% of the 11.4419 mill rate levied county-wide.

EXPENDITURES

Grants, Aids and Contributions

- These are the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district which are passed back to the beaches communities.
 - \$3,878,054 Jacksonville Beach USD2 A
 - \$2,567,991 Jacksonville Beach USD2 B

JIA AREA REDEVELOPMENT TID
SUBFUND -- 185

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	6,550,133	8,362,186	8,979,358	7.4%	617,172
Miscellaneous Revenue	40,609	0	0		0
Transfers from Fund Balance	0	1,500,000	123,098	(91.8%)	(1,376,902)
TOTAL REVENUE	6,590,742	9,862,186	9,102,456	(7.7%)	(759,730)
EXPENDITURES					
Internal Service Charges	0	0	25,920		25,920
Professional and Contractual Services	0	0	104,500		104,500
Other Operating Expenses	543,629	760,158	705,809	(7.1%)	(54,349)
Debt Service	506,048	555,377	476,805	(14.1%)	(78,572)
Supervision Allocation	0	0	72,213		72,213
Contingencies	0	0	4,517,209		4,517,209
Transfers to Other Funds	4,663,482	4,900,000	3,200,000	(34.7%)	(1,700,000)
Cash Carryover	0	3,646,651	0	(100.0%)	(3,646,651)
TOTAL EXPENDITURES	5,713,158	9,862,186	9,102,456	(7.7%)	(759,730)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

JIA AREA REDEVELOPMENT TAX INCREMENT DISTRICT SUBFUND 185

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the JIA Area Community Redevelopment Plan and within the tax increment district

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

Transfers from Fund Balance

- The estimated fund balance in this fund is being appropriated and placed in a contingency for further Council action in FY 17.

EXPENDITURES

Internal Service Charges

- This amount represents the estimated OGC legal internal service costs related to the CRA.

Professional and Contractual Services

- This amount represents a budgetary appropriation for the cost of the external financial audit of the CRA and other professional / contractual services.

Other Operating Expenses

- \$658,000 RAMCO recapture enhanced value grant payment
- \$43,000 Ecolab recapture enhanced value grant payment
- \$4,809 Other miscellaneous operating expenses including travel, training, dues and advertising.

Debt Service

- This is the debt service paid from the TID for the 2014 bond refunding for RAMCO.

Supervision Allocation

- This amount represents the administrative costs of the CRA which is allocated to the fund from the Office of Economic Development.

Contingencies

- This amount represents the remaining balance in the CRA that has been placed in a contingency for future appropriation for plan authorized projects.

Transfers to Other Funds

- This amount represents a transfer to the JIA CRA capital project fund (SF 32T) pursuant to ordinance 2012-492-E for the north access road project. The FY 17 transfer represents the final installment for this project.

SOUTEL/KING AREA CRA / TID
 SUBFUND -- 186

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	382,010	506,351	518,041	2.3%	11,690
Transfers from Fund Balance	0	1,471,106	0	(100.0%)	(1,471,106)
TOTAL REVENUE	382,010	1,977,457	518,041	(73.8%)	(1,459,416)
EXPENDITURES					
Internal Service Charges	0	0	25,920		25,920
Professional and Contractual Services	0	0	4,500		4,500
Other Operating Expenses	0	0	4,809		4,809
Supervision Allocation	0	0	50,038		50,038
Contingencies	0	0	432,774		432,774
Transfers to Other Funds	0	1,471,106	0	(100.0%)	(1,471,106)
Cash Carryover	0	506,351	0	(100.0%)	(506,351)
TOTAL EXPENDITURES	0	1,977,457	518,041	(73.8%)	(1,459,416)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOUTEL/KING AREA TAX INCREMENT DISTRICT SUBFUND 186

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Soutel / King Area Community Redevelopment Plan and within the tax increment district

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Internal Service Charges

- This amount represents the estimated OGC legal internal service costs related to the CRA.

Professional and Contractual Services

- This amount represents a budgetary appropriation for the cost of the external financial audit of the CRA and other professional / contractual services.

Other Operating Expenses

- This amount represents various operating expenses including travel, training, dues and advertising.

Supervision Allocation

- This amount represents the administrative costs of the CRA which is allocated to the fund from the Office of Economic Development.

Contingencies

- This amount represents the remaining balance in the CRA that has been placed in a contingency for future appropriation for plan authorized projects.

ARLINGTON AREA CRA / TID
SUBFUND -- 187

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Ad Valorem Taxes	0	0	343,527		343,527
TOTAL REVENUE	0	0	343,527		343,527
EXPENDITURES					
Internal Service Charges	0	0	32,400		32,400
Professional and Contractual Services	0	0	4,500		4,500
Other Operating Expenses	0	0	4,809		4,809
Supervision Allocation	0	0	49,805		49,805
Contingencies	0	0	252,013		252,013
TOTAL EXPENDITURES	0	0	343,527		343,527

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

ARLINGTON AREA CRA / TAX INCREMENT DISTRICT SUBFUND 187

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Renew Arlington Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized only for projects and programs contained in the Arlington Area Community Redevelopment Plan and within the tax increment district.

REVENUE

Ad Valorem Taxes

- This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Internal Service Charges

- This amount represents the estimated OGC legal internal service costs related to the CRA.

Professional and Contractual Services

- This amount represents a budgetary appropriation for the cost of the external financial audit of the CRA and other professional / contractual services.

Other Operating Expenses

- This amount represents various operating expenses including travel, training, dues and advertising.

Supervision Allocation

- This amount represents the administrative costs of the CRA which is allocated to the fund from the Office of Economic Development.

Contingencies

- This amount represents the remaining balance in the CRA that has been placed in a contingency for future appropriation for plan authorized projects.

JACKSONVILLE CHILDREN'S COMMISSION
SUBFUND -- 191

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	75,890	86,590	57,569	(33.5%)	(29,021)
Miscellaneous Revenue	325,617	331,840	331,840	0.0%	0
Transfers From Other Funds	20,556,592	23,001,341	23,189,689	0.8%	188,348
Transfers from Fund Balance	935,125	0	732,630		732,630
TOTAL REVENUE	21,893,224	23,419,771	24,311,728	3.8%	891,957
EXPENDITURES					
Salaries	1,899,125	2,080,936	2,082,655	0.1%	1,719
Salary & Benefit Lapse	0	(72,564)	(71,061)	(2.1%)	1,503
Pension Costs	465,145	557,114	580,942	4.3%	23,828
Employer Provided Benefits	328,070	372,608	375,305	0.7%	2,697
Internal Service Charges	530,838	530,794	596,394	12.4%	65,600
Insurance Costs and Premiums	32,970	20,273	22,033	8.7%	1,760
Professional and Contractual Services	94,566	114,249	92,099	(19.4%)	(22,150)
Other Operating Expenses	124,997	149,611	160,206	7.1%	10,595
Capital Outlay	0	2	2	0.0%	0
Debt Service	533,642	523,511	492,666	(5.9%)	(30,845)
Grants, Aids & Contributions	16,637,921	19,093,237	19,939,693	4.4%	846,456
Transfers to Other Funds	1,416,028	50,000	40,794	(18.4%)	(9,206)
TOTAL EXPENDITURES	22,063,302	23,419,771	24,311,728	3.8%	891,957

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	38	38	0
Part-Time Hours	400	400	

JACKSONVILLE CHILDREN'S COMMISSION SUBFUND 191

BACKGROUND

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

REVENUE

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Transfer from Other Funds

- This amount represents the transfer from the General Fund – GSD (SF 011) to balance the fund.

Transfer from Fund Balance

- This amount represents the transfer from fund balance to provide summer camp seats to serve approximately 1,937 additional children in FY17.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Lapse Benefit

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Services Charges

- The increase of \$65,600 is primarily due to the increases of \$35,743 in building maintenance and \$22,950 in office of general counsel allocations.

Professional and Contractual Services

- The decrease of \$22,150 is primarily due to the decrease of \$20,000 in the mentoring program award.

Other Operating Expense

- This category is made up of various small items the largest of which is travel / training of \$47,614.

Debt Service

- This amount represents the debt service payment for the Jacksonville children's commission building complex.

Grants, Aids and Contributions

- The increase of \$846,456 is due to the budgeting of \$726, 456 to provide summer camp seats for approximately 1,937 additional children in FY17 and \$100,000 in public service grants.

Transfers to Other Funds

- This amount represents the transfer to Sub-fund 64M – JCC – Youth Travel Trust Fund

AUTHORIZED POSITION CAP

There are no changes to the fund's authorized position cap.

COMMUNITY DEVELOPMENT
SUBFUND -- 1A1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	7,925,316	120,008	120,000	0.0%	(8)
Miscellaneous Revenue	73,213	0	0		0
Transfers From Other Funds	75,000	75,000	75,000	0.0%	0
TOTAL REVENUE	8,073,529	195,008	195,000	0.0%	(8)
EXPENDITURES					
Salaries	1,058,437	75,000	75,000	0.0%	0
Pension Costs	264,531	0	0		0
Employer Provided Benefits	203,015	0	0		0
Internal Service Charges	27,256	0	0		0
Insurance Costs and Premiums	144	0	0		0
Professional and Contractual Services	1,056	0	0		0
Other Operating Expenses	130,496	0	0		0
Grants, Aids & Contributions	6,151,143	0	0		0
Transfers to Other Funds	118,601	120,008	120,000	0.0%	(8)
TOTAL EXPENDITURES	7,954,680	195,008	195,000	0.0%	(8)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

COMMUNITY DEVELOPMENT SUBFUND 1A1

BACKGROUND

In accordance with a recommendation from the Affordable Housing Task Force in 2006, federal and state housing and community development grants are not included in the Mayor's annual budget and are handled through separate legislation. Subfund 1A1 receives a Federal grant which is subsequently transferred to the General Fund to subsidize the City's Independent Living program. In addition, Subfund 1A1 receives a transfer from the Northwest/Northside Tax Increment District which must be deposited in the CDBG subfund pursuant to Ordinance 1999-1206-E.

REVENUE

Intergovernmental Revenue

- This amount represents revenue from federal funding to the Independent Living Program.

Transfers from Other Funds

- This represents a transfer from the Northside East Tax Increment District as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. The Tax Increment District is repaying the grant over 20 years. There is no change in funding for FY17.

EXPENDITURES

Salaries

- This amount represents salaries to offset costs associated with City staff managing the Clara White Mission and Catholic Charities Bureau programs.

Transfer to Other Funds

- This represents a transfer of federal funding to the Independent Living Program to pay for staff and other professional services.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

HUGUENOT PARK - SEC 111.125
SUBFUND -- 1D1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	457,054	591,723	594,313	0.4%	2,590
Investment Pool / Interest Earnings	(1,477)	0	0		0
Miscellaneous Revenue	10,488	25,723	13,474	(47.6%)	(12,249)
Transfers From Other Funds	239,120	196,611	198,380	0.9%	1,769
TOTAL REVENUE	705,185	814,057	806,167	(1.0%)	(7,890)
EXPENDITURES					
Salaries	276,043	281,226	277,956	(1.2%)	(3,270)
Salary & Benefit Lapse	0	(14,011)	(9,836)	(29.8%)	4,175
Pension Costs	77,488	82,333	83,109	0.9%	776
Employer Provided Benefits	69,658	88,618	92,274	4.1%	3,656
Internal Service Charges	149,366	169,699	236,564	39.4%	66,865
Insurance Costs and Premiums	4,631	4,235	4,394	3.8%	159
Professional and Contractual Services	650	716	716	0.0%	0
Other Operating Expenses	59,181	65,918	60,667	(8.0%)	(5,251)
Capital Outlay	0	2	2	0.0%	0
Indirect Cost	60,178	60,321	60,321	0.0%	0
Cash Carryover	0	75,000	0	(100.0%)	(75,000)
TOTAL EXPENDITURES	697,195	814,057	806,167	(1.0%)	(7,890)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	9	9	
Part-Time Hours	1,529	1,529	

HUGUENOT PARK SUBFUND 1D1

BACKGROUND

Section 111.125: The Huguenot Park Trust Fund is funded by revenues generated from entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund. The code states that expenditures from the trust fund shall be for park maintenance and capital improvements and to offset operating expenses associated with the park.

REVENUE

Charges for Services

- The budgeted amount of \$594,313 represents the FY17 estimated revenue for entrance fees, annual passes and camper rentals. The increase is due to revised fees that took effect in FY16.

Miscellaneous Revenue

- This budgeted amount of \$13,474 represents the FY17 estimated revenue for telephone/laundry/concession commissions and miscellaneous sales and charges. The decrease of \$12,249 is mainly due to a decrease in telephone/laundry/concession commissions of \$10,000.

Transfers from Other Funds

- This represents a \$198,380 transfer from the General Fund – GSD (SF 011) to offset the current negative cash balance in order to balance the subfund.

EXPENDITURES

Salary and Benefit Lapse

- The salary and benefit lapse estimate of \$9,836 is based on the average turnover ratio and estimated number of vacancies in FY17.

Internal Service Charges

- The net increase of \$66,865 is mainly due to increases in fleet vehicle replacement of \$23,270, and building maintenance – citywide of \$56,780.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was adopted.

Cash Carryover

- The decrease of \$75,000 is due to no anticipated transfers from Hanna Park (SF 1D2) for FY17.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

KATHRYN A. HANNA PARK - SEC 111.125
SUBFUND -- 1D2

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,431,329	1,283,096	1,483,781	15.6%	200,685
Investment Pool / Interest Earnings	6,342	0	5,085		5,085
Miscellaneous Revenue	82,004	111,125	102,923	(7.4%)	(8,202)
Transfers From Other Funds	102,047	156,882	0	(100.0%)	(156,882)
Transfers from Fund Balance	0	75,000	0	(100.0%)	(75,000)
TOTAL REVENUE	1,621,722	1,626,103	1,591,789	(2.1%)	(34,314)
EXPENDITURES					
Salaries	416,593	486,957	494,907	1.6%	7,950
Salary & Benefit Lapse	0	(19,506)	(17,061)	(12.5%)	2,445
Pension Costs	95,589	118,075	111,283	(5.8%)	(6,792)
Employer Provided Benefits	99,652	127,574	162,941	27.7%	35,367
Internal Service Charges	664,308	497,869	513,025	3.0%	15,156
Insurance Costs and Premiums	10,698	46,024	32,584	(29.2%)	(13,440)
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	169,037	189,283	189,283	0.0%	0
Capital Outlay	0	2	2	0.0%	0
Indirect Cost	82,865	104,824	104,824	0.0%	0
Transfers to Other Funds	0	75,000	0	(100.0%)	(75,000)
TOTAL EXPENDITURES	1,538,741	1,626,103	1,591,789	(2.1%)	(34,314)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	15	15	
Part-Time Hours	3,918	3,918	

KATHRYN A. HANNA PARK SUBFUND 1D2

BACKGROUND

Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City of Jacksonville from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

REVENUE

Charges for Services

- The budgeted amount of \$1,483,781 represents the FY17 estimated revenue for entrance fees, annual passes and camper rentals. The increase of \$200,685 is mainly due to revised fees that took effect in FY16.

Miscellaneous Revenue

- The budgeted amount of \$102,923 represents the FY17 estimated revenue for various smaller items including rental of city facilities, concession commissions and surcharges. The decrease is due to revised fees that took effect in FY16.

EXPENDITURES

Salary and Benefit Lapse

- The salary and benefit lapse estimate of \$17,061 is based on the average turnover ratio and estimated number of vacancies in FY17.

Employer Provided Benefits

- The net increase of \$35,367 is due to an increase in group hospitalization insurance as employees made health care election changes during FY16.

Internal Service Charges

- The net increase of \$15,156 is mainly due to increases in computer system maintenance/security of \$17,381 as billing allocation changes were made within ITD for FY17.

Insurance Costs and Premiums

- The net decrease of \$13,440 is due to a decrease in general liability insurance as a lower number of claims were processed during FY16.

Other Operating Expenses

- There are no net changes in other operating expenses this is due to decreases in postage of \$500, large volume container – sanitation of \$4,000 with an offsetting decrease of \$4,500 in other operating supplies.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

FL BOATER IMPROVEMENT PRG - SEC 110.413
 SUBFUND -- 1D8

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	146,388	123,066	123,066	0.0%	0
Investment Pool / Interest Earnings	18,679	21,481	16,934	(21.2%)	(4,547)
TOTAL REVENUE	165,067	144,547	140,000	(3.1%)	(4,547)
EXPENDITURES					
Professional and Contractual Services	0	1,490	0	(100.0%)	(1,490)
Other Operating Expenses	141,643	(389,961)	140,000	(135.9%)	529,961
Transfers to Other Funds	166,550	533,018	0	(100.0%)	(533,018)
TOTAL EXPENDITURES	308,193	144,547	140,000	(3.1%)	(4,547)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

FLORIDA BOATER IMPROVEMENT PROGRAM SUBFUND 1D8

BACKGROUND

Section 110.413 / Florida Statute 328.66: The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

REVENUE

Charges for Services

- This amount represents the anticipated FY17 revenue for boat registration fees.

Investment Pool/ Interest Earnings

- This amount is made up of anticipated interest earnings for FY17.

EXPENDITURES

Other Operating Expenses

- The budgeted amount of \$140,000 will be utilized for expenditures related to repairs to city owned boat ramps, docks, etc.

Transfers to Other Funds

- The decrease is due to no anticipated funds being transferred in FY17.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

CECIL FIELD COMMERCE CENTER
SUBFUND -- 1DA

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	147,603	144,005	154,746	7.5%	10,741
Investment Pool / Interest Earnings	10,691	11,098	6,012	(45.8%)	(5,086)
Miscellaneous Revenue	27,530	37,127	32,000	(13.8%)	(5,127)
Transfers From Other Funds	1,137,914	1,443,870	1,222,856	(15.3%)	(221,014)
Transfers from Fund Balance	200,000	0	0		0
TOTAL REVENUE	1,523,737	1,636,100	1,415,614	(13.5%)	(220,486)
EXPENDITURES					
Salaries	377,853	425,284	426,869	0.4%	1,585
Salary & Benefit Lapse	0	(12,028)	(10,266)	(14.6%)	1,762
Pension Costs	50,302	52,249	65,301	25.0%	13,052
Employer Provided Benefits	54,262	68,449	57,889	(15.4%)	(10,560)
Internal Service Charges	272,513	265,871	40,125	(84.9%)	(225,746)
Insurance Costs and Premiums	6,053	3,369	3,790	12.5%	421
Professional and Contractual Services	475,385	609,259	609,259	0.0%	0
Other Operating Expenses	18,388	22,296	21,296	(4.5%)	(1,000)
Capital Outlay	0	2	2	0.0%	0
Indirect Cost	157,968	201,349	201,349	0.0%	0
TOTAL EXPENDITURES	1,412,724	1,636,100	1,415,614	(13.5%)	(220,486)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	6	6	
Part-Time Hours	24,000	24,000	

CECIL FIELD COMMERCE CENTER SUBFUND 1DA

BACKGROUND

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUE

Charges for Services

- The budgeted amount of \$154,746 represents the FY17 estimated entrance fees, organized event charges, and summer camp revenues.

Investment Pool/Interest Earnings

- This amount is made up of anticipated interest earnings for FY17.

Miscellaneous Revenue

- The budgeted amount of \$32,000 represents the FY17 estimated miscellaneous sales and charges, and overtime reimbursement charges from special events.

Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund.

EXPENDITURES

Salary and Benefit Lapse

- The salary and benefits lapse of \$10,266 is based on the average turnover ratio and estimated number of vacancies in FY17.

Pension Costs

- The net increase of \$13,052 is mainly due to employees making pension election changes from the defined contribution plan to the defined benefit plan.

Employer Provided Benefits

- The net decrease of \$10,560 is mainly due to a decrease in group hospitalization insurance based on employee election changes.

Internal Service Charges

- The net decrease of \$225,746 is mainly due to decreases in computer system maintenance/security of \$34,360 as changes were made within the ITD billing system, and the utilities allocation of \$193,515 as the allocation for the Equestrian Center utilities was removed.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

CECIL GYM CAPITAL IMPROVEMENT TRUST
 SUBFUND -- 1DC

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	250,845		250,845
Investment Pool / Interest Earnings	0	0	99,155		99,155
TOTAL REVENUE	0	0	350,000		350,000
EXPENDITURES					
Transfers to Other Funds	0	0	350,000		350,000
TOTAL EXPENDITURES	0	0	350,000		350,000

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CECIL GYM CAPITAL IMPROVEMENT TRUST SUBFUND 1DC

BACKGROUND

Ordinance Code Section: 111.185 set up the Cecil Gymnasium and Fitness Center Capital Improvement Trust Fund, which requires funds received to be used for capital improvements to the Cecil Gymnasium and Fitness Center.

REVENUE

Charges for Services

- This represents an appropriation of available entrance fee revenue to fund the Cecil aquatics center upgrade capital improvement project.

Investment Pool / Interest Earnings

- This represents an appropriation of available interest income to fund the Cecil aquatics center upgrade capital improvement project.

EXPENDITURES

Transfers to Other Funds

- This amount represents a transfer out to the Authorized Capital Project fund (SF 32E) to fund the Cecil aquatics center upgrade capital improvement project. This project will replace the pool environment control unit, pump, well and upgrade other amenities.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CECIL FIELD TRUST (SEC 111.625)
SUBFUND -- 1DE

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	6,420	1	0	(100.0%)	(1)
Investment Pool / Interest Earnings	150,033	63,114	132,484	109.9%	69,370
Miscellaneous Revenue	6,008,314	2,614,041	4,048,235	54.9%	1,434,194
Transfers From Other Funds	2,908,473	0	0		0
Transfers From Component Units	5,471	0	0		0
TOTAL REVENUE	9,078,711	2,677,156	4,180,719	56.2%	1,503,563
EXPENDITURES					
Salaries	75,058	75,600	69,620	(7.9%)	(5,980)
Pension Costs	24,052	25,326	16,694	(34.1%)	(8,632)
Employer Provided Benefits	10,874	11,765	9,581	(18.6%)	(2,184)
Internal Service Charges	0	0	730		730
Insurance Costs and Premiums	146,514	102,508	101,761	(0.7%)	(747)
Professional and Contractual Services	52,500	304,429	1,630,812	435.7%	1,326,383
Other Operating Expenses	496,502	1,608,057	2,050	(99.9%)	(1,606,007)
Indirect Cost	11,072	49,471	49,471	0.0%	0
Transfers to Other Funds	0	500,000	2,300,000	360.0%	1,800,000
TOTAL EXPENDITURES	816,573	2,677,156	4,180,719	56.2%	1,503,563

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	1	1	
Part-Time Hours			

CECIL FIELD TRUST (111.625) SUBFUND 1DE

BACKGROUND

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund.

REVENUE

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Miscellaneous Revenue

- The net increase is driven by an appropriation of existing revenue - \$700,729 in rental of city facilities at Cecil Field, \$2,809,699 in gain/loss on sale of real property for and \$537,807 in anticipated revenue from timber sales. This revenue will be used to support operations within this subfund and provide funding for capital projects at Cecil Field.

EXPENDITURES

Salaries

- This represents the allocation of employees' salaries who work in this activity.

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$11,030 and the costs for the defined contribution plan are increasing by \$2,416.

Employer Provided Benefits

- This represents the allocation of employees' benefits who work in this activity.

Professional and Contractual Services

- The increase is primarily driven by the realignment of the Cecil Field property maintenance and landscaping contract (\$1,310,529). It was previously budgeted in Other Operating Expenses. Additionally, an increase of \$15,854 is due to increased professional services performed by the Florida Forest Service.

Other Operating Expenses

- This decrease represents a contract being properly budgeted under Professional and Contractual Services.

Indirect Cost

- The amount in the FY17 budget remains at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was presented.

Transfers to Other Funds

- This represents a transfer to the Authorized Capital Project fund (SF 32E) for two capital projects: \$1,300,000 for the Equestrian Center – Practice Rink Cover and \$1,000,000 for Cecil Field Roads – Mega Site Roadway.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

BEACH EROSION - LOCAL
SUBFUND -- 1F4

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	0	(121,907)	0	(100.0%)	121,907
Investment Pool / Interest Earnings	114,753	2,845,694	0	(100.0%)	(2,845,694)
Miscellaneous Revenue	0	69,207	0	(100.0%)	(69,207)
Transfers From Other Funds	200,000	200,000	200,000	0.0%	0
Transfers from Fund Balance	0	(2,866,195)	0	(100.0%)	2,866,195
TOTAL REVENUE	314,753	126,799	200,000	57.7%	73,201
EXPENDITURES					
Other Operating Expenses	138,561	3,709,306	200,000	(94.6%)	(3,509,306)
Payment to Fiscal Agents	24,000	0	0		0
Cash Carryover	(950)	(3,580,615)	0	(100.0%)	3,580,615
TOTAL EXPENDITURES	161,611	128,691	200,000	55.4%	71,309

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

BEACH EROSION – LOCAL SUBFUND 1F4

BACKGROUND

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Army Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

REVENUE

Intergovernmental Revenue

- The decrease was due to all years adjustments made in FY16 that are not needed in FY17.

Investment Pool / Internet Earnings

- The decrease was due to all years adjustments made in FY16 that are not needed in FY17.

Transfers From Other Funds

- This represents a subsidy from the General Fund – GSD for the City's annual contribution for operating costs.

Transfers from Fund Balance

- The decrease was due to all years adjustments made in FY16 that are not needed in FY17.

EXPENDITURES

Other Operating Expenses

- This represents the City's costs for design, permitting, construction and monitoring services related to Beach Renourishment.

Cash Carryover

- The decrease was due to all years adjustments made in FY16 that are not needed in FY17.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SPAY & NEUTER REBATE TRUST SEC 111.450
SUBFUND -- 1H2

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	670,624	687,239	632,725	(7.9%)	(54,514)
Fines and Forfeits	0	0	(7,245)		(7,245)
Miscellaneous Revenue	36,363	15,000	5,000	(66.7%)	(10,000)
Transfers from Fund Balance	0	0	(22,613)		(22,613)
TOTAL REVENUE	706,987	702,239	607,867	(13.4%)	(94,372)
EXPENDITURES					
Salaries	57,895	75,061	76,854	2.4%	1,793
Pension Costs	12,530	25,144	(27,537)	(209.5%)	(52,681)
Employer Provided Benefits	7,199	11,596	12,317	6.2%	721
Internal Service Charges	1,595	1,232	801	(35.0%)	(431)
Insurance Costs and Premiums	0	288	368	27.8%	80
Professional and Contractual Services	463,052	502,521	502,521	0.0%	0
Other Operating Expenses	165,493	86,463	42,543	(50.8%)	(43,920)
Cash Carryover	0	(66)	0	(100.0%)	66
TOTAL EXPENDITURES	707,764	702,239	607,867	(13.4%)	(94,372)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	1	1	
Part-Time Hours			

SPAY AND NEUTER REBATE TRUST SUBFUND 1H2

BACKGROUND

Code Section: 111.450

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Spay and Neuter Rebate Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an all-years subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

- The net decrease of \$54,514 is mainly attributable to a reduction in animal licenses and permits.

Fines and Forfeits

- The decrease is mainly due to an all-years adjustment to remove the budget to actuals due to the elimination of spay and neuter forfeited deposits.

Miscellaneous Revenue

- The decrease is primarily due to a reduction of contributions from private sources.

Transfers from Fund Balance

- The negative budgetary amount is to remove an all-years balance that should not be included in an all-years fund.

EXPENDITURES

Salaries

- The net increase of \$1,793 is mainly due to an all-years adjustment increase in terminal leave.

Pension Costs

- The net decrease is mainly attributable to an all-years adjustment for pension election changes from defined benefit plan costs to defined contribution plan.

Other Operating Expenses

- The net decrease is mainly attributable to a deauthorization in trust fund authorized expenditures to balance the subfund.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

HANDICAP PARKING FINES
SUBFUND -- 1H8

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	19,227	0	7,863		7,863
Fines and Forfeits	400,552	0	308,000		308,000
Investment Pool / Interest Earnings	14,890	0	0		0
Miscellaneous Revenue	1,000	0	0		0
Transfers from Fund Balance	(543,933)	0	0		0
TOTAL REVENUE	(108,264)	0	315,863		315,863
EXPENDITURES					
Internal Service Charges	4,971	0	5,000		5,000
Professional and Contractual Services	7,328	0	38,000		38,000
Other Operating Expenses	119,098	0	265,000		265,000
Capital Outlay	17,442	0	0		0
Transfers to Other Funds	4,525	0	0		0
Cash Carryover	0	0	7,863		7,863
TOTAL EXPENDITURES	153,365	0	315,863		315,863

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

HANDICAP PARKING FINES SUBFUND 1H8

BACKGROUND

Municipal Code Sections 318.18(6), and 804.1012, Florida Statutes/Ord 215-99-e: The Handicap Parking Fines was established by Ordinance 2015-99-e to authorize current and future transfers by the Office of Public Parking of all dismissal fees collected or to be collected pursuant to Section 318.18(6), Florida Statutes, and Section 804.1012, Florida Statutes to the Handicapped Parking Trust Fund.

REVENUE

Fines and Forfeits

- This amount represents the anticipated FY17 revenue for parking fines.

EXPENDITURES

Internal Service Charges

- The increase of \$5,000 represents an increase in the copy center charges.

Professional and Contractual Services

- The increase of \$38,000 represents an increase in professional services due to expenditures to provide interpreting services to citizens who are hearing impaired, and for independent professional speakers and trainers.

Other Operating Expenses

- The increase of \$265,000 represents increases in food of \$21,000, employee training of \$18,000 for employees to attend mandatory ADA training, and trust fund authorized expenditures of \$226,000 for various expenses such as wheelchair ramps, and handrails to assist with independent living, supplies, training and marketing for disabled citizens seeking employment, purchase of medical equipment for low-income or no income persons with disabilities, and assistance to local community agencies through various agency partnerships.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

CITY WELLNESS AND FITNESS FUND
 SUBFUND -- 1H9

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	0	16,810		16,810
Miscellaneous Revenue	200,000	200,000	200,000	0.0%	0
TOTAL REVENUE	200,000	200,000	216,810	8.4%	16,810
EXPENDITURES					
Transfers to Other Funds	0	0	216,810		216,810
Cash Carryover	200,000	200,000	0	(100.0%)	(200,000)
TOTAL EXPENDITURES	200,000	200,000	216,810	8.4%	16,810

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CITY WELLNESS AND FITNESS FUND SUBFUND 1H9

BACKGROUND

Prior to the passage of 2016-008-E, this subfund housed the funds for the City Wellness and Fitness Program per ordinance 2014-479. With the passage of 2016-008-E, these funds are now housed in a trust and agency fund. The FY 17 budget includes the movement of the remaining cash out of this fund to the newly established trust fund.

REVENUE

Investment Pool / Interest Earnings

Miscellaneous Revenue

- The remaining revenue / cash is being appropriated and transferred out to the City Wellness and Fitness fund (SF 64H).

EXPENDITURES

Transfers to Other Funds

- The remaining revenue / cash that was appropriated above is being transferred out to the City Wellness and Fitness fund (SF 64H).

AUTHORIZED POSITION CAP

There are no positions in this subfund.

DRIVER ED SAFETY TRUST FUND-SEC 111.390
 SUBFUND -- 1HA

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	302,099	98,359	288,024	192.8%	189,665
Investment Pool / Interest Earnings	10,690	0	11,976		11,976
TOTAL REVENUE	312,789	98,359	300,000	205.0%	201,641
EXPENDITURES					
Grants, Aids & Contributions	232,720	98,359	300,000	205.0%	201,641
TOTAL EXPENDITURES	232,720	98,359	300,000	205.0%	201,641

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DRIVER EDUCATION SAFETY TRUST FUND (111.390)
SUBFUND 1HA

BACKGROUND

Section 111.390

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education safety programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System. This is an all-year's fund.

REVENUE

Charges for Services

- The budget represents anticipated fines received for traffic court criminal & civil service charges in FY17. The increase from \$0 to \$288,024 is due to an accounting adjustment to the fund made in FY16 in order to balance actual revenues with budget revenues.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Grants, Aids, and Contributions

- This is a pass-through of 100% of the revenue to the Duval County School System.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

ADULT ARCADES - SEC 155.109
 SUBFUND -- 1HK

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	0	0	131,662		131,662
Fines and Forfeits	1,868	0	2,550		2,550
Investment Pool / Interest Earnings	8,518	0	0		0
Miscellaneous Revenue	1,500	0	0		0
Transfers From Other Funds	279	0	0		0
TOTAL REVENUE	12,166	0	134,212		134,212
EXPENDITURES					
Salaries	427	0	(41,720)		(41,720)
Pension Costs	146	0	(11,083)		(11,083)
Employer Provided Benefits	428	0	(10,741)		(10,741)
Internal Service Charges	2,535	0	(47,240)		(47,240)
Insurance Costs and Premiums	817	0	0		0
Professional and Contractual Services	0	0	(10,003)		(10,003)
Other Operating Expenses	1,000	0	(16,126)		(16,126)
Capital Outlay	0	0	(6)		(6)
Supervision Allocation	50,800	44,792	0	(100.0%)	(44,792)
Cash Carryover	0	(44,792)	271,131	(705.3%)	315,923
TOTAL EXPENDITURES	56,152	0	134,212		134,212

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

ADULT ARCADES (155.109)
SUBFUND 1HK

BACKGROUND

Ordinance section 155 was established in 2010 to house revenues received from the inspection of Adult Arcade establishments in Duval County. Per Florida Statute 849.094, gaming/sweepstakes establishments have been deemed illegal. The FY 17 budget includes the removal of all budgetary balances in this all-years fund as well as the appropriation of available revenue funding, which is being placed in a cash carryover. Per OGC, funding must sit in this fund until the Office of the Sheriff needs the funding for investigations into these types of businesses.

REVENUE

Licenses and Permits

- Appropriate available revenue received before this activity was deemed illegal.

Fines and Forfeits

- Appropriate available revenue received before this activity was deemed illegal.

EXPENDITURES

Negative Budgetary Balances (all categories)

- The negative budgetary balances are cleaning up items in this all-years fund. This fund no longer has any operations so all budgetary balances are being removed and placed in a cash carryover.

Cash Carryover

- Per OGC, funding must sit in this fund until needed by the Office of the Sheriff investigations into these types of businesses. No funding was used in FY 16 and no funding is anticipated in FY 17.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

BETTER JACKSONVILLE TRUST FUND
 SUBFUND -- 111

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	77,596,052	70,593,184	67,177,339	(4.8%)	(3,415,845)
Intergovernmental Revenue	567,844	0	1,225,121		1,225,121
Investment Pool / Interest Earnings	312,018	205,948	119,653	(41.9%)	(86,295)
Miscellaneous Revenue	0	(7,722,916)	0	(100.0%)	7,722,916
Transfers From Component Units	4,061,549	9,471,255	1,819,514	(80.8%)	(7,651,741)
TOTAL REVENUE	82,537,463	72,547,471	70,341,627	(3.0%)	(2,205,844)
EXPENDITURES					
Debt Service	78,958,167	72,547,471	70,341,627	(3.0%)	(2,205,844)
TOTAL EXPENDITURES	78,958,167	72,547,471	70,341,627	(3.0%)	(2,205,844)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

BETTER JACKSONVILLE TRUST FUND SUBFUND 111

BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

REVENUE

Taxes

- This represents the portion of the FY 17 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

- This represents the IRS BABs subsidy.

Investment Pool / Interest Earnings

- This amount is made up of available and anticipated interest earnings.

Transfers from Component Units

- Appropriation of available budgetary balance from prior year Constitutional Gas Tax.

EXPENDITURES

Debt Service

- The total consists of FY 17 required debt service payments netted against prior year budgetary adjustments. The details by bond issue have been provided in a table below.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Better Jax	4,040,000	393,014	450	4,433,464
2009B-1 Spec Rev	2,240,000	5,463,643	900	7,704,543
2010B Spec Rev (w \$90m Courthouse)	0	3,844,864	450	3,845,314
2011B Spec Rev (w \$14m Courthouse)	4,500,000	3,629,597	450	8,130,047
2011 Better Jax	6,315,000	2,511,302	450	8,826,752
2012 Better Jax	12,850,000	9,711,843	450	22,562,293
2012A Better Jax	0	2,049,613	450	2,050,063
2013C Spec Rev (ref '10B / '11B MTNs)	0	1,653,020	750	1,653,770
2016 Better Jax (partial ref 08)	0	2,890,206	1,000	2,891,206
SIB Loan #1	2,143,542	293,378	0	2,436,920
SIB Loan #2	3,617,342	363,614	0	3,980,956
2012 Better Jax	0	1,607,307	0	1,607,307
2012A Better Jax	0	2,911,204	0	2,911,204
2012 Better Jax	0	424,426	0	424,426
2012A Better Jax	0	769,322	0	769,322
FY 17 Debt Service	35,705,884	38,516,353	5,350	74,227,587
All Years Adjustments	(1,000,000)	(2,885,960)	0	(3,885,960)
FY 17 Proposed	34,705,884	35,630,393	5,350	70,341,627

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CODE ENFORCEMENT REVOLVING -SEC 111.470
 SUBFUND -- 1L2

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	9,550	0	(100.0%)	(9,550)
Fines and Forfeits	375,341	67,315	766	(98.9%)	(66,549)
Miscellaneous Revenue	1,780,694	674,016	293,936	(56.4%)	(380,080)
TOTAL REVENUE	2,156,035	750,881	294,702	(60.8%)	(456,179)
EXPENDITURES					
Professional and Contractual Services	0	0	294,702		294,702
Transfers to Other Funds	2,247,535	750,881	0	(100.0%)	(750,881)
TOTAL EXPENDITURES	2,247,535	750,881	294,702	(60.8%)	(456,179)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CODE ENFORCEMENT REVOLVING FUND SUBFUND 1L2

BACKGROUND

Municipal Code Section 111.470

This is an all-years fund that functions as a repository for nuisance abatement revenue received from code violations, liens and interest pursuant to ordinance code sections 518.211 (payment and enforcement of lien and interest thereon), 518.308 (demolition liens), and 91.107 and 91.112 (administrative liens). Revenue accumulates in the fund and then, pursuant to ordinance code, it is appropriated to fund the abatement of nuisances.

REVENUE

Fines and Forfeits

Miscellaneous Revenue

- This amount represents the appropriation of available revenues from the collection of nuisance abatement liens which are collected at the time of sale of the lien property.

EXPENDITURES

Professional and Contractual Services

- For better tracking the funds appropriated from this funding source will remain in this fund and will be used for mowing of nuisance private property.

Transfers to Other Funds

- In the past the revenue appropriated was transferred to the General Fund – GSD (SF 011). By doing so the funding was comingled with other funds. To better track these revenues, beginning in FY 16 as part of ordinance 2016-407-E, the funds will be appropriated and spent from this fund.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

COURT COSTS \$65 FEE FS: 939.185
 SUBFUND -- 1S1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	991,564		991,564
Miscellaneous Revenue	0	0	30,296		30,296
Transfers From Other Funds	0	0	488,154		488,154
TOTAL REVENUE	0	0	1,510,014		1,510,014
EXPENDITURES					
Salaries	0	0	392,651		392,651
Pension Costs	0	0	80,808		80,808
Employer Provided Benefits	0	0	97,455		97,455
Internal Service Charges	0	0	8,004		8,004
Insurance Costs and Premiums	0	0	1,914		1,914
Professional and Contractual Services	0	0	115,728		115,728
Other Operating Expenses	0	0	273,007		273,007
Library Materials	0	0	75,097		75,097
Indirect Cost	0	0	15,350		15,350
Cash Carryover	0	0	450,000		450,000
TOTAL EXPENDITURES	0	0	1,510,014		1,510,014

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions		9	9
Part-Time Hours		2,290	2,290

**COURT COSTS \$65 FEE FS: 939.185
SUBFUND 1S1**

BACKGROUND

Municode Section 111.385 and Florida Statute 939.185

As of July 1, 2004 a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. This revenue was split into four separate activities which receive 25% of the total revenue: Legal Aid, Duval County Law Library, Juvenile Drug Court and Judicial Support. Prior to FY 17 these separate activities were housed in separate subfunds. As part of the FY 17 budget, all four of the 25% pieces of the \$65 fee are being moved into this new subfund. This will allow the remaining funding at year end to be swept and transferred into the judicial support activity pursuant to the Florida Statute.

REVENUE

Charges for Services

- This amount represents the anticipated FY 17 revenue to be received related to F.S 939.185.

Miscellaneous Revenue

- This amount represents additional revenue received by the Duval County Law Library.

Transfers From Other Funds

- This amount represents two separate transfers. The first is a transfer of \$450,000 of available funding from the previous subfunds which are being transferred into this fund and placed in a cash carryover within the Judicial Support activity, as seen in Cash Carryover. The second is a \$38,154 transfer from the Alcohol and Other Drug Abuse trust fund (SF 156) to balance the Juvenile Drug Court activity.

EXPENDITURES

The table below shows the budgetary balances for each of the four activities funded by the \$65 fee.

	247,891	278,187	247,891	286,045	1,060,014
Expenditures	Legal Aid	Duval County Law Library	Judicial Support	Juvenile Drug Court	Total
Salaries		132,722	81,016	178,913	392,651
Pension Costs		2,831	24,856	53,121	80,808
Employer Provided Benefits		34,322	16,128	47,005	97,455
Internal Service Charges		2,197	2,895	2,912	8,004
Insurance Costs and Premiums		645	396	873	1,914
Professional and Contractual Services			115,728		115,728
Other Operating Expenses	247,891	15,023	6,872	3,221	273,007
Library Materials		75,097			75,097
Indirect Cost		15,350			15,350

Cash Carryover

- This amount represents the transfer of \$450,000 from the previous subfunds as discussed above.

AUTHORIZED POSITION CAP

The nine positions and 2,290 part-time hours were transferred from the other funds: 15B, 15L and 15Q.

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ENTERPRISE FUNDS



Summary of Subfunds

Graphs

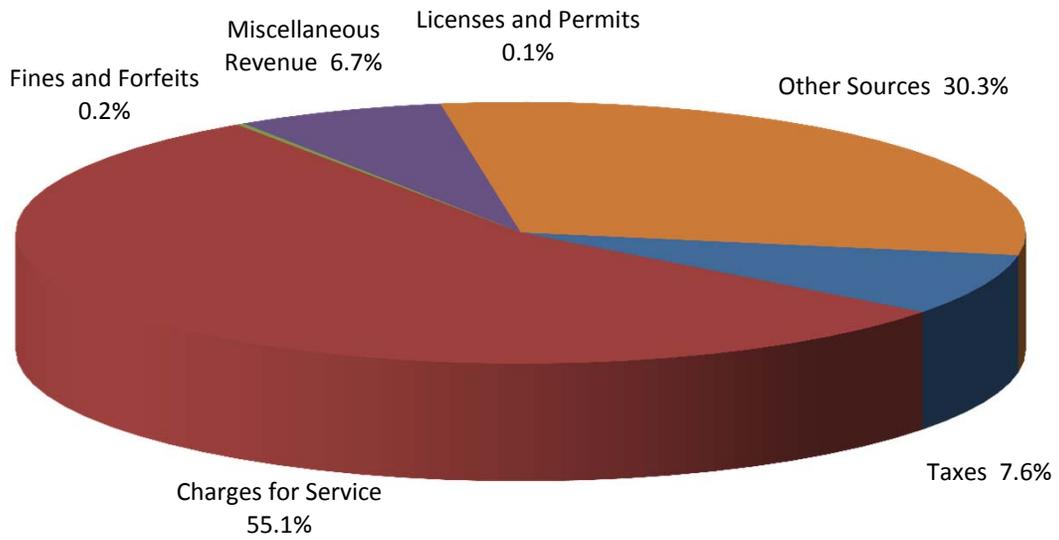
- 411 On-Street Parking
- 412 Off-Street Parking
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44i Solid Waste Mitigation – Capital Projects
- 44K Solid Waste General Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4F5 Equestrian Center – Northeast Florida Equestrian Society
- 4G1 Sports Complex Capital Maintenance
- 4K1 City Venues - City
- 4K2 City Venues – SMG
- 4K3 Capital Projects – City Venues Surcharge
- 4K6 City Venues – Debt Service

ENTERPRISE FUNDS
Summary of Subfunds

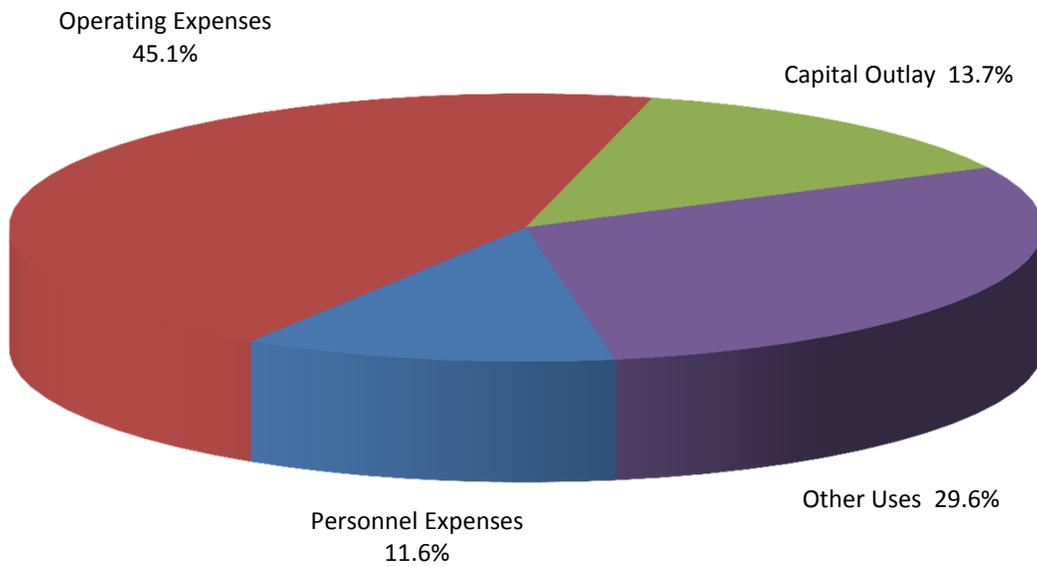
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 17 Budgeted
411	On-Street Parking						0
412	Public Parking	1,911,592	1,516,570	2		662,452	4,090,616
431	Motor Vehicle Inspection	359,547	72,566	1		32,305	464,419
441	Solid Waste Disposal	7,267,487	55,819,101	1	2,060,145	4,147,356	69,294,090
442	Contamination Assessment		301,196				301,196
443	Landfill Closure	231,008	1,563,908	2		146,710	1,941,628
445	Solid Waste Facilities Mitigation					191,854	191,854
446	Solid Waste Class III Mitigation					108,424	108,424
44i	Solid Waste Mitigation - Capital Projects					259,162	259,162
44K	Solid Waste General Capital Projects			11,500,000			11,500,000
461	Stormwater Services	8,407,982	10,242,119	2	2,369,313	9,696,453	30,715,869
462	Stormwater Svcs-Capital Projects			11,428,541			11,428,541
4F5	Equestrian Cnt-NEFL Equestrian Society		402,553				402,553
4G1	Sports Complex Capital Maint.			3,625,468	3,430,412		7,055,880
4K1	City Venues - City		7,880,670	265,006	10,787,589	9,723,744	28,657,009
4K2	City Venues - SMG	6,793,074	18,619,402				25,412,476
4K3	Capital Projects - City Venues Surcharge			2,419,314			2,419,314
4K6	City Venues - Debt Service				19,735,663		19,735,663
	Total Enterprise Funds	24,970,690	96,418,085	29,238,337	38,383,122	24,968,460	213,978,694

ENTERPRISE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



ON-STREET PARKING
SUBFUND -- 411

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,169,574	1,173,700	0	(100.0%)	(1,173,700)
Fines and Forfeits	589,134	580,000	0	(100.0%)	(580,000)
Investment Pool / Interest Earnings	(10,837)	0	0		0
Miscellaneous Revenue	9,377	1,500	0	(100.0%)	(1,500)
Transfers From Other Funds	18,207	904,760	0	(100.0%)	(904,760)
TOTAL REVENUE	1,775,456	2,659,960	0	(100.0%)	(2,659,960)
EXPENDITURES					
Salaries	947,304	962,982	0	(100.0%)	(962,982)
Salary & Benefit Lapse	0	(35,700)	0	(100.0%)	35,700
Pension Costs	233,671	242,829	0	(100.0%)	(242,829)
Employer Provided Benefits	202,369	242,861	0	(100.0%)	(242,861)
Internal Service Charges	309,172	315,545	0	(100.0%)	(315,545)
Insurance Costs and Premiums	9,037	5,462	0	(100.0%)	(5,462)
Other Operating Expenses	224,376	244,365	0	(100.0%)	(244,365)
Capital Outlay	0	514,411	0	(100.0%)	(514,411)
Supervision Allocation	(274,666)	(283,000)	0	(100.0%)	283,000
Indirect Cost	101,309	116,408	0	(100.0%)	(116,408)
Cash Carryover	0	333,797	0	(100.0%)	(333,797)
TOTAL EXPENDITURES	1,752,571	2,659,960	0	(100.0%)	(2,659,960)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	25		(25)
Part-Time Hours	2,080		(2,080)

ON-STREET PARKING SUBFUND 411

BACKGROUND

Ordinance 2016-140-E moved the On-Street and Off-Street Parking activities from the Office of Economic Development to the Downtown Investment Authority. As part of the FY17 budget, the On-Street Parking fund (SF 411) and Off-Street Parking fund (SF 412) have been combined into a single fund that is renamed Public Parking (SF 412). The budget from this fund was moved into fund 412 as part of that action.

REVENUE

- All revenue within this fund have been moved into fund 412 and retitled "Public Parking".

EXPENDITURES

- All expenditures within this fund have been moved into fund 412 and retitled "Public Parking".

AUTHORIZED POSITION CAP

All positions and part-time hours have been moved to Public Parking (SF 412).

PUBLIC PARKING
SUBFUND -- 412

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	0	0	7,000		7,000
Charges for Services	2,067,374	2,080,102	3,507,102	68.6%	1,427,000
Fines and Forfeits	0	0	526,199		526,199
Investment Pool / Interest Earnings	9,606	5,793	16,029	176.7%	10,236
Miscellaneous Revenue	26,324	24,315	34,286	41.0%	9,971
Transfers From Other Funds	0	445,675	0	(100.0%)	(445,675)
TOTAL REVENUE	2,103,305	2,555,885	4,090,616	60.0%	1,534,731
EXPENDITURES					
Salaries	339,345	351,327	1,281,432	264.7%	930,105
Salary & Benefit Lapse	0	(10,417)	(52,023)	399.4%	(41,606)
Pension Costs	66,878	76,929	346,068	349.9%	269,139
Employer Provided Benefits	81,821	99,513	336,115	237.8%	236,602
Internal Service Charges	237,293	246,599	448,876	82.0%	202,277
Insurance Costs and Premiums	128,851	90,266	107,153	18.7%	16,887
Professional and Contractual Services	0	100,001	1	(100.0%)	(100,000)
Other Operating Expenses	147,259	870,748	960,540	10.3%	89,792
Capital Outlay	0	2	2	0.0%	0
Supervision Allocation	274,666	283,000	38,372	(86.4%)	(244,628)
Indirect Cost	51,350	54,906	171,314	212.0%	116,408
Transfers to Other Funds	18,207	390,351	0	(100.0%)	(390,351)
Cash Carryover	0	2,660	452,766	16,921.3%	450,106
TOTAL EXPENDITURES	1,345,670	2,555,885	4,090,616	60.0%	1,534,731

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	11	36	25
Part-Time Hours	2,700	4,780	2,080

PUBLIC PARKING SUBFUND 412

BACKGROUND

Ordinance 2016-140-E moved the On-Street and Off-Street Parking activities from the Office of Economic Development to the Downtown Investment Authority. As part of the FY17 budget, the On-Street Parking fund (SF 411) and Off-Street Parking fund (SF 412) were combined into this fund which was retitled "Public Parking". Public Parking manages both parking lots: Bay Street, Courthouse/Liberty Street, Forsythe Street, and JEA and parking garages: City Hall Annex, Ed Ball, Main Library, St. James Building, Water Street and Yates Building.

REVENUE

Licenses and Permits

- This category represents wrecker and towing fees as described in Municipal Code Section 804.1202.

Charges for Services

- This category includes the various parking and permit fees collected by public parking. The largest revenue items include monthly parking fees of \$2.0 million and daily parking fees of \$959,146. The increase over the prior year budget is due to the merging of the On-Street and Off-Street funds as described above.

Fines and Forfeits

- The category includes net parking fines and vehicle immobilization fines. The addition of this revenue category in FY 17 is due to the merging of the On-Street and Off-Street funds as described above.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Miscellaneous Revenue

- This amount represents small miscellaneous revenue items and tenant revenue from various garages of \$28,990.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund. The increase over the prior year budget is being driven by the movement of twenty-five positions and 2,080 part-time hours from the On-Street parking fund (SF 411) as mentioned above.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The increase is due to the merging of the On-Street and Off-Street funds as described above.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs. The increase is due to the merging of the On-Street and Off-Street funds as described above.

Other Operating Expenses

- The increase is due to the merging of the On-Street and Off-Street funds as described above. This category is made of various small items and several large expenditures including; hardware / software maintenance costs of \$164,410 and repairs and maintenance costs of \$671,204.

Supervision Allocation

- This amount represents the administration cost of Downtown Investment Authority personnel that are allocated to this fund from the General Fund – GSD (SF 011).

Indirect Cost

- The increase is due to the merging of the On-Street and Off-Street funds as described above.

Cash Carryover

- The FY 17 estimated revenues over expenses is placed in a cash carryover for future appropriation and to cover any residual cash deficits that may remain from the movement of the On-Street parking fund (SF 411) into this fund.

AUTHORIZED POSITION CAP

The cap increased by 25 positions and 2,080 part-time hours is due to merging of the On-Street and Off-Street funds, as described above.

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MOTOR VEHICLE INSPECTION - SEC 110.407
 SUBFUND -- 431

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	502,124	494,290	462,062	(6.5%)	(32,228)
Investment Pool / Interest Earnings	2,325	2,106	2,357	11.9%	251
TOTAL REVENUE	504,449	496,396	464,419	(6.4%)	(31,977)
EXPENDITURES					
Salaries	238,208	236,343	236,576	0.1%	233
Salary & Benefit Lapse	0	(14,972)	(17,455)	16.6%	(2,483)
Pension Costs	64,739	74,498	67,016	(10.0%)	(7,482)
Employer Provided Benefits	55,147	70,710	73,410	3.8%	2,700
Internal Service Charges	26,538	40,456	34,703	(14.2%)	(5,753)
Insurance Costs and Premiums	3,037	1,714	1,971	15.0%	257
Professional and Contractual Services	0	1	1	0.0%	0
Other Operating Expenses	8,254	35,991	35,891	(0.3%)	(100)
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	24,806	32,305	32,305	0.0%	0
Cash Carryover	0	19,349	0	(100.0%)	(19,349)
TOTAL EXPENDITURES	420,730	496,396	464,419	(6.4%)	(31,977)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	7	7	0
Part-Time Hours	3,616	3,616	0

MOTOR VEHICLE INSPECTION SUBFUND 431

BACKGROUND

Ordinance Code Section: 110.407

The Fleet Management Division manages the inspection stations for school buses, city vehicles and vehicles for hire. Ordinance 2016-140-E transferred the Motor Vehicle Inspection from the Office of Economic Development to the Finance and Administration Department – Fleet Management Division. Pending legislation (ordinance 2015-127) related to vehicles for hire has put a hold on the revenue received in this fund.

REVENUE

Charges for Services

- The decrease is primarily driven by uncertainties surrounding ordinance 2015-127 re: Vehicles for Hire. Based on the final outcome of this legislation this fund will need to be addressed.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY17.

EXPENDITURES

Salary and Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY17.

Pension Costs

- The net decrease of \$7,482 is driven by an employee electing to participate in the defined contribution plan.

Internal Service Charges

- The net decrease of \$5,753 is primarily driven by a decrease of \$5,419 in building maintenance – citywide, \$1,642 in guard service and ADT building security, and \$1,162 in computer system maintenance regarding software/hardware. This is somewhat offset by an increase of \$3,422 in various fleet vehicle repairs, replacements, gas, etc.

Insurance Costs and Premiums

- This amount includes general liability (\$1,137) and miscellaneous insurance (\$834) costs.

Other Operating Expenses

- This category is made of various small items, the largest of which is hardware / software maintenance and licenses of \$12,816.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annually by Maximus Consulting Services was unavailable at the time the proposed budget was presented.

AUTHORIZED POSITION CAP

There are no changes to the authorized cap.

SOLID WASTE DISPOSAL
SUBFUND -- 441

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	66,900,642	66,916,304	67,484,772	0.8%	568,468
Revenue From City Agencies - Allocations	186,529	181,979	186,965	2.7%	4,986
Fines and Forfeits	3,295	2,300	2,300	0.0%	0
Investment Pool / Interest Earnings	62,914	54,571	64,214	17.7%	9,643
Miscellaneous Revenue	3,484,451	2,330,742	1,555,839	(33.2%)	(774,903)
Other Sources	0	3,800,000	0	(100.0%)	(3,800,000)
Transfers From Other Funds	500	0	0		0
Transfers from Fund Balance	0	850,075	0	(100.0%)	(850,075)
TOTAL REVENUE	70,638,331	74,135,971	69,294,090	(6.5%)	(4,841,881)
EXPENDITURES					
Salaries	4,582,411	4,477,545	4,674,787	4.4%	197,242
Salary & Benefit Lapse	0	(189,419)	(177,701)	(6.2%)	11,718
Pension Costs	1,057,337	1,160,471	1,223,151	5.4%	62,680
Employer Provided Benefits	1,132,607	1,612,622	1,547,250	(4.1%)	(65,372)
Internal Service Charges	3,852,324	3,692,700	4,767,776	29.1%	1,075,076
Insurance Costs and Premiums	78,041	84,441	91,793	8.7%	7,352
Professional and Contractual Services	40,956,463	41,584,481	41,841,432	0.6%	256,951
Other Operating Expenses	8,904,354	12,670,536	9,118,100	(28.0%)	(3,552,436)
Capital Outlay	0	1	1	0.0%	0
Debt Service	5,461,354	5,501,476	0	(100.0%)	(5,501,476)
Supervision Allocation	(121,562)	(192,187)	(301,128)	56.7%	(108,941)
Indirect Cost	1,019,421	1,014,462	1,014,462	0.0%	0
Transfers to Other Funds	0	1,506,020	0	(100.0%)	(1,506,020)
Debt Management Fund Repayments	0	1,211,367	2,060,145	70.1%	848,778
Cash Carryover	0	1,455	3,434,022	235,915.3%	3,432,567
TOTAL EXPENDITURES	66,922,751	74,135,971	69,294,090	(6.5%)	(4,841,881)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	116	116	0
Part-Time Hours	1,300	1,300	

SOLID WASTE DISPOSAL SUBFUND 441

BACKGROUND

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris).

Solid waste user fees were established, pursuant to Ordinance # 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

REVENUE

Charges for Services

- The net increase of \$568,468 is primarily due to increases of \$373,588 in the solid waste user fee, \$275,245 in commercial tipping fees, 145,702 in residential tipping fees. This is offset by a decrease of \$521,954 in franchise fee – solid waste

Revenue From City Agencies – Allocations

- This revenue represents costs billed to City departments for the tonnage of liter and illegal dumping taken to Trail Ridge Landfill.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Miscellaneous Revenue

- The decrease of \$774,903 is primarily due to the removal of timber sales revenue related to the landfill expansion (\$655,000) and \$116,560 in sale of recyclable products.

Other Sources

- There is no banking fund loan budgeted for FY17.

Transfers from Fund Balance

- There is no transfer from retained earnings for FY17 to balance up the subfund.

EXPENDITURES

Salaries

- The net increase of \$197,242 is due to an increase of \$265,490 in overtime salaries for residential collections and blight operations. This is slightly offset by decreases of \$28,001 in part time salaries to align with current utilization and \$20,134 in leave rollback/sellback.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$28,747 and the costs for the defined contribution plan are increasing by \$13,979.

Employer Provided Benefits

- The net decrease is being driven by a \$53,141 decrease in the workers compensation allocation and a \$21,229 decrease in group health insurance.

Internal Service Charges

- The net increase is being driven by a \$755,723 increase in fleet vehicle replacement allocation for vehicle additions, \$198,234 in the fleet repairs and maintenance allocation for the aging fleet and \$118,305 in the IT computer system maintenance/security allocation.

Insurance Costs and Premiums

- The net increase is driven by general liability insurance.

Professional and Contractual Services

- The net increase of \$256,951 is primarily driven by an increase of \$294,916 in the garbage recycling contract.

Other Operating Expenses

- The net decrease of \$3,552,436 is primarily driven by a decrease of \$3,800,000 in other operating supplies – banking fund. This FY16 expense was for the purchase of carts for collection of recycling. This was slightly offset by increases of \$158,052 in landfill charges and \$108,133 in miscellaneous services and charges due to increased temporary labor costs and increased cost for the treatment of landfill leachate.

Debt Service

- This expense represents a debt service obligation being paid in full during FY16, resulting in the removal of the expense for FY17.

Supervision Allocation

- This represents administrative costs that are allocated to each activity within Solid Waste including activities with the General Fund – GSD (SF 011).

Indirect Cost

- The amount in the FY17 budget remains at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was presented.

Transfers to Other Funds

- There is no proposed transfer to other funds for FY17. The FY16 expense was related to the landfill expansion.

Debt Management Fund Repayments

- The net increase of \$848,778 is due to an increase of \$1,274,772 in principal and a decrease of \$425,994 in interest for outstanding capital projects.

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no changes to the authorized position cap.

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CONTAMINATION ASSESSMENT
SUBFUND -- 442

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	225,805	221,410	230,400	4.1%	8,990
Investment Pool / Interest Earnings	25,213	31,374	19,770	(37.0%)	(11,604)
Miscellaneous Revenue	46,873	0	0		0
Transfers from Fund Balance	814,732	49,500	51,026	3.1%	1,526
TOTAL REVENUE	1,112,623	302,284	301,196	(0.4%)	(1,088)
EXPENDITURES					
Internal Service Charges	108,534	40,884	65,046	59.1%	24,162
Professional and Contractual Services	756,433	237,650	219,150	(7.8%)	(18,500)
Other Operating Expenses	167,187	23,750	17,000	(28.4%)	(6,750)
TOTAL EXPENDITURES	1,032,154	302,284	301,196	(0.4%)	(1,088)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CONTAMINATION ASSESSMENT SUBFUND 442

BACKGROUND

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

REVENUE

Charges for Services

- This represents an increase in both internal and external host fees driven by increased tonnage received at Trail Ridge Landfill.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Internal Service Charges

- The increase is driven by the legal services allocation.

Professional and Contractual Services

- The decrease is driven by contractual services related to mowing at ash sites.

Other Operating Expenses

- The decrease of \$6,750 is driven by a decrease of \$3,800 in repairs and maintenance, \$2,500 in equipment rentals and \$450 other operating supplies.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

LANDFILL CLOSURE
SUBFUND -- 443

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,862,565	1,826,629	1,900,800	4.1%	74,171
Investment Pool / Interest Earnings	456,724	129,325	40,828	(68.4%)	(88,497)
Transfers from Fund Balance	14,842,088	100,000	0	(100.0%)	(100,000)
TOTAL REVENUE	17,161,377	2,055,954	1,941,628	(5.6%)	(114,326)
EXPENDITURES					
Salaries	194,555	197,699	127,265	(35.6%)	(70,434)
Pension Costs	60,962	66,229	47,202	(28.7%)	(19,027)
Employer Provided Benefits	54,664	82,488	56,541	(31.5%)	(25,947)
Internal Service Charges	295,681	9,792	5,318	(45.7%)	(4,474)
Insurance Costs and Premiums	1,569	732	603	(17.6%)	(129)
Professional and Contractual Services	173,960	195,000	195,000	0.0%	0
Other Operating Expenses	6,110,775	1,502,956	1,362,987	(9.3%)	(139,969)
Capital Outlay	366,824	3	2	(33.3%)	(1)
Cash Carryover	0	1,055	146,710	13,806.2%	145,655
TOTAL EXPENDITURES	7,258,991	2,055,954	1,941,628	(5.6%)	(114,326)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

LANDFILL CLOSURE SUBFUND 443

BACKGROUND

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

REVENUE

Charges for Services

- This represents an increase in both internal and external host fees driven by increased tonnage received at Trail Ridge Landfill.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Transfer from Other Funds

- There is no fund balance proposed for FY17.

EXPENDITURES

Salaries

- The decrease of \$70,434 is due to the allocation of Solid Waste disposal operations employees who perform post closure duties at the East and North Landfills. This is a direct result of a new air quality control methane gas burn/flare system at the North Landfill.

Pension Costs

- The decrease is driven by a reduction in the defined benefit pension expense related to the reallocation of employees in this activity.

Employer Provided Benefits

- The decrease of \$25,947 is primarily due to a decrease of \$13,300 in group hospitalization insurance and \$12,296 in workers compensation insurance.

Internal Services Charges

- The decrease of \$4,474 is primarily due to a decrease of \$2,501 in the citywide building maintenance allocation.

Other Operating Expenses

- The decrease of \$139,969 is driven by a decrease of \$130,068 in repairs and maintenance and \$37,579 in equipment rentals. This is slightly offset by an increase of \$55,768 in miscellaneous services and charges for leachate disposal and treatment.

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SOLID WASTE FACILITIES MITIGATION
SUBFUND -- 445

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	184,493	182,500	187,500	2.7%	5,000
Investment Pool / Interest Earnings	5,120	7,120	4,354	(38.8%)	(2,766)
Transfers From Other Funds	3,946	0	0		0
Transfers from Fund Balance	385,073	0	0		0
TOTAL REVENUE	578,632	189,620	191,854	1.2%	2,234
EXPENDITURES					
Grants, Aids & Contributions	178,318	0	0		0
Transfers to Other Funds	200,000	0	0		0
Cash Carryover	0	189,620	191,854	1.2%	2,234
TOTAL EXPENDITURES	378,318	189,620	191,854	1.2%	2,234

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOLID WASTE FACILITIES MITIGATION SUBFUND 445

BACKGROUND

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

REVENUE

Charges for Services

- This represents an increase internal host fees driven by increased tonnage received at Trail Ridge Landfill.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SOLID WASTE CLASS III MITIGATION
SUBFUND -- 446

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	101,441	96,270	105,000	9.1%	8,730
Investment Pool / Interest Earnings	6,184	8,774	3,424	(61.0%)	(5,350)
Transfers from Fund Balance	459,099	0	0		0
TOTAL REVENUE	566,724	105,044	108,424	3.2%	3,380
EXPENDITURES					
Transfers to Other Funds	459,098	0	0		0
Cash Carryover	0	105,044	108,424	3.2%	3,380
TOTAL EXPENDITURES	459,098	105,044	108,424	3.2%	3,380

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOLID WASTE CLASS III MITIGATION SUBFUND 446

BACKGROUND

This subfund was established to mitigate concerns in areas surrounding Class III Disposal Sites (private Construction and Demolition Debris Landfills). External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Class III ton processed at the private landfills. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, chapter 380, part 4, and then funding is approved by Council.

REVENUE

Charges for Services

- This represents an increase in external host fees which are related to budgeted tons estimated to be received at private facilities/landfills (Class III).

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover, pending future council approved appropriations for mitigation activities.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SOLID WASTE MITIGATION-CAPITAL PROJECTS
 SUBFUND -- 44I

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	184,493	0	259,162		259,162
Investment Pool / Interest Earnings	19,366	0	0		0
Transfers From Other Funds	200,000	0	0		0
TOTAL REVENUE	403,858	0	259,162		259,162
EXPENDITURES					
Capital Outlay	243,427	0	0		0
Transfers to Other Funds	286,817	539,000	402,553	(25.3%)	(136,447)
Cash Carryover	0	(539,000)	(143,391)	(73.4%)	395,609
TOTAL EXPENDITURES	530,244	0	259,162		259,162

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOLID WASTE MITIGATION CAPITAL PROJECTS SUBFUND 44I

BACKGROUND

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

REVENUE

Charges for Services

- This is the amount of internal host fee revenue needed to cover the FY 17 contract cost for the Northeast Florida Equestrian Society to run the Equestrian Center.

EXPENDITURES

Transfers to Other Funds

- This is the City's cost to support the operating cost of a contract with Northeast Florida Equestrian Society to run the Equestrian Center. This category shows the funding flowing from this fund to the Equestrian Center fund (SF 4F5).

Cash Carryover

- This is a de-appropriation of a prior year cash carryover line which is being used to offset the revenue appropriation needed to fund the transfer out to fund 4F5.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

SOLID WASTE GENERAL CAPITAL PROJECTS
 SUBFUND -- 44K

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	1,588,145	11,500,000	624.1%	9,911,855
Transfers From Other Funds	0	3,436,018	0	(100.0%)	(3,436,018)
TOTAL REVENUE	0	5,024,163	11,500,000	128.9%	6,475,837
EXPENDITURES					
Capital Outlay	0	5,024,163	11,500,000	128.9%	6,475,837
TOTAL EXPENDITURES	0	5,024,163	11,500,000	128.9%	6,475,837

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 44K

BACKGROUND

This fund currently houses the FY 17 Solid Waste Capital Improvement Projects (CIP). This fund houses the general capital projects related to the solid waste activity and would not contain CIP projects related to mitigation.

REVENUE

Other Sources

- This is the FY 17 borrowing for the trail ridge landfill expansion project.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 CIP trail ridge landfill expansion project.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

STORMWATER SERVICES
SUBFUND -- 461

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	29,087,101	28,935,801	29,154,099	0.8%	218,298
Miscellaneous Revenue	150,295	0	0		0
Transfers From Other Funds	1,561,058	1,578,843	1,561,770	(1.1%)	(17,073)
Transfers from Fund Balance	0	4,640,905	0	(100.0%)	(4,640,905)
TOTAL REVENUE	30,798,454	35,155,549	30,715,869	(12.6%)	(4,439,680)
EXPENDITURES					
Salaries	4,732,700	4,978,392	5,029,208	1.0%	50,816
Pension Costs	1,333,346	1,451,512	1,603,464	10.5%	151,952
Employer Provided Benefits	1,267,907	1,752,427	1,775,310	1.3%	22,883
Internal Service Charges	2,161,943	2,615,841	2,891,481	10.5%	275,640
Insurance Costs and Premiums	45,252	22,488	41,238	83.4%	18,750
Professional and Contractual Services	7,712,357	8,833,207	6,844,940	(22.5%)	(1,988,267)
Other Operating Expenses	543,736	562,660	464,460	(17.5%)	(98,200)
Capital Outlay	11,380	2	2	0.0%	0
Debt Service	2,821,067	1,037,695	0	(100.0%)	(1,037,695)
Indirect Cost	1,088,791	438,147	438,147	0.0%	0
Transfers to Other Funds	5,925,136	11,100,000	9,258,306	(16.6%)	(1,841,694)
Debt Management Fund Repayments	2,350,470	2,360,574	2,369,313	0.4%	8,739
Cash Carryover	0	2,604	0	(100.0%)	(2,604)
TOTAL EXPENDITURES	29,994,085	35,155,549	30,715,869	(12.6%)	(4,439,680)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	46	54	8
Part-Time Hours	2,600	2,600	

STORMWATER SERVICES SUBFUND 461

BACKGROUND

The Stormwater Services fund provides a dedicated funding source, through the Stormwater fee, and operating budget for various Departments including Neighborhoods, Parks, Recreation and Community Services and Public Works. The Environmental Quality Division manages a portion of the Stormwater Management System Program. Its responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks, Recreation and Community Services Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

REVENUE

Charges for Services

- The net increase of \$218,298 is primarily due to an increase of \$282,119 in the Stormwater fee and \$43,827 in user fees credit (early payment discount). This is slightly offset by a decrease of \$59,814 in Stormwater late fees and \$48,426 in user fees reduction.

Transfers from Other Funds

- Stormwater User Fees are waived for 501(c) 3 organizations, individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers.

Transfers From Fund Balance

- A fund balance appropriation is not needed in FY17 to balance up the subfund.

EXPENDITURES

Pension Costs

- Pension costs for the defined benefit plan are increasing by \$145,294 and the costs for the defined contribution plan are increasing by \$6,466.

Internal Service Charges

- The net increase of \$275,640 is primarily due to \$350,240 in fleet vehicle replacement charges. This is slightly offset by a decrease of \$68,957 in computer system maintenance/security.

Insurance Costs and Premiums

- The increase is driven by an increase of \$18,635 in general liability insurance.

Professional and Contractual Services

- The net decrease of \$1,988,267 is primarily due to the elimination of the City's \$2,086,767 obligation to pay the Jacksonville Electric Authority for Water Quality BMAP credits. This is slightly offset by an increase of \$95,000 in contractual services for a variety of stormwater services.

Other Operating Expenses

- The decrease is primarily driven by a decrease of \$95,000 in equipment rentals. This expense was partially reallocated to the Public Works General Fund (SF 011) budget for non-stormwater barricade rentals.

Debt Service

- This expense represents a debt service obligation that is now being paid by the General Fund – GSD (SF 011) for Stormwater related projects prior to 2008.

Indirect Cost

- The amount in the FY17 approved budget remains at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was presented.

Transfers to Other Funds

- This represents the excess revenue over expenditures in this fund that is transferred to the Stormwater Services - Capital Project fund (SF 462). This revenue is used as pay-go funds for various capital projects.

Debt Management Fund Repayment

- This represents debt payments for previously funded Stormwater capital projects.

AUTHORIZED POSITION CAP

The authorized position cap was increased by eight (8) positions that were transferred from the General Fund – GSD (SF 011) as a result of the Stormwater personnel cost allocation.

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STORMWATER SERVICES - CAPITAL PROJECTS
SUBFUND -- 462

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	355,216	0	0		0
Miscellaneous Revenue	19,625	0	83,468		83,468
Other Sources	1,628,876	0	0		0
Transfers From Other Funds	5,925,136	11,269,221	9,258,306	(17.8%)	(2,010,915)
Transfers From Component Units	0	0	2,086,767		2,086,767
TOTAL REVENUE	7,928,853	11,269,221	11,428,541	1.4%	159,320
EXPENDITURES					
Internal Service Charges	1	0	0		0
Internal Service - Capital Expense	(92)	0	0		0
Other Operating Expenses	294,550	0	0		0
Operating - Capital Expense	(9,029)	0	0		0
Capital Outlay	10,042,717	11,269,221	11,428,541	1.4%	159,320
TOTAL EXPENDITURES	10,328,147	11,269,221	11,428,541	1.4%	159,320

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

BACKGROUND

The Stormwater Services – Capital Projects Subfund houses the funding for capital projects financed by stormwater user fees, excess retained earnings and investment earnings.

REVENUE

Miscellaneous Revenue

- These funds are WSEA loan repayments that are being used to fund the lower eastside drainage project.

Transfers from Other Funds

- This amount represents the transfer from the Stormwater Services operating fund (SF 461) to fund the FY 17 Stormwater CIP.

Transfers from Component Units

- This is the FY 16 reimbursement received from JEA for the BMAP that is being appropriated and used to fund the lower eastside drainage project.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 Stormwater capital improvement program. Any negative amounts in the table below represent the movement of prior year authorization that is being moved to a different project as part of the FY 17 CIP.

11,428,541

Project	FY17 Approved
COLLEN RD N - DRAINAGE IMPROVEMENTS	190,000
DRAINAGE SYSTEM REHABILITATION	4,925,000
KNIGHTS LN N & SAM RD - DRAINAGE IMPROVEMENTS	550,000
LA SALLE STREET OUTFALL	400,000
LOWER EASTSIDE DRAINAGE	6,814,999
SEPTIC TANK PHASE OUT	(2,724,876)
SPECIAL COUNCIL RESERVE	(294,365)
STORM DRAIN REPLACEMENT	485,000
STORMWATER PUMP STATIONS - PUMP REPLACEMENT	52,684
TROUT / MONCRIEF POND	1,030,099

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCIETY
 SUBFUND -- 4F5

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	511	0	0		0
Transfers From Other Funds	286,817	539,000	402,553	(25.3%)	(136,447)
TOTAL REVENUE	287,328	539,000	402,553	(25.3%)	(136,447)
EXPENDITURES					
Professional and Contractual Services	328,608	539,000	402,553	(25.3%)	(136,447)
TOTAL EXPENDITURES	328,608	539,000	402,553	(25.3%)	(136,447)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

EQUESTRIAN CENTER - NEFL EQUESTRIAN SOCIETY SUBFUND 4F5

BACKGROUND

Ordinance 2014-331-E transferred the management of the Equestrian Center from SMG to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. This fund houses the City's subsidy to the NEFL equestrian society.

REVENUE

Transfers from Other Funds

- Funding from the Teye' Brown Regional trust fund (Solid Waste Facilities Mitigation - SF 44I) is transferred each year into this fund to pay the City's subsidy to the NEFL equestrian society.

EXPENDITURES

Professional and Contractual Services

- This amount represents the contractual amount to be paid to the Northeast Florida equestrian society to cover the gap between their estimated revenues and estimated expenditures for FY 17.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

SPORTS COMPLEX CAPITAL MAINT-SEC 111.136
 SUBFUND -- 4G1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	6,003,650	5,835,201	6,919,626	18.6%	1,084,425
Investment Pool / Interest Earnings	63,869	18,995	136,254	617.3%	117,259
Other Sources	20,435,000	301,000	0	(100.0%)	(301,000)
TOTAL REVENUE	26,502,519	6,155,196	7,055,880	14.6%	900,684
EXPENDITURES					
Capital Outlay	3,750,458	6,015,861	3,625,468	(39.7%)	(2,390,393)
Debt Service	109,130	139,335	3,430,412	2,362.0%	3,291,077
TOTAL EXPENDITURES	3,859,587	6,155,196	7,055,880	14.6%	900,684

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**SPORTS COMPLEX CAPITAL MAINTENANCE
SUBFUND 4G1**

BACKGROUND

Municipal Section 111.136 mandates that the Convention Development Tax collected pursuant to Chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex and/or pay the debt service on borrowed funds used for that same purpose. The Sports Complex includes the Municipal Stadium, Veterans Memorial Arena the Jacksonville Baseball Stadium.

REVENUE

Taxes

- This represents the FY 17 estimated 2 Cent Tourist Development Tax collections.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Capital Outlay

- The City's contract with the Jacksonville Jaguars requires that 70% of the available capital funding be used at the municipal stadium. The capital funding by venue and project is detailed below.

Baseball Stadium	
Building Systems	97,640
Exterior Finishes	100,000
	197,640
 Veterans Memorial Arena	
Security and Access Controls	40,000
Furniture, Fixtures and Equipment	150,000
Interior Finishes	150,000
Building Systems	550,000
	890,000
 Municipal Stadium	
Building Systems	200,000
Waterproofing	250,000
Audio / Visual /Scoreboard /Broadcast	300,000
Exterior Finishes	500,000
Interior Finishes	1,287,828
	2,537,828

Debt Service

- This amount represents the transfer out to the debt service fund to pay for the FY 17 interest and principal costs on stadium improvements projects.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CITY VENUES - CITY
SUBFUND -- 4K1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Taxes	0	0	9,342,311		9,342,311
Charges for Services	0	0	2,604,894		2,604,894
Investment Pool / Interest Earnings	0	0	148,269		148,269
Miscellaneous Revenue	0	0	4,952,882		4,952,882
Transfers From Other Funds	0	0	11,608,653		11,608,653
TOTAL REVENUE	0	0	28,657,009		28,657,009
EXPENDITURES					
Internal Service Charges	0	0	267,844		267,844
Insurance Costs and Premiums	0	0	1,255,426		1,255,426
Professional and Contractual Services	0	0	700,000		700,000
Other Operating Expenses	0	0	5,657,400		5,657,400
Capital Outlay	0	0	265,006		265,006
Debt Service	0	0	10,526,964		10,526,964
Transfers to Other Funds	0	0	9,723,744		9,723,744
Debt Management Fund Repayments	0	0	260,625		260,625
TOTAL EXPENDITURES	0	0	28,657,009		28,657,009

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**CITY VENUES - CITY
SUBFUND 4K1**

BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains the City's costs related to these venues.

The venues as set up previously had a separate subfund for the city side, SMG side and debt service activities each of the six venues. Tracking, analyzing and balancing seventeen different subfunds which are part of the same operation was confusing and time consuming. As part of the FY 17 budget these seventeen different funds are being combined into three; City side, SMG side and debt service. Each fund will have a separate activity for each venue so that we can easily determine its performance.

The table below details the venues – city side revenues and expenditures:

Venues - City Side

Revenues	FY15 Actuals	FY16 Budget	FY17 Approved	Change
Baseball Stadium	224,221	319,141	333,256	14,115
Convention Center	0	0	0	0
Municipal Stadium	14,815,888	15,203,681	16,071,831	868,150
Performing Arts Center	155,516	200,000	170,000	(30,000)
Ritz Theater	0	0	0	0
Veterans Memorial Arena	390,709	325,000	325,000	0
	15,586,333	16,047,822	16,900,087	852,265
Interest Income	174,212	144,224	148,269	4,045
Subsidy From the General Fund - GSD	8,959,913	9,046,871	11,608,653	2,561,782
Total Revenue:	24,720,459	25,238,917	28,657,009	3,418,092

Expenditures	FY15 Actuals	FY16 Budget	FY17 Approved	Change
Baseball Stadium	1,481,226	1,654,822	1,776,373	121,551
Convention Center	1,353,277	1,135,174	1,267,562	132,388
Municipal Stadium	19,909,922	19,934,107	22,932,670	2,998,563
Performing Arts Center	977,313	936,664	1,217,030	280,366
Ritz Theater	1,055,384	929,945	995,968	66,023
Veterans Memorial Arena	(56,663)	648,205	467,406	(180,799)
Total Expenditures:	24,720,459	25,238,917	28,657,009	3,418,092

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

CITY VENUES - SMG
SUBFUND -- 4K2

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	11,823,298		11,823,298
Investment Pool / Interest Earnings	0	0	21,725		21,725
Miscellaneous Revenue	0	0	7,227,023		7,227,023
Transfers From Other Funds	0	0	6,340,430		6,340,430
TOTAL REVENUE	0	0	25,412,476		25,412,476
EXPENDITURES					
Salaries	0	0	5,044,806		5,044,806
Pension Costs	0	0	6		6
Employer Provided Benefits	0	0	1,748,262		1,748,262
Insurance Costs and Premiums	0	0	567,105		567,105
Professional and Contractual Services	0	0	13,284,797		13,284,797
Other Operating Expenses	0	0	4,767,500		4,767,500
TOTAL EXPENDITURES	0	0	25,412,476		25,412,476

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**CITY VENUES - SMG
SUBFUND 4K2**

BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. This subfund contains SMG's costs related to these venues.

The venues as set up previously had a separate subfund for the city side, SMG side and debt service activities each of the six venues. Tracking, analyzing and balancing seventeen different subfunds which are part of the same operation was confusing and time consuming. As part of the FY 17 budget these seventeen different funds are being combined into three; City side, SMG side and debt service. Each fund will have a separate activity for each venue so that we can easily determine its performance.

The table below details the venues – SMG side revenues and expenditures:

Venues - SMG Side

Revenues	FY15 Actuals	FY16 Budget	FY17 Approved	Change
Baseball Stadium	984,824	1,219,426	917,348	(302,078)
Convention Center	1,896,622	2,054,988	2,041,061	(13,927)
Municipal Stadium	6,078,069	4,050,896	4,283,121	232,225
Performing Arts Center	2,299,689	2,751,607	2,494,422	(257,185)
Ritz Theater	360,069	395,740	342,852	(52,888)
Veterans Memorial Arena	10,637,615	7,738,090	8,993,242	1,255,152
	22,256,888	18,210,747	19,072,046	861,299
Subsidy From City Side:	5,514,385	5,620,480	6,340,430	719,950
Total Revenue:	27,771,273	23,831,227	25,412,476	1,581,249

Expenditures	FY15 Actuals	FY16 Budget	FY17 Approved	Change
Baseball Stadium	1,334,412	1,642,801	1,328,982	(313,819)
Convention Center	2,665,997	2,623,245	2,711,018	87,773
Municipal Stadium	11,354,012	8,979,070	10,119,859	1,140,789
Performing Arts Center	2,529,516	2,863,916	2,705,524	(158,392)
Ritz Theater	1,318,700	1,175,666	1,257,964	82,298
Veterans Memorial Arena	8,568,636	6,546,529	7,289,129	742,600
Total Expenditures:	27,771,273	23,831,227	25,412,476	1,581,249

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

CAPITAL PROJECTS - CITY VENUES SURCHARGE
 SUBFUND -- 4K3

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	0	2,419,314		2,419,314
TOTAL REVENUE	0	0	2,419,314		2,419,314
EXPENDITURES					
Capital Outlay	0	0	2,419,314		2,419,314
TOTAL EXPENDITURES	0	0	2,419,314		2,419,314

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**CAPITAL PROJECTS – CITY VENUES SURCHARGE
SUBFUND 4K3**

BACKGROUND

Municipal Section 123.102(e) 1-3 authorizes user fees charged on each ticket sold for events at the Veterans Memorial Arena, Times Union Performing Arts Center and Baseball Stadium to be expended for capital expenditures at each respective venue. User fees from events at the Municipal Stadium may be utilized for capital expenditures or game day expenses.

REVENUE

Transfers From Other Funds

- This represents the transfer of ticket surcharges fees from the Municipal Stadium, Veterans Memorial Arena and the Baseball Grounds within the Venue – City Side fund (SF 4K1).

EXPENDITURES

Capital Outlay

- The capital funding supported by the user fee at the various venues are listed below.
 - Baseball Stadium \$130,000
 - Times Union Performing Arts Center \$170,000
 - Veterans Memorial Arena \$325,000
 - Municipal Stadium \$1,794,314

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

CITY VENUES - DEBT SERVICE
 SUBFUND -- 4K6

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	0	66,028		66,028
Transfer In to Pay Debt Service	0	0	19,669,635		19,669,635
TOTAL REVENUE	0	0	19,735,663		19,735,663
EXPENDITURES					
Fiscal and Other Debt Fees	0	0	19,735,663		19,735,663
TOTAL EXPENDITURES	0	0	19,735,663		19,735,663

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CITY VENUES – DEBT SERVICE SUBFUND 4K6

BACKGROUND

Beginning in FY 17 this fund will replace the venue specific debt service funds (Subfunds 4A6, 4B6, 4C6, 4D6, 4E6 and 4F6). This fund will receive the various transfers which, along with any accumulated interest in the fund, will be used to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees. This fund receives transfers from the Better Jacksonville fund (SF 1i1), the sports complex capital maintenance fund (SF 4G1) and the City Venues – City fund (SF 4K1).

REVENUE

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17 which will be used to pay a portion of the debt service costs for FY 17.

Transfer in to Pay Debt Service

- This represents a transfers from the various funds, mentioned above in the background section, which will pay the remaining debt service costs for FY 17.

EXPENDITURES

Fiscal and Other Debt Fees

- This category houses both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.
 - The table below details those costs by City Venue.

Venue	Principal	Interest	Fiscal Agent Fees	Total
Municipal Stadium	6,405,000	7,289,266	1,450	13,695,716
Times Union Performing Arts Center	272,000	26,655	0	298,655
Veterans Memorial Arena	0	4,541,477	0	4,541,477
Baseball Stadium	0	1,199,815	0	1,199,815
FY 17 Debt Service	6,677,000	13,057,213	1,450	19,735,663

AUTHORIZED POSITION CAP

There are no positions in this subfund.

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INTERNAL SERVICE FUNDS

Summary of Subfunds

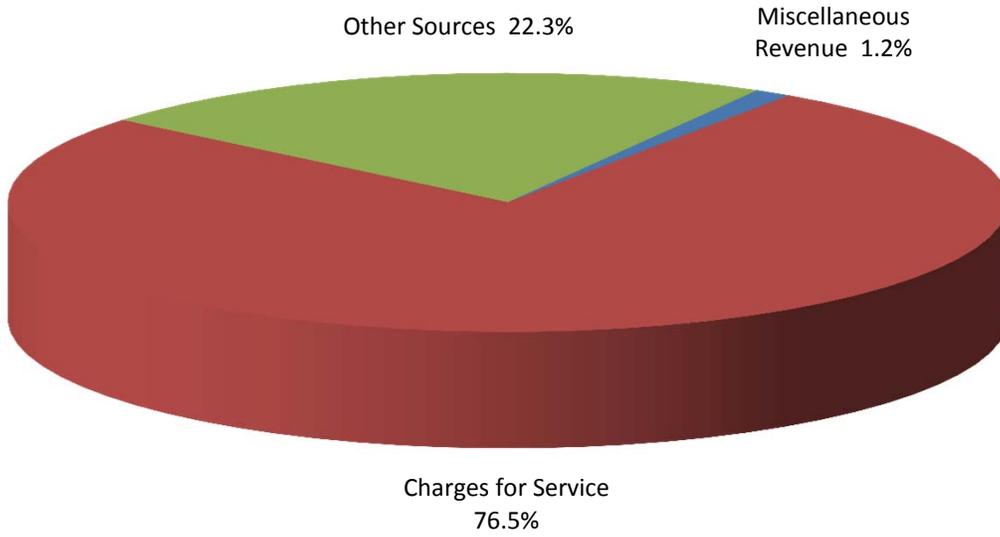
- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 538 Radio Equipment Refresh
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Debt Management Fund
- 5A1 Public Buildings Allocations

INTERNAL SERVICE FUNDS
Summary of Subfunds

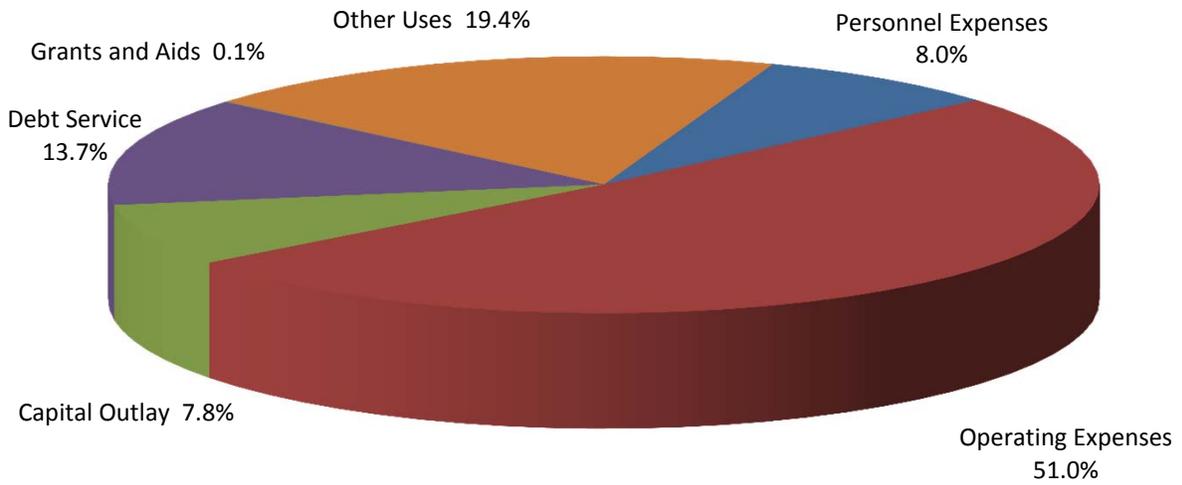
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 17 Budgeted
511	Fleet Mgt - Operations	6,592,571	23,464,838	3,201	0		462,235	30,522,845
512	Fleet - Vehicle Replacement	233,036	50,410	7,452,811	5,358,947		15,177,065	28,272,269
513	Fleet - Direct Replacement			20,127,470			183,913	20,311,383
521	Copy Center / Central Mailroom	257,080	2,153,618	1			38,453	2,449,152
531	ITD Operations	11,620,786	10,962,170	1			(18,838)	22,564,119
534	Radio Communications	832,206	1,129,595	973,566	5,707,536	210,000	234,695	9,087,598
536	Tech System Development		4	2,798,327	254,762		181,486	3,234,579
537	Tech Equipment Refresh	0	44,125	468,371			37,875	550,371
538	Radio Equipment Refresh			1,189,488			0	1,189,488
551	Office of General Counsel	7,581,545	1,733,822	1			182,635	9,498,003
561	Self Insurance	1,512,985	35,184,638	2			2,762,436	39,460,061
571	Group Health	687,935	93,507,503	1			65,259	94,260,698
581	Insured Programs	524,107	8,089,131	3			(811,164)	7,802,077
592	Banking Fund		392,350		46,355,007		59,684,325	106,431,682
5A1	Public Buildings Allocations	3,939,035	38,620,782	20,002			3,618,507	46,198,326
	Total Internal Service Funds	33,781,286	215,332,986	33,033,245	57,676,252	210,000	81,798,882	421,832,651

INTERNAL SERVICE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



FLEET MGMT - OPERATIONS
SUBFUND -- 511

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	31,662,712	32,604,425	30,007,845	(8.0%)	(2,596,580)
Investment Pool / Interest Earnings	33,194	72,119	30,000	(58.4%)	(42,119)
Miscellaneous Revenue	426,087	399,803	485,000	21.3%	85,197
Transfers from Fund Balance	870,872	0	0		0
TOTAL REVENUE	32,992,865	33,076,347	30,522,845	(7.7%)	(2,553,502)
EXPENDITURES					
Salaries	3,895,288	4,336,642	4,378,888	1.0%	42,246
Salary & Benefit Lapse	0	(259,970)	(281,208)	8.2%	(21,238)
Pension Costs	1,009,515	1,203,066	1,302,343	8.3%	99,277
Employer Provided Benefits	867,126	1,191,471	1,192,548	0.1%	1,077
Internal Service Charges	1,278,825	1,071,986	1,252,082	16.8%	180,096
Insurance Costs and Premiums	63,996	36,703	41,706	13.6%	5,003
Professional and Contractual Services	461,684	465,589	489,682	5.2%	24,093
Other Operating Expenses	22,558,027	24,558,539	21,681,368	(11.7%)	(2,877,171)
Capital Outlay	462,717	2	3,201	159,950.0%	3,199
Supervision Allocation	(53,907)	(55,075)	(60,145)	9.2%	(5,070)
Indirect Cost	460,727	522,380	522,380	0.0%	0
Debt Management Fund Repayments	62,049	0	0		0
Cash Carryover	0	5,014	0	(100.0%)	(5,014)
TOTAL EXPENDITURES	31,066,046	33,076,347	30,522,845	(7.7%)	(2,553,502)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	108	108	0
Part-Time Hours	7,722	7,722	0

FLEET MANAGEMENT – OPERATIONS SUBFUND 511

BACKGROUND

This internal service fund accumulates and allocates the costs of the operation of the City's fleet management / motor pool activity. This fund, as with other internal service funds, recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities, and the Duval County School Board.

REVENUE

Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Miscellaneous Revenue

- The category includes estimated revenue for warranty work (\$300,000), contribution-loss deductibles (\$175,000) and other miscellaneous revenues (\$10,000).

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Lapse Benefit

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net increase is driven by increases in fleet, IT computer maintenance, building security and building maintenance allocations.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs.

Professional and Contractual Services

- The amount includes \$457,682 in contractual services for the outsourced parts provider and \$32,000 for uniform cleaning service.

Other Operating Expenses

- This category is made of various small items and several large expenditures including fuel (\$12.9 million), parts (\$4.25 million) and sublet repairs (\$3.2 million). The net decrease is being driven by a \$3.3 million reduction in fuel which is somewhat offset increases in parts and sublet repairs.

Capital Outlay

- A small amount of capital is being budgeted to purchase equipment required to run diagnosis on Chevy vehicles. Ford will no longer have a patrol vehicle option in FY17.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management and crosses subfunds.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

No changes are proposed in this funds authorized cap.

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FLEET MGMT - VEHICLE REPLACEMENT
SUBFUND -- 512

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	8,660,848	14,282,269	20,068,726	40.5%	5,786,457
Investment Pool / Interest Earnings	92,997	143,027	44,985	(68.5%)	(98,042)
Miscellaneous Revenue	1,237,257	517,165	705,748	36.5%	188,583
Other Sources	0	10,063,940	7,452,810	(25.9%)	(2,611,130)
Transfers from Fund Balance	5,132,000	0	0		0
TOTAL REVENUE	15,123,102	25,006,401	28,272,269	13.1%	3,265,868
EXPENDITURES					
Salaries	150,993	145,178	146,556	0.9%	1,378
Pension Costs	44,383	45,926	51,655	12.5%	5,729
Employer Provided Benefits	30,842	34,818	34,825	0.0%	7
Internal Service Charges	86,055	155,537	3,815	(97.5%)	(151,722)
Insurance Costs and Premiums	1,061	508	658	29.5%	150
Professional and Contractual Services	0	5,000	5,000	0.0%	0
Other Operating Expenses	41,405	42,887	40,937	(4.5%)	(1,950)
Capital Outlay	3,608,546	10,063,941	7,452,811	(25.9%)	(2,611,130)
Supervision Allocation	53,907	55,075	60,145	9.2%	5,070
Indirect Cost	53,803	85,516	85,516	0.0%	0
Transfers to Other Funds	11,660,562	12,071,495	15,031,404	24.5%	2,959,909
Debt Management Fund Repayments	767,830	2,300,520	5,358,947	132.9%	3,058,427
TOTAL EXPENDITURES	16,499,386	25,006,401	28,272,269	13.1%	3,265,868

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	3	3	0
Part-Time Hours			

FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512

BACKGROUND

This is an internal service fund that accounts for the replacement of City owned vehicles. Including the operating costs associated with vehicle replacement.

REVENUE

Charges for Services

- This revenue represents the charges billed to other departments and agencies for both prior and current year vehicle replacements.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Miscellaneous Revenue

- This represents anticipated revenue from the sale of surplus vehicles and contribution loss deductible revenue.

Other Sources

- This represents the amount of borrowed funds required to purchase the FY 17 vehicle replacements that can't be funded with pay-go funding.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position in this fund.

Internal Service Charges

- The decrease is due to the repayment of the Auto Vehicle Locator IT System Development project.

Insurance Costs and Premiums

- This amount includes general liability insurance costs.

Capital Outlay

- This amount represents the borrowed capital spending authority as detailed in Other Sources.

Other Operating Expenses

- The largest item in this category is a \$40,000 line item to pay costs related to tags and titles of city vehicles.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management and crosses subfunds.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Transfers to Other Funds

- This amount represents the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 17 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

Debt Management Fund Repayments

- This amount represents the interest and principal debt repayment for vehicles purchased with borrowed funds.

AUTHORIZED POSITION CAP

No changes are proposed in this funds authorized cap.

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FLEET MGMT - DIRECT REPLACEMENT
SUBFUND -- 513

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	172,229	145,217	160,846	10.8%	15,629
Transfers From Other Funds	15,660,562	17,280,765	18,531,404	7.2%	1,250,639
Transfers from Fund Balance	547,051	0	1,619,133		1,619,133
TOTAL REVENUE	16,379,842	17,425,982	20,311,383	16.6%	2,885,401
EXPENDITURES					
Capital Outlay	12,013,403	17,425,982	20,127,470	15.5%	2,701,488
Transfers to Other Funds	0	0	183,913		183,913
TOTAL EXPENDITURES	12,013,403	17,425,982	20,311,383	16.6%	2,885,401

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513

BACKGROUND

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing.

REVENUE

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Transfers From Other Funds

- This amount represents a transfer from the Vehicle Replacement fund (SF 512) of \$15,031,404 and the General Fund – GSD (SF 011) of \$3,500,000, to fund the pay-go portion of the proposed vehicle replacements for FY 17.

Transfers from Fund Balance

- Fund balance is being appropriated to help fund purchase vehicles with cash and reduce borrowing.

EXPENDITURES

Capital Outlay

- This is the total capital requirement for the FY 17 vehicle replacement that will be purchased with cash.

Transfers to Other Funds

- Funding is being transferred to the Radio Communication subfund (SF 534) to purchase required equipment for the FY17 proposed JFRD vehicle replacements. This equipment includes mobile and portable radios and antennas.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

COPY CENTER / CENTRAL MAILROOM
SUBFUND -- 521

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,498,588	2,426,754	2,438,933	0.5%	12,179
Investment Pool / Interest Earnings	6,365	8,969	10,219	13.9%	1,250
Miscellaneous Revenue	35	0	0		0
TOTAL REVENUE	2,504,988	2,435,723	2,449,152	0.6%	13,429
EXPENDITURES					
Salaries	149,547	157,177	158,657	0.9%	1,480
Pension Costs	47,949	52,654	58,846	11.8%	6,192
Employer Provided Benefits	38,378	39,536	39,577	0.1%	41
Internal Service Charges	30,374	25,718	23,938	(6.9%)	(1,780)
Insurance Costs and Premiums	1,104	586	754	28.7%	168
Professional and Contractual Services	1,196,970	1,369,601	1,369,601	0.0%	0
Other Operating Expenses	738,465	751,824	759,325	1.0%	7,501
Capital Outlay	2,365	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	38,453	38,453	38,453	0.0%	0
Transfers to Other Funds	90,443	0	0		0
Cash Carryover	0	173	0	(100.0%)	(173)
TOTAL EXPENDITURES	2,334,049	2,435,723	2,449,152	0.6%	13,429

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	5	5	0
Part-Time Hours			

COPY CENTER / CENTRAL MAILROOM SUBFUND 521

BACKGROUND

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

REVENUE

Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Insurance Costs and Premiums

- This amount includes general liability insurance costs.

Professional and Contractual Services

- The amount includes \$47,577 for mail courier delivery and \$1,322,024 for the City's consolidated copier contract.

Other Operating Expenses

- This category is made of various small items and other larger expenditures including citywide postage (\$503,600) and citywide outside printing / binding (\$171,000).

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

ITD OPERATIONS
SUBFUND -- 531

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	21,395,575	22,402,057	22,551,022	0.7%	148,965
Investment Pool / Interest Earnings	(5,957)	9,487	11,097	17.0%	1,610
Miscellaneous Revenue	10,855	2,000	2,000	0.0%	0
TOTAL REVENUE	21,400,474	22,413,544	22,564,119	0.7%	150,575
EXPENDITURES					
Salaries	7,895,571	8,643,396	8,290,465	(4.1%)	(352,931)
Salary & Benefit Lapse	0	(405,165)	(439,567)	8.5%	(34,402)
Pension Costs	2,059,533	2,437,874	2,570,226	5.4%	132,352
Employer Provided Benefits	1,136,281	1,300,293	1,199,662	(7.7%)	(100,631)
Internal Service Charges	1,382,659	1,828,789	1,444,758	(21.0%)	(384,031)
Insurance Costs and Premiums	65,583	32,709	40,087	22.6%	7,378
Professional and Contractual Services	1,653,935	1,100,000	1,983,594	80.3%	883,594
Other Operating Expenses	7,261,274	7,653,885	7,493,731	(2.1%)	(160,154)
Capital Outlay	427,159	1	1	0.0%	0
Supervision Allocation	(279,086)	(306,220)	(140,200)	(54.2%)	166,020
Indirect Cost	121,362	121,362	121,362	0.0%	0
Cash Carryover	0	6,620	0	(100.0%)	(6,620)
TOTAL EXPENDITURES	21,724,271	22,413,544	22,564,119	0.7%	150,575

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	126	121	(5)
Part-Time Hours	14,660	14,660	0

ITD OPERATIONS SUBFUND 531

BACKGROUND

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUE

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund. The net decrease is being driven by the elimination of five authorized positions. These five positions were eliminated to offset a \$500,000 increase in contract employees, as seen in Professional and Contractual Services.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net decrease is being driven by a \$344,864 reduction in IT system development projects as items are repaid.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs.

Professional and Contractual Services

- The amount includes \$1 million in IT contract employees, \$383,594 in software hosting costs and \$600,000 for the Emtech contract. The funding for contract employees was increased by \$500,000 and is offset by a reciprocal reduction personnel costs. Software hosting costs were split out from the annual licensing / maintenance costs that are part of Other Operating Expenses.

Other Operating Expenses

- This category is made of various small items and several large expenditures including data storage costs (\$485,821), wireless communications (\$807,453), telephone / data lines (\$2.64 million) and hardware/software license and maintenance agreements (\$3.24 million). The net decrease is due to the movement of software hosting costs to the Professional and Contractual Services category.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

Five positions from this subfund were eliminated as part of the budget process.

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RADIO COMMUNICATIONS
SUBFUND -- 534

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	6,833,913	7,330,033	8,153,040	11.2%	823,007
Investment Pool / Interest Earnings	56,754	66,188	51,365	(22.4%)	(14,823)
Miscellaneous Revenue	2,841	0	0		0
Transfers From Other Funds	0	0	883,193		883,193
Transfers from Fund Balance	0	776,292	0	(100.0%)	(776,292)
TOTAL REVENUE	6,893,507	8,172,513	9,087,598	11.2%	915,085
EXPENDITURES					
Salaries	544,049	543,091	545,951	0.5%	2,860
Salary & Benefit Lapse	0	(11,646)	(13,029)	11.9%	(1,383)
Pension Costs	145,778	151,887	159,120	4.8%	7,233
Employer Provided Benefits	108,381	131,254	140,164	6.8%	8,910
Internal Service Charges	75,267	83,332	88,113	5.7%	4,781
Insurance Costs and Premiums	5,059	5,773	6,292	9.0%	519
Professional and Contractual Services	0	20,000	33,300	66.5%	13,300
Other Operating Expenses	989,640	1,128,096	1,001,890	(11.2%)	(126,206)
Capital Outlay	0	756,292	973,566	28.7%	217,274
Grants, Aids & Contributions	199,178	210,000	210,000	0.0%	0
Supervision Allocation	279,086	306,220	140,200	(54.2%)	(166,020)
Indirect Cost	99,068	94,495	94,495	0.0%	0
Debt Management Fund Repayments	4,326,565	4,753,024	5,707,536	20.1%	954,512
Cash Carryover	0	695	0	(100.0%)	(695)
TOTAL EXPENDITURES	6,772,071	8,172,513	9,087,598	11.2%	915,085

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	10	10	0
Part-Time Hours			

RADIO COMMUNICATIONS SUBFUND 534

BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

REVENUE

Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Transfers from Other Funds

- Funding is being transferred into this fund from the Fleet Management - Vehicle Direct Replacement fund (SF 513) totaling \$183,913 to purchase required equipment for the FY17 proposed JFRD vehicle replacements and from the General Fund – GSD (SF 011) totaling \$699,280 to purchase radios for forty new police officers and forty new CSOs.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position in this fund.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs.

Professional and Contractual Services

- The amount includes \$33,300 for UPS replacement installation at various radio tower sites.

Other Operating Expenses

- This category is made of various small items and several large expenditures including repairs and maintenance costs (\$212,250) and the license / maintenance agreement with Motorola (\$567,322).

Capital Outlay

- Funding has been provided for UPS replacements at the various radio towers, to purchase required equipment for the FY17 proposed JFRD vehicle replacements and for radios for forty additional police officers and forty additional CSOs.

Grants, Aids & Contributions

- This represents the payment to JEA for the estimated JEA operating costs.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Debt Management Fund Repayments

- The budgeted amount includes debt repayment for the P25 radio system (\$4,644,099) and the for the first coast radio buyout (\$1,063,437). The increase over the prior year is due to the final balloon payment for the P25 radio system in FY17.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.

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TECHNOLOGY SYSTEM DEVELOPMENT
SUBFUND -- 536

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	714,195	960,308	482,952	(49.7%)	(477,356)
Investment Pool / Interest Earnings	370	0	0		0
Other Sources	0	0	2,751,627		2,751,627
Transfers from Fund Balance	17,609	0	0		0
TOTAL REVENUE	732,174	960,308	3,234,579	236.8%	2,274,271
EXPENDITURES					
Internal Service - Capital Expense	0	0	397,779		397,779
Professional and Contractual Services	52,743	2	2	0.0%	0
Other Operating Expenses	0	1	2	100.0%	1
Capital Outlay	1,009,819	1	2,400,548	054,700.0%	2,400,547
Debt Management Fund Repayments	72,441	889,143	254,762	(71.3%)	(634,381)
Cash Carryover	0	71,161	181,486	155.0%	110,325
TOTAL EXPENDITURES	1,135,004	960,308	3,234,579	236.8%	2,274,271

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

BACKGROUND

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUE

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 17 projects and previously approved projects on the five-year IT system development plan.

Other Sources

- This represents the amount of borrowed funds required to fund the unified CAD – 911 call system replacement project.

EXPENDITURES

Internal Service – Capital Expense

- Funding is being moved within the enterprise financial / resource management (ERP) project from a capital professional services line into the internal service capital expense line to pay for IT employee work on this previously approved/funded project.

Capital Outlay

- This amount represents \$2,751,627 in capital funding for the unified CAD system, \$46,700 for mobile data terminals and the transfer of \$397,779 to Internal Service – Capital Expense category.

Debt Management Fund Repayments

- This amount represents the FY 17 interest and principal payback for borrowing related to previously approved projects on the five-year IT system development plan.

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover to cover.

AUTHORIZED POSITION CAP

There are no positions in this fund.

TECHNOLOGY EQUIPMENT REFRESH
SUBFUND -- 537

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	693,387	550,088	550,371	0.1%	283
Investment Pool / Interest Earnings	1,770	0	0		0
Transfers from Fund Balance	60,459	0	0		0
TOTAL REVENUE	755,617	550,088	550,371	0.1%	283
EXPENDITURES					
Salaries	0	20,250	0	(100.0%)	(20,250)
Professional and Contractual Services	67,018	0	8,140		8,140
Other Operating Expenses	724,974	43,641	35,985	(17.5%)	(7,656)
Capital Outlay	453,892	486,197	468,371	(3.7%)	(17,826)
Cash Carryover	0	0	37,875		37,875
TOTAL EXPENDITURES	1,245,884	550,088	550,371	0.1%	283

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

REVENUE

Charges for Services

- This amount represents the customer billings for both the FY 17 approved and previously approved equipment replacement.

EXPENDITURES

Professional and Contractual Services

- This amount represents the Emtech costs related to deploying equipment.

Other Operating Expenses

- This amount is represents the various computer, telecommunication, server, network and UPS equipment that do not met the \$1,000 capital threshold.

Capital Outlay

- This amount represents the various computer, telecommunication, servers and network equipment that meet the \$1,000 capital threshold.

Cash Carryover

- The FY 17 estimated revenues over expenses is being placed in a cash carryover.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

RADIO EQUIPMENT REFRESH
 SUBFUND -- 538

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	1,192,170	594,745	(50.1%)	(597,425)
Transfers From Other Funds	0	1,192,170	0	(100.0%)	(1,192,170)
Transfers from Fund Balance	0	0	594,743		594,743
TOTAL REVENUE	0	2,384,340	1,189,488	(50.1%)	(1,194,852)
EXPENDITURES					
Capital Outlay	0	1,192,170	1,189,488	(0.2%)	(2,682)
Cash Carryover	0	1,192,170	0	(100.0%)	(1,192,170)
TOTAL EXPENDITURES	0	2,384,340	1,189,488	(50.1%)	(1,194,852)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

RADIO EQUIPMENT REFRESH SUBFUND 538

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's radio equipment.

REVENUE

Charges for Services

- This amount represents the customer billings for FY 17 radio purchases. Equipment purchased will be repaid on a two year cycle.

Transfers from Fund Balance

- This fund balance appropriation is required in the first year of the first year of the two year repayment cycle. In FY 18 and onward customer billings will make up 100% of the required capital funding.

EXPENDITURES

Capital Outlay

- This amount represents the mobile radios which are slated for replacement in FY 17.
 - Office of the Sheriff \$939,554
 - Fire and Rescue \$243,433
 - Other \$6,501

AUTHORIZED POSITION CAP

There are no positions in this subfund.

OFFICE OF GENERAL COUNSEL
SUBFUND -- 551

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	9,096,466	8,702,484	9,241,664	6.2%	539,180
Investment Pool / Interest Earnings	43,121	50,423	44,468	(11.8%)	(5,955)
Miscellaneous Revenue	17,471	15,000	15,000	0.0%	0
Transfers from Fund Balance	1,134,314	850,000	196,871	(76.8%)	(653,129)
TOTAL REVENUE	10,291,371	9,617,907	9,498,003	(1.2%)	(119,904)
EXPENDITURES					
Salaries	4,869,227	5,059,445	5,509,064	8.9%	449,619
Salary & Benefit Lapse	0	(296,046)	(308,901)	4.3%	(12,855)
Pension Costs	1,321,596	1,426,803	1,721,917	20.7%	295,114
Employer Provided Benefits	583,125	638,477	659,465	3.3%	20,988
Internal Service Charges	478,200	408,903	381,146	(6.8%)	(27,757)
Insurance Costs and Premiums	39,967	27,581	33,799	22.5%	6,218
Professional and Contractual Services	836,186	939,338	889,338	(5.3%)	(50,000)
Other Operating Expenses	177,119	379,071	429,539	13.3%	50,468
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	179,555	182,635	182,635	0.0%	0
Transfers to Other Funds	213,819	850,000	0	(100.0%)	(850,000)
Cash Carryover	0	1,699	0	(100.0%)	(1,699)
TOTAL EXPENDITURES	8,698,794	9,617,907	9,498,003	(1.2%)	(119,904)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	61	64	3
Part-Time Hours	2,600	2,600	

OFFICE OF GENERAL COUNSEL SUBFUND 551

BACKGROUND

This internal service accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities, and boards/commissions of the government.

REVENUE

Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Transfers from Fund Balance

- This amount represents an appropriation of retained earnings of 196,871.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund. The net increase is being driven by the addition of three additional authorized positions.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net decrease is mainly attributable to a reduction in IT computer system maintenance/security allocation.

Insurance Costs and Premiums

- This amount includes the funds costs for general liability insurance.

Professional and Contractual Services

- The amount includes funding for outside legal counsel, expert witnesses, mediators and a special counsel pursuant to section 108.505(b).

Other Operating Expenses

- This category is made of various small items, the largest of which are dues / subscriptions (\$167,836), hardware / software maint. and licenses (\$121,501), and court reporter fees (\$60,000).

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annually by Maximus Consulting Services was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

Two positions were authorized by during the fiscal year and one additional position was added during the budget process.

SELF INSURANCE
SUBFUND -- 561

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	39,918,837	34,335,271	34,848,242	1.5%	512,971
Investment Pool / Interest Earnings	1,511,419	2,500,764	2,489,411	(0.5%)	(11,353)
Miscellaneous Revenue	(29,533)	800	800	0.0%	0
Transfers From Other Funds	3,696	0	0		0
Transfer In to Pay Debt Service	1,071,608	1,071,608	1,071,608	0.0%	0
Transfers from Fund Balance	3,247,505	0	1,050,000		1,050,000
TOTAL REVENUE	45,723,532	37,908,443	39,460,061	4.1%	1,551,618
EXPENDITURES					
Salaries	1,058,616	1,024,580	1,046,571	2.1%	21,991
Salary & Benefit Lapse	0	(22,580)	(22,659)	0.3%	(79)
Pension Costs	282,455	299,245	279,155	(6.7%)	(20,090)
Employer Provided Benefits	190,595	203,053	209,918	3.4%	6,865
Internal Service Charges	790,726	817,455	764,656	(6.5%)	(52,799)
Insurance Costs and Premiums	35,006,593	31,396,973	33,117,712	5.5%	1,720,739
Professional and Contractual Services	651,543	758,649	672,000	(11.4%)	(86,649)
Other Operating Expenses	6,120,039	607,369	630,270	3.8%	22,901
Capital Outlay	144,999	2	2	0.0%	0
Supervision Allocation	941,826	1,025,347	964,086	(6.0%)	(61,261)
Indirect Cost	567,959	726,742	726,742	0.0%	0
Cash Carryover	0	1,071,608	1,071,608	0.0%	0
TOTAL EXPENDITURES	45,755,350	37,908,443	39,460,061	4.1%	1,551,618

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	21	22	1
Part-Time Hours	2,080	2,600	520

SELF INSURANCE SUBFUND 561

BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUE

Charges for Services

- The bulk of this revenue is from billings to using agencies for premiums paid from this fund.

Investment Pool / Interest Earnings

- This amount includes the FY 17 estimates for investment pool earnings (\$1,713,057) and earnings from escrow deposits (\$776,354).

Transfer In to Pay Debt Service

- This is the FY 17 debt service payment from the General Fund – GSD (SF 011) for Adam's Mark loan. This funding is placed in a cash carryover as detailed below.

Transfers from Fund Balance

- Fund balance is being appropriated for equipment needed as part of ergonomic assessments and to pay costs related to a structured settlement.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net decrease is driven by a reduction in the IT computer maintenance and security allocation.

Insurance Costs and Premiums

- This category contains the costs and premiums for the City's general liability, auto liability and workers compensation programs. The increase is being driven a structured settlement payment due in FY 17 of \$1 million.

Professional and Contractual Services

- This category includes funding for Drivecam licenses, the transmission of medical information to the State of Florida, environmental safety services and injury claim registry.

Other Operating Expenses

- This category is made of various small items and \$480,000 to pay the state fee assessment.

Supervision Allocation

- This amount represents the administrative cost of the Division which is allocated to this fund from the Insured Programs subfund (SF 581).

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Cash Carryover

- This is the FY 17 debt service payment from the General Fund – GSD for Adam's Mark.

AUTHORIZED POSITION CAP

2,080 part-time hours were transferred into this fund from the vacancy pool during FY 16. As part of the budget process, one position was added and 1,560 part-time hours were eliminated to reduce the overall increase in personnel costs.

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GROUP HEALTH
SUBFUND -- 571

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	96,310,896	96,278,261	93,909,703	(2.5%)	(2,368,558)
Investment Pool / Interest Earnings	306,979	263,166	350,995	33.4%	87,829
Miscellaneous Revenue	(148,721)	0	0		0
Transfers from Fund Balance	33,583	0	0		0
TOTAL REVENUE	96,502,738	96,541,427	94,260,698	(2.4%)	(2,280,729)
EXPENDITURES					
Salaries	482,488	500,971	505,485	0.9%	4,514
Salary & Benefit Lapse	0	(18,083)	(15,989)	(11.6%)	2,094
Pension Costs	102,811	107,013	128,731	20.3%	21,718
Employer Provided Benefits	71,048	77,227	69,708	(9.7%)	(7,519)
Internal Service Charges	99,421	124,003	183,843	48.3%	59,840
Insurance Costs and Premiums	80,690,608	92,532,598	92,838,272	0.3%	305,674
Professional and Contractual Services	338,219	371,720	451,720	21.5%	80,000
Other Operating Expenses	6,563	33,061	33,668	1.8%	607
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	58,461	65,259	65,259	0.0%	0
Cash Carryover	0	2,747,657	0	(100.0%)	(2,747,657)
TOTAL EXPENDITURES	81,849,619	96,541,427	94,260,698	(2.4%)	(2,280,729)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	8	8	
Part-Time Hours	3,440	3,440	

GROUP HEALTH SUBFUND 571

BACKGROUND

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances. The City of Jacksonville switched to a self-insurance plan in 2015, ordinance 2014-546.

REVENUE

Charges for Services

- The net decrease of \$2,368,558 is attributable to decreases of \$2,214,188 in employer's premium – health and \$468,359 in employee's premium – health. This is offset somewhat by increases of \$96,524 in employer premium – dental, and \$215,057 in employee's premium- dental due to a rate increase of 8% in dental insurance. This revenue is based on expenses in this subfund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces.

Investment Pool/Interest Earnings

- The increase of \$87,829 is due to higher investment pool earnings.

EXPENDITURES

Salaries

- The increase of \$4,514 is mainly due to an increase in permanent and probationary salaries of \$6,801 due to the re-classification of a position within the division. The increase is offset by a decrease of \$2,136 in leave rollback/sellback.

Pension Costs

- The increase of \$21,718 is mainly due to an increase in unfunded liability of \$93,966 with an offsetting decrease in pension contribution of \$69,888 due to changes in employee's pension plan elections.

Employer Provided Benefits

- The net decrease of \$7,519 is mainly due to a decrease in group hospitalization insurance as employee's made health benefit election changes.

Internal Service Charges

- The net increase of \$59,840 is mainly due to an increase of \$62,342 in computer system maintenance/security due to expenses from a new automated benefits program as well as billing changes within ITD.

Insurance Costs and Premiums

- The net increase of \$305,674 is mainly due to an increase of \$94,538 in premium paid-employer dental and \$210,633 in premium paid- employee dental due to an 8% increase in dental rates for FY2016/17.

Professional and Contractual Services

- The net increase of \$80,000 is due to a new contract for occupational health, drug and alcohol screening that will begin in FY2016/17.

Indirect Cost

- The amount in the FY17 proposed budget remain at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services was unavailable at the time the budget was adopted.

Cash Carryover

- This represents funds being carried over help build the reserves for the City of Jacksonville's self-insurance fund. Florida Statute 112.08 requires a reserve. There was no cash carry over budgeted for FY 2016/17.

AUTHORIZED POSITION CAP

The authorized cap is unchanged.

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INSURED PROGRAMS
SUBFUND -- 581

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	9,363,510	7,137,304	7,161,346	0.3%	24,042
Investment Pool / Interest Earnings	130,907	151,274	140,531	(7.1%)	(10,743)
Miscellaneous Revenue	297	200	200	0.0%	0
Transfers from Fund Balance	413,562	15,000	500,000	3,233.3%	485,000
TOTAL REVENUE	9,908,276	7,303,778	7,802,077	6.8%	498,299
EXPENDITURES					
Salaries	358,411	408,255	407,484	(0.2%)	(771)
Salary & Benefit Lapse	0	(12,380)	(15,840)	27.9%	(3,460)
Pension Costs	60,291	58,016	64,530	11.2%	6,514
Employer Provided Benefits	56,944	55,943	67,933	21.4%	11,990
Internal Service Charges	157,469	228,859	158,662	(30.7%)	(70,197)
Insurance Costs and Premiums	7,262,073	6,649,668	7,233,184	8.8%	583,516
Professional and Contractual Services	631,071	758,401	670,000	(11.7%)	(88,401)
Other Operating Expenses	21,980	28,864	27,285	(5.5%)	(1,579)
Capital Outlay	0	3	3	0.0%	0
Supervision Allocation	(941,826)	(1,025,347)	(964,086)	(6.0%)	61,261
Indirect Cost	137,178	152,922	152,922	0.0%	0
Transfers to Other Funds	413,562	0	0		0
Cash Carryover	0	574	0	(100.0%)	(574)
TOTAL EXPENDITURES	8,157,154	7,303,778	7,802,077	6.8%	498,299

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	5	6	1
Part-Time Hours	1,824	1,824	0

INSURED PROGRAMS SUBFUND 581

BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUE

Charges for Services

- The bulk of this revenue is from billings to using agencies for premiums paid from this fund.

Investment Pool / Interest Earnings

- Is made up of anticipated interest earnings for FY 17.

Transfers from Fund Balance

- Fund balance is being appropriated and set aside to pay the City's deductible for any FY 17 incidents.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 17.

Internal Service Charges

- The net decrease is driven by a decrease in the IT computer maintenance and security allocation.

Insurance Costs and Premiums

- This category houses all of the City's insurance premiums. The largest of which are property (\$4.2 million), excess workers compensation (\$1.05 million) and excess general liability (\$328,900).

Professional and Contractual Services

- The amount includes funding for the various software and systems, actuaries and consulting services.

Supervision Allocation

- This amount represents the administrative cost of the Division which are allocated to the Self Insurance subfund (SF 561).

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

One position was moved into this fund from the General Employees' Pension fund (SF 611) during FY 16.

DEBT MANAGEMENT FUND
SUBFUND -- 592

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	34,404,037	40,386,352	46,747,357	15.8%	6,361,005
Investment Pool / Interest Earnings	117,209	0	0		0
Other Sources	68,255,830	35,949,663	59,684,325	66.0%	23,734,662
TOTAL REVENUE	102,777,075	76,336,015	106,431,682	39.4%	30,095,667
EXPENDITURES					
Other Operating Expenses	(248,530)	181,315	392,350	116.4%	211,035
Debt Service	36,217,651	40,205,037	46,355,007	15.3%	6,149,970
Payment to Fiscal Agents	0	35,949,663	59,684,325	66.0%	23,734,662
TOTAL EXPENDITURES	35,969,121	76,336,015	106,431,682	39.4%	30,095,667

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DEBT MANAGEMENT FUND SUBFUND 592

BACKGROUND

The City routinely accesses the capital markets to facilitate the purchase of capital assets and to build, improve, and maintain public capital infrastructure. This fund houses that activity including the authorized borrowing amount and the anticipated debt service repayments from the various City departments and funds.

REVENUE

Charges for Services

- This revenue item represents the repayment of debt from user departments into this fund.

Other Sources

- This amount represents the FY 17 authorized new borrowing.

EXPENDITURES

Other Operating Expenses

- This amount represents the cost of administering the fund for FY 17.

Debt Service

- This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

Payments to Fiscal Agents

- This amount is the FY 17 new loan amounts to be borrowed.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

PUBLIC BUILDING ALLOCATIONS
SUBFUND -- 5A1

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	41,925,392	43,371,120	45,764,018	5.5%	2,392,898
Investment Pool / Interest Earnings	85,921	107,779	105,480	(2.1%)	(2,299)
Miscellaneous Revenue	338,059	361,853	328,828	(9.1%)	(33,025)
Transfers from Fund Balance	185,000	371,961	0	(100.0%)	(371,961)
TOTAL REVENUE	42,534,372	44,212,713	46,198,326	4.5%	1,985,613
EXPENDITURES					
Salaries	2,476,383	2,521,671	2,594,477	2.9%	72,806
Salary & Benefit Lapse	0	(85,372)	(92,256)	8.1%	(6,884)
Pension Costs	619,882	668,209	728,179	9.0%	59,970
Employer Provided Benefits	544,348	723,702	708,635	(2.1%)	(15,067)
Internal Service Charges	8,078,596	9,600,746	10,628,279	10.7%	1,027,533
Insurance Costs and Premiums	1,707,910	1,171,832	1,162,816	(0.8%)	(9,016)
Professional and Contractual Services	6,461,185	6,829,432	6,778,780	(0.7%)	(50,652)
Other Operating Expenses	18,634,826	19,155,060	20,032,157	4.6%	877,097
Intra-Departmental Billing	6,225	6,250	18,750	200.0%	12,500
Capital Outlay	149,489	20,002	20,002	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	0	952,151	952,151	0.0%	0
Transfers to Other Funds	2,655,223	2,649,030	2,666,356	0.7%	17,326
TOTAL EXPENDITURES	41,334,068	44,212,713	46,198,326	4.5%	1,985,613

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	59	59	0
Part-Time Hours	1,146	1,146	

PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

REVENUE

Charges for Services

- This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Investment Pool / Interest Earnings

- This amount represents anticipated interest earnings for FY 17.

Miscellaneous Revenue

- This amount represents the tenant revenue for non-City occupants of city buildings. The decrease is being driven by the departure of one of the tenants in the Ed Ball building.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized position and part-times hours in this fund.

Internal Service Charges

- The net increase is being driven by a \$1.6 million increase in the utilities allocation at the pretrial detention center. This is being offset somewhat by decreases in the citywide building maintenance allocation and the IT computer system maint/security allocation.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs.

Professional and Contractual Services

- The amount includes all of the city's security guard and alarm service contracts, cleaning and janitorial contracts and other maintenance contracts.

Other Operating Expenses

- This category is made of various small items and several large expenditures including electricity (\$10.4 million), water treatment (\$5.3 million), chilled water (\$2.5 million) and repairs / maintenance (\$1.1 million). The net increase is being driven by a \$1.5 million increase in the water treatment costs related to the pretrial detention center.

Intra-Departmental Billing

- This category contains the billings from Fire and Rescue to fire inspections at City buildings.

Capital Outlay

- Capital funding has been provided to purchase automated external defibrillators at various city buildings.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

Transfers to Other Funds

- This represents a transfer from this fund to the General Fund – GSD to pay the debt service costs for the Ed Ball and the Haverty's buildings.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged.



OTHER FUNDS

Summary of Subfunds and Graphs

Capital Project Funds

- 31P 2002 Guarantee Entitlement Construction Bonds
- 31R 1999A Excise Taxes Revenue Bond
- 31T 2002A Capital Improvement Revenue Bonds
- 31W 2002B Excise Tax Revenue Bonds – Shands
- 321 River City Renaissance Pay-As-You-Go
- 322 General Capital Projects
- 324 Jax Recreation and Environmental Land Acquisition
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 32C 2014 Authorized Capital Projects
- 32D 2015 Authorized Capital Projects
- 32E Authorized Capital Projects (Post FY15)
- 32S Library Capital Projects – Library Fines
- 32T Tax Increment District Capital Projects
- 32U Southside TID USD1 A Capital Projects
- 331 CIP Projects – Grant Funding (F.I.N.D)
- 341 River City Renaissance Bonds
- 363 2004 Excise Tax Revenue Bonds

Trust and Agency Funds

- 611 General Employees' Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 64F General Trust and Agency Fund
- 64H City Wellness and Fitness
- 64M Jacksonville Children's Commission – Youth Travel Trust

Component Units

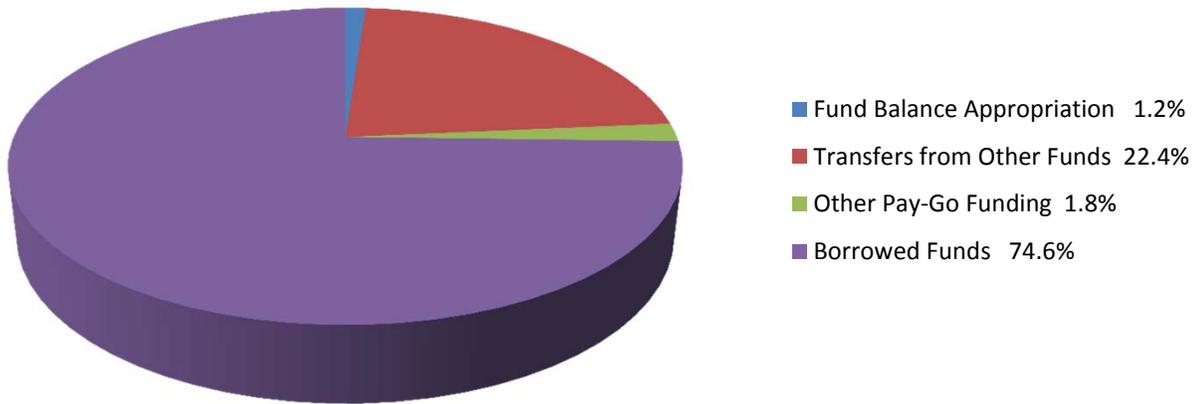
- 75B Downtown Economic Development Fund

OTHER FUNDS

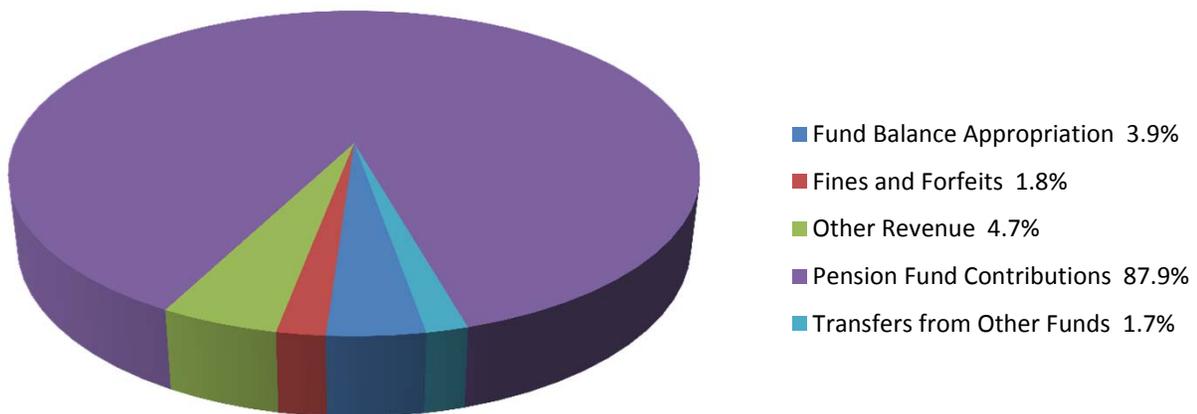
Summary of Subfunds

Fund Type	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 17 Budgeted
Capital Project Funds	0	0	52,580,377	0	(1,652,214)	50,928,163
Trust and Agency Funds	373,006	14,324,149	2	40,794	816,308	15,554,259
Component Units	0	100,000	0	91,059	700,000	891,059
Total	373,006	14,424,149	52,580,379	131,853	(135,906)	67,373,481

Capital Project Funds



Trust and Agency Funds



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OTHER FUNDS
Summary of Subfunds

Capital Project Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 17 Budgeted
31P	2002 Guarantee Entitlement Construction Bonds			144,750		(144,750)	0
31R	1994A Excise Taxes Rev Bond			13,973		(13,973)	0
31T	2002A Capital Improvement Revenue Bonds			62,301		(62,301)	0
31W	2002B Excise Tax Revenue Bonds – Shands			71		(71)	0
321	River City Renaissance Pay-As-You-Go			6,377		(6,377)	0
322	General Capital Projects			318,463		858,775	1,177,238
324	Recreation and Environmental Land Acquisition			780,609		0	780,609
327	2009 Authorized Capital Projects			101,440			101,440
328	2010 Authorized Capital Projects			47,396			47,396
32C	2014 Authorized Capital Projects			463,731			463,731
32D	2015 Authorized Capital Projects			24,365			24,365
32E	Authorized Capital Projects (Post FY15)			45,182,260			45,182,260
32S	Library Capital Projects – Library Fines			200,900			200,900
32T	Tax Increment District Capital Projects			3,200,000		0	3,200,000
32U	Southside TID USD1 A Capital Projects			0		50,224	50,224
331	Florida Inland Navigation District Grants			(300,000)		0	(300,000)
341	River City Renaissance Bonds			43,931		(43,931)	0
363	2004 Excise Tax Revenue Bonds			2,289,810		(2,289,810)	0
Total		0	0	52,580,377	0	(1,652,214)	50,928,163

OTHER FUNDS
Summary of Subfunds

Trust and Agency Funds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 17 Budgeted
611	General Employees' Pension	373,006	12,159,593	1		214,878	12,747,478
613	Correctional Officers Pension		1,143,740			75,437	1,219,177
614	Disability Pension Trust		5,000				5,000
64F	General Trust and Agency Fund					525,000	525,000
64H	City Wellness and Fitness		1,015,816	1		993	1,016,810
64M	JCC – Youth Travel Trust				40,794		40,794
	Total	373,006	14,324,149	2	40,794	816,308	15,554,259

Component Units

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 17 Budgeted
75B	Downtown Economic Development Fund			100,000	91,059	700,000	891,059
	Total	0	0	100,000	91,059	700,000	891,059

2002 GUAR ENTITLEMENT CONSTR BONDS
 SUBFUND -- 31P

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	52,064	0	(100.0%)	(52,064)
TOTAL REVENUE	0	52,064	0	(100.0%)	(52,064)
EXPENDITURES					
Capital Outlay	0	350,000	144,750	(58.6%)	(205,250)
Contingencies	0	(297,032)	(144,750)	(51.3%)	152,282
TOTAL EXPENDITURES	0	52,968	0	(100.0%)	(52,968)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

2002 GUAR ENTITLEMENT CONSTRUCTION BONDS SUBFUND 31P

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2002 guarantee entitlement construction bonds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Roofing – Public Buildings \$144,750

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

1999A EXCISE TAXES REV BOND
 SUBFUND -- 31R

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	89,597	0	(100.0%)	(89,597)
TOTAL REVENUE	0	89,597	0	(100.0%)	(89,597)
EXPENDITURES					
Capital Outlay	0	170,392	13,973	(91.8%)	(156,419)
Contingencies	0	(80,795)	(13,973)	(82.7%)	66,822
TOTAL EXPENDITURES	0	89,597	0	(100.0%)	(89,597)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**1999A EXCISE TAX REVENUE BONDS
SUBFUND 31R**

BACKGROUND

This fund was originally created to house capital improvement projects related to the 1999A excise tax revenue bonds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Roofing – Public Buildings \$13,973

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2002A CAPITAL IMPROV REV BONDS
 SUBFUND -- 31T

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	1,711	0	(100.0%)	(1,711)
TOTAL REVENUE	0	1,711	0	(100.0%)	(1,711)
EXPENDITURES					
Capital Outlay	0	1,744	62,301	3,472.3%	60,557
Contingencies	0	0	(62,301)		(62,301)
TOTAL EXPENDITURES	0	1,744	0	(100.0%)	(1,744)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**2002A CAPITAL IMPROVEMENT REVENUE BONDS
SUBFUND 31T**

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2002A capital improvement revenue bonds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Countywide Parks – Upgrades / Maintenance \$62,301

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2002B EXCISE TAX REV BONDS-SHANDS
 SUBFUND -- 31W

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	10,984	0	(100.0%)	(10,984)
TOTAL REVENUE	0	10,984	0	(100.0%)	(10,984)
EXPENDITURES					
Capital Outlay	0	81,212	71	(99.9%)	(81,141)
Contingencies	0	(70,000)	(71)	(99.9%)	69,929
TOTAL EXPENDITURES	0	11,212	0	(100.0%)	(11,212)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**2002B EXCISE TAX REVENUE BONDS - SHANDS
SUBFUND 31W**

BACKGROUND

This fund was originally created to house capital improvement projects related to the Shands 2002B excise tax revenue bonds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Roofing – Public Buildings \$71

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

RIVER CITY RENAISSANCE PAY-AS-YOU-GO CP
 SUBFUND -- 321

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	550	0	0		0
Transfers From Other Funds	481,911	0	0		0
TOTAL REVENUE	482,461	0	0		0
EXPENDITURES					
Capital Outlay	163,759	0	6,377		6,377
Contingencies	0	0	(6,377)		(6,377)
TOTAL EXPENDITURES	163,759	0	0		0

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

RIVER CITY RENAISSANCE PAY-AS-YOU-GO SUBFUND 321

BACKGROUND

This fund was originally created to house capital improvement projects related to the River City Renaissance pay-as-you-go funds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Roofing – Public Buildings \$6,377

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

GENERAL CAPITAL PROJECTS
SUBFUND -- 322

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	53,448	85,052	174,648	105.3%	89,596
Investment Pool / Interest Earnings	500,612	10,849,861	0	(100.0%)	(10,849,861)
Miscellaneous Revenue	721,591	444,844	38,590	(91.3%)	(406,254)
Other Sources	(2,672,619)	0	0		0
Transfers From Other Funds	1,023,087	980,000	964,000	(1.6%)	(16,000)
TOTAL REVENUE	(373,882)	12,359,757	1,177,238	(90.5%)	(11,182,519)
EXPENDITURES					
Internal Service - Capital Expense	(54)	0	0		0
Operating - Capital Expense	100,000	0	0		0
Capital Outlay	1,220,283	11,566,777	318,463	(97.2%)	(11,248,314)
Contingencies	0	(175,883)	(105,225)	(40.2%)	70,658
Transfers to Other Funds	1,685,607	980,000	964,000	(1.6%)	(16,000)
TOTAL EXPENDITURES	3,005,837	12,370,894	1,177,238	(90.5%)	(11,193,656)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

GENERAL CAPITAL PROJECTS SUBFUND 322

BACKGROUND

This fund houses appropriated pay-go as well as borrowed funds prior to FY 09. This fund, for the fiscal year being budgeted, would include the annual revenue received for sidewalk maintenance / construction per ordinance 2015-212-E, the annual revenue for the Jacksonville Beach pier lease agreement and the annual loan repayment from the Venues – City Side fund (SF 4K1). The fund may also include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Charges for Services

- This amount is the FY 17 side walk fund revenue pursuant to 2015-212-E which will be used to fund sidewalk maintenance / construction (\$147,436) and the annual Jacksonville Beach pier lease revenue (\$27,212). This funding is placed each year into a specific project that will be used to fund maintenance needs at the Jacksonville Beach pier.

Miscellaneous Revenue

- This amount represents the available revenue being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

Transfers From Other Funds

- This amount represents the transfer from the Venues – City Side fund (SF 4K1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Bridges \$10,000
 - Roadway Widening and Resurfacing \$28,590
 - Roofing – Public Buildings \$35,121
 - Jacksonville Beach Pier \$97,316
 - Sidewalk Construction \$147,436

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

Transfers to Other Funds

- Since the General Fund – GSD subsidizes the Venues – City Side fund (SF 4K1), the amount of the transfer in from that fund for the loan repayment is being sent back out to the General Fund – GSD to reduce the amount of that subsidy for FY 17.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

JAX RECREATION & ENVIRONMENTAL LAND ACQ
 SUBFUND -- 324

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	72,571	18,657	(74.3%)	(53,914)
Miscellaneous Revenue	0	1,574,377	170,622	(89.2%)	(1,403,755)
Transfers from Fund Balance	0	142,413	591,330	315.2%	448,917
TOTAL REVENUE	0	1,789,361	780,609	(56.4%)	(1,008,752)
EXPENDITURES					
Capital Outlay	0	2,300,000	780,609	(66.1%)	(1,519,391)
Contingencies	0	(509,507)	0	(100.0%)	509,507
TOTAL EXPENDITURES	0	1,790,493	780,609	(56.4%)	(1,009,884)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**JAX RECREATION AND ENVIRONMENTAL LAND AQUISITON
SUBFUND 324**

BACKGROUND

Municipal Code Section 111.130

This fund receives the proceeds, less expense of sale, from the sale of General Fund surplus City property sold pursuant to part four of the municipal code. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Investment Pool / Interest Earnings

- This amount represents the available interest income being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

Miscellaneous Revenue

- This amount represents the available revenue being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

Transfers from Fund Balance

- This amount represents available fund balance that is being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Countywide Park – Upgrades / Maintenance \$780,609

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2009 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 327

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	205,842	288,324	101,440	(64.8%)	(186,884)
Miscellaneous Revenue	60,000	0	0		0
Other Sources	758,662	0	0		0
Transfers From Other Funds	0	0	0		0
TOTAL REVENUE	1,024,505	288,324	101,440	(64.8%)	(186,884)
EXPENDITURES					
Internal Service - Capital Expense	(3,056)	0	0		0
Capital Outlay	3,958,737	292,932	101,440	(65.4%)	(191,492)
TOTAL EXPENDITURES	3,955,681	292,932	101,440	(65.4%)	(191,492)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

2009 AUTHORIZED CAPITAL PROEJCTS SUBFUND 327

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2009 Council adopted budget. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Investment Pool / Interest Earnings

- This amount represents the available interest income being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Governmental Facilities Capital Maintenance \$101,440

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2010 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 328

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	158,235	222,267	47,396	(78.7%)	(174,871)
Miscellaneous Revenue	124,544	0	0		0
Other Sources	468,733	0	0		0
TOTAL REVENUE	751,512	222,267	47,396	(78.7%)	(174,871)
EXPENDITURES					
Operating - Capital Expense	272,322	0	0		0
Capital Outlay	4,440,357	226,139	47,396	(79.0%)	(178,743)
TOTAL EXPENDITURES	4,712,680	226,139	47,396	(79.0%)	(178,743)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

2010 AUTHORIZED CAPITAL PROJECTS SUBFUND 328

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2010 Council adopted budget. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Investment Pool / Interest Earnings

- This amount represents the available interest income being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Governmental Facilities Capital Maintenance \$47,396

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2014 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 32C

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	268,020	0	463,731		463,731
Other Sources	14,913,041	0	0		0
Transfers From Other Funds	(78,128)	0	0		0
TOTAL REVENUE	15,102,933	0	463,731		463,731
EXPENDITURES					
Internal Service - Capital Expense	(2,880)	0	0		0
Capital Outlay	5,327,033	0	463,731		463,731
TOTAL EXPENDITURES	5,324,153	0	463,731		463,731

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

2014 AUTHORIZED CAPITAL PROJECTS SUBFUND 32C

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2014 Council adopted budget. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Investment Pool / Interest Earnings

- This amount represents the available interest income being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Governmental Facilities Capital Maintenance \$463,731

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2015 AUTHORIZED CAPITAL PROJECTS
 SUBFUND -- 32D

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	12,082	0	24,365		24,365
Miscellaneous Revenue	125,000	0	0		0
Transfers From Other Funds	3,179,913	0	0		0
TOTAL REVENUE	3,316,995	0	24,365		24,365
EXPENDITURES					
Capital Outlay	955,163	0	24,365		24,365
TOTAL EXPENDITURES	955,163	0	24,365		24,365

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

2015 AUTHORIZED CAPITAL PROJECTS SUBFUND 32D

BACKGROUND

This fund was originally created to house capital improvement projects related to the 2015 Council adopted budget. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

Investment Pool / Interest Earnings

- This amount represents the available interest income being appropriated to pay a portion of the FY 17 CIP project(s) listed below.

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Governmental Facilities Capital Maintenance \$24,365

AUTHORIZED POSITION CAP

There are no positions in this subfund.

AUTHORIZED CAPITAL PROJECTS (POST FY15)
 SUBFUND -- 32E

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	19,000,000	37,979,888	99.9%	18,979,888
Transfers From Other Funds	0	6,851,412	7,202,372	5.1%	350,960
TOTAL REVENUE	0	25,851,412	45,182,260	74.8%	19,330,848
EXPENDITURES					
Capital Outlay	0	25,851,412	45,182,260	74.8%	19,330,848
TOTAL EXPENDITURES	0	25,851,412	45,182,260	74.8%	19,330,848

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**AUTHORIZED CAPITAL PROJECTS
SUBFUND 32E**

BACKGROUND

This fund houses the Council authorized Capital Improvement Projects from fiscal year 2015-2016 onward.

REVENUE

Other Sources

- This represents the amount of borrowing authorized for the FY 17 general capital improvement plan.

Transfers From Other Funds

- This amount represents the various transfers from other funds, detailed below, which will be used to fund a portion of the FY 17 CIP.
 - General Fund – GSD (SF 011)
 - Funding from previously closed projects \$27,372
 - Additional Pay-Go funding \$4,000,000
 - Cecil Gym Capital Improvements (SF 1DC) \$350,000
 - Cecil Gym Trust (SF 1DE) \$2,300,000
 - Neighborhood Enhancement (SF 64F) \$525,000

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement projects listed below:

Project	FY17 Approved
	45,182,260
ADA COMPLIANCE - CURB RAMPS SIDEWALKS	7,950,137
ADA COMPLIANCE - PUBLIC BUILDINGS	1,000,000
ANDREW JACKSON POOL	140,000
BLUE CYPRESS - POOL DEMO & REPLACEMENT	200,000
BRIDGES	2,444,131
BULKHEADS & RIVERWALK REPAIR	1,000,000
CECIL AQUATICS	350,000
COUNTYWIDE PARKS-UPGRADES/MAINT REPAIRS	242,341
EQUESTRIAN CENTER - PRACTICE RINK COVER	1,300,000
EUGENE BUTLER POOL	140,000
FACILTIES CAPITAL MAINT - GOVERNMENTAL	463,068
FIRE STATION #1 AIR QUALITY IMPROVEMENTS	235,476
FLETCHER HIGH SCHOOL POOL	168,000
FRIENDSHIP FOUNTAIN REPAIRS	150,000
HUGUENOT PARK- AIR QUALITY IMPROV	115,650
INTERSECTIONS	498,294
LIBERTY ST/COASTLINE DR/PARKING DECK	6,000,000
MEGA SITE - DEVELOPMENT / ROADWAY	1,000,000
PAVEMENT MARKINGS	350,000
POLLUTION REMEDIATION ACCRUAL-4 SITES	3,000,000
PRETRIAL DET FAC-CELL DOOR SYSTEM	500,000
PUBLIC BUILDINGS - ROOFING	155,777

Project	FY 17 Approved
ROADWAY SIGN STIPE & SIGNAL	820,000
ROADWAY WIDENING & RESURFACING	10,659,394
SANDALWOOD POOL	139,000
SIDEWALK AND CURB	2,768,710
SIDEWALK CONTRUCTION - NEW	102,564
SIGNALIZATION/ITS ENHANCEMENTS	53,718
STATION #56 RELOCATION	2,500,000
TERRY PARKER POOL & PARK	139,000
TRAFFIC SIGNAL RETIMING	350,000
WINDY HILL ELEMENTARY BASEBALL FIELD	247,000

AUTHORIZED POSITION CAP

There are no positions in this subfund.

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LIBRARY CAPITAL PROJECTS-LIBRARY FINES
SUBFUND -- 32S

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	(3,200)	0	(100.0%)	3,200
Fines and Forfeits	0	850,000	200,900	(76.4%)	(649,100)
TOTAL REVENUE	0	846,800	200,900	(76.3%)	(645,900)
EXPENDITURES					
Capital Outlay	0	846,800	200,900	(76.3%)	(645,900)
TOTAL EXPENDITURES	0	846,800	200,900	(76.3%)	(645,900)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

LIBRARY CAPITAL PROJECTS – LIBRARY FINES SUBFUND 32S

BACKGROUND

This fund was established pursuant to ordinance 2015-053-E which moved library fines from the General Fund – GSD to this fund to be used for capital improvements specifically at libraries. This fund will house the fine revenue, the associated library fees refunds and the capital improvements paid for with this revenue source.

REVENUE

Fines and Forfeits

- This amount represents the estimated FY 17 library fees/fine for the FY 17 CIP project listed below.

EXPENDITURES

Capital Outlay

- This is the funding in the FY 17 CIP for the Main Library – Collaborative spaces project.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

JIA TID/CRA CAPITAL PROJECTS
 SUBFUND -- 32T

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	19,671	0	0		0
Transfers From Other Funds	3,400,000	3,400,000	3,200,000	(5.9%)	(200,000)
TOTAL REVENUE	3,419,671	3,400,000	3,200,000	(5.9%)	(200,000)
EXPENDITURES					
Capital Outlay	3,329,528	3,400,000	3,200,000	(5.9%)	(200,000)
Transfers to Other Funds	1,078,063	0	0		0
TOTAL EXPENDITURES	4,407,592	3,400,000	3,200,000	(5.9%)	(200,000)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**JIA TID / CRA CAPITAL PROJECTS
SUBFUND 32T**

BACKGROUND

This fund is used to house capital projects that are funded by the JIA CRA Tax Increment District. The funding in FY 17 is for the final installment of the JIA north access road project which was authorized on 2012-492-E. Ordinance 2012-492-E authorized up to \$3.4 million annually in FY 15, FY 16, and FY 17 not to exceed a total of \$10 million. These funds are being transferred from the JIA area tax increment district fund (SF 185) for this purpose.

FY 15 appropriation	\$3.4 million
FY 16 appropriation	\$3.4 million
FY 17 appropriation	<u>\$3.2 million</u>
	\$10.0 million (not to exceed amount)

REVENUE

Transfer From Other Funds

- This amount represents a transfer from JIA Area Tax Increment District (SF 185) pursuant to 2012-492-E.

EXPENDITURES

Capital Outlay

- Residual funding from the JIA CRA (SF 185) is being used to fund the final installment of the JIA North access road project pursuant to ordinance 2012-492-E.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

SOUTHSIDE TID USD1 A CAPITAL PROJECTS
 SUBFUND -- 32U

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	40,588	0	0		0
Transfers From Other Funds	1,620,542	1,940,089	50,224	(97.4%)	(1,889,865)
TOTAL REVENUE	1,661,130	1,940,089	50,224	(97.4%)	(1,889,865)
EXPENDITURES					
Capital Outlay	55,869	1,940,089	0	(100.0%)	(1,940,089)
Contingencies	0	0	50,224		50,224
TOTAL EXPENDITURES	55,869	1,940,089	50,224	(97.4%)	(1,889,865)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

SOUTHSIDE TID USD1 A CAPITAL PROJECTS SUBFUND 32U

BACKGROUND

This fund was set up to house capital projects that are funded by the Southside Tax Increment District USD1 A. Capital projects are funded via transfers from the Southside Tax Increment District USD1 A fund (SF 182).

REVENUE

Transfer From Other Funds

- This amount represents a transfer from Southside Tax Increment District USD1 A (SF 182) to fund projects within the community redevelopment area.

EXPENDITURES

Contingencies

- Funds have been placed in a contingency for future DIA board designation and Council appropriation.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CIP PROJECTS - GRANT FUNDING (F.I.N.D)
 SUBFUND -- 331

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	0	0	(300,000)		(300,000)
Investment Pool / Interest Earnings	0	11,149	0	(100.0%)	(11,149)
Transfers From Other Funds	0	700,447	0	(100.0%)	(700,447)
TOTAL REVENUE	0	711,596	(300,000)	(142.2%)	(1,011,596)
EXPENDITURES					
Capital Outlay	0	0	(300,000)		(300,000)
Contingencies	0	544,167	0	(100.0%)	(544,167)
Transfers to Other Funds	0	167,429	0	(100.0%)	(167,429)
TOTAL EXPENDITURES	0	711,596	(300,000)	(142.2%)	(1,011,596)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CIP PROJECTS – GRANT FUNDING (F.I.N.D) SUBFUND 331

BACKGROUND

This fund currently houses the budgetary authority for capital improvement projects that include grant funding. This includes joint projects between the City and the Florida Inland Navigation District (F.I.N.D).

REVENUE

Intergovernmental Revenue

- The FY 17 budget includes the de-authorization of a FY 14 budgetary appropriation to the Railex – West Bowden Rail Yard project approved via ordinance 2014-732-E. The funding from this FDOT economic development transportation project will not be received and is therefore being de-authorized.

EXPENDITURES

Capital Outlay

- The FY 17 budget includes the de-authorization of a FY 14 budgetary appropriation to the Railex – West Bowden Rail Yard project approved via ordinance 2014-732-E.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

RIVER CITY RENAISSANCE BONDS
 SUBFUND -- 341

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Capital Outlay	0	0	43,931		43,931
Contingencies	0	0	(43,931)		(43,931)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**RIVER CITY RENAISSANCE BONDS
SUBFUND 341**

BACKGROUND

This fund was originally created to house capital improvement projects related to the River City Renaissance bonds. This fund, for the fiscal year being budgeted, would include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Plan.

REVENUE

No additional revenue is being appropriated

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement project(s) listed below:
 - Roofing – Public Buildings \$43,931

Contingencies

- This amount represents the amount of funds returned from closed projects and/or funding previously placed in a contingency that is being used to fund the project(s) listed above.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

2004 EXCISE TAX REV BOND
 SUBFUND -- 363

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	0	678,099	0	(100.0%)	(678,099)
TOTAL REVENUE	0	678,099	0	(100.0%)	(678,099)
EXPENDITURES					
Capital Outlay	0	1,640,328	2,289,810	39.6%	649,482
Contingencies	0	(962,229)	(2,289,810)	138.0%	(1,327,581)
TOTAL EXPENDITURES	0	678,099	0	(100.0%)	(678,099)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

**2004 EXCISE TAX REVENUE BONDS
SUBFUND 363**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 17 Capital Improvement Projects (CIP).

REVENUE

EXPENDITURES

Capital Outlay

- This is the available funding for the FY 17 capital improvement program. Any negative amounts in the table below represent the movement of prior year authorization that is being moved to a different project as part of the FY 17 CIP.

Project	Transfers Between Projects	FY17 Appropriation	Total
COUNTYWIDE PARKS-UPGRADES/MAINT REPAIRS	202,438	712,310	914,748
ECOSYSTEM RESTORATION PROJECT	0	966,375	966,375
JSO FIRING RANGE	(202,438)	0	(202,438)
SEDIMENT DREDGING	0	550,000	550,000
STORMWATER PUMP STATIONS - PUMP REPLACE	0	61,125	61,125

Contingencies

- This amount represents the amount of funds returned from closed projects and/or placed in a contingency that is being used to fund projects in the FY 17 CIP.

AUTHORIZED POSITION CAP

There are no positions in this subfund.

GENERAL EMPLOYEES PENSION
SUBFUND -- 611

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	14,499,058	0	0		0
Miscellaneous Revenue	57,626,226	14,186,794	12,747,478	(10.1%)	(1,439,316)
TOTAL REVENUE	72,125,283	14,186,794	12,747,478	(10.1%)	(1,439,316)
EXPENDITURES					
Salaries	263,439	276,871	254,246	(8.2%)	(22,625)
Pension Costs	61,517	62,379	74,622	19.6%	12,243
Employer Provided Benefits	44,253	43,508	44,138	1.4%	630
Internal Service Charges	173,806	219,466	180,451	(17.8%)	(39,015)
Insurance Costs and Premiums	2,049	1,057	33,435	3,063.2%	32,378
Professional and Contractual Services	8,972,147	13,347,347	11,927,577	(10.6%)	(1,419,770)
Other Operating Expenses	157,117,336	21,630	18,130	(16.2%)	(3,500)
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	(72,553)	(76,080)	(75,437)	(0.8%)	643
Indirect Cost	275,789	290,315	290,315	0.0%	0
Payment to Fiscal Agents	13,569,801	0	0		0
Cash Carryover	0	300	0	(100.0%)	(300)
TOTAL EXPENDITURES	180,407,585	14,186,794	12,747,478	(10.1%)	(1,439,316)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions	6	5	(1)
Part-Time Hours			

GENERAL EMPLOYEES PENSION SUBFUND 611

BACKGROUND

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at the Clerk of the Court.

The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

- This amount represents the revenue needed to fund the budgeted expenditures.

EXPENDITURES

Salaries

Pension Costs

Employer Provided Benefits

- The budgetary balances in these categories are the FY 17 costs for all of the authorized positions in this fund. The movement of one position to the Insured Program fund (SF 581) accounts for the reduction in salaries as well as offsetting the increases in pension costs and employer provided benefits.

Internal Service Charges

- All of the various internal service allocations are decreasing.

Insurance Costs and Premiums

- This amount includes general liability and miscellaneous insurance costs.

Professional and Contractual Services

- This category includes the cost for the City's money manager fees, portfolio consultants, actuary fees, pension counsel and BNY Mellon. The decrease is mainly attributable to a decrease in money managers' fees.

Other Operating Expenses

- This category is made of various small items, the largest of which is travel and training totaling \$10,000.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within the pension office and crosses subfunds.

Indirect Cost

- The amount in the FY17 budget remained at the FY16 level. The updated indirect cost study which is performed annual by Maximus Consulting Services, was unavailable at the time the budget was adopted.

AUTHORIZED POSITION CAP

One position was moved to the Insured Programs fund (SF 581) during FY 16.

CORRECTIONAL OFFICERS PENSION
SUBFUND -- 613

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	341,505	300,000	300,000	0.0%	0
Investment Pool / Interest Earnings	1,411,458	0	0		0
Miscellaneous Revenue	15,519,393	780,711	919,177	17.7%	138,466
TOTAL REVENUE	17,272,356	1,080,711	1,219,177	12.8%	138,466
EXPENDITURES					
Professional and Contractual Services	815,119	1,004,631	1,143,740	13.8%	139,109
Other Operating Expenses	8,349,436	0	0		0
Supervision Allocation	72,553	76,080	75,437	(0.8%)	(643)
Payment to Fiscal Agents	4,731,923	0	0		0
TOTAL EXPENDITURES	13,969,030	1,080,711	1,219,177	12.8%	138,466

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CORRECTIONAL OFFICERS PENSION SUBFUND 613

BACKGROUND

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The correctional officer pension fund is also funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Fines and Forfeits

- This amount represents the revenue received from the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

Miscellaneous Revenue

- This amount represents the revenue needed to fund the budgeted expenditures.

EXPENDITURES

Professional and Contractual Services

- This category includes the cost for the fees paid to various money managers to manage the Correctional Officers pension fund investments.

Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within the pension office and crosses subfunds.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

DISABILITY PENSION TRUST
SUBFUND -- 614

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Investment Pool / Interest Earnings	137,660	0	0		0
Miscellaneous Revenue	1,769,636	5,000	5,000	0.0%	0
TOTAL REVENUE	1,907,295	5,000	5,000	0.0%	0
EXPENDITURES					
Professional and Contractual Services	0	5,000	5,000	0.0%	0
Other Operating Expenses	277,467	0	0		0
TOTAL EXPENDITURES	277,467	5,000	5,000	0.0%	0

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DISABILITY PENSION TRUST SUBFUND 614

BACKGROUND

The Disability Pension Fund is the disability plan for general employees who participate in the General Employees' Pension Plan (SF 611). The fund records both the employee and employer contributions, investment earnings, benefit payments and administration expenses for the General Employees' pension fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at the Clerk of the Court.

The annual budget reviews and authorizes the ongoing operating costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

- This amount represents the revenue needed to fund the budgeted expenditures.

EXPENDITURES

Professional and Contractual Services

- The expenditure represents pension disability physical examination fees for FY 17.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

GENERAL TRUST & AGENCY FUND
 SUBFUND -- 64F

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	0	0	525,000		525,000
TOTAL REVENUE	0	0	525,000		525,000
EXPENDITURES					
Transfers to Other Funds	0	0	525,000		525,000
TOTAL EXPENDITURES	0	0	525,000		525,000

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

GENERAL TRUST AND AGENCY FUND SUBFUND 64F

BACKGROUND

Funding is being appropriated from neighborhood enhancement funding activity to fund a portion of the FY 17 Capital Improvement Plan.

REVENUE

State Shared Revenue

- Available funding is being appropriated and transferred out to pay a portion of the capital improvement projects listed below.

EXPENDITURES

Transfers to Other Funds

- This amount represents a transfer out to the Authorized Capital Project fund (SF 32E) to help fund the projects below:
 - Terry Parker Pool \$139,000
 - Sandalwood Pool \$139,000
 - Windy Hill Elementary Baseball Field \$247,000

AUTHORIZED POSITION CAP

There are no positions in this subfund.

CITY WELLNESS AND FITNESS
 SUBFUND -- 64H

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	200,000		200,000
Transfers From Other Funds	0	0	216,810		216,810
Transfers from Fund Balance	0	0	600,000		600,000
TOTAL REVENUE	0	0	1,016,810		1,016,810
EXPENDITURES					
Professional and Contractual Services	0	0	1,015,813		1,015,813
Other Operating Expenses	0	0	3		3
Capital Outlay	0	0	1		1
Cash Carryover	0	0	993		993
TOTAL EXPENDITURES	0	0	1,016,810		1,016,810

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

CITY WELLNESS AND FITNESS SUBFUND 64H

BACKGROUND

Code Section: 111.471

Prior to the passage of ordinance 2016-008-E, a special revenue fund (SF 1H9) housed the funds for the City Wellness and Fitness Program per ordinance 2014-479. With the passage of ordinance 2016-008-E, a new fund was created and the funds from that special revenue fund were transferred in. The funding can be used for fitness activities, wellness programs, equipment, biometric testing services, rewards programs, and all other products and services deemed necessary, including the services of an independent contractor to manage the programs.

REVENUE

Miscellaneous Revenue

- The \$200,000 in revenue represents private contributions from Florida Blue for the wellness and fitness program for FY 17.

Transfers From Other Funds

- The \$216,810 represents the remaining cash from the subfund that housed this function prior to the passage of ordinance 2016-008-E (SF 1H9).

Transfers from Fund Balance

- The \$600,000 in funding that was transferred into this fund as part of ordinance 2016-008-E is being appropriated from the fund's fund balance.

EXPENDITURES

Professional and Contractual Services

- The \$1,015,813 in available funding is being appropriated to the wellness and fitness subfund (SF 64H) for program expenditures.

AUTHORIZED POSITION CAP

There are no authorized positions or part-time hours in this subfund.

JCC - YOUTH TRAVEL TRUST (SEC 111.850 B)
 SUBFUND -- 64M

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	50,000	50,000	40,794	(18.4%)	(9,206)
TOTAL REVENUE	50,000	50,000	40,794	(18.4%)	(9,206)
EXPENDITURES					
Grants, Aids & Contributions	60,439	50,000	40,794	(18.4%)	(9,206)
TOTAL EXPENDITURES	60,439	50,000	40,794	(18.4%)	(9,206)

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

YOUTH TRAVEL TRUST FUND SUBFUND 64M

BACKGROUND

Municipal Code Section 111.850/Part B created a trust fund account to be known as the Youth Travel Trust Fund. This fund receives donations, contributions of money, including gifts and grants for use toward achieving the purposes, functions and goals of the Youth Travel Program. All such donations and contributions are housed within this fund. The annual appropriation to this fund may not exceed \$50,000.

REVENUE

Transfer From Other Funds

- This amount represents a contribution from Jacksonville Children's Commission (SF 191) to fund efforts related to the youth travel trust.

EXPENDITURES

Grants, Aids & Contributions

- This funding is for youth travel support.

AUTHORIZED POSITION CAP

There are no positions within this subfund.

DOWNTOWN ECONOMIC DEVELOPMENT FUND
 SUBFUND -- 75B

	FY 15 Actual	FY 16 Adopted	FY 17 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	891,059		891,059
TOTAL REVENUE	0	0	891,059		891,059
EXPENDITURES					
Capital Outlay	0	0	100,000		100,000
Grants, Aids & Contributions	0	0	91,059		91,059
Payment to Fiscal Agents	0	0	700,000		700,000
TOTAL EXPENDITURES	0	0	891,059		891,059

AUTHORIZED POSITION CAP

	FY 16	FY 17	Change
Authorized Positions			
Part-Time Hours			

DOWNTOWN ECONOMIC DEVELOPMENT FUND SUBFUND 75B

BACKGROUND

This trust fund created by Ordinance 2000-1079-E and is utilized for redevelopment projects in the City's Downtown Community Redevelopment Areas. The FY 17 budget includes appropriations in-line with ordinance 2014-560-E.

REVENUE

Miscellaneous Revenue

- This represents an appropriation of existing revenue to fund downtown development approved by the Downtown Investment Authority.

EXPENDITURES

Capital Outlay

- This represents funding for capital improvements to real estate parcels that are owned by the City in order to prepare the parcels for disposal (e.g. transfer, lease or sale).

Grants, Aids and Contributions

- This represents future economic agreements via forgivable loans as determined by the Downtown Investment Authority. These loans are intended to promote and draw attention and people to downtown by providing support for cultural, artistic, educational, civic and park / open spaces.

Payment to Fiscal Agents

- This represents future economic agreements to provide interest bearing loans as determined by the Downtown Investment Authority. These loans are intended to provide leverage for additional funding and support projects that have the potential to spur economic development downtown.

AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

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CAPITAL PROJECTS

Five-Year Capital Improvement Program

- Introduction

- Process

- Adopted Five-Year CIP

- Capital Projects Operating Impact

- Funding

General Capital Improvement Projects

- FY 2017 Adopted Capital Improvement Program – All Funding Sources

- FY 2017-2021 Capital Improvement Program

Stormwater Capital Improvement Projects

- FY 2017 Adopted Capital Improvement Program – All Funding Sources

- FY 2017-2021 Capital Improvement Program

Solid Waste Capital Improvement Projects

- FY 2017 Adopted Capital Improvement Program – All Funding Sources

- FY 2017-2021 Capital Improvement Program

Five-Year IT System Development Plan

- FY 2017-2021 IT System Development Projects by Funding Source

- FY 2017-2021 IT Project Detail Sheets

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a “Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project”. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The adopted Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2016 through the fiscal year ending September 30, 2021 includes location, funding and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an “all years” basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the “pay-as-you-grow system” took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between “currently available”, or “committed” and “planned” funding sources.

PROCESS

Chapter 122 of the Jacksonville Municipal Code requires that the CIP be prepared annually by the City of Jacksonville’s Finance Department through submittals received from various City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor’s Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor’s review and approval. The City Council then receives the Mayor’s Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city’s Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

Design & Engineering: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land Acquisition & Site Preparation: These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Capital Equipment: This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

Misc. Equipment & Furnishings: This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Art in Public Places: Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. All vertical construction projects have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission.

Per Chapter 122, Part 6, Ordinance Code:

Capital Improvement Project. Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit. To constitute a capital improvement project, the project must:

- 1 Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2 Be a one-time outlay, which is non-recurring in nature.
- 3 Add to, enhance the value of, or extend the life of the City's physical assets.
- 4 Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- i. City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- ii. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- iii. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- iv. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Plan**. The Capital Improvement Plan (CIP) is a comprehensive five-year plan of proposed capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

(c) **Capital Improvement Plan Budget**. Capital Improvement Plan Budget shall be submitted annually with the City Annual Budget and is the first year of the Capital Improvement Plan. The required elements of the Capital Improvement Plan Budget are set forth in Section 122.603(b), Ordinance Code.

ADOPTED FIVE-YEAR CIP

The CIP contains 213 updated and/or new projects at \$1,072,263,121 for the next five years and beyond. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

Drainage - Project that improves drainage conditions and reduces flooding

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants)

Government Facilities – Project designated as government facilities with primarily government employee occupancy

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project

Public Facilities – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park

Public Safety - Project relating to public safety including facilities

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in this section on expenditures and operating impact related to each project.

FUNDING

The CIP is the city's financially feasible plan of capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The adopted FY16/17 Capital Improvement Plan (CIP) totals \$106.3 million dollars for 80 projects. In an effort to reduce the City's overall debt obligations, the FY2017-2021 adopted Capital Improvement Program focuses efforts on repair and maintenance of city facilities while funding projects with as much pay-go (current revenue) as possible. In total, just over \$56.9 million is to fund projects with current available cash/grants while the remaining \$49.4 million is debt funded and will be used for compliance under the Americans with Disabilities Act for sidewalks, public buildings, parks, repairs associated with Liberty Street, the continued expansion of the Trail Ridge Landfill and various other projects.

General Government Capital Improvement Projects

Dept	Project Name	FY 16-17
FR	Fire Station #56 Relocation(6-Bay)	\$2,500,000
PL	Collaborative/Creation Spaces at the Main Library	\$200,900.00
PW	JAX Ash Site Pollution Remediation	\$3,000,000
PW	Traffic Street Lights	\$75,000
PW	Sidewalk Construction – New	\$552,440
PW	Public Buildings - Roofing	\$400,000
PW	ADA Compliance - Public Buildings	\$1,000,000
PW	Pavement Markings	\$350,000
PW	Traffic Signalization - Countywide	\$350,000
PW	Roadway Safety Project - Pedestrian Crossings	\$250,000
PW	Roadway Sign Stripe and Signal	\$2,000,000
PW	Cntywd Intersection Imp & Bridge Rehab - Bridges	\$3,000,000
PW	Railroad Crossings	\$344,857
PW	Cntywd Intersection Imp & Bridge Rehab - Intersections	\$1,000,000
PW	Sidewalk/Curb Construction and Repair	\$3,000,000
PW	Roadway Resurfacing	\$12,000,000
PW	Facilities Capital Maintenance - Gov't	\$1,100,000
PW	ADA Compliance - Curb Ramps and Sidewalks	\$8,500,000
PW	Liberty St / Coastline Dr / Parking Decks	\$6,000,000
PW	St. Johns River Bulkhead, Assess/Restore	\$1,000,000
PW	Flasher Clocks for School Zones	\$500,000
PW	Traffic Signalization - Enhancements	\$75,000
PW	Moncrief/Dinsmore Road Bridge	\$500,000
PW	Old San Jose Blvd - Improvements	\$100,000
PW	Pretrial Detention Facility - Cell door, hardware & electronic controls replacement	\$500,000
PW	Old Kings Road Bridge Replacement	\$1,605,000
PW	Big Fishweir Creek - Ecosystem Restoration Project (ACOE joint project)	\$966,375
PW	Fire Station #1 Water Intrusion/Air Quality Improvements	\$235,476
PW	Nungezer Road	\$2,600,000

PW	Traffic Signalization - Gate Pkwy at Blue Fin Drive	\$400,000
PW	Traffic Signalization - Baymeadows/Sweetwater	\$400,000
PW	Huguenot Park Water Intrusion/Air Quality Improvements	\$115,650
PW	Jacksonville Beach Pier	\$97,316
PW	Jax-Baldwin Trail Development - Brandy Branch	\$70,000
PW	Jax-Baldwin Trail Development - Cary Forest	\$110,000
PW	Countywide Crosswalks Fair Share	\$156,203
PW	Countywide Sidewalks Fair Share	\$146,268
PW	Atlantic Blvd/JoeAndy Rd Improvements	\$246,000
PW	St. Johns Bluff Road - New Sidewalk ES	\$1,100,000
PW	Alden Road from St. Johns Bluff to Kernan	\$7,374,073
PW	Townsend Blvd - New Sidewalk	\$100,000
PW	St. Johns Bluff Rd - New Sidewalk WS	\$485,068
PW	Deerwood Park Blvd Signal Improvement	\$500,000
PW	Deerwood Park Blvd. Bridge - Phase I	\$694,848
PW	East Road Pedestrian Improvements	\$500,000
PW	WM Davis Parkway Improvements	\$300,000
PW	Salisbury/Bowden Road Intersection Improvements	\$500,000
PW	Touchton Road & Gate Pkwy Intersection Improvements	\$200,000
PW	Touchton Road & Deer Lake Ct Intersection Traffic Signals	\$500,000
PW	Southside Blvd/Belfort Rd/JTB Transportation Improvements	\$3,035,105
PW	Lakeside Bridge - New Sidewalk	\$100,000
PW	Yacht Club Road - New Sidewalk	\$131,178
PW	Starratt/Dunn Creek Road Intersection Improvements	\$548,564
PW	Biscayne/Intl Airport Blvd - Intersection Improvements	\$257,499
PW	Sycamore Street- New Sidewalk	\$500,000
RP	Friendship Fountain Repairs	\$150,000
RP	Countywide Parks & Recreation Projects	\$1,999,999
RP	Cecil Aquatics Center Upgrades	\$350,000
RP	Eugene Butler Pool - Remarcite pool, replace pool doors, electrical upgrades, & pool lighting upgrades	\$140,000
RP	Blue Cypress Pool Demo & Replacement	\$200,000
RP	Sandalwood Jr. / Sr. High School Pool	\$139,000
RP	Terry Parker Pool & Park	\$139,000
RP	Andrew Jackson Pool - Remarcite pool, replace pool doors, electrical upgrades, & pool lighting upgrades	\$140,000
RP	Fletcher High School Pool	\$168,000
RP	Windy Hills Elementary Baseball Field	\$247,000
RP	Equestrian Center - Practice Ring Cover	\$1,300,000
SH	Shot Spotter	\$202,438

Stormwater Government Capital Improvement Projects

Dept	Project Name	FY 16-17
SW	Drainage System Rehabilitation - Capital Improvements	\$575,000
SW	Drainage System Rehabilitation - Capital Maintenance	\$4,350,000
SW	Knights Lane N & Sam Road Intersection Drainage Improvements (DSR)	\$550,000
SW	Osceola Street - Storm Drain Replacement (DSR)	\$485,000
SW	Collen Road North Drainage Improvements (DSR)	\$190,000
SW	Stormwater Pump Stations - Pump Replacements	\$113,808
SW	Red Bay Branch Sediment Dredging	\$550,000
SW	Julington / Cormorant (Loretto Rd Conveyance & Pond)	\$202,450
SW	Lower Eastside Drainage	\$6,815,000
SW	LaSalle Street Outfall	\$400,000
SW	Trout/Moncrief Pond	\$2,216,449

Solid Waste Government Capital Improvement Projects

Dept	Project Name	FY 16-17
SD	Trail Ridge Landfill Expansion	\$11,500,000

The following pages provide information on the various funding sources assigned to each project as adopted by the City Council for fiscal year 2016 and beyond.

CITY OF JACKSONVILLE
FY 2017 ADOPTED CAPITAL IMPROVEMENT PROGRAM
ALL FUNDING SOURCES

	FY16-17
Debt Management Fund	\$37,979,888
Contribution - Private Sources	\$0
Interest Earnings Revenue Appropriations	\$6,393,447
Pay-go	\$23,305,269
* Transfer Between Projects	\$5,811,367
** Grant / Trust Fund	\$4,958,286
Total Per Year	\$78,448,257

Dept	Project Name	FY 16-17	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Paygo	Transfer Between Projects	Grant / Trust Fund
FR	Fire Station #56 Relocation(6-Bay)	\$2,500,000.00	\$2,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
JE	Relocate Fire Station #56	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00
PL	Cecil Mega Site Development/Roadway	\$200,900.00	\$0.00	\$0.00	\$0.00	\$200,900.00	\$0.00	\$0.00
PW	Collaborative/Creation Spaces at the Main Library	\$3,000,000.00	\$3,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	JAX Ash Site Pollution Remediation	\$552,440.00	\$102,564.00	\$0.00	\$0.00	\$339,078.00	\$0.00	\$110,798.00
PW	Sidewalk Construction - New	\$75,000.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00
PW	Traffic Street Lights	\$400,000.00	\$128,405.00	\$0.00	\$0.00	\$27,372.00	\$244,223.00	\$0.00
PW	Public Buildings - Roofing	\$1,000,000.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	ADA Compliance - Public Buildings	\$350,000.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Pavement Markings	\$350,000.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Traffic Signalization - Countywide	\$250,000.00	\$0.00	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00
PW	Roadway Safety Project - Pedestrian Crossings	\$2,000,000.00	\$820,000.00	\$0.00	\$0.00	\$1,180,000.00	\$0.00	\$0.00
PW	Roadway Sign Stripe and Signal	\$3,000,000.00	\$2,444,131.00	\$0.00	\$0.00	\$555,869.00	\$0.00	\$0.00
PW	Countywide Intersection Imp & Bridge Rehab - Bridges	\$344,857.00	\$0.00	\$0.00	\$344,857.00	\$0.00	\$0.00	\$0.00
PW	Railroad Crossings	\$1,000,000.00	\$498,294.00	\$0.00	\$0.00	\$501,706.00	\$0.00	\$0.00
PW	Countywide Intersection Imp & Bridge Rehab - Intersections	\$3,000,000.00	\$1,768,710.00	\$0.00	\$0.00	\$1,231,290.00	\$0.00	\$0.00
PW	Sidewalk/Curb Construction and Repair	\$12,000,000.00	\$10,659,394.00	\$0.00	\$0.00	\$28,590.00	\$0.00	\$1,312,016.00
PW	Roadway Resurfacing	\$1,100,000.00	\$463,068.00	\$0.00	\$636,932.00	\$0.00	\$0.00	\$0.00
PW	Facilities Capital Maintenance - Gov't	\$8,500,000.00	\$4,950,137.00	\$0.00	\$0.00	\$3,000,000.00	\$0.00	\$549,863.00
PW	ADA Compliance - Curb Ramps and Sidewalks	\$6,000,000.00	\$6,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Liberty St / Coastline Dr / Parking Decks	\$1,000,000.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	St. Johns River Bulkhead, Assess/Restore	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00
PW	Flasher Clocks for School Zones	\$75,000.00	\$53,718.00	\$0.00	\$0.00	\$0.00	\$21,282.00	\$0.00
PW	Traffic Signalization - Enhancements	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00
PW	Moncrief/Dinsmore Road Bridge	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00
PW	Old San Jose Blvd - Improvements	\$500,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Pretrial Detention Facility - Cell door System	\$1,605,000.00	\$0.00	\$0.00	\$0.00	\$1,605,000.00	\$0.00	\$0.00
PW	Old Kings Road Bridge Replacement	\$966,375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$966,375.00	\$0.00
PW	Big Fishweir Creek - Ecosystem Restoration Project (ACOE joint project)							

PW	Fire Station #1 Water Intrusion/Air Quality Improvements	\$235,476.00	\$235,476.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Nungezer Road	\$2,600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,600,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Traffic Signalization - Gate Pkwy at Blue Fin Drive	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Traffic Signalization - Baymeadows/Sweetwater Huguenot Park Water Intrusion/Air Quality Improvements	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Jacksonville Beach Pier	\$115,650.00	\$115,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Jax-Baldwin Trail Development - Brandy Branch	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00
PW	Jax-Baldwin Trail Development - Cary Forest	\$110,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$110,000.00
PW	Countywide Crosswalks Fair Share	\$156,203.00	\$0.00	\$0.00	\$0.00	\$138,548.00	\$17,655.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Countywide Sidewalks Fair Share	\$146,268.00	\$0.00	\$0.00	\$0.00	\$45,551.00	\$100,717.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Atlantic Blvd/JoeAndy Rd Improvements	\$246,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$246,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	St. Johns Bluff Road - New Sidewalk ES	\$1,100,000.00	\$0.00	\$0.00	\$0.00	\$259,210.00	\$840,790.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Alden Road from St. Johns Bluff to Kernan	\$7,374,073.00	\$0.00	\$0.00	\$0.00	\$2,033,137.00	\$5,340,936.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Townsend Blvd - New Sidewalk	\$100,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	St. Johns Bluff Rd - New Sidewalk WS	\$485,068.00	\$0.00	\$0.00	\$0.00	\$485,068.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Deerwood Park Blvd Signal Improvement	\$500,000.00	\$0.00	\$0.00	\$0.00	\$436,445.00	\$63,555.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Deerwood Park Blvd. Bridge - Phase I	\$694,848.00	\$0.00	\$0.00	\$0.00	\$0.00	\$694,848.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	East Road Pedestrian Improvements	\$500,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	WM Davis Parkway Improvements	\$300,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Salisbury/Bowden Road Intersection Improvements	\$500,000.00	\$0.00	\$0.00	\$0.00	\$498,780.00	\$1,220.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Touchton Road & Gate Pkwy Intersection Improvements	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Touchton Road & Deer Lake Ct Intersection Traffic Signals	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Southside Blvd/Belfort Rd/JTB Transportation Improvements	\$3,035,105.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,035,105.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Lakeside Bridge - New Sidewalk	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Yacht Club Road - New Sidewalk	\$131,178.00	\$0.00	\$0.00	\$0.00	\$82,400.00	\$48,778.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Starratt/Dunn Creek Road Intersection Improvements	\$548,564.00	\$0.00	\$0.00	\$0.00	\$398,967.00	\$149,597.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Biscayne/Intl Airport Blvd - Intersection Improvements	\$257,499.00	\$0.00	\$0.00	\$0.00	\$0.00	\$257,499.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PW	Sycamore Street- New Sidewalk	\$500,000.00	\$0.00	\$0.00	\$0.00	\$133,552.00	\$366,448.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Friendship Fountain Repairs	\$150,000.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Countywide Parks & Recreation Projects	\$1,999,999.00	\$242,341.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$977,049.00	\$780,609.00	\$0.00
RP	Cecil Aquatics Center Upgrades	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Eugene Butler Pool - Remarcite pool, replace pool doors, electrical upgrades, & pool lighting upgrades	\$140,000.00	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Blue Cypress Pool Demo & Replacement	\$200,000.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Sandalwood Jr. / Sr. High School Pool	\$139,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$139,000.00	\$0.00
RP	Terry Parker Pool & Park	\$139,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$139,000.00

RP	Andrew Jackson Pool - Remarcite pool, replace pool doors, electrical upgrades, & pool lighting upgrades	\$140,000.00	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Fletcher High School Pool	\$168,000.00	\$168,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RP	Windy Hills Elementary Baseball Field	\$247,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$247,000.00
RP	Equestrian Center - Practice Ring Cover	\$1,300,000.00	\$0.00	\$0.00	\$0.00	\$1,300,000.00	\$0.00	\$0.00	\$0.00
SH	Shot Spotter	\$202,438.00	\$0.00	\$0.00	\$0.00	\$0.00	\$202,438.00	\$0.00	\$0.00

* Transfer Between Projects are prior year appropriations that have been transferred to a current Capital Improvement Project. The reduction offset is not reflected in this schedule so the overall impact to the CIP is zero.

** Grant/Trust Fund projects awaiting an award letter are reflected in the CIP but have not been appropriated as part of the FY17 budget.

CITY OF JACKSONVILLE
FY 2017 - 2021 CAPITAL IMPROVEMENT PROGRAM
GENERAL CAPITAL IMPROVEMENT PROJECTS

Funding Source	FY 17	FY 18	FY 19	FY 20	FY 21	Beyond 5
Debt Management Fund	\$37,979,888	\$58,085,159	\$67,011,071	\$53,306,228	\$48,106,313	\$594,523,110
Contribution-Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings Revenue Appropriations	\$6,393,447	\$0	\$0	\$0	\$0	\$0
Pay-go	\$23,305,269	\$12,504,271	\$18,205,040	\$13,270,464	\$14,382,500	\$8,440,000
Transfer Between Projects	\$5,811,367	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$4,958,286	\$0	\$3,000,000	\$0	\$0	\$1,000,000
Total Per Year	\$78,448,257	\$70,589,430	\$88,216,111	\$66,576,692	\$62,488,813	\$603,963,110

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
FR	Public Safety	Fire Station #56 Relocation(6-Bay)	\$2,500,000	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
FR	Public Safety	Fire Station #61 (new)	\$3,018,750	\$0	\$0	\$3,018,750	\$0	\$0	\$0	\$0
FR	Public Safety	Fire Station #63 (Temporary)	\$251,875	\$0	\$0	\$251,875	\$0	\$0	\$0	\$0
FR	Public Safety	Fire Station #64 (new)	\$4,522,500	\$0	\$0	\$0	\$4,522,500	\$0	\$0	\$0
FR	Public Safety	Fire Station #63 (new)	\$3,018,750	\$0	\$0	\$0	\$0	\$3,018,750	\$0	\$0
FR	Public Safety	Fire Station #47 (new)	\$4,522,500	\$0	\$0	\$0	\$0	\$0	\$4,522,500	\$0
FR	Public Safety	Fire Station #65 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #17 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #45 Relocation	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #25 Replacement	\$4,611,428	\$77,678	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #36 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #66 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #67 (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Fire Station #12 Replacement	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Marine Fire Station (new)	\$4,533,750	\$0	\$0	\$0	\$0	\$0	\$0	\$4,533,750
FR	Public Safety	Specialized Vehicle Storage Facility	\$2,127,086	\$0	\$0	\$2,127,086	\$0	\$0	\$0	\$0
JE	Roads / Infrastructure / Transportation	Cecil Mega Site Development/Roadway	\$4,000,000	\$500,000	\$1,000,000	\$0	\$2,500,000	\$0	\$0	\$0
PL	Public Facilities	Urban Core Renewal/ Dallas Graham Replace	\$3,103,973	\$0	\$0	\$330,560	\$1,273,040	\$0	\$0	\$1,500,373
PL	Public Facilities	Brentwood Branch Replacement	\$8,228,643	\$0	\$0	\$0	\$0	\$0	\$0	\$8,228,643
PL	Public Facilities	Oceanway Branch Library	\$11,850,190	\$0	\$0	\$0	\$0	\$0	\$0	\$11,850,190
PL	Public Facilities	Collaborative/Creation Spaces at the Main Lib	\$220,900	\$20,000	\$200,900	\$0	\$0	\$0	\$0	\$0
PL	Public Facilities	Renovation of Beaches Branch Library	\$2,127,374	\$0	\$0	\$0	\$0	\$600,000	\$600,000	\$927,374
PW	Roads / Infrastructure / Transportation	Palm Avenue Improvements	\$3,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,400,000
PW	Public Facilities	Fire Station #20 Water Intrusion/Air Quality I	\$285,159	\$0	\$0	\$285,159	\$0	\$0	\$0	\$0
PW	Environmental / Quality of Life	JAX Ash Site Pollution Remediation	\$12,000,000	\$0	\$3,000,000	\$4,000,000	\$4,000,000	\$1,000,000	\$0	\$0

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
PW	Roads / Infrastructure / Transportation	Traffic Street Lights	\$2,601,263	\$2,526,263	\$75,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Sidewalk Construction - New	\$3,726,724	\$674,284	\$552,440	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
PW	Government Facilities	Public Buildings - Roofing	\$4,159,895	\$859,895	\$400,000	\$400,000	\$400,000	\$700,000	\$700,000	\$700,000
PW	Government Facilities	ADA Compliance - Public Buildings	\$13,775,000	\$4,675,000	\$1,000,000	\$2,600,000	\$2,500,000	\$3,000,000	\$0	\$0
PW	Roads / Infrastructure / Transportation	Pavement Markings	\$2,100,000	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
PW	Roads / Infrastructure / Transportation	Traffic Signalization - Countywide	\$2,100,000	\$0	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
PW	Public Safety	Roadway Safety Project - Pedestrian Crossing	\$1,595,000	\$95,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
PW	Roads / Infrastructure / Transportation	Roadway Sign Stripe and Signal	\$23,500,974	\$11,500,974	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
PW	Roads / Infrastructure / Transportation	Cntywd Intersection Imp & Bridge Rehab - Bri	\$20,302,728	\$802,728	\$3,000,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$3,500,000
PW	Roads / Infrastructure / Transportation	Railroad Crossings	\$3,461,616	\$2,741,759	\$344,857	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
PW	Roads / Infrastructure / Transportation	Cntywd Intersection Imp & Bridge Rehab - Int	\$6,500,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
PW	Roads / Infrastructure / Transportation	Sidewalk/Curb Construction and Repair	\$28,225,136	\$15,225,136	\$3,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
PW	Roads / Infrastructure / Transportation	Roadway Resurfacing	\$169,372,223	\$97,372,223	\$12,000,000	\$12,000,000	\$12,000,000	\$12,000,000	\$12,000,000	\$12,000,000
PW	Government Facilities	Facilities Capital Maintenance - Gov't	\$35,558,400	\$28,958,400	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000
PW	Roads / Infrastructure / Transportation	ADA Compliance - Curb Ramps and Sidewalks	\$39,500,000	\$3,000,000	\$8,500,000	\$14,000,000	\$14,000,000	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Liberty St / Coastline Dr / Parking Decks	\$31,000,000	\$17,000,000	\$6,000,000	\$8,000,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	San Pablo Road Bridge Repairs	\$2,601,000	\$201,000	\$0	\$0	\$0	\$2,400,000	\$0	\$0
PW	Roads / Infrastructure / Transportation	Countywide Bulkhead - Assessment, Repair a	\$2,250,000	\$750,000	\$0	\$500,000	\$0	\$500,000	\$0	\$0
PW	Roads / Infrastructure / Transportation	5th Street Bridge Replacement	\$1,150,000	\$0	\$0	\$0	\$0	\$100,000	\$300,000	\$750,000
PW	Roads / Infrastructure / Transportation	Hardscape - Countywide	\$4,000,000	\$1,000,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$1,000,000
PW	Roads / Infrastructure / Transportation	Northbank Riverwalk	\$34,871,425	\$2,971,425	\$0	\$0	\$0	\$4,000,000	\$4,000,000	\$23,900,000
PW	Roads / Infrastructure / Transportation	St. Johns River Bulkhead, Assess/Restore	\$16,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$2,000,000	\$2,000,000	\$9,000,000
PW	Roads / Infrastructure / Transportation	Flasher Clocks for School Zones	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Government Facilities	Yates Building - Parking Garage Enhancement	\$826,182	\$0	\$0	\$0	\$0	\$826,182	\$0	\$0
PW	Public Facilities	Main Library - Partial Roof Replacement	\$598,000	\$0	\$0	\$0	\$598,000	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Chaffee Road	\$27,329,407	\$1,129,407	\$0	\$3,000,000	\$1,500,000	\$1,500,000	\$0	\$20,200,000
PW	Roads / Infrastructure / Transportation	Harts Road Bridge Replacement	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$2,900,000
PW	Roads / Infrastructure / Transportation	Five Points Project - Improvements	\$4,000,000	\$0	\$0	\$750,000	\$0	\$0	\$0	\$3,250,000
PW	Government Facilities	Yates Building - Maintenance and Upgrades	\$1,291,500	\$0	\$0	\$0	\$666,500	\$70,000	\$555,000	\$0
PW	Government Facilities	Main Library Garage - Maintenance and Upgr	\$237,026	\$0	\$0	\$0	\$0	\$237,026	\$0	\$0
PW	Roads / Infrastructure / Transportation	Old County Jail - Parking Lot Deck Assessment	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
PW	Roads / Infrastructure / Transportation	Willowbranch Creek Bulkhead Replacement	\$1,000,000	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$0
PW	Roads / Infrastructure / Transportation	Traffic Signalization - Enhancements	\$3,300,000	\$3,050,000	\$75,000	\$75,000	\$0	\$50,000	\$50,000	\$0
PW	Roads / Infrastructure / Transportation	Rogero Road Town Center - Pavement Restor	\$446,000	\$0	\$0	\$446,000	\$0	\$0	\$0	\$0
PW	Public Facilities	Facilities Capital Maintenance Gov't - Assess	\$2,500,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$1,500,000
PW	Roads / Infrastructure / Transportation	Moncrief/Dinsmore Road Bridge	\$1,600,000	\$1,100,000	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Government Facilities	Pretrial Detention Facility - Maintenance and	\$4,337,714	\$252,000	\$0	\$0	\$1,790,000	\$1,995,714	\$100,000	\$200,000
PW	Roads / Infrastructure / Transportation	Old San Jose Blvd - Improvements	\$199,964	\$99,964	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Public Facilities	Ed Ball Building	\$40,310,847	\$37,465,221	\$0	\$0	\$1,445,626	\$300,000	\$0	\$1,100,000

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
PW	Government Facilities	Fleet Management - Restroom Repairs	\$800,000	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0
PW	Government Facilities	Police Memorial Building - Maintenance and	\$2,176,745	\$0	\$0	\$0	\$0	\$0	\$0	\$2,176,745
PW	Government Facilities	Pretrial Detention Facility - Cell door System	\$12,125,000	\$0	\$500,000	\$1,000,000	\$1,000,000	\$3,000,000	\$3,000,000	\$3,625,000
PW	Roads / Infrastructure / Transportation	Old Kings Road Bridge Replacement	\$1,705,000	\$100,000	\$1,605,000	\$0	\$0	\$0	\$0	\$0
PW	Government Facilities	Pretrial Detention Facility Elevator System	\$711,453	\$396,253	\$0	\$0	\$315,200	\$0	\$0	\$0
PW	Government Facilities	St. James Building	\$1,286,204	\$664,959	\$0	\$0	\$621,245	\$0	\$0	\$0
PW	Government Facilities	Emergency Operations Center - HVAC Repairs	\$380,000	\$180,000	\$0	\$0	\$100,000	\$100,000	\$0	\$0
PW	Environmental / Quality of Life	8th Street - I-95 to Blvd Landscaping/Tree Pla	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
PW	Government Facilities	Community Transition Center - Maintenance	\$311,900	\$0	\$0	\$0	\$0	\$311,900	\$0	\$0
PW	Government Facilities	Fleet Management - Maintenance and Upgra	\$1,217,347	\$0	\$0	\$0	\$0	\$1,217,347	\$0	\$0
PW	Environmental / Quality of Life	Downtown Pocket Parks	\$474,000	\$0	\$0	\$0	\$0	\$0	\$0	\$474,000
PW	Roads / Infrastructure / Transportation	Rogero Towncenter - Roundabout	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$0
PW	Roads / Infrastructure / Transportation	Cedar Point Road Bridges	\$1,950,000	\$450,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0
PW	Public Facilities	ARC Jacksonville, Inc. - Roof Replacement	\$187,544	\$0	\$0	\$0	\$0	\$187,544	\$0	\$0
PW	Environmental / Quality of Life	Corridors of Significance	\$1,009,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,009,000
PW	Roads / Infrastructure / Transportation	Big Fishweir Creek - Ecosystem Restoration Pr	\$2,566,375	\$0	\$966,375	\$1,600,000	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Jork Road Bridge	\$1,500,000	\$250,000	\$0	\$0	\$0	\$1,250,000	\$0	\$0
PW	Public Facilities	Landscape Renovations at Jax Public Library	\$543,000	\$0	\$0	\$0	\$0	\$0	\$0	\$543,000
PW	Government Facilities	Duval County Health Dept. - Maintenance and	\$151,229	\$0	\$0	\$0	\$0	\$151,229	\$0	\$0
PW	Roads / Infrastructure / Transportation	Lone Star Road Extension	\$1,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
PW	Public Facilities	Tax reverted property	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
PW	Public Facilities	Water Street Parking Garage Renovation	\$3,125,000	\$1,725,000	\$0	\$0	\$0	\$0	\$0	\$1,400,000
PW	Roads / Infrastructure / Transportation	Courthouse-Old Duval County - Remediation/	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,200,000
PW	Roads / Infrastructure / Transportation	Downtown Network Switches Replacement	\$132,000	\$0	\$0	\$0	\$0	\$0	\$0	\$132,000
PW	Environmental / Quality of Life	Inventory of trees in City ROW's and Parks	\$897,000	\$0	\$0	\$0	\$0	\$0	\$0	\$897,000
PW	Public Facilities	Fire Station #1 Water Intrusion/Air Quality Im	\$235,476	\$0	\$235,476	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Nungezer Road	\$2,600,000	\$0	\$2,600,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Traffic Signalization - Gate Pkwy at Blue Fin Dr	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Traffic Signalization - Baymeadows/Sweetwat	\$400,000	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
PW	Public Facilities	Huguenot Park Water Intrusion/Air Quality Im	\$115,650	\$0	\$115,650	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Water/Wastewater System Fund	\$21,967,218	\$6,967,218	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$0
PW	Public Facilities	Mary Singleton Sr. Center - Maintenance and	\$575,000	\$0	\$0	\$0	\$0	\$575,000	\$0	\$0
PW	Public Facilities	Convention Center - II	\$426,558	\$26,558	\$0	\$0	\$0	\$0	\$0	\$400,000
PW	Roads / Infrastructure / Transportation	Merrill Rd and Townsend Blvd Intersection Im	\$575,000	\$0	\$0	\$0	\$0	\$0	\$0	\$575,000
PW	Public Facilities	Jacksonville Beach Pier	\$4,377,420	\$4,280,104	\$97,316	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Jax-Baldwin Trail Development - Brandy Branc	\$305,000	\$235,000	\$70,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Jax-Baldwin Trail Development - Cary Forest	\$580,000	\$470,000	\$110,000	\$0	\$0	\$0	\$0	\$0
PW	Roads/Infrastructure/Drainage	Countywide Crosswalks Fair Share	\$156,203	\$0	\$156,203	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Countywide Sidewalks Fair Share	\$146,268	\$0	\$146,268	\$0	\$0	\$0	\$0	\$0

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
PW	Roads / Infrastructure / Transportation	Atlantic Blvd/JoeyAndy Rd Improvements	\$246,000	\$0	\$246,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	St. Johns Bluff Road - New Sidewalk ES	\$1,100,000	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Alden Road from St. Johns Bluff to Kernan	\$7,374,073	\$0	\$7,374,073	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Townsend Blvd - New Sidewalk	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	St. Johns Bluff Rd - New Sidewalk WS	\$485,068	\$0	\$485,068	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Deerwood Park Blvd Signal Improvement	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Deerwood Park Blvd. Bridge - Phase I	\$694,848	\$0	\$694,848	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	East Road Pedestrian Improvements	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	WM Davis Parkway Improvements	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Salisbury/Bowden Road Intersection Improve	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Touchton Road & Gate Pkwy Intersection Imp	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Touchton Road & Deer Lake Ct Intersection Tr	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Southside Blvd/Belfort Rd/JTB Transportation	\$3,035,105	\$0	\$3,035,105	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Lakeside Bridge - New Sidewalk	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Yacht Club Road - New Sidewalk	\$131,178	\$0	\$131,178	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Starratt/Dunn Creek Road Intersection Impro	\$548,564	\$0	\$548,564	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Biscayne/Intl Airport Blvd - Intersection Impro	\$257,499	\$0	\$257,499	\$0	\$0	\$0	\$0	\$0
PW	Roads / Infrastructure / Transportation	Sycamore Street- New Sidewalk	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
RP	Public Facilities	Mayport Community Center	\$800,000	\$0	\$0	\$0	\$800,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Friendship Fountain Repairs	\$1,150,000	\$0	\$150,000	\$1,000,000	\$0	\$0	\$0	\$0
RP	Public Facilities	Southside Boat Ramp	\$3,591,095	\$3,091,095	\$0	\$0	\$0	\$500,000	\$0	\$0
RP	Public Facilities	Mandarin Senior Center Expansion	\$1,198,000	\$198,000	\$0	\$0	\$1,000,000	\$0	\$0	\$0
RP	Public Facilities	Southside Senior Center	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Countywide Parks & Recreation Projects	\$27,037,975	\$15,037,976	\$1,999,999	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
RP	Parks / Preservation Land / Wetland	Cecil Aquatics Center Upgrades	\$374,880	\$24,880	\$350,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Boone Park - Upgrade Electrical & Tennis Cour	\$270,000	\$0	\$0	\$0	\$270,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Hanna Park 5 - Pelican Plaza Redevelopment	\$336,000	\$0	\$0	\$0	\$336,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Clanzel T. Brown Park - Pool Renovations, Re	\$462,000	\$0	\$0	\$0	\$462,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Memorial Park - Fence, Railings & Water Foun	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Eugene Butler Pool - Remarcite pool, replace	\$140,000	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Scott Park - Construct Baseball Facility w/ AD	\$756,000	\$0	\$0	\$0	\$756,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Hanna Park 3 - Campground Restroom Renno	\$360,000	\$0	\$0	\$0	\$360,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Blue Cypress Pool Demo & Replacement	\$2,650,000	\$0	\$200,000	\$0	\$2,450,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Julius Guinyard Park - Refurbish Existing Park	\$325,000	\$0	\$0	\$0	\$325,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Sandalwood Jr. / Sr. High School Pool	\$143,289	\$4,289	\$139,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Charles (Boobie) Clark Park & Pool - Remodel	\$450,000	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Hanna Park 1 - Playground	\$360,000	\$0	\$0	\$0	\$360,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Sheffield Park - Soccer Fields	\$4,000,000	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000	\$0

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
RP	Parks / Preservation Land / Wetland	Terry Parker Pool & Park	\$139,000	\$0	\$139,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	103rd Street Sports Complex Renovations	\$707,000	\$0	\$0	\$0	\$0	\$707,000	\$0	\$0
RP	Parks / Preservation Land / Wetland	Jacksonville Baldwin Rail Trail - Repave Trail	\$2,385,000	\$0	\$0	\$0	\$0	\$0	\$2,385,000	\$0
RP	Parks / Preservation Land / Wetland	Palmetto Leaves Regional Park - Construct Sp	\$2,075,000	\$0	\$0	\$0	\$75,000	\$0	\$2,000,000	\$0
RP	Parks / Preservation Land / Wetland	Mandarin Park - Renovate ADA Restrooms	\$156,000	\$0	\$0	\$0	\$156,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Hanna Park 4 - Boardwalks	\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000	\$0
RP	Parks / Preservation Land / Wetland	Arlington Boat Ramp - Lighting for Parking Lot	\$144,000	\$0	\$0	\$0	\$0	\$144,000	\$0	\$0
RP	Parks / Preservation Land / Wetland	Andrew Jackson Pool - Remarcite pool, replac	\$178,252	\$38,252	\$140,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Fletcher High School Pool	\$168,000	\$0	\$168,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Reddie Point Preserve - Entrance Road Paving	\$900,000	\$0	\$0	\$0	\$900,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Seaton Creek Historic Preserve	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$1,000,000
RP	Parks / Preservation Land / Wetland	Ivey Road Park - Design & Develop per the Ma	\$5,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,200,000
RP	Parks / Preservation Land / Wetland	Hanna Park 2 - Splash Park	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
RP	Parks / Preservation Land / Wetland	Jax-Baldwin Rail Trail Buffer - Develop Park an	\$378,000	\$0	\$0	\$0	\$378,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Cecil Conservation Corridor - Design / Build T	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,400,000
RP	Parks / Preservation Land / Wetland	9A/Baymeadows Park	\$4,450,000	\$0	\$0	\$0	\$2,225,000	\$0	\$2,225,000	\$0
RP	Parks / Preservation Land / Wetland	Beach & Peach Urban Park	\$436,000	\$0	\$0	\$0	\$436,000	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Betz-Tiger Point Preserve - Park Development	\$1,062,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,062,000
RP	Parks / Preservation Land / Wetland	Archie Dickinson Park	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
RP	Parks / Preservation Land / Wetland	Hanna Park - Parking Lot 11	\$660,000	\$0	\$0	\$660,000	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Windy Hills Elementary Baseball Field	\$247,000	\$0	\$247,000	\$0	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Hanna Park - Manager's House	\$420,000	\$0	\$0	\$420,000	\$0	\$0	\$0	\$0
RP	Parks / Preservation Land / Wetland	Maxville Park - Football Field & Concessions B	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0
RP	Public Facilities	Equestrian Center - Practice Ring Cover	\$1,300,000	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$0
SH	Public Safety	Shot Spotter	\$202,438	\$0	\$202,438	\$0	\$0	\$0	\$0	\$0
SH	Public Facilities	Police Memorial Building	\$96,877,915	\$0	\$0	\$0	\$0	\$0	\$0	\$96,877,915
SH	Public Facilities	3,000 Bed Pretrial Detention Facility (replace	\$246,193,974	\$0	\$0	\$0	\$0	\$0	\$0	\$246,193,974
SH	Public Safety	500 Bed Detention Facility/Short Term Holdin	\$41,032,146	\$0	\$0	\$0	\$0	\$0	\$0	\$41,032,146
SH	Public Facilities	Homeland Security Narcotics & Vice Building	\$2,507,500	\$0	\$0	\$0	\$0	\$0	\$2,507,500	\$0
SH	Public Safety	Academy Firing Range storage lease building	\$1,242,350	\$0	\$0	\$0	\$0	\$0	\$1,242,350	\$0
SH	Public Facilities	Shoot House Classroom	\$196,463	\$0	\$0	\$0	\$0	\$0	\$196,463	\$0
SH	Public Safety	Combined Communications Center (Police/Fir	\$14,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$14,200,000
SH	Public Facilities	Purchase Load King Warehouse	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000
SM	Public Facilities	Interior Finishes- Prime Osborn Convention C	\$1,650,000	\$0	\$0	\$0	\$300,000	\$300,000	\$0	\$1,050,000
SM	Public Facilities	Waterproofing / Roof Replacements - Prime	\$2,350,000	\$0	\$0	\$0	\$2,250,000	\$0	\$0	\$100,000
SM	Public Facilities	Building Systems - Ritz Theatre & Museum	\$2,780,000	\$0	\$0	\$0	\$510,000	\$490,000	\$0	\$1,780,000
SM	Public Facilities	Building Systems - Prime Osborn Convention	\$9,540,000	\$0	\$0	\$0	\$1,045,000	\$0	\$1,045,000	\$7,450,000
SM	Public Facilities	Security Improvements- Ritz Theatre & Muse	\$270,000	\$0	\$0	\$0	\$95,000	\$80,000	\$95,000	\$0

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
SM	Public Facilities	Chairs & Tables - Prime Osborn Convention C	\$700,000	\$0	\$0	\$0	\$500,000	\$0	\$200,000	\$0
SM	Public Facilities	Security Improvements - Prime Osborn Conve	\$1,110,000	\$0	\$0	\$970,000	\$140,000	\$0	\$0	\$0

CITY OF JACKSONVILLE
 FY 2017 ADOPTED CAPITAL IMPROVEMENT PROGRAM
 ALL FUNDING SOURCES

	FY16-17
Debt Management Fund	\$0
Contribution - Private Sources	\$0
Interest Earnings Revenue Appropriations	\$0
Pay-go	\$11,428,541
* Transfer Between Projects	\$3,630,366
** Grant / Trust Fund	\$1,388,800
Total Per Year	\$16,447,707

Dept	Project Name	FY 16-17	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Paygo	Transfer Between Projects	Grant / Trust Fund
SW	Drainage System Rehabilitation - Capital Improvements	\$575,000	\$0	\$0	\$0	\$575,000	\$0	\$0
SW	Drainage System Rehabilitation - Capital Maintenance	\$4,350,000	\$0	\$0	\$0	\$4,350,000	\$0	\$0
SW	Knights Lane N & Sam Road Intersection Drainage Improvements (DSR)	\$550,000	\$0	\$0	\$0	\$550,000	\$0	\$0
SW	Osceola Street - Storm Drain Replacement (DSR)	\$485,000	\$0	\$0	\$0	\$485,000	\$0	\$0
SW	Collen Road North Drainage Improvements (DSR)	\$190,000	\$0	\$0	\$0	\$190,000	\$0	\$0
SW	Stormwater Pump Stations - Pump Replacements	\$113,808	\$0	\$0	\$0	\$52,683	\$61,125	\$0
SW	Red Bay Branch Sediment Dredging	\$550,000	\$0	\$0	\$0	\$0	\$550,000	\$0
SW	Julington / Cormorant (Loretto Road Conveyance & Pond)	\$202,450	\$0	\$0	\$0	\$0	\$0	\$202,450
SW	Lower Eastside Drainage	\$6,815,000	\$0	\$0	\$0	\$4,090,124	\$2,724,876	\$0
SW	LaSalle Street Outfall	\$400,000	\$0	\$0	\$0	\$105,635	\$294,365	\$0
SW	Trout/Moncrief Pond	\$2,216,449	\$0	\$0	\$0	\$1,030,099	\$0	\$1,186,350

* Transfer Between Projects are prior year appropriations that have been transferred to a current Capital Improvement Project. The reduction offset is not reflected in this schedule so the overall impact to the CIP is zero.

** Grant/Trust Fund projects awaiting an award letter are reflected in the CIP but have not been appropriated as part of the FY17 budget.

CITY OF JACKSONVILLE
FY 2017 - 2021 CAPITAL IMPROVEMENT PROGRAM
STORM WATER CAPITAL IMPROVEMENT PROJECTS

Funding Source	FY 17	FY 18	FY 19	FY 20	FY 21	Beyond 5
Debt Management Fund	\$0	\$0	\$0	\$0	\$0	\$0
Contribution-Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Appropriations	\$11,428,541	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$20,735,001
Pay-go	\$3,630,366	\$0	\$0	\$0	\$0	\$0
Transfer Between Projects	\$1,388,800	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Per Year	\$16,447,707	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$20,735,001

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
SW	Drainage	Drainage System Rehabilitation - Capital Improvements	\$120,991,220	\$111,416,220	\$575,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000
SW	Drainage	Drainage System Rehabilitation - Capital Maintenance	\$136,766,220	\$111,416,220	\$4,350,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000
SW	Drainage	Knights Lane N & Sam Road Intersection Drainage Improvements (DSR)	\$550,000	\$0	\$550,000	\$0	\$0	\$0	\$0	\$0
SW	Drainage	Osceola Street - Storm Drain Replacement (DSR)	\$485,000	\$0	\$485,000	\$0	\$0	\$0	\$0	\$0
SW	Drainage	Collen Road North Drainage Improvements (DSR)	\$190,000	\$0	\$190,000	\$0	\$0	\$0	\$0	\$0
SW	Drainage	Stormwater Pump Stations - Pump Replacements	\$863,808	\$0	\$113,808	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
SW	Drainage	Stormwater Project Development and Feasibility Studies	\$1,000,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000
SW	Drainage	Red Bay Branch Sediment Dredging	\$550,000	\$0	\$550,000	\$0	\$0	\$0	\$0	\$0
SW	Drainage	Julington / Cormorant (Loretto Road Conveyance & Pond)	\$1,687,050	\$0	\$202,450	\$1,484,600	\$0	\$0	\$0	\$0
SW	Drainage	Lower Eastside Drainage	\$10,512,460	\$3,697,460	\$6,815,000	\$0	\$0	\$0	\$0	\$0
SW	Drainage	LaSalle Street Outfall	\$8,820,458	\$20,458	\$400,000	\$986,849	\$3,600,000	\$3,600,000	\$213,151	\$0
SW	Drainage	LSJRD Trout River Basin / Jones Creek Pond	\$2,241,350	\$0	\$0	\$0	\$0	\$0	\$2,241,350	\$0
SW	Drainage	Trout/Moncrief Pond	\$3,595,000	\$0	\$2,216,449	\$1,378,551	\$0	\$0	\$0	\$0
SW	Drainage	Dunn / Caney (Sapp Road Wet Detention)	\$7,303,650	\$0	\$0	\$0	\$0	\$0	\$1,145,499	\$6,158,151
SW	Drainage	Arlington/Pottsburg (Beach & Southside) Pond	\$5,681,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,681,000
SW	Drainage	Arlington/Pottsburg (Bowden & Belfort) Pond	\$1,930,850	\$0	\$0	\$0	\$0	\$0	\$0	\$1,930,850
SW	Drainage	Willis Branch Maintenance Dredge	\$565,000	\$0	\$0	\$0	\$0	\$0	\$0	\$565,000

CITY OF JACKSONVILLE
 FY 2017 ADOPTED CAPITAL IMPROVEMENT PROGRAM
 ALL FUNDING SOURCES

Debt Management Fund	\$11,500,000
Contribution - Private Sources	\$0
Interest Earnings Revenue Appropriations	\$0
Pay Go	\$0
Transfer Between Projects	\$0
Grant / Trust Fund	\$0
	\$11,500,000

Dept	Project Name	FY 16-17	Debt Management Fund	Contribution - Private Sources	Interest Earnings Revenue Appropriations	Pay Go	Transfer Between Projects	Grant / Trust Fund
PW	Trail Ridge Landfill Expansion	\$11,500,000	\$11,500,000	\$0	\$0	\$0	\$0	\$0

CITY OF JACKSONVILLE
FY 2017 - 2021 CAPITAL IMPROVEMENT PROGRAM
SOLID WASTE CAPITAL IMPROVEMENT PROJECTS

Funding Source	FY 17	FY 18	FY 19	FY 20	FY 21	Beyond 5
Debt Management Fund	\$11,500,000	\$4,800,000	\$0	\$0	\$0	\$8,498,000
Contribution-Private Sources	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Appropriations	\$0	\$0	\$0	\$0	\$0	\$0
Pay-go	\$0	\$0	\$0	\$0	\$0	\$0
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant / Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
Total Per Year	\$11,500,000	\$4,800,000	\$0	\$0	\$0	\$8,498,000

Dept	Program Area	Project Name	Total Cost	Prev Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Beyond 5
SD	Environmental / Quality of Life	Trail Ridge Landfill Expansion	\$39,000,000	\$23,000,000	\$11,500,000	\$4,500,000	\$0	\$0	\$0	\$0
SD	Environmental / Quality of Life	Landfill Acq - Compressed Natural Gas Conver	\$12,398,000	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$7,798,000
SD	Environmental / Quality of Life	Environmental Compliance - Countywide	\$12,450,000	\$11,750,000	\$0	\$0	\$0	\$0	\$0	\$700,000
SD	Environmental / Quality of Life	Southside Incinerator Site	\$300,000	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0

FISCAL YEAR 2017 - 2021 IT SYSTEM DEVELOPMENT PROJECTS

Projects by Funding Source

	Prior Year	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Borrowed Funds	19,201,550	2,751,627	4,053,681	3,849,151	1,407,099	1,542,150
Pay-Go: Equipment/Radio Refresh	2,195,734	1,652,308	1,714,680	1,707,276	1,704,342	1,700,987
On-Going Operating Cost		146,172	2,564,877	2,017,668	2,044,995	2,108,422
Pay-Go: Other	93,980	118,256	71,556	71,556	35,778	-
Total Per Year	21,491,264	4,668,363	8,404,794	7,645,651	5,192,214	5,351,559

Previously Appropriated Amounts include activity B4/B4a projects

Functional Area Department	Program Area	Project Title	Previous Capital Appropriation	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Citywide	Application - Citywide	Microsoft Office 365	-	-	465,800	465,800	465,800	465,800
JFRD	Application - Department Specific	Fire Inspection System	-	-	188,126	102,272	102,272	102,272
JFRD / JSO	Application - Department Specific	Unified CAD - 911 Call System Replacement	2,011,461	2,751,627	917,209	-	-	-
ITD	Backup and Recovery	Disaster Recovery / Data Redundancy	-	112,872	260,488	276,300	274,800	274,800
Citywide	Enterprise Solution	Enterprise Auto Vehicle Locator	535,000	-	994,900	49,500	49,500	49,500
Citywide	Enterprise Solution	Enterprise Document Management Solution	1,123,164	-	70,344	95,052	19,000	19,000
Citywide	Enterprise Solution	Enterprise Financial / Resource Management Solution	12,225,400	-	-	-	-	-
Citywide	Enterprise Solution	Enterprise Permit / Land Use Management	14,248	-	1,300,775	1,230,000	480,000	480,000
Citywide	Enterprise Solution	Global Online Payment / E-Commerce	-	-	112,500	555,000	-	-
ITD	Infrastructure / Equipment	Network Equipment Refresh	659,012	381,372	390,000	340,000	340,000	340,000
ITD	Infrastructure / Equipment	Network UPS Replacement	122,735	29,287	50,000	50,000	50,000	50,000
ITD	Infrastructure / Equipment	PBX: Telecommunications Upgrade	-	-	277,500	370,749	405,899	621,700
ITD	Infrastructure / Equipment	Security Upgrades - Technology / ITD	-	-	-	632,500	82,500	82,500
ITD	Infrastructure / Equipment	Server Equipment Refresh	404,094	52,161	85,192	127,788	127,788	127,788
ITD	Infrastructure / Equipment	Virtual Desktop Infrastructure (VDI)	-	-	-	500,000	-	-
JFRD	Infrastructure / Equipment	Fire Station Fiber Upgrade	-	-	100,000	100,000	100,000	100,000
JFRD	Infrastructure / Equipment	JFRD Mobile Data Terminals (MDT) Replacement	-	46,700	396,950	-	-	-
Citywide	Radio System	P25 Radio - Mobile Radio Refresh	1,192,170	1,189,488	1,189,488	1,189,488	1,186,554	1,183,199
Citywide	Radio System	P25 Radio - Radio Communication Site Expansion	-	-	-	1,055,000	1,055,000	1,055,000
Citywide	Radio System	P25 Radio - Radio Tower UPS Replacement	93,980	104,856	105,522	106,202	53,101	-
JFRD	Radio System	P25 Radio - Fire Station Paging	3,000,000	-	-	-	-	-
Citywide	System Upgrade / Expansion	CARE System Upgrade / Replacement	110,000	-	1,500,000	400,000	400,000	400,000

PROJECT TITLE:
Microsoft Office 365

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Application - Citywide

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
N/A

Project Description:

Cloud-based Microsoft Office 365 includes online versions of Outlook, Word, Excel, PowerPoint, OneNote, Skype for Business and SharePoint. Supports use on mobile platforms like iPad and Android devices. Enterprise-class security and reliability, unlimited Email archiving and compliance capabilities. Disaster Recovery(DR) for Email. Reduction of local Storage Area Network SAN disk space and local system engineer support. System is kept up to date without additional charges for updates or local costs to perform upgrades.

Level of Service Impact:

(1) ensures efficient response to email and other support needs. (2) Reduce costs of labor and lost productivity due to experts on call. (3) Enhances application performance and system stability. (4) Provides true Disaster Recovery / Business Continuity. Estimated cost savings account for the absence of maintenance agreements supporting anti-spam appliances which would not be needed in connection with Microsoft Office 365.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting		465,800	465,800	465,800	465,800
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ 465,800	\$ 465,800	\$ 465,800	\$ 465,800

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint		(30,000)			
	\$ -	\$ (30,000)	\$ -	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

PROJECT TITLE:
Fire Inspection System

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Application - Department Specific

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
N/A

Project Description:

Replace existing system that is end of life and does not support all required functions. The Fire Inspection System is critical to improving firefighter and civilian safety, reducing property damages and improving the level of service that JFRD provides to the community.

Level of Service Impact:

Enable JFRD to automate manual processes and efficiently and effectively collect fees real-time. The Fire Inspection System allows firefighters and inspectors on the scene to access critical information on a building's layout, fire suppression capabilities and any hazardous materials coupled with allowing the general public to readily gain access to code violations of structures and inspection results.

Capitalized Costs	Total Est.	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
	Cost	Funding					
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting		188,126	102,272	102,272	102,272
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ 188,126	\$ 102,272	\$ 102,272	\$ 102,272

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Without this project, there are direct impacts to the Fire Inspection and Operations Divisions of JFRD as facility reports are not available to the inspectors or firefighters when on-scene. The absence of which endangers both firefighters and civilians and increases the likelihood that lives and property, that could have been saved, may not because the required data was not available.

PROJECT TITLE:
 Unified CAD - 911 Call System
 Replacement

FUNCTIONAL AREA / AGENCY:
 JFRD / JSO

PROGRAM AREA:
 Application - Department Specific

PREVIOUS FUNDING:
 \$2,011,461

PROJECT COMPLETION DATE:
 FY 17-18

FUNDING SOURCE-CAPITALIZED COST
 Borrowed Funds

Project Description:

Replace JFRD/JSO 911 Call System which will be end of life in 2018. ITD Business Systems Analysts' conducting requirements to identify the common and unique functions in order to create an RFP to replace the current system and consolidate into a single platform for JSO and JFRD. Implementation schedule is estimated to take 18 months from contract execution.

Level of Service Impact:

Ensure continuity of critical 911 call solution required for public safety. Improve emergency response time and provide better situational awareness to dispatch and to responders in the field. An important project objective is to have a single classification of fully trained 911 Call Takers with the goal of having combined facilities.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ 1,132,800		849,600	283,200			
Hardware	\$ 2,534,764	1,761,461	579,977	193,326			
Professional Svcs	\$ 2,012,733	250,000	1,322,050	440,683			
	\$ 5,680,297	\$ 2,011,461	\$ 2,751,627	\$ 917,209	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Faster response time and synchronize approach to provide assistance when needed. Positive impact to Life/Safety.

PROJECT TITLE:
Disaster Recovery / Data
Redundancy

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Backup and Recovery

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 17-18

FUNDING SOURCE-CAPITALIZED COST
N/A

Project Description:

To identify and contract with a vendor capable of providing a comprehensive disaster recovery and business continuity solution to ensure uninterrupted public access to core city operations and services. Systems to be replicated for DR will be phased in.

FY16-17 Applications: EMS Pro reporting; Web EOC Emergency Management; Zoll EKG Heart monitor transfer to hospitals (F: and G: drive) file shares; 911 Dispatch ProQA application server; Database server supporting critical applications. Enterprise applications needed to support JFRD: Active Directory login services; DNS Domain Name Services.

Level of Service Impact:

Ensure continuation of mission critical operations and services following disruptive events.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting	112,872	260,488	276,300	274,800	274,800
Operating Costs					
SW/HW License Maintenance					
	\$ 112,872	\$ 260,488	\$ 276,300	\$ 274,800	\$ 274,800

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to City of Jacksonville services.

PROJECT TITLE:
Enterprise Auto Vehicle Locator

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$535,000

PROJECT COMPLETION DATE:
FY19-20

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Managing city-wide vehicles for location, fuel consumption and employee productivity. Project costs are for a cellular solution with a three year contract rolling on 800 vehicles per year until fully implemented in FY17-18. The proposed solution would upgrade current technology, purchase additional units, and new telemetrics to ensure drivers are compliant with safety requirements and meeting performance objectives.

Level of Service Impact:

1) Increased operational efficiency and risk avoidance 2) Optimizes driver pick up or deliver, thereby providing faster service and savings in fuel cost 3) Ensures drivers are compliant with safety and performance requirements 4) Confirms drivers use fuel efficient routes 5) Provides ability to validate citizen complaints.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 1,070,000	535,000		535,000			
	\$ 1,070,000	\$ 535,000	\$ -	\$ 535,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting		49,500	49,500	49,500	49,500
Operating Costs		410,400			
SW/HW License Maintenance					
	\$ -	\$ 459,900	\$ 49,500	\$ 49,500	\$ 49,500

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Saving in fuel costs, less citizen complaints and potentially reduce risk to the City of Jacksonville.

PROJECT TITLE:
Enterprise Document
Management Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$1,123,164

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Expand the Conversion/implementation of an enterprise-wide document management and retention solution to optimize document storage and retrieval while ensuring compliance with applicable State and City document retention policies. The proposed solution will result in reduced operating costs by avoiding the need to house, locate and manage millions of paper records.

Level of Service Impact:

The proposed project will provide Document Management for Employee Services and Procurement. Plan is to work on Procurement

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ 452,518	380,122		25,344	47,052		
Hardware	\$ 258,153	243,153		10,000	5,000		
Professional Svcs	\$ 569,889	499,889		35,000	35,000		
	\$ 1,280,560	\$ 1,123,164	\$ -	\$ 70,344	\$ 87,052	\$ -	\$ -

Annual Operational Costs:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance			8,000	19,000	19,000
	\$ -	\$ -	\$ 8,000	\$ 19,000	\$ 19,000

Estimated Savings and/or Offsets:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Improved Customer Service through faster access to centralized/stored media; reduction of operational costs by managing digitized

PROJECT TITLE:
Enterprise Financial / Resource
Management Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$12,225,400

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management) into one integrated, hosted solution that will ensure consistency and completeness of functions performed, reduce duplicate functions, maintenance and support costs and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP will assist with optimization of major operational areas; Human Capital Management, Financial Systems and Performance Management Systems.

Level of Service Impact:

This project will potentially reduce software maintenance and support by 30 to 70% when implementing industry best practices even while increasing the volume of processing business transactions.

Capitalized Costs	Total Est. Cost	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
		Funding					
Software	\$ 1,800,000	1,800,000					
Hardware	\$ -						
Professional Svcs	\$ 10,425,400	10,425,400					
	\$ 12,225,400	\$ 12,225,400	\$ -				

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:
Enterprise Permit / Land Use Management

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$14,248

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

An Enterprise Permit Management/Land Use Solution will provide a vendor product that will be able to replace multiple systems within departments such as Public Works, Planning and Development, and Neighborhoods. Major functions of the enterprise solution include permitting, design review, inspections, violation and citation processing and tracking. The commercial software would replace at least 10 or more existing home-grown applications, reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

Level of Service Impact:

The existing systems were developed in-house and require significant enhancements and maintenance.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ 138,000			138,000			
Professional Svcs	\$ 1,498,926	14,248		734,678	750,000		
	\$ 1,636,926	\$ 14,248	\$ -	\$ 872,678	\$ 750,000	\$ -	\$ -

Annual Operational Costs:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting		428,097	480,000	480,000	480,000
Operating Costs					
SW/HW License Maintenance					
	\$ -	\$ 428,097	\$ 480,000	\$ 480,000	\$ 480,000

Estimated Savings and/or Offsets:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE:
Global Online Payment / E-Commerce

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Provide a single point of entry on COJ.net for citizens to purchase and render electronic payment for all services eliminating the need for disparate agency-oriented systems. This consolidated revenue collection and purchasing capability will have added security and improved data transmission capabilities.

Level of Service Impact:

A consolidated E-Commerce portal/web site will reduce maintenance overhead and improve speed of delivering enhancements and changes.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ 150,000				150,000		
Hardware	\$ -						
Professional Svcs	\$ 517,500			112,500	405,000		
	\$ 667,500	\$ -	\$ -	\$ 112,500	\$ 555,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Simplifies the ability to pay for services electronically using E-Commerce. Eliminates the need to travel to physical COJ facilities to make payments. Reduces or eliminates late payment via the paper/in person method(s).

PROJECT TITLE:
Network Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$659,012

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every eight (8) years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment. 2) Eliminate unnecessary equipment expenditures due to unsupported devices. 3) Create an ongoing equipment refresh cycle.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ 2,450,384	659,012	381,372	390,000	340,000	340,000	340,000
Professional Svcs	\$ -						
	\$ 2,450,384	\$ 659,012	\$ 381,372	\$ 390,000	\$ 340,000	\$ 340,000	\$ 340,000

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

PROJECT TITLE:
Network UPS Replacement

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$122,735

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Pay-Go - Equipment Refresh

Project Description:

To establish a refresh cycle to replace older, failing Uninterrupted Power Supply (UPS) devices, ensuring data and voice power continuity.

Level of Service Impact:

Maintain a continuous supply of power to the data and voice networks in the event of a power outage.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ 352,022	122,735	29,287	50,000	50,000	50,000	50,000
Professional Svcs	\$ -						
	\$ 352,022	\$ 122,735	\$ 29,287	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Annual Operational Costs:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:

	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize network outages and disruptions to business systems to ensure uninterrupted public access to city services.

PROJECT TITLE:
PBX: Telecommunications
Upgrade

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The intent of this project is upgrade the software and hardware of the four Nortel Telephone PBX systems which operate approximately 6,500 desktop phones and seven (7) call centers across the City of Jacksonville. Information Technologies Division has been notified that Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version, which ended in June 2015. Although the system continues to operate, the fact that the existing equipment is over 15 years old causes a significant challenge in finding parts for repair given the ending of support for the existing version of hardware and software (the hardware and software are linked).

Level of Service Impact:

The existing hardware and software on the aging PBX systems reached its end of support in June 2015. The state of the PBX systems puts into jeopardy the ability to repair systems due to the difficulty finding parts for repair which has a direct bearing on public safety.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Software	\$ 458,849			97,125	119,787	119,787	122,150
Hardware	\$ 401,499			95,625	117,937	117,937	70,000
Professional Svcs	\$ 445,000			56,250	69,375	69,375	250,000
	\$ 1,305,348	\$ -	\$ -	\$ 249,000	\$ 307,099	\$ 307,099	\$ 442,150

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance		28,500	63,650	98,800	179,550
	\$ -	\$ 28,500	\$ 63,650	\$ 98,800	\$ 179,550

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
Security Upgrades - Technology / ITD
ITD

FUNCTIONAL AREA / AGENCY:
ITD

PROJECT COMPLETION DATE:
FY 18-19

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

This project is focused on continuing critical protection with a fortified security perimeter defense to defend ingress network traffic for the COJ enterprise. This ITD security project includes technology security upgrades for perimeter Firewall and Intrusion Detection Systems. New technology threats executed by hackers occur daily; and to ensure business continuity, the city's IT Security must be refreshed.

Level of Service Impact:

Prevents loss of confidentiality, maintains integrity, and insures availability of COJ IT assets and services. Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Software	\$ -						
Hardware	\$ 550,000				550,000		
Professional Svcs	\$ -						
	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance			82,500	82,500	82,500
	\$ -	\$ -	\$ 82,500	\$ 82,500	\$ 82,500

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Prevents loss of confidentiality, maintains integrity, and insures availability of COJ IT assets and services. Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

PROJECT TITLE:
Server Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$404,094

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST
Pay-Go - Equipment Refresh

Project Description:

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the current inventory of those physical servers that fall into the category of Information Technologies Division recommended five (5) year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies. The IT recommended server refresh accounts for five (5) servers in FY17, eight (8) servers in FY18 and 12 servers in FY19 - FY21.

Level of Service Impact:

1) Ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and "crashes." 3) Enhance application performance and system stability.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ 25,474		1,626	4,336	6,504	6,504	6,504
Hardware	\$ 899,337	404,094	50,535	80,856	121,284	121,284	121,284
Professional Svcs	\$ -						
	\$ 924,811	\$ 404,094	\$ 52,161	\$ 85,192	\$ 127,788	\$ 127,788	\$ 127,788

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring server systems continuity.

PROJECT TITLE:
Virtual Desktop Infrastructure
(VDI)

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Project will optimize the use and cost of desktop technology by enabling ITD to deploy remote desktop services architectures that provide employees the flexibility to work anywhere, while allowing them to seamlessly access their corporate windows desktop or application environment running in the Datacenter from a range of devices. VDI facilitates optimal use of hardware by enabling access to multiple windows environments from the same client device. This helps ITD to keep the corporate environment secure even when it is accessed from unmanaged devices.

Level of Service Impact:

VDI will assist ITD to keep the corporate environment secure even when it is accessed from unmanaged devices which is increasingly prevalent.

<u>Capitalized Costs</u>	<u>Total Est.</u>	<u>Prior Yrs.</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
	<u>Cost</u>	<u>Funding</u>					
Software	\$ 500,000				500,000		
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Enables ITD to protect City of Jacksonville infrastructure and applications from security breaches while potentially reducing the cost of desktop technology.

PROJECT TITLE:
Fire Station Fiber Upgrade

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY20-21

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The intent of this project is to utilize the City of Jacksonville's partnership with JEA and other agencies to connect Fire Stations to their fiber infrastructure to help reduce reoccurring infrastructure costs.

Level of Service Impact:

(1) increases bandwidth at each Fire Station location, (2) Eliminates annual recurring costs for migrated locations, (3) Increases inter-agency collaboration.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ 40,000			10,000	10,000	10,000	10,000
Professional Svcs	\$ 360,000			90,000	90,000	90,000	90,000
	\$ 400,000	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Annual Operational Costs:

FTEs
Salary / Benefits
Software Hosting
Operating Costs
SW/HW License Maintenance

<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
\$ -				

Estimated Savings and/or Offsets:

FTEs
Operating Costs
SW/HW Maint

<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
\$ -				

Benefits to the Public:

Reduced operating expenses and improved bandwidth at Fire Stations enhance public safety.

PROJECT TITLE:
JFRD Mobile Data Terminals
(MDT) Replacement

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 18-19

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

JFRD operates with a minimum of 215 ruggedized computers that are used at fire stations, rescue vehicles, brush trucks, tankers and Fire Chief vehicles (117 purchased in 2009 + 13 purchased in 2010 and 2011 to supplement the increase in fire stations and vehicles + 85 purchased in 2012). In late FY2015, 23 devices were replaced by ITD and in early FY2016, 110 devices were replaced by JFRD with appropriated funding. In FY2017, 10 devices are requested to address break/fix issues. In FY2018, the 85 computers purchased in FY2012 will have exceeded the designated replacement time schedule.

Level of Service Impact:

Due to the environment in which these computers are used, they tend to experience higher breakage rates and failures in comparison to computers used in standard office environments and historically start malfunctioning after four (4) years. Once the warranty expires, after five (5) years, the repairs are usually not cost-effective with many devices being in an un-repairable state.

Capitalized Costs	Total Est.	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
	Cost	Funding					
Software	\$ -						
Hardware	\$ 443,650		46,700	396,950			
Professional Svcs	\$ -						
	\$ 443,650	\$ -	\$ 46,700	\$ 396,950	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Properly functioning devices are essential to ensure public safety as they are used by JFRD rescue personnel in various external environments that include citizen residences and hospitals.

PROJECT TITLE:
P25 Radio - Mobile Radio
Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$1,192,170

PROJECT COMPLETION DATE:
On-going

FUNDING SOURCE-CAPITALIZED COST
Pay-Go: Radio Refresh

Project Description:

Funding to replace all mobile radios for JSO, JFRD as well as consollette radios.

FY16-17 Capital amount by area:

JSO	913,550
JFRD	197,925
Consollette Radios	78,013
	<u>1,189,488</u>

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Software	\$ -						
Hardware	\$ 8,417,189	1,192,170	1,189,488	1,189,488	1,189,488	1,186,554	1,183,199
Professional Svcs	\$ -						
	<u>\$ 8,417,189</u>	<u>\$ 1,192,170</u>	<u>\$ 1,189,488</u>	<u>\$ 1,189,488</u>	<u>\$ 1,189,488</u>	<u>\$ 1,186,554</u>	<u>\$ 1,183,199</u>

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>				

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

Reduces the possibility of radio equipment failure and delayed emergency responsiveness

PROJECT TITLE:
P25 Radio - Radio
Communication Site Expansion

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The previous Radio Communications System was limited to 10 sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. The project scope is to add three (3) simulcast radio sites; those being Orange Picker, Crystal Springs and Bayview, to the P25 system.

Level of Service Impact:

Completion of this project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

Capitalized Costs	Total Est.	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
	Cost	Funding					
Software	\$ -						
Hardware	\$ 2,400,000				800,000	800,000	800,000
Professional Svcs	\$ 600,000				200,000	200,000	200,000
	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance			55,000	55,000	55,000
	\$ -	\$ -	\$ 55,000	\$ 55,000	\$ 55,000

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

PROJECT TITLE:
P25 Radio - Radio Tower UPS
Replacement

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$93,980

PROJECT COMPLETION DATE:
FY19-20

FUNDING SOURCE-CAPITALIZED COST
Pay-Go: Departmental Billings

Project Description:

Replace older, failing Uninterrupted Power Supply (UPS) equipment, ensuring public safety two-way mobile radio continuity. The UPS equipment are several years beyond the end of life. A recurring refresh cycle should be established to replace UPS equipment installed at two (2) P25 tower sites each year for FY17 - FY19 and one (1) P25 tower site in FY20.

Level of Service Impact:

Maintain a continuous supply of A/C power to the P25 Radio System equipment in the event of a power outage. The new UPS equipment protects the costly P25 Radio System hardware from a power surge. Replacement serves to minimize public safety radio outages and prevents a negative impact to the ability to maintain the City's P25 Radio System.

Capitalized Costs	Total Est.	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
	Cost	Funding					
Software	\$ -						
Hardware	\$ 324,426	73,980	71,556	71,556	71,556	35,778	
Professional Svcs	\$ 20,000	20,000					
	\$ 344,426	\$ 93,980	\$ 71,556	\$ 71,556	\$ 71,556	\$ 35,778	\$ -

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs	33,300	33,966	34,646	17,323	
SW/HW License Maintenance					
	\$ 33,300	\$ 33,966	\$ 34,646	\$ 17,323	\$ -

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the existing radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

PROJECT TITLE:
P25 Radio - Fire Station Paging

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Radio System

PREVIOUS FUNDING:
\$3,000,000

PROJECT COMPLETION DATE:
FY17-18

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

Replace JFRD paging/alerting system by installing a mobile radio at 60 stations and digitally paging the station over the radio system. Project will integrate the JFRD station alert into the radio system. The debt service costs will be billed to JFRD.

Level of Service Impact:

Maximize Fire station up-time and improves communication.

Capitalized Costs	Total Est. Cost	Prior Yrs.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
		Funding					
Software	\$ -						
Hardware	\$ 2,000,000	2,000,000					
Professional Svcs	\$ 1,000,000	1,000,000					
	\$ 3,000,000	\$ 3,000,000	\$ -				

Annual Operational Costs:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Maximize Fire Station up-time and improve communication.

PROJECT TITLE:
CARE System Upgrade / Replacement

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
System Upgrade / Expansion

PREVIOUS FUNDING:
\$110,000

PROJECT COMPLETION DATE:
FY17-18

FUNDING SOURCE-CAPITALIZED COST
Borrowed Funds

Project Description:

The current Citizen Active Response Effort system (CARE) has been in production since 1996 and has gone through major enhancements throughout the years. The City's Customer Service Center/Division (630-CITY) receives close to 1,500 service requests per day during normal business hours. Replacing the existing in-house developed application with a Software as a Service (SaaS) solution will create efficiencies and a more effective method for citizens to interact with the City. Implementing a Customer Relationship Management System (CRM) with self-service capabilities will help decrease call volumes, provide collaboration between citizens and the City via mobile technology and social media as well as provide citizens with a better end-user experience.

Level of Service Impact:

Improves the ability for Agencies to see appointments and reservations for facilities. Provides a platform for the consolidation of City call centers including those operating at the Jacksonville Public Library and Information Technologies Division.

	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 910,000	110,000		800,000			
	<u>\$ 910,000</u>	<u>\$ 110,000</u>	<u>\$ -</u>	<u>\$ 800,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Salary / Benefits					
Software Hosting		700,000	400,000	400,000	400,000
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>	<u>\$ 700,000</u>	<u>\$ 400,000</u>	<u>\$ 400,000</u>	<u>\$ 400,000</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

The solution will serve to increase the level of service delivery to citizens; provide a single point of contact for customers / citizens and create foundational capability for customer/citizen self-service capability so they can report and then track their requests/issues.



APPENDIX

Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Value of Building Permits Issued
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Demographic Information
Glossary

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years

(in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43
2016	55,206,960	4,868,934	178,167	60,254,061	91,770,264	65.66

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	F.I.N.D (Note 2)	
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	USD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2017	GSD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
	USD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644

(1) The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates are the GSD. The GSD applies to most taxpayers and is effectively a county-wide rate. (General Services District) and the USD (Urban Services District 1) which are shown here.

(2) Florida Inland Navigational District (F.I.N.D)

Source: Duval County Property Appraiser's Office

CONSTRUCTION ACTIVITY

Last Thirteen Fiscal Years
(Dollars in Thousands)

Year	New Construction *			Total	Permits >\$1MM **	Increase in Family Units **
	Residential	Commercial	Alterations			
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,087	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,763	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916
2016	730,312	285,318	548,741	1,564,371	166	4,900

Sources: *City of Jacksonville Building Inspection Division -- New Housing Starts Spreadsheet
**Information Technologies Division -- query from Building Inspection Division database

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA*

As of September 30th:

Year	Civilian Labor Force	Employment	Unemployment	Rate
2004	616,526	587,322	29,204	4.74%
2005	623,026	600,127	22,899	3.68%
2006	642,770	620,959	21,811	3.39%
2007	661,353	635,666	25,687	3.88%
2008	676,906	634,030	42,876	6.33%
2009	689,650	617,276	72,374	10.49%
2010	690,752	611,308	79,444	11.50%
2011	687,829	610,913	76,916	11.18%
2012	692,529	622,835	69,694	10.06%
2013	696,351	638,800	57,551	8.26%
2014	721,258	676,792	44,467	6.17%
2015	721,643	685,175	36,468	5.05%
2016	757,948	722,792	35,156	4.64%

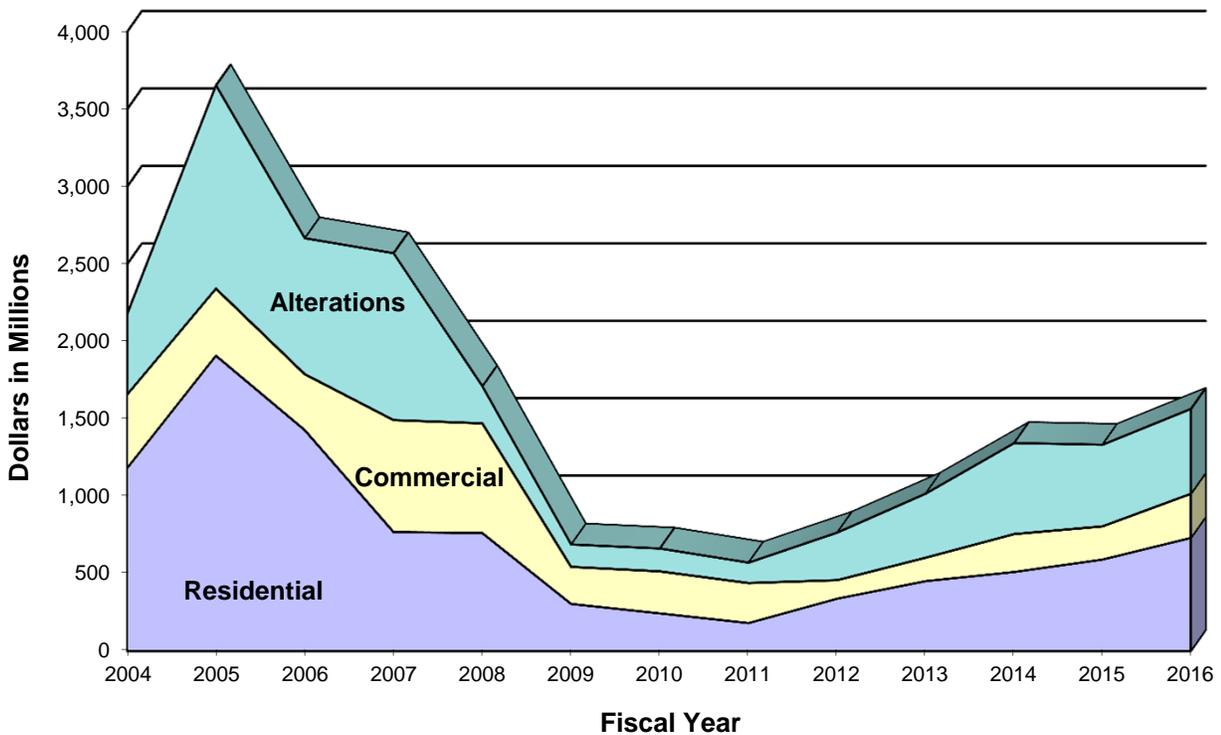
* The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

Source: Florida Department of Economic Opportunity website

VALUE OF BUILDING PERMITS ISSUED

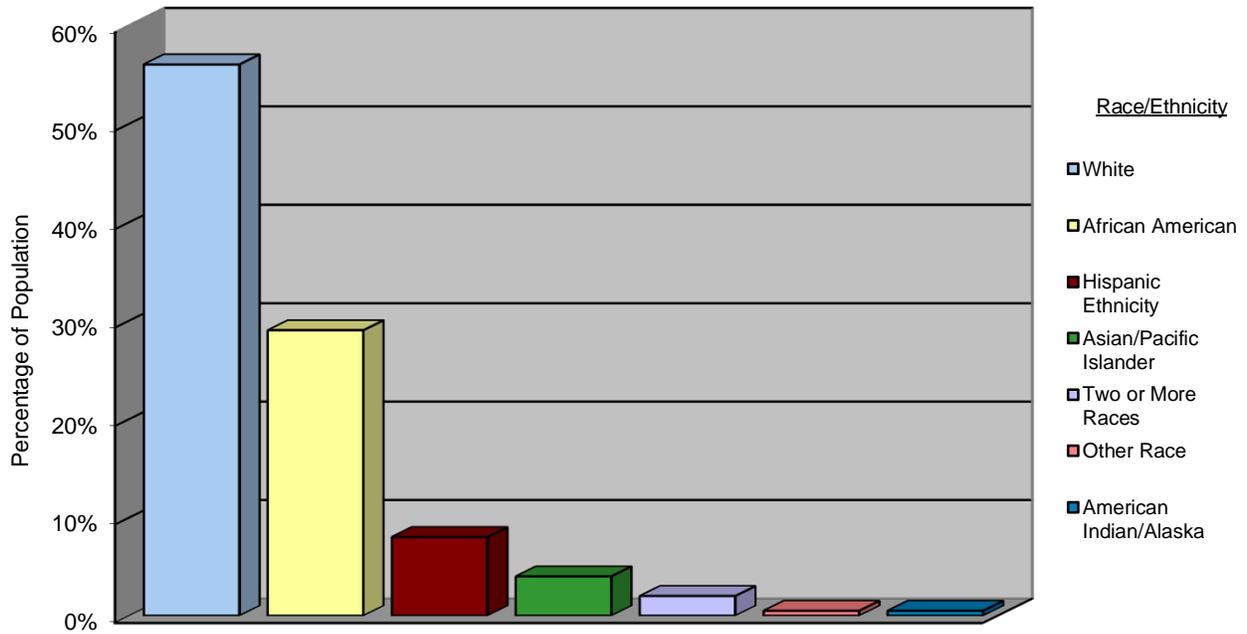
The city is steadily recovering from the 2008 housing crisis. The table below details the change from the prior year by dollar figure and percentage for the value of building permits issued in millions of dollars. The line graph below shows the trend over a thirteen year period, for the same data, by type of permit.

Category of Construction	Fiscal Year Total		Change from Prior Year	
	FY 2015	FY 2016	Dollars	Percentage
New Residential Construction	\$590 Million	\$730 Million	\$140 Million	23.7%
New Commercial Construction	\$214 Million	\$285 Million	\$71 Million	33.0%
Alterations	\$528 Million	\$549 Million	\$21 Million	4.0%
Total	\$1,332 Million	\$1,564 Million	\$232 Million	17.4%



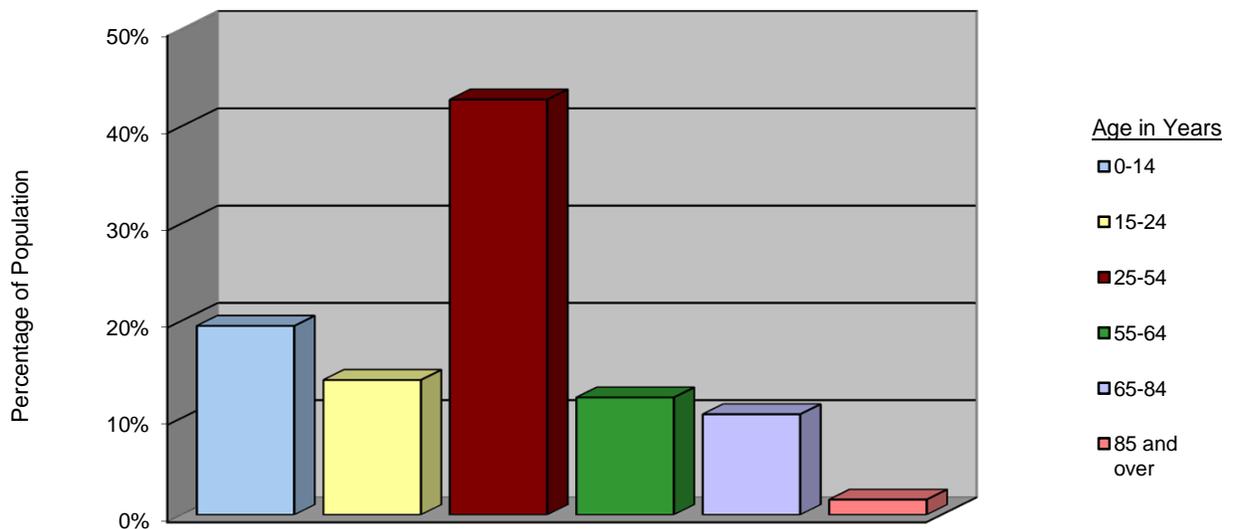
DEMOGRAPHIC INFORMATION

POPULATION BY RACE - DUVAL COUNTY*



*Source: <https://factfinder.census.gov>

POPULATION BY AGE - DUVAL COUNTY*

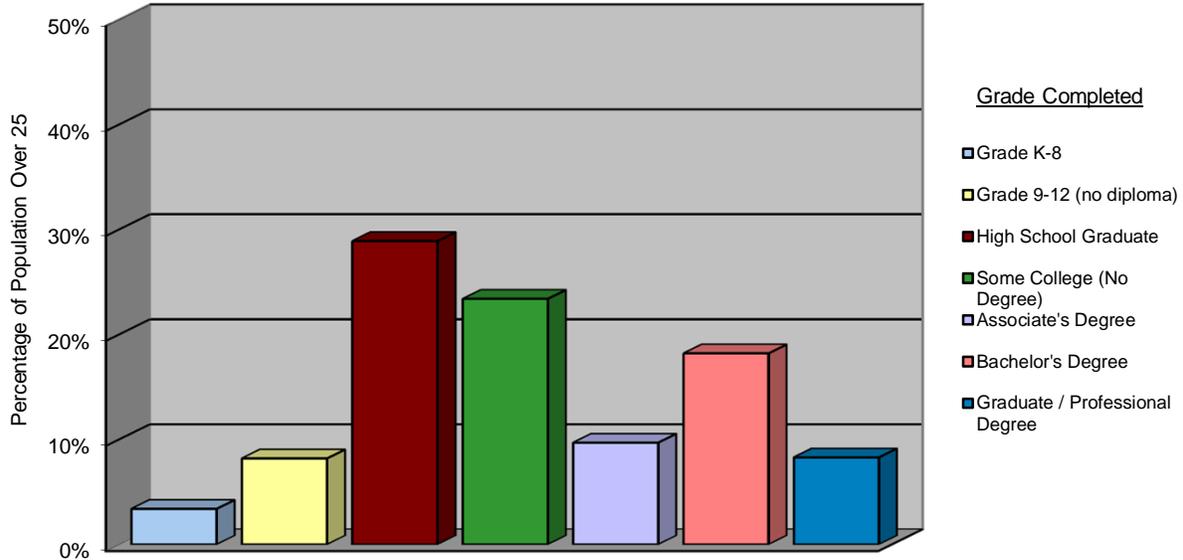


*Source: <https://factfinder.census.gov>

DEMOGRAPHIC INFORMATION

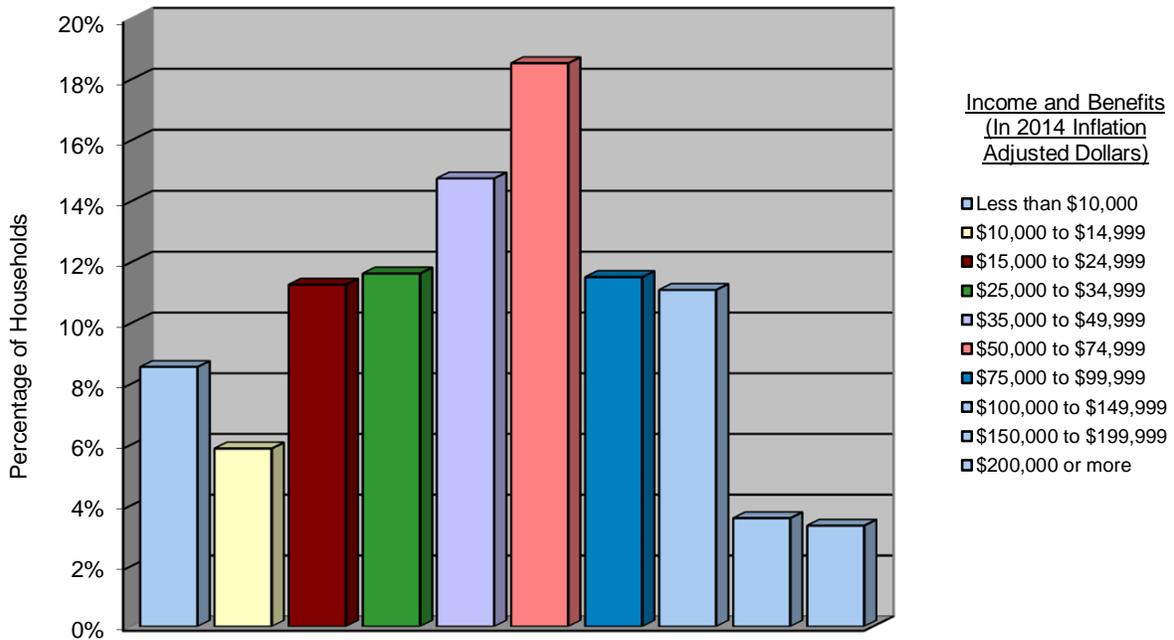
(continued)

EDUCATIONAL ATTAINMENT - AGE 25 AND OVER*



*Source: <https://factfinder.census.gov>

INCOME AND BENEFITS (IN 2014 INFLATION - ADJUSTED DOLLARS) - DUVAL COUNTY*



*Source: <https://factfinder.census.gov>

GLOSSARY

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAD. Computer Aided Dispatch. Software specifically designed and engineered to assist emergency responders with dispatching of equipment / apparatus.

CAFR. Comprehensive Annual Financial Report.

CAMA. Computer Assisted Mass Appraisal.

CPAC. Citizen Planning Advisory Committee.

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

CIP. Capital Improvement Program.

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CMSO. Concurrency Management System Office.

COLA. Cost of Living Adjustment.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CRA. Community Redevelopment Area

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

DCSB. Duval County School Board.

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

DIA. Downtown Investment Authority.

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

F.I.N.D. Florida Inland Navigation District

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

FOP. Fraternal Order of Police.

FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIFTS System. Grants client management software.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

GSD. General Services District.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS.

HUD. US Department of Housing and Urban Development.

IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

INF. Information Reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

IT. Information Technology.

IAFF. International Association of Firefighters.

JAA. Jacksonville Aviation Authority.

JACKSONVILLE CHILDREN'S COMMISSION BOARD. Autonomous board established to plan and implement all programs related to children's services.

JACKSONVILLE JOURNEY. Established as a comprehensive communitywide anti-crime initiative back in 2007-2008, this initiative includes programs such as juvenile crime prevention and intervention programs, summer job programs, out of school suspension centers and ex-offender programs.

JCC. Jacksonville Children's Commission.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

"LAID ON THE TABLE." The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MAYOR'S BUDGET REVIEW COMMITTEE (MBRC). A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor's Budget Review Committee.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NON-DEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON-REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OED. Office of Economic Development.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PRC. Property Record Cards.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

REDLINED. Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REV GRANT. Recapture enhanced value grant

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED. Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

TAX INCREMENT FINANCE DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax Increment Districts or Tax Increment Finance Districts.

TIF. Tax Increment Finance Districts or Tax Increment Districts.

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TPP. Tangible Personal Property

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UAAL. Unfunded Actuarial Accrued Liability.

UNALLOCATED SALARIES. A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPS. Uninterruptible power supply or uninterruptible power source. Provides emergency power during the time between power disruption and switch over to alternate power source such as a generator .

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

USPS. United States Postage Service.

VACANCY POOL. Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



DEPARTMENT OF FINANCE
117 WEST DUVAL STREET, SUITE 325 • JACKSONVILLE, FL 32202
www.coj.net