

CITY OF JACKSONVILLE, FLORIDA  
**ANNUAL BUDGET**  
**FY 2014–2015**  
ALVIN BROWN, MAYOR

CONSOLIDATED CITY - COUNTY  
Duval County  
City of Jacksonville, Florida  
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015



Alvin Brown  
MAYOR

Karen Bowling  
CHIEF ADMINISTRATIVE OFFICER

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Richard Clark, District 3  
Don Redman, District 4  
Lori N. Boyer, District 5  
Matt Schellenberg, District 6  
Dr. Johnny Gaffney, District 7  
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Mission, Vision, Guiding Principles

Distinguished Budget Presentation Award

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- Intra-Governmental Services
- Jacksonville Children's Commission
- Jacksonville Housing Finance Authority
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- Medical Examiner
- Military Affairs and Veterans
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- Office of Ethics, Compliance and Oversight
- Office of General Counsel
- Office of Sheriff
- Office of Sports & Entertainment
- Parks, Recreation and Community Services
- Planning and Development
- Property Appraiser
- Public Defender
- Public Health
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- Public Works
- Regulatory Compliance
- State Attorney
- Supervisor of Elections
- Tax Collector

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- Interfund Contributions
- Anticipated Grants



OFFICE OF THE MAYOR

ALVIN BROWN  
MAYOR

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Dear Friends:

I am honored to present the Fiscal Year 2014-2015 budget for the City of Jacksonville. With valuable input from concerned citizens, this budget is the product of much time and effort by my administration, City Council members, City employees and other elected officials.

The budget is designed to invest in efficient, high-quality public services that deliver positive results for our city while protecting hardworking taxpayers and ensuring the best return on their investment. I am pleased to report that this year's budget includes no increase in our tax millage rates.

Preparing this budget takes vision, leadership and a spirit of partnership. As in past years, we faced tough choices and made difficult decisions. I proposed strategic investments in public safety, job creation, Downtown revitalization and quality of life, including our parks and libraries. City Council passed a final budget that allocated limited resources among many competing priorities. I respect the Council's role and the time that Council members devoted to our annual budget process.

I look forward to working with our City Council to make continued progress on key priorities:

- Partnering with businesses to create jobs and grow our economy;
- Revitalizing our Downtown as a vibrant destination for people to work, live and visit;
- Supporting schools, teachers, families and the community to improve opportunities for children and young people;
- Enhancing services for veterans and service members to make Jacksonville the most military- and veteran-friendly city in America;
- Improving our quality of life to ensure that Jacksonville is an even more inviting place for people to make their home and raise a family; and
- Reforming city government to make it more efficient, effective and responsive.

Above all, we must achieve a comprehensive, long-term solution to our city's most serious financial challenge: the skyrocketing cost of police and fire pensions. As a community, we have the opportunity to resolve this long-standing problem and safeguard the financial future of our city.

Every day, I can see what a great city Jacksonville is. Even more greatness is within our reach. Working together, I know we can make it happen.

Sincerely,

A handwritten signature in black ink that reads "Alvin Brown". The signature is written in a cursive, flowing style.

Alvin Brown  
Mayor



Citizens of Jacksonville,

Thank you for the opportunity to serve you.

The Fiscal Year 2015 budget has been balanced by the City Council without an increase in the property tax (millage) rate and with minimal impact on the City of Jacksonville's Operating Reserve. As our personal and workplace budgets should rely on dedicated revenue sources to pay for expenses, coupled with the opportunity to adequately save, the Council's Finance Committee along those same lines abandoned the idea of using one-time money to pay for ongoing, annual expenses. With Councilman Richard Clark as Chairman, the Finance Committee labored for weeks to prepare the 400+ page budget for full Council consideration. This monumental task would not have been possible absent the help of a dedicated staff. I extend my sincere thanks to members of the committee, all Council Members, and to staff for their participation and work throughout the review process.

In addition to setting next year's priorities, the Council looked ahead and made a wise decision by not authorizing what would have been the single largest increase in our City's debt load in the history of Jacksonville. To be more specific, in Fiscal Year 2013, new debt of approximately \$32 million was authorized. In Fiscal Year 2014, approximately \$43 million was authorized. For Fiscal Year 2015, the Council was asked to authorize \$230 million, but instead approved only \$46 million. Please keep in mind that just like credit card bills come due and must be paid using real money, the bills for the City's debt continue to come due and must be paid in the same manner. If the City were to lock itself in to such an irresponsibly high debt figure, such as the one that was proposed, real money from the City's General Fund—into which property tax revenues are deposited—would be required to pay that debt service each year. The more we pay on debt obligations, the fewer dollars we have available to maintain everyday needs including public safety, roads, recreational areas, right-of-ways, libraries, code compliance, animal care, and many other items.

Moving forward, the Special Committee on Capital Improvement Projects chaired by Councilwoman Lori Boyer will be taking a 'deep dive' look at all outstanding capital projects, most, if not all, of which have previously been authorized using debt. If a project was either not started or started, but not all available dollars were necessary to complete it, those dollars could be de-authorized and the project closed, which would decrease the overall amount owed. As an alternative, the dollars could be reallocated to other needed projects. This will be one of the most significant endeavors undertaken by the current Council and has the potential to positively alter the financial course of the City for years into the future.

Having concluded the annual budget review, the Council now turns its attention to the most important need facing our city: pension reform. It is critical to address a long-term problem with a long-term solution as soon as possible. A sustainable, dedicated funding source is needed to pay down the nearly \$2 billion in unfunded liability. The annual employer contributions continue to increase and are paid out of the General Fund, thereby competing with core, essential service needs. I believe the Council is resolved to act in the best interests of taxpayers and public employees and we will work toward that end.

Sincerely,

A handwritten signature in black ink that reads "Clay Yarborough". The signature is fluid and cursive.

Clay Yarborough  
President  
Jacksonville City Council



## **OUR MISSION**

Serving you, meeting today's challenges, focusing on the future.

## **OUR VISION**

To make Jacksonville's local government the most responsible and effective city government in America, and Jacksonville the best place in the nation to live, work and raise a family.

## **GUIDING PRINCIPALS**

- Value all the contributions of our culturally-diverse workforce
- Practice long-term planning
- Inform and educate customers openly and effectively
- Treat each other with courtesy and respect
- Demonstrate honesty and integrity in all actions
- Encourage and support innovation
- Provide training to support the mission through innovative means
- Achieve the mission through team work
- Treat customers as you want to be treated
- Fix the problem, not the blame
- Exercise sound judgment in meeting community and customer needs



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Jacksonville  
Florida**

For the Fiscal Year Beginning

**October 1, 2013**

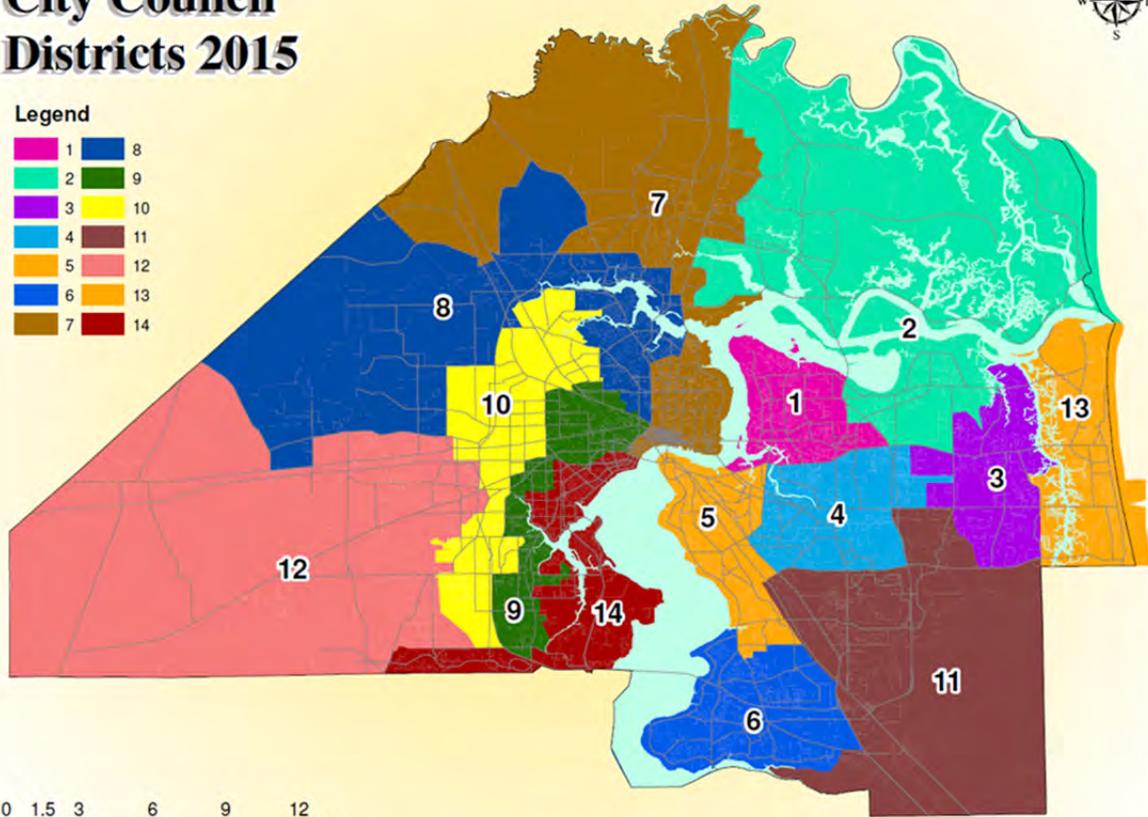
Executive Director

# City Council Districts 2015



## Legend

1	8
2	9
3	10
4	11
5	12
6	13
7	14



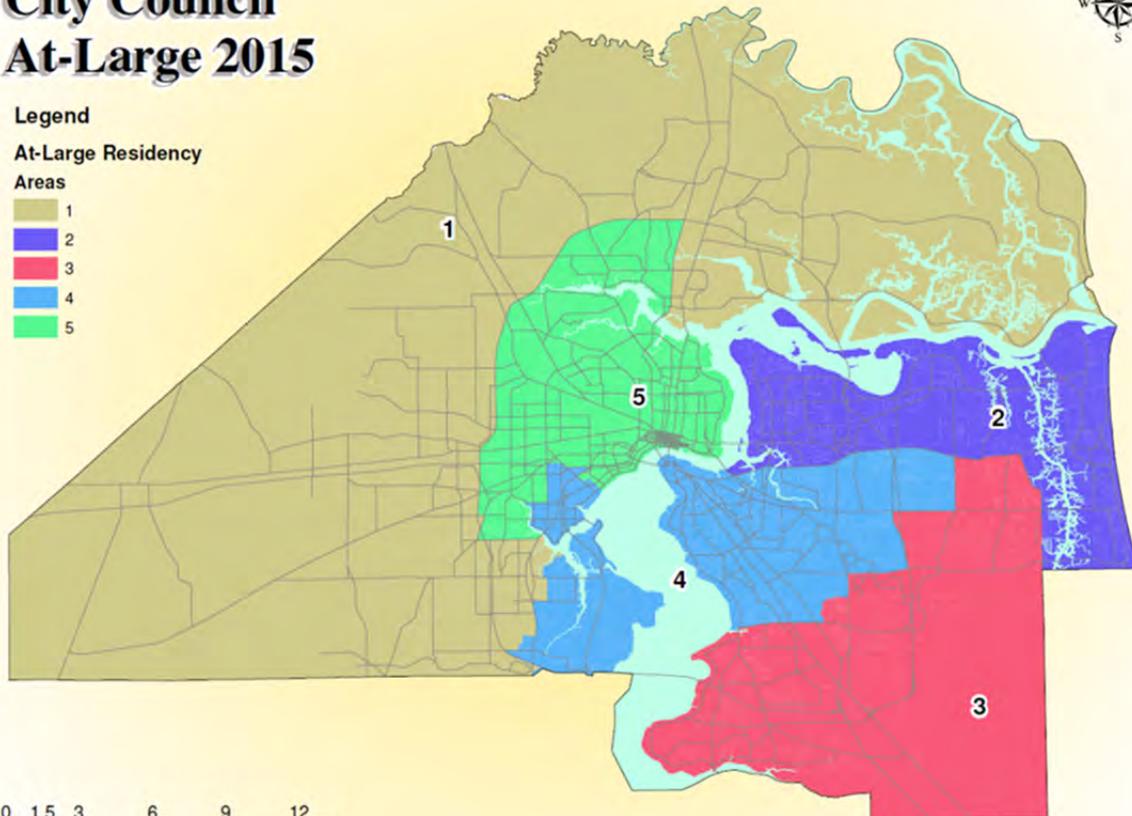
# City Council At-Large 2015

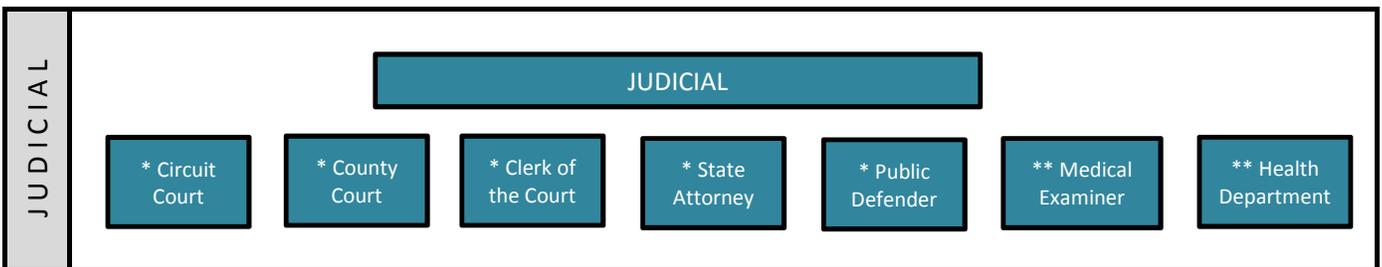
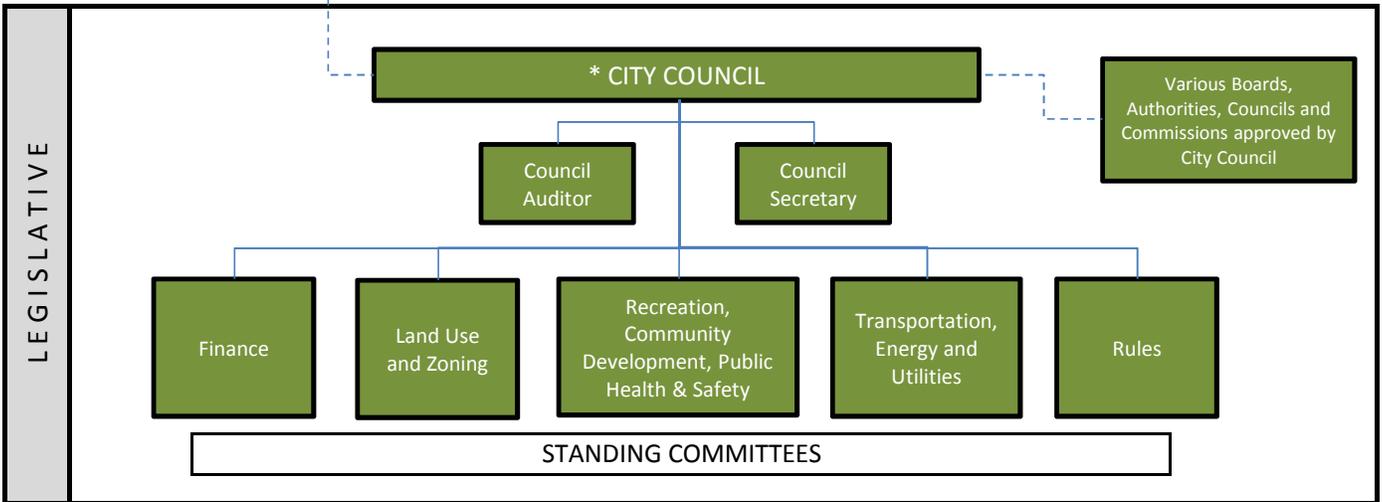
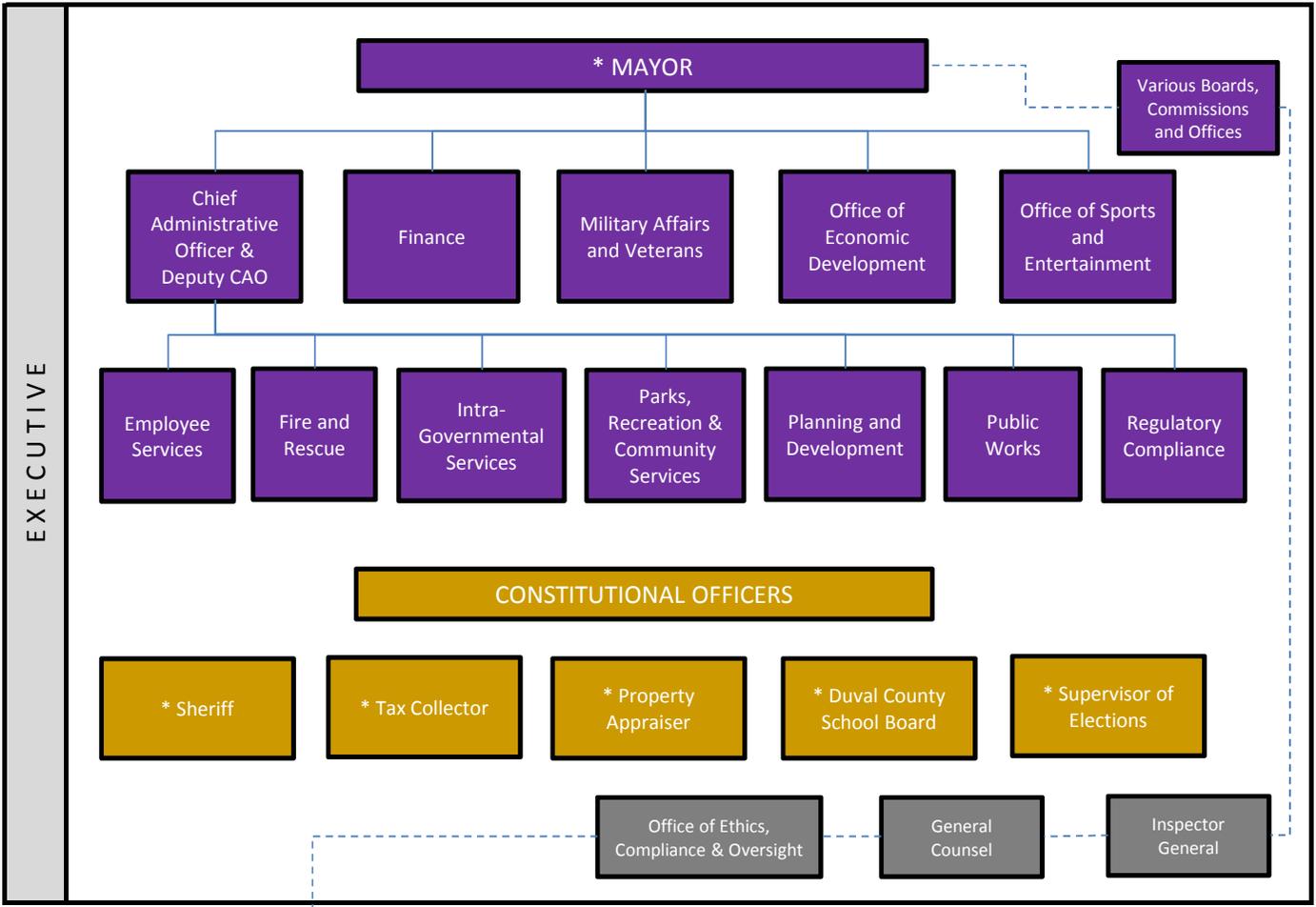


## Legend

### At-Large Residency Areas

1
2
3
4
5





\* Elected Official

\*\* Appointed by the Governor



## **ADVISORY BOARDS AND COMMISSIONS**

### **MAYOR'S ASIAN COMMISSION**

The commission serves as a liaison between the Asian community and city government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

### **CIVIL SERVICE BOARD**

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

### **CONSTRUCTION TRADES QUALIFYING BOARD**

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

### **MAYOR'S COMMISSION ON STATUS OF WOMEN**

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed; to encourage women to become actively involved in matters pertaining to the community and to work toward the utilization of capable women in roles of leadership.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **MAYOR'S ASIAN COMMISSION**

#### **FUNCTION:**

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

#### **HIGHLIGHTS:**

- The Mayor's Asian American Advisory Board (MAAAB) has been successful in networking efforts, educating the community and participating in various community functions. Celebration of the "Asian American and Pacific Islander Heritage Month" is held each May, which includes academic scholarship awards to several deserving Jacksonville students and high profile speakers who motivate and inspire the Asian community.
- The MAAAB sponsors quarterly Local Asian Leaders' Summits that have included topics such as partnering with local Asian groups in compiling a database of translators to assist Asian senior citizens, promoting an opportunity for Asians to participate in the 2010 Census as well as providing information from JSO on crime prevention.

### **CIVIL SERVICE BOARD**

#### **FUNCTION:**

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

#### **HIGHLIGHTS:**

The Civil Service Board was named as the appropriate City agency to hear Whistleblower Complaints of Retaliation in Ordinance 2013-283-E. As a result, a new Addendum No. 4 was created and added to the Civil Service and Personnel Rules and Regulations. The new addendum establishes the Designated Whistleblower Complaint of Retaliation Hearing Procedure.

## **CONSTRUCTION TRADE QUALIFICATION BOARD**

### **FUNCTION:**

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

### **HIGHLIGHTS:**

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working update its' data collection system with the assistance of Information Technology Department. This will create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB is working update notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

## **MAYOR'S COMMISSION ON THE STATUS OF WOMEN**

### **FUNCTION:**

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

### **HIGHLIGHTS:**

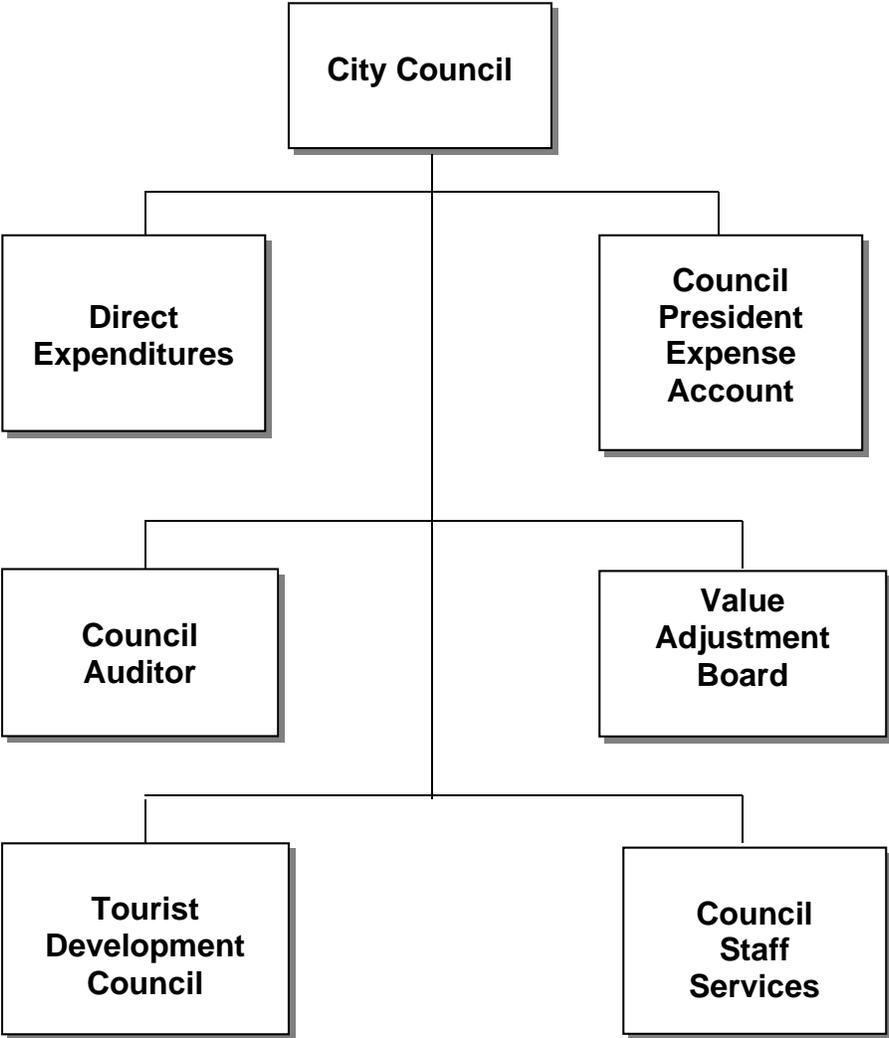
- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees
- Updated the Directory of Women's Organizations and Services
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ
- Promoted partnerships through interaction with local women's organizations at MCSW meetings
- Prepared an Annual Report to Mayor Brown with statistics, historical data and recommendations on issues concerning women and girls



**CITY COUNCIL**

**DEPARTMENT MISSION:**

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



## DIVISIONAL FUNCTION AND HIGHLIGHTS

### DIRECT EXPENDITURES

#### FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the five standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

### COUNCIL PRESIDENT EXPENSE ACCOUNT

#### FUNCTION:

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

### COUNCIL AUDITOR

#### FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

#### HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and provide support as requested to various Council committees.

## **VALUE ADJUSTMENT BOARD**

### **FUNCTION:**

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2014 VAB has received more than 4,600 petitions and has scheduled approximately 2,500 hearings to date. The number of hearings for the 2014 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

## **TOURIST DEVELOPMENT COUNCIL**

### **FUNCTION:**

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); two elected officials from the City of Jacksonville, the Beaches cities and Baldwin; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); and three other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the other two percent is dedicated to tourism promotion. The TDC uses 70 percent of the money dedicated to tourism promotion to fund a contract with *Visit Jacksonville* to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

## **COUNCIL STAFF SERVICES**

### **FUNCTION:**

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

#### *Office of Director*

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. Responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. Responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

#### *Administrative Services*

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

#### *Legislative Services*

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board.

#### *Council Research*

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

## CLERK OF THE COURT

### **DEPARTMENT VISION:**

The Clerk of the Circuit Court of Duval County will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

### **DEPARTMENT MISSION:**

The Duval County Clerk of Courts is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **CLERK OF THE COURT**

#### **FUNCTION:**

The Clerk's Office has over 1,000 Statutorily Defined functions, including:

- Maintain Custody and Control of all Court Records
- Official Records Custodian
- Support and Attend Each Court Session
- Child Support Depository
- Conduct Judicial Sales
- Process Marriage Licenses
- Assist Victims of Domestic Violence
- Process Jury Summons and Disburse Payments
- Perform Marriage Ceremonies
- Prepare Appellate Records
- Collect & Disburse Fines, Court Costs, Fees, Documentary Stamps & Intangible Tax
- Assist Parties Filing Small Claims
- Administer Oaths
- Compile and Report Statistical & Financial Data

#### **HIGHLIGHTS:**

- Ongoing office-wide assessment is being performed to increase performance and efficiencies as well as to promote accountability and innovation.
- As of October 2013, jurors are now parking in the Courthouse garage as intended when the garage was built. This offers convenience to those fulfilling this crucial civic duty.
- The Clerk's website is being redesigned to provide increased ease of use and clarity for those needing additional information on Clerk services.
- A customer queuing system is being installed to better serve customers and to manage workload.
- Systems are in development for scheduling court dates online and to pay criminal fees online.
- Through a partnership with City ITD, the Time and Attendance System (TAS) has been fully integrated throughout the office to eliminate paper timesheet reporting and provide management with additional reporting tools.

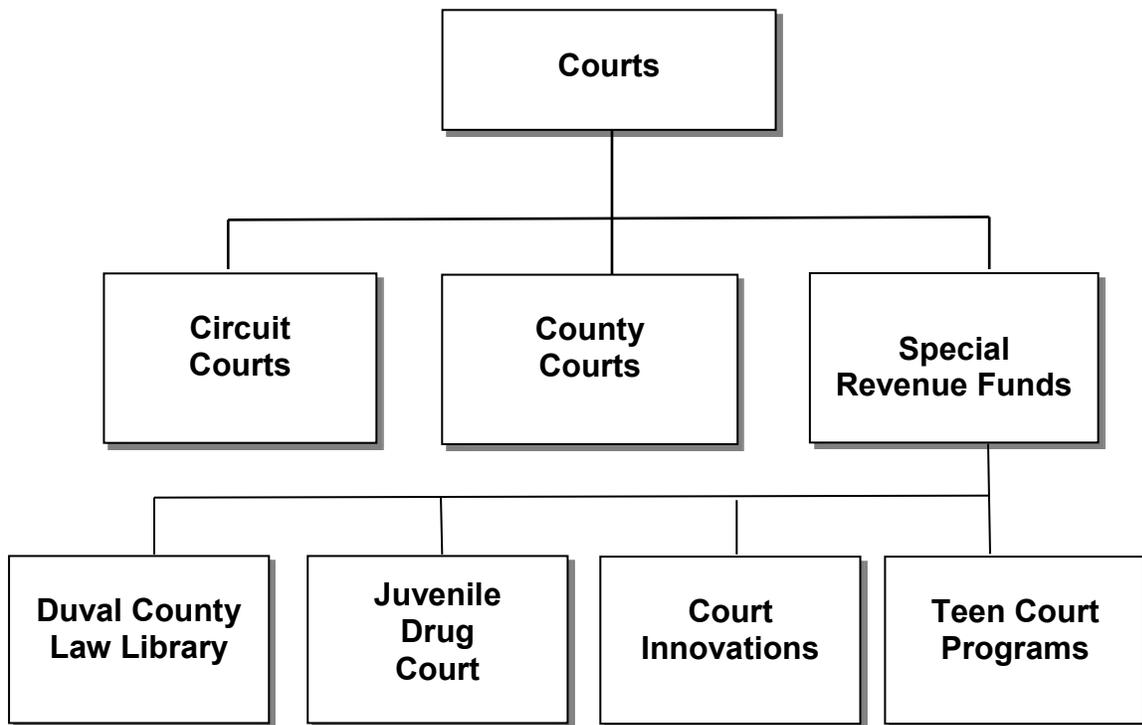
# COURTS

## DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

## DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **CIRCUIT COURTS**

#### **FUNCTION:**

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

#### **HIGHLIGHTS:**

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

### **COUNTY COURTS**

#### **FUNCTION:**

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

#### **HIGHLIGHTS:**

- “New” Courthouse facility located at 501 West Adams Street – Opened June, 2012.

### **SPECIAL REVENUE FUNDS**

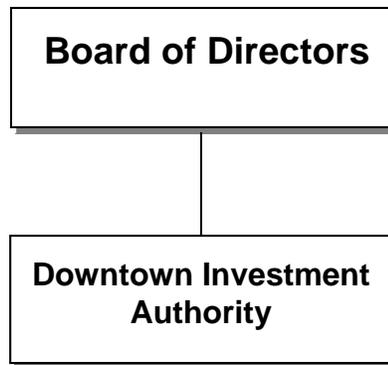
#### **FUNCTION:**

- As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Legal Aid, Courthouse Trust Fund, and Recording Fees- Technology and Teen Court.

## **DOWNTOWN INVESTMENT AUTHORITY**

### **DEPARTMENT MISSION:**

The Downtown Investment Authority (DIA) has been designated by the City of Jacksonville as the Community Redevelopment Agency (CRA) for community redevelopment areas within the boundaries of Downtown pursuant to Ordinance 2012-364-E. It is the desire of the City of Jacksonville to create a vibrant and dynamic downtown, so the DIA is charged with envisioning and formulating a community redevelopment area plan for downtown; which shall conform to the City's comprehensive plan and be sufficiently complete to indicate any proposed land acquisition, demolition, affordable housing, redevelopment, improvements and rehabilitation that is appropriate for the revitalization of downtown.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **DOWNTOWN INVESTMENT AUTHORITY**

#### **FUNCTION:**

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board.

#### **HIGHLIGHTS:**

- During FY 14, the DIA finalized and approved the Community Redevelopment Area Plan.
- Work to reinforce Downtown as the City's unique epicenter showcasing its history, culture, and entertainment offerings, with opportunities for retail, commercial, and educational industries to ensure a thriving business environment.
- Attract and leverage capital to develop rental and owner-occupied housing Downtown targeting key demographic groups seeking an urban lifestyle.
- Orchestrate necessary funding, community support and cross-administrative and agency coordination to prioritize and implement initiatives.
- Improve, maintain and program connectivity with the St. Johns River through interconnected network of streets, pedestrian and bike-friendly infrastructure, public open spaces, adjacent neighborhoods and promoted events.
- Celebrate and leverage the St. Johns River as a Downtown's most vital public asset by providing a unified Riverfront framework that ensures a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers and visitors.
- Facilitate and advocate for healthy design-oriented development through planning and economic development policies.

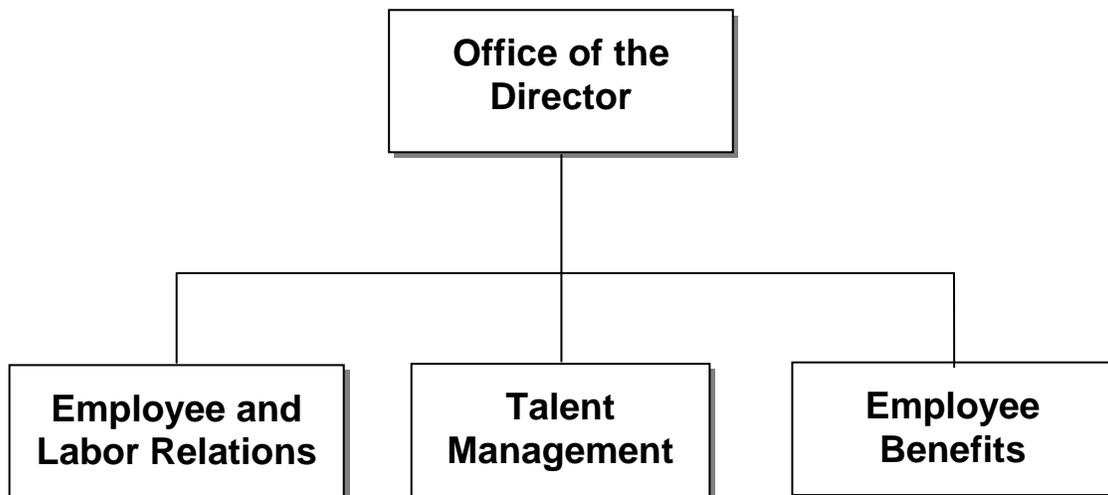
## EMPLOYEE SERVICES

### DEPARTMENT VISION:

The Vision of the Employee Services Department is a fully engaged, highly productive workforce relentlessly dedicated to achieving the City's goals and objectives.

### DEPARTMENT MISSION:

To partner with City departments and constitutional agencies to attract, develop and retain the best and brightest workforce for the City of Jacksonville.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **EMPLOYEE BENEFITS DIVISION**

#### **FUNCTION:**

The Employee Benefits Division develops and manages programs and services to support employees, their families and City retirees, including health, life, dental and vision insurance, FSA's and deferred compensation.

#### **HIGHLIGHTS:**

- Produce and solicit RFP for a Wellness provider.
- Selection and implementation of a Wellness provider in CY 2015.
- Implement automated benefit payment tracking system for manual pay benefit participants.
- Implement a self-funded health insurance program.
- Review monthly health insurance claim reports.
- Implement WorxTime ACA Compliance software.

### **EMPLOYEE AND LABOR RELATIONS**

#### **FUNCTION:**

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and harmonious employee and labor relations. This Division also houses HR Systems and Analytics and coordinates the city's medical desk function.

#### **HIGHLIGHTS:**

- Seek timely, successful outcomes on all collective bargaining agreements.
- Revise Civil Service Rules to support successful management of resources.
- Develop and initiate strategy to simplify and consolidate civilian bargaining agreements prior to commencement of next bargaining round in 2015.
- Develop and implement grievance tracking program for City wide use.
- Develop and implement a revised Performance Management system to support a high-sustaining culture.
- Implement case management of Division actions.

## **TALENT MANAGEMENT**

### **FUNCTION:**

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

### **HIGHLIGHTS:**

- Complete reengineering of the Employee Performance Management System, communicate modifications to employees, provide training to departments and consistently support all departments in embracing and effectively utilizing the system.
- Examine recent organizational restructure to streamline current practices, reduce redundancy, and facilitate more efficient recruitment and hiring of new employees.
- Attract qualified applicants through effective recruiting processes, motivate existing workforce and inspire long-term commitment to the City of Jacksonville with a positive work environment.
- Revamp the City's training program by introducing creative ways to train employees (e.g., computer-based training modules) while maintaining high-quality training support needed throughout the City.
- Work with the Mayor's office and other departments to facilitate the expansion and success of the Mayor's Summer Jobs Program.
- Manage and support reduced work force by facilitating departmental reorganizations, assisting departments in workforce development and planning, reviewing employee position changes and making modifications as appropriate.
- Provide leadership for human resource practices by providing professional human resource expertise to departments in the areas of recruitment, examination, selection.



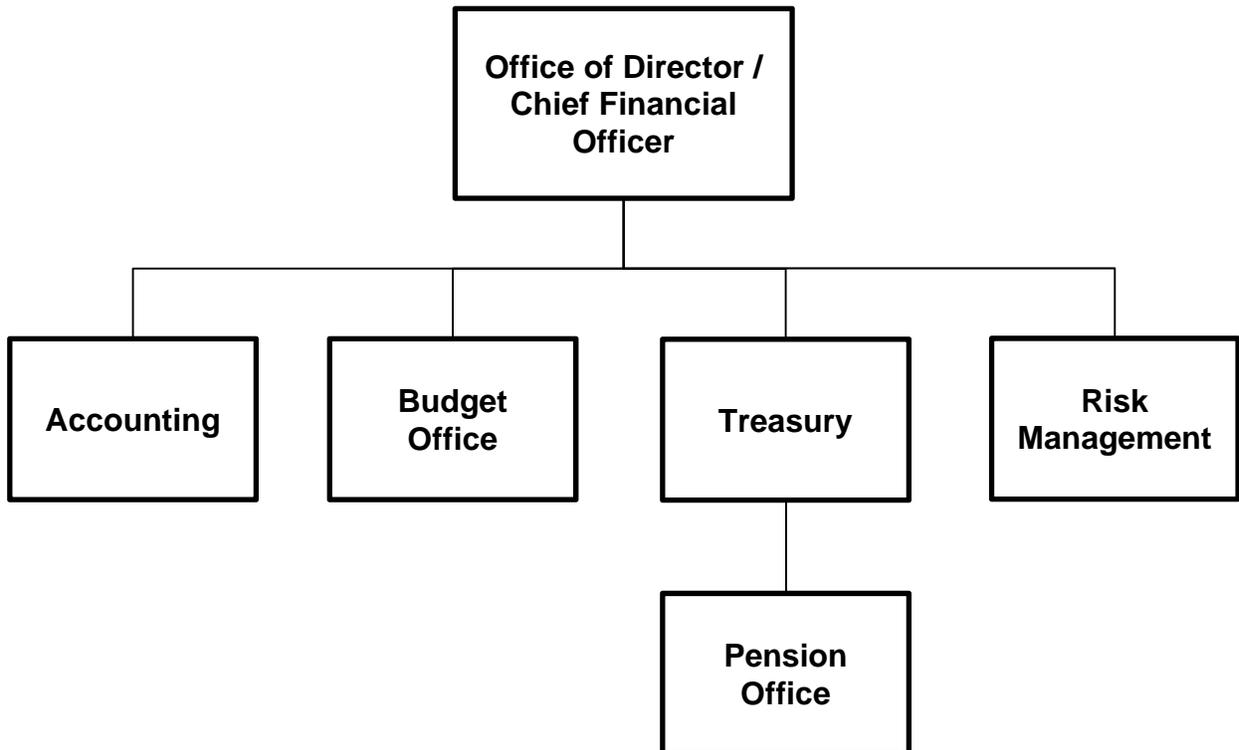
## FINANCE

### DEPARTMENT VISION:

The Department will provide services that exceed expectations to all of its customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication, and a competitive spirit.

### DEPARTMENT MISSION:

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF DIRECTOR**

#### **FUNCTION:**

The Office of the Director provides the financial, managerial, and administrative support to its Divisions. The Finance Department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use so they produce the best and safest possible returns.

#### **HIGHLIGHTS:**

- To represent the City of Jacksonville to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Monitor and advise of estimated costs and/or savings during pension negotiations to allow the administration to make fully informed financial decisions.
- Continue to review and confirm contract compliance of financial obligations of the consolidated government in accordance with applicable provisions and ordinances.

### **ACCOUNTING**

#### **FUNCTION:**

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

#### **HIGHLIGHTS:**

- Coordinate the Comprehensive Annual Financial Report (CAFR) and the Single Audit for Federal and State grants awarded to the City. The goal is to receive an unqualified opinion on both audits.
- The Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Sponsor and assist in coordinating efforts to select, purchase, and implement a new Enterprise Resource Planning (ERP) financial management system City-wide.

### **BUDGET OFFICE**

#### **FUNCTION:**

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and reviews all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking ways to use city funds efficiently and assists continuously to improve productivity and effectiveness.

## **HIGHLIGHTS:**

- Improve the Capital Improvement Project (CIP) process by including a prioritization matrix, which includes input from all stakeholders.
- Compile a CIP manual and reporting system to facilitate the early submission of the CIP to Council prior to the Mayor's proposed budget.
- The Division will work with the Information Technology Division and other stakeholders to gather requirements for and ultimately implement the City's financial ERP system.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

## **TREASURY**

### **FUNCTION:**

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing component of the budget for the City's Banking Fund.

### **HIGHLIGHTS:**

- Focus on lowering the cost of debt through refinancing at attractive rates when available.
- Enhance compliance, reporting, and risk management processes.
- Seek the highest rate of return on tax payer resources.

## **PENSION OFFICE**

### **FUNCTION:**

The Pension Office prudently and efficiently administers the City of Jacksonville Retirement System to insure retiree and survivor benefits are paid to provide its various stakeholders with a high degree of customer service. Assets are managed to insure a reasonable growth rate is achieved with a prudent level of risk and to establish consistent guidelines by Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

### **HIGHLIGHTS:**

- Focus on administering benefits accurately in line with Code and Pension Board Rules in a timely manner for the participant.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- To streamline in-house operations to reduce controllable administrative expenses through cost saving opportunities.

## **RISK MANAGEMENT**

### **FUNCTION:**

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers

compensation, automotive and general liability. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. The Division also serves as an adviser to the local government on insurance related matters.

**HIGHLIGHTS:**

- Reignite the City's safety protocols through the renewal of Executive Orders 92-156 and 92-161, City Safety and Driving respectively.
- Capitalize on technology to multiply the efforts of the Division's Safety Office. For example, using internet based safety trainings to accommodate various schedules and significantly disperse employee base.
- Increased usage of analytics from the Division's Risk Management Information System (RMIS) to become more proactive in preventing claims and/or reducing their cost.
- Increasing the scope of prevention by having CARE complaints simultaneously notice the appropriate department and the Division where the complaint concerns issues that frequently turn into a liability claim against the City.
- Continue innovating methods to provide insurance consultation in a timely and effective manner.
- Reduce frequency and severity of workers' compensation claims by increasing safety efforts, training and reporting.
- Reorganize and rewrite the Division's Ordinance Code, Chapter 128, to reflect a better process for the Division.

# FIRE AND RESCUE

## DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

## DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **DIRECTOR - FIRE ADMINISTRATION**

#### **FUNCTION:**

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, health and wellness, logistics, technological advancement and quality control.

#### **HIGHLIGHTS:**

- Continue to recruit a diverse workforce to staff Fire and Rescue units
- Manage Department Budget (expenditures and revenue)
- Continue Leadership Training of all Officers
- Establish Department Metrics to measure success
- Update 5-year Strategic Plan and Capital Improvement Project Plan

### **EMERGENCY PREPAREDNESS**

#### **FUNCTION:**

Emergency Preparedness administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept. of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

#### **HIGHLIGHTS:**

- Increase public education and disaster awareness efforts
- Increase COJ leadership awareness in all aspects of Recovery
- Increase both pre and post disaster mitigation efforts across Duval County
- Pursue re-accreditation of Emergency Management Accreditation Program (EMAP) certification
- Continue to pursue Grant Funding including funds for mitigation projects, emergency preparedness, staffing, fire equipment, fire prevention, etc

### **FIRE OPERATIONS**

#### **FUNCTION:**

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression. This Division also includes the Tactical Support and Ocean Rescue functions of the Department.

## **HIGHLIGHTS:**

- Staffed newly constructed Fire Station #62 in the Bartram Park area improving the ISO rating for 3463 residents from 10 to 3
- Procure \$18M in Fire/Rescue apparatus to efficiently respond to fire and rescue calls for service
- Institute and apparatus and equipment annual testing program that will improve our ISO rating credits and decrease insurance premiums for citizens of Jacksonville
- Aggressively overhaul the hydrant water supply maintenance and distribution program and develop credible alternative water supply sources and strategies
- Procure new Self-Contained Breathing Apparatus (SCBA) equipment to upgrade obsolete Firefighter breathing equipment

## **FIRE PREVENTION**

### **FUNCTION:**

Fire Prevention performs fire and life safety building inspections; reviews new construction plans for fire code compliance, conducts fire and life safety public education programs and investigates fires for origin and cause determination.

### **HIGHLIGHTS:**

- Perform annual Life and Fire Safety Inspections of all businesses in Duval County
- Pursue the development of a new Inspections program, comprehensive database of properties, reporting tools, and billing system to maximize use of resources and increase efficiency
- Continue to install smoke detectors in properties where requested as part of the Mayor's Home Fire Safety Program
- Institute a more robust Public Education Program to enhance fire and life safety in the community
- Will conduct an estimated 250 public life safety educational programs

## **FIRE TRAINING**

### **FUNCTION:**

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD policies and procedures. This Division also includes management of the Fire/Rescue Communications Center.

### **HIGHLIGHTS:**

- Maintain compliance with state mandated certifications
- Create multiple modes of disseminating training to ensure every employee has access to current information and all training documents
- Exceed training recommendations as outlined in ISO guidelines
- Institute training templates and guides for company officers for use in the field
- Hire 6 new Fire/Rescue Communications Officers.
- Replace CAD system to efficiently dispatch 9-1-1 calls for service
- Replace Station Alerting System to efficiently dispatch 9-1-1 calls for service

## **RESCUE**

### **FUNCTION:**

Rescue is responsible for delivering the highest quality pre-hospital medical care and to minimize loss of life, and property through the suppression of fire and containment of hazardous materials incidents. To process calls for emergency assistance in a quick and effective manner as to reduce the response time to the citizens of Jacksonville.

### **HIGHLIGHTS:**

- Continue the use of peak-time rescue units as staff allows on a daily basis
- Reduce the time a rescue unit stays at the hospital after patient transfer is complete
- Improve response times and availability of resources to meet increased demand for services

## HUMAN RIGHTS COMMISSION

### **DEPARTMENT VISION:**

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

### **DEPARTMENT MISSION:**

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

## **DIVISIONAL FUNCTIONS AND HIGHLIGHTS**

### **HUMAN RIGHTS COMMISSION**

#### **FUNCTION:**

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

#### **HIGHLIGHTS:**

- The Commission will continue to conduct education and outreach efforts on topics that are trending in employment and housing. The observance of the 50th Anniversary of the Civil Rights Act of 1964 will continue into the beginning of FY2015 and culminate with a commemorative event recognizing the signing of the Universal Declaration of Human Rights which was adopted by the General Assembly of the United Nations on December 10, 1948. The Commission will consider conducting a study to determine the nature and frequency of discrimination in housing and to work with housing developers, contractors and architects to encourage single family home designs that are more accessible.
- As an enforcement agency, the JHRC investigates complaints of alleged discriminatory or unfair practices in the areas of employment, housing and public accommodations. Its team of committed staff have investigated and assisted in remedying more than 35,000 complaints. The JHRC has conducted numerous studies on matters related to unfair practices in hiring, promotions, law enforcement, and housing and race relations. The JHRC also provides training opportunities on anti-discrimination laws and offers a variety of programs and projects that encourage citizens to develop a deeper understanding of other racial, ethnic, religious and cultural norms through dialogue sessions.

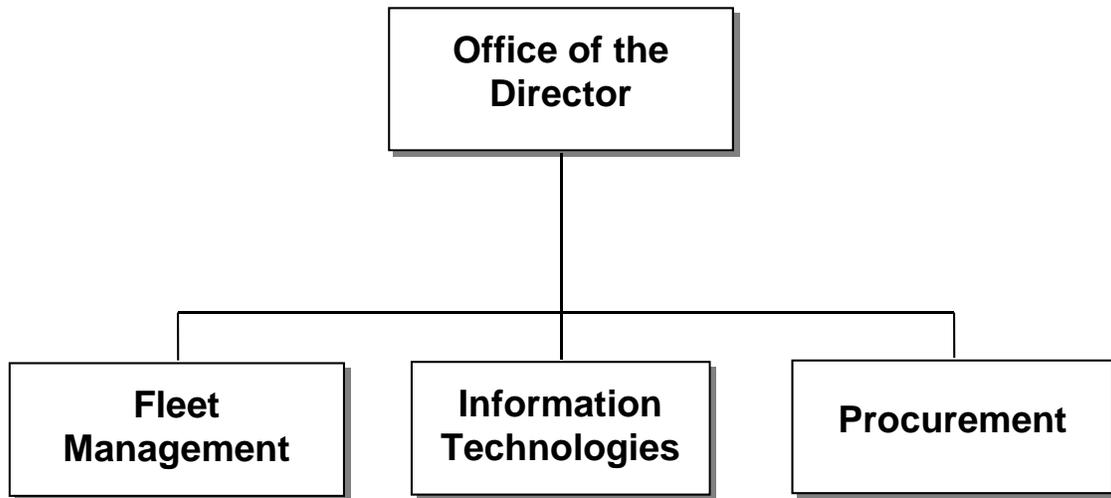
## INTRA-GOVERNMENTAL SERVICES

### DEPARTMENT VISION:

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and, ultimately, its independent authorities.

### DEPARTMENT MISSION:

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF DIRECTOR**

#### **FUNCTION:**

This division is responsible for the overall management of the Intragovernmental Services Department for the provision of resources and services that are associated with Fleet Management, Information Technology, and Procurement. Other functions that operate through the division include 630-CITY through the Customer Service Center, Equal Business Opportunity Office (EBO), contract and payment compliance services through the Office of the Ombudsman, grant management through the Office of Grants and Compliance, and the Gateway Customer Service Center.

#### **HIGHLIGHTS:**

- In FY14, 630-CITY team members served 354,227 customers and processed 1,041 public records requests.
- In FY14, the Office of the Ombudsman handled approximately 455 contractual and citizen cases and 789 inquiries totaling 1,244 contacts with a 100% resolution rate. During this same time, approximately \$1,763,316.49 was mediated for contractors.
- In FY14, the Office of Grants and Compliance wrote over \$13 million in grants with over \$5 million in grants awarded.
- The Office of Grants and Compliance seeks a minimum of \$6 million in grant awards for FY15.
- Continue to enhance the quality of service provided to our customers.

### **FLEET MANAGEMENT**

#### **FUNCTION:**

The mission of Fleet Management is to provide reliable, safe, and well maintained vehicles and equipment, and services to the city's agencies, independent authorities and state agencies. Fleet is committed to providing the highest quality of services in an efficient, timely and cost-effective manner. Fleet Management is responsible for stewardship of more than 3,737 pieces of equipment ranging from off-road equipment to motorcycles. The Division also manages the annual vehicle replacement program, which is budgeted to replace \$27.9 million in FY 15. The Division provides a comprehensive service program to all city agencies and various independent authorities and state agencies. Our comprehensive program starts with the identification and acquisition of equipment requirements of the City agencies through the disposition of the surplus equipment. The program includes the following: paint & body services, light vehicle maintenance & repair, air conditioning & electrical services, small engine services, welding & machine shop services, refurbish/rebuild services, heavy off-road and on-road maintenance, fire / rescue maintenance, hydraulic system rebuilds and repairs, managing & maintaining of city fuel sites, and mobile off-site fueling.

#### **HIGHLIGHTS:**

As part of Fleet's continuous asset reduction plan, we are working with all the City agencies to reduce underutilized/non-mission essential vehicles and equipment without sacrificing the effectiveness and efficiency of the agencies. Furthermore, Fleet will repurpose these underutilized vehicles in order to optimize their use and any vehicles that cannot reassign will be sold at auction to generate revenue.

- Through Fleet's Reuse and Reutilization program, Fleet repurposed viable parts (engines, transmissions, differentials, seats and other major components) from surplus vehicles to reduce the City's overall parts expenditures. This practice yields a significant savings on repair parts.
- Labor rate for warranty reimbursement increased by 10.7% from FY 2011 - 2014.
- Fleet is focused on right sizing its fleet of vehicles and equipment.
- Outsource the parts operations to create efficiencies and cost savings.
- Fleet ranked #90 by Governing Magazine " 100 Best Fleets in North America"
- Fleet will expand the use of aftermarket parts as part of a cost savings measure for FY 2015.

## **INFORMATION TECHNOLOGIES**

### **FUNCTION:**

Demonstrate strategic leadership and excellence by providing innovative, reliable and cost effective technology solutions for our customers and partners. To be an acknowledged Center of Excellence: Enhancing Jacksonville's future through technology.

### **HIGHLIGHTS:**

The Information Technology Division has a three pronged strategy:

- Dollar focused - lower costs and increase revenues, improve quality/lower costs
- City Focused - Increase citywide automation and process improvement, Application portfolio rationalization, Disaster recovery, Business intelligence/Analytics, increase information/cyber security
- Citizen Focused strategy - Mobile apps, Website rebranding/usability, Make Jax a Tech friendly City, 5 year Technology Vision.

The FY 15 proposals for IT include:

- Continue focus on the enterprise app strategy to reduce 300+ individual apps to a more maintainable set of COTs products - ERP, Doc Mgmt. system, AVL system, CRM system, etc.
- Initiate ERP project
- Provide an updated 5 year technology roadmap and expenditure for budgeting purposes for Software acquisitions, automation, Equipment (server, SAN, routers etc.) refresh
- Increase transparency by providing insight to all parts of COJ's operation through expanded Business Intelligence and Analytics (e.g. JaxScore)
- Release select mobile apps to improve quality of life for our citizens
- Implement re-branded, redesigned COJ.net
- Upgrade infrastructure technology (e.g. cabling, Wi-Fi, and bandwidth) in the St. James building, Fire Stations, Libraries, etc.
- Create innovative win-win solutions like FL Lambda Rail (1Gig internet)
- Collaborate with independent agencies, JSO, etc., to consolidate and renegotiate contracts to get better deals
- Solicit the help of the CIO Advisory panel (Industry CIOs) to get advice and support for the City

## **PROCUREMENT**

### **FUNCTION:**

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars, through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customers service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves.

### **HIGHLIGHTS:**

- Brought procurement surplus auctioning activities into the 21st century by leveraging online technology to implement the City of Jacksonville's first ever online auction which increased net revenue approximately 30%.
- Implemented an automated e-mail bid notification system.
- Eliminated \$240,000 in annual Copy Center and Central Mailroom operating expenses.

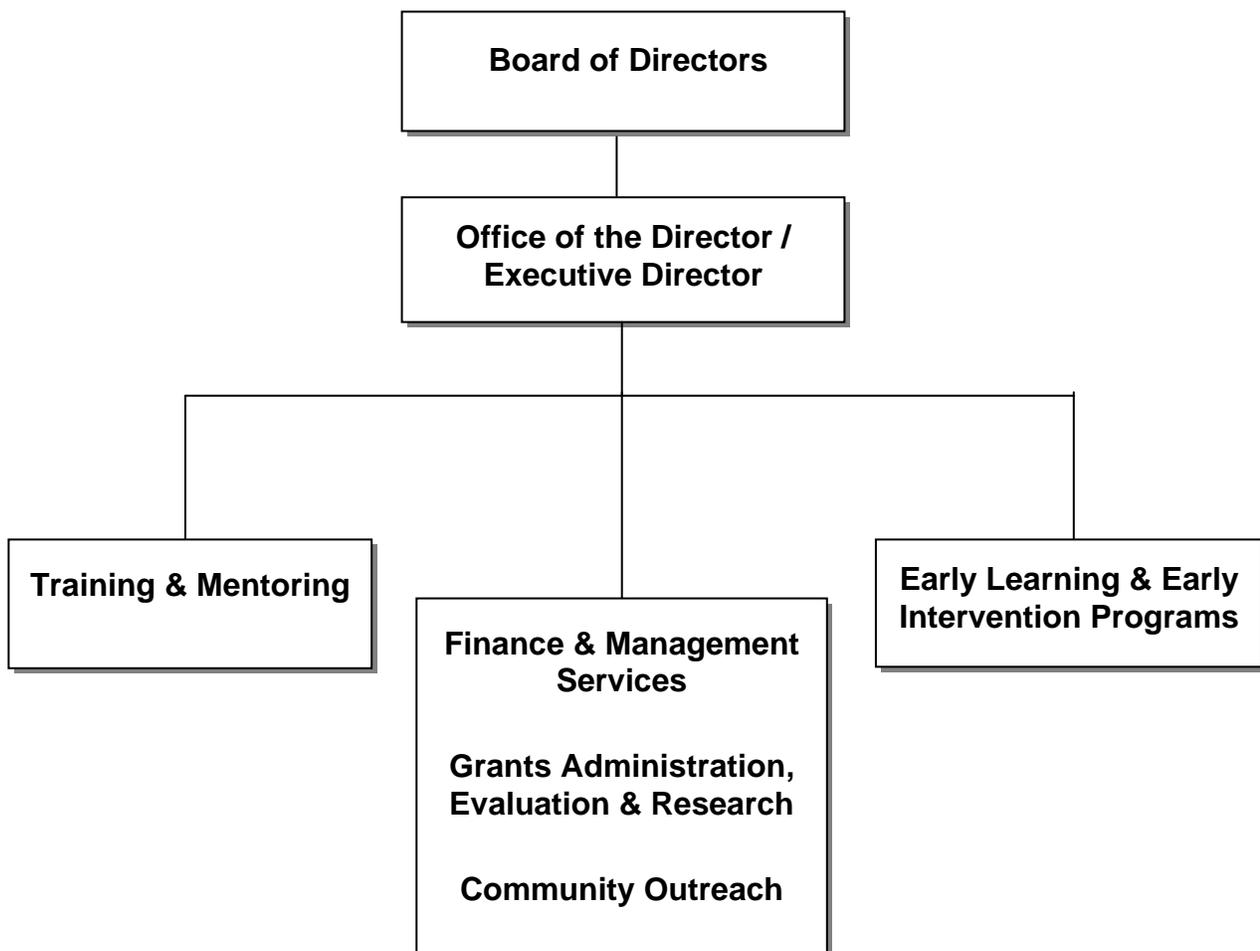
# JACKSONVILLE CHILDREN'S COMMISSION

## DEPARTMENT VISION:

Jacksonville's children are safe, healthy and prepared to succeed.

## DEPARTMENT MISSION:

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF THE DIRECTOR**

#### **FUNCTION:**

The Commission, under the governance of its Board of Directors, is responsible for managing the City's investments in children as defined by its establishing ordinance, Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to nonprofit youth serving agencies, ensuring that city grant dollars earmarked for children's programs are being spent appropriately, and evaluating whether the services provided are effective in improving the lives of thousands of children in Duval County. The Office of the Director works with the Commission's Board of Directors and other community funding partners to develop systems of care for children, taking into consideration emerging needs, changing demographics and developments in research and evidence based practice in children's services.

#### **HIGHLIGHTS:**

- The Commission's administration manages over 180 contracts or program sites with nonprofit agencies to provide services for children living in challenged neighborhoods and their families. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The Commission provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.
- The Commission also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.

### **EARLY LEARNING & EARLY INTERVENTION PROGRAMS**

#### **FUNCTION:**

The Early Learning program is designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville and through programs such as coaching and other activities.

This area also includes oversight of prevention and early intervention programs including Healthy Families Jacksonville and several contracts with providers delivering mentoring, case management and mental health services.

#### **HIGHLIGHTS:**

- The Early Learning program's goal is to strengthen and improve the quality of early care and learning programs' literacy outcomes for all children birth to five with a focus on improving the content knowledge and instructional strategies of early childhood teachers. This is achieved through intensive coaching and assessment. Teachers and directors are also supported in their professional development and movement along an early childhood career path.
  - Every child enters kindergarten ready to read, ready to learn, and ready to succeed

- Serving over 6,000 children birth to five in the childcare setting
- Measured by: Guiding Stars of Duval Star Rating, VPK Readiness Rate, FLKRS, Teaching Strategies Gold Objectives, and Classroom Assessment and Scoring System.
- Each childcare center will improve in quality

## **TRAINING AND MENTORING**

### **FUNCTION:**

The mission of Commission's Training Division is to improve the quality of services for children by providing research based training for the staff and volunteers in children's programs. Most of the workforce in children's programs are minimally paid, and do not have degrees or formal training in child or youth development and related topics. The Training Division offers an array of programs that help staff, volunteers and parents to develop the skills and knowledge they need to promote the healthy development of children. Additionally, the Training Division is responsible for providing Level 2 background screening and training for volunteers, county-wide who want to become mentors through mentoring programs including the Mayor's Mentors and United Way's Reading Pals.

### **HIGHLIGHTS:**

- The Division works with Duval County Public Schools and youth serving nonprofits to provide outcome directed trainings and professional development opportunities for staff working in TEAM UP and Community Based Afterschool programs, emphasizing measurable levels of quality and introducing evidence based practice.
- The Division manages an on-line registration website that provides an efficient way for the community to register for a comprehensive array of trainings at the Commission. The trainings are offered by a faculty that consists of local subject matter experts and Children's Commission staff. This system serves at least 2,500 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. The Division also provides optional Continuing Educational Units (CEUs) and Continuing Education Credits (CEC's) to all eligible training participants.



## JACKSONVILLE HOUSING FINANCE AUTHORITY

### **DEPARTMENT VISION:**

Safe and vibrant Neighborhoods in every part of Jacksonville.

### **DEPARTMENT MISSION:**

To achieve safe and vibrant Neighborhoods through targeted investments in public infrastructure, housing, economic development and human capital. The JHFA was established under ordinance 2002-1314-E in compliance with Florida Statutes 159.601. The JHFA was created for the purpose of addressing affordable housing needs in the city of Jacksonville by stimulating the construction and rehabilitation of housing through the use of public financing. The JHFA is empowered to alleviate the shortage of affordable residential housing and to provide capital for investment in such facilities for low, moderate or middle income families and persons anywhere within the city of Jacksonville through the issuance of its mortgage revenue bonds (*subject to legislative approval*).



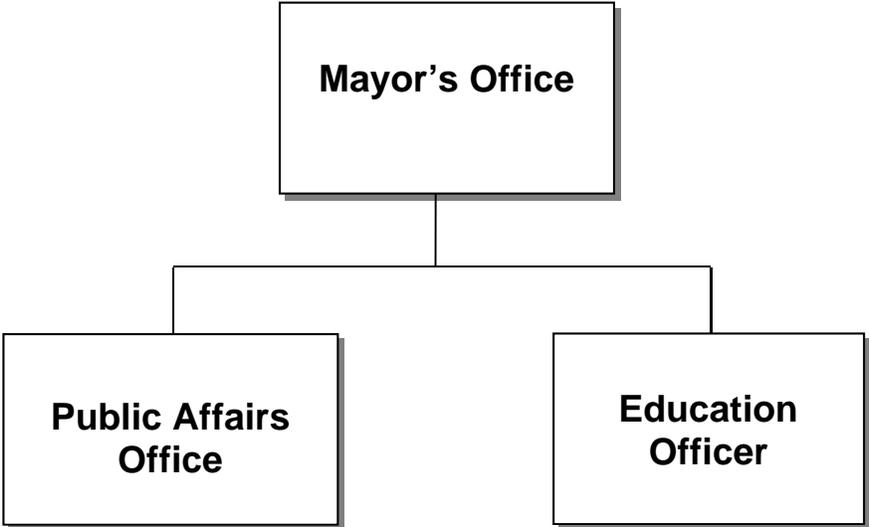
**MAYOR'S OFFICE**

**DEPARTMENT MISSION:**

The Mayor's Office will provide leadership and implement public policy to promote efficient and effective government, economic development, support for military and veterans, partnerships to enhance education, and quality of life of all of Jacksonville's citizens, now and in the future.

**DEPARTMENT VISION:**

A municipal government that provides effective and efficient services to taxpayers at the lowest possible cost; a safe city with a growing economy and vibrant Downtown; a city that strongly supports our military facilities, personnel, and veterans; a community that works together to boost education; and a high quality of life, including recreational and cultural opportunities and natural assets that are preserved and enhanced.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **MAYOR'S OFFICE**

#### **FUNCTION:**

The mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes executive staff that oversees all departments and divisions of the executive branch and work with the Jacksonville City Council to establish priorities and ensure the enforcement of all ordinances and laws. Through the Department of Finance and Budget Office, the Mayor presents a proposed annual budget to the City Council for review and adoption.

#### **HIGHLIGHTS:**

- The Mayor's Office has three policy teams: a city policy team that leads executive branch interactions with the Jacksonville City Council, a state policy team that works with the Duval County Legislative Delegation, the Florida League of Cities, and the Florida Association of Counties to advocates for Jacksonville with the Florida state government in Tallahassee; and a federal policy team that works with our Congressional delegation and the U.S. Conference of Mayors, National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government in Washington.
- The Mayor's Office leads outreach efforts with the goal of welcoming all to City Hall – and ensuring that community members from all walks of life are connected to the work of local government.
- As the Mayor makes numerous appointments to citizen boards and commissions, the Mayor's Office encourages citizen service and screens candidates for nomination.
- The Mayor's Office continues to work with the Jacksonville Journey Oversight Committee to implement that community-wide public safety initiative.

### **EDUCATION OFFICER**

#### **FUNCTION:**

The office is designed to serve as a bridge between City Hall and the educational community of Duval County. The mission of the office is to increase high school graduation rates, better prepare Jacksonville's youths for the 21st Century job market, and increase the number of college graduates living and working in the Jacksonville area.

#### **HIGHLIGHTS:**

- The Education Commissioner's office supports the educational community through collaborative initiatives designed to actively engage students, parents and educational stakeholders. The office works to accomplish this mission through innovative programs and partnerships, including Mayor's Mentors, Learn2Earn, Mayor Brown's College Aid Workshops, Mayor Brown's Essay Contest and other educational initiatives.

### **PUBLIC AFFAIRS OFFICE**

#### **FUNCTION:**

The Public Affairs Office provides media relations services for city departments, video and photographic resources as well as digital and social media communication, supports event communications, and creates and distributes internal and external communication materials. It operates the public information section during activation of the Emergency Operations Center (EOC) for the full consolidated government.

**HIGHLIGHTS:**

- The Office of Public Accountability facilitates the public records process for city government. It works with media and city departments to promote transparency and ensure compliance with Florida's open government laws.



## **MEDICAL EXAMINER**

### **DEPARTMENT VISION:**

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

### **DEPARTMENT MISSION:**

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **MEDICAL EXAMINER**

#### **FUNCTION:**

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

#### **HIGHLIGHTS:**

- The Medical Examiner's Office continues to move forward with Accreditation from the National Association of Medical Examiners Association (NAME). The purpose of the accreditation process is to ensure the quality of the forensic/medicolegal investigation of death. Due to resource constraints, accrediting the in-house toxicology lab (a prerequisite for NAME Accreditation for the entire office) is infeasible. Medical Examiner's Office will pursue the opportunity to outsource its toxicology and histology as a means to achieving NAME Accreditation, at a cost-neutral or cost-savings to the City of Jacksonville.

## **MILITARY AFFAIRS AND VETERANS**

### **DEPARTMENT VISION:**

To further Jacksonville's reputation as the most military and veteran friendly city in the nation.

### **DEPARTMENT MISSION:**

The Military Affairs and Veterans Department serves the citizens of Jacksonville with the following priorities:

- To advocated for the expansion of military infrastructure, personnel and jobs.
- To deliver timely and competent services to the City's large and growing Veterans population.

## DEPARTMENT FUNCTION AND HIGHLIGHTS

### MILITARY AFFAIRS AND VETERANS

#### FUNCTION:

The Military Affairs and Veterans Department operates with a twofold mission:

1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida.
2. To deliver competent and timely services to our veterans, their survivors and their caregivers.

#### HIGHLIGHTS:

- The Military Affairs and Veterans Department expanded both services and recognition events for Veterans through an annual Week of Valor program, a city-wide Veterans Summit, Veterans Jobs and Resource Fair, a Veterans Day Recognition Breakfast (previously funded by OSE), more Veteran Services Officer (VSO) community outreach events.
- Jobs-for-Vets now has more than 217 local companies listed on the website and the site receives over 20,000 web hits per month.
- More than 950 military service members per month are choosing to transition from service and to reside in Jacksonville.
- MAV is managing a \$450,000 grant from the state Florida Defense Support Task Force to pursue a Federally Funded Research and Development Center at NS Mayport and to fund the construction of an Explosive Ordnance Device Range at the 125th Fight Wing at JIA. The Department has ongoing efforts to protect local military bases from commercial encroachment and protection agreements surrounding military airfields (over 1000 acres protected this year).
- The US Dept. of Labor is funding the Homeless Veterans Reintegration program, which is managed through this department in FY14 and beyond. MAV has over \$2 million dollars in grants under management or anticipated for award in FY 2014-2015. During the first year of a five year \$1 million grant from the Jaguars Foundation the department expanded financial assistance to Veterans, JTA transportation assistance, tax preparation assistance, community partnership grants to local Veterans serving not-for-profits, career development and support and military spouse recognition.
- Going into the second year of Jaguars Foundation funding will allow the department to add an additional Social Services Specialist to focus on career assistance and military spouse support. We will continue to promote our partnership with Career Source who provides job assistance for Veterans and will begin a partnership with the Military Spouse Corporate Career Network And Corporate America Supports You to further expand our career support initiatives in FY 2014-2015.

## OFFICE OF ECONOMIC DEVELOPMENT

### **DEPARTMENT VISION:**

The Office of Economic Development (OED) will be the leading economic development entity in the State of Florida. OED will be a results-focused, catalytic and collaborative organization that is responsive, transparent, predictable and ethical. OED will partner with the Office of Planning & Housing to create economic opportunity in neighborhoods.

### **DEPARTMENT MISSION:**

- Attract Private Capital
- Facilitate Job Creation
- Market & Brand City
- Be an advocate & strong partner with the region's business community
- Enhance City's Tax Base
- Community development through economic investment

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### OFFICE OF ECONOMIC DEVELOPMENT

#### FUNCTION:

##### Office of Economic Development

The Office of Economic Development (OED) negotiates economic incentive packages for the City, provides staff to the City's Enterprise Zone and support to City Council in its Community Redevelopment Agency (CRA) role. The role of the Community Redevelopment Agency is not limited to the CRA's but all disadvantaged areas of the city. The OED also manages Cecil Commerce Center and acts as the Mayor's Principal Economic Advisor for countywide economic infrastructure and real estate development, existing business retention and expansion as well as land use structure tools and incentive dollars.

##### Office of Public Parking

The function of the Office of Public Parking is to administer parking services to include: Strategic deployment of parking assets and resources to ensure growth in downtown, process parking facility invoices and payments, maintain parker records and facility access cards, assist citizens in answering parking-related questions and setting court dates to dispute citations ; process parking permits, enforce parking regulations; maintain and operate parking facilities; install and maintain parking meters; ensure the security of, and the accurate deposit of, funds collected; administer vehicle for hire and vehicle regulation programs, and to conduct vehicle inspections for school buses and vehicles for hire.

#### HIGHLIGHTS:

- Assisted seven companies with relocation or expansion plans; which will create approximately 1,268 new jobs and \$86.2 million in private capital investment, and includes General Electric – the largest job creation announcement since 2008
- The Fresh Market opening in the Brooklyn neighborhood
- FedEx broke ground on a 330,000 sq. ft. facility at Cecil Commerce Center
- Selected as one of eight metro areas to join a new export exchange network - Brookings/JPMorgan Chase Global Cities Initiative
- Partnered with Vistakon on their new Advanced Manufacturing & Engineering Academy

## OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

### DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to establish a centralized independent citywide office to coordinate and address ethics issues. In order to accomplish this vision, the following activities will occur:

- Implement citywide ethics training;
- Ensure compliance with all local and state ethics laws;
- Investigate situations involving fraud, waste, corruption and conflicts of interest;
- Administer a confidential Hotline;
- Organize a citywide Ethics coordination Council with representatives of all departments and agencies of the city in order to avoid duplication of ethics resources and to share best practices in combatting corruption;
- Review local laws in ethics and make recommendations for changes;
- Advise officials on ethics matters;
- Act as staff for the Ethics Commission.

### DEPARTMENT MISSION:

To make the Ethics program of the consolidated city of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT**

#### **FUNCTION:**

The Office of Ethics Compliance and Oversight, formerly known as the Ethics Office, and the Ethics Officer have been established pursuant to Chapter 602 of the Ordinance Code, and by Executive Order of the Mayor.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

Ordinance 2012-085-E moved The Office of Ethics Compliance and Oversight from being administratively housed in the Office of General Counsel, formerly labeled as the Ethics Office, to being its own independent department.

#### **HIGHLIGHTS:**

- Continue to provide advice and training for all City officials, departments, and agencies.
- Built the Department Ethics Officer system to prevent ethics situations.
- Improved the coordination of the Independent Agencies' ethics programs through the Ethics Coordination Office.
- Developed ethics education and training for businesses engaging in Jacksonville procurement programs.
- Finalized online lobbying system and train all lobbyists.
- Strengthen employee and citizen awareness of OECO duties, powers, and tools by extending the outreach program to other areas within City government and the community.
- Provided more accessible and understandable information on ethics programs and processes on the COJ Ethics Office web pages.
- Continue to review local laws, implement training, ensure compliance, investigate ethics complaints, administer the hotline, organize ethics councils/committees, advise officials, and support the Ethics Commission on ethics matters.

## OFFICE OF GENERAL COUNSEL

### DEPARTMENT VISION:

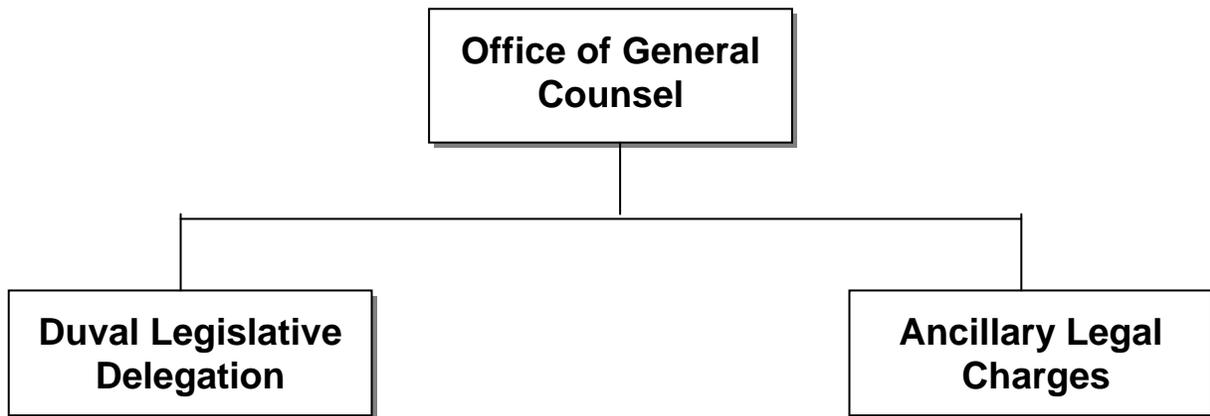
To be open and accessible to our clients, the Consolidated City of Jacksonville, its Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

### DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **ANCILLARY LEGAL CHARGES**

#### **FUNCTION:**

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel.

### **DUVAL LEGISLATIVE DELEGATION**

#### **FUNCTION:**

This is a support office for State Senators and Representatives, and their staff serving Duval and Nassau Counties. Also serve as the administrative assistant to the Mayor's State Policy Director. The Office provides services to all departments, agencies, independent agencies and elected officials of the City of Jacksonville in addition to citizens.

#### **HIGHLIGHTS:**

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.
- Assist the new ECO Coordinator with transition regarding the Ethics Commission and City Procedures.

### **OFFICE OF GENERAL COUNSEL**

#### **FUNCTION:**

The office provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy as well as the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations and Commercial Law, Real Estate and Procurement Law, Land Use and Environmental Law, Legislative Affairs, General Litigation, and Tort Litigation.

#### **HIGHLIGHTS:**

- Continue the focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect its legal and fiscal interests

## OFFICE OF THE SHERIFF

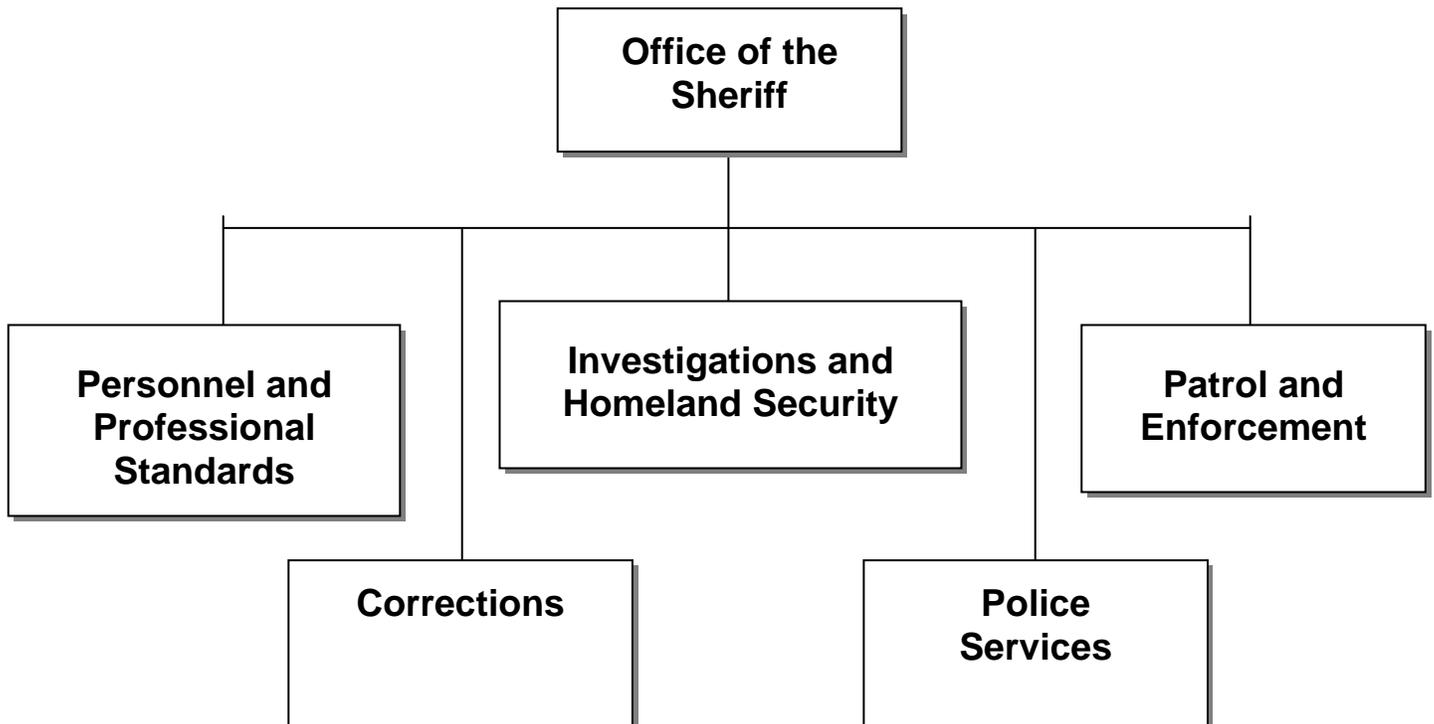
### AGENCY MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



## DEPARTMENTAL FUNCTION AND HIGHLIGHTS

### OFFICE OF THE SHERIFF

#### FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

#### HIGHLIGHTS:

- Among the most noteworthy activities of the FY 2013-2014 year was the austerity with which the Jacksonville Sheriff's Office continues to operate.
  - Through careful management of all operations, divisions and departments, cuts and savings were once again returned to the City of Jacksonville's General Fund. Again, this was done while continuing to sustain the reductions in crime, overall, as evidenced in the FBI's Uniformed Crime Report\*
- We completed our second full year without the Community Service Officer program. The loss of these "force multipliers" on our roadways and assisting with non-criminal crashes and other minor offense had a large impact on delivery of police services city wide. An uptick in officer response time was the result. Efforts by the agency to move toward the reinstatement of this program in this year's budget were unsuccessful.
- All five of JSO's Departments continue to demonstrate this agency's leadership and subject matter expertise both regionally and nationally. Through our leadership in the arena of state policy, legislators are working closely with the Sheriff and members of his staff to lend expertise as they address laws dealing with convicted violent sexual predators to the possible legalization of "medical" marijuana. The "Alert Today Alive Tomorrow" traffic safety campaign continued, with officers providing education to pedestrians, cyclists, and motorists, through an FDOT grant on dangerous roadways. The JSO continues to work with members of the City Council to achieve whatever economies of scale are possible through changes and improvement to the processes in purchasing and through collaboration with City ITD.
- JSO Public Information Unit continues to innovate, raising the number of people who engage with the agency through the internet and on social media. The agency launched a Calls for Service website, enabling citizens to see where dispatched calls for Service are located. Also in FY 2013, the Sheriff's Office launched an Audio Traffic application for smart phones, enabling citizens to receive traffic alerts and emergent news from the agency without having to look at the phone. (Free). Lastly, a monthly, live web based call in show, where citizens can speak directly to the Sheriff and ask questions and discuss issues of the day, was launched in August.

\*Year end 2013 crime reports provided by FDLE show the Jacksonville Sheriff's Office with a (appx) 4% overall reduction in Part I crimes, when compared to 2012. Violent crime remained at essentially "no change", with all improvements statistically coming from the slight reduction in property crimes.

## **CORRECTIONS**

### **FUNCTION:**

To provide detention for sentenced and un-sentenced arrestees. Three correctional facilities provide and promote rehabilitation, vocational training and educational opportunities. Additionally, the division provides medical, psychiatric and other federally mandated services to inmates. Re-entry services are provided to local, state, and federal offenders returning to our local community. These services are delivered through the "Portal of Entry" known as Jacksonville Re-Entry Center (JREC). Correctional programs are designed to aid in the reduction of recidivism by offenders. The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to the community, offering services that are restorative in character and responsible to their commitments.

### **HIGHLIGHTS:**

- The average daily population of 3,579 in our correctional facilities is a 3.27% increase from FY2013 to 2014.
- The Dual Certified Officer (DCO) Program provides to the agency the equivalent of more than 27 police positions; allowing officers to remain in service on the street and not at the jail for serving warrants and other administrative functions.
- The DOC Intelligence Unit continued to intercept and track criminal behavior inside of our correctional facilities, and was involved in numerous criminal cases, providing evidence and intelligence to the prosecutors and courts on homicide, gang-related issues and witness tampering.
- MCC personnel partnered with the Jacksonville Transportation Authority to use inmate labor for repairs of bike racks and other equipment in exchange for bus passes used by reentry clients. Another partnership with First Coast No More Homeless Pets led to the New Leash on Life program, where inmates gain employability skills working with shelter dogs to increase adoptability of the dogs.
- The Community Transition Center (CTC) is continuing substantial interior renovation, working with Public Buildings and using inmate labor along with the skills of MCC employees to repair and replace fixtures in the inmate housing areas.
- Corrections Health Services Division continues to provide treatment that is effective and more efficient than outside services would cost. In a recent comparison with other major metropolitan correctional operations in our state, our cost to provide care to our inmates is about half that of the counties sampled.
- The Jacksonville Reentry Center has been visited by agencies from the past year, and our collaboration with the state of Florida Department of Corrections has been emulated as a model program.
- The Jacksonville Sheriff's Office Department of Corrections is one of six agencies nationally selected by the National Institute of Corrections to participate in the "Transition from Jail to Community" (TJC) research project. We are in the final year of the project, and have implemented a recidivism risk screening tool at booking, a pretrial risk assessment and the cognitive behavioral programming (Thinking for a Change, T4C) designed to decrease recidivism was started at each of our facilities. Inmates who successfully complete T4C will be eligible for JREC services and aftercare upon release.

## **INVESTIGATIONS AND HOMELAND SECURITY**

### **FUNCTION:**

To provide follow-up investigations of the most serious crimes that includes both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

### **HIGHLIGHTS:**

#### **Investigations**

- The Sex Crimes, Family Violence and Intimate Violence Enhanced Services Team (InVest) Units were merged into the Special Assault Unit in an effort to provide more effective service to victims as well as a more streamlined and consolidated workload for the assigned detectives.
- The Homicide Unit worked to arrest and clear the abduction and murder of an 8 year old child who was taken by a sex offender.
- The Missing Persons Unit investigated a missing persons case involving a 75 year old man who suffered from Alzheimer's and diabetes. The search lasted for four days and involved members of the Patrol and Enforcement Department. The use of the Incident Command System (I.C.S.) with the Jacksonville Fire- Rescue Department was instrumental in the successful and safe recovery of the victim.
- The Robbery Unit worked to investigate and arrest a serial bank robbery suspect. The suspect robbed 6 financial institutions in Jacksonville in 2013. The suspect was apprehended as he attempted to commit the 7<sup>th</sup> in his series.
- The Auto Theft Unit recovered 14 school busses that were stolen in 2013 and the ring leader in the thefts was located, arrested and charged with the multiple auto thefts.
- The Burglary Unit investigated a series of burglaries to Asian restaurants and dry cleaners in 2013. Investigative efforts led to the identification and arrest of the suspect who was responsible for 9 burglaries.
- A list of more "high profile" cases that concluded successfully, with arrests, can be identified, but investigators also spent many man hours and resources solving hundreds of lesser known crimes where businesses and individuals in our community were victims; from murder to rape to business burglaries and cold cases unsolved for years, the division members continue to contribute to JSO's higher than average clearance rates in almost all categories of the FBI's Uniformed Crime Reports.

#### **Homeland Security / Narcotics-Vice Division**

- The Intelligence Unit continues to focus on Jacksonville's critical infrastructure: through protection and terrorism prevention. The unit is represented on the FBI's Joint Terrorism Task Force and is a key player in the Northeast Florida Fusion Center. The agency also had key leadership in the Regional Domestic Security Task Force, the primary organization for domestic security responses and planning for a 13 county region in North Florida.
- The Gun Crime Unit worked with Mrs. Delores Barr-Weaver and her Community Foundation for Northeast Florida in conducting two gun buy backs. These resulted in 1,221 guns being purchased from individuals who no longer wanted. There were 10 stolen guns recovered in the buy backs, one dating from 1969 in New York State.
- The Narcotics and Vice Units specialize in leveraging their specialized skills to assist in the overall JSO crime reduction efforts for the city of Jacksonville. Adaptability to change with criminal trends and tactics is a key strength. The Narcotics Unit reorganized to create a fourth street level Narcotics squad. This allowed a more intense focus on the street level drug trade that leads to other criminal activity. Additionally, the proliferation of electronic and digital evidence led to an increased workload for our Computer Forensics Unit.

## **PATROL AND ENFORCEMENT**

### **FUNCTION:**

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

### **HIGHLIGHTS:**

- Citizen engagement continues to grow:
  - Membership in our Sheriff's Advisory Council increased;
  - Neighborhood Watch Programs continue to grow, with National Night Out participating moving to October for more comfortable weather;
  - And our Community Affairs prevention and intervention initiatives in the community all enjoying heightened involvement with JSO.
- Patrol and Enforcement was projected to respond to over 450,000 calls for service in FY 13/14, in addition to responding to those activities that are "on viewed" for enforcement action.
- Each of the six Patrol Zones has sharpened its intelligence lead policing strategies by developing a Community Problem Response (CPR) Team. These teams have been developed and trained to identify and address the underlying causes of crime issues in the community such as environmental factors and "Human Blight".
- Patrol and Enforcement serves the community by managing all special events through the utilization of off-duty and on-duty resources. The Special Events Unit within Patrol and Enforcement manages all the special events that occur in our city's sport complex, downtown, and parks. For example, they coordinate traffic control and security for all the Jaguars games and other special events that occur in the Everbank stadium.
- All six of Jacksonville's Patrol and Enforcement Zones and Community Affairs/Special Events enjoy a close working relationship with the Crime Analysis Unit, resulting in heightened success through our Intelligence Led Policing tactics, which have become an automatic way of doing business for the JSO.

## **PERSONNEL AND PROFESSIONAL STANDARDS**

### **FUNCTION:**

To provide human resource planning, recruitment, training, records and standards. Works to attract and retain high caliber employees for service to the community. Focuses on employee development, to ensure qualified, capable, highly skilled professional workforce. Additionally, to provide continuous improvement services to the agency, to examine processes and resources aimed at eliminating waste and improving effectiveness and efficiencies. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO). Maintains all records in accordance with Florida Statutes, manages all five accreditation processes, ensuring that professional standards continue to distinguish JSO as "the" premier law enforcement agency.

## HIGHLIGHTS:

- The Jacksonville Sheriff's Office Accreditation Unit had multiple accreditation onsite visits during this fiscal year including:
  - The American Correctional Association – During the ACA Audit, we complied with 100 % of mandatory standards and 97.4% of non-mandatory standards. This is the highest level of compliance the Jacksonville Sheriff's Office has received. During the recent commission meeting, the JSO was recognized as being in the top 1% of all sheriff's agencies in the country
  - The Commission for Florida Law Enforcement Accreditation – This year we received the "Excelsior Award" for recognition of 15 years of successful compliance with standards, and we were 100% compliant with all mandatory and non-mandatory standards.
  - The Commission on Accreditation for Law Enforcement Agencies, Inc.- We were selected for the "Gold Standard" Accreditation review meaning a majority of standards would be verified through interview. During the onsite, the assessors found us to be an extremely well run organization, and unanimously recommended us for reaccreditation in March 2015.
- The Training Academy continues to deliver relevant and innovative training to our personnel in order to equip them to serve our community safely and effectively.
  - This year we began a very dynamic and intense active shooter training program for our officers.
  - At our Firing Range, we obtained a moving target system, which will increase the types of training scenarios for our personnel.
- The Jacksonville Sheriff's Office Crime Analysis Unit (CAU) continued to share its expertise at National as well as International professional conferences on the subjects of technology, intelligence-led policing, and innovations in crime fighting, including:
  - The International Association of Chiefs of Police: presentation on Social Media Analysis.
  - Law Enforcement Information Management: presentation on Social Media Analysis.
  - International Association of Crime Analysts: four presentations on various crime analysis topics.
- The Information Systems Management Unit continues to provide a high level of extremely specialized support of law enforcement management systems hardware and software throughout the agency while working to increase efficiency and eliminate costs by automating work flows and pursuing a paperless initiative.
  - Arrest information is now being sent electronically to the Clerk of Court office. The goal was to reduce much of the physical movement of hardcopy arrest history jackets, resulting in a savings for both Court Security and JSO Records & ID Unit.
  - JSO Officers now enter additional information data directly into the eWarrants application reducing administrative time spent and allowing for more time spent in the field.
  - An enhancement to the Civil Automated Management System (CAMS) application also eliminated some physical signatures resulting in an additional savings of time.
  - Numerous paper forms used within the agency were replaced by electronic versions with the goal of reducing costs of paper related functions including copying, printing, and storing.
  - The new Automated Report Management System (ARMS) was developed utilizing the latest software development technologies, and deployed agency-wide, resulting in improved efficiency by providing a broader range of report functionality and resulting application consolidation.

Personnel:

- Provide human resource services for 3,039 full time and over 600 part-time employees including payroll, time and attendance, workers compensation, civilian recruitment and selection, personnel transactions, and public records requests.
- Successfully screened through 418 applications and hired 71 part-time and full-time employees.

## **POLICE SERVICES**

### **FUNCTION:**

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

### **HIGHLIGHTS:**

- The JSO Property & Evidence Unit reduced the level of stored items to the lowest level in history, thus increasing available space for future storage. This reduces the need to purchase additional building storage space.
- The JSO Property & Evidence Unit received an audit rating of 99.88%, the highest rating since 2003.
- The Identification Unit developed a SharePoint site to reduce the number of hours officers used to serve warrants and increased officer safety. The Court Security Section, along with other members of the EOC, successfully ensured the security and safety of all participants and attendees of two high profile nationally monitored murder trials.
- The JSO Fleet Administrator conducted a process improvement project to reduce the number of batteries replaced in patrol cars. This resulted in a savings of \$28,000.00 in battery replacements.
- The Communications Section developed a Police Emergency Communication Officer training lesson plan that has been requested for use by the 911 State Director to use for training throughout the State of Florida.



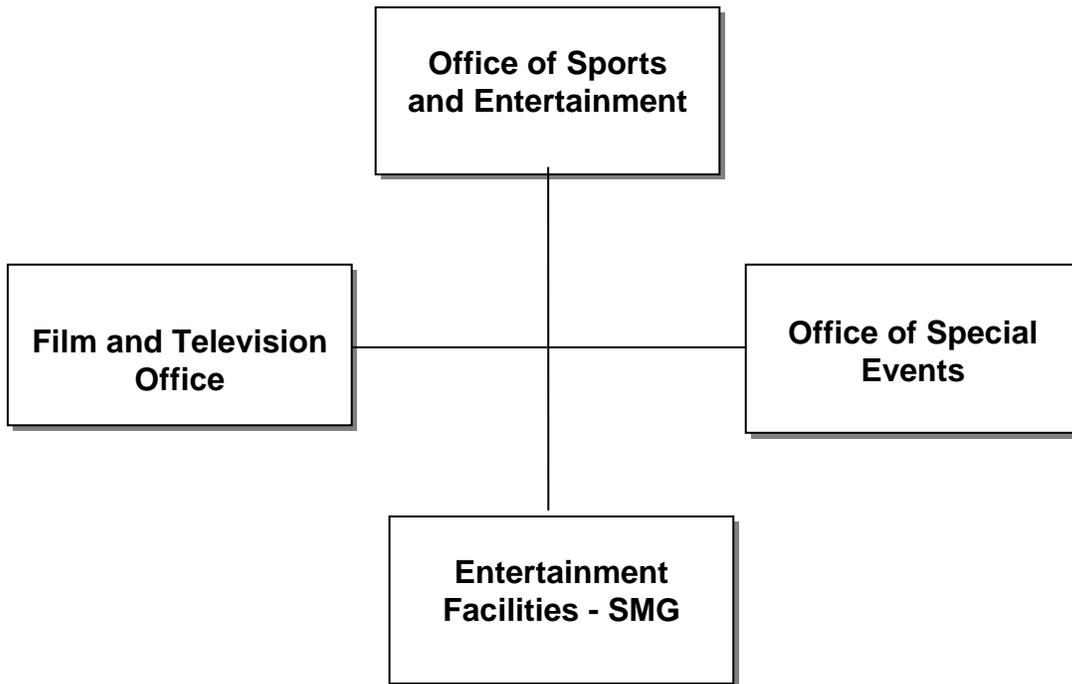
## OFFICE OF SPORTS AND ENTERTAINMENT

### DEPARTMENT VISION:

To become the nation's leader in hosting events that will inspire our community.

### DEPARTMENT MISSION:

Attract, host and create opportunities for the City of Jacksonville that drive economic impact, accelerate the brand and improve the quality of life and cultural engagement for visitors and residents.



OFFICE OF SPORTS AND ENTERTAINMENT

**FUNCTION:**

The City of Jacksonville's Office of Sports & Entertainment enhances the region's economy by attracting special events and sports organizations to the First Coast. The Office with partners such as Gator Bowl Sports, JAXSPORTS, SMG, JAX CHAMBER and Visit Jacksonville will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events.

**HIGHLIGHTS:**

Previous and upcoming Jacksonville sporting event opportunities include but are not limited to:

- U.S. Rowing Association Convention
- Taxslayer Bowl
- Florida Cup
- Jacksonville Armada vs. Philly Union Exhibition Game
- NCAA Men's Basketball 2nd & 3rd Round Tournament
- Florida vs. Florida State Baseball Game
- Miami Marlins vs. Jacksonville Suns
- THE PLAYERS
- Florida High School Track Championship
- First Coast Kids Triathlon
- NCAA Track East Preliminaries
- P1 Powerboat
- Florida Country Superfest
- Junior Olympic Track & Field Championships
- Florida-Georgia

**FILM AND TELEVISION OFFICE****FUNCTION:**

The Film & Television Office assists local and visiting productions with facilitating permits, provides preliminary location scouting and engages the local workforce and vendor resources. The Film Office serves as the liaison between the city, production companies and the local film community.

**HIGHLIGHTS:**

The following information pertains to the office's assistance on permitted projects:

- Projects Permitted in FY14: 53
- Positions Hired: 454
- Production Days:164
- Direct Economic Impact: \$1.1 Million

**OFFICE OF SPECIAL EVENTS****FUNCTION:**

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. Activities promoted foster positive economic development and the team of creative professional serve as a resource for event promoters and planners. In addition to the events, the Office of Special Events manages the scheduling of Metropolitan Park and Hemming

Plaza facilities for public use, and permitting of events on city property or those which affect city property streets with attendance of 500 + attendees.

**HIGHLIGHTS:**

The City of Jacksonville's special events are culturally diverse and family friendly. We continue to produce high-quality events which serve to improve the quality of life for the citizens of Jacksonville and visitors by way of low-or no-cost events. The Office of Special Events contributes to the economic impact of the region and helps increase the positive perception of downtown.

**ENTERTAINMENT FACILITIES - SMG**

**FUNCTION:**

Sports Management Group (SMG) Jacksonville manages six sports, entertainment and convention venues on behalf of the City of Jacksonville. These venues include:

- EverBank Field, home of the Jacksonville Jaguars
- The Jacksonville Veterans Memorial Arena, showplace of such entertainment greats as Kenny Chesney and Jimmy Buffett and home to the Arena Bowl XXIV Champions Jacksonville Sharks, the ABA Jacksonville Giants and Jacksonville University Basketball
- The Baseball Grounds of Jacksonville, home of the Jacksonville Suns and Jacksonville Armada
- The Times-Union Center for the Performing Arts, stage to Broadway and music elite like Wicked, James Taylor, and Diana Ross; and home of the Artist Series of FSCJ and the Jacksonville Symphony Orchestra
- The Prime F. Osborn III Convention Center, a historic renovated train station providing a unique venue for meetings, social events, and conventions
- The Ritz Theatre and Museum, located in Jacksonville's historic African American community of La Villa, celebrating the artistic culture of African American life in Northeast Florida and the African Diaspora with museum exhibits, concerts, films, lectures, dance and dramatic arts

**HIGHLIGHTS:**

- 2014 will mark a record year for attendance at the Jacksonville Veterans Memorial Arena with over 550,000 guests attending a diverse set of events. This will surpass 2004's inaugural year total of 518,000.



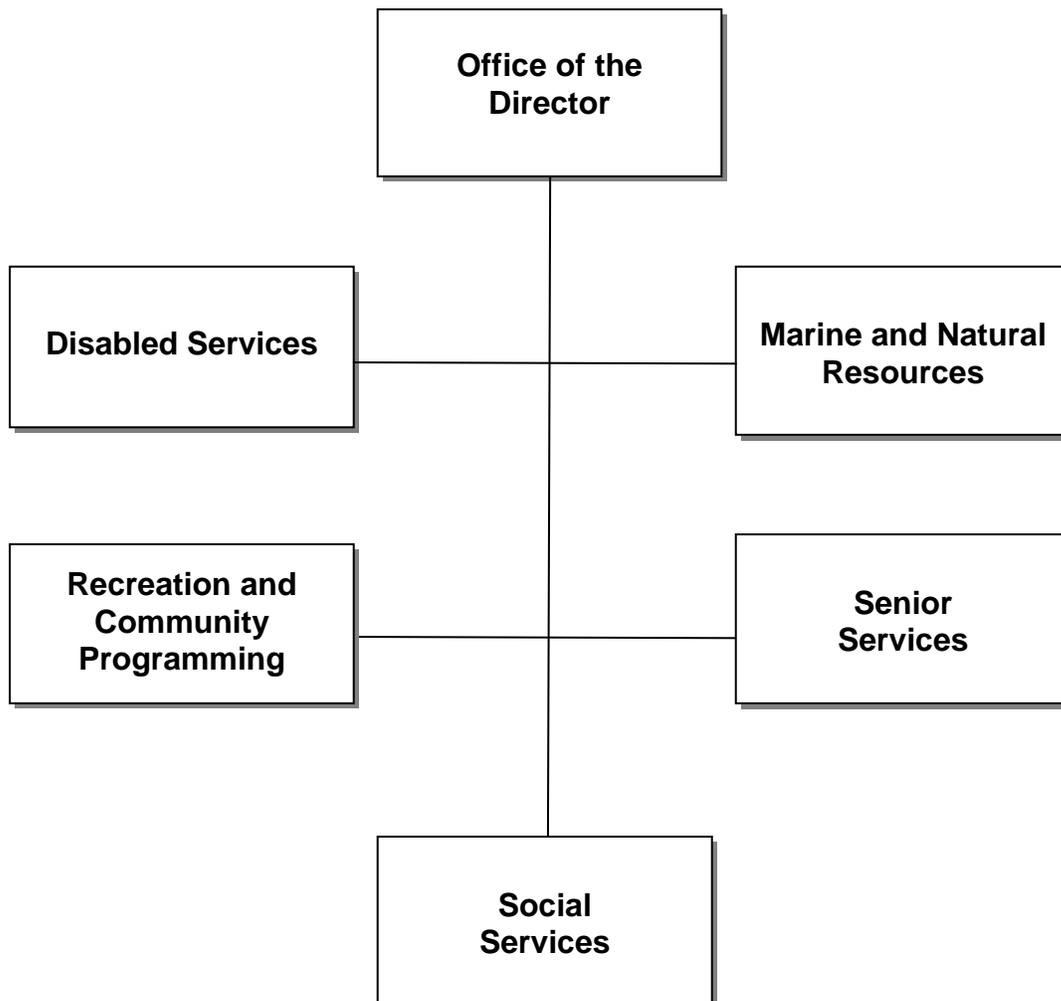
## PARKS, RECREATION AND COMMUNITY SERVICES

### DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

### DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF THE DIRECTOR**

#### **FUNCTION:**

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

#### **HIGHLIGHTS:**

- The Administrative Office assists with human resource, administrative and financial functions of the department such as budget preparation and management, requisitions (purchasing) and receipting (invoice processing) as well as managing awards and contracts.
- The Cooperative Extension Service, a partnership between the City of Jacksonville and the University of Florida's Institute of Food & Agricultural Sciences (IFAS), continues to provide Jacksonville residents with information related to agriculture, homeowner & commercial horticulture, urban forestry, family & consumer sciences and 4-H youth development. The Extension Services serves the \$2 billion Agricultural industry through certification programs in pesticide application, commercial pest & lawn care and arborist training.
- Eleven interns participated in the FY14 intern program under the direction of the Community Relations Office. Assigned projects introduced the students to video production, social media campaigns and graphic design. Completed projects include the 64 page 2014 JaxParks resource guide, "Discover JaxParks" video series, ParkFinder interactive on-line parks map, "Kayak Jax" video series, "I Am Abled" Disabled Services PSA campaign, Rec-n-Roll social media campaign and the Cultural Council sculpture walk QR code and video campaign.
- Enhancement of the social media campaign during FY14 resulted in a 210% increase in overall reach. The office plans to expand social media coverage in FY15 to include the Cooperative Extension Services Office, Disabled Services Division, Senior Services Division, Social Services Division and agency partners. The office will develop and implement an on-line system for requesting media and marketing services.
- In FY14 the Parks Development and Natural Resource Development Office completed capital improvement projects valued at \$10,727,233. These included ADA improvements to ensure compliance with the DOJ settlement and current ADA requirements. Planned capital improvement projects in FY15 will emphasize increased green space, ADA access, multi-use trails, and other active recreation opportunities in Jacksonville to develop, renovate and improve all area parks.

### **DISABLED SERVICES DIVISION**

#### **FUNCTION:**

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

#### **HIGHLIGHTS:**

- Since 2012 the Disabled Services Division has managed the Department of Justice Settlement Agreement which requires all publicly managed or owned facilities to be accessible to persons with disabilities as prescribed by the federal ADA and state building standards.

- The Division has completed over 400 inspections since the fall of 2012, partnering with other City departments and divisions to meet DOJ Settlement Agreement requirements.
- Disabled Services manages, serves as liaison to the Mayor's Disability Council and all council functions including community outreach, the annual Employee of the Quarter award, and the Jim Brady Scholarship for students with disabilities.
- Since 2012 the Disabled Parking Enforcement Program has reduced the void rate for parking citations issued for disability parking from highs of 50-70% to below 2% each year. In addition, the program has restored trust fund revenue as the primary resource for programs and services managed by the division.
- Disabled Services partners with Brooks Rehabilitation to provide accessible sports in the city, using Jacksonville's parks system to facilitate basketball clinics, track meets and the Special Olympics.
- The division provides the city's information and referral handbook to City offices as well as the community, funds interpreter services, provides emergency assistance to low income households in Jacksonville, and provides and repairs durable medical equipment to citizens with disabilities.
- The division partnered with Job Corps in 2014 to build wheelchair ramps at no cost to the Trust Fund continuing this program will save the fund approximately \$50,000 each year.
- Disabled Services hosts many events that support accessibility and promote awareness, such as the annual ADA Symposium for builders, architects and building code officials, the annual Fun with the Suns Event, the Spirit of the ADA (which in 2014 hosted over 1,000 participants), the upcoming 2015 Braille-a-thon, and the Hiring Abilities Symposium (in partnership with UNF), that promotes hiring persons with disabilities.
- The ADA Coordinator manages the City's Grievance Procedure per the American's with Disabilities Act and works with other city agencies to ensure the rights of citizens with disabilities are protected.
- The division provides resources to the community such as information pertaining to emergency preparedness, election information, specific guidelines for service animals, the White-Cane Law, and other accessibility related legislation. The division also provides sensibility training for new and existing City employees.
- The Disabled Services Division provides additional technical support to ensure ADA compliance through the City of Jacksonville's website, braille transcription, policies and procedures, interpreter services, UBI- Duo's communications, and program accessibility.
- The Disabled Services staff works closely with the Mayor's Disability Council which includes citizens and agencies serving those with disabilities.

## **NATURAL AND MARINE RESOURCES**

### **FUNCTION:**

The Natural and Marine Resources Division manages existing public land that is environmentally sensitive and culturally significant and acquires new land for continued preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing diverse ecosystems.

### **HIGHLIGHTS:**

- In 2014, the division opened two new preservation properties; the 847-acre Seaton Creek Preserve and Jim Wingate Preserve access point. Seaton Creek Preserve includes 8-plus miles of multi-use trail. The Jim Wingate Preserve provides access to the Pumpkin Hill Creek Preserve State Park.
- The Division maintains more than 20,000 acres of invasive, exotic species and underbrush, through mechanical and chemical controls. The mechanical control of underbrush reduces risk of wildfire and the installation of fire lines serves as a public safety feature when wildfires occur.

- The Division continues to host culturally significant programs including a Civil War reenactment event at Camp Milton Historic Preserve, a workshop series with the Northeast Region Chapter of the Florida Public Archaeology Network and the Marsh Fest at Dutton Island Preserve.
- In fiscal year 2014 the division completed Mayport Boat Ramp enhancements, the restoration of the Trout River Fishing Bridge, improvements to the Arlington Lions Club Park Boat Ramp and marker installation in the Ortega River Channel. In FY15 the division plans to construct the Sal Taylor Preserve trail head (which will include restrooms and unpaved parking), dredging of the Arlington River, expansion of the Blue Cypress boardwalk, installation of new trail head for the Rail Trail at Jacksonville Baldwin Rail Trail, addition of pedestrian bridge at Geffen Park, lighting enhancements at Mike McCue Boat Ramp, enhancements to the floating docks at Jim King Park and Boat Ramp at Sisters Creek Marina and replacement of Oak Harbor Boat Ramp.

## **RECREATION AND COMMUNITY PROGRAMMING**

### **FUNCTION:**

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

### **HIGHLIGHTS:**

- The Cecil Aquatic Center offers memberships to the public, pool lane rentals, swim meet accommodations, and aquatics programming to all ages and skill levels. The center serves as the training and testing center for the United States Coast Guard, United States Air Force, Bluewater Maritime School, and Survitec.
- In FY14 Jaxparks Aquatics staff, through the Waterproof Jax initiative provided free swim lessons to approximately 1,500 youth. In FY15 the initiative plans to provide lessons to more than 2,000 youth participants. The funding provided by SAFEkids of Northeast Florida and the Terrell-Hogan Law Firm received in 2014 is expected to be available again in 2015.
- The Summer Nights Lights (SNL) teen anti-violence, anti-crime initiative provided multiple programs including swim lessons, swim safety, health programs, music production, creative art, nutrition, educational sessions, and mentoring at select park facilities in high crime neighborhoods.
- The division provides structured and open recreation programming after school for ages 6 – 12. Programming includes nutrition, gardening, homework assistance, guest speakers, and fitness activities.
- In FY14 the division introduced Rec-n-Roll, a free, summer outdoor sports and recreation program provided five days per week at select parks. Rec-n-Roll re-introduced “old school” playground activities for ages 6 – 17. In FY15 the initiative plans to continue. The funding provided by Pajcic and Pajcic Law firm received in 2014 is expected to be available again in 2015.

## **SENIOR SERVICES**

### **FUNCTION:**

- The Senior Services Division administers and provides support services to the Senior Adult population. The division’s mission is “to encourage and empower senior citizens to live active, independent lifestyles through social, educational, and wellness programs.” The division promotes successful aging, offers volunteer experiences, promotes nutrition, provides individual health and group education and emphasizes safety awareness, thereby improving quality of life.

## **HIGHLIGHTS:**

- The Division operates 19 Senior Activities Centers with programs and services to support successful aging and promote individual potential. Activities offered include computer classes, current events educational classes, exercise and dance classes, arts & crafts, card & board games, puzzles, field trips, and sports. Supportive services available include transportation, recreation, outreach information, referral assistance and basic light housekeeping services. Nutrition services include nutrition screening, cooking demonstrations, providing nutritional meals daily, education and counseling.
- The division manages the more than 500 volunteers of the Retired Senior Volunteers Program (RSVP) which assists in the 19 Senior Activities Centers and the Early Literacy Initiative (Tale Tellers).
- The divisions Foster Grandparents program works with 75 “grannies” who serve as mentors and tutors for at-risk youth in 30 Title 1 public schools and three day care centers. In FY15 the goal is to expand the program with 10 additional “grannies” to serve more children.
- The Independent Living Program (ILP) administers the Respite for Elders Living in Everyday Families (RELIEF) and Senior Companion Programs, which provide an average of four to six hours of home relief to caregivers and a center-based respite care service at no cost to low-income families for seniors with pre-dementia and Stage 2 Alzheimer’s.
- The Division supports all of the mayor’s senior based special events which includes Senior Prom, Mayor’s Holiday Festival, Mayor’s Fish-A-Thon, Walk for Wellness, Brain Bowl, Fun with the Suns, Mayor’s BEST Forum, Forever Fit 50 and beyond Senior Games, Senior Legislative Forum and Senior Expo.
- The Division supports the Jacksonville-Duval County Council on Elder Affairs.
- Division Senior Volunteers continue to serve at 130 not-for-profit sites citywide.

## **SOCIAL SERVICES**

### **FUNCTION:**

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Assistance program, Money Management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

### **HIGHLIGHTS:**

- The division budget provides key services to our city’s most vulnerable populations through funding the county’s portion of State and local mandates such as substance abuse and mental health programs, homeless outreach services and the Indigent Cremation/Burial Program.
- The division’s enhanced Emergency Assistance Program (EAP) continues to provide temporary short-term rent/mortgage and utility assistance to eligible residents to prevent 3,700 or more at-risk family units from becoming homeless.
- The EAP staff continues to engage more than 1,000 individuals annually in Money Matters, a consumer-focused, interactive, budget and money management skill development workshop.
- EAP will increase its use of technology (online applications, electronic mail) to provide more timely financial assistance to families facing homelessness.
- The Division’s Victim Services Center (VSC) provides vital services including crisis intervention, stabilization, recovery and advocacy for crime victims and their families in the aftermath of violent crime.

- The VSC will expand its outreach program services by providing crime prevention and education workshops to the elderly, disabled and youth population in Jacksonville. Workshops will be provided in senior and community centers and are available to other community organizations upon request.
- The Division's Intimate Violence Enhanced Services Team (InVest) partners with the Jacksonville Sheriff's Office and Hubbard House to offer assistance to potentially lethal domestic violence victims.
- The Jacksonville Day Resource Center (JDRC) provides a safe haven and access to critical resources to Jacksonville's most vulnerable homeless clients.
- The Social Services Division provides administrative oversight and project management for five federal and state grants that offer the following services to the Jacksonville community: health and support services for persons living with HIV/AIDS; domestic violence intervention and court services; criminal justice system diversion and treatment options for those with mental illnesses; and information/referrals for victims of crime. The grant-funded projects are conducted in partnership with several community-based organizations, the University of Florida, and state and local government agencies. The total amount of grant funding for these programs is over eight million dollars.

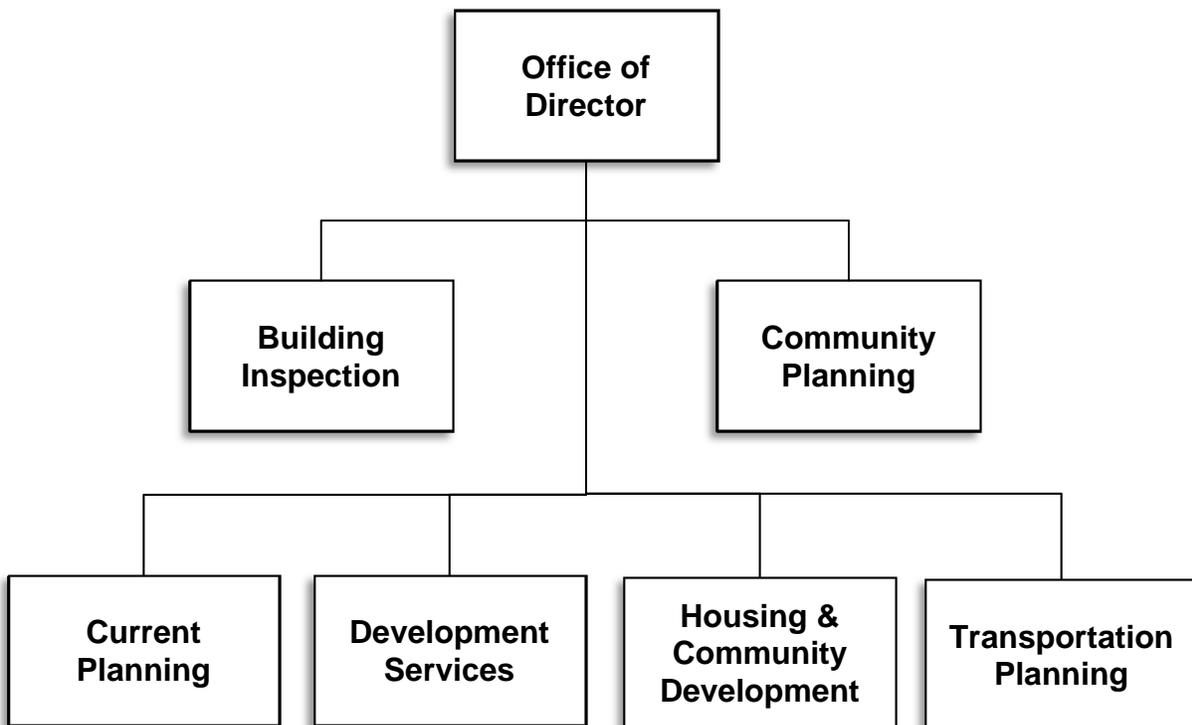
## PLANNING AND DEVELOPMENT

### DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

### DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF THE DIRECTOR**

#### **FUNCTION:**

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

#### **HIGHLIGHTS:**

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

### **BUILDING INSPECTION**

#### **FUNCTION:**

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related City codes. In addition, the Division performs reviews of various permit applications and plans examination.

#### **HIGHLIGHTS:**

- Technical guidance and training will be provided to staff and customers of BID in connection with the upcoming 5th Edition of the Florida Building Code, slated for release in 2015.
- Provide current permit record information to the public through BID's website and archives.
- Continue the development of high standards to comply with the requirements of BID's accreditation from International Accreditation Service (IAS):
  - Quality Assurance/Quality Control (QA/QC) group to continue reviewing operational standards in plan review and inspection services.
  - Expand electronic plans review to additional permitting types (Roofing, Sign, Mobile Home, Site Clearing, etc.). Improve processes on the current BID computer system.
- Detect, review and investigate all life safety/code issues for all existing/new construction issues on commercial and residential projects for plan review and inspections.
- Continue to evaluate the revisions to the 5<sup>th</sup> Edition of the Florida Building Code and suggest changes that may be made for the next code cycle.
- Attend state and local trade organizational meetings to inform and to be informed of current trends.

## **COMMUNITY PLANNING**

### **FUNCTION:**

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, parks, brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), performs traffic and transit testing, and reviews exterior work in local historic districts or affecting local landmarks.

### **HIGHLIGHTS:**

- Implement the 2030 Comprehensive Plan goals, objectives and policies.
- Propose changes to the Comprehensive Plan as necessary.
- Review and analyze proposed land use map changes.
- Initiate the required 5 year evaluation of the Mobility Plan.
- Update the Concurrency and Mobility Handbook.
- Manage the Mayport Village Community Redevelopment Area designation study.
- Develop and maintain traffic count data and maps.
- Manage the Identification of Downtown Historic National Register Districts study.
- Assist in the administration of the Cemetery Assessment Project.
- Serve as staff and technical support to the City's Planning Commission, Citizens Planning Advisory Committees, Land Use and Zoning Committee, Waterways Commission, and City Council.

## **CURRENT PLANNING**

### **FUNCTION:**

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all Zoning Code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

### **HIGHLIGHTS:**

- Amend land development regulations to ensure consistency with 2030 Comprehensive Plan goals, objectives and policies as amended from time to time.
- Address short-term growth and development issues through the review of PUD rezonings/verifications, conventional rezonings, exceptions, variances, waivers, and administrative deviations.
- Serve as professional planning staff to an estimated 67 public hearings.
- Review and present an estimated 475 new zoning applications.

## **DEVELOPMENT SERVICES**

### **FUNCTION:**

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office, and the Addressing Office.

The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, and issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers.

The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system.

### **HIGHLIGHTS:**

- Implement the Mobility/Concurrency system.
- Implement electronic plan review for Site Development (10-Set) Plan Review and Right-of-Way Permitting through the Building Inspection Division's permit system.
- Incorporate the Certificate of Use (COU) process into the building permit process as a means to reduce the number of steps necessary for review, payment and approval.
- Coordinate with the Subdivision Standards and Policy Advisory Committee to eliminate the need for customers to provide reproducible mylar copies of paving and drainage as-built drawings.
- Add the Bicycle/Pedestrian Coordinator position to the Site Development (10-Set) Plan Review process.
- Include the responsibility to provide staff support to the Context Sensitive Streets Committee.
- Work with an outside consultant on the five-year FEMA Community Rating System (CRS) audit.

## **HOUSING & COMMUNITY DEVELOPMENT**

### **FUNCTION:**

The Housing and Community Development Division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division rehabilitates and redevelops slum and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville through the U.S. Department of Housing and Urban Development (HUD). CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

## **HIGHLIGHTS:**

- In the 40<sup>th</sup> CDBG year (October 1, 2014 through September 30, 2015) the City of Jacksonville expects to receive \$5,594,293 from the U.S. Department of Housing and Urban Development (HUD) which will be used for eligible community development activities throughout Duval County. Of that amount, an estimated \$5,444,293 (97.31%) of CDBG funds will be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2014-2015 Proposed Projects of the City's Consolidated Plan.
- The City of Jacksonville will utilize \$2,256,024 in HOME funds received from HUD in the furtherance of increasing the availability of decent, safe and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville will receive \$2,303,001 from HUD which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns and Baker Counties.
- The City of Jacksonville expects to receive \$461,109 from HUD's Emergency Solutions Grant Program which will be used for the prevention of homelessness.
- The City of Jacksonville will receive \$4,015,023 from Florida's State Housing Initiative Partnership (SHIP) Program to produce and preserve affordable homeownership and multifamily housing for very low, low and moderate income families.

## **TRANSPORTATION PLANNING**

### **FUNCTION:**

The Transportation Planning Division was established 2/25/14 via Ordinance 2013-209-E. The new Division is responsible for the preparation, review and updating all short and long range transportation plans, conduct traffic and transit testing for concurrency and/or mobility and proportionate fair share assessments; coordinate and review with Public Works of all proportionate fair share capital improvement projects for mobility; review Developments of Regional Impact, Regional Activity Centers and all rezonings for transportation impacts; coordinate with FDOT and the metropolitan planning organization on local and regional transportation issues; coordinate with JTA on mass transit issues; assist in developing the CIP identifying transportation projects; review site plans for transportation issues; and review applications for access management and bicycle and pedestrian issues.

### **HIGHLIGHTS:**

- Ordinance 2013-209-E was enacted 2/25/14, authorizing a Transportation Planning Chief and two new support positions. Three current employees were also moved to the new division to support operations, for a total of six employees. Through the budget process, City Council eliminated the three new positions and associated funding for FY14-15, which was comprised of one chief and two support staff.



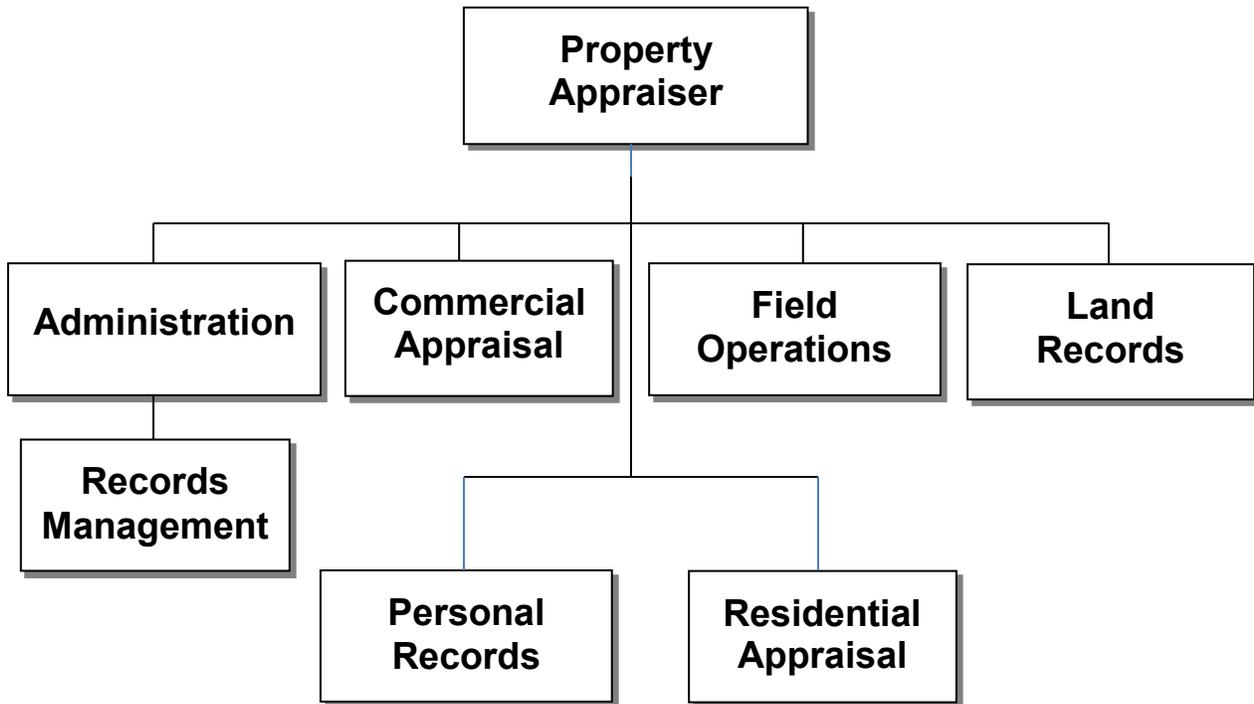
# PROPERTY APPRAISER

**DEPARTMENT VISION:**

To earn the public's trust.

**DEPARTMENT MISSION:**

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **ADMINISTRATION**

#### **FUNCTION:**

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The Division develops the annual tax roll while also providing all technological services within the organization.

#### **HIGHLIGHTS:**

- Transition the Geographic Information System (GIS) production and Computer Assisted Mass Appraisal (CAMA) servers in FY2015 from physical servers to virtual. The GIS web server was transitioned in FY2014. The transition provides greater security and reliability, and is expected to yield cost savings over time.
- Information Systems (IS) worked with the Information Technology Division (ITD) to provide two links to Property Record Cards (PRCs) online reflecting data from Notices of Proposed Property Taxes (TRIM notices) and the Certified Tax Roll. This provides taxpayers with easy access to the documents and fulfills statutory requirements to provide TRIM PRCs to petitioners requesting them.
- IS developed a customized online Tangible Personal Property (TPP) Tax Return application with ITD which will be available on the Property Appraiser's website for 2015 filings.
- Continue wellness efforts in FY2015 with a targeted focus on enhancing awareness of the dangers of sedentariness in the workplace and providing practical solutions to reduce the risks associated with prolonged sitting.
- Monitor progress of all performance objectives to ensure the attainment of targeted outcomes and organizational goals.

### **COMMERCIAL**

#### **FUNCTION:**

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family, and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: the market, cost and income approaches. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

#### **HIGHLIGHTS:**

- Provide annual appraisals for 31,000+ commercial, industrial, and governmental properties in Duval County.
- Avoided litigation in disputes involving 45 parcels through the utilization of external data and heightened internal proficiency. Minimal attorney participation was required, and the potential for considerable legal fees was avoided.

- Finalize the update of zoning tables for all the municipalities by December 31, 2014 to ensure uniformity between the Computer Assisted Mass Appraisal (CAMA) system and the Geographic Information System (GIS) database for the 2015 Tax Roll.

## **FIELD OPERATIONS**

### **FUNCTION:**

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law (F.S. 193.023) requires county property appraisers to inspect all real property at least once every five years. Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Division's Field Appraisers canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

### **HIGHLIGHTS:**

- Physically inspected 52,865 residential and commercial parcels in FY2014 via on-site inspections, representing a 3% increase over FY2013.
- Inspected 35,277 residential and commercial parcels in FY2014 via desk-top review utilizing aerial photography, representing a 17% increase over FY2013.
- A Field Appraiser position, previously unfunded in FY2014 and FY2013, will be filled in FY2015 to ensure that statutory requirements are met as needs for inspections increase due to heightened permit activity and construction.

## **LAND RECORDS**

### **FUNCTION:**

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. The Division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the Division's Cadastralists adjust them accordingly.

### **HIGHLIGHTS:**

- Implemented a parcel rectification procedure to review aerial photographs and correct Geographic Information System (GIS) maps when inconsistencies are identified.
- The Division has maintained and will continue to update county property records within five (5) business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- The Division will continue to update county property records within eighteen (18) days following the recording of a "Same As" property transfer with the Clerk of the Courts.
- The Division will continue to update county property records within sixty (60) days following the recording of a "Split/Join" property transfer with the Clerk of the Courts.

## **PERSONAL RECORDS**

### **FUNCTION:**

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets other than real estate in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. The Division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

### **HIGHLIGHTS:**

- Manage 31,000+ tangible personal property accounts.
- Conduct 150 physical inspection audits and 60 desk audits of tangible property in calendar year 2015 by randomly selecting properties to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county.
- Rollout online filing of TPP tax returns on the Property Appraiser's website for the 2015 Tax Roll.
- Mail tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.
- Conduct personalized workshops to targeted tax filers to increase compliance and understanding of TPP reporting procedures and tax laws.

## **RESIDENTIAL**

### **FUNCTION:**

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The Division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

### **HIGHLIGHTS:**

- Provide annual appraisals for 315,000+ residential properties in Duval County.
- Build a database of rental data to be used in the valuation of multi-family residential properties with less than 10 units.
- Implement a formal internal quality control process to provide greater oversight of division procedures relating to property rezoning.
- Streamlined data coding in the Computer Assisted Mass Appraisal (CAMA) database by eliminating unused land use codes and improving code descriptions.

## **RECORDS MANAGEMENT**

### **FUNCTION:**

The Records Management Division, commonly known as the Customer Service/Exemptions Division, assists customers who visit or contact the Property Appraiser's Office for service. The Division is responsible for processing all exemption applications and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

### **HIGHLIGHTS:**

- In FY2014, the Division processed liens totaling \$787,981 on properties that received exemptions for which they were not entitled.
- Exemptions on the 2014 Certified Tax Roll included 190,155 Homestead Exemptions, 8,279 Senior Additional Homestead Exemptions and 1,048 Long-Term Residency (25 yr. +) Senior Exemptions.
- Combat exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records.
- Conduct 300 physical inspection audits in FY2015 to ensure compliance of the non-profit exemption.
- Continue efforts to reduce printing and postage by electronically e-mailing exemption receipts to property owners who apply online for a homestead exemption.



## **PUBLIC DEFENDER**

### **DEPARTMENT VISION:**

To support the ideals and intentions of the United States and Florida Constitutions.

### **DEPARTMENT MISSION:**

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **PUBLIC DEFENDER**

#### **FUNCTION:**

To provide competent legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

#### **HIGHLIGHTS:**

- Increasing the efficiency of the Public Defender's Office operation through implementation of statewide e-filing system which provides secure archival of records and immediate access of client files.
- Increasing the efficient representation of our clients by increasing the number of video conferencing units in the jail and reduced attorney travel time and increasing productivity.
- Expansion of the Vision for Excellence Summer Camp in partnership with other city and community agencies which provides unique mentoring and educational experiences in the legal field for children with ultimate goal of reducing juvenile crime.
- Expansion of services provided to veterans by the Public Defender's Office Veterans' Court Division through partnerships with other city, state, and federal agencies.

## **PUBLIC HEALTH**

### **DEPARTMENT VISION:**

To be the healthiest state in the Nation.

### **DEPARTMENT MISSION:**

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.  
issues.

## DIVISIONAL FUNCTION AND HIGHLIGHTS

### PUBLIC HEALTH

#### FUNCTION:

Continuation of system of care for disease control & safety net services and improving public health outcomes per 2013 County Health Rankings and DOH-Duval Strategic Plan (Duval ranked 45-67 in Health Outcomes)

#### HIGHLIGHTS:

- Leading Causes of Death 2012
  - Heart disease 22.5
  - Cancer 21.7
  - Chronic obstructive pulmonary disease (COPD) 6.6
  - Stroke 4.2
  - Diabetes 3.0
  
- Healthiest Weight Initiative
  - Public-private collaboration bringing together state agencies, not for profit organizations, businesses, and entire communities to help Florida's children and adults make consistent, informed choices about healthy eating and physical active. [Healthiestweightflorida.com](http://Healthiestweightflorida.com)

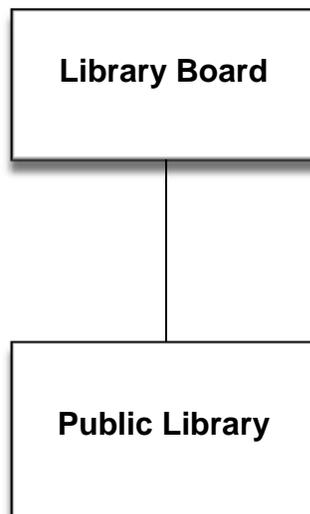
## **PUBLIC LIBRARY**

### **DEPARTMENT VISION:**

Start Here. Go Anywhere!

### **DEPARTMENT MISSION:**

The mission of the Jacksonville Public Library is to enrich lives, build community and foster success by bringing people, information and ideas together. In Fiscal Year 2014, more than 3.4 million visits were made to Jacksonville Public Libraries, items were checked out more than 6.5 million times, and nearly 11,000 programs and services were offered to Duval County residents at the Main Library and 20 branch locations. Learn more at [jaxpubliclibrary.org](http://jaxpubliclibrary.org).



## **PUBLIC LIBRARY**

### **FUNCTION:**

The Jacksonville Public Library's mission is to enrich lives, build community and foster success by bringing people, information and ideas together.

### **HIGHLIGHTS:**

The library maintained its funding level in Fiscal Year 2015 from the previous fiscal year with the exception of Part Time Salaries and Overtime which were reduced by \$167,157.

The library implemented the new five year strategic plan which focuses on three goals representing fundamentals of excellence: Outstanding Customer Experience, Maximum Value, and Engaged and Skilled Staff; and three goals representing strategic focus areas: Technological Success, Educational Success, and Economic Success.

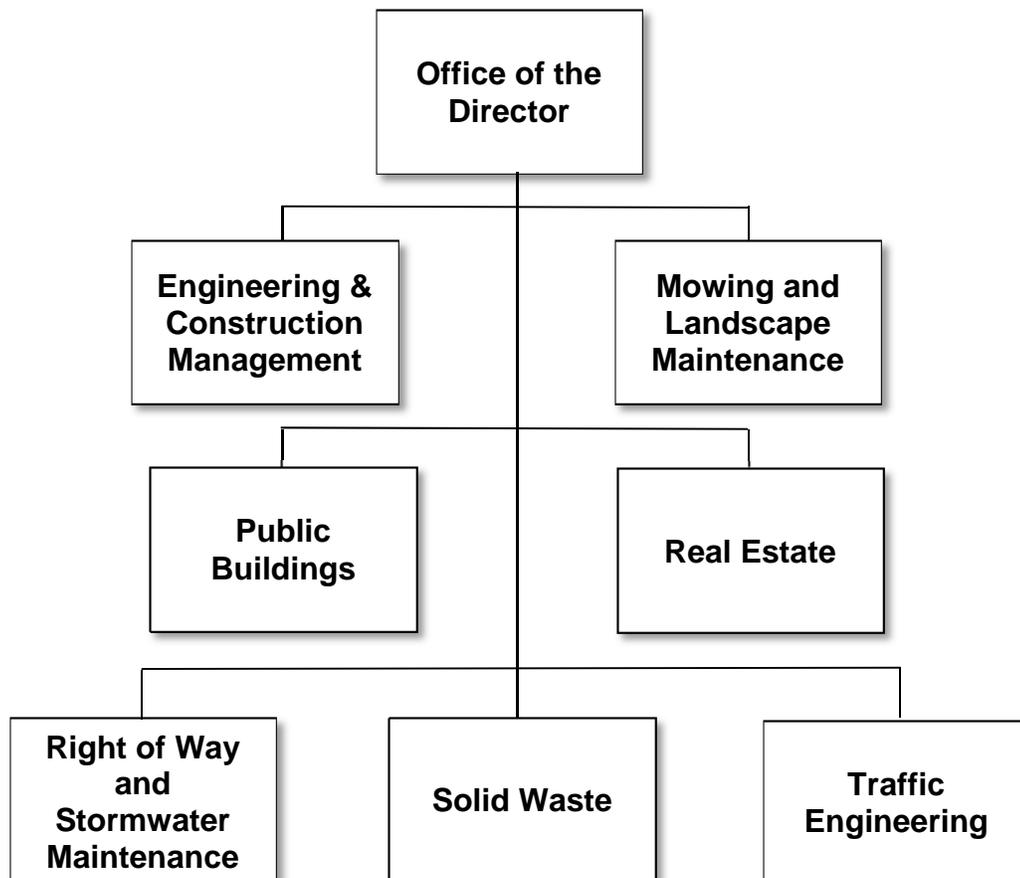
## PUBLIC WORKS

### DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

### DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF THE DIRECTOR**

#### **FUNCTION:**

The Office of the Director oversees seven (7) Divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste, and Traffic Engineering. To this end, the Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan and, specifically, manages various roadway and drainage improvement projects as well as the Duval County Courthouse program.

#### **HIGHLIGHTS:**

- Actively involved with Operation Urban Blight.
- Administer billing and collection of over \$60 million in revenue.
- Continuously addressing ADA improvements to city facilities and assets to improve access for individuals with disabilities.

### **ENGINEERING AND CONSTRUCTION MANAGEMENT**

#### **FUNCTION:**

The Engineering and Construction Management Division is responsible for planning and designing public works projects for various City-owned projects to all requiring agencies of the central government, independent agencies, and to the general public as a whole. The duties and responsibilities of the Division are accomplished within specialty sections. The Architectural/Structural, Parks and Fire Stations Section is responsible for improvements to public buildings, fire stations, bridges, parks facilities and grounds, and community centers. The Construction Management section manages and inspects construction contracts for various City-owned projects. The Paving and Drainage Design Section is responsible for drainage improvement projects, curb and gutter petition projects, special assessment dredge projects, and other miscellaneous road improvements.

#### **HIGHLIGHTS:**

- Completed new Fire Station #62; in spring 2014.
- Made available the City's Master Stormwater Management Plan to the engineering community through a new web site.
- Continues to manage designs and construction of projects, including the Brooklyn Redevelopment and the Southbank Riverwalk renovation

## **MOWING AND LANDSCAPE MAINTENANCE**

### **FUNCTION:**

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. Additionally, the Division performs landscape maintenance related to the enforcement of the city's laws regarding the safety and cleanliness of private property, nuisance abatement, weed control, and irrigation maintenance. The Division is also responsible for coordination of a tree canopy study, coordinating with state and local entities to create a mowing schedule, cemetery maintenance, tree trimming, hazardous tree mitigation, and vegetation spraying.

### **HIGHLIGHTS:**

- Cleaned and mowed over 57 acres of City owned parcels and 1,651 miles of rights-of-way through Operation Urban Blight.
- Processed 2,211 Abatement work orders totaling \$396,185.12.
- Placed over 300 unmaintained City parcels under new bid for routine mowing.
- Incorporating downtown Bermuda grass and cemeteries in new bid for City Park mowing.
- Incorporating maintained and unmaintained ash sites in parcel mowing bid.
- Closes an average of 500 CARES per month since division's inception.

## **PUBLIC BUILDINGS**

### **FUNCTION:**

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. To that end, the Division maintains all of the HVAC, plumbing, electrical and any other maintenance required to approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, City Hall Annex, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, and the Police Memorial Building. The Division also manages payment for utilities for all city facilities, parks, and rights-of-way (excluding street lights and signals).

### **HIGHLIGHTS:**

- City Council chambers LED light replacement and City Hall bathrooms renovated.
- In conjunction with the Engineering division, oversee design and construction of various minor and capital improvement projects for city facilities.
- FY 14 was our first year as an Internal Service Fund. As such, we worked diligently to ensure that we remained within our budget parameters while simultaneously seeking efficiencies in order to improve our service levels.

## **REAL ESTATE**

### **FUNCTION:**

The Real Estate Division is responsible for the Acquisitions and Disposition of City Real Estate, the Closure and Abandonment of Right-of-Ways and Easements, performing Due Diligence on Real Estate matters, as requested and negotiating Third-Party Leases. In addition, the Real Estate Division is responsible for maintaining a Transactional Inventory related to the Acquisition and Disposition of City Real Estate. The Division also processes Legislative Requests related to Real Estate, on behalf of various City Agencies.

### **HIGHLIGHTS:**

- Completed the Lazy Assets report identifying three hundred and ninety five (395) parcels owned by the city that are considered underutilized.
- Managed purchase of the Jake Godbold Building.
- Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.
- Secure legislation to surplus and dispose of all Ash Remediation Program parcels.
- Negotiate third-party leases for governmental agencies.
- Close and vacate right-of-ways for various applications.

## **RIGHT-Of-WAY AND STORMWATER MAINTENANCE**

### **FUNCTION:**

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to countless stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

### **HIGHLIGHTS:**

- Implemented a StormWater Action Team to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system.
- Maintain approximately 3,672 miles of paved roads.
- Repair and replace cracked and broken sidewalks throughout the City.
- Under the auspice of the Jacksonville Stormwater Utility, maintain over 1,000 miles of ditches, 55,000 stormwater inlets and structures, 1,175 miles of storm drain pipes, 180 retention ponds, and eight pump stations.

## **SOLID WASTE**

### **FUNCTION:**

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. In terms of landfills, the Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues surrounding solid waste, recycling and hazardous waste.

### **HIGHLIGHTS:**

- All required Trail Ridge Landfill expansion permits have been obtained. This will allow us to proceed with the expansion of the landfill and secure disposal capacity for Duval County for the next 33 years.
- Executing a timber sales contract which is expected to generate over \$750,000 in revenue over the next two years.
- Continuous implementation of the new waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- Moving forward with automating the City of Jacksonville service area for single stream recycling.
- Actively participating in Operation Urban Blight.

## **TRAFFIC ENGINEERING**

### **FUNCTION:**

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

### **HIGHLIGHTS:**

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the major City corridors including completion of Lem Turner Road and Dunn Avenue before the end of 2015.
- BRT (Bus Rapid Transit) has been completed on Philips Highway and Atlantic Boulevard and installation on Lem Turner Road will be completed by early next year.
- Completion of CCTV camera installations for traffic monitoring on Atlantic Boulevard by March 2015.
- The new Regional Transportation Management Center is slated to be completed by the end of 2015.



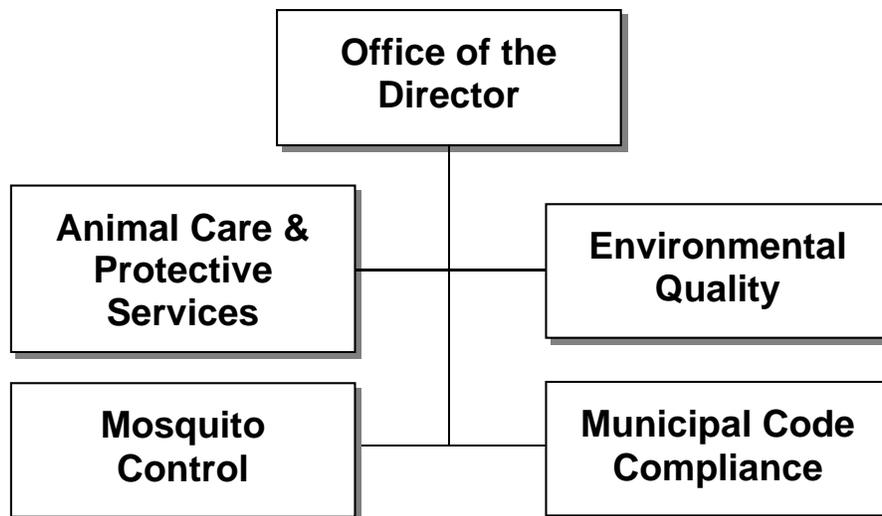
## REGULATORY COMPLIANCE

### DEPARTMENT VISION:

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

### DEPARTMENT MISSION:

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **OFFICE OF THE DIRECTOR**

#### **FUNCTION:**

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety and welfare in a cost effective results-oriented manner. To provide financial and management support to its four divisions: Municipal Code Compliance, Environmental Quality, Mosquito Control, Animal Care and Protective Services.

#### **HIGHLIGHTS:**

- Manage the City's Sustainability effort.
- Manage the Water withdrawal and water quality efforts.
- Manage the Landfill permitting effort.
- Manage the Project New Ground (ash clean-up) program.
- Oversee the City's Clean-it-Up, Green-it-Up program.
- Manage Compliance activities i.e., Municipal Code, Air Quality, Animal Control, and Mosquito Control.

### **ANIMAL CARE AND PROTECTIVE SERVICES**

#### **FUNCTION:**

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462, and state statutes Chapters 828, 823, 767, and 386 that relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems as well as providing educational information about animal care and safety to citizens. The Division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore the division receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Prevention & Training Trust Fund and Veterinary Services Trust Fund.

### **MOSQUITO CONTROL**

#### **FUNCTION:**

The function of Mosquito Control Division is to educate the public, provide response and relief to citizens on mosquito issues and to protect the public health by suppressing mosquitoes capable of transmitting disease.

#### **HIGHLIGHTS:**

- Heavy storms during 2013 filled low areas with standing water over the summer but failed to produce the expected countywide mosquito surge. During Fiscal Year 2013, 3,227 service requests (CARE Issues) were received, the lowest number since 2010. Service requests are likely to return to an historical average next year at more than twice the number from 2013 as residual standing water turns eutrophic over winter.

- West Nile virus remains the chief medical concern of mosquito control. Only two human cases of West Nile fever were confirmed in Jacksonville during 2013 (down from 29 cases during 2012); however, 60% of sentinel chickens were infected with the virus during the summer. Neighboring counties also experienced the endemic presence of WN virus in Northeast Florida.
- 2015 will present challenges for Mosquito Control Division to meet performance objectives with the existing equipment and strategies. The aerial fleet is currently reduced to one spray helicopter while large-scale planned unit developments (PUDs), such as Bartram Trail, have outpaced the division's ability to service modern residential housing county-wide with ground vehicles. Innovations in scheduling and timing of treatments will be pursued to improve service impact while seeking to maintain season-long response capability.

## **ENVIRONMENTAL QUALITY**

### **FUNCTION:**

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. Thus, EQD enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). The Environmental Quality Division creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth.

### **HIGHLIGHTS:**

- EQD staff continue to collect and analyze ambient air data for air toxics at five stationary sites utilizing canisters. Laboratory staff also respond to over 300 citizen complaints of noise pollution annually. Additionally, laboratory staff will be conducting metals analysis on particulate filters as part of the National Ambient Air Monitoring Program.
- ESC inspections focus on both education of the regulated community and enforcement of violations. Projections and historic performance indicate that the ESC will coordinate inspector training mandated by the MS4 permit for fifteen (15) City employees and fifteen (15) representatives from private sector companies and cooperative state and municipal entities. In order to achieve MS4/BMAP compliance demands, ESC will maintain the increased level of enforcement activity established in FY 13-14.
- Historic data indicates that the 24-hours per day, 7-days per week emergency incident responses and routine investigations performed by the Emergency Response Activity staff of two result in the removal of 250,000 to 400,000 pounds of chemical and petroleum contaminants from the natural environment every year.
- The Groundwater Resource Management Section (GRMS) anticipates issuing approximately 1250 Well Permits in FY 14-15. The GRMS projects a similar number of Well Construction Inspections and CARE Complaint Investigations will be performed in FY 14-15.
- In FY15, proactive measures include additional preparation for arboviral response. Early season focus on areas of past West Nile cases will continue. Testing of new control and surveillance equipment will be undertaken in 2015.
- The EQD's laboratory provides analytical support for: water pollution's biological sampling in accordance with the Mayor's River Initiative/Accord; water pollution's sampling for compliance with the City's NPDES stormwater permit and Basin Management Action Plan (BMAP) requirements; air pollution's ambient air toxic assessment; and air pollution's ambient air quality monitoring efforts.
- The Emergency Response Activity's staff participated in over 300 hazardous material incidents throughout Duval County annually.
- The Surface Water Pollution Activity staff continue to inspect and monitor the Jacksonville streams and tributaries to maintain compliance with the City's NPDES stormwater permit and BMAP.
- The Groundwater Resources Branch staff permit and monitor well construction and the quality of the Floridian Aquifer (the primary drinking water source in Jacksonville).

## **MUNICIPAL CODE COMPLIANCE**

### **FUNCTION:**

Municipal Code Compliance Division (MCCD) inspects properties to determine existence of JOC Chapter 518 Property Safety/Maintenance and Chapter 656 Zoning codes violations and enforces codes to achieve compliance of observed violations, via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 addresses the following public health and safety issues: unsafe structure violations; commercial and residential minimum building standards violations; abandoned/junk vehicle violations, and; environmental nuisance violations. Chapter 656 addresses local zoning code standards. If owners fail to correct violations, the division refers enforcement cases to a Municipal Code Enforcement Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

### **HIGHLIGHTS:**

- By mid-fiscal year (03/31/2014) Code Compliance personnel opened 18,467 enforcement cases city-wide. The Operation Urban Blight effort netted over 5500 blight related cases. During Operation Dolphin six neighborhood/business corridor inspection projects were completed. MCCD continues to play a key role as a member of the Drug Abatement Response Team (DART). Code Compliance Officers cite properties for safety/maintenance and zoning violation in some instances leading to condemnation.

## STATE ATTORNEY

**DEPARTMENT VISION:**

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

**DEPARTMENT MISSION:**

The mission is to protect the people of the Fourth Judicial Circuit by efficiently prosecuting criminals.

## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **STATE ATTORNEY**

#### **FUNCTION:**

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

#### **HIGHLIGHTS:**

- Effective FY 2014, the State Attorney began e-filing all criminal cases per the Florida Supreme Court Administrative Rule SC11-399.
- The State Attorney must comply with the FBI Criminal Justice Information Services (CJIS) requirements regarding the electronic transmission of case information between agencies.
- The State Attorney's Office has started an initiative to have an electronic case file system.
- The State Attorney's Office will be moving into the Old Federal Courthouse in FY 2015.

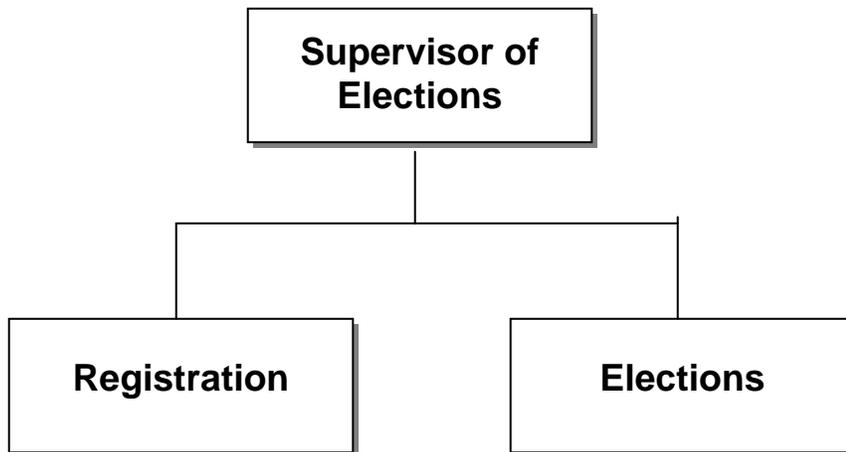
## SUPERVISOR OF ELECTIONS

### DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

### DEPARTMENT MISSION:

The department will convey the voice of the people by providing fair, accurate and accessible elections with transparency and integrity.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **ELECTIONS**

#### **FUNCTION:**

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

#### **HIGHLIGHTS:**

- Upcoming election will be the General Election November 4, 2014.
- For the General election in FY 14 the SOE will provide fair, accurate and accessible elections with transparency and integrity.
- This year the SOE purchased and implemented a countywide electronic voter identification pollbook, or EViD. The electronic poll book will allow the SOE to replace paper registers with pollbooks that will update the voter registration database in real time. This will allow for the communication of real time turn out numbers, prevent against voter fraud of voting at multiple locations, and remove the need for tedious and expensive post processing of paper registers after the election.
- Over the next fiscal year the SOE will enter the heaviest election period of the four year cycle. There will be three countywide elections conducted, including elections for Gubernatorial cycle and local election cycles for Mayor, Supervisor of Elections, Tax Collector, Property Appraiser and all 19 City Council Districts.

### **REGISTRATION**

#### **FUNCTION:**

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

#### **HIGHLIGHTS:**

- The SOE office provided fair, accurate and accessible elections with transparency and integrity during FY 14. This was accomplished through dedication, hard work and staying within the SOE's budget.
- SOE successfully registered over 8,000 students in the annual Countywide student voter registration drive.
- The SOE successfully completed a build out and move to its new Election Center. The move from the Gateway Election center to the 1 Imeson location will save taxpayers over \$500,000 in the first year of operation.
- The SOE will continue to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

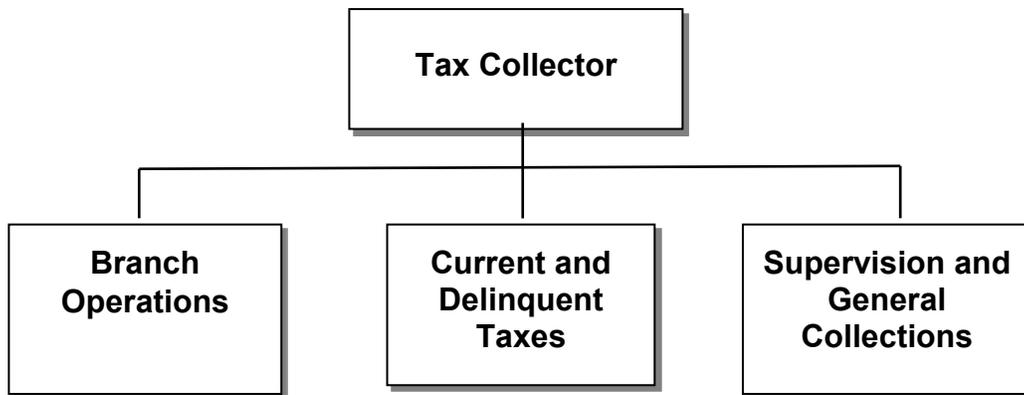
## TAX COLLECTOR

### DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

### DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



## **DIVISIONAL FUNCTION AND HIGHLIGHTS**

### **BRANCH OPERATIONS**

#### **FUNCTION:**

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices and one satellite office throughout the county. These offices are open Monday through Friday from 8 a.m. – 5 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, and hunting and fishing licenses.

#### **HIGHLIGHTS:**

- The Tax Collector collects 91 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are now performed by the Tax Collector's office due to the closure of all state offices. In FY 2014, the Tax Collector processed 264,518 Drivers' License transactions.
- Through a partnership with the Health Department, in FY 2014 all branches began issuing birth certificates to Florida-born citizens.

### **CURRENT AND DELINQUENT TAXES**

#### **FUNCTION:**

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, and local business tax receipts (previously known as Occupational Licenses). This area also conducts the annual tax certificate sale required by Florida Statutes.

#### **HIGHLIGHTS:**

- During FY 2014, 3,830 homestead liens previously recorded on manual documents were added to the tax system and re-noticed to taxpayers, increasing collections by more than \$950,000 (an increase of 176%).
- In FY 2014, more than \$1 billion in property taxes and more than \$7 million in local business taxes were collected.

## **SUPERVISION AND GENERAL COLLECTIONS**

### **FUNCTION:**

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

### **HIGHLIGHTS:**

- In FY 2014, the Tax Collector's office created efficiencies in operation by relocating the Call/Mail Center from the Gateway branch to the Yates building and outsourcing high speed mail processing.
- The Finance Office implemented a new Returned Item System (RIS) which resulted in eliminating multiple steps to paying and requesting reimbursement for returned checks and other items. This also allowed the Duval County Tax Collector to close a bank account.



## PROFILE

Jacksonville is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 842,583 residents. The median age of Jacksonville residents is 35.4. The mean household income is \$64,103, while the median household income is \$48,143.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Alvin Brown is Jacksonville’s seventh mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing facilities and services at more than 337 locations on more than 800,000 acres. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life, as are the miles of beaches and waterways, a major symphony orchestra, the downtown sports and entertainment complex and myriad special events that this sports-loving city hosts each year. Home to the NFL’s Jacksonville Jaguars, the city welcomed its first Super Bowl in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

# HISTORY

## **Native Americans**

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

## **European Discovery and Settlement**

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

## **European Conflicts**

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

## **Growth of permanent settlements**

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a U.S. territory in

1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

### **1901 Fire**

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

### **After the Fire**

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

### **Consolidation**

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

### **Post Consolidation**

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower (currently the Wells Fargo Building) which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the

river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Today, the City of Jacksonville is home to three Fortune 500® Companies, CSX Corporation, Fidelity National Information Services and Fidelity National Financial. The CSX Corporation is ranked 231 on the Fortune 500® list and provides rail-based transportation services in North America. It provides integrated intermodal transportation services linking customers to railroads, through trucks and terminals.

Fidelity National Information Systems (FIS) is the world's largest global provider dedicated to banking and payments technologies, currently rated 434 on the Fortune 500® list and is a member of Standard & Poor's 500® index. With a long history deeply rooted in the financial services sector, FIS holds leadership positions in payment processing and banking solutions, providing software, services and outsourcing of the technology that drives financial institutions.

Fidelity National Financial, Inc., currently ranked number 353 on the fortune 500® list of America's largest companies, is a leading provider of title insurance, specialty insurance and claims management services. The company is mainly comprised of: Fidelity National Title Group, Inc.; and Fidelity National Property and Casualty Insurance Group.

### **Military Connections**

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers

over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to guided missile cruisers, guided missile destroyers and guided missile frigates, a total of 17 ships and four helicopter squadrons. NS Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409 acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. In early 2012, Secretary of the Navy Ray Mabus announced that an Amphibious Readiness Group (ARG) will be home ported at Mayport beginning the last quarter of calendar year 2013. USS New York (LPD 21) will arrive in the last quarter of calendar year 2013, USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43) will follow in 2014. The ARG will be home to 2,000 additional sailors and their families and sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is a unit of the Florida Air National Guard which maintains and fly's F-15 fighters is stationed on Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125<sup>th</sup> Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths eight Ohio-class submarines and employs more than 9,000 military and civilian personnel.

### **Military History**

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

## FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong- mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at [www.coj.net](http://www.coj.net) or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

## FACT SHEET

Duval County Population	890,066
City of Jacksonville Population	846,421
City Area	840.1 square miles
Internet Home Page Address	<a href="http://www.coj.net">http://www.coj.net</a>

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### Comparisons

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	FY 13	FY 14	FY 15
General Fund Budget	1,034,227,938	1,067,187,868	1,105,918,070
Net General Fund Budget	901,345,197	938,583,744	974,678,683
Total City Budget	1,872,787,893	1,987,132,888	1,984,299,572
Total Net City Budget (Includes Misc Federal Programs)	1,503,280,289	1,526,052,541	1,508,619,497
Ad Valorem Taxes (GSD)	449,038,716	507,239,775	531,056,123
City Employees			
Other	3,514	3,465	3,461
Correction Officers	785	781	780
Fire and Rescue	1,215	1,211	1,204
Police Officers	<u>1,573</u>	<u>1,573</u>	<u>1,572</u>
Total Number of City Employees	7,087	7,030	7,017
Millage Rate			
Operations	10.0353	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	10.0353	11.4419	11.4419

## **BUDGET HIGHLIGHTS**

- The City of Jacksonville has adopted the following priorities:
  - Partnering with businesses to create jobs and grow our economy;
  - Revitalizing our Downtown as a vibrant destination for people to work, live and visit;
  - Supporting schools, teachers, families and the community to improve opportunities for children and young people;
  - Enhancing services for veterans and service members to make Jacksonville the most military and veteran-friendly city in America;
  - Improving our quality of life to ensure that Jacksonville is an even more inviting place for people to make their home and raise a family; and
  - Reforming city government to make it more efficient, effective and responsive.

Achieving these priorities will require fiscal discipline and innovative approaches.

- The City of Jacksonville's Total General Fund Revenues are \$1,019,733,856 for FY 2014 / 15. Net Ad Valorem Revenues account for \$510 million after considering the impact from the Tax Increment Districts; in addition, State Shared Revenues account for \$141.7 million, and Departmental Revenues account for \$56 million.
- The millage rate remained at 11.4419 mills for FY 2014 / 15.
- Revenues from the Local Government Sales Tax are up 4.61% year over year to \$81.2 million and continue on an upward trend over the past three years. As of May 2014 internet sales have been taxed, which has had a positive effect on taxes collected for FY 2014 / 15. Authorized in 1982, the program generates the largest amount of revenue for local governments among the state-shared revenue sources currently authorized by the Legislature.

## **FUTURE FISCAL CHALLENGES AND RESOLUTIONS**

- The City of Jacksonville is beginning to recover from the recession as evidenced by Ad Valorem Tax revenues are trending upwards due to increases in taxable property values. This trend is expected to continue.
- Basic public safety costs, fire & rescue and office of the sheriff, continue to increase and account for \$608.4 million of expenditures which takes up 59.6% of the budgeted general fund revenues.
- The ever-increasing costs of pensions continue to be problematic. The City is in the process of negotiating significant pension changes since the cost of the present system is not sustainable. The timing and the resolution of the issue remains uncertain.
- Revenues from the Communications Services Tax are down 7.31% year over year and continue on a downward trend over the past four years.

## **THE ANNUAL BUDGET**

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

## **BUDGETARY ENTITY**

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the Jacksonville Housing Finance Authority while a component unit, falls under the executive branch of the government and has its budget reviewed and approved by the Mayor. In addition, it does not issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

## FINANCIAL POLICIES

### Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced if revenues meet expenditures, without undue reliance on one-time sources, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

Proposed Capital Improvement Projects

Schedule of Public Service Grants

Schedule of Appropriations by Division

Detailed Grant Schedules:

- Grants Requiring No City Match
- Continuation Grants which Require a City Match
- Miscellaneous Federal Grant Programs Requiring a City Match

General Fund – GSD Revenue and Expenditure Projections (FY14–18) – Information Only

As implemented by the Mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

### Capital Improvement Plan

The City's Capital Improvement Plan is submitted on separate legislation along with the Annual Budget. Section 122.603 of the municipal code requires the Finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

### Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

### Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. In addition, Section 106.402 authorizes the Council to designate certain filled positions to be deleted at the time the position becomes vacant.

### Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

### Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

### Fees for Services

The municipal code provides in section 106.112 that the Chief Financial Officer shall conduct a review of the fees imposed by the various departments of the city annually, and submit a report of the findings to the City Council. As part of this review, the Chief Financial Officer shall determine the average cost of providing the services as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

The Chief Financial Officer shall, for each existing fee found to be less than 85% of the actual cost to the city of providing the service relating to such fee, increase the fee by the greater amount of one-third of the difference between the existing fee and actual cost to the city of providing the service or the amount of the increase from the previous year resulting from the preceding calculation. However, no increase shall result in a fee greater than the actual cost to the city of providing the service.

Upon completion of each annual review of fees, The Chief Financial Officer is authorized, for each existing fee found to be equal to or more than 85% of the actual cost to the city of providing the service relating to said fee, increase the fee amount by up to the annual percentage change in the Consumer Price Index.

The Chief Financial Officer shall file any change to the fee structure with the Council Secretary and such increased fee shall become effective upon such filing unless and until the Council enacts an ordinance to the contrary.

### Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

## Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 106.111 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are five areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund expenditures, 4) the percentage of principal paid within ten years, and 5) the unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues. Below are the current targets and minimums or maximums (as applicable) for each criterion.

	Target	Maximum
Overall debt to estimated market value	2.50%	3.50%
Debt per capita	\$2,600	\$3,150
Debt service as a % of General Fund expenditures	11.50%	13.00%
Percentage of principal paid within ten years	50.00%	30.00% (min)
Unreserved, undesignated general fund balance as a % of General Fund revenues	10.00%	5.00%

In addition, the policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The policy provides guidelines whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

The debt policy also establishes parameters for the management of swap transactions. The Debt Oversight Committee is charged with overseeing the debt and swap portfolios of the City. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Finally, Section 110.514 of the municipal code requires the city's Finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

## **Investment Policy**

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

## **Reserve Policy**

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

## **Pension Funding**

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the Mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

## **Delinquent Revenue Collections**

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

### **Tangible Personal Property**

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

## **CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)**

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

### **Governmental Funds**

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

#### General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Jacksonville Journey.

### Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annual or through separate legislation:

Subfund	Title
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

### Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

### Capital Project Funds

Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from bond proceeds or a contribution from the General Fund to fund major capital improvement projects, which is then appropriated.

### **Proprietary Funds**

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services.

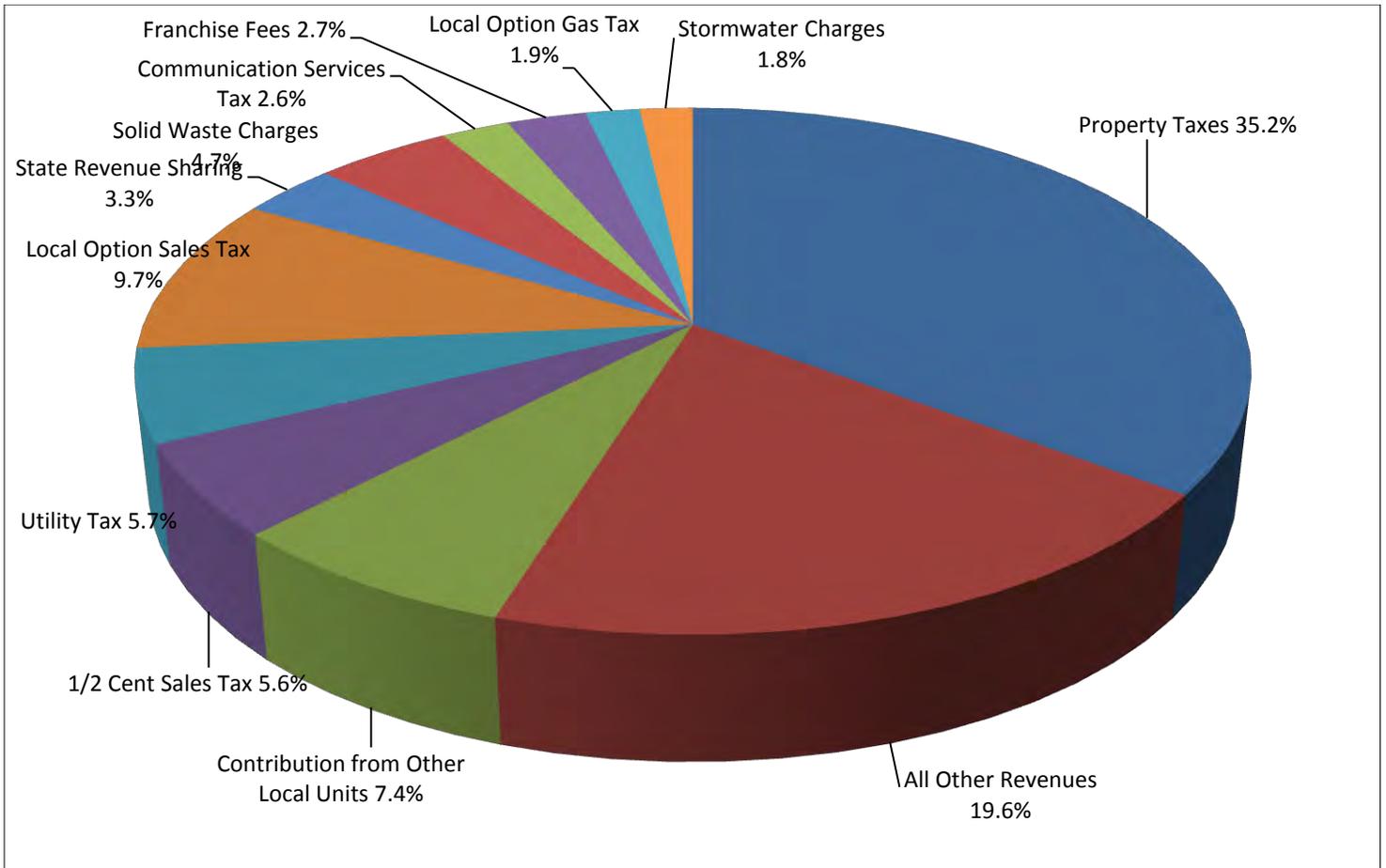
### **Fiduciary Funds**

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

## MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The graph below depicts the major sources of revenues for all funds of the City of Jacksonville. Not including the other category, these revenues account for 76.0% of total revenues.

### REVENUES:



### MAJOR REVENUE SOURCES

#### **Property Taxes**

Property (Ad Valorem) taxes account for 35.2% of overall City of Jacksonville revenues and 26.8% of the General Fund – GSD revenues. The percentage of General Fund revenues derived from property taxes has declined reflecting the decrease in housing values. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the calculations are made.

Under Florida law, each county's property appraiser must certify the ad valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action by August 4<sup>th</sup> of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24<sup>th</sup>. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days before but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1<sup>st</sup>. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 15 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate"). The below table illustrates these requirements for the City of Jacksonville for FY 15:

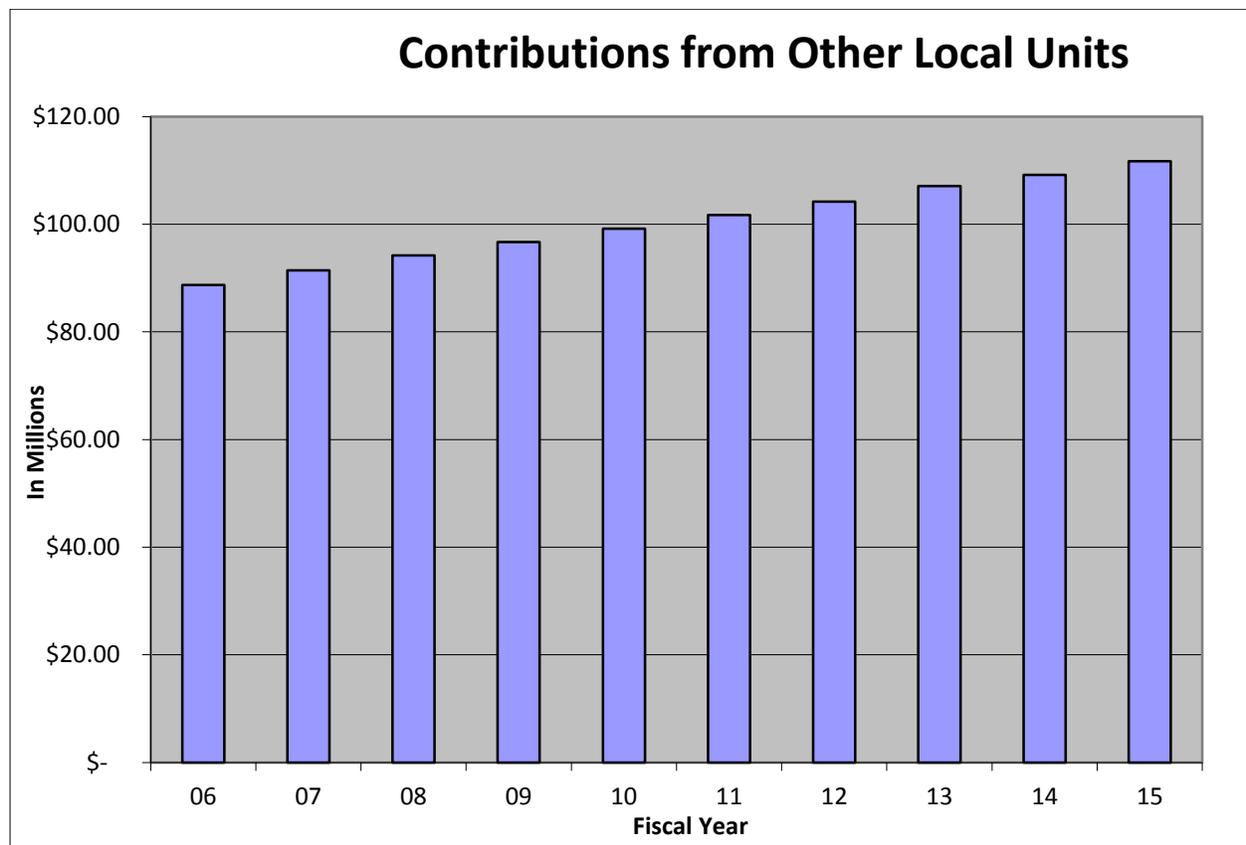
Rolled-back rate:	11.1517
Adjusted Rolled-back rate	12.3286
Change in Florida per capita personal income:	3.15%
Maximum majority vote millage:	12.7170
Maximum millage rate with a two-thirds vote:	13.9887

Adopting a millage rate above 13.9887 up to the 20 mills statutory cap for the City of Jacksonville would require a three-fourths vote of the membership of the City Council.

In Florida, tax bills are sent to taxpayers on November 1<sup>st</sup> and are due by the following March 31<sup>st</sup>. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates. The City's assessed value in fiscal year 2011-2012 decreased by \$3.1 billion, or 6.3%, from fiscal year 2010-2011, after decreasing by 6.7% the previous year. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. New construction added to the tax rolls amounted to \$0.3 billion, helping to offset decreases in the existing tax base. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. In the calendar year 2014 Property Tax revenues increased mainly due to a 4.92% increase in the Final Current Year Gross Taxable Valuation over calendar year 2013 values.

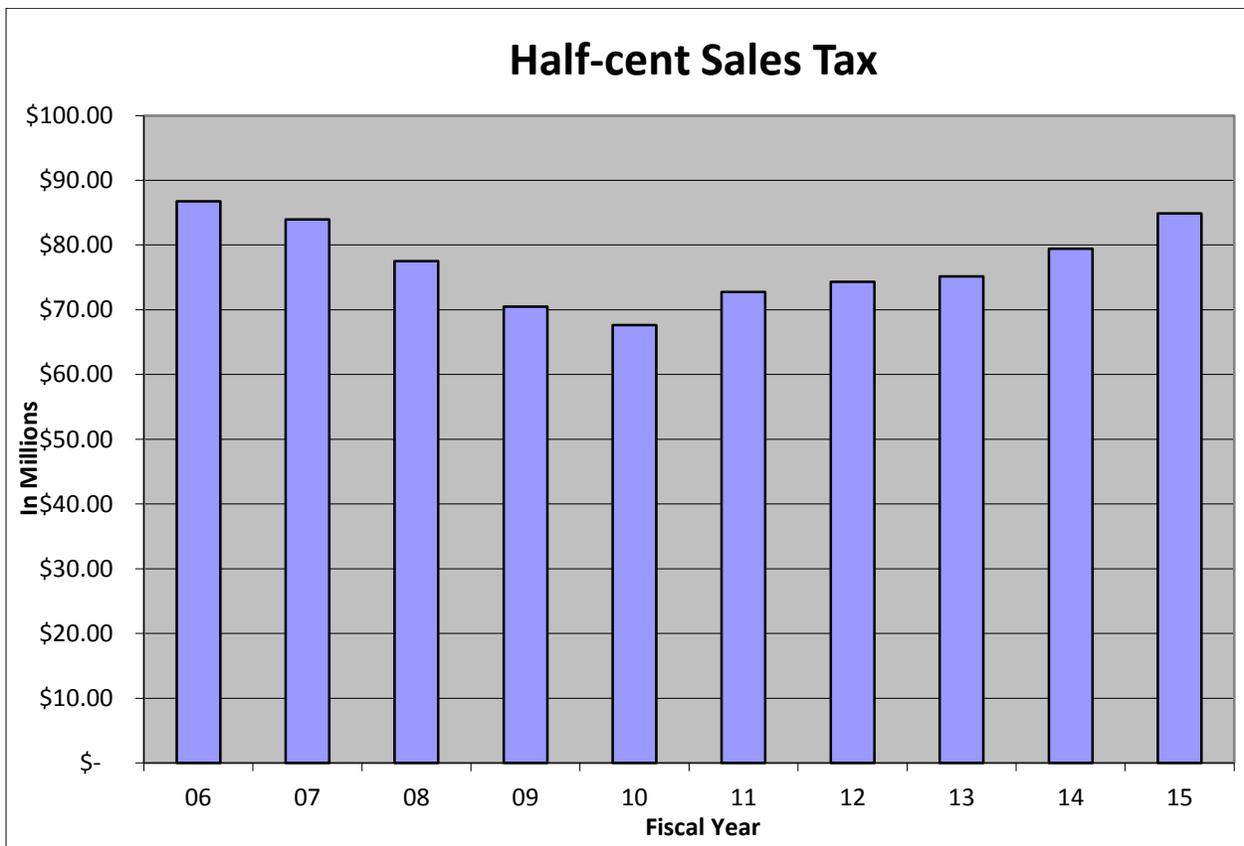
### Contributions from Other Local Units

The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The amount is based upon a complex formula that utilizes the annual May to May kilowatt-hours sales figures expressed in dollars. There is a floor in the formula that provides for the growth of the contribution to equal at least \$2.75 million each year. The increase in this revenue has been at the floor amount (\$2.75 million) each year since fiscal year 2003-2004. For FY 09 through FY 16, the floor amount was changed to \$2.5 million annually. We anticipate receiving the guaranteed increase for at least the next few fiscal years.



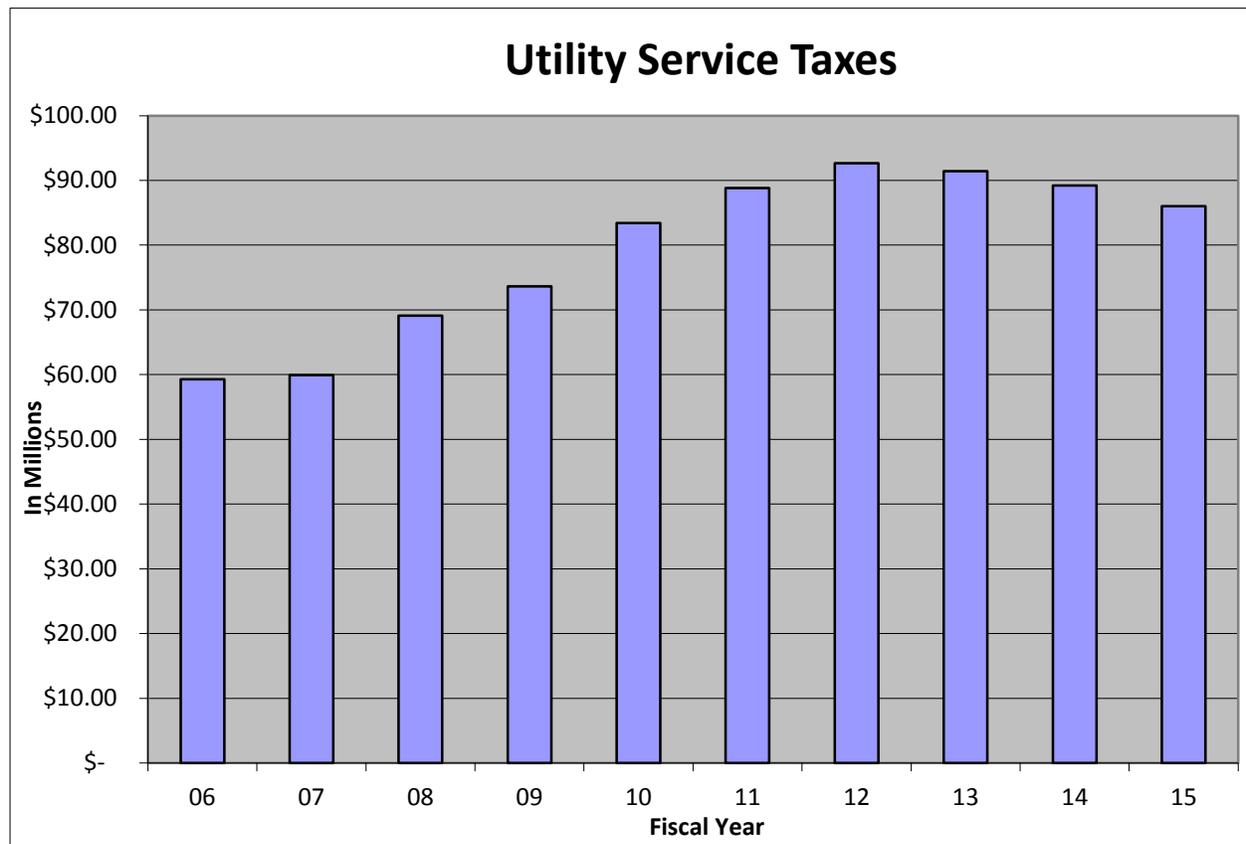
## Half Cent Sales Tax

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. The recession began in Florida earlier than its effects were felt in most of the country, hurting sales tax collections. Collections in FY 13 are projected to be higher than in FY 12, as the economic recovery in Florida most likely began in the second calendar quarter of 2010. The Half Cent Sales Tax continues to recover especially from the collection of internet sales from Amazon which began in May 2014.



## Utility Service Tax

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 12, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that was phased in over a four year period beginning October 1, 2007 by JEA and increased annually every October 1 through October 1, 2010. These increases were the first base rate hikes since 1994. For FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, it was 9.7%; for FY 11, it was 5.3%. Commercial customers saw increases in their base rates that were approximately 1% higher in each of the first three years as residential customers and the same rate of increase (5.3%) in the final year. These increases will have a negative impact on electricity demand as consumers reduce their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA has approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth is expected to be robust in fiscal year 2012, with much slower growth (-1%) expected for the next few fiscal years. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. The tax on natural gas makes up just under 1% of the total utility tax collected. For FY 15, we anticipate utility tax revenues to reach \$82.2 million, a decrease of -1.6% over the FY 14 amount.

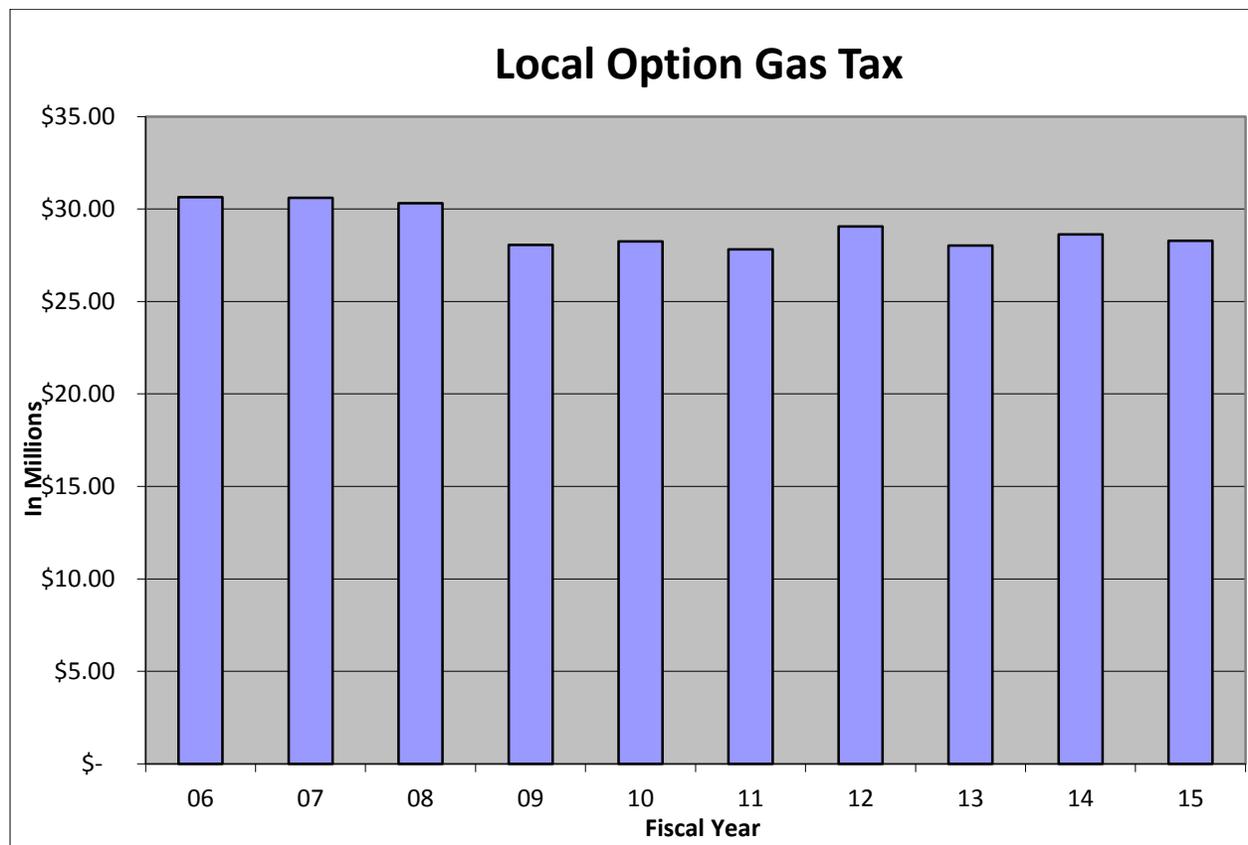


## Franchise Fees

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source in FY 15. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets.

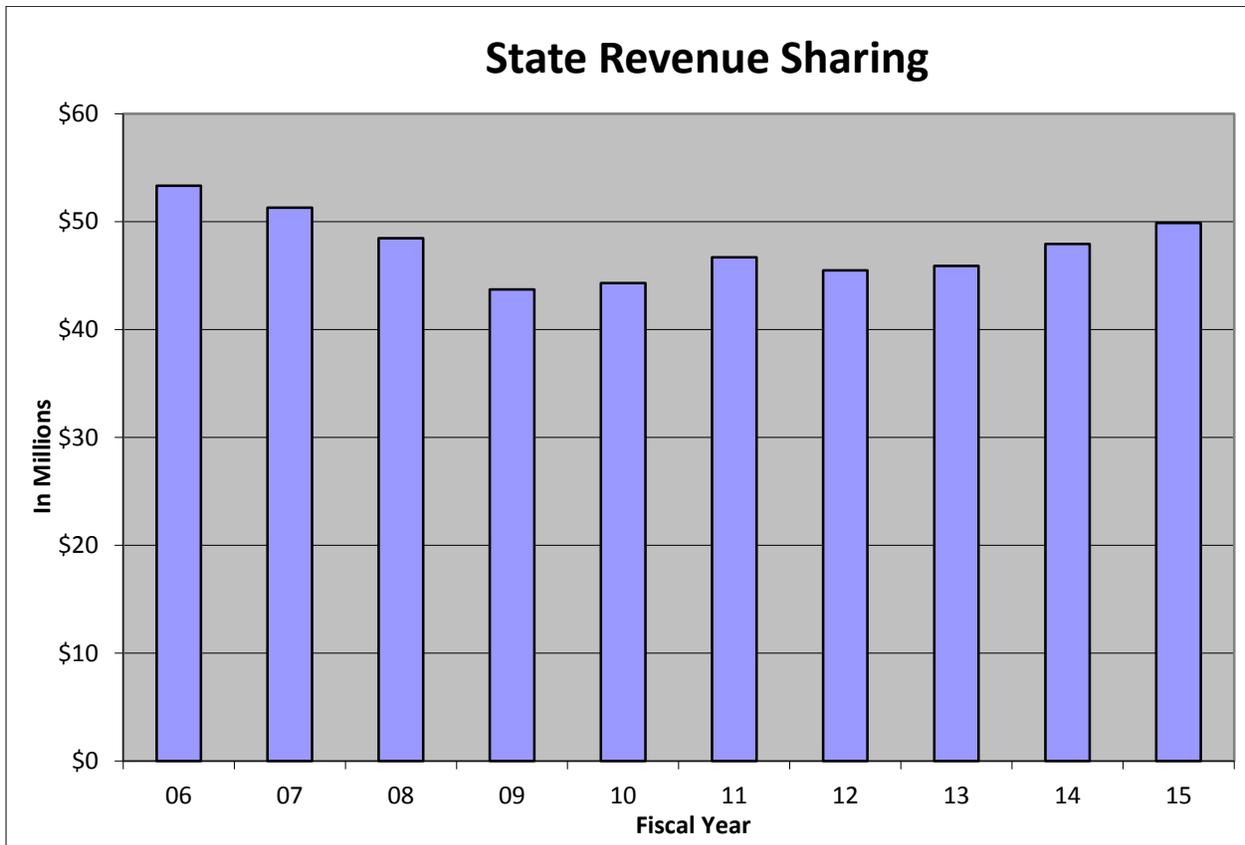
## Local Option Sales Tax

On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 09. Beginning in FY 10, the city chose to appropriate within the annual budget the portion of the infrastructure half-cent sales tax that is utilized for paying debt service, thus the jump from FY 09. We anticipate that sales tax revenues will begin to recover over the next few years.



## State Revenue Sharing

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession have been evident with modest recovery anticipated for future years. This fits into our projections for the economic recovery to be stronger in Jacksonville compared to the State of Florida as a whole.

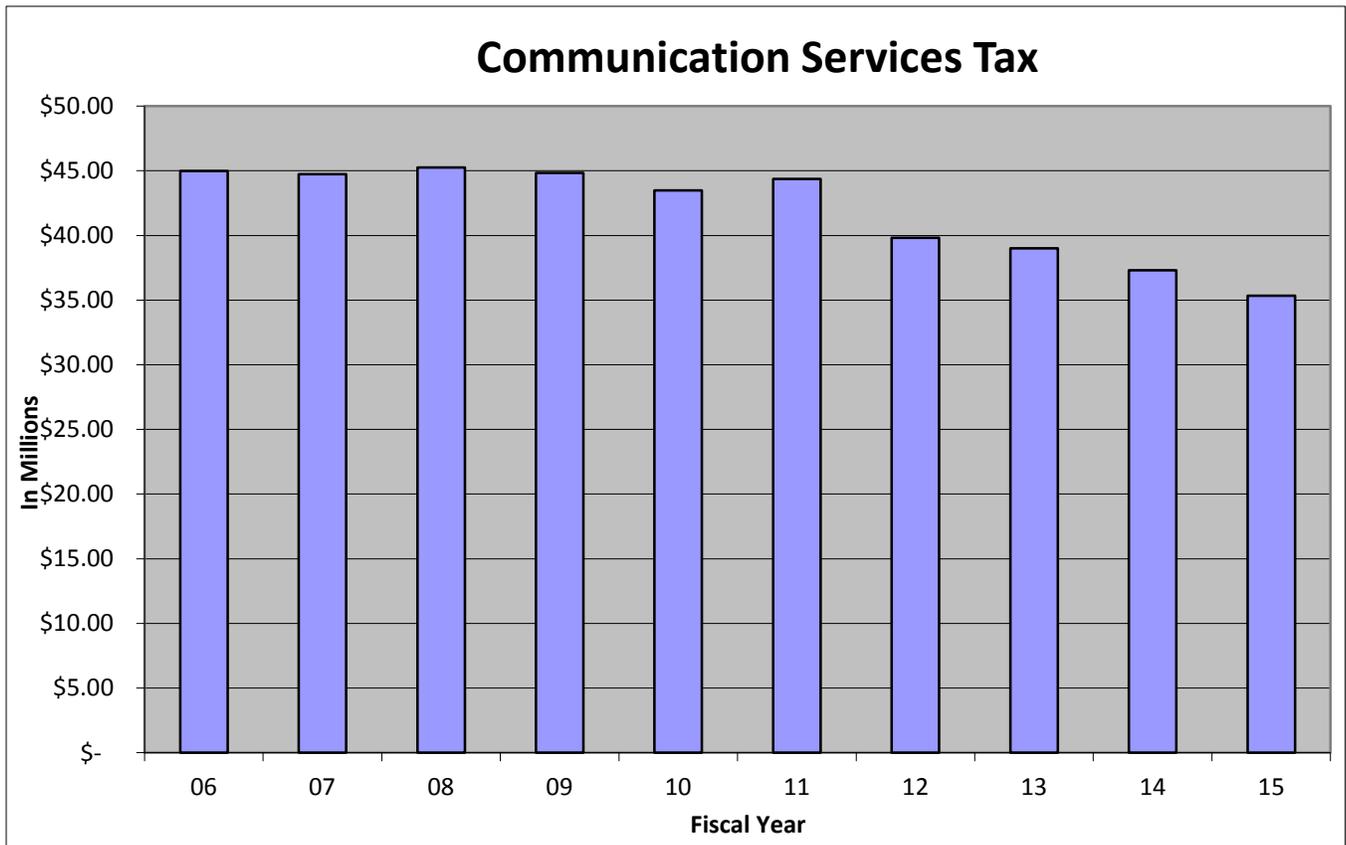


## Stormwater Charges

The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 15, the stormwater fee is expected to yield \$27.4 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city.

### Communication Services Tax

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with the City's own projections of communication services tax collections based upon historical revenues to arrive at a final estimate.



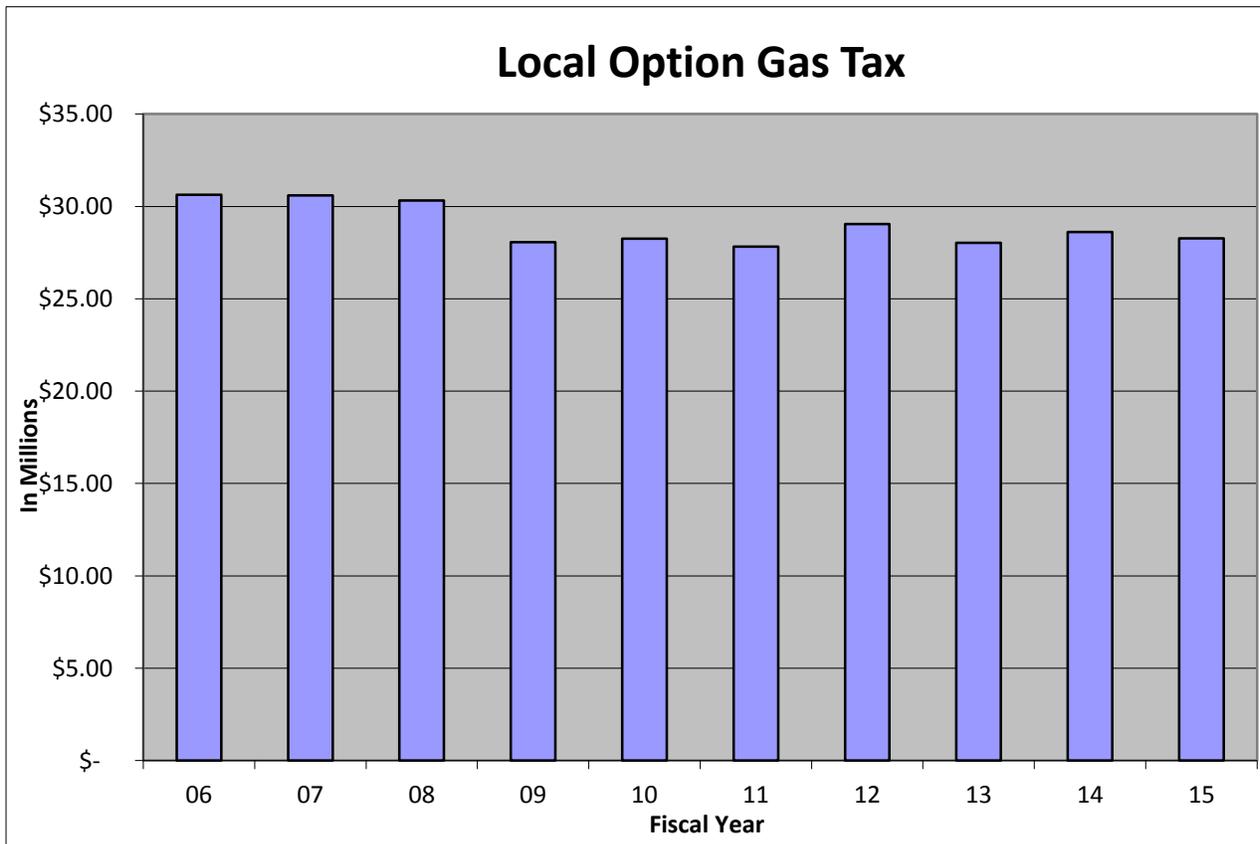
### Solid Waste Charges

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match previous levels as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection.

The solid waste fee is expected to generate \$71.3 million in revenue for FY 15.

## Local Option Gas Tax

The city levies a local option gas tax of six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the JTA, the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. The local option gas tax saw growth in much of the past decade but has now dropped back. As the economy improves so should the Local Option Gas Tax. We project the Tax will approximate \$28.3 million for FY 15.



## Other Revenues

The revenue streams discussed thus far constitute 76% of all revenues anticipated to be received by the City of Jacksonville. The remaining 24% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory and Inspection Fees, Ambulance and E911 Charges, and Licenses and Permits.

## BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities / accounts
- Transfers from a contingency except for the Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

## **BUDGET PROCESS**

### **Legal Requirements**

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

### **Preparation of the Mayor's Proposed Budget**

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
  - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
  - Maintaining infrastructure and public facilities
  - Outlining implementation strategies
  - Outlining service levels requirements
  - The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted to the Mayor's cabinet which makes any final budget recommendations to the Mayor on the proposed budget. The Mayor then consults with his cabinet, reviews the latest fiscal information available, and makes any final changes to the proposed Budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

### **Council Budget Review and Adoption**

The Council begins its review of the Mayor's Proposed Budget in immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2015 budget preparation phase.

### **BUDGET CALENDAR**

March 25	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
March 27	Budget kickoff briefing with Departments and Constitutional Officers.
April 1	CIP submissions should be submitted.
April 18	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April 19 – May 4	Budget Office review of budget submissions.
May 5 - June 2	Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
May 31	Preliminary estimates of taxable values are due from the Property Appraiser.
June 20-25	Mayor and his cabinet determine the course of action to address any budgetary gap.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
July 16	The Council begins its review of the Mayor's Proposed Budget.
July 22	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice.
August 7 - September 5	Council Finance Committee hearings on proposed millage rate and budget are held.
September 9	Finance Committee presents their amended budget to the full Council and initial public hearings on the budget and millage levy are held.

- September 15 Final Finance Committee hearing to “lay the budget on the table”. City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
- September 23 After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
- October 1 The new fiscal year begins.

**FINANCIAL CONDITION**  
**PROJECTED FUND BALANCES AT SEPTEMBER 30, 2015**  
(in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2014-15 Totals</u>
<b>ESTIMATED BEG FUND BALANCE</b>	191,951	227,512	227,310	103,462	750,236
<b>BUDGETED SOURCES:</b>					
Taxes, Fees, Licenses & Permits	680,698	212,362	21,084	0	914,145
Intergovernmental Revenue	142,636	9,244	450	0	152,330
General Government Charges	16,716	1,200	361	303,069	321,346
Earnings on Investments	4,228	1,543	414	3,646	9,831
Fines and Forfeitures	2,349	540	651	0	3,540
Charges for Services	42,690	12,445	110,778	16	165,928
Special Assessments	0	600	0	0	600
Miscellaneous	17,114	5,629	11,439	1,168	35,349
Banking Fund Borrowings	7,000	0	-7,182	30,488	30,306
Contributions from Other Funds	<u>113,263</u>	<u>26,875</u>	<u>21,280</u>	<u>5,072</u>	<u>166,490</u>
<b>Total Sources</b>	<u>1,026,693</u>	<u>270,439</u>	<u>159,275</u>	<u>343,458</u>	<u>1,799,866</u>
<b>BUDGETED USES:</b>					
Salaries and Benefits	631,976	14,915	22,407	31,587	700,885
Operating expense	234,428	32,043	144,394	269,891	680,756
Capital outlay	11,219	570	-193	43,604	55,200
Debt service	65,774	79,203	7,108	1,593	153,678
Assistance to other agencies	39,961	135,966	0	190	176,117
Contributions to other funds	<u>50,174</u>	<u>6,221</u>	<u>825</u>	<u>0</u>	<u>57,219</u>
<b>Total Uses</b>	1,033,533	268,917	174,541	346,864	1,823,855
<b>Projected Ending Fund Balance</b>	<u>185,111</u>	<u>229,034</u>	<u>212,045</u>	<u>100,056</u>	<u>726,246</u>
Percentage Change:	(3.6%)	0.7%	(6.7%) a	(3.3%)	(3.2%)

a) The decrease in projected fund balance is due to a \$14.8 million appropriation of retained earnings in the solid waste landfill closure fund (SF 443) to fund estimated incremental closure costs for 31.5 acres at the Trail Ridge landfill as well as the east and north landfill.

**Footnotes:**

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 13, 2014 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

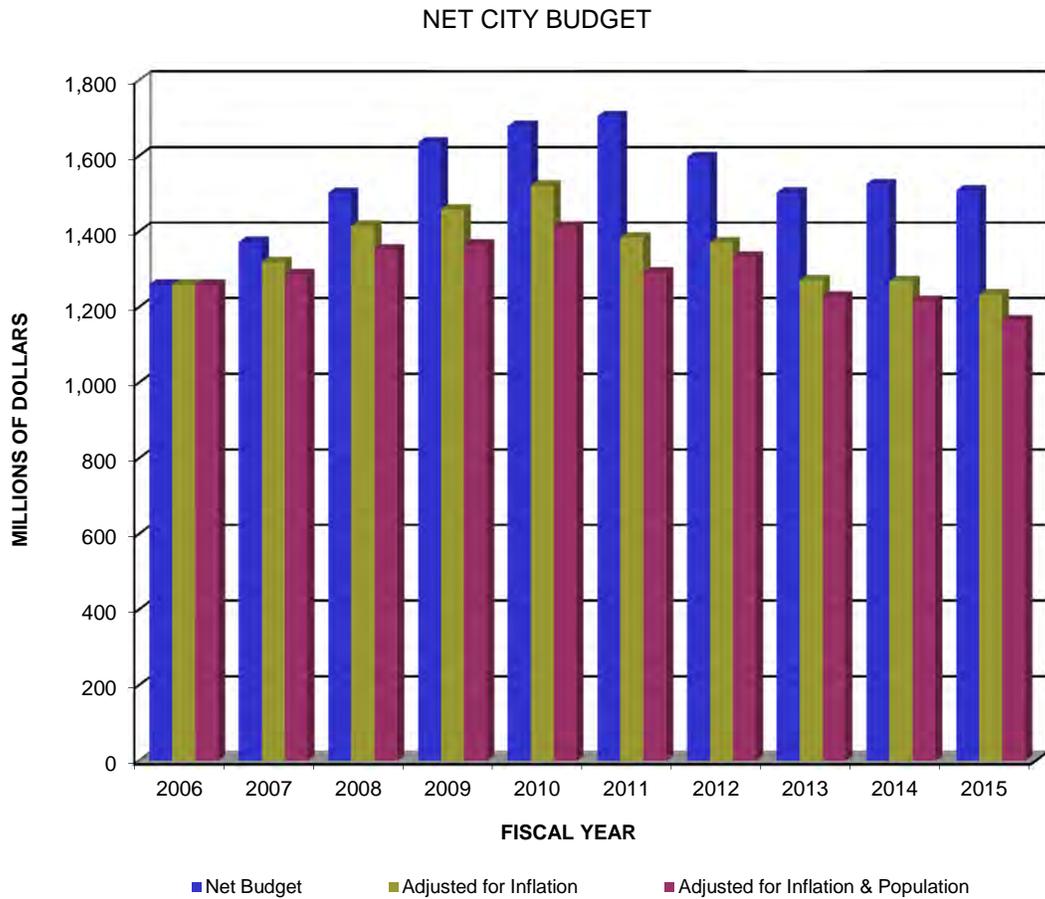
**STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES**  
(in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
<b>FISCAL YEAR ENDED SEPT 30, 2012</b>					
Fund Balance, Beginning of Year	\$128,921	\$204,619	\$165,425	\$ 87,736	\$ 586,700
Operating - Rev/(Exp)					
Revenues	954,602	337,284	140,494	241,090	1,673,470
Expenditures	<u>(824,080)</u>	<u>(269,364)</u>	<u>(147,396)</u>	<u>(244,809)</u>	<u>(1,485,649)</u>
Operating Income (Loss)	130,522	67,920	(6,902)	(3,719)	187,821
Non Operating - Rev/(Exp)					
Transfers In	11,104	31,014	23,531	1,544	67,193
Transfers Out	<u>(122,775)</u>	<u>(101,268)</u>	<u>(1,670)</u>	<u>(1,963)</u>	<u>(227,676)</u>
Long Term Debt Issued/Captial Contributions	2,349	0	0	0	2,349
Fund Balance, End of Year	<u>\$150,121</u>	<u>\$202,285</u>	<u>\$180,384</u>	<u>\$ 83,598</u>	<u>\$ 616,387</u>
<b>FISCAL YEAR ENDED SEPT 30, 2013</b>					
Fund Balance, Beginning of Year	\$150,121	\$202,285	\$180,384	\$ 83,598	\$ 616,387
Operating - Rev/(Exp)					
Revenues	924,728	314,844	147,088	229,919	1,616,579
Expenditures	<u>(849,765)</u>	<u>(246,259)</u>	<u>(147,038)</u>	<u>(228,288)</u>	<u>(1,471,350)</u>
Operating Income (Loss)	74,963	68,585	50	1,631	145,229
Non Operating - Rev/(Exp)					
Transfers In	9,165	27,284	20,955	1,474	58,878
Transfers Out	<u>(89,065)</u>	<u>(92,002)</u>	<u>(16,935)</u>	<u>(692)</u>	<u>(198,694)</u>
Long Term Debt Issued/Captial Contributions	1,057	0	0	0	1,057
Repeal of Jacksonville Economic Dev Commissior	28,970	0	0	0	28,970
Fund Balance, End of Year	<u>\$175,211</u>	<u>\$206,152</u>	<u>\$184,454</u>	<u>\$ 86,011</u>	<u>\$ 651,827</u>
<b>FISCAL YEAR ENDED SEPT 30, 2014</b>					
Fund Balance, Beginning of Year	\$175,211	\$206,152	\$184,454	\$ 86,011	\$ 651,827
Operating - Rev/(Exp)					
Revenues	1,009,535	290,072	174,597	272,906	1,747,108
Expenditures	<u>(881,960)</u>	<u>(220,722)</u>	<u>(143,500)</u>	<u>(263,555)</u>	<u>(1,509,738)</u>
Operating Income (Loss)	127,575	69,350	31,096	9,350	237,371
Non Operating - Rev/(Exp)					
Transfers In	3,441	31,369	14,742	12,067	61,619
Transfers Out	<u>(114,615)</u>	<u>(79,358)</u>	<u>(2,982)</u>	<u>(3,965)</u>	<u>(200,921)</u>
Long Term Debt Issued/Captial Contributions	340	0	0	0	340
Estimated Fund Balance, End of Year	<u>\$191,951</u>	<u>\$227,512</u>	<u>\$227,310</u>	<u>\$103,462</u>	<u>\$ 750,236</u>

## NET CITY BUDGET

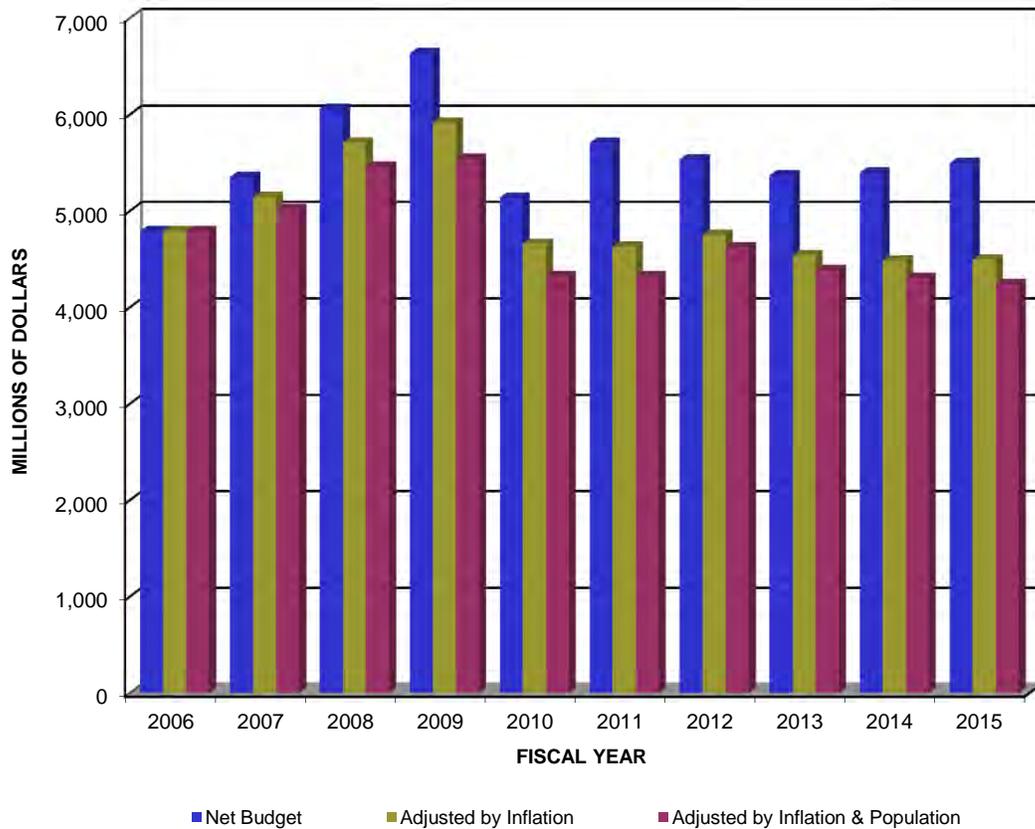
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below, the net budget of the City has increased from \$1.26 billion in fiscal year 2006 to \$1.509 billion for fiscal year 2015. However, adjusting for inflation during the period, the fiscal year 2015 budget would be equivalent to a budget in fiscal year 2006 of \$1.23 billion. When also taking into account the population growth during the same period, the fiscal year 2015 budget is equivalent to a budget of \$1.16 billion in fiscal year 2006.



The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

### NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

**COMPARATIVE NET CITY BUDGET**  
**FOR FISCAL YEARS 2013-14 AND 2014-15**  
(Excluding Fund to Fund Transfers)

	<b>FY 13-14 Budgeted</b>	<b>FY 14-15 Budgeted</b>	<b>% Of Change</b>
General Fund	\$ 938,583,744	974,678,683	3.85 %
Capital Project Funds	39,974,608	(13,678,942) (c)	(134.22)
Special Revenue Funds	288,437,563	299,495,317	3.83
Enterprise Funds	169,777,744	170,349,866	0.34
Internal Service Funds	92,587,975	75,640,470	(18.30)
General Trust and Agency Funds	(1,057,600) (a)	1,827,407	(272.79)
Component Units	<u>(2,251,493) (b)</u>	<u>306,696</u>	<u>(113.62)</u>
<b>TOTAL CITY OF JACKSONVILLE</b>	<b>\$ <u>1,526,052,541</u></b>	<b><u>1,508,619,497</u></b>	<b><u>(1.14) %</u></b>

A More Detailed Summary Follows.

**Notes:**

- (a) The negative net budget is due to various de-appropriations in several all-years funds of \$2,214,196 of prior year expenditure budget which was then transferred out of the General Trust & Agency funds into a Capital Project fund in the FY 13-14 budget.
- (b) The negative net budget is due to a de-appropriation in an all-years fund of \$4,854,277 of prior year expenditure budget which was then transferred out of the Component Unit into a Capital Project fund in the FY 13-14 budget.
- (c) The negative net budget is due to a de-appropriation of prior year expenditure budget.

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2012-13, 2013-14 AND 2014-15**

	FY 12-13 Budgeted	FY 13-14 Budgeted	FY 14-15 Budgeted
<b>CITY OF JACKSONVILLE</b>			
<b>GENERAL FUND</b>	1,034,227,938	1,067,187,868	1,105,918,070
Less: Cash Carryover	48,769,260	50,430,016	49,924,964
Contributions to Other Funds:			
Alcoholic Rehab Trust Fund	225,000	225,000	0
Beach Erosion	200,000	200,000	200,000
Capital Project Funds (Pay-Go)	0	3,000,000	0
Cecil Commerce Center	1,360,253	1,084,459	1,164,936
Children's Commission	16,804,385	21,721,304	21,612,316
City Venues	7,894,945	7,180,503	9,910,485
Court Technology - Recording Fees	861,883	0	109,612
Courthouse Complex Trust Fund	94,408	0	15,232
Federal Programs	421,860	424,269	424,270
Hanna Park	421,060	704,840	436,346
Huguenot Park	343,103	338,944	239,120
Jacksonville Port Authority	5,296,851	5,930,822	5,207,004
Jacksonville Transportation Authority	1,324,309	1,350,049	1,363,002
Mayport Ferry	0	449,715	0
Storm Water	1,557,442	1,557,442	1,561,058
Tax Increment Districts	2,540,800	2,878,907	2,678,334
Vehicle Replacement (Pay-Go)	0	0	4,000,000
Full Cost Recovery	17,349,015	11,108,931	8,739,489
Transfers between General Funds	20,951,581	18,947,315	22,460,283
Transfers Between Funds for Debt Service	1,071,608	1,071,608	1,192,936
Interfund and Intrafund Transfers	5,394,978	0	0
<b>TOTAL - GENERAL FUND</b>	901,345,197	938,583,744	974,678,683

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2012-13, 2013-14 AND 2014-15**

	FY 12-13 Budgeted	FY 13-14 Budgeted	FY 14-15 Budgeted
<b>CAPITAL PROJECT FUND</b>	34,114,387	47,253,608	(13,294,942)
Less: Cash Carryover	392,000	388,000	(116,000)
Contributions to Other Funds	0	6,891,000	500,000
<b>TOTAL - CAPITAL PROJECT FUND</b>	<b>33,722,387</b>	<b>39,974,608</b>	<b>(13,678,942)</b>
<b>SPECIAL REVENUE FUNDS</b>	243,852,834	262,576,191	273,046,759
Plus: Anticipated Grants (a)	89,617,321	39,546,334	42,478,896
Less: Cash Carryover	760,914	3,168,495	3,346,974
Transfers between Sp Rev Funds	75,000	75,000	857,339
Transfers Between Funds for Debt Service	7,169,478	5,687,061	5,680,475
Contributions to Other Funds	4,820,330	4,754,406	6,145,550
<b>TOTAL - SPECIAL REVENUE FUNDS</b>	<b>320,644,433</b>	<b>288,437,563</b>	<b>299,495,317</b>
<b>ENTERPRISE FUNDS</b>	201,067,212	200,755,084	204,646,034
Less: Cash Carryover	1,824,952	1,812,240	2,052,053
Transfers between Enterprise Funds	13,147,513	13,033,101	12,686,300
Transfers Between Funds for Debt Service	16,907,390	15,743,999	19,173,815
Contributions to Other Funds	392,000	388,000	384,000
<b>TOTAL - ENTERPRISE FUNDS</b>	<b>168,795,357</b>	<b>169,777,744</b>	<b>170,349,866</b>
<b>INTERNAL SERVICE FUNDS</b>	342,863,725	393,238,099	397,418,039
Less: Cash Carryover	1,683,756	2,516,816	2,552,808
Transfers between Internal Svc Funds	5,641,755	8,853,814	11,660,562
Transfers Between Funds for Debt Service	29,208,314	29,035,448	36,340,325
Charges to City and Independent Agencies	232,263,059	260,244,046	271,223,874
Contributions to Other Funds	0	0	0
<b>TOTAL - INTERNAL SERVICE FUNDS</b>	<b>74,066,841</b>	<b>92,587,975</b>	<b>75,640,470</b>
<b>GENERAL TRUST AND AGENCY FUNDS</b>	13,683,144	13,519,254	16,258,916
Less: Cash Carryover	0	0	1,084
Contributions to Other Funds	605,000	3,129,205	1,000,000
Pension Fund Charges	10,938,205	11,447,649	13,430,425
<b>TOTAL - GENERAL TRUST AND AGENCY FUNDS</b>	<b>2,139,939</b>	<b>(1,057,600)</b>	<b>1,827,407</b>
<b>COMPONENT UNITS</b>	2,978,653	2,602,784	306,696
Less: Cash Carryover	0	0	0
Transfers between Component Units	0	0	0
Contributions to Other Funds	412,518	4,854,277	0
<b>TOTAL - COMPONENT UNITS</b>	<b>2,566,135</b>	<b>(2,251,493)</b>	<b>306,696</b>
<b>TOTAL CITY OF JACKSONVILLE</b>	<b>1,503,280,289</b>	<b>1,526,052,541</b>	<b>1,508,619,497</b>

**COMPARATIVE NET CONSOLIDATED BUDGET  
FOR FISCAL YEARS 2012-13, 2013-14 AND 2014-15**

	FY 12-13 Budgeted	FY 13-14 Budgeted	FY 14-15 Budgeted
<b>INDEPENDENT AUTHORITIES</b>			
<b>JACKSONVILLE ELECTRIC AUTHORITY</b>			
Operations	1,819,661,931	1,804,540,523	1,771,720,305
Capital	323,083,000	251,290,000	295,356,000
Less: Transfers between Operating and Capital	258,707,756	250,481,578	290,993,649
Contribution to General Fund - GSD	106,687,538	109,187,538	111,687,538
<b>TOTAL - JACKSONVILLE ELECTRIC AUTHORITY</b>	<b>1,777,349,637</b>	<b>1,696,161,407</b>	<b>1,664,395,118</b>
<b>JACKSONVILLE AVIATION AUTHORITY</b>			
Operations	78,740,422	79,456,729	82,904,667
Capital	72,871,680	50,842,000	20,688,738
Less: Transfer to Operating Capital Outlay	28,776,600	8,104,000	4,865,738
<b>TOTAL - JACKSONVILLE AVIATION AUTHORITY</b>	<b>122,835,502</b>	<b>122,194,729</b>	<b>98,727,667</b>
<b>JACKSONVILLE PORT AUTHORITY</b>			
Operations	60,528,152	61,659,559	62,072,308
Capital	117,499,335	121,689,480	172,545,341
Less: Transfer to City - Mayport Ferry Capital	0	1,000,000	0
Transfer to Operating Capital Outlay	5,210,746	7,524,138	6,576,633
<b>TOTAL - JACKSONVILLE PORT AUTHORITY</b>	<b>172,816,741</b>	<b>174,824,901</b>	<b>228,041,016</b>
<b>JACKSONVILLE TRANSPORTATION AUTHORITY</b>			
Operations	165,021,547	171,603,953	181,753,910
Capital	17,661,630	53,838,784	139,322,268
Less: Transfers within/to Divisions	12,993,623	14,704,175	15,665,659
<b>TOTAL- JACKSONVILLE TRANSP AUTHORITY</b>	<b>169,689,554</b>	<b>210,738,562</b>	<b>305,410,519</b>
<b>POLICE &amp; FIRE PENSION FUND</b>			
	8,724,167	8,249,355	11,333,170
Less: Interfund Transfers	0	0	0
<b>TOTAL - POLICE &amp; FIRE PENSION FUND</b>	<b>8,724,167</b>	<b>8,249,355</b>	<b>11,333,170</b>
<b>TOTAL - INDEPENDENT AUTHORITIES</b>	<b>2,251,415,601</b>	<b>2,212,168,954</b>	<b>2,307,907,490</b>
<b>OTHER AGENCIES</b>			
<b>DUVAL COUNTY SCHOOL BOARD</b>			
	1,663,440,978	1,711,138,681	1,735,630,370
Less: Interfund Transfers	49,035,210	52,039,354	55,323,275
<b>TOTAL - DUVAL COUNTY SCHOOL BOARD</b>	<b>1,614,405,768</b>	<b>1,659,099,327</b>	<b>1,680,307,095</b>
<b>TOTAL NET CONSOLIDATED BUDGET</b>	<b>5,369,101,658</b>	<b>5,397,320,822</b>	<b>5,496,834,082</b>

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.  
Detail is provided on the Anticipated Grant Schedule.

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
<b>REVENUES</b>			
Ad Valorem Taxes	510,041,477	21,014,646	0
Building Permits	0	11,753,180	0
Communication Services Tax	35,340,592	0	0
Contributions and Donations from Private Sources	84,075	844,622	125,000
Contributions From Component Units	0	0	0
Contributions from Other Funds	24,035,291	27,737,505	6,404,542
Contributions from Other Local Units	111,687,538	(79,740)	0
Court Related Revenues	200,000	3,824,253	0
Culture and Recreation	1,311,800	2,070,933	35,052
Debt Proceeds	7,000,000	0	(23,861,616)
Disposition of Fixed Assets	50,000	986,410	0
Federal Grants	698,498	1,881,250	100,000
Federal Payment in Lieu of Taxes	23,000	0	0
Franchise Fees	41,097,578	0	0
General Government	16,715,812	1,200,326	0
Human Services	1,799,337	730,468	0
Interest / Profits on Investments	4,227,871	1,542,963	4,738,072
Judgment and Fines	652,000	0	0
Local Business Tax	7,156,842	0	0
Non-Operating Sources	56,765,130	1,824,974	(835,992)
Other Charges for Services	11,662,079	0	0
Other Fines and/or Forfeits	1,259,800	310,000	0
Other Licenses and Permits	5,000	22,610	0
Other Miscellaneous Revenue	16,834,890	2,104,554	0
Pension Fund Contributions	0	0	0
Physical Environment	559,520	1,223,971	0
Proceeds of Refunding Bonds	0	0	0
Public Safety	27,156,870	4,595,548	0
Rents and Royalties	144,670	1,693,387	0
Sales and Use Taxes	1,033,538	179,571,509	0
Sales of Surplus Materials / Scrap	0	0	0
Special Assessments / Impact Fees	0	600,000	0
State Grants	170,952	8,362	0
State Shared Revenues	141,743,345	7,354,615	0
Transportation	0	0	0
Utility Service Taxes	86,023,459	0	0
Violations of Local Ordinances	437,106	230,413	0
<b>TOTAL REVENUES</b>	<b>1,105,918,070</b>	<b>273,046,759</b>	<b>(13,294,942)</b>

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

<b>ENTERPRISE FUNDS</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>TRUST &amp; AGENCY FUNDS</b>	<b>COMPONENT UNITS</b>	<b>TOTAL</b>
0	0	0	0	531,056,123
0	0	0	0	11,753,180
0	0	0	0	35,340,592
0	0	353,269	0	1,406,966
200,000	0	0	0	200,000
49,133,461	53,072,495	50,000	0	160,433,294
0	0	0	0	111,607,798
0	0	0	0	4,024,253
6,238,865	0	0	0	9,656,650
(7,182,112)	30,488,456	0	0	6,444,728
0	502,834	2,420	0	1,541,664
450,000	0	0	0	3,129,748
0	0	0	0	23,000
7,072,576	0	0	0	48,170,154
361,050	303,069,179	0	0	321,346,367
0	0	0	0	2,529,805
414,218	3,645,606	0	75,802	14,644,532
0	0	370,000	0	1,022,000
0	0	0	0	7,156,842
15,656,820	5,950,762	(355,689)	102,894	79,108,899
6,272,472	0	0	0	17,934,551
0	0	1,349,906	0	2,919,706
0	0	0	0	27,610
3,550,447	342,610	1,058,585	43,000	23,934,086
0	0	13,430,425	0	13,430,425
91,631,296	0	0	0	93,414,787
0	0	0	85,000	85,000
543,000	0	0	0	32,295,418
7,888,595	322,297	0	0	10,048,949
14,011,808	0	0	0	194,616,855
1,660,319	8,200	0	0	1,668,519
0	0	0	0	600,000
0	0	0	0	179,314
0	0	0	0	149,097,960
6,092,219	15,600	0	0	6,107,819
0	0	0	0	86,023,459
651,000	0	0	0	1,318,519
<b>204,646,034</b>	<b>397,418,039</b>	<b>16,258,916</b>	<b>306,696</b>	<b>1,984,299,572</b>

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
<b>EXPENDITURES-DEPARTMENTAL</b>			
Personnel Expenses	631,892,046	14,914,520	0
Operating Expenses	229,621,214	30,693,567	0
Capital Outlay	11,219,191	570,403	(15,915,090)
Grants and Aids	39,961,044	135,966,085	0
Other Uses	4,522,299	1,369,409	0
<b>TOTAL EXPENDITURES-DEPARTMENTAL</b>	<b>917,215,794</b>	<b>183,513,984</b>	<b>(15,915,090)</b>
<b>EXPENDITURES-NON-DEPARTMENTAL</b>			
Cash Carryover	49,924,964	3,346,974	(116,000)
Contingency (Detailed Below)	1,621,604	(20,000)	2,236,148
Contributions from Primary Government	6,570,006	0	0
Debt Service Interfund Transfer Out - Interest	29,137,621	44,926,783	0
Debt Service Interfund Transfer Out - Principal	36,174,509	34,272,004	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	230,375	4,125	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Fiscal Agent Fees	231,205	0	0
Loan Repayment	0	0	0
Interfund Transfer Out	42,351,709	6,220,550	500,000
Intrafund Transfer Out	22,460,283	782,339	0
<b>TOTAL EXPENDITURES-NON-DEPARTMENTAL</b>	<b>188,702,276</b>	<b>89,532,775</b>	<b>2,620,148</b>
<b>TOTAL APPROPRIATIONS</b>	<b>1,105,918,070</b>	<b>273,046,759</b>	<b>(13,294,942)</b>
<b>CONTINGENCIES</b>			
Executive Operating Contingency - Council	50,000	0	0
Executive Operating Contingency - Mayor	50,000	0	0
Continuation Grant Match (Schedule B1b)	453,177	0	0
Provisional Grant Match (Schedule B1c)	266,000	0	0
OGC - Settlements and Judgements	0	0	0
Removal of Contingency - Juvenile Drug Court Trust	0	(20,000)	0
<b>DESIGNATED COUNCIL CONTINGENCIES:</b>			
Education Officer	84,033	0	0
Special Events - Bob Hayes Track	84,875	0	0
Supervisor of Elections - Special Election	100,000	0	0
Capital Improvement Project Clean-up/Subcommittee	533,519	0	2,236,148
	<b>1,621,604</b>	<b>(20,000)</b>	<b>2,236,148</b>

**BUDGETED REVENUE, EXPENDITURES AND RESERVES  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

<b>ENTERPRISE FUNDS</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>TRUST &amp; AGENCY FUNDS</b>	<b>COMPONENT UNITS</b>	<b>TOTAL</b>
22,406,789	31,587,342	602,289	611	701,403,597
117,161,998	228,286,767	13,533,847	290,913	619,588,306
(193,249)	43,603,905	795,907	2	40,081,069
0	190,000	50,000	0	176,167,129
<u>27,232,034</u>	<u>41,525,029</u>	<u>275,789</u>	<u>15,170</u>	<u>74,939,730</u>
<b>166,607,572</b>	<b>345,193,043</b>	<b>15,257,832</b>	<b>306,696</b>	<b>1,612,179,831</b>
2,052,053	2,552,808	1,084	0	57,761,883
44,918	78,771	0	0	3,961,441
0	0	0	0	6,570,006
3,407,812	0	0	0	77,472,216
3,480,680	0	0	0	73,927,193
217,439	0	0	0	451,939
5,573,307	14,234,825	0	0	19,808,132
10,189,000	22,101,800	0	0	32,290,800
450	3,700	0	0	4,150
2,503	3,700	0	0	237,408
0	1,588,830	0	0	1,588,830
779,610	0	1,000,000	0	50,851,869
12,290,690	11,660,562	0	0	47,193,874
<u>38,038,462</u>	<u>52,224,996</u>	<u>1,001,084</u>	<u>0</u>	<u>372,119,741</u>
<b>204,646,034</b>	<b>397,418,039</b>	<b>16,258,916</b>	<b>306,696</b>	<b>1,984,299,572</b>
0	0	0	0	50,000
0	0	0	0	50,000
0	0	0	0	453,177
0	0	0	0	266,000
0	78,771	0	0	78,771
0	0	0	0	(20,000)
0	0	0	0	84,033
0	0	0	0	84,875
0	0	0	0	100,000
44,918	0	0	0	2,814,585
<u>44,918</u>	<u>78,771</u>	<u>0</u>	<u>0</u>	<u>3,961,441</u>

**BUDGETED REVENUES BY DEPARTMENT  
ALL FUNDS  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

	Fiscal Year		Dollar Change	Percent Change
	2013-2014	2014-2015		
<b>Department:</b>				
Advisory Boards and Commission	\$ 106,000	\$ 312,000	\$ 206,000	194.3%
City Council	5,677,818	5,942,111	264,293	4.7%
Clerk of the Court	3,807,700	3,330,300	(477,400)	(12.5%)
Courts	4,606,294	4,832,845	226,551	4.9%
Downtown Investment Authority	35,500	35,500	0	0.0%
Employee Services	92,823,671	93,815,034	991,363	1.1%
Finance	76,632,423	82,175,239	5,542,816	7.2%
Fire and Rescue	27,401,228	30,794,794	3,393,566	12.4%
Housing	1,200,000	775,000	(425,000)	(35.4%)
Human Rights Commission	105,925	97,600	(8,325)	(7.9%)
Intra-Governmental Services	80,908,664	78,570,681	(2,337,983)	(2.9%)
Jacksonville Children's Commission	310,300	715,009	404,709	130.4%
Jacksonville Housing Finance Authority	51,600	43,000	(8,600)	(16.7%)
Mayor's Office	83,820	85,075	1,255	1.5%
Medical Examiner	1,211,003	1,294,026	83,023	6.9%
Military Affairs and Veterans	800	800	0	0.0%
Office of Economic Development	29,777,264	7,200,998	(22,576,266)	(75.8%)
Office of General Counsel	7,378,864	7,925,568	546,704	7.4%
Office of Sheriff	13,051,676	14,459,964	1,408,288	10.8%
Office of Sports and Entertainment		24,866,389	24,866,389	0.0%
Parks, Recreation and Community Services	3,433,896	4,223,780	789,884	23.0%
Planning and Development	12,521,108	14,785,202	2,264,094	18.1%
Public Libraries	1,324,275	1,315,660	(8,615)	(0.7%)
Public Works	141,794,658	149,542,325	7,747,667	5.5%
Regulatory Compliance	3,556,667	4,039,842	483,175	13.6%
Supervisor of Elections	6,000	15,000	9,000	150.0%
Tax Collector	9,096,675	9,264,320	167,645	1.8%
<b>Total Departmental Revenues</b>	<b>\$ 516,903,829</b>	<b>\$ 540,458,062</b>	<b>\$ 23,554,233</b>	<b>4.6%</b>
<b>Non-Departmental:</b>				
Ad Valorem Taxes	\$ 507,239,775	\$ 531,056,123	\$ 23,816,348	4.7%
Banking Fund Loan Proceeds	42,687,928	3,222,364	(39,465,564)	(92.5%)
Bond Proceeds	42,831,453	3,307,364	(39,524,089)	(92.3%)
Fund Balance/Retained Earnings	70,887,587	79,108,899	8,221,312	11.6%
Jacksonville City-Wide Activities	530,764,067	541,675,243	10,911,176	2.1%
Pension Contributions	11,447,649	13,430,425	1,982,776	17.3%
Transfers In (including debt)	264,370,600	272,041,092	7,670,492	2.9%
<b>Non-Departmental Revenues</b>	<b>\$ 1,470,229,059</b>	<b>\$ 1,443,841,510</b>	<b>\$ (26,387,549)</b>	<b>(1.8%)</b>
<b>Total Revenues</b>	<b>\$ 1,987,132,888</b>	<b>\$ 1,984,299,572</b>	<b>\$ (2,833,316)</b>	<b>(0.1%)</b>

**BUDGETED EXPENDITURES BY DEPARTMENT  
ALL FUNDS  
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015**

	Fiscal Year		Dollar Change	Percent Change
	2013-2014	2014-2015		
<b>Department:</b>				
Advisory Boards and Commission	\$ 383,283	\$ 405,817	\$ 22,534	5.9%
City Council	16,249,877	15,759,118	(490,759)	(3.0%)
Clerk of the Court	3,665,381	3,958,525	293,144	8.0%
Courts	5,590,393	6,008,893	418,500	7.5%
Downtown Investment Authority	1,427,504	2,739,490	1,311,986	91.9%
Employee Services	99,999,048	99,018,374	(980,674)	(1.0%)
Finance	60,024,987	65,652,828	5,627,841	9.4%
Fire and Rescue	195,877,150	209,008,545	13,131,395	6.7%
Health Department	1,351,181	1,448,548	97,367	7.2%
Human Rights Commission	905,684	580,300	(325,384)	(35.9%)
Intra-Governmental Services	90,764,901	115,931,127	25,166,226	27.7%
Jacksonville Children's Commission	23,413,679	23,439,111	25,432	0.1%
Jacksonville Housing Finance Authority	610,903	306,696	(304,207)	(49.8%)
Mayor's Office	3,778,502	3,575,498	(203,004)	(5.4%)
Medical Examiner	3,514,232	3,469,277	(44,955)	(1.3%)
Military Affairs and Veterans	1,370,373	1,134,005	(236,368)	(17.2%)
Office of Economic Development	46,692,147	10,946,062	(35,746,085)	(76.6%)
Office of Ethics, Compliance & Oversight	173,374	190,530	17,156	9.9%
Office of General Counsel	8,613,873	9,057,459	443,586	5.1%
Office of Sheriff	393,675,073	404,995,389	11,320,316	2.9%
Office of Sports and Entertainment	0	38,252,661	38,252,661	0.0%
Parks, Recreation and Community Services	51,751,381	40,366,081	(11,385,300)	(22.0%)
Planning and Development	15,001,473	16,173,299	1,171,826	7.8%
Property Appraiser	9,141,484	9,858,807	717,323	7.8%
Public Defender	2,090,755	2,271,532	180,777	8.6%
Public Libraries	33,850,298	30,885,253	(2,965,045)	(8.8%)
Public Works	230,355,810	188,639,072	(41,716,738)	(18.1%)
Regulatory Compliance	24,227,724	17,891,764	(6,335,960)	(26.2%)
State Attorney	2,440,345	2,532,553	92,208	3.8%
Supervisor of Elections	6,923,193	8,341,410	1,418,217	20.5%
Tax Collector	15,095,933	16,129,589	1,033,656	6.8%
<b>Total Departmental Expenditures</b>	<b>\$ 1,348,959,941</b>	<b>\$ 1,348,967,613</b>	<b>\$ 7,672</b>	<b>(27.5%)</b>
<b>Non-Departmental:</b>				
Banking Fund Loans	\$ 42,687,928	\$ 3,222,364	\$ (39,465,564)	(92.5%)
Contingency/Cash Carryover	54,857,086	61,723,324	6,866,238	12.5%
Jacksonville City-Wide Activities	34,326,792	40,479,798	6,153,006	17.9%
Proprietary Funds Debt Service	50,778,974	61,747,457	10,968,483	21.6%
Subsidies/Contributions to Other Governments	111,820,177	117,211,614	5,391,437	4.8%
Transfers Out	109,193,610	104,615,749	(4,577,861)	(4.2%)
Transfers to Debt Service Funds	234,508,380	246,331,653	11,823,273	5.0%
<b>Non-Departmental Expenditures</b>	<b>\$ 638,172,947</b>	<b>\$ 635,331,959</b>	<b>\$ (2,840,988)</b>	<b>(0.4%)</b>
<b>Total Expenditures</b>	<b>\$ 1,987,132,888</b>	<b>\$ 1,984,299,572</b>	<b>\$ (2,833,316)</b>	<b>(0.1%)</b>

## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
<b>General Funds:</b>		
Advisory Boards and Commissions	\$ 314,804	\$ 91,012
City Council	6,653,400	2,188,059
Clerk of the Court	1,457,524	2,143,450
Courts	149,502	3,969,667
Downtown Investment Authority	542,967	570,979
Employee Services	3,346,591	1,778,657
Finance	4,692,724	1,550,480
Fire and Rescue	177,683,876	25,364,903
Human Rights Commission	431,892	148,407
Intra-Governmental Services	3,944,771	2,056,327
Jacksonville Children's Commission	179,497	432
Jacksonville Citywide Activities	(3,538,506)	55,797,528
Mayor's Office	3,225,156	350,340
Medical Examiner	2,814,384	650,593
Military Affairs and Veterans	916,115	213,175
Office of Economic Development	1,250,187	591,786
Office of Ethics, Compliance & Oversight	142,879	47,650
Office of General Counsel	89,421	134,183
Office of Sports and Entertainment	1,624,677	1,764,380
Office of the Sheriff	340,853,248	56,328,893
Parks, Recreation and Community Services	15,662,452	21,252,475
Planning and Development	4,499,706	1,523,516
Property Appraiser	8,016,586	1,842,216
Public Defender		1,835,682
Public Health		683,872
Public Libraries	16,890,916	7,823,335
Public Works	12,776,576	24,743,335
Regulatory Compliance	10,029,308	4,751,027
State Attorney		2,101,486
Supervisor of Elections	5,147,569	3,287,608
Tax Collector	12,093,824	4,035,761
<b>Total General Funds</b>	<b>\$ 631,892,046</b>	<b>\$ 229,621,214</b>

**SCHEDULE OF APPROPRIATIONS, CONTINUATION**

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 1	\$ -	\$ -	\$ 405,817
3			8,841,462
1		357,550	3,958,525
14,001			4,133,170
5,002			1,118,948
3			5,125,251
4			6,243,208
7,000,001			210,048,780
1			580,300
3	3,000		6,004,101
	899,574		1,079,503
	34,201,612	1,690,668	88,151,302
2			3,575,498
4,300			3,469,277
1	4,714		1,134,005
2	98,941		1,940,916
1			190,530
1			223,605
1			3,389,058
1,234,479		(112,594)	398,304,026
6	3,589,504		40,504,437
5	399,023	(99,898)	6,322,352
5			9,858,807
1			1,835,683
	764,676		1,448,548
2,934,851		2,946,802	30,595,904
7,501		(260,229)	37,267,183
19,009			14,799,344
			2,101,486
2			8,435,179
4			16,129,589
<b>\$ 11,219,191</b>	<b>\$ 39,961,044</b>	<b>\$ 4,522,299</b>	<b>\$ 917,215,794</b>

## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
<b>Special Revenue Funds:</b>		
City Council	\$ 90,734	\$ 6,825,317
Courts	842,790	968,433
Fire and Rescue	431,843	68,470
Intra-Governmental Services		247,000
Jacksonville Children's Commission	2,869,529	678,237
Jacksonville Citywide Activities	(284,336)	7,651,727
Office of Economic Development	110,619	2,024,422
Office of the Sheriff	283,629	3,732,241
Parks, Recreation and Community Services	1,713,060	2,578,764
Planning and Development	6,802,807	4,048,264
Public Defender		435,849
Public Libraries	180,600	71,122
Public Works		13,429
Regulatory Compliance	1,873,245	919,225
State Attorney		431,067
<b>Total Special Revenue Funds</b>	<b>\$ 14,914,520</b>	<b>\$ 30,693,567</b>
<b>Capital Project Funds:</b>		
Downtown Investment Authority	\$ -	\$ -
Fire and Rescue		
Office of Economic Development		
Office of the Sheriff		
Parks, Recreation and Community Services		
Public Works		
Regulatory Compliance		
<b>Total Capital Project Funds</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enterprise Funds:</b>		
Jacksonville Citywide Activities	\$ (319,183)	\$ 2,834,953
Office of Economic Development	2,249,745	2,289,473
Office of Sports and Entertainment	6,496,461	25,095,443
Parks, Recreation and Community Services	46,906	11,313
Public Works	13,851,572	86,894,006
Regulatory Compliance	81,288	36,810
<b>Total Enterprise Funds</b>	<b>\$ 22,406,789</b>	<b>\$ 117,161,998</b>

**SCHEDULE OF APPROPRIATIONS, CONTINUATION**

Capital Outlay	Grants And Aids	Other Uses	Total
\$ -	\$ -	\$ 1,605	\$ 6,917,656
52,226		12,274	1,875,723
1		197,144	697,458
	269,831		516,831
3	18,761,839		22,309,608
	88,583,732	193,377	96,144,500
		11,072	2,146,113
302,001		112,594	4,430,465
(245,905)		301,011	4,346,930
74,226	75,000	440,814	11,441,111
			435,849
37,627			289,349
253,060	28,275,683		28,542,172
97,164		99,518	2,989,152
			431,067
<b>\$ 570,403</b>	<b>\$ 135,966,085</b>	<b>\$ 1,369,409</b>	<b>\$ 183,513,984</b>
\$ 1,620,542	\$ -	\$ -	\$ 1,620,542
(185,529)			(185,529)
2,142,345			2,142,345
1,000,000			1,000,000
(4,543,505)			(4,543,505)
(15,934,112)			(15,934,112)
(14,831)			(14,831)
<b>\$ (15,915,090)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (15,915,090)</b>
\$ -	\$ -	\$ 25,161,357	\$ 27,677,127
5		177,465	4,716,688
3,271,699			34,863,603
			58,219
(3,464,954)		1,893,212	99,173,836
1			118,099
<b>\$ (193,249)</b>	<b>\$ -</b>	<b>\$ 27,232,034</b>	<b>\$ 166,607,572</b>

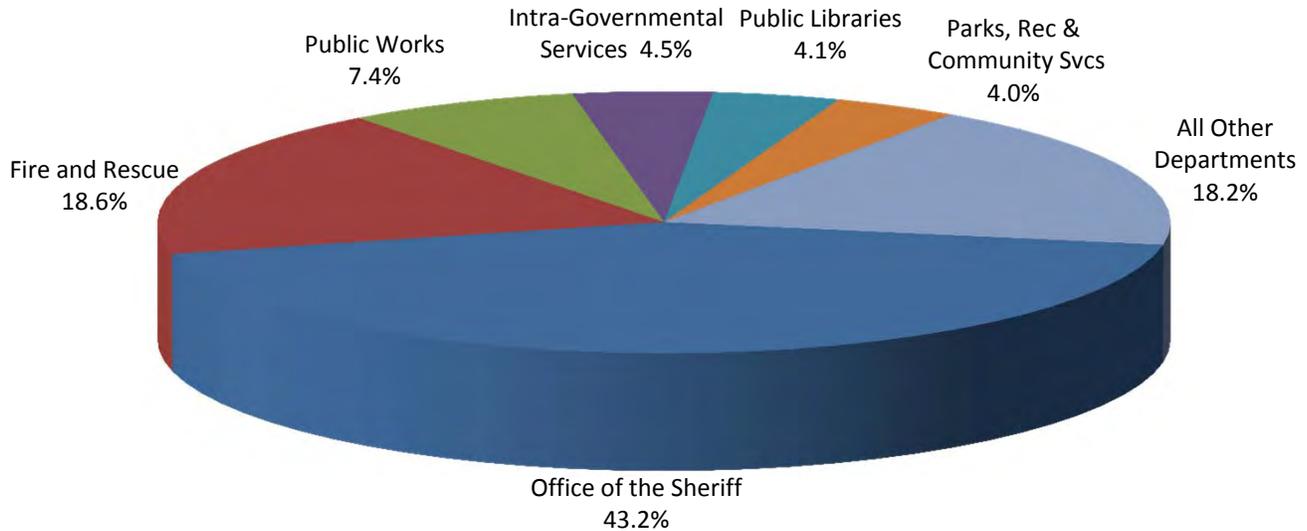
## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
<b>Internal Services Funds:</b>		
Employee Services	\$ 653,389	\$ 93,181,272
Finance	1,956,219	43,018,918
Intra-Governmental Services	19,561,561	48,932,859
Jacksonville Citywide Activities	(1,480,857)	3,151,234
Office of General Counsel	7,046,423	1,607,875
Public Works	3,850,607	38,394,609
<b>Total Internal Service Funds</b>	<b>\$ 31,587,342</b>	<b>\$ 228,286,767</b>
<b>General Trust And Agency Funds:</b>		
Finance	\$ 377,915	\$ 13,075,636
Jacksonville Children's Commission		
Office of the Sheriff	224,374	458,211
<b>Total General Trust and Agency Funds</b>	<b>\$ 602,289</b>	<b>\$ 13,533,847</b>
<b>Component Units:</b>		
Jacksonville Housing Finance Authority	\$ 611	\$ 290,913
<b>Total Component Units</b>	<b>\$ 611</b>	<b>\$ 290,913</b>
<b>Appropriations Grand Total</b>	<b>\$ 701,403,597</b>	<b>\$ 619,588,306</b>

**SCHEDULE OF APPROPRIATIONS, CONTINUATION**

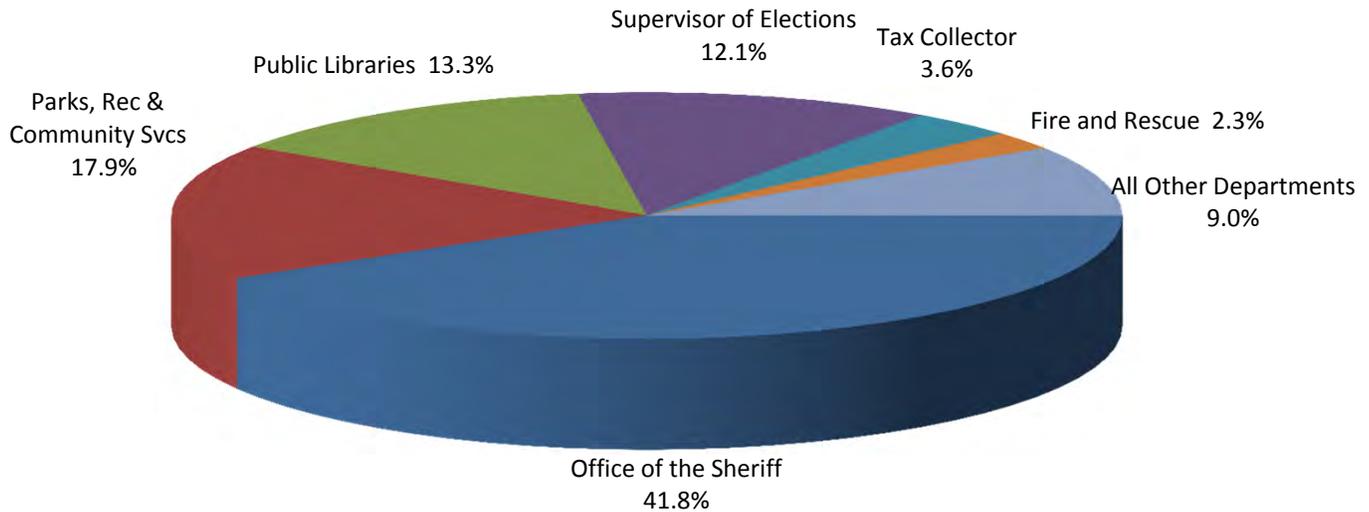
<b>Capital Outlay</b>	<b>Grants And Aids</b>	<b>Other Uses</b>	<b>Total</b>
\$ 1	\$ -	\$ 58,461	\$ 93,893,123
6		3,927,500	48,902,643
43,603,897	190,000	773,413	113,061,730
		36,586,100	38,256,477
1		179,555	8,833,854
			42,245,216
<b>\$ 43,603,905</b>	<b>\$ 190,000</b>	<b>\$ 41,525,029</b>	<b>\$ 345,193,043</b>
\$ 1	\$ -	\$ 275,789	\$ 13,729,341
	\$ 50,000		\$ 50,000
795,906			1,478,491
<b>\$ 795,907</b>	<b>\$ 50,000</b>	<b>\$ 275,789</b>	<b>\$ 15,257,832</b>
\$ 2	\$ -	\$ 15,170	\$ 306,696
<b>\$ 2</b>	<b>\$ -</b>	<b>\$ 15,170</b>	<b>\$ 306,696</b>
<b>\$ 40,081,069</b>	<b>\$ 176,167,129</b>	<b>\$ 74,939,730</b>	<b>\$ 1,612,179,831</b>

## PERSONNEL DISTRIBUTION BY DEPARTMENT



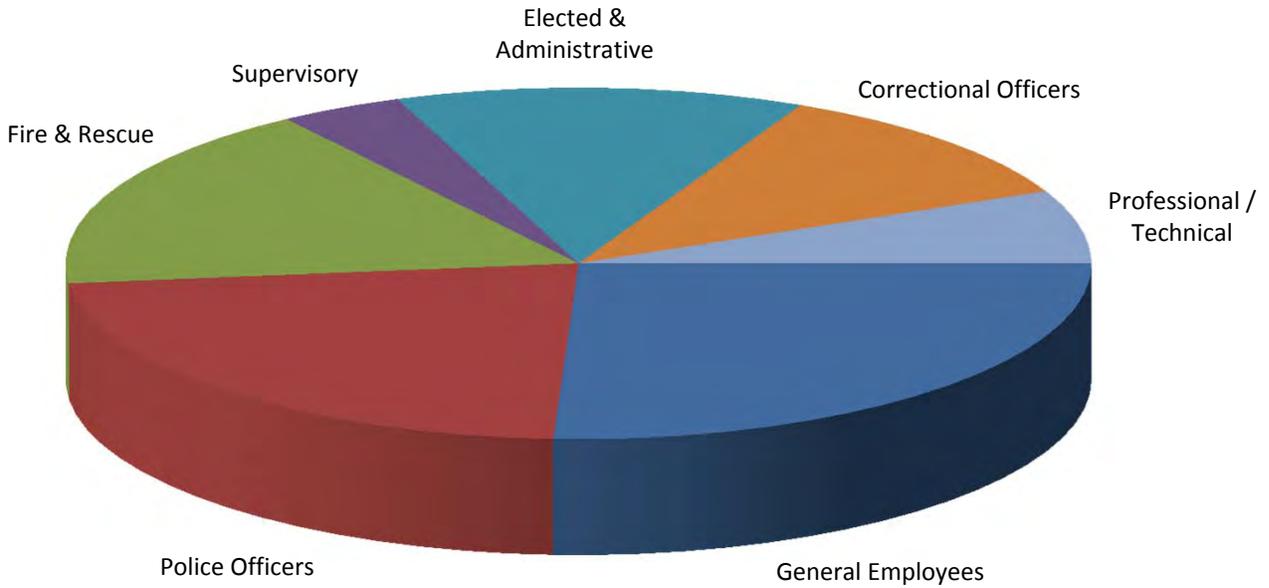
DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Percent of Total	Percent Change
Office of the Sheriff	3,060	3,045	3,039	43.2%	(0.2%)
Fire and Rescue	1,305	1,305	1,304	18.6%	(0.1%)
Public Works	510	502	520	7.4%	3.6%
Intra-Governmental Services	323	315	314	4.5%	(0.3%)
Public Libraries	285	285	285	4.1%	0.0%
Parks and Recreation	268	238	280	4.0%	17.6%
<b>OTHER</b>					
Tax Collector	227	226	226	3.2%	0.0%
Regulatory Compliance	212	212	206	2.9%	(2.8%)
Planning and Development	142	146	153	2.2%	4.8%
Property Appraiser	120	120	120	1.7%	0.0%
Finance	98	93	93	1.3%	0.0%
City Council	77	79	79	1.1%	0.0%
Office of General Counsel	62	62	62	0.9%	0.0%
Office of Economic Development	80	82	56	0.8%	(31.7%)
Employee Services	54	50	50	0.7%	0.0%
Jacksonville Children's Commission	38	37	38	0.5%	2.7%
Mayor's Office	28	34	35	0.5%	2.9%
Supervisor of Elections	35	35	33	0.5%	(5.7%)
Clerk of the Court	30	32	32	0.5%	0.0%
Medical Examiner	27	29	28	0.4%	(3.4%)
Office of Sports & Entertainment	0	0	18	0.3%	
Courts	16	16	16	0.2%	0.0%
Military Affairs and Veterans	17	19	14	0.2%	(26.3%)
Human Rights Commission	10	9	6	0.1%	(33.3%)
Downtown Investment Authority	0	4	5	0.1%	25.0%
Advisory Boards	4	4	4	0.1%	0.0%
Office of Ethics, Compliance & Oversight	0	1	1	0.0%	0.0%
Jacksonville Housing & Finance Authority	3	3	0	0.0%	(100.0%)
Special Services	51	47	0	0.0%	(100.0%)
Vacancy Pool	5	0	0	0.0%	
<b>TOTAL</b>	<b>7,087</b>	<b>7,030</b>	<b>7,017</b>	<b>100.0%</b>	<b>(0.2%)</b>

## PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Percent of Total	Percent Change
Office of the Sheriff	672,047	672,047	619,864	41.8%	(7.8%)
Parks, Rec & Community Svcs	231,941	244,151	267,578	17.9%	9.6%
Public Libraries	197,979	197,979	197,979	13.3%	0.0%
Supervisor of Elections	42,062	56,782	181,220	12.1%	219.2%
Tax Collector	54,080	54,080	54,080	3.6%	0.0%
Fire and Rescue	34,964	34,964	34,964	2.3%	0.0%
<b>OTHER</b>					
Jacksonville Children's Commission	1,020	400	30,400	2.0%	7500.0%
Intra-Governmental Services	21,262	22,782	25,382	1.7%	11.4%
Regulatory Compliance	12,895	10,815	10,815	0.7%	0.0%
Office of Economic Development	12,439	13,739	9,696	0.6%	(29.4%)
Finance	9,000	9,000	7,920	0.5%	(12.0%)
Planning and Development	5,257	5,257	7,857	0.5%	49.5%
Vacancy Pool	6,240	6,240	6,240	0.4%	0.0%
Employee Services	32,644	36,084	6,084	0.4%	(83.1%)
Office of Sports & Entertainment	0	0	5,460	0.4%	
City Council	3,001	5,211	5,211	0.3%	0.0%
Clerk of the Court	0	5,200	5,200	0.3%	0.0%
Public Works	24,905	3,746	5,046	0.3%	34.7%
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%
Office of General Counsel	2,600	2,600	2,600	0.2%	0.0%
Courts	2,290	2,290	2,290	0.2%	0.0%
Office of Ethics, Compliance & Oversight	2,080	2,080	2,080	0.1%	0.0%
Mayor's Office	1,300	1,300	1,300	0.1%	0.0%
Special Services	28,773	23,427	0	0.0%	(100.0%)
Medical Examiner	6,240	6,240	0	0.0%	(100.0%)
<b>TOTAL</b>	<b>1,409,179</b>	<b>1,420,574</b>	<b>1,493,426</b>	<b>100.0%</b>	<b>5.1%</b>

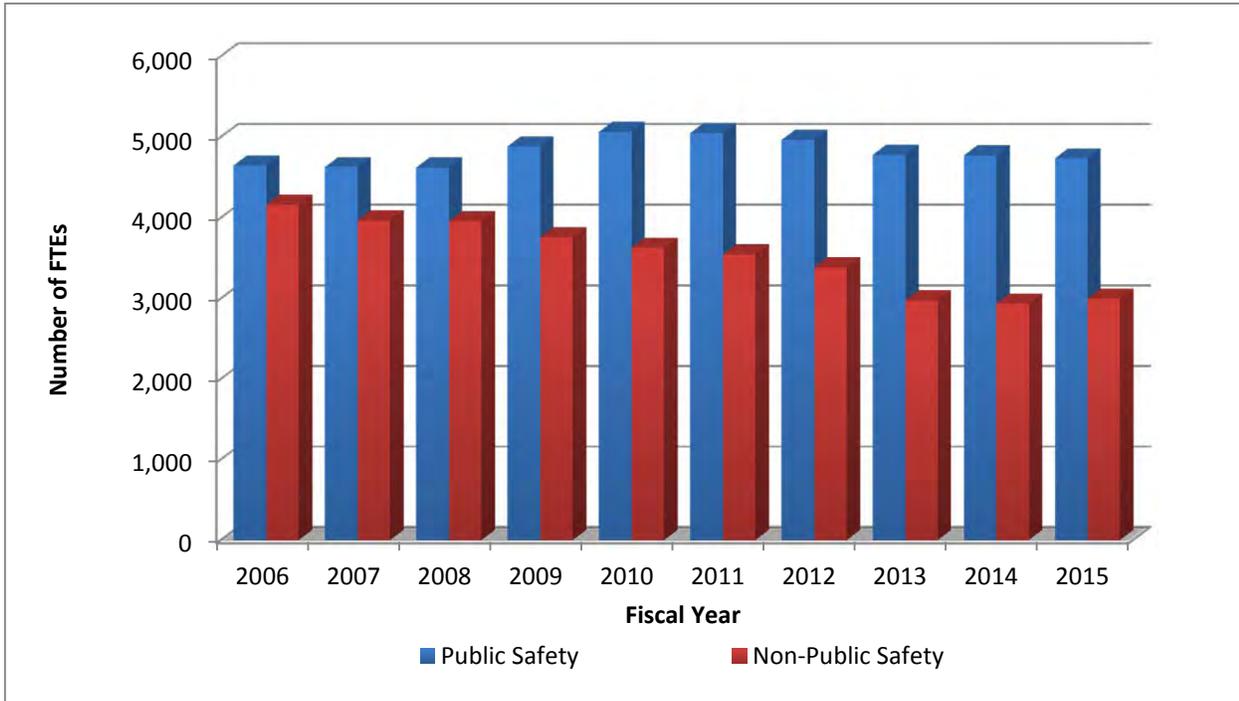
## PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



### CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Percent Of Total	Change
General Employees	1,863	1,822	1,809	25.8%	(13)
Police Officers	1,573	1,573	1,572	22.4%	(1)
Fire and Rescue	1,215	1,211	1,204	17.2%	(7)
Elected & Administrative	894	896	905	12.9%	9
Correctional Officers	785	781	780	11.1%	(1)
Professional/Technical	472	471	473	6.7%	2
Supervisory	280	276	274	3.9%	(2)
Vacancy Pool	5	0	0	0.0%	0
<b>Total</b>	<b>7,087</b>	<b>7,030</b>	<b>7,017</b>	<b>100%</b>	<b>(13)</b>

**PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING  
ALL FUNDS  
(Full-Time Equivalentents)**



**TOTAL STAFFING**

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 06	4,650	4,164	8,814
FY 07	4,630	3,969	8,599
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735

## INTERFUND CONTRIBUTIONS

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
<b>GENERAL FUND</b>			
General Fund - GSD	1,545,008	42,381,709	(40,836,701)
Total	<u>1,545,008</u>	<u>42,381,709</u>	<u>(40,836,701)</u>
<b>SPECIAL REVENUE FUNDS</b>			
Air Pollution - EPA	424,270		424,270
Duval County Alcohol & Other Drug Abuse	30,000		30,000
Beach Erosion - Local	200,000		200,000
Cecil Field Commerce Center	1,164,936		1,164,936
Community Development Block Grant	75,000	120,008	(45,008)
Jacksonville Children's Commission	21,612,316	50,000	21,562,316
Housing Services		175,000	(175,000)
Code Enforcement Revolving Fund		600,000	(600,000)
JIA Area Redevelopment Tax Increment District		3,400,000	(3,400,000)
Kathryn A Hanna Park	436,346		436,346
Huguenot Park	239,120		239,120
Northside Tax Increment District	2,678,334	75,000	2,603,334
Southside Tax Increment District		1,770,542	(1,770,542)
Total	<u>26,860,322</u>	<u>6,190,550</u>	<u>20,669,772</u>
<b>CAPITAL PROJECT FUNDS</b>			
General Capital Projects	6,020,542	884,000	5,136,542
Total	<u>6,020,542</u>	<u>884,000</u>	<u>5,136,542</u>
<b>ENTERPRISE FUNDS</b>			
Baseball Stadium	751,080		751,080
Convention Center	1,095,241		1,095,241
Equestrian Center	286,817		286,817
Municipal Stadium	6,908,534		6,908,534
Ritz Theater	875,796		875,796
Veterans Memorial Arena - SMG		108,793	(108,793)
Performing Arts Center	772,627		772,627
Solid Waste Disposal		286,817	(286,817)
Stormwater Services	1,561,058		1,561,058
Total	<u>12,251,153</u>	<u>395,610</u>	<u>11,855,543</u>
<b>INTERNAL SERVICES FUNDS</b>			
Motor Pool - Direct Replacement	4,000,000		4,000,000
Total	<u>4,000,000</u>	<u>0</u>	<u>4,000,000</u>
<b>TRUST AND AGENCY FUNDS</b>			
Court Cost Courthouse Trust Fund	15,232		15,232
Recording Fees Technology	109,612		109,612
64E Federal Forfeitures Trust		1,000,000	(1,000,000)
64M Youth Travel Trust	50,000		50,000
Total	<u>174,844</u>	<u>1,000,000</u>	<u>(825,156)</u>
<b>TOTAL BUDGETED FUNDS</b>	<u><u>50,851,869</u></u>	<u><u>50,851,869</u></u>	<u><u>0</u></u>

## ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 15 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants Requiring A City Match
- Miscellaneous Provisional Grants

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for miscellaneous provisional grants, which are those grants that are not recurring or multi-year and will require City Council approval if received. It should be noted that the figures shown on these schedules are estimates.

**ANTICIPATED GRANTS  
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	Department of Health and Human Services - Substance Abuse and Mental Health Services Administration	Adult Drug Court and Mental Health Court Enhancement	A joint solicitation with the Department of Justice, Bureau of Justice Assistance. Grant proposal to enhance Adult Drug Court with 4 additional evidence-based treatment modalities to provide intensive case management and to increase drug and alcohol testing among the population. This grant will provide services to participants in the Adult Drug Court program for 3 years and must be renewed each project year.	\$323,480	\$0	\$0	1	0
Constitutional Officers - Court Administration	Department of Health and Human Services - Substance Abuse and Mental Health Services Administration	Adult Drug Court, Dependency Drug Court and Model Dependency Court Enhancement	Grant proposal to enhance Adult Drug Court, Dependency Drug Court and Model Dependency Court with 3 additional evidence-based treatment modalities to implement an assessment and testing process for the Dependency Model Court. To provide intensive case management and to increase drug and alcohol testing among the population. This grant will provide services to participants in these programs for 3 years and must be renewed each project year.	\$347,177	\$0	\$0	1	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	Community Emergency Response Teams (CERT)	Funds allocate to recruit and train citizens to be prepared for emergency situations in their neighborhoods.	\$10,000	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	SAFER Grant	The Jacksonville Fire Rescue Department was awarded a FY2013 SAFER grant (EMW-2013-FH-00592) under the Hiring of Firefighters Category to hire sixty-seven positions lost to attrition. Twelve (12) of these positions will be filled by military veterans. Per the FY2013 Veterans Hiring Program, the Jacksonville Fire Rescue Department has been awarded additional funding for the third year salary and benefit costs.	\$1,358,455	\$0	\$0	12	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) Emergency Management	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMDs).	\$90,000	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) USAR/HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks USAR/HazMat incidents.	\$155,000	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	DHS/FEMA/FL Division of Emergency Management	Citizen Corps Program (CCP)	Funds to promote volunteer service activities that support homeland security and community safety throughout Duval County. There are currently eight Citizen Corps programs throughout the area.	\$10,000	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide. These funds benefit preparation for catastrophic events throughout Duval County.	\$118,000	\$0	\$118,000	3	0
Fire & Rescue - Emergency Preparedness	United States Department of Health & Human Services	EMS County Award	Funds allocated from the Department of Health to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$175,000	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	US Dept of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events.	\$195,000	\$0	\$195,000	0	0
Intra-governmental - Grants Management & Compliance Office	US Department of Justice, Bureau of Justice Assistance	2014 Justice Assistance Grant (JAG)	This grant provides funding for programs designed and intended to reduce crime and improve public safety in Duval county. These programs serve violent and non-violent criminals, provide for crime prevention as well as provide opportunities to adult and juvenile offenders and ex-offenders.	\$400,871	\$0	\$0	3	3,900
Jacksonville Public Library	State of Florida/ Department of State	State Aid to Libraries	Operational enhancements to all state libraries to include funds for additional material and non-capital improvements.	\$1,112,083	\$0	\$0	0	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Infrastructure Grant	NAS Jacksonville Military Services for OLF Whitehouse. Provides funding that along with DOD funding purchases development rights easements around OLF Whitehouse. This program protects OLF Whitehouse from encroachment. This program protects OLF Whitehouse from encroachment by purchasing development rights easements from willing sellers.	\$200,000	\$0	\$0	0	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Reinvestment Grant	Military Base and Mission Growth - Federal Advocacy for investment in area military bases and missions. The economic impact of the military in Jacksonville is \$14.2 billion dollars a year.	\$90,000	\$0	\$30,000	0	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Florida Defense Support Task Force	At the request of area bases, we will seek a grant for infrastructure improvements near bases that influence efficiencies and support the base mission.	\$200,000	\$0	\$0	0	0

**ANTICIPATED GRANTS  
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Military Affairs and Veterans	Enterprise Florida, Inc.	Florida Defense Support Task Force	At the request of area bases, we will seek a grant for the payment of costs related to the advocacy for various projects as determined by the bases.	\$200,000	\$0	\$0	0	0
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Jacksonville Jaguars Foundation grant provides funding for a one-stop Veterans resource and reintegration center.	\$150,000	\$0	\$0	2	0
Military Affairs and Veterans	US Department of Labor	Homeless Veterans Stand Down	A two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance. Additionally there is a career fair that is designed to assist veterans.	\$10,000	\$0	\$0	0	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Infrastructure Grant	Mayport - grant is designed for infrastructure improvements at the Naval Base. For FY15, the base will focus on roadway projects.	\$200,000	\$0	\$0	0	0
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs	Senior Companion Program	This grant allows for continued services and expand center-based group respite and educational/events to 14+ elders with first-stage memory loss along with their caregivers and stipends to 14 low-income volunteers.	\$1,800	\$0	\$0	0	0
Parks, Recreation and Community Services - Social Services	U.S. Department of Health and Human Services	Ryan White	Ryan White HIV/AIDS Program - The purpose, goals and objectives of the grant are to identify persons living with HIV in the Jacksonville area, assess their needs for services, and fund Community-Based Organizations to provide the needed services. Grant funds will provide core medical and support services to an estimated 4,500 persons living with HIV in the Jacksonville area.	\$5,500,000	\$0	\$0	4	0
Parks, Recreation and Community Services - Social Services	U.S. Department of Justice (DOJ)/ Office of Violence Against Woman (OAVW)	Arrest Grant	Grants to Encourage Arrest Policies and Enforcement Protection Orders Program	\$650,000	\$0	\$0	0	0
Public Works - Engineering & Construction Management	Florida Department of Transportation	National Pollutant Discharge Elimination System (NPDES)	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan (MS4 Permit). The City and FDOT are co-permittees of this national program. The National Pollutant Discharge Elimination system permit requires that FDOT perform stormwater discharge compliance and water quality assessments, TMDL (Total Maximum Daily Loads) monitoring for nutrient levels in the Lower St. Johns Basin (Duval County), illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways. Through the Interlocal Agreement, the City provides services to FDOT as required by the MS4 Permit. Grant is joint item between the Public Works and Regulatory Compliance Departments.	\$473,261	\$0	\$0	0	0
Regulatory Compliance - Environmental Quality	Department of Homeland Security	Monitoring Demonstration Study (Air)	There are two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$297,879	\$0	\$0	2	0
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Air Pollution Tag Fee	Compliance with National Ambient Air Quality Standards is critical to the protection of the community's health and welfare. This grant supports this effort via permit compliance; inspection of air pollution sources; citizen complaint response, etc. This revenue is also used for addressing odor pollution and controlling emissions from mobile and stationary sources.	\$591,942	\$0	\$0	7	0
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Asbestos Program	EQD receives 80% of all fees collected in Duval County by the State of Florida for asbestos-related activities. This funding can only be utilized for asbestos-related activities within Duval County.	\$13,605	\$0	\$0	0	0
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Gas Storage Tank Cleanup	The Florida Department of Environmental Protection (FDEP) provides funding to the City of Jacksonville to manage the cleanup of petroleum contaminated sites within Duval County. This grant aids in protecting the drinking water sources in the county from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic areas. The Environmental Quality Division administers contractor cleanup of over 400 contaminated sites. grant period is July 1, 2015 - June 30, 2016	\$1,068,735	\$0	\$0	22	3,120

**ANTICIPATED GRANTS  
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Gas Storage Tank Inspection	The FDEP provides funding to EQD to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills. The State established this program to ensure that facilities take measures to avoid leaks now and into the future.	\$315,411	\$0	\$0	8	0
Regulatory Compliance - Environmental Quality	United States Environmental Protection Agency	Particulate Matter 103 Grant	The U.S. EPA provides this grant to EQD to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,621	\$0	\$0	1	0
Regulatory Compliance - Mosquito Control	Florida Department of Agriculture & Consumer Services	Mosquito Control State 1	Local Mosquito program to provide public health pest control. Award is subject to change due to State budget.	\$29,456	\$0	\$29,456	0	0
Regulatory Compliance - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups: Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	\$0	\$0	0	0
<b>Total Multi-Year / Recurring Grants Requiring No City Match:</b>				<b>\$14,377,776</b>	<b>\$0</b>	<b>\$372,456</b>	<b>66</b>	<b>7,020</b>

**ANTICIPATED GRANTS  
MULTI-YEAR / RECURRING GRANTS REQUIRING A CITY MATCH**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	US Department of Justice, Bureau of Justice Assistance	Adult Drug Court and Mental Health Court Enhancement	This project is a joint solicitation with the Substance Abuse and Mental Health Services Administration. This grant period is three years.	\$299,975	\$987	\$100,013	0	0
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Grant shall be used for the following federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$120,000	\$18,000	\$0	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	Port Security Grant Program (PSGP)	Funding to enhance emergency preparedness warehouse-back-up Emergency Operations Center (EOC). Provides secure warehouse for Homeland Security assets and back-up facility for the EOC of Duval County. This is a two year grant with one half of the match appropriated in FY14 (\$187,500) and the remaining match due in FY 15.	\$187,500	\$62,500	\$0	0	0
Fire & Rescue - Emergency Preparedness	Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funds from State of Florida to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$25,000	\$44,500	\$0	1	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	To provide a continuum of care for 120 homeless Veterans. Services will include: case management, job counseling, job placement, career training/vouchers, social services support and transitional housing.	\$250,000	\$30,000	\$0	4	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Arlington Lions Club Boat Ramp	Design and construct an extension to the Blue Cypress Boardwalk which connects Blue Cypress Park to Arlington Lions Club Park.	\$105,750	\$126,900	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	County Dock Road Boat Ramp	Replace deteriorated boat ramp, remove submerged structures (i.e. - pilings). Remove parking obstructions. Designate kayak launch. Project will help improve water access.	\$51,000	\$61,200	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Exchange Island - Dock & Pavilion	Construct 60' boat dock, shoreline kayak launch, nature trail, and two pavilions with tables and grills.	\$113,250	\$135,900	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Northbank Riverwalk - Riverwalk & Bulkhead Repairs	Remove existing walking bridge, reroute portion of Riverwalk, partially fill small cove area and add kayak launch.	\$71,400	\$85,680	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Ortega River - Mooring Field & Channel Markings	Installation of a 40-50 mooring buoy field located in the Ortega River which is a tributary of the St. Johns River. The mooring field will be located between the Grand Ave. Bridge and the Roosevelt Blvd. Bridge (U.S. 17).	\$150,000	\$180,000	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Pottsbury Creek - Dredge	Dredging a navigational channel along Pottsbury Creek between boat ramp at Beach Blvd and the St. Johns River.	\$375,000	\$450,000	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Sisters Creek Marina/Boat Ramp - Floating Dock	Relocation of floating docks from the shore to reduce the environmental impacts caused by their current location.	\$103,200	\$123,840	\$0	0	0
Parks, Recreation and Community Services - Senior Services	Corporation for National and Community Services	Retired and Senior Volunteer Program (RSVP)	RSVP Provides diverse volunteer opportunities for persons 55 years and older. The Program encourages and provides opportunities for at least 655 seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$69,049	\$133,000	\$0	3	1,300
Parks, Recreation and Community Services - Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children	\$356,695	\$81,046	\$11,524	3	1,300
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs /Elder Source	Jacksonville Senior Service Program (JSSP)	Provides activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Additional funds needed as local match to fund the 56 FTEs for 19 Centers; 27 transportation buses for services, and other operating cost within the program. This local match is budgeted in the Mayor's FY 15 budget, in the Adult Services Division.	\$1,088,524	\$2,971,303	\$0	56	5,200

**ANTICIPATED GRANTS  
MULTI-YEAR / RECURRING GRANTS REQUIRING A CITY MATCH**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	This grant allows for continued services and expand in-home and group respite services and educational/services to 154+ elders and stipends to 22 low-income volunteers with additional services through 40 faith-based organizations. expand evening in-home respite services to 25 caregiver/families and stipends and training to 25 low-income senior volunteers	\$105,000	\$21,000	\$0	1	0
Parks, Recreation and Community Services - Social Services	Department of Justice, Office of Justice Programs, Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Provide crisis intervention, stabilization and recovery services to crime victims: underserved populations of the elderly, disabled, veterans and non-English speaking victims within Duval County.	\$319,991	\$62,144	\$79,998	3	0
Public Works - Construction Engineering	Florida Department of Environmental Protection	Beach Re-nourishment	Additional grant funds are related to an existing agreement between the City of Jacksonville and the State of Florida Department of Environmental Protection. Funds will be utilized for administrative costs for the local program - consultant fees, tilling and sea turtle patrol, due, etc.	\$31,159	\$34,841	\$0	0	0
Public Works - Office of Director	FHWA	FLAP Grant: 20.205 Highway Planning & Construction	Provided funding for Ferry operations (2014-274-E)	\$450,000	\$112,500	\$0	0	0
Regulatory Compliance - Environmental Quality	United States Environmental Protection Agency	Air Pollution Control EPA 105 Grant	This is an "Air Pollution Control Program Maintenance Grant" between the City of Jacksonville, Environmental Quality Division (EQD) and the U.S. Environmental Protection Agency (EPA). This grant requires a General Fund contribution which must be at least 40% of the total grant amount and at least \$1.00 more than was contributed the previous year.	\$531,521	\$424,270	\$97,016	13	0
<b>Total Multi-Year / Recurring Grants Requiring A City Match:</b>				<b>\$4,804,014</b>	<b>\$5,159,611</b>	<b>\$288,551</b>	<b>84</b>	<b>7,800</b>

**ANTICIPATED GRANTS  
MISCELLANEOUS PROVISIONAL GRANTS**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	Department of Health and Human Services - Substance Abuse and Mental Health Services Administration	Creating Opportunities for Success (COS)/ Teen Court Grant	This is a substance abuse services grant exclusively for Teen Court participants with Substance Abuse issues. The bulk of the funds being paid to River Region for: evidenced based pre-assessment, drug evaluation, drug testing, outpatient drug treatment, referral to inpatient treatment and evidenced based post-assessment.	\$199,961	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	Port Security Grant Program (PSGP)	Phase II of funding to enhance emergency preparedness warehouse/back-up Emergency Operations Center (EOC). Provides secure warehouse for Homeland Security assets and back-up facility for the EOC of Duval County.	\$750,000	\$250,000	\$0	0	0
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency (FEMA)	Assistance to Firefighters Grant Program (AFG)	Provide Fire Prevention and Safety Program for Fire Prevention Division.	\$250,000	\$12,500	\$0	0	0
Intra-governmental - Grants Management & Compliance Office	Bureau of Justice Assistance	Second Chance Act Technology Career Training	Jacksonville Second Chance - Increase the post-release employability of 100 medium to high-risk offenders in entry level technology-based jobs.	\$599,710	\$0	\$0	0	0
Intra-governmental - Grants Management & Compliance Office	US Department of Labor	YouthBuild 2014	The Jacksonville YouthBuild program, administered by the COJ Office of Offender Based Programs, will provide GED instruction, community-based employability development skills, life and family management skills, job placement and job retention services to 90 incarcerated youth, ages 18 to 24 years in Duval County, Florida through the Jacksonville YouthBuild AmeriCorps Program.	\$920,713	\$0	\$230,178	5	0
Jacksonville Public Library	Ezra Jack Keats Foundation	Mini Grants for Public Libraries	For supplies and equipment to support an after school youth anti/literacy program at the Dallas Graham Branch Library.	\$500	\$0	\$0	0	0
Jacksonville Public Library	State of Florida/ Department of State	Literacy Works @ JPL	Program helps adults with limited literacy and/or limited English language skills transition into employment by supporting their needs for education, workforce development and digital literacy skills.	\$44,136	\$15,600	\$0	0	2,496
Jacksonville Public Library	State of Florida/ Department of State	Special Needs Resource Center	Convert existing Talking Books library into a special needs resource center which will address a broader spectrum of special needs and serve children and adults of all ages.	\$50,840	\$16,955	\$0	0	2,496
Jacksonville Sheriff's Office	US Department of Homeland Security	Homeland Security Grant - Critical Needs and Sustainment	Grant will provide funding for specialty team equipment (SWAT Robot).	\$33,900	\$0	\$0	0	0
Jacksonville Sheriff's Office	US Department of Justice	Justice Assistance Grant: Beaches Analyst Project - 2	Grant will fund a Beaches Analyst position to provide law enforcement services to the beaches community. JSO will be able to continue information sharing on cross jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$52,000	\$0	\$0	1	0
Office of Economic Development	National Endowment for the Arts	Park 'N' Spark	Park 'n' Spark will create distinctive 2-D and 3-D installations at strategically-located parking venues. Parking facilities will be selected so as to link cultural amenities and destinations within the Spark District. Artistic elements (murals, mosaic, sculpture, functional artworks) and dynamic signage will combine to serve as both public art pieces and parking indicators. It will define a civic brand designed to make Downtown welcoming, accessible and visually-appealing. Jacksonville lacks a strong sense of its own assets, which has been referenced in numerous studies. Artworks in Park 'n' Spark will relate to Jacksonville themes, such as the St. Johns River, which borders the downtown district, to create pride in this beautiful region. The Cultural Council of Greater Jacksonville will serve as the match (in kind).	\$200,000	\$0	\$200,000	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Department of Environmental Protection	Recreational Trails Program - Lonnie C. Miller Park	Construct 1 Mile of New Exercise/Hiking Trails	\$200,000	\$0	\$200,000	0	0

**ANTICIPATED GRANTS  
MISCELLANEOUS PROVISIONAL GRANTS**

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Public Works - Engineering & Construction Management	Florida Department of Transportation	Timucuan Bike Trail (Cap proj)	Appropriate additional funds for the Timucuan Bike Trail agreement for design costs related to the project.	\$52,668	\$0	\$0	0	0
Public Works - Engineering & Construction Management	Florida Department of Transportation	West Civic Core Grant	Funds are for the Jax Chamber of Commerce landscape project.	\$15,814	\$0	\$0	0	0
Public Works - Public Buildings	Florida Department of Economic Opportunity	Disaster Recovery	Funds are for the Jax Housing Authority for a roofing project at the Southwind Villas Multi-family housing facility, located at 8711 Newton Rd.	\$750,000	\$0	\$0	0	0
<b>Total Miscellaneous Provisional Grants:</b>				<b>\$4,120,242</b>	<b>\$295,055</b>	<b>\$630,178</b>	<b>6</b>	<b>4,992</b>

## GENERAL FUNDS

### Summary of Subfunds

- 011 General Fund – General Services District
  - Schedule of Revenues
  - Various Revenue Detail
  - Schedule of Expenditures
  - Schedule of Non-Departmental Expenditures
  - Employee Cap by Department
- Department Budgets
  - Advisory Boards and Commissions
  - City Council
  - Courts
  - Downtown Investment Authority
  - Employee Services
  - Finance
  - Fire and Rescue
  - Human Rights Commission
  - Intra-Governmental Services
  - Mayor's Office
  - Medical Examiner
  - Military Affairs and Veterans
  - Office of Economic Development
  - Office of Ethics, Compliance and Oversight
  - Office of General Counsel
  - Office of Sports and Entertainment
  - Office of the Sheriff
  - Parks, Recreation and Community Services
  - Planning and Development
  - Public Defender
  - Public Health
  - Public Libraries
  - Public Works
  - Regulatory Compliance
  - State Attorney
  - Supervisor of Elections
- 012 Mosquito Control - State 1
- 015 Property Appraiser
- 016 Clerk of the Court
- 017 Tax Collector
- 018 Emergency Contingency
- 019 Jacksonville Journey
- 01A Special Events

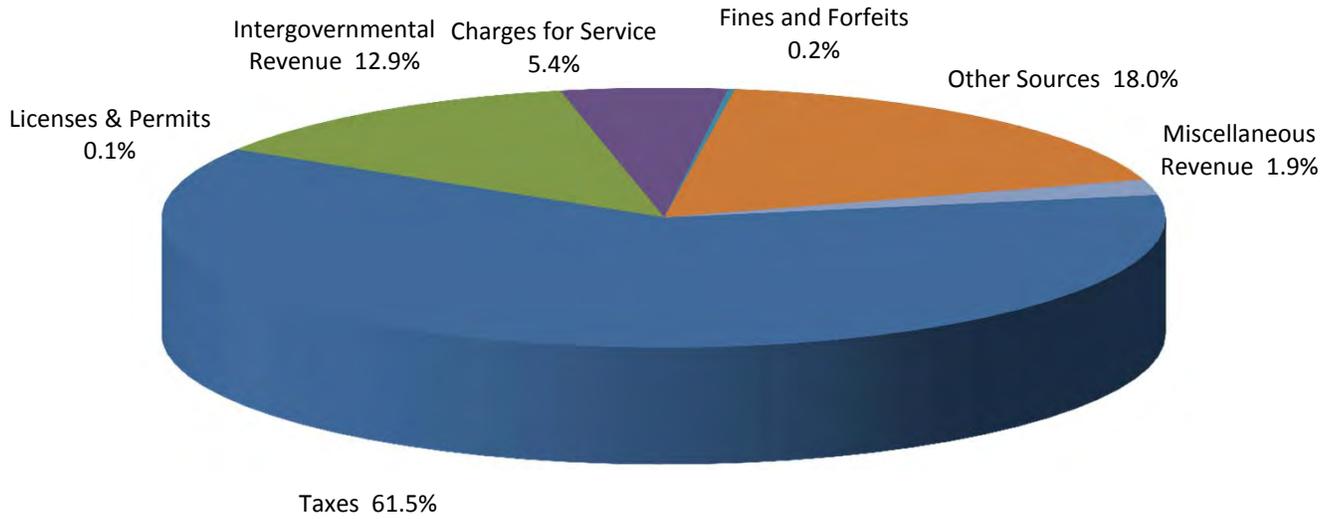


**GENERAL FUND**  
Summary of Subfunds

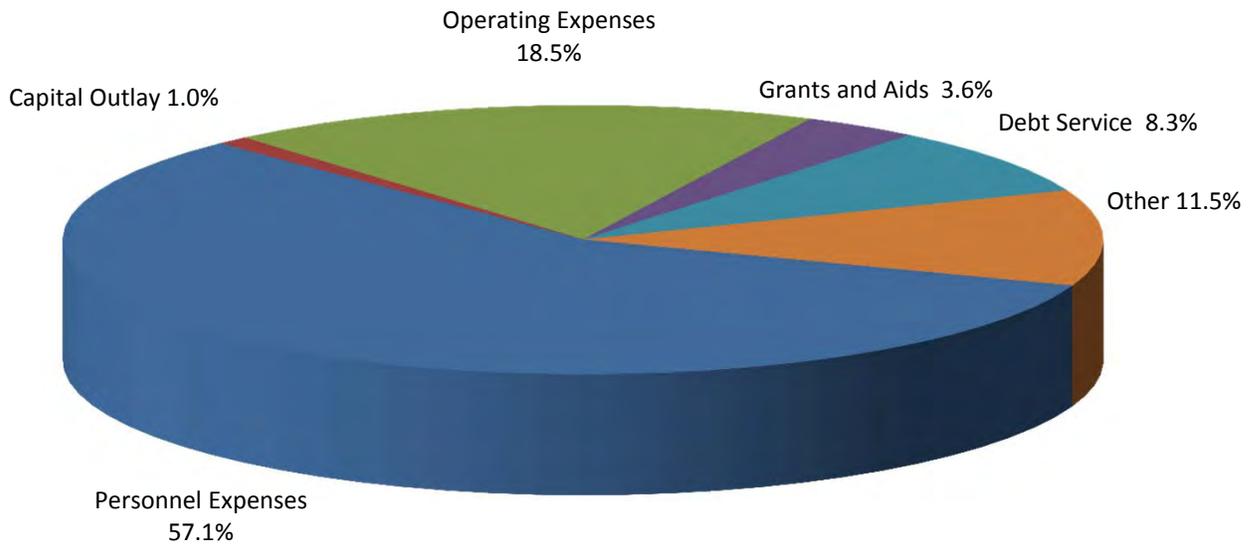
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 15 Budgeted
011	General Fund-GSD	609,517,599	193,437,441	11,200,176	90,750,918	37,744,246	77,083,476	1,019,733,856
012	Mosquito Control	0	28,706	19,004				47,710
015	Property Appraiser	7,877,104	1,842,216	5				9,719,325
016	Clerk of the Court	1,370,589	2,143,450	1			357,550	3,871,590
017	Tax Collector	11,755,577	4,035,761	4				15,791,342
018	Emergency Contingency						49,924,964	49,924,964
019	Jacksonville Journey	179,497	432			1,916,798		2,096,727
01A	Special Events	1,191,680	3,156,000	1		300,000	84,875	4,732,556
	Total General Fund	631,892,046	204,644,006	11,219,191	90,750,918	39,961,044	127,450,865	1,105,918,070

# GENERAL FUND

## REVENUE SOURCES



## EXPENDITURES BY CATEGORY



GENERAL FUND - GENERAL SERVICE DISTRICT  
SUBFUND -- 011  
SCHEDULE OF REVENUES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>NON-DEPARTMENTAL REVENUES</b>			
AD VALOREM TAXES	448,503,134	507,239,775	531,056,123
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-16,880,818	-19,658,357	-21,014,646
<b>NET AD VALOREM TAXES</b>	<b>431,622,316</b>	<b>487,581,418</b>	<b>510,041,477</b>
SALES AND USE TAXES	1,004,148	1,009,100	1,033,538
UTILITY SERVICE TAXES	85,030,792	89,224,405	86,023,459
COMMUNICATIONS SERVICES TAX	38,753,921	37,306,788	35,340,592
LOCAL BUSINESS TAX	7,129,372	7,505,559	7,156,842
FRANCHISE FEES	38,851,214	41,489,435	41,097,578
FEDERAL GRANTS	575,237	601,398	601,398
FEDERAL PAYMENTS IN LIEU OF TAXES	23,233	23,000	23,000
STATE SHARED REVENUES	127,999,431	134,004,839	141,743,345
CONTRIBUTIONS FROM OTHER LOCAL UNITS	107,742,317	109,187,538	111,687,538
GENERAL GOVERNMENT	38,837		
OTHER CHARGES FOR SERVICES	17,424,289	11,330,154	8,911,689
VIOLATIONS OF LOCAL ORDINANCES	476	4,000	1,000
OTHER FINES AND/OR FORFEITS	1,013,716	1,075,000	1,250,000
INTEREST, INCL PROFITS ON INVESTMENTS	1,685,191	2,204,200	3,108,295
RENTS AND ROYALTIES	655,188	100,000	100,000
DISPOSITION OF FIXED ASSETS	74,954	50,000	50,000
OTHER MISCELLANEOUS REVENUE	6,272,053	6,517,980	6,869,379
CONTRIBUTIONS FROM OTHER FUNDS	1,425,035	2,053,427	1,575,008
NON OPERATING SOURCES	14,673,245	7,229,694	7,116,924
<b>TOTAL NON-DEPARTMENTAL REVENUES</b>	<b>881,994,965</b>	<b>938,497,935</b>	<b>963,731,062</b>
<b>DEPARTMENTAL REVENUES</b>			
ADVISORY BOARDS & COMMISSIONS	254,446	106,000	312,000
CITY COUNCIL	1,081,536	343,403	292,111
DOWNTOWN INVESTMENT AUTHORITY		35,500	35,500
EMPLOYEE SERVICES	1,717	1,000	1,500
FINANCE	66,888	64,972	29,920
FIRE AND RESCUE	17,867,797	27,194,175	37,196,794
HUMAN RIGHTS COMMISSION	45,978	105,925	97,600
INTRA-GOVERNMENTAL SERVICES	66,265	66,996	66,946
MAYOR'S OFFICE	82,745	83,820	85,075
MEDICAL EXAMINER	1,059,406	1,211,003	1,294,026
MILITARY AFFAIRS AND VETERANS	1,025	800	800
OFFICE OF ECONOMIC DEVELOPMENT	41,869	1,000	1,000
OFFICE OF THE SHERIFF	8,551,123	8,212,276	8,023,825
PARKS, RECREATION & COMMUNITY SVCS	1,279,897	799,054	832,995
PLANNING AND DEVELOPMENT	1,416,587	1,292,048	1,912,821
PUBLIC LIBRARIES	1,026,398	1,040,400	1,030,660
PUBLIC WORKS	3,400,935	3,171,736	3,358,565
REGULATORY COMPLIANCE	1,521,652	1,447,427	1,415,656
SUPERVISOR OF ELECTIONS	346,635	6,000	15,000
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>38,112,897</b>	<b>45,183,535</b>	<b>56,002,794</b>
<b>TOTAL GENERAL FUND - GSD REVENUES</b>	<b>920,107,862</b>	<b>983,681,470</b>	<b>1,019,733,856</b>

The FY13 Actual and FY14 Adopted columns have restated amounts based on various pieces of legislation which were approved in fiscal year 2014 that changed the City's departmental structure.

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011

VARIOUS REVENUE DETAIL

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)</b>			
TRF TO 011 GENFD GSD FR DUVAL C DRG ABUS			30,000
TRANSFER FR SOUTHSIDE TID TO GF-GSD			150,000
TRANSFER FR COMMUNITY DEV TO GF-GSD	119,503	121,220	120,008
TRANSFER FR CODE ENF/REV FD 1L2	1,222,835	750,000	600,000
TRF TO 011 GENFD GSD FR SF 1N1 HOUSING		450,000	175,000
TRF TO 011 GENFD GSD FR GEN CAP PROJ			500,000
TRANSFER IN FOR RED LIGHT CAMERA REV	82,697	732,207	
<b>TOTAL INTERFUND TRANSERS IN</b>	<b>1,425,035</b>	<b>2,053,427</b>	<b>1,575,008</b>
<b>CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>			
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	83,969,075	87,318,021	90,108,598
CONTRIBUTION FROM JEA/WATER&SEWER	22,718,463	21,869,517	21,578,940
OFF ECON DEV-CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	1,054,779		
<b>TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	<b>107,742,317</b>	<b>109,187,538</b>	<b>111,687,538</b>
<b>STATE SHARED REVENUE DETAIL</b>			
1/2 CENT SALES TAX (FS 202.18 2C)	77,656,521	79,433,579	84,907,282
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	674,764	679,494	690,125
CARDROOM TAX	182,702	60,000	180,000
GASOLINE TAXES 7TH CENT	3,600,282	3,631,800	3,725,899
INSURANCE AGENTS LICENSES (FS 624.501)	182,996	172,000	172,000
MOBILE HOME LICENSES (FS 320.08)	262,794	244,665	230,000
MOTOR FUEL USE TAX - COUNTY	18,092	21,000	21,000
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	155,798	179,102	255,120
REV SHARED-1/17 CIGARETTE TAX	365,165	406,468	351,925
REV SHARED-8TH CENT GAS TAX	5,494,007	6,036,613	6,203,466
REV SHARED-COUNTY SALES	17,019,684	18,945,293	19,700,000
REV SHARED-MUNICIPAL SALES	15,357,596	17,116,505	18,150,000
SPECIAL FUEL & MOTOR FUEL USE TAX	6,755	7,000	2,459
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,391,660	5,423,427	5,463,401
SURPLUS GAS TAX (FS 206.41 1A)	1,630,617	1,647,893	1,690,668
<b>TOTAL STATE SHARED REVENUE</b>	<b>127,999,431</b>	<b>134,004,839</b>	<b>141,743,345</b>

GENERAL FUND - GENERAL SERVICE DISTRICT  
SUBFUND -- 011

SCHEDULE OF EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>DEPARTMENTAL EXPENSES</b>			
ADVISORY BOARDS & COMMISSIONS	385,894	383,283	405,817
CITY COUNCIL	7,787,202	8,687,120	8,841,462
COURTS	563,337	3,776,692	4,133,170
DOWNTOWN INVESTMENT AUTHORITY	6,600	1,427,504	1,118,948
EMPLOYEE SERVICES	5,771,452	5,739,862	5,125,251
FINANCE	6,447,877	6,704,560	6,243,208
FIRE AND RESCUE	181,369,087	196,290,836	210,048,780
HUMAN RIGHTS COMMISSION	864,340	905,684	580,300
INTRA-GOVERNMENTAL SERVICES	5,039,022	5,563,749	6,004,101
MAYOR'S OFFICE	3,783,710	3,778,502	3,575,498
MEDICAL EXAMINER	2,601,398	3,514,232	3,469,277
MILITARY AFFAIRS AND VETERANS	1,394,193	1,370,373	1,134,005
OFFICE OF ECONOMIC DEVELOPMENT	3,411,450	2,716,956	1,940,916
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	107,029	173,374	190,530
OFFICE OF GENERAL COUNSEL	179,505	205,756	223,605
OFFICE OF SPORTS & ENTERTAINMENT		0	674,497
OFFICE OF THE SHERIFF	351,241,163	389,234,770	398,304,026
PARKS, RECREATION & COMMUNITY SVCS	31,569,810	40,377,632	39,886,236
PLANNING AND DEVELOPMENT	5,589,879	5,829,248	5,923,329
PUBLIC DEFENDER	1,454,262	1,711,361	1,835,683
PUBLIC HEALTH	965,656	1,351,181	1,448,548
PUBLIC LIBRARIES	34,260,572	33,607,650	30,595,904
PUBLIC WORKS	30,245,804	32,749,197	37,267,183
REGULATORY COMPLIANCE	14,080,159	14,434,549	14,751,634
STATE ATTORNEY	141,353	1,758,284	2,101,486
SUPERVISOR OF ELECTIONS	6,456,765	5,671,867	8,435,179
<b>TOTAL DEPARTMENTAL EXPENSES</b>	<b>695,717,521</b>	<b>767,964,222</b>	<b>794,258,573</b>
<b>NON-DEPARTMENTAL EXPENSES</b>			
CITYWIDE ACTIVITIES	70,903,734	79,605,423	85,183,445
CONTINGENCIES	0	3,353,748	2,465,267
DEBT FEES - BOND RELATED	276,615	255,489	231,205
DEBT SERVICE TRANSFERS - FISCAL AGENT	259,184	251,801	230,375
DEBT SERVICE TRANSFERS - INTEREST	20,668,807	29,769,252	29,137,621
DEBT SERVICE TRANSFERS - PRINCIPAL	28,539,957	31,922,334	36,174,509
INTER-LOCAL AGREEMENTS	2,203,067	2,755,592	2,459,276
SUBFUND LEVEL ACTIVITIES	10,620,070	6,435,664	4,781,593
TRANSFER OUT TO OTHER FUNDS	72,068,364	58,712,698	64,811,992
<b>TOTAL NON-DEPARTMENTAL EXPENSES</b>	<b>205,539,798</b>	<b>213,062,001</b>	<b>225,475,283</b>
<b>TOTAL GENERAL FUND - GSD EXPENDITURES</b>	<b>901,257,318</b>	<b>981,026,223</b>	<b>1,019,733,856</b>

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GENERAL FUND - GENERAL SERVICES DISTRICT  
SUBFUND -- 011  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>CITYWIDE ACTIVITIES</b>			
415 LIMIT PENSION COST	34,648	28,618	17,394
ALCOHOL REHABILITATION PROGRAM			399,989
ANNUAL INDEPENDENT AUDIT	306,301	315,000	315,000
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,639,039	1,647,893	1,690,668
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	311,660	311,660	311,660
CIP DEBT REPAYMENT TO BANKING FUND	18,958,064	18,667,292	21,042,329
DUVAL CO SOIL&WATER CONSERV DISTRICT			
ECONOMIC GRANT PROGRAM	2,573,149	2,685,322	3,463,378
FILING FEE LOCAL ORD-PUBLIC DEFENDER	11,820	23,689	25,000
FILING FEE LOCAL ORD-STATE ATTORNEY	42,750	48,000	45,000
FY14 ITD RESTORATION ADJ		780,278	
GREATER AGRICULTURAL FAIR CONTRACT		120,000	
JACKSONVILLE AREA LEGAL AID			
JACKSONVILLE LANDING SECURITY		207,084	207,084
JSO ENTERPRISE IT ALLOCATION			
JUVENILE JUSTICE	3,407,259	2,571,209	5,241,824
LICENSE AGREEMENTS AND FEES	17,570	18,271	18,651
LOBBYIST FEES		1	1
MANATEE STUDY			90,000
MEDICAID INPATIENT HOSPITAL CARE	11,083,277		
MEDICAID NURSING HOME CARE	1,297,096		
MEDICAID PROGRAM		14,388,552	14,783,490
MUNICIPAL DUES & AFFILIATION	400,728	411,582	411,582
NE FL REGIONAL TRANSPORTATION COMMISSION			96,773
NON DEPARTMENTAL ALLOCATIONS		3,167,216	2,843,838
NORTH FLORIDA REGIONAL COUNCIL	368,015	368,015	368,015
PSG - CULTURAL COUNCIL	2,902,100	2,846,580	2,846,580
PUBLIC SERVICE GRANTS	2,194,446	2,015,501	2,015,501
QUALIFIED TARGET INDUSTRIES	-311,575	638,950	701,900
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	8,465	5,000	4,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	23,775,594	26,275,594	26,275,594
SMG - GATOR BOWL GAME	287,151	350,000	350,000
SUBSIDIZED PENSION FUNDS	16,105	16,404	16,675
SULZBACKER FEDERAL FUNDING SUBSIDY		97,780	
TAX DEED PURCHASES	40,516	100,000	100,000
TRANSITIONAL GOVERNMENT-MAYORAL			
TRANSPORTATION PLANNING ORGANIZATION	216,150	217,432	219,019
VACANCY POOL FTES - ADMINISTRATION			0
WATER SEWER EXPANSION AUTHORITY	40,906		
ZOO CONTRACT	1,282,500	1,282,500	1,282,500
<b>TOTAL CITYWIDE ACTIVITIES</b>	<b>70,903,734</b>	<b>79,605,423</b>	<b>85,183,445</b>

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011  
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>CONTINGENCIES</b>			
EXECUTIVE OP CONTINGENCY - COUNCIL		100,000	50,000
EXECUTIVE OP CONTINGENCY - JOINT		100,000	
EXECUTIVE OP CONTINGENCY - MAYOR		100,000	50,000
FEDERAL MATCHING GRANTS (B1-B)	0	744,370	453,177
FEDERAL PROGRAMS CONTINGENCY		266,000	266,000
SP COUNCIL CONTINGENCY-MAYOR'S OFFICE			84,033
SP COUNCIL CONTINGENCY-BUDGET		1,003	
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS			100,000
SPECIAL COUNCIL CONTING - BANKING FUND			533,519
SPECIAL COUNCIL CONTINGENCY-PENSION			928,538
SPECIAL COUNCIL CONT-PROPERTY BLIGHT		2,042,375	
<b>TOTAL CONTINGENCIES</b>	<b>0</b>	<b>3,353,748</b>	<b>2,465,267</b>
<b>DEBT FEES - BOND RELATED</b>			
FISCAL AGENT FEES GF-GSD	276,615	255,489	231,205
<b>TOTAL DEBT FEES - BOND RELATED</b>	<b>276,615</b>	<b>255,489</b>	<b>231,205</b>
<b>DEBT SERVICE TRANSFERS - FISCAL AGENT</b>			
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	500	500	550
TRF FR 011 GF TO 225 - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 227 - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 229 - FISCAL AGENT FEES	400		
TRF FR 011 GF TO 22C - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 22I - FISCAL AGENT FEES	1,000		
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	431	431	475
TRF FR 011 GF TO 22W - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 22X - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES	431		
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	240,667	235,920	212,797
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	1,350	1,350	1,350
TRF FR 011 GF TO 25F - FISCAL AGENT FEES		450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES		450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES		450	450
TRF FR 011 GF TO 4F6 DEBT SVC			1,603
<b>TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT</b>	<b>259,184</b>	<b>251,801</b>	<b>230,375</b>

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011  
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>DEBT SERVICE TRANSFERS - INTEREST</b>			
TRF FR 011 GF TO 222-93 ETR FOR DSI	1,317,948	3,597,996	3,830,145
TRF FR 011 GF TO 22C-ETR 2005A	317,964	1,100,320	1,173,442
TRF FR 011 GF TO 22H-06C ETR/CARLING		179,676	174,652
TRF FR 011 GF TO 22U-01 RCR SALES TAX	2,563,870	2,023,158	1,482,792
TRF FR 011 GF TO 22X-02A ETR REFUNDING	24,198		
TRF FR 011 GF TO 253-06A ETR BONDS	440,958	1,523,454	1,463,733
TRF FR 011 GF TO 254-06B ETR REF	5,102	151,582	71,094
TRF FR 011 GF TO 255-06C ETR	85,032	173,402	147,364
TRF FR 011 GF TO 256-07 ETR	660,618	1,663,313	1,610,552
TRF FR 011 GF TO 259-08 A&B (97'S&02)	799,966	1,708,010	1,655,327
TRF FR 011 GF TO 25A-09 AB&C	770,010	2,156,002	2,017,834
TRF FR 011 GF TO 25B-09C SPEC REV	1,074,345	1,315,208	821,732
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	2,168,310	2,212,506	1,335,498
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,972,111	1,938,614	1,922,626
TRF FR 011 GF TO 25E-2012B SPEC REV	32,111	31,660	31,596
TRF FR 011 GF TO 25F-2012C SPEC REV	7,229,231	8,633,689	8,657,298
TRF FR 011 GF TO 25G-2012D SPEC REV	436,446	506,285	451,345
TRF FR 011 GF TO 25H-2012E SPEC REV	489,070	608,019	607,315
TRF FR 011 GF TO 25I 2013A SPEC (INT)			1,367,143
TRF FR 011 GF TO 4F6 DEBT SVC			106,498
TRF FR 011 GF TO 561-ADAM'S MARK	281,517	246,358	209,635
<b>TOTAL DEBT SERVICE TRANSFERS - INTEREST</b>	<b>20,668,807</b>	<b>29,769,252</b>	<b>29,137,621</b>
<b>DEBT SERVICE TRANSFERS - PRINCIPAL</b>			
TRF FR 011 GF TO 222-93ETR FOR DSP	1,665,445	1,288,056	1,263,518
TRF FR 011 GF TO 227-03B&C ETR BONDS	6,530		
TRF FR 011 GF TO 22H-06C CARLING	61,350	323,873	328,436
TRF FR 011 GF TO 22U-01 RCR SALES TAX	9,545,000	10,075,000	6,405,000
TRF FR 011 GF TO 22X-02A ETR REFUNDING	1,863,117		
TRF FR 011 GF TO 253-06A ETR BONDS	1,557,458	1,520,000	1,575,000
TRF FR 011 GF TO 254-06B ETR REF	1,375,117	1,975,000	2,065,000
TRF FR 011 GF TO 255-06C ETR	327,600	505,121	529,662
TRF FR 011 GF TO 256-07 ETR	1,140,851	1,235,000	1,285,000
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,331,868	1,672,234	1,756,093
TRF FR 011 GF TO 25A-09AB&C ETR	2,201,619	3,170,000	3,255,000
TRF FR 011 GF TO 25B-09C SPEC REV	3,115,000	3,220,000	3,360,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	881,710	998,000	1,026,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT		251,600	372,400
TRF FR 011 GF TO 25E-2012B SPEC REV	2,200	2,200	2,200
TRF FR 011 GF TO 25F-2012C SPEC REV	1,525,000	3,786,000	10,946,000
TRF FR 011 GF TO 25G-2012D SPEC REV	1,150,000	1,075,000	1,130,000
TRF FR 011 GF TO 4F6 DEBT SVC			13,227
TRF FR 011 GF TO 561-ADAM'S MARK	790,091	825,250	861,973
<b>TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL</b>	<b>28,539,957</b>	<b>31,922,334</b>	<b>36,174,509</b>

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011  
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>INTER-LOCAL AGREEMENTS</b>			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	247,926	255,364	263,025
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	197,762	203,695	209,806
BEACHES-SOLID WASTE DISPOSAL CHARGES	912,626	1,426,708	1,090,795
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	633,309	652,308	671,877
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	202,444	208,517	214,773
<b>TOTAL INTER-LOCAL AGREEMENTS</b>	<b>2,203,067</b>	<b>2,755,592</b>	<b>2,459,276</b>
<b>SUBFUND LEVEL ACTIVITIES</b>			
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,759,849	2,714,454	2,071,353
GENERAL FUND - GENERAL SERVICE DISTRICT	37,634		
JPA - CONTRIBUTIONS TO/FROM	6,468,278	5,930,822	5,207,004
JTA - CONTRIBUTIONS TO/FROM	1,324,309	1,350,049	1,363,002
PERSONNEL LASPE-CONTINGENCY		-3,589,661	-3,889,766
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
<b>TOTAL SUBFUND LEVEL ACTIVITIES</b>	<b>10,620,070</b>	<b>6,435,664</b>	<b>4,781,593</b>

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011  
 SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 13 ACTUAL	FY 14 ADOPTED	FY 15 APPROVED
<b>TRANSFER OUT TO OTHER FUNDS</b>			
GEN FUND-GSD TRANSFER TO AIR POLL EPA	421,860	424,269	424,270
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	225,000	225,000	
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	200,000
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,360,253	1,084,459	1,164,936
GEN FUND-GSD TRANSFER TO CITY-RITZ		751,817	875,796
GEN FUND-GSD TRANSFER TO CLERK OF COURT	268,297		
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST	94,408		15,232
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL			4,000,000
GEN FUND-GSD TRANSFER TO FY13 CAP PROJ	586,390		
GEN FUND-GSD TRANSFER TO FY14 CIP FUND		3,000,000	
GEN FUND-GSD TRANSFER TO GENRL CAP PROJ	2,036,723		
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	50,000		
GEN FUND-GSD TRANSFER TO HANNA PARK	421,060	704,840	436,346
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	343,103	338,944	239,120
GEN FUND-GSD TRANSFER TO JCC	16,546,792	21,721,304	21,612,316
GEN FUND-GSD TRANSFER TO N.E. TID	2,540,800	2,878,907	2,678,334
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,609,432	8,055,795	9,124,796
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	7,816,097	2,300,553	2,096,727
GEN FUND-GSD TRANSFER TO RECORDING FEES	890,443		109,612
GEN FUND-GSD TRANSFER TO SMG-ARENA			
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS		281,316	751,080
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	943,308	945,152	1,095,241
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN		320,041	
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	438,142	570,125	772,627
GEN FUND-GSD TRANSFER TO SMG-STADIUM	6,513,495	4,312,052	6,415,741
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	2,885,421	3,321,364	4,717,556
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,557,442	1,557,442	1,561,058
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	3,891,977	5,269,603	6,521,204
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT	32,160		
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	147,500		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,185,138		
TRF FR 011 GENFD GSD TO GENERAL COUNSEL	402,231		
TRF FR 011 GENFD GSD TO JIA REDEV TRUST	67,703		
TRF FR 011 GENFD GSD TO MISC FED PROJ	200,000		
TRF FR 011 GENFD GSD TO SOUTEL/KING CRA	372,520		
TRF FR 011 GENFD TO DOWNTOWN ECON DEV	9,000,000		
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	20,669		
TRF FR 011 GRNFD GSD TO MAYPORT FERRY		449,715	
<b>TOTAL TRANSFER OUT TO OTHER FUNDS</b>	<b>72,068,364</b>	<b>58,712,698</b>	<b>64,811,992</b>
<b>TOTAL NON-DEPARTMENTAL EXPENDITURES</b>	<b>205,539,798</b>	<b>213,062,001</b>	<b>225,475,283</b>

GENERAL FUND - GENERAL SERVICES DISTRICT  
 SUBFUND -- 011

EMPLOYEE CAP BY DEPARTMENT

	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Change From Prior Year
<b>FULL TIME EMPLOYEE POSITIONS</b>			
ADVISORY BOARDS & COMMISSIONS	4	4	0
CITY COUNCIL	78	78	0
COURTS	0	1	1
DOWNTOWN INVESTMENT AUTHORITY	4	5	1
EMPLOYEE SERVICES	42	42	0
FINANCE	61	61	0
FIRE AND RESCUE	1,301	1,300	-1
HUMAN RIGHTS COMMISSION	9	6	-3
INTRA-GOVERNMENTAL SERVICES	52	61	9
MAYOR'S OFFICE	34	35	1
MEDICAL EXAMINER	29	28	-1
MILITARY AFFAIRS AND VETERANS	19	14	-5
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	0	0	0
OFFICE OF ECONOMIC DEVELOPMENT	25	12	-13
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	0
OFFICE OF GENERAL COUNSEL	1	1	0
OFFICE OF SPORTS & ENTERTAINMENT	0	4	4
OFFICE OF THE SHERIFF	3,039	3,033	-6
PARKS, RECREATION & COMMUNITY SVCS	207	250	43
PLANNING AND DEVELOPMENT	55	58	3
PUBLIC LIBRARIES	282	282	0
PUBLIC WORKS	320	303	-17
REGULATORY COMPLIANCE	178	174	-4
SPECIAL SERVICES	47	0	-47
SUPERVISOR OF ELECTIONS	35	33	-2
<b>TOTAL FULL TIME EMPLOYEE POSITIONS</b>			
<b>GENERAL FUND - GENERAL SERVICES DISTRICT</b>	<b>5,823</b>	<b>5,786</b>	<b>-37</b>



ADVISORY BOARDS & COMMISSIONS  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	251,265	104,000	307,000	195.2%	203,000
Fines and Forfeits	0	0	1,500		1,500
Miscellaneous Revenue	3,181	2,000	3,500	75.0%	1,500
<b>TOTAL REVENUE</b>	<b>254,446</b>	<b>106,000</b>	<b>312,000</b>	<b>194.3%</b>	<b>206,000</b>
EXPENDITURES					
Salaries	217,729	211,036	211,748	0.3%	712
Employer Provided Benefits	79,312	93,377	103,056	10.4%	9,679
Internal Service Charges	49,442	42,471	69,203	62.9%	26,732
Internal Services - IT Operations	29,841	28,659	11,145	-61.1%	-17,514
Other Operating Expenses	9,569	7,739	10,664	37.8%	2,925
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>385,894</b>	<b>383,283</b>	<b>405,817</b>	<b>5.9%</b>	<b>22,534</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	4	4	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	202,749	204,027	238,739	17.0%	34,712
CONST. TRADES QUALIFYING BOARD	180,831	178,348	166,724	-6.5%	-11,624
MAYOR'S ASIAN COMMISSION	429	117	0	-100.0%	-117
MAYOR'S COMMISSION ON STATUS OF WOMEN	1,885	791	354	-55.2%	-437
<b>DEPARTMENT TOTAL</b>	<b>385,894</b>	<b>383,283</b>	<b>405,817</b>	<b>5.9%</b>	<b>22,534</b>

## **ADVISORY BOARDS & COMMISSIONS GENERAL FUND - GSD**

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### **BACKGROUND**

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

### **REVENUE**

#### Charges for Services

- The increase is due to the seasonality of contractor certification and renewal revenue, which will cause increases in contractor certification and renewal and examination fees. CTQB renewals take place every two years.

#### Fines and Forfeits

- This represents revenue acquired from code violation fines.

#### Miscellaneous Revenue

- This represents revenue acquired from the sale of additional licenses, letters of reciprocity, etc.

### **EXPENDITURES**

#### Salaries

- The increase is primarily due to a rise in pensionable special pay.

#### Employer Provided Benefits

- The increase is primarily due to a rise in pension contribution.

#### Internal Service Charges

- The increase of \$26,732 is mainly attributable to increases in OGC legal due to an increased number of cases for the boards to hear.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase of \$2,925 is attributable to an increase for additional funding for court reporters as case load has increased.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

CITY COUNCIL  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	54,930	110,001	55,001	-50.0%	-55,000
Miscellaneous Revenue	1,026,606	233,402	237,110	1.6%	3,708
<b>TOTAL REVENUE</b>	<b>1,081,536</b>	<b>343,403</b>	<b>292,111</b>	<b>-14.9%</b>	<b>-51,292</b>
EXPENDITURES					
Salaries	4,389,455	4,661,065	4,613,111	-1.0%	-47,954
Employer Provided Benefits	1,447,482	1,853,501	2,040,289	10.1%	186,788
Internal Service Charges	1,025,069	1,022,014	1,204,691	17.9%	182,677
Internal Services - IT Operations	253,921	236,809	146,081	-38.3%	-90,728
Other Operating Expenses	624,708	900,737	837,287	-7.0%	-63,450
Capital Outlay	19,616	3	3	0.0%	0
Banking Fund Debt Repayments	26,952	12,991	0	-100.0%	-12,991
<b>TOTAL EXPENDITURES</b>	<b>7,787,202</b>	<b>8,687,120</b>	<b>8,841,462</b>	<b>1.8%</b>	<b>154,342</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	78	78	
Part-Time Hours	5,211	5,211	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	1,922,290	2,190,159	2,168,666	-1.0%	-21,493
COUNCIL PRESIDENT EXPENSE ACCOUNT	1,832	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,114,298	4,473,884	4,611,474	3.1%	137,590
DIRECT EXPENDITURES	1,268,020	1,348,695	1,437,126	6.6%	88,431
VALUE ADJUSTMENT BOARD	480,763	664,382	614,196	-7.6%	-50,186
<b>DEPARTMENT TOTAL</b>	<b>7,787,202</b>	<b>8,687,120</b>	<b>8,841,462</b>	<b>1.8%</b>	<b>154,342</b>

**CITY COUNCIL  
GENERAL FUND - GSD**

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**BACKGROUND**

This Department provides for the operation and salary expenditures for the City Council and its support staff including the Office of the Council Auditor and the Value Adjustment Board.

**REVENUE**

Charges for Services

- This amount represents the anticipated Value Adjustment Board protest fee revenue for FY 15.

Miscellaneous Revenue

- The bulk of the revenue in this category is made up of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute.

**EXPENDITURES**

Employer Provided Benefits

- The net increase is due primarily to increased pension costs in both General Employee pension and the Florida Retirement System pension contribution.

Internal Service Charges

- The net increase is being driven by increases in OGC legal charges and building cost allocations for the St. James building.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The largest single item in this category is professional services for the Value Adjustment Board totaling \$428,540.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	12,705      286		0      0		-12,991
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
Creston System and various projects	12,705	286	0	0	-12,991

**AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

COURTS  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	0	0	106,155		106,155
Employer Provided Benefits	0	0	43,347		43,347
Internal Service Charges	25,405	3,130,679	3,493,022	11.6%	362,343
Internal Services - IT Operations	119,013	135,241	316,356	133.9%	181,115
Other Operating Expenses	405,035	167,269	160,289	-4.2%	-6,980
Capital Outlay	13,883	343,503	14,001	-95.9%	-329,502
<b>TOTAL EXPENDITURES</b>	<b>563,337</b>	<b>3,776,692</b>	<b>4,133,170</b>	<b>9.4%</b>	<b>356,478</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions		1	1
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	543,998	768,229	666,606	-13.2%	-101,623
COUNTY COURT	19,339	3,008,463	3,466,564	15.2%	458,101
<b>DEPARTMENT TOTAL</b>	<b>563,337</b>	<b>3,776,692</b>	<b>4,133,170</b>	<b>9.4%</b>	<b>356,478</b>

## **COURTS GENERAL FUND - GSD**

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### **BACKGROUND**

The Courts' includes the Circuit Court and County Court and the Guardian Ad Litem office. Chapter 29.008 of the Florida Statutes requires the County to provide funding for the Courts' with services such as office space, maintenance, utilities, security, communication services, existing radio systems, and existing multiagency Criminal Justice Information System (CJIS) as necessary for the proper and efficient functioning of their offices.

### **EXPENDITURES**

#### Salaries

- The increase is being driven primarily by the transfer of one (1) position, a City Magistrate, per Ordinance 2013-600-E from the Juvenile Drug Court (S/F 15L).

#### Employer Provided Benefits

- The increase of \$43,347 is being driven primarily for costs associated with the City Magistrate position that transferred from the Juvenile Drug Court.

#### Internal Service Charges

- The net increase of \$363,862 is being driven primarily by increased costs of \$317,765 for building cost allocation charges for the Courthouse.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of \$6,980 is primarily due to a reduction of \$10,600 in professional services. This was somewhat offset by a net increase of \$4,448 in general liability insurance.

#### Capital Outlay

- The net decrease of \$286,491 is primarily due to a reduction in computer equipment and software.

### **AUTHORIZED POSITION CAP**

The authorized position cap was increased by one (1) position that transferred from the Juvenile Drug Court (S/F 15L).

DOWNTOWN INVESTMENT AUTHORITY  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	0	35,500	35,500	0.0%	0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>35,500</b>	<b>35,500</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	5,853	380,000	424,338	11.7%	44,338
Employer Provided Benefits	747	138,090	118,629	-14.1%	-19,461
Internal Service Charges	0	135,000	73,169	-45.8%	-61,831
Internal Services - IT Operations	0	0	5,015		5,015
Other Operating Expenses	0	769,413	492,795	-36.0%	-276,618
Capital Outlay	0	5,001	5,002	0.0%	1
<b>TOTAL EXPENDITURES</b>	<b>6,600</b>	<b>1,427,504</b>	<b>1,118,948</b>	<b>-21.6%</b>	<b>-308,556</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	4	5	1
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	6,600	1,427,504	1,118,948	-21.6%	-308,556
<b>DEPARTMENT TOTAL</b>	<b>6,600</b>	<b>1,427,504</b>	<b>1,118,948</b>	<b>-21.6%</b>	<b>-308,556</b>

## **DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD**

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### **BACKGROUND**

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing community redevelopment area (CRA) resources to spur economic development. The agency has oversight for the development for the existing Downtown Northbank CRA and the Southside CRA. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities.

### **REVENUE**

#### Miscellaneous Revenue

- This amount includes revenue for the rental of city facilities for the River City Brewing Company lease payment, Downtown Development Review Board application fees and other miscellaneous sales and charges.

### **EXPENDITURES**

#### Salaries

- The increase of \$44,338 is attributed to an increase in the authorized position cap. One (1) position was transferred into the department from the Office of Economic Development.

#### Employer Provided Benefits

- The net decrease of \$19,461 is due to a decrease of \$51,125 in defined benefit pension costs. This is mainly offset by increases of \$19,288 in defined contribution pension costs and \$11,419 in group health care costs.

#### Internal Service Charges

- The net decrease of \$61,831 is mainly due to a decrease of \$90,854 in legal expenses. This is somewhat offset by an increase of \$26,982 in St. James Building maintenance costs.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of \$276,618 is due to decreases of \$144,513 in miscellaneous services and charges, \$87,600 in advertising and promotion and \$35,000 in professional services. These reductions are better aligned with the anticipated needs of the department.

#### Capital Outlay

- The increase of \$5,001 primarily represents funding for office equipment and improvements.

### **AUTHORIZED POSITION CAP**

One position was transferred into the department from the Office of Economic Development, resulting in a total of five (5) authorized positions.

EMPLOYEE SERVICES  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,717	1,000	1,500	50.0%	500
TOTAL REVENUE	1,717	1,000	1,500	50.0%	500
EXPENDITURES					
Salaries	2,494,371	2,341,210	2,331,938	-0.4%	-9,272
Employer Provided Benefits	775,477	934,234	1,014,653	8.6%	80,419
Internal Service Charges	300,046	357,520	376,314	5.3%	18,794
Internal Services - IT Operations	1,549,536	1,416,978	278,408	-80.4%	-1,138,570
Other Operating Expenses	652,023	689,919	1,123,935	62.9%	434,016
Capital Outlay	0	1	3	200.0%	2
TOTAL EXPENDITURES	5,771,452	5,739,862	5,125,251	-10.7%	-614,611

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	42	42	0
Part-Time Hours	2,644	2,644	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
COMPENSATION & BENEFITS	1,165	0	0		0
EMPLOYEE & LABOR RELATIONS	524,348	868,150	1,125,095	29.6%	256,945
OFFICE OF DIRECTOR	902,340	945,605	484,484	-48.8%	-461,121
TALENT MANAGEMENT	4,343,599	3,926,107	3,515,672	-10.5%	-410,435
DEPARTMENT TOTAL	5,771,452	5,739,862	5,125,251	-10.7%	-614,611

## **EMPLOYEE SERVICES GENERAL FUND - GSD**

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### **BACKGROUND**

In the General Fund, this department consists of Employee and Labor Relations, Office of the Director, and Talent Management. This department was established by Budget Ordinance 2012-732-E.

### **REVENUES**

Miscellaneous Revenue

- This represents the expected revenue due to sale of books, maps & regulations in FY 15.

### **EXPENDITURES**

Salaries

- The decrease is mainly attributable to various salary changes.

Employer Provided Benefits

- The increase is principally due to a rise in pension contribution.

Internal Service Charges

- The net increase of \$18,794 is mainly due to in building costs and allocations. This is offset by decreases in copy center and in tech refresh expenses.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net increase of \$434,016 is mainly attributable to an increase in professional services, which is necessary to fund contracts that are currently in place for employee background checks and drug screenings.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap, or part-time hours.

FINANCE  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	37,928	35,052	0	-100.0%	-35,052
Miscellaneous Revenue	28,960	29,920	29,920	0.0%	0
<b>TOTAL REVENUE</b>	<b>66,888</b>	<b>64,972</b>	<b>29,920</b>	<b>-53.9%</b>	<b>-35,052</b>
EXPENDITURES					
Salaries	3,156,336	3,240,825	3,247,746	0.2%	6,921
Employer Provided Benefits	1,086,130	1,330,026	1,444,978	8.6%	114,952
Internal Service Charges	1,097,045	833,232	1,011,788	21.4%	178,556
Internal Services - IT Operations	898,348	959,658	133,937	-86.0%	-825,721
Other Operating Expenses	210,018	340,812	424,794	24.6%	83,982
Capital Outlay	0	7	4	-42.9%	-3
Extraordinary Lapse	0	0	-20,039		-20,039
<b>TOTAL EXPENDITURES</b>	<b>6,447,877</b>	<b>6,704,560</b>	<b>6,243,208</b>	<b>-6.9%</b>	<b>-461,352</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	61	61	
Part-Time Hours	5,120	5,120	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	3,404,497	3,783,830	3,159,118	-16.5%	-624,712
BUDGET OFFICE	928,309	988,036	900,058	-8.9%	-87,978
OFFICE OF THE DIRECTOR	1,276,994	952,811	1,206,774	26.7%	253,963
TREASURY	838,078	979,883	977,258	-0.3%	-2,625
<b>DEPARTMENT TOTAL</b>	<b>6,447,877</b>	<b>6,704,560</b>	<b>6,243,208</b>	<b>-6.9%</b>	<b>-461,352</b>

## **FINANCE GENERAL FUND - GSD**

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### **BACKGROUND**

The General Fund - General Service District (GSD) portion of the Finance Department includes the Office of the Director, Accounting, Budget, and Treasury. These functions provide accounting services, budget preparations, and financial analysis for City Departments.

Outside the General Fund - GSD, the Department includes the Pension Office for the General Employees and Correctional Officers Pension Plans and Risk Management, which provide services for the City and some of its Independent Agencies.

### **REVENUE**

#### Miscellaneous Revenue

- The revenue amount of \$29,920 represents accounting service charges and payroll miscellaneous fees. These fees include child support deductions, union fees, policy charity fees, and Tourist Development Council fees.

### **EXPENDITURES**

#### Salaries

- The net increase of \$6,921 is primarily due to various salary changes within the Department.

#### Employer Provided Benefits

- The net increase of \$114,952 is primarily due to increased pension costs of \$97,884 in general employees' pension contribution and \$31,423 in group hospitalization insurance.

#### Internal Service Charges

- The net increase of \$178,556 is primarily due to an increase of \$248,644 in OGC legal allocation charges based on current year's actual amounts that are related to pension reform, which are increasing from \$578,594 in FY14 to \$737,306 in FY15. This increase was somewhat offset by a decrease of \$30,831 in copy center allocation charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase of \$83,982 is primarily driven by the funding of \$100,000 for the cost of actuarial studies. In prior fiscal years, these actuarial studies were funded by OGC's ancillary legal budget for professional services.

#### Extraordinary Lapse

- An extraordinary lapse amount was placed by the City Council Finance Committee in the department's budget within the General Fund – GSD to offset operational increases.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

**FIRE AND RESCUE  
GENERAL FUND - GSD**

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	20,804,993	21,457,661	24,677,144	15.0%	3,219,483
Revenue From City Agencies - Allocations	245,956	294,156	237,220	-19.4%	-56,936
Prior Year Billing Co. Error	-8,876,361	0	0		0
Fines and Forfeits	13,215	6,590	24,648	274.0%	18,058
Miscellaneous Revenue	4,828,258	5,095,768	5,257,782	3.2%	162,014
Other Sources	851,737	340,000	7,000,000	1958.8%	6,660,000
<b>TOTAL REVENUE</b>	<b>17,867,797</b>	<b>27,194,175</b>	<b>37,196,794</b>	<b>36.8%</b>	<b>10,002,619</b>
<b>EXPENDITURES</b>					
Salaries	87,305,315	90,338,153	89,283,088	-1.2%	-1,055,065
Salary & Benefit Lapse	0	-2,916,845	0	-100.0%	2,916,845
Employer Provided Benefits	69,159,773	85,747,452	88,400,788	3.1%	2,653,336
Internal Service Charges	14,030,147	12,823,447	12,634,476	-1.5%	-188,971
Internal Services - IT Operations	2,501,695	2,522,826	5,011,033	98.6%	2,488,207
Other Operating Expenses	5,718,084	6,323,984	6,167,230	-2.5%	-156,754
Capital Outlay	1,012,111	340,001	7,000,001	1958.8%	6,660,000
Banking Fund Debt Repayments	1,462,299	1,111,818	1,552,164	39.6%	440,346
<b>TOTAL EXPENDITURES</b>	<b>181,189,424</b>	<b>196,290,836</b>	<b>210,048,780</b>	<b>7.0%</b>	<b>13,757,944</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	1,301	1,300	-1
Part-Time Hours	34,964	34,964	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	4,279,147	3,466,482	4,260,567	22.9%	794,085
EMERGENCY PREPAREDNESS	991,174	1,775,625	1,862,749	4.9%	87,124
FIRE OPERATIONS	123,816,059	134,174,124	142,838,166	6.5%	8,664,042
FIRE PREVENTION	2,992,875	3,579,160	3,831,994	7.1%	252,834
FIRE TRAINING	1,300,605	1,636,468	2,552,871	56.0%	916,403
RESCUE	47,809,564	51,658,977	54,702,433	5.9%	3,043,456
<b>DEPARTMENT TOTAL</b>	<b>181,189,424</b>	<b>196,290,836</b>	<b>210,048,780</b>	<b>7.0%</b>	<b>13,757,944</b>

## **FIRE AND RESCUE GENERAL FUND - GSD**

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### **BACKGROUND**

The Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through the Building Inspections fund (SF 159).

### **REVENUE**

#### Charges for Services

- This revenue category is made up of net rescue transport revenue (\$22.8 million), fire protection inspection revenue (\$1.4 million), State reimbursement for firefighter education incentive pay (\$381,720), hazmat cost recovery (\$55,569) and several small fees for fire/rescue action reports.

#### Revenue From City Agencies – Allocations

- This amount represents a repayment from the 9-1-1 emergency user fee fund (SF 171) for a portion of the call taker salaries.

#### Fines and Forfeits

- This category includes revenue for fire code violations found during inspections.

#### Miscellaneous Revenue

- This category includes reimbursement from businesses and other government entities for fire protection (detailed below)
  - Jacksonville International Airport 3,545,754
  - City of Atlantic Beach 1,066,557
  - Special Events (private entities) 274,851
  - Town of Baldwin 215,898
  - Cecil Field (private entities) 108,032
  - Other Items 46,690

#### Other Sources

- This represents the amount of borrowed funds, from the Banking Fund (SF 592), required to replace all of the self-contained breathing apparatus.

### **EXPENDITURES**

#### Salary & Benefit Lapse

- The departmental salary and benefit lapse from FY 14 has been removed.

#### Employer Provided Benefits

- The net increase is driven by increases in Police & Fire pension costs of \$1.1 million and an increase in the net workers compensation allocations, due to heart hypertension of \$1.7 million.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The largest line items in this category include other operating supplies (\$1.65 million), which houses the funding for the medical supplies and drugs used in the ambulance transport activity, contractual items related to the collective bargaining agreements [meal allowance, tool allowance, clothing/cleaning allowance, shoe allowance and transfer allowance] (\$1.26 million), general liability insurance (\$698,604), and fire house / bunker gear (\$680,477).

Capital Outlay

- This amount represents the borrowed capital spending authority to replace all of the self-contained breathing apparatus, as detailed in Other Sources.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	1,053,354      58,464		1,362,520      189,644		440,346
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
AutoPulse - CPR/Compression Device	79,987	1,245	0	0	-81,232
CAD replacement (ord 2009-54-E)	311,264	35,821	311,264	20,696	-15,125
Cardiac Monitor	479,733	10,988	71,231	1,437	-418,053
Compressers for SCBA equipment	44,731	2,552	37,276	641	-9,366
Equip for Apparatus - F9 District Chief	1,436	25	0	0	-1,461
Equip for Apparatus-Rescue 25, 49 & 54	52,583	2,959	42,808	731	-12,003
Fire capital equipment	54,854	1,048	3,613	63	-52,226
Mobile Data Terminal refresh - FY14	14,773	3,028	68,000	12,750	62,949
Self Contained Breathing Apparatus	0	0	816,667	153,125	969,792
Thermal Imaging Cameras	13,993	798	11,661	201	-2,929

**AUTHORIZED POSITION CAP**

A position that was redlined as part of budget ordinance 2009-512-E became vacant during FY 14 and was therefore eliminated.



HUMAN RIGHTS COMMISSION  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Intergovernmental Revenue	45,575	105,225	97,100	-7.7%	-8,125
Miscellaneous Revenue	403	700	500	-28.6%	-200
<b>TOTAL REVENUE</b>	<b>45,978</b>	<b>105,925</b>	<b>97,600</b>	<b>-7.9%</b>	<b>-8,325</b>
<b>EXPENDITURES</b>					
Salaries	494,804	467,703	305,826	-34.6%	-161,877
Employer Provided Benefits	172,527	201,226	126,066	-37.4%	-75,160
Internal Service Charges	31,592	69,295	85,685	23.7%	16,390
Internal Services - IT Operations	147,333	143,178	41,633	-70.9%	-101,545
Other Operating Expenses	18,084	24,275	21,089	-13.1%	-3,186
Capital Outlay	0	7	1	-85.7%	-6
<b>TOTAL EXPENDITURES</b>	<b>864,340</b>	<b>905,684</b>	<b>580,300</b>	<b>-35.9%</b>	<b>-325,384</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	9	6	-3
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	864,340	905,684	580,300	-35.9%	-325,384
<b>DEPARTMENT TOTAL</b>	<b>864,340</b>	<b>905,684</b>	<b>580,300</b>	<b>-35.9%</b>	<b>-325,384</b>

## **HUMAN RIGHTS COMMISSION GENERAL FUND - GSD**

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### **BACKGROUND**

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, investigates complaints alleging discriminatory practices in employment, housing, and areas of public accommodations. In addition to investigating claims, the JHRC offers mediation services and works to resolve the complaints.

The JHRC works with the Equal Employment Opportunity Commission (EEOC) at the Federal level and is reimbursed at an agreed upon rate based on the number of cases resolved. The services provided by the JHRC are also provided at the State level through the Florida Commission of Human Rights (FCHR) and the Federal level through the EEOC and the U.S. Department of Housing and Urban Development (HUD). There is no additional cost incurred by the city for deferring discrimination claims to these State or Federal agencies.

### **REVENUE**

#### Intergovernmental Revenue

- This revenue category represents a \$97,100 reimbursement from the Equal Employment Opportunity Commission (EEOC) to investigate employment discrimination. The decrease of \$8,125 is primarily due to a change in EEOC case projections.

#### Miscellaneous Revenue

- The decrease of \$200 is primarily due to a reduction in miscellaneous sales & charges related to employment investigations.

### **EXPENDITURES**

#### Salaries

- The net decrease of \$161,877 is being driven primarily by the reduction of \$159,748 in permanent and probationary salaries due to the elimination of three (3) positions for FY15.

#### Employee Provided Benefits

- The net decrease of \$75,160 is primarily due to the reduction of pension costs of \$50,484 in general employees' pension and \$28,978 in group hospitalization insurance associated with the three (3) eliminated positions.

#### Internal Service Charges

- The net increase of \$16,390 is being driven primarily by increased building cost allocation charges of \$21,052.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expense

- The net decrease of \$3,186 is primarily due to the reduction of \$1,000 in office supplies, \$700 in professional services, and \$700 in insurance and bonds.

### **AUTHORIZED POSITION CAP**

Three (3) positions were eliminated for FY15.

INTRA-GOVERNMENTAL SERVICES  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	66,096	66,096	66,096	0.0%	0
Miscellaneous Revenue	169	900	850	-5.6%	-50
<b>TOTAL REVENUE</b>	<b>66,265</b>	<b>66,996</b>	<b>66,946</b>	<b>-0.1%</b>	<b>-50</b>
<b>EXPENDITURES</b>					
Salaries	2,599,833	2,677,135	2,679,209	0.1%	2,074
Employer Provided Benefits	978,701	1,161,600	1,265,562	8.9%	103,962
Internal Service Charges	301,657	690,407	835,577	21.0%	145,170
Internal Services - IT Operations	898,717	827,437	995,547	20.3%	168,110
Other Operating Expenses	260,114	200,062	225,203	12.6%	25,141
Capital Outlay	0	108	3	-97.2%	-105
Grants, Aids & Contributions	0	7,000	3,000	-57.1%	-4,000
<b>TOTAL EXPENDITURES</b>	<b>5,039,022</b>	<b>5,563,749</b>	<b>6,004,101</b>	<b>7.9%</b>	<b>440,352</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	52	61	9
Part-Time Hours	3,000	3,000	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATIVE SERVICES	1,762,390	302,349	0	-100.0%	-302,349
EQUAL BUSINESS OPPORTUNITY	158,873	0	0		0
HUMAN RESOURCES DIVISION	17	0	0		0
OFFICE OF DIRECTOR	1,210,334	3,302,742	4,105,833	24.3%	803,091
PROCUREMENT	1,907,408	1,958,658	1,898,268	-3.1%	-60,390
<b>DEPARTMENT TOTAL</b>	<b>5,039,022</b>	<b>5,563,749</b>	<b>6,004,101</b>	<b>7.9%</b>	<b>440,352</b>

## **INTRA-GOVERNMENTAL SERVICES GENERAL FUND - GSD**

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### **BACKGROUND**

The Intra-Governmental Services Department is responsible for the provision of resources and services essential for the overall management of the City of Jacksonville. In the General Fund, this department consists of the Office of the Director, Call Center (630-CITY), Equal Business Opportunity Office (EBO), Grant and Contract Compliance, Office of the Ombudsman, Procurement, and the Gateway Customer Service Center.

### **REVENUE**

#### Charges for Services

- This amount represents revenues of \$66,096 from JEA's Small and Emerging Business certification and mentoring services provided by the City's EBO Office.

### **EXPENDITURES**

#### Salaries

- The net increase of \$2,074 is primarily due to various salary changes within the Department.

#### Employer Provided Benefits:

- The net increase of \$103,962 is primarily due to increased pension costs of \$39,065 in general employees' pension contribution and \$56,283 in group hospitalization insurance.

#### Internal Service Charges

- The net increase of \$145,170 is being driven primarily by increased building cost allocation charges of \$156,713.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase of \$25,141 is primarily due to increased costs of \$30,912 in rentals (land and buildings) for a City lease entered into as amended per Ordinance 2013-755-E to pay for operational costs of the Gateway Customer Service Center that will serve as a four (4) week early voting location for the Supervisor of Elections.

#### Capital Outlay

- There are no capital outlay projects budgeted in FY15 for this department.

#### Grants, Aids & Contributions

- The net decrease of \$4,000 is primarily due to the department requesting less funding to pay for sponsorship fees for small business workshop events put on by various entities (including JEA, JPA and JAA).

### **AUTHORIZED POSITION CAP**

Eleven (11) positions were transferred into Intra-Governmental Services during FY14 due to City reorganization. Seven (7) positions transferred from the Office of Economic Development for the EBO office and four (4) positions transferred from Parks and Recreation for the Grant and Contract Compliance office. This was offset by the elimination of one (1) unfunded position in the Administrative Services activity and the elimination of one (1) position in Procurement for FY15.

MAYOR'S OFFICE  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	82,745	83,820	85,075	1.5%	1,255
TOTAL REVENUE	82,745	83,820	85,075	1.5%	1,255
EXPENDITURES					
Salaries	2,442,125	2,558,889	2,545,027	-0.5%	-13,862
Employer Provided Benefits	543,191	699,644	680,129	-2.8%	-19,515
Internal Service Charges	88,325	230,368	233,441	1.3%	3,073
Internal Services - IT Operations	579,877	534,741	160,751	-69.9%	-373,990
Other Operating Expenses	127,242	121,399	439,694	262.2%	318,295
Capital Outlay	2,950	7	2	-71.4%	-5
Extraordinary Lapse	0	-366,546	-483,546	31.9%	-117,000
TOTAL EXPENDITURES	3,783,710	3,778,502	3,575,498	-5.4%	-203,004

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	34	35	1
Part-Time Hours	1,300	1,300	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	2,457,052	2,374,310	2,502,629	5.4%	128,319
EDUCATION OFFICER	75,552	82,757	0	-100.0%	-82,757
PUBLIC AFFAIRS	1,251,105	1,321,435	1,072,869	-18.8%	-248,566
DEPARTMENT TOTAL	3,783,710	3,778,502	3,575,498	-5.4%	-203,004

## **MAYOR'S OFFICE GENERAL FUND - GSD**

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### **BACKGROUND**

This fund provides for the operating and salary expenditures of the Mayor's Office, the Education Officer and Public Affairs.

### **REVENUE**

Miscellaneous Revenue

- This represents a contribution from private sources of \$84,075 to fund the Education Officer activity and a \$1,000 budget in miscellaneous revenue within Public Affairs.

### **EXPENDITURES**

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- As part of the City Council Finance Committee review process, City Council placed a \$327,151 expense line item for security for the Mayor, provided by JSO officers, in the Mayor's operating budget. This new line item is not only the largest single item in this category but also the reason for the budgetary increase of 262.2%. A reciprocal revenue line item was added to the Office of the Sheriff's budget which makes this a budget neutral item.

Extraordinary Lapse

- As part of the City Council Finance Committee review process, City Council placed a \$483,546 extraordinary lapse on the Mayor's budget. City Council, as part of that same process, revised the Mayor's transfer power [municipal code section 106.304 (a) (4)] to restrict the Mayor from transferring budget into or out of his own operating budget without Council's approval.

### **AUTHORIZED POSITION CAP**

Two positions were transferred into the department during the fiscal year and one of those positions was eliminated by City Council during the Finance Committee review process.

MEDICAL EXAMINER  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,059,406	1,211,003	1,294,026	6.9%	83,023
TOTAL REVENUE	1,059,406	1,211,003	1,294,026	6.9%	83,023
EXPENDITURES					
Salaries	1,703,479	2,046,106	2,032,711	-0.7%	-13,395
Employer Provided Benefits	511,985	766,173	781,673	2.0%	15,500
Internal Service Charges	31,633	165,863	158,612	-4.4%	-7,251
Internal Services - IT Operations	48,420	45,124	75,042	66.3%	29,918
Other Operating Expenses	296,958	368,315	416,939	13.2%	48,624
Capital Outlay	8,924	242,443	4,300	-98.2%	-238,143
Extraordinary Lapse	0	-119,792	0	-100.0%	119,792
TOTAL EXPENDITURES	2,601,398	3,514,232	3,469,277	-1.3%	-44,955

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	29	28	-1
Part-Time Hours	6,240		-6,240

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	2,601,398	3,514,232	3,469,277	-1.3%	-44,955
DEPARTMENT TOTAL	2,601,398	3,514,232	3,469,277	-1.3%	-44,955

## **MEDICAL EXAMINER GENERAL FUND - GSD**

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### **BACKGROUND**

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

### **REVENUE**

#### Charges for Services

- This amount increase due to the increase in autopsy services fees by City Ordinance 2014-0043.

### **EXPENDITURES**

#### Salaries

- This amount increase in permanent and probationary salaries. This is offset by the reduction in part-time salaries, leave rollback/sellback and special pay – pensionable.

#### Employer Provided Benefits

- The increase in group hospitalization insurance and Medicare tax is offset by a decrease of in pension contributions.

#### Internal Service Charges

- This decrease is due to a reduction in OGC legal charges, utilities allocation – public works and Tech Refresh and Pay-Go. This was somewhat offset by an increase in fleet vehicle rental and building maintenance.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- This amount increase in professional services, miscellaneous insurance and other operating supplies. This was somewhat offset by a decrease in miscellaneous services and charges and office supplies.

#### Capital Outlay

- This amount decrease solely as a result of a reduction in specialized equipment.

#### Extraordinary Lapse

- There is no extraordinary lapse for FY15.

### **AUTHORIZED POSITION CAP**

The authorized position cap decrease by one position and part-time hours through the Budget Ordinance 2014-466-E.

MILITARY AFFAIRS AND VETERANS  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,025	800	800	0.0%	0
TOTAL REVENUE	1,025	800	800	0.0%	0
EXPENDITURES					
Salaries	949,282	859,290	684,732	-20.3%	-174,558
Employer Provided Benefits	283,017	323,323	231,383	-28.4%	-91,940
Internal Service Charges	47,159	65,697	70,568	7.4%	4,871
Internal Services - IT Operations	57,378	54,492	88,427	62.3%	33,935
Other Operating Expenses	55,305	62,856	54,180	-13.8%	-8,676
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	2,052	4,714	4,714	0.0%	0
TOTAL EXPENDITURES	1,394,193	1,370,373	1,134,005	-17.2%	-236,368

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	19	14	-5
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,394,193	1,370,373	1,134,005	-17.2%	-236,368
DEPARTMENT TOTAL	1,394,193	1,370,373	1,134,005	-17.2%	-236,368

## **MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD**

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### **BACKGROUND**

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and veterans and works closely with military, business, community, and elected leaders at the local, state, and national levels to deliver a compelling message that Jacksonville is the most military-friendly city in the United States. Also, the department oversees and maintains the Jobs-For-Vets website, a recently launched initiative designed to connect job seeking Veterans to Veteran-Friendly employers in the Jacksonville region.

### **REVENUE**

#### Miscellaneous Revenue

- This represents the revenue that is expected from the sale of software program that manages client appointments and information.

### **EXPENDITURES**

#### Salaries

- The decrease is due to the Employee Cap Changes noted below. These changes are the result of Disabled Services moving to Parks & Recreation during city reorganization.

#### Employer Provided Benefits

- The decrease is primarily due to reduction in benefits costs associated with the movement of five (5) positions.

#### Internal Service Charges

- The net increase of \$4,871 is mostly due to an increase in building costs and allocations. This is somewhat offset by decreases in tech refresh, OGC legal and fleet parts/oil/gas.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The decrease of \$8,676 is mostly due to reductions in local mileage, general liability insurance and dues, subscriptions and memberships. These reductions are mainly due Disabled Services moving into the Parks & Recreation division during city reorganization.

### **AUTHORIZED POSITION CAP**

The cap has decreased by five (5) positions. These positions moved with Disabled Services to Parks, Recreation and Community Services Department as part of the City's reorganization.

OFFICE OF ECONOMIC DEVELOPMENT  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	41,869	1,000	1,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>41,869</b>	<b>1,000</b>	<b>1,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
Salaries	1,464,487	1,338,622	957,633	-28.5%	-380,989
Employer Provided Benefits	353,792	463,207	292,554	-36.8%	-170,653
Internal Service Charges	459,087	235,973	368,159	56.0%	132,186
Internal Services - IT Operations	58,582	41,578	66,450	59.8%	24,872
Other Operating Expenses	688,332	538,633	194,664	-63.9%	-343,969
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	183,815	98,941	98,941	0.0%	0
Extraordinary Lapse	0	0	-37,487		-37,487
Banking Fund Debt Repayments	203,356	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>3,411,450</b>	<b>2,716,956</b>	<b>1,940,916</b>	<b>-28.6%</b>	<b>-776,040</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	25	12	-13
Part-Time Hours	2,600	1,300	-1,300

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	3,411,450	2,716,956	1,940,916	-28.6%	-776,040
<b>DEPARTMENT TOTAL</b>	<b>3,411,450</b>	<b>2,716,956</b>	<b>1,940,916</b>	<b>-28.6%</b>	<b>-776,040</b>

## **OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD**

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### **BACKGROUND**

The Office of Economic Development (OED) serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The office also oversees the administration of local and state incentives and the redevelopment of Cecil Commerce Center. Ordinance 2013-209-E removed the Jacksonville Small and Emerging Business Program into the Intra-Governmental Services Department. Ordinance 2014-289 removed the Office of Sports and Entertainment and the Office of Special Events and placed them in a new department. It also created the new Office of International Trade within OED.

### **REVENUE**

#### Miscellaneous Revenue

- There is no change in this revenue for FY15.

### **EXPENDITURES**

#### Salaries

- The net decrease of \$380,989 is due to a decrease of \$293,774 in permanent and probationary salaries, \$63,000 in part time salaries, \$18,183 in leave rollback/sellback and \$6,032 in special pay (pensionable). These changes are primarily due changes in the authorized position cap (detailed below).

#### Employer Provided Benefits

- The net decrease of \$170,653 is primarily due to a decrease of \$118,152 in defined benefit pension costs and \$38,880 in group health insurance. These are slightly offset by an increase of \$14,841 in defined contribution pension costs.

#### Internal Service Charges

- The net increase of \$132,186 is mainly driven by an increase of \$120,453 in legal charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of \$343,969 is mainly attributed to a reduction of \$226,000 in event contribution, \$52,965 in advertising and promotion, \$46,000 in professional services and \$29,740 in travel expenses. These were slightly offset by increase of \$9,225 in dues, subscriptions and memberships and \$8,250 in office supplies – other.

#### Extraordinary Lapse

- An extraordinary lapse was placed in the department's budget by the City Council Finance Committee to offset operational increases.

### **AUTHORIZED POSITION CAP**

The authorized position cap decreased by 13 positions, mainly due to two reorganizations bills. The Jacksonville Small and Emerging Program (7 positions) moved into the Intra-Governmental Services Department. The Office of Sports and Entertainment (4 positions) moved into its own department. The Office of Economic Development transferred one position into the Cecil Field Trust and one position to the Downtown Investment Authority. Lastly, 1,300 part time hours were eliminated.

OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	73,549	140,000	132,500	-5.4%	-7,500
Employer Provided Benefits	1,066	8,341	10,379	24.4%	2,038
Internal Service Charges	28,591	21,852	41,265	88.8%	19,413
Internal Services - IT Operations	1,679	1,887	4,584	142.9%	2,697
Other Operating Expenses	2,144	1,293	1,801	39.3%	508
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>107,029</b>	<b>173,374</b>	<b>190,530</b>	<b>9.9%</b>	<b>17,156</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	1	1	
Part-Time Hours	2,080	2,080	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	107,029	173,374	190,530	9.9%	17,156
<b>DEPARTMENT TOTAL</b>	<b>107,029</b>	<b>173,374</b>	<b>190,530</b>	<b>9.9%</b>	<b>17,156</b>

## **OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD**

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### **BACKGROUND**

This fund accounts for the Office of Ethics Compliance and Oversight which addresses citywide ethics, compliance, and oversight issues.

### **REVENUE**

There are no revenues for this department.

### **EXPENDITURES**

#### Salaries

- The decrease in salaries is attributable to a reduction in part-time salaries.

#### Employer Provided Benefits

- The increase in employer provided benefits is the result of increased defined pension contribution.

#### Internal Service Charges:

- The increase of \$19,413 predominantly results from OGC legal charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase is predominantly the result of increased general liability insurance charges.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized employee cap.

OFFICE OF GENERAL COUNSEL  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	47,963	47,833	56,501	18.1%	8,668
Employer Provided Benefits	23,220	27,484	32,920	19.8%	5,436
Internal Service Charges	2,166	5,701	8,234	44.4%	2,533
Internal Services - IT Operations	2,720	2,250	3,319	47.5%	1,069
Other Operating Expenses	103,437	122,487	122,630	0.1%	143
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>179,505</b>	<b>205,756</b>	<b>223,605</b>	<b>8.7%</b>	<b>17,849</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	1	1	
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	80,637	85,775	103,624	20.8%	17,849
ETHICS OFFICE	1	0	0		0
OFFICE OF GENERAL COUNSEL	98,868	119,981	119,981	0.0%	0
<b>DEPARTMENT TOTAL</b>	<b>179,505</b>	<b>205,756</b>	<b>223,605</b>	<b>8.7%</b>	<b>17,849</b>

**OFFICE OF GENERAL COUNSEL  
GENERAL FUND - GSD**

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**BACKGROUND**

This fund accounts for the Duval Legislative Delegation and Judgments, Claims and Losses which provides resources to be used for the defense of the City against legal action.

**EXPENDITURES**

Salaries

- The increase of \$8,668 is due to personnel changes.

Employer Provided Benefits

- The increase of \$5,436 is mainly attributable to a \$3,540 increase in pension costs.

Internal Service Charges

- The net increase of \$2,533 is mainly due to an increase of \$2,143 in the St. James Building maintenance costs.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.

OFFICE OF SPORTS & ENTERTAINMENT  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Salaries	0	0	319,260	599900.0%	319,260
Employer Provided Benefits	0	0	101,123		101,123
Internal Service Charges	0	0	10,184		10,184
Other Operating Expenses	0	0	243,930		243,930
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>674,497</b>	<b>969900.0%</b>	<b>674,497</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions		4	4
Part-Time Hours		1,300	1,300

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF SPORTS & ENTERTAINMENT	0	0	674,497	969900.0%	674,497
<b>DEPARTMENT TOTAL</b>	<b>0</b>	<b>0</b>	<b>674,497</b>	<b>969900.0%</b>	<b>674,497</b>

**OFFICE OF SPORTS AND ENTERTAINMENT  
GENERAL FUND - GSD**

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**BACKGROUND**

The Office of Sports and Entertainment was previously an activity within the Office of Economic Development in the FY 2014 approved budget. Pursuant to 2014-289-E, it became its own department. The City of Jacksonville's Sports & Entertainment Office enhances the region's economy by attracting special events and sports organizations to the First Coast. The sports office helps develop and coordinate sporting and entertainment events and actively promotes the facilities owned by the City of Jacksonville, and serves as an in-house event production, marketing and advertising agency for regional sporting events, bringing millions of dollars to the region each year.

**EXPENDITURES**

*Office of Economic Development / Office of Sports & Entertainment*

The table below compares the FY 14 adopted budget to the FY 15 approved budget by category:

Category	750,668	674,497	(86,355)
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Salaries	377,115	319,260	(57,855)
Employer Provided Benefits	75,849	101,123	25,274
Internal Service Charges	-	10,184	
Other Operating Expenses	297,704	243,930	(53,774)

**Salaries**

- The decrease is driven by a reduction in permanent salaries.

**Employer Provided Benefits**

- The net increase is driven by an increase in pension costs (\$40,537). This is slightly offset by a decrease in health insurance (\$7,342)

**Internal Service Charges**

- This represents the allocation of internal services that were omitted in FY 14.

**Other Operating Expenses**

- The net decrease is driven by a decrease in travel expenses (\$32,520) and advertising and promotion (\$20,750).

**AUTHORIZED POSITION CAP**

Four positions and 1,300 part-time hours were transferred into the new department from the Office of Economic Development.

OFFICE OF THE SHERIFF  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	4,818,229	4,906,883	4,683,244	-4.6%	-223,639
Revenue From City Agencies - Allocations	1,850,205	1,720,109	1,876,920	9.1%	156,811
Fines and Forfeits	1,062,681	1,019,390	979,800	-3.9%	-39,590
Miscellaneous Revenue	614,868	565,894	483,861	-14.5%	-82,033
Other Sources	205,140	0	0		0
<b>TOTAL REVENUE</b>	<b>8,551,123</b>	<b>8,212,276</b>	<b>8,023,825</b>	<b>-2.3%</b>	<b>-188,451</b>
<b>EXPENDITURES</b>					
Salaries	182,971,090	192,795,831	190,166,820	-1.4%	-2,629,011
Salary & Benefit Lapse	0	-2,993,289	-4,011,899	34.0%	-1,018,610
Employer Provided Benefits	118,459,333	143,390,775	154,698,327	7.9%	11,307,552
Internal Service Charges	21,275,871	25,486,265	24,535,302	-3.7%	-950,963
Internal Services - IT Operations	606,860	658,089	1,982,005	201.2%	1,323,916
Other Operating Expenses	25,770,024	29,439,510	29,947,440	1.7%	507,930
Capital Outlay	644,303	5	1,234,479	389480.0%	1,234,474
Supervision Allocation	0	0	-112,594		-112,594
Extraordinary Lapse	0	0	-353,447		-353,447
Banking Fund Debt Repayments	1,513,682	457,584	217,593	-52.4%	-239,991
<b>TOTAL EXPENDITURES</b>	<b>351,241,163</b>	<b>389,234,770</b>	<b>398,304,026</b>	<b>2.3%</b>	<b>9,069,256</b>

AUTHORIZED POSITION CAP		FY 14	FY 15	Change
		Adopted	Approved	
	Authorized Positions	3,039	3,033	-6
	Part-Time Hours	672,047	619,864	-52,183

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	77,030,526	89,542,088	92,807,428	3.6%	3,265,340
INVESTIGATION&HOMELAND SECURITY	55,670,893	60,391,866	60,191,355	-0.3%	-200,511
PATROL & ENFORCEMENT	158,560,294	174,517,329	177,113,524	1.5%	2,596,195
PERSONNEL & PROF. STANDARD	9,952,396	11,089,058	11,957,410	7.8%	868,352
POLICE SERVICES	43,523,834	47,314,320	48,912,955	3.4%	1,598,635
SHERIFF-ADMINISTRATION	6,503,221	6,380,109	7,321,354	14.8%	941,245
<b>DEPARTMENT TOTAL</b>	<b>351,241,163</b>	<b>389,234,770</b>	<b>398,304,026</b>	<b>2.3%</b>	<b>9,069,256</b>

## OFFICE OF THE SHERIFF GENERAL FUND - GSD

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### **BACKGROUND**

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

### **REVENUE**

#### Charges for Services

- The \$223,639 decrease is primarily due to decreases in home detention fee, finger prints background, police accident reports, concealed permit fee – federal department of law enforcement (FDLE), inmate subsistence fee, wrecker application fees and vehicle storage fees .

#### Revenue From City Agencies – Allocations

- The increase of \$156,811 is due to the increase in 9-1-1 revenue.

#### Fines and Forfeits

- The decrease of \$39,590 is mainly due to decreases in criminal justice education fines and Sheriff's fines and estreatures.

#### Miscellaneous Revenue

- The decrease of \$82,033 is primarily due to the decrease in miscellaneous sales and charges.

### **EXPENDITURES**

#### Salaries

- The increase of \$2,629,011 is primarily due to the following: a decrease of \$1,222,659 in salaries overtime, \$979,678 in permanent and probationary salaries and \$456,097 in salaries part time.

#### Salary & Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Employee Provided Benefits

- The increase of \$11,307,552 is primarily due to the following: an increases of \$3,828,604 in correction officer pension contribution, \$3,440,958 in police and fire pension contribution, \$2,843,916 in workers' comp-heart hypertension, \$934,148 in general employees' pension contribution and \$782,855 in group hospitalization. These were somewhat offset by a decrease of \$447,527 in workers' compensation insurance.

#### Internal Services Charges

- The increase of \$467,809 is primarily due to the following: a net decrease of \$1,353,949 in fleet management allocation. This was somewhat offset by the following increases: \$193,778 in building cost allocation, \$98,087 in building maintenance citywide, \$60,015 in radio allocation, \$26,527 in copier consolidation allocation and \$25,108 in OGC legal allocation.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The increase of \$2,285,218 is primarily due to the following increases: \$170,514 in profession services, \$59,140 in postage \$228,000 in telephone and data lines, \$152,320 in miscellaneous insurance, \$162,215 in hardware/software maintenance and licenses, \$659,968 in clothing, uniforms and safety equipment and \$170,124 in other operating supplies. These were somewhat offset by the following decreases: \$80,211 in security/guard service, \$153,407 in contract food services – jail, \$494,459 in general liability insurance, \$320,367 in miscellaneous services and charges, \$89,284 in chemical and drugs.

Capital Outlay

- This amount represents the funding for FY 15 purchase of computer equipment/software and specialized equipment.

Supervision Allocation

- This amount represents the supervisory expense of the adult arcades activity (Section 155.109) which is allocated to sub-fund 1HK.

Extraordinary Lapse

- This amount presents the extraordinary lapse to balance FY 15 budget.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	435,508		22,076		211,138		6,455		-239,991
	FY14 Adopted		FY15 Approved						
	Principal	Interest	Principal	Interest					Change
CAD replacement (ord 2009-54-E)	41,028	6,456	41,028	4,296					-2,160
FY10 Replacement Servers (30)	10,875	56	0	0					-10,931
FY11 Replacement Laptop	249,311	8,990	81,585	638					-176,078
FY11 Servers and Network Equipment	65,646	2,590	26,998	273					-40,965
FY11 Telecom Equipment Refresh	61,320	3,923	61,320	1,246					-2,677
Laptops for Police Cruisers (FY10 FTEs)	827	27	207	2					-645
Livescan Equipment Upgrade	6,501	34	0	0					-6,535

**AUTHORIZED POSITION CAP**

Six (6) positions were deleted for FY 15.



PARKS, RECREATION & COMMUNITY SVCS  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	459,205	303,000	290,500	-4.1%	-12,500
Miscellaneous Revenue	820,692	496,054	542,495	9.4%	46,441
<b>TOTAL REVENUE</b>	<b>1,279,897</b>	<b>799,054</b>	<b>832,995</b>	<b>4.2%</b>	<b>33,941</b>
<b>EXPENDITURES</b>					
Salaries	11,126,164	10,831,903	10,858,924	0.2%	27,021
Employer Provided Benefits	4,071,134	4,439,648	4,803,528	8.2%	363,880
Internal Service Charges	1,563,282	6,775,407	6,540,154	-3.5%	-235,253
Internal Services - IT Operations	769,340	670,180	1,608,165	140.0%	937,985
Other Operating Expenses	14,161,196	14,689,171	13,104,156	-10.8%	-1,585,015
Capital Outlay	37,998	20	6	-70.0%	-14
Grants, Aids & Contributions	0	2,971,303	2,971,303	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>31,729,114</b>	<b>40,377,632</b>	<b>39,886,236</b>	<b>-1.2%</b>	<b>-491,396</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	207	250	43
Part-Time Hours	213,260	236,687	23,427

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
DISABLED SERVICES	0	0	447,844		447,844
NATURAL AND MARINE RESOURCES	1,114,811	1,230,727	1,080,150	-12.2%	-150,577
OFFICE OF DIRECTOR	2,507,524	2,174,894	2,467,006	13.4%	292,112
REC & COMMUNITY PROGRAMMING	16,814,454	22,949,999	21,706,396	-5.4%	-1,243,603
SENIOR SERVICES	1,349,485	4,343,457	4,555,106	4.9%	211,649
SOCIAL SERVICES	9,942,840	9,678,555	9,629,734	-0.5%	-48,821
<b>DEPARTMENT TOTAL</b>	<b>31,729,114</b>	<b>40,377,632</b>	<b>39,886,236</b>	<b>-1.2%</b>	<b>-491,396</b>

## **PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD**

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### **BACKGROUND**

The Department of Parks, Recreation and Community Services was formed by city reorganization Ordinance 2013-209-E. This combined the former Parks and Recreation and Special Services Departments. The department is comprised of six divisions - Office of the Director, Disabled Services, Marine and Natural Resources, Recreation and Community Programming, Senior Services and Social Services. The Department also oversees the Park Maintenance activities of the city.

The Parks, Recreation and Community Services Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

### **REVENUE**

#### Charges for Services

- The net decrease of \$12,500 is due to organized event charges (\$17,000). This is slightly offset by increases in summer camps (\$3,000) and tennis lessons (\$1,500).

#### Miscellaneous Revenue

- The net increase of \$46,441 is driven by increases in overtime reimbursement (\$154,646) and miscellaneous sales and charges (\$26,125). This is mainly offset by the elimination of reimbursement – victim services revenue (\$130,000). The function in which this revenue is derived has been eliminated in FY 15.

### **EXPENDITURES**

#### Salaries

- The net increase of \$27,021 is primarily due to increases in permanent and probationary salaries (\$213,273) and salaries - overtime (\$26,670). This was mainly offset by a decrease in salaries - part time (\$206,637).

#### Employer Provided Benefits

- The net increase of \$363,880 is primarily due to increases in pension costs (\$295,588) and health insurance costs (\$61,181).

#### Internal Service Charges

- The net decrease of \$235,253 is primarily due to decreases in building maintenance costs - citywide (\$406,708). This is mainly offset by increases in fleet related expenses (\$146,807), Ed Ball Building maintenance costs (\$54,957) and utilities (\$32,456).

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of \$1,585,015 is primarily due to decreases in contractual services (\$2,022,501) and miscellaneous services and charges (\$800,027) these are somewhat offset by increases in welfare – utilities/other (\$573,280) and contractual services – cleaning/janitorial (\$434,000) and miscellaneous insurance (\$351,050). In many

instances, costs were reallocated within the department to the most appropriate line items.

**AUTHORIZED POSITION CAP**

The authorized position cap increase by forty-three (43) positions primarily through city reorganization Ordinance 2013-209-E.



PLANNING AND DEVELOPMENT  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	1,212,558	1,137,263	1,684,752	48.1%	547,489
Fines and Forfeits	3,000	250	250	0.0%	0
Miscellaneous Revenue	201,028	154,535	227,819	47.4%	73,284
<b>TOTAL REVENUE</b>	<b>1,416,587</b>	<b>1,292,048</b>	<b>1,912,821</b>	<b>48.0%</b>	<b>620,773</b>
<b>EXPENDITURES</b>					
Salaries	3,116,910	3,009,414	3,035,913	0.9%	26,499
Employer Provided Benefits	1,214,083	1,347,885	1,463,793	8.6%	115,908
Internal Service Charges	628,840	786,627	997,765	26.8%	211,138
Internal Services - IT Operations	206,465	188,458	155,439	-17.5%	-33,019
Other Operating Expenses	417,850	582,206	370,312	-36.4%	-211,894
Capital Outlay	5,731	7	5	-28.6%	-2
Supervision Allocation	0	-85,349	-99,898	17.0%	-14,549
<b>TOTAL EXPENDITURES</b>	<b>5,589,879</b>	<b>5,829,248</b>	<b>5,923,329</b>	<b>1.6%</b>	<b>94,081</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	55	58	3
Part-Time Hours	5,257	5,257	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	1,662,616	1,621,909	1,489,448	-8.2%	-132,461
CURRENT PLANNING	1,023,031	1,024,903	991,522	-3.3%	-33,381
DEVELOPMENT SERVICES	1,922,134	2,058,750	2,117,523	2.9%	58,773
HOUSING & COMMUNITY DEVELOPMENT	243,143	132,290	210,890	59.4%	78,600
OFFICE OF THE DIRECTOR	738,955	991,396	862,272	-13.0%	-129,124
TRANSPORTATION PLANNING	0	0	251,674		251,674
<b>DEPARTMENT TOTAL</b>	<b>5,589,879</b>	<b>5,829,248</b>	<b>5,923,329</b>	<b>1.6%</b>	<b>94,081</b>

## **PLANNING AND DEVELOPMENT GENERAL FUND - GSD**

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### **BACKGROUND**

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, and Development Services Division.

### **REVENUE**

#### Charges for Services

- The net increase of \$547,489 is primarily due to expected increases in collections of zoning and rezoning fees, construction inspection fees, in comprehensive/amendment fees, and in subdiv regulation - plat fees.

#### Miscellaneous Revenue

- The net increase of \$73,284 is primarily due to the Revenue from Right of Way permits which are expected to increase as a result of a more accurate calculation of current activity.

### **EXPENDITURES**

#### Salaries

- The net increase of \$26,499 is due to the addition of three (3) new positions in Housing & Community Development as part of the Reorganization as well as position reductions in Transportation Planning through the Budget Process.

#### Employer Provided Benefits

- The net increase of \$115,908 is concurrent with the addition of full funding of three (3) new positions in Housing & Community Development Division as part of the reorganization and budget process. In previous years these costs were absorbed by a grant that no longer allows for this expense.

#### Internal Service Charges

- The net increase of \$211,138 is primarily due to increases in OGC legal costs and building cost allocation – Ed Ball building.

#### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of (\$211,894) is primarily due to decreases of (\$200,000) in professional services as the Mayport CRA will be put under contract in FY14, and (\$10,301) in miscellaneous insurance costs.

Supervision Allocation

- The increase of \$14,549 is to account for three (3) individuals who perform a percentage of their work in subfunds SF 112 and SF 159.

**AUTHORIZED POSITION CAP**

The increase of three (3) new positions is due to the reorganization process which added positions in Housing & Community Development Division.



PUBLIC DEFENDER  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	70,676	230,814	1,633,026	607.5%	1,402,212
Internal Services - IT Operations	83,198	87,313	169,841	94.5%	82,528
Other Operating Expenses	1,300,388	1,393,233	32,815	-97.6%	-1,360,418
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>1,454,262</b>	<b>1,711,361</b>	<b>1,835,683</b>	<b>7.3%</b>	<b>124,322</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	1,454,262	1,711,361	1,835,683	7.3%	124,322
<b>DEPARTMENT TOTAL</b>	<b>1,454,262</b>	<b>1,711,361</b>	<b>1,835,683</b>	<b>7.3%</b>	<b>124,322</b>

## **PUBLIC DEFENDER GENERAL FUND - GSD**

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### **BACKGROUND**

The Public Defender Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the County to provide funding for the Public Defender's office with services such as office space, maintenance, utilities, security, and communication services as necessary for the proper and efficient functioning of their offices.

### **EXPENDITURES**

#### Internal Service Charges

- The net increase of \$1,402,212 is being driven primarily by the cost of the Banking Fund debt being allocated through the building cost allocation that increased by \$1,593,885.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The decrease of \$1,360,418 is primarily due to a reduction of \$1,332,801 in rentals (land and buildings) due to the purchase of the Jake Godbold Building.

### **AUTHORIZED POSITION CAP**

There are no City funded positions.

PUBLIC HEALTH  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	115,329	499,262	623,524	24.9%	124,262
Internal Services - IT Operations	0	21	0	-100.0%	-21
Other Operating Expenses	53,364	56,020	60,348	7.7%	4,328
Grants, Aids & Contributions	796,963	795,878	764,676	-3.9%	-31,202
<b>TOTAL EXPENDITURES</b>	<b>965,656</b>	<b>1,351,181</b>	<b>1,448,548</b>	<b>7.2%</b>	<b>97,367</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	965,656	1,351,181	1,448,548	7.2%	97,367
<b>DEPARTMENT TOTAL</b>	<b>965,656</b>	<b>1,351,181</b>	<b>1,448,548</b>	<b>7.2%</b>	<b>97,367</b>

## **PUBLIC HEALTH GENERAL FUND - GSD**

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### **BACKGROUND**

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

### **REVENUE**

There are no revenues associated with the Duval County Health Department.

### **EXPENDITURES**

#### Internal Service Charges

- This amount increase in building maintenance-citywide and civil defense – guard service and ADT, offset by a decrease in guard service and ADT.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- This amount increase in miscellaneous insurance charges.

#### Grants, Aids and Contributions

- This decrease is due to the reduction in the local match for grants.

### **AUTHORIZED POSITION CAP**

There are no City funded positions.

PUBLIC LIBRARIES  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,017,336	1,036,800	1,027,060	-0.9%	-9,740
Miscellaneous Revenue	9,061	3,600	3,600	0.0%	0
<b>TOTAL REVENUE</b>	<b>1,026,398</b>	<b>1,040,400</b>	<b>1,030,660</b>	<b>-0.9%</b>	<b>-9,740</b>
EXPENDITURES					
Salaries	11,532,984	11,820,045	11,664,787	-1.3%	-155,258
Employer Provided Benefits	4,110,005	4,962,463	5,226,129	5.3%	263,666
Internal Service Charges	660,040	3,340,676	3,401,877	1.8%	61,201
Internal Services - IT Operations	2,943,182	2,625,694	1,487,427	-43.4%	-1,138,267
Other Operating Expenses	2,923,024	3,009,946	2,934,031	-2.5%	-75,915
Library Materials	3,136,218	2,934,849	2,934,849	0.0%	0
Capital Outlay	0	4	2	-50.0%	-2
Indirect Cost	8,955,118	4,913,973	2,946,802	-40.0%	-1,967,171
<b>TOTAL EXPENDITURES</b>	<b>34,260,572</b>	<b>33,607,650</b>	<b>30,595,904</b>	<b>-9.0%</b>	<b>-3,011,746</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	282	282	
Part-Time Hours	195,899	195,899	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	34,260,572	33,607,650	30,595,904	-9.0%	-3,011,746
<b>DEPARTMENT TOTAL</b>	<b>34,260,572</b>	<b>33,607,650</b>	<b>30,595,904</b>	<b>-9.0%</b>	<b>-3,011,746</b>

## **PUBLIC LIBRARIES GENERAL FUND - GSD**

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### **BACKGROUND**

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

### **REVENUE**

#### Charges for Services

- The decrease of \$9,740 is due to decrease for \$10,000 in library fees for internet printing.

### **EXPENDITURES**

#### Salaries

- The decrease of \$155,258 is primarily due to the reduction of \$136,274 in salaries part time, \$30,883 in salaries overtime and \$6,574 in leave rollback/sellback. These were offset with increases of \$12,589 in permanent and probationary salaries and \$5,884 in special pay-pensionable.

#### Employer Provided Benefits

- The increase of \$263,666 is mainly due to the increase of \$225,222 in general employees' pension contribution and \$33,417 in general employees' disability contribution.

#### Internal Service Charges

- The increase of \$61,201 is primarily due to the increase of \$70,207 in utilities charges and \$17,802 in building maintenance charges. These were somewhat offset with a decrease of \$19,036 in copy center charges and \$6,674 in tech refresh and pay-go charges.

#### Internal Services - IT Operations

- The change in information technology costs is a result of the newly implemented Customer Billing Model.

#### Other Operating Expenses

- The decrease of \$75,915 is primarily due to decrease of \$15,718 in miscellaneous insurance. This decrease is was somewhat offset by increases of \$30,948 in general liability insurance, \$25,642 in hardware/software maintenance/licenses, \$9,006 in maintenance contracts on equipment, \$6,100 in postage and \$3,000 in credit card fees.

#### Capital Outlay

- This amount represents the funding for FY 15 purchase of office equipment.

#### Indirect Costs

- The decrease of \$1,967,171 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes in the cap.

**PUBLIC WORKS  
GENERAL FUND - GSD**

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Intergovernmental Revenue	408,811	127,943	127,943	0.0%	0
Charges for Services	81,529	67,800	90,448	33.4%	22,648
Revenue From City Agencies - Allocations	65,000	10,000	10,000	0.0%	0
Miscellaneous Revenue	2,845,595	2,965,993	3,130,174	5.5%	164,181
<b>TOTAL REVENUE</b>	<b>3,400,935</b>	<b>3,171,736</b>	<b>3,358,565</b>	<b>5.9%</b>	<b>186,829</b>
<b>EXPENDITURES</b>					
Salaries	6,118,886	7,699,449	8,383,195	8.9%	683,746
Employer Provided Benefits	2,904,467	3,891,596	4,393,381	12.9%	501,785
Internal Service Charges	2,575,558	3,212,728	3,045,703	-5.2%	-167,025
Internal Services - IT Operations	1,019,287	964,044	1,207,381	25.2%	243,337
Other Operating Expenses	17,079,005	17,360,459	20,490,251	18.0%	3,129,792
Capital Outlay	24,392	1	7,501	750000.0%	7,500
Supervision Allocation	-381,545	-379,080	-260,229	-31.4%	118,851
<b>TOTAL EXPENDITURES</b>	<b>29,340,049</b>	<b>32,749,197</b>	<b>37,267,183</b>	<b>13.8%</b>	<b>4,517,986</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	320	303	-17
Part-Time Hours	3,746	2,600	-1,146

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	2,363,450	2,128,190	2,250,376	5.7%	122,186
MOWING AND LANDSCAPE MAINTENANCE	0	0	10,087,004		10,087,004
OFFICE OF THE DIRECTOR	1,592,473	2,009,812	2,285,832	13.7%	276,020
PUBLIC BUILDINGS	3,500	3,500	3,500	0.0%	0
REAL ESTATE	633,740	661,680	698,948	5.6%	37,268
R-O-W AND STORMWATER MAINT.	20,500,682	23,407,768	7,790,039	-66.7%	-15,617,729
SOLID WASTE	910,940	864,465	952,838	10.2%	88,373
TRAFFIC ENGINEERING	3,335,264	3,673,782	13,198,646	259.3%	9,524,864
<b>DEPARTMENT TOTAL</b>	<b>29,340,049</b>	<b>32,749,197</b>	<b>37,267,183</b>	<b>13.8%</b>	<b>4,517,986</b>

## **PUBLIC WORKS GENERAL FUND - GSD**

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### **BACKGROUND**

The Public Works Department consists of the Office of the Director and five Divisions: Engineering and Construction Management, Public Buildings, Real Estate, Right of Way and Grounds Maintenance, and Solid Waste.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. The Public Buildings Division provides security, custodial and maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Grounds Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The general fund operations of the Solid Waste Division comprise the monitoring and collecting of litter and illegal dumping along streets and public right-of-ways.

### **REVENUE**

#### Intergovernmental Revenue

- The budgeted amount reflects the agreement with the State of Florida Department of Transportation (FDOT) for mowing, litter removal, edging, and tree-trimming on public rights-of-way. There is no change for FY15.

#### Charges for Services

- The net increase of \$22,648 is attributable to increased charges for engineering services fed/ind agencies and in road or street closure fees.

#### Miscellaneous Revenue

- The net increase of \$164,181 is attributable to increases in reimbursement from the FDOT for street lights and traffic signals maintenance revenue on State roads.

### **EXPENDITURES**

#### Salaries

- The net increase of \$683,746 is attributable to the creation of a new Landscaping and Mowing Division, reorganization, and the budget process.

#### Employer Provided Benefits

- The net increase of \$501,785 is concurrent with the creation of a new Landscaping and Mowing Division, the reorganization, and the budget process.

#### Internal Service Charges

- The net decrease of (\$167,025) is mainly due to decreases in fleet repairs-parts-oil & gas, in OGC legal allocation, and in radio charges. These were offset by increases in fleet rental charges due to vehicle replacement charges and in guard service allocations for the North Yard facility on Moncrief for guard service that were previously allocated in Stormwater Services (SF 461).

#### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase of \$3,129,792 is attributable to increases in contractual services due to the new mowing and landscape maintenance division and in general liability insurance costs.

#### Capital Outlay

- The increase of \$7,500 is attributable to purchases of computer equipment & software.

#### Supervision Allocation

- This amount represents administrative costs allocated to multiple divisions and activities within the Public Works department.

#### **AUTHORIZED POSITION CAP**

The authorized position cap was decreased by net of (17) positions as part of the creation of a new Landscaping and Mowing Division, reorganization, and the budget process. Part-time hours were reduced across the board through the budget process.



REGULATORY COMPLIANCE  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Charges for Services	1,437,400	1,325,281	1,322,536	-0.2%	-2,745
Fines and Forfeits	80,907	120,234	91,708	-23.7%	-28,526
Miscellaneous Revenue	3,344	1,912	1,412	-26.2%	-500
<b>TOTAL REVENUE</b>	<b>1,521,652</b>	<b>1,447,427</b>	<b>1,415,656</b>	<b>-2.2%</b>	<b>-31,771</b>
<b>EXPENDITURES</b>					
Salaries	6,494,928	6,837,550	6,685,855	-2.2%	-151,695
Employer Provided Benefits	2,608,910	3,094,938	3,343,453	8.0%	248,515
Internal Service Charges	1,475,199	2,511,968	2,527,567	0.6%	15,599
Internal Services - IT Operations	611,498	566,995	803,007	41.6%	236,012
Other Operating Expenses	2,853,623	1,423,079	1,391,747	-2.2%	-31,332
Capital Outlay	36,000	19	5	-73.7%	-14
<b>TOTAL EXPENDITURES</b>	<b>14,080,159</b>	<b>14,434,549</b>	<b>14,751,634</b>	<b>2.2%</b>	<b>317,085</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	178	174	-4
Part-Time Hours	10,815	10,815	

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	2,548,370	3,339,623	3,353,720	0.4%	14,097
ENVIRONMENTAL QUALITY	2,579,599	2,811,144	3,088,604	9.9%	277,460
MOSQUITO CONTROL	1,707,201	1,776,987	1,785,454	0.5%	8,467
MUNICIPAL CODE COMPLIANCE	6,377,462	5,434,704	5,605,721	3.1%	171,017
OFFICE OF DIRECTOR	867,527	1,072,091	918,135	-14.4%	-153,956
<b>DEPARTMENT TOTAL</b>	<b>14,080,159</b>	<b>14,434,549</b>	<b>14,751,634</b>	<b>2.2%</b>	<b>317,085</b>

## **REGULATORY COMPLIANCE GENERAL FUND - GSD**

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### **BACKGROUND**

The Regulatory Compliance department contains the Environmental Quality, Municipal Code Compliance, Mosquito Control, Animal Care & Protective Services, and the Office of the Director. In addition, the department conducts Clean it Up Green it Up, Keep America Beautiful, Sustainability, Ash Site Clean Up/Project New Ground Activities and Adult Arcade Inspection. The Mayor's annual budget for FY 15 will support the agency in completing a range of regulatory functions that will ensure the improvement in the health of the St. Johns River, maintain healthy air quality levels, improve sustainability practices and reduce environmental and safety hazards that impact the citizens of Duval County.

### **REVENUE**

#### Charges for Services

- The net decrease is primarily due to decreases in animal licenses and permits and water/air annual maintenance fees.

#### Fines and Forfeits

- The decrease is due mainly to a decrease in animal care and control civil penalty.

#### Miscellaneous Revenue

- The decrease is due to the decrease in refund of excise taxes (aviation fuel).

### **EXPENDITURES**

#### Salaries

- The net decrease is mainly due to a reduction in permanent and probationary salaries.

#### Employer Provided Benefits

- The net increase is primarily due to an increase in GEEP pension contribution and group hospitalization insurance. This is slightly offset by a decrease in group dental plan and Medicare Tax.

#### Internal Service Charges

- The net increase is due to an increase building cost allocation. This we offset by decreases mainly in fleet parts/oil/gas, guard service and ADT, and OGC legal allocations.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease is primarily due to decreases in feed for animals and miscellaneous insurance. These were offset by an increase in general liability insurance.

### **AUTHORIZED POSITION CAP**

The employee cap overall was reduced by four positions. Three positions were moved to Planning and Development as part of 2013-2019-E reorganization. One position was eliminated during the budget process.

STATE ATTORNEY  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Internal Service Charges	18,328	1,626,645	1,876,593	15.4%	249,948
Internal Services - IT Operations	119,615	127,504	218,093	71.0%	90,589
Other Operating Expenses	3,410	4,134	6,800	64.5%	2,666
Capital Outlay	0	1	0	-100.0%	-1
<b>TOTAL EXPENDITURES</b>	<b>141,353</b>	<b>1,758,284</b>	<b>2,101,486</b>	<b>19.5%</b>	<b>343,202</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions			
Part-Time Hours			

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	141,353	1,758,284	2,101,486	19.5%	343,202
<b>DEPARTMENT TOTAL</b>	<b>141,353</b>	<b>1,758,284</b>	<b>2,101,486</b>	<b>19.5%</b>	<b>343,202</b>

## **STATE ATTORNEY GENERAL FUND - GSD**

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### **BACKGROUND**

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the County to provide funding for the State Attorney's office with services such as office space, maintenance, utilities, security, and communication services as necessary for the proper and efficient functioning of their offices.

### **EXPENDITURES**

#### Internal Service Charges

- The net increase of \$249,948 is being driven primarily by increased building cost allocation charges of \$258,729.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase of \$2,666 is primarily due to increased miscellaneous services and charges to pay for record destruction services.

### **AUTHORIZED POSITION CAP**

There are no City funded positions.

SUPERVISOR OF ELECTIONS  
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
Miscellaneous Revenue	346,635	6,000	15,000	150.0%	9,000
<b>TOTAL REVENUE</b>	<b>346,635</b>	<b>6,000</b>	<b>15,000</b>	<b>150.0%</b>	<b>9,000</b>
<b>EXPENDITURES</b>					
Salaries	2,300,038	2,634,959	4,365,324	65.7%	1,730,365
Salary & Benefit Lapse	0	-159,493	-26,791	-83.2%	132,702
Employer Provided Benefits	613,180	736,333	809,036	9.9%	72,703
Internal Service Charges	148,788	225,671	258,294	14.5%	32,623
Internal Services - IT Operations	243,663	247,602	312,470	26.2%	64,868
Other Operating Expenses	1,610,582	2,225,721	2,623,075	17.9%	397,354
Capital Outlay	0	4	2	-50.0%	-2
Extraordinary Lapse	0	-587,604	0	-100.0%	587,604
Banking Fund Debt Repayments	1,540,514	348,674	93,769	-73.1%	-254,905
<b>TOTAL EXPENDITURES</b>	<b>6,456,765</b>	<b>5,671,867</b>	<b>8,435,179</b>	<b>48.7%</b>	<b>2,763,312</b>

AUTHORIZED POSITION CAP	FY 14 Adopted	FY 15 Approved	Change
Authorized Positions	35	33	-2
Part-Time Hours	56,782	181,220	124,438

EXPENDITURES BY DIVISION	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	2,999,708	1,709,089	5,059,405	196.0%	3,350,316
REGISTRATION	3,457,057	3,962,778	3,375,774	-14.8%	-587,004
<b>DEPARTMENT TOTAL</b>	<b>6,456,765</b>	<b>5,671,867</b>	<b>8,435,179</b>	<b>48.7%</b>	<b>2,763,312</b>

## **SUPERVISOR OF ELECTIONS GENERAL FUND - GSD**

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### **BACKGROUND**

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

### **REVENUES**

#### Miscellaneous Revenue

- The increase is due to a budgetary increase in miscellaneous sales and charges.

### **EXPENDITURES**

#### Salaries

- The net increase is being driven by an increase in part-time salaries for the three elections scheduled in FY 15. This is somewhat offset by a reduction of two authorized positions.

#### Salary & Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15. The salary and benefit lapse has been reduced based on the use of an automated methodology of budgeting election costs.

#### Employer Provided Benefits

- The net increase is primarily attributable to increases in pension contribution, Medicare costs related to the increased part-time salaries mentioned above, and Florida retirement system pension costs.

#### Internal Service Charges

- The net increase is mainly the result of a rise of \$89,470 in utilities allocation. This is somewhat offset by decreases in copy center and in OGC legal.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase is mainly the result of increases in other operating supplies, in hardware/software maintenance & licenses, in advertising and promotion, and in miscellaneous services and charges. This is somewhat offset by decreases in rentals, in repairs and in maintenance and office supplies.

#### Extraordinary Lapse

- The extraordinary lapse from FY 14 has been removed.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	291,257      57,417		74,582      19,187		-254,905
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
Automark Voter Assistance Terminals	17,875	340	0	0	-18,215
EViD Poll Books	175,850	56,302	74,582	19,187	-138,383
Voting Machines	97,532	775	0	0	-98,307

**AUTHORIZED POSITION CAP**

Two positions were eliminated as part of the budget process.



MOSQUITO CONTROL - STATE 1  
SUBFUND -- 012

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,780	457	3,643	697.2%	3,186
Transfers from Fund Balance	245,243	31,250	0	-100.0%	-31,250
	247,023	31,707	3,643	-88.5%	-28,064
REGULATORY COMPLIANCE					
Intergovernmental Revenue	23,083	29,456	43,009	46.0%	13,553
Miscellaneous Revenue	11,651	13,190	1,058	-92.0%	-12,132
	34,735	42,646	44,067	3.3%	1,421
<b>TOTAL REVENUE</b>	<b>281,757</b>	<b>74,353</b>	<b>47,710</b>	<b>-35.8%</b>	<b>-26,643</b>
<b>EXPENDITURES</b>					
REGULATORY COMPLIANCE					
Employer Provided Benefits	3	0	0		0
Other Operating Expenses	101,482	55,349	28,706	-48.1%	-26,643
Capital Outlay	10,930	19,004	19,004	0.0%	0
	112,414	74,353	47,710	-35.8%	-26,643
<b>TOTAL EXPENDITURES</b>	<b>112,414</b>	<b>74,353</b>	<b>47,710</b>	<b>-35.8%</b>	<b>-26,643</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## MOSQUITO CONTROL - STATE 1 SUBFUND 012

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### **BACKGROUND**

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The Mayor's recommended budget for the Mosquito Control Division in FY 13 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- This amount represents the anticipated interest earnings for FY 15.

#### Regulatory Compliance

##### Intergovernmental Revenue

- The increase is due to additional revenues from the State Department.

##### Miscellaneous Revenue

- The decrease is due to a reduction in miscellaneous sales and charges.

### **EXPENDITURES**

#### Regulatory Compliance

##### Other Operating Expenses

- The decrease is mainly due to a reduction in repair and maintenance supplies, other operating supplies and repairs and maintenance.

##### Capital Outlay

- Funding has been provided for mobile equipment.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

PROPERTY APPRAISER  
SUBFUND -- 015

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Charges for Services	283,166	277,113	299,962	8.2%	22,849
Miscellaneous Revenue	12,384	18,343	25,330	38.1%	6,987
Transfers From Other Funds	8,609,432	8,055,795	9,124,796	13.3%	1,069,001
Transfers from Fund Balance	0	650,000	269,237	-58.6%	-380,763
	8,904,983	9,001,251	9,719,325	8.0%	718,074
<b>TOTAL REVENUE</b>	<b>8,904,983</b>	<b>9,001,251</b>	<b>9,719,325</b>	<b>8.0%</b>	<b>718,074</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-140,233	-139,482	-0.5%	751
	0	-140,233	-139,482	-0.5%	751
PROPERTY APPRAISER					
Salaries	4,998,545	5,234,008	5,305,301	1.4%	71,293
Employer Provided Benefits	1,942,289	2,439,776	2,711,285	11.1%	271,509
Internal Service Charges	269,779	468,478	518,160	10.6%	49,682
Internal Services - IT Operations	312,247	291,115	286,990	-1.4%	-4,125
Other Operating Expenses	1,034,194	708,102	1,037,066	46.5%	328,964
Capital Outlay	0	5	5	0.0%	0
	8,557,054	9,141,484	9,858,807	7.8%	717,323
<b>TOTAL EXPENDITURES</b>	<b>8,557,054</b>	<b>9,001,251</b>	<b>9,719,325</b>	<b>8.0%</b>	<b>718,074</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	120	120	
Part-Time Hours	4,160	4,160	

## PROPERTY APPRAISER SUBFUND 015

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### **BACKGROUND**

The Property Appraiser is a constitutional officer within the consolidated government of the City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven (7) divisions, which include Administration, Commercial, Field Operations, Land Records, Personal Records, Residential, and Records Management.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Charges for Services

- The increase of \$22,849 is primarily due to increased fees of \$14,000 for the Community Development District and \$7,875 for the St. Johns River Water Management District.

##### Miscellaneous Revenue

- This revenue category is made up of anticipated interest earnings for FY15.

##### Transfers from Other Funds

- This amount represents the transfer from the General Fund – GSD (S/F 011) to fund increased expenditures for FY15.

##### Transfers from Fund Balance

- The elimination of \$650,000 in transfers from fund balance is due to lower projected retained earnings in this subfund.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY15.

#### Property Appraiser

##### Salaries

- The net increase of \$71,293 is being driven primarily by a net increase of \$79,658 in permanent and probationary salaries to fund approximately 118 employees' merit-based pay increases.

##### Employer Provided Benefits

- The net increase of \$248,677 is primarily due to net increased total pension costs of \$185,990 and \$51,747 in group hospitalization insurance.

##### Internal Service Charges

- The net increase of \$34,506 is primarily due to the increase of \$72,952 for building cost allocation charges. This was offset somewhat with a decrease of \$49,703 in OGC legal charges.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net increase of \$328,964 is being driven primarily by the increase of \$314,807 in professionals services for an aerial photography six year contract.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.



CLERK OF THE COURT  
SUBFUND -- 016

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
CLERK OF THE COURT					
Charges for Services	4,129,874	3,807,200	3,329,500	-12.5%	-477,700
Miscellaneous Revenue	505	500	800	60.0%	300
	4,130,380	3,807,700	3,330,300	-12.5%	-477,400
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-6,219	14,403	21,418	48.7%	7,015
Transfers From Other Funds	268,297	0	0		0
Transfers from Fund Balance	0	0	519,872		519,872
	262,078	14,403	541,290	3658.2%	526,887
<b>TOTAL REVENUE</b>	<b>4,392,457</b>	<b>3,822,103</b>	<b>3,871,590</b>	<b>1.3%</b>	<b>49,487</b>
<b>EXPENDITURES</b>					
CLERK OF THE COURT					
Salaries	848,830	955,385	935,310	-2.1%	-20,075
Employer Provided Benefits	342,819	478,573	522,214	9.1%	43,641
Internal Service Charges	96,470	1,054,305	1,159,422	10.0%	105,117
Internal Services - IT Operations	347,560	414,366	796,720	92.3%	382,354
Other Operating Expenses	475,580	343,106	187,308	-45.4%	-155,798
Capital Outlay	19,925	1	1	0.0%	0
Supervision Allocation	180,581	246,833	275,463	11.6%	28,630
Indirect Cost	697,481	172,812	82,087	-52.5%	-90,725
	3,009,246	3,665,381	3,958,525	8.0%	293,144
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-89,606	-86,935	-3.0%	2,671
Cash Carryover	0	246,328	0	-100.0%	-246,328
	0	156,722	-86,935	-155.5%	-243,657
<b>TOTAL EXPENDITURES</b>	<b>3,009,246</b>	<b>3,822,103</b>	<b>3,871,590</b>	<b>1.3%</b>	<b>49,487</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	32	32	
Part-Time Hours	5,200	5,200	

## CLERK OF THE COURT SUBFUND 016

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### **BACKGROUND**

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments include deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk of the Court (S/F 016) receives \$5.00 for the first page and \$4.00 for each additional page. The remainder of the fee goes into various other accounts.

### **REVENUE**

#### Clerk of the Court

##### Charges for Services

- The net decrease of \$277,700 is primarily due to the reduction of \$375,000 in recording fees. This was offset somewhat by increased costs of \$50,000 in tax deeds revenue, \$35,000 in documentary stamps, and \$13,000 in marriage license fees.

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- This revenue category is made up of anticipated interest earnings for FY15.

##### Transfers from Fund Balance

- Fund Balance was appropriated by City Council due to lower revenues projected to balance the subfund.

### **EXPENDITURES**

#### Clerk of the Court

##### Salaries

- The net decrease of \$20,075 is being driven primarily by a reduction in part time salaries.

##### Employer Provided Benefits

- The net increase of \$43,641 is primarily due to increased pension costs of \$39,514 in general employees' pension contribution and \$6,876 in group hospitalization insurance.

##### Internal Service Charges

- The net increase of \$105,117 is primarily due to a net increase of \$72,786 in building cost allocation and utility allocation charges and an increase of \$44,831 in OGC legal charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net decrease of \$155,798 is being driven primarily by a net reduction of \$157,023 in miscellaneous insurance.

##### Supervision Allocation

- This amount represents the administrative cost of staff time paid by the State for the Clerk of Courts activity (S/F 016), which is billed to the City.

Indirect Cost

- This allocation is calculated for the Full Cost Allocation Plan study done by MAXIMUS Consulting Services, Inc.

Non-Departmental / Fund Level Activities

Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY15.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.



TAX COLLECTOR  
SUBFUND -- 017

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	11,332	26,833	5,818	-78.3%	-21,015
Transfers From Other Funds	3,891,977	5,269,603	6,521,204	23.8%	1,251,601
Transfers from Fund Balance	1,316,839	350,000	0	-100.0%	-350,000
	5,220,148	5,646,436	6,527,022	15.6%	880,586
TAX COLLECTOR					
Licenses and Permits	4,735	5,000	5,000	0.0%	0
Charges for Services	8,858,595	9,072,675	9,242,320	1.9%	169,645
Miscellaneous Revenue	772,606	19,000	17,000	-10.5%	-2,000
	9,635,936	9,096,675	9,264,320	1.8%	167,645
<b>TOTAL REVENUE</b>	<b>14,856,084</b>	<b>14,743,111</b>	<b>15,791,342</b>	<b>7.1%</b>	<b>1,048,231</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-352,822	-338,247	-4.1%	14,575
	0	-352,822	-338,247	-4.1%	14,575
TAX COLLECTOR					
Salaries	7,804,967	8,046,252	8,184,642	1.7%	138,390
Employer Provided Benefits	2,925,352	3,659,498	3,909,182	6.8%	249,684
Internal Service Charges	348,514	564,972	666,544	18.0%	101,572
Internal Services - IT Operations	929,001	837,675	1,297,057	54.8%	459,382
Other Operating Expenses	1,853,024	1,987,534	2,072,160	4.3%	84,626
Capital Outlay	676,041	2	4	100.0%	2
	14,536,899	15,095,933	16,129,589	6.8%	1,033,656
<b>TOTAL EXPENDITURES</b>	<b>14,536,899</b>	<b>14,743,111</b>	<b>15,791,342</b>	<b>7.1%</b>	<b>1,048,231</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	226	226	
Part-Time Hours	54,080	54,080	

## TAX COLLECTOR SUBFUND 017

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### **BACKGROUND**

The Tax Collector is a constitutional officer within the consolidated government of the City of Jacksonville. The Tax Collector's Office includes three (3) divisions: Branch Operations, Current and Delinquent Taxes, and Supervision and General Collections. There are a total of nine (9) branch locations and one (1) satellite office, which processes various transactions such as driver license services, tag and title services, and property and local business taxes.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Miscellaneous Revenue

- This revenue category is made up of anticipated interest earnings for FY 2014/15.

##### Transfers from Other Funds

- This amount represents the transfer from the General Fund – GSD (S/F 011) to fund increased expenditures for FY 2014/15. The increase is mainly due to increases in personnel costs, internal services – IT operations allocation costs, and due to a \$0 transfer from fund balance for FY 2014/15.

##### Transfers from Fund Balance

- The elimination of \$350,000 in transfers from fund balance is due to a low projected level of retained earnings in this subfund.

#### Tax Collector

##### Charges for Services

- The net increase of \$169,645 is mainly attributable to increases based on current year actuals within tag registrations and fast title charges. In addition, there is an increase in real estate advertising charges due to rate increases.

##### Miscellaneous Revenue

- The decrease of \$2,000 is primarily due to a reduction in miscellaneous sales & charges for reduced data file requests.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

##### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 2014/15.

#### Tax Collector

##### Salaries

- The net increase of \$138,390 is primarily being driven by a two percent merit pool increase for approximately 118 employees.

##### Employer Provided Benefits

- The net increase of \$249,684 is primarily due to net increased total pension costs and group hospitalization insurance.

##### Internal Service Charges

- The net increase of \$101,572 is primarily due to increased costs of \$95,850 in building cost allocation for the Yates Building to lease space for the Gateway Customer Service

Center per Ordinance 2013-755-E and \$32,885 in OGC legal charges. This was offset somewhat by a reduction of \$24,678 in IT system development charges.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 2014/15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net increase of \$84,626 is primarily due to increased costs in contractual services and in postage.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.



EMERGENCY CONTINGENCY (SEC 106.107)  
 SUBFUND -- 018

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	213,593	869,946	1,065,867	22.5%	195,921
Transfers from Fund Balance	47,545,357	49,313,742	48,859,097	-0.9%	-454,645
	47,758,950	50,183,688	49,924,964	-0.5%	-258,724
<b>TOTAL REVENUE</b>	<b>47,758,950</b>	<b>50,183,688</b>	<b>49,924,964</b>	<b>-0.5%</b>	<b>-258,724</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	50,183,688	49,924,964	-0.5%	-258,724
	0	50,183,688	49,924,964	-0.5%	-258,724
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>50,183,688</b>	<b>49,924,964</b>	<b>-0.5%</b>	<b>-258,724</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **EMERGENCY CONTINGENCY SUBFUND 018**

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### **BACKGROUND**

Municipal Code Section: 106.107

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal, as stated in municipal code section 106.107, is that this fund should be equal to seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the anticipated interest earnings for FY 15.

Transfers from Fund Balance

- This amount is the estimated FY 14 ending cash balance.

### **EXPENDITURES**

Cash Carryover

- This amount is the estimated FY 15 ending cash balance including interest income.

### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

JACKSONVILLE JOURNEY  
SUBFUND -- 019

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	7,816,097	2,300,553	2,096,727	-8.9%	-203,826
	7,816,097	2,300,553	2,096,727	-8.9%	-203,826
<b>TOTAL REVENUE</b>	<b>7,816,097</b>	<b>2,300,553</b>	<b>2,096,727</b>	<b>-8.9%</b>	<b>-203,826</b>
<b>EXPENDITURES</b>					
EMPLOYEE SERVICES					
Salaries	204,645	174,838	0	-100.0%	-174,838
Employer Provided Benefits	3,394	4,541	0	-100.0%	-4,541
Internal Service Charges	613	550	0	-100.0%	-550
	208,652	179,929	0	-100.0%	-179,929
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	0	0	176,932		176,932
Employer Provided Benefits	0	0	2,565		2,565
Internal Service Charges	0	0	432		432
Grants, Aids & Contributions	5,849,376	1,103,400	899,574	-18.5%	-203,826
	5,849,376	1,103,400	1,079,503	-2.2%	-23,897
OFFICE OF THE SHERIFF					
Salaries	279,168	0	0		0
Employer Provided Benefits	71,045	0	0		0
Other Operating Expenses	525,545	0	0		0
	875,758	0	0		0
PARKS, RECREATION & COMMUNITY SVCS					
Grants, Aids & Contributions	420,068	618,201	618,201	0.0%	0
	420,068	618,201	618,201	0.0%	0
PLANNING AND DEVELOPMENT					
Grants, Aids & Contributions	452,917	399,023	399,023	0.0%	0
	452,917	399,023	399,023	0.0%	0
SPECIAL SERVICES					
Grants, Aids & Contributions	206,814	0	0		0
	206,814	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>8,013,585</b>	<b>2,300,553</b>	<b>2,096,727</b>	<b>-8.9%</b>	<b>-203,826</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours	30,000	30,000	0

## JACKSONVILLE JOURNEY SUBFUND 019

### BACKGROUND

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

### REVENUE

Transfers From Other Funds

- This is the amount of the transfer from the General Fund – GSD (SF 011) to fund the approved programs.

### EXPENDITURES

A chart detailing the FY 14 and FY 15 funding for each program within the Jacksonville Journey is provided below:

#### Employee Services

Oversight of program shifted to JCC 179,929                      0                      -179,929

Program Description	FY 14 Budget	FY 15 Proposed	Change
Summer Jobs Program Authorized Position Cap 0 PT Hrs	179,929	0	-179,929

#### Jacksonville Children's Commission (JCC)

1,103,400                      1,079,503                      -23,897

Program Description	FY 14 Budget	FY 15 Proposed	Change
Juvenile Crime Prevention & Intervention	276,576	276,576	0
Out of School Suspension	826,824	622,998	-203,826
Summer Jobs Program Authorized Position Cap 30,000 PT Hrs	0	179,929	179,929

#### Parks, Recreation & Community Services

618,201                      618,201                      0

Program Description	FY 14 Budget	FY 15 Proposed	Change
Ex-Offender Employment Programs	352,633	352,633	0
Ex-Offender Training/Re-entry	265,568	265,568	0

#### Planning and Development

399,023                      399,023                      0

Program Description	FY 14 Budget	FY 15 Proposed	Change
Local Initiatives Support Corporation	399,023	399,023	0

### AUTHORIZED POSITION CAP

There are no changes to the overall employee cap.

**SPECIAL EVENTS  
SUBFUND -- 01A**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,909	0	0		0
Transfers From Other Funds	2,885,421	3,321,364	4,717,556	42.0%	1,396,192
	2,883,511	3,321,364	4,717,556	42.0%	1,396,192
OFFICE OF ECONOMIC DEVELOPMENT					
Miscellaneous Revenue	29,823	40,000	0	-100.0%	-40,000
	29,823	40,000	0	-100.0%	-40,000
OFFICE OF SPORTS & ENTERTAINMENT					
Miscellaneous Revenue	0	0	15,000		15,000
	0	0	15,000		15,000
<b>TOTAL REVENUE</b>	<b>2,913,334</b>	<b>3,361,364</b>	<b>4,732,556</b>	<b>40.8%</b>	<b>1,371,192</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-13,261	-12,614	-4.9%	647
Other Operating Expenses	269,379	280,000	1,645,734	487.8%	1,365,734
Grants, Aids & Contributions	265,555	300,000	300,000	0.0%	0
Contingencies	0	0	84,875		84,875
	534,934	566,739	2,017,995	256.1%	1,451,256
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	939,800	908,937	0	-100.0%	-908,937
Employer Provided Benefits	213,654	241,555	0	-100.0%	-241,555
Internal Service Charges	209,210	227,739	0	-100.0%	-227,739
Internal Services - IT Operations	97,763	87,519	0	-100.0%	-87,519
Other Operating Expenses	900,625	1,243,999	0	-100.0%	-1,243,999
Capital Outlay	0	1	0	-100.0%	-1
Grants, Aids & Contributions	0	84,875	0	-100.0%	-84,875
	2,361,052	2,794,625	0	-100.0%	-2,794,625
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	913,474	739900.0%	913,474
Employer Provided Benefits	0	0	290,820		290,820
Internal Service Charges	0	0	235,667		235,667
Internal Services - IT Operations	0	0	102,198		102,198
Other Operating Expenses	0	0	1,172,401		1,172,401
Capital Outlay	0	0	1		1
	0	0	2,714,561	609900.0%	2,714,561
<b>TOTAL EXPENDITURES</b>	<b>2,895,986</b>	<b>3,361,364</b>	<b>4,732,556</b>	<b>40.8%</b>	<b>1,371,192</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	14	14	0
Part-Time Hours	4,160	4,160	0

## SPECIAL EVENTS SUBFUND 01A

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### BACKGROUND

Special Events was an activity of the Office of Economic Development in the FY 2014 approved budget. Pursuant to 2014-289-E, it became activity under the Office of Sports and Entertainment. Special Events still remains in its own subfund (01A) that is project driven to better track event revenues, costs and provide transparency.

### REVENUE

#### Non-Departmental/Fund Level Activities

##### Transfer From Other Funds

- There is a \$4,717,556 transfer from the General Fund to support operations within the Office of Special Events.

#### Office of Economic Development/Office of Sports and Entertainment

Ordinance 2014-289-E moved Special Events to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	40,000	15,000	(25,000)
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Miscellaneous Revenue	40,000	15,000	(25,000)

##### Miscellaneous Revenue

- This amount represents event permit charges for events held at city owned properties. The decrease of \$25,000 is to align the revenue with current year actuals.

### EXPENDITURES

#### Non-Departmental/Fund Level Activities

##### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

##### Other Operating Expenses

- This amount represents equipment rentals for the Florida/Georgia Game. There is an increase of \$1,365,734 in FY 15 due to recent stadium improvements which decreased the number of seats. Beginning in FY 15, the City will install more temporary seats to meet the contractual obligations for the Florida/Georgia Game.

##### Contingencies

- This represents a contribution intended for the Bob Hayes Track meet. Funds are held in a contingency account until compliance issues are addressed. It was previously budgeted within the Office of Economic Development portion of this fund (see below).

#### Office of Economic Development/Office of Sports and Entertainment

Ordinance 2014-289-E moved Special Events to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Salaries	908,937	913,474	4,537
Employer Provided Benefits	241,555	290,820	49,265
Internal Service Charges	222,739	235,667	12,928
Internal Services - IT Operations	87,519	102,198	14,679
Other Operating Expenses	1,243,999	1,172,401	(71,598)
Capital Outlay	1	1	0
Grants, Aids, & Contributions	84,875	0	(84,875)

Employer Provided Benefits

- The net increase is driven by an increase in pension costs (\$33,345) and health insurance costs (\$14,421).

Other Operating Expenses

- The net decrease of \$71,598 is mainly due to a decrease of \$58,256 in miscellaneous services and charges, \$15,000 in advertising and promotion and \$14,000 in equipment rentals. This is slightly offset by an increase of \$16,766 in general liability.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap or part-time hours.

## SPECIAL REVENUE FUNDS

### Summary of Subfunds

112 Concurrency Management System  
121 Air Pollution Tag Fee  
127 Air Pollution Environmental Protection Agency  
128 Ambient Air Monitoring  
132 Tourist Development Council  
141 Streets and Highways Five-Year Road Program  
142 Local Option 1/2 Cent Transportation  
143 Local Option Gas Tax  
154 Hazardous Waste Program  
156 Alcohol and Other Drug Abuse Trust  
159 Building Inspection  
15B Duval County Law Library  
15D Animal Care and Protective Services  
15F Tree Protection Fund  
15G Veterinary Services  
15L Juvenile Drug Court  
15Q Judicial Support  
15R Legal Aid  
15T Court Cost Courthouse Trust  
15U Recording Fees Technology  
15V Teen Court Programs Trust  
15W Library Conference Facility Trust  
171 9-1-1 Emergency User Fee  
172 9-1-1 Capital Equipment Replacement  
181 Northeast Tax Increment District – USD1 C  
182 Southside Tax Increment District – USD1 A  
183 Northwest Tax Increment District – USD1 B  
184 Jacksonville Beach Tax Increment District  
185 JIA Area Redevelopment Tax Increment District  
186 Soutel/Moncrief Tax Increment District  
191 Jacksonville Children’s Commission  
1A1 Community Development  
1D1 Huguenot Park  
1D2 Kathryn A. Hanna Park  
1D4 Metropolitan Park Maintenance  
1D8 Florida Boater Improvement Program  
1DA Cecil Field Commerce Center  
1DE Cecil Field Trust  
1F4 Beach Erosion – Local  
1H2 Animal Care and Protective Services Programs  
1H9 City Wellness and Fitness Fund  
1HA Driver Education Safety Trust Fund  
1HK Adult Arcades  
1I1 Better Jacksonville Trust Fund  
1L2 Code Enforcement Revolving Fund  
1N1 Housing Services

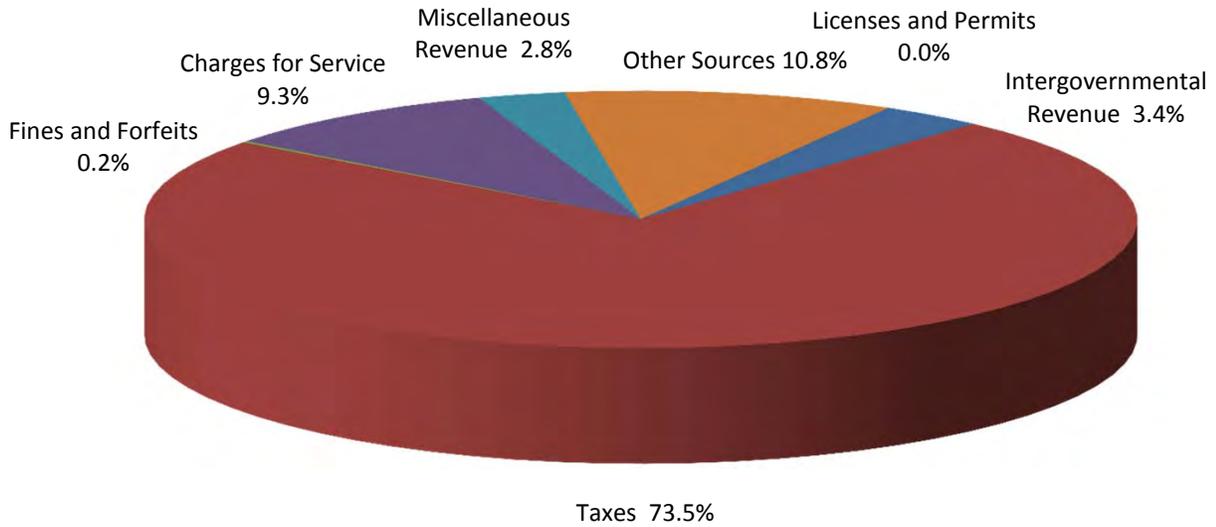


**SPECIAL REVENUE FUNDS**  
Summary of Subfunds

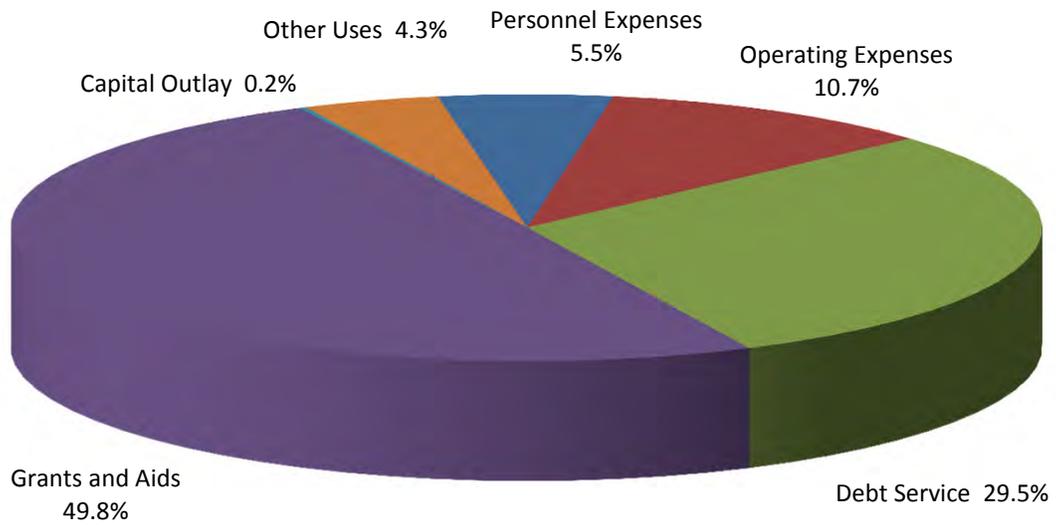
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 15 Budgeted
112	Concurrency Management System	460,679	247,028	1			204,230	911,938
121	Air Pollution Tag Fee	556,741	47,548	97,163			36,752	738,204
127	Air Pollution - EPA	926,335	71,172				1,047	998,554
128	Ambient Air Monitoring		13,605					13,605
132	Tourist Development Council	90,734	6,825,317				1,605	6,917,656
141	Streets & Highways Five-Year Rd Prg			258,661		6,762,673		7,021,334
142	Local Option 1/2 Cent Transportation					76,204,240		76,204,240
143	Local Option Gas Tax					28,275,683		28,275,683
154	Hazardous Waste Program	292,440	94,355	1			63,286	450,082
156	Alcohol and Other Drug Abuse						30,000	30,000
159	Building Inspection	6,643,751	2,279,542	74,226	1,590,164		2,028,088	12,615,771
15B	Duval County Law Library	181,421	16,080	52,225			12,274	262,000
15D	Animal Care and Protective Services		6,508				4,800	11,308
15F	Tree Protection Fund		269,750					269,750
15G	Veterinary Services	(15,742)	123,643					107,901
15L	Juvenile Drug Court	284,773	(221,906)				(20,000)	42,867
15Q	Court Innovations -Judicial Support	80,803	44,885					125,688
15R	Legal Aid		247,000					247,000
15T	Court Cost Courthouse Trust		401,674	(5,601)	2,283,069			2,679,142
15U	Recording Fees Technology		1,312,666					1,312,666
15V	Teen Court Programs Trust	297,117	21,129	1				318,247
15W	Library Conference Facility Trust	180,600	71,122	37,627			2,224	291,573
171	9-1-1 Emergency User Fee	283,629	3,732,241	1				4,015,871
172	9-1-1 Capital Equipment			302,000				302,000
181	Northeast T.I.D – USD1 C		3,232,233		2,130,413		75,000	5,437,646
182	Southside T.I.D – USD1 A		1,292,535		560,543		1,770,542	3,623,620
183	Northwest T.I.D - USD1 B		2,712,835				782,339	3,495,174
184	Jacksonville Beach T.I.D					5,616,819		5,616,819
185	JIA Area Redevelopment T.I.D		415,000		1,194,316		4,943,323	6,552,639
186	Soutel/Moncrief T.I.D						382,010	382,010
191	Jacksonville Children's Commission	2,771,148	678,237	3	549,890	18,761,839	50,000	22,811,117
1A1	Community Development		4,500			75,000	120,008	199,508
1D1	Huguenot Park	418,214	268,054	3			60,178	746,449
1D2	Kathryn A. Hanna Park	694,039	863,751	3			82,865	1,640,658
1D4	Metropolitan Park Maintenance							0
1D8	Florida Boater Improvement Program		544,480	(245,912)			(230,242)	68,326
1DA	Cecil Field Commerce Center	543,748	879,751	1			157,968	1,581,468
1DE	Cecil Field Trust	110,619	2,047,150				11,072	2,168,841
1F4	Beach Erosion – Local		0				200,000	200,000
1H2	Animal Care and Protective Services	113,471	536,807				(20,386)	629,892
1H9	City Wellness and Fitness Fund						200,000	200,000
1HA	Driver Education Safety Trust Fund					269,831		269,831
1HK	Adult Arcades		24,711				(24,711)	0
1I1	Better Jacksonville Trust Fund				72,484,681			72,484,681
1L2	Code Enforcement Revolving Fund						600,000	600,000
1N1	Housing Services						175,000	175,000
Total Special Revenue Funds		14,914,520	29,103,403	570,403	80,793,076	135,966,085	11,699,272	273,046,759

## SPECIAL REVENUE FUNDS

### REVENUE SOURCES



### EXPENDITURES BY CATEGORY



CONCURRENCY MANAGEMENT SYSTEM  
SUBFUND -- 112

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	5,924	38,519	35,888	-6.8%	-2,631
Transfers From Other Funds	7,350	0	0		0
Transfers from Fund Balance	213,148	0	51,957		51,957
	226,422	38,519	87,845	128.1%	49,326
PLANNING AND DEVELOPMENT					
Charges for Services	809,153	736,225	824,093	11.9%	87,868
	809,153	736,225	824,093	11.9%	87,868
<b>TOTAL REVENUE</b>	<b>1,035,575</b>	<b>774,744</b>	<b>911,938</b>	<b>17.7%</b>	<b>137,194</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	59,553	0	0		0
Cash Carryover	0	170,744	0	-100.0%	-170,744
	59,553	170,744	0	-100.0%	-170,744
PLANNING AND DEVELOPMENT					
Salaries	212,336	312,922	308,206	-1.5%	-4,716
Employer Provided Benefits	80,845	145,636	152,473	4.7%	6,837
Internal Service Charges	21,097	15,419	18,529	20.2%	3,110
Internal Services - IT Operations	47,327	47,084	137,978	193.0%	90,894
Other Operating Expenses	3,365	15,246	90,521	493.7%	75,275
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	20,667	32,416	56.8%	11,749
Indirect Cost	0	47,025	171,814	265.4%	124,789
	364,970	604,000	911,938	51.0%	307,938
<b>TOTAL EXPENDITURES</b>	<b>424,523</b>	<b>774,744</b>	<b>911,938</b>	<b>17.7%</b>	<b>137,194</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	6	6	0
Part-Time Hours			

## CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

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### BACKGROUND

The City of Jacksonville implemented the Concurrency and Mobility Management System Office to ensure the availability of public facilities, except traffic circulation and mass transit, and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes.

This purpose is implemented by means of a Concurrency and Mobility Management System (CMMS) which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities, except traffic circulation and mass transit, and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMMS ensures that the adopted levels of service and performance standards are not degraded by the issuance of a final development order, or a final development permit.

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- A decrease of \$2,631 is due to a lower assumption in rate of return in investment pool earnings.

#### Planning and Development

##### Charges for Services

- The net increase of \$87,868 is attributable to favorable increases in collection of the concurrency management and in mobility plan management fees. These are slightly offset by an increase in user fees credits.

### EXPENDITURES

#### Non-Departmental / Fund Level Activities

##### Cash Carryover

- The decrease of \$170,744 is due to decreased funds available for this expenditure.

#### Planning and Development

##### Salaries

- The net decrease of \$4,716 is primarily due to the transferring of two (2) full time employees to the new Transportation Planning Division as part of the reorganization.

##### Employer Provided Benefits

- The net increase of \$6,837 is primarily due to an increase in GEPP pension contribution. This is somewhat offset by a decrease in group hospitalization insurance.

##### Internal Service Charges

- Internal service charges are experiencing a net increase of \$3,110, primarily due to an increase in the subfund's building cost allocation.

#### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase of \$75,275 is attributable to an increase needed in contractual services contract in order to assist in completing the mandated update for the 2030 Mobility Plan due in FY16.

#### Supervision Allocation

- The increase of \$11,749 is due to the addition of the supervision allocation to account for three (3) individuals who perform a percentage of their work in this subfund.

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

The cap remained flat, but two (2) full time positions were transferred from Development Services to the new Transportation Planning Division within the subfund.



AIR POLLUTION TAG FEE  
SUBFUND -- 121

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	2,289	10,583	9,989	-5.6%	-594
Transfers from Fund Balance	22,179	18,345	136,273	642.8%	117,928
	24,468	28,928	146,262	405.6%	117,334
REGULATORY COMPLIANCE					
State Shared Revenue	593,686	605,302	591,942	-2.2%	-13,360
Charges for Services	132	0	0		0
	593,818	605,302	591,942	-2.2%	-13,360
<b>TOTAL REVENUE</b>	<b>618,285</b>	<b>634,230</b>	<b>738,204</b>	<b>16.4%</b>	<b>103,974</b>
<b>EXPENDITURES</b>					
REGULATORY COMPLIANCE					
Salaries	370,571	366,250	366,686	0.1%	436
Employer Provided Benefits	160,255	170,636	190,055	11.4%	19,419
Internal Service Charges	6,253	7,387	5,931	-19.7%	-1,456
Internal Services - IT Operations	0	22,699	21,236	-6.4%	-1,463
Other Operating Expenses	11,496	20,526	20,381	-0.7%	-145
Capital Outlay	0	9,980	97,163	873.6%	87,183
Indirect Cost	37,670	36,752	36,752	0.0%	0
	586,244	634,230	738,204	16.4%	103,974
<b>TOTAL EXPENDITURES</b>	<b>586,244</b>	<b>634,230</b>	<b>738,204</b>	<b>16.4%</b>	<b>103,974</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	7	7	
Part-Time Hours			

## AIR POLLUTION TAG FEE SUBFUND 121

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### **BACKGROUND**

Ordinance 2008-0513 grants the authority for the Air Pollution Tag fee, within the Environmental Quality Division, to be assessed in order to support activities which ensure compliance with the National Ambient Air Quality Standards. Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Transfers from Fund Balance

- Fund balance has been appropriated in order to balance up the fund.

#### Regulatory Compliance

##### State Shared Revenue

- The decrease is due to lower revenue from auto license air pollution control fees.

### **EXPENDITURES**

#### Regulatory Compliance

##### Employer Provided Benefits

- The increase is due to an increase of in pension contribution and of in group hospitalization insurance.

##### Internal Service Charges

- The net decrease is mainly due to decreases in fleet parts/oil/gas and tech refresh. This is somewhat offset by an increase in fleet repairs/maintenance.

##### Capital Outlay

- Funding has been provided to purchase heavy equipment.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

AIR POLLUTION EPA (SEC 111.750)  
SUBFUND -- 127

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	3,068	9,621	68,980	617.0%	59,359
Transfers From Other Funds	421,860	424,269	424,270	0.0%	1
Transfers from Fund Balance	0	0	-26,217		-26,217
	424,928	433,890	467,033	7.6%	33,143
REGULATORY COMPLIANCE					
Intergovernmental Revenue	792,376	531,521	531,521	0.0%	0
Other Sources	0	0	0		0
	792,376	531,521	531,521	0.0%	0
<b>TOTAL REVENUE</b>	<b>1,217,304</b>	<b>965,411</b>	<b>998,554</b>	<b>3.4%</b>	<b>33,143</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	-42,681	1,047	-102.5%	43,728
	0	-42,681	1,047	-102.5%	43,728
REGULATORY COMPLIANCE					
Salaries	777,841	605,857	614,697	1.5%	8,840
Employer Provided Benefits	298,935	284,451	311,638	9.6%	27,187
Internal Service Charges	37,216	28,546	21,920	-23.2%	-6,626
Internal Services - IT Operations	4,451	11,941	25,561	114.1%	13,620
Other Operating Expenses	61,882	27,539	23,691	-14.0%	-3,848
Indirect Cost	77,375	49,758	0	-100.0%	-49,758
Payment to Fiscal Agents	0	0	0		0
	1,257,699	1,008,092	997,507	-1.1%	-10,585
<b>TOTAL EXPENDITURES</b>	<b>1,257,699</b>	<b>965,411</b>	<b>998,554</b>	<b>3.4%</b>	<b>33,143</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	13	13	0
Part-Time Hours			

## AIR POLLUTION EPA SUBFUND 127

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### **BACKGROUND**

Municipal Code Section 111.750

The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

### **REVENUE**

#### Non-Departmental / fund Level Activities

##### Miscellaneous Revenue

- The increase of \$59,359 is due to higher investment pool earnings.

### **EXPENDITURES**

#### Cash Carryover

- A cash carryover was added by Council as part of the budget process.

#### Employer Provided Benefits

- The increase is mainly due to an increase of costs for pension contributions.

#### Internal Service Charges

- The decrease is mainly due to decreases in fleet parts/oil/gas and in fleet repairs/maintenance.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The decrease is mainly due to a reduction in cost for miscellaneous insurance.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

AMBIENT AIR MONITORING  
SUBFUND -- 128

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,307	5,648	5,243	-7.2%	-405
	1,307	5,648	5,243	-7.2%	-405
REGULATORY COMPLIANCE					
Intergovernmental Revenue	4,000	13,605	8,362	-38.5%	-5,243
	4,000	13,605	8,362	-38.5%	-5,243
<b>TOTAL REVENUE</b>	<b>5,307</b>	<b>19,253</b>	<b>13,605</b>	<b>-29.3%</b>	<b>-5,648</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	5,862	0	0		0
	5,862	0	0		0
REGULATORY COMPLIANCE					
Other Operating Expenses	1,236	19,253	13,605	-29.3%	-5,648
	1,236	19,253	13,605	-29.3%	-5,648
<b>TOTAL EXPENDITURES</b>	<b>7,098</b>	<b>19,253</b>	<b>13,605</b>	<b>-29.3%</b>	<b>-5,648</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **AMBIENT AIR MONITORING SUBFUND 128**

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### **BACKGROUND**

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

### **REVENUES**

Intergovernmental Revenue

- The decrease of \$5,243 is due to a reduction in revenue from the State Department of Environmental Protection.

### **EXPENDITURES**

Other Operating Expenses

- The decrease of \$5,648 is due to the budgetary reduction for miscellaneous services and charges.

### **AUTHORIZED POSITION CAP**

There are no positions associated with this sub fund.

TOURIST DEV COUNCIL (SEC 111.600)  
SUBFUND -- 132

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
CITY COUNCIL					
Taxes	5,389,523	5,334,415	5,650,000	5.9%	315,585
	5,389,523	5,334,415	5,650,000	5.9%	315,585
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	6,893	41,333	42,656	3.2%	1,323
Transfers from Fund Balance	1,499,827	2,400,000	1,225,000	-49.0%	-1,175,000
	1,506,720	2,441,333	1,267,656	-48.1%	-1,173,677
<b>TOTAL REVENUE</b>	<b>6,896,243</b>	<b>7,775,748</b>	<b>6,917,656</b>	<b>-11.0%</b>	<b>-858,092</b>
<b>EXPENDITURES</b>					
CITY COUNCIL					
Salaries	58,431	58,271	58,271	0.0%	0
Employer Provided Benefits	25,469	29,724	32,463	9.2%	2,739
Internal Service Charges	7,423	2,299	7,122	209.8%	4,823
Internal Services - IT Operations	1,465	1,360	1,203	-11.5%	-157
Other Operating Expenses	5,128,070	7,683,359	6,816,992	-11.3%	-866,367
Indirect Cost	0	735	1,605	118.4%	870
	5,220,858	7,775,748	6,917,656	-11.0%	-858,092
<b>TOTAL EXPENDITURES</b>	<b>5,220,858</b>	<b>7,775,748</b>	<b>6,917,656</b>	<b>-11.0%</b>	<b>-858,092</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	1	1	
Part-Time Hours			

## TOURIST DEVELOPMENT COUNCIL SUBFUND 132

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### **BACKGROUND**

Municipal Code Section 111.600

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium (SF 4A1), and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with *Visit Jacksonville* to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

### **REVENUE**

Taxes

- This represents the anticipated FY 15 tax revenue.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

Transfers From Fund Balance

- This represents the anticipated fund balance transfer necessary to balance up the fund.

### **EXPENDITURES**

Employer Benefits

- The net increase is being driven by increased pension and health insurance costs for the one employee in this activity.

Internal Service Charges

- The net increase is being driven by General Counsel – Legal costs.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The bulk of the funding in this category is placed in a generic trust fund authorized expenditures (\$6,107,379) and miscellaneous services & charges (\$704,505) line items at the request of the TDC.

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

**STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM  
SUBFUND -- 141**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
State Shared Revenue	6,524,709	6,591,572	6,762,673	2.6%	171,101
Miscellaneous Revenue	74,542	214,289	258,661	20.7%	44,372
Transfers from Fund Balance	-6,912	0	0		0
	<u>6,592,339</u>	<u>6,805,861</u>	<u>7,021,334</u>	3.2%	215,473
PUBLIC WORKS					
Transfers from Fund Balance	6,912	0	0		0
	<u>6,912</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>6,599,251</b>	<b>6,805,861</b>	<b>7,021,334</b>	<b>3.2%</b>	<b>215,473</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	6,556,157	6,591,572	6,762,673	2.6%	171,101
	<u>6,556,157</u>	<u>6,591,572</u>	<u>6,762,673</u>	2.6%	171,101
PUBLIC WORKS					
Capital Outlay	541,931	214,289	258,661	20.7%	44,372
	<u>541,931</u>	<u>214,289</u>	<u>258,661</u>	20.7%	44,372
<b>TOTAL EXPENDITURES</b>	<b>7,098,088</b>	<b>6,805,861</b>	<b>7,021,334</b>	<b>3.2%</b>	<b>215,473</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND 141

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### **BACKGROUND**

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### State Shared Revenue

- The budgeted amount of \$6,762,673 represents 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas Tax revenues. The increase of \$171,101 is due to a higher assumption on gasoline consumption.

##### Miscellaneous Revenue

- The increase of \$44,372 is due to a higher assumption in investment pool earnings.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Grants, Aids & Contributions

- This is a pass through for the Intergovernmental Revenue based upon 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas tax revenues. The increase of \$171,101 is concurrent with the increase in gasoline consumption revenues.

#### Public Works

##### Capital Outlay

- The increase of \$44,372 is concurrent with the higher assumption in investment pool earnings.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION  
SUBFUND -- 142

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	70,531,393	71,460,865	76,204,240	6.6%	4,743,375
Miscellaneous Revenue	-8,771	0	0		0
	70,522,621	71,460,865	76,204,240	6.6%	4,743,375
<b>TOTAL REVENUE</b>	<b>70,522,621</b>	<b>71,460,865</b>	<b>76,204,240</b>	<b>6.6%</b>	<b>4,743,375</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	69,774,725	71,460,865	76,204,240	6.6%	4,743,375
	69,774,725	71,460,865	76,204,240	6.6%	4,743,375
<b>TOTAL EXPENDITURES</b>	<b>69,774,725</b>	<b>71,460,865</b>	<b>76,204,240</b>	<b>6.6%</b>	<b>4,743,375</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

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### **BACKGROUND**

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Taxes

- The increase of \$4,743,375 is due to a higher assumption on the local option half-cent sales tax revenue.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Grants Aids & Contributions

- The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations. The increase of \$4,743,375 is concurrent with the increased local option half-cent sales tax revenue.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

LOCAL OPTION GAS TAX  
SUBFUND -- 143

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	26,974,012	28,620,000	28,275,683	-1.2%	-344,317
Miscellaneous Revenue	-13,370	0	0		0
	26,960,641	28,620,000	28,275,683	-1.2%	-344,317
<b>TOTAL REVENUE</b>	<b>26,960,641</b>	<b>28,620,000</b>	<b>28,275,683</b>	<b>-1.2%</b>	<b>-344,317</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	-997	0	0		0
Grants, Aids & Contributions	27,296,733	28,620,000	28,275,683	-1.2%	-344,317
	27,295,736	28,620,000	28,275,683	-1.2%	-344,317
<b>TOTAL EXPENDITURES</b>	<b>27,295,736</b>	<b>28,620,000</b>	<b>28,275,683</b>	<b>-1.2%</b>	<b>-344,317</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## LOCAL OPTION GAS TAX SUBFUND 143

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### **BACKGROUND**

Municipal Code Section 111.515

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County per municipal code chapter 799 and F.S 336.025(6). This all-years fund is annually budgeted and expenditures of these funds can be used for transportation expenditures as defined in F.S 336.025(7). In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Taxes

- The decrease of (\$344,317) is due to a lower assumption on the local option six-cent gas tax revenue.

### **EXPENDITURES**

#### Public Works

##### Grants Aids & Contributions

- These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects. The decrease of (\$344,317) is concurrent with the decrease in local option six-cent gas tax revenue.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

HAZARDOUS WASTE PROGRAM  
SUBFUND -- 154

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	2,695	11,638	10,204	-12.3%	-1,434
Transfers from Fund Balance	12,419	0	0		0
	15,114	11,638	10,204	-12.3%	-1,434
REGULATORY COMPLIANCE					
Charges for Services	402,646	436,975	439,878	0.7%	2,903
	402,646	436,975	439,878	0.7%	2,903
<b>TOTAL REVENUE</b>	<b>417,759</b>	<b>448,613</b>	<b>450,082</b>	<b>0.3%</b>	<b>1,469</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	520		520
	0	0	520		520
REGULATORY COMPLIANCE					
Salaries	191,682	190,592	195,377	2.5%	4,785
Employer Provided Benefits	78,083	89,491	97,063	8.5%	7,572
Internal Service Charges	11,274	15,307	12,973	-15.2%	-2,334
Internal Services - IT Operations	9,711	9,298	12,680	36.4%	3,382
Other Operating Expenses	31,601	101,864	68,702	-32.6%	-33,162
Capital Outlay	3,745	1	1	0.0%	0
Indirect Cost	95,095	42,060	62,766	49.2%	20,706
	421,190	448,613	449,562	0.2%	949
<b>TOTAL EXPENDITURES</b>	<b>421,190</b>	<b>448,613</b>	<b>450,082</b>	<b>0.3%</b>	<b>1,469</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	5	5	
Part-Time Hours			

## HAZARDOUS WASTE PROGRAM SUBFUND 154

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### **BACKGROUND**

The Environmental Quality Division is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Miscellaneous Revenue

- The decrease of \$1,434 is due to lower investment pool earnings.

#### Regulatory Compliance

##### Charges for Services

- The increase of \$2,903 is due to a higher revenue assumption for hazardous waste fees.

### **EXPENDITURES**

#### Regulatory Compliance

##### Salaries

- The increase of \$4,785 is due primarily to an increase in overtime salaries.

##### Employer Provided Benefits

- The increase of \$7,572 is mainly due to an increase in GEPP pension contribution.

##### Internal Service Charges

- The decrease of \$2,334 is predominantly due decreases in copy center, mailroom, as well as fleet charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The decrease of \$33,162 is due to a decrease in miscellaneous services and charges.

##### Indirect Cost

- The increase of \$20,706 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

ALCOHOL & OTHER DRUG ABUSE(SEC 111.230)  
 SUBFUND -- 156

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
COMMUNITY SERVICES					
Fines and Forfeits	0	0	30,000		30,000
	0	0	30,000		30,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>30,000</b>		<b>30,000</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	30,000		30,000
	0	0	30,000		30,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>30,000</b>		<b>30,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **ALCOHOL AND OTHER DRUG ABUSE SUBFUND 156**

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### **BACKGROUND**

Municipal Code Section 111.230

Funds collected under F.S 939.017 and 893.165 are deposited into this all years fund. These monies, together with any interest earned or accrued in the fund, shall be used to support Duval County based substance abuse programs which meet the Florida Department of Children and Families standards of qualifications for such programs.

### **REVENUE**

Fines and Forfeits

- The FY 15 appropriates available revenue funding, as authorized above, to be used to offset costs in the General Fund – GSD.

### **EXPENDITURES**

Transfers to Other Funds

- This amount represents the transfer to the General Fund – GSD (SF 011) to fund a portion of the cost budgeted in that fund for alcohol rehabilitation programs.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

**BUILDING INSPECTION  
SUBFUND -- 159**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	539,728	547,053	598,000	9.3%	50,947
Fines and Forfeits	1,140	0	0		0
	540,868	547,053	598,000	9.3%	50,947
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	5,803	26,000	89,491	244.2%	63,491
	5,803	26,000	89,491	244.2%	63,491
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	10,727,855	10,261,215	11,775,190	14.8%	1,513,975
Fines and Forfeits	105,261	73,500	119,420	62.5%	45,920
Miscellaneous Revenue	34,507	36,900	33,670	-8.8%	-3,230
	10,867,624	10,371,615	11,928,280	15.0%	1,556,665
<b>TOTAL REVENUE</b>	<b>11,414,294</b>	<b>10,944,668</b>	<b>12,615,771</b>	<b>15.3%</b>	<b>1,671,103</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	278,152	300,286	311,173	3.6%	10,887
Employer Provided Benefits	143,593	173,396	120,670	-30.4%	-52,726
Internal Service Charges	32,486	46,003	46,476	1.0%	473
Internal Services - IT Operations	8,452	8,380	13,563	61.8%	5,183
Other Operating Expenses	4,267	10,368	8,431	-18.7%	-1,937
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	0	159,698	197,144	23.4%	37,446
	466,950	698,132	697,458	-0.1%	-674
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	0	-130,220		-130,220
Indirect Cost	0	0	193,377		193,377
Cash Carryover	0	0	1,400,983		1,400,983
	0	0	1,464,140		1,464,140
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	3,704,240	3,948,758	4,189,384	6.1%	240,626
Employer Provided Benefits	1,505,069	1,838,615	2,152,744	17.1%	314,129
Internal Service Charges	447,909	587,254	904,719	54.1%	317,465
Internal Services - IT Operations	471,070	661,538	864,119	30.6%	202,581
Other Operating Expenses	322,773	393,830	442,234	12.3%	48,404
Capital Outlay	0	51,010	74,225	45.5%	23,215
Supervision Allocation	0	64,682	67,481	4.3%	2,799
Indirect Cost	612,330	548,515	169,103	-69.2%	-379,412
Banking Fund Debt Repayments	1,491,854	2,152,334	1,590,164	-26.1%	-562,170
	8,555,245	10,246,536	10,454,173	2.0%	207,637
<b>TOTAL EXPENDITURES</b>	<b>9,022,194</b>	<b>10,944,668</b>	<b>12,615,771</b>	<b>15.3%</b>	<b>1,671,103</b>

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**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	89	93	4
Part-Time Hours		2,600	2,600

## **BUILDING INSPECTION SUBFUND 159**

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### **BACKGROUND**

The Building Inspection Subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

### **REVENUE**

#### Fire and Rescue

##### Charges for Services

- This category includes the FY 15 anticipated fire plans review and re-inspection fees. The turnaround in the construction industry has had a favorable effect on inspection revenues.

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

#### Planning and Development

##### Charges for Services

- This category includes the FY 15 anticipated building permit reviews, plumbing, electrical, and mechanical inspection & re-inspection fees. The net increases are primarily due to increases in building inspection fees, in building permit review fees, in mechanical inspection fees, and in electrical inspection fees. The turnaround in the construction industry has had a favorable effect on inspection revenues.

##### Fines and Forfeits

- The increase of \$45,920 is primarily due to increases in reactivation/reinstatement fees and in code violation fines collection.

##### Miscellaneous Revenue

- The decrease of (\$3,230) is due to decreases in miscellaneous sales and charges, and in sale of books, maps & regulations fees.

### **EXPENDITURES**

#### Fire and Rescue

##### Salaries

- The net increase is being driven primarily by increases in overtime, leave sellback, and holiday buyback.

##### Employer Provided Benefits

- The net decrease is due to the removal of funding for the police and fire pension fund. Employees in that pension plan are no longer in this subfund.

##### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease is being driven primarily by the removal of costs which were associated with uniformed employees in the IAFF that are no longer in this fund such as clothing and cleaning allowance.

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, for costs that reside in the Fire and Rescue general fund activity.

#### Non-Departmental / Fund Level Activities

##### Salary & Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, which are for the General Fund – GSD costs that are not part of the Fire and Rescue or Planning and Development budgets, such as accounting, budget and human resource functions.

#### Cash Carryover

- In prior year residual revenue over expenses was used to pay down debt service in this fund. The FY 15 budget includes the final repayment of that debt. The remaining residual revenue over expenses is being placed in cash carryover for future appropriation by Council.

#### Planning and Development

##### Salaries

- The net increase of \$240,626 is the result of adding four (4) additional Construction Trades Inspectors in order to cover current workload demands increased by a healthier constructions market activity.

##### Employer Provided Benefits

- The net increase of \$314,129 concurrent with adding four (4) additional Construction Trades Inspectors in order to cover current workload demands increased by a healthier constructions market activity.

##### Internal Service Charges

- The net increase of \$317,465 is primarily due to a reduction in vehicle replacement borrowing having SF 159 pay 100% of replacement cost in FY15.

##### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase of \$48,404 is primarily due to increases in professional services to provide floodplain community outreach and floodplain design support and in Tax Collector charges for square footage usage in the Yates Building.

#### Capital Outlay

- The net increase of \$23,215 is primarily due to the costs associated with the replacement of two (2) archive desktop scanners, the purchase of four (4) new computers for the new trade inspectors, and fourteen (14) monitors to replace aging equipment.

Supervision Allocation

- This allocation accounts for time spent by individuals in the director’s office general fund SF011 in activities relating to SF159.

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, for costs that reside in the Planning and Development general fund activity.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

	1,996,661      155,673		1,581,927      8,237		
	FY14 Adopted		FY15 Approved		-562,170
Project Title	Principal	Interest	Principal	Interest	Change
Building Inspection Capital Repayment (ord 2009-445-E)	1,996,661	155,673	1,581,927	8,237	-562,170

**AUTHORIZED POSITION CAP**

Planning and Development

The overall authorized position cap increased by four (4) in Planning & Development Building Inspection as the department will hire four (4) additional Construction Trades Inspectors in order to cover current workload demands increased by a healthier constructions market activities. The department was awarded 2,600 part-time hours to address workload demand within the construction industry.

Fire and Rescue

The authorized cap for the department is unchanged.



DUVAL CO. LAW LIBRARY (SEC 111.385)  
 SUBFUND -- 15B

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
COURTS					
Charges for Services	243,449	250,000	247,000	-1.2%	-3,000
Miscellaneous Revenue	17,696	15,000	15,000	0.0%	0
	261,144	265,000	262,000	-1.1%	-3,000
<b>TOTAL REVENUE</b>	<b>261,144</b>	<b>265,000</b>	<b>262,000</b>	<b>-1.1%</b>	<b>-3,000</b>
<b>EXPENDITURES</b>					
COURTS					
Salaries	148,440	148,034	148,034	0.0%	0
Employer Provided Benefits	32,135	32,279	33,387	3.4%	1,108
Internal Services - IT Operations	0	42	0	-100.0%	-42
Other Operating Expenses	16,149	15,416	16,080	4.3%	664
Library Materials	80,587	54,366	52,225	-3.9%	-2,141
Indirect Cost	10,954	14,863	12,274	-17.4%	-2,589
	288,265	265,000	262,000	-1.1%	-3,000
<b>TOTAL EXPENDITURES</b>	<b>288,265</b>	<b>265,000</b>	<b>262,000</b>	<b>-1.1%</b>	<b>-3,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	3	3	
Part-Time Hours	1,040	1,040	

## DUVAL COUNTY LAW LIBRARY SUBFUND 15B

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### **BACKGROUND**

Municipal Code Section 111.385

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public at the law library.

### **REVENUE**

Charges for Services

- The decrease of \$3,000 is primarily due to lower revenues projected from the \$65 fee based on historical actuals.

### **EXPENDITURES**

Employer Provided Benefits

- The increase of \$1,108 is being driven primarily by increased costs of \$1,081 in group hospitalization insurance.

Library Materials

- The decrease of \$2,141 is being driven primarily by the reduction of revenues available to purchase library materials.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study done by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

ANIMAL CARE&PROTECTIVE SVC(SEC 111.456)  
 SUBFUND -- 15D

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
DEPARTMENT OF NEIGHBORHOODS					
Fines and Forfeits	0	0	-3,461		-3,461
	0	0	-3,461		-3,461
REGULATORY COMPLIANCE					
Licenses and Permits	1,000	1,500	600	-60.0%	-900
Fines and Forfeits	9,825	10,500	12,669	20.7%	2,169
Miscellaneous Revenue	1,868	2,500	1,500	-40.0%	-1,000
	12,693	14,500	14,769	1.9%	269
<b>TOTAL REVENUE</b>	<b>12,693</b>	<b>14,500</b>	<b>11,308</b>	<b>-22.0%</b>	<b>-3,192</b>
<b>EXPENDITURES</b>					
DEPARTMENT OF NEIGHBORHOODS					
Internal Service Charges	0	0	-1		-1
Other Operating Expenses	0	0	-5,541		-5,541
	0	0	-5,542		-5,542
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	4,800		4,800
	0	0	4,800		4,800
REGULATORY COMPLIANCE					
Other Operating Expenses	2,192	14,500	12,050	-16.9%	-2,450
	2,192	14,500	12,050	-16.9%	-2,450
<b>TOTAL EXPENDITURES</b>	<b>2,192</b>	<b>14,500</b>	<b>11,308</b>	<b>-22.0%</b>	<b>-3,192</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 15D

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### **BACKGROUND**

Municipal Code Section 111.456

Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances.

### **REVENUE**

#### Department of Neighborhoods

Fines and Forfeits

- The budgetary amount in this category is an all years' adjustment to decrease the budget to actuals in activities/indexcodes that are no longer used.

#### Regulatory Compliance

Licenses and Permits

- This represents the amount of dangerous dog permit revenue anticipated in FY 15.

Fines and Forfeits

- This represents the amount of fines to be collected in FY 15 pursuant to section 462.108 of the City's ordinance code.

Miscellaneous Revenue

- This represents the amount of revenue estimated in FY 15 in fees for classes.

### **EXPENDITURES**

#### Department of Neighborhoods

Internal Service Charges

Other Operating Expenses

- The budgetary amount in this category is an all years' adjustment to decrease the budget to actuals in activities/indexcodes that are no longer used.

#### Regulatory Compliance

Other Operating Expenses

- The funding provided in FY 15 is for travel and training expenses.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

TREE PROTECTION FUND (SEC 111.760)  
 SUBFUND -- 15F

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	74,767	216,750	269,750	24.5%	53,000
Transfers from Fund Balance	27,410	0	0		0
	102,177	216,750	269,750	24.5%	53,000
PUBLIC WORKS					
Charges for Services	110,435	0	0		0
Miscellaneous Revenue	558,105	0	0		0
	668,540	0	0		0
<b>TOTAL REVENUE</b>	<b>770,717</b>	<b>216,750</b>	<b>269,750</b>	<b>24.5%</b>	<b>53,000</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Other Operating Expenses	936,715	216,750	269,750	24.5%	53,000
	936,715	216,750	269,750	24.5%	53,000
<b>TOTAL EXPENDITURES</b>	<b>936,715</b>	<b>216,750</b>	<b>269,750</b>	<b>24.5%</b>	<b>53,000</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 14	FY 15	Change	
	Authorized Positions				
	Part-Time Hours				

## TREE PROTECTION FUND SUBFUND 15F

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### **BACKGROUND**

Municipal Code Section 111.760

Protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. The primary purpose is to mitigate the loss or destruction of protected trees during development.

### **REVENUES**

Non-Departmental / Fund Level Activities

Miscellaneous Revenue

- The increase of \$53,000 is due to a higher assumption on investment pool earnings.

### **EXPENDITURES**

Public Works

Other Operating Expenses

- The increase of \$53,000 is due to an expanded schedule for tree trimming and maintenance activities in FY 2014/15.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

VETERINARY SERVICES (SEC 111.455)  
SUBFUND -- 15G

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
DEPARTMENT OF NEIGHBORHOODS					
Charges for Services	0	0	925		925
Fines and Forfeits	0	0	99,285		99,285
Miscellaneous Revenue	0	0	156,630		156,630
Transfers from Fund Balance	0	0	-258,912		-258,912
	0	0	-2,072		-2,072
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	-8,682	0	-100.0%	8,682
Transfers from Fund Balance	0	0	-403		-403
	0	-8,682	-403	-95.4%	8,279
REGULATORY COMPLIANCE					
Charges for Services	146,974	387	110,376	28420.9%	109,989
Fines and Forfeits	0	-12,594	0	-100.0%	12,594
Miscellaneous Revenue	310	10,402	0	-100.0%	-10,402
Transfers from Fund Balance	0	-45,931	0	-100.0%	45,931
	147,284	-47,736	110,376	-331.2%	158,112
<b>TOTAL REVENUE</b>	<b>147,284</b>	<b>-56,418</b>	<b>107,901</b>	<b>-291.3%</b>	<b>164,319</b>
<b>EXPENDITURES</b>					
DEPARTMENT OF NEIGHBORHOODS					
Salaries	0	0	-7,625		-7,625
Employer Provided Benefits	0	0	-8,117		-8,117
Internal Service Charges	0	0	15		15
Other Operating Expenses	0	0	-4,543		-4,543
	0	0	-20,270		-20,270
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	0	0	-876		-876
Cash Carryover	0	-101,408	0	-100.0%	101,408
	0	-101,408	-876	-99.1%	100,532
REGULATORY COMPLIANCE					
Salaries	0	-41,851	0	-100.0%	41,851
Employer Provided Benefits	0	-7,626	0	-100.0%	7,626
Internal Service Charges	0	-14	0	-100.0%	14
Other Operating Expenses	119,158	94,481	129,047	36.6%	34,566
	119,158	44,990	129,047	186.8%	84,057
<b>TOTAL EXPENDITURES</b>	<b>119,158</b>	<b>-56,418</b>	<b>107,901</b>	<b>-291.3%</b>	<b>164,319</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## VETERINARY SERVICES SUBFUND 15G

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### **BACKGROUND**

Municipal Code Section 111.455

Revenues are derived from animal licenses and permits. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue. The clean-up of an all-years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the all-years balances to determine the FY 14-15 “change” to the all-years appropriation.

### **REVENUE**

#### Department of Neighborhoods

The budgetary amount in this category is an all years’ adjustment to increase or decrease the budget to actuals in activities/indexcodes that are no longer used in order to eliminate a transfer from fund balance which should not be part of an all-years fund.

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

- The budgetary amount in this category removes a prior year budgetary appropriation that should not be in an all years’ fund.

#### Regulatory Compliance

Charges for Services

- This amount represents the anticipated FY 15 revenue for animal licenses & permits.

Fine and Forfeits

Miscellaneous Revenue

Transfers from Fund Balance

- The all years’ adjustments from FY14 have been removed.

### **EXPENDITURES**

#### Department of Neighborhoods

- The budgetary amount in this category is an all years’ adjustment to increase or decrease the budget to actuals in activities/indexcodes that are no longer used.

#### Non-Departmental / Fund Level Activities

Other Operating Expenses

- The budgetary amount in this category removes a prior year budgetary appropriation that should not be in the non-departmental activity.

#### Regulatory Compliance

Salaries

Employer Provided Benefits

Internal Services Charges

- The all years’ adjustments from FY14 have been removed.

Other Operating Expenses

- This amount represents the Departments requested funding for FY 15.

### **AUTHORIZED POSITION CAP**

There are no authorized positions or part-time hours in this subfund.

JUVENILE DRUG COURT (SEC 111.385)  
 SUBFUND -- 15L

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
COMMUNITY SERVICES					
Charges for Services	0	0	-20,592		-20,592
Transfers from Fund Balance	0	0	-243,487		-243,487
	0	0	-264,079		-264,079
COURTS					
Charges for Services	243,449	22,174	247,000	1013.9%	224,826
	243,449	22,174	247,000	1013.9%	224,826
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	2,338	73,992	59,946	-19.0%	-14,046
	2,338	73,992	59,946	-19.0%	-14,046
<b>TOTAL REVENUE</b>	<b>245,786</b>	<b>96,166</b>	<b>42,867</b>	<b>-55.4%</b>	<b>-53,299</b>
<b>EXPENDITURES</b>					
COURTS					
Salaries	167,642	208,664	187,208	-10.3%	-21,456
Employer Provided Benefits	69,246	115,328	94,575	-18.0%	-20,753
Internal Service Charges	0	0	-3,510		-3,510
Internal Services - IT Operations	6,559	5,446	2,872	-47.3%	-2,574
Other Operating Expenses	65,993	-233,272	-221,268	-5.1%	12,004
	309,440	96,166	59,877	-37.7%	-36,289
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	0	2,990		2,990
Contingencies	0	0	-20,000		-20,000
	0	0	-17,010		-17,010
<b>TOTAL EXPENDITURES</b>	<b>309,440</b>	<b>96,166</b>	<b>42,867</b>	<b>-55.4%</b>	<b>-53,299</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	5	4	-1
Part-Time Hours			

## JUVENILE DRUG COURT SUBFUND 15L

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### **BACKGROUND**

Municipal Code Section 111.385

As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund teen court programs, juvenile assessment centers, and juvenile alternative programs.

### **REVENUE**

#### Community Services

##### Charges for Services

- The decrease of \$20,592 is primarily due to the elimination of using “all-years” budgeting for this subfund.

##### Transfers from Fund Balance

- Fund Balance was appropriated by City Council primarily due to an “all-years” adjustment made to balance the subfund.

#### Courts

##### Charges for Services

- The increase of \$224,826 is primarily due to an “all-years” adjustment made in the previous year to revenues from the \$65.00 fee collected.

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- The decrease of \$14,046 is primarily due to an “all-years” adjustment made in the previous and current year anticipated interest earnings.

### **EXPENDITURES**

#### Courts

##### Salaries

- The decrease is being driven primarily by the transfer of one (1) position, a City Magistrate, per Ordinance 2013-600-E to the Courts General Fund - GSD (S/F 011).

##### Employer Provided Benefits

- The decrease of \$20,753 is being driven primarily for reduction in costs associated with the City Magistrate position that transferred to the Courts.

##### Internal Service Charges

- The decrease of \$3,510 is primarily due to a decrease in ITD charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net decrease of \$221,268 is primarily due to an “all-years” adjustment to contractual services within the subfund.

Non-Departmental/Fund Level Activities

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY15.

**AUTHORIZED POSITION CAP**

The authorized position cap was decreased by one (1) position that transferred to the Courts General Fund - GSD (S/F 011).



JUDICIAL SUPPORT (SEC 111.385)  
SUBFUND -- 15Q

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	243,449	74,992	125,688	67.6%	50,696
	243,449	74,992	125,688	67.6%	50,696
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	-292	0	0		0
	-292	0	0		0
<b>TOTAL REVENUE</b>	<b>243,156</b>	<b>74,992</b>	<b>125,688</b>	<b>67.6%</b>	<b>50,696</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	166,730	77,100	40,924	-46.9%	-36,176
Employer Provided Benefits	53,428	32,711	32,616	-0.3%	-95
Internal Service Charges	0	17,676	-1,872	-110.6%	-19,548
Internal Services - IT Operations	0	170	4,271	2412.4%	4,101
Other Operating Expenses	39,108	-52,665	42,486	-180.7%	95,151
	259,266	74,992	118,425	57.9%	43,433
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	0	7,263		7,263
	0	0	7,263		7,263
<b>TOTAL EXPENDITURES</b>	<b>259,266</b>	<b>74,992</b>	<b>125,688</b>	<b>67.6%</b>	<b>50,696</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	2	2	
Part-Time Hours	1,250	1,250	

## JUDICIAL SUPPORT SUBFUND 15Q

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### **BACKGROUND**

Municipal Code Section 111.385

As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund court systems innovations.

### **REVENUE**

#### Courts

Charges for Services

- The increase of \$50,696 is primarily due to an “all-years” adjustment made in the prior and current year to revenues from the \$65.00 fee.

### **EXPENDITURES**

#### Courts

Salaries

- The net decrease is being driven primarily by an “all-years” adjustment within the subfund. Salary expenditures remain level for FY15.

Internal Service Charges

- The decrease of \$1,872 is primarily due to a decrease in ITD charges.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net increase of \$95,151 is primarily due to an “all-years” adjustment made in the prior and current year within the subfund.

#### Non-Departmental/Fund Level Activities

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY15.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

LEGAL AID (SEC 111.385)  
 SUBFUND -- 15R

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	243,469	250,000	247,000	-1.2%	-3,000
	243,469	250,000	247,000	-1.2%	-3,000
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-720	0	0		0
	-720	0	0		0
<b>TOTAL REVENUE</b>	<b>242,749</b>	<b>250,000</b>	<b>247,000</b>	<b>-1.2%</b>	<b>-3,000</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	243,006	250,000	247,000	-1.2%	-3,000
	243,006	250,000	247,000	-1.2%	-3,000
<b>TOTAL EXPENDITURES</b>	<b>243,006</b>	<b>250,000</b>	<b>247,000</b>	<b>-1.2%</b>	<b>-3,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **LEGAL AID SUBFUND 15R**

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### **BACKGROUND**

Municipal Code Section 111.385

These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund legal aid programs.

### **REVENUE**

Charges for Services

- The decrease of \$3,000 is primarily due to lower revenues projected from the \$65 fee based on historical actuals.

### **EXPENDITURES**

Other Operating Expenses

- The direct payment to Jacksonville Area Legal Aid through the authorized trust fund expenditures will decrease by \$3,000 for FY15 due to lower revenue projections from the \$65 fee.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

COURT COST COURTHOUSE TRUST(SEC 111.380)  
 SUBFUND -- 15T

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	2,362,945	2,393,437	2,718,157	13.6%	324,720
	2,362,945	2,393,437	2,718,157	13.6%	324,720
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	4,457	6,928	-54,247	-883.0%	-61,175
Transfers From Other Funds	94,408	0	15,232		15,232
	98,865	6,928	-39,015	-663.1%	-45,943
<b>TOTAL REVENUE</b>	<b>2,461,810</b>	<b>2,400,365</b>	<b>2,679,142</b>	<b>11.6%</b>	<b>278,777</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Internal Service Charges	0	238,529	679,539	184.9%	441,010
Other Operating Expenses	518,452	0	-17,044		-17,044
	518,452	238,529	662,495	177.7%	423,966
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Debt Service	1,928,531	2,161,836	2,283,069	5.6%	121,233
	1,928,531	2,161,836	2,283,069	5.6%	121,233
<b>PUBLIC WORKS</b>					
Internal Services - IT Operations	5,326	0	0		0
Other Operating Expenses	1,118,024	0	-260,821		-260,821
Capital Outlay	0	0	-5,601		-5,601
	1,123,350	0	-266,422		-266,422
<b>STATE ATTORNEY</b>					
Internal Service Charges	194,456	0	0		0
Other Operating Expenses	169,617	0	0		0
	364,073	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>3,934,406</b>	<b>2,400,365</b>	<b>2,679,142</b>	<b>11.6%</b>	<b>278,777</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## COURT COST COURTHOUSE TRUST SUBFUND 15T

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### **BACKGROUND**

Municipal Code Section 111.380

The State Court Facilities Surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17 of the Florida Statutes; and are to be used exclusively to fund the maintenance and capital improvements of court facilities. Pursuant to Section 634.102 of the Municipal Code, no less than 25% of each fee is designated exclusively to maintenance.

### **REVENUE**

#### Courts

Charges for Services

- The increase of \$324,720 is primarily due to higher revenues projected from the \$30 surcharge fee.

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

- The decrease of \$61,175 is primarily due to an “all-years” adjustment made within the subfund and a decrease in current year anticipated interest earnings.

Transfers from Other Funds

- The transfer from other funds is primarily due to an “all-years” adjustment made to balance the subfund.

### **EXPENDITURES**

#### Courts

Internal Service Charges

- The increase of \$441,010 is primarily due to the compliance of Section 634.102 of the Municipal Code to spend no less than 25% funding on maintenance, which is budgeted in building cost allocation - Courthouse.

Other Operating Expenses

- The decrease of \$17,044 is primarily due to an “all-years” adjustment to repairs and maintenance.

#### Non-Departmental / Fund Level Activities

Debt Service

- This amount represents the transfer out to the debt service fund to pay for the FY15 interest and principal costs for the Courthouse.

#### Public Works

Other Operating Expenses

- The decrease of \$260,821 is primarily due to an “all-years” adjustment to an activity no longer used.

Capital Outlay

- The decrease of \$5,601 is primarily due to an “all-years” adjustment to an activity no longer used.

### **AUTHORIZED POSITION CAP**

There are no employees in this subfund.

RECORDING FEES TECHNOLOGY (SEC 111.388)  
 SUBFUND -- 15U

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	1,537,256	1,575,691	1,200,000	-23.8%	-375,691
	1,537,256	1,575,691	1,200,000	-23.8%	-375,691
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	-3,862	9,252	3,054	-67.0%	-6,198
Transfers From Other Funds	890,443	0	109,612		109,612
Transfers from Fund Balance	0	282,166	0	-100.0%	-282,166
	886,581	291,418	112,666	-61.3%	-178,752
<b>TOTAL REVENUE</b>	<b>2,423,837</b>	<b>1,867,109</b>	<b>1,312,666</b>	<b>-29.7%</b>	<b>-554,443</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Internal Service Charges	22,272	91,950	85,981	-6.5%	-5,969
Internal Services - IT Operations	619,067	589,508	235,208	-60.1%	-354,300
Other Operating Expenses	109,445	124,196	124,561	0.3%	365
	750,784	805,654	445,750	-44.7%	-359,904
<b>PUBLIC DEFENDER</b>					
Internal Service Charges	50,606	34,633	23,523	-32.1%	-11,110
Internal Services - IT Operations	25,919	27,173	77,975	187.0%	50,802
Other Operating Expenses	285,207	317,588	334,351	5.3%	16,763
	361,733	379,394	435,849	14.9%	56,455
<b>STATE ATTORNEY</b>					
Internal Service Charges	0	1,590	0	-100.0%	-1,590
Internal Services - IT Operations	635,984	575,471	326,067	-43.3%	-249,404
Other Operating Expenses	106,330	105,000	105,000	0.0%	0
Capital Outlay	23,822	0	0		0
	766,136	682,061	431,067	-36.8%	-250,994
<b>TOTAL EXPENDITURES</b>	<b>1,878,653</b>	<b>1,867,109</b>	<b>1,312,666</b>	<b>-29.7%</b>	<b>-554,443</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## RECORDING FEES TECHNOLOGY SUBFUND 15U

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### BACKGROUND

Municipal Code Section 111.388

This sub-fund receives a \$2 fee for each page recorded by the Clerk into the Official Record pursuant to Florida Statute 28.24(12)(e)(1). These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1)(f)(2). Funds are disbursed once the three parties mutually agree with the distribution of the funds.

### REVENUE

Charges for Services

- The decrease of \$375,691 is primarily due to lower revenue projected from the \$2 recording fee.

Miscellaneous Revenue

- The decrease of \$6,198 is primarily due to a reduction in anticipated earnings for FY15.

Transfers from Other Funds

- The transfer from other funds is primarily due to properly budget several IT related expenditures from the General Fund – GSD (S/F 011) of the Courts, Public Defender, and State Attorney to this subfund.

Transfers from Fund Balance

- There is no transfer from fund balance for FY15.

### EXPENDITURES

#### Courts

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Public Defender

Internal Service Charges

- The net decrease of \$11,110 is primarily due to a reduction of \$34,633 in IT system development. This was somewhat offset by an increase of \$23,523 in tech refresh and pay-go.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The increase of \$16,763 is primarily due to increased costs in repairs and maintenance.

#### State Attorney

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

### AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

TEEN COURT PROGRAMS TRUST (SEC 111.375)  
SUBFUND -- 15V

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>COURTS</b>					
Fines and Forfeits	271,130	275,000	280,000	1.8%	5,000
	271,130	275,000	280,000	1.8%	5,000
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Fines and Forfeits	26	0	0		0
Miscellaneous Revenue	896	2,037	2,403	18.0%	366
Transfers from Fund Balance	93,322	56,323	35,844	-36.4%	-20,479
	94,243	58,360	38,247	-34.5%	-20,113
<b>TOTAL REVENUE</b>	<b>365,374</b>	<b>333,360</b>	<b>318,247</b>	<b>-4.5%</b>	<b>-15,113</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	202,948	213,307	223,560	4.8%	10,253
Employer Provided Benefits	78,910	90,821	82,486	-9.2%	-8,335
Internal Services - IT Operations	15,068	14,688	9,150	-37.7%	-5,538
Other Operating Expenses	19,164	14,538	11,979	-17.6%	-2,559
Capital Outlay	0	6	1	-83.3%	-5
	316,090	333,360	327,176	-1.9%	-6,184
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	0	-8,929		-8,929
	0	0	-8,929		-8,929
<b>TOTAL EXPENDITURES</b>	<b>316,090</b>	<b>333,360</b>	<b>318,247</b>	<b>-4.5%</b>	<b>-15,113</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	6	6	
Part-Time Hours			

## TEEN COURT PROGRAMS TRUST SUBFUND 15V

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### BACKGROUND

Municipal Code Section 111.375

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program the Teen Court Truancy Program was developed in an effort to reduce truancy. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court programs.

### REVENUE

#### Courts

Fines and Forfeits

- The increase of \$5,000 is primarily due to higher revenues projected from the fines fee.

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

- The decrease of \$20,479 is primarily due to a reduction in budgeted expenditures and slightly higher revenues.

### EXPENDITURES

#### Courts

Salaries

- The increase of \$10,253 is primarily due to an increase of \$12,566 in permanent and probationary salaries for a portion of two (2) employee's salaries previously allocated to a grant that will be paid 100 percent from this subfund in FY15.

Employer Provided Benefits

- The net decrease of \$8,335 is primarily due to a net reduction in pension costs of \$4,642 and \$3,176 in group hospitalization insurance.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The decrease of \$2,559 is being driven primarily by the reduction of office supplies.

#### Non-Departmental/Fund Level Activities

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY15.

### AUTHORIZED POSITION CAP

There are no changes to the authorized cap.

LIBRARY CONF FACILITY TRUST(SEC 111.830)  
 SUBFUND -- 15W

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	6,549	6,573	0.4%	24
Transfers from Fund Balance	0	-150,000	0	-100.0%	150,000
	0	-143,451	6,573	-104.6%	150,024
PUBLIC LIBRARIES					
Charges for Services	0	75	0	-100.0%	-75
Miscellaneous Revenue	243,272	283,800	285,000	0.4%	1,200
	243,272	283,875	285,000	0.4%	1,125
<b>TOTAL REVENUE</b>	<b>243,272</b>	<b>140,424</b>	<b>291,573</b>	<b>107.6%</b>	<b>151,149</b>
<b>EXPENDITURES</b>					
PUBLIC LIBRARIES					
Salaries	116,762	84,290	131,803	56.4%	47,513
Salary & Benefit Lapse	0	2,224	-2,224	-200.0%	-4,448
Employer Provided Benefits	43,526	38,123	51,021	33.8%	12,898
Internal Service Charges	3,478	-4,883	3,699	-175.8%	8,582
Internal Services - IT Operations	408	1,674	0	-100.0%	-1,674
Other Operating Expenses	41,143	-22,080	67,423	-405.4%	89,503
Capital Outlay	2,911	43,300	37,627	-13.1%	-5,673
Cash Carryover	0	-2,224	2,224	-200.0%	4,448
	208,227	140,424	291,573	107.6%	151,149
<b>TOTAL EXPENDITURES</b>	<b>208,227</b>	<b>140,424</b>	<b>291,573</b>	<b>107.6%</b>	<b>151,149</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 14	FY 15	Change	
Authorized Positions		3	3		
Part-Time Hours		2,080	2,080		

## **LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W**

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### **BACKGROUND**

Municipal Code Section 111.830

The Library Conference Facility Trust was established per Ordinance 2006-237-E. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from a prior year budgetary appropriation that was done in error.

### **REVENUE**

Miscellaneous Revenue

- The decrease of \$33,776 is attributable to a \$66,328 decrease in the appropriation for investment pool earnings. This is partially offset by an increase of \$32,528 in rental revenue.

### **EXPENDITURES**

Salaries

- The increase of \$47,513 is due to the increase of \$27, 391 in salaries part-time and \$20,316 in salaries overtime.

Salaries and Benefit Lapse

- The amount of \$-2,224 removes a prior year budgetary appropriation that was done in error.

Employer Provided Benefits

- The increase of \$12,898 is primarily due to the increase of \$11,229 in group hospitalization insurance, \$2,676 in payroll taxes (FICA) and \$1,274 in Medicare tax.

Internal Service Charges

- The increase of \$8,582 is primarily due to increases of \$7,082 in copy center and \$1,500 in mailroom charges.

Internal Services – IT Operations

- The change in information technology costs is a result of the newly implemented Customer Billing Model.

Other Operating Expenses

- The increase of \$54,503 is due to increases of \$14,109 in printing and binding commercial, \$12,792 in advertising and promotion, \$5,580 in other operating supplies and \$3,413 in repair and maintenance supplies.

Capital Outlay

- The decrease of \$5,673 is due to a decrease in furniture purchase.

Cash Carryover

- The amount of \$2,224 removes a prior year budgetary appropriation that was done in error.

### **AUTHORIZED POSITION CAP**

There are no changes to the cap.

9-1-1 EMERGENCY USER FEE (SEC 111.320)  
 SUBFUND -- 171

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	14,886	58,487	58,223	-0.5%	-264
Transfers from Fund Balance	73,597	0	0		0
	88,483	58,487	58,223	-0.5%	-264
OFFICE OF THE SHERIFF					
Charges for Services	4,430,381	4,042,804	3,957,648	-2.1%	-85,156
	4,430,381	4,042,804	3,957,648	-2.1%	-85,156
<b>TOTAL REVENUE</b>	<b>4,518,864</b>	<b>4,101,291</b>	<b>4,015,871</b>	<b>-2.1%</b>	<b>-85,420</b>
<b>EXPENDITURES</b>					
OFFICE OF THE SHERIFF					
Salaries	181,099	259,733	199,808	-23.1%	-59,925
Employer Provided Benefits	62,990	97,180	83,821	-13.7%	-13,359
Internal Services - IT Operations	887	756	34,481	4461.0%	33,725
Other Operating Expenses	3,939,291	3,743,621	3,697,760	-1.2%	-45,861
Capital Outlay	0	1	1	0.0%	0
	4,184,267	4,101,291	4,015,871	-2.1%	-85,420
<b>TOTAL EXPENDITURES</b>	<b>4,184,267</b>	<b>4,101,291</b>	<b>4,015,871</b>	<b>-2.1%</b>	<b>-85,420</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	5	5	
Part-Time Hours			

## **9-1-1 EMERGENCY USER FEE SUBFUND 171**

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### **BACKGROUND**

Municipal Code Section 111.320

The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

### **REVENUE**

Charges for Services

- The decrease of \$85,156 is due to lower E911 emergency operation user fee revenue.

### **EXPENDITURES**

Salaries

- The decrease of \$59,925 is primarily due to allocating 50% of salaries and benefits of two (2) positions to general fund, a decrease of \$22,620 in salaries part time and \$4,000 in salaries overtime.

Employer Provided Benefits

- The decrease of \$13,359 is directly related to allocating 50% of salaries and benefits of two (2) positions to general fund as listed above.

Internal Service Charges – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expense

- The decrease of \$45,861 is primarily due to lower costs of \$231,627 in miscellaneous – intra-department and \$78,416 in miscellaneous services and charges. These were somewhat offset by an increase of \$200,900 in repairs and maintenance and \$62,012 in hardware/software maintenance licenses.

### **AUTHORIZED POSITION CAP**

There are no changes in the authorized cap.

9-1-1 CAPITAL EQUIPMENT (SEC 111.322)  
 SUBFUND -- 172

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	302,000		302,000
	0	0	302,000		302,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>302,000</b>		<b>302,000</b>
<b>EXPENDITURES</b>					
OFFICE OF THE SHERIFF					
Capital Outlay	0	0	302,000		302,000
	0	0	302,000		302,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>302,000</b>		<b>302,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **9-1-1 CAPITAL EQUIPMENT SUBFUND 172**

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### **BACKGROUND**

Municipal Code Section 111.322

Fund was created to house the budget related to the expansion or replacement of 9-1-1 Public Safety Answering Point (PSAP) equipment or service features of the 9-1-1 Emergency Telephone System.

### **REVENUE**

Miscellaneous Revenue

- This is accumulated interest income.

### **EXPENDITURES**

Capital Outlay

- This funding is for specialized equipment.

### **AUTHORIZED POSITION CAP**

There are no positions within this fund.

NORTHEAST TID - USD1 C  
SUBFUND -- 181

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	4,114,922	4,698,362	1,399,384	-70.2%	-3,298,978
Miscellaneous Revenue	282,952	0	0		0
Transfers From Other Funds	2,540,800	2,878,907	3,460,673	20.2%	581,766
Transfers from Fund Balance	0	0	577,589		577,589
	6,938,674	7,577,269	5,437,646	-28.2%	-2,139,623
<b>TOTAL REVENUE</b>	<b>6,938,674</b>	<b>7,577,269</b>	<b>5,437,646</b>	<b>-28.2%</b>	<b>-2,139,623</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	4,196,846	4,772,121	3,232,233	-32.3%	-1,539,888
Debt Service	2,035,373	2,152,559	2,130,413	-1.0%	-22,146
Transfers to Other Funds	255,000	75,000	75,000	0.0%	0
Cash Carryover	0	577,589	0	-100.0%	-577,589
	6,487,219	7,577,269	5,437,646	-28.2%	-2,139,623
<b>TOTAL EXPENDITURES</b>	<b>6,487,219</b>	<b>7,577,269</b>	<b>5,437,646</b>	<b>-28.2%</b>	<b>-2,139,623</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**NORTHEAST TAX INCREMENT DISTRICT – USD1 C  
SUBFUND 181**

**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northeast TID receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts. Beginning in FY15, the Northeast TID (SF 181) and Northwest TID (SF 183) were split apart into their own subfunds.

**The table below details this tax increment district's revenues and expenditures:**

	FY14 Adopted	FY15 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	4,698,362	1,399,384	(3,298,978)
<b>Transfers From Other Funds</b>			
Transfer From General Fund (SF 011)	2,878,907	3,460,673	581,766
<b>Transfers from Fund Balance</b>			
Transfers from Fund Balance		577,589	577,589
<b>Total Revenues</b>	<b>7,577,269</b>	<b>5,437,646</b>	<b>(2,139,623)</b>
<b>Other Operating Expenses</b>			
Vestcor (Lynch Building)- Payback	1,294,313	1,294,313	0
MPS Arena and Sports Complex	1,996,067	1,937,920	(58,147)
MPS Urban Core Garage	1,467,241		(1,467,241)
JTA/Fidelity Parking Lease	14,500		(14,500)
<b>Total Other Operating Expenses</b>	<b>4,772,121</b>	<b>3,232,233</b>	<b>(1,539,888)</b>
<b>Debt Service</b>			
06C ETR, Carling	2,135,808	2,130,413	(5,395)
HUD Section 108, 1997, LaVilla	15,201		(15,201)
Fiscal Agent Fee (Misc)	1,550		(1,550)
<b>Total Debt Service</b>	<b>2,152,559</b>	<b>2,130,413</b>	<b>(22,146)</b>
<b>Transfers to Other Funds</b>			
Transfer to Community Dev (SF 1A1)	75,000	75,000	0
<b>Total Transfers to Other Funds</b>	<b>75,000</b>	<b>75,000</b>	<b>0</b>
<b>Cash Carryover</b>			
Cash Carryover	577,589		(577,589)
<b>Total Cash Carryover</b>	<b>577,589</b>	<b>0</b>	<b>(577,589)</b>
<b>Total Expenditures</b>	<b>7,577,269</b>	<b>5,437,646</b>	<b>(2,139,623)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

SOUTHSIDE TID - USD1 A  
 SUBFUND -- 182

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	2,873,186	3,168,116	3,568,620	12.6%	400,504
Miscellaneous Revenue	155,701	55,000	55,000	0.0%	0
	3,028,887	3,223,116	3,623,620	12.4%	400,504
<b>TOTAL REVENUE</b>	<b>3,028,887</b>	<b>3,223,116</b>	<b>3,623,620</b>	<b>12.4%</b>	<b>400,504</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	919,225	950,000	1,292,535	36.1%	342,535
Debt Service	392,073	567,571	560,543	-1.2%	-7,028
Transfers to Other Funds	1,286,238	0	1,770,542		1,770,542
Cash Carryover	0	1,705,545	0	-100.0%	-1,705,545
	2,597,536	3,223,116	3,623,620	12.4%	400,504
<b>TOTAL EXPENDITURES</b>	<b>2,597,536</b>	<b>3,223,116</b>	<b>3,623,620</b>	<b>12.4%</b>	<b>400,504</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**SOUTHSIDE TAX INCREMENT DISTRICT – USD1 A  
SUBFUND 182**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district’s revenues and expenditures:

	FY14 Adopted	FY15 Approved	Change
<b>Miscellaneous Revenue</b>			
Debt Repayment Revenue (Hilton)	55,000	55,000	0
<b>Taxes</b>			
Ad Valorem Taxes	3,168,116	3,568,620	400,504
<b>Total Revenues</b>	<b>3,223,116</b>	<b>3,623,620</b>	<b>400,504</b>
<b>Other Operating Expenses</b>			
San Marco Place (REV)	150,000	280,000	130,000
Strand/Peninsula (REV)	800,000	1,012,535	212,535
<b>Other Operating Expenses</b>	<b>950,000</b>	<b>1,292,535</b>	<b>342,535</b>
<b>Debt Service</b>			
HUD Section 108, Hampton Inn	67,290	66,077	(1,213)
HUD Section 108, Hilton Hotel	310,567	304,972	(5,595)
05A ETR, Strand	189,714	189,494	(220)
<b>Total Debt Service</b>	<b>567,571</b>	<b>560,543</b>	<b>(7,028)</b>
<b>Transfers to Other Funds</b>			
Transfer to General Fund (SF 011)		150,000	
Transfer to TID Capital Project (SF 32U)		1,770,542	1,770,542
	0	1,920,542	1,770,542
<b>Cash Carryover</b>			
Cash Carryover (SF 182)	1,705,545		(1,705,545)
<b>Total Cash Carryover</b>	<b>1,705,545</b>	<b>0</b>	<b>(1,705,545)</b>
<b>Total Expenditures</b>	<b>3,223,116</b>	<b>3,623,620</b>	<b>400,504</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

NORTHWEST TID - USD1 B  
 SUBFUND -- 183

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	0	0	3,495,174		3,495,174
	0	0	3,495,174		3,495,174
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>3,495,174</b>		<b>3,495,174</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	0	0	2,712,835		2,712,835
Transfers to Other Funds	0	0	782,339		782,339
	0	0	3,495,174		3,495,174
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>3,495,174</b>		<b>3,495,174</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**NORTHWEST TAX INCREMENT DISTRICT – USD1 B  
SUBFUND 183**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts. Beginning in FY15, the Northeast TID (SF 181) and Northwest TID (SF 183) were split apart into their own subfunds.

The table below details this tax increment district’s revenues and expenditures:

	FY14 Adopted	FY15 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes		3,495,174	3,495,174
<b>Total Revenues</b>	0	<b>3,495,174</b>	<b>3,495,174</b>
 <b>Other Operating Expenses</b>			
MPS Urban Core Garage		1,752,711	1,752,711
JTA/Fidelity Parking Lease		14,500	14,500
Hallmark (220 Riverside) (REV)		200,624	200,624
Pope and Land (Pollack Shores) (REV)		745,000	745,000
<b>Total Other Operating Expenses</b>	0	<b>2,712,835</b>	<b>2,712,835</b>
 <b>Transfers to Other Funds</b>			
Transfer to Northeast TID (SF 181)		782,339	782,339
<b>Total Transfers to Other Funds</b>	0	<b>782,339</b>	<b>782,339</b>
 <b>Total Expenditures</b>	 0	 <b>3,495,174</b>	 <b>3,495,174</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

JACKSONVILLE BEACH TID  
 SUBFUND -- 184

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	4,283,457	5,277,815	5,616,819	6.4%	339,004
	4,283,457	5,277,815	5,616,819	6.4%	339,004
<b>TOTAL REVENUE</b>	<b>4,283,457</b>	<b>5,277,815</b>	<b>5,616,819</b>	<b>6.4%</b>	<b>339,004</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	4,283,457	5,277,815	5,616,819	6.4%	339,004
	4,283,457	5,277,815	5,616,819	6.4%	339,004
<b>TOTAL EXPENDITURES</b>	<b>4,283,457</b>	<b>5,277,815</b>	<b>5,616,819</b>	<b>6.4%</b>	<b>339,004</b>

<b>AUTHORIZED POSITION CAP</b>		FY 14	FY 15	Change
	Authorized Positions			
	Part-Time Hours			

**JACKSONVILLE BEACH TAX INCREMENT DISTRICT  
SUBFUND 184**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**The table below details this tax increment district's revenues and expenditures:**

	FY14 Adopted	FY15 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	5,277,815	5,616,819	339,004
<b>Total Revenues</b>	<b>5,277,815</b>	<b>5,616,819</b>	<b>339,004</b>
<b>Grants, Aids &amp; Contributions</b>			
Contribution to Jacksonville Beach	5,277,815	5,616,819	339,004
<b>Total Expenditures</b>	<b>5,277,815</b>	<b>5,616,819</b>	<b>339,004</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

JIA AREA REDEVELOPMENT TID  
SUBFUND -- 185

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	5,306,907	6,114,494	6,552,639	7.2%	438,145
Miscellaneous Revenue	31,576	0	0		0
Transfers From Other Funds	67,703	0	0		0
	5,406,186	6,114,494	6,552,639	7.2%	438,145
<b>TOTAL REVENUE</b>	<b>5,406,186</b>	<b>6,114,494</b>	<b>6,552,639</b>	<b>7.2%</b>	<b>438,145</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	310,919	350,000	415,000	18.6%	65,000
Debt Service	1,668,927	1,704,628	1,194,316	-29.9%	-510,312
Transfers to Other Funds	3,353,319	3,308,186	3,400,000	2.8%	91,814
Cash Carryover	0	751,680	1,543,323	105.3%	791,643
	5,333,165	6,114,494	6,552,639	7.2%	438,145
<b>TOTAL EXPENDITURES</b>	<b>5,333,165</b>	<b>6,114,494</b>	<b>6,552,639</b>	<b>7.2%</b>	<b>438,145</b>

<b>AUTHORIZED POSITION CAP</b>	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**JIA AREA REDEVELOPMENT TAX INCREMENT DISTRICT  
SUBFUND 185**

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**BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district's revenues and expenditures:

	FY14 Adopted	FY15 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	6,114,494	6,552,639	438,145
<b>Total Revenues</b>	<b>6,114,494</b>	<b>6,552,639</b>	<b>438,145</b>
<b>Other Operating Expenses</b>			
RAMCO (REV)	350,000	415,000	65,000
<b>Total Other Operating Expenses</b>	<b>350,000</b>	<b>415,000</b>	<b>65,000</b>
<b>Debt Service</b>			
HUD Section 108, 1994, Coach	507,815	0	(507,815)
HUD Section 108, 1997, Body Armor	84,931	83,437	(1,494)
05A ETR, RAMCO	1,111,072	1,110,879	(193)
Fiscal Agent Fees	810	0	(810)
<b>Total Debt Service</b>	<b>1,704,628</b>	<b>1,194,316</b>	<b>(510,312)</b>
<b>Transfers to Other Funds</b>			
Transfer to TID Capital Project (SF 32T)	3,308,186	3,400,000	91,814
<b>Total Transfers to Other Funds</b>	<b>3,308,186</b>	<b>3,400,000</b>	<b>91,814</b>
<b>Cash Carryover</b>			
Cash Carryover	751,680	1,543,323	791,643
<b>Total Cash Carryover</b>	<b>751,680</b>	<b>1,543,323</b>	<b>791,643</b>
<b>Total Expenditures</b>	<b>6,114,494</b>	<b>6,552,639</b>	<b>438,145</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

SOUTEL/MONCRIEF TID  
 SUBFUND -- 186

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	302,346	399,570	382,010	-4.4%	-17,560
Transfers From Other Funds	372,520	0	0		0
	674,866	399,570	382,010	-4.4%	-17,560
<b>TOTAL REVENUE</b>	<b>674,866</b>	<b>399,570</b>	<b>382,010</b>	<b>-4.4%</b>	<b>-17,560</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	399,570	382,010	-4.4%	-17,560
	0	399,570	382,010	-4.4%	-17,560
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>399,570</b>	<b>382,010</b>	<b>-4.4%</b>	<b>-17,560</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**SOUTEL/MONCRIEF TAX INCREMENT DISTRICT  
SUBFUND 186**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

The table below details this tax increment district’s revenues and expenditures:

	FY14 Adopted	FY15 Approved	Change
<b>Taxes</b>			
Ad Valorem Taxes	399,570	382,010	(17,560)
<b>Total Revenues</b>	<b>399,570</b>	<b>382,010</b>	<b>(17,560)</b>
<b>Cash Carryover</b>			
Cash Carryover	399,570	382,010	(17,560)
<b>Total Expenditures</b>	<b>399,570</b>	<b>382,010</b>	<b>(17,560)</b>

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

JACKSONVILLE CHILDREN'S COMMISSION  
SUBFUND -- 191

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Miscellaneous Revenue	319,664	310,300	359,320	15.8%	49,020
	319,664	310,300	359,320	15.8%	49,020
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	18,527	35,628	64,481	81.0%	28,853
Transfers From Other Funds	16,873,854	21,721,304	21,612,316	-0.5%	-108,988
Transfers from Fund Balance	2,000,000	500,000	775,000	55.0%	275,000
	18,892,381	22,256,932	22,451,797	0.9%	194,865
<b>TOTAL REVENUE</b>	<b>19,212,045</b>	<b>22,567,232</b>	<b>22,811,117</b>	<b>1.1%</b>	<b>243,885</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	1,688,277	1,858,496	1,984,384	6.8%	125,888
Employer Provided Benefits	631,012	761,828	885,145	16.2%	123,317
Internal Service Charges	160,568	354,455	320,897	-9.5%	-33,558
Internal Services - IT Operations	133,456	127,587	173,770	36.2%	46,183
Other Operating Expenses	876,550	281,768	281,725	0.0%	-43
Capital Outlay	0	6	3	-50.0%	-3
Grants, Aids & Contributions	13,260,304	18,926,139	18,761,839	-0.9%	-164,300
Extraordinary Lapse	0	0	-98,155		-98,155
	16,750,167	22,310,279	22,309,608	0.0%	-671
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-98,001	-98,381	0.4%	-380
Debt Service	0	354,954	549,890	54.9%	194,936
Transfers to Other Funds	1,602,975	0	50,000		50,000
	1,602,975	256,953	501,509	95.2%	244,556
<b>TOTAL EXPENDITURES</b>	<b>18,353,141</b>	<b>22,567,232</b>	<b>22,811,117</b>	<b>1.1%</b>	<b>243,885</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	37	38	1
Part-Time Hours	400	400	

## **JACKSONVILLE CHILDREN'S COMMISSION SUBFUND 191**

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### **BACKGROUND**

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

### **REVENUE**

#### Miscellaneous Revenue

- The increase of \$77,873 is primarily due to an increase of \$81,840 in the rental of city facilities, \$28,853 in investment pool earnings and \$11,480 in earnings other miscellaneous.

#### Transfer from Other Funds

- This amount represents the transfer from the General Fund – GSD (SF 011) to balance the fund.

#### Transfer from Fund Balance

- Due to a high projected fund balance for FY 14, \$775,000 is appropriated for FY 15.

### **EXPENDITURES**

#### Salaries

- The increase of \$126,626 is primarily due to the increase of one (1) position and promotion through job title changes.

#### Employer Provided Benefits

- The increase of \$123,317 is primarily due to the increases of \$79,767 in general employees' pension contribution, \$33,231 in group hospitalization insurance and \$17,941 in defined pension contribution.

#### Internal Service Charges

- The decrease of \$33,558 is primarily due to a reduction of \$16,131 in guard service and ADT and \$15,715 in copy center charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Debt Service

- The debt service costs are for interest and principal repayments related to debt on the Don Brewer Center.

#### Grants, Aids and Contributions

- The decrease of \$164,300 is due to a reduction in funding to agencies for children's programs and other.

#### Transfer to Other Funds

- This is the transfer to the youth travel trust fund (SF 64M).

#### Extraordinary Lapse

- This amount represents the extraordinary lapse to balance FY 15 budget.

**AUTHORIZED POSITION CAP**

One position was added during FY 14 to oversee contracts such as the contract for rental of city facility – don brewer early learning center.



COMMUNITY DEVELOPMENT  
SUBFUND -- 1A1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Intergovernmental Revenue	21,201	0	0		0
Miscellaneous Revenue	125,000	0	0		0
Transfers From Other Funds	75,000	75,000	75,000	0.0%	0
	221,201	75,000	75,000	0.0%	0
PLANNING AND DEVELOPMENT					
Intergovernmental Revenue	254,687	121,220	120,008	-1.0%	-1,212
Miscellaneous Revenue	-1,818,635	0	0		0
	-1,563,948	121,220	120,008	-1.0%	-1,212
PUBLIC WORKS					
Intergovernmental Revenue	0	0	4,500		4,500
	0	0	4,500		4,500
<b>TOTAL REVENUE</b>	<b>-1,342,747</b>	<b>196,220</b>	<b>199,508</b>	<b>1.7%</b>	<b>3,288</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	119,503	121,220	120,008	-1.0%	-1,212
	119,503	121,220	120,008	-1.0%	-1,212
PLANNING AND DEVELOPMENT					
Grants, Aids & Contributions	190,850	75,000	75,000	0.0%	0
	190,850	75,000	75,000	0.0%	0
PUBLIC WORKS					
Other Operating Expenses	0	0	4,500		4,500
	0	0	4,500		4,500
<b>TOTAL EXPENDITURES</b>	<b>310,353</b>	<b>196,220</b>	<b>199,508</b>	<b>1.7%</b>	<b>3,288</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## COMMUNITY DEVELOPMENT SUBFUND 1A1

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### **BACKGROUND**

In accordance with a recommendation from the Affordable Housing Task Force in 2006, federal and state housing and community development grants are not included in the Mayor's annual budget and are handled through separate legislation. Subfund 1A1 receives a Federal grant which is subsequently transferred to the General Fund to subsidize the City's Independent Living program. In addition, Subfund 1A1 receives a transfer from the Northwest/Northside Tax Increment District which must be deposited in the CDBG subfund pursuant to Ordinance 1999-1206-E.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Transfers from Other Funds

- This represents a transfer from the Northside East Tax Increment District as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. There is no change in funding for FY 15.

#### Planning and Development

##### Intergovernmental Revenue

- This amounts to the revenue from the federal funding to the Independent Living Program.

#### Public Works

##### Intergovernmental Revenue

- Funding from CDBG to mitigate mowing for properties acquired with federal funds initially.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Transfers to Other Funds

- This is federal funding to the Independent Living Program.

#### Planning and Development

##### Grants, Aids and Contributions

- This represents grants and aids to the Clara White Mission (\$22,449) and Catholic Charities Bureau (\$52,551).

#### Public Works

##### Other Operating Expenses

- Contractual services to mitigate mowing for properties acquired with federal funds initially.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

HUGUENOT PARK (SEC 111.125)  
SUBFUND -- 1D1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	581	0	0		0
Transfers From Other Funds	343,103	338,944	239,120	-29.5%	-99,824
	343,684	338,944	239,120	-29.5%	-99,824
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	350,751	369,000	470,787	27.6%	101,787
Miscellaneous Revenue	34,648	34,992	36,542	4.4%	1,550
	385,399	403,992	507,329	25.6%	103,337
<b>TOTAL REVENUE</b>	<b>729,082</b>	<b>742,936</b>	<b>746,449</b>	<b>0.5%</b>	<b>3,513</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-27,577	-15,329	-44.4%	12,248
	0	-27,577	-15,329	-44.4%	12,248
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	294,535	281,229	282,415	0.4%	1,186
Employer Provided Benefits	125,667	144,197	151,128	4.8%	6,931
Internal Service Charges	148,111	145,915	170,542	16.9%	24,627
Internal Services - IT Operations	16,916	14,690	23,847	62.3%	9,157
Other Operating Expenses	47,169	64,911	73,665	13.5%	8,754
Capital Outlay	0	2	3	50.0%	1
Indirect Cost	159,455	119,569	60,178	-49.7%	-59,391
	791,853	770,513	761,778	-1.1%	-8,735
<b>TOTAL EXPENDITURES</b>	<b>791,853</b>	<b>742,936</b>	<b>746,449</b>	<b>0.5%</b>	<b>3,513</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	9	9	
Part-Time Hours	1,529	1,529	

## HUGUENOT PARK SUBFUND 1D1

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### **BACKGROUND**

Municipal Code Section 111.125

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) required balancing the fund.

#### Parks, Recreation & Community Services

Charges for Services

- This amount represents the FY 15 estimated revenue for entrance fees, annual passes and camper rentals. The increase is due to revised fees that took effect in FY 14.

Miscellaneous Revenue

- This amount represents various smaller items including concession commissions. The increase is due to revised fees that took effect in FY 14.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Parks, Recreation & Community Services

Employer Provided Benefits

- The net increase of \$6,931 is being driven by increased pension costs.

Internal Service Charges

- The net increase of \$24,627 is mainly driven by increased fleet parts/oil/gas costs (\$11,533), fleet repairs maintenance (\$11,117), fleet rental costs (\$8,858) and building maintenance costs (\$8,070). These are somewhat offset by a reduction in the ADT/guard service allocation (\$15,868).

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There is no change in authorized positions.

KATHRYN A. HANNA PARK (SEC 111.125)  
 SUBFUND -- 1D2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,054	0	0		0
Transfers From Other Funds	421,060	704,840	436,346	-38.1%	-268,494
	420,006	704,840	436,346	-38.1%	-268,494
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	952,907	900,000	1,102,962	22.6%	202,962
Miscellaneous Revenue	90,093	100,400	101,350	0.9%	950
	1,043,001	1,000,400	1,204,312	20.4%	203,912
<b>TOTAL REVENUE</b>	<b>1,463,006</b>	<b>1,705,240</b>	<b>1,640,658</b>	<b>-3.8%</b>	<b>-64,582</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-18,892	-25,537	35.2%	-6,645
	0	-18,892	-25,537	35.2%	-6,645
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	431,018	488,459	479,084	-1.9%	-9,375
Employer Provided Benefits	193,826	237,765	240,492	1.1%	2,727
Internal Service Charges	132,067	498,639	634,095	27.2%	135,456
Internal Services - IT Operations	25,574	23,046	30,999	34.5%	7,953
Other Operating Expenses	194,537	252,286	198,657	-21.3%	-53,629
Capital Outlay	0	2	3	50.0%	1
Indirect Cost	359,254	223,935	82,865	-63.0%	-141,070
	1,336,277	1,724,132	1,666,195	-3.4%	-57,937
<b>TOTAL EXPENDITURES</b>	<b>1,336,277</b>	<b>1,705,240</b>	<b>1,640,658</b>	<b>-3.8%</b>	<b>-64,582</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	15	15	
Part-Time Hours	3,918	3,918	

## KATHRYN A. HANNA PARK SUBFUND 1D2

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### **BACKGROUND**

Municipal Code Section 111.125

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund.

#### Parks, Recreation & Community Services

##### Charges for Services

- This amount represents the FY 15 estimated revenue for entrance fees, annual passes and camper rentals. The increase is due to revised fees that took effect in FY 14.

##### Miscellaneous Revenue

- This amount represents various smaller items including rental of facilities, concession commissions and surcharges. The increase is due to revised fees that took effect in FY 14.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

##### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Parks, Recreation & Community Services

##### Internal Service Charges

- The net increase of \$135,456 is mainly due to increases in the utilities (\$71,408), building maintenance (\$48,176) and guard service/ADT allocations (\$16,322).

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net increase is being driven by an \$86,337 reduction in miscellaneous services & charges which is somewhat offset by an increase in repairs & maintenance of \$44,537.

##### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There is no change in authorized positions.

METROPOLITAN PARK MAINT (SEC 111.120)  
 SUBFUND -- 1D4

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	-300,000		-300,000
	0	0	-300,000		-300,000
PARKS, RECR., ENT. & CONSERVATION					
Charges for Services	0	0	211,118		211,118
Miscellaneous Revenue	0	125,000	436,552	249.2%	311,552
Transfers from Fund Balance	0	0	-347,670		-347,670
	0	125,000	300,000	140.0%	175,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-125,000</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	125,000	0	-100.0%	-125,000
	0	125,000	0	-100.0%	-125,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-125,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## METROPOLITAN PARK MAINTENANCE SUBFUND 1D4

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### **BACKGROUND**

Municipal Code Section 111.120

The Metropolitan Park Maintenance Trust receives all revenue in connection with admissions fees for special events, rentals, dock slip rentals, equipment and service charges or other funds from activities and events conducted or authorized by the City in Metropolitan Park. Expenses from the fund are utilized for the maintenance, improvements and support of operations at the park.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Fund Balance

- This amount represents an adjustment to this all years fund.

#### Parks, Recreation, Entertainment & Conservation

Charges for Services

- This represents an appropriation of docking revenue to offset the adjustment listed above (Transfers from fund Balance).

Miscellaneous Revenue

- This represents an appropriation of rental and commissions revenue to offset the adjustment listed above (Transfers from fund Balance).

Transfers from Fund Balance

- This amount represents an adjustment to this all years fund.

### **EXPENDITURES**

Transfers to Other Funds

- There is no budgeted amount in FY 15.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

FL BOATER IMPROVEMENT PRG (SEC 110.413)  
 SUBFUND -- 1D8

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	5,229	25,000	25,000	0.0%	0
Transfers From Component Units	0	0	-79,740		-79,740
	5,229	25,000	-54,740	-319.0%	-79,740
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	139,691	135,000	123,066	-8.8%	-11,934
	139,691	135,000	123,066	-8.8%	-11,934
<b>TOTAL REVENUE</b>	<b>144,919</b>	<b>160,000</b>	<b>68,326</b>	<b>-57.3%</b>	<b>-91,674</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	-185,346		-185,346
	0	0	-185,346		-185,346
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	0	0	-20,229		-20,229
	0	0	-20,229		-20,229
PARKS, RECREATION & COMMUNITY SVCS					
Other Operating Expenses	127,865	160,000	544,480	240.3%	384,480
Capital Outlay	0	0	-225,683		-225,683
Cash Carryover	0	0	-44,896		-44,896
	127,865	160,000	273,901	71.2%	113,901
<b>TOTAL EXPENDITURES</b>	<b>127,865</b>	<b>160,000</b>	<b>68,326</b>	<b>-57.3%</b>	<b>-91,674</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## FLORIDA BOATER IMPROVEMENT PROGRAM SUBFUND 1D8

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### **BACKGROUND**

Municipal Code Section 110.413

The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

- This amount is made up of anticipated interest earnings for FY 15.

Transfers From Component Units

- This amount represents an all years' adjustment to decrease the budgetary appropriation to match actuals.

#### Parks, Recreation & Community Services

Charges for Services

- This amount represents the anticipated FY 15 revenue (\$135,000) along with a de-appropriation of prior year revenue balance (-\$11,934) to reflect actuals.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Cash Carryover

- The budgetary amount in this category removes a prior year budgetary appropriation that should not be in an all years' fund.

#### Parks, Recreation, Ent. & Conservation

Capital Outlay

- The budgetary amount in this category is an all years' adjustment to decrease the budget to actuals in activities/indexcodes that are no longer used.

#### Parks, Recreation & Community Services

Other Operating Expenses

- This amount represents the FY 15 Department requested operating budget along with several all years' adjustments to increase or decrease budgetary appropriations to match actuals.

Capital Outlay

- This amount represents an all years' adjustment to decrease the budgetary appropriation to match actuals.

Cash Carryover

- The budgetary amount in this category removes a prior year budgetary appropriation that should not be in an all years' fund.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CECIL FIELD COMMERCE CENTER(SEC 111.625)  
SUBFUND -- 1DA

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	991	0	7,532		7,532
Transfers From Other Funds	1,360,253	1,084,459	1,164,936	7.4%	80,477
Transfers from Fund Balance	0	206,910	200,000	-3.3%	-6,910
	1,361,244	1,291,369	1,372,468	6.3%	81,099
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	161,603	159,200	163,000	2.4%	3,800
Miscellaneous Revenue	34,279	54,000	46,000	-14.8%	-8,000
	195,881	213,200	209,000	-2.0%	-4,200
<b>TOTAL REVENUE</b>	<b>1,557,125</b>	<b>1,504,569</b>	<b>1,581,468</b>	<b>5.1%</b>	<b>76,899</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-23,652	-16,193	-31.5%	7,459
Transfers to Other Funds	60,995	0	0		0
	60,995	-23,652	-16,193	-31.5%	7,459
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	431,128	466,935	439,853	-5.8%	-27,082
Employer Provided Benefits	101,196	122,789	120,088	-2.2%	-2,701
Internal Service Charges	5,351	97,689	2,436	-97.5%	-95,253
Internal Services - IT Operations	22,537	20,744	41,982	102.4%	21,238
Other Operating Expenses	815,267	820,062	835,333	1.9%	15,271
Capital Outlay	0	2	1	-50.0%	-1
Indirect Cost	0	0	157,968		157,968
	1,375,480	1,528,221	1,597,661	4.5%	69,440
<b>TOTAL EXPENDITURES</b>	<b>1,436,475</b>	<b>1,504,569</b>	<b>1,581,468</b>	<b>5.1%</b>	<b>76,899</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	7	6	-1
Part-Time Hours	22,844	22,844	

## CECIL FIELD COMMERCE CENTER SUBFUND 1DA

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### **BACKGROUND**

Municipal Code Section 111.625

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Miscellaneous Revenue

- This amount represents anticipated interest earnings for FY 15.

##### Transfers From Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011), required to balance the fund.

##### Transfers From Fund Balance

- This represents an appropriation from fund balance in FY 15.

#### Parks, Recreation & Community Services

##### Charges for Services

- This amount represents the FY 15 estimated entrance fee (\$41,000), organized event (\$72,000) and summer camp (\$50,000) revenues.

##### Miscellaneous Revenue

- This amount represents various smaller items including overtime reimbursement charges from special events and facility rentals.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

##### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Parks, Recreation & Community Services

##### Salaries

- The net decrease is due to the elimination of one position and the transfer in of positions from other activities within the department. The decrease of \$27,590 is slightly offset by an increase of \$508 in special pay – pensionable.

##### Employer Provided Benefits

- The net decrease is due primarily to a \$7,362 decrease in health care costs. This was offset by an increase of \$5,336 in pension costs.

##### Internal Service Charges

- The net decrease is due to the removal of all public building allocations. The maintenance of the facility is contracted out and should not have been budgeted in FY 14.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net increase is being driven by a change in the operation and maintenance of the facility from SMG to another third party vendor. Funding has been moved from the various SMG line items into a generic contractual services line item with a net increase of \$151,379. This increase is somewhat offset by a \$133,851 reduction in miscellaneous insurance.

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

The authorized position cap reduced by one (1).



CECIL FIELD TRUST  
SUBFUND -- 1DE

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	124,619		124,619
	0	0	124,619		124,619
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	0	0	1		1
Miscellaneous Revenue	0	0	1,979,221		1,979,221
	0	0	1,979,222		1,979,222
PARKS, RECREATION & COMMUNITY SVCS					
Miscellaneous Revenue	0	0	65,000		65,000
	0	0	65,000		65,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>2,168,841</b>		<b>2,168,841</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	0	0	75,300		75,300
Employer Provided Benefits	0	0	35,319		35,319
Other Operating Expenses	0	0	2,024,422		2,024,422
Indirect Cost	0	0	11,072		11,072
	0	0	2,146,113		2,146,113
PARKS, RECREATION & COMMUNITY SVCS					
Other Operating Expenses	0	0	22,728		22,728
	0	0	22,728		22,728
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>2,168,841</b>		<b>2,168,841</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions		1	1
Part-Time Hours			

## CECIL FIELD TRUST SUBFUND 1DE

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### **BACKGROUND**

Municipal Code Section 111.625

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

- This represents anticipated investment pool earnings for the subfund.

#### Office of Economic Development

Miscellaneous Revenue

- This represents an appropriation \$102,100 in the gain/loss – sale of real property and \$93,646 in rental of city facilities.

#### Park, Recreation and Community Services

Miscellaneous Revenue

- This amount represents the anticipated revenue from timber sales.

### **EXPENDITURES**

#### Office of Economic Development

Salaries

- The increase of \$75,300 is due to the transfer of a position from the Office of Economic Development.

Employer Provided Benefits

- The increase of 35,319 is due to the transfer of a position from the Office of Economic Development.

Other Operating Expenses

- This represents the transfer of various expenditures from the Office of Economic Development, a net increase of \$56,502 from FY14. It is due to \$145,929 in miscellaneous insurance and \$8,000 in advertising and promotion, both of which have never been allocated to the subfund. This is mainly offset by a reduction of \$100,000 in miscellaneous services and charges, a contract for maintenance and is based on previous year actuals.

Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Park, Recreation and Community Services

Other Operating Expenses

- This represents a professional service contract performed by the Florida Forest Service.

### **AUTHORIZED POSITION CAP**

There is an increase of one (1) authorized position. This position was transferred from the Office of Economic Development.

BEACH EROSION - LOCAL  
SUBFUND -- 1F4

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	23,321	0	0		0
Transfers From Other Funds	200,000	200,000	200,000	0.0%	0
	223,321	200,000	200,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>223,321</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	200,000	200,000	0.0%	0
	0	200,000	200,000	0.0%	0
PUBLIC WORKS					
Other Operating Expenses	49,247	0	0		0
	49,247	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>49,247</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **BEACH EROSION – LOCAL SUBFUND 1F4**

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### **BACKGROUND**

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Army Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

### **REVENUE**

Transfers from Other Funds

- Revenues are derived from a \$200,000 interfund transfer from the general fund as outlined in the Beach Renourishment Financing Plan.

### **EXPENDITURES**

Cash Carryover – to Fund Balance

- Expenses are concurrent with the \$200,000 interfund transfer from the general fund. Funds are budgeted in this line item to increase the available fund balance for future beach renourishment projects.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

ANIMAL CARE AND PROT SVCS (SEC 111.450)  
SUBFUND -- 1H2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	14,097	0	0		0
Transfers from Fund Balance	0	-5,431	0	-100.0%	5,431
	14,097	-5,431	0	-100.0%	5,431
REGULATORY COMPLIANCE					
Charges for Services	805,599	264,102	619,392	134.5%	355,290
Fines and Forfeits	6,755	150,541	2,500	-98.3%	-148,041
Miscellaneous Revenue	22,923	51,853	8,000	-84.6%	-43,853
Transfers from Fund Balance	0	-28,427	0	-100.0%	28,427
	835,277	438,069	629,892	43.8%	191,823
<b>TOTAL REVENUE</b>	<b>849,375</b>	<b>432,638</b>	<b>629,892</b>	<b>45.6%</b>	<b>197,254</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-2,560	0	-100.0%	2,560
Cash Carryover	0	-310,995	-20,386	-93.4%	290,609
	0	-313,555	-20,386	-93.5%	293,169
REGULATORY COMPLIANCE					
Salaries	80,320	51,684	80,100	55.0%	28,416
Salary & Benefit Lapse	0	5,120	0	-100.0%	-5,120
Employer Provided Benefits	32,535	31,298	33,371	6.6%	2,073
Internal Service Charges	0	38	0	-100.0%	-38
Internal Services - IT Operations	0	378	1,606	324.9%	1,228
Other Operating Expenses	652,006	660,220	535,201	-18.9%	-125,019
Capital Outlay	0	-2,545	0	-100.0%	2,545
	764,861	746,193	650,278	-12.9%	-95,915
<b>TOTAL EXPENDITURES</b>	<b>764,861</b>	<b>432,638</b>	<b>629,892</b>	<b>45.6%</b>	<b>197,254</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	1	1	
Part-Time Hours			

## ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 1H2

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### **BACKGROUND**

Municipal Code Section 111.450

Animal Care and Protective Services Division oversees the Veterinary Services and Spay and Neuter Rebate Trust Fund. Revenues are derived from additional licensing fees for unaltered animals and revenues generated by the adoption of animals from the city's Animal Care and Control facilities. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from a prior year budgetary appropriation that was done in error.

### **REVENUE**

Charges for Services

- The increase in this category is due to a change in the State's chart of accounts which moved the animal adoption fees, animal licenses and permits from Fines and Forfeits as well as the removal of all-years adjustments done in FY 14.

Fines and Forfeits

- The decrease in this category is due to a change in the State's chart of accounts which moved the animal adoption fees, animal licenses and permits to Charges for Services.

Miscellaneous Revenue

- The decrease is a result of the removal of all-years adjustments done in FY 14.

Transfers from Fund Balance

- The budgetary amount in FY14 removed a prior year budgetary appropriation that should not have been in an all-years fund.

### **EXPENDITURES**

Non-Departmental / Fund Level Activities

Cash Carryover

- The budgetary amount in this category removes a prior year budgetary appropriation that should not be in an all-years fund.

Regulatory Compliance

Salaries

Employer Provided Benefits

- The net increase is due to the removal of all-years adjustments done in FY 14. The amounts budgeted in FY 15 represent the annual cost for the one employee in this fund.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The decrease is to an all-years adjustment in trust fund authorized expenditures which is reducing the all-years budget by \$90,386.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap.

CITY WELLNESS AND FITNESS FUND  
 SUBFUND -- 1H9

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
EMPLOYEE SERVICES					
Miscellaneous Revenue	0	0	200,000		200,000
	0	0	200,000		200,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>200,000</b>		<b>200,000</b>
<b>EXPENDITURES</b>					
EMPLOYEE SERVICES					
Cash Carryover	0	0	200,000		200,000
	0	0	200,000		200,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>200,000</b>		<b>200,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **CITY WELLNESS AND FITNESS FUND SUBFUND 1H9**

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### **BACKGROUND**

This subfund is to house funds for the City Wellness and Fitness Program. Legislation is being filed at this time to setup the ordinance code language for this fund that will establish its purpose and use. The legislation being filed will appropriate two prior years of funding while the FY 15 budget only appropriates the amount associated with the 2014-2015 fiscal year. This is an all years' subfund, so it will automatically carry forward all activity year to year.

### **REVENUE**

Miscellaneous Revenue

- This revenue comes from private contributions from Florida Blue for the wellness and fitness program.

### **EXPENDITURES**

Cash Carryover

- The increase of \$200,000 is attributable to contribution made by Florida Blue. These funds will carry over into FY 15 for trust fund authorized expenditures intended to fund future wellness and fitness program expenditures.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

DRIVER ED SAFETY TRUST FUND(SEC 111.390)  
 SUBFUND -- 1HA

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	242,802	240,000	260,000	8.3%	20,000
	242,802	240,000	260,000	8.3%	20,000
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	2,124	50,000	9,831	-80.3%	-40,169
Transfers from Fund Balance	0	-50,000	0	-100.0%	50,000
	2,124	0	9,831		9,831
<b>TOTAL REVENUE</b>	<b>244,926</b>	<b>240,000</b>	<b>269,831</b>	<b>12.4%</b>	<b>29,831</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Grants, Aids & Contributions	195,832	240,000	269,831	12.4%	29,831
	195,832	240,000	269,831	12.4%	29,831
<b>TOTAL EXPENDITURES</b>	<b>195,832</b>	<b>240,000</b>	<b>269,831</b>	<b>12.4%</b>	<b>29,831</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## DRIVER EDUCATION SAFETY TRUST FUND SUBFUND 1HA

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### **BACKGROUND**

Municipal Code Section 111.390

Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education safety programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System.

### **REVENUE**

#### *Intra-Governmental Services*

Charges for Services

- The increase of \$20,000 is due to a projected increase in traffic court charges.

#### *Non-Departmental / Fund Level Activities*

Miscellaneous Revenue

- This revenue category is made up of anticipated interest earnings for FY15.

### **EXPENDITURES**

#### *Intra-Governmental Services*

Grants, Aids and Contributions

- The increase of \$29,831 is due to an increase in grants, aids, and contributions to the Duval County Schools for FY15.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

ADULT ARCADES (SEC 155.109)  
 SUBFUND -- 1HK

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
REGULATORY COMPLIANCE					
Licenses and Permits	243,450	0	0		0
Fines and Forfeits	2,100	0	0		0
Miscellaneous Revenue	3,945	0	0		0
	249,495	0	0		0
<b>TOTAL REVENUE</b>	<b>249,495</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	202,484	-179,325	-190,699	6.3%	-11,374
	202,484	-179,325	-190,699	6.3%	-11,374
OFFICE OF THE SHERIFF					
Supervision Allocation	0	0	112,594		112,594
	0	0	112,594		112,594
REGULATORY COMPLIANCE					
Salaries	106,267	105,976	0	-100.0%	-105,976
Employer Provided Benefits	45,099	55,169	0	-100.0%	-55,169
Internal Service Charges	9,805	13,506	18,521	37.1%	5,015
Internal Services - IT Operations	10,744	1,120	2,667	138.1%	1,547
Other Operating Expenses	1,489	3,551	3,523	-0.8%	-28
Capital Outlay	0	3	0	-100.0%	-3
Cash Carryover	0	0	53,394		53,394
	173,404	179,325	78,105	-56.4%	-101,220
<b>TOTAL EXPENDITURES</b>	<b>375,888</b>	<b>0</b>	<b>0</b>		<b>0</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	2		-2
Part-Time Hours			

## ADULT ARCADES SUBFUND 1HK

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### **BACKGROUND**

Municipal Code Section 155.109

Regulatory Compliance oversees the inspection of Adult Arcade establishments in Duval County. Revenues are derived from permitting fees from establishments offering gaming/sweepstakes entertainment services. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from a prior year budgetary appropriation that was done in error.

Florida Statute 849.094 has deemed gaming/sweepstakes establishments to be illegal. Therefore no additional revenue has been budgeted and all of the positions in this fund have been removed. Any residual funding from prior years will be used to cover costs associated with ending this function including costs in the Office of the Sheriff.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Cash Carryover

- The budgetary amount in this category removes a portion of a prior year cash carryover in order to fund costs related to the Office of the Sheriff.

##### Office of the Sheriff

##### Supervision Allocation

- Costs incurred by JSO related to adult arcades are being budgeted in FY 15.

##### Regulatory Compliance

##### Internal Service Charges

##### Internal Services – IT Operations

##### Other Operating Expenses

- Florida Statute 849.094 has deemed gaming/sweepstakes establishments to be illegal. Any residual funding from prior years will be used to cover costs associated with ending this function including costs in the Office of the Sheriff.

##### Cash Carryover

- A cash carryover was added by Council as part of the budget process.

### **AUTHORIZED POSITION CAP**

All of the positions in this fund have been eliminated.

BETTER JACKSONVILLE TRUST FUND  
SUBFUND -- 111

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	0	68,285,486	69,441,586	1.7%	1,156,100
Intergovernmental Revenue	0	1,225,727	1,225,221	0.0%	-506
Miscellaneous Revenue	0	1,851,909	1,817,874	-1.8%	-34,035
	0	71,363,122	72,484,681	1.6%	1,121,559
<b>TOTAL REVENUE</b>	<b>0</b>	<b>71,363,122</b>	<b>72,484,681</b>	<b>1.6%</b>	<b>1,121,559</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	0	71,363,122	72,484,681	1.6%	1,121,559
	0	71,363,122	72,484,681	1.6%	1,121,559
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>71,363,122</b>	<b>72,484,681</b>	<b>1.6%</b>	<b>1,121,559</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**BETTER JACKSONVILLE TRUST FUND  
SUBFUND 111**

**BACKGROUND**

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

**REVENUE**

Taxes

- This represents the portion of the FY 15 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

- This represents anticipated monies from the US Department of Treasury for rebates related to 2008-2010 Build America Bonds.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 totaling \$127,206 and payments from fiscal agents totaling \$1,690,668 which is the City's portion of the Constitutional Gas Tax that is used to help fund debt service payments.

**EXPENDITURES**

Debt Service

- The total consists of FY 15 required debt service payments netted against prior year budgetary adjustments. The details by bond issue have been provided in a table below.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Better Jax	3,665,000	4,234,196	450	7,899,646
2009B-1 Spec Rev	2,050,000	5,613,176	900	7,664,076
2010B Spec Rev (w \$90m Courthouse)	0	3,823,471	450	3,823,921
2011 Better Jax	5,740,000	3,066,404	450	8,806,854
2011B Spec Rev (w \$14m Courthouse)	2,200,000	3,843,455	450	6,043,905
2012 Better Jax	11,660,000	12,835,267	450	24,495,717
2012A Better Jax	0	5,698,256	450	5,698,706
2013C Spec Rev (ref '10B / '11B MTNs)	0	1,643,822	450	1,644,272
SIB Loan #1	2,056,464	373,862	0	2,430,326
SIB Loan #2	3,443,038	534,220	0	3,977,258
	30,814,502	41,666,129	4,050	72,484,681

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

CODE ENFORCEMENT REVOLVING FD(SEC 111.4)  
 SUBFUND -- 1L2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
HOUSING					
Fines and Forfeits	0	131,487	0	-100.0%	-131,487
Miscellaneous Revenue	0	618,513	600,000	-3.0%	-18,513
	0	750,000	600,000	-20.0%	-150,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>750,000</b>	<b>600,000</b>	<b>-20.0%</b>	<b>-150,000</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	750,000	600,000	-20.0%	-150,000
	0	750,000	600,000	-20.0%	-150,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>750,000</b>	<b>600,000</b>	<b>-20.0%</b>	<b>-150,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **CODE ENFORCEMENT REVOLVING FUND SUBFUND 1L2**

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### **BACKGROUND**

Municipal Code Section 111.4

This is an all-years fund that functions as a repository for nuisance abatement revenue received from code violations, liens and interest pursuant to ordinance code sections 518.211 (payment and enforcement of lien and interest thereon), 518.308 (demolition liens), and 91.107 and 91.112 (administrative liens). Revenue accumulates in the fund and then, pursuant to ordinance code, it is appropriated to fund the abatement of nuisances. The fund is included in the FY 14 and FY 15 annual budget due to City Council appropriation of available revenue.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the appropriation of available revenues from the collection of nuisance abatement liens which are collected at the time of sale of the lien property. Rather than remaining in the fund City Council, as part of the budget process, has transferred the funding out to the General Fund – GSD.

### **EXPENDITURES**

Transfers to Other Funds

- This represents the transfer of the appropriated revenue to the General Fund – GSD. During the budget process, City Council appropriated revenue from this fund to reduce the funding in the General Fund – GSD for the Mowing and Landscaping Division within Public Works.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

HOUSING SERVICES  
SUBFUND -- 1N1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
HOUSING					
Miscellaneous Revenue	1,050,858	450,000	175,000	-61.1%	-275,000
	1,050,858	450,000	175,000	-61.1%	-275,000
<b>TOTAL REVENUE</b>	<b>1,050,858</b>	<b>450,000</b>	<b>175,000</b>	<b>-61.1%</b>	<b>-275,000</b>
<b>EXPENDITURES</b>					
HOUSING					
Salaries	-43,198	0	0		0
Employer Provided Benefits	-16,102	0	0		0
Internal Service Charges	7	0	0		0
Internal Services - IT Operations	-9,085	0	0		0
Other Operating Expenses	-2,862	0	0		0
Grants, Aids & Contributions	179,500	0	0		0
	108,260	0	0		0
JACKSONVILLE HOUSING COMMISSION					
Capital Outlay	-11,110	0	0		0
	-11,110	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	616	450,000	175,000	-61.1%	-275,000
	616	450,000	175,000	-61.1%	-275,000
<b>TOTAL EXPENDITURES</b>	<b>97,766</b>	<b>450,000</b>	<b>175,000</b>	<b>-61.1%</b>	<b>-275,000</b>

**AUTHORIZED POSITION CAP**

FY 14                      FY 15                      Change

Authorized Positions  
Part-Time Hours

## **HOUSING SERVICES SUBFUND 1N1**

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### **BACKGROUND**

This is an all-years fund established by Ordinance 2003-1058-E to appropriate revenues and expenses for Housing Services and the Community Development Block Grant (CDBG) from the U.S. Department of Housing and Urban Development (HUD). The fund is included in the FY 14 and FY 15 annual budget due to City Council appropriation of foreclose registry revenue. The uses of this revenue are restricted by ordinance code section 179.

### **REVENUE**

#### Miscellaneous Revenue

- This amount represents the appropriation of available foreclosure registry revenues per section 179 of the ordinance code. Rather than remaining in the fund City Council, as part of the budget process, has transferred the funding out to the General Fund – GSD.

### **EXPENDITURES**

#### Transfers to Other Funds

- This represents the transfer of the appropriated revenue to the General Fund – GSD. During the budget process, City Council appropriated revenue from this fund to reduce the funding in the General Fund – GSD for the Mowing and Landscaping Division within Public Works.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.





## ENTERPRISE FUNDS

### Summary of Subfunds

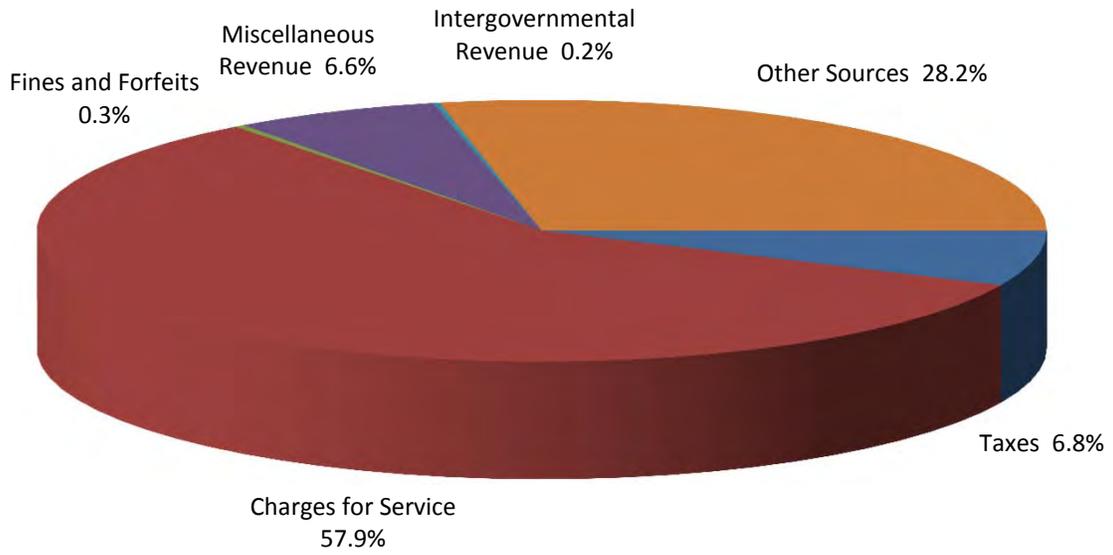
- 411 On-Street Parking
- 412 Off-Street Parking
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44G 2009B Excise Tax Rev Bonds - Solid Waste
- 44H 2009C Excise Tax Rev Bonds - Solid Waste
- 44I Solid Waste Mitigation Capital Projects
- 44K Solid Waste General Capital Projects
- 451 Mayport Ferry
- 452 Mayport Ferry – Grants/Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4A1 Municipal Stadium - City
- 4A2 Municipal Stadium – SMG
- 4A6 Municipal Stadium – Debt Service
- 4B1 Memorial Arena – City
- 4B2 Memorial Arena – SMG
- 4B6 Memorial Arena – Debt Service
- 4C1 Baseball Stadium – City
- 4C2 Baseball Stadium – SMG
- 4C6 Baseball Stadium – Debt Service
- 4D1 Performing Arts Center - City
- 4D2 Performing Arts Center – SMG
- 4D6 Performing Arts Center – Debt Service
- 4E1 Convention Center - City
- 4E2 Convention Center – SMG
- 4F5 Equestrian Center – Northeast Florida Equestrian Society
- 4F6 Equestrian Center – Debt Service
- 4G1 Sports Complex Capital Maintenance
- 4H1 Ritz Theater – City
- 4H2 Ritz Theater – SMG

**ENTERPRISE FUNDS**  
Summary of Subfunds

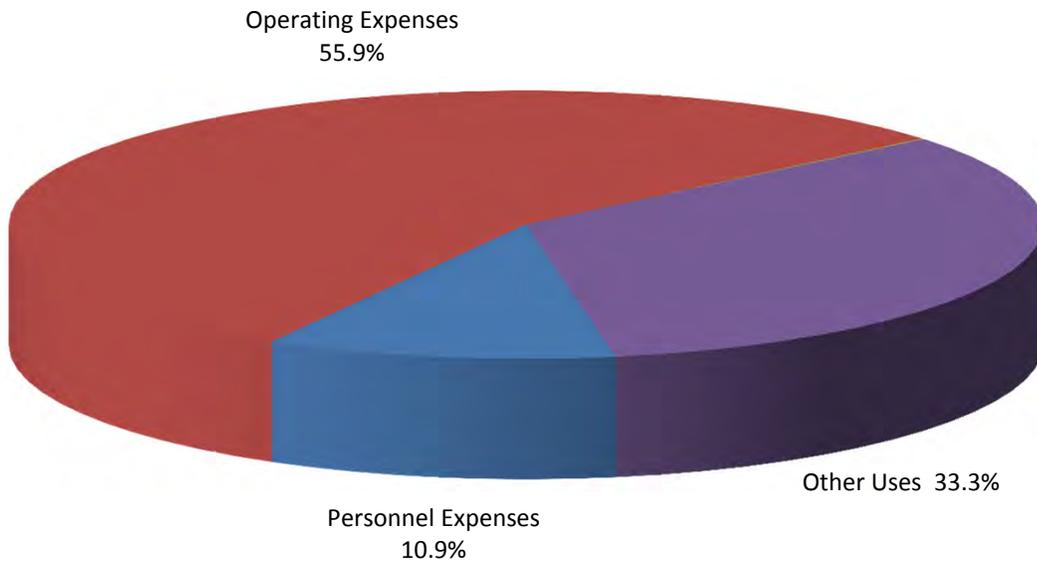
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 15 Budgeted
411	On-Street Parking	1,326,547	583,465	2		(173,357)	1,736,657
412	Off-Street Parking	502,318	627,009	2		1,086,609	2,215,938
431	Motor Vehicle Inspection	355,774	54,594	1		139,443	549,812
441	Solid Waste Disposal	5,953,613	56,058,471	1	5,617,955	916,631	68,546,671
442	Contamination Assessment		1,056,588				1,056,588
443	Landfill Closure	331,580	15,967,712	360,003		75	16,659,370
445	Solid Waste Facilities Mitigation					190,380	190,380
446	Solid Waste Class III Mitigation					108,416	108,416
44G	2009B Excise Rev Bonds - Solid Waste				1,813,250		1,813,250
44H	2009C Excise Rev Bonds - Solid Waste				3,679,400		3,679,400
44I	Solid Waste Mitigation - Capital Proj					483,321	483,321
44K	Solid Waste General Capital Project			10,879,000			10,879,000
451	Mayport Ferry		1,402,105	20,001		149,928	1,572,034
452	Mayport Ferry - Grants/Capital Projects		562,500				562,500
461	Stormwater Services	7,440,496	11,894,753	2	6,374,371	5,059,394	30,769,016
462	Stormwater Svcs-Capital Projects			(14,723,960)			(14,723,960)
4A1	Municipal Stadium - City		4,513,214	65,000	10,151,124	5,596,821	20,326,159
4A2	Municipal Stadium - SMG	1,869,866	8,201,307				10,071,173
4A6	Municipal Stadium - Debt Service				13,672,246		13,672,246
4B1	Memorial Arena - City		1,926,448	50,000		108,793	2,085,241
4B2	Memorial Arena - SMG	1,641,056	4,866,990			1,706,661	8,214,707
4B6	Memorial Arena - Debt Service				4,529,835		4,529,835
4C1	Baseball Stadium - City		458,934	35,001		441,825	935,760
4C2	Baseball Stadium - SMG	358,031	472,863				830,894
4C6	Baseball Stadium - Debt Service				1,196,739		1,196,739
4D1	Performing Arts - City		587,034	30,001	149,133	156,459	922,627
4D2	Performing Arts - SMG	801,741	1,794,801				2,596,542
4D6	Performing Arts - Debt Service				150,100		150,100
4E1	Convention Center - City		529,242	50,001		520,443	1,099,686
4E2	Convention Center - SMG	1,346,161	1,135,000				2,481,161
4F5	Equestrian Center - NEFL Equestrian Society		1,024,405				1,024,405
4F6	Equestrian Center - Debt Service				122,290		122,290
4G1	Sports Complex Capital Maint.			3,041,696	3,411,058	(38,516)	6,414,238
4H1	Ritz Theater - City		91,174			784,622	875,796
4H2	Ritz Theater - SMG	479,606	518,436				998,042
Total Enterprise Funds		22,406,789	114,327,045	(193,249)	50,867,501	17,237,948	204,646,034

# ENTERPRISE FUNDS

## REVENUE SOURCES



## EXPENDITURES BY CATEGORY



**ON-STREET PARKING  
SUBFUND -- 411**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Charges for Services	-20	0	0		0
Miscellaneous Revenue	2,618	0	0		0
Transfers From Other Funds	0	0	18,207		18,207
	2,598	0	18,207		18,207
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,340,598	1,263,518	1,067,350	-15.5%	-196,168
Fines and Forfeits	537,439	633,871	650,000	2.5%	16,129
Miscellaneous Revenue	3,226	2,800	1,100	-60.7%	-1,700
	1,881,263	1,900,189	1,718,450	-9.6%	-181,739
<b>TOTAL REVENUE</b>	<b>1,883,861</b>	<b>1,900,189</b>	<b>1,736,657</b>	<b>-8.6%</b>	<b>-163,532</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-35,430	-39,170	10.6%	-3,740
Cash Carryover	0	196	0	-100.0%	-196
	0	-35,234	-39,170	11.2%	-3,936
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	1,139,390	877,858	926,335	5.5%	48,477
Employer Provided Benefits	484,924	431,926	439,382	1.7%	7,456
Internal Service Charges	240,319	132,610	174,646	31.7%	42,036
Internal Services - IT Operations	143,000	129,458	158,489	22.4%	29,031
Other Operating Expenses	196,865	306,314	250,330	-18.3%	-55,984
Capital Outlay	0	1	2	100.0%	1
Supervision Allocation	0	-40,485	-274,666	578.4%	-234,181
Indirect Cost	110,875	97,741	101,309	3.7%	3,568
	2,315,372	1,935,423	1,775,827	-8.2%	-159,596
<b>TOTAL EXPENDITURES</b>	<b>2,315,372</b>	<b>1,900,189</b>	<b>1,736,657</b>	<b>-8.6%</b>	<b>-163,532</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	25	25	
Part-Time Hours	2,080	2,080	

## ON STREET PARKING SUBFUND 411

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### **BACKGROUND**

The Public Parking Division manages both On-Street and Off-Street parking, Bay Street, Courthouse, Forsythe, and JEA parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Transfers From Other Funds

- This amount represents a transfer from the Off-Street Parking fund (SF 412) to balance the fund.

#### Office of Economic Development

##### Charges for Services

- The decrease is primarily due to the decrease of \$170,000 in parking – 40% collection fees, \$37,664 in parking late fees and \$8,000 in parking fees – daily. These are offset by an increase of \$50,000 in collection fees – delinquent tax sales and \$16,000 in parking meter rental – out of service.

##### Fines and Forfeits

- The increase is due to the increase of \$209,000 in police and fire pension contribution contra revenue and \$113,279 in disabled trust fund contribution – contra revenue. These were offset by a decrease of \$235,000 in parking fines and \$21,150 in vehicle immobilization.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Office of Economic Development

##### Salary

- The increase is primarily due to pay changes and \$25,000 in salaries part time.

##### Internal Service Charges

- The increase is primarily due to the increases of \$35,312 in fleet vehicle rental and \$9,922 in building cost allocation.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The decrease is primarily due to decreases \$41,400 in hardware/software maintenance and licenses, \$9,000 in repairs and maintenance and \$4,489 in general liabilities insurance.

##### Supervision Allocation

- This amount represents the administrative / supervision cost of the Public Parking activity which is allocated between this fund and the Off-Street parking fund (SF 412).

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

There are no changes in the cap.



OFF-STREET PARKING  
SUBFUND -- 412

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Charges for Services	19,711	0	0		0
Miscellaneous Revenue	-13,864	0	0		0
Transfers from Fund Balance	100,845	0	0		0
	106,693	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,589,488	2,120,597	2,191,623	3.3%	71,026
Miscellaneous Revenue	0	0	24,315		24,315
	1,589,488	2,120,597	2,215,938	4.5%	95,341
<b>TOTAL REVENUE</b>	<b>1,696,180</b>	<b>2,120,597</b>	<b>2,215,938</b>	<b>4.5%</b>	<b>95,341</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	0	-8,046		-8,046
Transfers to Other Funds	0	0	18,207		18,207
Cash Carryover	0	984,431	742,386	-24.6%	-242,045
	0	984,431	752,547	-23.6%	-231,884
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	0	297,688	325,071	9.2%	27,383
Employer Provided Benefits	0	174,594	185,293	6.1%	10,699
Internal Service Charges	60,004	219,308	230,255	5.0%	10,947
Internal Services - IT Operations	0	5,963	13,905	133.2%	7,942
Other Operating Expenses	321,841	333,638	382,849	14.7%	49,211
Capital Outlay	32,172	1	2	100.0%	1
Supervision Allocation	0	40,485	274,666	578.4%	234,181
Indirect Cost	51,355	64,489	51,350	-20.4%	-13,139
	465,372	1,136,166	1,463,391	28.8%	327,225
<b>TOTAL EXPENDITURES</b>	<b>465,372</b>	<b>2,120,597</b>	<b>2,215,938</b>	<b>4.5%</b>	<b>95,341</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 14	FY 15	Change	
Authorized Positions		11	11		
Part-Time Hours		1,283	2,700	1,417	

## OFF STREET PARKING SUBFUND 412

---

### **BACKGROUND**

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees.

### **REVENUE**

#### Charges for Services

- The increase is due to the increase of \$51,287 in parking fees – daily and \$53,787 in parking fees – special events. These are offset by a decrease of \$34,048 in parking fees – monthly.

#### Miscellaneous Revenue

- This category includes the tenant revenue in the library garage for Enterprise Rent-A-Car.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Transfers to Other Funds

- This amount represents a transfer to the On-Street Parking fund (SF 411) to balance that fund.

#### Cash Carryover

- This amount represents excess revenue over the required expense needs of this fund. This cash carryover is set aside to help correct the public parking fund cash deficit.

#### Office of Economic Development

#### Salaries

- The increase is primarily due to the increase of \$25,000 in part-time salaries.

#### Employer Provided Benefits

- The increase is primarily due to increases in pension costs totaling \$17,513.

#### Internal Service Charges

- The increase is primarily due to the increase of \$16,014 in building maintenance allocation. This was somewhat offset by a decrease of \$5,549 in guard services and ADT charges.

#### Internal Services – IT Operations

- The ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase is primarily due to the increase of \$109,015 in repairs and maintenance, \$15,000 in hardware/software maintenance and licenses and \$8,406 in general liabilities insurance. These were offset by a decrease of \$82,170 in miscellaneous insurance.

Supervision Allocation

- This amount represents the administrative / supervision cost of the Public Parking activity which is allocated between this fund and the On-Street parking fund (SF 411).

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

There are no changes in the cap.



MOTOR VEHICLE INSPECTION (SEC 110.407)  
 SUBFUND -- 431

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	406	916	1,012	10.5%	96
Transfers from Fund Balance	45,414	0	0		0
	45,820	916	1,012	10.5%	96
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	433,742	512,388	548,800	7.1%	36,412
	433,742	512,388	548,800	7.1%	36,412
<b>TOTAL REVENUE</b>	<b>479,562</b>	<b>513,304</b>	<b>549,812</b>	<b>7.1%</b>	<b>36,508</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	0	-17,890		-17,890
Cash Carryover	0	0	114,637		114,637
	0	0	96,747		96,747
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	227,258	238,766	238,834	0.0%	68
Employer Provided Benefits	110,251	126,757	134,830	6.4%	8,073
Internal Service Charges	8,723	19,625	18,275	-6.9%	-1,350
Internal Services - IT Operations	6,900	6,204	10,106	62.9%	3,902
Other Operating Expenses	18,232	64,840	26,213	-59.6%	-38,627
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	112,622	57,111	24,806	-56.6%	-32,305
	483,986	513,304	453,065	-11.7%	-60,239
<b>TOTAL EXPENDITURES</b>	<b>483,986</b>	<b>513,304</b>	<b>549,812</b>	<b>7.1%</b>	<b>36,508</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	7	7	
Part-Time Hours	3,616	3,616	

## MOTOR VEHICLE INSPECTION SUBFUND 431

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### **BACKGROUND**

Municipal Code Section 110.407

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

### **REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

Charges for Services

- The increase is due to a higher revenue projection of \$41,577 in vehicles for hire. This was somewhat offset by a decrease of \$4,754 in inspection station index.

### **EXPENDITURES**

Non-Departmental / Fund Level Activities

Salary and Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

Cash Carryover

- This amount represents excess revenue over the required expense needs of this fund. This cash carryover is set aside for future appropriation.

Office of Economic Development

Employer Provided Benefits

- The increase is mainly due to the increase of \$8,424 in general employees' pension contribution.

Internal Service Charges

- The decrease is primarily due to the decrease of \$2,123 in tech refresh and pay-go allocation. This was somewhat offset by an increase of \$364 in utilities, \$225 in fleet parts and \$191 in building maintenance allocation.

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The decrease is primarily due to a decrease of \$38,019 in miscellaneous services and charges.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes in the cap.

SOLID WASTE DISPOSAL  
SUBFUND -- 441

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	28,784	0	0		0
	<u>28,784</u>	<u>0</u>	<u>0</u>		<u>0</u>
PUBLIC WORKS					
Charges for Services	66,241,345	65,983,763	66,715,478	1.1%	731,715
Revenue From City Agencies - Allocations	89,513	117,551	158,374	34.7%	40,823
Fines and Forfeits	555	500	1,000	100.0%	500
Miscellaneous Revenue	1,243,624	1,587,099	1,671,819	5.3%	84,720
	<u>67,575,037</u>	<u>67,688,913</u>	<u>68,546,671</u>	<u>1.3%</u>	<u>857,758</u>
<b>TOTAL REVENUE</b>	<b>67,603,820</b>	<b>67,688,913</b>	<b>68,546,671</b>	<b>1.3%</b>	<b>857,758</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-257,238	-254,077	-1.2%	3,161
Debt Service	4,903,311	5,413,502	5,462,500	0.9%	48,998
Banking Fund Debt Repayments	0	31,793	155,455	389.0%	123,662
Cash Carryover	0	289,387	112,210	-61.2%	-177,177
	<u>4,903,311</u>	<u>5,477,444</u>	<u>5,476,088</u>	<u>0.0%</u>	<u>-1,356</u>
PUBLIC WORKS					
Salaries	3,733,631	3,976,898	4,107,726	3.3%	130,828
Employer Provided Benefits	1,765,602	2,064,895	2,099,964	1.7%	35,069
Internal Service Charges	2,863,829	2,663,726	3,239,102	21.6%	575,376
Internal Services - IT Operations	264,645	259,032	355,469	37.2%	96,437
Other Operating Expenses	50,260,257	52,350,149	52,463,900	0.2%	113,751
Capital Outlay	46,960	2	1	-50.0%	-1
Supervision Allocation	-195,421	-177,148	-215,000	21.4%	-37,852
Indirect Cost	1,271,020	1,073,915	1,019,421	-5.1%	-54,494
	<u>60,010,524</u>	<u>62,211,469</u>	<u>63,070,583</u>	<u>1.4%</u>	<u>859,114</u>
<b>TOTAL EXPENDITURES</b>	<b>64,913,835</b>	<b>67,688,913</b>	<b>68,546,671</b>	<b>1.3%</b>	<b>857,758</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	116	116	0
Part-Time Hours		1,300	1,300

## SOLID WASTE DISPOSAL SUBFUND 441

### BACKGROUND

The Solid Waste Disposal Subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include collection administration, residential collection, downtown collection and litter pick-up (small and large debris).

Solid waste user fees were established, pursuant to Ordinance # 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

### REVENUE

#### Public Works

#### Charges for Services

- The net increase is due to an increase in commercial tipping fees, city department solid waste disposal fees, internal host fees and solid waste late fees. This is primarily offset with a decrease in residential tipping fees, commercial waste collection-city-quarterly, and in commercial; waste collection-contractors.

#### Revenue from City Agencies - Allocations

- This revenue reflects the billings to other city agencies / Departments for solid waste collection and disposal.

#### Fines and Forfeits

- This revenue represents code violation fines collected by Solid Waste.

#### Miscellaneous Revenue

- The increase is due to increases in sale of recyclable products, miscellaneous sales and charges.

### EXPENDITURES

#### Non-Departmental Fund Level Activities

#### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Debt Service

- This reflects debt service interest and principal payments to 2009B excise tax revenue bond fund (SF 44G) and 2009C excise tax revenue bond fund (SF 44H).

#### Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	0      31,793		0      155,455		123,662
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
Solid Waste - CIP Project(s)	0	31,793	0	155,455	123,662

#### Cash Carryover

- This amount represents excess revenue over the required expense needs of this fund.

#### Public Works

##### Salaries

- The increase is mainly due to an increase in salaries part time cost, in salaries over time cost and permanent and probationary salaries.

##### Employer Provided Benefits

- The net increase is primarily due to increases in GEPP pension contribution and of group hospitalization costs. These were partially offset by decreases of in workers compensation insurance and in group dental plan.

##### Internal Service Charges

- The increase is primarily due to an increase of fleet and in copy center charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net increase is primarily due to increases of in contract garbage / recycling and in contractual services. These were slightly offset by a decrease of in landfill charges and in miscellaneous repairs and maintenance.

##### Supervision Allocation

- This amount represents the administrative / supervision cost of the Solid Waste division which is allocated between this fund and the solid waste activity in the General Fund – GSD (SF 011).

##### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

1,300 part-time hours were added as part of the budget process.



CONTAMINATION ASSESSMENT  
SUBFUND -- 442

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	9,676	29,629	21,579	-27.2%	-8,050
Transfers from Fund Balance	638,989	665,058	814,732	22.5%	149,674
	648,665	694,687	836,311	20.4%	141,624
PUBLIC WORKS					
Charges for Services	214,242	214,537	220,277	2.7%	5,740
Miscellaneous Revenue	77,558	0	0		0
Transfers from Fund Balance	50,000	0	0		0
	341,800	214,537	220,277	2.7%	5,740
<b>TOTAL REVENUE</b>	<b>990,465</b>	<b>909,224</b>	<b>1,056,588</b>	<b>16.2%</b>	<b>147,364</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Internal Service Charges	46,369	32,974	32,888	-0.3%	-86
Other Operating Expenses	343,655	876,250	1,023,700	16.8%	147,450
	390,024	909,224	1,056,588	16.2%	147,364
<b>TOTAL EXPENDITURES</b>	<b>390,024</b>	<b>909,224</b>	<b>1,056,588</b>	<b>16.2%</b>	<b>147,364</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## CONTAMINATION ASSESSMENT SUBFUND 442

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### **BACKGROUND**

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy numerous contaminated landfills and dump sites.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

##### Transfers from Fund Balance

- A portion of retained earnings has been budgeted to fund operations.

#### Public Works

##### Charges for Services

- The net increase is primarily due to an increase in internal host fees.

### **EXPENDITURES**

##### Other Operating Expenses

- The bulk of the funding in this area is for professional services (\$817,450). The net increase is primarily attributable to an increase in miscellaneous services and charges which is up \$150,000.

### **AUTHORIZED POSITION CAP**

There are no authorized positions this subfund.

LANDFILL CLOSURE  
SUBFUND -- 443

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	65,901	428,309	0	-100.0%	-428,309
Transfers from Fund Balance	7,370,232	3,785,272	14,842,088	292.1%	11,056,816
	7,436,133	4,213,581	14,842,088	252.2%	10,628,507
PUBLIC WORKS					
Charges for Services	1,767,488	1,769,930	1,817,282	2.7%	47,352
Miscellaneous Revenue	-199,012	0	0		0
	1,568,476	1,769,930	1,817,282	2.7%	47,352
<b>TOTAL REVENUE</b>	<b>9,004,609</b>	<b>5,983,511</b>	<b>16,659,370</b>	<b>178.4%</b>	<b>10,675,859</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	75		75
	0	0	75		75
PUBLIC WORKS					
Salaries	199,761	207,609	205,150	-1.2%	-2,459
Employer Provided Benefits	107,434	137,719	126,430	-8.2%	-11,289
Internal Service Charges	0	9,674	16,496	70.5%	6,822
Internal Services - IT Operations	0	0	1,818		1,818
Other Operating Expenses	4,087,389	5,628,507	15,949,398	183.4%	10,320,891
Capital Outlay	0	2	360,003	100050.0%	360,001
	4,394,585	5,983,511	16,659,295	178.4%	10,675,784
<b>TOTAL EXPENDITURES</b>	<b>4,394,585</b>	<b>5,983,511</b>	<b>16,659,370</b>	<b>178.4%</b>	<b>10,675,859</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## LANDFILL CLOSURE SUBFUND 443

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### BACKGROUND

The Landfill Closure Subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Interest earnings for FY 15 have not been budgeted due to the large appropriation of retained earnings which will significantly reduce the cash in this fund.

##### Transfers from Fund Balance

- A portion of retained earnings has been budgeted to fund landfill closure operations.

#### Public Works

##### Charges for Services

- The increase is primarily due to increased host fee charges.

### EXPENDITURES

#### Public Works

##### Salaries

- Employees are allocated from solid waste disposal operations (SF 441) to perform duties related to landfill closure.

##### Employer Provided Benefit

- The decrease is primarily due to decreases in workers' compensation insurance cost. This amount was offset by increased charges in GEPP pension contribution cost, and group hospitalization insurance costs.

##### Internal Services Charges

- The increase is due to an increase in utilities allocation and in buildings maintenance charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The increase is attributable to the costs related to a cell closure at Trail Ridge Landfill.

##### Capital Outlay

- Funding has been provided for land acquisition costs.

### AUTHORIZED POSITION CAP

There are no authorized positions in this fund. However, a portion of various employee personnel costs are charged to this fund based on time spent at the north and east landfills.

SOLID WASTE FACILITIES MITIGATION  
SUBFUND -- 445

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	13,536	21,383	9,060	-57.6%	-12,323
	13,536	21,383	9,060	-57.6%	-12,323
PUBLIC WORKS					
Charges for Services	175,114	174,950	181,320	3.6%	6,370
Transfers from Fund Balance	1,683,877	0	0		0
	1,858,991	174,950	181,320	3.6%	6,370
<b>TOTAL REVENUE</b>	<b>1,872,527</b>	<b>196,333</b>	<b>190,380</b>	<b>-3.0%</b>	<b>-5,953</b>
<b>EXPENDITURES</b>					
FIRE AND RESCUE					
Grants, Aids & Contributions	93,245	0	0		0
	93,245	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	1,243,127	0	0		0
Cash Carryover	0	196,333	190,380	-3.0%	-5,953
	1,243,127	196,333	190,380	-3.0%	-5,953
<b>TOTAL EXPENDITURES</b>	<b>1,336,371</b>	<b>196,333</b>	<b>190,380</b>	<b>-3.0%</b>	<b>-5,953</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## SOLID WASTE FACILITIES MITIGATION SUBFUND 445

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### **BACKGROUND**

The Solid Waste Facilities Mitigation Subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, Chapter 380, Part 4.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

#### Public Works

##### Charges for Services

- The increase is due to an increase in internal host fees.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Cash Carryover

- All available revenue in this fund is placed in a cash carryover for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

SOLID WASTE CLASS III MITIGATION  
SUBFUND -- 446

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	4,295	13,341	12,146	-9.0%	-1,195
Transfers from Fund Balance	169,544	0	0		0
	173,840	13,341	12,146	-9.0%	-1,195
PUBLIC WORKS					
Charges for Services	96,110	97,052	96,270	-0.8%	-782
	96,110	97,052	96,270	-0.8%	-782
<b>TOTAL REVENUE</b>	<b>269,950</b>	<b>110,393</b>	<b>108,416</b>	<b>-1.8%</b>	<b>-1,977</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	65,000	0	0		0
Cash Carryover	0	110,393	108,416	-1.8%	-1,977
	65,000	110,393	108,416	-1.8%	-1,977
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	-1,396	0	0		0
	-1,396	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>63,604</b>	<b>110,393</b>	<b>108,416</b>	<b>-1.8%</b>	<b>-1,977</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## SOLID WASTE CLASS III MITIGATION SUBFUND 446

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### **BACKGROUND**

The Solid Waste Class III Mitigation Subfund was established to mitigate property concerns in areas surrounding Class III landfills (i.e. private construction and demolition debris landfills). A Resource Recovery Fee (External Host Fee) of \$.50 is applied to each Class III ton deposited at the Old Kings Road (private) landfill. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

#### Public Works

##### Charges for Services

- The decrease is due to a reduction in external host fee revenues.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Cash Carryover

- All available revenue in this fund is placed in a cash carryover for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

2009B EXCISE TAX REV BONDS-SOLID WASTE  
SUBFUND -- 44G

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	8,810	10,019	13.7%	1,209
Transfer In to Pay Debt Service	0	1,802,690	1,803,231	0.0%	541
	0	1,811,500	1,813,250	0.1%	1,750
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,811,500</b>	<b>1,813,250</b>	<b>0.1%</b>	<b>1,750</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	1,811,500	1,813,250	0.1%	1,750
	0	1,811,500	1,813,250	0.1%	1,750
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,811,500</b>	<b>1,813,250</b>	<b>0.1%</b>	<b>1,750</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2009B EXCISE TAX REVENUE BONDS - SOLID WASTE  
SUBFUND 44G**

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**BACKGROUND**

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer in to Pay Debt Service

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009B ETR (ref 96A)	1,645,000	168,250	0	1,813,250

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

2009C EXCISE TAX REV BONDS-SOLID WASTE  
 SUBFUND -- 44H

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	17,388	20,131	15.8%	2,743
Transfer In to Pay Debt Service	0	3,610,812	3,659,269	1.3%	48,457
	0	3,628,200	3,679,400	1.4%	51,200
<b>TOTAL REVENUE</b>	<b>0</b>	<b>3,628,200</b>	<b>3,679,400</b>	<b>1.4%</b>	<b>51,200</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	3,628,200	3,679,400	1.4%	51,200
	0	3,628,200	3,679,400	1.4%	51,200
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,628,200</b>	<b>3,679,400</b>	<b>1.4%</b>	<b>51,200</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2009C EXCISE TAX REVENUE BONDS - SOLID WASTE  
SUBFUND 44H**

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**BACKGROUND**

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer in to Pay Debt Service

- This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C ETR (ref 99B)	3,400,000	279,400	0	3,679,400

**AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

SOLID WASTE MITIGATION-CAPITAL PROJECTS  
SUBFUND -- 44I

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Charges for Services	175,114	174,950	465,287	166.0%	290,337
Miscellaneous Revenue	4,954	18,034	18,034	0.0%	0
	180,068	192,984	483,321	150.4%	290,337
<b>TOTAL REVENUE</b>	<b>180,068</b>	<b>192,984</b>	<b>483,321</b>	<b>150.4%</b>	<b>290,337</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	286,817		286,817
Cash Carryover	0	192,984	196,504	1.8%	3,520
	0	192,984	483,321	150.4%	290,337
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>192,984</b>	<b>483,321</b>	<b>150.4%</b>	<b>290,337</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **SOLID WASTE MITIGATION CAPITAL PROJECTS SUBFUND 44I**

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### **BACKGROUND**

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

### **REVENUE**

#### Charges for Services

- Internal Host Fee revenue is derived from the Taye Brown Regional Park Improvement District's share of Resource Recovery Fees collected at the Trail Ridge Landfill. The internal host fee of is calculated based on \$0.25 per ton. The FY 15 approved amount includes a City Council appropriation of \$286,817 of prior year available revenue to subsidize the FY 15 operating cost of a contract with Northeast Florida Equestrian Society to run the Equestrian Center.

#### Miscellaneous Revenue

- This is the anticipated interest earnings in the fund for FY 15.

### **EXPENDITURES**

#### Transfers to Other Funds

- City Council appropriated \$286,817 of prior year available revenue in this fund to subsidize the FY 15 operating cost of a contract with Northeast Florida Equestrian Society to run the Equestrian Center. This category shows the funding flowing from this fund to a new created fund within the Equestrian Center (SF 4F5).

#### Cash Carryover

- This amount represents the FY 15 host fee and interest income. Funds are placed in a cash carryover until appropriated by City Council.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

SOLID WASTE GENERAL CAPITAL PROJECTS  
 SUBFUND -- 44K

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Other Sources	0	5,406,000	10,879,000	101.2%	5,473,000
	0	5,406,000	10,879,000	101.2%	5,473,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>5,406,000</b>	<b>10,879,000</b>	<b>101.2%</b>	<b>5,473,000</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	5,406,000	10,879,000	101.2%	5,473,000
	0	5,406,000	10,879,000	101.2%	5,473,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>5,406,000</b>	<b>10,879,000</b>	<b>101.2%</b>	<b>5,473,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 44K

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### BACKGROUND

This fund currently houses the FY 15 proposed Solid Waste Capital Improvement Projects (CIP) to be funded with Banking Fund borrowing as detailed on budget ordinance schedule B4b.

### REVENUE

#### Other Sources

- The funding in other sources represents FY 15 approved borrowing from the Banking Fund (SF 592) for the CIP net of any de-appropriation of prior year funding.

### EXPENDITURES

#### Capital Outlay

- The table below details the project and project amounts. Any negative amounts represent the de-appropriation of prior year spending authority.

Project Title	FY 15 Approved
Compressed Natural Gas Conversion	(\$1,121,000)
Trail Ridge Landfill Expansion	\$12,000,000

\$10,879,000

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

MAYPORT FERRY  
SUBFUND -- 451

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	2,978	0	0		0
Other Sources	200,000	0	200,000		200,000
Transfers From Other Funds	0	449,715	0	-100.0%	-449,715
Transfers from Fund Balance	210,000	70,000	0	-100.0%	-70,000
	412,978	519,715	200,000	-61.5%	-319,715
PUBLIC WORKS					
Charges for Services	1,178,727	1,270,402	1,372,034	8.0%	101,632
Miscellaneous Revenue	8,640	0	0		0
	1,187,367	1,270,402	1,372,034	8.0%	101,632
<b>TOTAL REVENUE</b>	<b>1,600,345</b>	<b>1,790,117</b>	<b>1,572,034</b>	<b>-12.2%</b>	<b>-218,083</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	112,500		112,500
Cash Carryover	0	0	37,428		37,428
	0	0	149,928		149,928
PUBLIC WORKS					
Internal Service Charges	303,353	305,062	345,315	13.2%	40,253
Other Operating Expenses	1,258,348	1,485,054	1,056,790	-28.8%	-428,264
Capital Outlay	0	1	20,001	000000.0%	20,000
	1,561,701	1,790,117	1,422,106	-20.6%	-368,011
<b>TOTAL EXPENDITURES</b>	<b>1,561,701</b>	<b>1,790,117</b>	<b>1,572,034</b>	<b>-12.2%</b>	<b>-218,083</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## MAYPORT FERRY SUBFUND 451

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### **BACKGROUND**

Ordinances 2012-0235-E and 2012-0522-E established the creation of the St. Johns River Ferry Commission and the operating procedures for running the Mayport Ferry when the Jacksonville Port Authority returned the Ferry, and the tangible property related to Ferry Operations, to the City of Jacksonville in 2012.

### **REVENUE**

#### Non-Departmental / Fund Level Activities

##### Other Sources

- This amount represents the contribution from JTA for ferry operations per JTA ordinance schedule P.

#### Public Works

##### Charges for Services

- This amount represents the estimated transportation fare revenue for FY 2014/15.

### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

##### Transfers to Other Funds

- This is a grant match transfer to the Ferry – Grant / Capital project fund (SF 452) for the second year of an existing grant (Ord 2014-274-E) as detailed on Schedule B1b.

##### Cash Carryover

- This amount represents excess budgetary revenue over expenses in this fund.

#### Public Works

##### Internal Service Charges

- This is the estimated fuel costs for the Ferry for FY 2014/15 based on estimated gallons.

##### Other Operating Expenses

- Total net decrease of (\$428,264) is due an increase of \$132,059 in contractual expenses for the third party contractor to operate the ferry as well as reduction of (\$562,500) of the third party contractor's contract expenses which are being recorded in Sub-fund 452 in order to accurately track the expenditures for reimbursement from the (FLAP) grant.

##### Capital Outlay

- The Commission is purchasing a rescue boat for the Mayport Ferry in order to remain in compliance with Coast Guard regulations.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

MAYPORT FERRY - GRANTS/CAPITAL PROJECTS  
 SUBFUND -- 452

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	112,500		112,500
	0	0	112,500		112,500
PUBLIC WORKS					
Intergovernmental Revenue	0	0	450,000		450,000
Other Sources	0	1,000,000	0	-100.0%	-1,000,000
	0	1,000,000	450,000	-55.0%	-550,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,000,000</b>	<b>562,500</b>	<b>-43.8%</b>	<b>-437,500</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Other Operating Expenses	0	0	562,500		562,500
Capital Outlay	0	1,000,000	0	-100.0%	-1,000,000
	0	1,000,000	562,500	-43.8%	-437,500
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,000,000</b>	<b>562,500</b>	<b>-43.8%</b>	<b>-437,500</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **MAYPORT FERRY – GRANTS / CAPITAL PROJECTS SUBFUND 452**

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### **BACKGROUND**

This fund accounts for any grants or capital projects associated with the Mayport Ferry. In FY 14 ordinance 2014-274-E established the first year of a two year grant. The funding in FY 15 reflects year two of that agreement as stated in that legislation.

### **REVENUE**

#### Transfers From Other Funds

- This is a transfer from the Ferry operating fund (SF 451) for the cash match portion of the FLAP grant.

#### Intergovernmental Revenue

- This represents the year two grant funds from the Department of Transportation.

### **EXPENDITURES**

#### Other Operating Expenses

- A portion of the operations budget for the third party contractor to operate the ferry for the FY 2014/15 budget, equal to the grant and match \$562,500 are budgeted in this fund to accurately track those expenditures used for the FLAP grant reimbursement.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

STORMWATER SERVICES  
SUBFUND -- 461

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	45,030	0	0		0
Transfers From Other Funds	1,557,442	1,557,442	1,561,058	0.2%	3,616
	1,602,472	1,557,442	1,561,058	0.2%	3,616
PUBLIC WORKS					
Charges for Services	30,258,819	28,899,110	29,207,958	1.1%	308,848
Miscellaneous Revenue	420	0	0		0
	30,259,239	28,899,110	29,207,958	1.1%	308,848
<b>TOTAL REVENUE</b>	<b>31,861,710</b>	<b>30,456,552</b>	<b>30,769,016</b>	<b>1.0%</b>	<b>312,464</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	2,970,995	3,686,656	3,694,873	0.2%	8,217
Contingencies	0	0	44,918		44,918
Transfers to Other Funds	5,837,679	7,443,023	3,337,152	-55.2%	-4,105,871
Banking Fund Debt Repayments	2,288,138	2,442,929	2,679,498	9.7%	236,569
Cash Carryover	0	0	588,533		588,533
	11,096,812	13,572,608	10,344,974	-23.8%	-3,227,634
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	17,920	37,272	46,236	24.1%	8,964
Employer Provided Benefits	260	540	670	24.1%	130
Other Operating Expenses	5,502	11,246	11,313	0.6%	67
	23,681	49,058	58,219	18.7%	9,161
PUBLIC WORKS					
Salaries	5,688,000	4,482,581	4,695,325	4.7%	212,744
Employer Provided Benefits	3,031,156	2,492,286	2,616,977	5.0%	124,691
Internal Service Charges	1,958,347	2,140,899	2,216,849	3.5%	75,950
Internal Services - IT Operations	119,269	119,637	134,371	12.3%	14,734
Other Operating Expenses	3,832,156	6,295,044	9,495,410	50.8%	3,200,366
Capital Outlay	41,724	1	1	0.0%	0
Indirect Cost	1,431,674	1,180,812	1,088,791	-7.8%	-92,021
	16,102,327	16,711,260	20,247,724	21.2%	3,536,464
REGULATORY COMPLIANCE					
Salaries	210,563	48,431	51,725	6.8%	3,294
Employer Provided Benefits	94,285	43,710	29,563	-32.4%	-14,147
Internal Service Charges	14	997	241	-75.8%	-756
Internal Services - IT Operations	3,707	3,493	19,901	469.7%	16,408
Other Operating Expenses	31,501	16,788	16,668	-0.7%	-120
Capital Outlay	0	10,207	1	-100.0%	-10,206
	340,070	123,626	118,099	-4.5%	-5,527
<b>TOTAL EXPENDITURES</b>	<b>27,562,890</b>	<b>30,456,552</b>	<b>30,769,016</b>	<b>1.0%</b>	<b>312,464</b>

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**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	22	48	26
Part-Time Hours	2,600	2,600	

## STORMWATER SERVICES SUBFUND 461

### BACKGROUND

The Stormwater Services fund provides a dedicated funding source, through the Stormwater fee, and operating budget for various Departments including Neighborhoods, Parks & Recreations and Public Works. The Neighborhoods Department - Environmental Quality Division is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Transfers from Other Funds

- Stormwater User Fees are waived for 501(c) 3 organizations, and individuals and families who are economically disadvantaged. The general fund subsidizes stormwater revenue to compensate for these waivers.

#### Public Works

##### Charges for Services

- The net increase of \$308,848 is primarily due to increases in Stormwater fee and late fees collections.

### EXPENDITURES

#### Non-Departmental / Fund Level Activities

##### Debt Service

- The net increase of \$8,217 is attributable to reductions of in debt service transfers out – fiscal agent fee costs and in debt service transfers out – interest. These were somewhat offset by an increase in debt service transfers out – principal costs.

##### Contingencies

- The increase of \$44,918 is due to a reduction in interest costs related to banking fund as a result of de-authorizing FY2014-15 CIP projects.

##### Transfers to Other Funds

- The decrease of (\$4,105,871) is due to a decreased transfer to the Stormwater Capital Projects subfund (SF 462). This amount represents the excess revenue over expenditures in this fund that is transferred to the Stormwater Services - Capital Project fund (SF 462) be used as pay-go funds for various capital projects.

##### Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	1,569,244      873,685		1,777,063      902,435		236,569
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
Stormwater - CIP Project(s)	1,569,244	873,685	1,777,063	902,435	236,569

#### Cash Carryover

- The net increase of \$588,533 is due to savings in Stormwater Services Regulatory Compliance pertaining to salaries & benefits costs as a result of 78% grant funding and a reduction in fleet vehicle rental allocation costs.

#### Parks, Recreation & Community Services

##### Salaries

- The increase of \$8,964 is attributable to an increase in permanent and probationary salary costs.

##### Employer Provided Benefits

- The increase of \$130 is due to an increase in Medicare tax costs.

#### Public Works

##### Salaries

- The net increase of \$212,744 is mainly due to the transfer in of (26) employees into the R-O-W Grounds Maintenance (SF 461) Stormwater. The transfers resulted in increases in permanent and probationary salary as well as reductions in special pay and leave rollback/sellback costs.

##### Employer Provided Benefits

- The net increase of \$124,691 is primarily due to increases in GEPP pension contribution, in group hospitalization insurance, and GEPP defined contribution pension costs. These were offset by reductions in workers' compensation insurance costs.

##### Internal Service Charges

- The net increase of \$75,950 is mainly due to increases in fleet vehicle allocation, in utilities allocation, and in building maintenance costs. These were offset by decreases in guard service and ADT allocation charges.

##### Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net increase of \$3,200,366 is mainly due to increases in contractual services costs in the continued effort to reduce a City wide back-log of ditch cleaning and to repair storm drain cave-ins, increase mowing, and provide tree maintenance at Stormwater treatment facilities. Additionally, \$65,000 has been added to equipment rentals for barricades rented for work related to Stormwater activities.

##### Indirect Costs

- This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### Regulatory Compliance

##### Salaries

- The increase of \$186,685 is due to the transfer of (5) employees into this activity which resulted in increases in permanent and probationary salaries, overtime salaries and special pay pensionable costs.

##### Employer Provided Benefits

- The increase of \$90,661 is mainly due to increases in pension contribution and in group hospitalization insurance.

##### Internal Service Charges

- The decrease of \$756 is primarily due to decreases in tech refresh charges.

Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The decrease of \$120 is mainly due to a reduction in office supplies which was offset by an increase in general liability insurance.

Capital Outlay

- The decrease of \$10,206 is attributable to a decrease in specialized equipment costs.

**AUTHORIZED POSITION CAP**

The cap was increased by (26) authorized positions. This is the result of: adding two positions to this subfund via Ordinance 2013-683-E for mowing; transferring three positions back to the General Fund/General Services District (S/F 011) as part of the budget process related to mowing; and transferring 27 positions back to this subfund (S/F 461) from the General Fund/General Services District (S/F 011) as part of the budget process. There was no change to part-time hours.



STORMWATER SERVICES - CAPITAL PROJECTS  
SUBFUND -- 462

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	5,837,679	7,443,023	3,337,152	-55.2%	-4,105,871
	5,837,679	7,443,023	3,337,152	-55.2%	-4,105,871
PUBLIC WORKS					
Miscellaneous Revenue	279,456	0	0		0
Other Sources	0	3,591,000	-18,061,112	-603.0%	-21,652,112
	279,456	3,591,000	-18,061,112	-603.0%	-21,652,112
<b>TOTAL REVENUE</b>	<b>6,117,135</b>	<b>11,034,023</b>	<b>-14,723,960</b>	<b>-233.4%</b>	<b>-25,757,983</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Internal Service - Capital Expense	877	0	0		0
Operating - Capital Expense	-46,602	0	-428,891		-428,891
Capital Outlay	9,064,795	11,034,023	-14,295,069	-229.6%	-25,329,092
	9,019,070	11,034,023	-14,723,960	-233.4%	-25,757,983
<b>TOTAL EXPENDITURES</b>	<b>9,019,070</b>	<b>11,034,023</b>	<b>-14,723,960</b>	<b>-233.4%</b>	<b>-25,757,983</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

### BACKGROUND

The Stormwater Services – Capital Projects Subfund accounts for capital projects financed by stormwater user fees, excess retained earnings, debt proceeds and investment earnings when available.

### REVENUE

#### Non-Departmental/Fund Level Activities

##### Transfers from Other Funds

- The amount represents the transfer from the Stormwater Services operating fund (SF 461) to fund the Drainage System Rehabilitation CIP project with pay-go dollars.

#### Public Works

##### Other Sources

- This amount represents the de-appropriation of previously approved CIP projects funded by debt proceeds. The tables listed in expenditures detail the projects and project amounts.

### EXPENDITURES

#### Operating – Capital Expense

- The table below details the project and project amounts:

Project	Project Title	FY 15 Approved
PW0717 01	Septic Tank Phase Out	(428,891)

#### Capital Outlay

- The table below details the project and project amounts:

Project	Project Title	FY 15 Approved
		(14,295,069)
PW0072 01	Drainage System Rehab - County Wide	3,337,152
PW0092 02	Park St Drainage Improvements	(30,000)
RC0110 02	Bulls Bay Drainage Improvement	(110,000)
PW0655 02	Duval Rd / Duval Station Rd Drainage	(150,000)
PW0295 01	Lincoln Villas Drainage	(172,918)
PW0759 01	Osceola St Storm Drain Replacement	(375,000)
PW0294 02	Hamilton / Jersey Outfall to Roosevelt	(750,947)
PW0687 01	Country Creek Drainage	(950,000)
PW0382 02	Crystal Springs Area Drainage	(950,000)
PW0706 01	Noroad / Lambing Drainage	(1,086,000)
PW0709 01	Messer Area Drainage	(2,570,000)
PW0707 01	Old Plank Road Outfall	(2,800,000)
PW0717 01	Septic Tank Phase Out	(2,999,356)
PW0020	Lower Eastside Drainage	(4,688,000)

### AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

MUNICIPAL STADIUM - CITY  
SUBFUND -- 4A1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	7,389,527	7,334,419	7,650,004	4.3%	315,585
Miscellaneous Revenue	10,225	33,730	56,581	67.7%	22,851
Transfers From Other Funds	6,513,495	4,312,052	6,524,534	51.3%	2,212,482
	13,913,246	11,680,201	14,231,119	21.8%	2,550,918
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	2,275,607	2,025,000	0	-100.0%	-2,025,000
Miscellaneous Revenue	4,047,200	4,006,519	0	-100.0%	-4,006,519
	6,322,807	6,031,519	0	-100.0%	-6,031,519
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	2,135,000		2,135,000
Miscellaneous Revenue	0	0	3,960,040		3,960,040
	0	0	6,095,040		6,095,040
<b>TOTAL REVENUE</b>	<b>20,236,053</b>	<b>17,711,720</b>	<b>20,326,159</b>	<b>14.8%</b>	<b>2,614,439</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	9,965,922	10,164,729	10,151,124	-0.1%	-13,605
Transfers to Other Funds	4,732,940	4,055,817	5,596,821	38.0%	1,541,004
	14,698,862	14,220,546	15,747,945	10.7%	1,527,399
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	132,830	169,010	0	-100.0%	-169,010
Internal Services - IT Operations	70,745	72,818	0	-100.0%	-72,818
Other Operating Expenses	2,932,049	3,194,346	0	-100.0%	-3,194,346
Capital Outlay	24,589	55,000	0	-100.0%	-55,000
	3,160,213	3,491,174	0	-100.0%	-3,491,174
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	145,036		145,036
Internal Services - IT Operations	0	0	130,920		130,920
Other Operating Expenses	0	0	4,237,258		4,237,258
Capital Outlay	0	0	65,000		65,000
	0	0	4,578,214		4,578,214
<b>TOTAL EXPENDITURES</b>	<b>17,859,075</b>	<b>17,711,720</b>	<b>20,326,159</b>	<b>14.8%</b>	<b>2,614,439</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MUNICIPAL STADIUM - CITY  
SUBFUND 4A1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Taxes

- This revenue category includes the 2 cent tourist development tax and F.S. 212.055 state sales tax rebate revenue. The increase is due to higher projected tourist development tax revenues.

Miscellaneous Revenue

- This revenue consists of anticipated interest earnings for FY 15.

Transfers from Other Funds

- The transfer of \$6,524,534 represents subsidies of \$6,415,741 from the General Fund – GSD (SF 011) and \$108,793 from the Veterans Memorial Arena – City (SF 4B1) fund. Both are required to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	6,031,519		6,095,040		63,521	
	FY14 Adopted		FY15 Approved		Dollar Change	
	Office of Economic Dev		Office of Sports & Ent			
Charges for Services	2,025,000	2,135,000			110,000	
Miscellaneous Revenue	4,006,519	3,960,040			(46,479)	

Charges for Services

- This revenue category includes daily parking fees, NFL ticket surcharge and other surcharges.

Miscellaneous Revenue

- This revenue category includes rental of city facilities.

**EXPENDITURES**

Non-Departmental/Fund Level Activities

Debt Service

- This amount represents the transfer out to the Municipal Stadium – Debt Service fund (SF 4A6) to fund debt service costs.

Transfers to Other Funds

- This represents a subsidy to the Municipal Stadium - SMG fund (SF 4A2) to balance up that fund. Additionally, \$384,000 represents the payback of two loans from the General Capital Projects (SF 322) fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	3,491,174	4,578,214	1,087,040
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Internal Service Charges	169,010	145,036	(23,974)
Internal Services - IT Operations	72,818	130,920	58,102
Other Operating Expenses	3,194,346	4,237,258	1,042,912
Capital Outlay	55,000	65,000	10,000

Other Operating Expenses

- The net increase is being driven by increases in utility costs (\$773,948) and miscellaneous insurance (\$268,964).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



MUNICIPAL STADIUM - SMG  
SUBFUND -- 4A2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	334	0	0		0
Transfers From Other Funds	4,271,060	3,941,233	5,212,821	32.3%	1,271,588
	4,271,394	3,941,233	5,212,821	32.3%	1,271,588
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	2,290,847	1,813,167	0	-100.0%	-1,813,167
Miscellaneous Revenue	1,460,610	1,470,692	0	-100.0%	-1,470,692
	3,751,458	3,283,859	0	-100.0%	-3,283,859
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	2,991,381		2,991,381
Miscellaneous Revenue	0	0	1,866,971		1,866,971
	0	0	4,858,352		4,858,352
<b>TOTAL REVENUE</b>	<b>8,022,852</b>	<b>7,225,092</b>	<b>10,071,173</b>	<b>39.4%</b>	<b>2,846,081</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	230,011	0	0		0
	230,011	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	1,296,052	1,298,420	0	-100.0%	-1,298,420
Employer Provided Benefits	399,002	431,992	0	-100.0%	-431,992
Other Operating Expenses	6,276,612	5,494,680	0	-100.0%	-5,494,680
	7,971,666	7,225,092	0	-100.0%	-7,225,092
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	1,376,741		1,376,741
Employer Provided Benefits	0	0	493,125		493,125
Other Operating Expenses	0	0	8,201,307		8,201,307
	0	0	10,071,173		10,071,173
<b>TOTAL EXPENDITURES</b>	<b>8,201,677</b>	<b>7,225,092</b>	<b>10,071,173</b>	<b>39.4%</b>	<b>2,846,081</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MUNICIPAL STADIUM - SMG  
SUBFUND 4A2**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Transfers From Other Funds

- This amount represents a subsidy of \$5,212,821 from the Municipal Stadium - City fund (SF 4A1) to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	3,282,859	4,858,352	1,575,493
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	1,812,167	2,991,381	1,179,214
Miscellaneous Revenue	1,470,692	1,866,971	396,279

Charges for Services

- This revenue category includes daily parking fees, ticket surcharges and contractual services revenue. The net increase is being driven by an increase in contractual services revenue (\$629,330), ticket surcharges (\$320,000) and parking fees (\$228,884).

Miscellaneous Revenue

- This revenue category includes rental of city facilities, concession sales, advertising fees and other smaller line items.

**EXPENDITURES**

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Salaries	1,298,420	1,376,741	78,321
Employer Provided Benefits	431,992	493,125	61,133
Other Operating Expenses	5,494,680	8,201,307	2,706,627

Other Operating Expenses

- The net increase is being driven by an increase in contractual services (\$2,177,362).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



MUNICIPAL STADIUM - DEBT SERVICE  
 SUBFUND -- 4A6

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	26,521	70,621	110,064	55.9%	39,443
Other Sources	141,484,339	0	0		0
Transfers From Other Funds	5,715,252	0	0		0
Transfer In to Pay Debt Service	9,965,922	10,164,729	13,562,182	33.4%	3,397,453
	157,192,035	10,235,350	13,672,246	33.6%	3,436,896
<b>TOTAL REVENUE</b>	<b>157,192,035</b>	<b>10,235,350</b>	<b>13,672,246</b>	<b>33.6%</b>	<b>3,436,896</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	-1,370	0	0		0
Transfers to Other Funds	10,281,850	0	0		0
Payment to Fiscal Agents	-238	0	0		0
Fiscal and Other Debt Fees	8,055,770	10,235,350	13,672,246	33.6%	3,436,896
	18,336,012	10,235,350	13,672,246	33.6%	3,436,896
<b>TOTAL EXPENDITURES</b>	<b>18,336,012</b>	<b>10,235,350</b>	<b>13,672,246</b>	<b>33.6%</b>	<b>3,436,896</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MUNICIPAL STADIUM - DEBT SERVICE  
SUBFUND 4A6**

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**BACKGROUND**

This fund receives a transfer from the Municipal Stadium operating fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer in to Pay Debt Service

- This represents a transfer from the Municipal Stadium operating fund (SF 4A1) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Cap Imp Refunding	5,040,000	5,193,050	450	10,233,500
2014 Cap Imp - Scoreboard/Pools	1,690,000	1,748,296	450	3,438,746
	6,730,000	6,941,346	900	13,672,246

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

MEMORIAL ARENA - CITY  
SUBFUND -- 4B1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	14,320	18,806	28,580	52.0%	9,774
Transfers From Other Funds	1,467,291	1,359,315	1,706,661	25.6%	347,346
	1,481,611	1,378,121	1,735,241	25.9%	357,120
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	329,560	350,000	0	-100.0%	-350,000
	329,560	350,000	0	-100.0%	-350,000
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	350,000		350,000
	0	0	350,000		350,000
<b>TOTAL REVENUE</b>	<b>1,811,171</b>	<b>1,728,121</b>	<b>2,085,241</b>	<b>20.7%</b>	<b>357,120</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	39,434	0	108,793		108,793
	39,434	0	108,793		108,793
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	15,767	56,434	0	-100.0%	-56,434
Internal Services - IT Operations	93,525	88,490	0	-100.0%	-88,490
Other Operating Expenses	1,566,747	1,533,197	0	-100.0%	-1,533,197
Capital Outlay	48,191	50,000	0	-100.0%	-50,000
	1,724,229	1,728,121	0	-100.0%	-1,728,121
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	46,837		46,837
Internal Services - IT Operations	0	0	35,734		35,734
Other Operating Expenses	0	0	1,843,877		1,843,877
Capital Outlay	0	0	50,000		50,000
	0	0	1,976,448		1,976,448
<b>TOTAL EXPENDITURES</b>	<b>1,763,663</b>	<b>1,728,121</b>	<b>2,085,241</b>	<b>20.7%</b>	<b>357,120</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MEMORIAL ARENA - CITY  
SUBFUND 4B1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Miscellaneous Revenue

- This revenue is made up of anticipated interest earnings for FY 15.

Transfers from Other Funds

- This represents a subsidy from Memorial Arena - SMG (SF 4B2) that is required to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	350,000	350,000	0
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	350,000	350,000	0

Charges for Services

- This revenue category includes ticket surcharge revenue.

**EXPENDITURES**

Non-Departmental/Fund Level Activities

Transfers to Other Funds

- This represents a subsidy to the Municipal Stadium – City (SF 4A1) required to balance that fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Internal Service Charges	56,434	46,837	(9,597)
Internal Services - IT Operations	88,490	35,734	(52,756)
Other Operating Expenses	1,533,197	1,843,877	310,680
Capital Outlay	50,000	50,000	0

Other Operating Expenses

- The net increase is being driven by increases in utility costs (\$157,178) and miscellaneous insurance (\$153,502).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



MEMORIAL ARENA - SMG  
SUBFUND -- 4B2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-29,789	0	0		0
	-29,789	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	4,835,753	4,962,003	0	-100.0%	-4,962,003
Miscellaneous Revenue	2,701,399	2,893,483	0	-100.0%	-2,893,483
	7,537,152	7,855,486	0	-100.0%	-7,855,486
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	5,208,200		5,208,200
Miscellaneous Revenue	0	0	3,006,507		3,006,507
	0	0	8,214,707		8,214,707
<b>TOTAL REVENUE</b>	<b>7,507,362</b>	<b>7,855,486</b>	<b>8,214,707</b>	<b>4.6%</b>	<b>359,221</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	2,869,008	2,174,464	1,706,661	-21.5%	-467,803
	2,869,008	2,174,464	1,706,661	-21.5%	-467,803
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	1,065,906	1,229,138	0	-100.0%	-1,229,138
Employer Provided Benefits	298,740	314,477	0	-100.0%	-314,477
Other Operating Expenses	4,268,626	4,137,407	0	-100.0%	-4,137,407
	5,633,272	5,681,022	0	-100.0%	-5,681,022
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	1,273,786		1,273,786
Employer Provided Benefits	0	0	367,270		367,270
Other Operating Expenses	0	0	4,866,990		4,866,990
	0	0	6,508,046		6,508,046
<b>TOTAL EXPENDITURES</b>	<b>8,502,280</b>	<b>7,855,486</b>	<b>8,214,707</b>	<b>4.6%</b>	<b>359,221</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MEMORIAL ARENA - SMG  
SUBFUND 4B2**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	7,855,486	8,214,707	359,221
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Charges for Services	4,962,003	5,208,200	246,197
Miscellaneous Revenue	2,893,483	3,006,507	113,024

Charges for Services

- This revenue category includes daily parking fees, ticket surcharges and contractual services revenue. The net increase is primarily due to increased contractual services revenue of \$165,521.

**EXPENDITURES**

Non-Departmental/Fund Level Activities

Transfers to Other Funds

- This represents a subsidy to the Memorial Arena operating fund (SF 4B1) to help balance up that fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	5,681,022	6,508,046	827,024
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Salaries	1,229,138	1,273,786	44,648
Employer Provided Benefits	314,477	367,270	52,793
Other Operating Expenses	4,137,407	4,866,990	729,583

Other Operating Expenses

- The net increase is being driven by an increase in contractual services of \$599,048.

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



MEMORIAL ARENA - DEBT SERVICE  
SUBFUND -- 4B6

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	41,418	31,256	36,465	16.7%	5,209
Transfer In to Pay Debt Service	3,579,499	4,498,579	4,493,370	-0.1%	-5,209
	3,620,918	4,529,835	4,529,835	0.0%	0
<b>TOTAL REVENUE</b>	<b>3,620,918</b>	<b>4,529,835</b>	<b>4,529,835</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	4,785,679	4,529,835	4,529,835	0.0%	0
	4,785,679	4,529,835	4,529,835	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>4,785,679</b>	<b>4,529,835</b>	<b>4,529,835</b>	<b>0.0%</b>	<b>0</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**MEMORIAL ARENA - DEBT SERVICE  
SUBFUND 4B6**

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**BACKGROUND**

This fund receives a transfer from the Better Jacksonville Plan [BJP] fund (SF 1i1), which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances.

**REVENUE**

Miscellaneous Revenues

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Better Jax	0	1,611,335	0	1,611,335
2012A Better Jax	0	2,918,500	0	2,918,500
	0	4,529,835	0	4,529,835

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

BASEBALL STADIUM - CITY  
SUBFUND -- 4C1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	700	4,680	4,680	0.0%	0
Transfers From Other Funds	267,103	281,316	751,080	167.0%	469,764
	267,803	285,996	755,760	164.3%	469,764
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	63,631	80,000	0	-100.0%	-80,000
Miscellaneous Revenue	126,989	110,000	0	-100.0%	-110,000
	190,620	190,000	0	-100.0%	-190,000
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	70,000		70,000
Miscellaneous Revenue	0	0	110,000		110,000
	0	0	180,000		180,000
<b>TOTAL REVENUE</b>	<b>458,423</b>	<b>475,996</b>	<b>935,760</b>	<b>96.6%</b>	<b>459,764</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	9,279	0	441,825		441,825
	9,279	0	441,825		441,825
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	193	593	0	-100.0%	-593
Internal Services - IT Operations	3,551	3,360	0	-100.0%	-3,360
Other Operating Expenses	417,681	427,042	0	-100.0%	-427,042
Capital Outlay	7,289	45,001	0	-100.0%	-45,001
	428,714	475,996	0	-100.0%	-475,996
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	94		94
Other Operating Expenses	0	0	458,840		458,840
Capital Outlay	0	0	35,001		35,001
	0	0	493,935		493,935
<b>TOTAL EXPENDITURES</b>	<b>437,993</b>	<b>475,996</b>	<b>935,760</b>	<b>96.6%</b>	<b>459,764</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## BASEBALL STADIUM - CITY SUBFUND 4C1

### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

### REVENUE

#### Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

- This is made up of anticipated interest earnings for FY 15.

#### Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) that is required to balance up the fund.

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	190,000	180,000	(10,000)
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	80,000	70,000	(10,000)
Miscellaneous Revenue	110,000	110,000	0

#### Charges for Services

- This revenue category includes ticket surcharge revenue.

#### Miscellaneous Revenue

- This revenue category includes rental of city facilities.

### EXPENDITURES

#### Non-Departmental/Fund Level Activities

#### Transfers to Other Funds

- This represents a subsidy to the Baseball Stadium - SMG fund (SF 4C2) to balance up that fund.

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	475,996	493,935	17,939
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Internal Service Charges	593	94	(499)
Internal Services - IT Operations	3,360	0	(3,360)
Other Operating Expenses	427,042	458,840	31,798
Capital Outlay	45,001	35,001	(10,000)

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



BASEBALL STADIUM - SMG  
SUBFUND -- 4C2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,222	0	0		0
Transfers From Other Funds	323,850	369,284	441,825	19.6%	72,541
	322,628	369,284	441,825	19.6%	72,541
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	314,632	316,995	0	-100.0%	-316,995
Miscellaneous Revenue	60,055	60,295	0	-100.0%	-60,295
	374,687	377,290	0	-100.0%	-377,290
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	326,495		326,495
Miscellaneous Revenue	0	0	62,574		62,574
	0	0	389,069		389,069
<b>TOTAL REVENUE</b>	<b>697,315</b>	<b>746,574</b>	<b>830,894</b>	<b>11.3%</b>	<b>84,320</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	31,127	0	0		0
	31,127	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	247,215	259,494	0	-100.0%	-259,494
Employer Provided Benefits	68,157	67,306	0	-100.0%	-67,306
Other Operating Expenses	418,433	419,774	0	-100.0%	-419,774
	733,805	746,574	0	-100.0%	-746,574
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	276,326		276,326
Employer Provided Benefits	0	0	81,705		81,705
Other Operating Expenses	0	0	472,863		472,863
	0	0	830,894		830,894
<b>TOTAL EXPENDITURES</b>	<b>764,932</b>	<b>746,574</b>	<b>830,894</b>	<b>11.3%</b>	<b>84,320</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**BASEBALL STADIUM - SMG  
SUBFUND 4C2**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents a subsidy from the Baseball Stadium – City fund (SF 4C1) to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	377,290	389,069	11,779
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	316,995	326,495	9,500
Miscellaneous Revenue	60,295	62,574	2,279

Charges for Services

- This revenue category includes daily parking fees, ticket surcharges and contractual services revenue.

Miscellaneous Revenue

- This revenue category includes rental of city facilities and other smaller revenue items.

**EXPENDITURES**

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	746,574	830,894	84,320
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Salaries	259,494	276,326	16,832
Employer Provided Benefits	67,306	81,705	14,399
Other Operating Expenses	419,774	472,863	53,089

Other Operating Expenses

- The net increase is driven by telephone and data lines (\$29,500) and SMG insurance expenses (\$19,360).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



BASEBALL STADIUM - DEBT SERVICE  
SUBFUND -- 4C6

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	10,919	8,258	9,634	16.7%	1,376
Transfer In to Pay Debt Service	948,734	1,188,482	1,187,105	-0.1%	-1,377
	959,652	1,196,740	1,196,739	0.0%	-1
<b>TOTAL REVENUE</b>	<b>959,652</b>	<b>1,196,740</b>	<b>1,196,739</b>	<b>0.0%</b>	<b>-1</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	1,264,403	1,196,740	1,196,739	0.0%	-1
	1,264,403	1,196,740	1,196,739	0.0%	-1
<b>TOTAL EXPENDITURES</b>	<b>1,264,403</b>	<b>1,196,740</b>	<b>1,196,739</b>	<b>0.0%</b>	<b>-1</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**BASEBALL STADIUM - DEBT SERVICE  
SUBFUND 4C6**

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**BACKGROUND**

This fund receives a transfer from the Better Jacksonville Plan [BJP] fund (SF 1i1), which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances.

**REVENUE**

Miscellaneous Revenues

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This a transfer from the Better Jacksonville Plan subfund (SF 111) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Better Jax	0	425,489	0	425,489
2012A Better Jax	0	771,250	0	771,250
	0	1,196,739	0	1,196,739

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

PERFORMING ARTS CENTER - CITY  
SUBFUND -- 4D1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-10,111	0	0		0
Transfers From Other Funds	603,401	570,125	772,627	35.5%	202,502
	593,290	570,125	772,627	35.5%	202,502
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	237,793	230,000	0	-100.0%	-230,000
	237,793	230,000	0	-100.0%	-230,000
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	150,000		150,000
	0	0	150,000		150,000
<b>TOTAL REVENUE</b>	<b>831,083</b>	<b>800,125</b>	<b>922,627</b>	<b>15.3%</b>	<b>122,502</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	22,250	44,392	149,133	235.9%	104,741
Transfers to Other Funds	8,554	0	156,459		156,459
	30,803	44,392	305,592	588.4%	261,200
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	3,418	25,631	0	-100.0%	-25,631
Internal Services - IT Operations	39,068	36,964	0	-100.0%	-36,964
Other Operating Expenses	661,411	663,137	0	-100.0%	-663,137
Capital Outlay	25,426	30,001	0	-100.0%	-30,001
	729,324	755,733	0	-100.0%	-755,733
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	18,979		18,979
Internal Services - IT Operations	0	0	4,421		4,421
Other Operating Expenses	0	0	563,634		563,634
Capital Outlay	0	0	30,001		30,001
	0	0	617,035		617,035
<b>TOTAL EXPENDITURES</b>	<b>760,127</b>	<b>800,125</b>	<b>922,627</b>	<b>15.3%</b>	<b>122,502</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**PERFORMING ARTS CENTER - CITY  
SUBFUND 4D1**

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**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) that is required to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	230,000	150,000	(80,000)
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	230,000	150,000	(80,000)

Charges for Services

- This revenue category includes ticket surcharge revenue. The FY 15 budget was reduced and is in line with prior collections.

**EXPENDITURES**

Non-Departmental/Fund Level Activities

Debt Service

- This amount represents the transfer out to the Performing Arts Center – Debt Service fund (SF 4D6) to fund debt service costs.

Transfers to Other Funds

- This represents a subsidy to the Performing Arts Center - SMG fund (SF 4D2) to balance up that fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	755,733	617,035	(138,698)
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Internal Service Charges	25,631	18,979	(6,652)
Internal Services - IT Operations	36,964	4421	(32,543)
Other Operating Expenses	663,137	563,634	(99,503)
Capital Outlay	30,001	30,001	0

Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net decrease is driven by a reduction in miscellaneous insurance (\$108,504).

**AUTHORIZED POSITION CAP**

There are no authorized positions associated with this subfund.



PERFORMING ARTS CENTER - SMG  
SUBFUND -- 4D2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-3,201	0	0		0
Transfers From Other Funds	0	0	156,459		156,459
	-3,201	0	156,459		156,459
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,629,909	1,803,686	0	-100.0%	-1,803,686
Miscellaneous Revenue	664,272	724,170	0	-100.0%	-724,170
	2,294,180	2,527,856	0	-100.0%	-2,527,856
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	1,731,401		1,731,401
Miscellaneous Revenue	0	0	708,682		708,682
	0	0	2,440,083		2,440,083
<b>TOTAL REVENUE</b>	<b>2,290,979</b>	<b>2,527,856</b>	<b>2,596,542</b>	<b>2.7%</b>	<b>68,686</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	152,213	18,089	0	-100.0%	-18,089
	152,213	18,089	0	-100.0%	-18,089
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	527,809	597,793	0	-100.0%	-597,793
Employer Provided Benefits	146,905	165,812	0	-100.0%	-165,812
Other Operating Expenses	1,662,313	1,746,162	0	-100.0%	-1,746,162
	2,337,027	2,509,767	0	-100.0%	-2,509,767
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	619,321		619,321
Employer Provided Benefits	0	0	182,420		182,420
Other Operating Expenses	0	0	1,794,801		1,794,801
	0	0	2,596,542		2,596,542
<b>TOTAL EXPENDITURES</b>	<b>2,489,240</b>	<b>2,527,856</b>	<b>2,596,542</b>	<b>2.7%</b>	<b>68,686</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**PERFORMING ARTS CENTER - SMG  
SUBFUND 4D2**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents a subsidy from the Performing Arts Center – City fund (SF 4D1) to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	2,527,856	2,440,083	(87,773)
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Charges for Services	1,803,686	1,731,401	(72,285)
Miscellaneous Revenue	724,170	708,682	(15,488)

Charges for Services

- This revenue category includes ticket surcharges and contractual services revenue.

Miscellaneous Revenue

- This revenue category includes rental of city facilities and other smaller revenue items.

**EXPENDITURES**

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	2,509,767	2,596,542	86,775
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Salaries	597,793	619,321	21,528
Employer Provided Benefits	165,812	182,420	16,608
Other Operating Expenses	1,746,162	1,794,801	48,639

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

PERFORMING ARTS CENTER - DEBT SERVICE  
 SUBFUND -- 4D6

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	88	308	967	214.0%	659
Other Sources	1,012,282	0	0		0
Transfer In to Pay Debt Service	22,250	44,392	149,133	235.9%	104,741
	1,034,620	44,700	150,100	235.8%	105,400
<b>TOTAL REVENUE</b>	<b>1,034,620</b>	<b>44,700</b>	<b>150,100</b>	<b>235.8%</b>	<b>105,400</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	44,700	150,100	235.8%	105,400
	0	44,700	150,100	235.8%	105,400
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>44,700</b>	<b>150,100</b>	<b>235.8%</b>	<b>105,400</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**PERFORMING ARTS CENTER - DEBT SERVICE  
SUBFUND 4D6**

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**BACKGROUND**

This fund receives a transfer from the Performing Arts Center [Times Union Center] operating fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal and interest.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer in to Pay Debt Service

- This represents a transfer from the Times Union Center operating fund (SF 4D1) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents the interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012C Spec Rev	104,000	46,100	0	150,100

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

CONVENTION CENTER - CITY  
SUBFUND -- 4E1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,743	4,445	4,445	0.0%	0
Transfers From Other Funds	943,308	945,152	1,095,241	15.9%	150,089
	945,051	949,597	1,099,686	15.8%	150,089
<b>TOTAL REVENUE</b>	<b>945,051</b>	<b>949,597</b>	<b>1,099,686</b>	<b>15.8%</b>	<b>150,089</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	263,382	322,059	520,443	61.6%	198,384
	263,382	322,059	520,443	61.6%	198,384
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	8,510	23,070	0	-100.0%	-23,070
Internal Services - IT Operations	15,390	14,562	0	-100.0%	-14,562
Other Operating Expenses	519,591	539,905	0	-100.0%	-539,905
Capital Outlay	48,945	50,001	0	-100.0%	-50,001
	592,436	627,538	0	-100.0%	-627,538
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	8,408		8,408
Internal Services - IT Operations	0	0	8,046		8,046
Other Operating Expenses	0	0	512,788		512,788
Capital Outlay	0	0	50,001		50,001
	0	0	579,243		579,243
<b>TOTAL EXPENDITURES</b>	<b>855,819</b>	<b>949,597</b>	<b>1,099,686</b>	<b>15.8%</b>	<b>150,089</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## CONVENTION CENTER - CITY SUBFUND 4E1

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### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

### REVENUE

#### Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

- This revenue is made up of anticipated interest earnings for FY 15.

#### Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) that is required to balance up the fund.

### EXPENDITURES

#### Non-Departmental/Fund Level Activities

#### Transfers to Other Funds

- This represents a subsidy to the Convention Center – City fund (SF 4E2) to balance up that fund.

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	627,538	579,243	(48,295)
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Internal Service Charges	23,070	8,408	(14,662)
Internal Services - IT Operations	14,562	8,046	(6,516)
Other Operating Expenses	539,905	512,788	(27,117)
Capital Outlay	50,001	50,001	0

### AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

CONVENTION CENTER - SMG  
SUBFUND -- 4E2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,029	0	0		0
Transfers From Other Funds	253,234	354,824	520,443	46.7%	165,619
	252,205	354,824	520,443	46.7%	165,619
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,013,283	1,017,486	0	-100.0%	-1,017,486
Miscellaneous Revenue	926,247	916,334	0	-100.0%	-916,334
	1,939,530	1,933,820	0	-100.0%	-1,933,820
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	1,001,123		1,001,123
Miscellaneous Revenue	0	0	959,595		959,595
	0	0	1,960,718		1,960,718
<b>TOTAL REVENUE</b>	<b>2,191,735</b>	<b>2,288,644</b>	<b>2,481,161</b>	<b>8.4%</b>	<b>192,517</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	89,379	0	0		0
	89,379	0	0		0
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	923,322	933,818	0	-100.0%	-933,818
Employer Provided Benefits	295,899	303,374	0	-100.0%	-303,374
Other Operating Expenses	1,086,226	1,051,452	0	-100.0%	-1,051,452
	2,305,447	2,288,644	0	-100.0%	-2,288,644
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	970,196		970,196
Employer Provided Benefits	0	0	375,965		375,965
Other Operating Expenses	0	0	1,135,000		1,135,000
	0	0	2,481,161		2,481,161
<b>TOTAL EXPENDITURES</b>	<b>2,394,826</b>	<b>2,288,644</b>	<b>2,481,161</b>	<b>8.4%</b>	<b>192,517</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## CONVENTION CENTER - SMG SUBFUND 4E2

### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

### REVENUE

#### Non-Departmental/Fund Level Activities

#### Transfers from Other Funds

- This represents the subsidy from the Convention Center – City fund (SF 4E1) required to balance up the fund.

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	1,933,820	1,960,718	26,898
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Charges for Services	1,017,486	1,001,123	(16,363)
Miscellaneous Revenue	916,334	959,595	43,261

#### Charges for Services

- This revenue category includes daily parking fees, ticket surcharge and contractual services revenue.

#### Miscellaneous Revenue

- This revenue category includes rental of city facilities, concession sales and other smaller revenue items.

### EXPENDITURES

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	2,288,644	2,481,161	192,517
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Salaries	933,818	970,196	36,378
Employer Provided Benefits	303,374	375,965	72,591
Other Operating Expenses	1,051,452	1,135,000	83,548

Employer Provided Benefits

- The increase is mainly driven by SMG - health insurance expenses (\$69,500).

Other Operating Expenses

- The net increase is mainly driven by increases in contractual services (\$56,395) and telephone and data lines (\$24,000).

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCIETY  
 SUBFUND -- 4F5

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	286,817		286,817
	0	0	286,817		286,817
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	0	0	175,500		175,500
Miscellaneous Revenue	0	0	562,088		562,088
	0	0	737,588		737,588
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,024,405</b>		<b>1,024,405</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Other Operating Expenses	0	0	1,024,405		1,024,405
	0	0	1,024,405		1,024,405
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,024,405</b>		<b>1,024,405</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **EQUESTRIAN CENTER - NEFL EQUESTRIAN SOCIETY SUBFUND 4F5**

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### **BACKGROUND**

Ordinance 2014-331-E transferred the management of the Equestrian Center from SMG to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. The Department of Parks, Recreation and Community Services provides the contract oversight.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Transfers from Other Funds

- This represents the subsidy from the Teye' Brown Regional trust fund (Solid Waste Facilities Mitigation - SF 441) that is required to balance up the fund.

#### Office of Economic Development

##### Charges for Services

- This revenue category includes RV daily rental fees.

##### Miscellaneous Revenue

- This revenue category includes ring, stall, vendor rentals and concessions.

### **EXPENDITURES**

#### Office of Economic Development

##### Other Operating Expenses

- This expenditure category includes funding for the contract to operate the Equestrian Center.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

EQUESTRIAN CENTER - DEBT SERVICE  
 SUBFUND -- 4F6

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	292	829	962	16.0%	133
Transfer In to Pay Debt Service	119,974	121,376	121,328	0.0%	-48
	120,266	122,205	122,290	0.1%	85
<b>TOTAL REVENUE</b>	<b>120,266</b>	<b>122,205</b>	<b>122,290</b>	<b>0.1%</b>	<b>85</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	2,386	0	0		0
Fiscal and Other Debt Fees	61,473	122,205	122,290	0.1%	85
	63,859	122,205	122,290	0.1%	85
<b>TOTAL EXPENDITURES</b>	<b>63,859</b>	<b>122,205</b>	<b>122,290</b>	<b>0.1%</b>	<b>85</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**EQUESTRIAN CENTER - DEBT SERVICE  
SUBFUND 4F6**

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**BACKGROUND**

Ordinance 2014-331-E shifted the management of this facility from SMG to a private entity. Therefore the funding to cover any debt service for the equestrian center will now come from the General Fund – GSD.

This fund receives a transfer from the General Fund – GSD, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer in to Pay Debt Service

- This represents a transfer from the General Fund – GSD (SF 011) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2005A ETR	0	95,516	0	95,516
2008A Cap Proj (ref 97's & 02)	6,613	6,109	1,565	14,287
2008B Cap Proj (ref 97's & 02)	6,614	5,835	38	12,487
	13,227	107,460	1,603	122,290

**AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

SPORTS COMPLEX CAPITAL MAINT-SEC 111.136  
 SUBFUND -- 4G1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	4,995,235	4,934,203	6,361,804	28.9%	1,427,601
Miscellaneous Revenue	8,593	142,698	52,434	-63.3%	-90,264
	5,003,828	5,076,901	6,414,238	26.3%	1,337,337
<b>TOTAL REVENUE</b>	<b>5,003,828</b>	<b>5,076,901</b>	<b>6,414,238</b>	<b>26.3%</b>	<b>1,337,337</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	0	0	3,411,058		3,411,058
Cash Carryover	0	38,516	-38,516	-200.0%	-77,032
	0	38,516	3,372,542	8656.2%	3,334,026
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	4,730,526	5,038,385	0	-100.0%	-5,038,385
	4,730,526	5,038,385	0	-100.0%	-5,038,385
OFFICE OF SPORTS & ENTERTAINMENT					
Capital Outlay	0	0	3,041,696		3,041,696
	0	0	3,041,696		3,041,696
<b>TOTAL EXPENDITURES</b>	<b>4,730,526</b>	<b>5,076,901</b>	<b>6,414,238</b>	<b>26.3%</b>	<b>1,337,337</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## SPORTS COMPLEX CAPITAL MAINTENANCE SUBFUND 4G1

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### BACKGROUND

Municipal Code Section 111.136

The Convention Development Tax collected pursuant to chapter 764, are placed in this fund and must be used exclusively to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex which includes the Municipal Stadium, Veterans Memorial Arena, the Jacksonville Baseball Stadium and the other venues.

Pursuant to Section 7(d) of Amendment #12 to the Jaguar Lease, the City will use part of the Convention Development Tax revenues to make the principal and interest payments on the \$43,109,000 City share of the new stadium improvements.

### REVENUE

Taxes

- This represents the FY 15 anticipated 2 Cent Tourist Development Tax collections of \$5,200,778 as well as an appropriation of prior year revenue.

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

### EXPENDITURES

Non-Departmental / Fund Level Activities

Debt Service

- This amount represents the transfer out to the debt service fund to pay for the FY 15 interest and principal costs on the stadium improvements.

Cash Carryover

- This de-appropriates a prior year cash carryover from this all years fund.

Office of Economic Development

Ordinance 2014-289-E moved all activities related to sports and entertainment, including special events from the Office of Economic Development to the newly created Office of Sports and Entertainment.

Office of Sports & Entertainment

Capital Outlay

- The capital funding by venue and project are detailed in the following tables:

EverBank Field

Description	Amount
Audio / Visual / Scoreboard / Broadcast	450,000
Building Systems	775,000
Exterior Finishes	100,000
FF&E	150,000
Food Service	50,000
Interior Finishes	300,000
Landscape & Turf	25,000
Network & Computer Systems	25,000
Security & Access Control	104,187
Waterproofing	150,000
	2,129,187

2,129,187

Baseball Grounds of Jacksonville	
Description	Amount
Audio / Visual / Scoreboard / Broadcast	25,000
Building Systems	25,000
Exterior Finishes	25,000
FF&E	40,000
Food Service	25,000
Interior Finishes	20,000
Landscape & Turf	200,000
Waterproofing	<u>25,000</u>
	385,000

Jacksonville Veterans Memorial Arena	
Description	Amount
Audio / Visual / Scoreboard / Broadcast	50,000
Building Systems	75,000
Food Service	205,000
Interior Finishes	50,000
Network & Computer Systems	50,000
Security & Access Control	47,509
Waterproofing	<u>50,000</u>
	<u>527,509</u>
	<u>3,041,696</u>

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.



RITZ THEATER - CITY  
SUBFUND -- 4H1

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	751,817	875,796	16.5%	123,979
	0	751,817	875,796	16.5%	123,979
<b>TOTAL REVENUE</b>	<b>0</b>	<b>751,817</b>	<b>875,796</b>	<b>16.5%</b>	<b>123,979</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	628,887	784,622	24.8%	155,735
	0	628,887	784,622	24.8%	155,735
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	0	24,516	0	-100.0%	-24,516
Internal Services - IT Operations	0	28,422	0	-100.0%	-28,422
Other Operating Expenses	0	69,991	0	-100.0%	-69,991
Capital Outlay	0	1	0	-100.0%	-1
	0	122,930	0	-100.0%	-122,930
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	0	2,533		2,533
Internal Services - IT Operations	0	0	19,833		19,833
Other Operating Expenses	0	0	68,808		68,808
	0	0	91,174		91,174
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>751,817</b>	<b>875,796</b>	<b>16.5%</b>	<b>123,979</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## RITZ THEATER - CITY SUBFUND 4H1

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### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents the subsidy from the General Fund – GSD (SF 011) to balance up the fund.

### EXPENDITURES

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

- This represents a subsidy to the Ritz Theater - SMG fund (SF 4H2) to balance up that fund.

#### Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	122,930	91,174	(31,756)
	FY14 Adopted Office of Economic Dev	FY15 Approved Office of Sports & Ent	Dollar Change
Internal Service Charges	24,516	2,533	(21,983)
Internal Services - IT Operations	28,422	19,833	(8,589)
Other Operating Expenses	69,991	68,808	(1,183)
Capital Outlay	1	0	(1)

Internal Service Charges

- The net decrease is driven by the elimination of the copy center allocation (\$17,221).

### AUTHORIZED POSITION CAP

There are no authorized positions in this subfund.

RITZ THEATER - SMG  
SUBFUND -- 4H2

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	628,887	784,622	24.8%	155,735
	0	628,887	784,622	24.8%	155,735
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	0	195,523	0	-100.0%	-195,523
Miscellaneous Revenue	0	73,500	0	-100.0%	-73,500
	0	269,023	0	-100.0%	-269,023
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	0	30,325		30,325
Miscellaneous Revenue	0	0	183,095		183,095
	0	0	213,420		213,420
<b>TOTAL REVENUE</b>	<b>0</b>	<b>897,910</b>	<b>998,042</b>	<b>11.2%</b>	<b>100,132</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	0	334,322	0	-100.0%	-334,322
Employer Provided Benefits	0	90,267	0	-100.0%	-90,267
Other Operating Expenses	0	473,321	0	-100.0%	-473,321
	0	897,910	0	-100.0%	-897,910
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	0	359,051		359,051
Employer Provided Benefits	0	0	120,555		120,555
Other Operating Expenses	0	0	518,436		518,436
	0	0	998,042		998,042
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>897,910</b>	<b>998,042</b>	<b>11.2%</b>	<b>100,132</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**RITZ THEATER - SMG  
SUBFUND 4H2**

**BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center, Equestrian Center and the Ritz Theater and Museum. The Office of Economic Development serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

**REVENUE**

Non-Departmental/Fund Level Activities

Transfers from Other Funds

- This represents the subsidy from the Ritz Theater – City fund (SF 4H1) required to balance up the fund.

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category. Significant changes are detailed after the table for notated categories.

Category	269,023	213,420	(55,603)
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Charges for Services	195,523	30,325	(165,198)
Miscellaneous Revenue	73,500	183,095	109,595

Charges for Services

- This revenue category includes ticket surcharges and contractual services revenue. Based on SMG’s function as a manager various revenues have shifted from this category to Miscellaneous Revenue below.

Miscellaneous Revenue

- This revenue category includes rental of city facilities and advertising fees. Based on SMG’s function as a manager various revenues have shifted to this category from Charges for Services.

**EXPENDITURES**

Office of Economic Development / Office of Sports & Entertainment

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The table below compares the FY 14 adopted budget to the FY 15 approved budget by category.

Category	897,910	998,042	100,132
	FY14 Adopted	FY15 Approved	Dollar Change
	Office of Economic Dev	Office of Sports & Ent	
Salaries	334,322	359,051	24,729
Employer Provided Benefits	90,267	120,555	30,288
Other Operating Expenses	473,321	518,436	45,115

**AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



## INTERNAL SERVICE FUNDS

### Summary of Subfunds

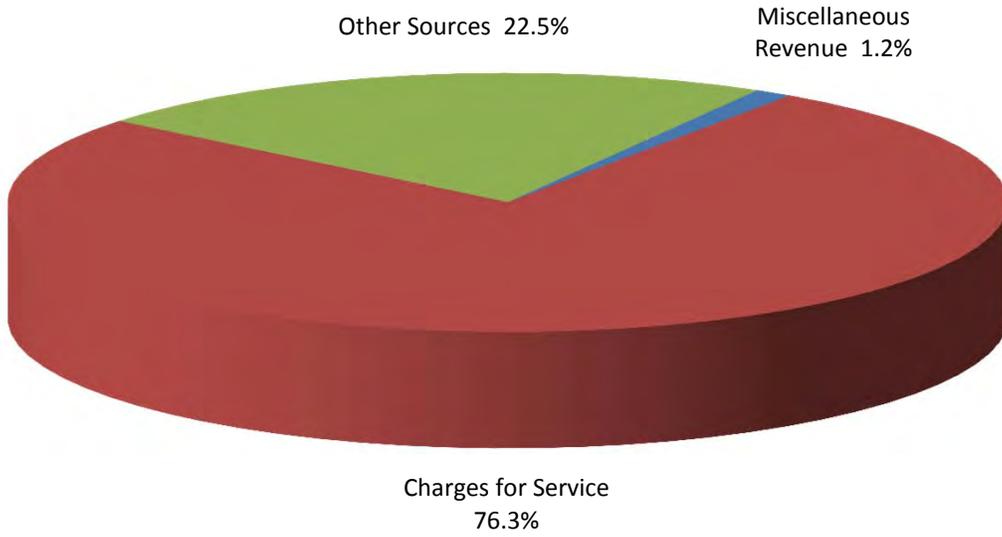
- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Banking Fund
- 59B 2008 Special Revenue Bond Fund - CIP
- 59D 2009C Special Revenue Bond Fund - CIP
- 59E 2010A Special Revenue Bond Fund - CIP
- 59F 2010C Special Revenue Bond Fund - CIP
- 59G 2011A Special Revenue Bond Fund - CIP
- 59H 2012 Special Revenue Bond Fund - CIP
- 59i 2012B Special Revenue Bond Fund – CIP
- 59J Proposed Issuances Special Revenue Bond Fund – CIP
- 59K 2013A Special Revenue Bond Fund – CIP
- 59L 2013B Special Revenue Bond Fund – CIP
- 5A1 Public Buildings Allocations

**INTERNAL SERVICE FUNDS**  
Summary of Subfunds

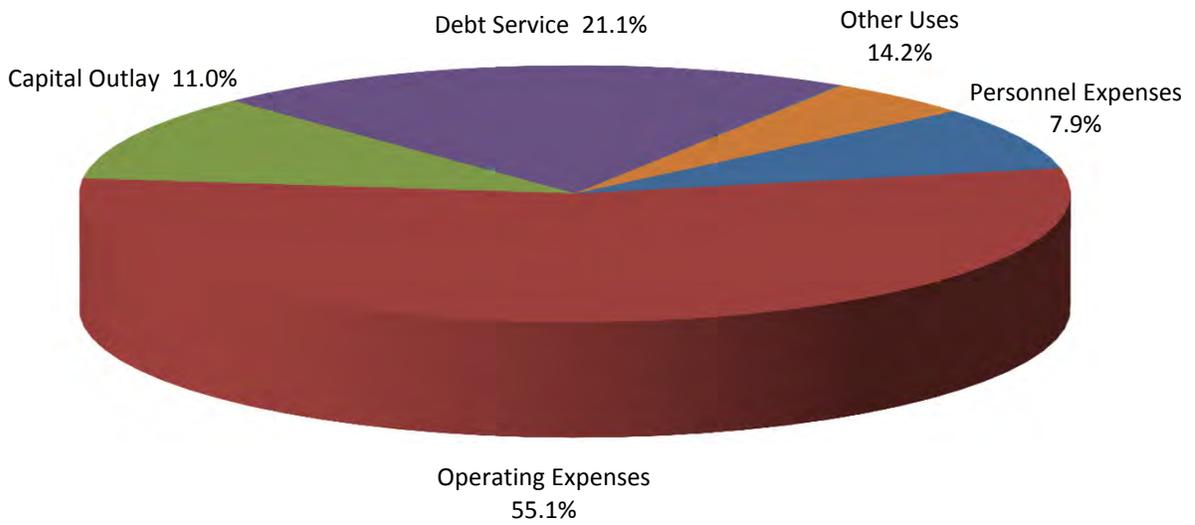
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 15 Budgeted
511	Fleet Mgt - Operations	5,983,327	30,910,940	2	62,295		406,820	37,363,384
512	Fleet - Vehicle Replacement	223,727	134,664	12,216,093	1,585,095		11,912,613	26,072,192
513	Fleet - Direct Replacement			15,745,200				15,745,200
521	Copy Center / Central Mailroom	242,680	2,467,192	1			39,242	2,749,115
531	ITD Operations	11,450,327	9,976,810	463,551			(157,724)	21,732,964
534	Radio Communications	771,386	1,071,007	3,000,001	4,521,792	190,000	379,377	9,933,563
536	Tech System Development		22,800	12,080,600	633,587			12,736,987
537	Tech Equipment Refresh		697,911	98,449				796,360
551	Office of General Counsel	6,690,456	1,607,875	1			258,326	8,556,658
561	Self Insurance	1,422,103	32,993,789	3			2,583,674	36,999,569
571	Group Health	631,839	93,181,272	1			58,461	93,871,573
581	Insured Programs	498,520	9,836,998	3			(802,695)	9,532,826
592	Banking Fund		188,131		37,929,155		4,543,832	42,661,118
59B	2008 Special Rev Bond Fund - CIP				4,994,539			4,994,539
59D	2009C Special Rev Bond Fund - CIP				5,865,371			5,865,371
59E	2010A Special Rev Bond Fund - CIP				4,704,863			4,704,863
59F	2010C Special Rev Bond Fund - CIP				4,208,700			4,208,700
59G	2011A Special Rev Bond Fund - CIP				2,872,713			2,872,713
59H	2012 Special Rev Bond Fund - CIP				1,037,848			1,037,848
59I	2012B Special Rev Bond Fund - CIP				41,601			41,601
59J	Proposed Special Rev Bonds - CIP				6,858,388			6,858,388
59K	2013A Special Rev Bond Fund - CIP				2,046,156			2,046,156
59L	2013B Special Rev Bond Fund - CIP				3,959,621			3,959,621
5A1	Public Buildings Allocations	3,672,977	35,739,386		2,655,223		9,144	42,076,730
Total Internal Service Funds		31,587,342	218,828,775	43,603,905	83,976,947	190,000	19,231,070	397,418,039

# INTERNAL SERVICE FUNDS

## REVENUE SOURCES



## EXPENDITURES BY CATEGORY



FLEET MGMT - OPERATIONS  
SUBFUND -- 511

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	37,338,072	38,842,973	36,763,559	-5.4%	-2,079,414
Miscellaneous Revenue	554,315	638,208	326,610	-48.8%	-311,598
	37,892,387	39,481,181	37,090,169	-6.1%	-2,391,012
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-22,735	0	45,209		45,209
Transfers from Fund Balance	0	0	228,006		228,006
	-22,735	0	273,215		273,215
<b>TOTAL REVENUE</b>	<b>37,869,652</b>	<b>39,481,181</b>	<b>37,363,384</b>	<b>-5.4%</b>	<b>-2,117,797</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Salaries	4,127,126	4,263,081	4,216,713	-1.1%	-46,368
Employer Provided Benefits	1,682,812	1,878,393	2,159,676	15.0%	281,283
Internal Service Charges	417,511	576,742	608,169	5.4%	31,427
Internal Services - IT Operations	328,862	347,701	238,843	-31.3%	-108,858
Other Operating Expenses	29,344,367	32,116,597	30,063,928	-6.4%	-2,052,669
Capital Outlay	1,421	1	2	100.0%	1
Supervision Allocation	-75,023	-64,032	-53,907	-15.8%	10,125
Indirect Cost	1,153,654	669,143	460,727	-31.1%	-208,416
Banking Fund Debt Repayments	78,871	77,684	62,295	-19.8%	-15,389
	37,059,601	39,865,310	37,756,446	-5.3%	-2,108,864
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-384,129	-393,062	2.3%	-8,933
	0	-384,129	-393,062	2.3%	-8,933
<b>TOTAL EXPENDITURES</b>	<b>37,059,601</b>	<b>39,481,181</b>	<b>37,363,384</b>	<b>-5.4%</b>	<b>-2,117,797</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	118	108	-10
Part-Time Hours	7,722	7,722	

## FLEET MANAGEMENT – OPERATIONS SUBFUND 511

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### **BACKGROUND**

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities, Ferry and the Duval County School Board.

### **REVENUE**

#### Intra-Governmental Services

##### Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

##### Miscellaneous Revenue

- This departmental revenue includes anticipated revenue for contribution-loss deductibles and any reimbursement for warranty work.

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

##### Transfers from Fund Balance

- Fund balance was appropriated by City Council to reduce the cost of billings to the department and government agencies.

### **EXPENDITURES**

#### Employer Provided Benefits

- The net increase is due primarily to increases in pension and health care costs.

#### Internal Service Charges

- The net increase is driven by an IT system development charge related to system upgrades and improvements for the EJ Ward system at Fleet.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The bulk of the budget in this category resides in sublet repairs (\$3.0 million), parts including tires (\$4.3 million) and fuel (\$21.2 million).

#### Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management. A portion of the cost of this fund is charged to the Fleet Management – Vehicle Replacement fund (SF 512).

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayments

- The Banking Fund interest and principal payback for the previously approved project is detailed below:

	73,490	4,194	61,242	1,053	
	FY14 Adopted		FY15 Approved		-15,389
Project Title	Principal	Interest	Principal	Interest	Change
Fueling Station - 609 St. Johns Bluff Rd	73,490	4,194	61,242	1,053	-15,389

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

**AUTHORIZED POSITION CAP**

Ten positions were eliminated during fiscal year 2013-2014 as part of the outsourcing of the parts function.



FLEET MGMT - VEHICLE REPLACEMENT  
SUBFUND -- 512

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	11,266,615	8,840,667	8,214,841	-7.1%	-625,826
Miscellaneous Revenue	141,225	0	0		0
Other Sources	0	0	12,216,092		12,216,092
	11,407,840	8,840,667	20,430,933	131.1%	11,590,266
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	1,151,087	431,675	641,259	48.6%	209,584
Transfers from Fund Balance	0	0	5,000,000		5,000,000
	1,151,087	431,675	5,641,259	1206.8%	5,209,584
<b>TOTAL REVENUE</b>	<b>12,558,927</b>	<b>9,272,342</b>	<b>26,072,192</b>	<b>181.2%</b>	<b>16,799,850</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	153,274	153,118	149,185	-2.6%	-3,933
Employer Provided Benefits	62,206	68,952	74,542	8.1%	5,590
Internal Service Charges	0	99,064	81,587	-17.6%	-17,477
Internal Services - IT Operations	0	0	4,019		4,019
Other Operating Expenses	46,596	46,834	49,058	4.7%	2,224
Capital Outlay	31,228	1	12,216,093	609200.0%	12,216,092
Supervision Allocation	75,023	64,032	53,907	-15.8%	-10,125
Indirect Cost	96,253	109,626	53,803	-50.9%	-55,823
Banking Fund Debt Repayments	4,327,998	2,164,788	1,585,095	-26.8%	-579,693
	4,792,577	2,706,415	14,267,289	427.2%	11,560,874
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Transfers to Other Funds	5,641,755	6,041,681	11,660,562	93.0%	5,618,881
Cash Carryover	0	524,246	144,341	-72.5%	-379,905
	5,641,755	6,565,927	11,804,903	79.8%	5,238,976
<b>TOTAL EXPENDITURES</b>	<b>10,434,332</b>	<b>9,272,342</b>	<b>26,072,192</b>	<b>181.2%</b>	<b>16,799,850</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 14	FY 15	Change	
Authorized Positions		3	3		
Part-Time Hours					

## **FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512**

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### **BACKGROUND**

This is an internal service fund that accounts for the replacement of City owned vehicles.

### **REVENUE**

#### Charges for Services

- This revenue represents the charges billed to other departments and agencies for both prior and current year vehicle replacements.

#### Other Sources

- This represents the amount of borrowed funds necessary for a portion of the FY 15 vehicle replacements.

#### Miscellaneous Revenue

- This represents \$502,834 in anticipated revenue from the sale of surplus vehicles and \$138,425 estimated investment earnings.

#### Transfers from Fund Balance

- Fund balance was appropriated by City Council to reduce the amount of borrowing for the FY 15 vehicle replacements.

### **EXPENDITURES**

#### Internal Service Charges

- This amount represents the FY 15 cost of the Auto Vehicle Locator IT System Development project as detailed in the IT 5 year plan (SF 536).

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Capital Outlay

- This amount represents the borrowed capital spending authority as detailed in Other Sources.

#### Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management for the Fleet operating fund (SF 511).

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Banking Fund Debt Repayment

- This amount represents the interest and principal payback for banking fund borrowing related to vehicle replacements purchased with borrowed funds.

#### Transfers to Other Funds

- This amount represents the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 15 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

FLEET MGMT - DIRECT REPLACEMENT  
SUBFUND -- 513

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	18,382	64,319	84,638	31.6%	20,319
Transfers From Other Funds	5,641,755	12,932,681	15,660,562	21.1%	2,727,881
Transfers from Fund Balance	586,500	0	0		0
	6,246,637	12,997,000	15,745,200	21.1%	2,748,200
<b>TOTAL REVENUE</b>	<b>6,246,637</b>	<b>12,997,000</b>	<b>15,745,200</b>	<b>21.1%</b>	<b>2,748,200</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Capital Outlay	7,779,968	12,139,000	15,745,200	29.7%	3,606,200
	7,779,968	12,139,000	15,745,200	29.7%	3,606,200
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	858,000	0	-100.0%	-858,000
	0	858,000	0	-100.0%	-858,000
<b>TOTAL EXPENDITURES</b>	<b>7,779,968</b>	<b>12,997,000</b>	<b>15,745,200</b>	<b>21.1%</b>	<b>2,748,200</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513**

---

### **BACKGROUND**

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing.

### **REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

Transfers From Other Funds

- This amount represents the transfer from the Vehicle Replacement fund (SF 512) totaling \$11,660,562 and the General Fund – GSD (SF 011) totaling \$4,000,000 to fund the pay-go portion of the proposed vehicle replacements for FY 15.

### **EXPENDITURES**

Capital Outlay

- This is the total capital requirement for the FY 15 vehicle replacement that will be purchased with cash.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

**COPY CENTER / CENTRAL MAILROOM  
SUBFUND -- 521**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	2,775,301	2,580,623	2,740,862	6.2%	160,239
Miscellaneous Revenue	678	0	0		0
	2,775,979	2,580,623	2,740,862	6.2%	160,239
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,652	1,000	8,253	725.3%	7,253
	-1,652	1,000	8,253	725.3%	7,253
<b>TOTAL REVENUE</b>	<b>2,774,327</b>	<b>2,581,623</b>	<b>2,749,115</b>	<b>6.5%</b>	<b>167,492</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Salaries	158,520	154,135	154,828	0.4%	693
Employer Provided Benefits	65,947	79,178	87,852	11.0%	8,674
Internal Service Charges	31,008	10,154	14,627	44.1%	4,473
Internal Services - IT Operations	7,524	7,079	19,262	172.1%	12,183
Other Operating Expenses	2,155,114	2,291,731	2,433,303	6.2%	141,572
Capital Outlay	7,837	893	1	-99.9%	-892
Supervision Allocation	0	0	0		0
Indirect Cost	48,353	38,453	38,453	0.0%	0
	2,474,303	2,581,623	2,748,326	6.5%	166,703
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	789		789
	0	0	789		789
<b>TOTAL EXPENDITURES</b>	<b>2,474,303</b>	<b>2,581,623</b>	<b>2,749,115</b>	<b>6.5%</b>	<b>167,492</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	5	5	
Part-Time Hours			

## **COPY CENTER / CENTRAL MAILROOM SUBFUND 521**

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### **BACKGROUND**

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

### **REVENUE**

#### Charges for Services

- The represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

#### Miscellaneous Revenue

- This amount represents anticipated interest earnings for FY 15.

### **EXPENDITURES**

#### Employer Provided Benefits

- The net increase is due to increased pension and health care costs.

#### Internal Service Charges

- The net increase is being driven by building cost allocation for the St. James building.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The bulk of the budget in this category resides in the city's copier consolidation contract with Xerox (\$1,212,263), postage (\$496,000) and external printing and binding (\$408,000).

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

ITD OPERATIONS  
SUBFUND -- 531

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	16,955,598	20,890,090	21,715,354	4.0%	825,264
Miscellaneous Revenue	1,209	2,000	2,000	0.0%	0
	16,956,807	20,892,090	21,717,354	4.0%	825,264
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-5,901	0	0		0
Transfers From Other Funds	0	1,530,080	0	-100.0%	-1,530,080
Transfers from Fund Balance	0	0	15,610		15,610
	-5,901	1,530,080	15,610	-99.0%	-1,514,470
<b>TOTAL REVENUE</b>	<b>16,950,906</b>	<b>22,422,170</b>	<b>21,732,964</b>	<b>-3.1%</b>	<b>-689,206</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Salaries	7,097,054	8,397,496	8,401,120	0.0%	3,624
Employer Provided Benefits	2,284,657	3,442,619	3,535,863	2.7%	93,244
Internal Service Charges	1,646,681	1,124,974	1,363,617	21.2%	238,643
Internal Services - IT Operations	912,806	1,015,797	0	-100.0%	-1,015,797
Other Operating Expenses	4,890,596	8,981,122	8,613,193	-4.1%	-367,929
Capital Outlay	72,900	1	463,551	355000.0%	463,550
Supervision Allocation	-440,504	-182,099	-279,086	53.3%	-96,987
Indirect Cost	650,766	121,362	121,362	0.0%	0
	17,114,957	22,901,272	22,219,620	-3.0%	-681,652
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-479,102	-486,656	1.6%	-7,554
Transfers to Other Funds	500,000	0	0		0
	500,000	-479,102	-486,656	1.6%	-7,554
<b>TOTAL EXPENDITURES</b>	<b>17,614,957</b>	<b>22,422,170</b>	<b>21,732,964</b>	<b>-3.1%</b>	<b>-689,206</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	125	127	2
Part-Time Hours	12,060	14,660	2,600

## **ITD OPERATIONS SUBFUND 531**

---

### **BACKGROUND**

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

### **REVENUE**

#### Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies.

#### Transfers from Fund Balance

- Fund balance was appropriated by City Council to reduce the cost of billings to the department and government agencies.

### **EXPENDITURES**

#### Employer Provided Benefits

- The net increase is due increases in pension and health care costs and the movement of two positions into this fund from the Radio Communication fund (SF 534).

#### Internal Service Charges

- The net increase is being driven by increased costs in the building allocation for the Ed Ball building and IT system development projects related to the IT 5 year plan.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods. In order to remove the circular billing and simplify the process, IT allocations in this fund have been removed.

#### Other Operating Expenses

- The bulk of the budget in this category resides in costs for citywide telephone / data lines (\$2,644,799), citywide wireless communications (\$911,212) and hardware/software licensing and maintenance (\$3,108,177).

#### Capital Outlay

- Capital funding has been appropriated for replacement of network equipment and servers.

#### Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds. A portion of the cost of this fund is charged to the Radio Communications fund (SF 534).

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

**AUTHORIZED POSITION CAP**

The two positions were moved into this fund from the Radio Communications fund (SF 534) during the fiscal year and 2,600 additional part-time hours were requested by the Department as part of the budget process.



RADIO COMMUNICATIONS  
SUBFUND -- 534

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Charges for Services	8,403,942	6,662,004	6,864,234	3.0%	202,230
Other Sources	0	0	3,000,000		3,000,000
	8,403,942	6,662,004	9,864,234	48.1%	3,202,230
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	-669	44,682	69,329	55.2%	24,647
Transfers from Fund Balance	0	2,067,540	0	-100.0%	-2,067,540
	-669	2,112,222	69,329	-96.7%	-2,042,893
<b>TOTAL REVENUE</b>	<b>8,403,273</b>	<b>8,774,226</b>	<b>9,933,563</b>	<b>13.2%</b>	<b>1,159,337</b>
<b>EXPENDITURES</b>					
<b>INTRA-GOVERNMENTAL SERVICES</b>					
Salaries	550,958	606,241	532,037	-12.2%	-74,204
Employer Provided Benefits	210,427	266,504	249,745	-6.3%	-16,759
Internal Service Charges	32,682	46,041	53,237	15.6%	7,196
Internal Services - IT Operations	62,600	70,696	40,616	-42.5%	-30,080
Other Operating Expenses	505,674	1,154,584	977,154	-15.4%	-177,430
Capital Outlay	0	292,501	3,000,001	925.6%	2,707,500
Grants, Aids & Contributions	374,309	189,817	190,000	0.1%	183
Supervision Allocation	272,687	182,099	279,086	53.3%	96,987
Indirect Cost	95,172	87,483	99,068	13.2%	11,585
Banking Fund Debt Repayments	4,252,447	1,241,014	1,370,558	10.4%	129,544
	6,356,956	4,136,980	6,791,502	64.2%	2,654,522
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	-31,498	-10,396	-67.0%	21,102
Transfers to Other Funds	0	1,530,080	0	-100.0%	-1,530,080
Banking Fund Debt Repayments	0	3,138,664	3,151,234	0.4%	12,570
Cash Carryover	0	0	1,223		1,223
	0	4,637,246	3,142,061	-32.2%	-1,495,185
<b>TOTAL EXPENDITURES</b>	<b>6,356,956</b>	<b>8,774,226</b>	<b>9,933,563</b>	<b>13.2%</b>	<b>1,159,337</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	12	10	-2
Part-Time Hours			

## RADIO COMMUNICATIONS SUBFUND 534

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### BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

### REVENUE

#### Charges for Services

- This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

#### Other Sources

- This represents the amount of borrowed funds to be received from the Banking Fund (SF 592) for the fire station paging project as detailed in the IT five year plan.

#### Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

### EXPENDITURES

#### Intra-Governmental Services

##### Salaries

##### Employer Provided Benefits

- The decreases are due to the movement of two positions out of this fund to IT Operations (SF 531) during the fiscal year.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The bulk of the budget in this category resides in hardware/software maintenance costs for the city's radio system with Motorola (\$584,322) and radio repair costs, including inventory supplies (\$292,160).

##### Capital Outlay

- Funding has been provided a IT 5 year plan project as detailed below:
  - Fire Station Paging \$3,000,000

##### Grants, Aids & Contributions

- This represents the payment to JEA for the estimated JEA operating costs.

##### Supervision Allocation

- This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

##### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	963,431      277,583		1,127,983      242,575		129,544
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
First Coast Radio Buyout (2011-756-E)	963,431	277,583	977,983	214,450	-48,581
P25 Radio - Fire Station Paging	0	0	150,000	28,125	178,125

Non-Departmental / Fund Level Activities

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

Banking Fund Debt Repayment

- The table below compares the FY 14 and FY 15 banking fund debt repayment by project:

Project Title	2,589,569      549,095		2,731,291      419,943		12,570
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
P25 Radio System - CIP Project	2,589,569	549,095	2,731,291	419,943	12,570

**AUTHORIZED POSITION CAP**

Two positions were moved to the IT Operating fund (SF 531) during the fiscal year.



TECHNOLOGY SYSTEM DEVELOPMENT  
SUBFUND -- 536

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	1,130,461	846,255	648,026	-23.4%	-198,229
Miscellaneous Revenue	10,842	0	0		0
Other Sources	0	2,400,928	12,050,000	401.9%	9,649,072
	1,141,303	3,247,183	12,698,026	291.0%	9,450,843
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-935	22,634	21,352	-5.7%	-1,282
Transfers from Fund Balance	611,855	46,723	17,609	-62.3%	-29,114
	610,920	69,357	38,961	-43.8%	-30,396
<b>TOTAL REVENUE</b>	<b>1,752,223</b>	<b>3,316,540</b>	<b>12,736,987</b>	<b>284.0%</b>	<b>9,420,447</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	0	0	22,800		22,800
Capital Outlay	44,850	2,400,928	12,080,600	403.2%	9,679,672
Banking Fund Debt Repayments	1,764,332	915,612	633,587	-30.8%	-282,025
	1,809,182	3,316,540	12,736,987	284.0%	9,420,447
<b>TOTAL EXPENDITURES</b>	<b>1,809,182</b>	<b>3,316,540</b>	<b>12,736,987</b>	<b>284.0%</b>	<b>9,420,447</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

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### BACKGROUND

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

### REVENUE

#### Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 15 approved projects and previously approved projects.

#### Other Sources

- This represents the amount of borrowed funds required for the FY 15 approved projects listed below in Capital Outlay.

#### Miscellaneous Revenue

- This amount represents anticipated interest earnings for FY 15.

#### Transfers from Fund Balance

- Fund balance was appropriated by City Council to reduce the cost of billings to the department and government agencies.

### EXPENDITURES

#### Other Operating Expenses

- This amount represents pay-go operating dollars to fund a portion of the EJ Ward System Upgrade / Technology Improvements project.

#### Capital Outlay

- The FY 15 projects in the IT 5 Year Plan are detail in the table below:

Project Name	FY15 Approved
CAD - 911 Call System Replacement	250,000
EJ Ward System Upgrade / Technology Improvements	30,600
Enterprise Financial / Resource Management Solution	11,800,000
	12,080,600

#### Banking Fund Debt Repayments

- This amount represents the FY 15 interest and principal payback for Banking Fund borrowing related to FY 15 projects as well as previously approved projects.

### AUTHORIZED POSITION CAP

There are no positions in this fund.

TECHNOLOGY EQUIPMENT REFRESH  
SUBFUND -- 537

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	970,887	873,848	721,249	-17.5%	-152,599
	970,887	873,848	721,249	-17.5%	-152,599
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-6,421	0	14,652		14,652
Transfers from Fund Balance	0	0	60,459		60,459
	-6,421	0	75,111		75,111
<b>TOTAL REVENUE</b>	<b>964,466</b>	<b>873,848</b>	<b>796,360</b>	<b>-8.9%</b>	<b>-77,488</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	19,961	378,319	697,911	84.5%	319,592
Capital Outlay	34,579	432,567	98,449	-77.2%	-334,118
	54,540	810,886	796,360	-1.8%	-14,526
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	62,962	0	-100.0%	-62,962
	0	62,962	0	-100.0%	-62,962
<b>TOTAL EXPENDITURES</b>	<b>54,540</b>	<b>873,848</b>	<b>796,360</b>	<b>-8.9%</b>	<b>-77,488</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537**

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### **BACKGROUND**

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

### **REVENUE**

#### Charges for Services

- This amount represents the customer billings for both the FY 15 approved and previously approved equipment replacement.

#### Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15.

#### Transfers from Fund Balance

- A small fund balance transfer is being used to fund additional pay-go equipment replacements.

### **EXPENDITURES**

#### Other Operating Expenses

- This amount is represents equipment that does not met the \$1,000 capital threshold and Emtech costs related to deploying and imaging equipment.

#### Capital Outlay

- This amount represents the various laptops, servers, network and UPS equipment that meet the \$1,000 capital threshold.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

OFFICE OF GENERAL COUNSEL  
SUBFUND -- 551

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-175	35,595	35,595	0.0%	0
Transfers From Other Funds	402,231	0	0		0
Transfers from Fund Balance	150,000	765,848	595,495	-22.2%	-170,353
	552,056	801,443	631,090	-21.3%	-170,353
OFFICE OF GENERAL COUNSEL					
Charges for Services	8,775,704	7,366,864	7,911,568	7.4%	544,704
Miscellaneous Revenue	16,381	12,000	14,000	16.7%	2,000
	8,792,086	7,378,864	7,925,568	7.4%	546,704
<b>TOTAL REVENUE</b>	<b>9,344,141</b>	<b>8,180,307</b>	<b>8,556,658</b>	<b>4.6%</b>	<b>376,351</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-306,581	-355,967	16.1%	-49,386
Contingencies	0	78,771	78,771	0.0%	0
Transfers to Other Funds	691,940	0	0		0
	691,940	-227,810	-277,196	21.7%	-49,386
OFFICE OF GENERAL COUNSEL					
Salaries	4,371,954	4,884,493	5,060,802	3.6%	176,309
Employer Provided Benefits	1,306,076	1,891,073	1,985,621	5.0%	94,548
Internal Service Charges	297,654	210,184	227,603	8.3%	17,419
Internal Services - IT Operations	137,713	116,565	183,169	57.1%	66,604
Other Operating Expenses	1,233,118	1,129,143	1,197,103	6.0%	67,960
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	175,699	176,658	179,555	1.6%	2,897
	7,522,214	8,408,117	8,833,854	5.1%	425,737
<b>TOTAL EXPENDITURES</b>	<b>8,214,154</b>	<b>8,180,307</b>	<b>8,556,658</b>	<b>4.6%</b>	<b>376,351</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	61	61	
Part-Time Hours	2,600	2,600	

## OFFICE OF GENERAL COUNSEL SUBFUND 551

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### **BACKGROUND**

This internal service fund accumulates and allocates the cost of the Office of General Counsel and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

### **REVENUE**

#### Non-Departmental/Fund Level Activities

##### Transfers from Fund Balance

- This represents an appropriation of retained earnings.

#### Office of General Council

##### Charges for Services

- This revenue consists of internal service revenues from charges billed to other departments and agencies. The net increase of \$554,704 is mainly due to the anticipated increase from city agencies (\$605,998). This is slightly offset by the decrease from independent authorities (\$61,294).

##### Miscellaneous Revenue

- The increase of \$2,000 in the Office of General Counsel is due to higher miscellaneous sales and charges revenue.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

##### Salary and Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Office of General Council

##### Salaries

- The increase of \$176,309 is due to an increase in permanent salaries (\$173,778) and special pay (\$2,531).

##### Employer Provided Benefits

- The increase of \$94,548 is primarily due to increases in pension costs (\$79,133), payroll taxes (\$6,386) and health insurance (\$5,156).

##### Internal Service Charges

- The net increase of \$17,419 is primarily due to decreases \$50,003 in building cost allocation charges. This is mainly offset by \$11,559 in tech refresh charges and \$10,339 in copy center charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expenses

- The net increase of \$67,960 is primarily due to increases in evictions and other court costs due to an unanticipated increase in the number of electronic court filings (\$54,000) and professional services (\$22,271).

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap in FY15.

**SELF INSURANCE  
SUBFUND -- 561**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	28,136,053	29,274,718	33,348,121	13.9%	4,073,403
Miscellaneous Revenue	21,286	0	0		0
	28,157,339	29,274,718	33,348,121	13.9%	4,073,403
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	10,028	2,537,953	2,579,840	1.7%	41,887
Transfers From Other Funds	0	1,282,053	0	-100.0%	-1,282,053
Transfer In to Pay Debt Service	1,071,608	1,071,608	1,071,608	0.0%	0
Transfers from Fund Balance	2,851,839	0	0		0
	3,933,475	4,891,614	3,651,448	-25.4%	-1,240,166
<b>TOTAL REVENUE</b>	<b>32,090,814</b>	<b>34,166,332</b>	<b>36,999,569</b>	<b>8.3%</b>	<b>2,833,237</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	1,000,571	1,037,650	1,005,718	-3.1%	-31,932
Employer Provided Benefits	361,566	448,762	436,719	-2.7%	-12,043
Internal Service Charges	848,877	741,204	737,837	-0.5%	-3,367
Internal Services - IT Operations	51,405	57,669	55,659	-3.5%	-2,010
Other Operating Expenses	28,963,516	29,439,501	32,200,293	9.4%	2,760,792
Capital Outlay	351,947	175,008	3	-100.0%	-175,005
Supervision Allocation	689,548	849,510	941,826	10.9%	92,316
Indirect Cost	376,167	367,522	567,959	54.5%	200,437
	32,643,596	33,116,826	35,946,014	8.5%	2,829,188
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	-22,102	-20,334	-8.0%	1,768
Cash Carryover	0	1,071,608	1,073,889	0.2%	2,281
	0	1,049,506	1,053,555	0.4%	4,049
<b>TOTAL EXPENDITURES</b>	<b>32,643,596</b>	<b>34,166,332</b>	<b>36,999,569</b>	<b>8.3%</b>	<b>2,833,237</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	21	21	0
Part-Time Hours	2,800	2,800	

## SELF INSURANCE SUBFUND 561

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### BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2<sup>nd</sup> injury worker's compensation claims.

### REVENUE

#### Finance

##### Charges for Services

- The increase of \$4,073,403 is mainly attributed to an increase in gross premium written revenue. This is due to an increase in the city's insurance premium.

#### Non-Departmental/ Fund Level Activities

##### Miscellaneous Revenue

- The net increase of \$41,887 is primarily due to an increase of \$50,001 in earnings from escrow deposits. This slightly offset by a reduction of \$8,114 in investment pool earnings.

##### Transfers from Other Funds

- There is no interfund transfer from subfund 581 in FY15.

### EXPENDITURES

#### Salaries

- The decrease of \$31,932 is due to decreases of \$28,908 in permanent and probationary salaries and \$3,024 in special pay – pensionable costs. This is due to changes in personnel between the city's Self Insurance Fund and Miscellaneous Fund.

#### Employer Provided Benefits

- The net decrease of \$12,043 is primarily due to a decrease of \$19,430 in defined pension costs. This was slightly offset by an increase of \$7,892 in defined contribution pension costs.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase of \$2,760,792 is due to increases of \$1,392,336 in paid loss, \$1,201,529 in change in liability, \$281,388 in change in liability – IBNR, \$150,000 in the state assessment fee. These were slightly offset by a decrease of \$161,284 in miscellaneous insurance, \$61,367 in change in liability – ULAE and \$60,000 in FOP heart/hypertension (medical expense reimbursement) costs.

#### Capital Outlay

- The decrease of \$175,005 reflects no capital expenditures requested in FY15.

#### Supervision Allocation

- The increase of \$92,316 is due to increased administrative costs.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.



GROUP HEALTH  
SUBFUND -- 571

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>EMPLOYEE SERVICES</b>					
Charges for Services	87,324,592	92,822,671	93,613,534	0.9%	790,863
Miscellaneous Revenue	7,778	0	0		0
	87,332,370	92,822,671	93,613,534	0.9%	790,863
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	42,421	213,113	224,456	5.3%	11,343
Transfers from Fund Balance	956,785	1,016,946	33,583	-96.7%	-983,363
	999,206	1,230,059	258,039	-79.0%	-972,020
<b>TOTAL REVENUE</b>	<b>88,331,576</b>	<b>94,052,730</b>	<b>93,871,573</b>	<b>-0.2%</b>	<b>-181,157</b>
<b>EXPENDITURES</b>					
<b>EMPLOYEE SERVICES</b>					
Salaries	339,716	473,739	474,059	0.1%	320
Employer Provided Benefits	127,310	177,277	179,330	1.2%	2,053
Internal Service Charges	111,410	97,825	108,828	11.2%	11,003
Internal Services - IT Operations	152,439	150,013	21,241	-85.8%	-128,772
Other Operating Expenses	87,557,676	93,105,598	93,051,203	-0.1%	-54,395
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	78,340	74,804	58,461	-21.8%	-16,343
	88,366,892	94,079,257	93,893,123	-0.2%	-186,134
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	-26,527	-21,550	-18.8%	4,977
	0	-26,527	-21,550	-18.8%	4,977
<b>TOTAL EXPENDITURES</b>	<b>88,366,892</b>	<b>94,052,730</b>	<b>93,871,573</b>	<b>-0.2%</b>	<b>-181,157</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	8	8	
Part-Time Hours	3,440	3,440	

## GROUP HEALTH SUBFUND 571

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### **BACKGROUND**

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances.

### **REVENUE**

#### Employee Services

##### Charges for Services

- The net increase of \$1,030,060 is mainly attributable to increases in employees premium – health and employers premium - life. This is offset somewhat with decreases in Humana senior care and employees premium – health. This is due to rate increases of 10% in life insurance, 5% in health insurance and 3% in dental for nine (9) months in group health insurance. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

#### Non Departmental / Fund Level Activities

##### Miscellaneous Revenue

- The increase is attributable to investment pool earnings.

##### Transfer from Fund Balance

- The decrease of \$1,016,946 is due to decreases in budgeted expenses.

### **EXPENDITURES**

#### Employee Services

##### Salaries

- The decrease in salaries is due to a reduction in budgeted overtime pay.

##### Internal Service Charges

- The net increase of \$11,003 is mainly attributable to increases in building cost allocation for the St. James building. This is offset somewhat with a decrease in mailroom charges.

##### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

##### Other Operating Expense

- The net decrease of \$54,395 is primarily attributed to premium paid costs decreases in dependent costs and in Humana senior care. This is somewhat offset with an increase to premium paid costs in employer group health.

##### Indirect Cost

- The decrease is primarily a reduction for Indirect Costs in the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

#### Non-Departmental / Fund Level Activities

##### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized employee cap.



INSURED PROGRAMS  
SUBFUND -- 581

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
FINANCE					
Charges for Services	8,490,751	9,689,772	9,358,444	-3.4%	-331,328
	8,490,751	9,689,772	9,358,444	-3.4%	-331,328
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	100,635	151,374	174,382	15.2%	23,008
Transfers from Fund Balance	743,603	1,383,148	0	-100.0%	-1,383,148
	844,238	1,534,522	174,382	-88.6%	-1,360,140
<b>TOTAL REVENUE</b>	<b>9,334,989</b>	<b>11,224,294</b>	<b>9,532,826</b>	<b>-15.1%</b>	<b>-1,691,468</b>
<b>EXPENDITURES</b>					
FINANCE					
Salaries	313,048	343,829	373,134	8.5%	29,305
Employer Provided Benefits	82,652	123,340	140,648	14.0%	17,308
Internal Service Charges	58,238	75,942	92,456	21.7%	16,514
Internal Services - IT Operations	30,464	19,943	47,677	139.1%	27,734
Other Operating Expenses	8,039,212	10,176,622	9,696,865	-4.7%	-479,757
Capital Outlay	0	4	3	-25.0%	-1
Supervision Allocation	-689,548	-849,510	-941,827	10.9%	-92,317
Indirect Cost	65,874	64,433	137,178	112.9%	72,745
	7,899,940	9,954,603	9,546,134	-4.1%	-408,469
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-12,362	-15,262	23.5%	-2,900
Transfers to Other Funds	0	1,282,053	0	-100.0%	-1,282,053
Cash Carryover	0	0	1,954		1,954
	0	1,269,691	-13,308	-101.0%	-1,282,999
<b>TOTAL EXPENDITURES</b>	<b>7,899,940</b>	<b>11,224,294</b>	<b>9,532,826</b>	<b>-15.1%</b>	<b>-1,691,468</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	5	5	
Part-Time Hours			

## INSURED PROGRAMS SUBFUND 581

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### BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

### REVENUE

#### Finance

#### Charges for Services

- The decrease of \$331,328 is due to a decrease of \$200,000 in recoveries of damages and \$131,328 in insurance premium revenue.

#### Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

- The increase of \$23,008 represents a higher assumption on investment pool earnings.

#### Transfers from Fund Balance

- There is no fund balance appropriation for FY 15.

### EXPENDITURES

#### Finance

#### Salaries

- The increase of \$29,305 is mainly due to an increase of \$27,102 in permanent and probationary salaries. This is due to changes in personnel between the city's Self Insurance Fund and Miscellaneous Fund.

#### Employer Provided Benefits

- The increase of \$17,308 is primarily due to increases of \$10,022 in pension costs and \$6,544 in group hospitalization insurance.

#### Internal Service Charges

- The net increase of \$16,514 is mainly due to an increase of \$49,145 in the St. James building cost allocation charges. The agency relocated to the building during FY14. This is mainly offset by a decrease of \$36,142 in the Yates building cost allocation charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The net decrease of \$479,757 is attributable to decreases of \$200,000 in recoveries from damages payments, \$150,118 in premium paid – excess workers compensation policy, \$95,000 in professional services and \$25,000 in excess GL policy costs. These are slightly offset by an increase of \$14,000 in premium paid – Riverwalk.

#### Supervision Allocation

- The decrease of \$92,317 represents a decrease in administrative costs.

#### Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Non-Departmental/Fund Level Activities

#### Salary & Benefits Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

Transfers to Other Funds

- There is no transfer to other subfunds for FY 15.

Cash Carryover

- This represents an appropriation added by the City Council during the review of the FY 15 budget.

**AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.



**BANKING FUND  
SUBFUND -- 592**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	40,709,262	36,687,952	39,438,754	7.5%	2,750,802
Other Sources	63,374,264	42,687,928	3,222,364	-92.5%	-39,465,564
	104,083,526	79,375,880	42,661,118	-46.3%	-36,714,762
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Miscellaneous Revenue	-108,317	0	0		0
	-108,317	0	0		0
<b>TOTAL REVENUE</b>	<b>103,975,209</b>	<b>79,375,880</b>	<b>42,661,118</b>	<b>-46.3%</b>	<b>-36,714,762</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	525,073	455,545	188,131	-58.7%	-267,414
Debt Service	15,265,914	7,196,959	1,588,830	-77.9%	-5,608,129
Payment to Fiscal Agents	35,952,163	42,687,928	3,222,364	-92.5%	-39,465,564
Cash Carryover	0	0	1,321,468		1,321,468
	51,743,149	50,340,432	6,320,793	-87.4%	-44,019,639
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Debt Service	21,747,124	29,035,448	36,340,325	25.2%	7,304,877
	21,747,124	29,035,448	36,340,325	25.2%	7,304,877
<b>TOTAL EXPENDITURES</b>	<b>73,490,274</b>	<b>79,375,880</b>	<b>42,661,118</b>	<b>-46.3%</b>	<b>-36,714,762</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## BANKING FUND SUBFUND 592

### BACKGROUND

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

### REVENUE

#### Charges for Services

- This revenue item represents the repayment of debt from user departments into the Banking Fund.

#### Other Sources

- This amount represents the new FY 15 borrowing as approved by City Council.

### EXPENDITURES

#### Other Operating Expenses

- This amount represents the cost of administering the Banking Fund for FY 15.

#### Debt Service

- This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

#### Payments to Fiscal Agents

- This amount is the FY 15 loans to be extended to the user departments for projects approved by City Council net of the de-appropriation of various prior year projects. The FY 15 approved projects are detail in the below table:

46,266,092      -43,043,728      3,222,364

Description / Area	FY15 Borrowing	De-appropriation of Prior Year Budget	FY15 Budget
Capital Improvement Projects - General Fund	0	-23,861,616	-23,861,616
Capital Improvement Projects - Solid Waste	12,000,000	-1,121,000	10,879,000
Capital Improvement Projects - Stormwater	0	-18,061,112	-18,061,112
IT System Development Projects	12,050,000	0	12,050,000
Radio System - Fire Station Paging	3,000,000	0	3,000,000
Self Contained Breathing Apparatus - Fire & Rescue	7,000,000	0	7,000,000
Vehicle Replacement - Fleet	12,216,092	0	12,216,092

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

2008 SPECIAL REV BOND FUND - CIP  
SUBFUND -- 59B

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	15,384	30,311	34,540	14.0%	4,229
Transfers From Other Funds	245,572	0	0		0
Transfer In to Pay Debt Service	4,666,481	4,965,791	4,959,999	-0.1%	-5,792
	4,927,436	4,996,102	4,994,539	0.0%	-1,563
<b>TOTAL REVENUE</b>	<b>4,927,436</b>	<b>4,996,102</b>	<b>4,994,539</b>	<b>0.0%</b>	<b>-1,563</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	3,836,176	4,996,102	4,994,539	0.0%	-1,563
	3,836,176	4,996,102	4,994,539	0.0%	-1,563
<b>TOTAL EXPENDITURES</b>	<b>3,836,176</b>	<b>4,996,102</b>	<b>4,994,539</b>	<b>0.0%</b>	<b>-1,563</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2008 SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59B**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Spec Rev (CIP)	3,085,000	1,909,089	450	4,994,539

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2009C SPECIAL REV BOND FUND - CIP  
SUBFUND -- 59D

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	18,424	36,272	36,838	1.6%	566
Transfers From Other Funds	421,395	0	0		0
Transfer In to Pay Debt Service	5,452,444	6,230,224	5,828,533	-6.4%	-401,691
	5,892,263	6,266,496	5,865,371	-6.4%	-401,125
<b>TOTAL REVENUE</b>	<b>5,892,263</b>	<b>6,266,496</b>	<b>5,865,371</b>	<b>-6.4%</b>	<b>-401,125</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	4,880,598	6,266,496	5,865,371	-6.4%	-401,125
	4,880,598	6,266,496	5,865,371	-6.4%	-401,125
<b>TOTAL EXPENDITURES</b>	<b>4,880,598</b>	<b>6,266,496</b>	<b>5,865,371</b>	<b>-6.4%</b>	<b>-401,125</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2009C SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59D**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C Spec Rev (CIP)	4,240,000	1,624,471	900	5,865,371

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2010A SPECIAL REV BOND FUND - CIP  
SUBFUND -- 59E

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	13,712	29,304	33,207	13.3%	3,903
Transfers From Other Funds	422,381	0	0		0
Transfer In to Pay Debt Service	4,070,803	4,656,658	4,671,656	0.3%	14,998
	4,506,897	4,685,962	4,704,863	0.4%	18,901
<b>TOTAL REVENUE</b>	<b>4,506,897</b>	<b>4,685,962</b>	<b>4,704,863</b>	<b>0.4%</b>	<b>18,901</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	3,447,081	4,685,962	4,704,863	0.4%	18,901
	3,447,081	4,685,962	4,704,863	0.4%	18,901
<b>TOTAL EXPENDITURES</b>	<b>3,447,081</b>	<b>4,685,962</b>	<b>4,704,863</b>	<b>0.4%</b>	<b>18,901</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2010A SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59E**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2010A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010A Spec Rev (CIP)	2,814,000	1,890,413	450	4,704,863

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2010C SPECIAL REV BOND FUND - CIP  
SUBFUND -- 59F

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	10,356	22,890	25,947	13.4%	3,057
Transfers From Other Funds	301,163	0	0		0
Transfer In to Pay Debt Service	3,828,324	4,185,310	4,182,753	-0.1%	-2,557
	4,139,843	4,208,200	4,208,700	0.0%	500
<b>TOTAL REVENUE</b>	<b>4,139,843</b>	<b>4,208,200</b>	<b>4,208,700</b>	<b>0.0%</b>	<b>500</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	680,575	4,208,200	4,208,700	0.0%	500
	680,575	4,208,200	4,208,700	0.0%	500
<b>TOTAL EXPENDITURES</b>	<b>680,575</b>	<b>4,208,200</b>	<b>4,208,700</b>	<b>0.0%</b>	<b>500</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2010C SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59F**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2010C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010C-1 Spec Rev (CIP)	1,851,500	629,920	450	2,481,870
2010C-1 Spec Rev (Stormwater)	1,288,500	438,330	0	1,726,830
	3,140,000	1,068,250	450	4,208,700

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2011A SPECIAL REV BOND FUND - CIP  
 SUBFUND -- 59G

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	13,915	19,767	22,584	14.3%	2,817
Transfer In to Pay Debt Service	2,918,056	2,845,446	2,850,129	0.2%	4,683
	2,931,971	2,865,213	2,872,713	0.3%	7,500
<b>TOTAL REVENUE</b>	<b>2,931,971</b>	<b>2,865,213</b>	<b>2,872,713</b>	<b>0.3%</b>	<b>7,500</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	2,029,956	2,865,213	2,872,713	0.3%	7,500
	2,029,956	2,865,213	2,872,713	0.3%	7,500
<b>TOTAL EXPENDITURES</b>	<b>2,029,956</b>	<b>2,865,213</b>	<b>2,872,713</b>	<b>0.3%</b>	<b>7,500</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2011A SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59G**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2011A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2011A Spec Rev (CIP)	1,183,100	1,128,360	450	2,311,910
2011A Spec Rev (Stormwater)	241,900	318,903	0	560,803
	1,425,000	1,447,263	450	2,872,713

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2012 SPECIAL REV BOND FUND - CIP  
SUBFUND -- 59H

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	4,757	5,512	15.9%	755
Transfer In to Pay Debt Service	1,323,893	1,034,347	1,032,336	-0.2%	-2,011
	1,323,893	1,039,104	1,037,848	-0.1%	-1,256
<b>TOTAL REVENUE</b>	<b>1,323,893</b>	<b>1,039,104</b>	<b>1,037,848</b>	<b>-0.1%</b>	<b>-1,256</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	306,773	1,039,104	1,037,848	-0.1%	-1,256
	306,773	1,039,104	1,037,848	-0.1%	-1,256
<b>TOTAL EXPENDITURES</b>	<b>306,773</b>	<b>1,039,104</b>	<b>1,037,848</b>	<b>-0.1%</b>	<b>-1,256</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2012 SPECIAL REVENUE BOND FUND – CIP  
SUBFUND 59H**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2012 CIP Special Revenue Bond fund. This includes the costs for principal and interest.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012A Spec Rev (CIP)	1,015,000	22,848	0	1,037,848

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2012B SPECIAL REV BOND FUND - CIP  
 SUBFUND -- 59I

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,511	287	335	16.7%	48
Transfer In to Pay Debt Service	47,341	41,345	41,266	-0.2%	-79
	48,853	41,632	41,601	-0.1%	-31
<b>TOTAL REVENUE</b>	<b>48,853</b>	<b>41,632</b>	<b>41,601</b>	<b>-0.1%</b>	<b>-31</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	19,756	41,632	41,601	-0.1%	-31
	19,756	41,632	41,601	-0.1%	-31
<b>TOTAL EXPENDITURES</b>	<b>19,756</b>	<b>41,632</b>	<b>41,601</b>	<b>-0.1%</b>	<b>-31</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2012B SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59i**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2012B CIP Special Revenue Bond fund. This includes the costs for principal and interest.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012B Spec Rev (ref 2009C MTN)	2,800	38,801	0	41,601

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

PROPOSED SPECIAL REV BOND - CIP  
SUBFUND -- 59J

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	18,175	49,756	173.8%	31,581
Transfer In to Pay Debt Service	0	1,612,058	6,808,632	322.4%	5,196,574
	0	1,630,233	6,858,388	320.7%	5,228,155
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,630,233</b>	<b>6,858,388</b>	<b>320.7%</b>	<b>5,228,155</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	1,630,233	6,858,388	320.7%	5,228,155
	0	1,630,233	6,858,388	320.7%	5,228,155
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,630,233</b>	<b>6,858,388</b>	<b>320.7%</b>	<b>5,228,155</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**PROPOSED SPECIAL REVENUE BOND - CIP  
SUBFUND 59J**

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**BACKGROUND**

This fund houses the budgetary items related to proposed new issuances of Banking Fund Debt.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents the interest and principal costs of proposed bond issuances.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2014 Spec Rev (CIP)	2,490,000	1,491,112	0	3,981,112
2015 Spec Rev (Solid Waste)	0	535,671	0	535,671
2014 Spec Rev (Stormwater) - SF 592	150,000	170,636	0	320,636
2015 Spec Rev (Stormwater) - SF 592	0	414,208	0	414,208
2015 Spec Rev (CIP)	0	1,606,761	0	1,606,761
	2,640,000	4,218,388	0	6,858,388

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2013A SPECIAL REV BOND FUND - CIP  
 SUBFUND -- 59K

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	16,468		16,468
Transfer In to Pay Debt Service	0	0	2,029,688		2,029,688
	0	0	2,046,156		2,046,156
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>2,046,156</b>		<b>2,046,156</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	0	2,046,156		2,046,156
	0	0	2,046,156		2,046,156
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>2,046,156</b>		<b>2,046,156</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2013A SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59K**

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**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2013A CIP Special Revenue Bond fund which refunded 2009C and 2010A. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY14.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2013A Spec Rev (refund 09C/10A MTN)	760,000	1,285,656	500	2,046,156

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2013B SPECIAL REV BOND FUND - CIP  
 SUBFUND -- 59L

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	24,288		24,288
Transfer In to Pay Debt Service	0	0	3,935,333		3,935,333
	0	0	3,959,621		3,959,621
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>3,959,621</b>		<b>3,959,621</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	0	3,959,621		3,959,621
	0	0	3,959,621		3,959,621
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>3,959,621</b>		<b>3,959,621</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2013B SPECIAL REVENUE BOND FUND - CIP  
SUBFUND 59L**

---

**BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2013B CIP Special Revenue Bond fund which refunded 2009A. This includes the costs for principal, interest and fiscal agent fees.

**REVENUE**

Miscellaneous Revenue

- Is made up of anticipated interest earnings for FY 15 which will be used to pay a portion of the debt service costs for FY 15.

Transfer In to Pay Debt Service

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 15.

**EXPENDITURES**

Fiscal and Other Debt Fees

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2013B Spec Rev (refund 2009A)	2,980,000	979,121	500	3,959,621

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

**PUBLIC BUILDING ALLOCATIONS  
SUBFUND -- 5A1**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
<b>PUBLIC WORKS</b>					
Charges for Services	0	37,043,705	41,746,233	12.7%	4,702,528
Revenue From City Agencies - Allocations	3,259,553	0	0		0
Miscellaneous Revenue	341,410	279,525	330,497	18.2%	50,972
	3,600,963	37,323,230	42,076,730	12.7%	4,753,500
<b>TOTAL REVENUE</b>	<b>3,600,963</b>	<b>37,323,230</b>	<b>42,076,730</b>	<b>12.7%</b>	<b>4,753,500</b>
<b>EXPENDITURES</b>					
<b>NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES</b>					
Salary & Benefit Lapse	0	0	-177,630		-177,630
Cash Carryover	0	0	9,144		9,144
	0	0	-168,486		-168,486
<b>PUBLIC WORKS</b>					
Salaries	2,565,914	2,637,914	2,574,249	-2.4%	-63,665
Employer Provided Benefits	1,136,741	1,268,268	1,276,358	0.6%	8,090
Internal Service Charges	513,731	6,801,492	7,788,718	14.5%	987,226
Internal Services - IT Operations	283,305	393,883	273,156	-30.7%	-120,727
Other Operating Expenses	21,022,300	26,626,734	27,677,512	3.9%	1,050,778
Capital Outlay	968,913	1,039,865	0	-100.0%	-1,039,865
Supervision Allocation	0	0	0		0
Banking Fund Debt Repayments	0	1,210,321	2,655,223	119.4%	1,444,902
	26,490,905	39,978,477	42,245,216	5.7%	2,266,739
<b>TOTAL EXPENDITURES</b>	<b>26,490,905</b>	<b>39,978,477</b>	<b>42,076,730</b>	<b>5.2%</b>	<b>2,098,253</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	50	59	9
Part-Time Hours		1,146	1,146

## PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

### BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

### REVENUE

#### Charges for Services

- This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

#### Miscellaneous Revenue

- The bulk of this category is tenant revenue for non-City occupants of public buildings. There is also a small amount of revenue for the sale of recycled products.

### EXPENDITURES

#### Non-Departmental / Fund Level Activities

#### Salary & Benefit Lapse

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 15.

#### Public Works

#### Internal Service Charges

- The net increase is being driven by increased costs at the courthouse complex for ADT/guard service and utilities as well as the annex/old federal courthouse for ADT/guard service.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The bulk of the budget in this category includes the costs for security / guard service (\$1.7 million), janitorial services (\$1.66 million), miscellaneous insurance for various city buildings (\$1.69 million) and utilities (\$18.5 million).

#### Banking Fund Debt Repayments

- The table below details the FY 15 banking fund debt repayment by project:

Project Title	522,710      687,611		1,479,268      1,175,955		1,444,902
	FY14 Adopted		FY15 Approved		
	Principal	Interest	Principal	Interest	Change
Ed Ball Building - CIP Project	522,710	687,611	630,489	694,175	114,343
Haverty's Building 2013-187-E	0	0	848,779	481,780	1,330,559

**AUTHORIZED POSITION CAP**

As a part of the budget process the supervision activity of public buildings was moved into the internal service fund from the General Fund – GSD (SF 011) which increased the cap by 10. The department requested additional changes in the FY 15 budget included moving a position from the pre-trial detention activity to the Public Works office of director activity in the General Fund – GSD which decreased the cap by one. The Department also requested 1,146 additional part-time hours.



## OTHER FUNDS

### Summary of Subfunds

- 31O 2001B Excise Tax Revenue Bonds
- 31P 2002 Guarantee Entitlement Construction Bonds
- 31Q 2003B Excise Tax Revenue Bonds
- 31S 2002A Excise Tax Revenue Bonds
- 31T 2002A Capital Improvement Revenue Bonds
- 31V 2002 Local Government Sales Tax Bonds
- 31W 2002B Excise Tax Revenue Bonds – Shands
- 322 General Capital Projects
- 324 Jax Recreation and Environmental Land Acquisition
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 329 2011 Authorized Capital Projects
- 32A 2012 Authorized Capital Projects
- 32B 2013 Authorized Capital Projects
- 32C 2014 Authorized Capital Projects
- 32D 2015 Authorized Capital Projects
- 32T Tax Increment District Capital Projects
- 32U Southside TID USD1 A Capital Projects
- 331 Florida Inland Navigation District Grants
- 341 River City Renaissance Bonds
- 362 Proton Beam Excise Tax Revenue Bonds
- 363 2004 Excise Tax Revenue Bonds
- 364 River City Marketplace Excise Tax Revenue Bonds
- 611 General Employees' Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 646 Child Services Trust
- 64A Sheriff's Trusts
- 64E Federal Forfeitures Trust
- 64M Jacksonville Children's Commission – Youth Travel Trust
- 721 Jacksonville Housing Finance Authority

**OTHER FUNDS**  
Summary of Subfunds

S/F Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 15 Budgeted
31O 2001B Excise Tax Rev Bonds			519,283			519,283
31P 2002 Guar. Entitlement Constr Bonds			83,151			83,151
31Q 2003B Excise Tax Rev Bonds			46,462			46,462
31S 2002A Excise Tax Rev Bonds			8,854			8,854
31T 2002A Capital Improv. Rev Bonds			34,723			34,723
31V 2002 Local Govt Sales Tax Rev Bonds			19,899			19,899
31W 2002B Excise Tax Rev Bonds-Shands			48,883			48,883
322 General Capital Projects			(2,587,645)		419,052	(2,168,593)
324 Jax Recreation & Environmental Land Acq.					509,507	509,507
327 2009 Authorized Capital Projects			(682,065)			(682,065)
328 2010 Authorized Capital Projects			(2,249,380)		103,759	(2,145,621)
329 2011 Authorized Capital Projects			(6,708,951)			(6,708,951)
32A 2012 Authorized Capital Projects			(1,248,980)			(1,248,980)
32B 2013 Authorized Capital Projects			(1,744,866)			(1,744,866)
32C 2014 Authorized Capital Projects			(7,700,000)			(7,700,000)
32D 2015 Authorized Capital Projects			1,225,000			1,225,000
32T Tax Increment District Capital Projects			3,400,000			3,400,000
32U Southside TID USD1 A Capital Projects			1,620,542			1,620,542
331 FL Inland Navigation District Grants					1,098,072	1,098,072
341 River City Renaissance Bonds					15,462	15,462
362 Proton Bean Excise Tax Rev Bonds					67,851	67,851
363 2004 Excise Tax Rev Bonds					398,793	398,793
364 River City Marketplace ETR Bonds					7,652	7,652
611 General Employees Pension	377,915	12,168,411	1		210,373	12,756,700
613 Correctional Officers Pension		902,225			66,500	968,725
614 Disability Pension Trust		5,000				5,000
643 City Council Parks Acquisition						0
646 Child Services Trust						0
64A Sheriff's Trusts	224,374	458,211	446,000			1,128,585
64E Federal Forfeitures Trust			349,906		1,000,000	1,349,906
64M JCC - Youth Travel Trust				50,000		50,000
721 Housing Finance Authority	611	290,913	2		15,170	306,696
Total	602,900	13,824,760	(15,119,181)	50,000	3,912,191	3,270,670



2001B EXCISE TAX REV BONDS  
SUBFUND -- 310

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Sources	0	0	-1,257,655		-1,257,655
	0	0	-1,257,655		-1,257,655
PARKS, RECREATION & COMMUNITY SVCS					
Miscellaneous Revenue	0	0	500,000		500,000
	0	0	500,000		500,000
PUBLIC WORKS					
Miscellaneous Revenue	0	0	19,283		19,283
Other Sources	0	0	1,257,655		1,257,655
	0	0	1,276,938		1,276,938
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>519,283</b>		<b>519,283</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	0	0	-1,257,655		-1,257,655
	0	0	-1,257,655		-1,257,655
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	500,000		500,000
	0	0	500,000		500,000
PUBLIC WORKS					
Capital Outlay	0	0	1,276,938		1,276,938
	0	0	1,276,938		1,276,938
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>519,283</b>		<b>519,283</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2001B EXCISE TAX REVENUE BONDS  
SUBFUND 310**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2001B Shipyards Project excise tax revenue bonds as initially approved in 2001-451-E.

**REVENUE**

Non-Departmental / Fund Level Activities

Other Sources

- Prior year Banking Fund borrowing authorization related to the Shipyards project is being moved to various projects in Public Works as detailed in the expenditures section below.

Parks, Recreation & Community Services

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for the countywide parks – upgrade and maintenance as detailed in the expenditures section below.

Public Works

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the capital facilities maintenance CIP funding as detailed in the expenditures section below.

Other Sources

- This represents the movement of the prior year Banking Fund borrowing authorization related to the Shipyards project from non-departmental / fund level activities as described above.

**EXPENDITURES**

Capital Outlay

- The table below details the oversight department, project, project amount and funding source including budgetary transfers between projects. Any negative amounts in the table represent de-appropriation of previously approved capital funding that is being transferred to another capital project.

Department	Project Title	Funding Source		Project Total
		Interest Income	Banking Fund Borrowing	
Office of Economic Development	Shipyards Project	0	(1,257,655)	(1,257,655)
Parks, Recreation & Community Svcs	Countywide Parks - Upgrades and Maintenance	500,000	0	500,000
Public Works	Capital Facilities Maintenance	19,283	480,717	500,000
	Roadway Widening and Resurfacing	0	276,938	276,938
	Sidewalk and Curb	0	500,000	500,000

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2002 GUAR ENTITLEMENT CONSTR BONDS  
 SUBFUND -- 31P

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	83,151		83,151
	0	0	83,151		83,151
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>83,151</b>		<b>83,151</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	83,151		83,151
	0	0	83,151		83,151
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>83,151</b>		<b>83,151</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **2002 GUAR ENTITLEMENT CONSTRUCTION SUBFUND 31P**

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### **BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002 guarantee entitlement construction bonds as initially approved in 2002-501-E.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

### **EXPENDITURES**

Capital Outlay

- This is the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2003B EXCISE TAX REV BONDS  
 SUBFUND -- 31Q

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	46,462		46,462
	0	0	46,462		46,462
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>46,462</b>		<b>46,462</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	46,462		46,462
	0	0	46,462		46,462
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>46,462</b>		<b>46,462</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2003B EXCISE TAX REVENUE BONDS  
SUBFUND 31Q**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2003B excise tax revenue bonds as initially approved in 2003-272-E.

**REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

**EXPENDITURES**

Capital Outlay

- This this the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2002A EXCISE TAX REV BONDS  
 SUBFUND -- 31S

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	8,854		8,854
	0	0	8,854		8,854
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>8,854</b>		<b>8,854</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	8,854		8,854
	0	0	8,854		8,854
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>8,854</b>		<b>8,854</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2002A EXCISE TAX REVENUE BONDS  
SUBFUND 31S**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002A excise tax revenue bonds as initially approved in 2001-1026-E.

**REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

**EXPENDITURES**

Capital Outlay

- This is the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2002A CAPITAL IMPROV REV BONDS  
 SUBFUND -- 31T

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	34,723		34,723
	0	0	34,723		34,723
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>34,723</b>		<b>34,723</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	34,723		34,723
	0	0	34,723		34,723
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>34,723</b>		<b>34,723</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**SERIES 2002A CAPITAL IMPROVEMENT REV BONDS  
SUBFUND 31T**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002A capital improvement revenue bonds, Stadium Improvements, as initially approved in 2002-654-E.

**REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

**EXPENDITURES**

Capital Outlay

- This is the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2002 LOCAL GOVT SALES TAX REV BONDS  
 SUBFUND -- 31V

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	19,899		19,899
	0	0	19,899		19,899
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>19,899</b>		<b>19,899</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	19,899		19,899
	0	0	19,899		19,899
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>19,899</b>		<b>19,899</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **2002 LOCAL GOVERNMENT SALES TAX REF & IMP BONDS SUBFUND 31V**

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### **BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2002 local government sales tax bonds, as initially approved in 2002-1144-E.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

### **EXPENDITURES**

Capital Outlay

- This is the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2002B EXCISE TAX REV BONDS-SHANDS  
 SUBFUND -- 31W

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PUBLIC WORKS					
Miscellaneous Revenue	0	0	48,883		48,883
	0	0	48,883		48,883
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>48,883</b>		<b>48,883</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Capital Outlay	0	0	48,883		48,883
	0	0	48,883		48,883
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>48,883</b>		<b>48,883</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2002B EXCISE TAX REVENUE BONDS - SHANDS  
SUBFUND 31W**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2002B Shands excise tax revenue bonds as initially approved in 2002-1054-E.

**REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

**EXPENDITURES**

Capital Outlay

- This is the capital expenditure to be used to pay for a portion of the overall roadway resurfacing CIP project as detailed above.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

GENERAL CAPITAL PROJECTS  
SUBFUND -- 322

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	902,837	0	0		0
Transfers From Other Funds	5,020,723	5,242,277	384,000	-92.7%	-4,858,277
	5,923,560	5,242,277	384,000	-92.7%	-4,858,277
PUBLIC WORKS					
Charges for Services	0	0	35,052		35,052
Other Sources	0	0	-2,472,877		-2,472,877
	0	0	-2,437,825		-2,437,825
SPECIAL SERVICES					
Other Sources	0	0	-114,768		-114,768
	0	0	-114,768		-114,768
<b>TOTAL REVENUE</b>	<b>5,923,560</b>	<b>5,242,277</b>	<b>-2,168,593</b>	<b>-141.4%</b>	<b>-7,410,870</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	6,891,000	500,000	-92.7%	-6,391,000
Cash Carryover	392,000	388,000	-116,000	-129.9%	-504,000
	392,000	7,279,000	384,000	-94.7%	-6,895,000
OFFICE OF ECONOMIC DEVELOPMENT					
Contingencies	0	-2,036,723	0	-100.0%	2,036,723
	0	-2,036,723	0	-100.0%	2,036,723
PUBLIC WORKS					
Capital Outlay	0	0	-2,472,877		-2,472,877
Contingencies	0	0	35,052		35,052
	0	0	-2,437,825		-2,437,825
SPECIAL SERVICES					
Capital Outlay	0	0	-114,768		-114,768
	0	0	-114,768		-114,768
<b>TOTAL EXPENDITURES</b>	<b>392,000</b>	<b>5,242,277</b>	<b>-2,168,593</b>	<b>-141.4%</b>	<b>-7,410,870</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## GENERAL CAPITAL PROJECTS SUBFUND 322

### BACKGROUND

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. In previous years the new activity was the annual loan repayment amount and other non-interest pay-go capital projects. In FY15 the City Council de-appropriated various amounts from previously approved CIP projects.

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Transfers from Other Funds

- This amount represents the transfer from the Municipal Stadium fund (SF 4A1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued.

#### Public Works

##### Charges for Services

- As part of the budget process, City Council moved the annual revenue received at the Jacksonville Beach pier into this fund. The intent is that the available funding will build up over time to pay for future maintenance on this City owned property located in the City of Jacksonville Beach.

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Special Services

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Non-Departmental / Fund Level Activities

##### Transfers to Other Funds / Cash Carryover

- As part of the budget process, City Council moved the transfer from the Municipal Stadium fund (\$384,000) as mentioned above, along with the de-appropriation of \$116,000 of cash carryover funding to the General Fund – GSD.

#### Public Works

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Pine Forest / Larsen Area Drainage	(143)
Mandarin Drainage	(460,349)
Wills Branch Maintenance Dredging	(565,000)
Pinedale Area	(1,069,895)
Melba Street to Green Street	(41,013)
Hugh Edwards Road Drainage	(30,179)
New Town Drainage - Myrtle Ave & Beaver St	(300,000)
San Marco - Naldo Ave to Riverplace Blvd	(6,298)
	(2,472,877)

Special Services

Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Northeast Community Center - Bob Hayes	(114,768)

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.



JAX RECREATION & ENVIRONMENTAL LAND ACQ  
 SUBFUND -- 324

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	1,034,507		1,034,507
Transfers from Fund Balance	0	0	-200,000		-200,000
	0	0	834,507		834,507
PARKS, RECR., ENT. & CONSERVATION					
Transfers from Fund Balance	0	0	-325,000		-325,000
	0	0	-325,000		-325,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>509,507</b>		<b>509,507</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	509,507		509,507
	0	0	509,507		509,507
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>509,507</b>		<b>509,507</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **JAX RECREATION AND ENVIRONMENTAL LAND AQUISITON SUBFUND 324**

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### **BACKGROUND**

This fund was originally set up back prior to the 1996 financial system conversion to house the long term debt and capital expenditure authorization from the Jacksonville recreation and environmental land acquisition bond issue.

### **REVENUE**

#### Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding. This amount offsets the removal of various Transfers from Fund Balance budgetary lines totaling \$525,000, with the remaining amount being placed in a Contingency line for future appropriation by City Council.

#### Transfers from Fund Balance

- This amount represents the removal of various Transfers from Fund Balance budgetary lines totaling \$525,000 which should not be present in an all-years fund.

### **EXPENDITURES**

#### Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2009 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 327

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
INTRA-GOVERNMENTAL SERVICES					
Other Sources	0	250,000	0	-100.0%	-250,000
	0	250,000	0	-100.0%	-250,000
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	126,948	0	0		0
Transfers From Other Funds	0	0	0		0
	126,948	0	0		0
PARKS, RECREATION & COMMUNITY SVCS					
Other Sources	0	1,000,000	-950,000	-195.0%	-1,950,000
	0	1,000,000	-950,000	-195.0%	-1,950,000
PUBLIC WORKS					
Miscellaneous Revenue	0	0	665,857		665,857
Other Sources	0	-1,250,000	-397,922	-68.2%	852,078
	0	-1,250,000	267,935	-121.4%	1,517,935
<b>TOTAL REVENUE</b>	<b>126,948</b>	<b>0</b>	<b>-682,065</b>		<b>-682,065</b>
<b>EXPENDITURES</b>					
INTRA-GOVERNMENTAL SERVICES					
Capital Outlay	0	250,000	0	-100.0%	-250,000
	0	250,000	0	-100.0%	-250,000
PARKS, RECREATION & COMMUNITY SVCS					
Internal Service - Capital Expense	1,394	0	0		0
Capital Outlay	132,439	2,050,000	-950,000	-146.3%	-3,000,000
	133,833	2,050,000	-950,000	-146.3%	-3,000,000
PLANNING AND DEVELOPMENT					
Capital Outlay	89,817	0	0		0
	89,817	0	0		0
PUBLIC WORKS					
Internal Service - Capital Expense	2,822	0	0		0
Operating - Capital Expense	15,901	0	0		0
Capital Outlay	2,459,376	-1,250,000	267,935	-121.4%	1,517,935
	2,478,099	-1,250,000	267,935	-121.4%	1,517,935
SPECIAL SERVICES					
Internal Service - Capital Expense	-1,287	0	0		0
Capital Outlay	387,376	-1,050,000	0	-100.0%	1,050,000
	386,089	-1,050,000	0	-100.0%	1,050,000
<b>TOTAL EXPENDITURES</b>	<b>3,087,838</b>	<b>0</b>	<b>-682,065</b>		<b>-682,065</b>

## 2009 AUTHORIZED CAPITAL PROEJCTS SUBFUND 327

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### BACKGROUND

This fund was set up in fiscal year 2008-2009 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Parks, Recreation & Community Services

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Public Works

##### Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding to pay for a portion of the overall roadway resurfacing CIP project.

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Parks, Recreation & Community Services

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Hammond Park Improvements	(250,000)
Riverside Park - Duck Pond	(700,000)
	(950,000)

#### Public Works

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization and new appropriations by project.

Project Title	FY15 Approved
Burke Street Lime Pits	(135,566)
Capital Facilities Asset Review	(150,000)
Mandarin Branch Library - Water Intrusion	(80,752)
Northbank Riverwalk Extension	(100,000)
San Marco - Naldo Ave to Riverplace Blvd	(81,604)
Roadway Resurfacing	815,857
	267,935

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

2010 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 328

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	63,806	0	-287,602		-287,602
Transfers From Other Funds	0	0	0		0
	63,806	0	-287,602		-287,602
PUBLIC WORKS					
Miscellaneous Revenue	0	0	665,233		665,233
Other Sources	0	0	-2,523,252		-2,523,252
	0	0	-1,858,019		-1,858,019
<b>TOTAL REVENUE</b>	<b>63,806</b>	<b>0</b>	<b>-2,145,621</b>		<b>-2,145,621</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	103,759		103,759
	0	0	103,759		103,759
PUBLIC WORKS					
Internal Service - Capital Expense	-2,284	0	0		0
Capital Outlay	652,496	0	-2,249,380		-2,249,380
	650,211	0	-2,249,380		-2,249,380
REGULATORY COMPLIANCE					
Operating - Capital Expense	12,647	0	0		0
Capital Outlay	966,908	0	0		0
	979,556	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>1,629,767</b>	<b>0</b>	<b>-2,145,621</b>		<b>-2,145,621</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## 2010 AUTHORIZED CAPITAL PROJECTS SUBFUND 328

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### BACKGROUND

This fund was set up in fiscal year 2009-2010 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Miscellaneous Revenue

- This amount represents the de-appropriation of previously approved interest income.

#### Public Works

##### Miscellaneous Revenue

- This amount represents the appropriation of income to pay for a portion of the overall roadway resurfacing CIP project.

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Non-Departmental / Fund Level Activities

##### Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

#### Public Works

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization and new appropriations by project.

(2,249,380)

Project Title	FY15 Approved
Ed Ball Building	(1,950,000)
Kernan Blvd Speed Zone Project	(23,252)
St Johns River Bulkhead Assessment & Restoration	(941,361)
Roadway Resurfacing	665,233

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

2011 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 329

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
PARKS, RECREATION & COMMUNITY SVCS					
Other Sources	0	1,750,000	-974,400	-155.7%	-2,724,400
	0	1,750,000	-974,400	-155.7%	-2,724,400
PUBLIC WORKS					
Other Sources	1,593,249	-1,600,000	-2,719,720	70.0%	-1,119,720
	1,593,249	-1,600,000	-2,719,720	70.0%	-1,119,720
REGULATORY COMPLIANCE					
Other Sources	2,790,651	0	-14,831		-14,831
	2,790,651	0	-14,831		-14,831
SPECIAL SERVICES					
Other Sources	0	-1,750,000	-3,000,000	71.4%	-1,250,000
	0	-1,750,000	-3,000,000	71.4%	-1,250,000
SUPERVISOR OF ELECTIONS					
Other Sources	0	1,600,000	0	-100.0%	-1,600,000
	0	1,600,000	0	-100.0%	-1,600,000
<b>TOTAL REVENUE</b>	<b>4,383,900</b>	<b>0</b>	<b>-6,708,951</b>		<b>-6,708,951</b>
<b>EXPENDITURES</b>					
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	1,750,000	-974,400	-155.7%	-2,724,400
	0	1,750,000	-974,400	-155.7%	-2,724,400
PUBLIC WORKS					
Capital Outlay	7,437,687	-1,600,000	-2,719,720	70.0%	-1,119,720
	7,437,687	-1,600,000	-2,719,720	70.0%	-1,119,720
REGULATORY COMPLIANCE					
Capital Outlay	267,049	0	-14,831		-14,831
	267,049	0	-14,831		-14,831
SPECIAL SERVICES					
Capital Outlay	495,539	-1,750,000	-3,000,000	71.4%	-1,250,000
	495,539	-1,750,000	-3,000,000	71.4%	-1,250,000
SUPERVISOR OF ELECTIONS					
Capital Outlay	0	1,600,000	0	-100.0%	-1,600,000
	0	1,600,000	0	-100.0%	-1,600,000
<b>TOTAL EXPENDITURES</b>	<b>8,200,275</b>	<b>0</b>	<b>-6,708,951</b>		<b>-6,708,951</b>

## 2011 AUTHORIZED CAPITAL PROJECTS SUBFUND 329

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### BACKGROUND

This fund was set up in fiscal year 2010-2011 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Parks, Recreation & Community Services

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Public Works

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Regulatory Compliance

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Special Services

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Parks, Recreation & Community Services

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Lonnie Miller Regional Park Lighting	(200,000)
Harts Road Park Improvements	(774,400)

#### Public Works

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Water Street Parking Garage Renovations	(575,000)
Ed Ball Building	(1,468,049)
Signalization and Intersection Enhancements	(450,000)
San Marco - Naldo Ave to Riverplace Blvd	(134,715)
Riverplace Blvd - Main St to Prudential Dr	(91,956)

Regulatory Compliance

Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Burke Street Lime Pits	(14,831)

Special Services

Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Regional Park Land Acquisition	(3,000,000)

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.



2012 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 32A

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	43,846	0	0		0
Transfers From Other Funds	0	0	0		0
	43,846	0	0		0
PUBLIC WORKS					
Other Sources	4,820,580	0	-1,248,980		-1,248,980
	4,820,580	0	-1,248,980		-1,248,980
<b>TOTAL REVENUE</b>	<b>4,864,426</b>	<b>0</b>	<b>-1,248,980</b>		<b>-1,248,980</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Internal Service - Capital Expense	57	0	0		0
Capital Outlay	4,829,149	0	-1,248,980		-1,248,980
	4,829,207	0	-1,248,980		-1,248,980
REGULATORY COMPLIANCE					
Capital Outlay	12,469,341	0	0		0
	12,469,341	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>17,298,548</b>	<b>0</b>	<b>-1,248,980</b>		<b>-1,248,980</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**2012 AUTHORIZED CAPITAL PROJECTS  
SUBFUND 32A**

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**BACKGROUND**

This fund was set up in fiscal year 2011-2012 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

**REVENUE**

Public Works

Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

**EXPENDITURES**

Public Works

Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
St Johns River Bulkhead Assessment & Restoration	(610,000)
Haldumar Terrace Rd Reconstruction	(281,980)
Herschel Street Culvert	(357,000)
	(1,248,980)

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2013 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 32B

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
FIRE AND RESCUE					
Other Sources	0	0	-185,529		-185,529
	0	0	-185,529		-185,529
PARKS, RECREATION & COMMUNITY SVCS					
Other Sources	0	0	-129,337		-129,337
	0	0	-129,337		-129,337
PUBLIC WORKS					
Other Sources	0	0	-1,430,000		-1,430,000
	0	0	-1,430,000		-1,430,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>-1,744,866</b>		<b>-1,744,866</b>
<b>EXPENDITURES</b>					
FIRE AND RESCUE					
Capital Outlay	0	0	-185,529		-185,529
	0	0	-185,529		-185,529
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	-129,337		-129,337
	0	0	-129,337		-129,337
PUBLIC WORKS					
Capital Outlay	0	0	-1,430,000		-1,430,000
	0	0	-1,430,000		-1,430,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>-1,744,866</b>		<b>-1,744,866</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## 2013 AUTHORIZED CAPITAL PROJECTS SUBFUND 32B

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### BACKGROUND

This fund was set up in fiscal year 2012-2013 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Fire and Rescue

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Parks, Recreation & Community Services

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

#### Public Works

##### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Fire and Rescue

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Fire Station # 62 - New Construction	(185,529)

#### Parks, Recreation & Community Services

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Oak Harbor Ramp Replacement	(129,337)

#### Public Works

##### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project. (1,430,000)

Project Title	FY15 Approved
Northbank Riverwalk	(430,000)
St Johns River Bulkhead Assessment & Restoration	(1,000,000)

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

2014 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 32C

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	6,254,205	0	-100.0%	-6,254,205
	0	6,254,205	0	-100.0%	-6,254,205
PARKS, RECREATION & COMMUNITY SVCS					
Other Sources	0	750,000	0	-100.0%	-750,000
	0	750,000	0	-100.0%	-750,000
PUBLIC LIBRARIES					
Other Sources	0	100,000	0	-100.0%	-100,000
	0	100,000	0	-100.0%	-100,000
PUBLIC WORKS					
Other Sources	0	23,600,000	-7,700,000	-132.6%	-31,300,000
	0	23,600,000	-7,700,000	-132.6%	-31,300,000
REGULATORY COMPLIANCE					
Other Sources	0	6,500,000	0	-100.0%	-6,500,000
	0	6,500,000	0	-100.0%	-6,500,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>37,204,205</b>	<b>-7,700,000</b>	<b>-120.7%</b>	<b>-44,904,205</b>
<b>EXPENDITURES</b>					
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	4,004,205	0	-100.0%	-4,004,205
	0	4,004,205	0	-100.0%	-4,004,205
PUBLIC LIBRARIES					
Capital Outlay	0	100,000	0	-100.0%	-100,000
	0	100,000	0	-100.0%	-100,000
PUBLIC WORKS					
Capital Outlay	0	26,600,000	-7,700,000	-128.9%	-34,300,000
	0	26,600,000	-7,700,000	-128.9%	-34,300,000
REGULATORY COMPLIANCE					
Capital Outlay	0	6,500,000	0	-100.0%	-6,500,000
	0	6,500,000	0	-100.0%	-6,500,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>37,204,205</b>	<b>-7,700,000</b>	<b>-120.7%</b>	<b>-44,904,205</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## 2014 AUTHORIZED CAPITAL PROJECTS SUBFUND 32C

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### BACKGROUND

This fund was set up in fiscal year 2013-2014 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Public Works

#### Other Sources

- The FY15 budget included the de-appropriation of prior year borrowing authorization. The table, in the Capital Outlay section below, details the budgetary reduction by project.

### EXPENDITURES

#### Public Works

#### Capital Outlay

- The table below details the de-appropriation of prior year borrowing authorization by project.

Project Title	FY15 Approved
Kernan Blvd - Widening 1st Coast Tech Pkwy to JTB	(7,700,000)

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

2015 AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 32D

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	1,000,000		1,000,000
	0	0	1,000,000		1,000,000
PARKS, RECREATION & COMMUNITY SVCS					
Miscellaneous Revenue	0	0	125,000		125,000
	0	0	125,000		125,000
PUBLIC WORKS					
Intergovernmental Revenue	0	0	100,000		100,000
	0	0	100,000		100,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>		<b>1,225,000</b>
<b>EXPENDITURES</b>					
OFFICE OF THE SHERIFF					
Capital Outlay	0	0	1,000,000		1,000,000
	0	0	1,000,000		1,000,000
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	125,000		125,000
	0	0	125,000		125,000
PUBLIC WORKS					
Capital Outlay	0	0	100,000		100,000
	0	0	100,000		100,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,225,000</b>		<b>1,225,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## 2015 AUTHORIZED CAPITAL PROJECTS SUBFUND 32D

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### BACKGROUND

This fund was set up in fiscal year 2014-2015 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

### REVENUE

#### Non-Departmental / Fund Level Activities

##### Transfers from Other Funds

- This amount represents a transfer from the JSO federal forfeiture trust (SF 64E) of \$1,000,000 to help fund a portion of the firing range office/training building.

#### Parks, Recreation & Community Services

##### Miscellaneous Revenue

- This amount represents a contribution from a private source of \$125,000 to help fund a portion of the Touchton Road park project.

#### Public Works

##### Intergovernmental Revenue

- This amount represents a contribution from the Department of Transportation of \$100,000 to help fund a portion of the US 1 water and sidewalk improvement project.

### EXPENDITURES

#### Capital Outlay

- The table below shows the oversight Departments, project and project amounts:

##### Office of the Sheriff

Project Title	FY15 Approved
Firing Range / Training Building	1,000,000

##### Parks, Recreation & Community Services

Project Title	FY15 Approved
Touchton Road Park	125,000

##### Public Works

Project Title	FY15 Approved
US 1 Water & Sidewalk Improvements - Trout River Blvd to Borden St	100,000

### AUTHORIZED POSITION CAP

There are no positions in this subfund.

TAX INCREMENT DIST CAPITAL PROJECTS  
SUBFUND -- 32T

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	180,000	3,308,186	3,400,000	2.8%	91,814
	180,000	3,308,186	3,400,000	2.8%	91,814
OFFICE OF ECONOMIC DEVELOPMENT					
Miscellaneous Revenue	7,123	0	0		0
	7,123	0	0		0
<b>TOTAL REVENUE</b>	<b>187,123</b>	<b>3,308,186</b>	<b>3,400,000</b>	<b>2.8%</b>	<b>91,814</b>
<b>EXPENDITURES</b>					
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	1,020,928	3,308,186	3,400,000	2.8%	91,814
	1,020,928	3,308,186	3,400,000	2.8%	91,814
<b>TOTAL EXPENDITURES</b>	<b>1,020,928</b>	<b>3,308,186</b>	<b>3,400,000</b>	<b>2.8%</b>	<b>91,814</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **TAX INCREMENT DISTRICT CAPITAL PROJECTS SUBFUND 32T**

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### **BACKGROUND**

This fund is used to house capital projects that are funded by the various Tax Increment Districts. The FY 15 appropriation was authorized on 2012-492-E using funds transferred from the JIA area tax increment district fund (SF 185). The funding from is for FY 15 only with a maximum indebtedness of \$3.4 million with all funding being paid to Roadway Builder as detailed in 2012-492-E.

### **REVENUE**

Transfer From Other Funds

- This amount represents a transfer from JIA Area Tax Increment District (SF 185) pursuant to 2012-492-E.

### **EXPENDITURES**

Capital Outlay

- Residual funding from the JIA CRA (SF 185) is being used to fund the JIA North access road pursuant to ordinance 2012-492-E.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

SOUTHSIDE TID USD1 A CAPITAL PROJECTS  
 SUBFUND -- 32U

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	1,620,542		1,620,542
	0	0	1,620,542		1,620,542
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,620,542</b>		<b>1,620,542</b>
<b>EXPENDITURES</b>					
DOWNTOWN INVESTMENT AUTHORITY					
Capital Outlay	0	0	1,620,542		1,620,542
	0	0	1,620,542		1,620,542
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,620,542</b>		<b>1,620,542</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **SOUTHSIDE TAX INCREMENT DISTRICT USD1 A CAPITAL PROJECTS SUBFUND 32U**

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### **BACKGROUND**

This fund was set up as part of the budget process in FY 15 to house capital projects that are funded by the Southside Tax Increment District USD1 A. Capital projects are funded via transfers from the Southside Tax Increment District USD1 A fund (SF 182).

### **REVENUE**

Transfer From Other Funds

- This amount represents a transfer from Southside Tax Increment District USD1 A (SF 182).

### **EXPENDITURES**

Capital Outlay

- Residual funding from the Southside TID (SF 182) is being used to fund the Museum Circle to Prudential Drive road project.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

FL INLAND NAVIGATION DISTRICT GRANTS  
SUBFUND -- 331

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	813,220	1,098,072	35.0%	284,852
	0	813,220	1,098,072	35.0%	284,852
PARKS, RECREATION & COMMUNITY SVCS					
Intergovernmental Revenue	0	685,720	0	-100.0%	-685,720
	0	685,720	0	-100.0%	-685,720
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,498,940</b>	<b>1,098,072</b>	<b>-26.7%</b>	<b>-400,868</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	1,098,072		1,098,072
	0	0	1,098,072		1,098,072
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	1,498,940	0	-100.0%	-1,498,940
	0	1,498,940	0	-100.0%	-1,498,940
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,498,940</b>	<b>1,098,072</b>	<b>-26.7%</b>	<b>-400,868</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **FLORIDA INLAND NAVIGATION DISTRICT GRANTS SUBFUND 331**

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### **BACKGROUND**

This subfund houses the funding, both grant funding and the required City match, which will be used to fund F.I.N.D. capital projects. Separate legislation may need to be submitted to Council once the Florida Inland Navigation District provides the final project list.

### **REVENUE**

Miscellaneous Revenue

- The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to pay the match portion of the F.I.N.D grants.

### **EXPENDITURES**

Contingencies

- The match portion has been placed in a contingency until separate legislation is submitted to Council detailing the final Florida Inland Navigation District grant projects.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

RIVER CITY RENAISSANCE BONDS  
 SUBFUND -- 341

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	15,462		15,462
	0	0	15,462		15,462
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>15,462</b>		<b>15,462</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	15,462		15,462
	0	0	15,462		15,462
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>15,462</b>		<b>15,462</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **RIVER CITY RENAISSANCE BOND CONSTRUCTION SUBFUND 341**

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### **BACKGROUND**

This fund was originally set up back prior to the 1996 financial system conversion to house the long term debt and capital expenditure authorization from the River City Renaissance bond issue.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding.

### **EXPENDITURES**

Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

PROTON BEAM EXCISE TAX REV BONDS  
 SUBFUND -- 362

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	67,851		67,851
	0	0	67,851		67,851
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>67,851</b>		<b>67,851</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	67,851		67,851
	0	0	67,851		67,851
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>67,851</b>		<b>67,851</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

**PROTON BEAM - EXCISE TAX REVENUE BONDS LOAN FUND  
SUBFUND 362**

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**BACKGROUND**

This fund was originally set up back in fiscal year 2003-2004 to house the long term debt and capital expenditure authorization from the 2003A Proton Beam excise tax revenue bonds as initially approved in 2002-1054-E.

**REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding.

**EXPENDITURES**

Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

**AUTHORIZED POSITION CAP**

There are no positions in this subfund.

2004 EXCISE TAX REV BOND  
 SUBFUND -- 363

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	709,785		709,785
Transfers from Fund Balance	0	0	-310,992		-310,992
	0	0	398,793		398,793
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>398,793</b>		<b>398,793</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	398,793		398,793
	0	0	398,793		398,793
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>398,793</b>		<b>398,793</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **2004 EXCISE TAX REVENUE BONDS SUBFUND 363**

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### **BACKGROUND**

This fund was originally set up back in fiscal year 2003-2004 to house the long term debt and capital expenditure authorization from the 2004 autumn bonds excise tax revenue bonds as initially approved in 2004-408-E.

### **REVENUE**

#### Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding. This amount offsets the removal of various Transfers from Fund Balance budgetary lines totaling \$310,992, with the remaining amount being placed in a Contingency line for future appropriation by City Council.

#### Transfers from Fund Balance

- This amount represents the removal of various Transfers from Fund Balance budgetary lines totaling \$310,992 which should not be present in an all-years fund.

### **EXPENDITURES**

#### Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

RIVER CITY MARKETPLACE ETR BONDS  
 SUBFUND -- 364

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	7,652		7,652
	0	0	7,652		7,652
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>7,652</b>		<b>7,652</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	7,652		7,652
	0	0	7,652		7,652
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>7,652</b>		<b>7,652</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **RIVER CITY MARKETPLACE - EXCISE TAX REVENUE BONDS SUBFUND 364**

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### **BACKGROUND**

This fund was originally set up back in fiscal year 2005-2006 to house the long term debt and capital expenditure authorization from the River City Marketplace / Ramco excise tax revenue bonds as approved in 2004-899-E.

### **REVENUE**

Miscellaneous Revenue

- This amount represents the amount of interest income being appropriated from available funding.

### **EXPENDITURES**

Contingencies

- This contingency amount has been set aside by City Council for future appropriation.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

GENERAL EMPLOYEES PENSION  
SUBFUND -- 611

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
FINANCE					
Miscellaneous Revenue	5,206	0	0		0
	5,206	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	272,377,574	0	0		0
	272,377,574	0	0		0
PENSION FUNDS					
Miscellaneous Revenue	77,264,261	10,994,649	12,756,700	16.0%	1,762,051
	77,264,261	10,994,649	12,756,700	16.0%	1,762,051
<b>TOTAL REVENUE</b>	<b>349,647,041</b>	<b>10,994,649</b>	<b>12,756,700</b>	<b>16.0%</b>	<b>1,762,051</b>
<b>EXPENDITURES</b>					
FINANCE					
Salaries	200,362	274,049	260,451	-5.0%	-13,598
Employer Provided Benefits	64,991	106,460	117,464	10.3%	11,004
Internal Service Charges	129,374	115,631	130,164	12.6%	14,533
Internal Services - IT Operations	67,802	65,706	26,461	-59.7%	-39,245
Other Operating Expenses	7,896,538	10,142,113	12,011,786	18.4%	1,869,673
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	-50,981	-43,000	-66,500	54.7%	-23,500
Indirect Cost	187,287	333,689	275,789	-17.4%	-57,900
	8,495,373	10,994,649	12,755,616	16.0%	1,760,967
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	1,084		1,084
	0	0	1,084		1,084
PENSION FUNDS					
Other Operating Expenses	143,921,663	0	0		0
Payment to Fiscal Agents	22,538,024	0	0		0
	166,459,687	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>174,955,060</b>	<b>10,994,649</b>	<b>12,756,700</b>	<b>16.0%</b>	<b>1,762,051</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	6	6	
Part-Time Hours	1,080		-1,080

## GENERAL EMPLOYEES PENSION SUBFUND 611

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### **BACKGROUND**

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. For FY15, the employers' pension contribution rate for general employees is 31.60% and the employees' contribution rate is 7.7%.

### **REVENUE**

#### Pension Funds

##### Miscellaneous Revenue

- This revenue represents the amount of revenue needed from the Plan to fund the budgeted expenditures.

### **EXPENDITURES**

#### Salaries

- The decrease of \$13,598 is primarily due to the elimination of \$10,000 in part-time salaries and \$5,000 in overtime.

#### Employer Provided Benefits

- The increase of \$11,004 is primarily due to increased pension costs of \$8,436 in general employees' pension contribution and \$2,389 in group hospitalization insurance.

#### Internal Service Charges

- The net increase of \$14,533 is primarily due to increases of \$18,803 in mailroom charges and \$8,735 in building cost allocation – St. James building. These increases were offset by decreases of \$8,554 in copy center charges, \$2,323 in OGC legal charges, and \$2,128 in tech refresh and pay-go charges.

#### Internal Services – IT Operations

- The revised ITD billing methodology has been implemented for FY15 budget. This category has been created to show the net change between the two methods.

#### Other Operating Expenses

- The increase of \$1,869,673 is primarily due to an increase of \$1,886,707 in professional services budgeted Money Managers fees.

#### Supervision Allocation

- This amount represents the administrative cost of the Pension Administration activity, which is allocated to the Correctional Officers Pension Fund (SF 613).

#### Indirect Cost

- This allocation is calculated for the Full Cost Allocation Plan study done by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap. Part-time salary hours of 1,080 were eliminated for FY15.

**CORRECTIONAL OFFICERS PENSION  
SUBFUND -- 613**

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	19,013,256	0	0		0
	19,013,256	0	0		0
PENSION FUNDS					
Fines and Forfeits	356,222	360,000	300,000	-16.7%	-60,000
Miscellaneous Revenue	13,302,711	443,000	668,725	51.0%	225,725
	13,658,933	803,000	968,725	20.6%	165,725
<b>TOTAL REVENUE</b>	<b>32,672,189</b>	<b>803,000</b>	<b>968,725</b>	<b>20.6%</b>	<b>165,725</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	546,640	760,000	902,225	18.7%	142,225
Supervision Allocation	50,981	43,000	66,500	54.7%	23,500
	597,621	803,000	968,725	20.6%	165,725
PENSION FUNDS					
Other Operating Expenses	12,563,870	0	0		0
Payment to Fiscal Agents	360,533	0	0		0
	12,924,403	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>13,522,024</b>	<b>803,000</b>	<b>968,725</b>	<b>20.6%</b>	<b>165,725</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **CORRECTIONAL OFFICERS PENSION SUBFUND 613**

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### **BACKGROUND**

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. For FY15, the employers' pension contribution rate is 62.81% and the employees' contribution rate is 8%. The Correctional Officers Pension Fund is also funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

### **REVENUE**

#### Pension Funds

##### Fines and Forfeits

- This amount represents the revenue received from the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

##### Miscellaneous Revenue

- This revenue represents the amount of revenue needed from the Plan to fund the budgeted expenditures.

### **EXPENDITURES**

#### Finance

##### Other Operating Expenses

- The increase of \$142,225 represents increased consultant fees paid to the Money Managers to manage the investments of the Correctional Officers Pension Fund.

##### Supervision Allocation

- This amount represents the administration cost of the Pension Administration activity, which is charged to this fund by the General Employees' Pension Fund (SF 611).

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund. All positions are budgeted in the General Employees' Pension Fund (SF 611).

DISABILITY PENSION TRUST  
SUBFUND -- 614

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	17,537	0	0		0
	<u>17,537</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Miscellaneous Revenue	1,740,886	10,000	5,000	-50.0%	-5,000
	<u>1,740,886</u>	<u>10,000</u>	<u>5,000</u>	<u>-50.0%</u>	<u>-5,000</u>
<b>TOTAL REVENUE</b>	<b>1,758,422</b>	<b>10,000</b>	<b>5,000</b>	<b>-50.0%</b>	<b>-5,000</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	4,200	10,000	5,000	-50.0%	-5,000
	<u>4,200</u>	<u>10,000</u>	<u>5,000</u>	<u>-50.0%</u>	<u>-5,000</u>
PENSION FUNDS					
Other Operating Expenses	353,132	0	0		0
	<u>353,132</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>357,332</b>	<b>10,000</b>	<b>5,000</b>	<b>-50.0%</b>	<b>-5,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## DISABILITY PENSION TRUST SUBFUND 614

---

### **BACKGROUND**

The Disability Pension Trust is the disability plan for general employees who participate in the General Employees' Pension Plan (S/F 611). This fund records both employer and employee contributions, investment earnings, benefit payments, and administrative expenses for the General Employees' Pension Fund. For FY15, both the employer and employee pension contribution rates are 0.3%

### **REVENUE**

#### Pension Funds

##### Miscellaneous Revenue

- This revenue represents the amount of revenue needed from the Plan to fund the budgeted expenditures.

### **EXPENDITURES**

#### Finance

##### Other Operating Expenses

- The decrease of \$5,000 is to bring the budget for actual pension disability physical examination fees in line with historical actual costs.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund. All positions are budgeted in the General Employees' Pension Fund (SF 611).

CHILD SERVICES TRUST  
SUBFUND -- 646

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Miscellaneous Revenue	0	0	355,689		355,689
	0	0	355,689		355,689
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	-355,689		-355,689
	0	0	-355,689		-355,689
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **CHILD SERVICES TRUST SUBFUND 646**

---

### **BACKGROUND**

The Child Services Trust fund was established in municipal code section 111.850 part A. This fund receives donations, contributions of money, including gifts and grants for use toward achieving the purposes, functions and goals of the child services program and to provide funding for the Jacksonville Children's Commission mini-grant program. Funds provided through this trust shall not be used for ongoing program costs or fundraising efforts. This is an all-years fund.

### **REVENUE**

#### Miscellaneous Revenue

- This amount represents the appropriation of prior year revenue balances. This revenue appropriation is being used to eliminate a prior year fund balance appropriation that should not be in an all-years fund.

#### Transfers from Fund Balance

- All-years funds should not have appropriations from fund balance since the revenue and expenses do not lapse to fund balance at year-end. The FY 15 budget includes the appropriation of prior year revenue balances to remove this prior year budgetary entry.

### **EXPENDITURES**

There are no expenditure appropriations in FY 15 in this fund.

### **AUTHORIZED POSITION CAP**

There are no positions within this sub-fund.

SHERIFF'S TRUSTS  
SUBFUND -- 64A

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
OFFICE OF THE SHERIFF					
Intergovernmental Revenue	230,128	0	0		0
Charges for Services	1,274	0	0		0
Fines and Forfeits	70,852	40,000	70,000	75.0%	30,000
Miscellaneous Revenue	1,946,625	756,596	1,058,585	39.9%	301,989
Transfers from Fund Balance	-25,022	0	0		0
	2,223,857	796,596	1,128,585	41.7%	331,989
<b>TOTAL REVENUE</b>	<b>2,223,857</b>	<b>796,596</b>	<b>1,128,585</b>	<b>41.7%</b>	<b>331,989</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	552,000	0	0		0
	552,000	0	0		0
OFFICE OF THE SHERIFF					
Salaries	719,419	1,310	138,914	10504.1%	137,604
Employer Provided Benefits	261,752	47,372	85,460	80.4%	38,088
Other Operating Expenses	380,452	-607,786	458,211	-175.4%	1,065,997
Capital Outlay	45,200	1,355,700	446,000	-67.1%	-909,700
Grants, Aids & Contributions	267,874	0	0		0
	1,674,696	796,596	1,128,585	41.7%	331,989
<b>TOTAL EXPENDITURES</b>	<b>2,226,696</b>	<b>796,596</b>	<b>1,128,585</b>	<b>41.7%</b>	<b>331,989</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions	1	1	
Part-Time Hours			

## SHERIFF'S TRUSTS SUBFUND 64A

---

### **BACKGROUND**

This all-years fund houses the Office of the Sheriff's trust accounts outside of the federal forfeitures trust. The budgeted funding is for one of these trust funds, the Inmate Welfare trust. Municipal Code Section 111.300 created this trust fund account to receive the net profits from the commissary operation within the City's correctional facilities. This funding shall be used only for the overall welfare of the inmates as established by F.S 951.23. An inmate welfare committee recommends what expenditures are to be made.

### **REVENUE**

#### Fines and Forfeits

- This funding represents the estimated county court fines and penalties to be received in FY 15.

#### Miscellaneous Revenue

- The bulk of the revenue in this area is the FY 15 estimated commissary concession sales at the City's correctional facilities.

### **EXPENDITURES**

The FY 14 approved budget included various all-years adjustments which reduced the budgetary amounts in that fiscal year in the salaries, employer provided benefits and other operating expense categories. The FY 15 approved budget is the cost of a full year operation and does not contain any adjustments.

#### Office of the Sheriff

##### Salaries

##### Employer Provided Benefits

- The budget amount represents the salary and benefit costs associated with the one position in this fund.

##### Other Operating Expenses

- The bulk of the funding in this category is placed in a generic trust fund authorized expenditures line item.

##### Capital Outlay

- Funding totaling \$446,000 is being budgeted in FY 15 for the purchase of specialized equipment.

### **AUTHORIZED POSITION CAP**

There are no changes in the cap.

FEDERAL FORFEITURES TRUST  
 SUBFUND -- 64E

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
OFFICE OF THE SHERIFF					
Fines and Forfeits	0	0	1,349,906		1,349,906
	0	0	1,349,906		1,349,906
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,349,906</b>		<b>1,349,906</b>
<b>EXPENDITURES</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	1,000,000		1,000,000
	0	0	1,000,000		1,000,000
OFFICE OF THE SHERIFF					
Capital Outlay	0	0	349,906		349,906
	0	0	349,906		349,906
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,349,906</b>		<b>1,349,906</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **FEDERAL FORFEITURES TRUST SUBFUND 64E**

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### **BACKGROUND**

Municipal Code Section 111.315

In this fund all monies paid over to the City under the Federal Department of Justice, Attorney General's Guidelines on Seized and Forfeited Property (the "Guide") to be used only for law enforcement purposes specified in the "Guide". The funding received in this fund cannot be used to meet normal operating needs of the Office of the Sheriff. This is an all-years fund.

### **REVENUE**

Fines and Forfeits

- This is the amount of federal forfeitures revenue appropriated to cover the FY 15 capital expenditures.

### **EXPENDITURES**

Transfers to Other Funds

- This is a transfer out to the 2015 authorized capital project fund (SF 32D) to fund a portion of the costs of the firing range office / training building capital project.

Capital Outlay

- The funding is for specialized equipment and the construction of a new firing range facility.

### **AUTHORIZED POSITION CAP**

There are no positions within this subfund.

JCC - YOUTH TRAVEL TRUST  
 SUBFUND -- 64M

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	50,000		50,000
	0	0	50,000		50,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>50,000</b>		<b>50,000</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CHILDREN'S COMMISSION					
Grants, Aids & Contributions	0	0	50,000		50,000
	0	0	50,000		50,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>50,000</b>		<b>50,000</b>

**AUTHORIZED POSITION CAP**

	FY 14	FY 15	Change
Authorized Positions			
Part-Time Hours			

## **YOUTH TRAVEL TRUST FUND SUBFUND 64M**

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### **BACKGROUND**

Municipal Code Section 111.850 part B

This fund receives donations, contributions of money, including gifts and grants for use toward achieving the purposes, functions and goals of the youth travel program. All such donations and contributions shall be accounted for separately within the fund. The annual appropriation from this fund cannot exceed \$50,000. The \$50,000 appropriation may be comprised of contributions to the fund and appropriations of this fund's fund balance to the extent available. No organization may make a request for youth travel support except through an allocation from the Youth Travel Trust Fund and all requests from Council for youth travel appropriations shall be directed to the Commission.

### **REVENUE**

Transfer from Other Funds

- This amount is a contribution/transfer from Jacksonville Children's Commission (SF 191) for the maximum amount allowable in the municipal code.

### **EXPENDITURES**

Grants, Aids & Contributions

- This funding is for youth travel support.

### **AUTHORIZED POSITION CAP**

There are no positions within this subfund.

JACKSONVILLE HOUSING FINANCE AUTHORITY  
SUBFUND -- 721

	FY 13 Actual	FY 14 Adopted	FY 15 Approved	Change From Prior Year	
				Percent	Dollar
<b>REVENUE</b>					
JACKSONVILLE HOUSING FINANCE AUTHORITY					
Miscellaneous Revenue	41,074	51,600	43,000	-16.7%	-8,600
Other Sources	1,516,908	143,525	85,000	-40.8%	-58,525
Transfers from Fund Balance	1,800,000	0	0		0
	3,357,981	195,125	128,000	-34.4%	-67,125
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	19,653	87,367	75,802	-13.2%	-11,565
Transfers from Fund Balance	284,151	328,411	102,894	-68.7%	-225,517
	303,804	415,778	178,696	-57.0%	-237,082
<b>TOTAL REVENUE</b>	<b>3,661,785</b>	<b>610,903</b>	<b>306,696</b>	<b>-49.8%</b>	<b>-304,207</b>
<b>EXPENDITURES</b>					
JACKSONVILLE HOUSING FINANCE AUTHORITY					
Salaries	237,734	256,993	8	-100.0%	-256,985
Employer Provided Benefits	64,519	68,424	603	-99.1%	-67,821
Internal Service Charges	21,938	27,893	24,191	-13.3%	-3,702
Internal Services - IT Operations	4,319	4,463	8,351	87.1%	3,888
Other Operating Expenses	220,908	235,092	258,371	9.9%	23,279
Capital Outlay	0	2	2	0.0%	0
Indirect Cost	29,894	18,036	15,170	-15.9%	-2,866
	579,312	610,903	306,696	-49.8%	-304,207
<b>TOTAL EXPENDITURES</b>	<b>579,312</b>	<b>610,903</b>	<b>306,696</b>	<b>-49.8%</b>	<b>-304,207</b>
<b>AUTHORIZED POSITION CAP</b>					
		FY 14	FY 15	Change	
Authorized Positions		3		-3	
Part-Time Hours					

**JACKSONVILLE HOUSING FINANCE AUTHORITY  
SUBFUND 721**

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**BACKGROUND**

The Jacksonville Housing Finance Authority (JHFA) provides funds to support development of housing for low-to-moderate income families through the issuance of tax exempt bonds. The bond proceeds are utilized to make low interest loans.

**REVENUE**

Jacksonville Housing Finance Authority

Miscellaneous Revenue

- The net decrease is mainly due to a reduction in proceeds from miscellaneous sales and charges of \$12,000. This is slightly offset by an increase of \$3,400 in anticipated mortgage interest income.

Other Sources

- The net decrease of is due to a lower expectation in proceeds from bond issuer fees.

Non-Departmental / Fund Level Activities

Miscellaneous Revenue

- Is made up of anticipated interest earnings in this fund for FY 15.

Transfers from Fund Balance

- A portion of retained earnings has been budgeted to fund operations.

**EXPENDITURES**

Jacksonville Housing Finance Authority

Salaries

Employer Provided Benefits

- All of the positions in this fund have been transferred to a grant fund. The remaining budget balances in FY 15 should not have remained in this fund.

Internal Service Charges

- The net decrease of is primarily due to a decrease of \$3,664 legal fees.

Internal Service – IT Operations

- The revised ITD billing methodology has been implemented for FY 15 budget. This category has been created to show the net change between the two methods.

Other Operating Expenses

- The net increase is primarily due to an increase of \$35,721 in miscellaneous services and charges. This was offset by a decrease of \$10,000 in professional services charges.

Indirect Cost

- This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

**AUTHORIZED POSITION CAP**

The cap was reduced by the transfer of three (3) positions to be funded by a grant for FY15.





## CAPITAL PROJECTS

### Five-Year Capital Improvement Program

- Introduction

- Process

- Adopted Five-Year CIP

- Capital Projects Operating Impact

- Funding

#### General Government

- FY 15 Approved Projects By Funding Source

- FY 15-19 Adopted Capital Improvement Projects

- FY 15-19 Capital Improvement Project Detail Sheets

#### Stormwater

- FY 15 Approved Projects By Funding Sources

- FY 15-19 Adopted Capital Improvement Projects

- FY 15-19 Capital Improvement Project Detail Sheets

#### Solid Waste

- FY 15 Approved Projects By Funding Sources

- FY 15-19 Adopted Capital Improvement Projects

- FY 15-19 Capital Improvement Project Detail Sheets

### Five-Year IT System Development Plan

- FY 15-19 IT System Development Projects by Funding Source

- FY 15-19 IT Project Detail Sheets

# FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

## INTRODUCTION

The following provides the adopted Capital Improvement Program (CIP) for a five-year period beginning October 1, 2014 through the fiscal year ending September 30, 2019. In addition, more detail is included on location, funding and expenses for projects with current fiscal year appropriations.

The Capital Improvement Program is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.106 Fiscal Responsibility a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an "all years" basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the "pay-as-you-grow system" took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. (Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between "currently available", or "committed" and "planned" funding sources).

## PROCESS

Chapter 122 of the Jacksonville Ordinance Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from the City departments, independent authorities, and agencies.

A typical capital project is planned and executed in the following phases:

**Project Development:** These are costs incurred by the City to identify project requirements, and to define a project's work scope including preliminary design studies, permitting requirements, data collection, public involvement, legal and technical documentation, cost estimates, environmental impacts, and assessment of alternatives.

**Engineering/Design:** These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

**Land:** Costs incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

**Construction:** This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

**Contract Administration:** This includes costs incurred by the City for in-house project management, supervision and administration of capital projects. Administration costs include project design, technical reviews, construction management, construction inspection, technical specifications, surveying and mapping, cost of preparing reports and maintaining the capital projects management information system, eminent domain, contract management, monitoring, and processing the related financial transactions.

**Future Operating Costs:** Developed in a similar manner as the Annual Budget and MUST

- Supply all supporting documentation for cost estimates with CIP request.
- Use salary range by occupational code to develop personnel costs.
- Obtain guidance from the Budget Office for inflation factors and benefits estimates.

Departments complete a CIP request form with information above and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

Per Chapter 122, Part 6, Ordinance code;

(a) **Capital Improvement** means a permanent addition, construction or fixture to real property or structures thereon that:

1. has a useful life of more than ten (10) years,
2. has an estimated purchase or construction cost of \$100,000 or more, or
3. will be financed, in whole or in part, from bonds issued by the City.

Excluded from the term and definition of Capital Improvement shall be all routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Program** means a program to accomplish the implementation of each and every prioritized and approved Capital Improvement Project.

(c) **Capital Improvement Program Budget** shall be adopted on an annual basis as a separate budget or separate section within the annual budget. It shall list:

1. each Capital Improvement Project,
2. the estimated cost to purchase or construct each Capital Improvement Project, and
3. the anticipated source or sources of revenue to finance each Capital Improvement Project.

(d) **Capital Improvement Program Plan** means a complete description or listing of each Capital Improvement Project pursuant to the Capital Improvement Program.

(e) **Capital Improvement Project** means a planned undertaking of the City or an independent agency to purchase or construct a Capital Improvement.

## ADOPTED FIVE-YEAR CIP

The CIP contains 118 updated and/or new projects at \$548 million for the next five years. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

**Drainage** - Project that improves drainage conditions and reduces flooding.

**Environment/Quality of Life** - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants).

**Government Facilities** – Project designated as government facilities with primarily government employee occupancy.

**Parks** - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project.

**Public Facilities** – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park.

**Public Safety** - Project relating to public safety including facilities.

**Roads/Infrastructure/Transportation** – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects.

**Targeted Economic Development** – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

**Art in Public Places:** Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. Most new buildings have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission. For Fiscal Year 2015, there are no additional funds identified for this program.

## CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in this section on expenditures and operating impact.

## FUNDING

The CIP is the city's financially feasible plan of proposed capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

Beginning in late Sumer of 2014, the Jacksonville City Council began an extensive review of the city's CIP projects in hopes of curtailing future debt obligations. As a result of the initial review, the City Council has adopted a total of nine (9) projects in FY 15:

General Government Capital Improvement Projects

Program Area	Project	FY15
Government Facility	Facilities Capital Maintenance - Govt	500,000
Roads/Infrastructure/Transportation	Roadway Resurfacing	2,000,000
Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	500,000
Roads/Infrastructure/Transportation	US-1 Water and Sidewalk Improvements	100,000
Parks	Countywide Parks - Upgrades/Maintenance Repairs	500,000
Parks	Touchton Road Park	125,000
Public Safety	Range Office/Training Bldg.	1,000,000

Stormwater Government Capital Improvement Projects

Program Area	Project	FY15
Drainage	General Countywide Drainage System Rehabilitation	3,337,152

Solid Waste Government Capital Improvement Projects

Program Area	Project	FY15
Environmental/ Quality of Life	Trail Ridge Landfill Expansion	12,000,000

The Jacksonville City Council provided a directive not fund future Stormwater Capital Improvement Projects via debt proceeds. As a result, projects that cannot be funded with the stormwater utility fee are identified as funding sources to be determined.

The following pages provide information on the various funding sources assigned to each project as adopted by the City Council for fiscal year 2015 and beyond.

**GENERAL GOVERNMENT  
FY 2015 APPROVED PROJECTS BY FUNDING SOURCE**

	FY 15
Banking Fund Proceeds	-
Contribution from Private Source	125,000
Grant Funds	100,000
Interest Earnings & Revenue Appropriation	500,000
Transfer Between Projects	-
Trust Fund	1,000,000
<b>Total \$</b>	<b>1,725,000</b>

Program Area	Project	FY15	Banking Fund Proceeds	Contribution from Private Source	Grant	Interest Earnings & Revenue Appropriation	Transfer Between Projects	Trust Fund
Government Facility	Facilities Capital Maintenance - Gov't	500,000				500,000		
Roads/Infrastructure/Transportation	Roadway Resurfacing	2,000,000				2,000,000		
Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	500,000				500,000		
Roads/Infrastructure/Transportation	US-1 Water and Sidewalk Improvements	100,000			100,000			
Parks	Countywide Parks - Upgrades/Maintenance Repairs	500,000				500,000		
Parks	Touchton Road Park	125,000		125,000				
Public Safety	Range Office/Training Bldg.	1,000,000						1,000,000
<b>Total \$</b>		<b>1,725,000</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>

**GENERAL GOVERNMENT  
FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS**

Funding Source	FY15	FY16	FY17	FY18	FY19
Banking Fund Proceeds	-	193,325,822	71,203,000	67,328,000	61,964,000
Contribution from Private Source	125,000				
Grant Funds	100,000	600,000	600,000	600,000	600,000
Interest Earnings & Revenue Appropriation	3,500,000	600,000	600,000	600,000	600,000
Transfer Between Projects	-				
Trust Fund	1,000,000				
<b>Total Per Year</b>	<b>\$ 4,725,000</b>	<b>\$194,525,822</b>	<b>\$ 72,403,000</b>	<b>\$ 68,528,000</b>	<b>\$ 63,164,000</b>

Dept.	Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
DIA	Roads/Infrastructure/ Transportation	Jacksonville Landing Public Infrastructure			11,800,000					11,800,000
Regulatory Compliance	Environmental/ Quality of Life	Countywide Environmental Compliance	11,750,000		7,250,000	1,500,000				20,500,000
		Jax Ash Sites	163,923,602		22,328,000	5,500,000	5,500,000	1,500,000		198,751,602
Fire And Rescue	Public Safety	Fire Station #56 - Relocation			3,800,000					3,800,000
	Public Safety	Relocate Fire Station #45			3,600,000					3,600,000
	Public Safety	New Fire Station #47				4,314,000				4,314,000
	Public Safety	Replace Fire Station #25			3,600,000					3,600,000
	Public Safety	Replace Fire Station #17			3,600,000					3,600,000
	Public Safety	New Fire Station #64				4,314,000				4,314,000
	Public Safety	Replace Fire Station #36					3,600,000			3,600,000
	Public Safety	New Fire Station #65					4,314,000			4,314,000
	Public Safety	New Fire Station #66					4,314,000			4,314,000
	Public Safety	Replace Fire Station #12						3,600,000		3,600,000
Public Safety	New Fire Station #67						4,314,000		4,314,000	
Public Safety	Satellite Training Facility							20,000,000	20,000,000	
OED	Roads/Infrastructure/ Transportation	Jax Port			1,000,000					1,000,000
Public Libraries	Public Facilities	Main Library - Library Café Project	1,400,000		259,500					1,659,500
	Public Facilities	Main Library - Collaborative Spaces			250,000					250,000
	Public Facilities	Southeast Branch - Collaborative Spaces			250,000					250,000
	Public Facilities	Webb Wesconnett Branch - Children's Center			250,000					250,000
	Public Facilities	Highlands Branch - Children's Center			250,000					250,000

**GENERAL GOVERNMENT  
FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
(Continued)**

Dept.	Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
	Environmental/ Quality of Life	Courthouse - Old Duval County - Remediation/Demolition			4,200,000					4,200,000
	Roads/Infrastructure/ Transportation*	St. Johns River Bulkhead Assessment & Restoration - Countywide Bulkheads - Countywide Bulkhead Replacement	4,248,639		4,160,000	2,000,000	2,000,000	2,000,000	11,000,000	25,408,639
	Public Facility	Willowbranch Creek Bulkhead			1,000,000					1,000,000
	Roads/Infrastructure/ Transportation				2,500,000					2,500,000
	Parks*	Northbank Riverwalk and Bulkhead Repair	3,721,425		6,430,000	3,000,000	3,000,000	3,000,000	18,500,000	37,651,425
	Government Facility	Facilities Capital Maintenance - Gov't	26,743,699	500,000	1,850,000	1,100,000	1,100,000	1,100,000	1,100,000	33,493,699
	Government Facility	ADA Compliance - Public Buildings	2,175,000		2,500,000					4,675,000
	Government Facility	Public Buildings - Roofing	29,895		1,400,000	700,000	700,000	700,000	700,000	4,229,895
	Public Safety	Fire Station #4 - Roof Replacement/ Waterproofing			181,167					181,167
	Public Safety	Tactical Support Facility - Roof System			128,528					128,528
	Public Facility	Charlie Joseph Senior Center - Renovation			390,000					390,000
	Public Facility	Riverview Senior Center - Renovation			270,000					270,000
	Public Facility	Mary Singleton Senior Center - Renovation			400,000					400,000
	Public Facility	Mary Singleton Senior Center - Air Chiller			-	175,000				175,000
	Public Safety	Police Memorial Building - Backup Chiller			126,745					126,745
	Public Safety	Pretrial Detention Facility - Stair / Shower Repairs			500,000					500,000
	Public Safety	Pretrial Detention Facility - Water Lines Repipe			800,000					800,000
	Public Facility	Jacksonville Beach Pier Repair			450,000	200,000	200,000			850,000
	Roads/Infrastructure/ Transportation	ADA Compliance - Curb Ramps			18,500,000	11,000,000	11,000,000			40,500,000
	Roads/Infrastructure/ Transportation	Intersection Improvements, Bridge, Misc. Construction	30,412,776		7,400,000	2,000,000	2,000,000	2,000,000	2,000,000	45,812,776
	Roads/Infrastructure/ Transportation	Roadway Resurfacing	84,862,522	2,000,000	28,434,756	15,000,000	15,000,000	15,000,000	15,000,000	175,297,278
	Roads/Infrastructure/ Transportation	Sidewalk Construction and Repair	12,639,877	500,000	8,420,000	3,000,000	3,000,000	3,000,000	3,000,000	33,559,877
	Roads/Infrastructure/ Transportation	Old San Jose Blvd. Improvements			330,000					330,000
	Roads/Infrastructure/ Transportation	Lone Star Road Extension			750,000					750,000
	Roads/Infrastructure/ Transportation	US-1 Water and Sidewalk Improvements	600,000	100,000	2,975,000					3,675,000
	Roads/Infrastructure/ Transportation	Robinson's Addition			250,000					250,000
	Roads/Infrastructure/ Transportation	Land Acquisition - Moncrief & 13th Evaluation			200,000					200,000

**GENERAL GOVERNMENT  
FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
(Continued)**

Dept.	Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
Public Works (continued)	Roads/Infrastructure/ Transportation*	Wills Branch Maintenance Dredging	1,315,000		565,000					1,880,000
	Parks*	Northbank Riverwalk Extension	16,656,898		100,000					16,756,898
	Government Facility*	Ed Ball Building	37,849,952		3,418,049					41,268,001
	Roads/Infrastructure/ Transportation*	Signalization/ITS Enhancements	3,050,000		450,000					3,500,000
	Public Facility*	Water St Parking Garage Renovation	1,725,000		575,000					2,300,000
	Roads/Infrastructure/ Transportation*	Haldumar Terrace Rd Reconstruction	34,824		281,980					316,804
	Roads/Infrastructure/ Transportation*	Herschel Street Culvert	60,000		357,000					417,000
	Roads/Infrastructure/ Transportation*	Keman Blv/Widen-4 Lns Dvd- JTB/Mccormick	62,688,079		7,700,000					70,388,079
	Parks	Countywide Parks- Upgrades/Maintenance Repairs	12,957,871	500,000	5,500,000	3,000,000	3,000,000	3,000,000	3,000,000	30,957,871
	Parks	Americans with Disabilities Act (ADA) Compliance within Parks	2,837,106		1,000,000	750,000	750,000	750,000	750,000	6,837,106
Parks	Huguenot Park - Entrance	485,000		1,200,000					1,200,000	
Parks	Blue Cypress Pool and Park			2,120,000					2,605,000	
Parks	Blue Cypress - Boardwalk			658,472					658,472	
Parks	Metropolitan Park Improvements	125,000		5,250,000	5,000,000	5,000,000	5,000,000		15,375,000	
Parks	Touhton Road Park		125,000	1,475,000					1,600,000	
Parks*	Hammond Park Improvements	66,999		650,000					716,999	
Parks	Equestrian Center			350,000					350,000	
Parks	Florida Inland Navigation District (FIND) Projects			1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000	
Parks	Pottsbury Creek - Dredge			825,000					1,147,520	
Parks	Ortega River - Mooring Field and Channel			333,600					663,600	
Parks	Exchange Island - Dock & Pavilion			249,150					364,910	
Parks	Sisters Creek Marina/Boat Ramp - Redesign			227,040					297,800	
Parks	County Dock Road Boat Ramp			112,200					204,720	
Parks	Northbank Riverwalk and Bulkhead Repairs			157,080					237,080	
Parks	Arlington Lions Club Boat Ramp			232,650					313,490	
Parks	9A Baymeadows - Baseball		1,000,000	4,000,000	400,000				5,000,000	
Parks	Hanna Park Splash Pad			50,000					450,000	
Parks	William Sheffield Park Phase II		750,000	2,000,000					2,750,000	
Parks	Hogans Creek Greenway		1,003,000	100,000	500,000	500,000	500,000		2,103,000	
Parks	Wheat Road Park			75,000	300,000				375,000	
Parks	Lonnie Miller Regional Park		89,050	-	200,000	2,000,000	2,000,000	2,000,000	5,289,050	

**GENERAL GOVERNMENT  
FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS  
(Continued)**

Dept.	Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
Parks, Recreation and Community Services (continued)	Parks	Forest Street Park			-	50,000	350,000			400,000
	Parks*	Bob Hayes/Northwest Community Center	8,470,364		114,768					8,585,132
	Parks*	Riverside Park-Duckpond	57,930		700,000					757,930
	Parks*	Park Land Acquisition - Mandarin	-		3,000,000					3,000,000
	Parks*	Lonnie Miller Regional Park Lighting	-		200,000					200,000
	Parks*	Harts Road Park Improvements	39,600		774,400					814,000
	Parks*	Oak Harbor Ramp Replacement	50,163		129,337					179,500
	JSO	Public Safety	Range Office/Training Bldg.		1,000,000	2,115,000				
Sports & Entertainment	Public Facility	Convention Center - Fire Alarm Replacement	26,558		400,000					426,558
	Public Facility	Baseball Grounds - Conversion			300,000					300,000
<b>Total</b>			<b>\$ 494,941,829</b>	<b>\$ 4,725,000</b>	<b>\$ 194,525,822</b>	<b>\$ 72,403,000</b>	<b>\$ 68,528,000</b>	<b>\$ 63,164,000</b>	<b>\$ 57,250,000</b>	<b>\$ 955,537,651</b>

\* Previous Appropriation amounts were reduced to reflect the de-authorization of projects. The total expenditures have not been increased for these projects.

**PROJECT TITLE:**  
Jacksonville Landing Public Infrastructure

**DEPARTMENT:**  
Downtown Investment Authority

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

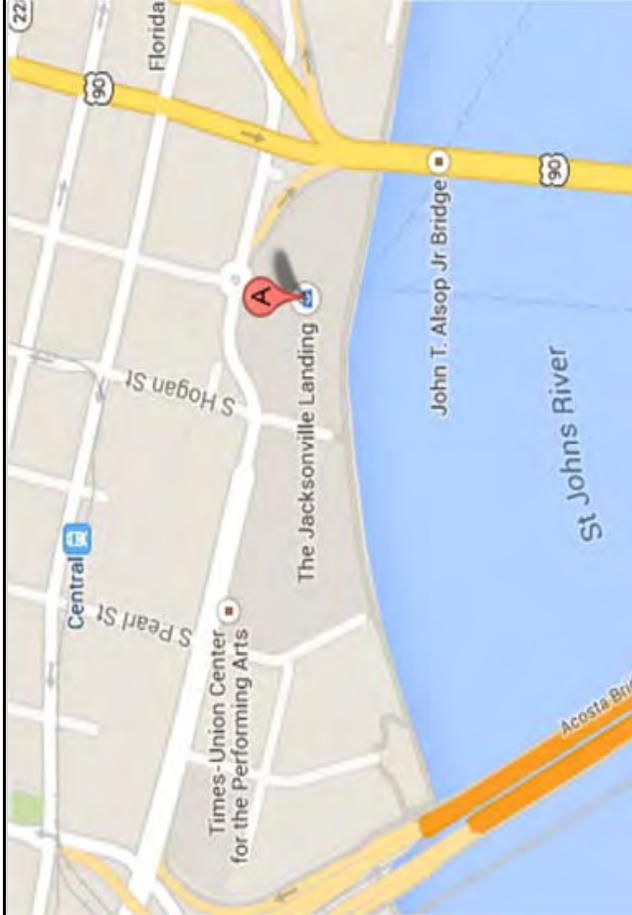
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
4

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
PW0779 01



**Project Description:**  
This proposed appropriation encompasses the design and construction of a variety of public infrastructure projects to support revitalization of the Jacksonville Landing. It includes funding to extend Laura Street and open St. Johns River views; expand the Northbank Riverwalk; make improvements under the Main Street Bridge; and improve Hogan Street to help connect the Jacksonville Landing to the Times-Union Center.

**Operating Budget Impact:**

The department anticipates an impact to the operating budget. However, those costs are currently being developed. This project will take time to be fully executed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			11,800,000					11,800,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>			\$ 11,800,000	\$ -	\$ -	\$ -	\$ -	\$ 11,800,000

**PROJECT TITLE:**  
Environmental Compliance -  
Countywide

**DEPARTMENT:**  
Regulatory Compliance

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

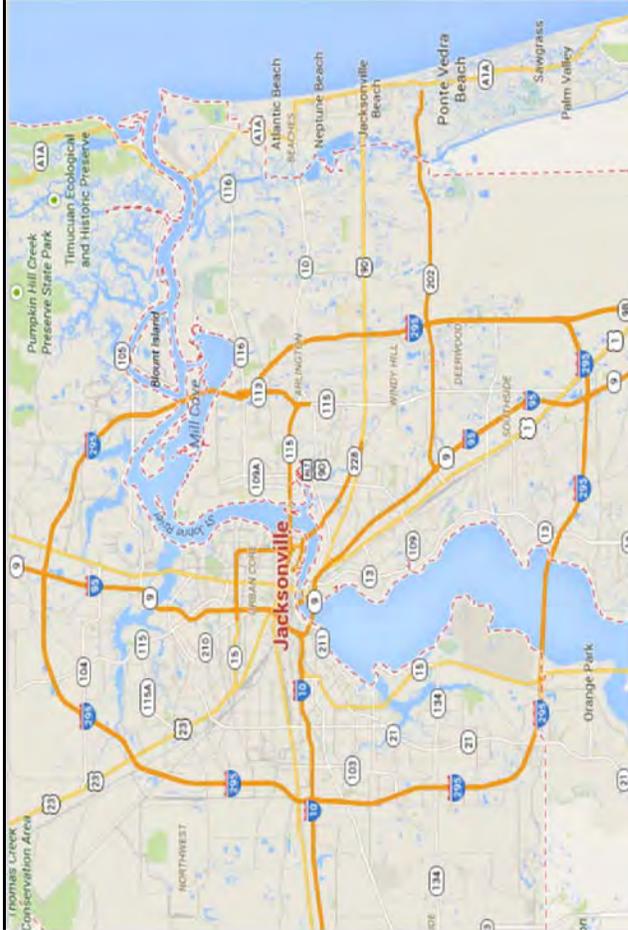
**PROJECT START DATE:**  
October 2010

**DISTRICT:**  
All

**PROJECT PHASE:**  
Engineering/Design

**PROJECT COMPLETION DATE:**  
September 2020

**PROJECT NUMBER:**  
ERR005 01



**Project Description:**  
Project focuses on the cleanup of various contaminated sites throughout the city. These dump sites are subject to a Memorandum of Understanding between the City of Jacksonville and the Florida Department of Environmental Protection to assess and remediate unlined dumps and any other contaminated sites the City owns or is designated as the Principal Responsible Party for cleanup. Examples of locations include the Imeson Landfill, Hema Road, Linden Avenue, Burke Street Pond and Confederate Park.

**Operating Budget Impact:**

The operating impact to the budget is estimated to be between \$5,000 to \$10,000 per site per quarter for groundwater testing once cleanup is completed at the various locations. The groundwater sampling is required by the regulatory agency for one year after cleanup.

	<u>Prior Yrs</u>					<u>Total Est Cost</u>
	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>Beyond 5th</u>	
<u>Expenditures by Funding Source</u>						
Banking Fund / Debt Proceeds	11,500,000	7,250,000	7,250,000	1,500,000	-	20,250,000
Pay-Go	250,000					250,000
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	<b>\$ 11,750,000</b>	<b>\$ -</b>	<b>\$ 7,250,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ 20,500,000</b>

**PROJECT TITLE:**  
Jax Ash Sites

**DEPARTMENT:**  
Regulatory Compliance

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

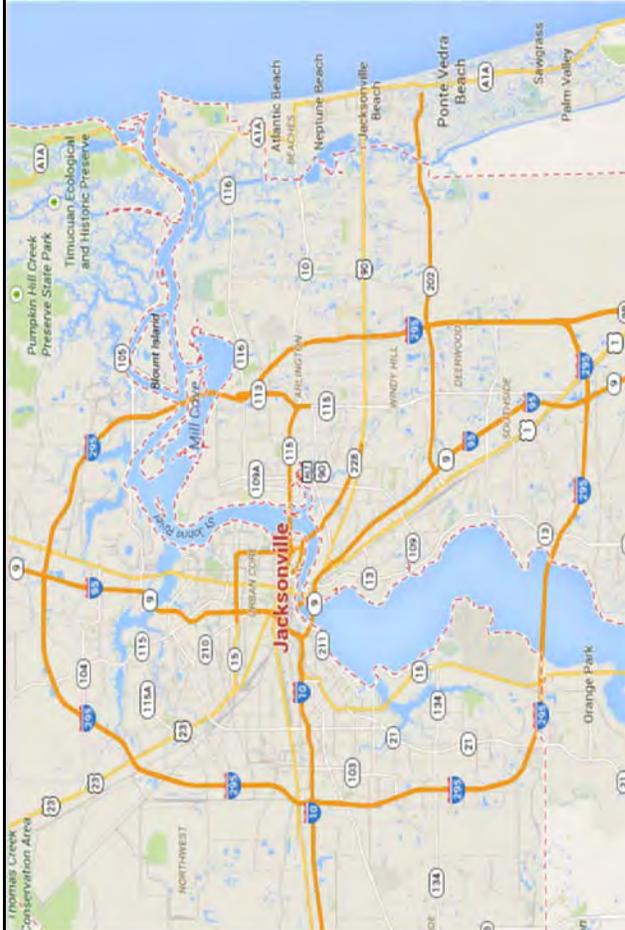
**PROJECT START DATE:**  
October 2009

**DISTRICT:**  
7, 8 & 10

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2019

**PROJECT NUMBER:**  
ERR002 01



**Project Description:**

The ash remediation program is a Superfund site composed of four areas of the City where municipal solid waste was burned in an incinerator as a method of treatment to render the material inert prior to disposal. The incinerator ash was deposited in areas of Jacksonville in the early to mid 1900's and consist of approximately 3,700+ sites in four areas designated as Brown's Dump, Forest Street, Fifth and Cleveland - Part 7 and Lonnie Miller. Due to the inefficient technology of the times, the solid waste materials were not rendered inert and as a result contain elevated levels of heavy metals and poly nuclear aromatic hydrocarbons above federal regulatory levels. The approved remediation method is to excavate the upper two feet of soil, replace with clean backfill, place institutional and engineering controls on the parcel. The ash is used as daily cover by the landfill. The ash remediation program is overseen by the Environmental Protection Agency and is administered by the Solid Waste Division.

**Operating Budget Impact:**

Upon completion of each site, groundwater monitoring, database upkeep, spot remediation is necessary totaling \$1,500,000 beginning in FY19. This is for a 20 year period. In FY19, the department will seek this funding through a CIP appropriation versus its operating budget.

	<u>Prior Yrs</u>					<u>Total Est Cost</u>
	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	
<u>Expenditures by Funding Source</u>						
Banking Fund / Debt Proceeds	163,923,602		22,328,000	5,500,000	5,500,000	198,751,602
Pay-Go					1,500,000	-
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	<b>\$ 163,923,602</b>	<b>\$ -</b>	<b>\$ 22,328,000</b>	<b>\$ 5,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>
						<b>\$ 198,751,602</b>

**PROJECT TITLE:**  
Fire Station #56 - Relocation

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

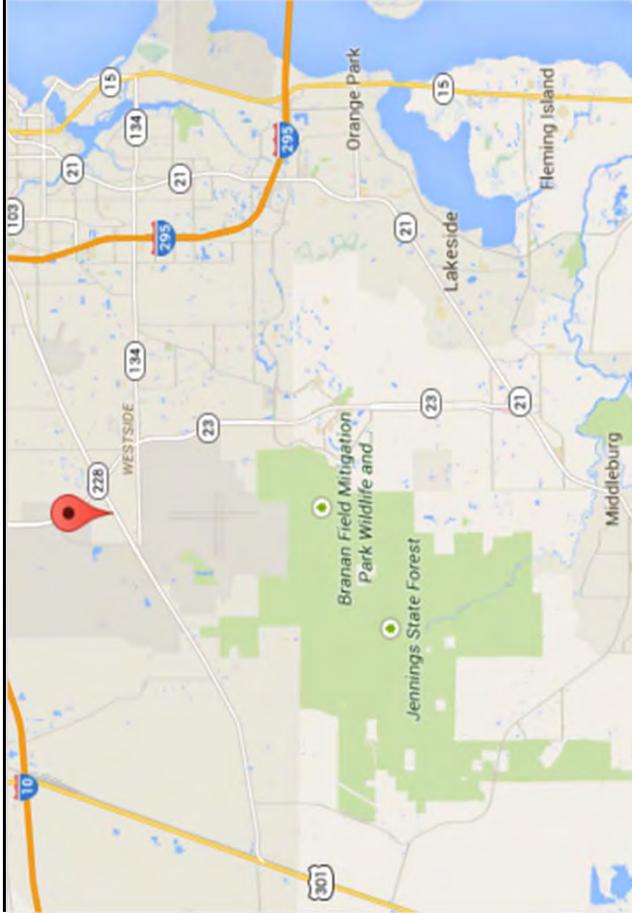
**PROJECT START DATE:**  
December 2015

**DISTRICT:**  
12

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
FR0044 02



**Project Description:**  
Relocate Fire Station 56 to a suitable location along Normandy Blvd. Staffing and equipment from the current station would be transferred to the new station. This was recommended in Phase I of the Public Protection Class Rate Reduction Study conducted by a private consultant in accordance with City Ordinance 2001-803-E, Section 421.103, Fire and Rescue Capital Study. A new fire station must be built to provide fire suppression coverage that meets ISO requirements for areas currently classified as PPC 10 between existing Fire Station 56 (Cecil Commerce Center) and Fire Station 43 in Maxville. Station 56's location is too far south and too deep inside Cecil, increasing response time. Some developed areas along Normandy Boulevard have no ISO-recognized fire protection. The Art in Public Places program will receive funding from this project.

**Operating Budget Impact:**

The existing apparatus will be moved to the new station from the crash unit in Cecil Commerce Center. There is no additional impact.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			3,800,000					3,800,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000

**PROJECT TITLE:**  
Relocate Fire Station #45

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

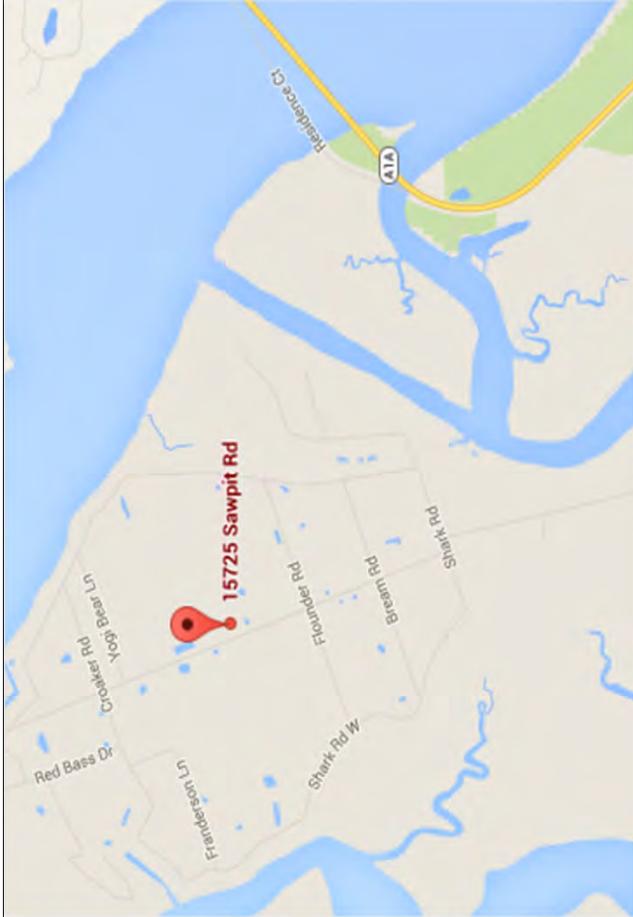
**PROJECT START DATE:**  
December 2016

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2017

**PROJECT NUMBER:**  
FR0038



**Project Description:**  
Relocate Fire Station 45 south of its current location on Sawpit Road. Staffing and equipment from the current station would be transferred to the new station. This was recommended in Phase I of the Public Protection Class Rate Reduction Study conducted by a private consultant in accordance with City Ordinance 2001-803-E, Section 421.103, Fire and Rescue Capital Study. A new fire station must be built in order to provide fire suppression coverage that meets ISO requirements for areas west of Black Hammock Island. Built upon areas along Cedar Point Road and Boney Road have no ISO recognized fire protection. The current location is too far north and too close to the county line and therefore does not efficiently cover a 5 road mile area per ISO requirement. Homeowners currently in this PPC 10 area could see their insurance premiums reduced by one half to two thirds when the fire station is built.

**Operating Budget Impact:**

The project is replacing an existing fire station. There is no additional impact.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Contribution from Private Source  
Grant / Trust Fund

**Prior Yrs Funding**

	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
	- \$	- \$	3,600,000	-	-	-	3,600,000
<b>TOTAL</b>	- \$	- \$	3,600,000 \$	- \$	- \$	- \$	3,600,000

**PROJECT TITLE:**  
New Fire Station #47

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

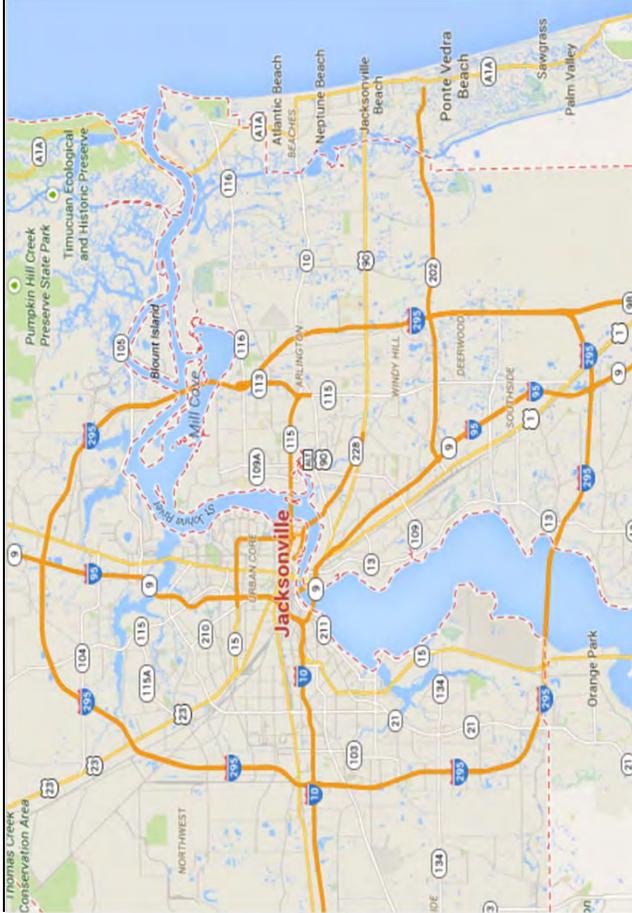
**PROJECT START DATE:**  
December 2016

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2017

**PROJECT NUMBER:**  
FR0019



**Project Description:**

This project includes determining the proper location and subsequent purchase of a suitable property for the construction and staffing of a new JFRD Fire Station 47. Homeowners within five road miles of the new fire station could see their insurance premiums reduced by as much as one half to two thirds. For the 626 homeowners affected this could mean more than \$1,064,200 in annual savings by way of lower insurance premiums. The old fire station is currently being used by JSO corrections and is inside a secure fence location. Optimally the station would be relocated to maximize ISO ratings to the community. This improvement will satisfy ISO requirements in an area of the county where there is currently no recognized fire protection. This was recommended in phase I of the Public Protection Class Rate Reduction Study conducted by a private consultant in accordance with City Ordinance 2001-803-E, Section 421.103, Fire and Rescue Capital Study.

**Operating Budget Impact:**

Eighteen (18) full time positions are needed to staff an engine and a rescue company are required at an estimated cost of \$1,990,000 per year.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds				4,314,000				4,314,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 4,314,000	\$ -	\$ -	\$ -	\$ 4,314,000

**PROJECT TITLE:**  
Replace Fire Station #25

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

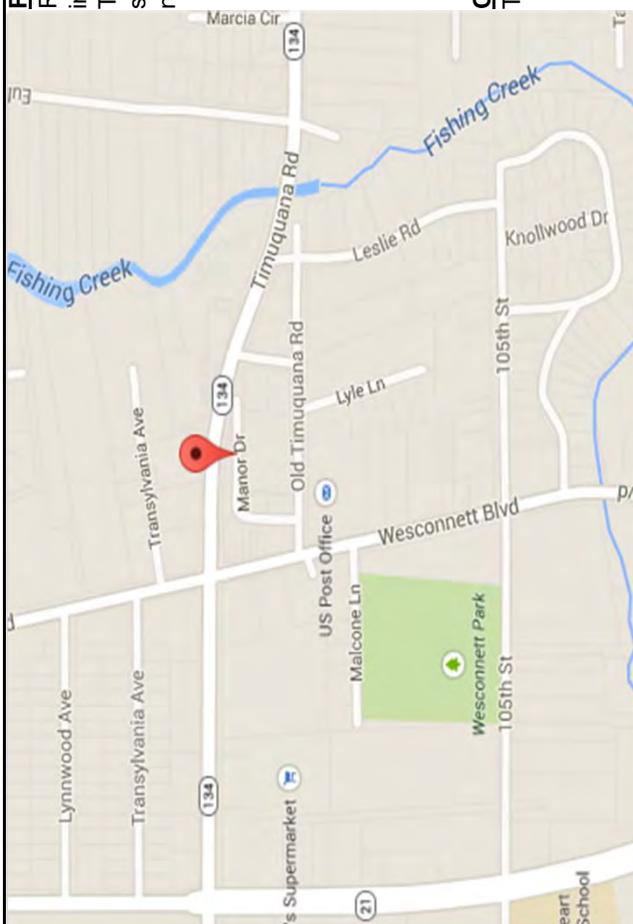
**PROJECT START DATE:**  
December 2016

**DISTRICT:**  
12

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2019

**PROJECT NUMBER:**  
FR0024



**Project Description:**  
Replace old Fire Station #25 located at 5423 Manor Drive. The station was built in 1960 and has serious mold and design issues. This was recommended in the TriData and the 2012-2016 COJ Capital Improvement Program. The current station has become antiquated due to modern fire apparatus size. It also does not meet current ADA, female separation and code requirements.

**Operating Budget Impact:**  
The project is replacing an existing fire station. There is no additional impact.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go				3,600,000				3,600,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>				<b>3,600,000</b>				<b>3,600,000</b>

**PROJECT TITLE:**  
Replace Fire Station #17

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

**PROJECT START DATE:**  
December 2016

**DISTRICT:**  
9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2017

**PROJECT NUMBER:**  
TBD



**Project Description:**  
The current station was built in 1950 and has serious mold and design issues. This was recommended in the TriData and the 2012-2016 COJ Capital Improvement Program. The Fire Station is currently closed at night due to mold remediation. Station is currently located at 710 Huron Street. The current station has become antiquated due to modern fire apparatus size. It also doesn't meet current ADA, female separation and code requirements.

**Operating Budget Impact:**

The project is replacing an existing fire station. There is no additional impact.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds					3,600,000				3,600,000
Pay-Go									-
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>					<b>3,600,000</b>				<b>3,600,000</b>

**PROJECT TITLE:**  
New Fire Station #64

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

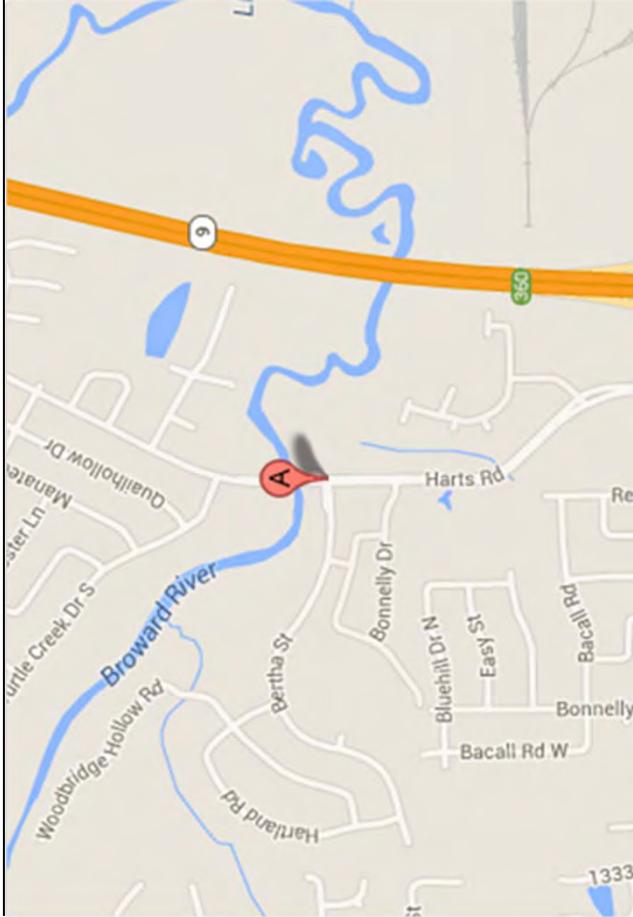
**PROJECT START DATE:**  
December 2016

**DISTRICT:**  
7

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2017

**PROJECT NUMBER:**  
TBD



**Project Description:**  
This project includes determining the proper location near Bertha & Harts Rd. area, and subsequent purchase of a suitable property for the construction and staffing of a JFRD fire station. This was recommended in COJ's 2012-2016 CIP and Tri Data reports to reduce response times for fire and EMS runs.

**Operating Budget Impact:**  
Eleven (11) full time positions are needed to staff an engine company, required at an estimated cost of \$1,500,000.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>					<u>Total Est Cost</u>
	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds			4,314,000			4,314,000
Pay-Go						-
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	\$ -	\$ -	\$ 4,314,000	\$ -	\$ -	\$ 4,314,000

**PROJECT TITLE:**  
Replace Fire Station #36

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

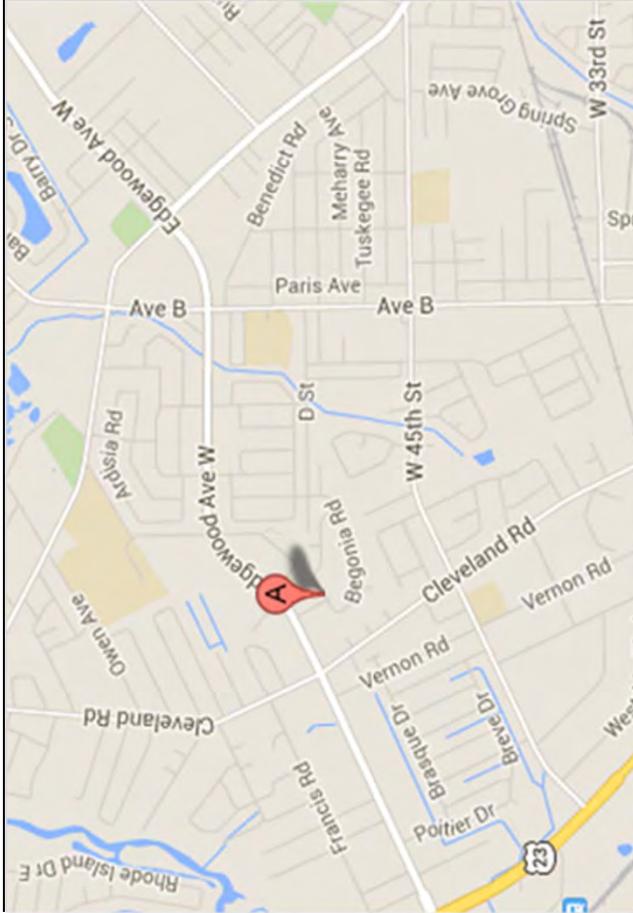
**PROJECT START DATE:**  
December 2017

**DISTRICT:**  
10

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2018

**PROJECT NUMBER:**  
PW0371 TBD



**Project Description:**  
The current station is located in a residential neighborhood and should be moved to the area of New Kings Rd. and Edgewood Avenue. It was built in 1975 and has serious mold and design issues. This was recommended in the TriData Report and the 2012-2016 COJ Capital Improvement Program. The current station has become antiquated due to modern fire apparatus size. It also doesn't meet current ADA, female separation and code requirements.

**Operating Budget Impact:**  
The project is replacing an existing fire station. There is no additional impact.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go					3,600,000			3,600,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>					3,600,000			3,600,000
	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -	\$ -	\$ 3,600,000

**PROJECT TITLE:**  
New Fire Station #65

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

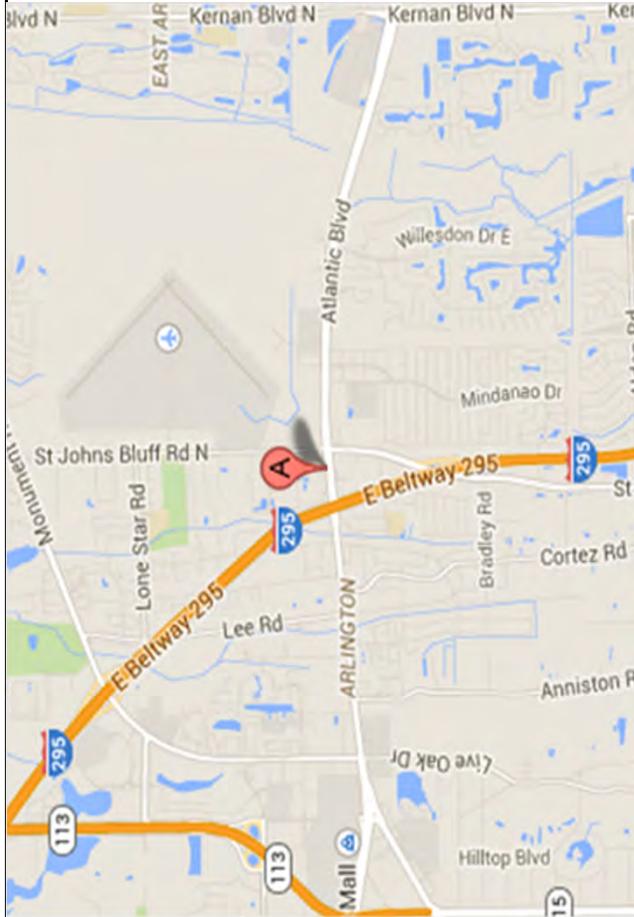
**PROJECT START DATE:**  
December 2017

**DISTRICT:**  
2

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2018

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project includes determining the proper location and subsequent purchase of a suitable property near Atlantic & St. Johns Bluff area for the construction and staffing of a JFRD fire station. This was recommended in COJ's 2012-2016 CIP and Tri Data reports to reduce response times for fire and EMS runs.

**Operating Budget Impact:**

Eleven (11) full time positions are needed to staff an engine company, required at an estimated cost of \$1,500,000.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>					<u>Total Est Cost</u>
	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds						
Pay-Go				4,314,000		4,314,000
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 4,314,000	\$ -	\$ 4,314,000

**PROJECT TITLE:**  
New Fire Station #66

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

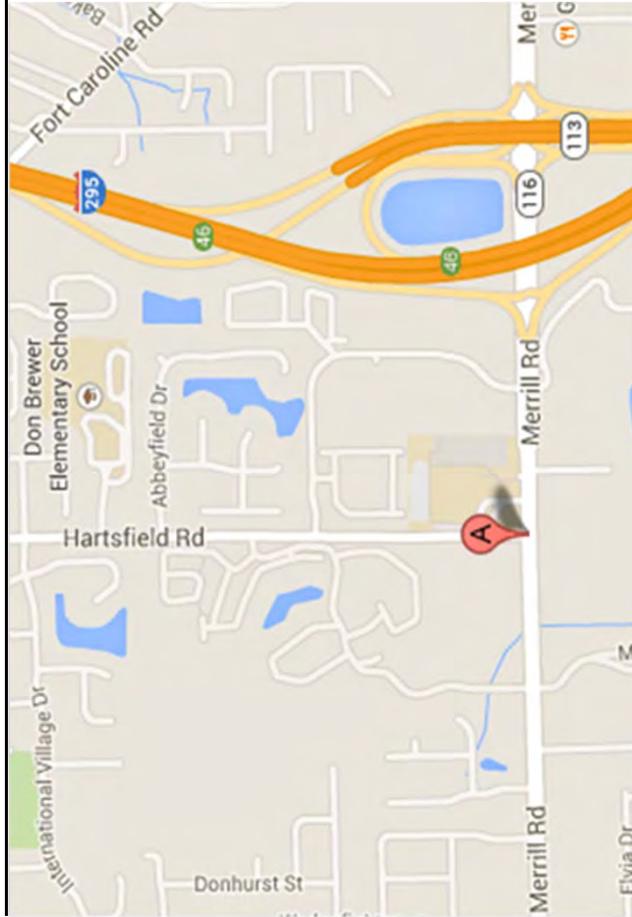
**PROJECT START DATE:**  
December 2017

**DISTRICT:**  
1

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2018

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project includes determining the proper location and subsequent purchase of a suitable property near Merrill Road and Hartsfield area for the construction and staffing of a JFRD fire station. This was recommended in COJ's 2012-2016 CIP and Tri Data reports to reduce response times for fire and EMS runs.

**Operating Budget Impact:**

Eleven (11) full time positions are needed to staff an engine company, required at an estimated cost of \$1,500,000.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds									
Pay-Go						4,314,000			4,314,000
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>						4,314,000			4,314,000

**PROJECT TITLE:**  
Replace Fire Station #12

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

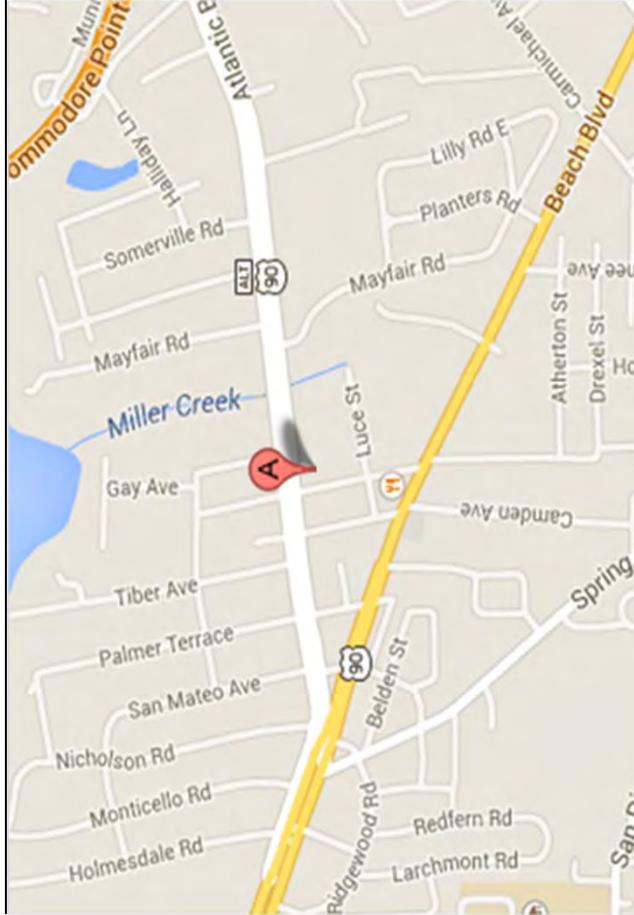
**PROJECT START DATE:**  
December 2018

**DISTRICT:**  
4

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2019

**PROJECT NUMBER:**  
TBD



**Project Description:**  
Replace old Fire Station 12 located at 3408 Atlantic Blvd. The current station was built in 1954 and has serious mold and design issues. This was recommended in the TriData Report and the 2012-2016 COJ Capital Improvement Program. The current station has become antiquated due to modern fire apparatus size. It also doesn't meet current ADA, female separation and code requirements.

**Operating Budget Impact:**

The project is replacing an existing fire station. There is no additional impact.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds						3,600,000		3,600,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000	\$ -	\$ 3,600,000

**PROJECT TITLE:**  
New Fire Station #67

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

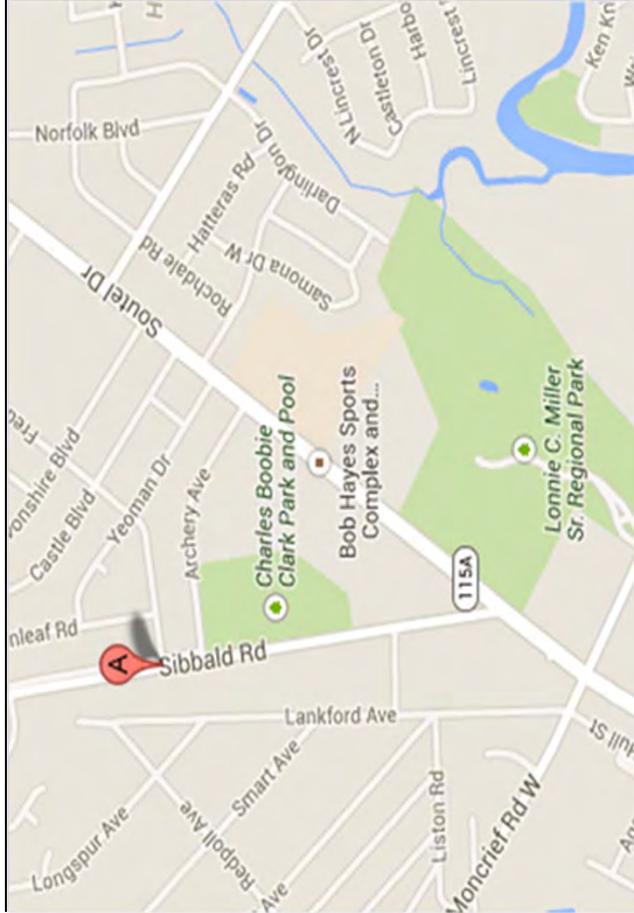
**PROJECT START DATE:**  
December 2018

**DISTRICT:**  
8

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
December 2019

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project includes determining the proper location and subsequent purchase of a suitable property near Fredricksburg Ave. and Sibbald Rd. for the construction and staffing of a JFRD fire station. This was recommended in COJ's 2012-2016 CIP and Tri Data reports to reduce response times for fire and EMS runs.

**Operating Budget Impact:**

Eleven (11) full time positions are needed to staff an engine company, required at an estimated cost of \$1,500,000.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds						4,314,000		4,314,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,314,000	\$ -	\$ 4,314,000

**PROJECT TITLE:**  
Satellite Training Facility

**DEPARTMENT:**  
Fire and Rescue

**PROGRAM:**  
Public Safety

**CIE REQUIREMENT:**  
No

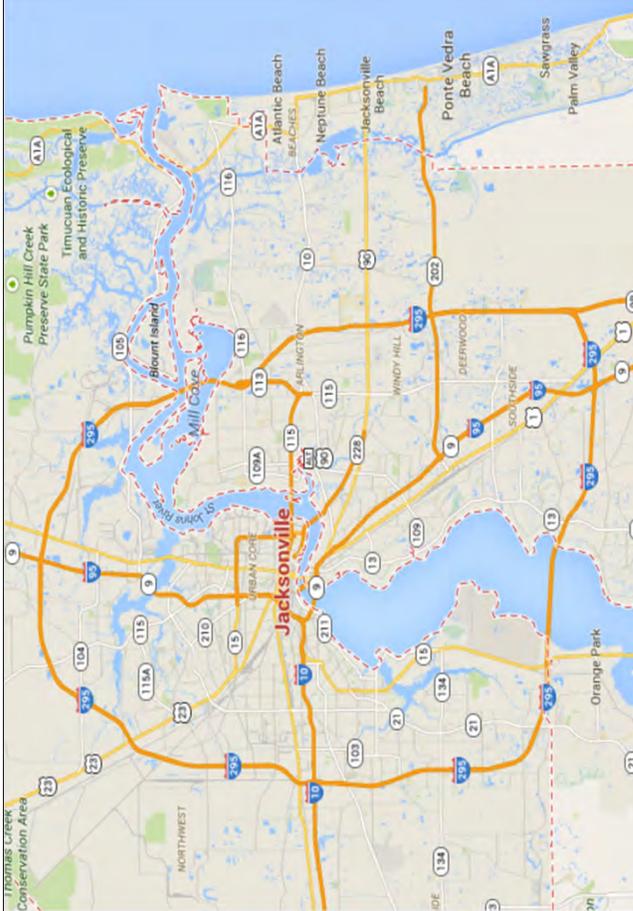
**PROJECT START DATE:**  
December 2018

**DISTRICT:**  
All

**PROJECT PHASE:**  
Land/Design/Construction

**PROJECT COMPLETION DATE:**  
September 2019

**PROJECT NUMBER:**  
TBD



**Project Description:**

Project to fund a Fire Training Facility that at a minimum meets Insurance Services Organization requirements for a training center Drill Tower of at least 3 stories, live fire training structure (including smoke room) and a 2 acre training area. There are satellite fire training facilities available through vendors across the nation that specialize in satellite style facilities. Land acquisition would be based on the option of using existing city owned property or having to look for new land acquisitions. Estimates are based on a similar facility built in Sun City West, Arizona in 2013. Our fire department is responsible for providing fire and EMS coverage to all 840 square miles of the city. With one training center located on the east side of the city, companies located on the west side of the city are often required to drive a long distance to reach the facility. This creates a void in the delivery of service and increased response times while the apparatus is attending ISO and other mandated training at the training facility.

**Operating Budget Impact:**

Maintenance and utilities for he new center would be required.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds						20,000,000		20,000,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ -	\$ 20,000,000

**PROJECT TITLE:**  
Jax Port

**DEPARTMENT:**  
Office of Economic Development

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

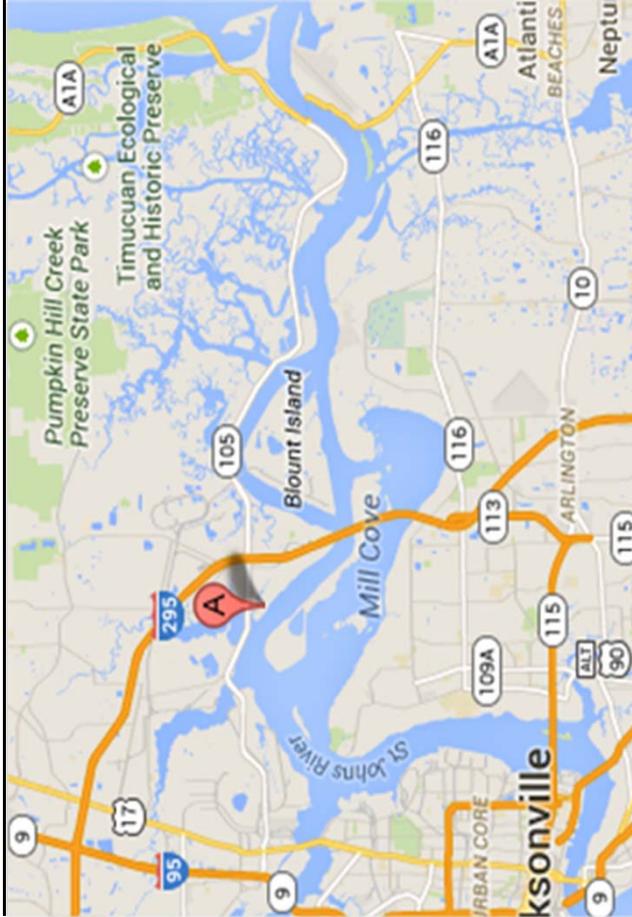
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design / Engineering

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

Funds will be provided to assist the Jacksonville Port Authority with the local share (\$1.3 million) of the FY 16 portion of Planning, Design and Engineering on the federally approved harbor deepening project. Local funds are matched with federal funds (\$3,148, 595).

**Operating Budget Impact:**

There is no impact to the city's operating budget. Any increases in the operating budget would be assumed by the Jacksonville Port Authority.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			1,000,000					1,000,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>			\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

**PROJECT TITLE:**  
Main Library - Library Café Project

**DEPARTMENT:**  
Public Libraries

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

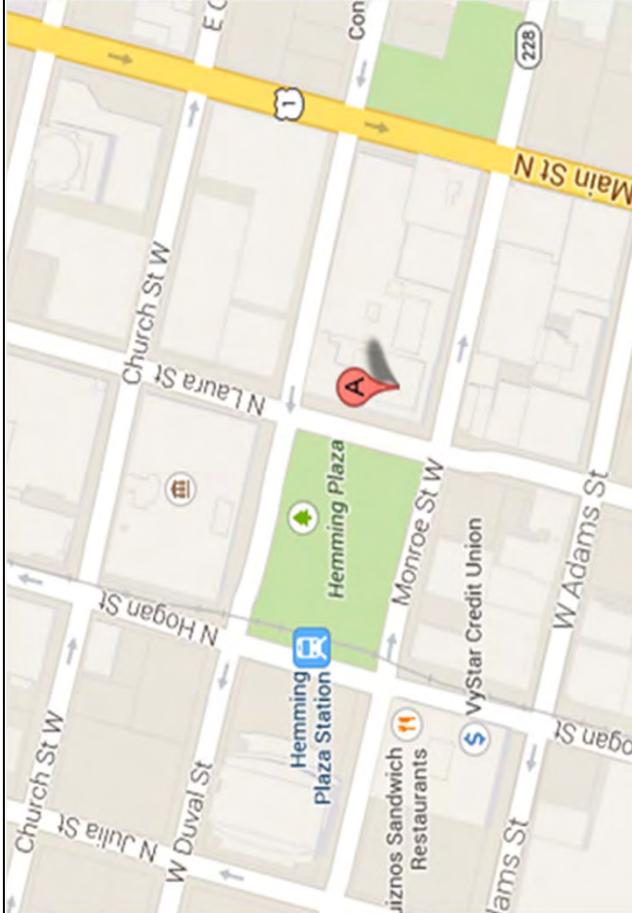
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
4

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PL0009 03



**Project Description:**

Due to difficulty in finding a tenant for the shell space left after the departure of Shelby's a build out is required to produce an income generating space.

The project will include the cosmetic repairs of the damage left by previous tenant and the installation of commercial kitchen equipment. The build out will be based on the existing layout and originally designed plans for the space.

**Operating Budget Impact:**

Any additional costs for the operation and maintenance of the space would be paid for by the potential tenant.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	260,000		259,500					519,500
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 260,000</b>	<b>\$ -</b>	<b>\$ 259,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 519,500</b>

**PROJECT TITLE:**  
Main Library - Collaborative Spaces

**DEPARTMENT:**  
Public Libraries

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

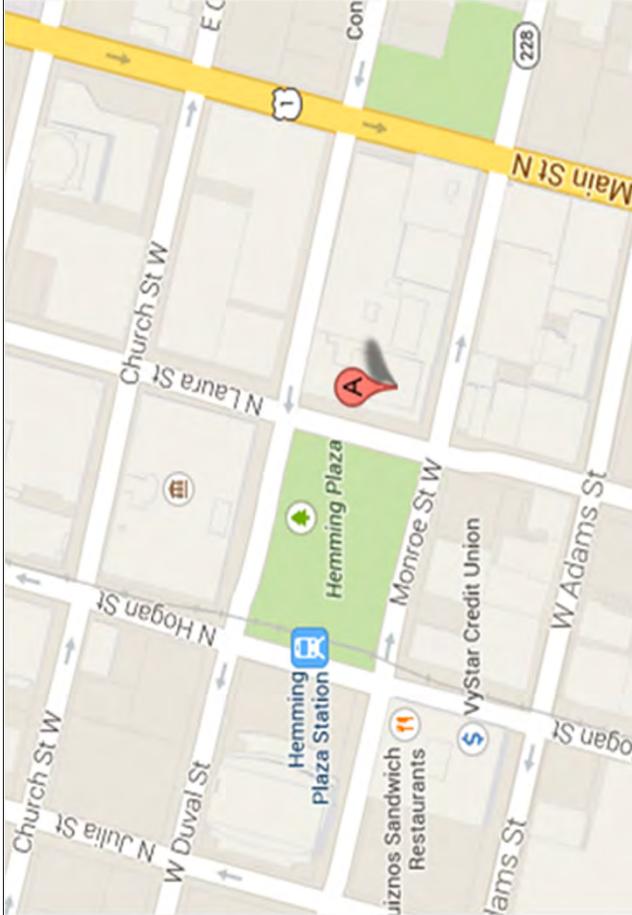
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
4

**PROJECT PHASE:**  
Design & Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PL0009 TBD



**Project Description:**

Transform space on the second floor of the Main Library into a collaborative space. The project will provide 4,000 square feet of interactive furnishings to provide access to knowledge, research, and collaborations for students or professionals.

This project will inspire people to use the library in new ways. Libraries will expand the thoughts about space in the physical library. The area is an individual and group driven innovation space that focuses on expression and creativity in libraries. The core element is knowledge and culture and the ability to blend knowledge domains which would not normally be mixed.

**Operating Budget Impact:**

Additional costs for the maintenance and upgrades of added technologies.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			250,000					250,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

**PROJECT TITLE:**  
Southeast Branch Library - Collaborative Spaces

**DEPARTMENT:**  
Public Libraries

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

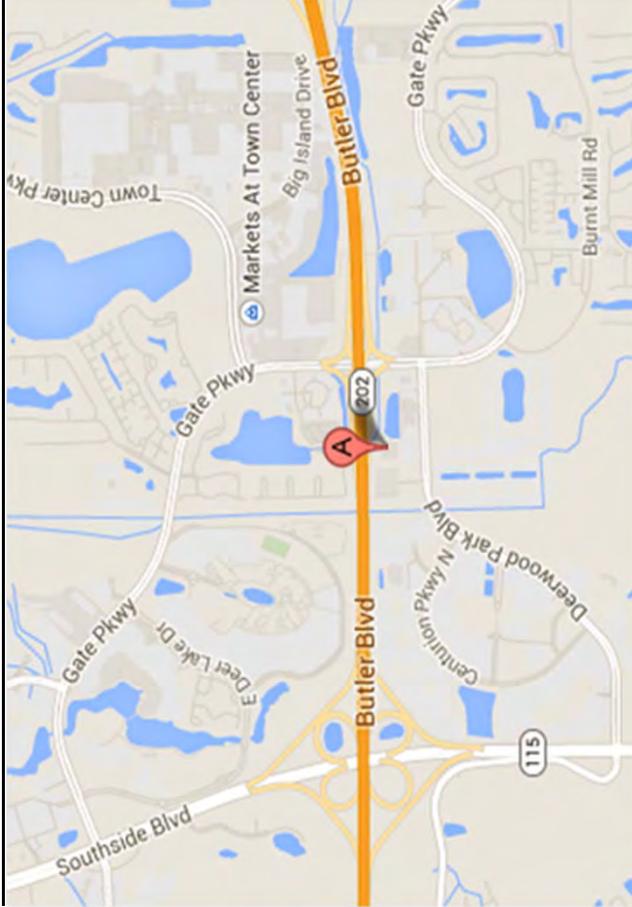
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
8 and 10

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
PL0006



**Project Description:**  
Transform spaces at the Southeast Branch Library into a collaborative space. The project will provide 5,400 square feet of interactive furnishings to provide access to knowledge, research, and collaborations.

This project will inspire people to use the library in new ways. Libraries will expand the thoughts about space in the physical library. The area is an individual and group driven innovation space that focuses on expression and creativity in libraries. The core element is knowledge and culture and the ability to blend knowledge domains which would not normally be mixed.

**Operating Budget Impact:**

Additional costs for the maintenance and upgrades of added technologies.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			250,000					250,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

**PROJECT TITLE:**  
Webb Wesconnett Branch Library -  
Children's Center

**DEPARTMENT:**  
Public Libraries

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

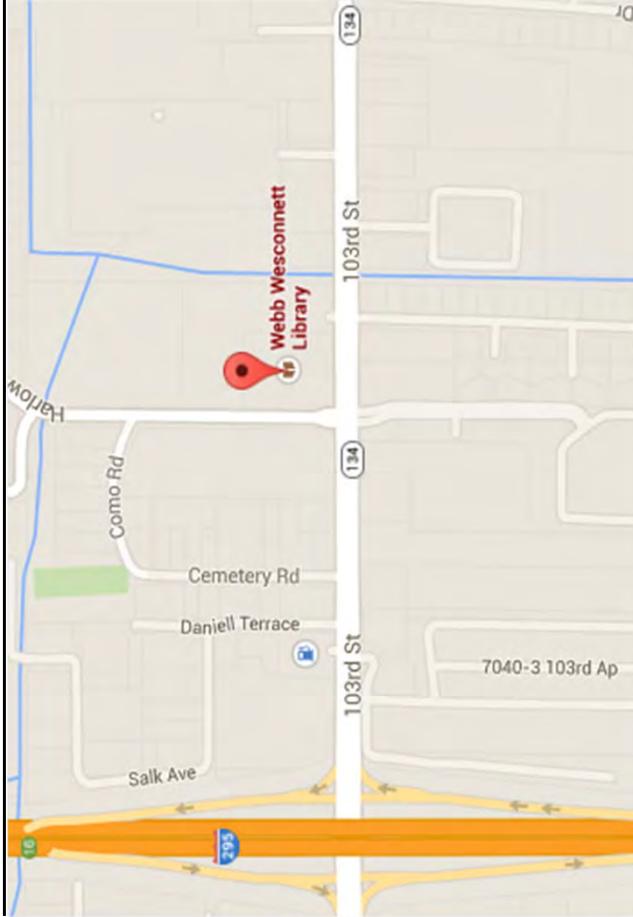
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
10

**PROJECT PHASE:**  
Design & Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PL0020 TBD



**Project Description:**

Create an interactive literacy and learning space at the Webb Wesconnett Branch Library that is devoted to providing information and literacy materials in a hands-on experimental learning approach for early literacy, elementary educational achievement and tween services. The space would support literacy and learning in a fun, interactive and literacy-rich environment using state and local educational standards as guides for skill development by updating technology, improving "flow", and replacing materials with developmentally appropriate furniture and resources.

Some areas would encourage and allow young children and their caregiver(s) to read and play together in an environment that mimics the "real world". This would support making parallels from the "controlled" library learning space to practical application in the home and community.

**Operating Budget Impact:**

None - After the upgrade, no additional cost would be added to the library's operating budget other than normal maintenance costs incurred from the same items.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Contribution from Private Source  
Grant / Trust Fund

**Prior Yrs  
Funding**

**FY 14-15**  
250,000

**FY 15-16**  
250,000

**FY 16-17**

**FY 17-18**

**FY 18-19**

**Beyond 5th**

**Total Est Cost**  
250,000

**TOTAL**

\$ - \$ - \$ 250,000 \$ - \$ - \$ - \$ - \$ 250,000

**PROJECT TITLE:**  
Highlands Branch Library -  
Children's Center

**DEPARTMENT:**  
Public Libraries

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

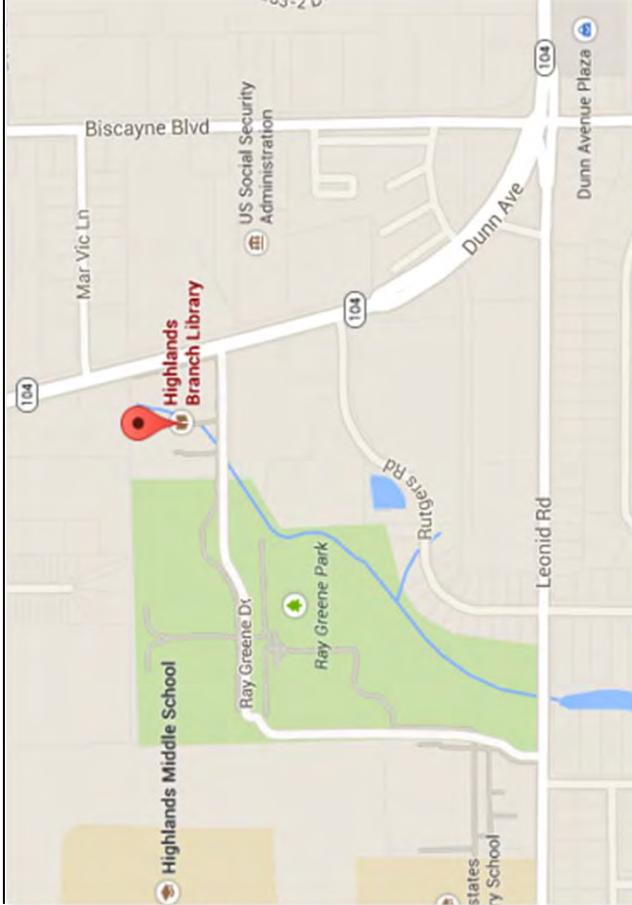
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
8

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PL0018 TBD



**Project Description:**

Create an interactive literacy and learning space at the Highlands Branch Library that is devoted to providing information and literacy materials in a hands-on experimental learning approach for early literacy, elementary educational achievement and tween services. The space would support literacy and learning in a fun, interactive and literacy-rich environment using state and local educational standards as guides for skill development by updating technology, improving "flow", and replacing materials with developmentally appropriate furniture and resources.

Some areas would encourage and allow young children and their caregiver(s) to read and play together in an environment that mimics the "real world". This would support making parallels from the "controlled" library learning space to practical application in the home and community.

**Operating Budget Impact:**

None - After the upgrade, no additional cost would be added to the library's operating budget other than normal maintenance costs incurred from the same items.

**Expenditures by Funding Source**

- Banking Fund / Debt Proceeds
- Pay-Go
- Interest Earnings
- Transfer Between Projects
- Contribution from Private Source
- Grant / Trust Fund

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
				250,000					250,000
									-
									-
									-
									-
<b>TOTAL</b>			\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

**PROJECT TITLE:**  
 Courthouse - Old Duval County -  
 Remediation/Demolition

**DEPARTMENT:**  
 Public Works

**PROGRAM:**  
 Environment / Quality of Life

**CIE REQUIREMENT:**  
 No

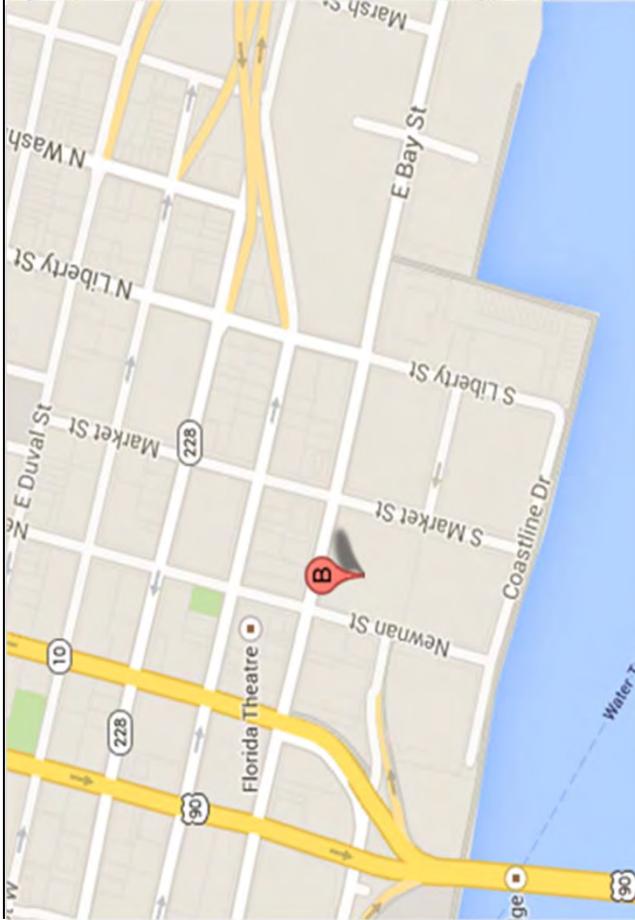
**PROJECT START DATE:**  
 October 2015

**DISTRICT:**  
 4

**PROJECT PHASE:**  
 Construction

**PROJECT COMPLETION DATE:**  
 September 2017

**PROJECT NUMBER:**  
 PW0577 02



**Project Description:**

Project includes the demolition and remediation of the Old Duval County Courthouse. The location is an environmental hazard with known asbestos. The project will conclude with stabilization and greening of the location. New sidewalks, trees and an irrigation system will be placed on the site.

**Operating Budget Impact:**

Upon completion, there is an anticipated annual impact of \$1,350 for edging and \$6,240 for mowing, trimming and additional maintenance.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			4,200,000					4,200,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ 4,200,000

**PROJECT TITLE:**  
St. Johns River Bulkhead  
Assessment & Restoration -  
Countywide

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

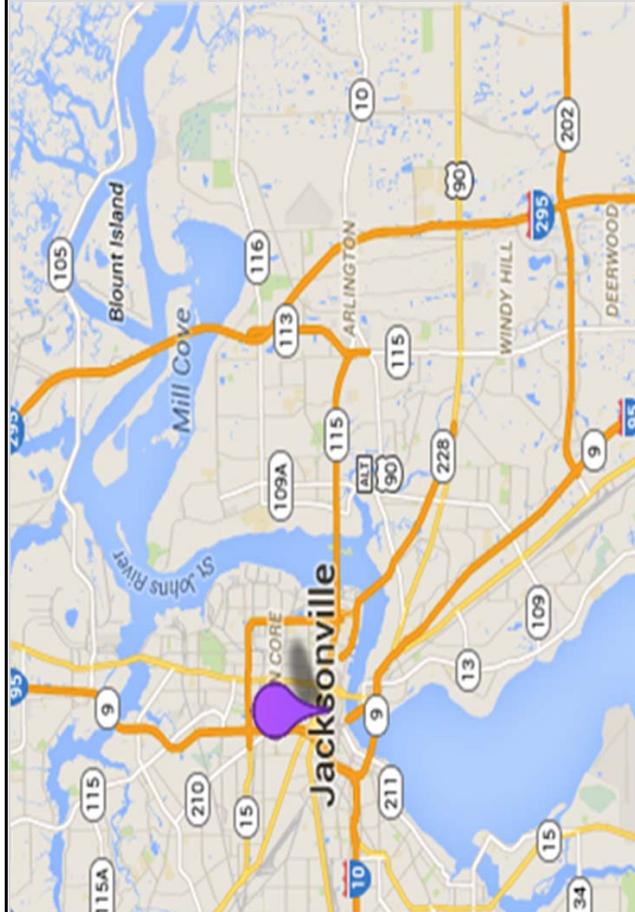
**PROJECT START DATE:**  
October 2010

**DISTRICT:**  
All

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0549 03



**Project Description:**

This funds inspection/repair/replacement of the City's countywide bulkhead assets within the St. Johns River (tidal). Previous years' funding has been utilized to inventory and assess structures throughout Jacksonville. They have been assessed as Excellent-Good-Poor-Failure conditions to allow for a prioritization of improvement. Previous years' allocations have also funded the repair/replacement of the highest priority structures (those identified as Failure & Poor condition) and continual funding supports "ongoing" inspections in order to update the project prioritization list and address the next group of highest priority structures.

**Operating Budget Impact:**

Extending bulkhead life and/or replacement of deteriorated bulkheads will reduce on-going maintenance costs and eliminate potential liabilities assigned to the City. Future years' funding will be required to continue the effort of maintaining the City's bulkhead infrastructure.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Pay-Go	3,250,000	2,000,000	2,000,000	41,600,000	2,000,000	2,000,000	11,000,000	61,850,000
Interest Earnings	998,639							998,639
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-

**TOTAL**  
\$ 4,248,639 \$ - \$ 2,000,000 \$ 41,600,000 \$ 2,000,000 \$ 2,000,000 \$ 11,000,000 \$ 62,848,639

**PROJECT TITLE:**  
Bulkheads - Countywide Bulkhead Replacement

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

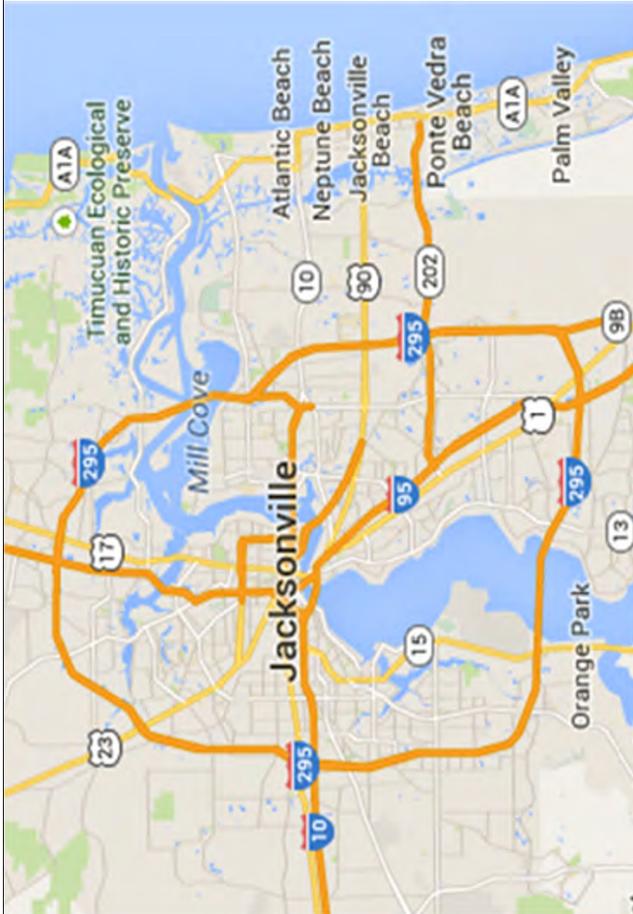
**PROJECT START DATE:**  
November 2014

**DISTRICT:**  
All

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
TBD



**Project Description:**  
This funds inspection/repair/replacement of the City's countywide bulkhead assets not limited to the St. Johns River. Funding will be used to evaluate and address failing bulkheads.

**Operating Budget Impact:**  
This project will not increase the operating budget because it will restore an existing structure.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds							-
Pay-Go							-
Interest Earnings							-
Transfer Between Projects			1,000,000				1,000,000
Contribution from Private Source							-
Grant / Trust Fund							-
<b>TOTAL</b>	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

**PROJECT TITLE:**  
Willowbranch Creek Bulkhead

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Environment / Quality of Life

**CIE REQUIREMENT:**  
No

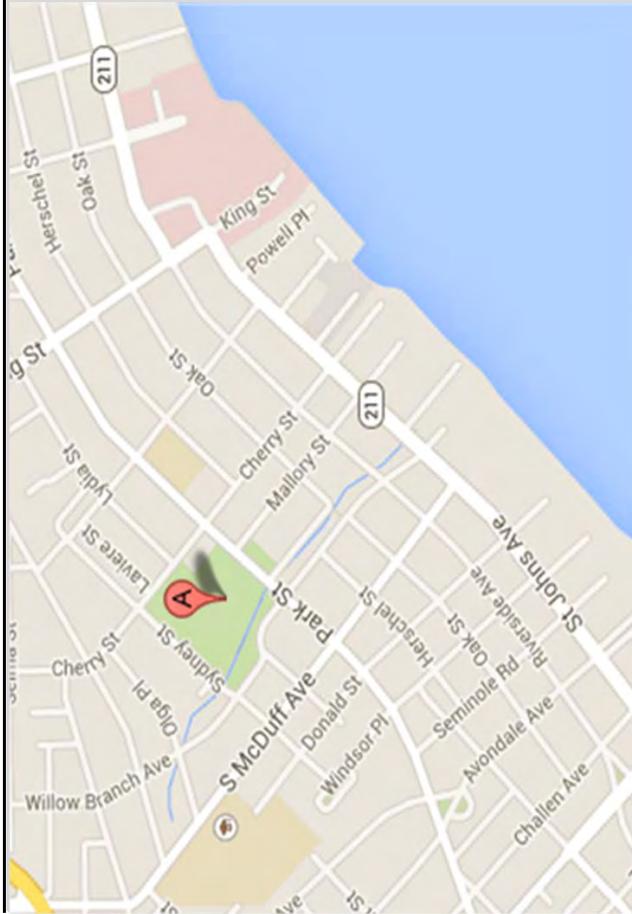
**PROJECT START DATE:**  
November 2015

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
This is a project to replace the Willowbranch Creek bulkheads within Willow Branch Park extending from Sydney Street to St Johns Avenue and the southern bulkhead from St Johns Avenue to the St Johns River. The scope is to remove the existing bulkhead wall and replace with a segmented block wall. This work will require some tree removal, moderate landscaping along the bulkhead, drainage connections, and pedestrian bridge rehabilitation or replacement. Replacing the southern riverine bulkhead will require a new bulkhead placed with in one foot of the existing bulkhead, backfill of the interstitial area, and removal and recapping the new bulkhead. Accomplishing this work will also eliminate the outstanding citation from EQD that cites erosion control failure during the culvert replacement project at Riverside Avenue and Willow Branch Avenue.

**Operating Budget Impact:**  
Once reconstructed, there will be no increase in annual infrastructure maintenance requirements.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds							-
Pay-Go							-
Interest Earnings			2,500,000				-
Transfer Between Projects							2,500,000
Contribution from Private Source							-
Grant / Trust Fund							-
<b>TOTAL</b>	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000

**PROJECT TITLE:**  
Northbank Riverwalk and Bulkhead  
Repair

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

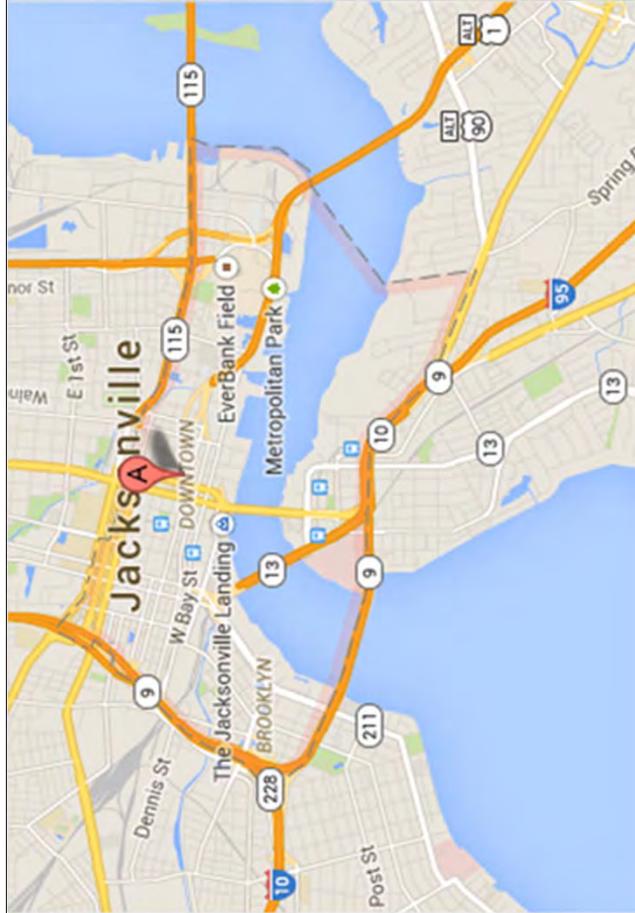
**PROJECT START DATE:**  
Ongoing

**DISTRICT:**  
4, 7 & 9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0076 01



**Project Description:**

Our continuous inspection of the Northbank Riverwalk (previously in 2006 and recently in 2010) indicates a need to begin phasing the entire replacement of the bulkhead. There is approximately 7,070 linear feet of bulkhead (including 1,400 linear feet at Met Park) and it is estimated that the complete replacement cost will be approximately \$38 million.

**Operating Budget Impact:**

Replacement of this deteriorating bulkhead will reduce on-going maintenance costs and eliminate potential liabilities assigned to the City. Future years' funding will be required to continue the effort of completing this replacement task and ongoing City maintenance.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Contribution from Private Source  
Grant / Trust Fund

**Prior Yrs Funding**  
3,071,425  
650,000

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
		6,430,000	3,000,000	3,000,000	3,000,000	18,500,000	37,001,425
							650,000
							-
							-
							-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 6,430,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 18,500,000</b>	<b>\$ 37,651,425</b>

**PROJECT TITLE:**  
Facilities Capital Maintenance - Gov't

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

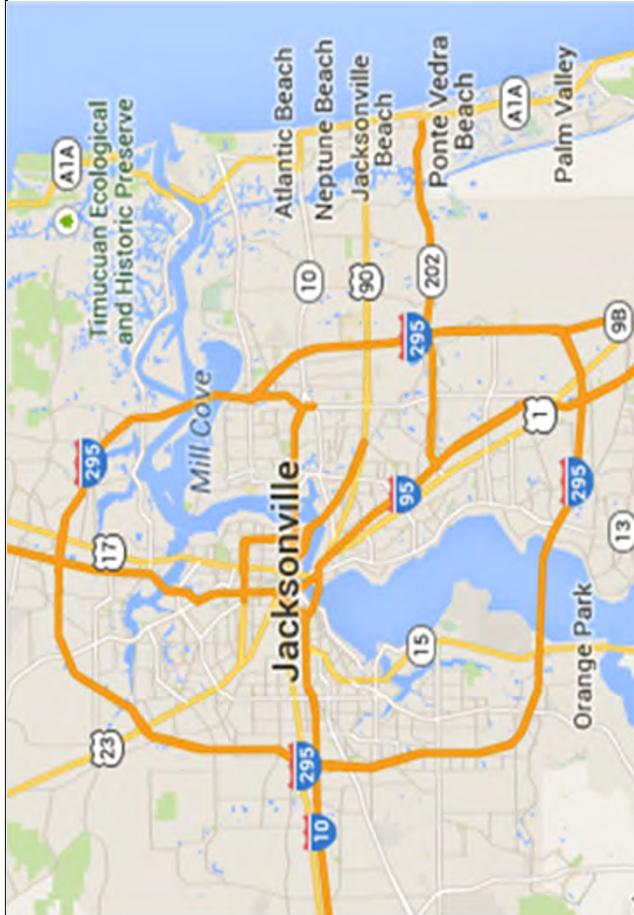
**PROJECT START DATE:**  
October 2008

**DISTRICT:**  
All

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0677 01



**Project Description:**  
Countywide Capital Maintenance and emergency repairs to include hazardous material assessment/abatement, repairs under \$100,000, and the downtown core routine maintenance on major equipment.

**Operating Budget Impact:**

There is no impact to the operating budget except in some cases, savings may be achieved.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs</u>		<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
	<u>Funding</u>								
Banking Fund / Debt Proceeds	21,365,986			1,850,000	1,100,000	1,100,000	1,100,000	1,100,000	27,615,986
Pay-Go	5,152,713								5,152,713
Interest Earnings	225,000		500,000						725,000
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>			\$ 500,000	\$ 1,850,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 33,493,699

**PROJECT TITLE:**  
ADA Compliance - Public Buildings

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

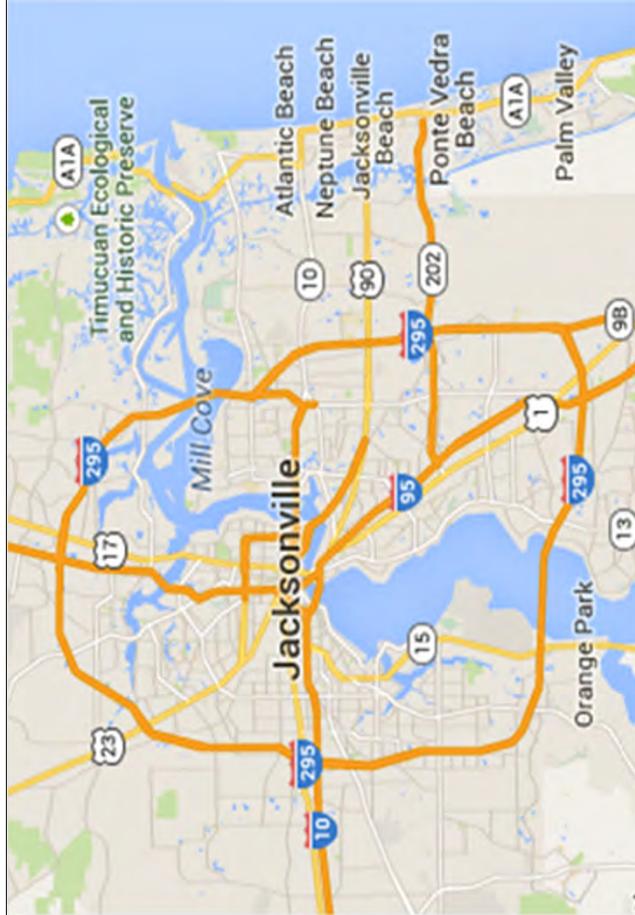
**PROJECT START DATE:**  
May 2013

**DISTRICT:**  
All

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
PW0755 01



**Project Description:**  
This project is to provide ADA renovations to various city facilities as agreed in the settlement agreement with the US Department of Justice (DOJ). During the compliance review, DOJ reviewed 64 of the city's facilities. The agreement requires the city to correct deficiencies identified at the 64 facilities and requires the city to review and correct identified deficiencies at hundreds of additional facilities. The agreement will remain in effect for five years. DOJ will monitor the city's compliance with the agreement. The Public Works Department has also applied for a Community Development Block Grant Program for FY 15.

**Operating Budget Impact:**  
There is no anticipated impact to the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	1,705,000		2,500,000					4,205,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects	470,000							470,000
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 2,175,000</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,675,000</b>

**PROJECT TITLE:**  
Public Buildings Roofing

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

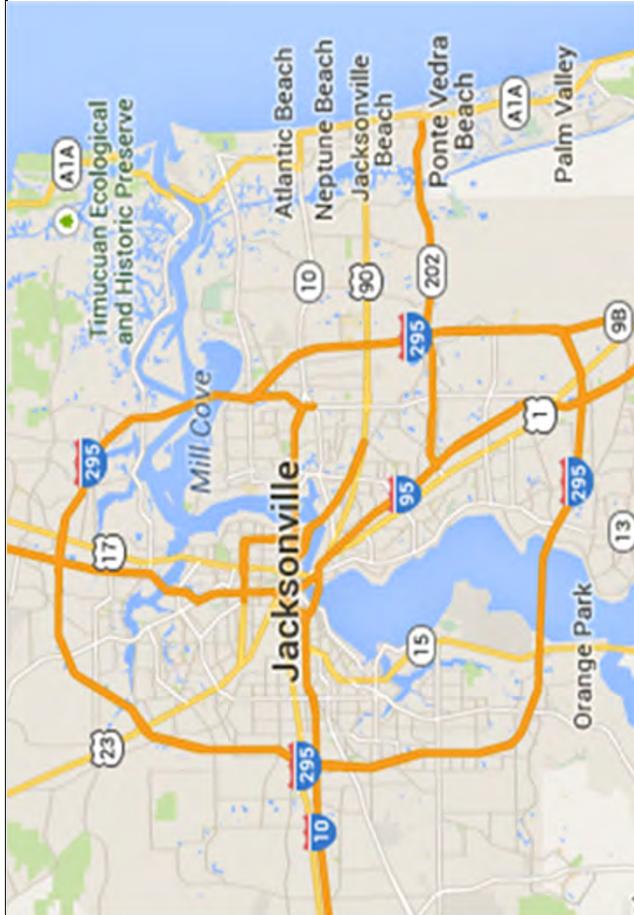
**PROJECT START DATE:**  
October 2015

**DISTRICT:**

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0033 01



**Project Description:**  
Countywide roofing repairs and maintenance needed to fund the existing roofing contract that allows for roofing repairs and maintenance to all City of Jacksonville roofs experiencing leaks. Possible locations include Longbranch and Moncrief Senior Centers. The Department of Public Works will determine project priorities and the order in which buildings are addressed.

**Operating Budget Impact:**

The department anticipates savings to its operating budget due to leaky roofs being repairs or replaced. Also, the man-hours needed to maintain the new roof system will be drastically reduced by the simple fact of having new roofs.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	29,895		1,400,000	700,000	700,000	700,000	700,000	4,229,895
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ 29,895	\$ -	\$ 1,400,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 4,229,895

**PROJECT TITLE:**  
Fire Station #4 - Roof Replacement  
and Waterproofing

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

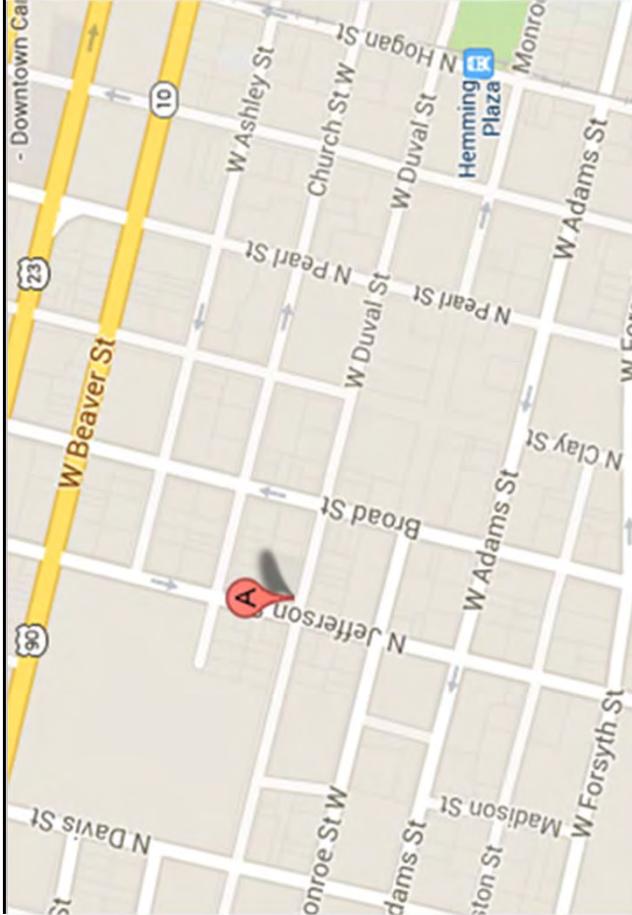
**PROJECT START DATE:**  
November 2015

**DISTRICT:**  
9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
FR0036 TBD



**Project Description:**

This project is proposed to provide a new roof and waterproofing to Fire Station #4 facilities. This facility is undergoing mold remediation. However, without a new roof, mold will continue to be an issue in the future.

**Operating Budget Impact:**

The department anticipates savings to its operating budget due to the replacement of the roof.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			181,167					181,167
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 181,167	\$ -	\$ -	\$ -	\$ -	\$ 181,167

**PROJECT TITLE:**  
Tactical Support Facility - Roof System

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

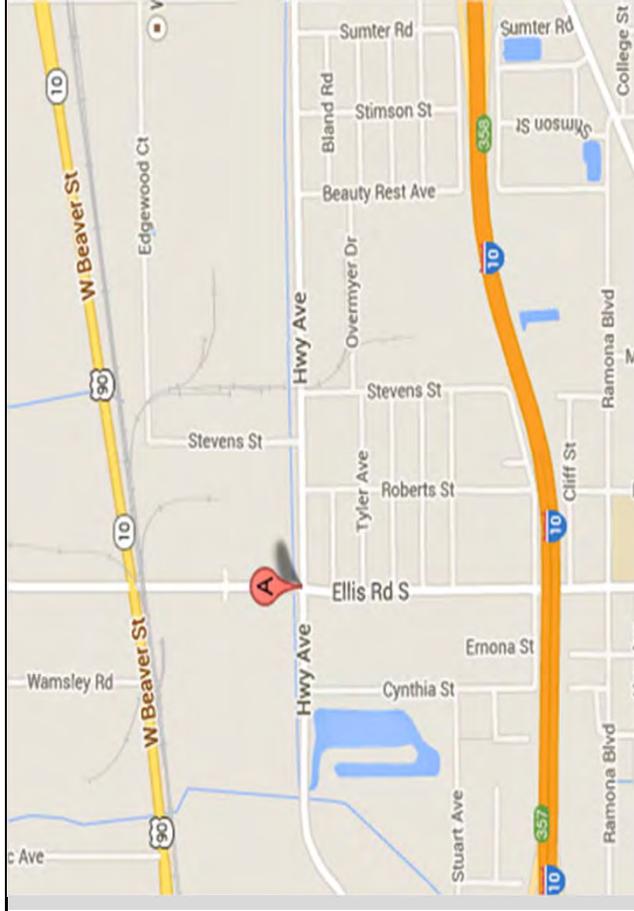
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
FR0023 TBD



**Project Description:**  
Install TPO roof system on the main building and office to prevent water intrusion in the facility through the roof. The current roof has multiple holes, has been patched over time and is beyond its useful life.

**Operating Budget Impact:**  
The department anticipates savings up to \$2,000 annually.

**Expenditures by Funding Source**

	<u>Prior Yrs Funding</u>					<u>Total Est Cost</u>
	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	
Banking Fund / Debt Proceeds						
Pay-Go	128,528					128,528
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	<b>\$ 128,528</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 128,528</b>

**PROJECT TITLE:**  
Charlie Joseph Senior Center -  
Renovation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

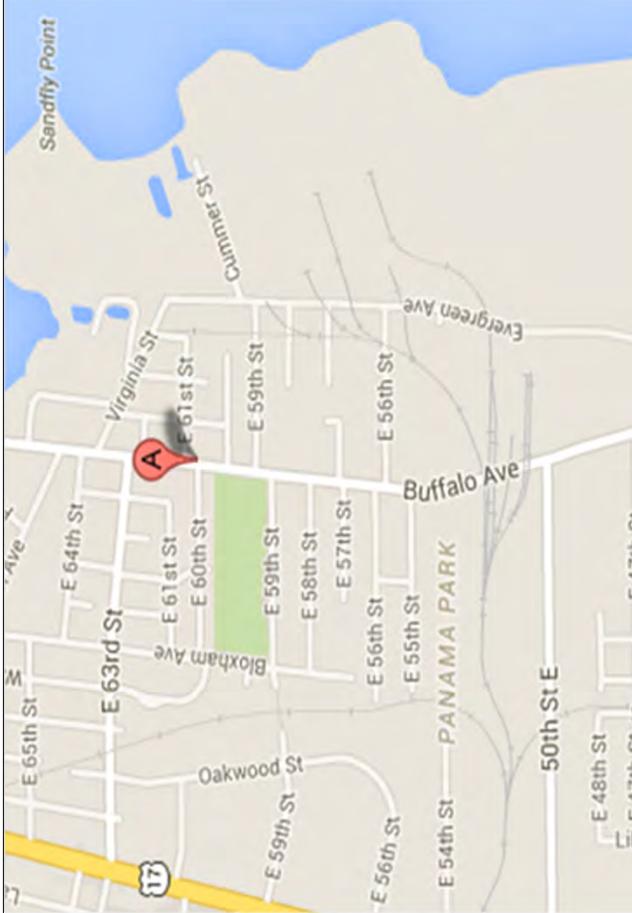
**PROJECT START DATE:**  
October 2015

**DISTRICT:** 7

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PR0563



**Project Description:**  
This project is planned to renovate the Charlie Joseph Senior Center to meet ADA standards as well as make the infrastructure upgrades needed by the using agency to provide services at the highest and best level possible to improve the quality of life of the senior citizens in the Jacksonville community.

**Operating Budget Impact:**  
There is no impact to the operating budget as the facility is currently being maintained.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			390,000					390,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 390,000	\$ -	\$ -	\$ -	\$ -	\$ 390,000

**PROJECT TITLE:**  
Riverview Senior Center -  
Renovation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

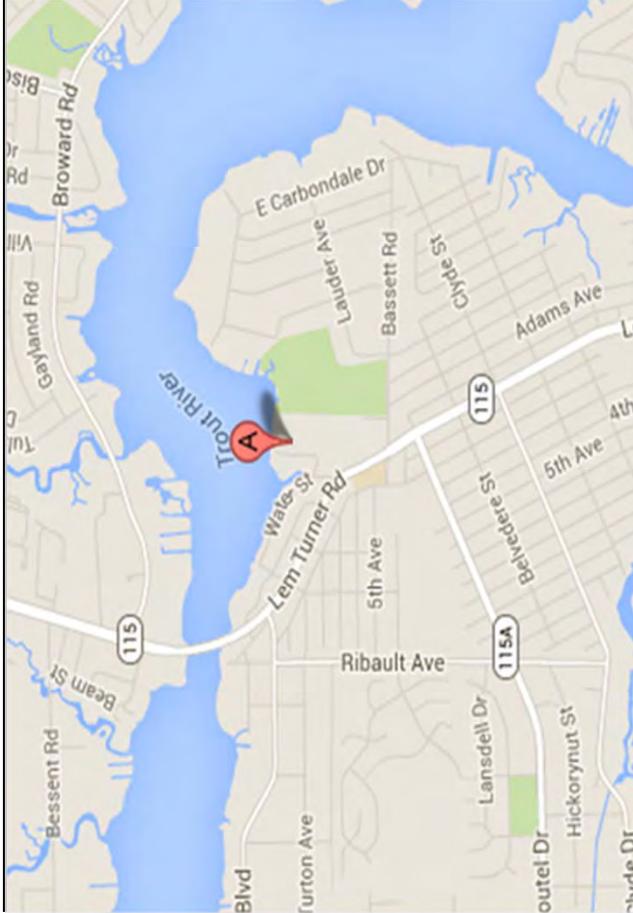
**PROJECT START DATE:**  
January 2016

**DISTRICT:** 8

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
November 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
The goal of the project is to renovate the Riverview Senior Center to meet ADA standards, make the infrastructure upgrades needed, as well as meet the requests of the using agency in order to provide services at the highest and best level possible to improve the quality of life of the senior citizens in the Jacksonville community. Any delays in the project will increase the amount of time the facility is not brought to full ADA standards and not able to provide service to the area seniors at the agency's, and community's, desired level.

**Operating Budget Impact:**  
There is no impact to the operating budget as the facility is currently being maintained.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			270,000					270,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ 270,000

**PROJECT TITLE:**  
Mary L. Singleton - Renovation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

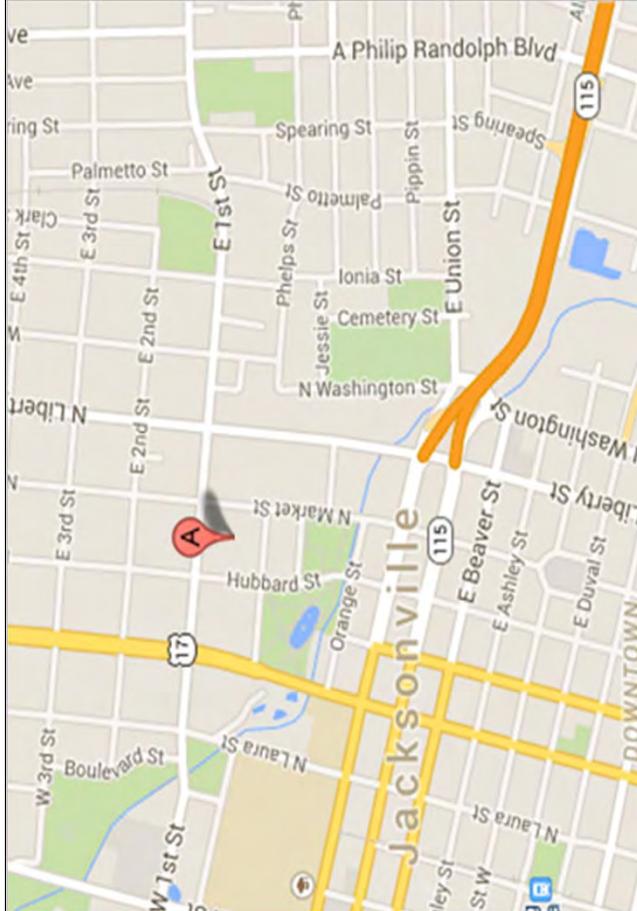
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
November 2016

**PROJECT NUMBER:**  
CS0005 TBD



**Project Description:**

This project will renovate the Mary Singleton Senior Center to meet ADA standards as well as make the infrastructure upgrades, including roof replacement, needed by the agency to provide services at the highest and best level possible to improve the quality of life of the senior citizens in the Jacksonville community. The following will be evaluated:

Analyze the existing parking configuration; evaluate current and expanded storm water management systems and the presentation of alternate parking/drainage concepts; evaluate the HVAC system; review plumbing concepts in coordination with accessibility improvements to the restrooms; evaluate restrooms for accessibility deficiencies and upgraded finishes; investigate carpet and other floor finish replacement; review the expansion of the dining room; design a solid awning for the west end of the dining room.

**Operating Budget Impact:**

The department anticipates some savings since failing equipment will be replaced with energy efficient equipment.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			400,000					400,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

**PROJECT TITLE:**  
Mary L. Singleton - Air Chiller

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

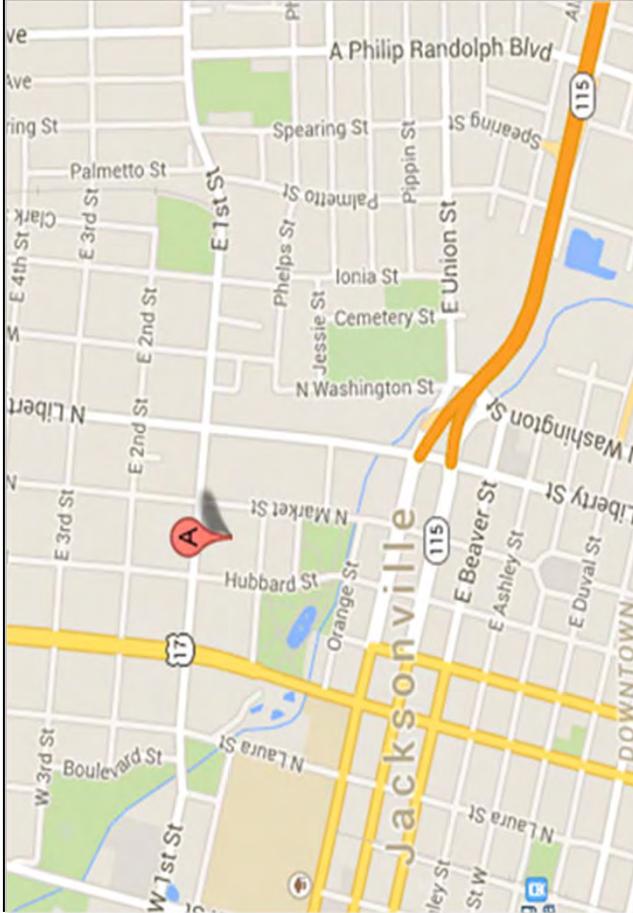
**PROJECT START DATE:**  
January 2017

**DISTRICT:**  
7

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
November 2017

**PROJECT NUMBER:**  
CS0005



**Project Description:**  
Project will replace the 100 ton air cooler chiller that controls the air conditioning in the building.

**Operating Budget Impact:**  
The department anticipates some savings since failing equipment will be replaced with energy efficient equipment.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go				175,000				175,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000

**PROJECT TITLE:**  
Police Memorial Building - Backup  
Chiller

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

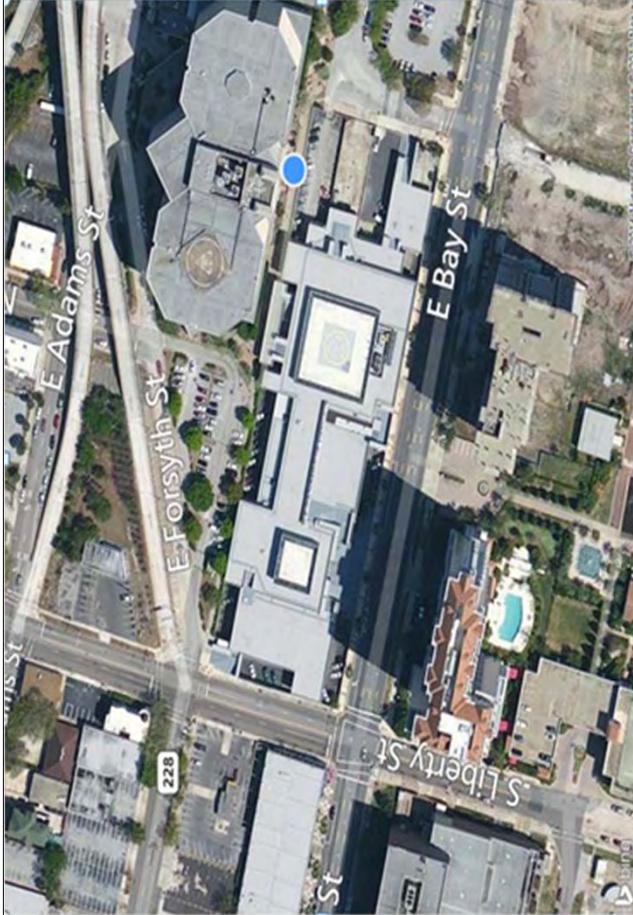
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
7

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0078 TBD



**Project Description:**

Replace the 80 Ton Backup Chiller for the 911 Call Center at the Police Memorial Building. The current chiller is inoperable and was installed in 1990 with an original life expectancy of 15 years.

**Operating Budget Impact:**

The department anticipates some savings since failing equipment will be replaced with energy efficient equipment.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds				126,745					126,745
Pay-Go									-
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>				\$ 126,745	\$ -	\$ -	\$ -	\$ -	\$ 126,745

**PROJECT TITLE:**  
 Pretrial Detention Facility - Stair and Shower Repairs

**DEPARTMENT:**  
 Public Works

**PROGRAM:**  
 Government Facilities

**CIE REQUIREMENT:**  
 No

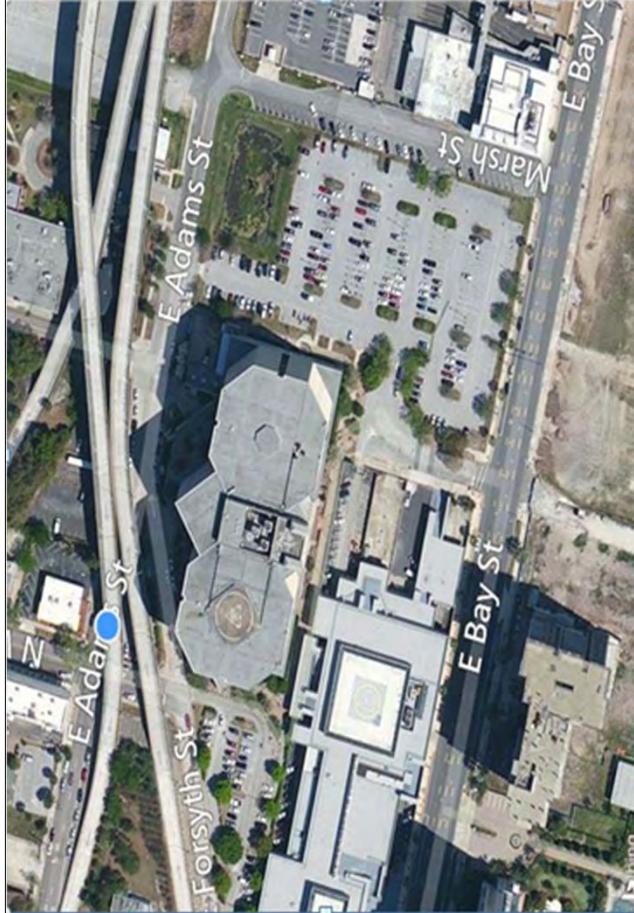
**PROJECT START DATE:**  
 October 2015

**DISTRICT:**  
 9

**PROJECT PHASE:**  
 Design/Construction

**PROJECT COMPLETION DATE:**  
 September 2016

**PROJECT NUMBER:**  
 PW0565 TBD



**Project Description:**  
 Concrete stair tread replacement and shower pan and tile repairs due to the deterioration of the materials causing further damage to the facility and life safety issues for the employees and inmates. Currently, the facility's third floor leaks to the second and first floor.

**Operating Budget Impact:**

Project will mitigate potential future damage and limit the city's risk and liability.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			500,000					500,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

**PROJECT TITLE:**  
Pretrial Detention Facility - Water  
Lines Repipe

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

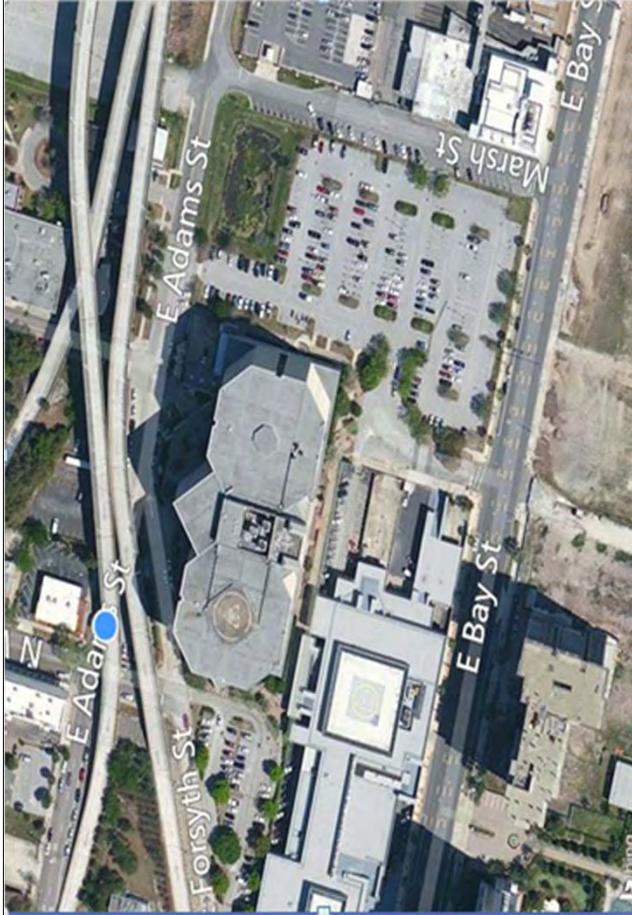
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0565 TBD



**Project Description:**  
Repipe the sanitary and domestic water lines for all water and sewer needs due to deterioration of the piping material.

**Operating Budget Impact:**  
There is no impact to the operating budget as the facility is currently being maintained.

**Expenditures by Funding Source**

- Banking Fund / Debt Proceeds
- Pay-Go
- Interest Earnings
- Transfer Between Projects
- Contribution from Private Source
- Grant / Trust Fund

<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
		800,000					800,000
							-
							-
							-
							-
							-
<b>TOTAL</b>		800,000					800,000

**PROJECT TITLE:**  
Jacksonville Beach Pier Repair

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
13

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2019

**PROJECT NUMBER:**  
PW0348 TBD



**Project Description:**

Access to the Jacksonville Beach Pier is one of the structures that enhances the quality of life for the Jacksonville community. This project is a result of the scheduled end of the recommended useful life span of the existing pier. Funding used to ensure the structural integrity of the pier allows it to continually meet its original purpose and functional use.

**Operating Budget Impact:**

The city's Risk Management Division has paid related claims going back to 2010 and \$80K in fiscal year 2014. The project will reduce the city's liability and provide savings on ongoing repairs and maintenance costs.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds				450,000	200,000	200,000			850,000
Pay-Go									-
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>			\$ -	\$ 450,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 850,000

**PROJECT TITLE:**  
ADA Compliance - Curb Ramps

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

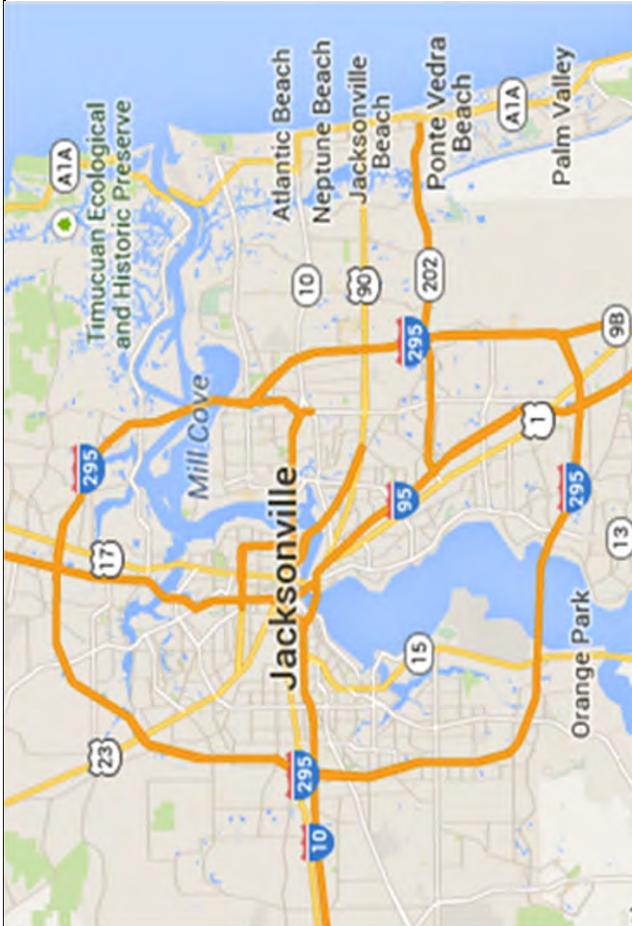
**PROJECT START DATE:**  
October 2015

**DISTRICT:** All

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2019

**PROJECT NUMBER:**  
PW0755 TBD



**Project Description:**

This allocation funds the replacement/reconstruction of non-compliant ADA handicap curb ramps. This action is necessary to help the City comply with the Americans with Disability Act/ Department of Justice Settlement Agreement approved in City Ordinance 2012-636-E.

**Operating Budget Impact:**

There is no impact to the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs</u>					<u>Total Est Cost</u>
	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	
Banking Fund / Debt Proceeds			18,500,000	11,000,000	11,000,000	40,500,000
Pay-Go						-
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund (CDBG)						-
<b>TOTAL</b>	\$ -	\$ -	\$ 18,500,000	\$ 11,000,000	\$ 11,000,000	\$ 40,500,000

**PROJECT TITLE:**  
Intersection Improvements, Bridge,  
Misc. Construction

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

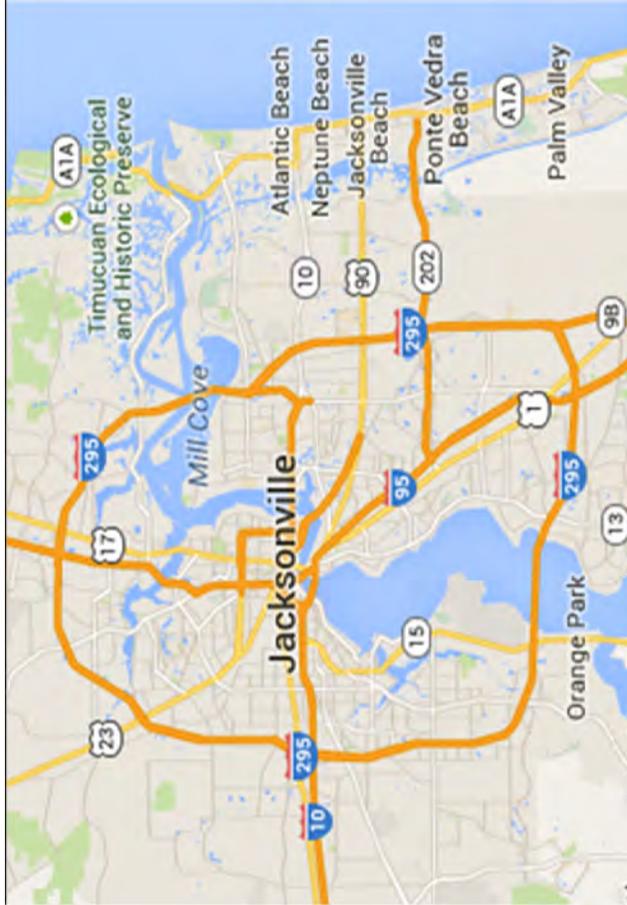
**PROJECT START DATE:**  
October 2012

**DISTRICT:**  
All

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0381 01



**Project Description:**

This allocation funds county-wide enhancements to city intersections and bridges. The enhancements are focused on city intersection capacity and safety improvements along with city bridge improvements to ensure appropriate transportation operations throughout Jacksonville. The Public Works Department has developed a prioritization process to identify the most necessary needs.

**Operating Budget Impact:**

If a signalized intersection is added to the City's system, the department anticipates an increase to the operating budget. Other improvements will have no impact to the operating budget but could result in budget savings.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	30,412,776		7,400,000	2,000,000	2,000,000	2,000,000	2,000,000	45,812,776
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 30,412,776</b>	<b>\$ -</b>	<b>\$ 7,400,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 45,812,776</b>

**PROJECT TITLE:**  
Roadway Resurfacing

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

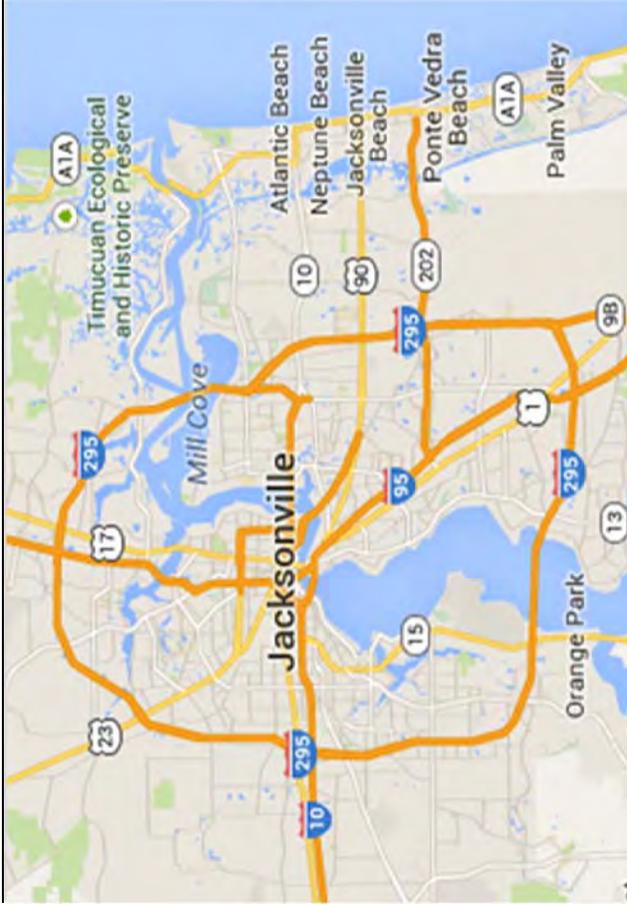
**PROJECT START DATE:**  
October 2014

**DISTRICT:**  
Various

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0070 01



**Project Description:**

This allocation funds resurfacing of City roads throughout Jacksonville. The City is responsible for approximately 3,667 miles of paved centerline roadway and this funding allows for resurfacing of roadways rated at 60 or less. In addition, the department will be micro surfacing roadways and rejuvenating roadways.

**Operating Budget Impact:**

These improvements will have no increase in the operating budget but should result in a decrease in maintenance efforts and related costs.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	55,840,408		16,822,656	15,000,000	15,000,000	15,000,000	15,000,000	132,663,064
Pay-Go	29,022,114							29,022,114
Interest Earnings		2,000,000						2,000,000
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 84,862,522</b>	<b>\$ 2,000,000</b>	<b>\$ 16,822,656</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 163,685,178</b>

**PROJECT TITLE:**  
Sidewalk Construction and Repair

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

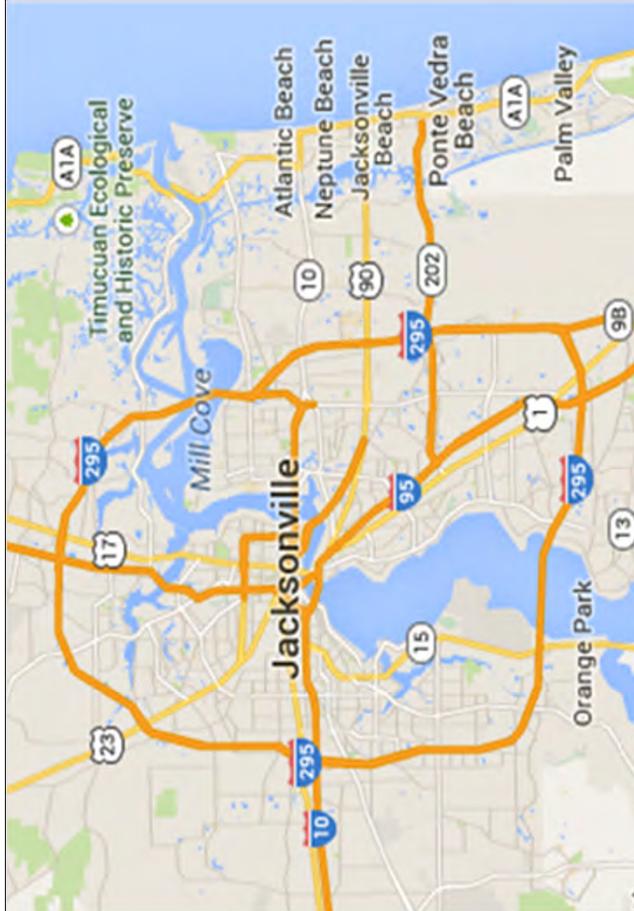
**PROJECT START DATE:**  
October 2010

**DISTRICT:**  
Various

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0360 01



**Project Description:**  
This allocation funds the improvement of existing deteriorated and/or damaged sidewalks throughout Jacksonville. Repairs include removing and replacing sidewalks panels and horizontal cutting. This effort helps to address pedestrian safety and mobility issues. Examples of areas needing improvements include Beauclerc & Scott Mill Road, Hollywood Avenue, Davis Street, and 16th Street West. Based on historical information, Public Works estimates over 700 sidewalk repair projects in FY15; however, this number could change based on many variables. The department determines the priority in which sidewalks will be addressed and repaired.

**Operating Budget Impact:**

Reduction in on-going maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	11,967,498							11,967,498
Pay-Go	39,900	500,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,539,900
Interest Earnings	632,479							632,479
Transfer Between Projects	-							-
Contribution from Private Source	-							-
Grant / Trust Fund	-							-
<b>TOTAL</b>	<b>\$ 12,639,877</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>	<b>\$ 28,139,877</b>				

**PROJECT TITLE:**  
Old San Jose Blvd. Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
Yes

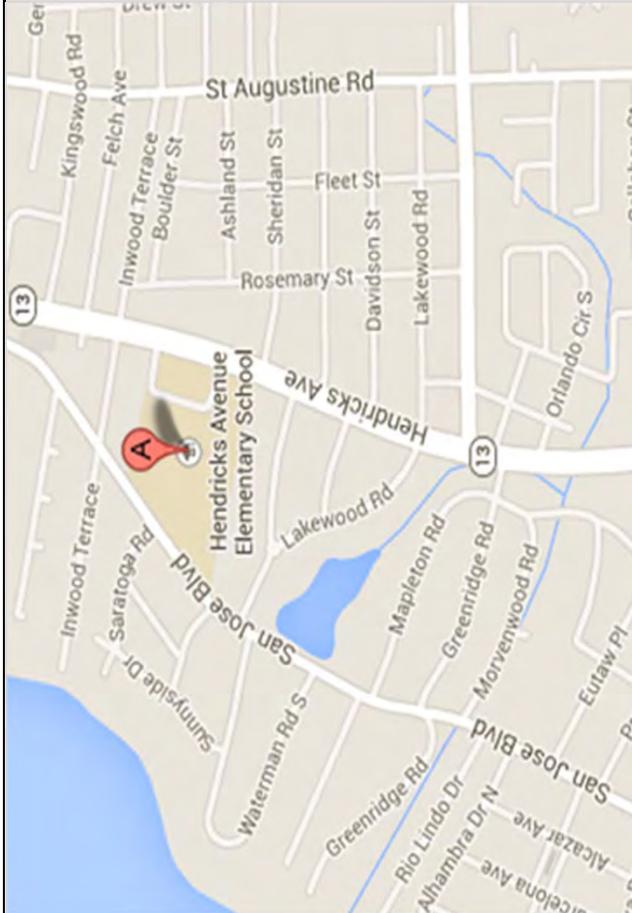
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
5

**PROJECT PHASE:**  
Project Development/Design

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
This project develops a plan to construct an Old San Jose Blvd. north-bound right-turn stacking lane at the entrance to the Hendricks Elementary School. The traffic movement into the school has created a significant back-up out into the north-bound lane of Old San Jose Blvd. which has created a significant traffic concern for the area. The second phase will fund construction.

**Operating Budget Impact:**

There is a small estimated impact to the operating budget as the infrastructure proposed for improvement is a component of infrastructure that is currently maintained by the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			330,000					330,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000

**PROJECT TITLE:**  
Lone Star Road Extension

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
Yes

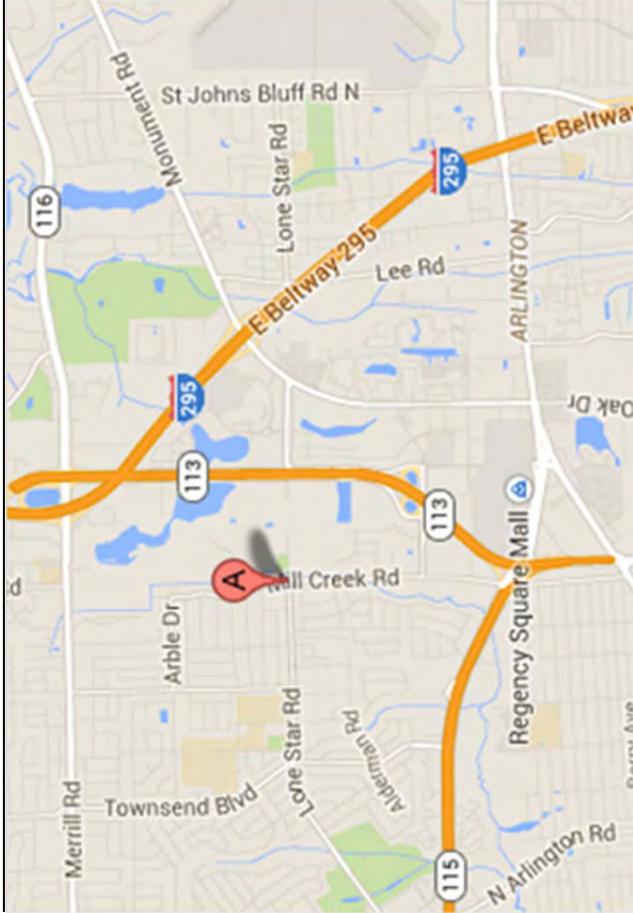
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
1

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0254 TBD



**Project Description:**  
Project will extend Lone Star Road from the eastern-most current terminus (just east of Mill Creek Road) to Trednick Parkway. The project consists of the design and construction of the roadway extension to connect Lone Star Road with the Trednick Parkway/Southside Blvd. Interchange in order to improve mobility in the area. Design will begin in early FY 16 and construction will begin by the end of the fiscal year.

**Operating Budget Impact:**  
The department anticipates an increase to the operating budget, as the project will develop new infrastructure.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			750,000					750,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

**PROJECT TITLE:**  
US-1 Water and Sidewalk  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

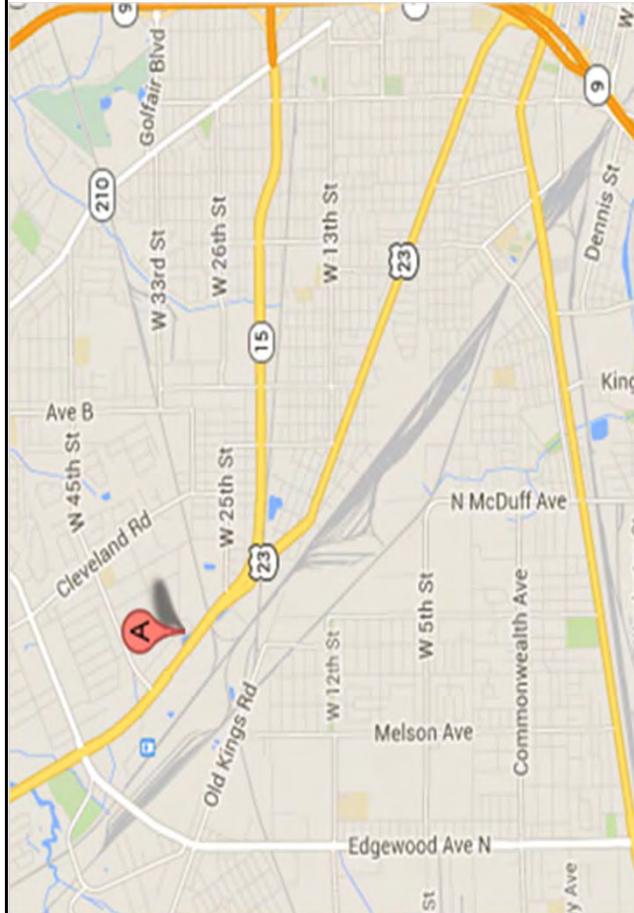
**PROJECT START DATE:**  
February 2015

**DISTRICT:**  
10

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
PW0737 02



**Project Description:**

This project interconnects the existing potable water lines with new water lines within the corridor along US-1 from Borden Street to Trout River Boulevard. The project will ensure adequate potable water infrastructure to support future commercial development in the area. The project will also include sidewalk construction in the area.

**Operating Budget Impact:**

There is no estimated impact to the operating budget as the water lines will be dedicated to JEA and they will assume those responsibilities.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			2,975,000					2,975,000
Pay-Go	600,000							600,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund		100,000						100,000
<b>TOTAL</b>		\$ 600,000	\$ 100,000	\$ 2,975,000	\$ -	\$ -	\$ -	\$ 3,675,000

**PROJECT TITLE:**  
Curb and Gutter Petition -  
Robinson's Addition

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

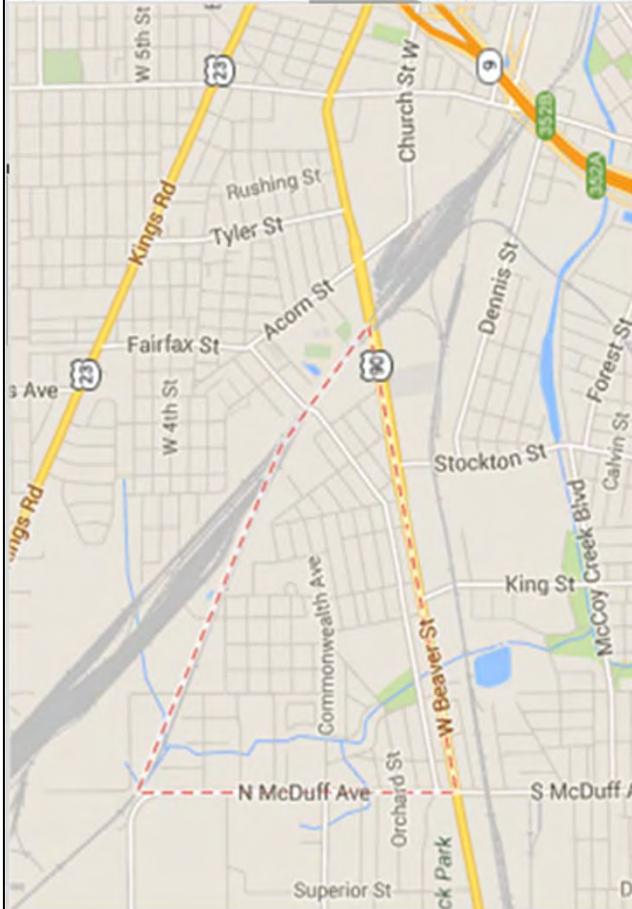
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
9

**PROJECT PHASE:**  
Project Development

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
Located just north of Beaver Street, Robinson's Addition is a major industrial area. This project intends to provide Infrastructure Improvements to the area with a focus on construction of curb & gutter and utility upgrades. This phase will provide project development funds to determine project requirements, develop the scope of work, cost estimates and more.

**Operating Budget Impact:**  
This phase of the project will have no impact to the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			250,000					250,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

**PROJECT TITLE:**  
Land Acquisition - Moncrief and  
13th Evaluation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

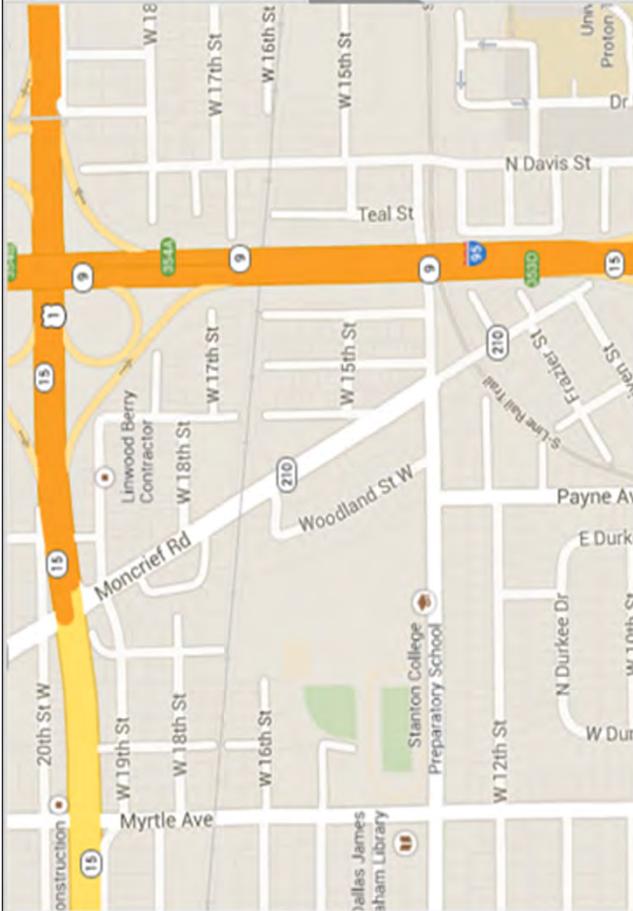
**PROJECT START DATE:**  
October 2015

**DISTRICT:** 8

**PROJECT PHASE:**  
Project Development

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
Project development includes property appraisal, title search and additional work, inspections and other reviews necessary to evaluate the property for a potential capital improvement project or purchase.

**Operating Budget Impact:**  
This phase of the project has no impact on the operating budget.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds				200,000					200,000
Pay-Go									-
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund									-
<b>TOTAL</b>				\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

**PROJECT TITLE:**  
Wills Branch Maintenance Dredging

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

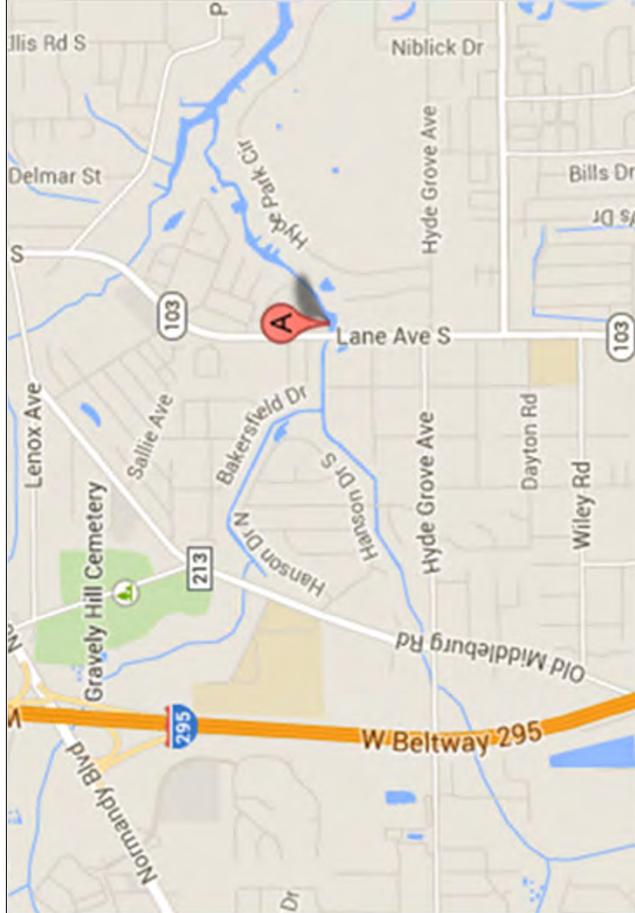
**PROJECT START DATE:**  
December 2007

**DISTRICT:**  
9 & 10

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**

**PROJECT NUMBER:**  
PW0308 02



**Project Description:**

Dredge accumulated silt from the main channel to preclude flooding of the adjacent homes. This project preserves the health and safety of residents in this area. In November 1996, the City entered into an agreement with the Army Corps of Engineers (ACOE) whereby the ACOE would dredge an approximate 6,000 foot long section of Wills Branch between Old Middleburg Road and Londontowne Lane and armor the banks, where needed, to prevent erosion. In turn, the City would assume permanent maintenance responsibility for the 6,000 feet of improved channel. The ACOE completed it project by early 2000; the City completed its project in February 2009, returning the channel to the post construction condition of the ACOE project. The City anticipates that the dredging and restoration of the armored bank will need to be done again in 2016 or 2017 at a cost of approximately \$1.75M.

**Operating Budget Impact:**

There is no annual operating budget impact - just a capital expenditures that will occur every 7-8 years.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	1,315,000		565,000					1,880,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 1,315,000</b>	<b>\$ -</b>	<b>\$ 565,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,880,000</b>

**PROJECT TITLE:**  
Northbank Riverwalk Extension

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

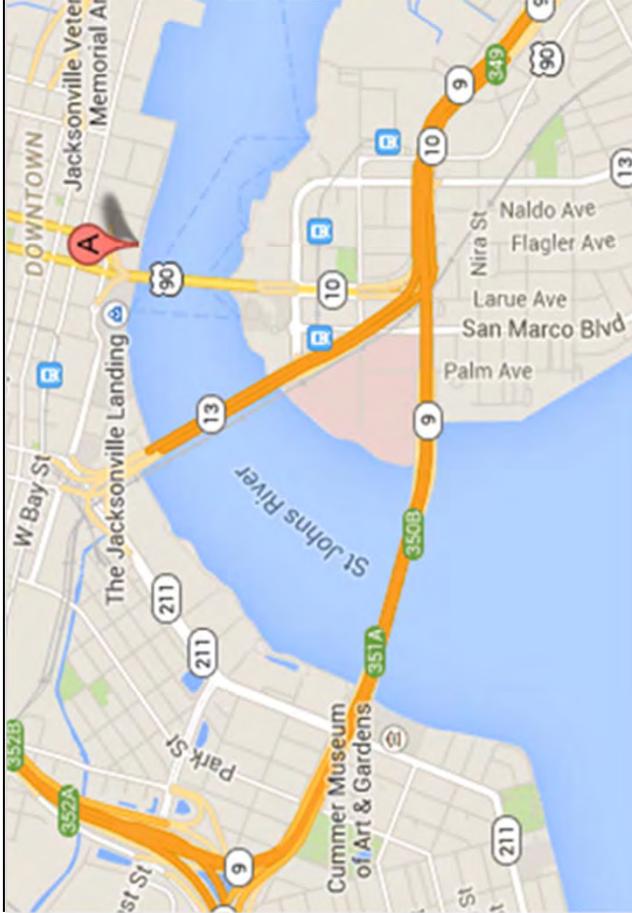
**PROJECT START DATE:**  
June 1999

**DISTRICT:**  
4, 7, 9 & 14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0272 01



**Project Description:**

Complete study, design and construction of riverwalk extension from the Fuller Warren Bridge toward Memorial Park along the riverfront. The Riverwalk is an important aspect of downtown. It provides a quality of life for citizens and an attraction for visitors to visit the area.

**Operating Budget Impact:**

The operating budget is currently included in the Parks, Recreation and Community Services budget since this project is for a city park.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								100,000
Pay-Go	13,944,128		100,000					13,944,128
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 13,944,128</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,044,128</b>

**PROJECT TITLE:**  
Ed Ball Building

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facility

**CIE REQUIREMENT:**  
No

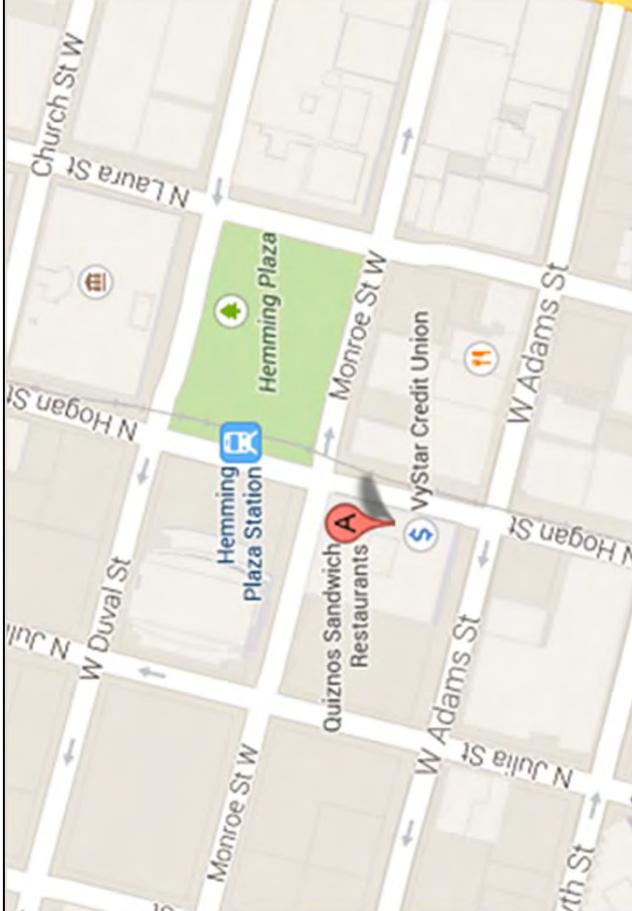
**PROJECT START DATE:**  
November 2005

**DISTRICT:**  
4

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0557 02



**Project Description:**

Renovate all floors of the Ed Ball Building to accept new tenants. Location: 214 Hogan Street. Work to include relocation of the data center from Annex, and parking garage restoration.

**Operating Budget Impact:**

Because the project is further along than when initially proposed and designed, the operating budget includes operational expenses including utilities, maintenance, personnel and supplies. All costs associated with the building are recuperated via an internal service charge which began in FY14.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	37,849,952		3,418,049					41,268,001
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 37,849,952</b>	<b>\$ -</b>	<b>\$ 3,418,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,268,001</b>

**PROJECT TITLE:**  
Signalization ITS Enhancements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
No

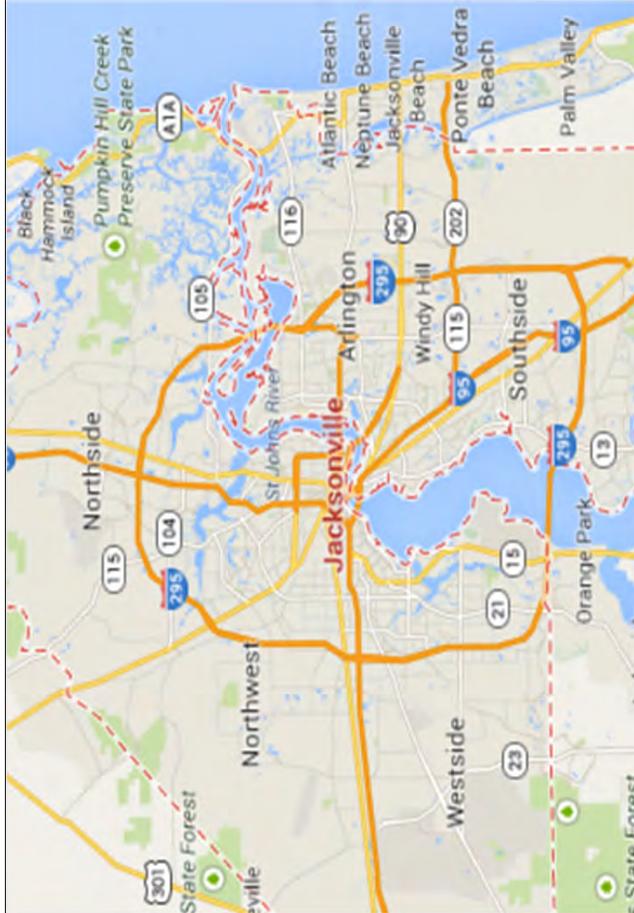
**PROJECT START DATE:**  
October 2008

**DISTRICT:**  
All

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**

**PROJECT NUMBER:**  
PW0235 02



**Project Description:**  
Enhancements to the citywide Information Technologies System - an interconnection of signals, traffic cameras & hardware/software improvements to support improved traffic operations.

**Operating Budget Impact:**  
These improvements will have a minor increase in operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	2,193,407							2,193,407
Pay-Go	856,593		450,000					1,306,593
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 3,050,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>

**PROJECT TITLE:**  
Water Street Garage Renovation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

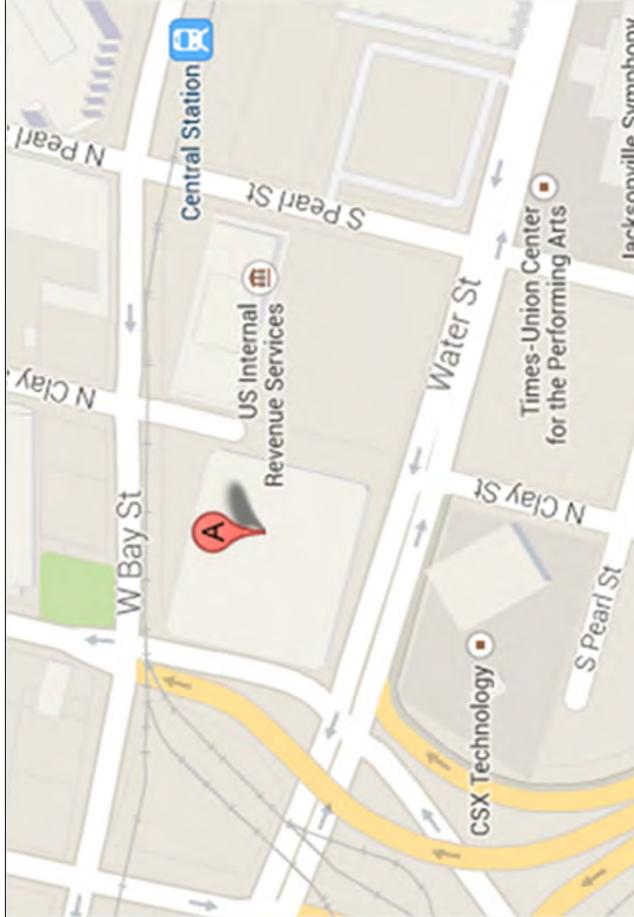
**PROJECT START DATE:**  
October 2012

**DISTRICT:**  
4

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0320 02



**Project Description:**  
This project consist of two phases: Phase I was considered capital maintenance and improved the facility's security lighting, stairways and drainage. The "enhancements" component was funded by the FY 12-13 \$1 million allocation. Future allocations will contemplate improvements to: pedestrian access, security monitoring, upper deck water proofing/expansion joints, Improved office space, improved signage, exterior lighting & long-term structural needs.

**Operating Budget Impact:**  
These improvements will reduce maintenance and the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	1,425,000		575,000					2,000,000
Pay-Go	300,000							300,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 1,725,000</b>	<b>\$ -</b>	<b>\$ 575,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,300,000</b>

**PROJECT TITLE:**  
Haldumar Terrace Rd  
Reconstruction

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

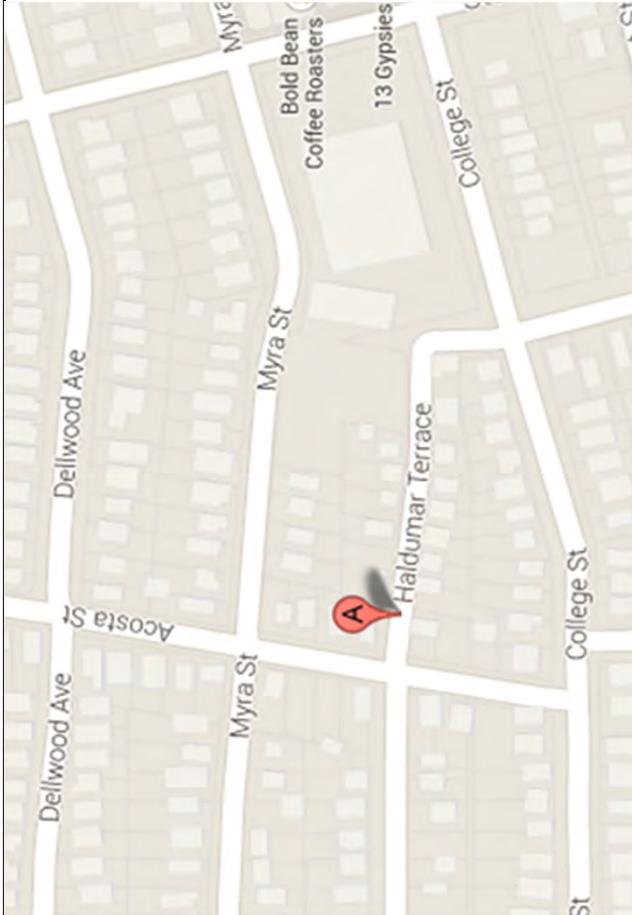
**PROJECT START DATE:**  
January 2013

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0745 01



**Project Description:**

Haldumar Terrace Road is higher than the sidewalk and all curbing has been paved over and is not functioning. Because of multiple pavement overlays, the resulting high level of pavement of Haldumar Terrace Road causes stormwater runoff to flood adjacent properties. The proposed solution is to reprofile the road and install new curbing.

**Operating Budget Impact:**

These improvements will reduce maintenance and the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	44,824		281,980				326,804
Pay-Go							-
Interest Earnings							-
Transfer Between Projects							-
Contribution from Private Source							-
Grant / Trust Fund							-
<b>TOTAL</b>	<b>\$ 44,824</b>	<b>\$ -</b>	<b>\$ 281,980</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 326,804</b>

**PROJECT TITLE:**  
Herschel Street Culvert

**DEPARTMENT:**  
Public Works

**PROGRAM:**

**CIE REQUIREMENT:**  
No

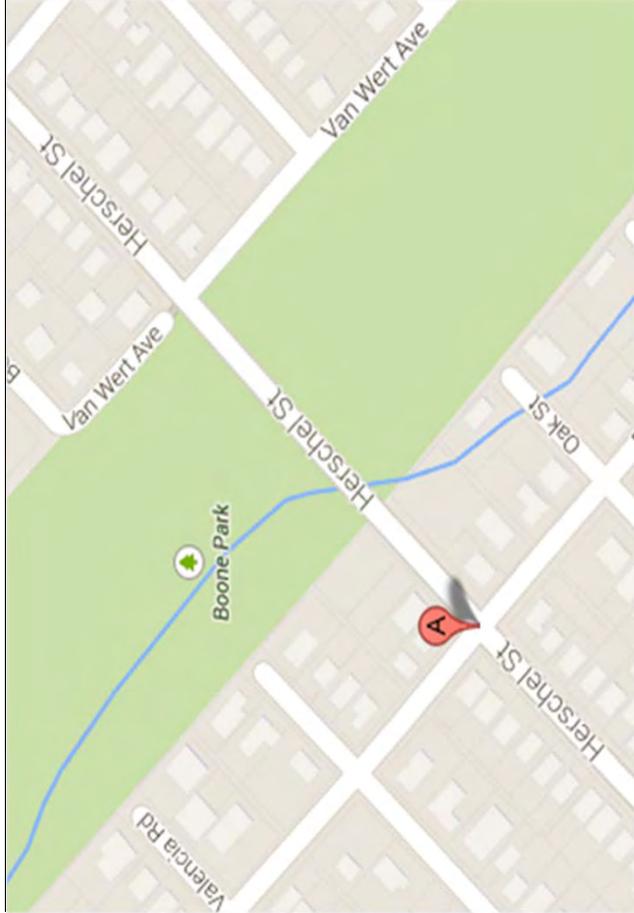
**PROJECT START DATE:**  
August 2012

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**



**Project Description:**

The project will replace the culvert, curbs and sidewalks along Herschel Street between Pinegrove Avenue and Van Wert Avenue and relocate a 10" water line. The culvert is failing, causing roadway cracks, potholes and settling along curbs.

**Operating Budget Impact:**

These improvements will reduce maintenance and the operating budget.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go	60,000		357,000					417,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ 60,000	\$ -	\$ 357,000	\$ -	\$ -	\$ -	\$ -	\$ 417,000

**PROJECT TITLE:**  
Kernan Blv/Widen-4 Lanes Divided-  
JTB/McCormick

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Roads / Infrastructure /  
Transportation

**CIE REQUIREMENT:**  
Yes

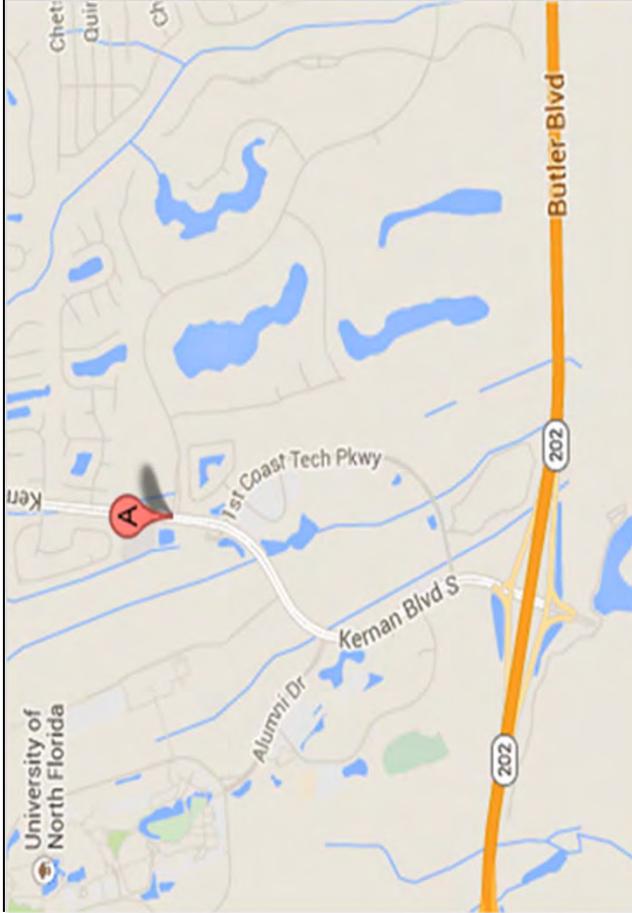
**PROJECT START DATE:**

**DISTRICT:** 3

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**

**PROJECT NUMBER:**  
PW0390 01



**Project Description:**

Project includes widening and relocation of Kernan Blvd. from J.T. Butler to Glen Kernan from a 4-lane rural section to a 6-lane urban section with roadside ditches, bike lanes & sidewalks. The relocation component will follow the 1st Coast Technology Parkway alignment to eliminate the roadway from its current alignment through the University of North Florida campus.

**Operating Budget Impact:**

As this project replaces existing infrastructure, operating expenses should remain the same as the current travelway.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	62,688,079		7,700,000					70,388,079
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 62,688,079</b>	<b>\$ -</b>	<b>\$ 7,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,388,079</b>

**PROJECT TITLE:**  
Countywide Parks-  
Upgrades/Maintenance Repairs

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

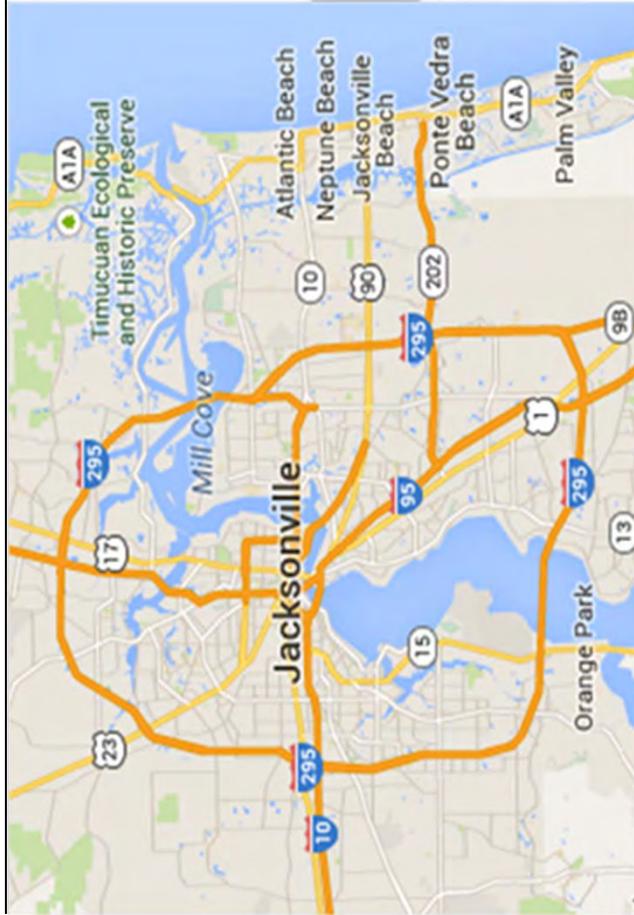
**PROJECT START DATE:**  
October 2007

**DISTRICT:**  
Various

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
October 2016

**PROJECT NUMBER:**  
PR0597 01



**Project Description:**

This project is a countywide project intended to be used for maintenance, upgrades, and repairs associated with existing parks in Duval County. Project examples include fencing replacement, playground replacement, field renovation, restroom renovations, safety lighting, trail repairs, trails, pools, court resurfacing, dugouts, parking lot improvements and drainage improvements. Additionally, the department can fund park upgrades such as baseball facilities at Baker-Skinner Park, repairing the walk path at Lonnie Miller Park and repairing the tennis courts at Ray Greene Park .

**Operating Budget Impact:**

This project is a capital maintenance allocation that will fund repairs and replacements at parks in Duval County. None of these allocations will have an impact on the operating budget at this time.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	9,137,930	500,000	5,500,000	3,000,000	3,000,000	3,000,000	3,000,000	26,637,930
Pay-Go	3,819,941	500,000						4,319,941
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 12,957,871</b>	<b>\$ 500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 30,957,871</b>

**PROJECT TITLE:**  
Americans with Disabilities Act  
(ADA) Compliance within Parks

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

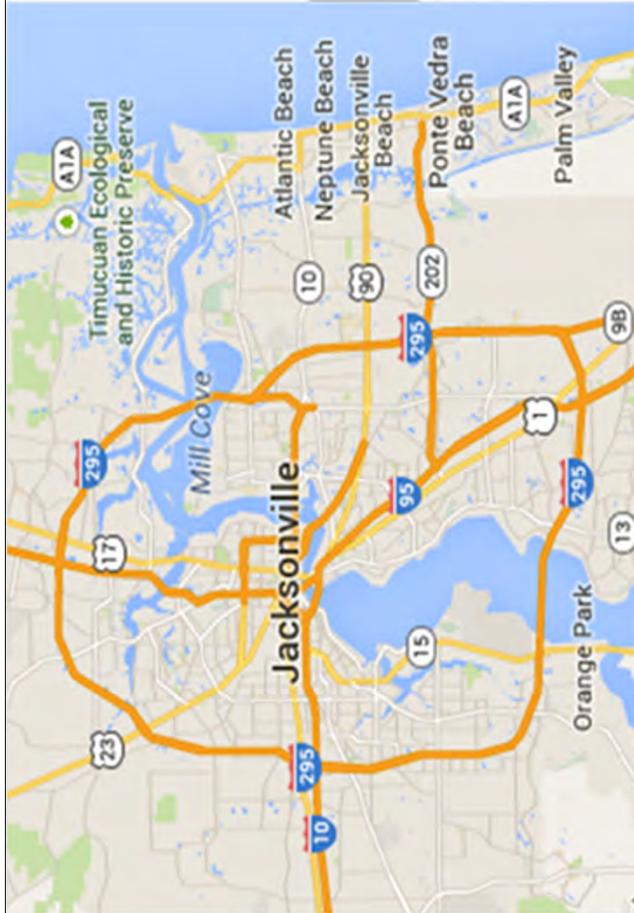
**PROJECT START DATE:**  
April 2009

**DISTRICT:**  
Various

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
October 2015

**PROJECT NUMBER:**  
PR0556 02



**Project Description:**

Upgrade parks as noted to ensure ADA compliance, per each park's deficiencies. This project will provide a better quality of life to our citizens with disabilities.

**Operating Budget Impact:**

This project is a capital maintenance allocation to upgrade City owned parks. Associated costs are already built into the department's annual operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	1,837,106		1,000,000	750,000	750,000	750,000	750,000	5,837,106
Pay-Go	1,000,000							1,000,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 2,837,106</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 6,837,106</b>

**PROJECT TITLE:**  
Huguenot Park - Entrance

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

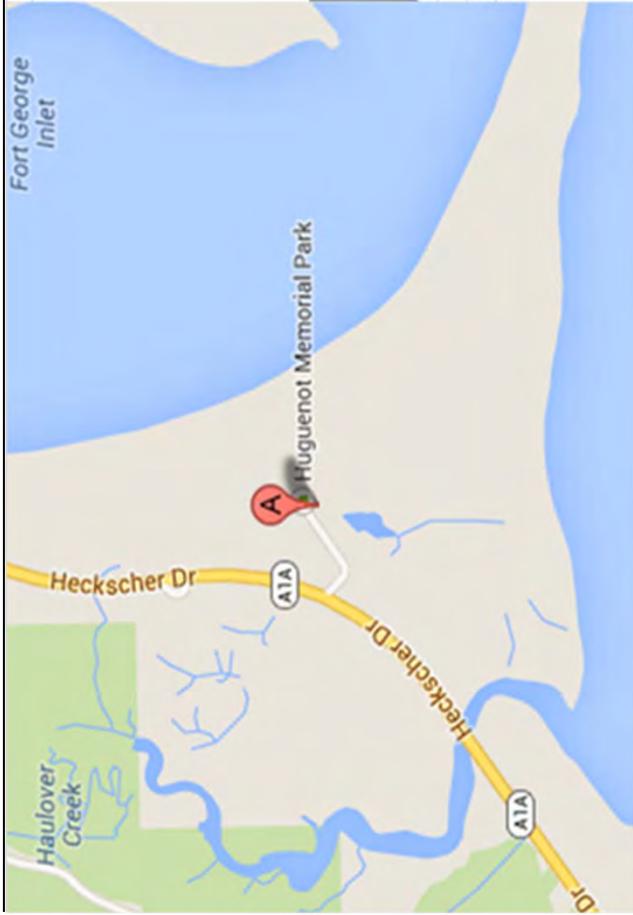
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
February 2016

**PROJECT NUMBER:**  
PR0443



**Project Description:**  
Design/construction to stabilize and relocate entrance road to alleviate continued storm erosion.

**Operating Budget Impact:**  
This is an existing facility therefore no additional operating cost will be needed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			1,200,000					1,200,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>			\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000

**PROJECT TITLE:**  
Blue Cypress Park and Pool

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

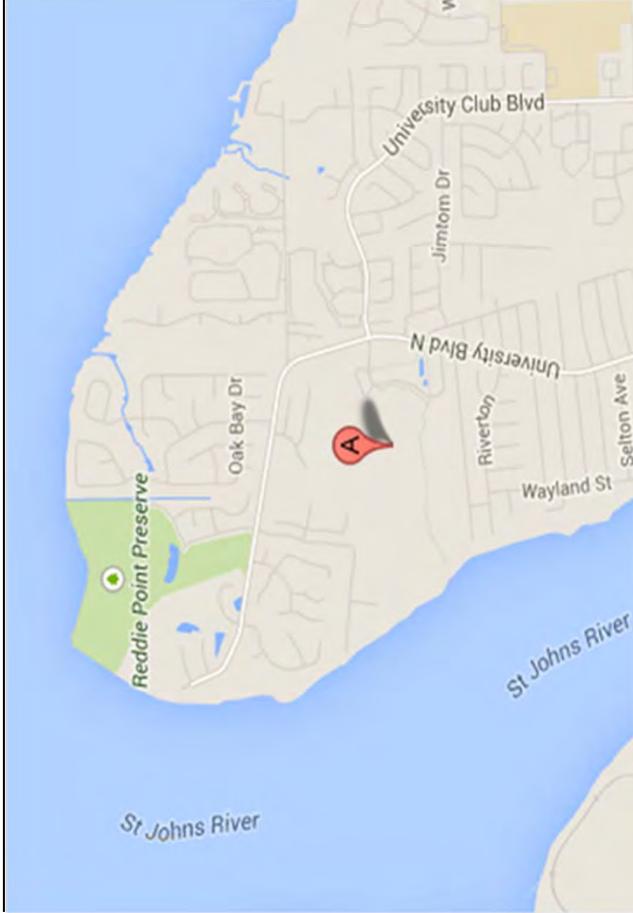
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
1

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0093 03



**Project Description:**  
Project includes the design and construction of a new pool facility. Currently, the pool is a major safety concern due to the continued deterioration of the existing structure.

**Operating Budget Impact:**  
Upon completion, the department will need to hire lifeguards and purchase supplies. Pool maintenance will increase the operating budget annually by \$45,000 once construction is complete.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	485,000		2,120,000					2,605,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 485,000</b>	<b>\$ -</b>	<b>\$ 2,120,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,605,000</b>

**PROJECT TITLE:**  
Blue Cypress - Boardwalk

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

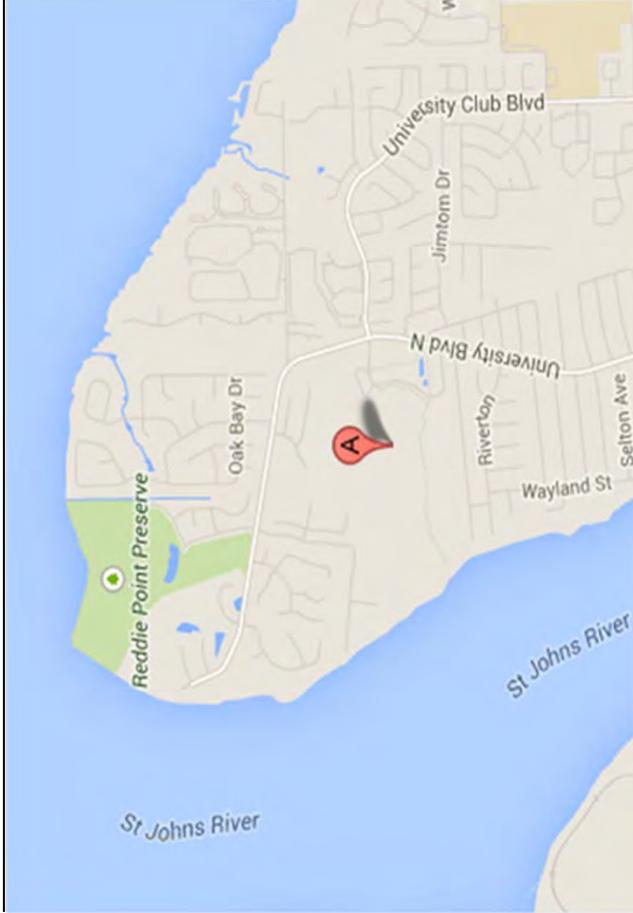
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
1

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0093



**Project Description:**  
Project will refurbish and/or replace portions of the boardwalk that are in poor condition.

**Operating Budget Impact:**  
There is no impact to the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			658,472					658,472
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 658,472	\$ -	\$ -	\$ -	\$ -	\$ 658,472

**PROJECT TITLE:**  
Metropolitan Park Improvements - Pavilion

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

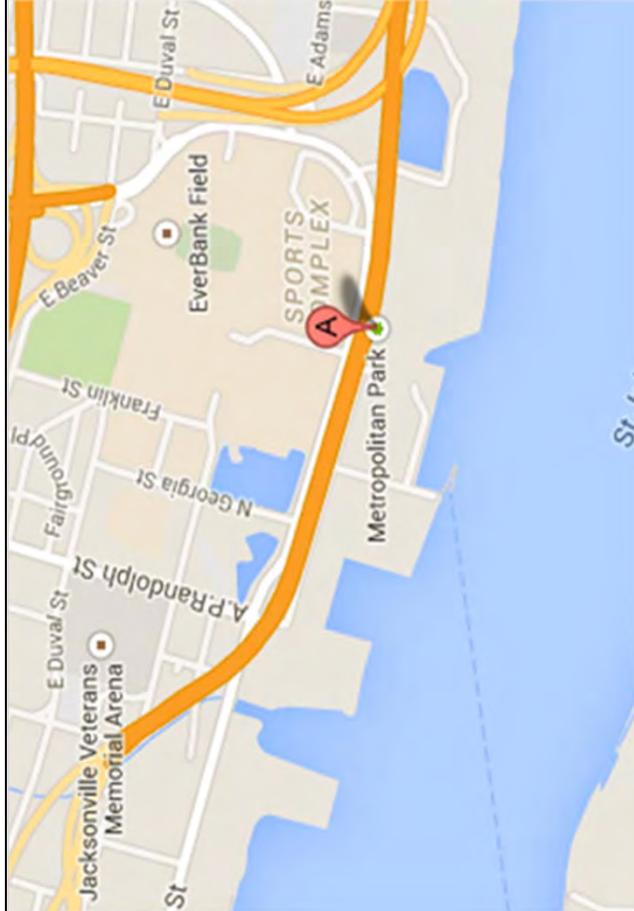
**PROJECT START DATE:**  
April 2014

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2015

**PROJECT NUMBER:**  
PR0018 02



**Project Description:**

To begin design improvements to Metropolitan Park as previously approved in the concept plan adopted in Ordinance 2010-061-E, which would include replacement of the tent, stage and its optimal orientation on the site. The FY 14 CIP included \$125,000 for project development that is underway.

**Operating Budget Impact:**

This is an existing facility therefore no additional operating cost will be needed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			5,250,000	5,000,000	5,000,000			15,250,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	125,000							125,000
<b>TOTAL</b>	\$ 125,000	\$ -	\$ 5,250,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ 15,375,000

**PROJECT TITLE:**  
Touchton Road Park

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

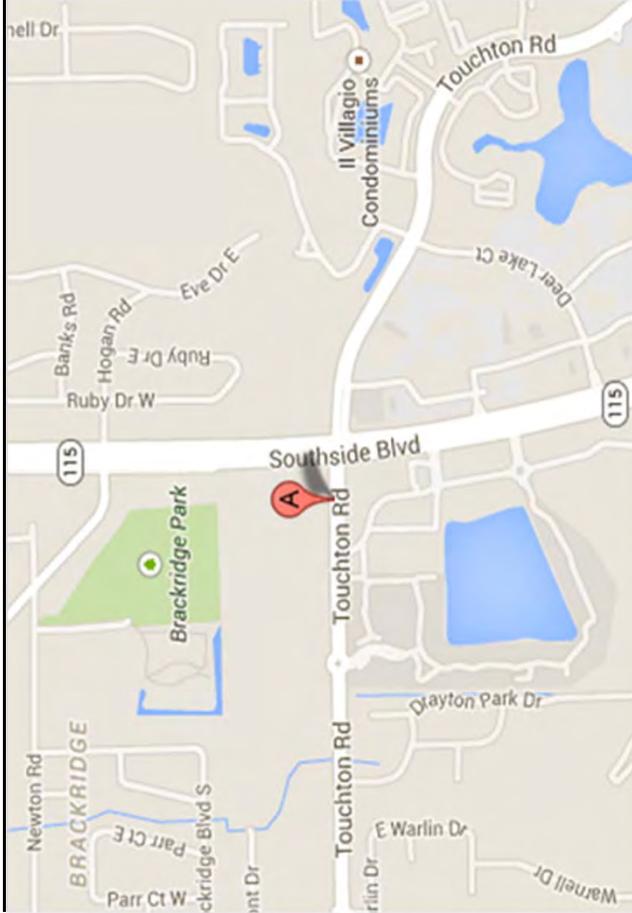
**PROJECT START DATE:**  
October 2014

**DISTRICT:**  
4

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
October 2015

**PROJECT NUMBER:**  
PR0375 01



**Project Description:**  
Touchton Road Park is an undeveloped park located on the city's south side. The park plan consists of the following amenities: parking, playground, multi-use courts, picnic pavilions and walking/biking trails.

**Operating Budget Impact:**  
There will be an increase due to maintenance costs totaling \$40,000. This includes trash pickup, mowing, and utilities. This impact will be reflected annually, beginning with the FY16 budget.

**Expenditures by Funding Source**

	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	160,167		1,475,000				1,635,167
Pay-Go							-
Interest Earnings							-
Transfer Between Projects		125,000					125,000
Contribution from Private Source							-
Grant / Trust Fund							-
<b>TOTAL</b>	<b>\$ 160,167</b>	<b>\$ 125,000</b>	<b>\$ 1,475,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,760,167</b>

**PROJECT TITLE:**  
Hammond Park Improvements

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

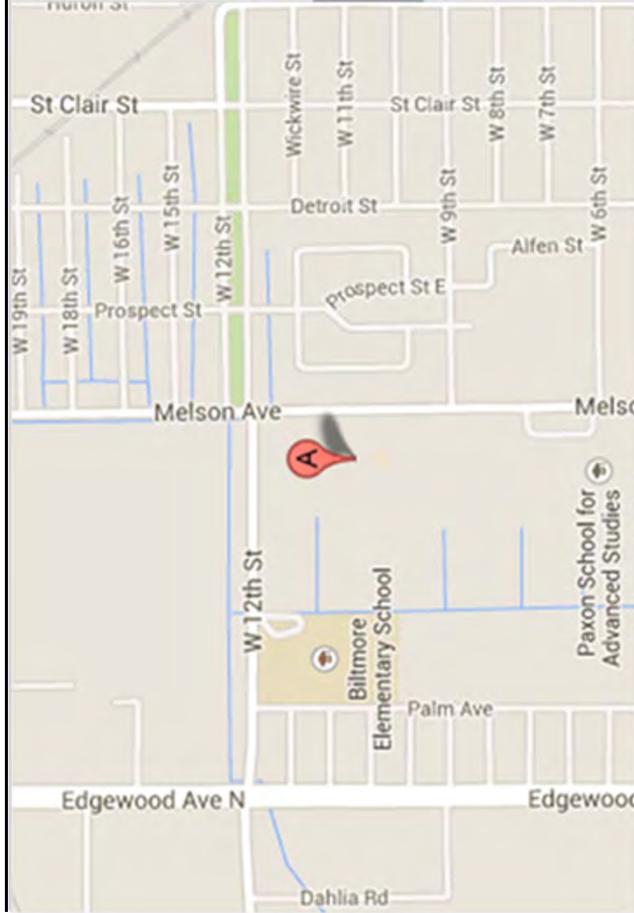
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
CC0047 02



**Project Description:**

Replace the control systems and wiring (\$250,000). Also, the baseball quad-plex lighting fixtures, including light poles will be replaced.

**Operating Budget Impact:**

This project will not increase the operating budget, it should reduce utility costs by adding more energy efficient controls and fixtures.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	66,999		650,000					716,999
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ 66,999	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 716,999

**PROJECT TITLE:**  
Equestrian Center - Practice Rink

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

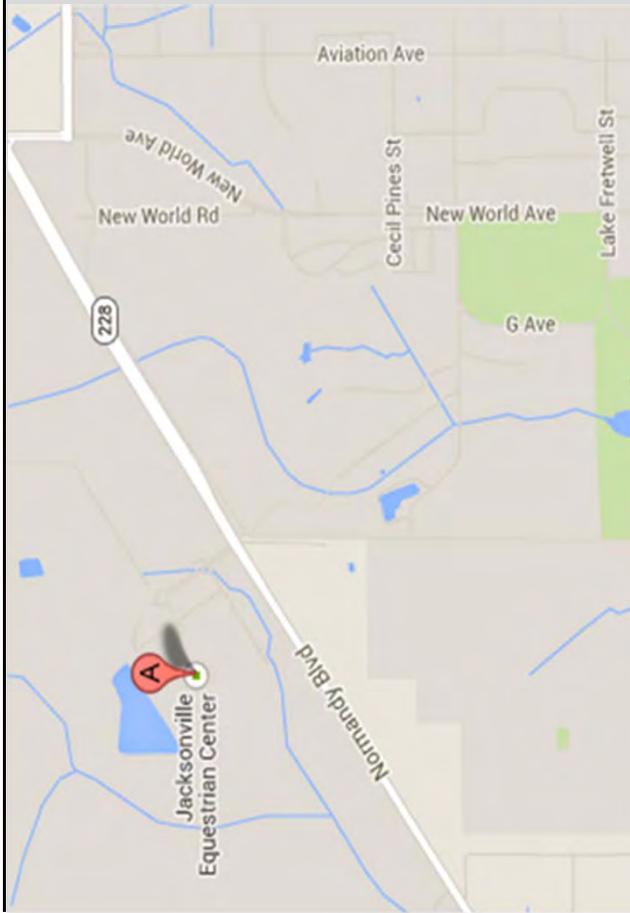
**PROJECT START DATE:**  
December 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
January 2017

**PROJECT NUMBER:**  
PR0118 TBD



**Project Description:**

The project will create a new, covered practice rink over the existing practice area. This will increase utilization of the facilities.

**Operating Budget Impact:**

There is no anticipated impact on the operating budget. The Equestrian Center is currently under a management contract with the Northeast Florida Equestrian Society/H.O.R.S.E. Therapies, Inc. All maintenance will be assumed by the organization.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			350,000					350,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

**PROJECT TITLE:**  
Florida Inland Navigation District  
(FIND) Projects

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
TBD

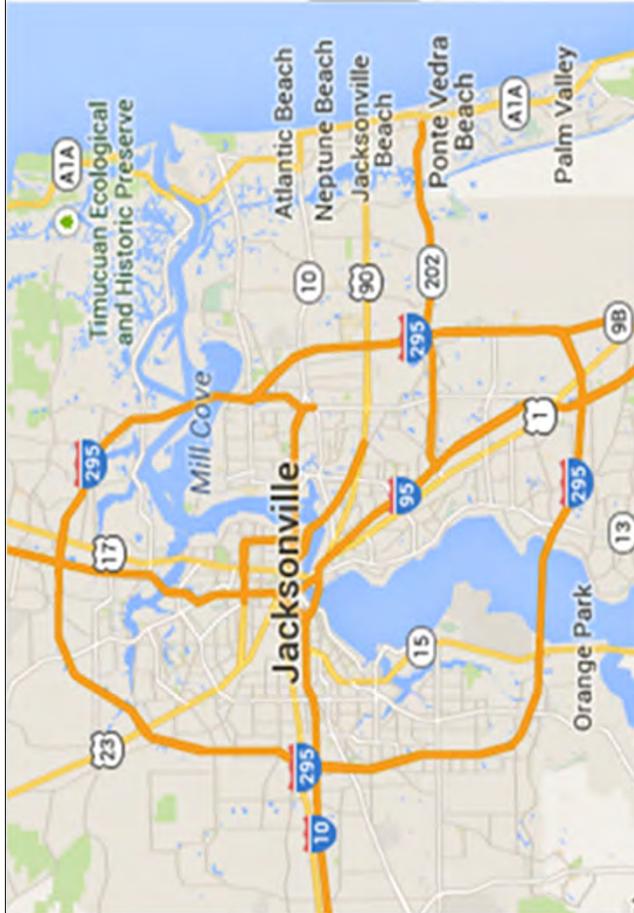
**PROJECT START DATE:**  
TBD

**DISTRICT:**  
All

**PROJECT PHASE:**  
TBD

**PROJECT COMPLETION DATE:**  
TBD

**PROJECT NUMBER:**  
N/A



**Project Description:**  
The Florida Inland Navigation District (FIND) sponsors projects for the up keep of the Atlantic Intracoastal Waterway. As such, the City intends on providing support and financing projects on the Intracoastal Waterway to improve the quality of life of our city and the Beaches area communities.

**Operating Budget Impact:**

This project is the general FIND project. Any impact within the operating budget will be contained within the fiscal year's actual FIND projects.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								
Interest Earnings			600,000	600,000	600,000	600,000	600,000	3,000,000
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund			600,000	600,000	600,000	600,000	600,000	3,000,000
<b>TOTAL</b>	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 6,000,000

**PROJECT TITLE:**  
Pottsburg Creek Boat Ramp

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

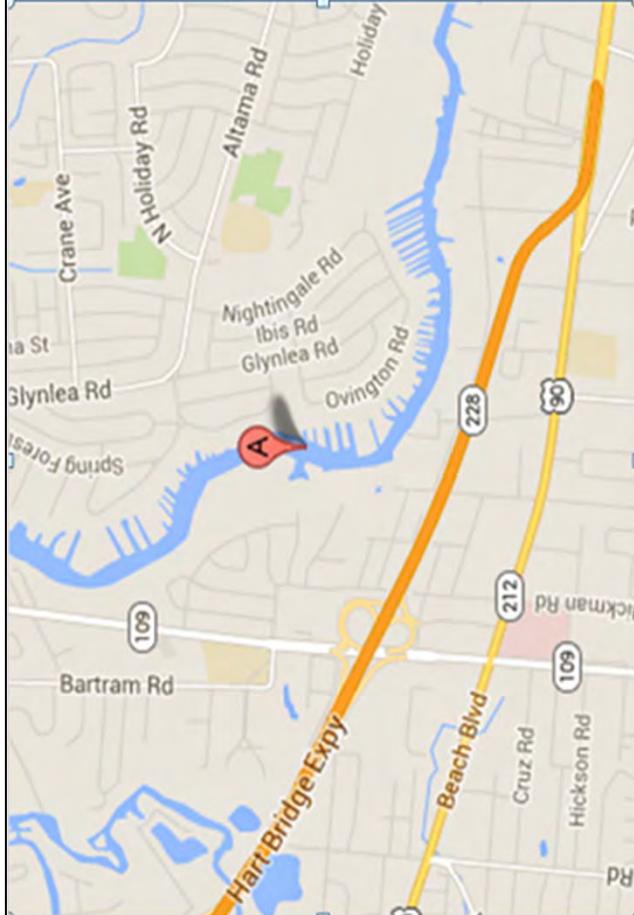
**PROJECT START DATE:**  
October 2012

**DISTRICT:**  
2 and 4

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0244 01



**Project Description:**

Dredging a navigational channel along Pottsburg Creek between boat ramp at Beach Blvd and the St. Johns River. Previous funding allowed the department to survey areas that were silted in and remove muck to facilitate boating in the area.

**Operating Budget Impact:**

None. This is a dredging project that requires no operating costs to maintain the project.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	197,520		450,000					647,520
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	125,000		375,000					500,000
<b>TOTAL</b>	<b>\$ 322,520</b>	<b>\$ -</b>	<b>\$ 825,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,147,520</b>

**PROJECT TITLE:**  
Ortega River - Mooring Field and Channel

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

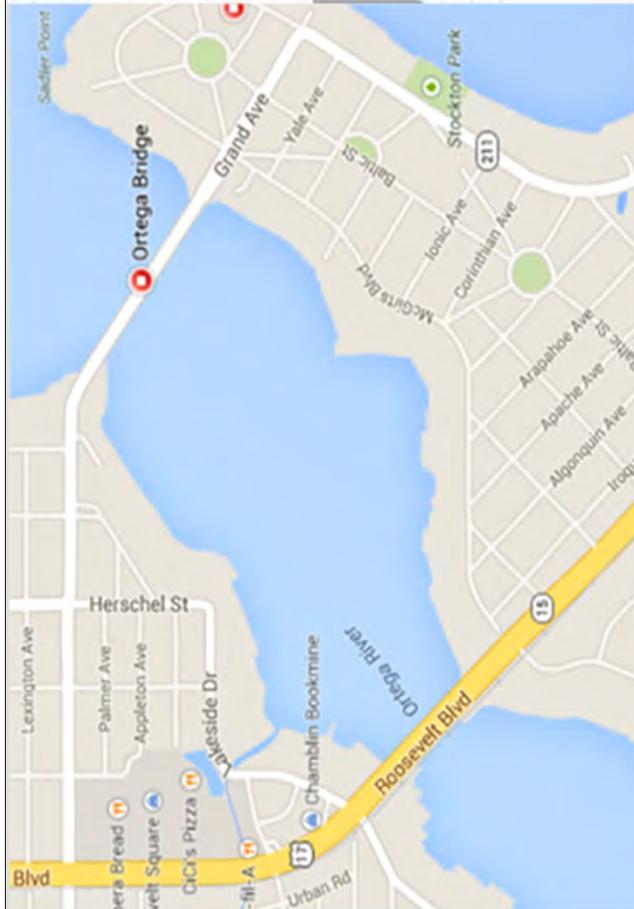
**PROJECT START DATE:**  
October 2012

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
October 2016

**PROJECT NUMBER:**  
PR0426 03



**Project Description:**

Installation of a 40-50 mooring buoy field located in the Ortega River which is a tributary of the St. Johns River. The mooring field will be located between the Grand Ave. Bridge and the Roosevelt Blvd. Bridge (U.S. 17).

**Operating Budget Impact:**

Estimated annual cost of regular maintenance/monitoring of mooring field is \$7,280. This cost would cover one Waterways staff to perform necessary duties once per week.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	119,300		180,000					299,300
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	114,300		150,000					264,300
<b>TOTAL</b>	<b>\$ 233,600</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 563,600</b>

**PROJECT TITLE:**  
Exchange Island - Phase I

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

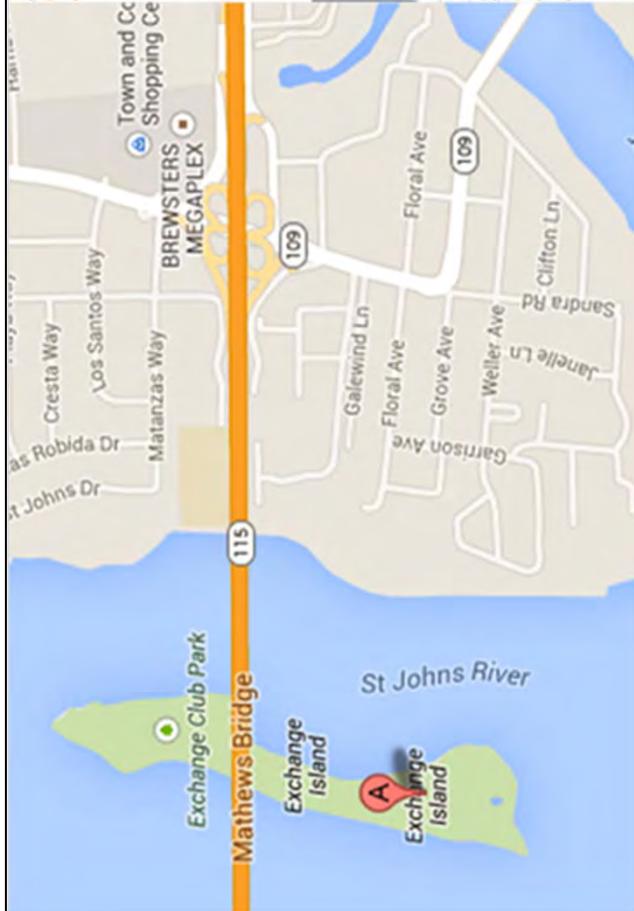
**PROJECT START DATE:**  
October 2013

**DISTRICT:**  
2

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0621 01



**Project Description:**

Construct 60' boat dock, shoreline kayak launch, nature trail, and two pavilions with tables and grills.

**Operating Budget Impact:**

Estimated annual cost of regular maintenance/monitoring of new facilities on the island is \$25,500. This would cover the cost of one Waterways staff plus two maintenance workers to perform necessary duties twice a week.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	63,380		135,901					199,281
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	52,380		113,251					165,631
<b>TOTAL</b>	<b>\$ 115,760</b>	<b>\$ -</b>	<b>\$ 249,152</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,912</b>

**PROJECT TITLE:**  
Sisters Creek Marina/Boat Ramp -  
Redesign

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

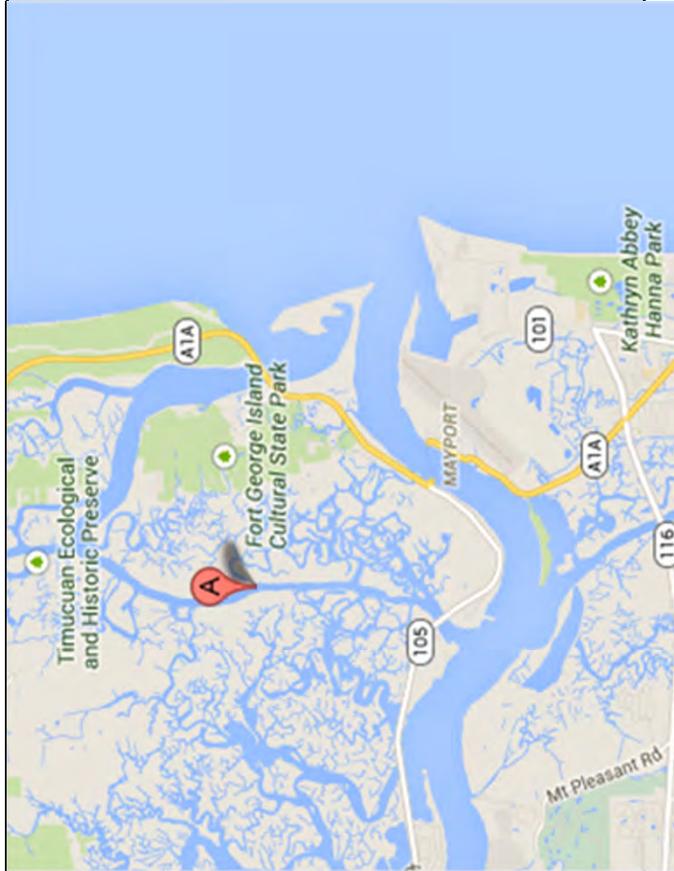
**PROJECT START DATE:**  
October 2013

**DISTRICT:**  
11

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0109 04



**Project Description:**

Sisters Creek is one of Jacksonville's largest and most used boat ramps. Due to siltation that has occurred since installation of the floating docks, the docks now touch the river bottom at most tide levels. This causes the docks to lean at an angle rendering them unsafe to use and is beginning to result in damage to the docks and gangways. It also makes it difficult for transient, large boats to pull up to these docks so they can access the amenities offered at the park. Furthermore, this situation is causing an increase in turbidity as water levels rise and solids are suspended into the water as the docks come off the bottom. These floating docks need to be relocated further from the shore making them usable at all tides and to reduce the environmental impacts caused by their current location. This project will relocate the docks and pilings.

**Operating Budget Impact:**

There is no impact on the operating budget. The department anticipates a decrease in maintenance costs as a result of this project.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	38,880		123,840					162,720
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	31,880		103,200					135,080
<b>TOTAL</b>	<b>\$ 70,760</b>	<b>\$ -</b>	<b>\$ 227,040</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 297,800</b>

**PROJECT TITLE:**  
County Dock Road Boat Ramp

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

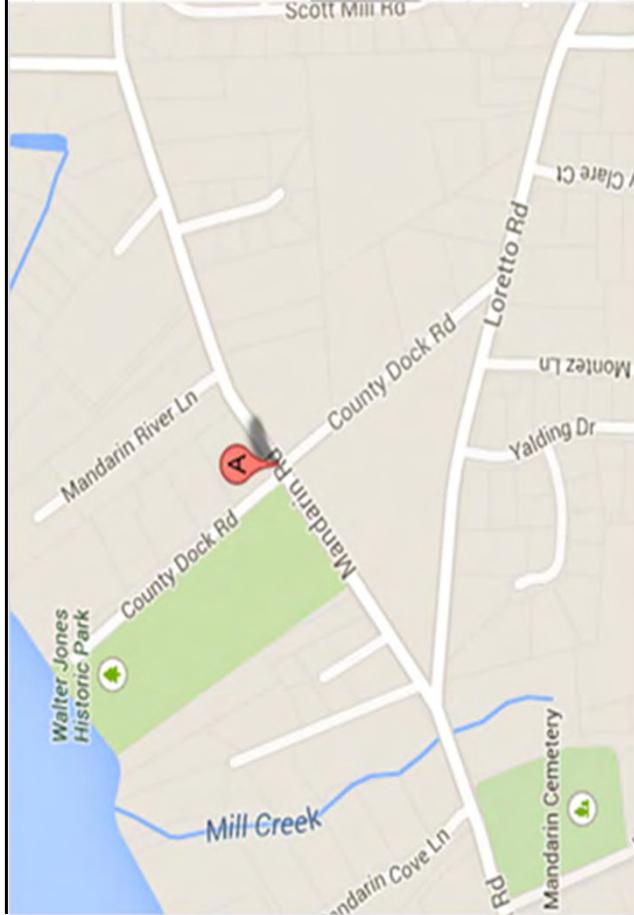
**PROJECT START DATE:**  
October 2013

**DISTRICT:**  
6

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
October 2016

**PROJECT NUMBER:**  
PR0620 01



**Project Description:**

Replace the deteriorated boat ramp, remove submerged structures (i.e. - pilings).  
Remove parking obstructions. Designate kayak launch. Project will help improve water access.

**Operating Budget Impact:**

There is no impact on the operating budget. The department anticipates a decrease in maintenance costs as a result of this project.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	50,760		61,200					111,960
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	41,760		51,000					92,760
<b>TOTAL</b>	<b>\$ 92,520</b>	<b>\$ -</b>	<b>\$ 112,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 204,720</b>

**PROJECT TITLE:**  
Northbank Riverwalk and Bulkhead Repairs

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

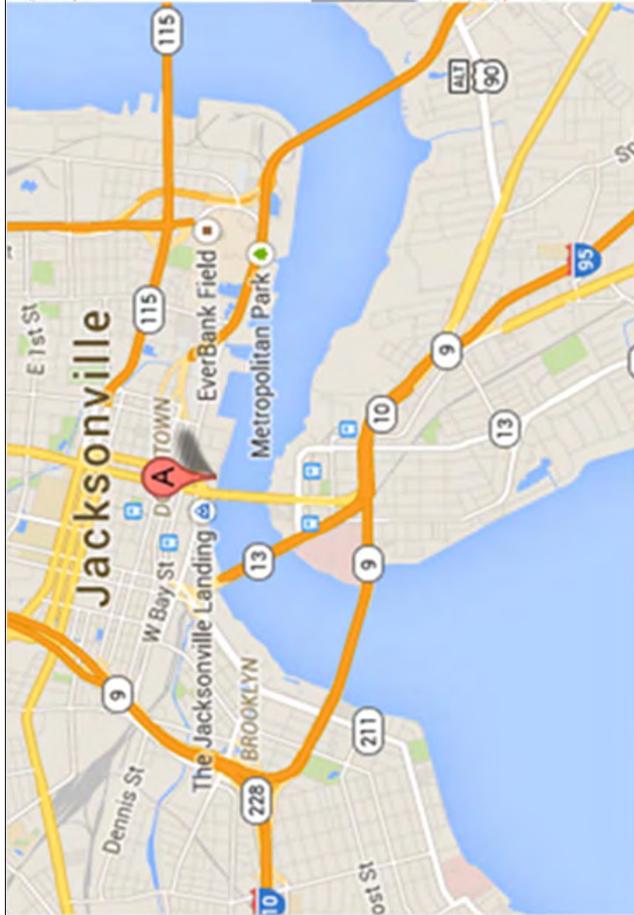
**PROJECT START DATE:**  
October 2013

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0076 06



**Project Description:**  
Remove the existing walking bridge, reroute a portion of the Riverwalk, partially fill small cove area and add a kayak launch.

**Operating Budget Impact:**

There is no impact on the operating budget. The department anticipates a decrease in maintenance costs.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	44,000		85,680					129,680
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	36,000		71,400					107,400
<b>TOTAL</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ 157,080</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 237,080</b>

**PROJECT TITLE:**  
Arlington Lions Club Boat Ramp

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

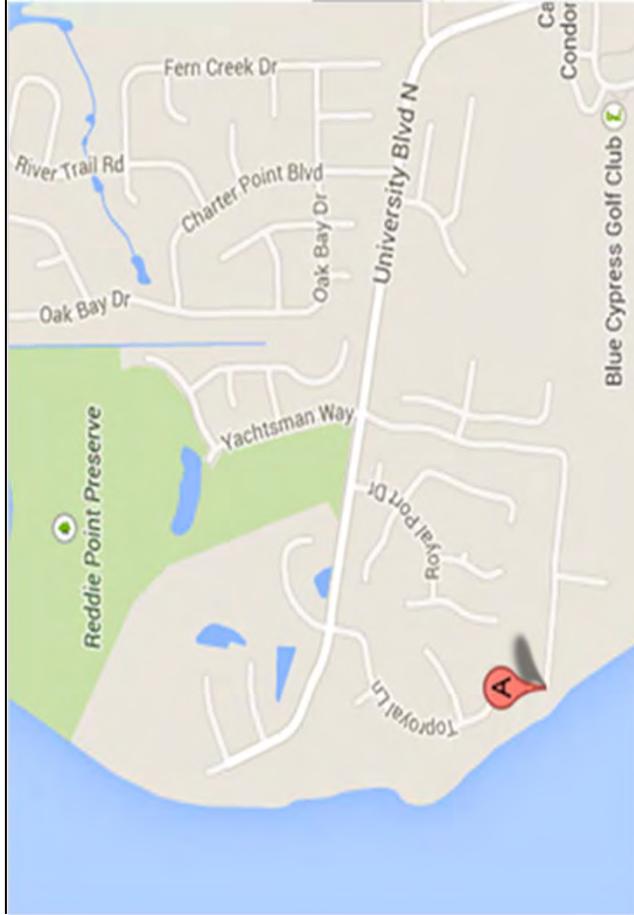
**PROJECT START DATE:**  
January 2014

**DISTRICT:**  
1

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0594 02



**Project Description:**  
Design and construct an extension to the the Blue Cypress Boardwalk which connects Blue Cypress Park to Arlington Lions Club Park.

**Operating Budget Impact:**  
There is no impact on the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								-
Pay-Go								-
Interest Earnings	44,420		126,900					171,320
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	36,420		105,750					142,170
<b>TOTAL</b>	<b>\$ 80,840</b>	<b>\$ -</b>	<b>\$ 105,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 313,490</b>

**PROJECT TITLE:**  
9A Baymeadows - Baseball

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

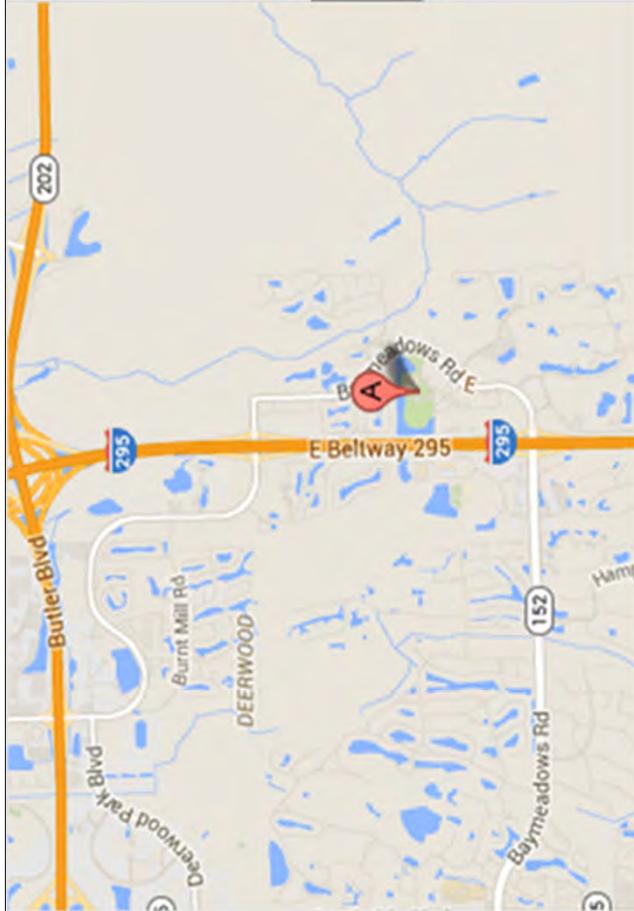
**PROJECT START DATE:**  
December 2015

**DISTRICT:**  
13

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
February 2017

**PROJECT NUMBER:**  
PR0380 03



**Project Description:**  
Development of new a baseball quad to include field, restroom, concession stand building, lights, batting cages and additional parking. There is a \$1,000,000.00 JEA contribution for this project that is specific to the development of the baseball facility development.

**Operating Budget Impact:**

This is an existing facility however there will be and additional cost for field maintenance and utilities at the facility. The additional cost is expected to be \$20,000.00 per year.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			4,000,000					4,000,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects	1,000,000							1,000,000
Contribution from JEA								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 4,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>

**PROJECT TITLE:**  
Hanna Park Splash Pad

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

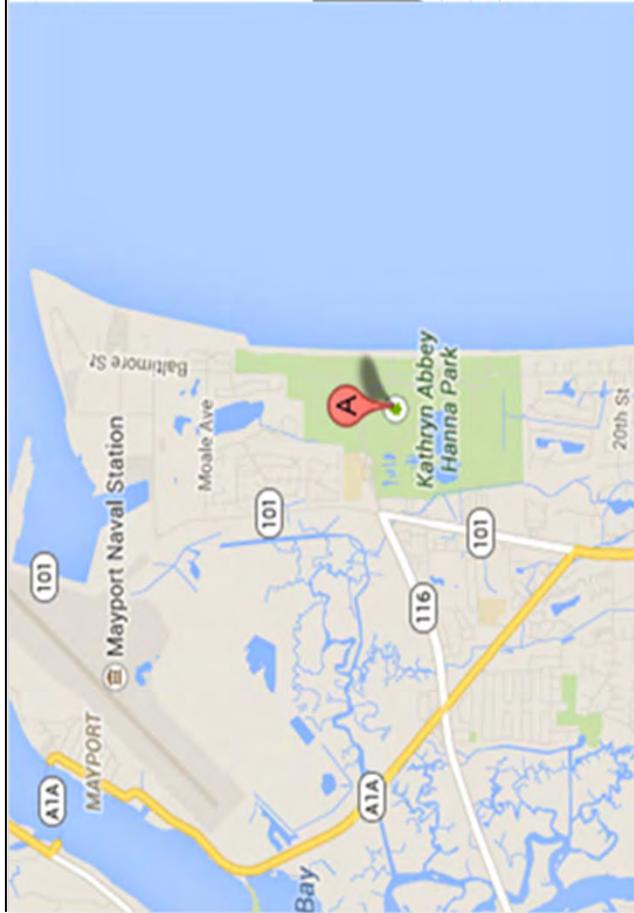
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2015

**PROJECT NUMBER:**  
TBD



**Project Description:**

Design to replace existing Splash Park (Water playground Area) at Hanna Park. This will be adjacent to the existing playground area.

**Operating Budget Impact:**

This is an existing facility therefore no additional operating cost will be needed. The current request is for design only, therefore the operating budget will not be impacted.

**Expenditures by Funding Source**

	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			50,000	400,000				450,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 50,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 450,000

**PROJECT TITLE:**  
Sheffield Park Phase II

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

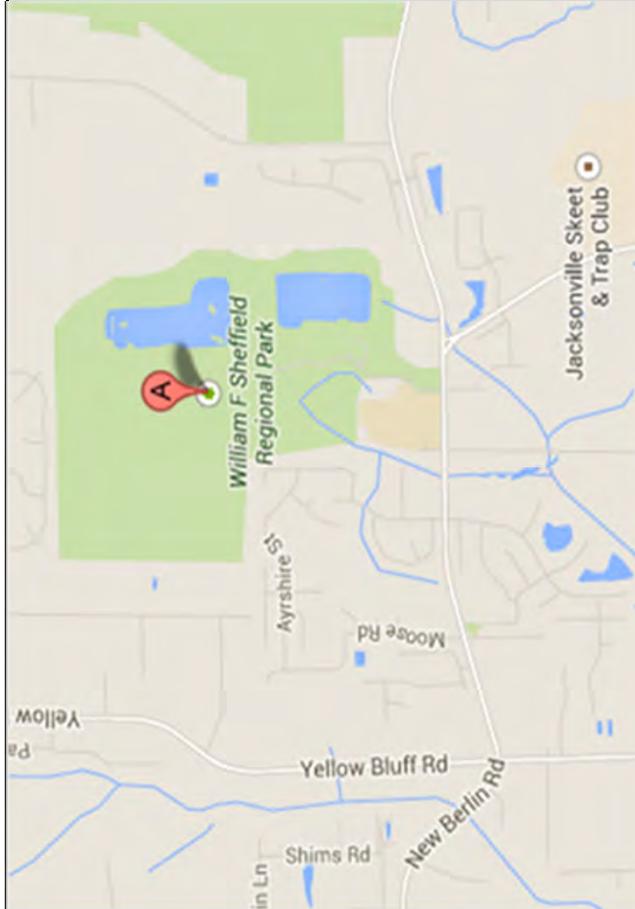
**PROJECT START DATE:**  
October 2014

**DISTRICT:**  
11

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PR0381 02



**Project Description:**

Construction of additional elements to include fields, additional parking, and paved trails. A previous appropriation included \$750,000 for design.

**Operating Budget Impact:**

This project will increase the operating budget by \$10,000 for additional mowing and trail maintenance.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			2,000,000					2,000,000
Interest Earnings	750,000							750,000
Transfer Between Projects								
Contribution from Private Source								
Grant / Trust Fund								
<b>TOTAL</b>	\$ 750,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,750,000

**PROJECT TITLE:**  
Hogans Creek Greenway

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

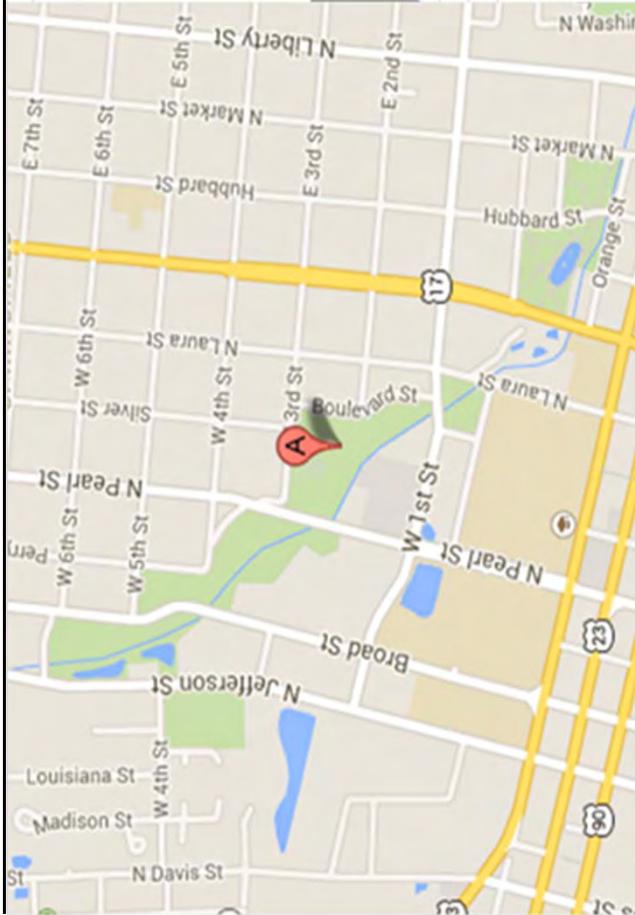
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
PW0508 01



**Project Description:**  
Design for Phase II of the pedestrian/biking trail. The trail will be an asphalt trail from the riverwalk to 8th Street. The additional design will address extending the greenway to the riverwalk.

**Operating Budget Impact:**

This is an existing facility therefore no additional operating cost will be needed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			100,000	500,000	500,000			1,100,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	1,003,000							1,003,000
<b>TOTAL</b>	<b>\$ 1,003,000</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,103,000</b>

**PROJECT TITLE:**  
Wheat Road Park

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

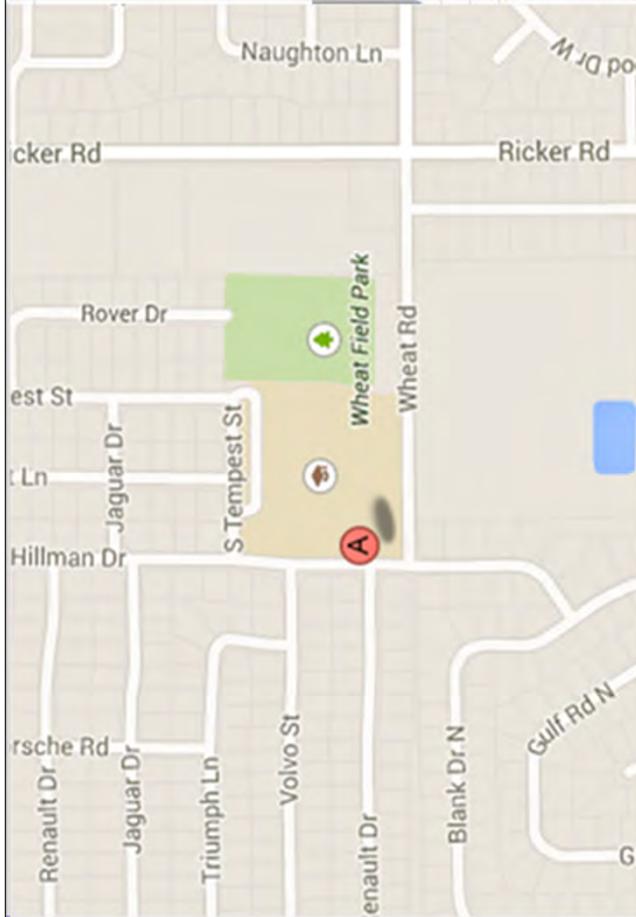
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
12

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0460 TBD



**Project Description:**  
Replacement of existing restroom and concession stand building.

**Operating Budget Impact:**  
This is an existing facility therefore no additional operating cost will be needed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			75,000	300,000				375,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 75,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 375,000

**PROJECT TITLE:**  
Lonnie Miller Regional Park

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

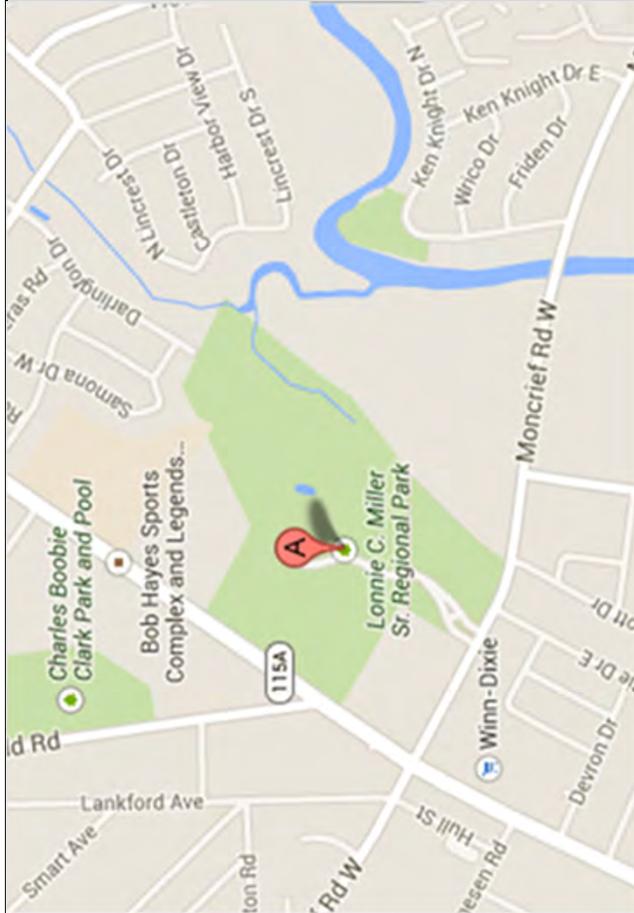
**PROJECT START DATE:**  
October 2016

**DISTRICT:**  
10

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2020

**PROJECT NUMBER:**  
PR0215 01



**Project Description:**

Development of trails, skate plaza, ballfields, and courts on the remediated land at Lonnie Miller Regional Park. Design is being completed as part of the Lonnie Miller Solid Waste Cleanup project.

**Operating Budget Impact:**

The project will increase the operating budget by \$75,000 for utilities, mowing, trash pick up and field maintenance.

**Expenditures by Funding Source**

	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	89,050							
Pay-Go				200,000	2,000,000	2,000,000	1,000,000	5,289,050
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 89,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 5,289,050</b>

**PROJECT TITLE:**  
Forest Street Park

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

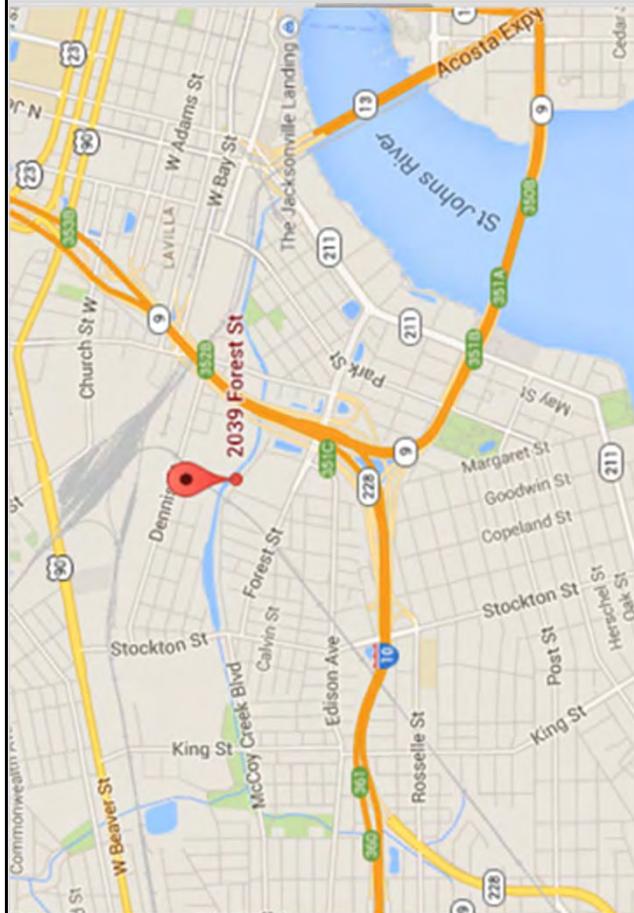
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
9

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

Renovation of an existing park that was a former Ash Site. This project will develop a new playground, basketball and tennis courts, lights and open play areas.

**Operating Budget Impact:**

The operating budget impact will be \$10,000.00 and will include mowing, trash pickup and playground upkeep.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>					<u>Total Est Cost</u>
	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds						
Pay-Go			50,000	350,000		400,000
Interest Earnings						-
Transfer Between Projects						-
Contribution from Private Source						-
Grant / Trust Fund						-
<b>TOTAL</b>	\$ -	\$ -	\$ 50,000	\$ 350,000	\$ -	\$ 400,000

**PROJECT TITLE:**  
Bob Hayes/Northwest Community Center

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
Yes

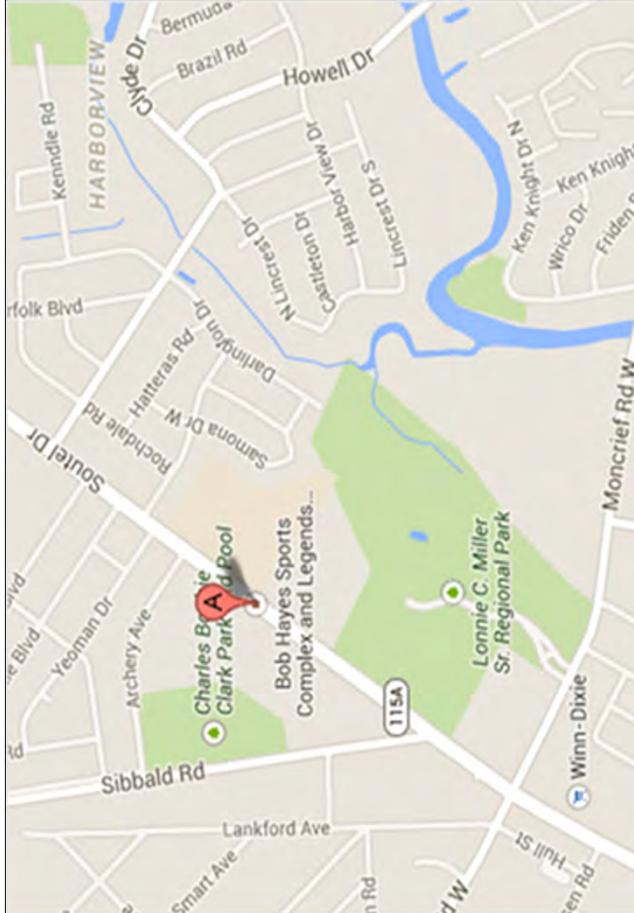
**PROJECT START DATE:**  
October 2011

**DISTRICT:**  
10

**PROJECT PHASE:**  
Complete

**PROJECT COMPLETION DATE:**  
September 2012

**PROJECT NUMBER:**  
PR0469 02



**Project Description:**  
Construct a new community center, gym and hurricane shelter.

**Operating Budget Impact:**  
The impact has been included in the department's budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	7,604,790		114,768					7,719,558
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund	865,574							865,574
<b>TOTAL</b>	<b>\$ 8,470,364</b>	<b>\$ -</b>	<b>\$ 114,768</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,585,132</b>

**PROJECT TITLE:**  
Riverside Park-Duckpond

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

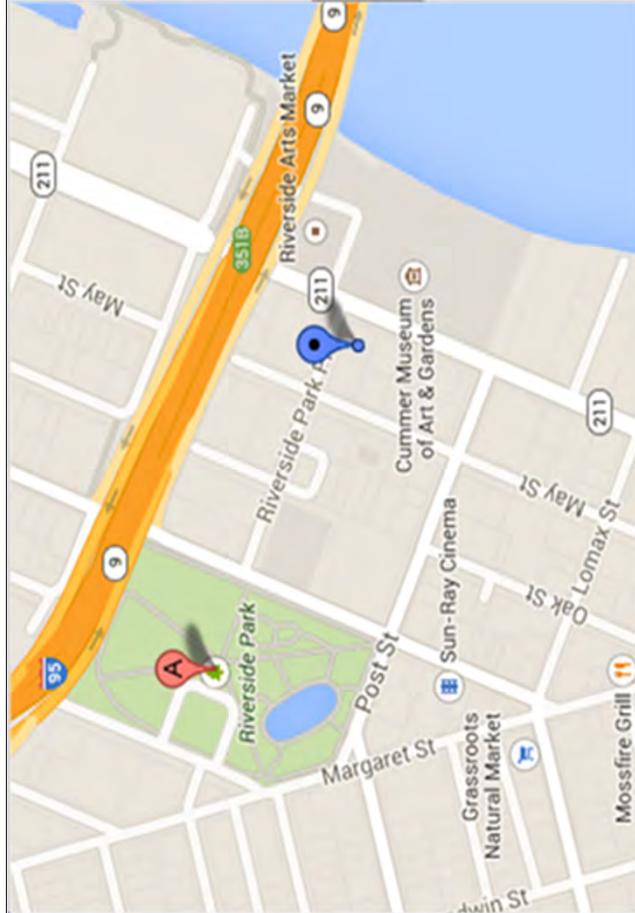
**PROJECT START DATE:**  
November 2013

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
August 2016

**PROJECT NUMBER:**  
PR0234 02



**Project Description:**  
Project will develop a filtration system for the existing duck pond.

**Operating Budget Impact:**  
The department estimates there may a minimal impact but this cost will be determined upon the design is completed.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	57,930							57,930
Pay-Go			700,000					700,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 57,930</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 757,930</b>

**PROJECT TITLE:**  
Park Land Acquisition - Mandarin

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

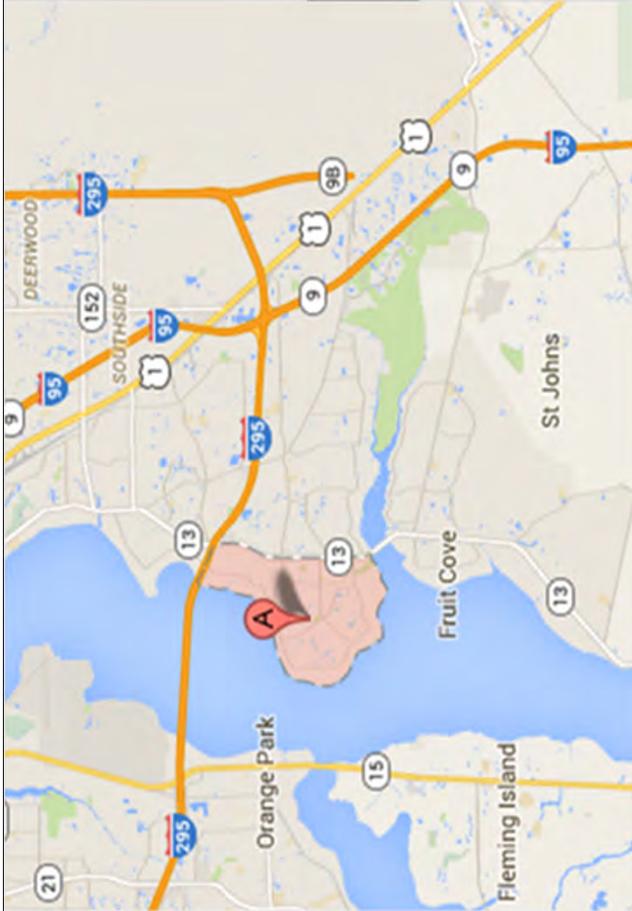
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
6

**PROJECT PHASE:**  
Land

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PR0014 02



**Project Description:**  
Acquisition of new aprk land in the Mandarin are of the City.

**Operating Budget Impact:**  
There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			3,000,000					3,000,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>			\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

**PROJECT TITLE:**  
Lonnie Miller Regional Park Lighting

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
NO

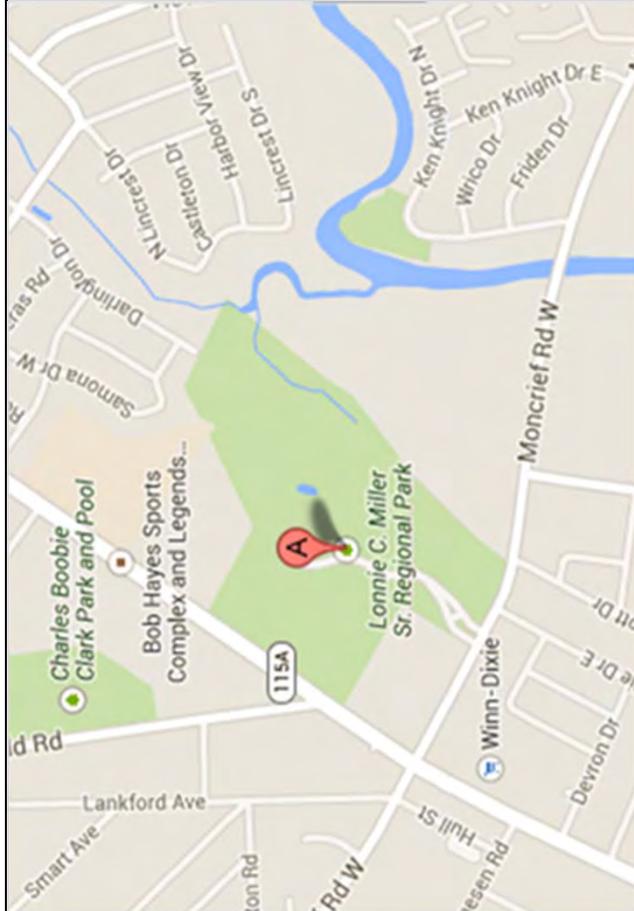
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
10

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
October 2016

**PROJECT NUMBER:**  
PR0215 02



**Project Description:**

Project includes the installation of energy efficient security lighting for walking trails and parking areas.

**Operating Budget Impact:**

There is an estimated impact of \$10,000 annually.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds			200,000					200,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

**PROJECT TITLE:**  
Harts Road Park Improvements

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

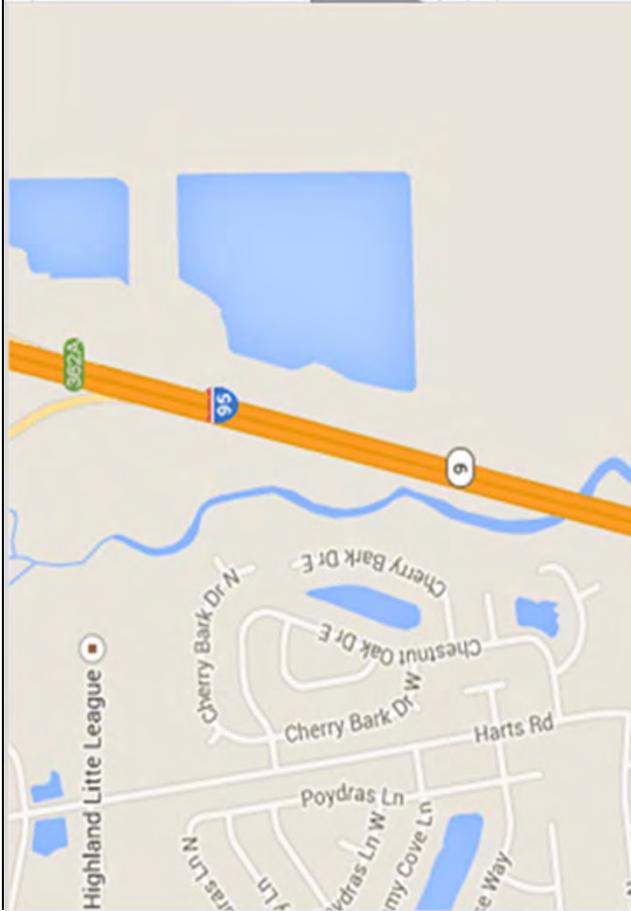
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
7

**PROJECT PHASE:**  
Land/Construction

**PROJECT COMPLETION DATE:**  
January 2017

**PROJECT NUMBER:**  
PW0450 03



**Project Description:**

Project includes land acquisition via donation from a private entity, field renovations, fencing, and improving the park to becoming ADA compliant.

**Operating Budget Impact:**

There is no impact on the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	39,600							814,000
Pay-Go				774,400				-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 39,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 774,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 814,000</b>

**PROJECT TITLE:**  
Oak Harbor Ramp Replacement

**DEPARTMENT:**  
Parks, Recreation and Community Services

**PROGRAM:**  
Parks

**CIE REQUIREMENT:**  
No

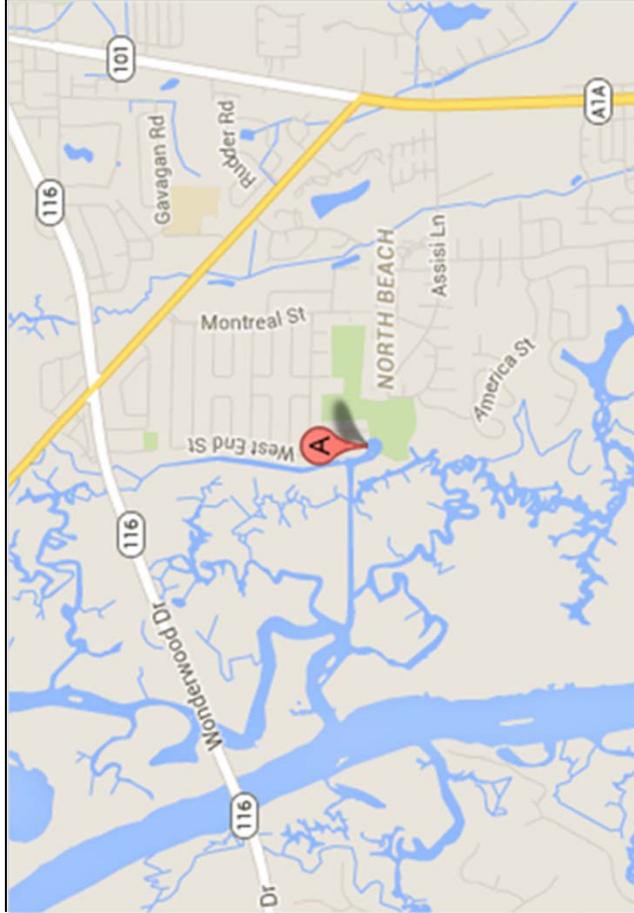
**PROJECT START DATE:**  
August 2013

**DISTRICT:**  
13

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PR0073 02



**Project Description:**

Replacement of the existing ramp which has deteriorated and is deemed unsafe. The project design has been completed.

**Operating Budget Impact:**

There is no impact to the operating budget.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	50,163		129,337					179,500
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	\$ 50,163	\$ -	\$ 129,337	\$ -	\$ -	\$ -	\$ -	\$ 179,500

**PROJECT TITLE:**  
Range Office/Training Building

**DEPARTMENT:**  
Office of the Sheriff

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

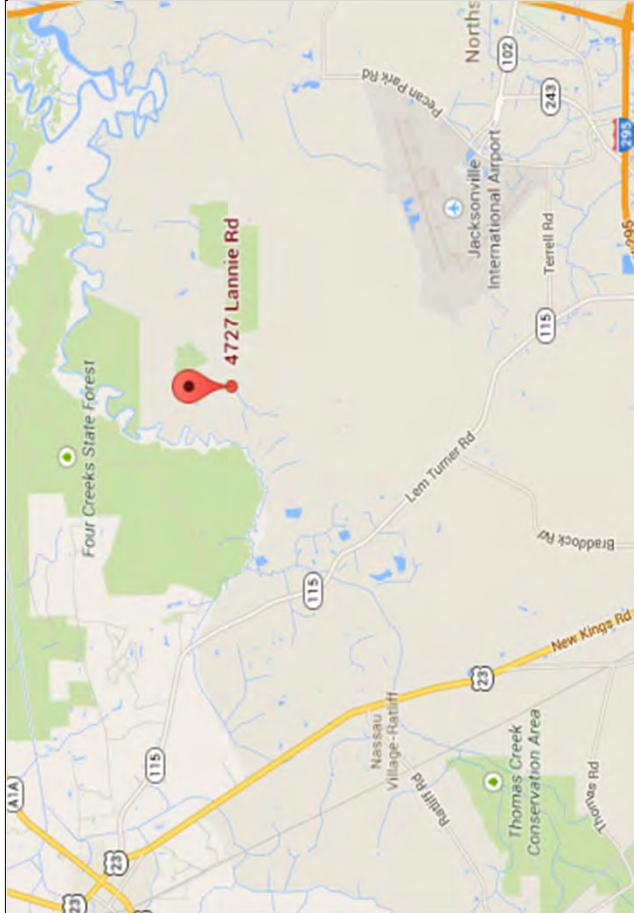
**PROJECT START DATE:**  
January 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
June 2016

**PROJECT NUMBER:**  
SH0021 01



**Project Description:**

Construction of a new range office/training building located at 4727 Lannie Rd., Jacksonville, FL 32218. The construction of this building will replace the current modular trailers used as offices and training rooms, which are in very poor condition. The facility will be approximately 12,000 square feet in size.

**Operating Budget Impact:**

There is an anticipated revenue stream of approximately \$10,000 annually expected from other agencies using the facilities. This anticipated revenue will be used for improvements and to offset maintenance costs of the range. Annual operational costs include alarm monitoring of \$1,500 and utility costs.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds				2,115,000					2,115,000
Pay-Go									-
Interest Earnings									-
Transfer Between Projects									-
Contribution from Private Source									-
Grant / Trust Fund			1,000,000						1,000,000
<b>TOTAL</b>			\$ 1,000,000	\$ 2,115,000	\$ -	\$ -	\$ -	\$ -	\$ 3,115,000

**PROJECT TITLE:**  
Convention Center - Fire Alarm Replacement

**DEPARTMENT:**  
Office of Sports and Entertainment

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

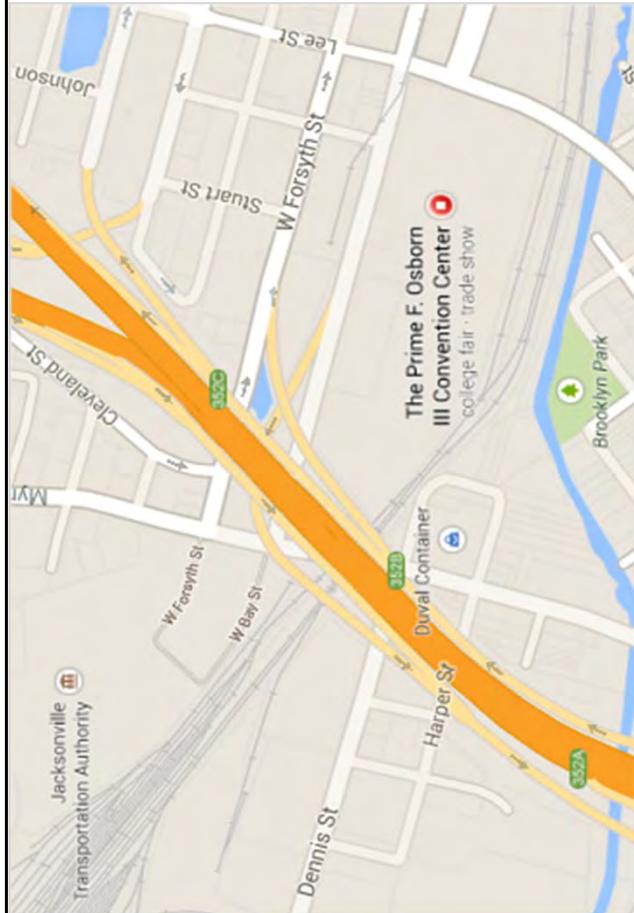
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
January 2016

**PROJECT NUMBER:**  
SC0001 02



**Project Description:**  
Project will replace the fire alarm system at the Prime Osborne Convention Center. The current system has many challenges in regards to keeping it operational including the availability of parts when repairs are needed. In coordination with the Jacksonville Fire and Rescue Department's Fire Prevention Division, the system has been modified to accommodate ongoing failures. Due to system redundancies, public safety is protected at this time. However, a replacement bringing the system to current building code and ADA code is recommended.

**Operating Budget Impact:**

The department anticipates savings as the current fix utilizes repairs and maintenance dollars. This also provides a decrease in liability.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	26,558		400,000					426,558
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 26,558</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 426,558</b>

**PROJECT TITLE:**  
Baseball Grounds - Soccer Conversion

**DEPARTMENT:**  
Office of Sports and Entertainment

**PROGRAM:**  
Public Facilities

**CIE REQUIREMENT:**  
No

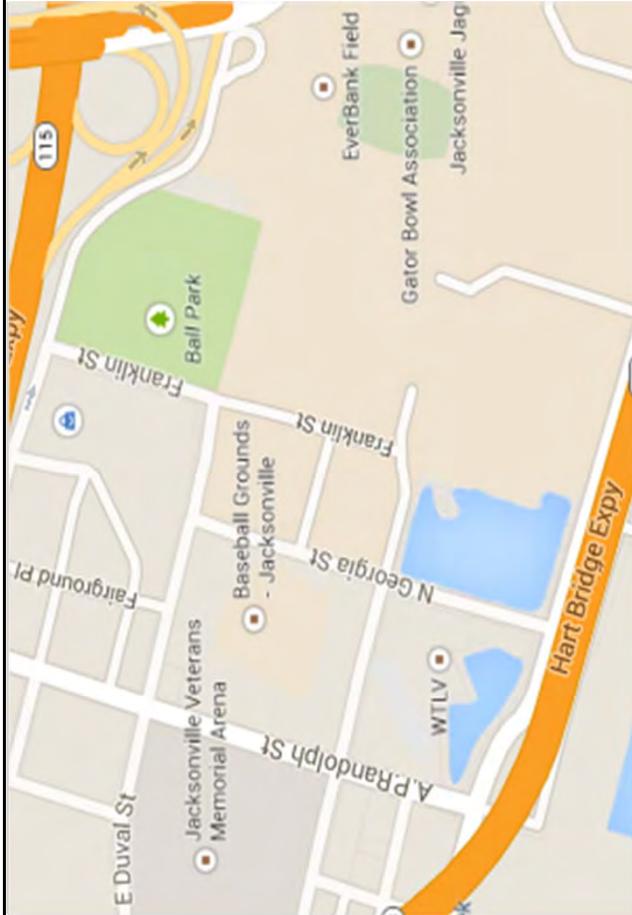
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0415 15



**Project Description:**

Project will provide for a new, removable pitcher's mound, stadium signage and camera stands. The baseball grounds will be jointly used by the Jacksonville Suns Baseball Team and the Jacksonville Armada Football Club, beginning in FY15.

**Operating Budget Impact:**

The Office of Sports and Entertainment has included an expense totaling \$700K in its operating budget to pay baseball and soccer change over costs. Any additional expenses will be incurred by the Jacksonville Armada Football Club.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds								
Pay-Go			300,000					300,000
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

**STORMWATER**  
**FY 2015 APPROVED PROJECTS BY FUNDING SOURCE**

	FY 15
Banking Fund Proceeds	-
Contribution from Private Source	-
Grant Funds	-
Interest Earnings & Revenue Appropriation	3,337,152
Transfer Between Projects	-
Trust Fund	-
<b>Total \$</b>	<b>3,337,152</b>

Program Area	Project	FY15	Banking Fund Proceeds	Contribution from Private Source	Grant	Interest Earnings & Revenue Appropriation	Transfer Between Projects	Trust Fund
Drainage	General Countywide Drainage System Rehabilitation	3,337,152				3,337,152		
<b>Total \$</b>		<b>3,337,152</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,337,152</b>	<b>\$ -</b>	<b>\$ -</b>

**STORMWATER  
FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS**

Funding Source	FY15	FY16	FY17	FY18	FY19
Funding Source To Be Determined	51,004,356	10,000,000	6,500,000	6,500,000	3,000,000
Capital Pay-Go	3,337,152	9,894,652	6,000,000	6,000,000	6,000,000
<b>Total Per Year</b>	<b>\$ 3,337,152</b>	<b>\$ 60,899,008</b>	<b>\$ 16,000,000</b>	<b>\$ 12,500,000</b>	<b>\$ 9,000,000</b>

Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
Drainage	Drainage System Rehabilitation - Countywide	102,721,241	3,337,152	9,894,652	6,000,000	6,000,000	6,000,000	6,000,000	139,953,045
Drainage	Champlain Road Drainage Improvements			140,000					140,000
Drainage	Collen Road North Drainage Improvements			140,000					140,000
Drainage	Highway Avenue Fabriform Failure Repair			320,000					320,000
Drainage	Hobart Avenue Drainage Improvements			202,000					202,000
Drainage	Knights Ln/Sam Rd Intersection Drainage Improvements			400,000					400,000
Drainage	Margate Drive Drainage Improvements			205,000					205,000
Drainage	Nolan Street Drainage Improvements			208,000					208,000
Drainage	Reed Street Drainage Improvements			327,500					327,500
Drainage *	Country Creek Drainage	1,650,726		4,350,000					6,000,726
Drainage *	Crystal Springs Area Drainage	850,000		3,650,000					4,500,000
Drainage *	Lower Eastside Drainage	3,697,460		5,414,000					9,111,460
Drainage *	Messer Area Drainage	380,000		4,370,000					4,750,000
Drainage *	Septic Tank Phase-Out	6,967,862		9,428,247	3,000,000	3,000,000	3,000,000	3,000,000	28,396,109
Drainage *	New Stormwater Improvement			10,000,000	5,000,000	2,500,000			17,500,000
Drainage *	LaSalle Street Outfall	50,000		4,000,000	2,000,000	1,000,000			7,050,000
Drainage *	Red Bay Sediment Basin Dredging			544,500					544,500
Drainage *	Noroad/Lambing Drainage	540,000		1,086,000					1,626,000
Drainage *	Old Plank Road Outfall	700,000		2,800,000					3,500,000
Drainage *	Hamilton/Jersey Outfall To Roosevelt	4,847,863		750,947					5,598,810
Drainage *	Mandarin Drainage (Mandarin/Orange Pickr)	2,627,948		460,349					3,088,297
Drainage *	Pinedale Area	1,081,727		1,069,895					2,151,622
Drainage *	Newtown Drainage (Myrtle & Beaver)	5,491,173		300,000					5,791,173
Drainage *	Lincoln Villas Drainage	8,257,082		172,918					8,430,000
Drainage *	Park St-Drainage Improvements	160,000		30,000					190,000
Drainage *	Duval Rd/Duval Station Rd-Drainage Improv.			150,000					150,000
Drainage *	Osceola Street-Storm Drain Replacement			375,000					375,000
Drainage *	Bulls Bay Drainage Improvement	40,000		110,000					150,000

**Total \$ 140,063,082 \$ 3,337,152 \$ 60,899,008 \$ 16,000,000 \$ 12,500,000 \$ 9,000,000 \$ 250,799,242**

\* Previous Appropriation amounts were reduced to reflect the de-authorization of projects. The total expenditures have not been increased for these projects.

**PROJECT TITLE:**  
Countywide Drainage System  
Rehabilitation

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

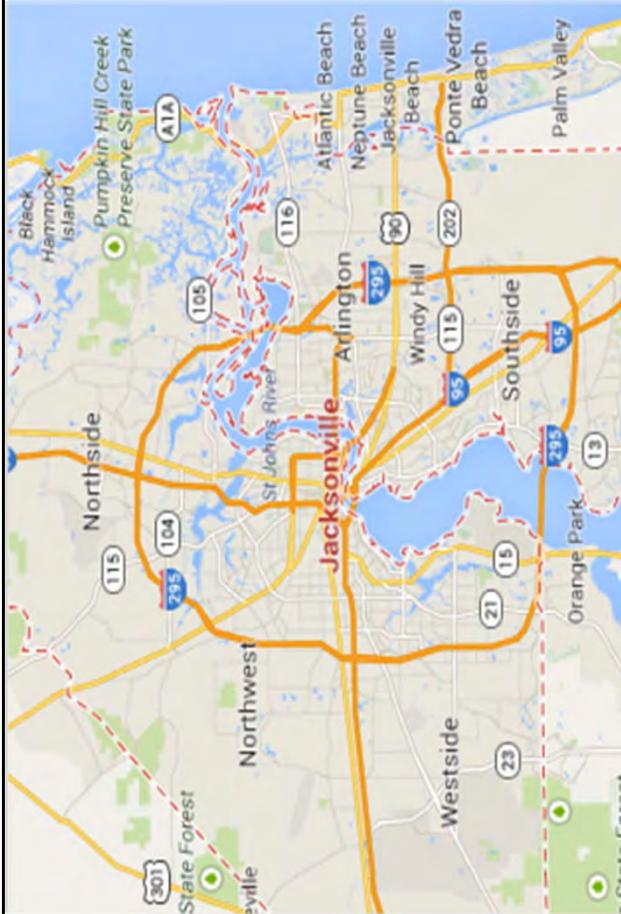
**PROJECT START DATE:**  
October 2014

**DISTRICT:**  
Various

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0072 01



**Project Description:**

This allocation funds countywide improvements to the city's stormwater drainage system. The improvements are focused on system restoration to ensure that all components function in accordance with their intended purpose. Components such as failed drainage lines and structures make up the majority of these improvements. Approximately \$3,000,000 is projected to be used for continuing maintenance contract services and \$894,652 for individual smaller projects which require some engineering efforts.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	71,220,372							71,220,372
Pay-Go	29,857,557	3,337,152	9,894,652	6,000,000	6,000,000	6,000,000	6,000,000	67,089,361
Interest Earnings	696,000							696,000
Transfer Between Projects	438,656							438,656
Contribution from Private Source	358,656							358,656
Grant / Trust Fund	150,000							150,000
<b>TOTAL</b>	<b>\$ 102,721,241</b>	<b>\$ 3,337,152</b>	<b>\$ 9,894,652</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 139,953,045</b>

**PROJECT TITLE:**  
Champlain Road Drainage  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

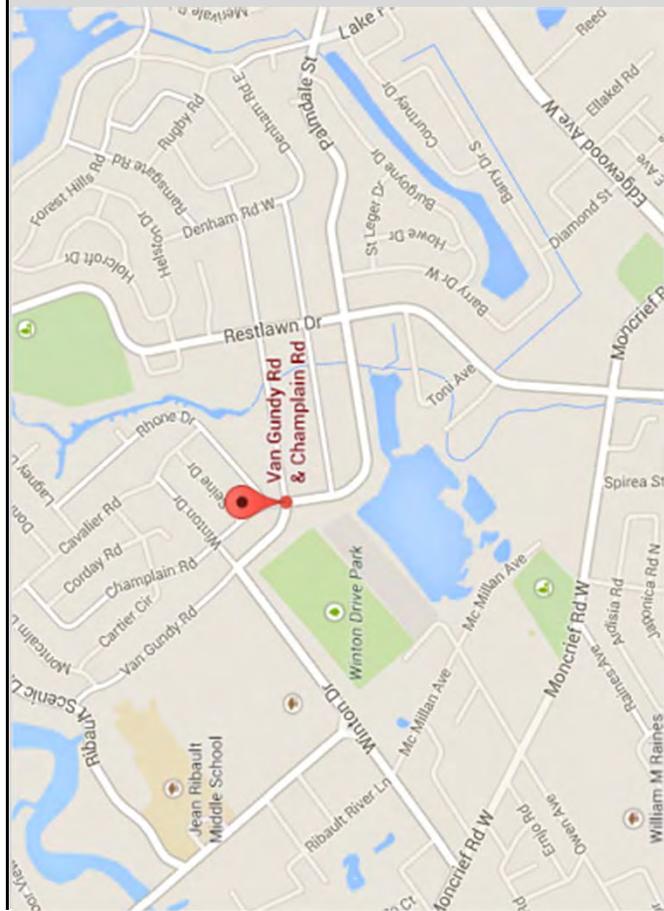
**PROJECT START DATE:**  
February 2016

**DISTRICT:**  
8

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
November 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project corrects drainage problems at the intersection of Champlain Road and Van Gundy Road. Construction will provide new Miami curb, add curb inlets and associated drainage pipe and reprofile the intersection to fully correct the drainage problems. The expanded drainage system will connect to an existing system. Design was funded in FY 14.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this intersection. Correcting the drainage will result in a decrease in CARE tickets and fewer spot repairs to failing pavement. This will permit maintenance crews to attend other demands for their service.

**Expenditures by Funding Source**

**Prior Yrs Funding**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Grant / Trust / Other Fund  
Funding To Be Determined

	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
	- \$	140,000 \$	- \$	- \$	- \$	- \$	140,000
<b>TOTAL</b>	- \$	140,000 \$	- \$	- \$	- \$	- \$	140,000

**PROJECT TITLE:**  
Collen Road North Drainage  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

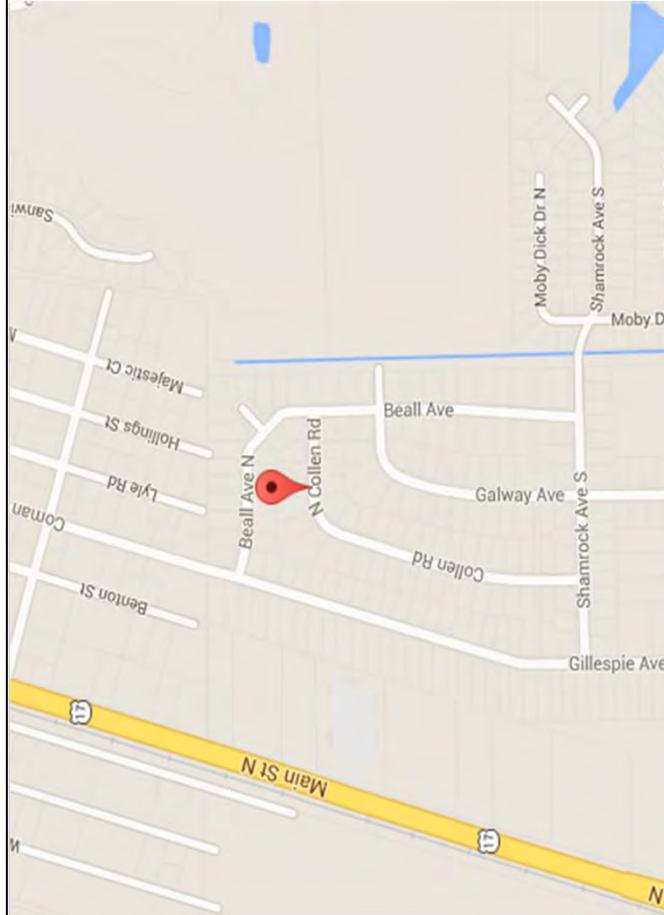
**PROJECT START DATE:**  
February 2016

**DISTRICT:**  
11

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
November 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project corrects a failed underdrain system that has caused the curb and pavement to settle, disrupting drainage. Construction will restore the underdrain system, provide new Miami curb, replace damaged driveway aprons, and require a strip of new asphalt next to the curb. Drainage flow will be properly conducted to an existing storm drain inlet. Design was funded in FY 14.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this neighborhood. Correcting the underdrain will result in a decrease in CARE tickets and fewer spot repairs to failing curb and driveways. This will permit maintenance crews to attend other demands for their service.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Grant / Trust / Other Fund  
Funding To Be Determined

**Prior Yrs  
Funding**

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
	- \$	140,000	- \$	- \$	- \$	- \$	140,000
<b>TOTAL</b>	- \$	140,000 \$	- \$	- \$	- \$	- \$	140,000

**PROJECT TITLE:**  
Highway Avenue Fabricform Failure  
Repair

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

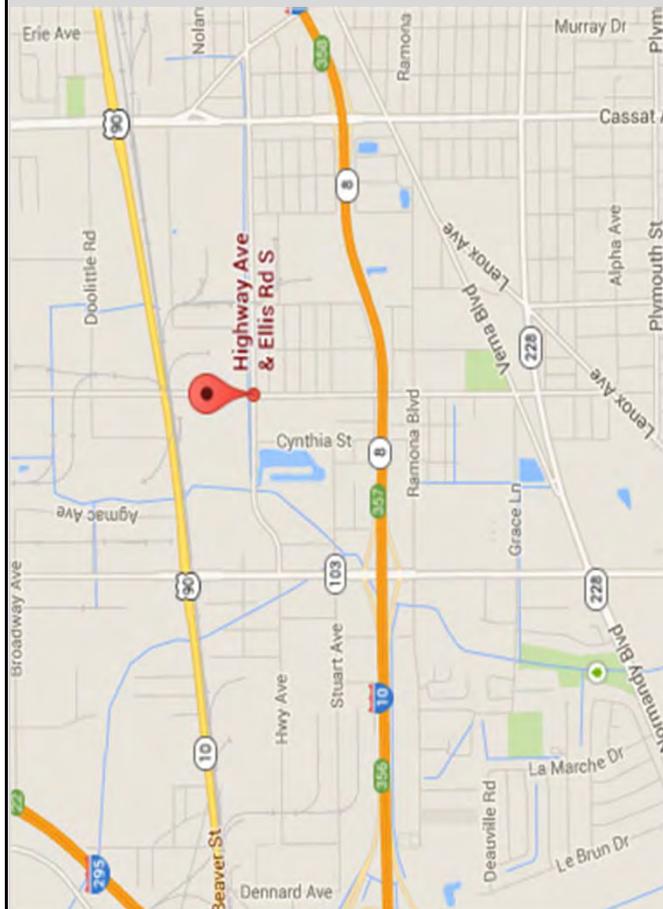
**PROJECT START DATE:**  
February 2016

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
August 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

TS Debby severely damaged the fabricform lining of the Highway Avenue drainage channel just west of the intersection with Ellis Road. Coordination with FEMA and NRCS did not result in any approved funding reimbursement. The failure is somewhat stable. We were waiting, hopeful for a successful reimbursement agreement. However, that did not happen. For long-term stability, the failed area must be corrected. The least cost option appears to be to drive a sheetpile wall through the failed lining, then dress-up the remaining fabricform lining to provide a permanently stable ditch lining. We propose to assign this project to the area design/build team.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this drainage area. Correcting the fabricform will result in a decrease in sediment transport downstream and provide stability to the shoulder and the ditch lining. This will permit maintenance crews to attend to other demands for their service.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Grant / Trust / Other Fund  
Funding To Be Determined

**Prior Yrs  
Funding**

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000
<b>TOTAL</b>	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000

**PROJECT TITLE:**  
Hobart Avenue Drainage  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

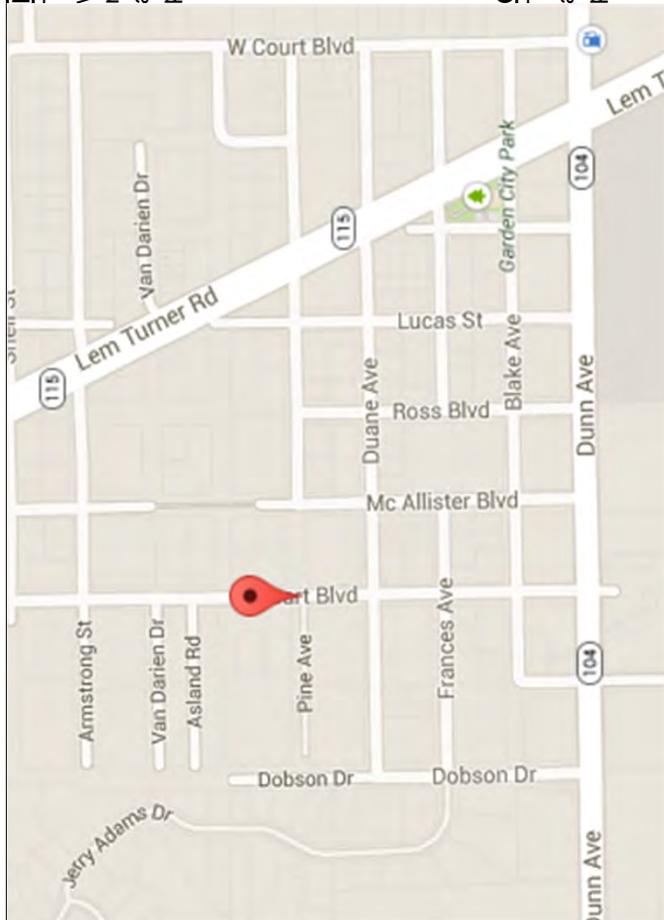
**PROJECT START DATE:**  
February 2016

**DISTRICT:**  
11

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
August 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project corrects drainage deficiencies that flood areas of this neighborhood with each rain event. The area is drained using a ditch system. Over the years, many of the driveway culverts have failed, been installed at incorrect elevations, and the ditch systems have lost the grade required to adequately drain. This project will restore the drainage system. Project design was funded in FY 14.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this drainage area. Correcting the drainage will result in a decrease in CARE tickets. This will permit maintenance crews to attend to other demands for their service.

**Expenditures by Funding Source**

**Prior Yrs  
Funding**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Grant / Trust / Other Fund  
Funding To Be Determined

	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
	- \$	- \$	- \$	- \$	- \$	- \$	202,000
<b>TOTAL</b>	<b>202,000</b>	<b>202,000</b>	<b>202,000</b>	<b>202,000</b>	<b>202,000</b>	<b>202,000</b>	<b>202,000</b>

**PROJECT TITLE:**  
Knights Lane and Sam Road  
Intersection Drainage Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

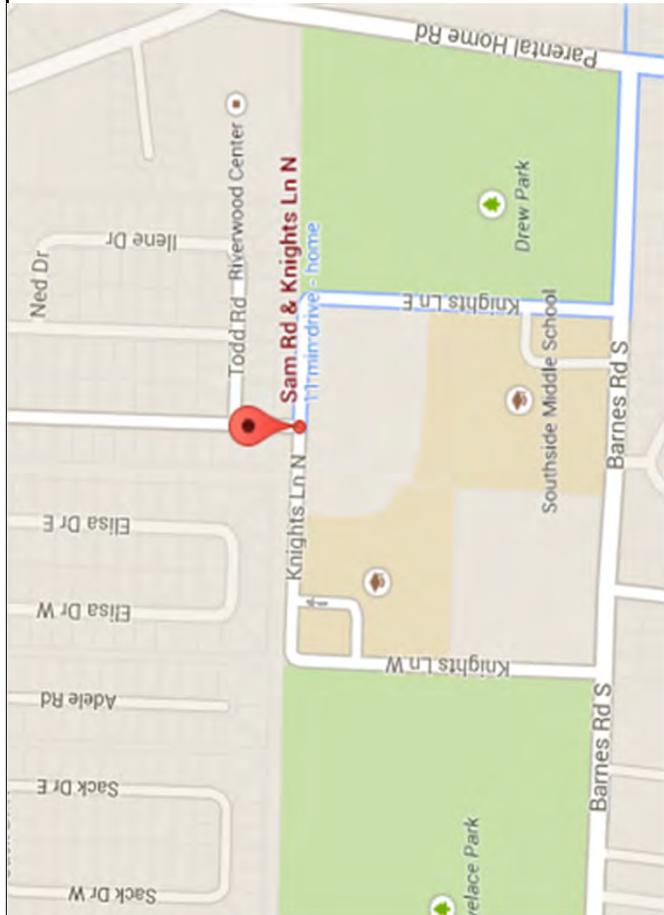
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
4

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
July 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This intersection's drainage was damaged by TS Debby. Ensuing coordination with FEMA and the NRCS resulted in no authorization for funding reimbursement. The drainage system is undersized resulting in localized flooding with each rain event. TS Debby washed out a section of ditch lining, caused the drainage outfall to deteriorate, washed out a section of sidewalk and curbing, and damaged the ditch fence. Temporary sidewalk repairs have been made. There are several washouts under sidewalks that will require removal and replacement of the sidewalk to provide a safe sidewalk. This project will restore failed infrastructure elements and improve the intersection's drainage. Project has been assigned to the area design/build team. Plan design has not been funded.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this drainage area. Correcting the drainage will result in a decrease in CARE tickets. This will permit maintenance crews to attend to other demands for their service.

**Expenditures by Funding Source**

**Prior Yrs  
Funding**

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	-	-	-	-	-	-	-
Pay-Go	-	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-	-
Transfer Between Projects	-	-	-	-	-	-	-
Grant / Trust / Other Fund	-	-	-	-	-	-	-
Funding To Be Determined	-	-	-	-	-	-	-
<b>TOTAL</b>	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000
	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000



**PROJECT TITLE:**  
Nolan Street Drainage  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

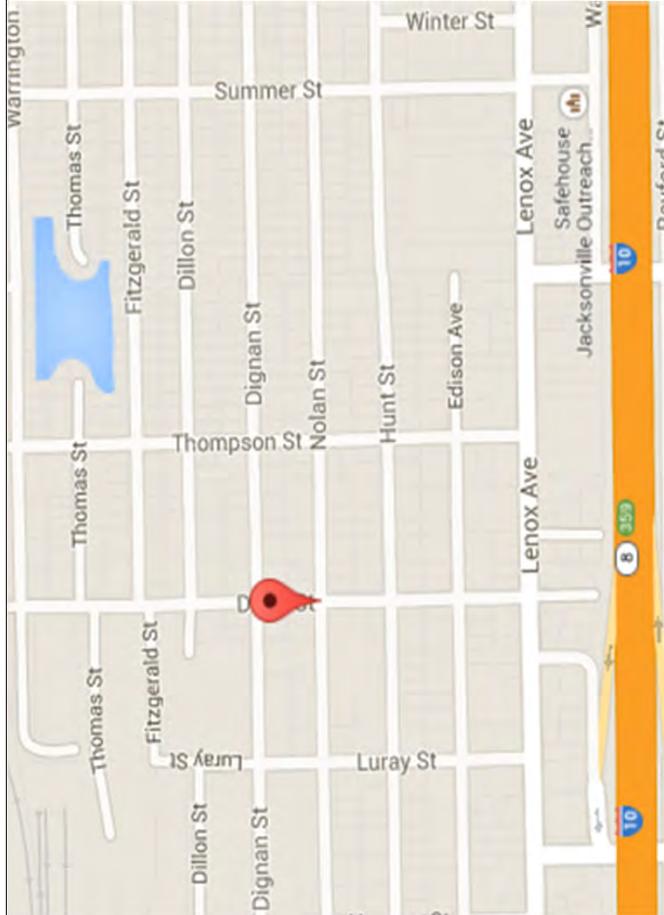
**PROJECT START DATE:**  
January 2016

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
July 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project improves drainage for Nolan Street and Shearer Avenue. The current system is a combination of ditches and pipes. The pipes are undersized and are too shallow to permit proper drainage. The project corrects the drainline elevations and will provide adequate drainage for these streets and also provide drainage relief for upstream areas that drain through this system. Project design was funded in FY 14.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this drainage area. Correcting the drainage will result in a decrease in CARE tickets. This will permit maintenance crews to attend to other demands for their service.

**Expenditures by Funding Source**

**Prior Yrs  
Funding**

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds							-
Pay-Go							-
Interest Earnings							-
Transfer Between Projects							-
Grant / Trust / Other Fund							-
Funding To Be Determined							-
<b>TOTAL</b>	\$ -	\$ 208,000	\$ 208,000	\$ -	\$ -	\$ -	\$ 208,000

**PROJECT TITLE:**  
Reed Street Drainage  
Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

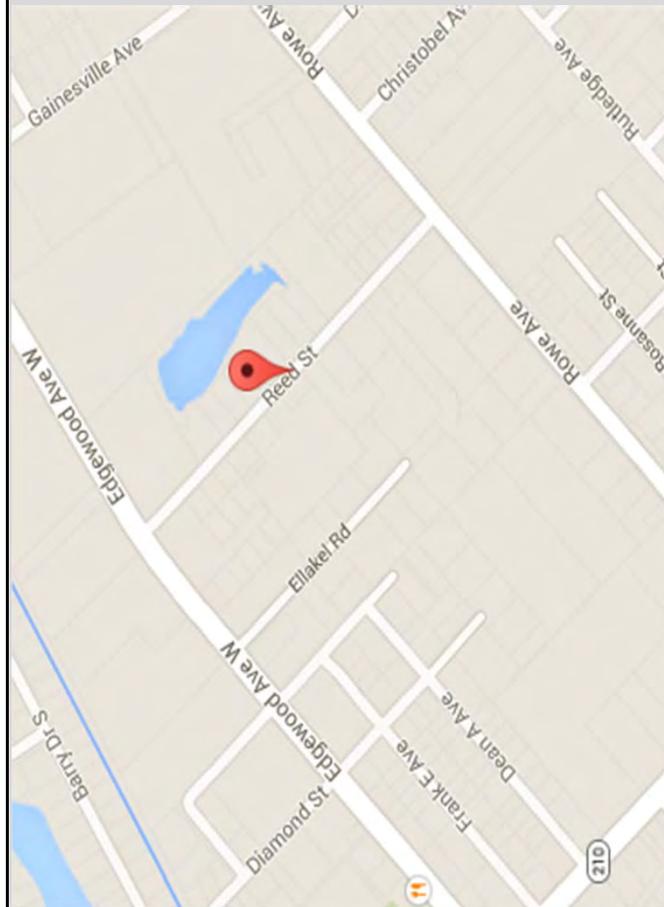
**PROJECT START DATE:**  
November 2015

**DISTRICT:**  
8

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
May 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**

This project corrects drainage issues along Reed Street that tend to flood several garages and otherwise cause localized flooding along the road. The system currently drains to Edgewood Avenue (FDOT highway), but through a n undersized ditch connection. Additionally, the Reed Street pond, owned by the City, lacks any formal control structure. It floods the Reed Street resident's back yards. This project is complicated in that there are wetlands involved which elevates the difficulty in obtaining a St Johns River Water Management District permit. Also, The FDOT is presenting a difficult permit requirement based on the original drainage system design that dates back to the 50's when Edgewood Avenue was constructed. Ultimately, the plan is to control the elevation of the Reed Street pond and improve drainage on Reed Street.

**Operating Budget Impact:**

There will be a limited decrease in operating expenses to maintain this drainage area. Correcting the drainage will result in a decrease in CARE tickets. This will permit maintenance crews to attend to other demands for their service.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>					<b>Total Est Cost</b>
	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>
Banking Fund / Debt Proceeds	-	-	-	-	-	-
Pay-Go	-	-	-	-	-	-
Interest Earnings	-	-	-	-	-	-
Transfer Between Projects	-	-	-	-	-	-
Grant / Trust / Other Fund	-	-	-	-	-	-
Funding To Be Determined	-	-	-	-	-	-
<b>TOTAL</b>	<b>327,500</b>	<b>327,500</b>	<b>327,500</b>	<b>327,500</b>	<b>327,500</b>	<b>327,500</b>

**PROJECT TITLE:**  
Country Creek Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

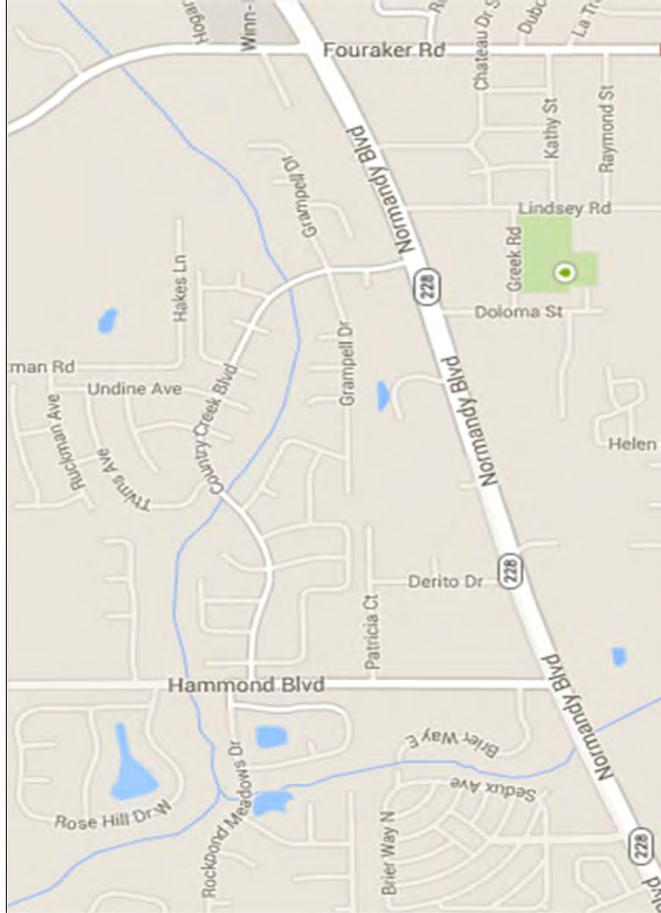
**PROJECT START DATE:**  
October 2008

**DISTRICT:**  
12

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0687 01



**Project Description:**

This drainage improvement project includes a drainage study, design plans, permitting, right of way acquisition and construction of drainage improvements for flood reduction along Country Creek from Hammond Boulevard to Fouraker Road.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	1,300,000							1,300,000
Pay-Go	350,726							350,726
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined								-
<b>TOTAL</b>		4,350,000	4,350,000					4,350,000
		\$ -	\$ 4,350,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,726

**PROJECT TITLE:**  
Crystal Springs Area Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

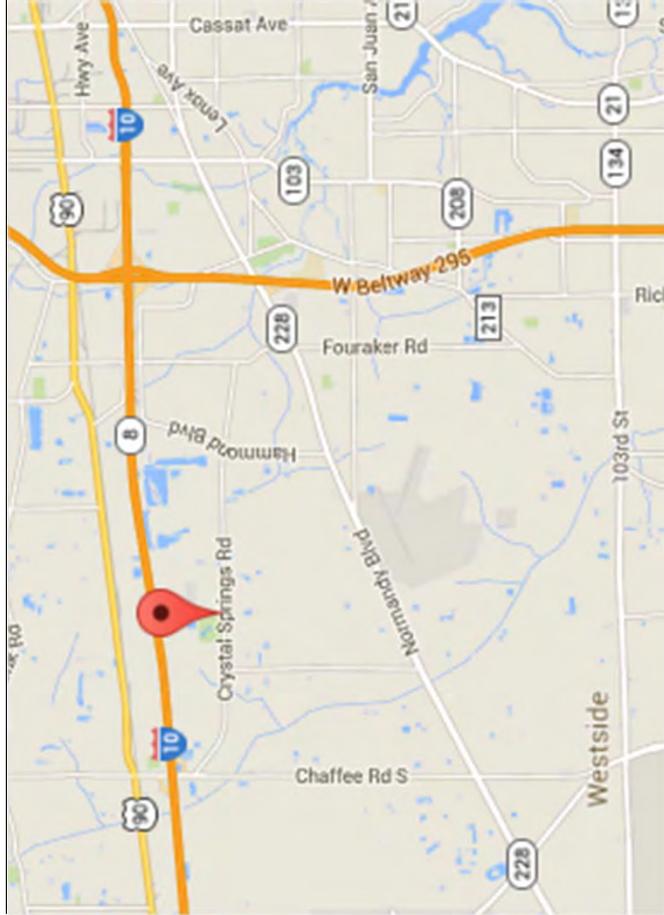
**PROJECT START DATE:**  
October 2009

**DISTRICT:**  
12

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0382 02



**Project Description:**

The project is to replace the existing culvert which is undersized resulting in extensive flooding upstream as the storm water stages up. During heavy rainfall events the intersections and surrounding property flood. Design was completed April 2013 and construction will begin in 2014.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	Prior Yrs Funding	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	Beyond 5th	Total Est Cost
Banking Fund / Debt Proceeds	625,000							625,000
Pay-Go	225,000							225,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			3,650,000					3,650,000
<b>TOTAL</b>	\$ 850,000	\$ -	\$ 3,650,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

**PROJECT TITLE:**  
Lower Eastside Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

**PROJECT START DATE:**  
October 1990

**DISTRICT:**  
7

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2017

**PROJECT NUMBER:**  
PW0020 01



**Project Description:**

This project is located between Martin Luther King Jr. Parkway and the CSX Railway south of 7th Street East. The purpose of the project is to reduce roadway flooding within the neighborhood. This is an extension of the Lower Eastside Pond Expansion. Construction will consist of the development of a new outfall pipe east, along 7th Street East and the replacement and upsizing of existing undersized drainage pipes.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	3,197,460							3,197,460
Pay-Go	500,000							500,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			5,414,000					5,414,000
<b>TOTAL</b>	<b>\$ 3,697,460</b>	<b>\$ -</b>	<b>\$ 5,414,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,111,460</b>

**PROJECT TITLE:**  
Messer Area Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

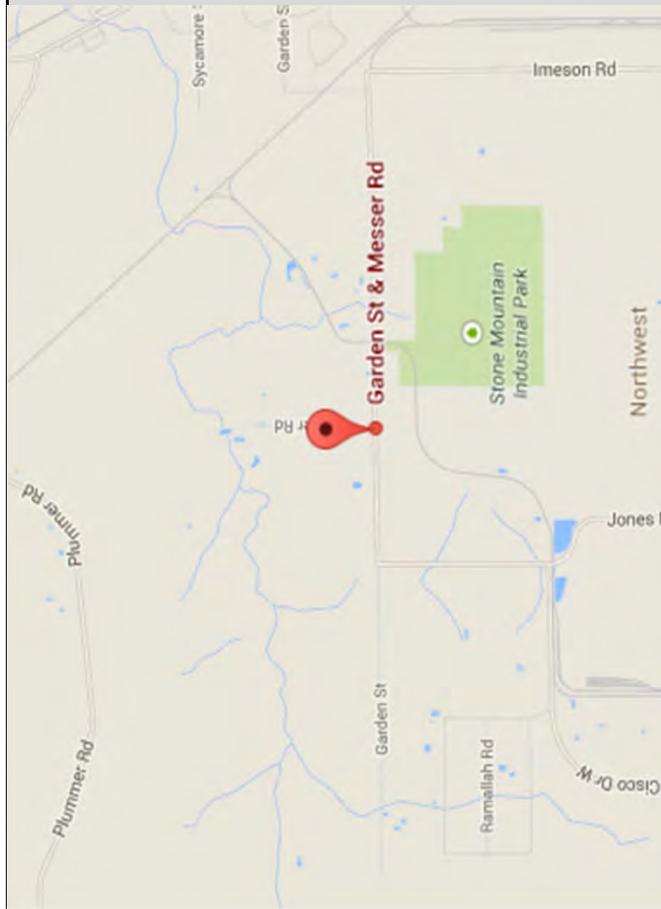
**PROJECT START DATE:**  
September 2010

**DISTRICT:**  
8

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0709 01



**Project Description:**

Project includes a drainage study, design plans, permitting, right of way acquisition and construction of drainage improvements for flood reduction in the residential neighborhoods along Messer Road, north of Garden Street.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	155,000							155,000
Pay-Go	225,000							225,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			4,370,000					4,370,000
<b>TOTAL</b>	<b>\$ 380,000</b>	<b>\$ -</b>	<b>\$ 4,370,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,750,000</b>

**PROJECT TITLE:**  
Septic Tank Phase Out

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

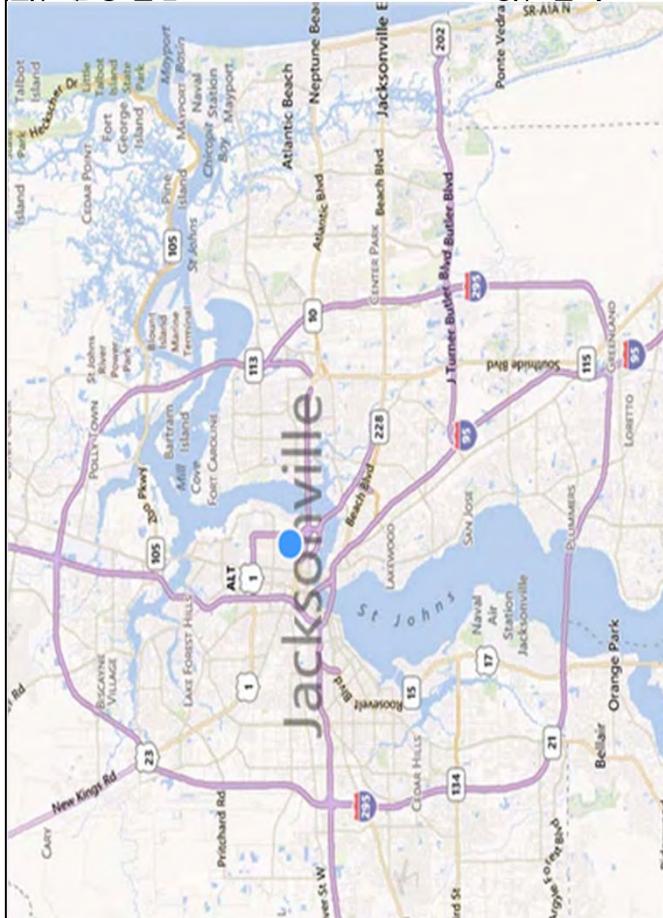
**PROJECT START DATE:**  
October 2010

**DISTRICT:**  
All

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
Ongoing

**PROJECT NUMBER:**  
PW0717 01



**Project Description:**

Through the Septic Tank Phase Out Program, the city seeks to eliminate septic tanks throughout Jacksonville that adversely impact surface water quality. The City's TMDL Basin Management Action Plan (FDEP Permit) identifies septic tank phase-out as a significant component of the City meeting its permitted requirements

**Operating Budget Impact:**

There is no impact to the operating budget. The sanitary sewer systems that will be utilized (constructed) to eliminate the septic tanks will become the Jacksonville Electric Authority's responsibility.

**Expenditures by Funding Source**

	<b>Prior Yrs</b>		<b>FY 14-15</b>		<b>FY 15-16</b>		<b>FY 16-17</b>		<b>FY 17-18</b>		<b>FY 18-19</b>		<b>Beyond 5th</b>		<b>Total Est Cost</b>	
	<b>Funding</b>															
Banking Fund / Debt Proceeds	50,000															50,000
Pay-Go	6,917,862															6,917,862
Interest Earnings																-
Transfer Between Projects																-
Grant / Trust / Other Fund																-
Funding To Be Determined																-
<b>TOTAL</b>	<b>\$ 6,967,862</b>	<b>\$</b>	<b>-</b>	<b>\$ 9,428,247</b>	<b>\$</b>	<b>9,428,247</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>3,000,000</b>	<b>\$</b>	<b>21,428,247</b>
																<b>\$ 28,396,109</b>

**PROJECT TITLE:**  
New Stormwater Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

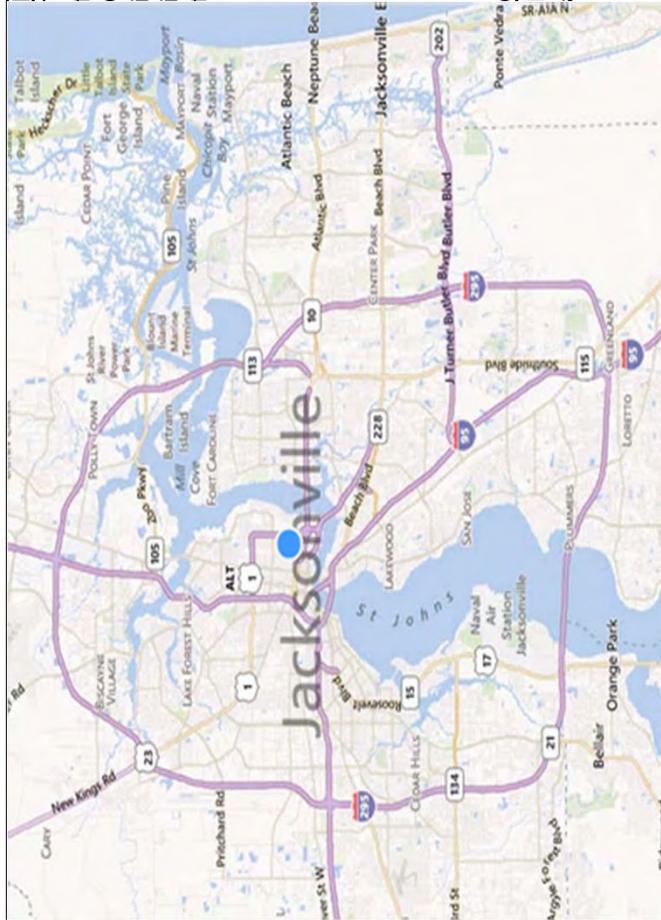
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
All

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
PW0740 TBD



**Project Description:**

This allocation will fund new stormwater drainage improvement projects which focus on flood control (quantity) and water treatment improvements (quality). The City's Master Stormwater Management Plan has identified 35 potential drainage improvement projects that are being studied in order to prioritize the projects for implementation. A recommended projects list will be presented to City Council for approval.

**Operating Budget Impact:**

Project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>				<u>Total Est Cost</u>
	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds					-
Pay-Go					-
Interest Earnings					-
Transfer Between Projects					-
Grant / Trust / Other Fund					-
Funding To Be Determined					-
<b>TOTAL</b>	\$ -	\$ 10,000,000	\$ 5,000,000	\$ 2,500,000	\$ 17,500,000
	\$ -	\$ 10,000,000	\$ 5,000,000	\$ 2,500,000	\$ 17,500,000

**PROJECT TITLE:**  
LaSalle Street Outfall

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

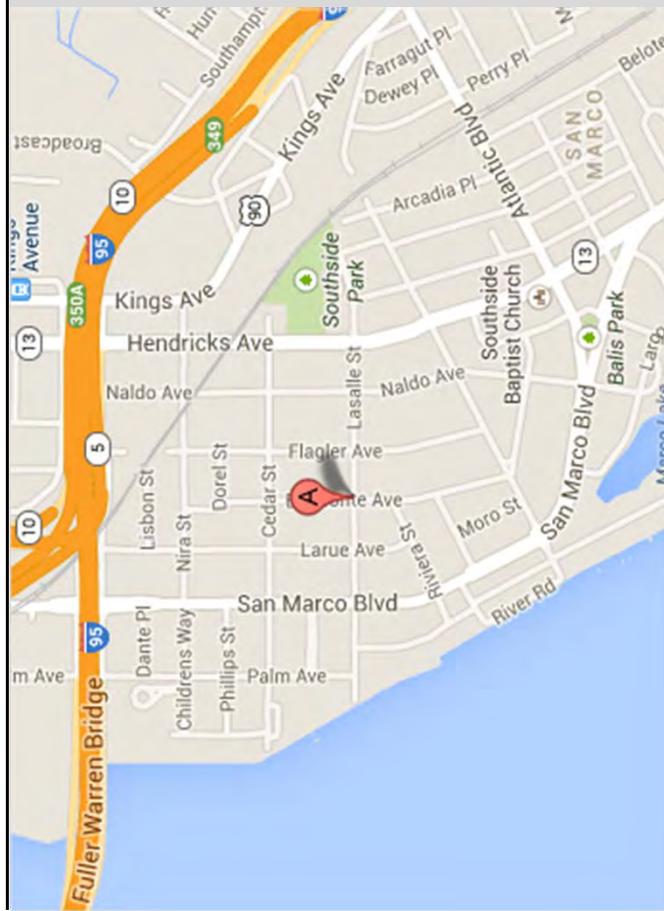
**PROJECT START DATE:**  
October 2009

**DISTRICT:**  
5

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
October 2018

**PROJECT NUMBER:**  
PW0708 01



**Project Description:**

Project will provide drainage improvements in the San Marco Area to alleviate roadway flooding caused by heavy rainfall and high tides.

**Operating Budget Impact:**

There is no impact to the operating budget.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	50,000							50,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			4,000,000	2,000,000	1,000,000			7,000,000
<b>TOTAL</b>	\$ 50,000	\$ -	\$ 4,000,000	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ 7,050,000

**PROJECT TITLE:**  
Red Bay Sediment Basin Dredging

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

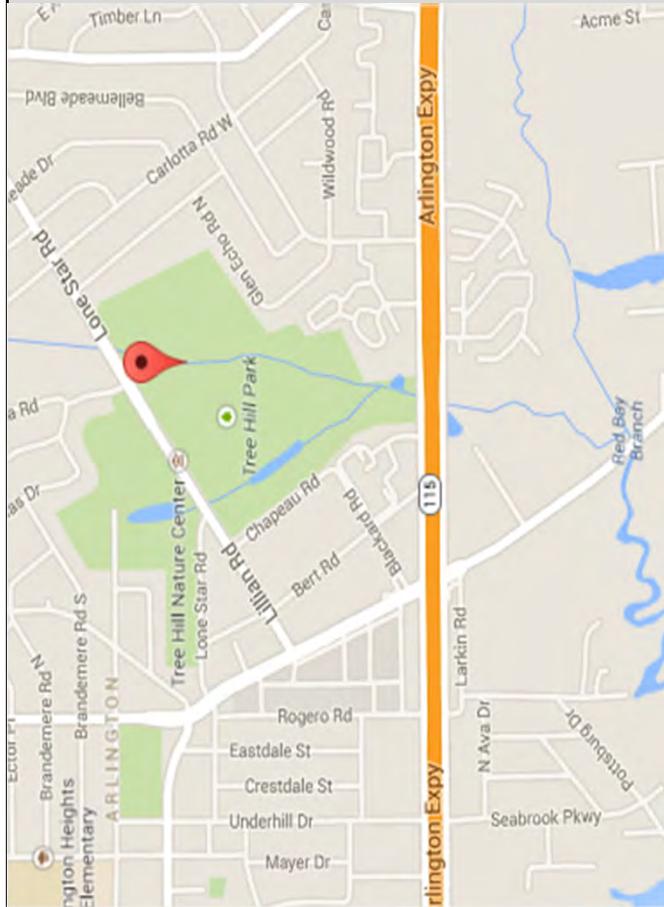
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
1

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
TBD



**Project Description:**  
Project includes the maintenance and dredging of one of our Stormwater Management Facilities (pond) that collects sediments from our drainage system upstream of Red Bay Branch to reduce the transport of sediments into the natural Red Bay Branch system.

**Operating Budget Impact:**  
There is no increase to the operating budget. The city currently maintains this area.

**Expenditures by Funding Source**

**Prior Yrs Funding**

	FY 14-15	FY 15-16	FY 17-18	FY 18-19	Beyond 5th	Total Est Cost
Banking Fund / Debt Proceeds						-
Pay-Go						-
Interest Earnings						-
Transfer Between Projects						-
Grant / Trust / Other Fund						-
Funding To Be Determined						-
<b>TOTAL</b>	\$ -	\$ 544,500	\$ -	\$ -	\$ -	\$ 544,500

**PROJECT TITLE:**  
Noroad/Lambing Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

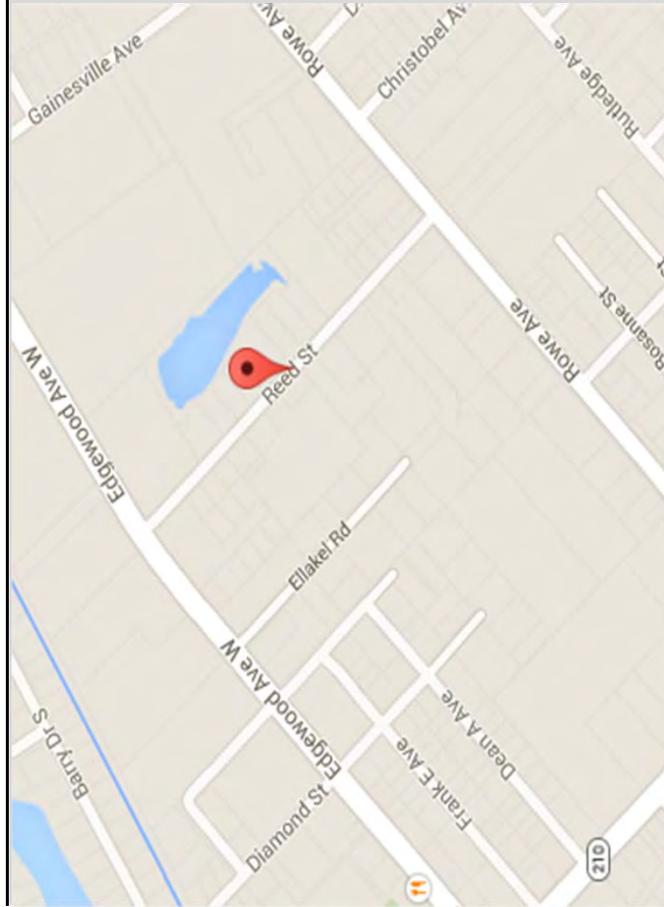
**PROJECT START DATE:**  
September 2010

**DISTRICT:**  
12

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
May 2016

**PROJECT NUMBER:**  
PW0706 01



**Project Description:**  
This project will help improve outfall to relieve flooding at Noroad at Lambing Road.

**Operating Budget Impact:**  
The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<b>Prior Yrs Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	350,000							350,000
Pay-Go	190,000							190,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined								-
<b>TOTAL</b>			1,086,000					1,086,000
	\$ 540,000	\$ -	\$ 1,086,000	\$ -	\$ -	\$ -	\$ -	\$ 1,626,000

**PROJECT TITLE:**  
Old Plank Road Outfall

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

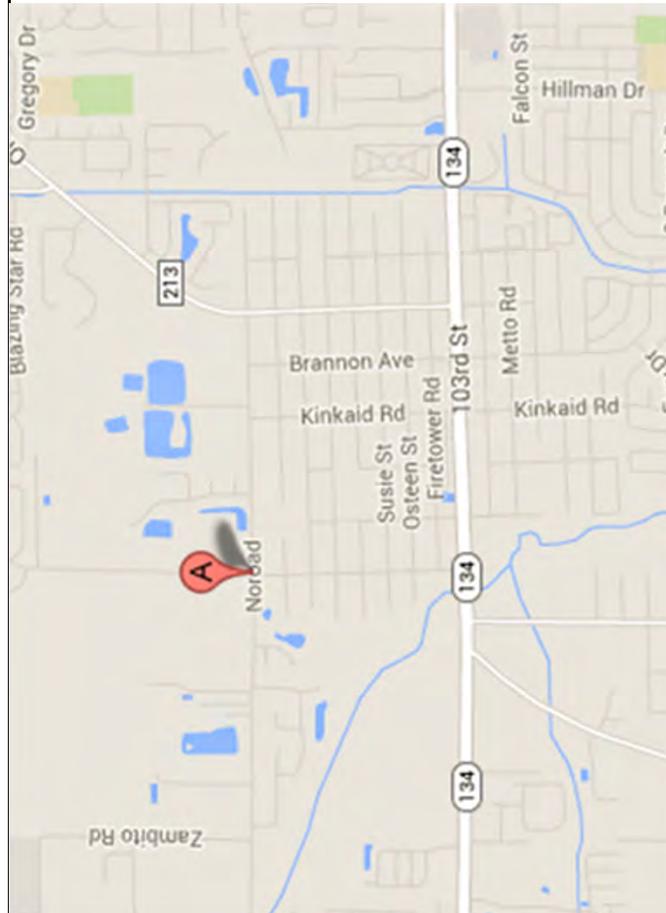
**PROJECT START DATE:**  
October 2009

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0707 01



**Project Description:**

Project will provide a drainage study, design plans, permitting, right of way acquisition and construction of drainage improvements for flood reduction along Old Plank Road between Bea Lane and Halsema Road. The additional funding will provide adequate funds to move forward with project construction.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs</u>						<u>Total Est Cost</u>
	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds	475,000						475,000
Pay-Go	225,000						225,000
Interest Earnings							-
Transfer Between Projects							-
Grant / Trust / Other Fund							-
Funding To Be Determined							-
<b>TOTAL</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 2,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>

**PROJECT TITLE:**  
Hamilton/Jersey Outfall To  
Roosevelt

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

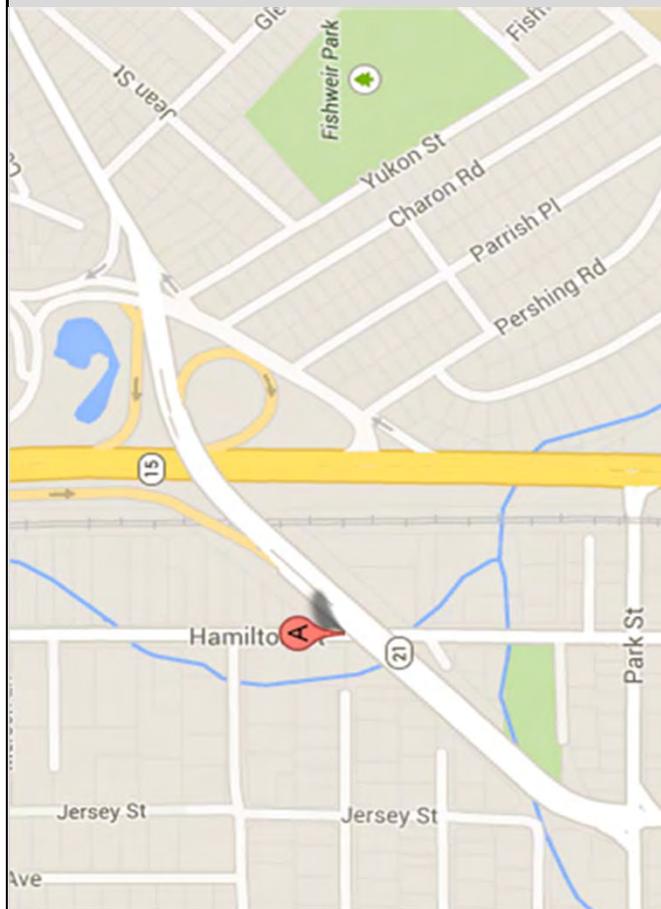
**PROJECT START DATE:**  
June 2011

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0294 02



**Project Description:**

Project will help improve outfall to relieve house flooding near Hamilton at Jersey Street. The additional funding will provide adequate funds to move forward with project construction.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	200,000		750,947					200,000
Pay-Go	4,647,863							4,647,863
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined								-
<b>TOTAL</b>	<b>\$ 4,847,863</b>	<b>\$ -</b>	<b>\$ 750,947</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 750,947</b>
								<b>\$ 5,598,810</b>

**PROJECT TITLE:**  
Mandarin Drainage  
(Mandarin Rd /Orange Picker Rd)

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

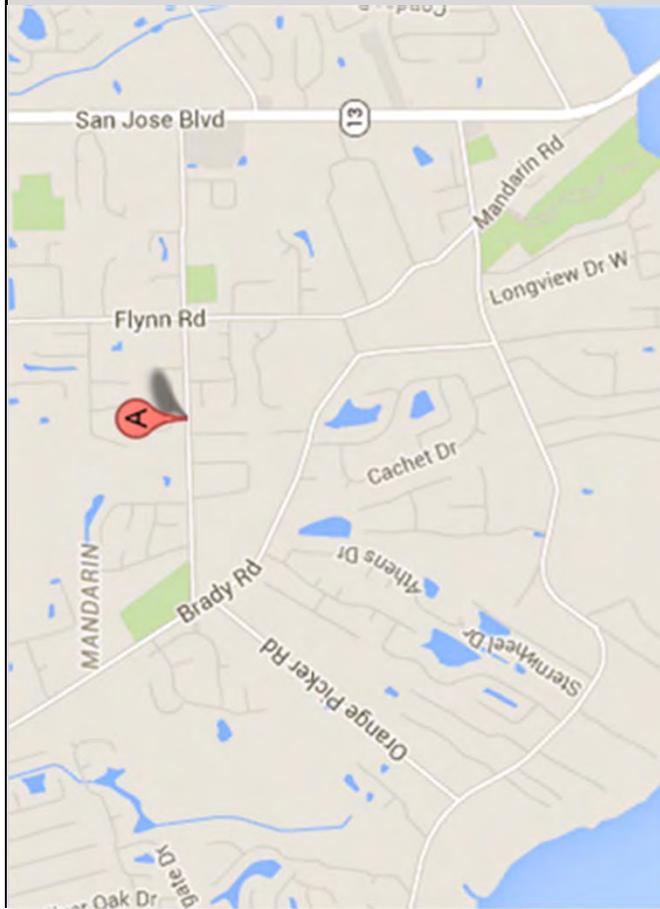
**PROJECT START DATE:**  
October 2009

**DISTRICT:**  
6

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
October 2017

**PROJECT NUMBER:**  
PW0297 01



**Project Description:**

Project will provide area-wide drainage improvements and reduce flooding in the area.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	2,627,948							2,627,948
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			460,349					460,349
<b>TOTAL</b>	<b>\$ 2,627,948</b>	<b>\$ -</b>	<b>\$ 460,349</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,088,297</b>

**PROJECT TITLE:**  
Pinedale Area

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

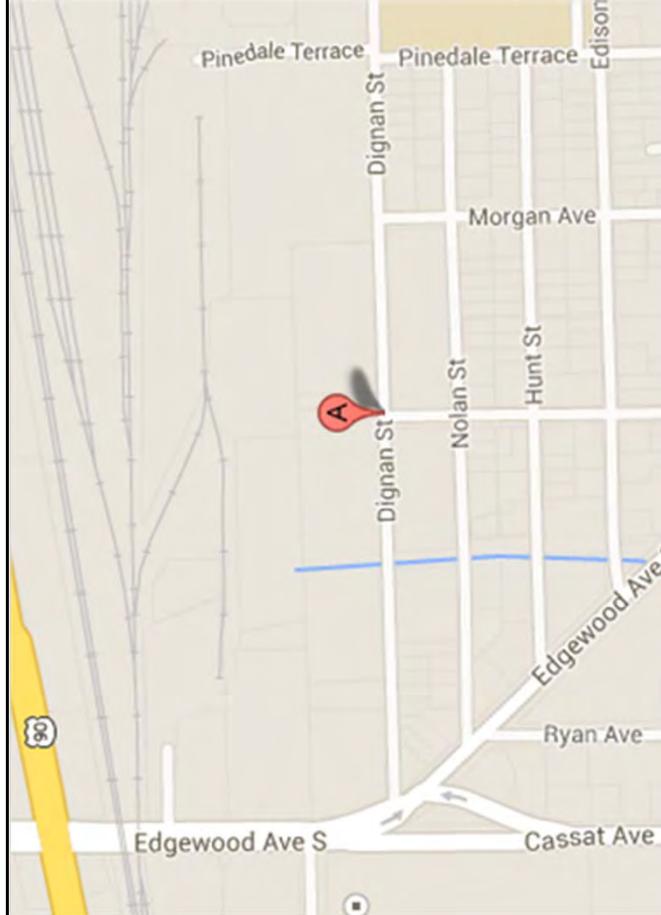
**PROJECT START DATE:**  
June 2003

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
December 2015

**PROJECT NUMBER:**  
PW0462 01



**Project Description:**

Project will provide neighborhood drainage improvements to alleviate roadside flooding in the Pinedale Area.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	1,081,727							1,081,727
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			1,069,895					1,069,895
<b>TOTAL</b>	<b>\$ 1,081,727</b>	<b>\$ -</b>	<b>\$ 1,069,895</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,151,622</b>

**PROJECT TITLE:**  
Newtown Drainage  
(Myrtle & Beaver)

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

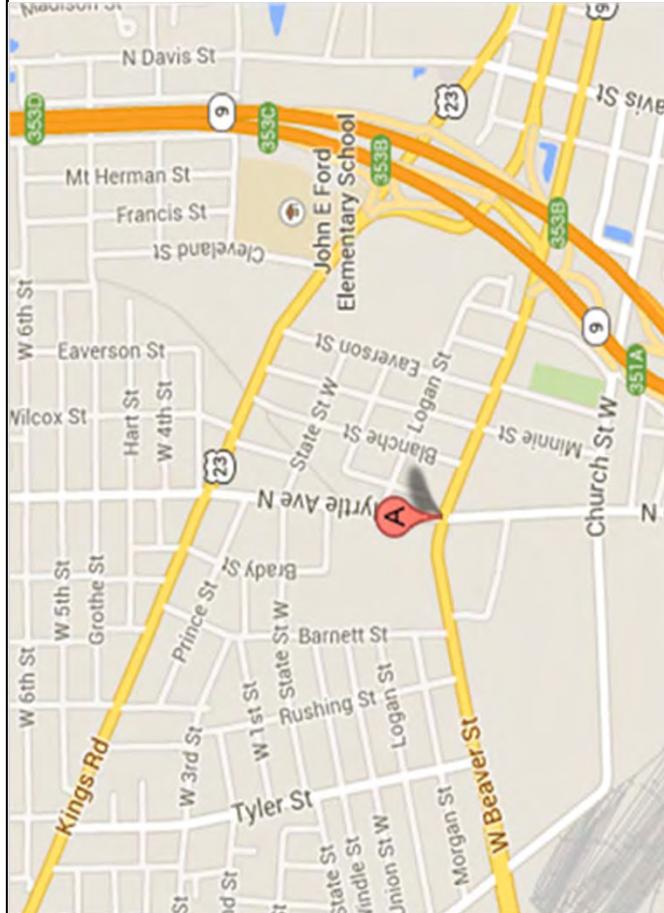
**PROJECT START DATE:**  
June 2003

**DISTRICT:**  
9

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
September 2016

**PROJECT NUMBER:**  
PW0472 01



**Project Description:**

Project will address the drainage and flooding problems in the Newtown neighborhood. Anticipated improvements include improved storm drain systems, curbs and gutters, as well as, storm water detention/treatment ponds.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs</u>		<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
	<u>Funding</u>							
Banking Fund / Debt Proceeds	2,341,173							2,341,173
Pay-Go	3,150,000							3,150,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined			300,000					300,000
<b>TOTAL</b>	<b>\$ 5,491,173</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,791,173</b>

**PROJECT TITLE:**  
Lincoln Villas Drainage

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

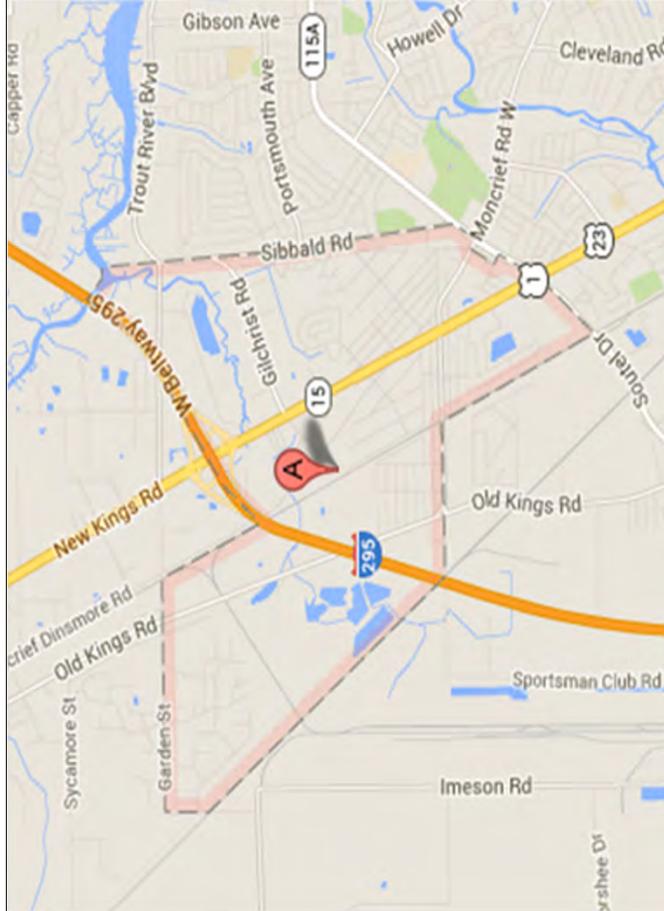
**PROJECT START DATE:**

**DISTRICT:** 10

**PROJECT PHASE:**

**PROJECT COMPLETION DATE:**

**PROJECT NUMBER:**  
PW0295 01



**Project Description:**

Project includes the installation of three stormwater retention ponds and improvements to roadside drainage to reduce flooding problems. The project will also decrease erosion and sediment transport.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<b>Prior Yrs</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
Banking Fund / Debt Proceeds	7,632,082							7,632,082
Pay-Go	625,000							625,000
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund								-
Funding To Be Determined								-
<b>TOTAL</b>		\$ 172,918	\$ 172,918	\$ -	\$ -	\$ -	\$ -	\$ 8,430,000

**PROJECT TITLE:**  
Park Street Drainage Improvements

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

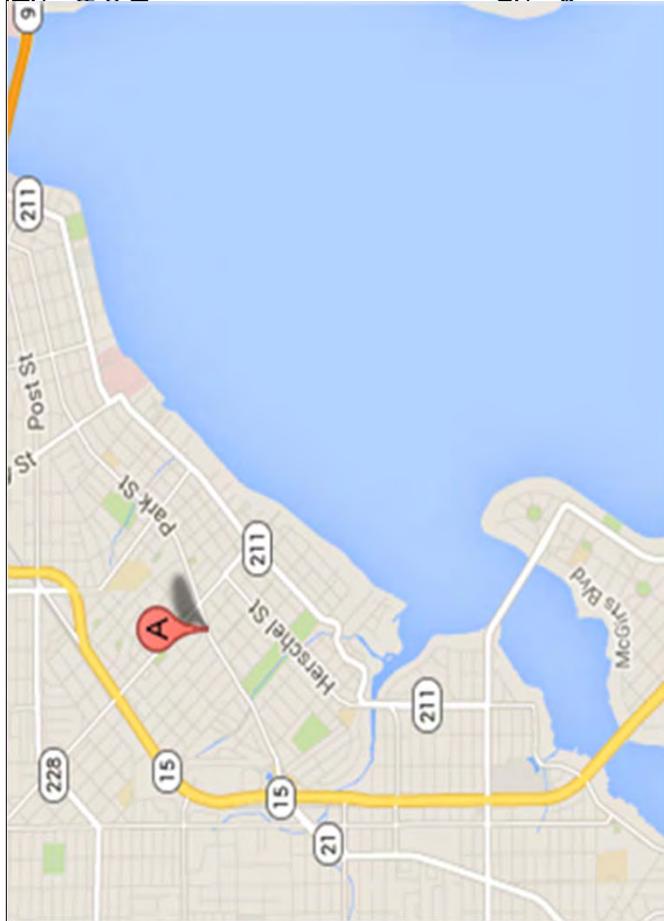
**PROJECT START DATE:**  
December 2015

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
April 2016

**PROJECT NUMBER:**  
PW0092 02



**Project Description:**  
This drainage system rehabilitation project will install curbing to eliminate property flooding. Missing or destroyed curb inlets will be installed and one cross drain will be repaired. Design has been initiated and is projected to be completed in FY15.

**Operating Budget Impact:**  
The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds	160,000							160,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Grant / Trust / Other Fund			30,000					-
Funding To Be Determined								-
<b>TOTAL</b>	\$ 160,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000

**PROJECT TITLE:**  
Duval Rd/Duval Station Rd-Drainage Improvement

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

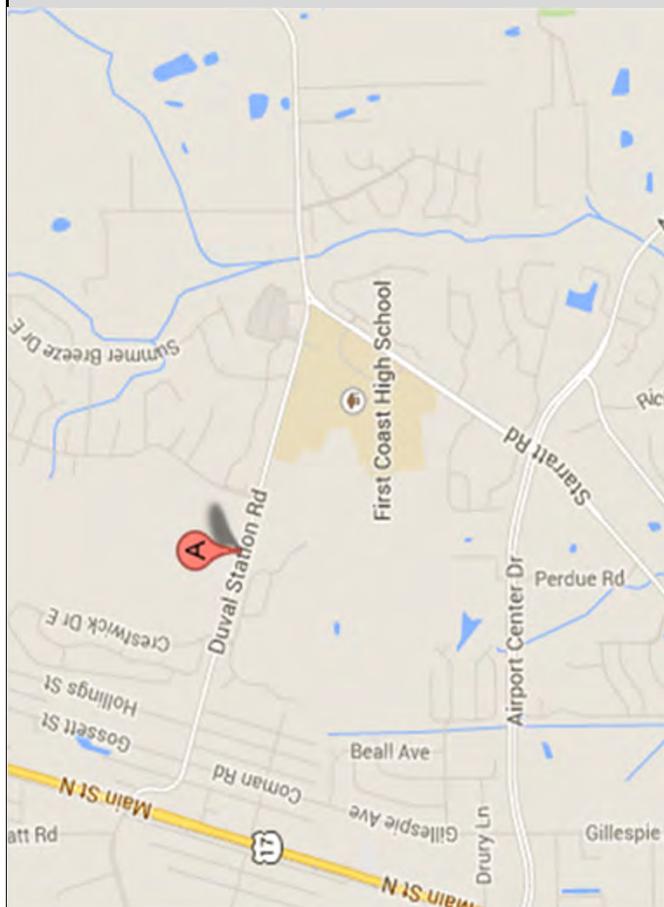
**PROJECT START DATE:**  
November 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
February 2016

**PROJECT NUMBER:**  
PW0655 02



**Project Description:**

The project is to eliminate road flooding and flooding at 530 Duval Station Road. In 1991, First Coast high School filled in the drainage ditch that conveyed this stormwater. Consequently, this area floods with every heavy rain event. After numerous attempts a design solution was crafted and completed in the summer of 2013.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs</u>						<u>Total Est Cost</u>
	<u>Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>Beyond 5th</u>	
Banking Fund / Debt Proceeds							-
Pay-Go							-
Interest Earnings							-
Transfer Between Projects							-
Grant / Trust / Other Fund							-
Funding To Be Determined							-
<b>TOTAL</b>	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

**PROJECT TITLE:**  
Osceola Street - Storm Drain Replacement

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

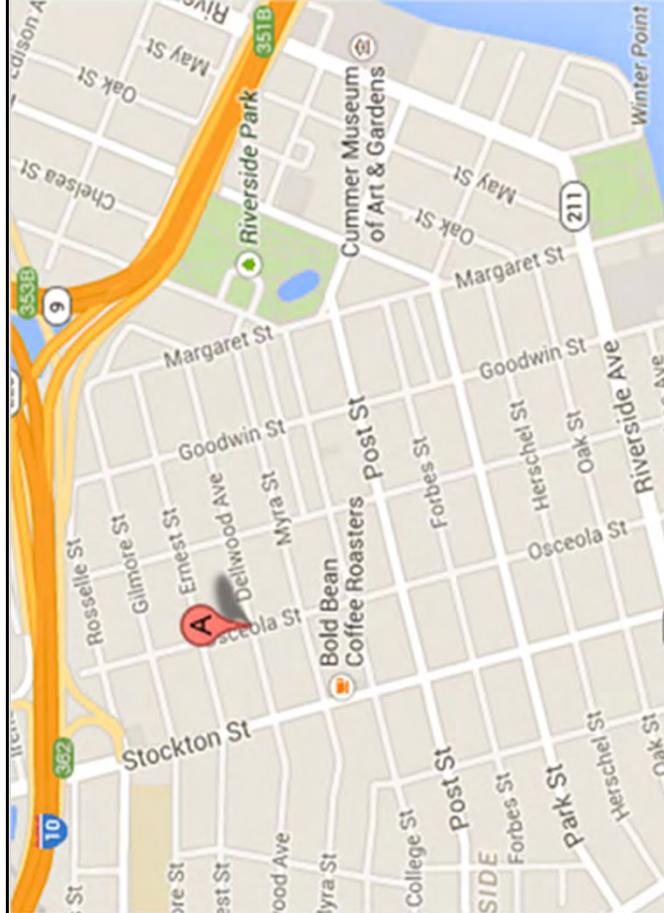
**PROJECT START DATE:**  
January 2015

**DISTRICT:**  
14

**PROJECT PHASE:**  
Construction

**PROJECT COMPLETION DATE:**  
July 2015

**PROJECT NUMBER:**  
PW0759 01



**Project Description:**

This drainage system rehabilitation will remove the failing brick storm sewer, resolve all utility conflicts (pipes through the sewer), remove all old or abandoned storm sewer, coordinate the removal or replacement of the sanitary sewer with JEA and rebuild the street with new curb, new paving and a new drainage system.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

	<u>Prior Yrs</u>		<u>Funding</u>		<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>	
Banking Fund / Debt Proceeds											-	
Pay-Go											-	
Interest Earnings											-	
Transfer Between Projects											-	
Grant / Trust / Other Fund											-	
Funding To Be Determined											-	
<b>TOTAL</b>											375,000	
	\$	-	\$	-	\$	375,000	\$	-	\$	-	\$	375,000

**PROJECT TITLE:**  
Bulls Bay Drainage Improvement

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Drainage

**CIE REQUIREMENT:**  
No

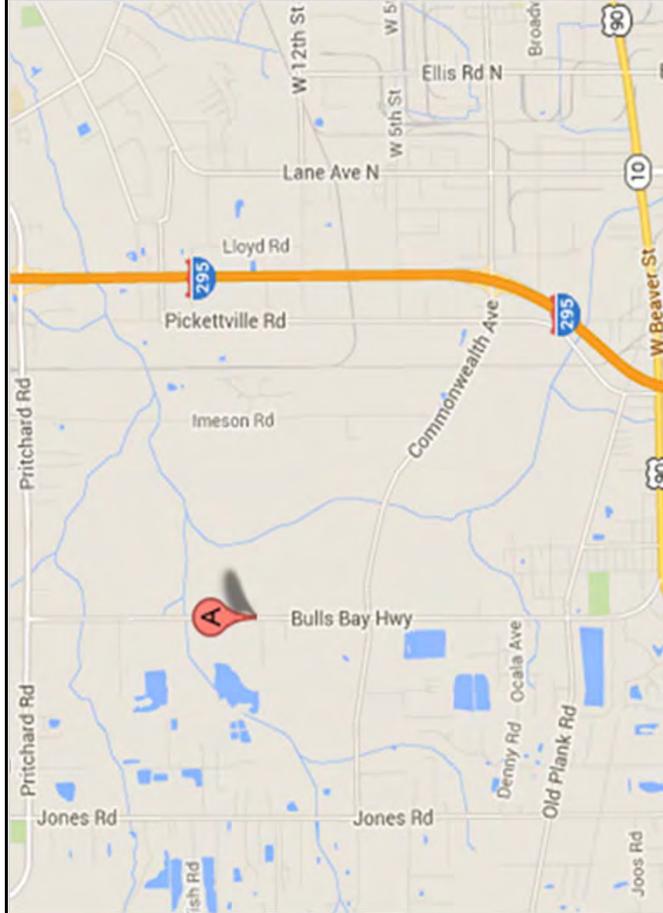
**PROJECT START DATE:**  
August 2014

**DISTRICT:**  
10

**PROJECT PHASE:**  
Design

**PROJECT COMPLETION DATE:**  
December 2016

**PROJECT NUMBER:**  
RC0110 02



**Project Description:**

This drainage system rehabilitation project will upgrade culverts and provide an engineered outfall system on a section of Bulls Bay Highway that floods during heavy rainfall events. This roadway is a major thoroughfare for heavy trucks.

**Operating Budget Impact:**

The project will provide a reduction in ongoing maintenance (operational) expenses and elimination of potential liability to the City.

**Expenditures by Funding Source**

Banking Fund / Debt Proceeds  
Pay-Go  
Interest Earnings  
Transfer Between Projects  
Grant / Trust / Other Fund  
Funding To Be Determined

**Prior Yrs Funding**  
40,000

	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>Beyond 5th</b>	<b>Total Est Cost</b>
	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
<b>TOTAL</b>	\$ 40,000	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

**SOLID WASTE**  
**FY 2015 APPROVED PROJECTS BY FUNDING SOURCE**

	FY 15
Banking Fund Proceeds	12,000,000
Contribution from Private Source	-
Grant Funds	-
Interest Earnings & Revenue Appropriation	-
Transfer Between Projects	-
Trust Fund	-
<b>Total</b>	<b>\$ 12,000,000</b>

Program Area	Project	FY15	Banking Fund Proceeds	Contribution from Private Source	Grant	Interest Earnings & Revenue Appropriation	Transfer Between Projects	Trust Fund
Environmental/ Quality of Life	Trail Ridge Landfill Expansion	12,000,000	12,000,000					
<b>Total</b>		<b>\$ 12,000,000</b>	<b>\$ 12,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**FY 2015 - 2019 ADOPTED CAPITAL IMPROVEMENT PROJECTS**  
**SOLID WASTE**

Funding Source	FY15	FY16	FY17	FY18	FY19
Banking Fund / Debt Proceeds	12,000,000	17,121,000	15,000,000	-	-
<b>Total Per Year</b>	<b>\$ 12,000,000</b>	<b>\$ 17,121,000</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ -</b>

Program Area	Project	Previous Appropriation	FY15	FY16	FY17	FY18	FY19	Beyond 5th Year	Total Expenditures
Environmental/ Quality of Life	Trail Ridge Landfill Expansion		12,000,000	16,000,000	15,000,000				43,000,000
Government Facilities *	Solid Waste - Compressed Natural Gas Conversion	4,285,000		1,121,000					5,406,000
<b>Total</b>		<b>\$ 4,285,000</b>	<b>\$ 12,000,000</b>	<b>\$ 17,121,000</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 48,406,000</b>

\* Previous Appropriation amounts were reduced to reflect the de-authorization of projects. The total expenditures have not been increased for these projects.

**PROJECT TITLE:**  
Trail Ridge Landfill Expansion

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

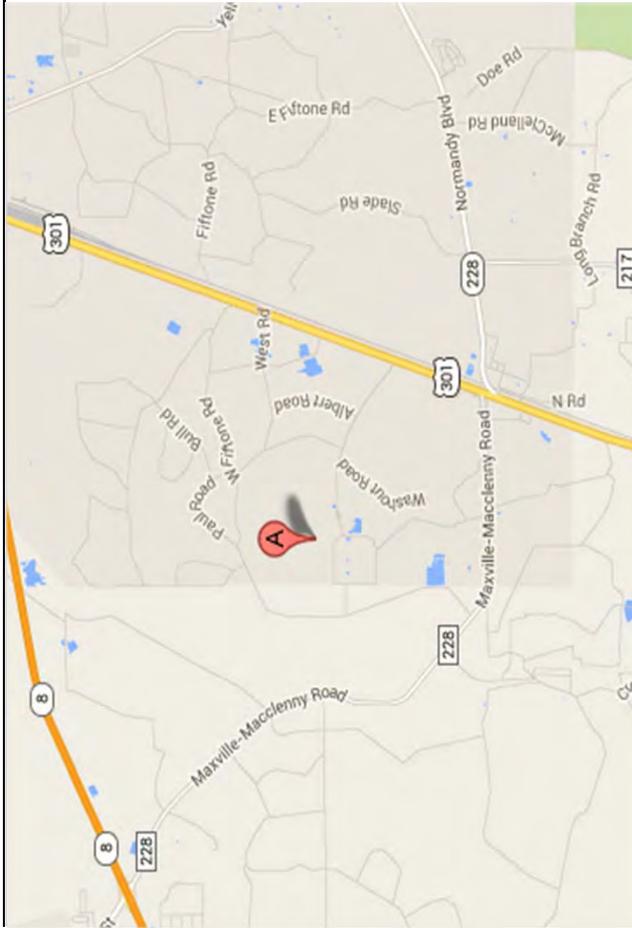
**PROJECT START DATE:**  
October 2015

**DISTRICT:**  
11

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
September 2018

**PROJECT NUMBER:**  
SW0005 06



**Project Description:**  
Trail Ridge Landfill has 5 years of air space left for the disposal of solid waste. The site has approximately 977 acres of which 400 acres are occupied by the existing landfill footprint and supporting infrastructure. The remaining 577 acres is located to the north of the current disposal hill. The landfill expansion into this 577-acre area will provide landfill capacity to Duval County residents at the current lowest feasible disposal cost for approx. 25-30 years of capacity. The expansion of the existing hill to the north into the first disposal unit along the north face of the current hill will capture a "valley" and provide \$150 million in new revenue to the City for the first 5-10 years of operations. The hill is near capacity for the placement of the ash materials the City is required to dispose of per the Consent Decree with the US EPA. Loss of the hill as the disposal site due to capacity constraints would result in an increased cost of \$15-20,000,000 to the ash program.

**Operating Budget Impact:**

Little change is anticipated since the cost of disposal operations is based on the tonnage received at the landfill. The landfill has a permitted capacity of 5,000 tons per day but only does 2,500-3,000 tons per day. Increased recycling efforts will cause tonnages to drop but preliminary estimates based on the new recycling process for residential haulers is +/- 10%.

<u>Expenditures by Funding Source</u>	<u>Prior Yrs Funding</u>	<u>FY 14-15</u>	<u>FY 15-16</u>	<u>FY 16-17</u>	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>Beyond 5th</u>	<u>Total Est Cost</u>
Banking Fund / Debt Proceeds		12,000,000	16,000,000	15,000,000				43,000,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>		<b>\$ 12,000,000</b>	<b>\$ 16,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 43,000,000</b>

**PROJECT TITLE:**  
Solid Waste - CNG Conversion

**DEPARTMENT:**  
Public Works

**PROGRAM:**  
Government Facilities

**CIE REQUIREMENT:**  
No

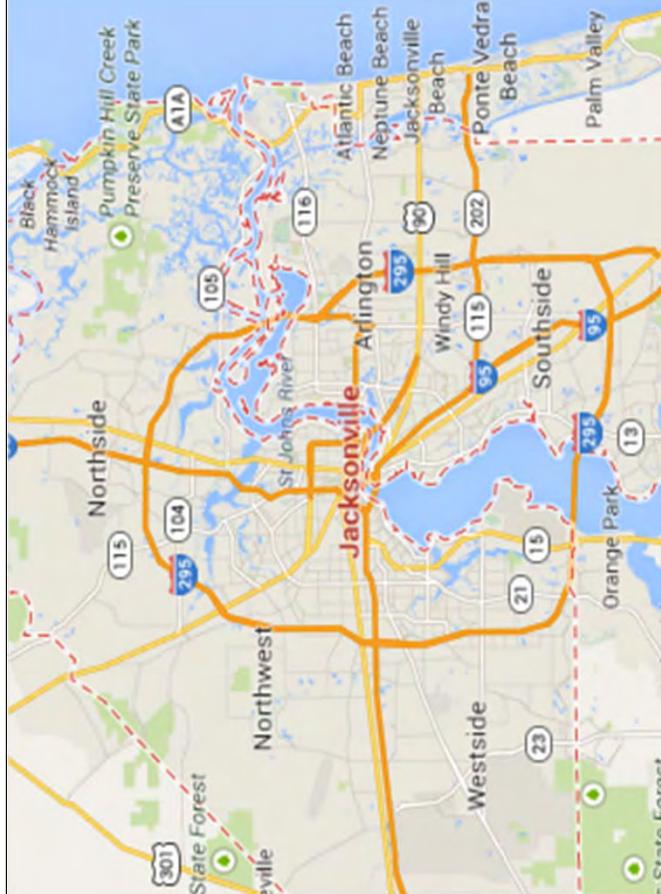
**PROJECT START DATE:**  
August 2014

**DISTRICT:**  
3

**PROJECT PHASE:**  
Design/Construction

**PROJECT COMPLETION DATE:**  
August 2015

**PROJECT NUMBER:**  
SW0001 02



**Project Description:**

The East and North Landfills are both in the last years of the EPA/FDEP required Title V Air Monitoring Program. After the sites are removed from the program, methane gas will still be generated that requires destruction. Currently the Solid Waste Division (SWD) sells the gas to JEA for power generation; however, the system only generates enough gas to keep one of the four engines operable. Additionally the pump system at North is in need of critical upgrades to be able to operate. Conversion of the landfill methane gas system to a compressed natural gas system will allow SWD to convert seven diesel recycle trucks to single stream CNG recycle trucks to save approximately \$400,000 dollars per year in diesel fuel costs and double the revenue from the \$41.07 per ton the City gets for the curbside recycle program. The use of compressed natural gas from the landfill saves costs for the required monitoring of the closed landfills, saves fuel costs and doubles the revenue the City receives from the recycle program.

**Operating Budget Impact:**

Reduction of fuel costs by \$400,000/year, reduction of the O&M cost for the landfill gas monitoring contract by \$148,000/year and the increase in revenue from the recycle program of \$124,000/year to \$249,000/year for the City Service Area. Additional revenue would be from the sale of the excess CNG gas since the total produced is more than needed.

**Expenditures by Funding Source**

	Prior Yrs Funding	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	Beyond 5th	Total Est Cost
Banking Fund / Debt Proceeds	4,285,000		1,121,000					5,406,000
Pay-Go								-
Interest Earnings								-
Transfer Between Projects								-
Contribution from Private Source								-
Grant / Trust Fund								-
<b>TOTAL</b>	<b>\$ 4,285,000</b>	<b>\$ -</b>	<b>\$ 1,121,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,406,000</b>

**FISCAL YEAR 2015 - 2019 IT SYSTEM DEVELOPMENT PROJECTS**

Projects by Funding Source

Prior Year	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Borrowed Funds	15,050,000	26,225,031	5,982,670	2,843,288	760,000
Pay-Go: Equipment Refresh	495,027	42,152	50,000	50,000	50,000
Pay-Go: Other	516,950	-	-	-	-
<b>Total Per Year</b>	<b>15,609,102</b>	<b>26,768,993</b>	<b>6,032,670</b>	<b>2,893,288</b>	<b>810,000</b>

Previously Appropriated Amounts include activity B4/B4a projects

Functional Area Department	Program Area	Project Title	Previously Appropriated	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19
Citywide	Application - Citywide	Microsoft Office 365	-	-	493,962	-	-	-
Library	Application - Department Specific	Library Technology Improvements	-	-	825,251	524,670	650,600	310,000
JFRD / JSO	Application - Department Specific	CAD - 911 Call System Replacement	1,761,461	250,000	-	-	-	-
Fleet Management	Application - Department Specific	EJ Ward System Upgrade / Technology Improvements	-	53,400	-	-	-	-
ITD	Backup and Recovery	Disaster Recovery / Data Redundancy	-	-	400,000	-	-	-
ITD	Backup and Recovery	SAN Disk Replacement	657,300	-	-	-	-	-
Citywide	Enterprise Solution	Enterprise Auto Vehicle Locator	535,000	-	1,270,000	735,000	260,188	-
Citywide	Enterprise Solution	Consolidation of Citywide Websites - COJ.net	200,000	-	300,000	-	-	-
Citywide	Enterprise Solution	Enterprise Customer Relationship Management Solution	110,000	-	1,050,000	-	-	-
Citywide	Enterprise Solution	Enterprise Document Management Solution	1,123,164	-	1,437,840	-	-	-
Citywide	Enterprise Solution	Enterprise Financial / Resource Management Solution	425,400	11,800,000	4,565,000	1,265,000	382,500	-
Citywide	Enterprise Solution	Enterprise Permit Management	14,248	-	3,701,123	-	-	-
Citywide	Enterprise Solution	Global Online Payment / E-Commerce	-	-	-	555,000	-	-
Citywide	Enterprise Solution	Grants Management Enterprise Solution	-	-	-	162,000	-	-
ITD	Infrastructure	Network Equipment Refresh	324,568	293,550	325,000	325,000	325,000	325,000
ITD	Infrastructure	Network UPS Replacement	39,690	42,152	50,000	50,000	50,000	50,000
ITD	Infrastructure	Security Upgrades - Technology / IT	-	-	140,000	291,000	100,000	-
ITD	Infrastructure	Server Equipment Refresh	270,894	170,000	125,000	125,000	125,000	125,000
ITD	Infrastructure	Virtual Server Equipment Refresh / Replacement	-	-	400,000	-	-	-
Citywide	System Upgrade / Expansion	Maximo - Upgrade and Expansion	-	-	2,000,000	1,000,000	-	-
Citywide	System Upgrade / Expansion	Duval Maps / GIS Upgrade	-	-	290,900	-	-	-
Citywide	Radio System	P25 Radio - Radio Communication Site Expansion	-	-	1,000,000	1,000,000	1,000,000	-
JFRD	Radio System	P25 Radio - Fire Station Paging	-	3,000,000	-	-	-	-
JSO / JFRD	Radio System	P25 Radio - JSO / JFRD Mobile Radio Refresh	-	-	8,394,917	-	-	-

**PROJECT TITLE:**  
Microsoft Office 365

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Application - Citywide

**PROJECT COMPLETION DATE:**  
FY 15-16

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Pay-Go: Department Billings

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Cloud-based Microsoft Office 365 includes Word 2013, Excel 2013, PowerPoint 2013, Access 2013, OneNote, Outlook Exchange, Lync, SharePoint Online 2013, Enterprise-class security and reliability, Email archiving and compliance capabilities, Disaster Recovery(DR) for Email Exchange, Back-up Email, Less storage cost on local SAN, One user can install on 5 Windows and Mac machines, Also available on Mobile platforms like iPad and Android.

**Level of Service Impact:**

1) ensures efficient response to email and other support needs. 2) Reduce costs of labor and lost productivity due to experts on call 3) Enhances application performance and system stability 4) provides true Disaster Recovery / Business

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 433,962		\$ -	\$ 433,962			
Hardware	\$ -						
Professional Svcs	\$ 60,000		\$ -	\$ 60,000			
	<b>\$ 493,962</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 493,962</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
SaaS Lic/Maint		\$ -	\$ 433,962	\$ 433,962	\$ 433,962
SW/HW Maint					
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 433,962</b>	<b>\$ 433,962</b>	<b>\$ 433,962</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint		\$ -	\$ (24,300)		
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (24,300)</b>	<b>\$ -</b>	<b>\$ -</b>

**Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

**PROJECT TITLE:**  
Library Technology Improvements

**FUNCTIONAL AREA / AGENCY:**  
Library

**PROGRAM AREA:**  
Application - Department Specific

**PROJECT COMPLETION DATE:**  
FY 17-18

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

This program includes multiple technology upgrades for all JPL branches including Self Check machines, Auto materials handling system, digital signage content management system, laptop dispensing system, RFID tagging of materials and new laptops for training classrooms. All components are to provide more self-service offerings to citizens, communications improvements regarding Library programs, geared toward improving service to citizens.

**Level of Service Impact:**

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 8,930			\$ 8,930			
Hardware	\$ 1,953,210			\$ 698,779	\$ 398,431	\$ 559,000	\$ 297,000
Professional Svcs	\$ 348,381			\$ 117,542	\$ 126,239	\$ 91,600	\$ 13,000
	\$ 2,310,521	\$ -	\$ -	\$ 825,251	\$ 524,670	\$ 650,600	\$ 310,000

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs					
Operating Costs - Debt Service					
Saas/SW/HW Lic/Maint			\$ 12,800		
	\$ -	\$ -	\$ 12,800	\$ -	\$ -

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

**Benefits to the Public:**

More self-service offerings to citizens, improved service and more informed about what is happening at the Libraries.

**PROJECT TITLE:** CAD - 911 Call System Replacement  
**FUNCTIONAL AREA / AGENCY:** JFRD / JSO  
**PROGRAM AREA:** Application - Department Specific

**PROJECT COMPLETION DATE:**  
 FY 14-15

**PREVIOUS FUNDING:**  
 \$1,761,461

**FUNDING SOURCE:**  
 Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Replace JFRD/JSO 911 Call System which will be end of life in 2018. Must purchase in 2016 to allow 1 year implementation period prior to the system end of life.

**Level of Service Impact:**

Endure continuity of critical 911 call solution required for Public Safety.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>				
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>
Software / Hosting	\$ -					
Hardware	\$ 1,761,461	\$ 1,761,461				
Professional Svcs	\$ 250,000		\$ 250,000			
	<b>\$ 2,011,461</b>	<b>\$ 1,761,461</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs					
Operating Costs - Debt Service	\$ 19,063				
Saas/SW/HW Lic/Maint					
	<b>\$ 19,063</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Maximize Fire station up-time and improves communication.

**PROJECT TITLE:**  
EJ Ward System Upgrade /  
Technology Improvements

**FUNCTIONAL AREA / AGENCY:**  
Fleet Management

**PROGRAM AREA:**  
Application - Department Specific

**PROJECT COMPLETION DATE:**  
FY 14-15

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Pay-Go: Department Billings

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

This program includes the upgrade of the EJ Ward system to improve handling of the fuel consumption and automation at fuels sites. Current solution is old dial up modem on single server with no backup.

**Level of Service Impact:**

Ensures business continuity for fuel cards and fuel consumption tracking for Fleet.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 21,000		\$ 21,000				
Hardware	\$ 9,600		\$ 9,600				
Professional Svcs	\$ 22,800		\$ 22,800				
	<u>\$ 53,400</u>	<u>\$ -</u>	<u>\$ 53,400</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs	\$ 53,400				
Operating Costs - Debt Service					
Saas/SW/HW Lic/Maint	\$ 14,880				
	<u>\$ 68,280</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

**Benefits to the Public:**

Reduces risk to all City operations requiring use of COJ Fleet by ensuring obsolete solution is upgraded. Provides enhanced business continuity.

**PROJECT TITLE:**  
Disaster Recovery / Data  
Redundancy

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Backup and Recovery

**PROJECT COMPLETION DATE:**  
FY 15-16

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

To identify and contract with a vendor capable of providing a comprehensive disaster recovery and business continuity solution to ensure uninterrupted public access to core city operations and services.

**Level of Service Impact:**

Ensure continuation of mission critical operations and services following disruptive events.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 400,000			\$ 400,000			
Hardware	\$ -						
Professional Svcs	\$ -						
	<u>\$ 400,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 400,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
SaaS Lic/Maint					
SW/HW Maint		\$ 200,000			
	<u>\$ -</u>	<u>\$ 200,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

**Benefits to the Public:**

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to city services.

**PROJECT TITLE:**  
SAN Disk Replacement

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Backup and Recovery

**PROJECT COMPLETION DATE:**  
FY13-14

**PREVIOUS FUNDING:**  
\$657,300

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

To replace the existing end-of-life Storage Area Network (SAN) solution replacing it with newer technology that is more cost effective, provides faster disk access speeds and 20% additional storage capacity. The existing SAN will be moved to the Fire HQ datacenter to serve the virtualized servers and provide data mirroring with the Ed Ball datacenter.

**Level of Service Impact:**

1) The existing SAN Array is out of warranty and costs over \$45,000 a year in maintenance support. 2) Provide Disaster Recovery location for virtualized computer systems. 3) Automate the virtual infrastructure to optimize performance-automate move of server images.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 288,000	\$ 288,000					
Hardware	\$ 350,000	\$ 350,000					
Professional Svcs	\$ 19,300	\$ 19,300					
	<b>\$ 657,300</b>	<b>\$ 657,300</b>	<b>\$ -</b>				

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Operating Costs - Debt Service	\$ 200,477				
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ 200,477</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs	\$ (37,500)				
SW/HW Maint	\$ (63,000)				
	<b>\$ (100,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring server systems continuity.

**PROJECT TITLE:**  
Enterprise Auto Vehicle Locator

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 17-18

**PREVIOUS FUNDING:**  
\$535,000

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Managing city-wide vehicles for location, fuel consumption and employee productivity. Project costs are for a cellular solution with a three year contract rolling on 800 vehicles per year until fully implemented in FY17-18. The proposed solution would upgrade current technology, purchase additional units, and new telemetrics to ensure drivers are compliant with safety requirements and meeting performance objectives.

**Level of Service Impact:**

1) Increased operational efficiency and risk avoidance 2) Optimizes driver pick up or deliver, thereby providing faster service and savings in fuel cost 3) Ensures drivers are compliant with safety and performance requirements 4) Confirms drivers use fuel efficient routes 5) Provides ability to validate citizen complaints

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 2,800,188	\$ 535,000	\$ -	\$ 1,270,000	\$ 735,000	\$ 260,188	
	<u>\$ 2,800,188</u>	<u>\$ 535,000</u>	<u>\$ -</u>	<u>\$ 1,270,000</u>	<u>\$ 735,000</u>	<u>\$ 260,188</u>	<u>\$ -</u>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Operating Costs		\$ 410,400			
Operating Costs - Debt Service	\$ 81,587	\$ 81,587			
SaaS/SW/HW Lic/Maint	\$ 49,500	\$ 49,500	\$ 49,500	\$ 5,569	\$ -
	<u>\$ 131,087</u>	<u>\$ 541,487</u>	<u>\$ 49,500</u>	<u>\$ 5,569</u>	<u>\$ -</u>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs		\$ -	\$ (200,000)	\$ (200,000)	\$ (200,000)
SW/HW Maint					
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (200,000)</u>	<u>\$ (200,000)</u>	<u>\$ (200,000)</u>

**Benefits to the Public:**

Saving in fuel costs, less citizen complaints and potentially reduce Risk to the City.

**PROJECT TITLE:**  
Consolidation of Citywide Websites - Citywide  
COJ.net

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROJECT COMPLETION DATE:**  
FY 15-16

**PROGRAM AREA:**  
Enterprise Solution

**PREVIOUS FUNDING:**  
\$200,000

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

The consolidation of citywide websites into COJ.net will provide a more intuitive tool for citizens as well as creating new websites for Jacksonville Children’s Commission, Jacksonville Public Library, Jacksonville Small & Emerging Business. The existing Kentico Content Management System will be upgraded to enable the departments/divisions to more easily maintain their own web content, minimizing the use of IT resources. This solution would replace JAXKIDS.net, JPL.coj.net, and possibly COJ.net.

**Level of Service Impact:**

Reduced operational costs of managing and maintaining multiple systems. Reduces cost via web self service. Reduces call center traffic/costs, reduces infrastructure costs to maintain unused data.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>				
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>
Software / Hosting	\$ -					
Hardware	\$ -					
Professional Svcs	\$ 500,000	\$ 200,000	\$ -	\$ 300,000		
	<u>\$ 500,000</u>	<u>\$ 200,000</u>	<u>\$ -</u>	<u>\$ 300,000</u>	<u>\$ -</u>	<u>\$ -</u>

<b><u>Estimated Operational Costs:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs (a)					
Salary / Benefits					
Operating Costs - Debt Service		\$ 19,417	\$ 29,126		
Saas/SW/HW Lic/Maint					
	<u>\$ -</u>	<u>\$ 19,417</u>	<u>\$ 29,126</u>	<u>\$ -</u>	<u>\$ -</u>

<b><u>Estimated Savings and/or Offsets:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

**Benefits to the Public:**

Citizens/employees have more intuitive web site that simplifies access to COJ information, makes single point of entry less confusing and improves service levels.

**PROJECT TITLE:**  
Enterprise Customer Relationship  
Management Solution

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 16-17

**PREVIOUS FUNDING:**  
\$110,000

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

The solution will enable the tracking and reporting of customer/citizen issues, collect data related to service requests or issues, provide reporting visibility into performance measures. The solution will leverage host, web based applications while integrating mobile functionality, incorporate the use of Interactive Voice Response (IVR), leverage the current CISCO technologies and/or partner with JEA; deploy "311" type functionality.

**Level of Service Impact:**

Improves the ability for Agencies to see appointments and reservations for facilities. Provides a platform for the consolidation of call centers including the Library and IT.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					<b>FY 17-18</b>	<b>FY 18-19</b>
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>		
Software / Hosting	\$ -							
Hardware	\$ -							
Professional Svcs	\$ 1,160,000	\$ 110,000	\$ -	\$ 1,050,000				
	<u>\$ 1,160,000</u>	<u>\$ 110,000</u>	<u>\$ -</u>	<u>\$ 1,050,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
SaaS Lic/Maint		\$ 50,000			
SW/HW Maint					
	<u>\$ -</u>	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

**Benefits to the Public:**

The solution will serve to increase the level of service delivery to citizens; provide a single point of contact for customers / citizens and create foundational capability for customer/citizen self-service capability so they can report and then track their requests/issues.

**PROJECT TITLE:**  
Enterprise Document Management Citywide Solution

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROJECT COMPLETION DATE:**  
FY 16-17

**PROGRAM AREA:**  
Enterprise Solution

**PREVIOUS FUNDING:**  
\$1,123,164

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Expand the Conversion/implementation of an enterprise-wide document management and retention solution to optimize document storage and retrieval while ensuring compliance with applicable State and City document retention policies. The proposed solution will result in reduced operating costs by avoiding the need to house, locate and manage millions of paper records.

**Level of Service Impact:**

The proposed project will convert approximately 25 million documents from Oracle/Accorde document management application to the Hyland/OnBase Office Business Application and integrate it with Microsoft Office applications. The Prevalent/Quillix solution will continue to be used for scanning.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 929,973	\$ 380,122	\$ -	\$ 549,851			
Hardware	\$ 444,809	\$ 243,153	\$ -	\$ 201,656			
Professional Svcs	\$ 1,186,222	\$ 499,889	\$ -	\$ 686,333			
	<b>\$ 2,561,004</b>	<b>\$ 1,123,164</b>	<b>\$ -</b>	<b>\$ 1,437,840</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs - Debt Service		\$ 274,082			
SaaS Lic/Maint					
SW/HW Maint	\$ -	\$ 238,345	\$ 6,444	\$ 6,766	
	<b>\$ -</b>	<b>\$ 512,427</b>	<b>\$ 6,444</b>	<b>\$ 6,766</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs	\$ (50,000)				
SW/HW Maint					
	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Benefits to the Public:**

Improved Customer Service through faster access to centralized/stored media; reduction of operational costs by managing digitized media vs managing paper records.

**PROJECT TITLE:**  
Enterprise Financial / Resource  
Management Solution

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 17-18

**PREVIOUS FUNDING:**  
\$425,400

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management) into one integrated, hosted solution that will ensure consistency and completeness of functions performed, and reduce duplicate functions, maintenance and support costs, and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP will assist with optimization of major operational areas; Human Capital Management, Financial Systems, and Performance Management Systems.

**Level of Service Impact:**

This project will potentially reduce software maintenance and support by 30 to 70% when implementing industry best practices even while increasing the volume of processing business transactions.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 3,600,000		\$ 1,800,000	\$ 1,800,000			
Hardware	\$ -						
Professional Svcs	\$ 14,837,900	\$ 425,400	\$ 10,000,000	\$ 2,765,000	\$ 1,265,000	\$ 382,500	
	<u>\$ 18,437,900</u>	<u>\$ 425,400</u>	<u>\$ 11,800,000</u>	<u>\$ 4,565,000</u>	<u>\$ 1,265,000</u>	<u>\$ 382,500</u>	<u>\$ -</u>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Operating Costs					
Saas/SW/HW Lic/Maint			\$ 1,800,000	\$ 1,800,000	
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,800,000</u>	<u>\$ 1,800,000</u>	<u>\$ -</u>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs		TBD	TBD	TBD	TBD
Salary / Benefits		TBD	TBD	TBD	TBD
Operating Costs					
SW/HW Maint		\$ (577,296)	\$ (284,448)		
	<u>\$ -</u>	<u>\$ (577,296)</u>	<u>\$ (284,448)</u>	<u>\$ -</u>	<u>\$ -</u>

**Benefits to the Public:**

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

**PROJECT TITLE:**  
Enterprise Permit Management

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 16 - 17

**PREVIOUS FUNDING:**  
\$14,248

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

An Enterprise Permit Management Solution will provide a vendor solution that could be used by several City departments for their permitting, design review, inspections, and violation and citations processing and tracking. The commercial software would replace up to 10 existing home grown applications, reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

**Level of Service Impact:**

The systems were developed in-house and require significant enhancements and maintenance. Two ITD developers that supported several of these systems were part of previous staff reductions and have not been replaced.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>		<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
		<b>Funding</b>						
Software / Hosting	\$ 1,151,610			\$ -	\$ 1,151,610			
Hardware	\$ 138,000			\$ -	\$ 138,000			
Professional Svcs	\$ 2,425,761	\$ 14,248		\$ -	\$ 2,411,513			
	<b>\$ 3,715,371</b>	<b>\$ 14,248</b>		<b>\$ -</b>	<b>\$ 3,701,123</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
SaaS Lic/Maint		\$ 250,097	\$ 250,000		
SW/HW Maint					
	<b>\$ -</b>	<b>\$ 250,097</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint		\$ (17,000)			
	<b>\$ -</b>	<b>\$ (17,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Benefits to the Public:**

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

**PROJECT TITLE:**  
Global Online Payment / E-Commerce

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 16-17

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Provide a single point of entry on COJ.net for citizens to purchase and render electronic payment for all services eliminating the need for disparate Agency oriented systems. This consolidated revenue collection and purchasing capability will have added security and improved data transmission capabilities.

**Level of Service Impact:**

The solution will satisfy the TRUE Committee directive to Parks to identify a global revenue management solution. The consolidated ecommerce portal/web site will reduce maintenance overhead and improve speed of delivering enhancements and changes.

<b><u>Expenditure Plan:</u></b>	<b><u>Total Est. Cost</u></b>	<b><u>Prior Yrs.</u></b>					
		<b><u>Funding</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 17-18</u></b>
Software / Hosting	\$ 150,000				\$ 150,000		
Hardware	\$ -						
Professional Svcs	\$ 405,000				\$ 405,000		
	<b>\$ 555,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 555,000</b>	<b>\$ -</b>	<b>\$ -</b>

<b><u>Estimated Operational Costs:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 17-18</u></b>
FTEs (a)					
Salary / Benefits					
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ -</b>				

<b><u>Estimated Savings and/or Offsets:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 17-18</u></b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Simplifies the ability to pay for services electronically using ecommerce. Eliminates the need to travel to physical COJ facilities to make payments. Reduces or eliminates late payment via the paper/in person methods

**PROJECT TITLE:**  
Grants Management Enterprise  
Solution

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Enterprise Solution

**PROJECT COMPLETION DATE:**  
FY 16-17

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Currently there are several Grants Management solutions (etc. SAMIS, GIFTS, CursorControl) in use throughout the City. Several organizations are investigating new vendor solutions. This effort will evaluate the possibility of replacing multiple solutions with an enterprise solution.

**Level of Service Impact:**

Reducing the number of solutions would reduce annual license and maintenance fees and training overhead.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>				
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>
Software / Hosting	\$ 125,000				\$ 125,000	
Hardware	\$ -					
Professional Svcs	\$ 37,000				\$ 37,000	
	<b>\$ 162,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 162,000</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 17-18</b>
FTEs (a)					
Salary / Benefits					
SaaS Lic/Maint				\$ 125,000	
SW/HW Maint					
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 17-18</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Implementation of an enterprise grants management solution could reduce overall taxpayer dollars required to manage the disparate systems in place today.

**PROJECT TITLE:**  
Network Equipment Refresh

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Infrastructure

**PROJECT COMPLETION DATE:**  
On Going

**PREVIOUS FUNDING:**  
\$324,568

**FUNDING SOURCE:**  
Pay- Go: Equipment Refresh

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every 8 years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

**Level of Service Impact:**

1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment. 2) Eliminate unnecessary equipment expenditures due to unsupported devices. 3) Create an ongoing equipment refresh cycle.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ -						
Hardware	\$ 1,918,118	\$ 324,568	\$ 293,550	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000
Professional Svcs	\$ -						
	<u>\$ 1,918,118</u>	<u>\$ 324,568</u>	<u>\$ 293,550</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>	<u>\$ 325,000</u>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Operating Costs - Debt Service	\$ -				
SaaS Lic/Maint					
SW/HW Maint					
	<u>\$ -</u>				

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

**Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

**PROJECT TITLE:**  
Network UPS Replacement

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Infrastructure

**PROJECT COMPLETION DATE:**  
On Going

**PREVIOUS FUNDING:**  
\$39,690

**FUNDING SOURCE:**  
Pay- Go: Equipment Refresh

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

To establish a refresh cycle to replace older, failing Uninterrupted Power Supply (UPS) devices, ensuring data and voice power continuity.

**Level of Service Impact:**

Maintain a continuous supply of power to the data and voice networks in the event of a power outage.

<b><u>Expenditure Plan:</u></b>	<b><u>Total Est. Cost</u></b>	<b><u>Prior Yrs.</u></b>					
		<b><u>Funding</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
Software / Hosting	\$ -						
Hardware	\$ 281,842	\$ 39,690	\$ 42,152	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Professional Svcs	\$ -						
	<b>\$ 281,842</b>	<b>\$ 39,690</b>	<b>\$ 42,152</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

<b><u>Estimated Operational Costs:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Salary / Benefits					
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ -</b>				

<b><u>Estimated Savings and/or Offsets:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Minimize network outages and disruptions to business systems to ensure uninterrupted public access to city services.

**PROJECT TITLE:**  
Security Upgrades - Technology  
/ IT

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Infrastructure

**PROJECT COMPLETION DATE:**  
FY 17-18

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

This program includes multiple technology security upgrades for city-wide computers, telecom, network, servers, software, mobile devices, wi-fi, External Website, physical badge access, and forensic and investigative tools used to resolve security breaches. New technology threats such as hackers, viruses, malware, etc. evolve daily and to ensure business continuity, the city's IT Security must be refreshed.

**Level of Service Impact:**

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net)

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 115,000				\$ 35,000	\$ 80,000	
Hardware	\$ 408,000			\$ 140,000	\$ 248,000	\$ 20,000	
Professional Svcs	\$ 8,000				\$ 8,000		
	<b>\$ 531,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>\$ 291,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs					
Operating Costs - Debt Service					
Saas/SW/HW Lic/Maint			\$ 76,000	\$ 11,000	
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,000</b>	<b>\$ 11,000</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net)

**PROJECT TITLE:**  
Server Equipment Refresh

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Infrastructure

**PROJECT COMPLETION DATE:**  
On Going

**PREVIOUS FUNDING:**  
\$270,894

**FUNDING SOURCE:**  
Pay-Go: Department Billings

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the current inventory of 100 physical servers. A recurring refresh cycle must be established to replace 20 physical servers each year resulting in a 5 year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

**Level of Service Impact:**

1) ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and “crashes.” 3) Enhances application performance and system stability.

<b><u>Expenditure Plan:</u></b>	<b><u>Total Est. Cost</u></b>	<b><u>Prior Yrs.</u></b>					
		<b><u>Funding</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
Software / Hosting	\$ -						
Hardware	\$ 940,894	\$ 270,894	\$ 170,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Professional Svcs	\$ -						
	<b>\$ 940,894</b>	<b>\$ 270,894</b>	<b>\$ 170,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>

<b><u>Estimated Operational Costs:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Salary / Benefits					
Operating Costs - Debt Service	\$ -				
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ -</b>				

<b><u>Estimated Savings and/or Offsets:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring server systems continuity.

**PROJECT TITLE:**  
Virtual Server Equipment Refresh /  
Replacement

**FUNCTIONAL AREA / AGENCY:**  
ITD

**PROGRAM AREA:**  
Infrastructure

**PROJECT COMPLETION DATE:**  
FY 15-16

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Current State:

54 Physical Host Servers supporting over 400 virtual servers (Asset Management, GIS, Jaxpro, Outlook/Exchange E-mail, COJ Website, Oracle HR system, etc.)

All over 5 years old and incurring hardware maintenance costs of \$40k/year - \$200k/5years

**Level of Service Impact:**

1) ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and “crashes.” 3) Enhances application performance and system stability.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b><u>Prior Yrs.</u></b>					
		<b><u>Funding</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
Software / Hosting	\$ -						
Hardware	\$ 400,000		\$ -	\$ 400,000			
Professional Svcs	\$ -						
	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b><u>Estimated Operational Costs:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Salary / Benefits					
Operating Costs - Debt Service	\$ -				
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ -</b>				

<b><u>Estimated Savings and/or Offsets:</u></b>	<b><u>FY 14-15</u></b>	<b><u>FY 15-16</u></b>	<b><u>FY 16-17</u></b>	<b><u>FY 17-18</u></b>	<b><u>FY 18-19</u></b>
FTEs					
Operating Costs					
SW/HW Maint		\$ -	\$ (16,371)		
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (16,371)</b>	<b>\$ -</b>	<b>\$ -</b>

**Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring server systems continuity.

**PROJECT TITLE:**  
Maximo - Upgrade and Expansion

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
System Upgrade / Expansion

**PROJECT COMPLETION DATE:**  
FY 16-17

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Expand / Upgrade Maximo [Tivoli] for asset tracking throughout the city beginning with ITD assets. Phases include: 1) identify and document current Information Technology (IT) inventory/assets, optimize and document asset management processes, 2) implement a city wide asset management process, and 3) optimize and automate the City's asset tracking process including RFID/barcode tags and passive asset readers.

**Level of Service Impact:**

Phased improvements will alleviate the need to conduct annual asset inventory reconciliation efforts that currently impact every agency .

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 750,000		\$ -	\$ 500,000	\$ 250,000		
Hardware	\$ 750,000		\$ -	\$ 500,000	\$ 250,000		
Professional Svcs	\$ 1,500,000		\$ -	\$ 1,000,000	\$ 500,000		
	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs (a)					
Salary / Benefits					
Operating Costs - Debt Service	\$ -	\$ 50,834			
SaaS Lic/Maint					
SW/HW Maint		\$ 12,250	\$ 110,000	\$ 110,000	
	<b>\$ -</b>	<b>\$ 63,084</b>	<b>\$ 110,000</b>	<b>\$ 110,000</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Track assets and ensure they are where they should be at all times.

**PROJECT TITLE:**  
Duval Maps / GIS Upgrade

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
System Upgrade / Expansion

**PROJECT COMPLETION DATE:**  
FY 14-15

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

The current GIS application was developed in 2004 using ESRI ARC IMS technology that is now at end of life. The Duval Maps application is accessed millions of times a year by real estate, developers, citizens, business development, etc. This project is to optimize the current solution by Google-izing (Google like, not necessarily using Google base) Duval maps by using ARC GIS Server technology. This will also enable more efficient links from other sites like the Office of Economic Development.

**Level of Service Impact:**

1) Improves the level of service provided by the Duval Maps application currently accessed millions of times a year. 2) Ensures continued support by upgrading to the most recent software version. 3) Avoids costly ad hoc support costs due to technology being at end of life and no longer supported by vendor.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ 40,000		\$ -	\$ 40,000			
Hardware	\$ -						
Professional Svcs	\$ 250,900		\$ -	\$ 250,900			
	<b>\$ 290,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 290,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Operating Costs - Debt Service	\$ -	\$ 28,242			
SaaS/SW/HW Lic/Maint					
	<b>\$ -</b>	<b>\$ 28,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

The Duval Maps application is accessed millions of times a year by real estate, developers, citizens, business development, etc. This upgrade will ensure continuity of service.

**PROJECT TITLE:**  
P25 Radio - Radio Communication  
Site Expansion

**FUNCTIONAL AREA / AGENCY:**  
Citywide

**PROGRAM AREA:**  
Radio System

**PROJECT COMPLETION DATE:**  
FY 17-18

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

The old Radio Communications System was limited to ten (10) sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. Therefore, the intent of this project is to add three (3) simulcast radio sites; those being Orange Picker, Crystal Springs and Bayview, to the P25 system. In doing so, this project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

**Level of Service Impact:**

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ -						
Hardware	\$ 2,400,000			\$ 800,000	\$ 800,000	\$ 800,000	
Professional Svcs	\$ 600,000			\$ 200,000	\$ 200,000	\$ 200,000	
	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
SaaS Lic/Maint					
SW/HW Maint		\$ 55,000	\$ 55,000	\$ 55,000	
	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

**PROJECT TITLE:**  
P25 Radio - Fire Station Paging

**FUNCTIONAL AREA / AGENCY:**  
JFRD

**PROGRAM AREA:**  
Radio System

**PROJECT COMPLETION DATE:**  
FY 14-15

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Replace JFRD paging/alerting system by installing a mobile radio at 60 stations and digitally paging the station over the radio system. Project will integrate the JFRD station alert into the radio system. The debt service costs will be billed to JFRD

**Level of Service Impact:**

Maximize Fire station up-time and improves communication.

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>				
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>
Software / Hosting	\$ -					
Hardware	\$ 2,000,000	\$ -	\$ 2,000,000			
Professional Svcs	\$ 1,000,000	\$ -	\$ 1,000,000			
	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits					
Debt Service	\$ 178,125				
SaaS Lic/Maint					
SW/HW Maint		\$ 400,000			
	<b>\$ 178,125</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Maximize Fire station up-time and improves communication.

**PROJECT TITLE:**  
P25 Radio - JSO / JFRD Mobile  
Radio Refresh

**FUNCTIONAL AREA / AGENCY:**  
JSO / JFRD

**PROGRAM AREA:**  
Radio System

**PROJECT COMPLETION DATE:**  
FY14-15

**PREVIOUS FUNDING:**  
No

**FUNDING SOURCE:**  
Borrowed Funds

Estimated Operational Costs and Savings amounts reflect the net change in budget year over year not a cumulative total

**Project Description:**

Funding to replace all mobile radios for JSO and JFRD. The debt service will be billed only to JSO and JFRD.

**Level of Service Impact:**

Reduces the possibility of radio equipment failure and delayed emergency responsiveness

<b>Expenditure Plan:</b>	<b>Total Est. Cost</b>	<b>Prior Yrs.</b>					
		<b>Funding</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
Software / Hosting	\$ -						
Hardware	\$ 8,394,917	\$ -	\$ -	\$ 8,394,917			
Professional Svcs	\$ -						
	<b>\$ 8,394,917</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,394,917</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Operational Costs:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Salary / Benefits	\$ -	\$ 44,500			
Debt Service	\$ -	\$ 630,868			
SaaS Lic/Maint					
SW/HW Maint					
	<b>\$ -</b>	<b>\$ 675,368</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Savings and/or Offsets:</b>	<b>FY 14-15</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>
FTEs					
Operating Costs					
SW/HW Maint					
	<b>\$ -</b>				

**Benefits to the Public:**

Reduces the possibility of radio equipment failure and delayed emergency responsiveness



## DEBT MANAGEMENT

Debt Management Policies and Plans

Analysis of Bonded Indebtedness – General Tax Supported Debt

Schedule of Debt Service Requirements

Debt Service Requirements to Maturity

- Revenue Bonds Supported by General Fund
- Notes Payable Supported by General Fund Revenues
- Special Revenue Bonds and Notes Payable
- Revenue Bonds Supported by BJP Revenues
- Special Revenue Bonds Supported by BJP Revenues
- Notes Payable From Specific Revenue Sources
- Revenue Bonds Payable From Enterprise Funds

## DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive do not provide enough debt capacity to finance needed infrastructure. Guidelines that are not restrictive enough may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources, contributing to a deteriorating credit position. Objective guidelines typically take the form of debt ratios.

The Study, as required by City Code Section 110.514, allows for the continual evaluate of the fiscal health and credit quality of the City's debt program, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Below are five debt service ratios as of September 30, 2013, which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio are the "Aa" benchmarks, the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

	<u>Benchmark*</u>	<u>FYE 2013</u>	<u>Target</u>
Overall net debt to estimated market value	2.30%	3.70%	2.50%
Debt per capita	n/a**	\$3,084	\$2,600
Debt service to general fund expenditures	n/a**	9.35%	11.50%
Ten-year principal paydown	n/a**	46.37%	50.00%
Unassigned general fund balance as a percentage of revenues	14.95%	15.72%	10-14%

\* Moody's Investors Services, Global Credit Research Aa Cities Moody's Medians are based on 2012, or most currently available, information for "Aa" rated cities with population greater than 500,000.

\*\* Effective as of the 2011 report, Moody's no longer provides this benchmark.

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In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the operating budget and the CIP, and as the City continues to refine its 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the most current Study released in August 2014, projected retirements exceeded issuances for a net retirement of debt of approximately \$103.6 million over the five year period ending 2019. Consequently, the amount of debt is expected to decrease from \$2.63 billion in fiscal year 2013 to \$2.52 billion through fiscal year 2019.

City of Jacksonville, Florida Projected Change in Debt Outstanding General Government Non-Ad Valorem Debt (\$ in thousands)							
FYE:	2014	2015	2016	2017	2018	2019	Total 2014-2019
Outstanding Debt, Beginning	\$2,629,881	\$2,595,831	\$2,646,395	\$2,697,608	\$2,660,576	\$2,607,683	\$2,629,881
<u>Current Authorizations:</u>							
Better Jacksonville Plan							
Banking Fund:							
Prior CIP - General Authorizations	33,860	38,210	52,360	21,380	3,515		149,325
Prior CIP - Enterprise Fund Authorizations	4,490	19,595	8,730	5,240	770		38,825
Banking Fund - Prior Fleet/ITD Authorizations		954					954
EverBank Stadium Improvements	48,170						48,170
<u>Future Borrowings:</u>							
Capital Improvement Plan - General		54,900	70,805	75,330	77,630	73,835	352,500
Capital Improvement Plan - Enterprise Fund		17,630	27,915	21,335	18,370	11,345	96,595
Banking Fund - Fleet/ITD		42,151	30,756				72,907
Total Additions	86,520	173,440	190,566	123,285	100,285	85,180	759,276
<u>Total Reductions:</u>							
Refundings	62,730						62,730
Refunded	(68,705)						(68,705)
Retirements	(114,595)	(122,876)	(139,353)	(160,317)	(153,178)	(166,595)	(856,914)
Outstanding Debt, Ending	<b>\$2,595,831</b>	<b>\$2,646,395</b>	<b>\$2,697,608</b>	<b>\$2,660,576</b>	<b>\$2,607,683</b>	<b>\$2,526,268</b>	<b>\$2,526,268</b>

**NOTE:** The City Council deferred the approval the future borrowings listed above. It is not known at this time what portion of those capital improvements will be authorized, if any. It is possible that the amount of debt forecasted above to be outstanding through fiscal year 2019 may be materially reduced, or possibly increased.

The impact of such projected issuances and retirements reflected above on the adopted debt ratios are summarized as follows.

City of Jacksonville, Florida Effect of the New Debt Issuance on Debt Ratios Overall								
	Adopted		Projected End of Fiscal Year					
	Target	Maximum	2014	2015	2016	2017	2018	2019
Overall Debt to Estimated Full Value	2.50%	3.50%	<b>3.58%</b>	3.54%	3.53%	3.45%	3.35%	3.21%
Debt Service as a % of General Expenditures	11.50%	13.00%	11.08%	10.84%	11.93%	12.90%	13.43%	<b>13.72%</b>
<sup>(1)</sup> Ten Year Principal Paydown	50%	30% <sup>(2)</sup>	<b>47.96%</b>	50.62%	53.79%	57.00%	60.07%	64.59%
Overall Debt Per Capita	\$2,600	\$3,150	\$2,941	\$2,976	<b>\$3,003</b>	\$2,933	\$2,846	\$2,730

The most objective indicator of how the credit market's perceive the City's ability to repay its debt are the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u> <sup>(2)</sup>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
<b><u>Moody's:</u></b>										
Issuer Credit Rating <sup>(1)</sup>				Aa2		Aa1				Aa2 <sup>(7)</sup>
Covenant Bonds				Aa3		Aa2				Aa3 <sup>(7)</sup>
Revenue Bonds				Aa3/A1		Aa2/A1			Aa2/Aa3 <sup>(5)</sup>	
BJP Infrastructure						A1				
BJP Transportation						Aa2		A1 <sup>(4)</sup>		
Commercial Paper						P1 <sup>(3)</sup>				<sup>(6)</sup>
<b><u>Standard &amp; Poors:</u></b>										
Issuer Credit Rating <sup>(1)</sup>				AA						
Covenant Bonds				AA-						
Revenue Bonds	AA-/A						AA+/A			
BJP Infrastructure			AA-				A			
BJP Transportation			AA-							
Commercial Paper	A-1+									<sup>(3)</sup>
<b><u>Fitch:</u></b>										
Issuer Credit Rating <sup>(1)</sup>				AA		AA+				
Covenant Bonds				AA-		AA				
Revenue Bonds				AA/A+		AA+/AA-				
BJP Infrastructure					AA-			A+ <sup>(4)</sup>		
BJP Transportation								AA- <sup>(4)</sup>		
Commercial Paper										F1 <sup>(6)</sup>

(1) The agency previously discontinued its underlying rating for the City, but recently re-established an Issuer Credit Rating.

(2) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.

(3) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.

(4) On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.

(5) The A1 rating for the Guaranteed Entitlement bonds is removed on account that the bonds were paid off in full on December 13, 2013.

(6) On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with the Fitch for the new rating.

(7) On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.



**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

Fiscal Year Ending September 30:	Bonds Outstanding				
	General Obligation	Supported by General Revenues and Internal Services	Total General Fund Supported Debt	Supported by Better Jacksonville Plan Revenues	Supported by Enterprise Funds
2000	1,755,000	734,865,140 (1)	736,620,140		85,100,000
2001	1,195,000	702,035,140 (1)	703,230,140	397,710,000	82,985,000
2002	605,000	892,605,140 (1)	893,210,140	395,395,000	79,670,000
2003		1,022,286,300 (2)	1,022,286,300	804,425,000	76,233,840
2004		1,044,081,300	1,044,081,300	1,095,220,000	72,108,840
2005		1,022,290,560	1,022,290,560	1,100,124,261	67,989,580
2006		1,066,040,140	1,066,040,140	1,080,130,436 (3)	63,465,000 (3)
2007		1,064,580,140	1,064,580,140	1,204,145,655	57,560,000
2008		937,050,140	937,050,140	1,303,544,235	213,405,000
2009		962,238,140	962,238,140	1,376,710,045	165,615,000
2010		1,077,290,522	1,077,290,522	1,322,835,932	330,988,169
2011		1,164,319,400	1,164,319,400	1,378,919,402	313,014,854
2012		1,105,259,983	1,105,259,983	1,372,714,905	287,422,588
2013		1,028,019,534	1,028,019,534	1,342,347,257	259,514,556
2014		969,853,209	969,853,209	1,296,059,813	272,908,364

(1) Excludes RCR Commercial Paper of \$60,000,000.

(2) Includes long-term debt that refunded RCR Commercial Paper of \$60,000,000.

(3) Since FY 2006, this amount includes low interest rate loans through the State Infrastructure Bank (SIB).

(4) Effective FYE 2007, the market values in this schedule have been restated to conform with the requirements of GASB Statement 44 (please refer to the footnote in the Statistical Section of the CAFR for more information). Market values listed from fiscal year 2007 are not comparable to prior period data.

(5) Population estimates have been updated to reflect the 2010 Census.

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

<u>Combined Debt Outstanding</u>	<u>Assessed Valuation</u>	<u>Tax Supported Debt as a % Assessed Value</u>	<u>Population</u>	<u>Tax Supported Debt per Capita</u>
821,720,140	29,545,454,000	2.49%	778,879	945.74
1,183,925,140	31,749,501,000	2.21%	788,859 <sup>(5)</sup>	891.45
1,368,275,140	34,176,581,000	2.61%	799,656	1,116.99
1,902,945,140	37,374,610,000	2.74%	808,711	1,264.09
2,211,410,140	40,267,179,000	2.59%	818,357	1,275.83
2,190,404,401	45,852,669,000	2.23%	828,145	1,234.43
2,209,635,576	51,951,142,000	2.05%	839,090	1,270.47
2,326,285,795	47,629,987,000 <sup>(4)</sup>	2.24%	847,384	1,256.31
2,453,999,375	55,226,212,000	1.70%	853,077	1,098.44
2,504,563,185	55,504,160,000	1.73%	858,291	1,121.11
2,731,114,623	53,198,806,000	2.03%	864,263	1,246.48
2,856,253,656	49,440,991,000	2.35%	864,601	1,346.66
2,765,397,476	45,927,695,000	2.41%	869,729	1,270.81
2,629,881,347	43,739,023,000	2.35%	876,075	1,173.44
2,538,821,386	43,146,527,273	2.25%	890,066	1,089.64

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

Fiscal Year Ending September 30:	Debt Service				
	General Obligation	Supported by General Revenues and Internal Services	Total General Fund Supported	Supported by Better Jacksonville Plan Revenues	Supported by Enterprise Funds
2000	632,900	72,184,368	72,817,268		6,319,152
2001	632,713	70,743,136	71,375,849	20,462,349	7,404,647
2002	618,613	71,371,126	71,989,739	23,134,240	7,681,991
2003		87,874,481	87,874,481	43,613,747	7,709,831
2004		93,798,060	93,798,060	67,059,262	8,140,734
2005		106,231,569	106,231,569	66,918,240	7,826,624
2006		111,315,688	111,315,688	66,883,595	8,993,919
2007		109,712,283	109,712,283	68,671,148	10,188,524
2008		104,955,619	104,955,619	87,910,024	24,822,584
2009		107,641,246	107,641,246	87,944,604	24,925,988
2010		101,614,500	101,614,500	78,141,419	30,982,749
2011		101,871,946	101,871,946	94,996,077	28,259,494
2012		112,954,889	112,954,889	86,478,681	29,501,412
2013		104,223,118	104,223,118	102,492,447	18,900,898
2014		104,918,667	104,918,667	107,128,196	21,645,196

(1) Preliminary until the FY '14 CAFR is audited and published.

**ANALYSIS OF BONDED INDEBTEDNESS  
GENERAL TAX SUPPORTED DEBT**

Combined City Debt Service	General Fund Revenues	Debt Service as a % of G/F Revenues
79,136,420	637,637,000	11.42%
99,242,845	642,092,000	11.12%
102,805,970	677,041,000	10.64%
139,198,059	711,553,000	12.35%
168,998,056	753,507,000	12.45%
180,976,433	788,660,000	13.47%
187,193,202	856,511,000	13.00%
188,571,955	908,138,000	12.08%
217,688,227	934,323,000	11.23%
220,511,838	959,147,000	11.22%
210,738,668	976,478,000	10.41%
225,127,516	984,033,000	10.35%
228,934,982	954,602,000	11.83%
225,616,463	924,728,000	11.27%
233,692,059	1,013,150,000 <sup>(1)</sup>	10.36%

**SCHEDULE OF DEBT SERVICE REQUIREMENTS  
COMPARED TO CASH IN SINKING FUND  
LONG-TERM OBLIGATIONS  
September 30, 2014**

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**GOVERNMENTAL ACTIVITIES:**

**Revenue Bonds Supported by General Funds:**

Excise Taxes Revenue Bonds, Series 1993  
Local Government Sales Tax Refunding Revenue Bonds, Series 2001  
Excise Taxes Revenue Bonds, Series 2005A  
Excise Taxes Revenue Refunding Bonds, Series 2006A  
Excise Taxes Revenue Refunding Bonds, Series 2006B (AMT)  
Excise Taxes Revenue Bonds, Taxable Series 2006C  
Excise Taxes Revenue Bonds, Series 2007  
Capital Project Revenue Bonds, Series 2008A  
Capital Project Revenue Bonds, Series 2008B  
Excise Taxes Revenue Bonds, Series 2009A  
Excise Taxes Revenue Refunding Bonds, Series 2009B  
Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)  
Special Revenue Bonds, Series 2009C-1  
Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)  
Special Revenue Bonds, Series 2010A  
Special Revenue Bonds, Series 2011A  
Special Revenue Bonds, Series 2012B  
Special Revenue Refunding Bonds, Series 2012C  
Special Revenue Refunding Bonds, Series 2012D  
Special Revenue Refunding Bonds, Series 2012E  
Special Revenue Bonds, Series 2013A

**Notes Payable Supported by General Funds:**

U S Government Guaranteed Note Payable, Series 1996-B (Hilton)  
U S Government Guaranteed Note Payable, Series 1997 (LaVilla)  
U S Government Guaranteed Note Payable, Series 1997 (Armor Holdings)  
U S Government Guaranteed Note Payable, Series 1997 (Hampton Inns)

**Special Revenue Bonds and Notes Payable from Internal Service Operations:**

Special Revenue Bonds, Series 2008  
Special Revenue Bonds, Series 2009C-1  
Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)  
Special Revenue Bonds, Series 2010A  
Special Revenue Bonds, Series 2010C-1  
Special Revenue Bonds, Series 2011A  
Special Revenue Bonds, Series 2012A  
Special Revenue Bonds, Series 2012B  
Special Revenue and Refunding Bonds, Series 2013A  
Special Revenue and Refunding Bonds, Taxable Series 2013B  
Commercial Paper

FY 2015 Debt Service Requirements	Total Debt Service Requirements		
	Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
\$4,920,000	\$2,551,574	\$7,503,426	\$10,055,000
11,881,613	37,885,000	4,967,739	42,852,739
2,480,190	40,090,000	22,198,055	62,288,055
3,036,100	32,285,000	18,852,076	51,137,076
2,097,100	4,040,000	163,400	4,203,400
3,273,138	16,830,000	2,739,776	19,569,776
2,893,750	35,780,000	18,825,975	54,605,975
3,884,051	59,361,818	26,558,460	85,920,278
3,379,857	59,361,818	20,914,694	80,276,512
2,656,836	35,435,000	19,878,391	55,313,391
2,337,000	12,030,000	1,885,000	13,915,000
297,900	710,000	39,400	749,400
3,645,213	10,055,000	2,364,655	12,419,655
326,273	10,995,000	1,504,103	12,499,103
2,377,613	29,482,000	15,023,719	44,505,719
4,369,788	76,500,000	68,163,425	144,663,425
34,083	2,847,800	270,445	3,118,245
12,811,475	181,533,000	79,801,400	261,334,400
1,563,325	10,690,000	2,682,350	13,372,350
612,244	34,340,000	3,060,958	37,400,958
1,378,238	27,175,000	29,433,324	56,608,324
<b>Total</b>	<b>\$719,978,010</b>	<b>\$346,830,771</b>	<b>\$1,066,808,781</b>
\$306,600	\$300,000	\$6,600	\$306,600
136,318	260,000	9,776	269,776
83,888	160,000	6,016	166,016
66,430	65,000	1,430	66,430
<b>Total</b>	<b>\$785,000</b>	<b>\$23,822</b>	<b>\$808,822</b>
\$4,939,870	\$42,745,000	\$17,358,851	\$60,103,851
4,528,650	12,130,000	2,652,375	14,782,375
790,609	26,315,000	3,883,913	30,198,913
4,618,963	42,058,000	14,790,723	56,848,723
4,133,000	24,355,000	4,499,375	28,854,375
2,831,013	29,855,000	15,019,375	44,874,375
1,033,476	3,045,000	51,380	3,096,380
41,617	3,467,200	324,231	3,791,431
2,007,806	26,860,000	18,147,315	45,007,315
3,546,033	35,145,000	6,590,673	41,735,673
3,193,313	3,900,000	71,700	3,971,700
<b>Total</b>	<b>\$249,875,200</b>	<b>\$83,389,911</b>	<b>\$333,265,111</b>

**SCHEDULE OF DEBT SERVICE REQUIREMENTS  
COMPARED TO CASH IN SINKING FUND  
LONG-TERM OBLIGATIONS**

**September 30, 2014  
(Continued)**

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**Revenue Bonds Supported by BJP Revenues:**

Transportation Revenue Bonds, Series 2007  
Transportation Revenue Bonds, Series 2008A  
Transportation Revenue Bonds, Series 2008B  
Better Jacksonville Sales Tax Revenue Bonds, Series 2008  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2011  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012  
Transportation Revenue Refunding Bonds, Series 2012A  
Transportation Revenue Refunding Bonds, Series 2012B  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012A

**Special Revenue Bonds Supported by BJP Revenues:**

Special Revenue Bonds, Series 2009B-1A  
Special Revenue Bonds, Taxable Series 2009B-1B (Direct Pay Build America Bonds)  
Special Revenue Bonds, Series 2010B  
Special Revenue Bonds, Series 2011B  
Special Revenue Refunding Bonds, Series 2013C

**Notes Payable Supported by BJP Revenues:**

State Infrastructure Bank Loan  
State Infrastructure Bank Loan

**BUSINESS-LIKE ACTIVITIES:**

**Revenue Bonds Supported by Business-Type Activities:**

Excise Taxes Revenue Bonds, Series 2005A  
Capital Project Revenue Bonds, Series 2008A  
Capital Project Revenue Bonds, Series 2008B  
Excise Taxes Revenue Refunding Bonds, Series 2009B  
Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012  
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012A  
Capital Improvement Revenue Refunding Bonds, Series 2012  
Special Revenue Refunding Bonds, Series 2012C  
Commercial Paper

	FY 2015 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$7,746,200	\$81,480,000	\$65,299,300	\$146,779,300
	16,796,523	150,485,000	67,648,840	218,133,840
	9,392,135	93,105,000	23,511,785	116,616,785
	7,875,550	90,130,000	43,024,562	133,154,562
	8,756,350	68,615,000	18,360,901	86,975,901
	22,457,869	233,135,000	97,094,717	330,229,717
	7,469,038	151,660,000	104,933,896	256,593,896
	4,475,225	48,055,000	13,543,300	61,598,300
	2,054,750	41,095,000	30,227,125	71,322,125
Total	<u>\$87,023,640</u>	<u>\$957,760,000</u>	<u>\$463,644,426</u>	<u>\$1,421,404,426</u>
	\$4,173,769	\$47,715,000	\$18,396,318	\$66,111,318
	2,275,225	55,925,000	33,172,210	89,097,210
	3,854,500	77,090,000	34,697,750	111,787,750
	5,014,500	78,950,000	40,600,250	119,550,250
	1,657,163	31,565,000	25,628,799	57,193,799
Total	<u>\$16,975,157</u>	<u>\$291,245,000</u>	<u>\$152,495,327</u>	<u>\$443,740,327</u>
	\$2,448,800	\$21,417,286	\$2,367,039	\$23,784,325
	4,000,000	25,637,527	2,654,847	28,292,374
Total	<u>\$6,448,800</u>	<u>\$47,054,813</u>	<u>\$5,021,886</u>	<u>\$52,076,699</u>
Subtotal	<u>\$212,960,970</u>	<u>\$2,266,698,023</u>	<u>\$1,051,406,143</u>	<u>\$3,318,104,166</u>
	\$95,516	\$2,000,000	\$1,258,326	\$3,258,326
	13,984	208,182	88,971	297,153
	12,223	208,182	70,178	278,360
	1,772,375	4,930,000	377,500	5,307,500
	3,563,800	10,205,000	626,900	10,831,900
	2,036,824	41,480,000	28,301,276	69,781,276
	3,689,750	73,795,000	56,159,875	129,954,875
	10,161,475	114,150,000	52,563,650	166,713,650
	46,100	922,000	152,350	1,074,350
	262,396	24,225,000	13,040,971	37,265,971
Subtotal	<u>\$21,654,443</u>	<u>\$272,123,364</u>	<u>\$152,639,997</u>	<u>\$424,763,361</u>
Grant Total	<u>\$234,615,413</u>	<u>\$2,538,821,387</u>	<u>\$1,204,046,140</u>	<u>\$3,742,867,527</u>

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

**September 30, 2014**

<b>Fiscal Year</b>	<b>Development of Third Terminal for Operation by the Jacksonville Port Authority</b>		<b>To Refund a Portion of Sales Tax Revenue Bonds, Series 1995 and 1996</b>		<b>To Fund citywide Capital Improvements and River City Marketplace Road and Utility Improvements</b>	
	<b>Excise Taxes Revenue Bonds, Series 1993</b>		<b>Local Government Sales Tax Refunding Revenue Bonds, Series</b>		<b>Excise Taxes Revenue Bonds, Series 2005A</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015	\$ 1,288,056	\$ 3,631,944	\$ 10,075,000	\$ 1,806,613	\$ 605,000	\$ 1,875,190
2016	1,263,518	3,871,482	6,405,000	1,353,413	630,000	1,850,490
2017			6,760,000	991,375	655,000	1,824,790
2018			7,125,000	609,538	685,000	1,797,562
2019			7,520,000	206,800	710,000	1,768,347
2020					740,000	1,737,534
2021					2,420,278	1,670,378
2022					2,525,403	1,555,812
2023					2,649,553	1,426,438
2024					2,783,053	1,290,623
2025					2,921,553	1,157,108
2026					3,050,379	1,016,969
2027					3,203,229	860,629
2028					3,360,754	704,932
2029					2,398,279	574,364
2030					2,505,804	460,447
2031					2,622,680	341,851
2032					2,744,230	212,596
2033					2,879,805	71,995
2034						
2035						
2036						
2037						
2038						
2039						
2040						
2041						
2042						
	<u>\$2,551,574</u>	<u>\$7,503,426</u>	<u>\$37,885,000</u>	<u>\$4,967,739</u>	<u>\$40,090,000</u>	<u>\$22,198,055</u>
<b>Interest Rates:</b>	6.300%		5.500%		3.750% - 5.000%	

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

September 30, 2014

Fiscal Year	To Refund the Sunshine State Gov't Finance Commission Bonds, Series 1995A and various Capital Improvements		To Refund the Sunshine State Governmental Finance Commission Bonds, Series 1995B (AMT)		To Fund the Renovation of the Carling, Ed Ball and Laura Street Trio Buildings, and Dredge Privately Owned Canals	
	Excise Taxes Revenue Refunding Bonds, Series 2006A		Excise Taxes Revenue Refunding Bonds, Series 2006B (AMT)		Excise Taxes Revenue Bonds, Taxable Series 2006C	
	Principal	Interest	Principal	Interest	Principal	Interest
2015	\$ 1,520,000	\$ 1,516,100	\$ 1,975,000	\$ 122,100	\$ 2,470,000	\$ 803,138
2016	1,575,000	1,456,100	2,065,000	41,300	2,590,000	674,990
2017		1,424,600			2,725,000	539,574
2018		1,424,600			2,865,000	395,753
2019		1,424,600			3,010,000	243,584
2020		1,424,600			3,170,000	82,737
2021	1,660,000	1,383,100				
2022	1,740,000	1,298,100				
2023	1,830,000	1,208,850				
2024	1,920,000	1,115,100				
2025	2,015,000	1,016,725				
2026	2,115,000	913,475				
2027	2,225,000	810,538				
2028	2,325,000	708,163				
2029	2,430,000	601,175				
2030	2,535,000	483,125				
2031	2,665,000	353,125				
2032	2,795,000	216,625				
2033	2,935,000	73,375				
2034						
2035						
2036						
2037						
2038						
2039						
2040						
2041						
2042						
	<u>\$32,285,000</u>	<u>\$18,852,076</u>	<u>\$4,040,000</u>	<u>\$163,400</u>	<u>\$16,830,000</u>	<u>\$2,739,776</u>

**Interest  
Rates:**

3.750% - 5.000%

4.000%

(Taxable)  
5.060% - 5.220%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

**September 30, 2014**

<b>Fiscal Year</b>	<b>To Fund citywide Capital Improvements</b>		<b>To partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1</b>		<b>To partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1</b>	
	<b>Excise Taxes Revenue Bonds, Series 2007</b>		<b>Capital Projects Revenue Refunding Bonds, Series 2008A</b>		<b>Capital Projects Revenue Refunding Bonds, Series 2008B</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015	\$ 1,235,000	\$ 1,658,750	\$ 1,688,702	\$ 2,195,349	\$ 1,688,702	\$ 1,691,155
2016	1,285,000	1,608,350	1,773,386	2,134,087	1,773,386	1,641,128
2017	1,335,000	1,555,950	2,067,290	2,050,685	2,067,290	1,585,630
2018	1,390,000	1,501,450	1,952,718	1,976,174	1,952,718	1,527,541
2019	1,445,000	1,444,750	1,843,126	1,905,842	1,843,126	1,472,691
2020	1,505,000	1,385,750	2,142,012	1,830,417	2,142,012	1,415,106
2021	1,560,000	1,316,650	2,241,640	1,740,621	2,241,640	1,351,762
2022	1,640,000	1,236,650	2,356,213	1,651,504	2,356,213	1,285,323
2023	1,720,000	1,152,650	2,630,191	1,552,481	2,630,191	1,213,269
2024	1,810,000	1,064,400	2,585,358	1,458,126	2,585,358	1,137,905
2025	1,900,000	971,650	2,565,433	1,356,682	2,565,433	1,063,476
2026	1,995,000	874,275	2,844,392	1,249,539	2,844,392	985,304
2027	2,095,000	772,025	2,978,891	1,136,839	2,978,891	901,157
2028	2,200,000	664,650	3,123,352	1,021,448	3,123,352	812,980
2029	2,310,000	557,675	3,367,441	891,570	3,367,441	719,188
2030	2,410,000	451,475	3,347,516	764,390	3,347,516	622,157
2031	2,520,000	334,250	3,601,568	628,417	3,601,568	521,743
2032	2,645,000	205,125	3,775,918	486,872	3,775,918	415,138
2033	2,780,000	69,500	3,960,231	335,763	3,960,231	303,350
2034			4,169,450	178,086	4,169,450	185,877
2035			4,346,990	13,568	4,346,990	62,814
2036						
2037						
2038						
2039						
2040						
2041						
2042						
	<u>\$35,780,000</u>	<u>\$18,825,975</u>	<u>\$59,361,818</u>	<u>\$26,558,460</u>	<u>\$59,361,818</u>	<u>\$20,914,694</u>

**Interest Rates:**

4.000% - 5.000%

Variable Rate  
Assumed at 3.800%

2.890%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

**September 30, 2014**

Fiscal Year	To Fund Citywide Capital Improvements		To Refund the Excise Taxes Revenue Bonds, Series 1996A and 1999A		To Refund the Excise Taxes Revenue Bonds, Series 1999B	
	Excise Taxes Revenue Bonds, Series 2009A		Excise Taxes Revenue Refunding Bonds, Series 2009B		Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 1,115,000	\$ 1,541,836	\$ 1,780,000	\$ 557,000	\$ 275,000	\$ 22,900
2016	1,150,000	1,507,861	1,865,000	465,875	240,000	12,600
2017	1,170,000	1,473,061	1,965,000	370,125	195,000	3,900
2018	1,215,000	1,436,071	2,035,000	270,125		
2019	1,255,000	1,395,453	2,140,000	165,750		
2020	1,300,000	1,350,025	2,245,000	56,125		
2021	1,345,000	1,293,869				
2022	1,410,000	1,229,213				
2023	1,460,000	1,159,963				
2024	1,550,000	1,087,288				
2025	1,620,000	1,018,713				
2026	1,685,000	945,609				
2027	1,765,000	863,219				
2028	1,835,000	782,538				
2029	1,910,000	696,966				
2030	2,005,000	601,763				
2031	2,115,000	502,906				
2032	2,220,000	399,950				
2033	2,325,000	292,006				
2034	2,435,000	178,956				
2035	2,550,000	121,125				
2036						
2037						
2038						
2039						
2040						
2041						
2042						
	<u>\$35,435,000</u>	<u>\$19,878,391</u>	<u>\$12,030,000</u>	<u>\$1,885,000</u>	<u>\$710,000</u>	<u>\$39,400</u>

**Interest  
Rates:**

3.000% - 5.000%

5.000%

(Taxable)  
4.000% - 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

**September 30, 2014**

<b>Purpose:</b>	To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects	
<b>Fiscal Year</b>	Special Revenue Bonds, Series 2009C-1		Special Revenue Bonds Taxable Series 2009C-2, (Direct Pay Build America Bonds)		Special Revenue Bonds, Series 2010A	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015	\$ 3,220,000	\$ 425,213		\$ 326,273	\$ 998,000	\$ 1,379,613
2016	3,360,000	260,713		326,273	1,026,000	1,329,013
2017		176,712	\$ 3,780,000	274,184	1,059,000	1,276,888
2018		176,712	1,375,000	202,255	1,097,000	122,987
2019		176,712	1,420,000	161,231	1,136,000	1,167,162
2020		176,712	1,450,000	117,710	1,175,000	1,109,387
2021		176,712	1,475,000	71,932	1,219,000	1,049,537
2022		176,712	1,495,000	24,245	1,263,000	987,488
2023		176,712			1,312,000	923,113
2024	85,000	174,588			1,367,000	868,099
2025	1,075,000	145,588			1,428,000	821,787
2026	1,130,000	90,463			1,494,000	771,545
2027	1,185,000	31,106			1,566,000	706,250
2028					1,643,000	626,025
2029					1,726,000	541,800
2030					1,814,000	453,300
2031					1,909,000	360,225
2032					1,820,000	267,000
2033					1,910,000	173,750
2034					2,005,000	75,875
2035					515,000	12,875
2036						
2037						
2038						
2039						
2040						
2041						
2042						
	<u>\$10,055,000</u>	<u>\$2,364,655</u>	<u>\$10,995,000</u>	<u>\$1,504,103</u>	<u>\$29,482,000</u>	<u>\$15,023,719</u>
<b>Interest Rates:</b>	3.500% - 5.250%		(Taxable) 4.240% - 4.990% (2.756% - 3.244% net of subsidy)		3.250% - 5.000%	



**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

September 30, 2014

**Purpose:** To Refund the Excise Taxes  
Revenue Bonds, Series 2003A

To Refund the Excise Taxes  
Revenue Bonds, Series 2003C

Fiscal Year	Special Revenue Refunding Bonds, Series 2012D		Special Revenue Refunding Bonds, Taxable Series 2012E	
	Principal	Interest	Principal	Interest
2015	\$ 1,075,000	\$ 488,325		\$ 612,244
2016	1,130,000	433,200		612,244
2017	900,000	382,450	\$ 5,205,000	581,950
2018	945,000	341,050	6,740,000	504,005
2019	985,000	302,450	7,080,000	396,067
2020	1,020,000	257,250	7,450,000	261,169
2021	1,075,000	204,875	7,865,000	93,279
2022	1,130,000	149,750		
2023	1,185,000	91,875		
2024	1,245,000	31,125		
2025				
2026				
2027				
2028				
2029				
2030				
2031				
2032				
2033				
2034				
2035				
2036				
2037				
2038				
2039				
2040				
2041				
2042				
	<u>\$10,690,000</u>	<u>\$2,682,350</u>	<u>\$34,340,000</u>	<u>\$3,060,958</u>

**Interest  
Rates:**

4.000% - 5.000%

(Taxable)

1.164% - 2.372%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY GENERAL FUND**

September 30, 2014

To Fund Citywide  
Capital Improvements and  
Refund a Portion of the  
Special Revenue Bonds,  
Series 2009C-1 and 2010A

Fiscal Year	Special Revenue and Refunding Bonds, Series 2013A		Total Principal and Interest
	Principal	Interest	
2015		\$ 1,378,238	\$ 70,255,787
2016		1,378,238	73,221,093
2017		1,378,238	72,556,801
2018		1,378,238	70,330,682
2019		1,378,238	71,728,614
2020		1,378,238	56,147,469
2021		1,378,238	54,036,696
2022		1,378,238	46,084,549
2023		1,378,238	47,705,310
2024		1,378,238	44,664,649
2025		1,378,238	44,133,399
2026		1,378,238	44,480,718
2027		1,378,238	42,417,550
2028	\$ 265,000	1,372,606	38,768,231
2029	1,250,000	1,334,162	38,858,067
2030	1,315,000	1,266,831	38,553,324
2031	1,160,000	1,201,862	38,640,908
2032	1,215,000	1,139,519	38,481,941
2033	1,275,000	1,074,156	38,552,212
2034	2,375,000	978,344	21,967,419
2035	3,520,000	828,000	21,529,862
2036	2,185,000	685,375	8,079,375
2037	2,295,000	573,375	8,069,750
2038	2,405,000	455,875	8,103,875
2039	2,515,000	332,875	8,086,125
2040	2,635,000	204,125	8,071,875
2041	2,765,000	69,125	8,060,125
2042			5,222,375
	<u>\$27,175,000</u>	<u>\$29,433,324</u>	<u>\$1,066,808,781</u>

**Interest**

**Rates:** 4.250% - 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE SUPPORTED BY GENERAL FUND REVENUES**

**September 30, 2014**

<b>Purpose:</b>	HUD Section 108 Program Loan for Hilton Hotel Project		HUD Section 108 Program Loan for LaVilla Project		HUD Section 108 Program Loan for Armor Holdings	
<b>Fiscal Year</b>	U.S. Government Guaranteed Note Payable, Series 2010		U.S. Government Guaranteed Note Payable, Series 2010		U.S. Government Guaranteed Note Payable, Series 2010	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 300,000	\$ 6,600	\$ 130,000	\$ 6,318	\$ 80,000	\$ 3,888
2016			130,000	3,458	80,000	2,128
2017						
2018						
2019						
	<u>\$ 300,000</u>	<u>\$ 6,600</u>	<u>\$ 260,000</u>	<u>\$ 9,776</u>	<u>\$ 160,000</u>	<u>\$ 6,016</u>
<b>Interest Rates:</b>	(Taxable) 2.200%		(Taxable) 2.200% - 2.660%		(Taxable) 2.200% - 2.660%	

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE SUPPORTED BY GENERAL FUND REVENUES**

September 30, 2014

	HUD Section 108 Program Loan for Hampton Inns		
	U.S. Government Guaranteed Note Payable, Series 2010		
<b>Fiscal Year</b>	<u>Principal</u>	<u>Interest</u>	<u>Total Principal and Interest</u>
2015	\$ 65,000	\$ 1,430	\$ 593,236
2016			215,586
2017			
2018			
2019			
	<u>\$ 65,000</u>	<u>\$ 1,430</u>	<u>\$ 808,822</u>

**Interest** (Taxable)  
**Rates:** 2.200%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL REVENUE BONDS AND NOTES PAYABLE  
FROM INTERNAL SERVICE OPERATIONS**

**September 30, 2014**

<b>Purpose:</b>	To Fund the Banking Fund Program		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects	
<b>Fiscal Year</b>	Commercial Paper		Special Revenue Bonds, Series 2008		Special Revenue Bonds, Series 2009C-1	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015	\$ 3,135,000	\$ 58,313	\$ 2,975,000	\$ 1,964,870	\$ 4,020,000	\$ 508,650
2016	765,000	13,388	3,085,000	1,847,389	4,240,000	302,150
2017			3,210,000	1,721,489		196,150
2018			3,340,000	1,588,401		196,150
2019			3,480,000	1,432,514		196,150
2020			3,655,000	1,263,276		196,150
2021			3,815,000	1,095,201		196,150
2022			3,990,000	914,601		196,150
2023			940,000	796,339		196,150
2024			990,000	748,089	120,000	193,150
2025			1,040,000	696,819	1,310,000	157,400
2026			1,090,000	641,959	1,380,000	90,150
2027			1,145,000	583,563	1,060,000	27,825
2028			1,210,000	520,231		
2029			1,275,000	451,894		
2030			1,345,000	379,844		
2031			1,420,000	303,806		
2032			1,495,000	223,644		
2033			1,580,000	138,094		
2034			1,665,000	46,828		
2035						
2036						
2037						
2038						
2039						
2040						
2041						
	<u>\$ 3,900,000</u>	<u>\$ 71,701</u>	<u>\$ 42,745,000</u>	<u>\$ 17,358,851</u>	<u>\$ 12,130,000</u>	<u>\$ 2,652,375</u>

**Interest**

**Rates:**                      Variable Rate                      3.750% - 5.625%                      4.000% - 5.250%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL REVENUE BONDS AND NOTES PAYABLE  
FROM INTERNAL SERVICE OPERATIONS**

**September 30, 2014**

Fiscal Year	To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects	
	Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)		Special Revenue Bonds, Series 2010A		Special Revenue Bonds, Series 2010C-1	
	Principal	Interest	Principal	Interest	Principal	Interest
2015		\$ 790,609	\$ 2,662,000	\$ 1,956,963	\$ 2,990,000	\$ 1,143,000
2016		790,609	2,814,000	1,820,063	3,140,000	989,750
2017	\$ 4,200,000	732,733	2,976,000	1,675,313	3,300,000	828,750
2018	6,825,000	576,372	3,138,000	1,522,463	3,465,000	659,625
2019	3,625,000	423,811	3,309,000	1,361,288	3,635,000	482,125
2020	3,750,000	311,967	3,145,000	1,199,938	3,815,000	295,875
2021	3,885,000	192,455	3,321,000	1,038,288	4,010,000	100,250
2022	4,030,000	65,357	3,507,000	867,588		
2023			3,693,000	687,588		
2024			1,593,000	569,376		
2025			1,632,000	515,950		
2026			1,666,000	459,255		
2027			1,559,000	391,125		
2028			1,637,000	311,225		
2029			1,714,000	227,450		
2030			1,801,000	139,575		
2031			1,891,000	47,275		
2032						
2033						
2034						
2035						
2036						
2037						
2038						
2039						
2040						
2041						
	<u>\$ 26,315,000</u>	<u>\$ 3,883,913</u>	<u>\$ 42,058,000</u>	<u>\$ 14,790,723</u>	<u>\$ 24,355,000</u>	<u>\$ 4,499,375</u>

(Taxable)

**Interest** 4.240% - 4.990%

**Rates:** (2.756% - 3.244% net of subsidy)

3.250% - 5.000%

5.000%



**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL REVENUE BONDS AND NOTES PAYABLE  
FROM INTERNAL SERVICE OPERATIONS**

**September 30, 2014**

Fiscal Year	To Refund a Portion of the Special Revenue Bonds, Series 2009C-1 and 2010A		To Fund the Purchase of the Godbold City Hall Annex and Refund the Special Revenue Bonds, Series 2009A		Total Principal and Interest
	Special Revenue and Refunding Bonds, Series 2013A		Special Revenue and Refunding Bonds, Taxable Series 2013B		
	Principal	Interest	Principal	Interest	
2015	\$ 715,000	\$ 1,292,806	\$ 2,560,000	\$ 986,033	\$ 31,664,350
2016	760,000	1,274,256	2,980,000	964,847	29,696,840
2017	785,000	1,247,156	3,760,000	920,361	29,461,669
2018	815,000	1,215,156	3,815,000	845,762	30,871,649
2019	850,000	1,177,606	4,065,000	744,932	27,651,646
2020	890,000	1,134,106	4,180,000	619,435	27,320,467
2021	930,000	1,088,606	3,540,000	486,591	26,564,511
2022	980,000	1,040,856	3,675,000	353,104	22,482,376
2023	1,025,000	990,731	1,385,000	255,410	16,266,710
2024	1,080,000	938,106	1,440,000	197,222	10,688,331
2025	1,135,000	882,731	1,500,000	134,460	10,660,623
2026	1,190,000	830,556	1,565,000	66,730	10,633,663
2027	195,000	802,735	680,000	15,786	8,112,765
2028	530,000	787,450			6,643,131
2029	1,770,000	729,725			7,816,638
2030	1,870,000	634,175			7,816,094
2031	1,680,000	540,988			7,524,088
2032	1,755,000	450,819			5,571,194
2033	1,850,000	356,188			4,608,513
2034	1,950,000	256,438			4,598,229
2035	2,055,000	153,875			2,893,750
2036	300,000	95,000			1,074,000
2037	315,000	79,625			1,061,250
2038	335,000	63,375			398,375
2039	350,000	46,250			396,250
2040	365,000	28,375			393,375
2041	385,000	9,625			394,625
	<u>\$ 26,860,000</u>	<u>\$ 18,147,315</u>	<u>\$ 35,145,000</u>	<u>\$ 6,590,673</u>	<u>\$ 333,265,112</u>

**Interest  
Rates:**

2.000% - 5.250%

(Taxable)

0.540% - 4.643%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY BJP REVENUES**

**September 30, 2014**

<b>Purpose:</b>	Better Jacksonville Transportation Projects		To Refund the Transportation Revenue Bonds, Series 2003A and 2003B (Auction Rate Securities)		To Refund the Transportation Revenue Bonds, Series 2003 and 2004A (Auction Rate Securities)	
	Transportation Revenue Bonds, Series 2007		Transportation Revenue Bonds, Series 2008A		Transportation Revenue Bonds, Series 2008B	
<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015	\$ 3,780,000	\$ 3,966,200	\$ 11,250,000	\$ 5,546,523	\$ 5,695,000	\$ 3,697,135
2016	3,970,000	3,772,450	11,875,000	5,092,436	5,955,000	3,456,889
2017	4,170,000	3,568,950	11,450,000	4,624,136	8,915,000	3,082,671
2018		3,464,700		4,586,894	8,990,000	2,704,710
2019		3,464,700		4,586,894	9,285,000	2,315,099
2020		3,464,700		4,599,461	9,310,000	1,928,685
2021		3,464,700		4,586,894	9,730,000	1,515,603
2022		3,464,700		4,586,894	4,430,000	1,310,901
2023		3,464,700		4,586,894	4,695,000	1,114,293
2024		3,464,700		4,599,461	4,780,000	915,944
2025		3,464,700	10,460,000	4,206,984	4,965,000	705,243
2026		3,464,700	11,005,000	3,773,257	5,210,000	486,899
2027	4,375,000	3,355,325	11,560,000	3,317,599	5,460,000	258,055
2028	4,595,000	3,131,075	12,155,000	2,846,194	5,685,000	19,658
2029	4,825,000	2,895,575	12,770,000	2,335,180		
2030	5,065,000	2,648,325	13,430,000	1,805,863		
2031	5,320,000	2,395,350	14,110,000	1,249,701		
2032	5,575,000	2,129,625	14,830,000	666,867		
2033	5,850,000	1,844,000	15,590,000	50,708		
2034	6,145,000	1,544,125				
2035	6,450,000	1,229,250				
2036	6,775,000	898,625				
2037	7,115,000	551,375				
2038	7,470,000	186,750				
	<u>\$ 81,480,000</u>	<u>\$ 65,299,300</u>	<u>\$ 150,485,000</u>	<u>\$ 67,648,840</u>	<u>\$ 93,105,000</u>	<u>\$ 23,511,785</u>

**Interest  
Rates:**

4.750% - 5.000%

Variable Rate  
Assumed at 3.96%

Variable Rate  
Assumed at 4.21%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY BJP REVENUES**

**September 30, 2014**

Fiscal Year	Better Jacksonville Infrastructure Projects		To partially Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2001		To partially Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2001, 2003 and 2004	
	Principal	Interest	Principal	Interest	Principal	Interest
	Better Jacksonville Sales Tax Revenue Bonds, Series 2008		Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2011		Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012	
2015	\$ 3,490,000	\$ 4,385,550	\$ 5,520,000	\$ 3,236,350	\$ 11,270,000	\$ 11,187,869
2016	3,665,000	4,206,675	5,740,000	2,982,450	11,660,000	10,701,794
2017	3,850,000	4,018,800	6,025,000	2,694,100	12,235,000	10,106,469
2018	4,040,000	3,821,550	6,315,000	2,391,375	12,850,000	9,479,344
2019	4,245,000	3,614,425	6,630,000	2,074,313	13,490,000	8,821,344
2020	4,455,000	3,396,925	6,950,000	1,743,438	14,170,000	8,130,844
2021	4,680,000	3,168,550	7,295,000	1,389,375	14,880,000	7,405,094
2022	4,915,000	2,928,675	7,660,000	1,015,500	15,620,000	6,645,819
2023	5,160,000	2,676,800	8,040,000	623,000	16,390,000	5,854,794
2024	5,415,000	2,412,425	8,440,000	211,000	15,945,000	5,052,419
2025	5,685,000	2,134,925			22,970,000	4,079,544
2026	5,970,000	1,843,550			14,340,000	3,146,794
2027	6,270,000	1,537,550			15,055,000	2,411,919
2028	6,585,000	1,224,406			15,815,000	1,659,880
2029	6,895,000	904,256			5,245,000	1,153,091
2030	7,225,000	559,875			5,505,000	884,341
2031	7,585,000	189,625			15,695,000	373,358
2032						
2033						
2034						
2035						
2036						
2037						
2038						
	<u>\$ 90,130,000</u>	<u>\$ 43,024,562</u>	<u>\$ 68,615,000</u>	<u>\$ 18,360,901</u>	<u>\$ 233,135,000</u>	<u>\$ 97,094,717</u>

**Interest  
Rates:**

4.000% - 5.000%

2.375% - 5.000%

3.000% - 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY BJP REVENUES**

**September 30, 2014**

<b>Fiscal Year</b>	<b>To Refund the Transportation Revenue Bonds, Series 2001</b>		<b>To Refund the State of Florida Senior Lien (Jacksonville Transportation Authority) Refunding Bonds, Series 1997</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2015		\$ 7,469,038	\$ 2,205,000	\$ 2,270,225
2016		7,469,038	2,185,000	2,193,450
2017		7,469,038	3,350,000	2,082,750
2018		7,469,038	3,575,000	1,926,375
2019		7,469,038	5,720,000	1,694,000
2020		7,469,038	6,055,000	1,399,625
2021		7,469,038	6,380,000	1,088,750
2022		7,469,038	10,115,000	676,375
2023	\$ 2,155,000	7,425,938	8,470,000	211,750
2024	11,140,000	7,104,338		
2025	11,690,000	6,533,588		
2026	12,265,000	5,934,713		
2027	12,870,000	5,306,338		
2028	13,510,000	4,650,688		
2029	20,425,000	3,806,163		
2030	21,445,000	2,759,413		
2031	22,515,000	1,111,644		
2032	23,645,000	548,769		
2033				
2034				
2035				
2036				
2037				
2038				
	<u>\$ 151,660,000</u>	<u>\$ 104,933,896</u>	<u>\$ 48,055,000</u>	<u>\$ 13,543,300</u>

**Interest**

**Rates:** 4.000% - 5.000%

3.000% - 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS SUPPORTED BY BJP REVENUES**

September 30, 2014

To partially Refund the Better Jacksonville Sales Tax Revenue Bonds Series 2003 and 2004			
Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012A			
Fiscal Year	Principal	Interest	Total Principal and Interest
2015		\$ 2,054,750	\$ 87,023,640
2016		2,054,750	86,979,932
2017		2,054,750	89,696,664
2018		2,054,750	73,668,736
2019		2,054,750	75,464,563
2020		2,054,750	75,127,466
2021		2,054,750	75,107,754
2022		2,054,750	72,892,652
2023		2,054,750	72,922,919
2024	\$ 145,000	2,051,125	71,676,412
2025		2,047,500	78,942,484
2026	4,335,000	1,939,125	73,714,038
2027	4,550,000	1,717,000	78,043,786
2028	4,775,000	1,483,875	78,135,776
2029	6,000,000	1,214,500	68,468,765
2030	6,310,000	906,750	68,544,567
2031	14,980,000	374,500	85,899,178
2032			47,395,261
2033			23,334,708
2034			7,689,125
2035			7,679,250
2036			7,673,625
2037			7,666,375
2038			7,656,750
	<u>\$ 41,095,000</u>	<u>\$ 30,227,125</u>	<u>\$ 1,421,404,426</u>

**Interest**

**Rates:** 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL REVENUE BONDS SUPPORTED BY BJP REVENUES**

**September 30, 2014**

<b>Fiscal Year</b>	<b>Better Jacksonville Road and Infrastructure Projects</b>		<b>Better Jacksonville Road and Infrastructure Projects</b>		<b>Better Jacksonville Road and Infrastructure Projects</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
	Special Revenue Bonds, Series 2009B-1A		Special Revenue Bonds, Series 2009B-1B (Direct Pay Build America Bonds)		Special Revenue Bonds, Series 2010B	
2015	\$ 1,950,000	\$ 2,223,769		\$ 2,275,225		\$ 3,854,500
2016	2,050,000	2,124,719		2,275,225		3,854,500
2017	2,155,000	2,031,319		2,275,225		3,854,500
2018	2,240,000	1,954,619		2,275,225		3,854,500
2019	2,305,000	1,863,394		2,275,225	\$ 7,705,000	3,661,875
2020	2,420,000	1,745,269		2,275,225	7,705,000	3,276,625
2021	2,545,000	1,633,869		2,275,225	7,705,000	2,891,375
2022	2,640,000	1,516,969		2,275,225	7,705,000	2,506,125
2023	4,600,000	1,335,969		2,275,225	7,705,000	2,120,875
2024	7,005,000	1,046,219		2,275,225	7,710,000	1,735,500
2025	7,980,000	677,969		2,275,225	7,710,000	1,350,000
2026	9,825,000	242,234		2,275,225	7,710,000	964,500
2027			\$ 10,310,000	2,065,501	7,710,000	579,000
2028			10,730,000	1,637,511	7,710,000	193,500
2029			11,170,000	1,192,027	15,000	375
2030			11,620,000	728,438		
2031			12,095,000	246,033		
	<u>\$ 47,715,000</u>	<u>\$ 18,396,318</u>	<u>\$ 55,925,000</u>	<u>\$ 33,172,210</u>	<u>\$ 77,090,000</u>	<u>\$ 34,697,750</u>

<b>Interest Rates:</b>	3.000% - 5.000%	(Taxable) 6.259% (4.068% net of subsidy)	5.000%
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**DEBT SERVICE REQUIREMENTS TO MATURITY -  
SPECIAL REVENUE BONDS SUPPORTED BY BJP REVENUES**

**September 30, 2014**

		Better Jacksonville Road and Infrastructure Projects		To Refund a Portion of the Special Revenue Bonds, Series 2010B and 2011B			
Fiscal Year	Special Revenue Bonds, Series 2011B		Special Revenue Refunding Bonds, Series 2013C		Total Principal and Interest		
	Principal	Interest	Principal	Interest			
2015	\$ 1,100,000	\$ 3,914,500		\$ 1,657,163	\$ 16,975,157		
2016	2,200,000	3,837,500		1,657,163	17,999,107		
2017	2,425,000	3,721,875		1,657,163	18,120,082		
2018	4,500,000	3,548,750		1,657,163	20,030,257		
2019	100,000	3,433,750		1,657,163	23,001,407		
2020	1,500,000	3,393,750		1,657,163	23,973,032		
2021	4,000,000	3,256,250		1,657,163	25,963,882		
2022	5,250,000	3,025,000		1,657,163	26,575,482		
2023	6,130,000	2,740,500		1,657,163	28,564,732		
2024	6,375,000	2,427,875		1,657,163	30,231,982		
2025	6,630,000	2,102,750		1,657,163	30,383,107		
2026	6,895,000	1,764,625		1,657,163	31,333,747		
2027	7,170,000	1,413,000		1,657,163	30,904,664		
2028	7,460,000	1,047,250	\$ 4,325,000	1,543,631	34,646,892		
2029	7,755,000	666,875	6,575,000	1,257,506	28,631,783		
2030	8,070,000	271,250	6,530,000	913,500	28,133,188		
2031	1,390,000	34,750	14,135,000	371,043	28,271,826		
	<u>\$ 78,950,000</u>	<u>\$ 40,600,250</u>	<u>\$ 31,565,000</u>	<u>\$ 25,628,799</u>	<u>\$ 443,740,327</u>		

**Interest**

**Rates:** 4.000% - 5.000%

5.250%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES  
OTHER THAN AD VALOREM TAXES - BETTER JACKSONVILLE PLAN**

**September 30, 2014**

<b>Purpose:</b>	Better Jacksonville Infrastructure Projects		Better Jacksonville Infrastructure Projects		<b>Total Principal and Interest</b>
	State Infrastructure Bank Loan #1; Dated 7/28/05		State Infrastructure Bank Loan #2; Dated 3/13/07		
<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	
2015	\$ 2,020,454	\$ 428,346	\$ 3,359,062	\$ 640,938	\$ 6,448,800
2016	2,056,463	387,937	3,443,038	556,962	6,444,400
2017	2,097,493	346,807	3,529,114	470,886	6,444,300
2018	2,143,543	304,857	3,617,342	382,658	6,448,400
2019	2,184,613	261,987	3,707,776	292,224	6,446,600
2020	2,225,706	218,294	3,800,470	199,530	6,444,000
2021	2,271,820	173,780	3,895,482	104,518	6,445,600
2022	2,317,956	128,344	285,243	7,131	2,738,674
2023	2,364,115	81,985			2,446,100
2024	1,735,123	34,702			1,769,825
	<u>\$ 21,417,286</u>	<u>\$ 2,367,039</u>	<u>\$ 25,637,527</u>	<u>\$ 2,654,847</u>	<u>\$ 52,076,699</u>

**Interest Rates:**                      2.000%                                      2.500%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

**September 30, 2014**

Fiscal Year	To Fund Citywide Capital Improvements and River City Marketplace Road and Utility Improvements		To Partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and Series 2002-1		To Partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and Series 2002-1	
	Excise Taxes Revenue Bonds, Series 2005A		Capital Projects Revenue Refunding Bonds, Series 2008A		Capital Projects Revenue Refunding Bonds, Series 2008B	
	Principal	Interest	Principal	Interest	Principal	Interest
2015		\$ 95,516	\$ 6,298	\$ 7,686	\$ 6,298	\$ 5,925
2016		95,516	6,614	7,456	6,614	5,739
2017		95,516	7,710	7,146	7,710	5,532
2018		95,516	7,282	6,869	7,282	5,315
2019		95,516	6,874	6,606	6,874	5,111
2020		95,516	7,988	6,324	7,988	4,896
2021	\$ 114,722	93,078	8,360	5,990	8,360	4,660
2022	119,597	87,650	8,787	5,658	8,787	4,412
2023	125,447	81,524	9,809	5,288	9,809	4,143
2024	131,947	75,089	9,642	4,935	9,642	3,862
2025	138,447	68,792	9,567	4,558	9,567	3,585
2026	144,621	62,118	10,608	4,159	10,608	3,293
2027	151,771	54,708	11,109	3,738	11,109	2,979
2028	159,246	47,331	11,648	3,307	11,648	2,650
2029	166,721	39,383	12,559	2,824	12,559	2,301
2030	174,196	32,009	12,484	2,349	12,484	1,939
2031	182,320	23,764	13,432	1,842	13,432	1,564
2032	190,770	14,779	14,082	1,313	14,082	1,167
2033	200,195	5,005	14,769	751	14,769	683
2034			15,550	163	15,550	148
2035			3,010	9	3,010	8
2036						
2037						
2038						
2039						
2040						
2041						
2042						
2043						
2044						
2045						
2046						
	<u>\$ 2,000,000</u>	<u>\$ 1,258,326</u>	<u>\$ 208,182</u>	<u>\$ 88,971</u>	<u>\$ 208,182</u>	<u>\$ 69,912</u>

**Interest**

**Rates:** 4.250% - 5.000%

Variable Rate  
Assumed at 3.80%

2.890%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

**September 30, 2014**

Fiscal Year	To Refund the Excise Taxes Revenue Bonds, Series 1996A and 1999A		To Refund the Excise Taxes Revenue Bonds, Series 1999B		To Paritally Refund the Better Jacksonville Sales Tax Revenue Bonds, Series 2001, 2003 and 2004	
	Excise Taxes Revenue Refunding Bonds, Series 2009B		Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)		Better Jacksonville Sales Tax Revenue Refunding Bonds, Series 2012	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 1,565,000	\$ 207,375	\$ 3,220,000	\$ 343,800		\$ 2,036,824
2016	1,645,000	127,125	3,400,000	211,400		2,036,824
2017	1,720,000	43,000	3,585,000	71,700		2,036,824
2018						2,036,824
2019						2,036,824
2020						2,036,824
2021						2,036,824
2022						2,036,824
2023						2,036,824
2024						2,036,824
2025					\$ 4,685,000	1,919,699
2026					4,935,000	1,679,199
2027					5,185,000	1,426,199
2028					5,440,000	1,167,354
2029					5,605,000	898,009
2030					5,885,000	610,759
2031					9,745,000	231,817
2032						
2033						
2034						
2035						
2036						
2037						
2038						
2039						
2040						
2041						
2042						
2043						
2044						
2045						
2046						
	<u>\$ 4,930,000</u>	<u>\$ 377,500</u>	<u>\$ 10,205,000</u>	<u>\$ 626,900</u>	<u>\$ 41,480,000</u>	<u>\$ 28,301,276</u>

**Interest**

**Rates:**                      5.000%                                      4.000%                                      4.125% - 5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

**September 30, 2014**

Fiscal Year	To Partially Refund the Better Jacksonville Sales Tax Revenue Bonds, Series 2003 and 2004		To Refund the Capital Improvement Revenue Bonds, Series 1997, 1998, 2002A, 2002B and 2002C		To Refund a Portion of the Sales Tax Revenue Bonds, Series 1996	
	Principal	Interest	Principal	Interest	Principal	Interest
2015		\$ 3,689,750	\$ 4,895,000	\$ 5,266,475		\$ 46,100
2016		3,689,750	5,040,000	5,117,450	\$ 104,000	43,500
2017		3,689,750	5,240,000	4,937,050	259,000	34,425
2018		3,689,750	5,435,000	4,696,375	272,000	21,150
2019		3,689,750	5,705,000	4,446,400	287,000	7,175
2020		3,689,750	5,945,000	4,213,400		
2021		3,689,750	6,140,000	3,941,000		
2022		3,689,750	6,445,000	3,626,375		
2023		3,689,750	6,770,000	3,296,000		
2024	\$ 45,000	3,688,625	7,110,000	2,949,000		
2025		3,687,500	7,465,000	2,584,625		
2026	4,310,000	3,579,750	7,345,000	2,214,375		
2027	4,525,000	3,358,875	7,350,000	1,847,000		
2028	4,755,000	3,126,875	7,715,000	1,470,375		
2029	13,180,000	2,678,500	8,105,000	1,074,875		
2030	13,830,000	2,003,250	8,510,000	659,500		
2031	33,150,000	828,750	8,935,000	223,375		
2032						
2033						
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2045						
2046						
	<u>\$ 73,795,000</u>	<u>\$ 56,159,875</u>	<u>\$ 114,150,000</u>	<u>\$ 52,563,650</u>	<u>\$ 922,000</u>	<u>\$ 152,350</u>

**Interest**

**Rates:**                      5.000%                                      3.000% - 5.000%                                      5.000%

**DEBT SERVICE REQUIREMENTS TO MATURITY -  
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS**

September 30, 2014

To Fund the  
Interim Financing  
of Stadium Improvements

Fiscal Year	Commercial Paper		Total Principal and Interest
	Principal	Interest	
2015		\$ 262,396	\$ 21,654,443
2016		1,038,050	22,575,038
2017	\$ 985,000	1,018,350	23,743,713
2018	1,025,000	978,150	18,276,513
2019	1,065,000	936,350	18,294,480
2020	1,110,000	892,850	18,010,536
2021	1,150,000	847,650	18,040,394
2022	1,195,000	800,750	18,028,590
2023	1,245,000	751,950	18,025,544
2024	1,295,000	701,150	18,060,716
2025	1,345,000	648,350	22,569,690
2026	1,400,000	589,950	26,288,681
2027	1,460,000	525,600	25,913,088
2028	1,530,000	458,325	25,898,759
2029	1,595,000	388,013	33,760,744
2030	1,670,000	314,550	33,718,520
2031	1,745,000	237,713	55,333,009
2032	215,000	193,613	644,806
2033	220,000	183,825	639,997
2034	230,000	173,700	435,111
2035	240,000	163,125	409,162
2036	255,000	151,988	406,988
2037	265,000	140,288	405,288
2038	275,000	128,138	403,138
2039	290,000	115,425	405,425
2040	300,000	102,150	402,150
2041	315,000	88,313	403,313
2042	330,000	73,800	403,800
2043	345,000	58,613	403,613
2044	360,000	42,750	402,750
2045	375,000	26,213	401,213
2046	395,000	8,888	403,888
	<u>\$ 24,225,000</u>	<u>\$ 13,040,971</u>	<u>\$ 424,763,095</u>

**Interest**

**Rates:** Assumed at 3.386%

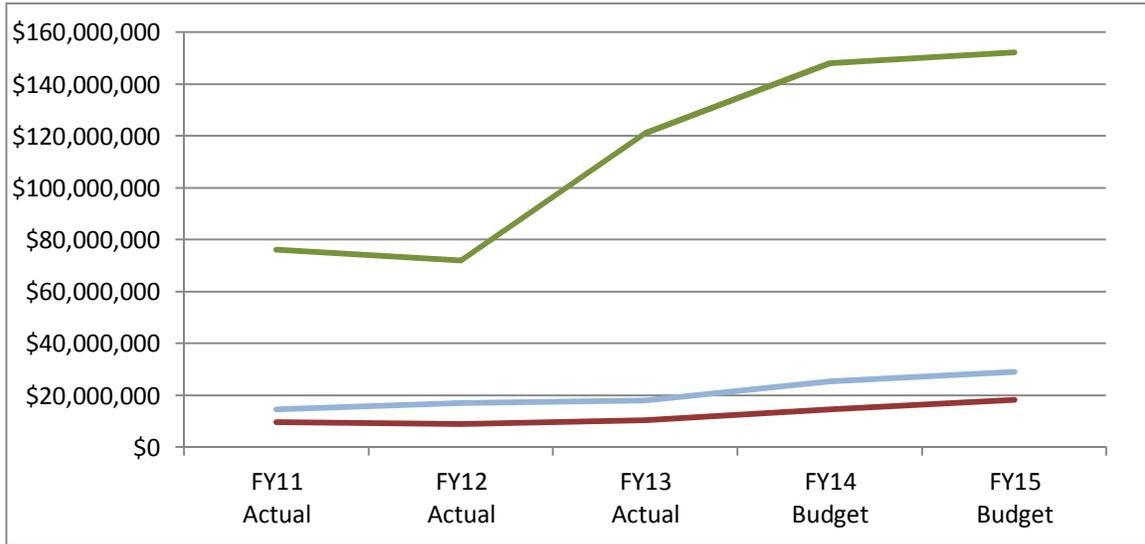


## APPENDIX

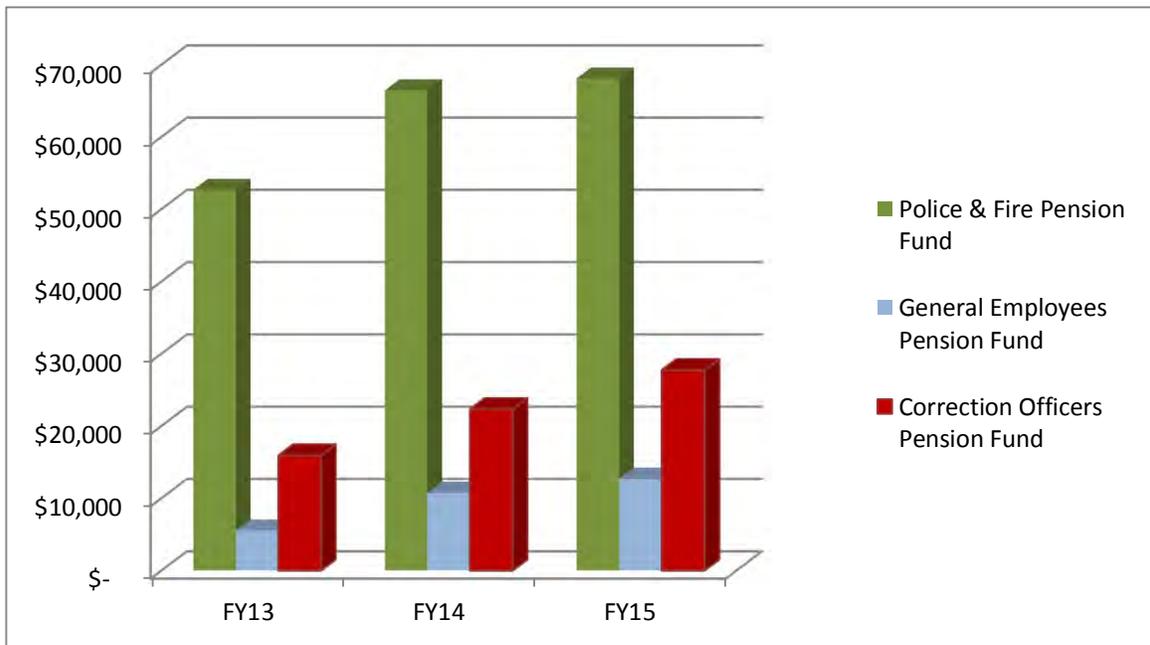
Pension Plan Data  
Assessed and Estimated Actual Values of Taxable Property  
Property Tax Rates – All Overlapping Governments  
Value of Building Permits Issued  
Construction Activity  
Civilian Labor Force, Employment, and Unemployment  
Gross Sales and Florida Price Level Index for Duval County  
Miscellaneous Statistical Data  
Demographic Information  
Glossary

## PENSION PLAN DATA GENERAL FUND

The graph below shows the growth in total pension expense by pension plan.



The graph below shows the average cost per participant in the various pension plan.



## ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

### Last Ten Fiscal Years

(in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2004	35,588,575	4,488,617	189,987	40,267,179	60,763,555	66.27
2005	40,587,166	5,117,180	148,323	45,852,669	68,385,952	67.05
2006	46,764,105	5,032,337	154,700	51,951,142	77,477,171	67.05
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

**Source: Duval County Property Appraiser's Office**

## PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

**Last Ten Fiscal Years**  
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	FIND (Note 2)	
2005	GSD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
	USD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
2006	GSD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
	USD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
2007	GSD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
	USD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978

(1) The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates are the GSD (General Services District) and the USD (Urban Services District 1) which are shown here. The GSD applies to most taxpayers and is effectively a county-wide rate.

(2) Florida Inland Navigational District (FIND)

**Source: Duval County Property Appraiser's Office**

## CONSTRUCTION ACTIVITY

Last Twelve Fiscal Years  
(Dollars in Thousands)

Year	New Construction *			Total	Permits >\$1MM **	Increase in Family Units **
	Residential	Commercial	Alterations			
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,088	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,762	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473

Sources: \*City of Jacksonville Building Inspection Division -- New Housing Starts Spreadsheet  
 \*\*Information Technologies Division -- query from Building Inspection Division database

## CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA\*

As of September 30th:

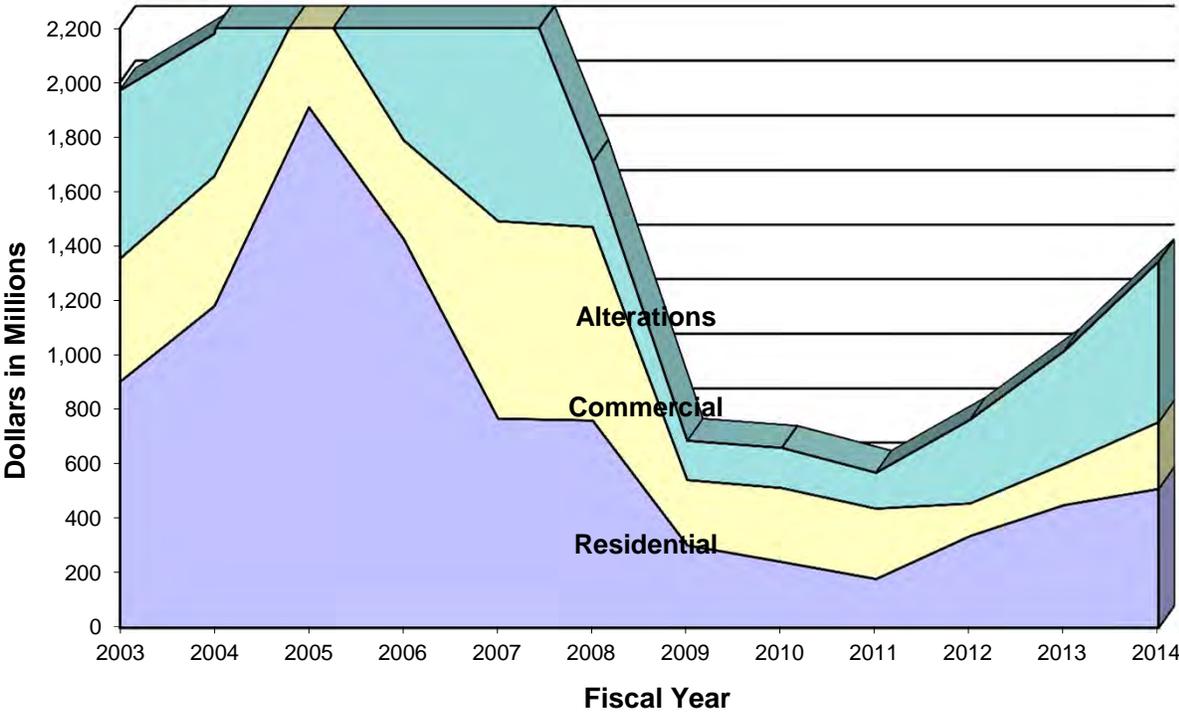
Year	Civilian Labor Force	Employment	Unemployment	Rate
2004	616,526	587,322	29,204	4.70
2005	623,026	600,127	22,899	3.70
2006	642,770	620,959	21,811	3.39
2007	661,353	635,666	25,687	3.88
2008	676,906	634,030	42,876	6.33
2009	689,650	617,276	72,374	10.49
2010	690,752	611,308	79,444	11.50
2011	687,829	610,913	76,916	11.18
2012	692,529	622,835	69,694	10.06
2013	696,351	638,800	57,551	8.26
2014	721,258	676,792	44,467	6.00

\*The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

Source: Labor Market Statistics, Local Area Unemployment Statistics Program

## VALUE OF BUILDING PERMITS ISSUED (Millions of Dollars)

The graph below illustrates the trend Jacksonville has experienced during the past 12 years. The \$1,343.5 million in building permits issued during the 2013-2014 fiscal year reflects an increase of \$326.9 million (32.2%) over the prior year. Commercial New Construction experienced the most significant increase of \$93.5 million (61.8%) over the prior year. Residential New Construction and Alterations also increased by \$59.0 million (13.1%) and \$174.4 million (42.1%), respectively over the prior year.



**GROSS SALES,  
AND FLORIDA PRICE LEVEL INDEX  
FOR DUVAL COUNTY**

**Last Ten Calendar Years**

(dollars in thousands)

<b>Year</b>	<b>Gross Sales</b>	<b>Florida Price Level Index *</b>
2004	33,307,667	102.29
2005	38,136,809	101.95
2006	42,322,115	101.79
2007	44,187,340	101.74
2008	43,756,562	101.93
2009	37,913,165	101.90
2010	38,317,084	101.52
2011	39,183,524	101.64
2012	41,337,030	101.47
<b>2013</b>	<b>43,854,825</b>	<b>101.43</b>

\* The Florida Price Level Index is a spatial index of 120 items which is similar in composition to the Consumer Price Index. However, instead of measuring the change in prices over time, it indicates the relative cost of maintaining a set standard of living, compared to the statewide average (recomputed each year at a base of 100).

**Sources: Gross sales from the Florida Department of Revenue's  
Office of Tax Research**

**Florida Price Index from the Florida Department of Education  
Office of Budget and Management**

## MISCELLANEOUS STATISTICAL DATA

September 30, 2014

**First Charter:** February 11, 1832

**Consolidation:** October 1, 1968

**Form of Government:** Mayor and City Council – 14 Council members are elected by district and five Council members are elected at-large.

**Area:** 840.1 square miles of which 765.8 square miles is land and 74.3 is water.

### Census History

<u>Year</u>	<u>Jacksonville</u>	<u>Duval County</u>	<u>Jacksonville SMSA*</u>
1900	28,429	39,733	64,187
1910	57,699	75,163	105,012
1920	92,588	113,540	143,562
1930	129,549	155,503	190,413
1940	173,065	210,143	247,449
1950	204,517	304,029	356,161
1960	201,030	455,411	522,169
1970	504,265 **	528,865	612,585
1980	540,920 **	571,003	722,252
1990	635,230 **	672,971	906,725
2000	735,617 **	778,879	1,100,491
2010	778,879 **	864,263	1,318,481

\* The Jacksonville SMSA (Standard Metropolitan Statistical Area) as recently redefined, includes Clay, Duval, Nassau, and St. Johns Counties; for comparative purposes, prior years' history has been correspondingly restated.

\*\* After Consolidation.

**Solid Waste Disposal:**

Number of City Landfills in Operation	1
Annual Tonnage	724,334.34
Number of City-Contracted Yard Waste Recycling Facilities	1
Annual Tonnage	96,693.20

**Motor Vehicle Inspection:** Number of Vehicles Inspected 9,927

**Fire Protection:** 53 Fire Stations, 2 Marine-Based Stations and 3 Rescue Only Stations  
825 Full-Time General Fund Positions Budgeted, 67 Grant Firefighter Positions and 30 Volunteers Firefighters

**Rescue:** 41 Rescue Units in Fire Stations  
312 Full-Time General Fund Positions Budgeted

**Police Protection:** FY 12-13

*Average Daily JSO Communication Calls	4,029
*Average Daily Police Calls for Service	2,446
Average Daily Population by Institution:	
John E. Goode Pre-trial Detention Facility	2,474
James I. Montgomery Correctional Center	595
Community Corrections Division	266
Home Detention	78
Hospitals	6

\* Noted data correction for previous year report.

## MISCELLANEOUS STATISTICAL DATA

**September 30, 2014**

(continued)

<b>Police Protection:</b>	FY 13-14	
	Average Daily JSO Communication Calls	4,028
	Average Daily Police Calls for Service	2,463
	Average Daily Population by Institution:	
	John E. Goode Pre-trial Detention Facility	2,583
	James I. Montgomery Correctional Center	645
	Community Corrections Division	247
	Home Detention	37
	Hospitals	7
<b>Public Library:</b>	Branches	20
<b>Parks and Recreation:</b>	<b>Active Recreation Parks</b>	8,117.17 acres
	RCS Parks	7,767.44 acres
	Associations	18.87 acres
	Duval County School Board	330.83 acres
	<b>Waterfront/Preservation Parks</b>	28,600.85 acres
	City Owned	21,689.40 acres
	SJWMD Owned/City Managed	6,086.99 acres
	State Owned/City Managed	782.41 acres
	Jacksonville Beach Owned/City Assistance	35.20 acres
	North Florida Land trust Owned/city Assistance	6.85 acres
	<b>Partnership Parks with no City Management</b>	54,686.10 acres
	National Park Service	46,439.25 acres
	Florida Park Service	8,246.85 acres
	<b>Amenity</b>	
	Basketball Courts	316
	Boat Ramps	25
	Community Centers	55
	Playgrounds	284
	Softball and Baseball Diamonds	248
	Swimming Pools	35
	Tennis Courts	177
	Soccer Fields	110
	Trails	216 miles
	<b>Special Facilities</b>	
	Bethesda Park	49 acres
	Alejandro Garces Camp Tomahawk Park	20.5 acres
	Jack Drew Softball Complex	25.48 acres
	Huguenot Memorial Park	363.56 acres
	Kathryn Abbey Hanna Park	446.92 acres
	Metropolitan Park	28.58 acres
<b>Convention Center:</b>	<b>Prime Osborn Convention Center</b>	
	Convention Center	265,000 sq. ft.
	Exhibit Hall	78,500 sq. ft.
	Ballroom	10,000 sq. ft.
	Grand Lobby	10,000 sq. ft.
	Courtyard	11,000 sq. ft.
	Meeting Rooms	22
	Parking Spaces	860

## MISCELLANEOUS STATISTICAL DATA

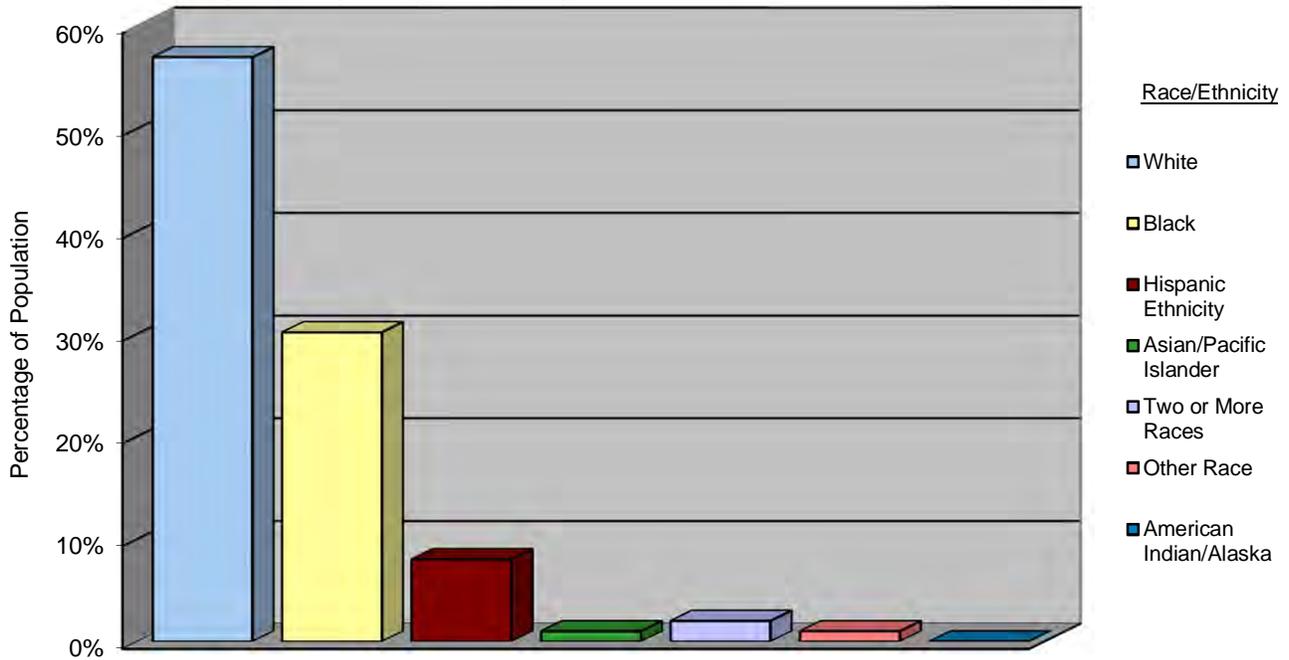
**September 30, 2014**

(continued)

<b>Performing Arts Center:</b>	<b>Times Union Center for the Performing Arts</b>	
	Moran Theater	2932 seats
	Jacoby Concert Hall	1789 seats
	Terry Theater	609 seats
	<b>Ritz Theatre</b>	
	Seating Capacity	402 seats
	Lobby Capacity	1200 quests
<b>Sports Complex:</b>	<b>Jacksonville Veterans Memorial Arena</b>	
	Seating Capacity (1164 club seats included in capacity)	14,300 seats
	Luxury Suites (36)	16 seats each
	Party Suite (1)	200 seats
	<b>Baseball Grounds at Jacksonville</b>	
	Seating Capacity	8,990 seats
	Suites	12
	Skydecks	4
	Plaza Party Areas	5
	<b>EverBank Field</b>	
	Seating Capacity	67,000 – 83,000 fixed seats
Clubs (East and West)	2 @ 5,614 ea	
Parking Spaces	6,318	
<b>Water System:</b>	Residential Customers	294,986
	Commercial & Industrial Customers	23,722
	Total Customers	318,708
	Average Daily Demand	107 MGD
	Maximum Day Demand	140 MGD
	Number of Wells	134
	Number of Water Treatment Plants	37
	Water Mains Installed or Replaced	46 miles
	Total Miles of Water Mains	4,352 miles
	<b>Wastewater System:</b>	Residential Customers
Commercial & Industrial Customers		17,620
Total Customers		244,836
Average Daily Flow		75 MGD
Number of Treatment Plants		11
Number of Pumping Stations		1,320
Sewer Lines Replaced or Reconditioned		28 miles
Total Sewer Lines		3,817 miles
<b>Roads:</b>		City Maintained Paved Roads
	City Maintained Dirt Roads	<u>4.07 miles</u>
	Total City Maintained Roads	3,676.05 miles
	State Maintained Roads	
	Primary Roads	369.0 miles
	Expressways	<u>120.2 miles</u>
	Total State Maintained Roads	489.2 miles
<b>Animal Care and Protective Services:</b>	Responses by Officers	63,902
	Complaints Received	24,452
	Animals Impounded	11,257
<b>Facilities Managed by Public Parking:</b>	Downtown Parking Garages (5) Capacity	3,186 spaces
	Downtown Parking Lots (3) Capacity	512 spaces
	On-Street Parking Meters	1,650

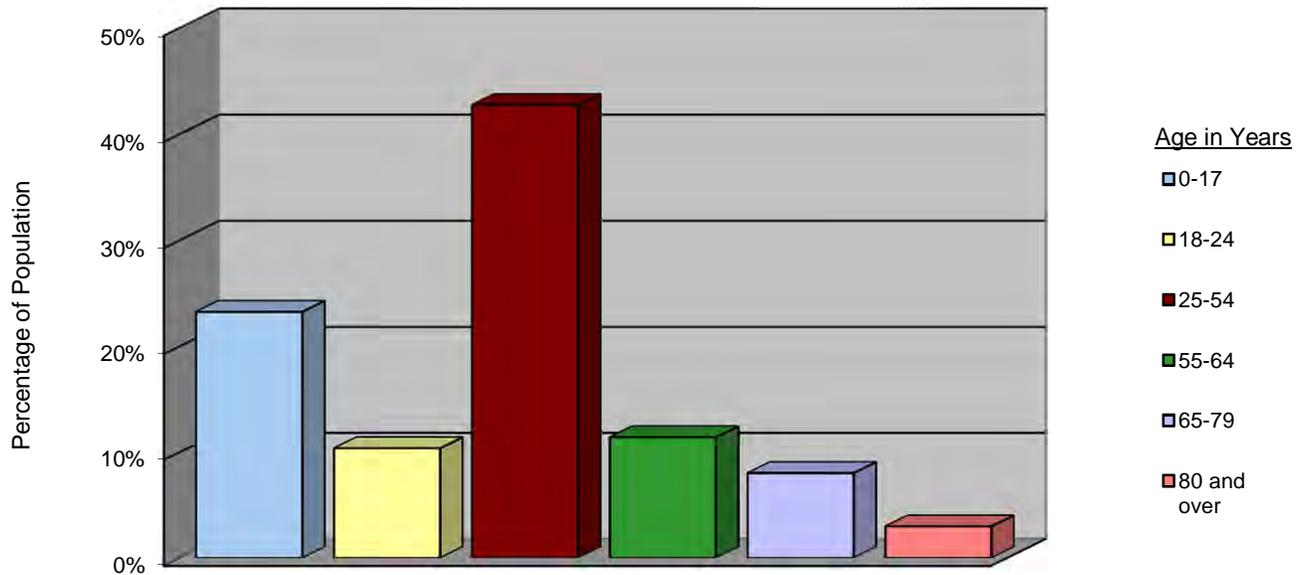
## DEMOGRAPHIC INFORMATION

### EDUCATIONAL ATTAINMENT - AGE 25 AND OVER\*



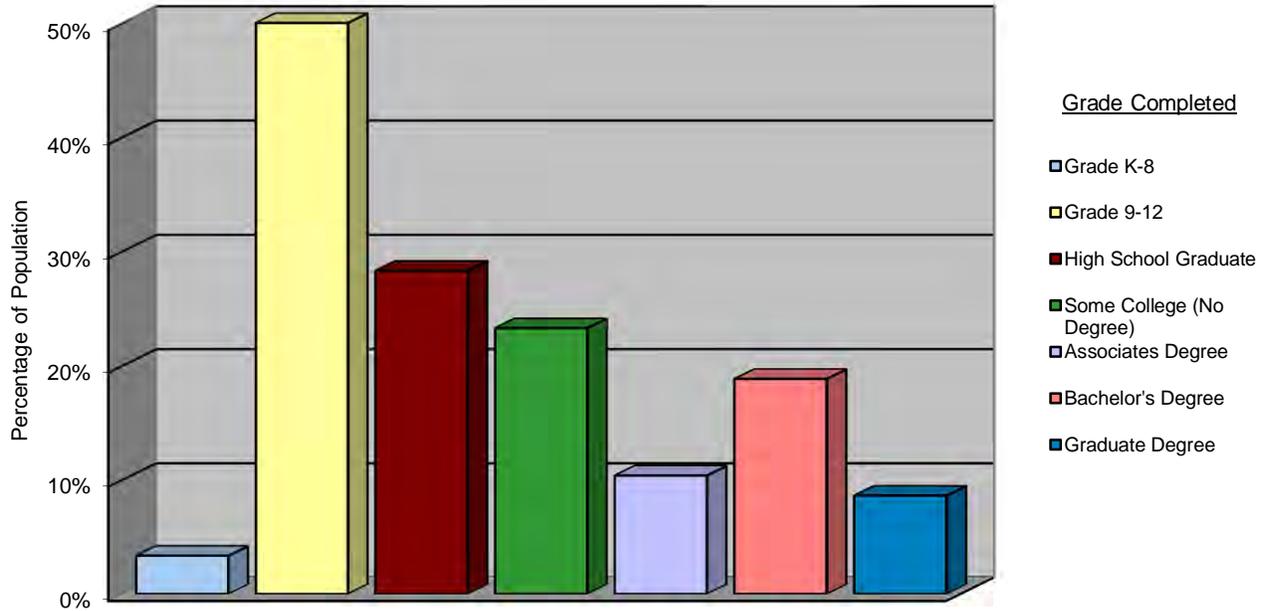
\*Source: University of Florida. Bureau of Economics and Business Research. Population Program, Florida Population Studies, 2012. p. 23

### POPULATION BY AGE - DUVAL COUNTY\*



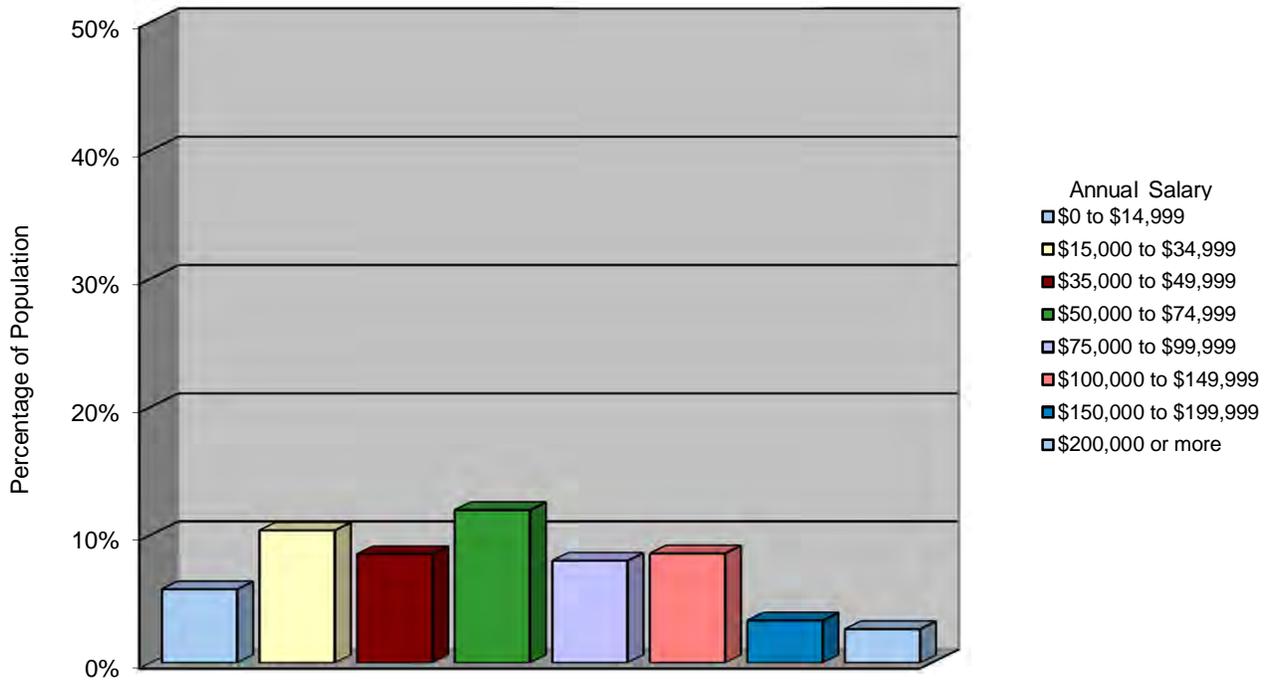
\*Source: U.S. Census Bureau, 2013 American Community Survey

**DEMOGRAPHIC INFORMATION**  
(continued)  
**EDUCATIONAL ATTAINMENT - AGE 25 AND OVER\***



\*Source: U.S. Census Bureau, 2013 American Community Survey

**HOUSEHOLDS BY INCOME - DUVAL COUNTY\***



\*Source: U.S. Census Bureau, 2013 American Community Survey

## GLOSSARY

**ACTIVITY.** The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

**ADJUSTMENT FOR ACCRUAL.** The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

**AD VALOREM TAX REVENUE.** Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

**ANNUAL BUDGET.** A budget applicable to a single fiscal year.

**ANNUAL BUDGET ORDINANCE.** The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

**APPROPRIATION.** Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

**ARRA.** American Recovery and Reinvestment Act of 2009.

**ASSISTANCE TO GOVERNMENT AGENCIES.** Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

**ASSISTANCE TO PRIVATE ORGANIZATIONS.** Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

**AVAILABLE FOR LOSSES.** Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

**BETTERMENT.** An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

**BJP.** Better Jacksonville Plan.

**BONDED DEBT.** The portion of City indebtedness represented by outstanding bonds.

**BPREP.** The budgeting software system that is used.

**BT.** Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

**BUDGET.** A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

**BUDGETARY CONTROL.** Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

**BUDGET MESSAGE.** An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

**BUILDINGS.** A capital outlay account used for costs of acquiring and improving buildings.

**CAFR.** Comprehensive Annual Financial Report.

**CAMA.** Computer Assisted Mass Appraisal.

**CPAC.** Citizen Planning Advisory Committee.

**CAPITAL IMPROVEMENTS.** Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

**CAPITAL IMPROVEMENT PROGRAM (CIP).** A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

**CAPITAL OUTLAY.** An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

**CAPITAL PROJECTS FUND.** A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

**CASE RESERVES.** Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

**CASH CARRYOVER.** A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

**CCAS.** Conditional Capacity Availability Statement.

**CDBG.** Community Development Block Grant.

**CENTRAL SERVICES.** User charges for services provided by the internal service activities of the City.

**CHDO.** Community Housing Development Organizations.

**CIP.** Capital Improvement Program.

**CLASSIFIED POSITION.** Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

**CMSO.** Concurrency Management System Office.

**COMPENSATED ABSENCES.** City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

**COMPONENT UNIT.** A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

**CONSTRUCTION.** A capital outlay account used for major capital improvement construction projects.

**CONSUMER PRICE INDEX.** An index of items used to measure the change in prices over time.

**CONTINGENCY.** An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

**CONTRIBUTIONS TO OTHER FUNDS.** Contributions and operating transfers made to another fund of the City.

**COSTS CAPITALIZED.** Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

**CRC.** Concurrency Reservation Certificate.

**CURRENT LEVEL OVERTIME.** Additional salary funding for certain activities that normally require some periodic use of employee overtime.

**DCSB.** Duval County School Board.

**DCHFA.** Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

**DEBT.** An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

**DEBT SERVICE FUND.** A fund used for payment of general long-term debt principal and interest.

**DEBT SERVICE REQUIREMENT.** The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

**DEPARTMENT.** A division of the City having a specialized function and personnel.

**DIVISION.** A distinct or separate function within a department.

**DDA.** Downtown Development Authority.

**DIA.** Downtown Investment Authority.

**DIFFERENTIAL PAY.** Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

**DRI.** Developments of Regional Impact.

**EDUCATIONAL INCENTIVE PAY.** Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

**ELM.** Environmental Landscape Management.

**EMPLOYEE BENEFITS.** The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

**ENCUMBRANCE.** A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

**ENTERPRISE FUND.** A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

**EPA SECTION 105 GRANT.** This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

**EXPENDITURE.** A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

**EXPENSE.** A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

**EXPENSE CREDIT.** The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

**FAMIS.** Financial Accounting Management Information System.

**FGFOA.** Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

**FISCAL YEAR.** The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

**FRANCHISE.** A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

**FULL COST ALLOCATION.** Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

**FUND.** A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

**FUND BALANCE.** The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

**FUND TYPE.** All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

**GAAP.** Generally Accepted Accounting Principles.

**GASB.** Governmental Accounting Standards Board.

**GENERAL FUND.** The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

**GENERAL REVENUE.** The revenue of a government other than that derived from and retained in an enterprise fund.

**GENERAL SERVICES DISTRICT (GSD).** Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

**GFOA.** Government Finance Officers Association.

**GIFTS System.** Grants client management software.

**GIS.** Geographical Information System.

**GRANTS.** Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

**GSD.** General Services District.

**HOLIDAY BUYBACK.** Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

**HOPWA.** Housing Opportunities For Persons with AIDS.

**HUD.** US Department of Housing and Urban Development.

**IMPROVEMENTS OTHER THAN BUILDINGS.** A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

**INDIRECT COST.** Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

**INF.** Information Reviews.

**INSURANCE COVERAGES.** Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

**INTEREST.** An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

**INTERGOVERNMENTAL REVENUE.** Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

**INTERNAL SERVICE FUND.** A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

**INTERFUND CHARGES.** Charges for services rendered by a non-internal service activity to a user within a different subfund.

**INTRAFUND CHARGES.** Charges for services rendered by a non-internal service activity to a user within the same subfund.

**IRMDC.** International Relations and Marketing Development Commission.

**IT.** Information Technology.

**JAA.** Jacksonville Aviation Authority.

**JACKSONVILLE CHILDREN'S COMMISSION BOARD.** Autonomous board established to plan and implement all programs related to children's services.

**JCC.** Jacksonville Children's Commission.

**JCDC.** Jacksonville Capital Development Company.

**JEA.** Jacksonville Electrical Authority.

**JEDC.** Jacksonville Economic Development Commission.

**JFRD.** Jacksonville Fire and Rescue Department.

**JHFA.** Jacksonville Housing Finance Authority.

**JIA.** Jacksonville International Airport.

**JPA.** Jacksonville Port Authority.

**JSEB.** Jacksonville Small and Emerging Business.

**JSO.** Jacksonville Sheriff's Office or Office of the Sheriff.

**JTA.** Jacksonville Transit Authority.

**JUATS.** Jacksonville Urban Area Transportation Survey.

**“LAID ON THE TABLE.”** The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

**LAPSE.** In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

**LEVY.** A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

**LONG-TERM DEBT.** Debt with a maturity of more than one year after the date of issuance.

**MAYOR'S BUDGET REVIEW COMMITTEE (MBRC).** A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

**MBRC.** Mayor's Budget Review Committee.

**MILLAGE RATE.** The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

**MOBILE EQUIPMENT.** A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

**MPO.** Metropolitan Planning Organization.

**NEIGHBORHOOD MATCHING GRANTS.** Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

**NON-CASH EXPENDITURES.** Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

**NON-DEPARTMENTAL.** Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

**NON-REVENUES.** Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

**OBJECT.** A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

**OED.** Office of Economic Development.

**OPERATING INCOME.** The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

**ORDINANCE.** A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

**PAID LOSS.** Claims paid by the Self-Insurance funds.

**PENSIONS PAID.** Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

**POW.** Plan of work.

**PRC.** Property Record Cards.

**PREMIUMS PAID IN CARRIERS.** Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

**PRINCIPAL.** An account used to reflect the principal payments on debt obligations.

**PSG.** Public Service Grant given to nonprofit organization.

**RC.** A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

**REDLINED.** Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

**RENTALS.** An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

**RESERVE FOR DEBT SERVICE.** An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

**RETAINED EARNINGS.** An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

**REVENUE BONDS.** Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

**REVENUE.** An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

**S.A.F.E.** Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

**SALARY EQUALIZATION.** An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

**SINKING FUNDS.** Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

**SJRWMD.** St. John's River Water Management District.

**SMG.** A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

**SPECIAL ASSESSMENT.** A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

**SPECIAL REVENUE FUND.** A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

**SUBFUND.** A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

**SUBJECT.** The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

**SUPERVISION ALLOCATED.** Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

**TAX ANTICIPATION NOTES.** Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

**TAXES.** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

**TAX INCREMENT DISTRICT.** Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

**TAX INCREMENT FINANCE DISTRICT.** Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

**TD.** Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

**TEMPORARY HOURS.** Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

**TID.** Tax Increment Districts or Tax Increment Finance Districts.

**TIF.** Tax Increment Finance Districts or Tax Increment Districts.

**TIP.** Transportation Improvement Program.

**TITLE V CONTRACT.** Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

**TPP.** Tangible Personal Property

**TRANSFERS TO FIXED ASSETS.** A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

**T.R.I.M.** The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

**TRUST FUNDS.** Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

**UNALLOCATED SALARIES.** A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

**UNITARY CAP.** Accounts for all positions authorized within the budget irrespective of fund location or position classification.

**UPWP.** United Planning Work Program.

**USD 1.** Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

**USD 2-5.** Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

**USER FEE.** Fee charged for the use of certain municipal services.

**USGS.** United States Geological Survey.

**USPS.** United States Postage Service.

**VACANCY POOL.** Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

**VPAC.** Vested Property Affirmation Certificate.

**2010 Plan.** Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



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