

ANNUAL BUDGET

FISCAL YEAR 2020-2021

CITY OF JACKSONVILLE
LENNY CURRY, MAYOR



CONSOLIDATED CITY - COUNTY
Duval County
City of Jacksonville, Florida
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2021

Lenny Curry
MAYOR

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CHIEF ADMINISTRATIVE OFFICER

Patrick "Joey" Greive
CHIEF FINANCIAL OFFICER

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Group 3 At-Large

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Aaron L. Bowman, District 3
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Michael Boylan, District 6
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Rory Diamond, District 13
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Dear Citizens:

This is my sixth budget as mayor of Jacksonville passed in collaboration with my colleagues on City Council. Each budget reflects my steadfast commitment to the taxpayers of our community: to invest in key priorities for our city's continued growth and improvement in a fiscally responsible way. This budget continues that promise.

This is a balanced budget that allocates more than \$1.4 billion to city priorities such as community investment, economic development, neighborhood infrastructure, and public safety. And it does so in a fiscally responsible way with no property tax increases, the paydown of municipal debts, and the maintenance of reserves and contingencies to ensure Jacksonville stands ready.

I am grateful for the opportunity to continue to serve as mayor of this city, am appreciative of my colleagues on City Council and the many hardworking City employees that I have the pleasure of leading. Throughout the many challenges that 2020 has brought us, our City employees continue to do the work of the people with unmatched professionalism and competence.

As we look ahead to the unknown challenges the coming years will bring, I am confident that this budget will enable us to overcome any challenges and build a brighter future for all of Jacksonville.

Regards,

A handwritten signature in black ink that reads "Lenny Curry". The signature is written in a cursive, flowing style.

Lenny Curry
Mayor





Tommy Hazouri
City Council President
At-Large, Group 3
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City Hall, Suite 425
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OFFICE OF THE CITY COUNCIL

Dear Fellow Citizens,

This year, with the onslaught of Covid 19, has been challenging. But the city budget met that challenge, and adopted a balanced budget for FY 2020 – 2021. Through the leadership of the administration, and the City Council’s Finance Committee led by Councilman Matt Carlucci, our outstanding Council Auditor Kim Taylor, her staff, and legislative services, we were able to keep pace with the public services we provide every day in protecting the health, safety and welfare of our community.

The adopted budget clearly reflects the importance of public safety to our citizens. The budget also recognizes the need for increased investment in our infrastructure. This year’s budget included an increase in the amount of \$2.2M over last year’s \$2.78B. And, while at the same time, we provided additional enhancements for the many unmet needs in our 14 city council districts. Indeed, we have begun to meet the needs of those unmet promises of the preconsolidation. New sidewalks, ADA ramps, drainage improvements, street lights, improved roadways, and removals of septic tanks are only a few of the improvements that are included in our Capital Budget this year.

Finally, in June, I created what I consider to be a most historic and transformative committee, The Social Justice and Community Investment Committee will address social justice and injustices, in addition to critical community investments. We must have sustainability with great results! We can ill afford to wait any longer. For example, there are 65,000 septic tanks in Jacksonville and these cannot be removed overnight. But we must begin with a prioritized commitment whereby the septic tanks will cease and the tanks saga will end. Let us begin now leaving no neighborhood or district behind.

On behalf of City Council colleagues, thank you for allowing us to serve you.

Sincerely yours,

Tommy Hazouri
President
Jacksonville City Council

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2019. The City has received this honor for the past thirty-four years.

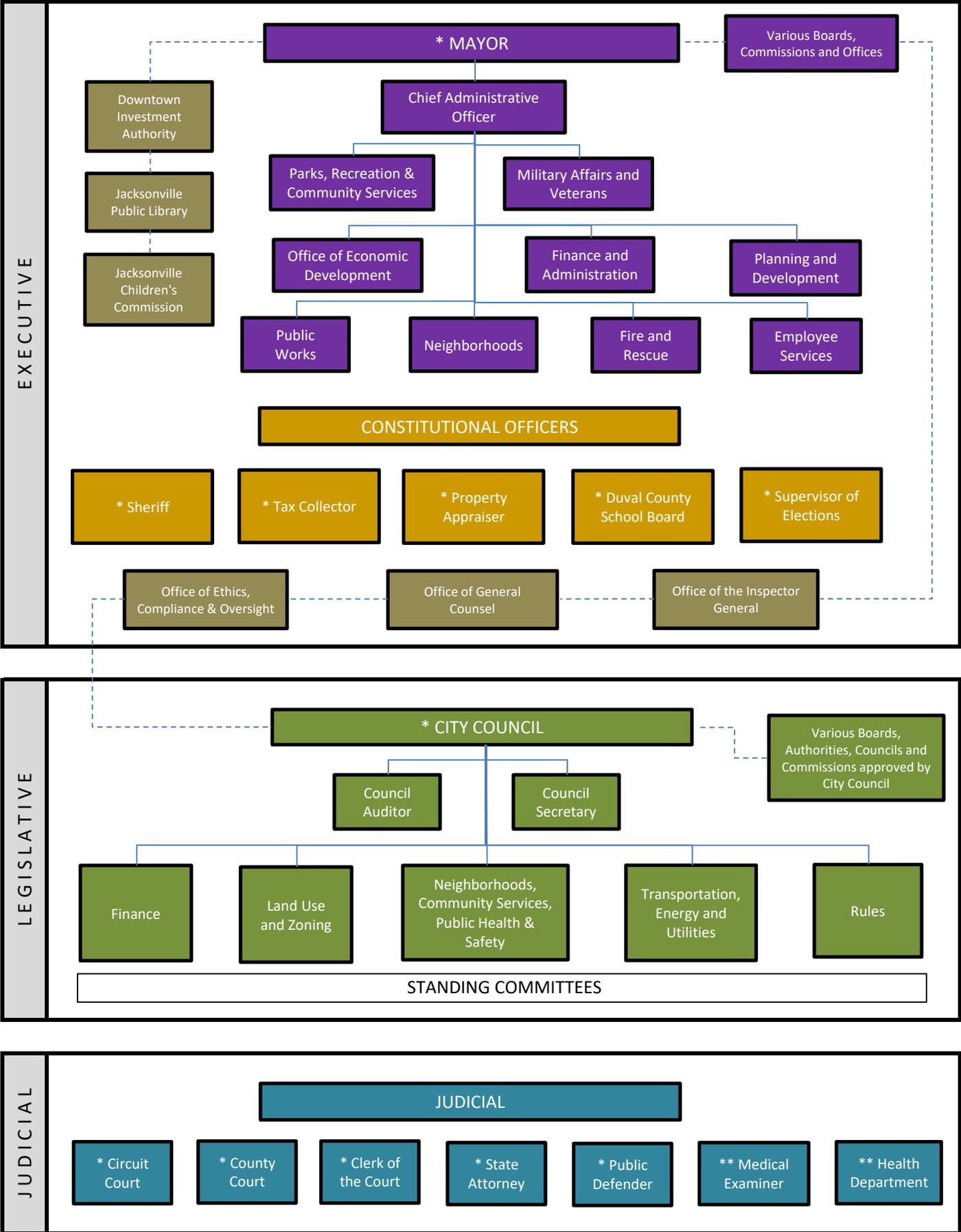
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Due to State and Federal ADA requirements a scanned copy the award is not presented here but is available upon request.

COUNCIL DISTRICTS

Due to State and Federal ADA requirements the Council district maps are not presented here but are available online at <https://www.coj.net/city-council/council-district-maps>



* Elected Official

** Appointed by the Governor

PERFORMANCE MEASURES

Monthly / Quarterly Average *

Mayor's Priority: Improve public safety with resources and efforts that bolster law enforcement, intervention and prevention services.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Finance and Administration</u>				
Fleet Management	Average number days to complete JFRD vehicle repairs	2.0	1.7	1.5 *
Fleet Management	Average number days to complete JSO vehicle repairs	1.0	1.86	1.72 *
Fleet Management	Percent of PMs completed timely for JFRD	80%	79.8%	66.9% *
Fleet Management	Percent of PMs completed timely for JSO	90%	76.6%	65.3% *
Fleet Management	Percent of safety inspections completed timely for JFRD	75%	73.3%	69.3% *
Fleet Management	Percent of safety inspections completed timely for JSO	95%	92.4%	90.6% *
<u>Fire and Rescue</u>				
Fire Inspections	Number fire safety inspections completed per month	2,000	2,059	1,573 *
Fire Operations	Fire Response time - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.07	0.56	7.44 *
Rescue Operations	Rescue Response time - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.00	1.04	5.78 *
<u>Kids Hope Alliance</u>				
After School Program	Number After School Program participants	12,000	55,028	54,140
Summer Jobs Program	Number Summer Youth Camp participants	6,600	15,205	4,433
<u>Office of the Sheriff</u>				
Office of the Sheriff	911 response time for priority one and two calls - maintain less than seven minute average	7.00	6.71	6.47 *
Office of the Sheriff	Decrease in total number of Priority Incidents citywide	2.00%	-7.62%	-4.58% *
Office of the Sheriff	Total number of community engagement activities annually	350	1,540	935
<u>Public Library</u>				
Resources	Number of cardholders added in the month/year	38,640	31,948	17,177
Programs	Number of people using the meeting rooms and other spaces in which the public meets	207,280	384,791	120,276

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Downtown Investment Authority</u>				
Commercial Property	Commercial Occupancy Rate - Maintain an occupancy rate of 77% or better	77%	87.7%	85.0% *
Residential Property	Residential Occupancy Rate - Maintain an occupancy rate of 92% or better	92%	96.5%	94.5% *
Retail Store Front	Retail Storefront Occupancy Rate - Maintain an occupancy rate of 70% or better	70%	82.2%	71.0% *
<u>Finance and Administration</u>				
Procurement	Dollars Jacksonville Small Emerging Business contracts awarded annually	\$23,000,000	\$37,450,936	\$58,632,934
Procurement	Number Jacksonville Small Emerging Business contracts awarded annually	75%	85%	171%
<u>Kids Hope Alliance</u>				
Meals Program	Number of children's meals served during summer	300,000	343,285	120,735
Meals Program	Number of children's meals and snacks served after school	865,000	928,366	219,554
<u>Military Affairs and Veterans</u>				
Veteran Services	Number of City hosted events	10	38	23
Veteran Services	Number of events that the City of Jacksonville participated	100	293	175
Homeless Veteran Reintegration Program	Number of homeless veterans enrolled for services	150	1006	82
Homeless Veteran Reintegration Program	Number of homeless veterans placed in jobs	70	81	44
Veteran Services	Number of veterans served in person	6,000	9,569	5,319
Veteran Services	Total veteran contacts	200,000	628,489	221,290

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Neighborhoods</u>				
Housing	Number of families assisted in home-ownership programs	124	131	104
630-CITY	Total customers served via 630-CITY	360,000	463,798	1,088,173 *
<u>Office of Economic Development</u>				
Northwest Economic Development Fund	Value of funding provided	\$8,000,000	\$1,200,000	\$5,030,000
Small Business & Entrepreneurial Assistance	Number of businesses assisted	450	681	819
Film and Television	Total number of film permits issued	235	212	45
<u>Public Library</u>				
Programs	Number of people attending learning programs presented or sponsored by the library	227,576	207,807	80,362
<u>Sports and Entertainment</u>				
Public Facilities	Attendance to events managed by SMG	2,397,000	2,144,605	1,243,915
Special Events	Number of participants to Sports and Entertainment Office Events	350,700	280,200	387,347
Special Events	Total number of film permitted events or projects	235	0	91

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Improve services to youth with partnerships and programs that promote education, enrichment, and crime prevention.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Kids Hope Alliance</u>				
Mayor's Early Literacy	Number participants Mayor's Book Club	9,000	10,660	19,216 *
Youth Program	Number youth served through KHA programs	24,000	77,926	70,060
<u>Parks, Recreation and Community Services</u>				
Extension Services	Number youth participants in 4H programs	15,000	18,232	12,322
<u>Public Library Resources</u>				
	Number of sessions of public PC's and public Wi-Fi	1,017,207	999,057	513,132
Resources	Number of uses of the physical and digital collection	4,685,994	4,936,089	3,512,639

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Finance and Administration</u>				
Fleet Management	Percent of PMs completed timely for Parks, Recreation & Community Services	90%	76.4%	68.9% *
Fleet Management	Percent of PMs completed timely for Public Works	90%	69.2%	63.6% *
Fleet Management	Percent of safety inspections completed timely for Parks, Recreation & Community Services	90%	75.5%	78.2% *
Fleet Management	Percent of safety inspections completed timely for Public Works	90%	72.9%	72.9% *

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Neighborhoods</u>				
Animal Care and Protective Services	Number of animals spayed or neutered	5,000	4,529	3,331
Animal Care and Protective Services	Percent live release rate / save rate	90%	88.30%	90.40% *
Municipal Code Compliance	Number code enforcement cases issued annually	42,000	47,840	33,671
Municipal Code Compliance	Number of inspections performed annually	108,000	119,035	79,157
Neighborhood Services	Number community meetings (CPACs, HOAs Neighborhood Associations)	215	319	260
<u>Parks, Recreation and Community Services</u>				
Various	Number of park facility assessments completed	60	114	0
Rec & Community Programming	Number of participants - Recreation and Community	400,000	447,660	184,351
Rec & Community Programming	Number of programs - Recreation and Community	170	213	116
Senior Services	Number program participants for senior programs	3,500	3,971	260 *
<u>Planning and Development</u>				
Building Inspection	Number commercial building permits issued	2,344	2,371	2,042
Building Inspection	Number residential building permits issued	14,195	15,180	15,929

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Public Library</u>				
Resources	Percent of weekly library uptime excluding planned outages	99.90%	99.80%	74.80%
Resources	Average percent of operable computers at each location	90%	93.4%	47.8%
Resources	Number of active cardholders	213,248	N/A	183,178
Programs	Number of elementary or secondary school children attending learning programs presented or sponsored by the Library	83,031	83,423	29,386
Programs	Number of public meetings held in library meeting rooms and other public spaces.	41,898	N/A	17,660
Resources	Reduction in percentage of safety related incidents at branches utilizing JSO officers	90%	51%	0%
<u>Public Works</u>				
ROW & Stormwater Maint	Number pedestrian and/or bikeway miles created	5.91	3.69	0.6
ROW & Stormwater Maint	Number road miles resurfaced, micro-surfaced and/or rejuvenated	94.32	66.15	66.27
Mowing & Landscape Maint	Number of acres mowed	103,523	103,547	103,308
Solid Waste	Number litter miles collected	4,000	10,341	12,720
Solid Waste	Number tons litter collected	825	822	1,039
Solid Waste	Tons of recycle materials	37,000	44,929	48,281
Traffic Engineering	Number of COJ Traffic Signals receiving preventive maintenance	215	268	135
Traffic Engineering	Number of FDOT Traffic Signals receiving preventive maintenance	299	422	97

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Employee Services</u>				
Talent Acquisition	Positions vacant less than 120 days	63.9%	69.3%	56.6% *
Talent Acquisition	Positions vacant greater than 120 days after request from Department	36.1%	29.9%	42.6% *
Talent Acquisition	Turn-over rate	11.0%	9.0%	8.5% *
<u>Finance and Administration</u>				
Accounting	Percent of payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date	90%	88.9%	63.1% *
Accounting	Percent of payment from the delivery/invoice date to the submittal to GAD within 20 days	90%	92.7%	62.4% *
Risk Management	Number of COJ workers comp first report of injury notifications received	1,300	1,037	1,658
Risk Management	Number of workers comp claims closed	1,100	1,053	1,523
Risk Management	Number of workers comp claims opened	1,200	753	1,200
<u>Jacksonville Human Rights Commission</u>				
EO/EA	Percent of internal investigations completed in 90 days	70%	82%	83% *
<u>Parks, Recreation and Community Services</u>				
Senior Services	Number children served by foster grandparent program	400	421	177 *
Senior Services	Number foster grandparents	77	69	66 *
Extension Services	Number participants in Extension Programs	46,937	53,151	37,004
Senior Services	Number senior meals served	232,000	170,083	250,324
<u>Public Library</u>				
Programs	Number of people (adults/children) attending early childhood learning programs presented or sponsored by the Library	86,000	69,764	31,954

Note: Most FY 20 performance measures have been adversely impacted by Covid_19.

PERFORMANCE MEASURES

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Activity	Measurement	Target	FY 19	FY 20
<u>Public Works</u>				
Public Buildings	Kilowatt hours consumed per sq. ft. - County Courthouse	11.03	9.87	10.27
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Austin Building	5.96	5.03	5.37
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Ball Building	14.13	13.28	13.64
Public Buildings	Kilowatt hours consumed per sq. ft. - Haverly's Building	10.27	9.43	9.80
Public Buildings	Kilowatt hours consumed per sq. ft. - Police Memorial Building	32.65	26.56	28.58
Public Buildings	Kilowatt hours consumed per sq. ft. - Pre-Trial Detention Facility	14.31	11.86	12.69
Public Buildings	Kilowatt hours consumed per sq. ft. - St. James Building	11.17	13.74	13.15
Public Buildings	Kilowatt hours consumed per sq. ft. - Yates Building	17.60	18.32	17.28

ADVISORY BOARDS AND COMMISSIONS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Charter Article 17 Part 2/Chapter 62 Part 1/Chapter 111 Part 2

DIVISIONAL FUNCTION AND HIGHLIGHTS:

CIVIL SERVICE BOARD

Provide administrative guidance for the City of Jacksonville and its employees for handling disciplinary actions, grievances, and appeals. Assist administratively with Civil Service and Personnel Rules and Regulations. The Civil Service Board renders fair and equitable decisions for all employee disciplinary actions and grievances within the prescribed timeframe. It also provides impartial, efficient, and precise services for all employees in a timely manner.

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Article 17 Part 2

FUNCTION:

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four-step process as outlined in the Civil Service Board Rules, Addendum No 1.

HIGHLIGHTS:

The Civil Service Board (CSB) continues to update their services and equipment to assist customers in preparation for CSB Hearings. The CSB exemplifies Jacksonville's City of One team approach by providing administrative assistance with file assembly and necessary equipment for Board Hearings and presentations.

CONSTRUCTION TRADES QUALIFICATION BOARD

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors in the areas of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, windows and doors, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors, assuring they meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors, commercial pool, residential pool and pool servicing contractors, demolition, marine and stucco specialty contractors, roofing contractors, and sheet metal contractors.

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 62 Part 1

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration, and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

HIGHLIGHTS:

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online and to update its data collection and notification system. This will increase accuracy and create efficiencies by reducing processing time and resources.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

MAYOR'S COMMISSION ON THE STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color, or creed and to encourage women to become actively involved in community matters. This is achieved by working to encourage women in leadership roles.

DIVISION FUNCTION AND EXECUTIVE ORDER SECTION:

Executive Order No. 2016-03/Chapter 111 Part 2

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.
- Added 10 new Commissioners bringing the entire total serving to 13 total.
- The Commission sponsored a free, open to the public, speaker event presenting Dr. Mary Gatta, a nationally recognized expert on women, aging, and poverty.

CITY COUNCIL

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 10

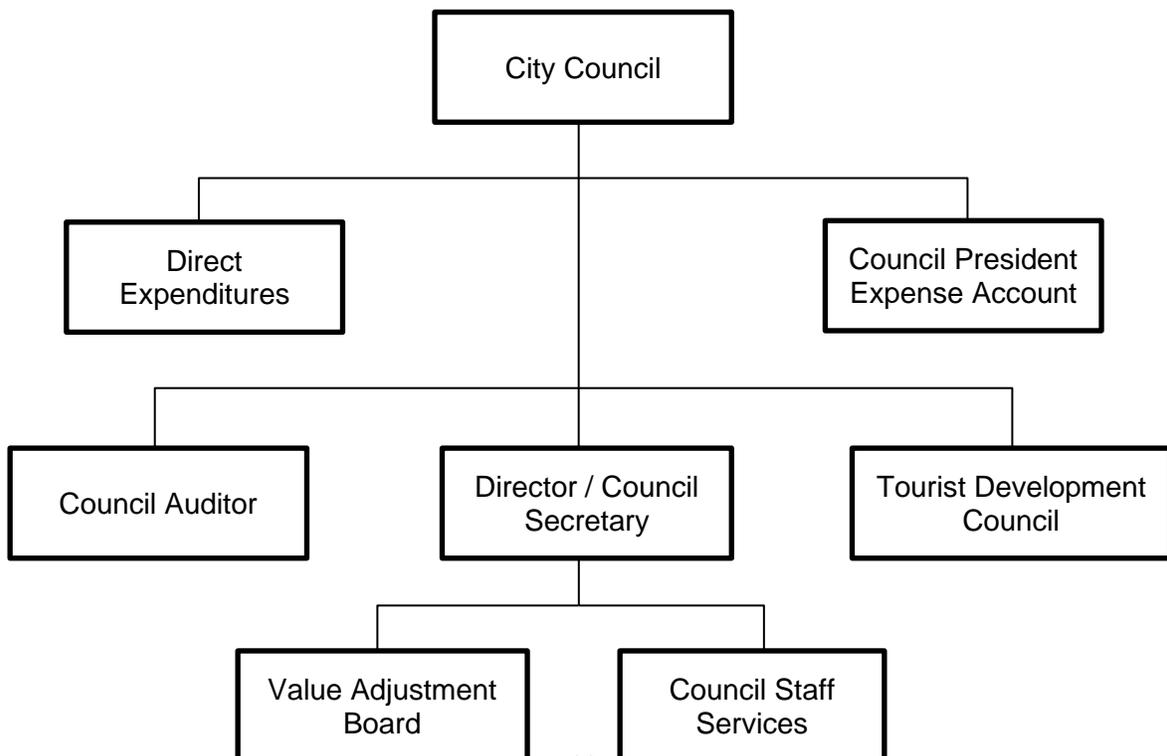
DEPARTMENT MISSION:

The core mission of the Jacksonville City Council is to perform the duties and responsibilities of the legislative branch of government for the Consolidated City of Jacksonville. The Legislative Branch is comprised of three (3) departments: The Council Secretary's Office, the Council Auditor's Office, and the Tourist Development Council. The Council Secretary also serves as the Council Director and the Clerk to the Value Adjustment Board.

The Director/Council Secretary is responsible for performing the duties mandated by Part A, Article 5, *Charter Laws, Charter of the City of Jacksonville*, and Chapters 3, 10, 11, and 15, *Jacksonville Ordinance Code*. Responsibilities include the management of the divisions within the department and direct control and supervision over all department staff, excluding executive council assistants (for whom the only administrative assistance is provided within the limitations under the municipal code). These divisions include Administrative Services, Legislative Services, Research, Value Adjustment Board, and Information Systems (IT) staff. The Director/Council Secretary is responsible for the development and maintenance of the budgets for Council Staff Services, Direct Expenditures, Council President's Account, and the Value Adjustment Board.

Council Staff Services provides administrative, legislative, research, and IT staff support required to operate the Office of City Council and to facilitate the legislative process. The office of the Value Adjustment Board (VAB) facilitates the review of appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DIRECT EXPENDITURES

FUNCTION:

The Direct Expenditures accounts include the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen (14) District Council Members and five (5) At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council Members before going to the full Council body for consideration. All bills are assigned to one or more of the standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

COUNCIL PRESIDENT EXPENSE ACCOUNT

FUNCTION:

Pursuant to Ordinance 2002-0189-E and Section 106.504, *Jacksonville Ordinance Code*, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

COUNCIL AUDITOR

FUNCTION:

Chapter 13

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to determine the financial condition of City activities.
- In addition to their audit schedule, they respond to council requests for information and provide support to various Council committees.

COUNCIL STAFF SERVICES – OFFICE OF THE COUNCIL SECRETARY

FUNCTION:

Council Staff Services is made up of the Council Secretary's Office and four separate divisions – Administrative Services, Legislative Services, Council Research, and Information Systems (IT).

Office of the Council Secretary (Section 11.103)

The Office of the Council Secretary provides oversight for and manages the department. The Council Secretary also serves as the Director for the Office of City Council which includes oversight of all human resources and financial matters, contract negotiations, professional services, systems development, and training for Council Members and staff. The Council Secretary is also responsible for creating and maintaining the tracking system for Lobbyist and Gift Disclosure transparency, as well as maintaining all Records Management and Retention systems for the City of Jacksonville legislative process.

IT staff members of the Director's Office maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Responsibilities include maintenance of the Council Chamber, Council facilities, and meeting rooms including all programs, equipment, and technology support.

Administrative Services (Section 11.118)

The Administrative Services Division is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, contracting, coordinating, and paying for services, human resources, time and attendance reporting, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory for asset management, reservations for City Council meetings rooms, and other related administrative processes.

Legislative Services (Section 11.106)

The Legislative Services Division is responsible for the legislative process. Duties include the preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City, as well as the Public Notice System, must be maintained for the legislative body in accordance with Chapter 602, *Jacksonville Ordinance Code*. Staff members maintain public records for the City Council which includes scanning, indexing, and publishing all bills, responding to information requests, and maintaining all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff members are responsible for the continuous update of the Jacksonville Municipal Code via "codification."

Council Research (Section 11.108)

The Council Research Division provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence. Staff members also facilitate the City Council boards' and commissions' processes, including appointments, confirmations, and records management.

VALUE ADJUSTMENT BOARD – OFFICE OF THE COUNCIL SECRETARY

FUNCTION:

The Value Adjustment Board (VAB) is mandated by Chapter 194, *Florida Statutes* and Chapter 12D-9 of the *Florida Administrative Code*, and falls under the authority of the Department of Revenue. The Clerk of the County (Council Secretary) is charged with oversight which includes facilitating the VAB process and signatory authority. In this role, the Council Secretary reports to the Department of Revenue.

The VAB reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The VAB Clerk provides all staff support and equipment to facilitate the VAB process, including support by the City Council Administrative Services Division for administrative matters. The VAB receives thousands of petitions each year and schedules hearings for each petition to be heard by a Special Magistrate. Recommendations from Special Magistrates are forwarded to the VAB for consideration.

The Value Adjustment Board is established pursuant to Chapter 194, *Florida Statutes*. The VAB consists of five members: two (2) members of the Jacksonville City Council, one of whom shall be the chairperson, one (1) member of the Duval County School Board, and two (2) citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Petitioners are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

CLERK OF THE COURT

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Article V, Section 16 of the Constitution of the State of Florida/ Charter Article 12 Section 6

DEPARTMENT VISION:

The Duval County Clerk of the Circuit and County Court will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

DEPARTMENT MISSION:

The Duval County Clerk of the Circuit and County Court is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

CLERK OF THE COURT

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Clerks of Court Operations Corporation. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording, Passports and Tax Deeds.

FUNCTION:

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes.
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes.
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes.
- Official Records Custodian.
- Process Marriage Licenses.
- Process and forward passport applications to the U.S. Department of State.

HIGHLIGHTS:

- The Clerk's Office offers passport services at our Beaches branch location in addition to the main location at the Duval County Courthouse. This function provides a great convenience for Duval County residents and those outside the county that need a passport.
- In an effort to continue to provide improved customer services and efficiency, the Recording system has been replaced, the Tax Deeds software program has been procured and should be operational in FY 21. These both allow for improved integration and services to internal and external customers.

COURTS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

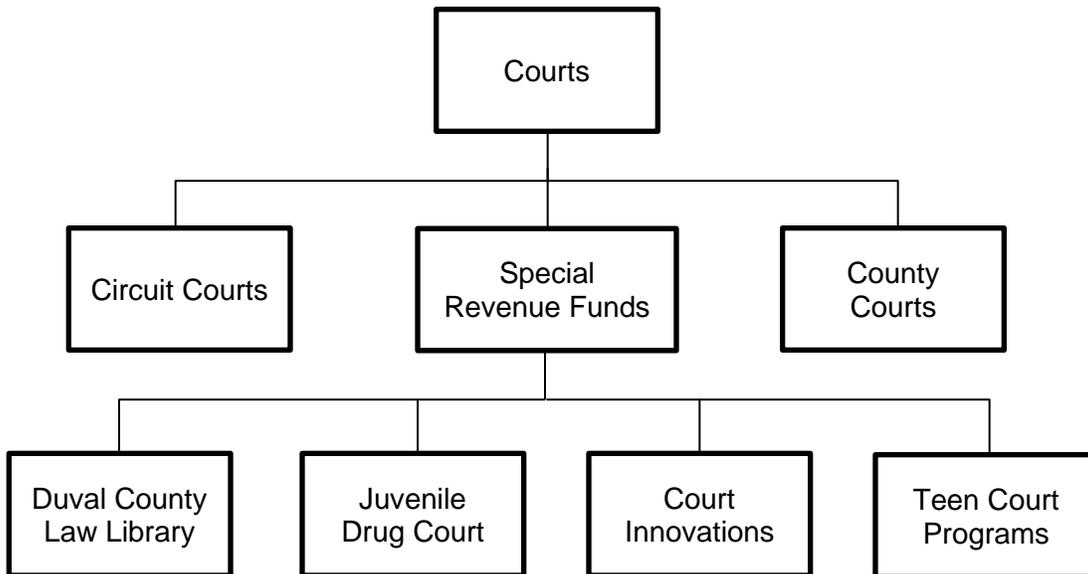
Court Technology fund (F.S. 28.4 (12)(e)(1)) Local Ordinance Sec. 111.388, Special Revenue fund: Law Library, Court Innovations, Juvenile Drug Court: F.S. 939.185 Local Ordinance Sec 634.102, 634.106 111.385). Teen Court: F.S. 938.19 (2) Local Ordinance Sec. 634.108, 111.375

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warrant, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

CIRCUIT COURT

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01,(4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Collaborated with other agencies to implement the E-Signature program for warrants to be processed electronically.
- Created interactive document builder software giving self-represented litigants easier access to justice.
- Implemented a judicial bench viewer system allowing judges and court staff to access court records electronically.
- Implemented a drug and alcohol testing facility within the Courthouse, providing judges with immediate access to drug and alcohol testing results.
- Implemented Problem-Solving Courts designed to provide essential substance abuse and mental health treatment services to eligible defendants. This diverts the enrolled from jail to court supervised treatment-based programs and community-based services while providing for accountability, intensive one-on-one case management, and promoting public safety.

COUNTY COURT

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Adult Drug Court and Veterans Treatment Court are nationally recognized Mentor Courts. These courts provide services to more than 350 adults annually. In addition, these courts provide training and share successful programming to other jurisdictions planning new programs or working to improve existing programs.
- Juvenile Drug Court is a nationally recognized Mentor Court, providing services to adolescents arrested for non-violent crimes at a high-risk of reoffending due to use/abuse of drugs and alcohol. These courts provide services to approximately 40 juveniles annually.
- Celebrating less than 15% criminal recidivism for all adult serving problem-solving courts.
- Handling over 30,000 cases per year via Traffic Court Hearing Officers.

SPECIAL REVENUE FUND

As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

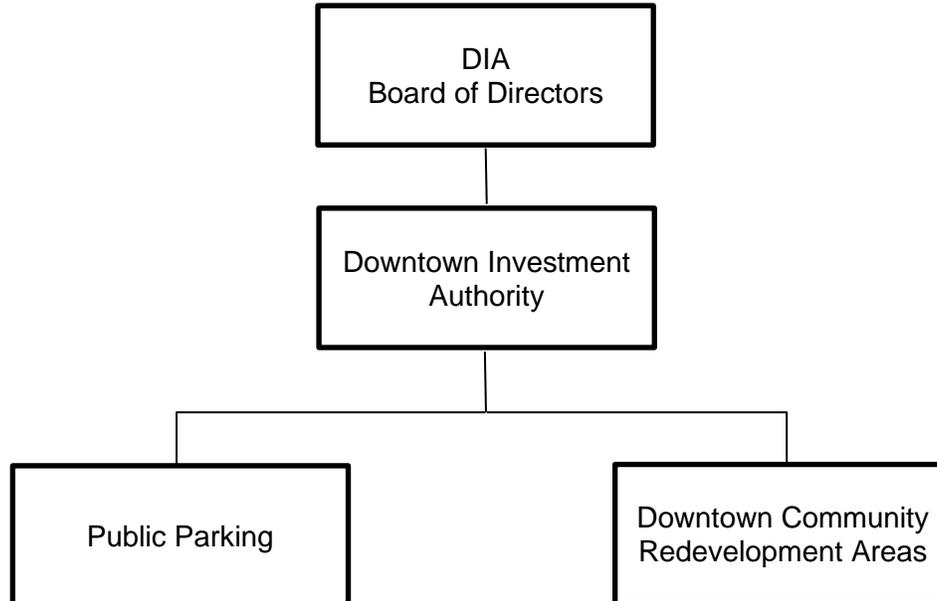
DOWNTOWN INVESTMENT AUTHORITY

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 55 Part 1

DEPARTMENT MISSION:

The Downtown Investment Authority ("DIA") is the Community Redevelopment Agency ("CRA") as well as the Economic Development Agency for Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. The DIA's purposes are to create a vibrant and dynamic Downtown, implement the North Bank Downtown and Southside Community Redevelopment Area Plans (the "CRA Plans"), spur economic development, and foster the creation of new housing within Downtown.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DOWNTOWN INVESTMENT AUTHORITY

FUNCTION:

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board and its CRA Plans, with particular focus on the following seven redevelopment goals:

- Reinforce Downtown as the City's unique epicenter for business, history, culture, education, and entertainment.
- Increase rental and owner-occupied housing downtown, targeting key demographic groups seeking a more urban lifestyle.
- Simplify the approval process for downtown development and improve departmental and agency coordination.
- Improve walkability / bike ability and connectivity to adjacent neighborhoods and the St. Johns River while creating highly walkable nodes.
- Establish a waterfront design framework to ensure a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers, and visitors.
- Use planning and economic development policies to promote design for healthy living.

HIGHLIGHTS:

- During Fiscal Year 2020, there were approximately 350 new residential development rights allocated within Downtown.
- During Fiscal Year 2020, there were 652 residential units under construction.
- During Fiscal Year 2020, approximately 10,000 square feet of new commercial/retail was allocated within Downtown.
- During Fiscal Year 2020, there was approximately 375,000 square feet of new office was allocated within Downtown.
- During Fiscal Year 2020, the design of the Park Street Road Diet commenced, with construction to begin in 2021.
- During Fiscal Year 2020, the DIA created the Food and Beverage Retail Enhancement Program, an incentive program that will attract a wide variety of restaurants and eating/drinking establishments to Downtown.
- During Fiscal Year 2020, the DIA updated the Downtown Historic Preservation and Revitalization Trust Fund to focus on smaller projects, while also creating the Downtown Preservation and Revitalization Program to focus on larger projects requiring incentives in excess of \$100,000.
- During Fiscal Year 2020, the DIA overhauled its website to create a more current, user friendly website.
- During Fiscal Year 2020, in partnership with Downtown Vision, Inc., the DIA created investdtjax.com, a new investor-focused website aimed at attracting and retaining investors and developers.

OFFICE OF PUBLIC PARKING

HIGHLIGHTS:

- The enforcement activity of the Office of Public Parking wrote in excess of 27,000 non-moving violations resulting in approximately \$585,500 in revenue.

EMPLOYEE SERVICES

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

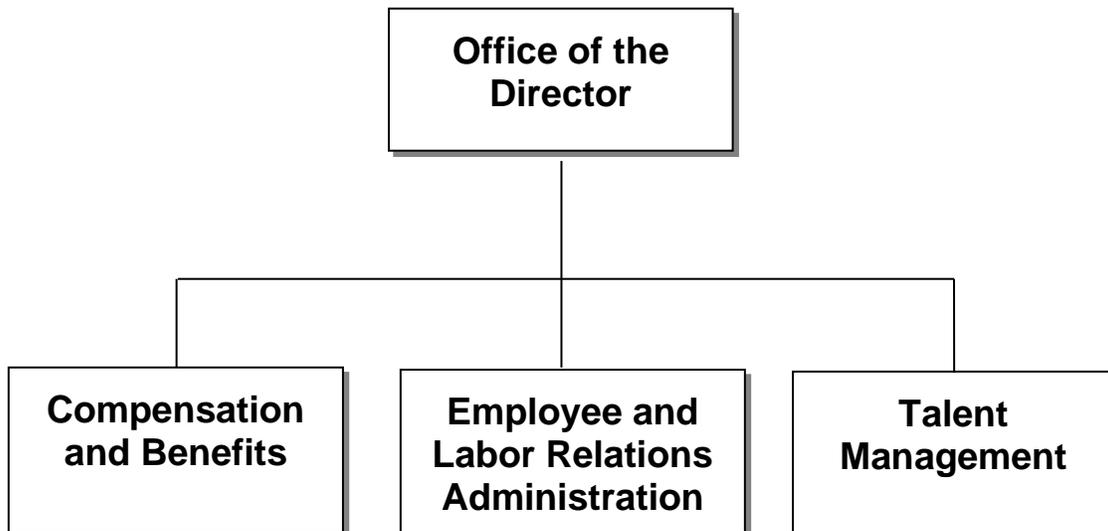
Chapter 33 Part 1

DEPARTMENT VISION:

The vision of the Employee Services Department is dedicated to achieving the City's goal of making the City of Jacksonville a diverse, progressive, highly productive workforce that shows the utmost respect and appreciation for Jacksonville's taxpayers.

DEPARTMENT MISSION:

To partner with and support City departments and constitutional agencies by providing excellent services in the areas of recruitment and staffing, benefits administration, classification and compensation, and employee and labor relations that promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

COMPENSATION AND BENEFITS

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 33 Part 3

FUNCTION:

The Compensation and Benefits Division is responsible for the development, procurement, administration and servicing for all City employees, retirees and eligible dependents' benefits programs. We also provide the same services for constitutional offices and some outside agencies.

HIGHLIGHTS:

- Continue to research to ensure we offer the most competitive and comprehensive benefit packages to our employees, retiree, and eligible dependents.
- Continued marketing and promotion of the City's Wellness Program GO365.
- Continue to support the 1Cloud implementation.
- Continue marketing and promotion of the UF Health EPO plan.
- Conduct a Spouse only dependent audit.
- Continue to research and substantiate the City's pharmacy contract and pharmacy retail and rebate terms.
- Wellness and Dental RFP's.

EMPLOYEE AND LABOR RELATIONS ADMINISTRATION

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 33 Part 4

FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and productive employee and labor relations with all City unions and employees. This Division also encompasses the time and attendance (TAS), Family Medical Leave Act (FMLA), paid parental leave (PPL), Family First Coronavirus Act (FFCRA) and training functions.

HIGHLIGHTS:

- Successful commencement of the 2020-2023 collective bargaining cycle with over 20 bargaining sessions held and 50% of the collective bargaining agreements tentatively agreed to date.
- Effectively negotiated and implemented multiple Memorandum of Understandings with the City's unions regarding issues ranging from implementation of new 911 emergency communication centers to fallen Police Officer survivor health benefits.
- Assisted with employee and union issues arising from the COVID-19 pandemic, including implementation of the FFCRA employee benefits.
- Positively impacted union management relations through extensive communication and use of the Special Meeting forum for resolution outside the grievance process.

HIGHLIGHTS, cont.:

- Led employee misconduct investigations for both represented and non-represented employees ensuring a fair and consistent approach to employee discipline while minimizing liability for the City.
- Create and conduct customized management tools training to support a more productive workforce.
- Successfully supported research and case development to secure positive results at both of Civil Service Board grievances and arbitrations.
- Continued to support Time and Attendance 1Cloud launch and enhancing utilization for departments reporting to the Mayor and Constitutional Offices.

TALENT MANAGEMENT

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 33 Part 2

FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers, and executives engage in daily. Key activities include the recruitment, examination, retention, and development of the most talented and superior employees available in the job market.

HIGHLIGHTS:

- Successfully implemented all pay changes related to the new collective bargaining agreements.
- Actively participated and supported the 1Cloud project implementation.
- Continue to attract qualified applicants through effective recruiting processes to hire a workforce that represents the makeup of our community.
- Work closely with City departments to promote internship opportunities and successful recruit and place UNF interns.
- Work closely with Kids Hope Alliance to place year-round Mayor's Youth at Work Partnership youth in City departments.
- Added texting capability to recruiting software to improve communication.
- Continue to maintain a classification system providing a consistent ranking of positions based on complexity of duties and level of responsibilities.
- Continue to proactively provide strategic support and guidance to employees, departments, and the community we serve.
- Continue to produce updated policies and new training sessions and provide to employees to keep them informed.

EXECUTIVE OFFICE OF THE MAYOR

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

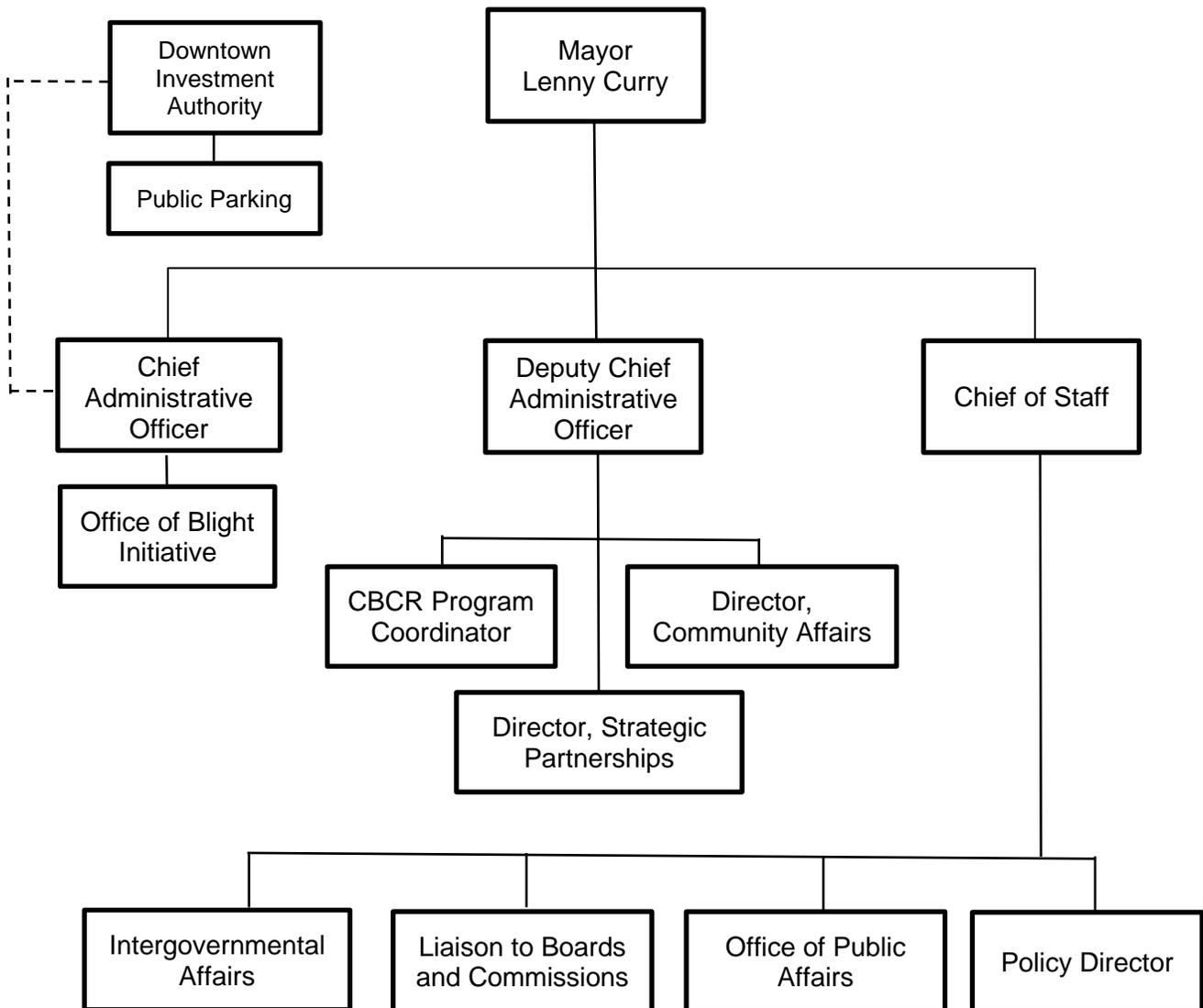
Chapter 20

DEPARTMENT MISSION:

Serve and support citizens who live, work and play in Jacksonville with bold and innovative leadership and public policy that contribute to efficient and accountable government, public safety, economic and community development, neighborhood revitalization, youth enrichment, and citizen health and well-being.

DEPARTMENT VISION:

One City. One Jacksonville. Every citizen in every zip code has access to opportunities, conditions and resources that contribute to a quality life.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

MAYOR'S OFFICE

FUNCTION:

The Mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes a leadership team that oversees all departments and divisions of the executive branch and works transparently and collaboratively with the Jacksonville City Council to establish priorities and implement and enforce ordinances and laws. City departments and independent authorities submit budget requests to the city's Budget Division, which are then formally presented to the Mayor's Budget Review Committee (MBRC). The Mayor, upon evaluation of committee recommendations, presents a proposed annual budget to the City Council for review and adoption.

HIGHLIGHTS:

- The Mayor's Office oversees a policy team that leads and coordinates executive branch collaborations with the Jacksonville City Council. It also works with the Duval County Legislative Delegation and the Florida Association of Counties to introduce and advance city priorities with the state legislature. The team also engages with the Congressional delegation, the National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government. These efforts have contributed to pension reform, neighborhood development, infrastructure improvements, and public housing support.
- The Mayor's Office leads community outreach efforts including the hosting of community conversations, community walks, and special events that welcome and engage community members.
- The Mayor's Office promotes quality leadership and governance with the appointments of professionals to citizen boards and commissions.
- The Mayor's Office supports prevention and intervention services that contribute to public safety improvements with the continued investments.
- The Mayor's Office contributes to the health and well-being of Jacksonville residents through the citywide Journey To One Initiative, and collaborates with community partners to strengthen and support resources that enhance personal and community well-being.

OFFICE OF BLIGHT INITIATIVES

FUNCTION:

Jacksonville's Fight Blight initiative, established by Mayor Lenny Curry to improve neighborhood quality of life, leads and oversees efforts to combat blight in all forms: litter and trash, dilapidated and abandoned homes and buildings, illegal dumping, overgrown grass, illegal signs and other conditions of neglect. Research supports that blight threatens public safety, lowers property values, and degrades quality of life. The city's blight initiative raises awareness, provides educational resources, and coordinates with the Municipal Code Compliance Division of the Neighborhoods Department, businesses, and other stakeholders to improve community conditions.

HIGHLIGHTS:

Below are resources established to help Fight Blight in Jacksonville:

- Help Fight Blight - www.coj.net/neighborhood-blight
- How you can help - www.coj.net/neighborhood-blight/how-you-can-help

MAYOR'S PUBLIC AFFAIRS

FUNCTION:

The Public Affairs Office (PAO) oversees the execution and monitoring of communications and public relations activities by developing strategies, messaging, and procedures to increase awareness and understanding of City programs, policies, and initiatives.

Public Safety

PAO supports the administration's goal to enhance public safety with messaging, programs and initiatives that promote safe practices and increase awareness of investments, programs, and policies that protect citizens and roadways. In partnership with City Council and the Planning & Development Department, PAO continues to promote roadway safety for pedestrians, cyclists, and drivers. The team's efforts earned them a coveted Addy award in 2020 for the "All in Duval" campaign. Also, in late 2020, PAO launched the Retention Pond Safety Campaign and the Anti-Vaping Awareness Campaign to ensure the safety of children and teens. PAO also provided information distribution to news media and citizens for multiple crime reductions programs, including Cure Violence.

Economic Development

PAO works closely with the Office of Economic Development, partner organizations, and the local business community to highlight and promote increased economic development and job opportunities in Jacksonville. PAO collaborates with them and multiple City departments in the development of publications and materials that identify and contribute to growth.

Neighborhoods & Communities

PAO works in collaboration with the Neighborhoods Department to promote City programs, services and initiatives that benefit and improve conditions in communities throughout Jacksonville. This includes enrichment activities, collateral materials, and partnerships that promote CPACs, blight reduction, and animal care services. PAO was instrumental in the 2020 Census campaign to help ensure a complete count for the City of Jacksonville. PAO also oversees a new campaign launched in September 2020 to help increase pet adoptions at the ACPS facility.

Youth Enrichment

In partnership with the Kids Hope Alliance and local youth-serving organizations, PAO promotes programs, policies, and activities that support youth enrichment in Jacksonville. This includes the facilitation and support of marketing efforts promoting the Mayor's Youth at Work Partnership, Mayor's Young Leaders Advisory Council, and more. PAO included student journalists in multiple press conferences to allow them to ask questions related to COVID-19 that impacted them, their friends, families, and education. PAO is also the main resource for Jaxparks collateral designs.

Health & Wellness

PAO leads activities that increase awareness of resources and programs that encourage healthy behaviors among Jacksonville citizens. In addition, the PAO team led the way in providing crucial information to citizens in the wake of COVID-19. PAO was paramount in the opening of multiple COVID-19 testing facilities throughout Duval County and helped immensely in providing information about safety and health guidelines to the citizens in our community. In addition, PAO, Mayor Curry and the City of Jacksonville partnered with local physicians to launch #FluVaxJax on September 9, 2020. This is a campaign that will extend into 2021 to encourage more citizens to receive the flu vaccine in order to combat illness and hospitalizations with both the COVID-19 pandemic and the flu season overlapping.

Leadership & Accountability

In its demonstration of quality communications practices, PAO was among the first to conduct virtual press conferences in the wake of COVID-19. Thus, providing much needed information to the public while keeping those who would typically attend in person at a safe distance. PAO works with offices to increase awareness, access, and availability of important public information to Jacksonville citizens and other stakeholders through the City website, social media, marketing, media relations, and other vehicles.

FINANCE AND ADMINISTRATION

DEPARTMENT FUNCTION AND ACTIVIES CODE SECTION:

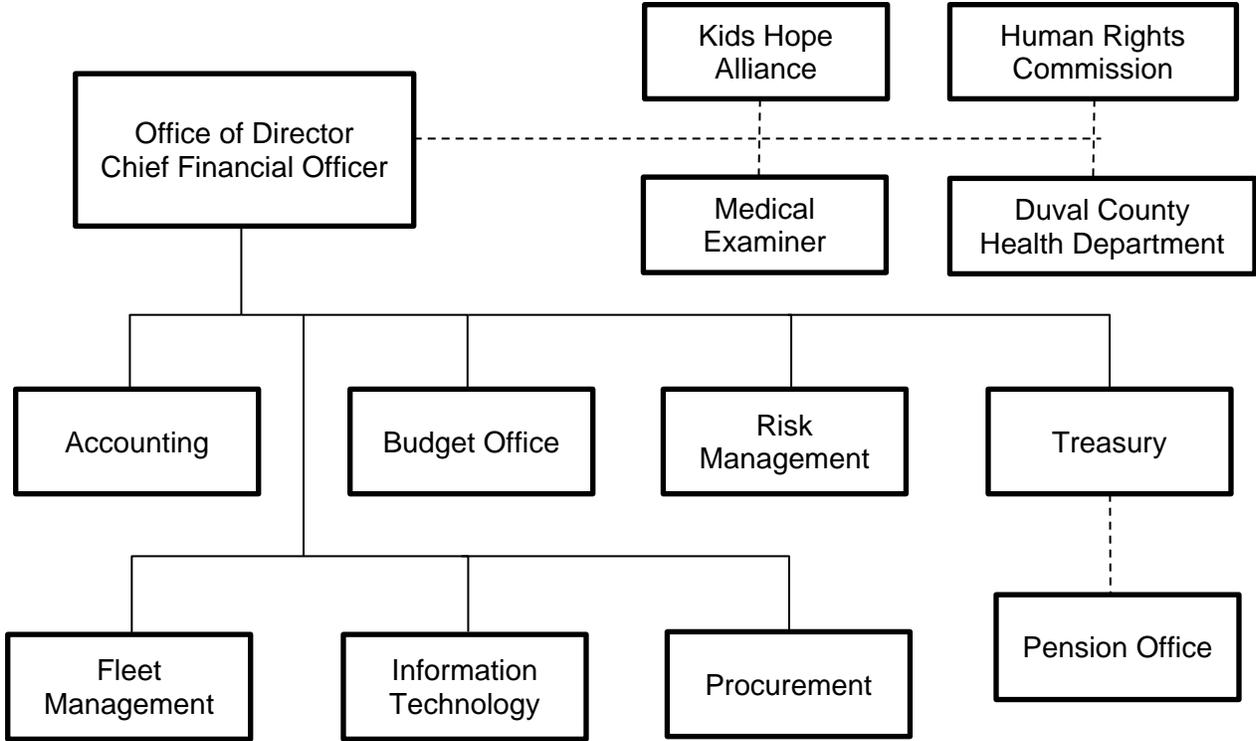
Chapter 24

DEPARTMENT VISION:

The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.

DEPARTMENT MISSION:

The Finance and Administration department will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville. Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR / CHIEF FINANCIAL OFFICER

FUNCTION:

The Office of the Director is responsible for the Treasury, Budget, Accounting, Risk Management, Fleet, Procurement, and Information Technologies divisions, and directly houses the Office of Grants and Compliance. The Department provides the financial, managerial, and administrative support, oversight, and direction to the Department's divisions. The Finance and Administration department advises the City of Jacksonville and works with its various operational departments and agencies to handle citizen money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also oversees the investment of city operational, pension, and reserve funds so they produce the best and safest possible returns practicable while managing the City's debt operations to achieve the lowest financing costs possible to best fund the city's capital needs.

HIGHLIGHTS:

- Assists with producing a balanced budget that address the needs of the City and established goals
- Represents the City of Jacksonville to the global investment community to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Efficiently manages the City's debt, pensions, and investments to achieve the highest risk-adjusted returns and the lowest costs of borrowing possible.
- Monitors and advises of estimated costs and/or savings during negotiations to allow the administration to make fully informed financial decisions.
- Reviews and confirms contract compliance of financial obligations of the consolidated government in accordance with applicable procedures, provisions and ordinances.
- Oversees and assists the city's internal service and administrative services divisions of Fleet, Technology, and Procurement to ensure efficient and accurate delivery of services to internal customers and using agencies.

ACCOUNTING

FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

HIGHLIGHTS:

- Prepare the Comprehensive annual Financial Report (CAFR) and coordinate the annual external financial audit. Prepare and coordinate the A-133 Single Audit for Federal and State grants awarded to the City. The goal is to receive an unmodified opinion on both audits.
- Apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting and anticipates receiving this award.
- Provide staff resources in support of the new 1Cloud enterprise resource planning system.

BUDGET OFFICE

FUNCTION:

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and review all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking to use city funds efficiently and assisting departments with continuously improving productivity and effectiveness.

HIGHLIGHTS:

- Work with the Mayor's Office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follow the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget.
- Apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.
- Work closely with ITD to implement the Enterprise Financial and Resource Management Solution (1Cloud).

FLEET MANAGEMENT

FUNCTION:

Fleet Management provides a comprehensive vehicle/equipment service program to all city agencies, independent authorities and state agencies, such as Florida Department of Transportation. Fleet Management's function starts with the identification and acquisition of vehicles and equipment, repair and maintenance, and at the end of the economic life cycle of the vehicles Fleet Management transfers the vehicles to surplus for auction / sale.

HIGHLIGHTS:

- Extend the use of telematics (Zonar) on fire apparatus, packers and other heavy equipment to monitor the health/safety of the equipment and provide diagnostic solutions in advance.
- Fleet was able to provide fuel to Covid-19 testing sites on their emergency generators and support to the deployment of our first responders as part of a Mutual Pack Aid. This endeavor is attributed to the improved Fleet fueling capabilities and efficiencies.
- Fleet continues to provide essential services to our first responders and other agencies throughout the pandemic without interruption/closing.
- In cooperation with JSO and Public Works improved the security of the impound yard by clearing overgrown vegetation and installing a new security system with cameras.
- Resurfaced the asphalt of the facility making it a safer place to work and operate vehicles. Installed speed and traffic signs to control the traffic flow through the facility.
- Installed a 4-wheel dynamometer allowing for faster calibration of the all-wheel drive patrol car speedometers.

INFORMATION TECHNOLOGIES

FUNCTION:

The Information Technologies Division is responsible for the evaluation, procurement, development, maintenance and support of technology products, infrastructure and services for the City of Jacksonville. This includes data centers, network and server infrastructure, telephone and wireless communications, a joint public safety radio system, security, data and records administration, desktop and helpdesk support, GIS and a host of applications.

ITD's objective, through the use of technology and innovation, is to support the City's initiatives to advance Public Safety, Economic Development, Service to Youth, Healthy Citizens and Neighborhoods, and Government Efficiency and Effectiveness.

ITD's strategy to accomplish these objectives is through a series of goals that include:

- Realigning ITD to be more customer-focused; assisting customers with meeting their business needs through technology that makes sense.
 - Leveraging vendor Software as a Service (SaaS) and hosted solutions that fit the customer's business needs.
 - Following internal business processes within ITD that promote identifying the best and most appropriate products and technologies.
 - Ensuring long-term benefits from implementing products that allow for quicker delivery of services to the customer and the citizens they serve.
 - Filling vacancies through the use of contract to hire and recruiting local college graduates. Placing a greater emphasis on hiring application administrators and configurators to align with our vendor SaaS and hosted solutions strategy.
- Refreshing the City's end-of-life technology infrastructure to provide reliable support for the City's technologies, products and services.
- Ensuring technology security compliance.
- Enhancing accuracy of the Customer Billing Model (CBS).

HIGHLIGHTS:

- Public Safety improvements in FY2021 will include:
 - Refresh mobile and portable radios for JFRD and JSO.
 - Refresh ruggedized mobile devices for JFRD.
 - Complete the upgrade of Fire Stations to VoIP phone technology.
 - Upgrade the Courthouse Complex Distribution Antenna System.
- Security enhancements
 - Ongoing targeted educational program to reduce the success rate of attacks.
 - Continued fortification of multi-point protection strategy.
- Hardware/software improvements
 - Refresh network equipment and increase network speed.
 - Replace approximately 1,033 employee desktops/laptops.
 - Complete the upgrade of phone systems to VoIP technology.
 - Expand functionality of Office 365.
 - Begin the implementation of an Enterprise Permitting and Land Use Management System and the Fleet Management System.

PROCUREMENT

FUNCTION:

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customer service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves. Other functions that operate through the division include the Equal Business Opportunity Office (EBO) and contract and payment compliance services through the Office of the Ombudsman.

HIGHLIGHTS:

- Updated and revised procurement policies, procedures, and bid document templates to include new standard contract language.
- Continued implementation of ERP (1Cloud) go-live of phase 1 commenced on February 29, 2020.
- JSEB participation has increased 31% over the previous year.
- Received "2019 Award of Excellence" award from the Florida Association of Public Procurement Officials.

TREASURY

FUNCTION:

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing of the City's capital expenses approved for borrowing.

HIGHLIGHTS:

- Focus on achieving the lowest cost of borrowing for City needs.
- Enhance compliance, reporting, and risk management processes.
- Seek to maximize the City's risk/return ratio on taxpayer resources

PENSION OFFICE

FUNCTION:

The Pension Office acts in support of the Pension Board of Trustees in order to prudently and efficiently administer the City of Jacksonville Retirement System according to plan rules. The office works to ensure retiree and survivor benefits are paid and to provide its various stakeholders with a high degree of customer service. Assets are managed to ensure a reasonable growth rate is achieved with a prudent level of risk using established and consistent guidelines from the Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- Focus on administering benefits accurately in alignment with Code and Pension Board Rules.
- Reduce risk with a continuous focus on controls and compliance.
- Improve automation and system delivery tools to better meet the needs of the Board and the plan members.
- Enhance customer service to employees, former employees, plan members, retirees, survivors and beneficiaries, committees, the Board, the City and its affiliated agencies, the public and all interested parties that interact with the Pension Office.
- Participate in efforts to improve the financial well-being of employees and former employees.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- Operate efficiently to maintain low administrative and investment expenses.
- Pension Office Modernization which includes actions to reduce risk, improve overall experience and increase efficiency. This is achieved through a focus on 1) Controls and Compliance 2) Automation 3) Service Quality and 4) Electronic Tracking.

RISK MANAGEMENT

FUNCTION:

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability for which the City is self-insured. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. Additionally, being self-insured for workers' compensation, automotive and general liability allows for flexibility in designing and implementing cost-saving measures. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Continue to develop better analytics of City's loss data to provide more loss preventative measures around the City and reduce liabilities.
- Implemented Emergency Action Plans
- Continue evacuation drills at City facilities and exercise various incident types to including fire, active shooter and inclement weather.
- Continue to review and innovate in the area of first responder presumption claims and overall reduction in Workers' Compensation claims.
- Further capitalize on technology advancements in the Risk arena to develop better tools for departmental and executive use with training by our system administrator.

FIRE AND RESCUE

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

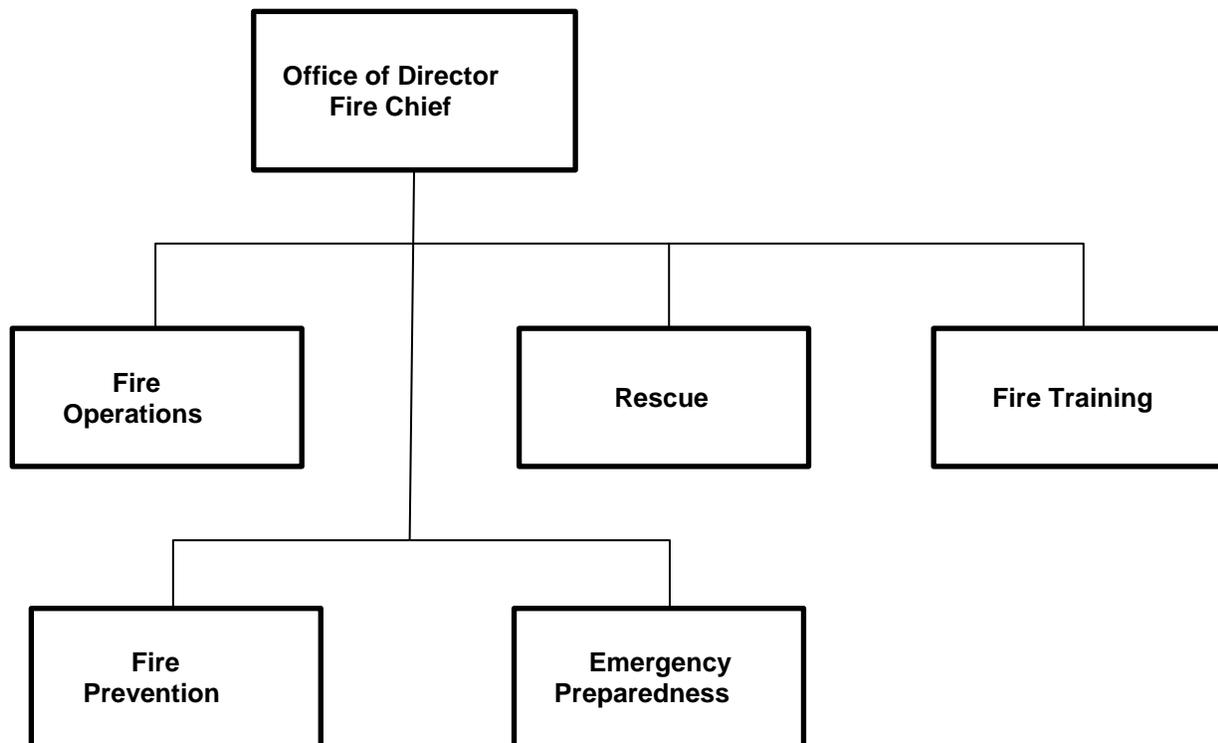
Chapter 31

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR - FIRE CHIEF

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 1

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. The office also provides support in the areas of media relations, professional standards, and community affairs.

HIGHLIGHTS:

- The Directors Office is responsible for oversight of the departments' five divisions in addition to the areas of finance, special events, community outreach, public information, ethics & EEO, recruitment, apprenticeship program, EMS Billing, procurement and payroll, crisis intervention/peer support, professional standards and administrative services.
- Continuing to recruit a diverse workforce reflective of the community.
- Establishing a Firefighter Candidate Sponsorship Program. This will help JFRD increase the number of minorities and female candidates for the position of firefighter.
- Continued improvement of public safety in the areas of response, plans review, prevention, training, and emergency preparedness for natural and manmade disasters.
- Continued focus on lowering unit response times in an effort to comply with NFPA 1710 recommendations.
- Continued focus on reducing ISO Class 10 areas of the city.
- Management of JFRD's budget (revenues and expenditures)
- Using community outreach programs to educate citizens in the areas of fire prevention and public safety.
- Continuing leadership training for department members ensuring JFRD has highly qualified personnel operating in management positions.
- Primary focus on providing the safest working environment possible for JFRD members by requiring personnel accountability, personal decontamination after structure fires, all PPE is washed after each structure fire, proper wearing and use of all PPE, and personnel are not unnecessarily exposed to hazardous events.
- The department is also participating in the Medicaid Managed Care Options (MCO) program and Public Emergency Medical Transportation (PEMT) program to leverage additional revenue due for the transport and care of patients.

EMERGENCY PREPAREDNESS

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 6

FUNCTION:

Emergency Preparedness administers and coordinates a full range of homeland security and emergency management services for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, prevention, response, resilience, and recovery. The Division also manages the Duval County Emergency Operations Center and coordinates with key stakeholders throughout the community. The Division coordinates urban area preparedness to terrorism, catastrophic incidents, and special events. The Division also serves as the direct advisor to the Mayor on all emergency management matters and serves as coordinator for the Mayor's Security and Emergency Preparedness Planning Council (SEPPC). The Division is responsible for the City of Jacksonville Comprehensive Emergency Management Plan and Local Mitigation Strategy. The Division also manages the FEMA Public Assistance major disaster recovery programs for the City.

HIGHLIGHTS:

- The Emergency Preparedness Division operates throughout the year as local emergency management to maintain the five pillars of emergency management: prevention, mitigation, preparedness, response, resilience, and recovery.
- Provide training to permanent and temporary staff to ensure competency in emergency management; the National Incident Management System (NIMS); and principles of the Incident Command System (ICS).
- Apply for and provide administrative oversight for grants awarded to the City, to include: The State Home Security Grant Program (SHSGP); Hazard Mitigation Grant Program (HMGP); Emergency Management Performance Grant Program (EMPG); Emergency Management Preparedness and Assistance (EMPA); Staffing for Adequate Fire & Emergency Response Grants (SAFER); Assistance to Firefighters Grant Program (AFG); and the Port Security Grant Program (PSG).
- Jacksonville is designated by the Department of Homeland Security as a high-risk urban area under the Urban Area Security Initiative (UASI) program, and as such the Division manages and coordinates several homeland security preparedness programs.
- Coordinates and administers the FEMA Severe Repetitive Loss Program which includes acquisition and demolition of flood prone properties.
- Coordinates and manages ongoing recovery efforts associated with Presidentially Declared Major Disasters for Hurricane Matthew, Hurricane Irma, Hurricane Dorian, and COVID-19.
- Coordinates and manages the Duval County Watch Office and the response to major incidents requiring family assistance.
- Manages logistics and storage for emergency supplies and commodities at the Emergency Management Disaster Warehouse and the Port Security Disaster Operations Inter-Agency Coordination Center.
- Coordinates and manages the design, production, and distribution of emergency preparedness educational materials for the public and City of Jacksonville employees.
- Manages official emergency public notification systems for the City.
- Ensure compliance with the Emergency Management Accreditation Program (EMAP) standards.
- Supports the City of Jacksonville Planning Division to improve the local Community Rating System (CRS) score for floodplain management.

HIGHLIGHTS, cont.:

- Coordinate with state and local agencies to maintain the Special Medical Needs and Transportation Dependent Registry of residences that require additional assistance during times of disasters.

FIRE OPERATIONS

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 2

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression and heavy rescue. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

HIGHLIGHTS:

- The Division will continue strive to improve service levels and to reduce line of duty injuries.
- Safer Grant upgraded fourteen Engine Company's manpower. This increases safety for the firefighters and provides enhanced capabilities to these units.
- Diesel exhaust extraction project completed, reducing exposure to crew members and maintaining our commitment to personal safety.
- The ISO consultant began the process for the scheduled PPC re-rate in late 2020. JFRD continues to be proactive in maintaining the Class 1 PPC rating.
- Temporary Station 63 opened in the Baymeadows area.
- Completed construction of FS-61 in March 2020.
- Engine 65 and Rescue 65 will be put in-service in June 2020. These units will provide reduced response times to the community, in addition to much needed relief for units and personnel in high run volume areas.
- Fire 12 put into service in conjunction with the Suppression Division realignment. This provides better coverage for the southern end of Duval County.
- Ladder 35 and Ladder 62 put into service to cover regions with extended ladder response times.
- Jacksonville Beach merger completed with the addition of Station 71 and Station 60.
- Land was purchased for FS 36 on Edgewood Ave.
- Fire station capital maintenance repair project will continue to make facility improvements throughout the City.
- Major renovations are occurring at Stations 2,7,10,13,14,18,30,37,44.
- Fire Station 20 renovations have been completed.
- Fire Station 56 capital project has begun.
- Back-up station generators have been installed at 20 locations providing continuous power source during emergency conditions. This maintains uninterrupted service in time of power outages.
- The Division also replaced 6 Engines, 3 Ladders, 2 Tankers, 1 Air Truck, 18 Rescue Units and 2 Airport Crash Trucks.
- Tactical Support will continue to maintain the fleet with an emphasis on safety and quality craftsmanship.
- All apparatus has been equipped with ballistic protection. This provides a greater degree of safety for personnel responding to active assailants.
- Ocean Rescue completed 638 emergency calls for service. These included water rescues and providing first aid. They initiated over 3000 preventative actions during the season. There is an ongoing commitment to professionalism and life safety.

FIRE PREVENTION

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 5

FUNCTION:

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

HIGHLIGHTS:

- Provided real-time data of fire safety inspections through implementation of web technology tools.
- Conducted fire safety inspections on all commercial buildings within the county.
- Conducted fire safety inspections on Food Truck vendors who operate in the county.
- Increased personnel levels within the division to increase fire safety inspections allowing JFRD to meet state and federal mandates.
- Increased personnel levels within Plans Review to increase the turnaround times of new construction plans.
- Beginning implementation of Enterprise Planning and Land Use program (EPLU) to coordinate all aspects of code enforcement and inspection of public facilities in the County.

FIRE TRAINING

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 4

FUNCTION:

Fire Training provides current state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD personnel training needs.

HIGHLIGHTS:

- The Training Academy is prepared to instruct and will also stay focused on the mandatory in-service training that is required by the State of Florida and the Professional Growth and Development Plan.
- The Training Academy continues to provide instruction in ACLS/BLS, ISO Tanker Shuttle Drills, Emergency Vehicle Operations Classes (EVOC), PALs, Active Shooter, Stroke/Airway, Wildland Refreshers, 12 Lead, Stroke and Advanced Hazardous Life Support.
- The Training Academy was able to institute the I.A.F.F. Wellness Initiative which covers the health screening and all aspects of NFPA 1582.
- The Candidate Physical Ability Test (CPAT) was implemented to improve new Firefighter health and wellness. Training Academy also provided certified Peer Fitness Trainers which will be utilized as Proctors/Mentors for both the CPAT and to perform fitness assessments on JFRD Personnel.
- The TA also maintains the training for the Urban Search and Rescue Team in order to be in a constant state of readiness to respond to any natural or man-made disasters. The Academy will also offer and/or host several of the FEMA required specialty classes such as Task Force Leader, K-9 Search Specialist, and FEMA Safety Officer. Our combined efforts will bring Florida Task Force Five into the following year as a well-equipped and as an EMAP qualified Type 1 heavy Task Force.

HIGHLIGHTS, cont.:

- The Academy also provides training on Hazardous Materials Operations to sustain the two Hazardous Materials Teams. These teams respond to numerous calls that involve Hazardous Materials such as tanker spills, gas leaks, white powder runs and Meth Labs.

RESCUE

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 31 Part 3

FUNCTION:

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through efficient delivery of high-quality, pre-hospital care and transport. This division also manages the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response times and ensures adequate personnel are on scene to mitigate the situation.

HIGHLIGHTS:

- The Rescue Division continues to lead the department with approximately 89 percent of the total daily 911 call volume being medical-related. Although we saw a slight decrease in annual call volume for 911 services, the Rescue Division managed over 138,000 total calls for service.
- The division also partnered with Braun Ambulances and Ten-8 to bring a fresh and state-of-the-art design to the Rescue Division fleet with 42 of 56 frontline Rescues with brand new units.
- The Division also added new frontline Rescue units (11, 12, and 41), which will put our total number of fully budgeted Rescue units at 56. This unprecedented growth in the Rescue Division fulfills the mayor's promise to put a Rescue in every fire station and community.
- Added pediatric-sized King tubes to every Rescue unit to better manage difficult pediatric airways and are currently field testing a new video laryngoscope. New technologically advanced equipment, progressive treatment algorithms, medications, and clinical care guidelines will be continuously implemented department wide to help achieve EMS industry Best Practices and standards.
- In the realm of Special Events, JFRD Rescue Division added a fourth ASAP (mobile mini-rescue) to increase coverage area by 25 percent at large special events throughout Jacksonville. ASAPs are staffed with two paramedics and are routinely deployed at events such as the annual FL/GA football classic, Jaguar home games, Gate River Run, Donna Marathon, the Agricultural Fair, and many others.
- Increased Bicycle Emergency Response Team (BERT) capability by 10 percent with the addition of new bikes, including outfitting all 40 bikes with AEDs. Bike teams offer the benefit of being able to carry EMS equipment while having the maneuverability in areas that are inaccessible by standard fire/rescue apparatus, including ASAPs (mobile mini-rescue units).
- The Division also is providing new EMS services and additional Rescue unit at the Jacksonville Beach Fire Station beginning November 2019.

HEALTH ADMINISTRATOR

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Florida Statute 20.43/ Charter Article 29 Part 1

DEPARTMENT VISION:

To be the healthiest state in the Nation.

DEPARTMENT MISSION:

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC HEALTH

FUNCTION:

The Florida Department of Health in Duval County (DOH-Duval) will continue to work to confront emerging public health issues, build education and awareness toward prevention opportunities and collaborate with partners to improve health outcomes.

HIGHLIGHTS:

The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the City of Jacksonville. The funding for DOH-Duval comes from the State of Florida, the City of Jacksonville and from county fees to deliver services to Duval County citizens mandated by Florida Statutes Chapter 154.01. The City of Jacksonville funds approximately 2% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

DOH-Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and employs a staff of 437 with a \$33 million budget. Services include pediatric primary care, maternity care, dental, and immunizations. DOH-Duval also provides specialty care in the areas of HIV care and case management, STD clinical services, Refugee health, tuberculosis care and case management. We also provide health promotion and disease prevention services through communicable disease control and monitoring, environmental health, emergency preparedness, mental health care, pharmacy and laboratory services. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2020, DOH-Duval provided over one million total client services to Duval residents. A few accomplishments include:

- 708,451 clinical services were provided.
- 87,111 visits were held to reduce and/or prevent injury, illness, and disease.
- 44,820 clients were served to improve public health outcomes.
- 104,114 Healthy Start services were provided to increase the health of mothers and children.

HIGHLIGHTS, cont.:

- 29,385 Environmental Health services were provided to keep citizens safe and healthy.
- 2,976 breast health services were provided by The Florida Breast and Cervical Cancer Early Detection Program to improve the life expectancies of women.
- 60,741 preventive dental services were provided to children through DOH-Duval's Dental Centers and Mobile Dental Units to enhance oral health.

JACKSONVILLE HUMAN RIGHTS COMMISSION

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 60 Part 1

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, sexual orientation, gender identity, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

DIVISIONAL FUNCTIONS AND HIGHLIGHTS:

HUMAN RIGHTS COMMISSION

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

HIGHLIGHTS:

Jacksonville Human Rights Commission ("JHRC"):

- Reduced its case load and decreased the age of its inventory of oldest cases in compliance with the timelines mandated by the ordinance code.
- Met and exceeded its contractual obligations to federal partners, the U.S. Equal Employment Opportunity Commission ("EEOC") and the U.S. Department of Housing & Urban Development ("HUD"), by investigating and settling/closing more cases than contractually required with despite the shut down due to COVID-19.
- Increased the amount of cases it resolves through mediation/conciliation.

HIGHLIGHTS, cont.:

- In lieu of the Fair Housing Symposium, which could not be held due to COVID-19, conducted a full fair housing campaign to educate the public on their fair housing rights by using print, electronic and social media advertising, which is expected to reach over 2 million people in the Greater Jacksonville area.
- The EO/EA Office (Equal Opportunity/Equal Access Office) met its target of completing investigations of internal complaints by City employees/applicants within 90 days. The EO/EA Office also developed and delivered new training to hundreds of City employees, including training for new supervisors.

JACKSONVILLE SHERIFF'S OFFICE

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

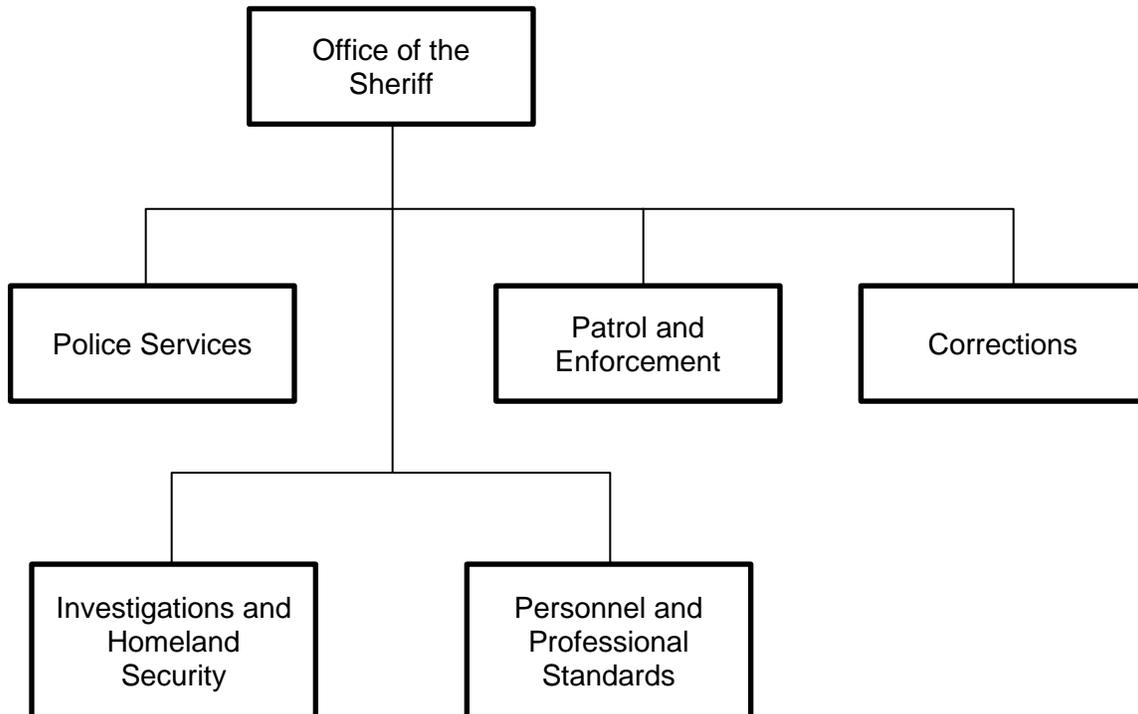
Charter Article 8/Code of Ordinances Chapter 37/Chapter 30 of Florida Statutes

DEPARTMENT MISSION:

With responsibility for public safety in the consolidated City of Jacksonville, the 3,902 members of the JSO are comprised of 1785 sworn police officers; 789 corrections officers; and 1,328 civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards as well as various part-time roles within the agency.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUR COMMUNITY. Sheriff Mike Williams leads the agency in commitment to the agency's top priorities:

- Reduce violent crime
- Leverage lean efficiencies
- Grow community engagement



DEPARTMENT FUNCTION AND HIGHLIGHTS:

OFFICE OF THE SHERIFF

FUNCTIONS:

Fighting violent crime takes a great deal of coordinated efforts. An essential component to leveraging these technological capabilities is in the infrastructure that is in place to handle all of the information law enforcement has at its disposal. All of these technologies will be working together just as law enforcement works with citizens; and the cohesive partnership of fighting crime is a huge step forward for Jacksonville. We are now fighting crime faster than ever before. And as we continue to invest in the Real Time Crime Center, we will see even more results.

HIGHLIGHTS:

- The **Budget & Management Division** was awarded grant, contract, and cooperative agreement funds from Federal, State, and Local agencies totaling \$3,268,076. The awards reached across all five Departments and covered a range of projects including officer overtime, equipment, training, personnel, and services.
- The **JSO Information Systems Management Section** resolved 4,319 internal work orders and 334 work orders from external agencies. They also deployed more than 1,000 laptops during 2019 to replace aging laptops. In addition to the over 3,600 JSO personnel supported by ISM, the Help Desk provides front line support to customers for 30 external partner agencies.
- With that, the FY21 budget includes a new **Record Management System (RMS)**. The proposed new system will replace a minimum of ten different systems currently in use by the Jacksonville Sheriff's Office. The men and women of JSO will be working smarter and harder towards solving cases, identifying hot spots of crime and preventing criminal activities before it happens.
- The updated system will include a **Case Management System** allowing the department to track and update all investigations with more accuracy and effectiveness. This feature will also provide for more efficient interaction with the State Attorney's Office for prosecution. Again, cohesive partnerships in fighting crime in which every neighborhood in Jacksonville will benefit.
- In April 2019, the **Crime Gun Intelligence Center (CGIC)** was created. The primary responsibility and goal of the CGIC is to reduce gang and organized group related violent crime in our community on a long term and sustainable basis by partnering with other JSO Units, cooperating law enforcement agencies, community leaders, and other community stakeholders. This goal is achieved by reviewing, disseminating and investigating National Integrated Ballistic Network (NIBIN) leads developed by the Firearms Lab related to violent crime. In 2019, the **JSO Firearms Lab** had 1,696 test fires and 832 hits which resulted in a total number of 201 leads researched and disseminated by the CGIC.
- In 2019, the **Body Worn Camera Unit** completed the training and issuance of the cameras to the Patrol and Enforcement Division. The Body Worn Camera Unit conducted 69 training classes with 802 officers and sergeants in 2019 and to complete the roll-out to the rest of the agency.
- In 2019, the **JSO Training Academy** trained 148 Basic Law Enforcement Police Recruits, 58 Basic Correctional Recruits, and 35 Community Service Officer Recruits. Additionally, a total of 5,237 JSO Police Officers, Correctional Officers, Judicial Officers, Security Personnel, State Attorney's Office Investigators, and Retired Police Officers completed either the FDLE or JSO firearms qualification course during 2019.
- In 2019, the Jacksonville Sheriff's **Aviation Unit** logged 1476.4 helicopter flight hours, and handled or supported ground units on 1415 dispatched calls, 808 on-view calls for police service and seven Out of County Request.

KIDS HOPE ALLIANCE

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

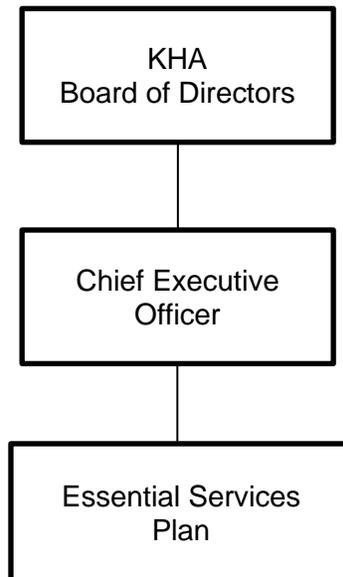
Chapter 77

DEPARTMENT VISION:

Every child and youth of will reach their academic, career, and civic potential.

DEPARTMENT MISSION:

To build and ensure access to a continuum of comprehensive and integrated programs, services, and activities that addresses the critical needs of children and youth.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

KIDS HOPE ALLIANCE

FUNCTION:

Ordinance 2017-563-E established the Kids Hope Alliance to provide a continuum of services for the City's children and youth. The City Council sought to establish one single public body, the Kids Hope Alliance (KIDS HOPE ALLIANCE), in order to offer a comprehensive and integrated system of essential children and youth programs and services that will address the critical needs of children and youth [Sec. 77.101].

As part of the Ordinance, Kids Hope Alliance was tasked to develop, oversee, manage, and implement the Essential Services Plan. The Essential Services Plan outlines the types of programs, services, and activities the Kids Hope Alliance will fund and manage as described throughout five Essential Services Categories. The Essential Services Plan is intended to be evolving and innovative, reflective of the critical needs of the children and youth of Jacksonville.

The Essential Services Categories describe the programs, services, and activities by the Board under the **Essential Services Plan** to positively impact the lives of children, and youth [Sec. 77.107]. The Essential Services Categories are listed and described below:

Early Learning, Literacy and School Readiness Programming consists of early learning, literacy, school readiness, and providing parents the tools they need to utilize positive principles to promote child safety and emotional growth. These programs, services and activities are intended to affect early childhood and youth development, prevent maltreatment, and adequately prepare children and youth for entry into school.

Juvenile Justice Prevention and Intervention Programming consists of programs, services and activities designed to invest in children before they exhibit behaviors that require system intervention and reduce juvenile delinquency and crime. Programs in this category will directly target "at-hope" children and youth and those who exhibit problem behaviors such as defiance, truancy, running away from home and other pre-delinquent behaviors.

Pre-Teen and Teen Programming consists of programs, services and activities designed to support and assist children and youth during preteen and teen years, including but not limited to, mentoring, job training, career counseling, and youth employment programs.

Out-of-School Programming consists of programs, services and activities designed to support children and youth during out-of-school hours (i.e., those hours outside of the minimum state required school hours), including but not limited to, summer camps, and before and after school programs.

Special Needs, including but not limited to, Mental Health, Behavioral Health, Emotional Health, and Physical Disability Programming consists of programs, services and activities designed to support and assist children and youth with special needs, including but not limited to, mental, behavioral, emotional or physical disabilities. These types of mental, behavioral, and emotional health and physical disabilities challenges for children and youth can be the primary drivers for many performance and behavior issues.

HIGHLIGHTS:

Since its creation, the KHA has made significant progress in improving the way our city serves children and families. This past year, more than 4,700 children were impacted by our partnership

HIGHLIGHTS, cont.:

with the Early Learning Coalition and the CoachJax program, over 330 youth were served by our juvenile justice prevention and intervention programming, over 700 young people received jobs and gained valuable work experience as part of the Mayor's Youth at Work Partnership, and more than 13,000 youth participated in our out-of-school programming and 50% of those involved improved their math and reading grades.

The growth and accomplishments we achieved just this year have brought us closer to fulfilling our mission. We celebrated milestones, such as the 15th anniversary of the JaxKids Book Club, an innovative literacy program that has distributed more than 1 million free books to local children and created more than 130,000 new readers. We discovered new ways to enhance and leverage funding, including a \$4 million System of Care Grant from the Substance Abuse and Mental Health Services Administration (SAMHSA). The grant, which will be administered through Partnership for Child Health, which will provide integrated physical and behavioral health services for children in need in Jacksonville.

We launched new initiatives to protect local children. The Kids Hope Alliance Trauma Training is helping foster a trauma-informed community in the City of Jacksonville, ensuring that children who have or are currently experiencing trauma are seen, understood, and treated.

This year we also had the pleasure of watching our providers grow and succeed. Programs expanded, new partnerships were formed, and hundreds of thousands of dollars were raised. Thanks to their efforts and vision, the Kids Hope Alliance served more than 33,000 children and youth living in Duval County.

2019 was a year of evolution for our organization. Heeding the advice of the State Attorney's Office, the Kids Hope Alliance is taking over Diversion programming for justice-involved youth. We are working closely with the state, along with several other model counties who have adopted related programs. Similarly, we are also working closely with Duval County Public Schools to improve the way we measure results and program effectiveness.

And as COVID-19 has hampered the normal operations of the child-serving providers contracted with Kids Hope Alliance, we remained committed to ensuring that children were being served during this crisis to the greatest extent possible while ensuring their safety along with that of their families and the service provider staff.

Kids Hope Alliance encouraged Contractors to be creative during this social distancing time and find alternative methods for delivering services via teleconferencing, phone calls, or other approaches. KHA provided ongoing virtual training, monitoring and other supports to providers to ensure that the quality of services to children was maintained. It has been and continues to be a great accomplishment of KHA that all of our funded providers have been able to survive the COVID-19 pandemic and are still operating in the most vulnerable communities to serve the neediest children and their families.

Recently, KHA received a grant to hire a Financial Navigator to provide financial information and referrals to residents impacted by the COVID-19 pandemic and economic fallout. Financial Navigators will provide structured guidance remotely that will help residents prioritize financial concerns and mitigate disruptions to their cash flow.

And in response to the recent social recognition of the inequities that disproportionately effect the population we serve, KHA created the DREAM (Diversity, Racial Equity, Advancing the Mission) Work Group. This group exists to identify and recommend short- and long-term learning opportunities, activities, and strategies to support and promote the work around the topics of race, diversity, inclusion and equity within the workspace, with the children we serve, and the community at large.

HIGHLIGHTS, cont.:

KHA's ordinance calls for programming that addresses the needs of Small Providers in our community. Our board has defined our definition of who we consider a Small Provider around Operating Budget, staff capacity, children/youth service capacity and funding. In order to build the capacity and better prepare Small Providers for receiving funding, KHA developed the Small Provider Academy in partnership with the Nonprofit Center of NE FL. Open to any Small Provider that met the minimum requirements, this 3-session training equipped organizations with the information and tools to better serve the community and better meet the requirements/expectations when working with local/state/federal entities. The organizations that took part in Phase 1 are now able to submit applications for KHA's mini grants, which will include, \$25,000 for youth programming along with continued training and coaching.

In regard to data collection, analysis, and reporting, KHA is continuing to work on several exciting initiatives that will change the way we are able to show the outcomes of our providers and streamline our funding:

Duval County Public Schools (DCPS) Data Sharing Agreement: This work will facilitate a study of afterschool programs as a form of student aid, therefore allowing KHA to access DCPS data on both academic and behavioral metrics for all students we serve to determine if and how our programs are making a difference. We will be able to better refine our service model to ensure we are impacting student attendance, grades, test scores and ultimately graduation rates.

Results Based Accountability (RBA): We are instituting the RBA framework which supports decision making, evaluating and budgeting that is guided by desired end results and is used internationally to improve the lives of children, youth, families, adults and the community as a whole. Through staff trainings and developmental projects, the Kids Hope Alliance is joining with many of the larger Children's Services Councils of Florida to implement RBA to develop program level performance measures that use data to support quantitative and qualitative outcomes based on three main questions: 'How much did we do', 'How well did we do it' and 'Is anyone better off'.

Gaps Analysis: This project will support a better and more targeted strategic planning process for the Kids Hope Alliance. It will help to identify goals, gaps and duplicative efforts in the children's services continuum throughout Jacksonville. These efforts will bring KHA and other organizations together in support of a larger city-wide strategic plan for helping children, families, and youth.

Weikart Youth Quality System: The Weikart tool is a validated instrument designed to measure the quality of youth programs and identify staff training needs. It has been used in community organizations, schools, camps, and other places where youth have fun, work, and learn with adults. The Youth and School-Age Program Quality Assessment (PQA) evaluate the quality of youth experiences as youth attend workshops and classes, complete group projects, and participate in meetings and regular program activities. For staff, the Youth and School-Age PQA self-assessment process is a great way to see what is really happening in their programs and to build professional competencies. The tool inherently identifies areas of strength and opportunities for continuous improvement and is a nationally validated model for afterschool quality.

More Defined Request for Proposals (RFP): KHA has released four new RFPs in the past five months: Out of School Time, Healthy Families, Diversion, and Small Providers. One more will be released within the next month "Youth Employment Programming". These new RFPs contain measurement outcomes in the Results Based Accountability framework with programs reporting not just how many they served, but how those they serve are better off. We will be conducting quality assessments of every program to ensure programming is high quality and all youth receive valuable experiences contributing to their ultimate success in school and in life. We will also be

HIGHLIGHTS, cont.:

conducting satisfaction surveys of providers, parents, and youth to ensure KHA is best serving our provider and they in turn are best serving families.

And, finally, family engagement – with the tagline of being the Jax Partnership for children, youth, and families, we are improving our intentionality on providing services that engage the entire family. The Two Generation Model is a national model that simultaneously addresses the needs of not only the children, but parents as well to improve outcomes for the whole family. We have added these guidelines to our RFPs as well, to ensure our Providers are wholistic in their approach to programming. Another initiative in this area is the development of a Family Engagement Task Force, comprised mainly of parents and youth from our programs, that allows KHA and its Board to be engaged with and hear from those who are impacted the most by our programming.

MEDICAL EXAMINER

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 38

DEPARTMENT VISION:

The Medical Examiner's Office is dedicated to providing exceptional service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death, while maintaining accreditation with the National Association of Medical Examiner's (NAME). We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by providing exceptional death investigation services. We will continue to work closely with all Federal, State and local authorities and departments, which interact with the Medical Examiner's Office.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

MEDICAL EXAMINER

FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c), to provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

HIGHLIGHTS:

The Medical Examiner's Office will continue to identify and overcome challenges that have been created by the continued increase in workload. During FY21, the office will focus on:

- Increasing service capability and maintain national accreditation standards by appointing an additional Associate Medical Examiner.
- Providing quality and timely services to the counties which fall under the jurisdiction of this office as well as the individuals and agencies which seek our assistance.
- In collaboration with the Department of Public Works, assisting in the programming and design of a new District Medical Examiner's Office.
- Establishing new, and maintaining current, relationships with Universities and organizations devoted to medical education and development.

MILITARY AFFAIRS AND VETERANS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 22

DEPARTMENT VISION:

To grow Jacksonville's reputation as the most military and Veteran-friendly city in the nation.

DEPARTMENT MISSION:

To advocate for the expansion of military infrastructure, personnel, and jobs; to deliver timely and competent services to the City's large and growing Veterans population.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

MILITARY AFFAIRS AND VETERANS

FUNCTION:

The Military Affairs and Veterans Department operates with a two-fold mission:

1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida.
2. To deliver competent and timely services to our Veterans, their survivors and their caregivers.

HIGHLIGHTS:

- The Military Affairs and Veterans Department expanded both services and recognition events for Veterans through an annual Celebration of Valor program during the month of November; a city-wide Veterans Summit, Homeless Veterans Jobs and Resource Fair, a Veterans Day Recognition Breakfast; Vetpreneur Summit and more Veteran Services Officer (VSO) community outreach events.
- Military Affairs and Veterans Department leadership staff has engaged in numerous community meetings to spread the word about services available through the department that has led to significant increases in the number of clients coming in for services (increasing by 39.7% over the last twelve months).
- Jobs-for-Vets now has more than 497 local companies partnering with the department to provide jobs for Veterans and transitioning military members and the site receives over 12,000 web hits per month.
- More than 950 military service members per month are choosing to transition from service and to reside in Jacksonville.
- The Military Affairs and Veterans Department has ongoing efforts to protect local military bases from encroachment surrounding Duval County Navy bases (over 1,200 acres protected to date). The department will be receiving a state grant to fund encroachment protection around Naval installations in Duval County.
- The Military Affairs and Veterans Department has over \$3 million dollars in grants under management or anticipated for award in FY 2020-2021.
- During the current year of a grant from the Jaguars Foundation, the department expanded financial assistance to Veterans, JTA transportation assistance, tax preparation assistance, community

HIGHLIGHTS, cont.:

partnership grants to local Veterans Serving Organizations, transitioning military and Veterans career support and hosted a Military Spouse Appreciation night for over 1,000 at the Veterans Memorial Arena.

- In FY21, the Military Affairs and Veterans Department intends to improve the City's Jobs-for-Vets website with more information for both the Veteran-friendly employer and the job-seeking Veteran, and will include information regarding our partnership with the NE Florida Military Veterans College Network.
- The Military Affairs and Veterans Department is committed to growing our Veterans Outreach initiatives to include access to more Veteran Service Officers, Social Services, and Career Planning Assistance.
- The Military Affairs and Veterans Department was instrumental in assisting the NE Florida Women Veterans Coalition organization and will continue to partner with them as they operate a services center on the city's Northside to serve our women Veterans.
- The Military Affairs and Veterans Department will host its fourth annual Military Spouse Appreciation Night Out.
- The Military Affairs and Veterans Department advocates for Jacksonville's military infrastructure growth. The Director and Supervisor will play an important role in addressing the expected future budget challenges to our local military bases, government workforce, and the missions performed by local commands by engaging at the federal level and cooperatively through the Chamber of Commerce and Florida Defense Alliance. Additionally, the department has a federal advocacy team under contract (funded through a State of Florida grant) to represent the city's military interest with Congressional leaders and Pentagon leadership.
- The Military Affairs and Veterans Department will continue active communication with Base Commanders and share information with the Mayor and senior COJ leadership.
- We will continue to promote our partnership with CareerSource that provides job assistance for Veterans two days a week through a satellite location in the department.

NEIGHBORHOODS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

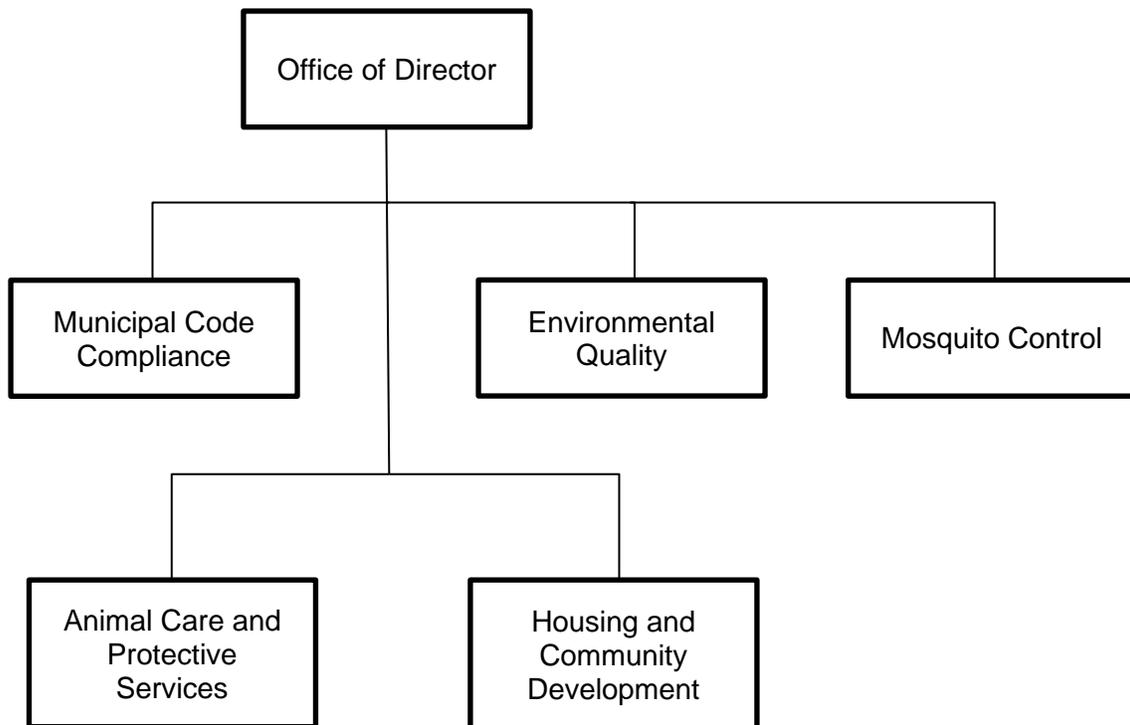
Chapter 34 Part 1

DEPARTMENT VISION:

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To provide a wide range of services and resources for Jacksonville's citizens so that the City's diverse neighborhoods are preserved and enhanced; improve the physical, social and economic health of Jacksonville neighborhoods; assist citizens to make positive contributions to their communities; support neighborhood self-reliance and enhance the quality of life for the residents through community-based problem solving, neighborhood-oriented services and public/private cooperation; ensuring a proactive and collaborative approach to providing resources and timely responses to citizens' concerns.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

Office of Director

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Animal Care and Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality and Mosquito Control.

City Link / 630-CITY

630-CITY is Jacksonville's trusted resource; connecting customers to city services, while creating the ultimate service experience. We expand customer's knowledge, enrich perceptions of city government, and empower them to utilize the full range of resources.

Neighborhood Services Office (NSO)

Focuses on citizen participation and neighborhood organizations and communication between local government and our citizens. This office works with Jacksonville's community and civic organizations, businesses, non-profits, appointed city officials and elected representatives to help make Jacksonville's neighborhoods great. The Neighborhood Organization Directory is a web-based list of community-based organizations. There are over 170 organizations listed including neighborhood associations, non-profits, homeowner associations, community development corporations, condo associations, faith-based and businesses. The Neighborhood Organization Directory can be helpful to city departments and elected officials that wish to contact and inform active organizations. Information from the database can be sorted by council district, planning district or zip code.

Clean It Up, Green It Up

Supports a broad array of volunteer programs and the operations of the Keep Jacksonville Beautiful Commission. The mission statement of Keep Jacksonville Beautiful is to support community beautification, enhance community pride and improve the quality of life in Jacksonville through provision of outreach, educational activities and programming. The Clean It Up, Green It Up program has established a strong presence in the community and produces substantial benefits to the City.

HIGHLIGHTS:

- Optimize the customer experience by providing accurate information with a sense of warmth and compassion in a timely manner.
- Collaborate with city departments to improve processes and the customer experience.
- Empower customers by sharing information about how to access and utilize the self-service options.
- Explore alternative communication channels to ensure accessibility for all customers.
- Create and encourage a healthy, productive and engaged team.
- Collaborate with the Information Technologies Division (ITD) on the Customer Relationship Management system project.
- NSO will continue to work with the six Citizen Planning Advisory Committees (CPACs) to act as the City's liaison with community organizations and neighborhood associations to enable them to better communicate with City government. Additionally, NSO will manage CPAC administration and training and Neighborhoods Awards Program.
- NSO will manage the following: Neighborhood Action Plans, Town Center initiatives, Neighborhood Organization Directory database and Strategy Three – CommUniverCity program.
- Support the Keep Jacksonville Beautiful Commission and Clean It Up/Green It Up program and the Park Safety Council.

ANIMAL CARE AND PROTECTIVE SERVICES

FUNCTION:

The division is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund Operating (SF 00111), Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

HIGHLIGHTS:

- ACPS will continue to maintain an average 90% or greater live release rate.
- Increase animal adoptions to achieve best practices benchmark of 60% live intake through adoption programs.
- To increase volunteer recruitment by 25% of current active volunteers in FY 21.
- Obtain training for all animal code enforcement officers to be certified as animal cruelty investigators.

MUNICIPAL CODE COMPLIANCE

FUNCTION:

The division inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 – Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 – Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

HIGHLIGHTS:

In FY 20:

- Addressed 46,268 enforcement cases for property safety/maintenance, zoning, and public right-of-way sign violations citywide.
- Conducted 119,575 total inspections during the fiscal year for all violation types and issued 1,889 immediate Paying Citations.
- Demolished 212 (condemned) unsafe structures, but also boarded up 387 vacant/open structures to preserve existing housing stock whenever possible.
- Completed 44 Systematic Inspection Projects (neighborhoods and corridors).
- Completed 476 Heavy Debris Removal (site clearance) projects, towed 619 junk abandoned vehicles from private properties and referred 6,700 properties to the Mowing and Landscape Maintenance Division for abatement.
- The Division will continue these efforts going forward into FY 21.

MOSQUITO CONTROL

FUNCTION:

To provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

HIGHLIGHTS:

- Received FAA Public Aircraft Operation Declaration to integrate a new helicopter into the aerial ULV treatment to control the nuisance of the mosquitoes for the health and safety of citizens.
- Continue to work with local stakeholders in implementing the Everbridge early notification system to advise the public of treatment plans.
- Collaborate with the Department of Health in enhancing public education on premise sanitation to prevent large mosquito populations and the diseases that they transmit.
- Research GPS based vehicle tracking system that is compatible with our Field Seeker software for implementation to track and plot our ground adulticide applications.
- Monitor potential resistance of local mosquito species to insecticides using bioassay tests to improve the efficacy of treatments used to control adult flying mosquitoes.

HOUSING AND COMMUNITY DEVELOPMENT

FUNCTION:

The division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division revitalizes slum and blighted areas. The division administers U.S. Department of Housing and Urban Development (HUD) funded programs such as the Community Development Block Grant (CDBG), Housing Opportunities with Persons with Aids (HOPWA), Emergency Shelter Grants (ESG) and HOME programs, which are awarded annually to the City of Jacksonville. The division also administers funding with the State of Florida through the State Housing Initiative Partnership (SHIP) program. These program funds are sub-granted annually to City Departments and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

HIGHLIGHTS:

- The City of Jacksonville expects to receive \$6,571,550 in CDBG program funds, which will be used for eligible community development activities throughout Duval County. All the CDBG funds are projected to be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2020-2021 Proposed Projects of the City's Consolidated Plan / Action Plan. This is the 46th year the City has received CDBG funding.
- The City of Jacksonville expects to receive \$3,228,064 in HOME funds from HUD, which will further increase the availability of decent, safe, and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville expects to receive \$2,610,888 in HOPWA funds from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns, and Baker Counties.
- The City of Jacksonville expects to receive \$552,683 in ESG funds from HUD, which will be used for the prevention of homelessness.
- The City of Jacksonville expects to receive \$10,395,947 in SHIP program funds from the State to produce and preserve affordable homeownership and multifamily housing for low, moderate, and middle-income families.

ENVIRONMENTAL QUALITY

FUNCTION:

The division administers and monitors the regulatory oversight of the City of Jacksonville's air and water resources with specific focus on pollution control. The division enforces laws and compliance assistance related to air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). EQD creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth. The Environmental Protection Board (EPB) adopts and enforces rules to implement environmental health and quality of life for the community.

HIGHLIGHTS:

- EQD responded to over 700 air pollution related citizen complaints, including noise, odors, and open burning.
- EQD regulates open burning of land clearing materials by issuing permits in an effort to minimize air pollution impact.
- EPB sponsored two major festivals and provided information to attendees – Jax Aquafest and EnviroFest. These festivals are estimated to reach over 3,000+ residents. The EPB, also coordinated and presented the annual Environmental Symposium, which offers an opportunity for citizens, regulatory agencies, environmental consultants, and elected officials a setting to interact with each other.
- EPB anticipates funding for potential projects to improve water quality, studies of, or reports, on environmental issues and other projects that advance education, promote sustainable practices, and support the protection of natural resources.
- The Erosion and Sediment Control Program (ESC) continues historically high demand for inspections of construction sites for both the protection of the County's waterways and in response to State mandates for increased inspection activity related to the NPDES permit for the City's storm water system (MS4).
- The Hazardous Materials Emergency Response Activity's 24 hours per day, 7 days per week, emergency incident responses and routine investigations continue to contribute to protection of the City's natural resources, infrastructure and the quality of life of citizens through the removal of 200,000 to 400,000 pounds of chemical and petroleum contaminants annually.
- The Hazardous Materials Emergency Response Activity promotes effective and efficient government facilitation by allowing the Jacksonville Fire and Rescue Department (JFRD) to free up their resources through recognition of EQD's jurisdiction over cleanups for emergency incidents and long-term hazardous materials.
- The Groundwater protection program issued permits for well construction, repair, or abandonment at a level above the previous annual average. The team consistently issues all permits within 5 days with the majority being issued within 1 day. The program provided essential information during US Navy drinking water public health assessments related to firefighting foam usage at local US Navy facilities.

OFFICE OF ECONOMIC DEVELOPMENT

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

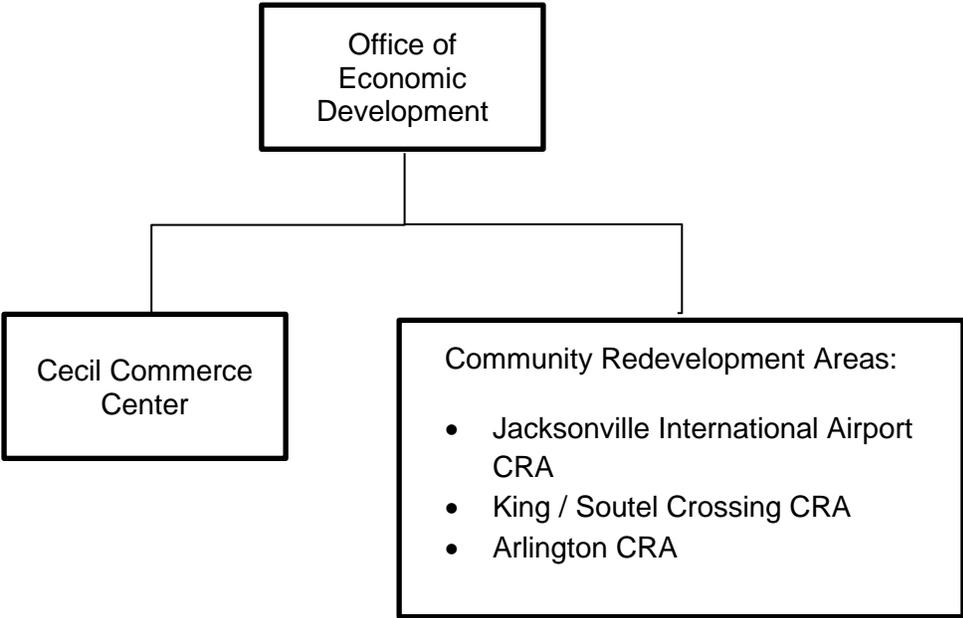
Chapter 26 Part 2

DEPARTMENT VISION:

To enhance the quality of life for all of Jacksonville by developing and executing policies that strengthen the economy, broaden the tax base, and create opportunities for advancement of the workforce and local small business enterprises.

DEPARTMENT MISSION:

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville.
- Promote private capital investment that results in an increase in the commercial tax base.
- Redevelop economically distressed areas by encouraging private capital investment and higher wage job opportunities within those areas.
- Advocate for small business/entrepreneurial growth and expansion.
- Encourage downtown development in accordance with the Downtown Investment Authority’s Master Plan.
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ECONOMIC DEVELOPMENT

HIGHLIGHTS:

During FY 19-20:

- Helped to implement and support a new Advisory Board for the King / Soutel Crossing Community Redevelopment Agency (CRA).
- Approved 53 Façade Renovation Grants to-date, assisting small businesses in economically distressed areas in order to help attract additional customers, enhance revenue, and reduce blight. Total grants approved to-date is \$307,931.
- Approved 8 Septic Tank and Sewer Connection Grants to-date, allowing small businesses in Northwest Jacksonville to repair/replace failing septic systems or connect to JEA sanitary sewer service. Total grants approved to-date is \$234,735.
- Helped finalize the Renew Arlington Overlay.
- Approved 3 JSEB Access to Capital Loans, disbursing a total of \$87,390.
- Approved 1 Commercial Development Area Program Loan for \$50,143.
- Assisted with implementation of the COVID-19 Small Business Relief and Employee Retention Grant Program, which provides financial assistance to eligible small businesses located in Duval County, in an effort to partially offset the economic and job losses suffered by businesses as a result of COVID-19.
- Announced the following eight Economic Development Projects to-date:

Company Name	Date Approved	Existing Jobs to be Retained	New Jobs to be Created	Average Salary	Private Capital Investment	Type of Local Incentive(s)
DPC Jax, LLC	10/08/19	N/A	10	\$35,000	\$4,087,000	BIG Grant
AA Auto Parts, Inc.	10/22/19	N/A	5	\$26,000	\$5,154,850	BIG Grant and Loan
Eagle LNG Partners, LLC	12/10/19	N/A	12	\$85,000	\$542,000,000	REV Grant
Goodrich Corporation (Collins Aerospace)	02/25/20	111	108	\$53,298	\$21,000,000	QTI and REV Grant
CMC Steel	02/25/20	250	N/A	N/A	\$30,000,000	REV Grant
Project Graph	03/10/20	63	115	\$71,663	\$2,150,000	QTI Grant

N/A: Not a requirement under the agreement
 QTI Grant: Qualified Target Industry Tax Refund Program grant
 REV Grant: Recapture Enhanced Value grant
 BIG Grant / Loan: Business Interruption Grants Program

During FY 20-21:

- Work with the Finance Department to administer the Small Business Relief Program done in coordination with VyStar.
- Evaluate available local incentive programs, make adjustments when necessary, to respond to changes in economic conditions and programs offered by the State of Florida.
- Begin implementation of the Renew Arlington CRA Compliance Grant program.
- Invest trust fund reserves at Cecil Commerce Center to address certain critical maintenance issues.

OFFICE OF ETHICS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 602 Part 6

DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to address ethics issues through comprehensive training and advice to officials and employees.

DEPARTMENT MISSION:

To make the Ethics program of the Consolidated City of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Ch. 602 Part 621

FUNCTION:

The Office of Ethics Compliance and Oversight has been established pursuant to Chapter 602 of the Ordinance Code, and by the City Charter, Section 1.203.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

HIGHLIGHTS:

- Development of comprehensive online training due to the impact of the coronavirus restrictions on city staff, elected officials and Board and Commission members.
- Continue providing daily advice to elected officials and City employees on all ethics related issues.
- Develop and publish Ethics Manual summarizing most relevant and applicable state and local ethics laws; post on Ethics Office website and COJ Employee Portal.

HIGHLIGHTS, cont.:

- Develop and assist with implementation of gift policies for each Department and Independent Agency throughout consolidated City of Jacksonville that specifically addresses identified risks in each Department and Independent Agency.
- Assist the Ethics Commission in the handling of complaints.
- Facilitate the Ethics Commission's completion of the goals in its strategic plan, including revision and publication of educational course for Jacksonville citizens on accessing local government.
- Continue to ensure that City officials and employees remain in compliance with their state ethics legal obligations (financial and gift disclosures).
- Train (virtually) members of City Boards and Commissions on the Sunshine Laws and other ethics laws; edit and modify Board resource handbook provided to all members of Boards and Commissions.
- Simplify the Jacksonville Ethics Code with proposed legislation.
- Administer the City's ethics hotline.
- Increase utilization of Department Ethics Officers of the various agencies in the consolidated City of Jacksonville (the Ethics Coordination Council) to increase effectiveness of training, share ideas and implement national best ethics practices.

OFFICE OF GENERAL COUNSEL

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 25 Part 1

DEPARTMENT VISION:

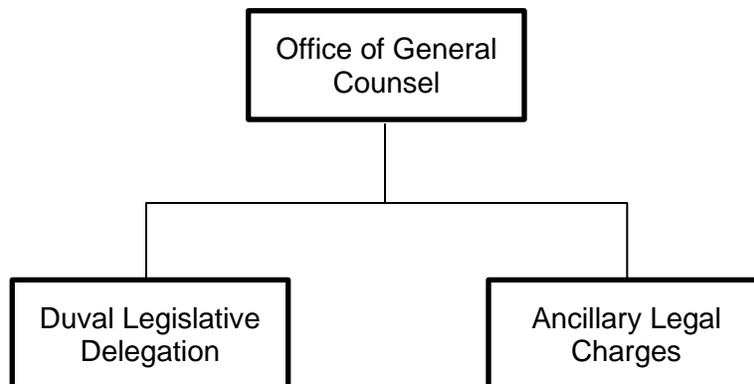
To be open and accessible to our clients, the Consolidated City of Jacksonville, inclusive of the Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals, which are timely and accurately provided.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF GENERAL COUNSEL

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 25 Part 1 and 2

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy, as well as the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations, Legislative Affairs, Regulatory and Constitutional Law, General Litigation, and Tort and Employment Litigation.

HIGHLIGHTS:

- Focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect the City of Jacksonville's legal and fiscal interests.

DUVAL LEGISLATIVE DELEGATION

DIVISION FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 25 Part 3

FUNCTION:

The Duval County Legislative Delegation Coordinator is a position established in the City of Jacksonville Charter Section 7.17. The Duval Delegation coordinator provides a local office at which to maintain the records and files of the Duval County delegation to the Legislature. To assist the chairman and members of the Duval County legislative delegation in preparation for sessions of the Legislature, meetings, of committees and subcommittees of the Legislature, and meetings of and hearings by the delegation itself. To serve as a liaison office between the Duval County legislative delegation and the units of local government represented by the members of the Duval County legislative delegation.

HIGHLIGHTS:

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.

ANCILLARY LEGAL CHARGES

FUNCTION:

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the consolidated government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel. As of 2013, all court cases are filed electronically. As the lawyers for consolidated government, the Clerk's office consolidates all filing fees directly to the Office of General Counsel. The Office of General Counsel in turn allocates those costs to the identified clients.

OFFICE OF STATE'S ATTORNEY

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Charter Article 12 Part 7/Florida Statute 27.01

DEPARTMENT VISION:

The Fourth Judicial Circuit State Attorney's Office continues to be a leader in our community by focusing on the citizens we serve, the people who work in our office, innovation, and efficiency. Rethinking the role of the traditional prosecutor continues to remain a primary objective for the office, as is evaluating our processes and outcomes for greater efficiency and effectiveness.

DEPARTMENT MISSION:

The mission of the State Attorney's Office for the Fourth Judicial Circuit is to uphold public safety in a fair and just manner. Our duty to the people of Northeast Florida comprises two central tenets. The first is to keep people safe by prosecuting those who disrupt our community. The second is to ensure the pursuit of justice is done in a transparent, fair, and thoughtful way that maintains the trust of those we serve.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

STATE ATTORNEY

FUNCTION:

While engaging in criminal prosecution and/o diversion the office will:

- Continue to establish and improve programs that lead to fair and just results that will keep the public safe.
- Focus renewed attention on prosecution of cases involving violent crimes, particularly crimes committed with illegal crime guns.
- Enhance partnerships with law enforcement agencies to secure better outcomes for the community.
- Improve trial strategy and attorney development through education, mentorship, and training;
- Make diversity throughout the office a priority by focusing on hiring.
- Strengthen community relations through engagement, transparency, and visibility.

HIGHLIGHTS:

- The State Attorney's Office continues its association with Florida International University through a grant from the John D. and Catherine T. MacArthur Foundation. Our collaboration with FIU is based on the MacArthur Foundation-funded research and technical assistance project: "Advancing Prosecutorial Effectiveness and Fairness through Data and Innovation." The MacArthur Foundation selected our Office along with those in Chicago, Tampa, and Milwaukee for this essential two-year project.
- In 2019, the Bureau of Justice Assistance awarded the office an Innovative Prosecution Solutions grant. Through the development of data-driven policies and meaningful performance measures, the office will continue to enhance and strengthen its Targeted Prosecution Unit and Community Prosecution programs over the next year to combat gun crime violence.

HIGHLIGHTS, cont.:

- The State Attorney's Office is focusing on the opioid epidemic with the development and implementation of a task force dedicated to investigating and prosecuting cases arising from the sale and distribution of synthetic opioids. Through its efforts, criminal cases are already being referred to the United States Attorney's Office for the Middle District of Florida for prosecution.
- Technical assistance and support for the Gun Crime Intelligence Center to be housed in Ed Austin Building remains a consistent focus of the office.
- The volume of requests for public records has continued to increase significantly year after year. The office continues to rely on Gov QA and dedicated staff to respond quickly and efficiently to public records requests.
- Attorney recruitment and development continue to remain significant priorities. The office seeks to enhance and formalize a rigorous training regimen for these attorneys, both in-house and with reputable in-state training seminars and conferences.
- Community engagement remains a priority for the office. In late 2019, the office began to embed prosecutors with CPACs and select Sheriff's Watch Advisory Committees throughout the City of Jacksonville. The office continues its work with the City of Jacksonville Crime and Safety Taskforce.

OFFICE OF THE INSPECTOR GENERAL

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 602 Part 3

DEPARTMENT VISION:

To be the trusted oversight organization within Duval County, serving all citizens by promoting positive change and increased efficiency throughout the Consolidated Government.

DEPARTMENT MISSION:

Enhancing Public Trust in Government through Independent and Responsible Oversight.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF INSPECTOR GENERAL

FUNCTION:

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 2 of Article 1 of the Charter, and Part 3, Chapter 602, of the Ordinance Code of the City of Jacksonville.

The purpose of the OIG is to provide increased accountability, integrity, and oversight of the entire consolidated government, to assist in promoting economy and efficiency, to improve agency operations, and to deter and identify fraud, waste, and abuse. The OIG accomplishes this purpose through audits, investigations, and contract oversight observations and reviews.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

HIGHLIGHTS:

During Fiscal Year 2021 the OIG will maintain its vigorous outreach efforts, which have included presentations before Citizens Planning Advisory Committees, GlobalJax foreign delegation visits, City of Jacksonville's new employee orientation trainings (held monthly), and various networking groups with other local, state, and federal agencies. The OIG will continue its outreach efforts, working responsibly with the Office of the Mayor, the City Council, Consolidated Government officials and employees, Independent Authorities, and the Citizens of Duval County to enhance effectiveness and efficiency within government.

During Fiscal Year 2020 the OIG added three new full-time employees (FTEs): an Investigator II, an Auditor III, and an Investigative Support Analyst. The expansion of the office was supported by the Office of the Mayor and the City Council. During Fiscal Year 2021, funding for these additional FTEs will increase productivity in all OIG operational units. Fiscal Year 2021 funding will also ensure OIG staff members are able to maintain their professional certifications and remain in compliance with standards necessary for accreditation through the Commission for Florida Law Enforcement Accreditation. The OIG anticipates achieving initial accreditation during Fiscal Year 2021.

PARKS, RECREATION AND COMMUNITY SERVICES

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

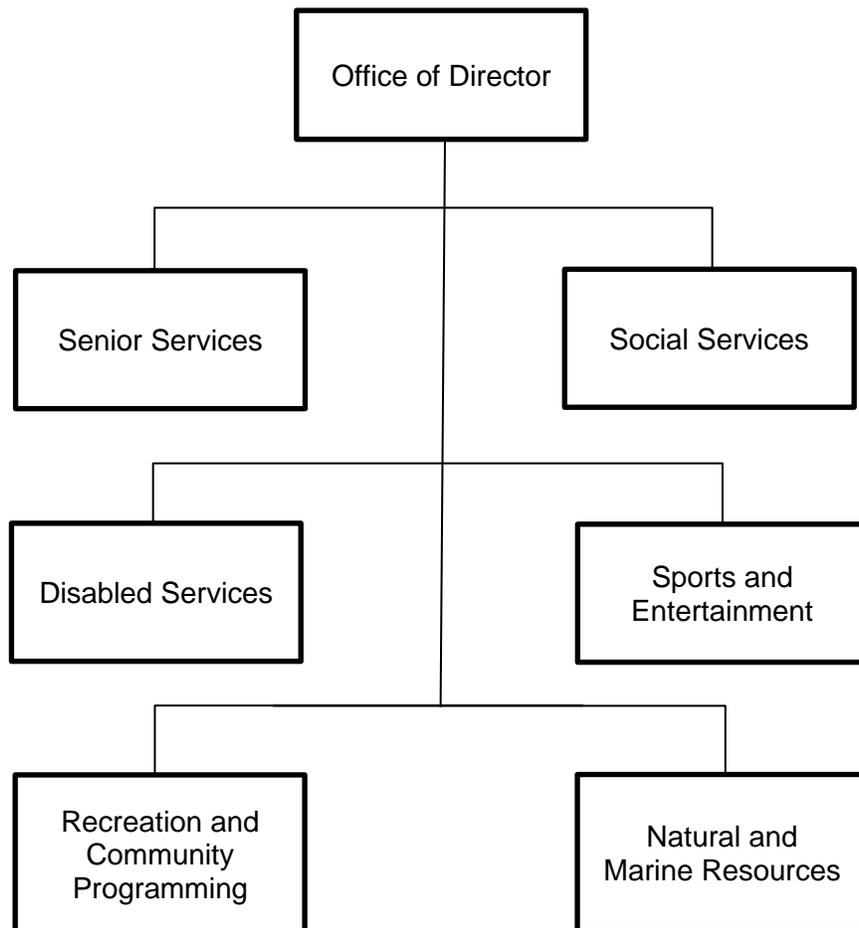
Chapter 28 Part 1

DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

HIGHLIGHTS:

- Seek partnership opportunities utilizing the Parks Partnership Program whereby patrons can donate specific items through the Park Donation Program.
- Continue to expand the online revenue system to include the collection of demographics and time utilization of facilities in order to provide park patrons with programs and services using data captured.
- Staff will continue to be dedicated to assessing each and every park site for needs. Additionally, the needs assessments will be utilized as a tool in planning repairs, maintenance and upgrades of facilities.
- The Family Nutrition Program will continue to expand utilizing Federal Farm Bill funds to provide nutrition education to limited income families and youth of Jacksonville to acquire knowledge, skills, attitudes, and changed behavior necessary to improve their diets. Educational classes and demonstrations will be offered at the Extension Office, Community Centers, Faith Based Organizations, apartment complexes and through both in school and after school programs.

DISABLED SERVICES

FUNCTION:

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

HIGHLIGHTS:

- In FY 21, the Division will continue to improve program access in underserved communities by identifying education and empowerment driven programming.
- Improve employment among citizens with disabilities by continuing to offer training and education to both candidates and HR professionals.
- Continue to provide education via the Disabled Parking Enforcement Program and Title III Program.
- Increase Adaptive Recreation participation by offering new recreation activities such as Kayaking, Cycling and Athletics in Jacksonville Parks and centers.
- Continue to conduct educational awareness programs that promote accessibility, improve access and promote inclusion.

NATURAL AND MARINE RESOURCES

FUNCTION:

The Natural and Marine Resources Division serves a diverse population of ages, abilities and interests through outdoor recreational activities by providing nature parks and access to waterways. The division provides the day to day management and oversight of two oceanfront parks, 71 water access points and protects over 80,000 acres of environmentally sensitive lands in partnership.

HIGHLIGHTS:

- Huguenot Memorial Park was severely damaged by both Hurricane Matthew and Hurricane Irma in 2016 and 2017, respectively. The campground and pavilion rentals will continue rebuilding in FY 21, with the focus on landscape improvements and new playground replacement. The management plan will be renewed in FY 21.
- The Division will continue to focus on increasing customer relations at Kathryn Abbey Hanna Park throughout FY 21. Hanna Park staff will take a more active role in the sea turtle monitoring program. Several projects within the Capital Improvement Plan (CIP) are scheduled to be completed in FY 21, which will increase attendance and user satisfaction.
- Focus will continue on activating the waterways and working on both Hurricane's Matthew and Irma repairs that require engineering services.
- Continue to work in partnerships with the Florida Forest Service to focus on updating the forest management plan and the Student Conservation Association to provide 26 & 52 week internship opportunities for young adults.

RECREATION AND COMMUNITY PROGRAMMING

FUNCTION:

The Recreation and Community Programming Division provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The Division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The Division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

HIGHLIGHTS:

- The Division will utilize \$3.5 million in capital funding for pool upgrades and park maintenance and upgrades for FY 21.
- The Division will focus additional efforts in sanitizing equipment and amenities due to COVID-19.
- In FY 21, the Division will continue to improve and expand services and facilities to provide citizens quality recreational experiences.
- Focus on improving the quality of park amenities by repairing and replacing features that are outdated and at end of useful life.
- Programming will focus more on providing improved and additional programming for at risk youth and the quality assurance of programs.
- The Division will continue partnering with the Kids Hope Alliance in providing afterschool and summer programs implementing internal methods to evaluate the quality of these programs.
- It is through improved and quality programs and facilities that the Division will assist Mayor Curry in his goal of improving the City of Jacksonville's overall health level, providing a safe environment for its citizens, and ultimately creating One City One Jacksonville.

SPORTS AND ENTERTIANMENT

FUNCTION:

The Sports & Entertainment Division works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Division, with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER, will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Division is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Division's business plan and goals. In addition, the Division manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

HIGHLIGHTS:

- Continue to support numerous sporting events such as: TaxSlayer Gator Bowl, THE PLAYERS Championship, Florida vs. FSU Baseball, Donna 26.2, Gate River Fund, P1 Powerboat and others.
- Continue to provide effective and efficient oversight of the Sports & Entertainment Complex Capital Maintenance Fund (CMF), as well as, capital projects in the non-Sports Complex venues.
- Successfully produce events such as the Florida-Georgia Football Game, Martin Luther King, Jr. Breakfast, Jacksonville Jazz Festival, World of Nations, Sea & Sky Airshow, Veterans Day Parade, Downtown Holidays, Light Boat Parade, and the Fourth of July Celebration.
- Continue to support and provide superior service to City of Jacksonville permitted events.

SENIOR SERVICES

FUNCTION:

The core function of the Senior Services Division is to provide activities, programs, and services that support older adults living independently in their homes as long as possible. We accomplish this through a focus on Mayor Lenny Curry Priorities for the City of Jacksonville which are Public Safety, Youth Engagement, Neighborhood Enrichment and Community Wellness. The Division ties it all together with our programs, activities, and services, as well as, increasing our "intergenerational" activities through outreach with schools, agencies, and community programs.

HIGHLIGHTS:

- Continue to provide meal delivery service to the homebound, seniors and disabled residents in Duval County through Meals on Wheels.
- Received increased direct Federal funding to continue to support seniors with home improvement challenges, behavioral health support and program sponsorships.
- Partner with Memorial Hospital Behavioral to provide mental counseling for low to moderate income seniors.
- Continue Senior Expo with emphasis on health screenings, testing and Medicare enrollment.
- Partner with United Way for Florida Senior Day activities.

SOCIAL SERVICES

FUNCTION:

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Financial Assistance program, and money management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

HIGHLIGHTS:

- The Division was granted an increase of \$250,000 in FY 21 to provide funding for human trafficking Council budget priority request as related to Ordinance 2020-152-A.
- Continue to aggressively pursue the recovery of indigent burial and cremation costs through probated estates and insurance benefits. The Ryan White Program's recent award of an \$850,000 grant, "End the HIV Epidemic", will expand services to the HIV population and support use of Mobile Medical Units in targeted zip codes.
- Expand opportunities for citizens to access the Emergency Financial Assistance Program for rent and utility assistance due to limited online applications and telephone interviews during the COVID-19 pandemic.
- Continue the Burial and Cremation Program to provide dignified, professional disposition of decedents declared indigent or unclaimed when the death occurs in Duval County.

PLANNING AND DEVELOPMENT

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

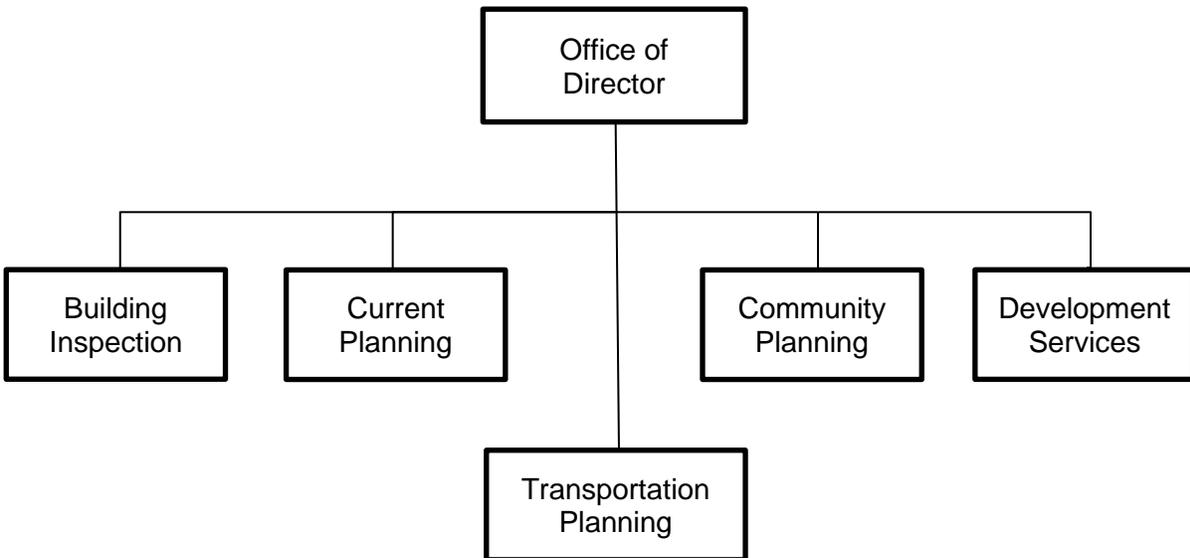
Chapter 30

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods, and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 1

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

BUILDING INSPECTION

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 6

FUNCTION:

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing, and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

HIGHLIGHTS:

- Hired additional building inspectors to keep up with an increasing workload of permit activity.
- Completing requested inspections on the date requested, regardless of the increased workload.
- Steady increase in the number of building permits submitted electronically. Electronic submitted items save the expense of scanning items into archives.
- ITD has a request for proposal (RFP) out that includes a new permitting system.

COMMUNITY PLANNING

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 4

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), manages the Brownfields Redevelopment Program and related grants, and reviews exterior work in local historic districts or affecting local landmarks.

HIGHLIGHTS:

- Complete the appraisal of the 2030 Comprehensive Plan in accordance with Chapter 650 and initiate changes based on the findings.
- Process 2030 Comprehensive Plan Future Land Use Map and text amendment applications.
- Provide professional and administrative support to the Joint Planning Committee to implement and update the Public Schools and Facilities Inter-local Agreement and the Public Schools and Facilities Element.
- Provide professional and administrative staff support to the Adaptation Action Area Working Group as they consider the potential impacts of and responses to coastal flooding.
- Process over 1,000 Certificate of Appropriateness (COA) applications related to historic properties in accordance with Chapter 307.
- Process demolition reviews of potential historic structures.
- Provide code enforcement related to historic district guidelines and zoning code regulations in historic districts and for landmarks.
- Support the Historic Preservation Commission in recognizing outstanding preservation projects.
- Apply for State of Florida Small Matching and Special Category grants to support historic preservation related projects that may include surveys, restoration, and conferences.
- Provide professional and administrative staff support to the Historic Preservation Commission.
- Apply for and administer EPA Area Wide Planning grants and EPA Cleanup grants.
- Assist owners of contaminated parcels to obtain legislative approval for brownfield area designations.
- Implement and oversee contractual requirements of the Manatee Protection Plan including development of the annual implementation report, the boater compliance study, and education/outreach.

CURRENT PLANNING

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 3

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezoning and PUD verification, conventional rezoning, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code. The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division
FUNCTION, cont.:

is actively involved in all zoning code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the zoning code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Continue to implement and upgrade the Land Use and Zoning Application Portion (LUZAP), a well-based submittal of zoning applications.
- Continue to update Chapter 656, Zoning Code, to be consistent with the 2030 Comprehensive Plan.
- Continue to address short-term growth and development issues through review of proposed zoning changes.
- Assist the public with questions relating to the zoning code, zoning verification, permitting, and zoning application processes.
- Schedule, process, notice, and review all zoning related applications and provide professional written recommendations on applications scheduled for public hearings before the Zoning Administrator, Planning Commission (PC), and the Land Use and Zoning Committee (LUZ).
- Administer zoning overlay districts including Downtown, Mayport, Springfield, San Marco, and Riverside-Avondale.
- Provide technical assistance to the LUZ Committee, PC, and Citizens Planning Advisory Committees (CPACs).

DEVELOPMENT SERVICES

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 5

FUNCTION:

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office (CMMSO), the Addressing Office, and the newly added Drainage Compliance Section. The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations, and other waivers. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system. The Review Group, Zoning Counter, and Addressing is funded within Special Revenue Fund 159. The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. CMMSO is funded by Special Revenue Fund 112 and administers both the Concurrency Management and Mobility Fee Systems.

HIGHLIGHTS:

- The Review Group continues to work with ITD and the community on electronic plan review submittal process improvements. The Division continues to work with the Building Inspection Division to enhance its application system to include consideration of right-of-way permits as well as 10-set (commercial review) submittals.
- The CMMSO supports the Technical Advisory Committee (TAC) to provide technical assistance in providing updates to the Concurrency and Mobility Management System Handbook. The CMMSO is involved in the five-year update of the Mobility Plan, which involves working with a consultant and the Mobility Plan Task Force Group. The CMMSO continues to process concurrency and mobility fee applications, and collect mobility fees, fair share assessment fees, and development agreement fees.
- The Drainage Compliance Section is fully functional, staffed with four Engineering Technician Seniors and a Professional Engineer. The Drainage Compliance staff are in the community administering Ordinance 2018-157-E, resolving issues related to nuisance drainage.
- Addressing is editing the Address Point File to allow for the streamlining of data for future use in the new 911 CAD system. Addressing is also involved in projects associated with the Enterprise Permitting and Land Use System to transition from using two addressing databases to one database; allowing agencies to pull addressing information from a single data source.

TRANSPORTATION PLANNING

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Chapter 30 Part 8

FUNCTION:

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle, and pedestrian facilities. The major activities include calculating of mobility fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), and providing city representation at local, regional, and state level. The division also reviews trip generation, traffic impact analyses, and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs, and creates mobility funding plans for improvements. The Transportation Planning Division maintains the data of functionally classified roads within Duval County. They collect traffic data on all functionally classified roads on an annual basis. They conduct trend analyses such as accident collision rates, demographic changes, and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city. The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

HIGHLIGHTS:

- Request approval for and implementation of the actions taken by the Context Sensitive Streets Committee to revise policy, improve design standards, create new standards, and initiate Context Sensitive solutions into COJ's multi-modal transportation network. This entails the finalization of changes recommended to the Land Development Procedures Manual and to City Standards, and the implementation of policies that include Context Sensitive Streets design standards for the City of Jacksonville.
- Create City Truck Routes. This endeavor entails working with the Context Sensitive Streets Committee to create maps, communicate with the public, hold meetings, and create a new ordinance identifying recommended designated truck routes for the City of Jacksonville.
- Coordinate and implement the Strategic Neighborhood Action Program for Pedestrians (SNAPP) as identified as a result of the COJ Pedestrian and Bicycle Master Plan Study. This effort includes creation of maps of priority areas, establishing priority neighborhoods based on needs, conducting neighborhood assessments and walk-audits, establishing sidewalk prioritization and recommending sidewalk repairs, replacement, and infill that will contribute to the reduction of pedestrian fatalities and serious crashes.
- Conduct Road-Diet assessment reports, lane elimination studies, and preliminary concept designs following the latest guidance from the Federal Highway Administration and the Florida Department of Transportation as necessary data to the Public Works Department.
- Coordinate with local agencies to include the Florida Department of Transportation, the Jacksonville Transportation Authority, the North Florida Transportation Planning Organization, and the Cultural Council of Greater Jacksonville.

PROPERTY APPRAISER

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

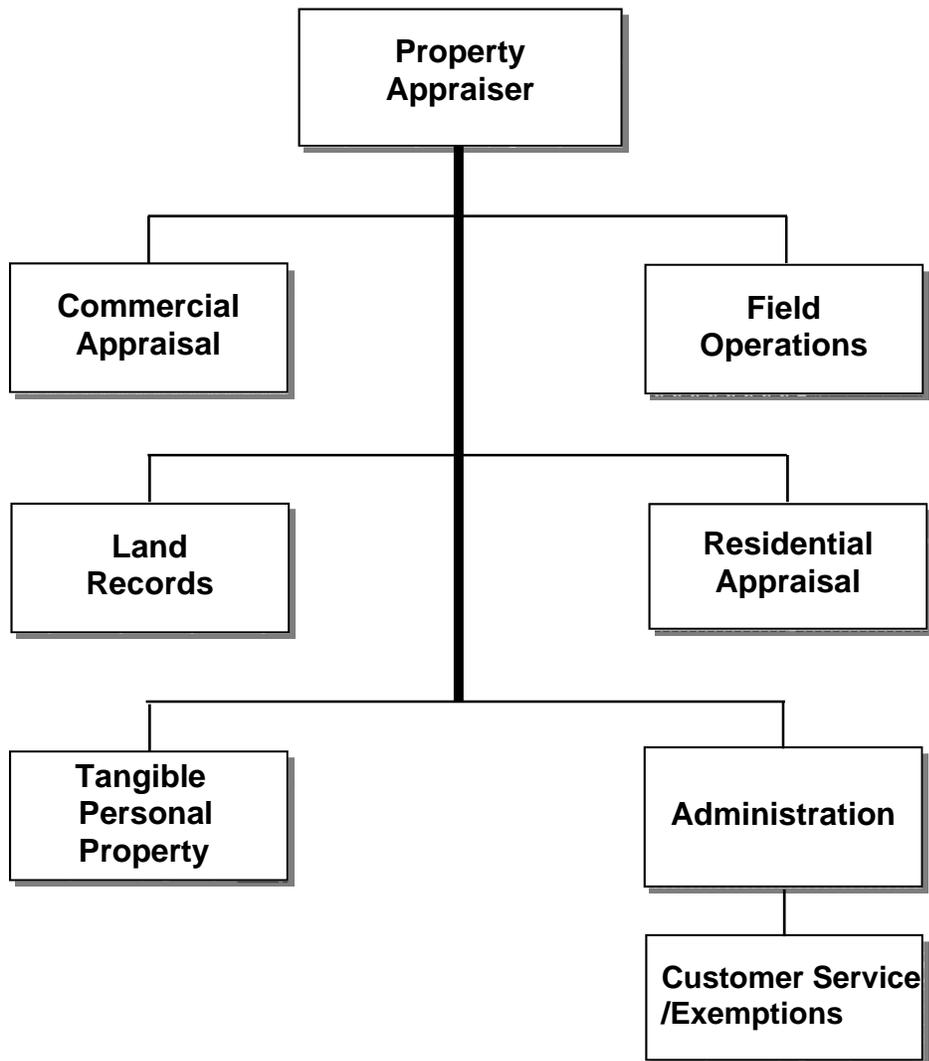
Charter Article 10

DEPARTMENT VISION:

To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ADMINISTRATION

FUNCTION:

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

HIGHLIGHTS:

- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors.
- Information Systems has continued working to make enhancements to our in-house program for Exemption Compliance that combines user input and data from our CAMA system to track potential non-compliance and fraud cases.
- IS implemented and made further refinements throughout the year to the Just Appraised application that imports deed information and updates the CAMA system.
- IS assisted the VAB with implementing the AXIA system for use by our appraisers to access, submit and track their VAB cases.
- PAO employees generously contributed to all of the JaxCares supported events throughout the year. This includes the White Towel Drive benefitting the City Rescue Mission, Angel Tree & Stockings for Salvation Army, Thanksgiving Baskets for Daniel Memorial, Mother's Day items for Hubbard House, the Teen Care Cart Campaign, and the Salvation Army Back to School Drive.
- Continued Go365 Wellness initiative.
- Continued to expand and encourage continuing education by opening Certified Florida Evaluator courses to all positions.

COMMERCIAL

FUNCTION:

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- Provide annual appraisals for 39,000+ commercial, industrial, and governmental properties in Duval County.
- Integrating new Axia VAB system with CAMA resulting in a centralized data system that streamlines the scheduling process while providing superior access for external customers.
- Avoided litigation in twelve dispute cases through utilization of external data and internal proficiency, thus avoiding costly legal fees.

FIELD OPERATIONS

FUNCTION:

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years (quinquennial review). Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Evaluators canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- Conducted approximately 55,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery.
- Physically inspected approximately 25,000 parcels due quinquennial review, permits (including new construction), and other workflow reviews.
- Posted permit information for approximately 12,570 permits received from the City of Jacksonville and municipalities.
- Drew approximately 3,000 residential houses and commercial buildings from architectural plans (blueprints).
- Five (5) employees from the division were internally promoted to other divisions within the PAO or within the Field Operations Division.
- Seven (7) field employees have started working toward earning their Certified Florida Evaluators (CFE) license.

LAND RECORDS

FUNCTION:

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- Posted 46,682 ownership transfers during the fiscal year ending September 30, 2020.
- Maintains and updates all county property records within five business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- Updates county property records within 18 days following the recording of a Same As property transfer with the Clerk of the Courts.
- Updates county property records and GIS maps within 60 days following the recording of a Split/Join property transfer with the Clerk of the Courts.
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies.
- Processed 2020 enacted zoning ordinances to GIS and CAMA within 60 days.
- Managed updates of the tax district GIS layer and CAMA database to reflect, the Cypress Bluff, Boggy Branch, and Ryals Creek CDD's and to amend The District.

PERSONAL RECORDS

FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

HIGHLIGHTS:

- Manages more than 32,000 tangible personal property accounts, including the processing of over 12,800 Tangible Personal Property DR-405 Returns.
- Began audit program utilizing external audit services company, Tax Management Associates. Audits to be conducted at a rate of 15 new audit starts per month.
- Discovers new businesses via systematic field canvases, local business news, new business licenses and filed build-out permits
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.

RESIDENTIAL

FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- Provided annual appraisals for more than 338,000 residential properties in Duval County.
- Provided annual appraisals for more than 1,600 agricultural classified properties.
- Processed and valued all parcels within new residential subdivision plats.
- Received, reviewed, and processed approximately 150 new agricultural classification applications.

RECORDS MANAGEMENT

FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Compliance Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

HIGHLIGHTS:

- Manages more than 198,000 Homestead Exemptions, and more than 6,700 Senior Additional Homestead Exemptions.
- Processed more than 18,000 new exemption applications.
- Assisted more than 48,000 customers who called, e-mailed, or came into the office for service.
- Maintains quality assurance by reviewing and researching information, received through the Exemption Abuse Hotline, performing physical field inspections, and reviewing database queries. In addition, our office analyzes both statewide duplicate social security number records and vital statistics list.
- Processed liens totaling more than \$975,000 on properties that received exemptions for which they were not entitled for the 2020 tax year beginning January 1 through September 30, 2020.
- Conducted approximately 600 audits to ensure non-profit exemption compliance.

PUBLIC DEFENDER'S

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

Charter Article 12 Part 8

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

The Public Defender's Office was established as a State of Florida agency under Article V of the Florida Constitution. The county support of the PDO in regards to provision of provide office space, utilities, telephone, information technology, and communication services was established by Article V, Revision 7 to the Constitution of the State of Florida.

DEPARTMENT VISION:

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

DEPARTMENT MISSION:

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC DEFENDER

FUNCTION:

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act and Baker Act.

HIGHLIGHTS:

- Increase the efficiency of the Public Defender's Office operation through continuous improvement of the digital case management program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates.
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity.
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies.

PUBLIC LIBRARY

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

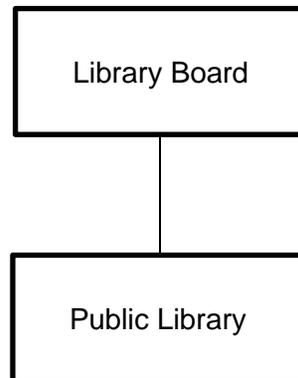
Title XVIII – Library and Recreation Chapter 662/Chapter 90

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

The mission of the Jacksonville Public Library (JPL) is to enrich lives, build community, and foster success by bringing people, information, and ideas together. In FY 20, 153,226 different people used their card to access a library computer and/or check out materials (books, multimedia, or streaming media). Nearly 1.5 million visits were made to JPL locations, and more than 3.5 million items were checked out from a collection of nearly 2 million physical items and just under 1 million digital items. More than 6,200 programs were offered to Duval County residents at the Main Library and 20 branch libraries, drawing nearly 80,000 attendees. Duval County Public Schools students continue to enjoy their student library cards, with more than 16,500 students using their cards to log on to library computers or check out materials during the year, Learn more at www.jaxpubliclibrary.org.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC LIBRARIES

FUNCTION:

The Jacksonville Public Library's mission is to enrich lives, build community, and foster success by bringing people, information, and ideas together.

HIGHLIGHTS:

During FY2020, the Jacksonville Public Library continued expanded access to all citizens by ensuring that each of the 21 locations offered six or seven day-per-week-service, including increased morning, nighttime and weekend access at the four large regional branches.

In the past year, the Library increased the annual percentage of households using its services by nearly 20%, moving from 27% to 32% of Duval County's 375,000 households. This growth resulted from the increased open hours along with enhanced digital collections and purposeful efforts to ensure customer safety and security while also better maintaining and supporting the physical facilities. Prior to the COVID-19 closure of all buildings and most services, the Library was on track to exceed last year's numbers for total visits (physical and digital), total circulation (physical and digital), total number of individuals using library services, and total meeting room bookings and number of meeting room users. In addition, percentage of public computer uptime and library uptime (without closures due to physical plant issues) exceeded 96% and was likely to exceed 98% by year-end. The improvements in each of these areas was largely driven by the intentional and methodical implementation of data analytics to identify and attain library card customers, improve access to the services cardholders desired to use, reallocate budget dollars appropriately to best serve customers and better target and engage library customers through direct messaging campaigns.

The Library will continue to use data-informed and data-driven techniques to grow the customer base in FY2021, reducing the likelihood that budgeted dollars will be spent in areas that do not directly benefit our tax-paying customers. While the budgetary request from the Board of Library Trustees (BOLT) for FY2021 is virtually unchanged from what Mayor Curry proposed and the City Council approved in FY2020, the BOLT expects to see continued increases in overall visits, usage, and satisfaction levels. These increases will largely be a result of deploying the allocated funds using previously unavailable data to identify the types of services that will best meet the needs of the most households in Jacksonville, Baldwin, and the Beaches. This need not and will not be a "one-size-fits-all" solution but will instead use a systems-based approach to better respond to the behavioral patterns of current cardholders and other taxpayers.

The Library's areas of prioritization will remain largely unchanged, focusing on: 1) Reading, Writing and Literacy for youth and adults; 2) Lifelong Learning; and 3) being a Hub for Community Success. The BOLT's request encompasses each of these priorities as defined below.

Because the single greatest factor in lifelong success is still an individual's ability to read and write, the Library will continue to devote much of its personnel and other resources to developing, enhancing, and maintaining these skills. This includes the provision of a collection of physical and digital materials/content for early readers as well as those who have attained higher levels of proficiency. Also included will be the provision of small group sessions and one-on-one instruction at library locations and through community-based, literacy-focused outreach efforts. Additionally, the allocation will support the staffing of a series of author/book-based events funded primarily through private dollars (gifts/grants/underwriting). The Library will attempt to move staffing resources away from some of the traditional transactional roles into positions that deliver higher value results, which cannot be easily automated. This will require replacing and updating existing equipment and systems and will automate time consuming activities that are known to cause repetitive motion injuries among staff.

HIGHLIGHTS, cont.:

As with its Reading, Writing and Literacy initiatives, the BOLT's request will fund materials, staffing and contractual services in the furtherance of Lifelong Learning for all citizens. These efforts will be focused on supporting primary, secondary and to a lesser extent higher education, while also providing necessary content and tools (hardware, software and online systems) to better prepared taxpayers for shifting workforce requirements. The request as presented will also provide continued staffing for locally relevant programming that enhances the City's quality of life, specifically enabling interactive learning experiences in areas such as the arts, humanities, social sciences, pure sciences and technologies. Much of this work will be done cooperatively with Duval-based non-profits and businesses, but staffing is necessary to coordinate the various campaigns.

Lastly, the BOLT's request includes staffing and facility-related funding to ensure that Library-operated spaces are available to groups as a Hub for Community Success. Because each branch is a neighborhood gathering place, the BOLT supports local groups using library facilities to help gather input, analyze data and feedback, develop solutions and generate awareness initiatives that lead to community growth and development. While Library staff may not specifically define the types of programs community groups offer, they will create and manage the systems and infrastructure necessary for local organizations (non-profits and for-profit businesses) to share knowledge and expertise with citizenry. While some of the topic areas may intersect with those mentioned above (for example, literacy-based events led by a local non-profit or technology classes for job-seekers provided by a business or civic organization), there will also be opportunities for local organizations to engage the community members in conversations and problem-solving efforts using a library location as a common ground for the discussion. As mentioned, the requested funds will continue staff salaries for those who manage Library spaces and facilitate their use by external groups. The funds will also cover costs associated with the requisite maintenance, technology and security infrastructure.

In all areas of the FY2021 budget, the Library will seek to automate functions that can be automated, using data, logic and agile methodologies to enable staff to be better deployed to activities that require their unique talents, skills and experiences. Facilitated by the creation of an internal data analytics unit, the Library will continue to grow its active customer-base while delivering the highest level of value to each tax-paying household. While FY2021 will not be a year of great growth, the investment made to strengthen the organization's infrastructure will support the growth that is expected in the next decade and beyond.

PUBLIC WORKS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

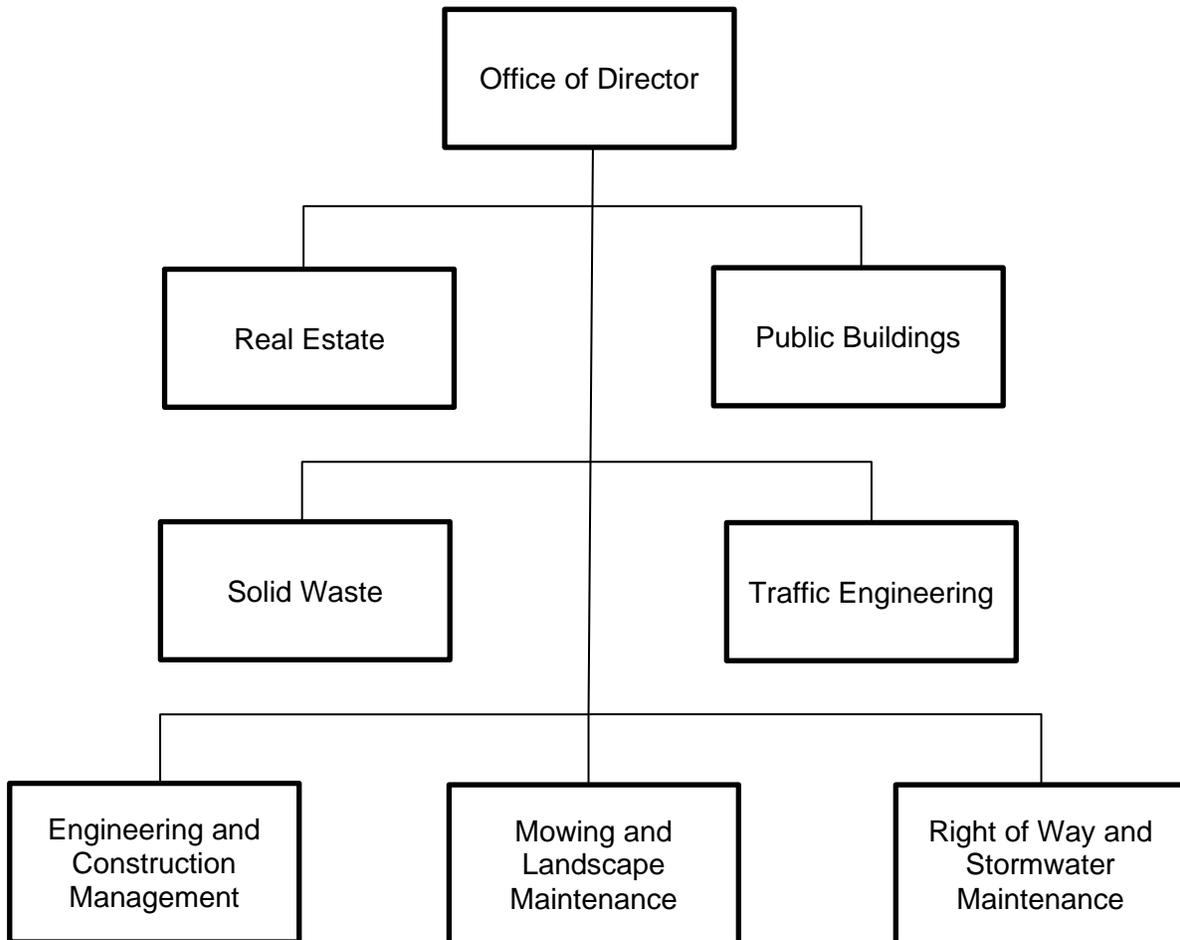
Chapter 32 Part 1

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost-effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director oversees seven divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as, collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadways, drainage and other capital improvement projects.

HIGHLIGHTS:

The Office of the Director remains actively involved in the following:

- Operation Urban Blight.
- Administration, billing and collection of Stormwater and Solid Waste fee revenue.
- Continuous monitoring of Operating and Capital Budget appropriations.

ENGINEERING AND CONSTRUCTION MANAGEMENT

FUNCTION:

The Engineering and Construction Management Division is responsible for designing, planning, and managing projects for the City including all departments, independent agencies and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections:

- The Design Section manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging.
- The Topographical/Survey Section provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition.
- The Construction Administration Section oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

HIGHLIGHTS:

- The Division will continue to effectively and efficiently manage the capital projects which it oversees.

MOWING AND LANDSCAPE MAINTENANCE

FUNCTION:

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also performs vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property.

HIGHLIGHTS:

- The Division will continue to address blight, mowing and encroachment issues throughout the county and proactively address issues as they arise throughout the year.

PUBLIC BUILDINGS

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all the HVAC, plumbing, electrical and other required maintenance/repairs for approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Ed Austin Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all City facilities, parks and rights-of-way (excluding street lights and signals).

HIGHLIGHTS:

- As part of the FY20 budget, the Division was granted an additional position, a Public Works Compliance Manager. This will allow the Division to more effectively address various issues at City facilities as they arise.
- The Division continues to have an "emergency fund" account in order to address unanticipated repairs, requests, or emergency issues throughout the year.
- As part of the FY 20 budget, the Division was tasked with working with the Public Libraries to improve the facilities beyond the envelope of the building.
- The Division continues to address deferred maintenance at facilities throughout the City while being proactive through routine and preventative maintenance practices.

REAL ESTATE

FUNCTION:

The Real Estate Division is responsible for the acquisition and disposition of City real estate, the closure and abandonment of right-of-ways and easements, performing due diligence on real estate matters as requested and negotiating third-party leases. In addition, the Real Estate Division is responsible for maintaining a transactional inventory related to the acquisition and disposition of City real estate. The Division also processes legislative requests related to real estate, on behalf of various City Agencies.

HIGHLIGHTS:

- Coordinate with the Housing and Community Development Division to pursue the conveyance of certain real property parcels for affordable housing purposes.
- Surplus multiple tax reverted parcels.
- Continue efficiently processing right-of-way closures and easement abandonments.
- Support the Engineering and Construction Management Division with the acquisition of parcels for public works project development.
- Support all City Departments with real property investigations and processing of legislation.
- Maintain up to date inventories for all City owned real property.
- Create efficiencies throughout the leasing and legislative processes.

RIGHT-OF-WAY AND STORMWATER MAINTENANCE

FUNCTION:

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Continue to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system through efforts of the Stormwater Action Team.
- Maintain approximately 3,737 miles of paved roadways, including sidewalk and curb and gutter where present, approximately 1,200 miles of roadside and outfall drainage ditches and 10 stormwater pump stations and storm drain pipes present throughout the City.
- Repair and replace cracked and damaged sidewalks throughout the City.

SOLID WASTE

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 30 years.
- Continuous implementation of the waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- In FY 21, the Division will host the 8th Annual Tire & Sign Buyback. This event allows the Division to actively partner with citizens in order to clean up our county. The event continues to grow each year and we anticipate FY 21 being another successful year in helping to keep Jacksonville beautiful.

TRAFFIC ENGINEERING

FUNCTION:

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

HIGHLIGHTS:

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the City.
- Continue to conduct traffic signal warrant analyses in order to determine when an intersection meets the criteria for signalization. These analyses allow effective prioritization in funding annual appropriations.
- The Division will manage a new JEA agreement of \$250,000 for ground utility locating in FY 21.

SUPERVISOR OF ELECTIONS

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

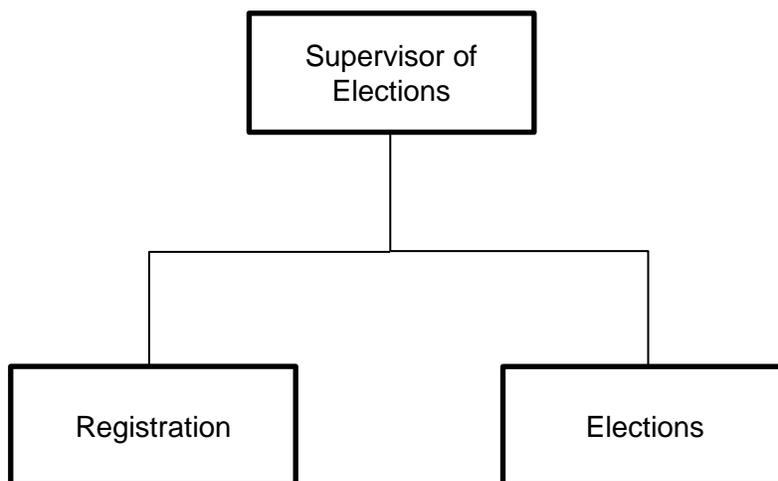
Chapter 9 Part 1

DEPARTMENT VISION:

The department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever-increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ELECTIONS

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- In FY 20, the Supervisor of Elections will conduct two countywide elections. The 2020 races will have Primary elections for local state and federal races on the ballot. There is also the lead up to the 2020 General election which may have the highest turnout in history.

REGISTRATION

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The Supervisor of Elections office provides fair, accurate, and accessible elections with transparency and integrity. This is accomplished through dedication, hard work, and remaining within the Supervisor of Election's approved budget.
- The Supervisor of Elections continues to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

TAX COLLECTOR

DEPARTMENT FUNCTION AND ACTIVITIES CODE SECTION:

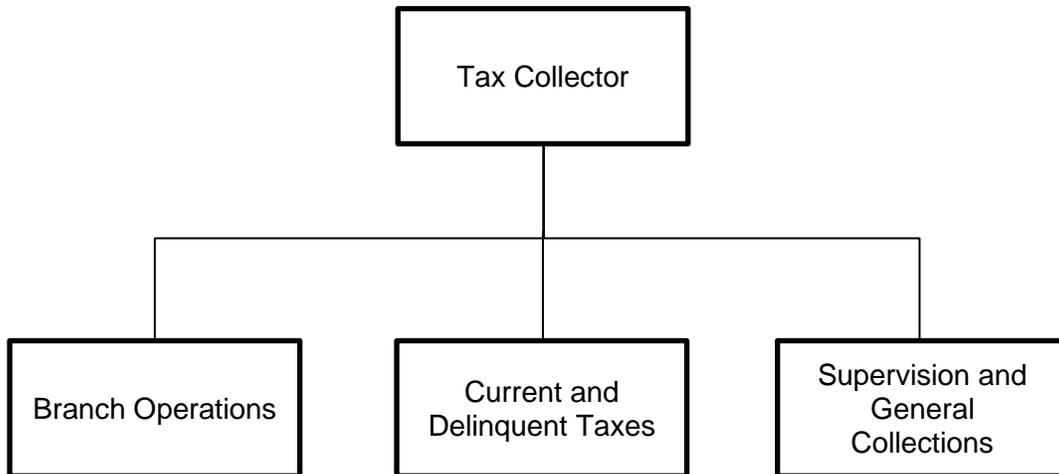
Chapter 40

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

BRANCH OPERATIONS

FUNCTION:

The Branch Operations Division provides staffing and oversight for nine Tax Collector branch offices, one satellite office and one call center throughout the county. These offices are primarily open Monday through Friday from 8:30 a.m. – 4:30 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, hunting and fishing licenses, and Florida birth certificates.

HIGHLIGHTS:

- The Tax Collector collects more than 100 different types of taxes and fees; all can be paid at any of the nine branch locations.
- In FY 21, the Tax Collector anticipates expanding new and renewal concealed weapon permit licensing application services at its Roosevelt location.
- The Branch Operations Division will participate in the conversion to and implementation of a new tax collection system during FY 21.

CURRENT AND DELINQUENT TAXES

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts. This area also conducts the annual tax certificate sale required by Florida Statutes for real estate taxes which remain unpaid in late May.

HIGHLIGHTS:

- In FY 21, the Tax Collector anticipates collecting more than \$1.2 billion in property taxes and over \$7 million in local business taxes.
- The Current and Delinquent Taxes Division will participate in the conversion to and implementation of a new tax collection system during FY 21.

SUPERVISION AND GENERAL COLLECTIONS

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are the responsibility of this area.

HIGHLIGHTS:

- During FY 21, the Duval County Tax Collector's office anticipates collecting and distributing more than \$2.3 billion to various taxing authorities, including the City of Jacksonville and the State of Florida.
- In FY 20, the Recipient of the Florida Tax Collector Association's 2019 Excellence and Legacy Awards for Financial Operations.
- The Division is primarily responsible for the vendor coordination, development, conversion and implementation of a new tax collection system during FY 21.

CITY PROFILE

Jacksonville, a consolidated city / county, is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville’s eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing a unique and diverse park system with more than 400 park and recreational sites within the city limits consisting of a variety of parks, open spaces, trails, athletic facilities, community and senior centers, beaches, golf courses, aquatic facilities, boat and kayak launches, nature preserves, along with an amphitheater, arboretum and an equestrian center. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life as are the miles of beaches and waterways.

Jacksonville's arts and entertainment scene combines the best of world-class events with the local cultural community. This vibrancy can be found throughout the city. Jacksonville's unique entertainment and cultural options create a real sense of character. Jacksonville has its own professional symphony, a variety of museums, ballet and opera companies, dozens of theatres prepared to amaze with old favorites or ground-breaking new drama, dance companies, vocal ensembles and orchestras producing events year-round.

Jacksonville is a premier multi-sports destination with venues like the TIAA Bank Field which includes a standard capacity of 65,000 seats and a variety of amenities including 89 suites, 20 cabanas, 2 swimming pools and the world’s largest video boards, the award-winning 10,000-seat 121 Financial Ballpark, the state-of-the-art VyStar Veterans Memorial Arena seating 15,000, and Daily’s Place amphitheater seating 5,500, in addition to an abundance of superb sports and recreational facilities. The City annually hosts the Florida-George Football Game and is home to the Professional Golfers' Association (PGA) Tour and the Association of Tennis Professionals (ATP). The area is known for its 50-plus golf courses and the City also hosted Super Bowl XXXIX in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as "Cowford" because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onís treaty. Florida became a U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: Florida East Coast Railway, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Park initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Jacksonville is home to three Fortune 500® company headquarters: CSX, Fidelity National Financial, and Fidelity National Information Services. CSX, ranked 267, provides rail-based transportation services in North America. Fidelity National Information Services (FIS), ranked number 303, is the world's largest global provider dedicated to banking and payments technologies. Fidelity National Financial, Inc., currently ranked number 375, is a leading provider of title insurance, specialty insurance and claims management services.

Military Connections

Jacksonville is the second largest Naval Complex on the east coast. The area's four Navy and Marine Corps bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Additionally, the Naval Air Depot (NADEP) Jacksonville, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to littoral combat ships, destroyers, guided missile frigates, and four helicopter squadrons. Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409

acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. NS Mayport is home to an Amphibious Readiness Group (ARG) which includes the USS New York (LPD 21), USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43). The ARG presence brings 2,000 additional sailors and their families to sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base. NS Mayport will also be home to four Triton UAVs and 200 Navy maintenance and operations personnel.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River serves as the sole facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the U.S. Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is the nation's largest unit of the Florida Air National Guard and flies F-15 fighter aircraft, soon to be replaced by F-35 A fighter aircraft, from Florida Air National Guard Base, Florida at Jacksonville International Airport. The 125th Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths six Ohio-class ballistic missile submarines, and two Ohio-class guided missile submarines. The base employs more than 9,000 military and civilian personnel and is the largest employer in southeast Georgia.

Lastly, the area is home to a large United States Coast Guard presence with USCG Sector Jacksonville and the USCG Helicopter Tactical Interdiction Command (based at Jacksonville JetPort at Cecil Airport) with a total of more than 800 Coastguard men and women.

Overall, the area is home to more than 50,000 active duty and DOD civilians and contractors, 150,000 veterans and retired military personnel. The annual economic impact of the Department of Defense in Northeast Florida is approximately \$14.5 billion annually.

FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong-mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff’s Office serves as the City’s police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

FACT SHEET

Duval County Population	970,672		
City Area	840.1 square miles		
Internet Home Page Address	http://www.coj.net		
<hr/> Budget Comparisons <hr/>			
	FY 18-19	FY 19-20	FY 20-21
General Fund Budget	1,314,410,978	1,377,135,370	1,449,985,211
Net General Fund Budget (Net of Transfers)	895,539,778	948,776,824	975,004,400
Total City Budget	2,613,895,652	2,741,393,215	2,961,380,591
Total Net City Budget (Includes Misc Federal Programs)	1,981,168,567	2,059,908,669	2,110,755,828
Ad Valorem Taxes (GSD)	674,796,752	726,991,301	781,497,456
City Employees			
Other	3,602	3,612	3,610
Correction Officers	782	780	780
Fire and Rescue	1,337	1,405	1,496
Police Officers	<u>1,750</u>	<u>1,752</u>	<u>1,753</u>
Total Number of City Employees	7,471	7,549	7,639
Millage Rate			
General Government Operations	11.4419	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	11.4419	11.4419	11.4419

2020-2021 BUDGET HIGHLIGHTS



PUBLIC SAFETY

- \$20.5 million for three new fire stations and \$1 million for various upgrades, renovations, and improvement projects for local fire stations.
- \$1.795 million to support the Cure Violence initiative, along with \$470,000 from the State of Florida to establish a new Cure Violence location in Jacksonville.
- Continues strategic investments in personnel, technologies, and resources for law enforcement to support their mission to protect and serve the people of Jacksonville.

NEIGHBORHOODS & COMMUNITIES

- \$1.66 billion Capital Improvement Plan investing in infrastructure and improvements throughout Jacksonville, including more than \$100 million in the northwest quadrant in City Council Districts 7, 8, 9 & 10.
- \$14 million in improvements for neighborhood parks, including the development of the Emerald Trail.
- Fully funding a Chief Resiliency Officer position and a commitment of \$47 million to hydrology and resiliency projects throughout the county.

HEALTH & WELLNESS

- Over \$30 million in annual operational support for UF Health Jacksonville, including \$20 million for continued capital improvements.
- \$13 million for sidewalk maintenance, improvements, and new construction to improve neighborhood walkability and pedestrian safety.
- Allocates \$1,160,999 for Project Save Lives, the successful program that is making great progress against the Opioid Epidemic, reducing opioid related deaths and JFRD calls for service for overdoses.

ECONOMIC DEVELOPMENT

- \$13.3 million in projected ad valorem City revenues from previously approved economic development projects this fiscal year.
- 8,964 projected jobs created from City economic development agreements since July 2015.
- Invests in vital community assets such as \$5 million for the Jacksonville Zoo & Gardens, \$1 million for the Florida Theatre, and other important projects.

YOUTH INITIATIVES

- Allocates \$1 million for youth diversion programming with the Kids Hope Alliance (KHA), with programming contracted through Managed Access to Child Health.
- Investing \$121,000 for trauma training and intervention services and \$3.4 million for improved counseling services at local Full Service Schools, making Jacksonville a more trauma-informed community.
- Allots \$200,000 for KHA's Mini Grants Trust Fund that will fund grants specifically for small, community-based service providers for youth in our community.

LEADERSHIP & ACCOUNTABILITY

- Continues fiscally responsible practices to ensure the City's financial stability. The Curry administration has paid down approximately \$460 million in outstanding debt, representing an annual savings of at least \$30 million in debt service.
- Saves \$139 million in pension contributions this fiscal year thanks to the mayor's pension reform legislation. In the past for years, the City has allocated over \$600 million for City needs and services that otherwise would have gone into pensions.
- Builds strong contingencies and reserves to ensure the City is prepared. Unassigned totals at the conclusion of fiscal year 2019 were almost double that from 2014.

FUTURE FISCAL CHALLENGES AND RESOLUTIONS

- Ad Valorem Tax continues its post-recession growth with an average growth rate of 6.8% since FY14-15. This trend is expected to continue for the near future.

- Fiscal year 2019-2020 was the final year of the three-year collective bargaining agreement with the City's six unions, including the International Association of Firefighters and the Fraternal Order of Police. Those agreements provided for the first general wage increases in almost ten years and closed the defined benefit pension to new members. Also, the Public Safety unions have formed an independent health care trust and will be separating their membership from the City's health plans in 2020. The impact of which has been researched by the City's actuary. Rising health care costs continue to be a concern of both management and the unions. Bargaining for the new collective bargaining agreements is ongoing but has been delayed due to Covid_19. The hope is that finalized agreements will be in place for the FY 2021-2022 budget. The City will continue to push for fair contracts that strike a balance in recognizing the substantial contributions of our workforce with the demands as a fiduciary of public funds.

- A significant amount of effort and focus will be directed at the five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds. A summary of the five year capital plan, both CIP and IT, can be found in the Capital Projects section of this document. The ongoing operating costs associated with these programs are also estimated and are shown on the individual project detail pages.
 - The IT system development plan costs can be found in the Capital Projects section of the budget document.
 - The five year capital improvement plan, due to the number of projects involved, are not included in this document but are available on the Budget Office website in the documents and resources section. www.coj.net/departments/finance/budget.aspx

- Following the Global Financial Crisis in the late 2000's, the U.S. economy has rebounded and seen continued and steady growth. The City of Jacksonville's local economy has also greatly benefitted from the strong national economy. With seven consecutive years of growth in General Fund and Property Tax revenues, the City has been able to recover from the recession and make many much-needed investments. Economic cycles, however, do not always have an upward trajectory – and this particular period of growth is one of the longest on record. An economic downturn at some point is inevitable, and the City recognizes that it must be prepared to withstand its eventuality. The City has taken many steps over the past few years to position itself to be able to continue providing excellent services to Jacksonville citizens when and if the economy slows or enters recession, including:
 - Closed the City's underfunded pension plans to new hires, identified a future dedicated funding source, and reduced present-day contribution requirements that were placing considerable strain on City budgets. Additional pension reform information can be found at: <http://www.coj.net/mayor/pension>.
 - Paid down over \$460 million in debt and refinanced millions more at lower rates, significantly reducing annual debt service and freeing up funds for other purposes
 - More than doubled General Fund Reserves to provide a cushion to lessen the impact of an economic downturn.

The City plans to continue to live within its means and plan for any headwinds in the coming years. Emphasis is being placed on smart investments in infrastructure and public safety, keeping a close eye on keeping costs low, maintaining cost flexibility, and padding reserves.

- The potential impact of climate change has risen in prominence over the last several years. For coastal cities like Jacksonville, this means more focus on how the city might be impacted by sea-level rise and an increase in the number and severity of hurricanes and tropical storms. The City began the process of addressing those issues in FY20 with a Storm Resiliency and Infrastructure Development Review Committee that developed a plan to study and begin implementing solutions. The Committee resulted in legislation that was passed to update building codes for new construction so that future development would be protected from flooding and high winds. Also, the Committee commissioned the creation of a long-term, multi-generational resiliency plan that is being developed to “harden” existing infrastructure over time as needed. The City will address those issues over time as part of the City’s general capital improvement plan. The FY21 budget goes a step further by creating a resiliency office within the Planning and Development department. Protecting the City from climate change impacts in the future that could be financially burdensome will continue to be a focus.
- A novel coronavirus outbreak first identified in 2019 is causing coronavirus disease 2019 (“COVID-19”), which was characterized by the World Health Organization on March 11, 2020, as a pandemic. Responses to COVID-19 have varied at the local, state and national levels. On March 13, 2020, the President declared a national emergency in response to COVID-19. Both prior and subsequent to the President’s declaration, a variety of federal agencies, along with state and local governments, have implemented efforts designed to limit the spread of COVID-19. Among other matters, the Florida Governor has issued executive orders to address the impact of COVID-19. Since the pandemic declaration, COVID-19 has negatively affected travel, commerce, and financial markets globally, and is widely expected to continue to negatively affect economic growth and financial markets worldwide, including within Florida and the City. How long this negative impact will last cannot be determined at this time. While the effects of COVID-19 may be temporary, it has altered the behavior of businesses and people in a manner resulting in negative impacts on global and local economies. The continued spread of COVID-19, and measures taken to prevent or reduce it, adversely impacted state, national and global economic activities and, accordingly, adversely impacted the financial condition and performance of the State and the City, and the extent of that impact could be material. The impact of COVID-19 on the City is uncertain at this time, the City is monitoring and will address such impacts as they arise. The City saw temporary declines in sales tax-related revenues during the shutdown period and its aftermath, followed by a rapid recovery as FY20 came to a close. Revenues tied to tourism and events continue to struggle but are a relatively small percentage of the City’s overall revenues. In response, the FY21 budget included reductions in various revenues including State shared and sales tax revenues. In April 2020, the United States Treasury allocated \$167 million to the City of Jacksonville in an effort to limit the severe economic impacts of the COVID-19 pandemic through the CARES Act of 2020. The rapid distribution of these funds by the City, along with other relief measures taken by City leadership, have helped Jacksonville have one of the strongest economic recoveries from the impacts of COVID-19 relative to other major cities and metropolitan areas in the United States.

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, Jacksonville Airport Authority, Jacksonville Port Authority, Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the, Jacksonville Housing Finance Authority; while they prepare their own budget documents and file them with Council, their budget is included in the City's financial statements.

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced, pursuant to code section 106.106, if current year revenues cover current year recurring expenditures. Any use of one-time sources should be used to cover one-time expenditures, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures. The City's municipal code section 106.203 also states that a budget shall not be considered balanced if it contains either a two percent overall lapse, or a four percent departmental lapse.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

FY 2021 Capital Improvement Plan Budget

Schedule of City Grants

Schedule of Federal Public Service Grants

Schedule of Appropriations by Division

Grant Schedules:

- Continuation Grants / Programs With No City Match
- Continuation Grants / Programs With A City Match
- F.I.N.D Grants and Required City Match

General Fund – GSD Revenue and Expenditure Projections (FY21–25) – Information Only

As implemented by the Mayor and the department of Finance and Administration, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted as separate legislation (2020-505-E) that travels with the Annual Budget (2020-504-E) through Council and Council committees. Section 122.603 of the municipal code requires the Finance and Administration department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1st). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. The operating budget impact for each project can be found on the project sheet located on the city's website: www.coj.net/departments/finance/budget.aspx. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment. In addition to debt-financed improvements, the city uses a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

Section 110, Part 5 of the municipal code provides the overall framework for how the City manages and issues debt, and includes the establishment of a Debt Management Policy that is reviewed and updated on a periodic basis. The purpose of the Debt Management Policy is to establish various practices, guidelines, and limitations that are meant to ensure the most effective and efficient management of the City's debt program

Among other things, the Debt Management Policy provides guidelines about whether to issued fixed- or variable-rate debt, how much variable rate debt may be outstanding at any one time, when projects should be financed, what debt service coverage levels are required, which types of bond structures may be utilized, call provisions, and the methods of sale (competitive vs. negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, and the use of bond insurance, the selection of underwriters, and the parameters used for determining whether or not to refinance debt.

The Debt Management Policy also establishes parameters for the management of swap transactions. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating-to-fixed, fixed-to-floating and basis swaps. Prior to entering into a swap agreement, the City must evaluate various risks and put in place provisions to minimize the exposure to these risks.

Finally, the municipal code details six measurements that the City should monitor as the issuance of additional bonds is considered: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund revenues, 4) the percentage of principal paid within ten years of all City debt, 5) the percentage of principal paid within ten years of General Fund debt, and 6) the

unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues. These measurements, which have targets and minimums or maximums, are set to ensure the City is mindful of the effect debt issuance has on the way rating agencies and investors view the City's creditworthiness. Furthermore, the City's Finance Department is required to prepare a Debt Affordability Study each year. This annual update of the Debt Affordability Study allows the City to continually evaluate its fiscal health and credit quality, and provides an effective management tool for policymakers to control debt issuance. It summarizes the City's current debt outstanding, compares the City's current position to relevant industry standards and similarly-sized and rated cities and counties, and outlines the possible impacts of future borrowing on the City's credit position.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a City pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Beginning October 1, 2017, the City's pension funds were closed to new participants after the identification and ratification of a Pension Liability Surtax. The Pension Liability Surtax, which goes into effect no later than January 1, 2031, will be used solely to fund the pension plans until they are fully-funded or December 31, 2060, whichever comes first.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sale of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only, non-all-years governmental fund which represents more than 10% of revenues or appropriated expenditures, is the General Fund.

General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund Operating, Special Events – General Fund, Mosquito Control State 1, Property Appraiser, Clerk of the Court, Tax Collector and the Emergency Reserve.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. Some special revenue funds are self-appropriating and do not have a budget adopted annually or through separate legislation.

Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds

Capital projects funds are used to acquire, repair or construct major capital facilities (other than proprietary funds). The capital projects funds receive money from debt proceeds, grant funding, and/or contributions from other funds, such as the General Fund, to fund major capital improvement projects, which is then appropriated.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and/or services.

Fiduciary Funds

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

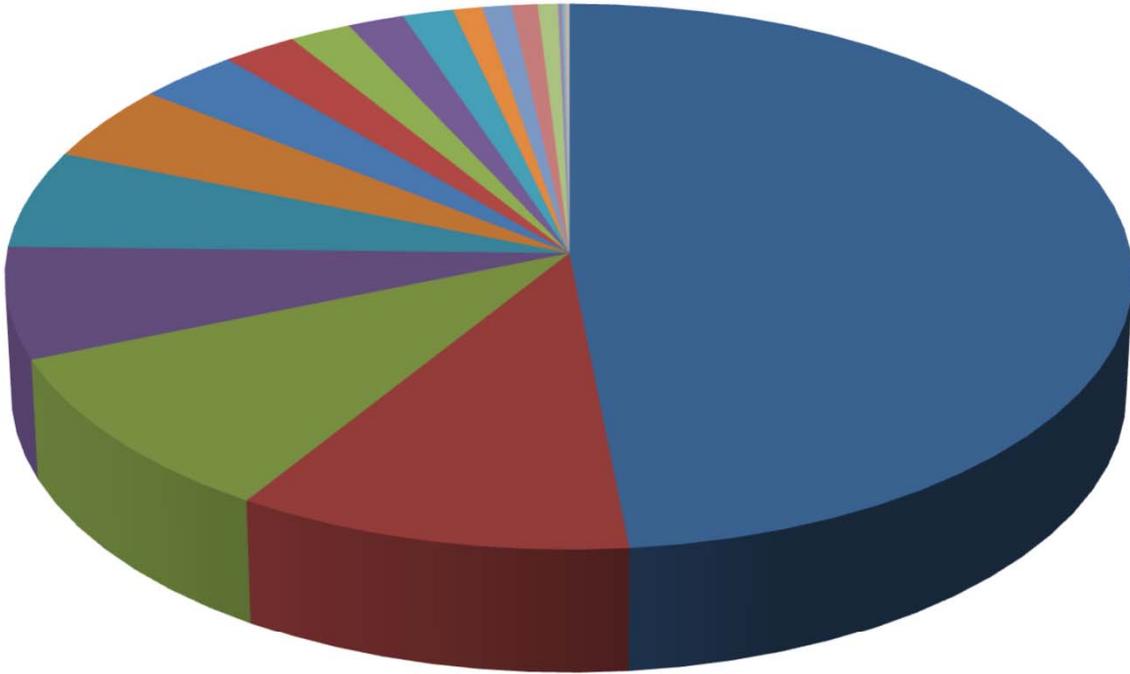
MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for annual funds of the City of Jacksonville, net of interfund transfers, debt funding, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by a City department to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

Category	FY21 Approved	Percent of Total
	\$1,613,119,952	100.00%
Ad Valorem Taxes	781,497,456	48.45%
State Shared Revenue	169,050,262	10.48%
Local Option Sales Tax	158,985,952	9.86%
Charges for Services	106,391,312	6.60%
Utility Service Tax	93,356,891	5.79%
Solid Waste / Stormwater User Fees	72,215,363	4.48%
Franchise Fees	50,771,776	3.15%
Miscellaneous Revenue	37,657,544	2.33%
Local Option Fuel Tax	31,034,193	1.92%
Communication Service Tax	28,403,027	1.76%
Net Transport Revenue	25,544,639	1.58%
Bed / Tourist Development Tax	14,716,000	0.91%
Inspection Fees	14,576,500	0.90%
Investment Pool / Interest Earnings	13,125,569	0.81%
Other Taxes	10,061,024	0.62%
Fines and Forfeits	2,323,218	0.14%
Intergovernmental Revenue	1,576,673	0.10%
Impact Fees and Special Assessments	944,203	0.06%
Permits and Fees	888,350	0.06%

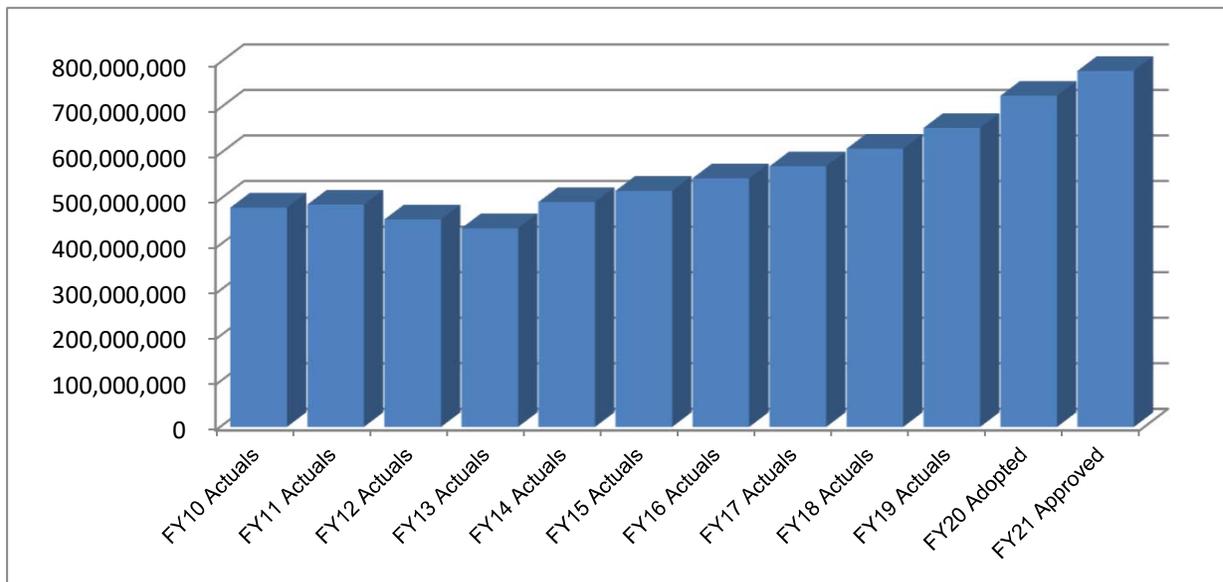
FISCAL YEAR 2020-2021 REVENUE PIE CHART

(excluding movement of dollars between City funds)



- | | |
|-----------------------------|---------------------------------------|
| ■ Ad Valorem Taxes | ■ State Shared Revenue |
| ■ Local Option Sales Tax | ■ Charges for Services |
| ■ Utility Service Tax | ■ Solid Waste / Stormwater User Fees |
| ■ Franchise Fees | ■ Miscellaneous Revenue |
| ■ Local Option Fuel Tax | ■ Communication Service Tax |
| ■ Net Transport Revenue | ■ Bed / Tourist Development Tax |
| ■ Inspection Fees | ■ Investment Pool / Interest Earnings |
| ■ Other Taxes | ■ Fines and Forfeits |
| ■ Intergovernmental Revenue | ■ Impact Fees and Special Assessments |
| ■ Permits and Fees | |

AD VALOREM TAXES



(graph showing ten year historical)

Ad Valorem or property taxes account for 48.45% of the City of Jacksonville's annual recurring revenues and 55.3% of the General Fund – General Services District (GSD) total revenue. The percentage of General Fund revenues derived from property taxes continues to increase reflecting the increase in housing values and new construction. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are mathematical exercises dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county's property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll. Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4th of each year and file this preliminary millage rate with the property appraiser.

Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24th. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget.

For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its “rolled-back” millage rate. The “rolled-back rate” is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the “rolled-back rate” must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1st. At the final public hearing, the tentative millage and budget are again discussed, and then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 21 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation. The millage rate of 11.4419 mills has remained unchanged since fiscal year 2013-2014.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body.

To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the “adjusted rolled-back rate”).

In Florida, tax bills are sent to taxpayers on November 1st and are due by the following March 31st. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates.

In recent history, the City’s assessed value has experienced a continuous period of growth. Before this time, the assessed value was stagnant or declined. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. This trend continued through 2012. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. In fiscal year 2013-2014, the final taxable value rebounded, yielding a 5.1% increase over the fiscal year 2012-2013 taxable value, the equivalent of \$2.4 billion in assessed taxable value. Since that year, ad valorem tax revenue has seen steady growth.

STATE SHARED REVENUE

This section includes those revenues collected by the State and shared, in part with local governments through statutory revenue sharing formulas. They include municipal fuel tax, cigarette tax, and sales taxes. Once the State collects the revenue it divides up the funding based on varied, changing and complex formulas. The revenue received is not indicative of the revenue generated by the City and should not be used to draw any assumptions about the City's financial health.

The state publishes annual estimates for several of these revenues for each jurisdiction in late June or early July which the Budget Office uses as a "reasonableness" check against the budgeted amounts. The budget is based on a deep analysis of historical actuals by month for an ten year time frame for each individual revenue.

Revenue	FY21 Approved	Percent of Total
	\$169,050,262	100.00%
Local Government Half Cent Sales Tax FS 21861	93,727,729	55.45%
Revenue Shared - Municipal Sales Tax FS 212206d5	23,641,927	13.99%
Revenue Shared - County FS 212206d4	23,591,084	13.96%
Municipal Fuel Tax FS 206411c	6,964,891	4.12%
Revenue Shared - Population FS 218232	6,053,461	3.58%
50% of 5th & 6th Cent Gas Tax	4,317,034	2.55%
Constitutional Fuel Tax FS 206411a	4,317,034	2.55%
County Fuel Tax FS 206411b	3,791,834	2.24%
Alcoholic Beverage Licenses FS 561342	700,204	0.41%
Auto License Air Pollution Control Fee	650,000	0.38%
Cardroom Tax	354,490	0.21%
1-17 Cigarette Tax FS 21002	335,370	0.20%
Insurance Agent Licenses FS 624501	242,614	0.14%
Mobile Home Licenses FS 32008	234,115	0.14%
Municipal Fuel Tax Refund FS 206414	114,000	0.07%
County Fuel Tax Refund FS 206414	10,000	0.01%
Special Fuel and Motor Fuel Use Tax	4,475	0.00%

Local Government Half Cent Sales Tax FS 21861

FS: 218.62(3) details the distribution formula, "The proportion for each municipal government shall be computed by dividing the population of that municipality by the sum of the total county population plus two-thirds of the incorporated area population."

This revenue source has seen an average of 4.7% growth over the past five years.

Covid_19: At its worst covid saw two months in FY20 with decreases of the same month in FY19 of 15.3% and 20.8%. The revenue rebounded after those two months and continues to show signs of recovery. Because the FY21 budget was submitted before the impact of recovery was known the FY21 budget conservatively assumed a 8.1% decrease from the FY19 year end actuals.

Revenue Shared: County and Municipal Sales Tax:

FS: 212.20(6)(d) details the distribution of this revenue. The first distribution is to the State's general revenue which is detailed in 212.20(6)(d)1. Once that distribution is made, 8.9743% of the remaining revenue goes to the Counties in the form of the Local Government ½ Cent Sales Tax. The next distribution is for those Counties that qualify in F.S 218.65 for emergency distribution. They receive 0.0966%. Now we get to the disbursements for the County and Municipal Sales Taxes. The County disbursement is for 2.081% and the Municipal disbursement is 1.3653%. This total funding is divided up based on population and collections based on F.S. 218.245. The remaining balance is disbursed pursuant to F.S 212.20(6)(d)6.

These revenue sources have seen an average of 4.9% growth over the past five years.

Covid_19: Because the State remits a fixed monthly amount with a "true-up" amount in August / September, we do not know the impact of covid on this revenue by month. The FY20 true-up from the State will provide some information on the impact. Due to the uncertainty and lack of detail, the FY21 budget assumed a 9.1% decrease from the FY19 year end actuals.

Municipal Fuel Tax FS 206411c

206.41 (1) (c) An additional tax of 1 cent per net gallon, which is designated as the "municipal fuel tax" and which shall be used for the purposes described in s. 206.605. The proceeds of the municipal fuel tax imposed pursuant to s. 206.41(1)(c), after deducting the service charge pursuant to chapter 215 and the administrative costs incurred by the department in collecting, administering, enforcing, and distributing the tax, which administrative costs may not exceed 2 percent of collections, shall be transferred into the Revenue Sharing Trust Fund for Municipalities.

This revenue source have seen an average of 3.7% growth over the past five years.

Covid_19: Because the State remits a fixed monthly amount with a "true-up" amount in August / September, we do not know the impact of covid on this revenue by month. The FY20 true-up from the State will provide some information on the impact. Due to the uncertainty and lack of detail, the FY21 budget assumed a 10% decrease from the FY19 year end actuals.

Revenue Shared - Population FS 218232

F.S. 218.23 (2) Any unit of local government which is consolidated as provided by s. 9, Art. VIII of the State Constitution of 1885, as preserved by s. 6(e), Art. VIII, 1968 revised constitution, shall receive an annual distribution from the Revenue Sharing Trust Fund for Counties equal to \$6.24 times its population.

This revenue source, along with the County's population, has seen an average of 1.7% growth over the past five years. This revenue is unaffected by Covid_19. The FY21 budget uses the Office of Economic and Demographic Research's population estimates.

LOCAL OPTION SALES TAX

This revenue source includes two separately approved ½ cent sales taxes used for two different purposes.

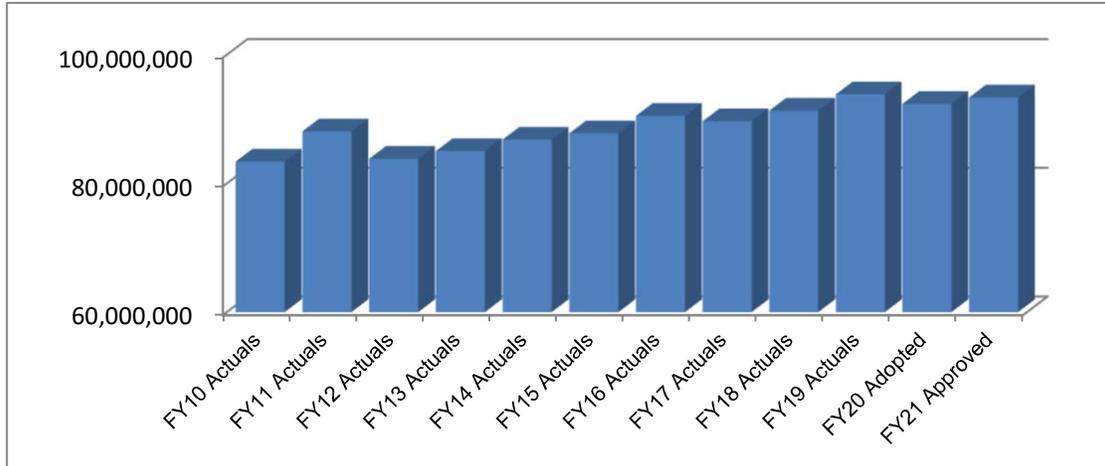
Tax for Toll: On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA).

The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a "reasonableness" check against the budgeted amount. The budget is based on a deep analysis of historical actuals by month over a ten year time frame. This revenue source has seen an average of 5.2% growth over the past five years. Due to the impact of Covid_19 on FY20 revenues, the FY21 budget assumes 4.8% growth over the FY19 year-end actuals.

Better Jacksonville Plan (BJP): On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan, including the construction of an arena, a minor league baseball stadium, a new main library and improvements to several branch libraries, road and drainage improvements, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. BJP included projects funded by debt and pay-go.

The annual budget only appropriates sufficient revenue budget to cover the annual debt service costs and does not reflect the revenues actual performance.

UTILITY SERVICE TAX



The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. In November 2016, the Board approved a plan to restructure rates to provide stability and lower rates to all residential and commercial customers for five years.

JEA provides utility tax revenue estimates based upon water and electric sales estimates which are used as a reasonableness check. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth continues but at a slower pace. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. Due to the slow growth of this revenue the budgeted revenues assume very little if any increase.

FRANCHISE FEES

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. In April 2008, the city began collecting a 3% franchise fee on electric, water and sewer services from JEA pursuant to code section 21.07. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source. The City estimates the franchise fee based on historical performance and uses the estimates from JEA as a reasonableness check. The five year average growth is only 1.3%. Due to this slow growth and the impact of Covid_19 on FY20 revenues, the FY21 budget assumes 0.6% growth over the FY19 year-end actuals.

LOCAL OPTION FUEL TAX

Florida Statute 206.41(1)e provides the County with the option of levying an additional fuel tax of between 1 and 11 cents per gallon to be used for transportation as laid out in F.S 336.025. The City levies six cents upon every gallon of motor fuel and special fuel sold. In FY14, City Council approved an extension of the Local Option Gas Tax until August 31, 2036 with Ordinance 2013-820-E in which the City receives one cent and JTA receives the remaining five cents of the gas tax. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

This revenue source has a five year average growth of 3.1% pre-covid_19. Because of the significant impact of covid_19 on this revenue in FY20, the FY21 budget assumes a 6.8% decrease in revenue from the FY20 adopted amount.

COMMUNICATION SERVICE TAX

Florida Statute 202.19 allows the City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a “reasonableness” check against the budgeted amount. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact.

This revenue source continues to decline and has seen an average decrease of 4.3% over the past five years. The FY21 budget assumes this trend will continue with a budgeted decrease of 6.2% from the FY19 year-end actuals. Covid_19 had little to no impact on this revenue stream.

BED / TOURIST DEVELOPMENT TAX

Florida Statute 125.0104 / 212.0305(4)(a), the City currently levies a six percent tourism tax pursuant to state statutes. The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues.

- * Two percent goes to the Tourist Development Council to promote tourism and to fund the Jacksonville and the Beaches convention and visitors bureau.
- * Two percent goes to help fund the stadium and posts to the City Venues - City subfund 47101
- * Two percent goes to the Sports Complex Capital Maintenance subfund 46101

This revenue source show considerable growth between FY12 and FY18 of 16.9%. A significant change in the growth of this revenue occurred between FY18 and FY19 which only saw 0.3% growth. After researching the issue, the only unique factor that may have affected the revenue in that timeframe was the Federal Government shutdown. The shutdown caused a delay in vacations during the holiday season. Because the exact cause could not be pinpointed, the FY20 budget was kept flat.

Covid_19: Covid severely impacted this revenue in FY20, causing a nearly 50% reduction in revenue. Because of these factors, the FY21 budget assumes a 41.6% decrease in revenue from the FY19 year-end actuals.

BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer powers of the Mayor pursuant to section 106.304. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 and those requiring City Council approval are reviewed by the Mayor's Budget Review Committee (MBRC) at its bi-weekly meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above. A report is submitted quarterly to the City Council's Finance Committee, as required in the ordinance code, showing all transfers approved within the Mayor's transfer authority.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include but are not limited to:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an internal services billing account to another account
- Transfers from or between public service grants previously approved by Council
- Transfer to or from the City Council's activities or accounts
- Transfers from a reserve / contingency except for those Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants / programs requiring a City match and the schedule B1c for F.I.N.D grant match
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code. Balanced budget is defined by City Council in code section 106.106 (a).

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes. If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Preparation of the Mayor's Proposed Budget

The process begins with the a review of the General Fund Operating fund revenue and expenditure projections produced by the Budget Office and included in the annual budget ordinance (schedule B3), with special emphasis on the upcoming fiscal year. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of the Budget Office assumptions on the budget. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 - IT System Development Program Budget. According to the code "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvement Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests. Concurrency is service level standards for development and maintenance of capital facilities and services

3. A Capital Improvements Element (CIE) is a set of policies and procedures for:

- Maintaining infrastructure and public facilities
- Outlining implementation strategies
- Outlining service levels requirements
- The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. Requests for enhancements including enhanced service levels, additional services / programs and capital replacements are submitted separately. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. Any enhancement requests and any items which that the Budget Office and the department or constitutional officer cannot agree are part of current service level must be approved for inclusion in the budget by the Mayor's Budget Review Committee or MBRC.

During the month of June, MBRC reviews the current level budget and requested enhancements for each department and constitutional officer and makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

BUDGET CALENDAR

March	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
April 1	CIP submissions from Departments should be submitted.
Mid-April	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April – June	Budget Office review of budget submissions. Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
June 1	Preliminary estimates of taxable values are due from the Property Appraiser.
June	Mayor's Budget Review Committee (MBRC) review of the budget.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
Last Council In July	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the Council meeting after the proposed budget is presented.
August - September	Council Finance Committee hearings on proposed millage rate and budget are held.
First Council In September	Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
Last Council In September	After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
October 1	The new fiscal year begins.

FINANCIAL CONDITION
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2021
(in thousands)

	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Fiscal Year 2020-21 Totals
ESTIMATED BEG FUND BALANCE	\$ 250,175	\$ 476,714	\$ 380,350	\$ 336,291	\$1,443,530
BUDGETED SOURCES:					
Property Taxes	741,295	40,203	0	0	781,497
Other Taxes	129,821	195,020	11,716	0	336,557
Permits, Fees and Special Assessments	42,003	16,031	9,146	0	67,181
Intergovernmental Revenue	620	957	0	0	1,577
State Shared Revenue	163,729	5,322	0	0	169,050
Charges for Services	73,468	16,455	119,102	392,161	601,186
Fines and Forfeits	1,254	535	306	0	2,095
Miscellaneous Revenue	21,756	6,459	16,072	5,206	49,492
Other Sources	35,433	0	18,626	16,271	70,330
Transfers From Other Funds	16,542	37,930	42,331	3,000	99,804
Transfers From Component Units	129,797	10,245	0	0	140,042
Total Sources	1,355,718	329,157	217,300	416,637	2,318,812
BUDGETED USES:					
Personnel Expenses	767,708	22,968	27,315	39,775	857,766
Operating Expenses	291,562	56,383	120,433	242,157	710,535
Capital Outlay	4,812	15,327	32,076	49,338	101,553
Debt Service	86,472	76,366	37,193	85,122	285,154
Grants, Aids & Contributions	51,457	162,475	0	263	214,195
Transfers to Other Funds	113,373	817	15,687	3,245	133,122
Other Uses	40,992	1,847	3,145	4,500	50,483
Total Uses	1,356,376	336,183	235,848	424,400	2,352,807
Projected Ending Fund Balance	\$249,517	\$469,689	\$361,801	\$328,528	\$1,409,535
Percentage Change:	(0.3%)	(1.5%)	(4.9%)	(2.3%)	(2.4%)

Footnotes:

Fund Balance Defined: The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth". A portion of the calculated fund balance can be restricted, committed, assigned and/or un-spendable.

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled October 30, 2020 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, and Debt Proceeds.

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
(in thousands)

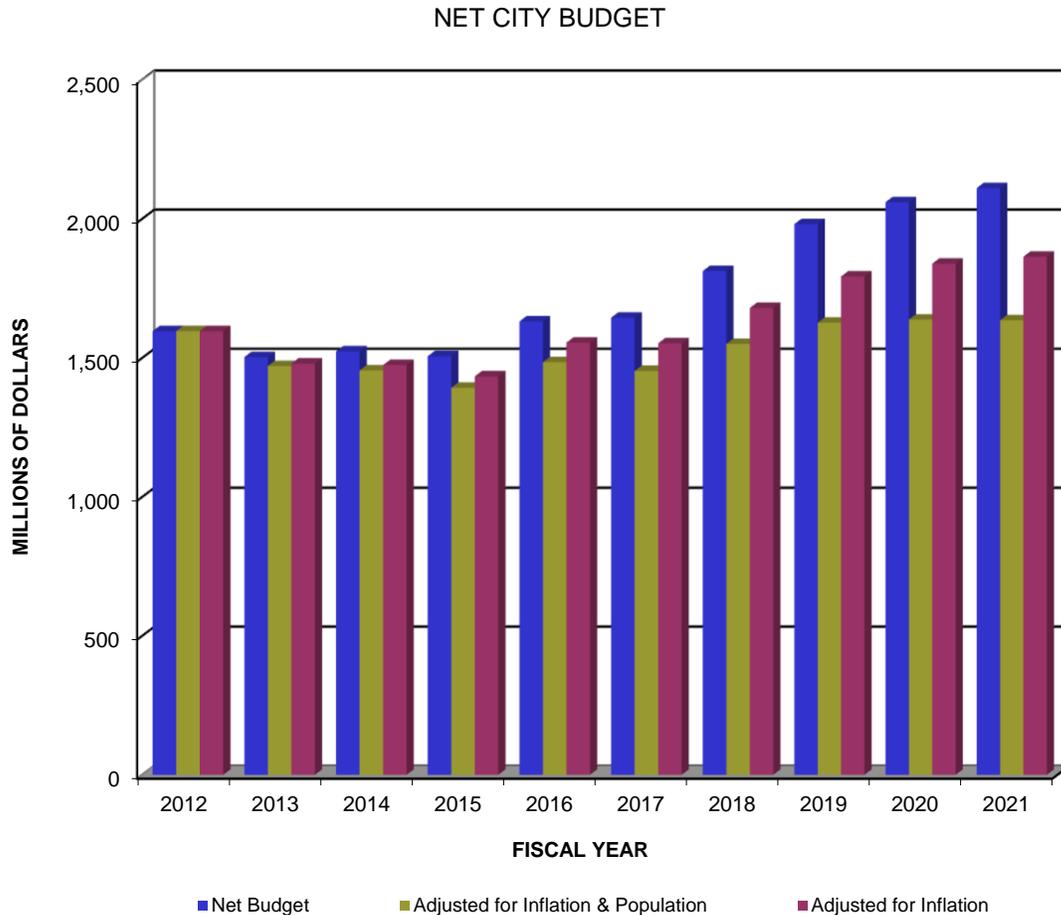
	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2018					
Fund Balance, Beginning of Year	\$ 210,415	\$264,634	\$270,737	\$173,847	\$ 919,633
Operating - Rev/(Exp)					
Revenues	1,155,959	399,183	220,008	288,453	2,063,603
Expenditures	(963,190)	(303,087)	(183,223)	(282,564)	(1,732,064)
Operating Income (Loss)	192,769	96,096	36,785	5,889	331,539
Non Operating - Rev/(Exp)					
Transfers In	19,827	37,788	40,603	1,372	99,590
Transfers Out	(161,813)	(105,645)	(6,080)	(14,997)	(288,535)
Long Term Debt Issued / Other	4,946	0	0	0	4,946
Fund Balance, End of Year	<u>\$ 266,144</u>	<u>\$292,873</u>	<u>\$342,045</u>	<u>\$166,111</u>	<u>\$ 1,067,173</u>
FISCAL YEAR ENDED SEPT 30, 2019					
Fund Balance, Beginning of Year	\$ 266,144	\$292,873	\$342,045	\$166,111	\$ 1,067,173
Operating - Rev/(Exp)					
Revenues	1,246,653	413,223	178,548	354,223	2,192,647
Expenditures	(1,052,140)	(319,168)	(192,180)	(311,153)	(1,874,641)
Operating Income (Loss)	194,513	94,055	(13,632)	43,070	318,006
Non Operating - Rev/(Exp)					
Transfers In	9,544	55,722	35,028	16,613	116,907
Transfers Out	(154,681)	(96,114)	(12,081)	(9,038)	(271,914)
Long Term Debt Issued/Capital Contributions	2,389		15,000	0	17,389
Fund Balance, End of Year	<u>\$ 317,909</u>	<u>\$346,536</u>	<u>\$366,360</u>	<u>\$216,756</u>	<u>\$ 1,247,561</u>
FISCAL YEAR ENDED SEPT 30, 2020					
Fund Balance, Beginning of Year	\$ 317,909	\$346,536	\$366,360	\$216,756	\$ 1,247,561
Operating - Rev/(Exp)					
Revenues	1,212,126	576,247	153,722	375,754	2,317,849
Expenditures	(1,164,706)	(430,063)	(164,577)	(384,220)	(2,143,566)
Operating Income (Loss)	47,419	146,184	(10,855)	(8,466)	174,283
Non Operating - Rev/(Exp)					
Transfers In	4,269	48,029	26,728	46,275	125,302
Transfers Out	(119,422)	(64,035)	(4,103)	(3,221)	(190,782)
Long Term Debt Issued/Capital Contributions	0	0	2,218	84,947	87,166
Fund Balance, End of Year - Estimated *	<u>\$ 250,175</u>	<u>\$476,714</u>	<u>\$380,350</u>	<u>\$336,291</u>	<u>\$ 1,443,530</u>

* Estimated Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 12, 2020 before year-end close out.

NET CITY BUDGET

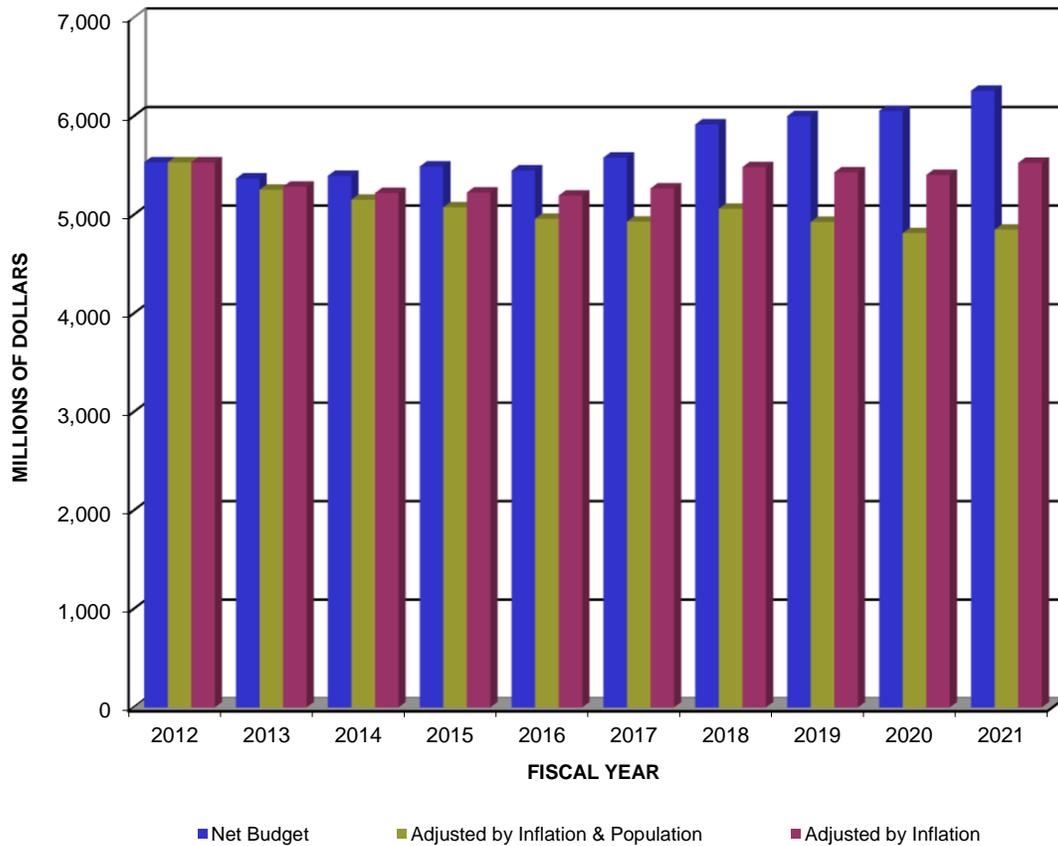
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below and using fiscal year 2012 as the base year, the net budget of the City has increased from \$1.597 billion in fiscal year 2012 to \$2.111 billion for fiscal year 2021. However, adjusting for inflation during the period, the fiscal year 2021 budget would be equivalent to a budget in fiscal year 2012 of \$1.864 billion. When also taking into account the population growth during the same period, the fiscal year 2021 budget is equivalent to a budget of \$1.636 billion in fiscal year 2012.



The following graph, using fiscal year 2012 as the base year, shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

COMPARATIVE NET CITY BUDGET
FOR FISCAL YEARS 2019-2020 AND 2020-2021
(Excluding Fund to Fund Transfers)

	FY 19-20	FY 20-21	% Of
	Budgeted	Budgeted	Change
GENERAL FUNDS	\$ 948,776,824	\$ 975,004,400	2.76 %
CAPITAL PROJECT FUNDS	134,735,979	194,871,277	44.63
SPECIAL REVENUE FUNDS	388,071,167	370,207,395	(4.60)
ENTERPRISE FUNDS	195,126,763	189,874,927	(2.69)
INTERNAL SERVICE FUNDS	392,764,986	380,358,629	(3.16)
PENSION TRUST FUNDS	432,950	439,200	1.44
PERMANENT FUNDS	0	0	0.00
TOTAL CITY OF JACKSONVILLE	\$ 2,059,908,669	\$ 2,110,755,828	2.47 %

A More Detailed Summary Follows.

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2018-2019, 2019-2020 AND 2020-2021

Fiscal Years 2018-2019 and 2019-2020 restated based on revised subfund structure in new financial system

	FY 18-19 Budgeted	FY 19-20 Budgeted	FY 20-21 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUNDS	1,316,910,978	1,377,635,370	1,449,985,211
Less: Cash Carryover	61,868,714	63,570,520	64,920,611
Internal Service Fund Billings	212,911,997	222,543,833	217,478,976
Interdepartmental Billing	351,841	313,926	348,258
Grant Match Funding	6,818,141	8,575,677	7,611,596
Full Cost Recovery	14,284,634	12,390,780	12,168,087
Transfers between General Funds	23,613,416	26,543,138	25,410,416
Contributions to Other Funds:			
Art in Public Places Trust	148,345	104,826	228,038
Beach Erosion - Local	0	500,000	500,000
Capital Project Funds (Pay-Go)	16,272,787	20,000,000	16,620,070
Cecil Field Commerce Center	1,219,734	1,267,467	1,261,932
City Venues - City	14,314,968	16,419,973	19,893,623
Court Innovations	290,000	0	0
Court Cost Courthouse Trust	136,099	455,151	666,954
Derelict Vessel Removal	0	0	200,000
Downtown Economic Development	2,500,000	500,000	
Duval County Teen Court Programs Trust	55,000	55,000	55,000
Emergency Incidents	8,000,000	0	0
Equestrian Center - NEFL Equestrian Society	0	251,614	214,689
Group Health	0	0	3,000,000
Hanna Park	846,320	0	0
Huguenot Park	369,442	310,770	359,002
Jacksonville Port Authority	2,561,851	1,637,561	47,811,234
Jacksonville Transportation Authority	1,443,605	1,462,795	1,496,760
Kids Hope Alliance	32,236,961	34,658,863	34,887,528
Public Buildings	3,000,000	0	0
Solid Waste Disposal	8,597,621	12,760,064	19,180,404
Sports Complex CIP	0	0	667,633
Storm Water	478,900	2,895,775	0
Vehicle Replacement	9,050,824	1,640,813	0
TOTAL - GENERAL FUNDS	895,539,778	948,776,824	975,004,400
CAPITAL PROJECT FUNDS	124,708,552	134,735,979	194,871,277
Less: Cash Carryover	0	0	0
Contributions to Other Funds	200,000	0	0
TOTAL - CAPITAL PROJECT FUNDS	124,508,552	134,735,979	194,871,277

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2018-2019, 2019-2020 AND 2020-2021

Fiscal Years 2018-2019 and 2019-2020 restated based on revised subfund structure in new financial system

	FY 18-19 Budgeted	FY 19-20 Budgeted	FY 20-21 Budgeted
SPECIAL REVENUE FUNDS	356,858,951	363,900,821	335,012,866
Plus: Anticipated Grants (a)	53,181,188	51,999,300	56,395,961
Less: Cash Carryover	(4,977)	565,656	524,012
Internal Service Fund Billings	12,728,041	14,598,772	12,623,687
Interdepartmental Billing	1,929,496	1,725,850	1,951,985
Transfers between Special Revenue Funds	1,440,794	1,665,000	325,000
Contributions to Other Funds	7,168,224	9,273,676	5,776,748
TOTAL - SPECIAL REVENUE FUNDS	386,778,561	388,071,167	370,207,395
ENTERPRISE FUNDS	231,643,862	249,159,875	260,191,463
Less: Cash Carryover	319,482	553,693	820,377
Internal Service Fund Billings	16,544,004	17,435,250	16,835,051
Transfers between Enterprise Funds	19,324,003	25,606,773	39,349,547
Contributions to Other Funds	6,315,839	10,437,396	13,311,561
TOTAL - ENTERPRISE FUNDS	189,140,534	195,126,763	189,874,927
INTERNAL SERVICE FUNDS	567,336,949	599,248,162	704,632,261
Less: Cash Carryover	3,715,493	9,980,089	8,375,159
Internal Service Fund Billings	25,848,988	26,827,027	33,360,269
Internal Service Fund Billings - Independent Authorities	8,349,898	8,012,403	8,658,778
Debt Management Loans to Other Funds	120,001,037	132,960,465	246,354,558
Transfers between Internal Service Funds	22,102,757	25,481,850	24,279,732
Contributions to Other Funds	2,977,244	3,221,342	3,245,136
TOTAL - INTERNAL SERVICE FUNDS	384,341,532	392,764,986	380,358,629
PENSION TRUST FUNDS	29,456,873	29,347,776	28,972,318
Less: Cash Carryover	0	0	0
Internal Service Fund Billings	247,797	428,706	414,759
Pension Fund Contributions	28,349,466	28,486,120	28,118,359
Contributions to Other Funds	0	0	0
TOTAL - PENSION TRUST FUNDS	859,610	432,950	439,200
PERMANENT FUNDS	0	92,480	42,000
Less: Cash Carryover	0	0	0
Internal Service Fund Billings	0	0	0
Contributions to Other Funds	0	92,480	42,000
TOTAL - PERMANENT FUNDS	0	0	0
TOTAL CITY OF JACKSONVILLE	1,981,168,567	2,059,908,669	2,110,755,828

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2018-2019, 2019-2020 AND 2020-2021

Fiscal Years 2018-2019 and 2019-2020 restated based on revised subfund structure in new financial system

	FY 18-19 Budgeted	FY 19-20 Budgeted	FY 20-21 Budgeted
INDEPENDENT AUTHORITIES AND COMPONENT UNITS			
JACKSONVILLE AVIATION AUTHORITY			
Operations	104,165,667	116,287,402	80,791,272
Capital	42,242,802	46,645,974	7,315,000
Less: Transfer to Operating Capital Outlay	20,286,802	22,149,487	4,715,000
TOTAL - JACKSONVILLE AVIATION AUTHORITY	126,121,667	140,783,889	83,391,272
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,823,939,090	1,753,024,565	1,768,761,532
Capital	588,157,000	524,080,000	621,843,593
Less: Transfers between Operating and Capital	468,691,856	425,409,745	532,282,983
Contribution to General Fund - GSD	117,647,535	118,824,010	120,012,250
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	1,825,756,699	1,732,870,810	1,738,309,892
JACKSONVILLE HOUSING FINANCE AUTHORITY			
Operations	320,000	335,181	331,750
Less: Cash Carryover	0	0	0
TOTAL - JACKSONVILLE HOUSING FINANCE AUTHORITY	320,000	335,181	331,750
JACKSONVILLE PORT AUTHORITY			
Operations	70,619,581	72,485,678	69,038,168
Capital	123,615,548	125,731,545	207,926,226
Less: Transfer to Operating Capital Outlay	8,584,904	9,123,617	10,444,640
TOTAL - JACKSONVILLE PORT AUTHORITY	185,650,225	189,093,606	266,519,754
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	135,290,930	142,060,790	141,917,448
Capital	64,696,392	50,226,938	53,595,782
Less: Transfers within/to Divisions	18,805,345	21,044,847	21,658,287
TOTAL - JACKSONVILLE TRANSPORTATION AUTHORITY	181,181,977	171,242,881	173,854,943
TOTAL - INDEPENDENT AUTHORITIES	2,319,030,568	2,234,326,367	2,262,407,611
DUVAL COUNTY SCHOOL BOARD			
Less: Interfund Transfers	1,764,786,487	1,826,377,350	1,973,897,130
	62,691,014	65,555,671	87,427,628
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,702,095,473	1,760,821,679	1,886,469,502
TOTAL NET CONSOLIDATED BUDGET	6,002,294,608	6,055,056,715	6,259,632,941

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.

INTERFUND CONTRIBUTIONS

The following detail presents interfund contributions between subfunds within the annual budget process which are internal to the City including transfers to pay debt service but excluding interfund charges for services. Additional information about these transfers can be found in the comparative net consolidated budget schedule and on the individual subfund pages in this documents.

		<u>TRANSFERS IN</u>	<u>TRANSFERS OUT</u>	<u>NET</u>
GENERAL FUND				
00111	General Fund Operating	16,541,904	162,871,488	(146,329,584)
	Transfers Out to Debt Service Funds		39,726,199	
	Other Transfers		<u>123,145,289</u>	
00113	Special Events - General Fund	7,593,590	0	7,593,590
00191	Property Appraiser	10,722,552	0	10,722,552
00193	Tax Collector	<u>7,094,274</u>	<u>0</u>	<u>7,094,274</u>
	Total General Fund	<u>41,952,320</u>	<u>162,871,488</u>	<u>(120,919,168)</u>
SPECIAL REVENUE FUNDS				
10301	Tourist Development Council	0	75,000	(75,000)
10304	Tourist Development Special Revenue	75,000	0	75,000
10802	Downtown Southbank CRA Trust	0	370,850	(370,850)
	Transfers Out to Debt Service Funds		368,350	
	Other Transfers		<u>2,500</u>	
10804	Jacksonville International Airport CRA Trust	0	1,515,003	(1,515,003)
	Transfers Out to Debt Service Funds		1,512,503	
	Other Transfers		<u>2,500</u>	
10805	King Soutel Crossing CRA Trust	0	2,500	(2,500)
10806	Arlington CRA Trust	0	2,500	(2,500)
10901	Kids Hope Alliance Fund	34,887,528	697,824	34,189,704
	Transfers Out to Debt Service Funds		447,824	
	Other Transfers		<u>250,000</u>	
10904	Child Services Trust	200,000	0	200,000
10905	Youth Travel Trust - KHA	50,000	0	50,000
11001	Better Jacksonville Trust Fund BJP	0	71,695,430	(71,695,430)
	Transfers Out to Debt Service Funds		66,483,172	
	Other Transfers		<u>5,212,258</u>	
11301	Huguenot Park	359,002	0	359,002
11302	Kathryn A Hanna Park Improvement	0	200,000	(200,000)
11308	Cecil Field Commerce Center	1,261,932	0	1,261,932
11404	Beach Erosion - Local	500,000	0	500,000
11518	Jacksonville Veterans Memorial Wall Trust	55,697	0	55,697
11526	General Trust & Agency	0	354,490	(354,490)
11532	Art In Public Places Trust Fund	270,038	0	270,038
11543	Derelict Vessel Removal Fund	200,000	0	200,000
15202	Court Cost Courthouse Trust Fund	666,954	2,342,268	(1,675,314)
	Transfers Out to Debt Service Funds		2,342,268	
	Other Transfers		<u>0</u>	
15204	Duval County Teen Court Programs Trust	<u>55,000</u>	<u>0</u>	<u>55,000</u>
	Total Special Revenue Funds	<u>38,581,151</u>	<u>77,255,865</u>	<u>(38,674,714)</u>

	<u>TRANSFERS IN</u>	<u>TRANSFERS OUT</u>	<u>NET</u>
CAPITAL PROJECT FUNDS			
32102 General Capital Projects	100,000	0	100,000
32111 Authorized Capital Projects	17,174,560	0	17,174,560
Total Capital Project Funds	<u>17,274,560</u>	<u>0</u>	<u>17,274,560</u>
ENTERPRISE FUNDS			
43101 Solid Waste Disposal	19,180,404	13,155,864	6,024,540
43303 Solid Waste - Teye Brown	0	251,450	(251,450)
44101 Stormwater Service	0	10,725,188	(10,725,188)
44102 Stormwater Services - Capital Projects	10,725,188	0	10,725,188
45102 Equestrian Center	466,139	0	466,139
46101 Sports Complex CIP	667,633	5,383,633	(4,716,000)
47101 City Venues - City	19,893,623	23,144,973	(3,251,350)
47102 City Venues - ASM	12,797,470	0	12,797,470
47105 City Venues - Debt Service	21,287,697	0	21,287,697
Total Enterprise Funds	<u>85,018,154</u>	<u>52,661,108</u>	<u>32,357,046</u>
INTERNAL SERVICES FUNDS			
51102 Motor Pool - Vehicle Replacement	0	24,279,732	(24,279,732)
51103 Motor Pool - Direct Replacement	24,279,732	0	24,279,732
56201 Group Health Insurance	3,000,000	0	3,000,000
54101 Public Building Allocations	0	3,245,136	(3,245,136)
57101 Debt Management Fund	0	57,024,720	(57,024,720)
Transfers Out to Debt Service Funds		57,024,720	
Other Transfers		<u>0</u>	
Total Internal Service Funds	<u>27,279,732</u>	<u>84,549,588</u>	<u>(57,269,856)</u>
OTHER FUNDS			
05102 Art In Public Places Permanent Fund	0	42,000	(42,000)
Total Other Funds	<u>0</u>	<u>42,000</u>	<u>(42,000)</u>
TOTAL ALL FUNDS	<u>210,105,917</u>	<u>377,380,049</u>	<u>(167,274,132)</u>

**HISTORICAL CITY BUDGET
BY MAJOR FUND TYPE**

TOTAL BUDGET

ALL SUBFUNDS **FY19 Actuals** **FY20 Budget** **FY21 Approved**
2,732,068,472 **2,606,657,236** **2,766,509,314**

ENTERPRISE FUNDS

REVENUES **FY19 Actuals** **FY20 Budget** **FY21 Approved**
Charges For Services 122,176,356 118,815,320 119,101,797
Fines And Forfeits 553,555 465,882 306,247
Miscellaneous Revenue 20,073,117 16,796,326 16,071,508
Other Sources 63,543,697 85,281,559 103,849,585
Permits, Fees And Licenses 9,242,280 9,149,122 9,146,322
Taxes 18,590,027 18,651,666 11,716,004
234,179,033 **249,159,875** **260,191,463**

GENERAL FUND

REVENUES **FY19 Actuals** **FY20 Budget** **FY21 Approved**
Charges For Services 76,096,704 69,512,857 73,468,355
Fines And Forfeits 1,560,323 1,446,754 1,253,793
Intergovernmental Revenue 302,634,166 310,174,824 294,145,879
Miscellaneous Revenue 25,640,702 21,081,947 21,755,849
Other Sources 115,205,774 113,521,964 146,242,329
Permits, Fees And Licenses 41,762,356 41,280,739 42,003,354
Taxes 781,716,317 820,616,285 871,115,652
1,344,616,342 **1,377,635,370** **1,449,985,211**

EXPENDITURES

Capital Outlay 6,301,865 9,400,661 4,812,060
Debt Service 9,192,118 12,819,239 19,180,404
Grants And Aids 39,980,916 40,810,791 48,515,347
Operating Expenses 313,480,447 332,848,824 336,426,293
Other Uses 182,190,245 237,325,712 273,342,632
Personnel Expenses 679,653,169 744,430,143 767,708,475
1,230,798,760 **1,377,635,370** **1,449,985,211**

SPECIAL REVENUE FUNDS

REVENUES **FY19 Actuals** **FY20 Budget** **FY21 Approved**
Charges For Services 19,075,994 16,914,758 16,454,758
Fines And Forfeits 569,665 541,420 535,150
Intergovernmental Revenue 62,590,812 18,605,850 16,523,301
Miscellaneous Revenue 17,389,576 6,284,400 6,459,208
Other Sources 153,175,035 45,528,244 43,786,409
Permits, Fees And Licenses 25,115,345 23,321,391 16,031,153
Taxes 259,664,214 252,704,758 235,222,887
537,580,641 **363,900,821** **335,012,866**

EXPENDITURES

Capital Outlay 13,010,142 18,501,639 15,326,746
Grants And Aids 162,639,347 147,081,006 133,630,068
Operating Expenses 30,373,807 53,858,445 54,677,365
Other Uses 88,864,471 121,345,998 108,411,124
Personnel Expenses 20,858,816 23,113,733 22,967,563
315,746,583 **363,900,821** **335,012,866**

INTERNAL SERVICE FUNDS

REVENUES **FY19 Actuals** **FY20 Budget** **FY21 Approved**
Charges For Services 379,649,319 403,708,605 392,160,745
Miscellaneous Revenue 10,146,243 5,743,328 5,205,795
Other Sources 176,743,344 189,796,229 307,265,721
566,538,906 **599,248,162** **704,632,261**

EXPENDITURES

Capital Outlay 53,416,345 51,388,224 49,337,710
Debt Service 14,604,558 8,375,055 10,561,740
Grants And Aids 215,033 256,398 263,495
Operating Expenses 236,968,068 265,183,134 259,736,213
Other Uses 89,268,595 234,777,277 344,957,959
Personnel Expenses 35,574,533 39,268,074 39,775,144
430,047,130 **599,248,162** **704,632,261**

PENSION TRUST AND PERMANENT FUNDS

REVENUES **FY19 Actuals** **FY20 Budget** **FY21 Approved**
Miscellaneous Revenue 49,122,322 16,674,160 16,648,665
Other Sources 31,228 38,848 38,848
49,153,550 **16,713,008** **16,687,513**

EXPENDITURES

Capital Outlay 1 1 1
Operating Expenses 210,781,407 15,551,951 15,540,514
Other Uses 26,892,931 711,514 713,583
Personnel Expenses 384,791 449,542 433,415
238,059,129 **16,713,008** **16,687,513**

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BUDGETED REVENUE, EXPENDITURES AND RESERVES

	General Fund	Permanent Funds
Revenue:		
Ad Valorem Taxes	741,294,714	
Local Option, Use & Fuel Taxes	1,165,103	
Utility Service Taxes	93,356,891	
Communication Services Tax	28,403,027	
Local Business Taxes	6,895,917	
Building Permits	365,000	
Franchise Fees	41,628,954	
Impact Fees		
Other Permits, Fees And Licenses	9,400	
Federal Grants	152,892	
Federal Payments	22,500	
State Grants	444,471	
State Shared Revenues	163,728,738	
Contributions From Other Local Units	129,797,278	
General Government	15,842,267	
Public Safety	37,934,311	
Physical Environment	552,418	
Transportation	740,500	
Human Services	2,585,936	
Culture And Recreation	652,250	
Court-related Revenue	379,700	
Other Charges For Services	14,780,973	
Judgement And Fines	704,196	
Fines - Library Fines		
Fines - Local Ordinance Violation	138,697	
Other Judgements, Fines, and Forfeits	410,900	
Interest and Other Earnings	6,186,388	42,000
Rents And Royalties	60,800	
Disposition Of Fixed Assets	110,000	
Sale Of Surplus Materials And Scrap		
Contributions - Donations From Private Sources	91,630	
Pension Fund Contributions		
Other Miscellaneous Revenue	15,307,031	
Transfer In	41,952,320	
Debt Proceeds	35,433,333	
Non-Operating Sources	68,856,676	
Total Revenue:	1,449,985,211	42,000

Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Pension Trust Funds	Total
40,202,742					781,497,456
195,020,145		11,716,004			207,901,252
					93,356,891
					28,403,027
					6,895,917
15,069,950		9,142,822			15,434,950
					50,771,776
944,203					944,203
17,000		3,500			29,900
956,810					1,109,702
					22,500
					444,471
5,321,524					169,050,262
10,244,967					140,042,245
1,813,218		(29,323)	392,152,385		409,778,547
6,423,728		375,600			44,733,639
661,700	68,368	99,004,530			100,287,016
		4,570,864	8,360		5,319,724
897,009					3,482,945
2,986,182		6,382,941			10,021,373
3,288,735					3,668,435
384,186		8,797,185			23,962,344
260,000					964,196
	228,028				228,028
275,150		306,247			720,094
					410,900
2,097,130	1,247,703	754,354	2,797,994		13,125,569
1,572,243		7,981,918	216,801		9,831,762
974,956			1,300,000		2,384,956
		1,173,202			1,173,202
590,095		252,469			934,194
				16,605,615	16,605,615
1,224,784		5,909,565	891,000	1,050	23,333,430
38,581,151	17,274,560	85,018,154	27,279,732		210,105,917
	176,052,618	18,626,323	262,625,362		492,737,636
5,205,258	0	205,108	17,360,627	38,848	91,666,517
335,012,866	194,871,277	260,191,463	704,632,261	16,645,513	2,961,380,591

BUDGETED REVENUE, EXPENDITURES AND RESERVES

	General Fund	Permanent Funds
Expenditures - Departmental:		
Personnel Expenses	767,708,475	
Operating Expenses	289,680,134	
Capital Outlay	4,812,060	
Grants and Aids	48,515,347	
Other Uses	35,332,031	
Total Departmental:	1,146,048,047	0
Expenditures - Non Departmental:		
Cash Carryover	64,920,611	
Contingencies	13,996,795	
Contributions and Transfers to Other Funds	123,145,289	42,000
Contributions to Other Local Units	11,085,077	
Transfers Out to Pay Debt Interest	18,167,029	
Transfers Out to Pay Debt Principal	21,557,170	
Transfers Out to Pay Fiscal Agent Fees	2,000	
Debt Service Payment - Interest	14,125,912	
Debt Service Payment - Principal	32,520,247	
Fiscal Agent and Other Debt Fees	4,417,034	
Total Non Departmental:	303,937,164	42,000
Total Appropriations, Contingency and Cash Carryover:	1,449,985,211	42,000

Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Pension Trust Funds	Total
22,967,563		27,314,751	39,775,144	433,415	858,199,348
54,677,365		120,549,263	242,200,208	15,540,514	722,647,484
15,326,746	195,030,338	32,075,997	49,337,710	1	296,582,852
133,630,068			263,495		182,408,910
3,496,770		3,028,847	4,456,022	632,735	46,946,405
230,098,512	195,030,338	182,968,858	336,032,579	16,606,665	2,106,784,999
524,012		820,377	8,375,159		74,640,159
27,131,977	(159,061)		1,222,632	38,848	42,231,191
891,990		39,209,194	27,524,868		190,813,341
					11,085,077
28,220,776		5,219,914	21,161,290		72,769,009
48,135,599		8,230,000	35,851,430		113,774,199
10,000		2,000	12,000		26,000
		13,906,501	5,484,615		33,517,028
		9,832,619	22,061,130		64,413,996
		2,000	246,906,558		251,325,592
104,914,354	(159,061)	77,222,605	368,599,682	38,848	854,595,592
335,012,866	194,871,277	260,191,463	704,632,261	16,645,513	2,961,380,591

BUDGETED REVENUE, EXPENDITURES AND RESERVES

	General Fund	Permanent Funds
Contingencies Detail:		
1988 Capital Improv Rev Construction		
1999 ETR Bond Construction		
2002 Guar Ent Construction Fund		
Capital Project Rev Bond Construction		
Continuation Grant Match (B1-B)	1,603,464	
Executive Operating Contingency - Council	100,000	
Executive Operating Contingency - Mayor	100,000	
Fair Share Improvements		
Fair Share Sector Areas Transportation Improvements		
Federal Matching Grant	1,000,000	
F.I.N.D Grant Match	1,950,000	
Special Events Florida/Georgia Game	2,383,733	
General Capital Projects		
General Capital Projects		
Jacksonville Environmental Land Acquisition Trust		
JAX Chamber	400,000	
Kids Hope Alliance Program Funding		
Parks/Rec/Enter Capital Projects (F5720)		
Pension Reform Reserves		
Public Works Road Capital Projects (F5490)		
Public Service Grant Funding	2,941,196	
SMG - Taxslayer Bowl Amendment #3	694,234	
Social Justice and Community Investment Committee	2,824,168	
TDC Development Account		
Vystar Veterans Memorial Arena		
Total Contingencies:	13,996,795	0

Special Revenue Funds	Capital Project Funds	Enterprise Funds	Internal Service Funds	Pension Trust Funds	Total
	(10,505)				(10,505)
	(7,315)				(7,315)
	(5,705)				(5,705)
	(23,171)				(23,171)
					1,603,464
					100,000
					100,000
(818,343)					(818,343)
(39,530)					(39,530)
					1,000,000
					1,950,000
					2,383,733
	(513)				(513)
	(7,144)				(7,144)
	(47,675)				(47,675)
					400,000
28,844,956					28,844,956
	(28,411)				(28,411)
39,197			1,222,632	38,848	1,300,677
	(28,622)				(28,622)
					2,941,196
					694,234
					2,824,168
(950,000)					(950,000)
55,697					55,697
27,131,977	(159,061)	0	1,222,632	38,848	42,231,191

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards And Commissions	371,998	128,955
City Council	8,160,583	3,798,817
Clerk of the Court-Center	1,931,028	3,095,784
Courts	239,930	4,701,301
Downtown Investment Authority	889,298	1,406,602
Employee Services	3,889,212	3,212,042
Executive Office of the Mayor	3,624,356	1,030,903
Finance and Administration	9,694,620	10,895,130
Fire and Rescue-Center	237,662,740	39,281,031
Health Administrator		359,442
Jacksonville Human Rights Commission	571,479	215,791
Jax Citywide Activities	(4,125,590)	31,791,756
JSO: Corrections	88,395,303	34,201,096
JSO: Executive Office of the Sheriff	3,909,072	1,808,872
JSO: Investigations & Homeland Security	69,159,493	6,293,967
JSO: Patrol & Enforcement	184,927,536	21,673,070
JSO: Personnel & Professional Standards	20,210,120	3,945,859
JSO: Police Services	26,785,355	23,031,984
Medical Examiner	3,881,569	1,866,563
Military Affairs and Veterans	1,138,843	325,647
Neighborhoods	14,134,978	8,324,572
Office of Economic Development	1,604,271	487,337
Office of Ethics	400,222	62,971
Office of General Counsel-Center	54,822	110,154
Office of Property Appraiser	9,034,319	2,394,309
Office of State's Attorney		2,250,417
Office of the Inspector General	1,153,577	143,232
Parks, Recreation & Community Services	21,590,648	29,319,468
Planning and Development	3,149,031	1,542,622
Public Defender's		2,462,188
Public Library	21,068,464	8,637,815
Public Works	15,999,153	32,958,347
Supervisor of Elections	3,759,835	3,120,428
Tax Collector Department	14,442,210	4,801,662
Total General Funds	\$ 767,708,475	\$ 289,680,134

	Capital Outlay	Grants And Aids	Other Uses	Total
				500,955
				11,959,402
			508,765	5,535,581
	433,334			5,374,565
			(1,244,228)	1,051,674
			43,528	7,144,783
				4,655,260
		1		20,589,753
	179,526	1,403,924		278,527,221
		755,535		1,114,977
				787,271
		41,982,480	35,000,000	104,648,646
				122,596,402
				5,717,945
				75,453,461
				206,600,607
				24,155,980
				49,817,340
				5,748,133
		2,400		1,466,891
		500,000		22,959,553
		258,000	(419,639)	1,929,971
				463,194
				164,977
				11,428,629
				2,250,417
				1,296,810
		3,613,007		54,523,127
			(144,145)	4,547,509
				2,462,189
	3,999,156		1,637,418	35,342,853
	200,002		(49,668)	49,107,834
				6,880,264
				19,243,873
	\$ 4,812,060	\$ 48,515,347	\$ 35,332,031	\$ 1,146,048,047

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	127,841	5,811,777
Courts	836,167	1,366,651
Downtown Investment Authority		7,562,006
Employee Services		200,000
Finance and Administration		298,086
Fire and Rescue-Center	1,381,163	182,709
Jax Citywide Activities	(96,397)	20,266,801
JSO: Police Services	365,223	4,489,854
Kids Hope Alliance	4,412,382	1,442,739
Neighborhoods	826,473	987,641
Office of Economic Development	76,088	1,740,684
Office of State's Attorney		529,320
Parks, Recreation & Community Services	2,124,441	2,183,950
Planning and Development	12,670,631	6,730,464
Public Defender's		504,187
Public Library	174,342	60,357
Public Works	69,209	320,139
Total Special Revenue Funds	\$ 22,967,563	\$ 54,677,365
 Capital Project Funds:		
Fire and Rescue-Center		
Parks, Recreation & Community Services		
Public Library		
Public Works		
Total Capital Project Funds	\$ -	\$ -
 Enterprise Funds:		
Downtown Investment Authority	2,031,997	1,458,476
Finance and Administration	278,146	51,654
Jax Citywide Activities	(170,366)	
Neighborhoods	128,880	46,238
Parks, Recreation & Community Services	8,800,341	35,951,505
Public Works	16,245,753	83,041,390
Total Enterprise Funds	\$ 27,314,751	\$ 120,549,263

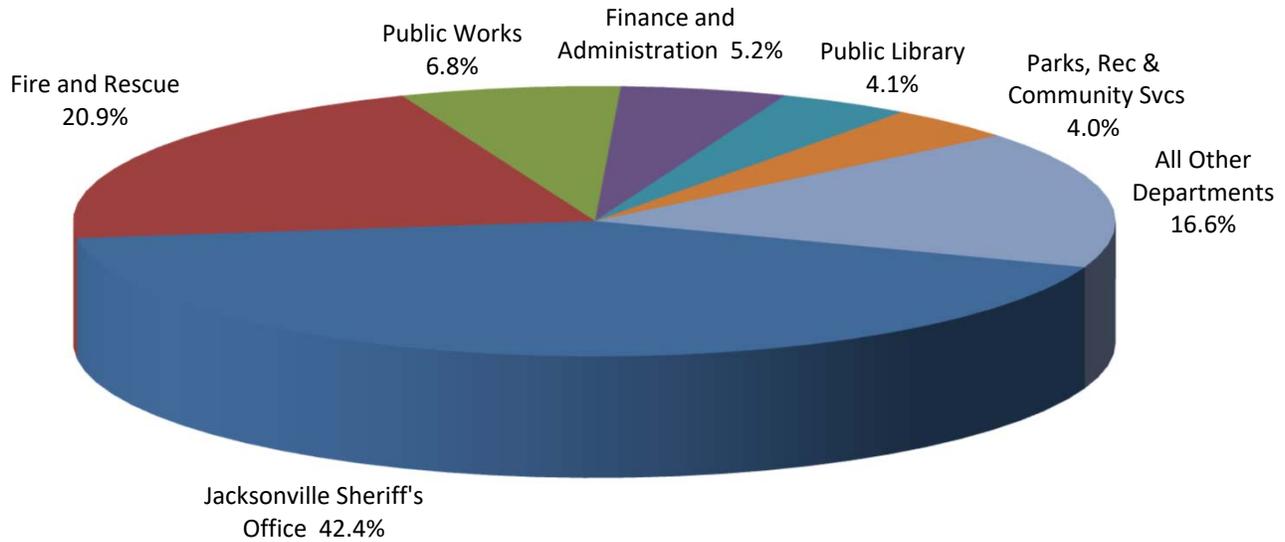
Capital Outlay	Grants And Aids	Other Uses	Total
		17,082	5,956,700
170,939			2,373,757
1,850,000	650,000	1,100,380	11,162,386
			200,000
176,320	290,000		764,406
1		81,238	1,645,111
	101,405,875		121,576,279
350,000		69,839	5,274,916
2	250,000		6,105,123
167,489		180,741	2,162,344
		474,374	2,291,146
92,576			621,896
116,880		406,151	4,831,422
2		1,166,965	20,568,062
			504,187
			234,699
12,402,537	31,034,193		43,826,078
\$ 15,326,746	\$ 133,630,068	\$ 3,496,770	\$ 230,098,512
23,690,000			23,690,000
25,934,576			25,934,576
228,028			228,028
145,177,734			145,177,734
\$ 195,030,338	\$ -	\$ -	\$ 195,030,338
3		390,785	3,881,261
1		56,806	386,607
			(170,366)
1		52,322	227,441
2,724,477		0	47,476,323
29,351,515		2,528,934	131,167,592
\$ 32,075,997	\$ -	\$ 3,028,847	\$ 182,968,858

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Employee Services	1,055,730	89,240,593
Finance and Administration	24,860,600	111,902,544
Jax Citywide Activities	(865,767)	
Office of General Counsel-Center	9,871,956	2,266,732
Public Works	4,852,625	38,790,339
	Total Internal Service Funds	Total Internal Service Funds
	\$ 39,775,144	\$ 242,200,208
 Pension Funds:		
Pension Fund	433,415	15,540,514
	Total Pension Funds	Total Pension Funds
	\$ 433,415	\$ 15,540,514
	Appropriations Grand Total	Appropriations Grand Total
	\$ 858,199,348	\$ 722,647,484

Capital Outlay	Grants And Aids	Other Uses	Total
1		168,878	90,465,202
49,301,856	263,495	2,896,497	189,224,992
			(865,767)
1		344,881	12,483,570
35,852		1,045,766	44,724,582
\$ 49,337,710	\$ 263,495	\$ 4,456,022	\$ 336,032,579
1		632,735	16,606,665
\$ 1	\$ -	\$ 632,735	\$ 16,606,665
\$ 296,582,852	\$ 182,408,910	\$ 46,946,405	\$ 2,106,784,999

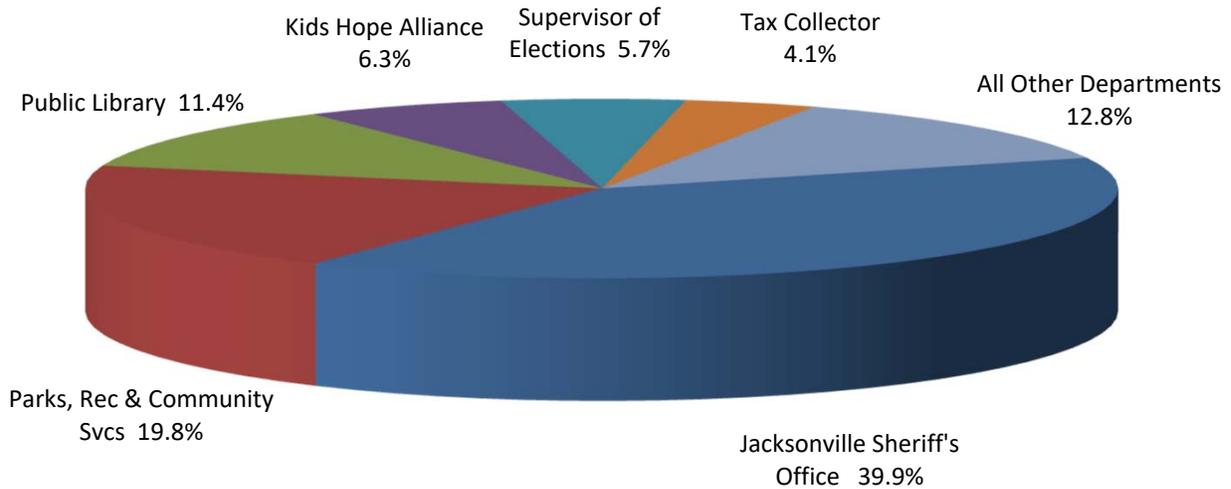
PERSONNEL DISTRIBUTION BY DEPARTMENT



CLASSIFIED POSITIONS

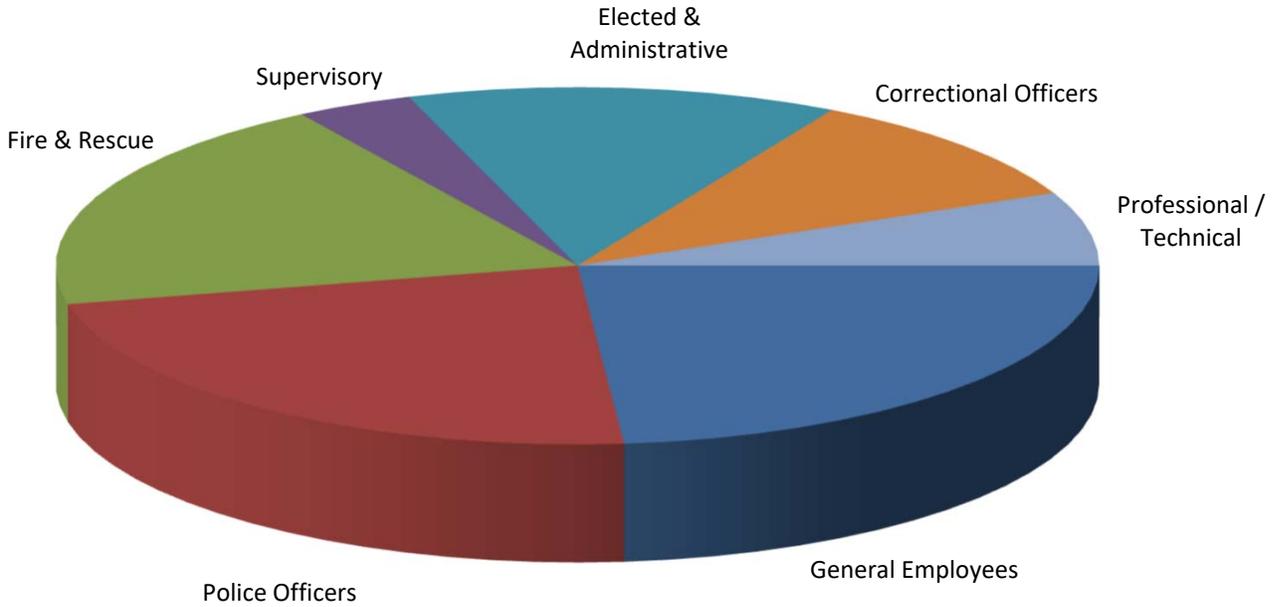
DEPARTMENT	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Percent of Total	Percent Change
Jacksonville Sheriff's Office	3,235	3,240	3,240	42.4%	0.0%
Fire and Rescue	1,444	1,513	1,603	20.9%	5.9%
Public Works	526	526	522	6.8%	(0.8%)
Finance and Administration	393	397	394	5.2%	(0.8%)
Public Library	313	313	313	4.1%	0.0%
Parks, Recreation and Community Services	310	310	309	4.0%	(0.3%)
All Other Departments					
Tax Collector	228	231	231	3.0%	0.0%
Neighborhoods	237	227	227	3.0%	0.0%
Planning and Development	191	191	191	2.5%	0.0%
Office of Property Appraiser	115	114	114	1.5%	0.0%
City Council	86	86	86	1.1%	0.0%
Office of General Counsel	70	74	74	1.0%	0.0%
Employee Services	51	51	51	0.7%	0.0%
Downtown Investment Authority	43	44	44	0.6%	0.0%
Kids Hope Alliance	39	41	41	0.5%	0.0%
Clerk of the Court	35	36	36	0.5%	0.0%
Medical Examiner	31	31	32	0.4%	3.2%
Supervisor of Elections	31	31	31	0.4%	0.0%
Executive Office of the Mayor	28	27	27	0.4%	0.0%
Courts	17	17	17	0.2%	0.0%
Military Affairs and Veterans	14	14	17	0.2%	21.4%
Office of Economic Development	12	13	13	0.2%	0.0%
Office of the Inspector General	9	9	12	0.2%	33.3%
Jacksonville Human Rights Commission	7	7	7	0.1%	0.0%
Advisory Boards and Commission	5	5	5	0.1%	0.0%
Office of Ethics	1	1	2	0.0%	100.0%
TOTAL	7,471	7,549	7,639	100.0%	1.2%

PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Percent of Total	Percent Change
Jacksonville Sheriff's Office	669,222	669,004	675,708	39.9%	1.0%
Parks, Recreation and Community Services	334,597	334,597	334,597	19.8%	0.0%
Public Library	193,827	193,827	193,827	11.4%	0.0%
Kids Hope Alliance	44,500	107,100	107,100	6.3%	0.0%
Supervisor of Elections	276,600	184,448	97,216	5.7%	(47.3%)
Tax Collector	70,122	70,122	70,122	4.1%	0.0%
All Other Departments					
Fire and Rescue	57,714	56,414	53,914	3.2%	(4.4%)
Finance and Administration	37,948	39,248	39,248	2.3%	0.0%
Neighborhoods	35,985	33,125	33,125	2.0%	0.0%
Vacancy Pool	20,800	20,800	20,800	1.2%	0.0%
Planning and Development	10,457	11,757	11,757	0.7%	0.0%
City Council	8,760	8,760	10,424	0.6%	19.0%
Clerk of the Court	7,800	7,800	7,800	0.5%	0.0%
Employee Services	6,084	6,084	6,084	0.4%	0.0%
Office of Property Appraiser	5,408	5,408	5,408	0.3%	0.0%
Public Works	5,046	5,046	5,046	0.3%	0.0%
Downtown Investment Authority	4,780	4,780	4,980	0.3%	4.2%
Executive Office of the Mayor	3,250	3,250	3,250	0.2%	0.0%
Office of General Counsel	2,600	2,840	2,840	0.2%	0.0%
Office of Ethics	3,406	3,640	2,340	0.1%	(35.7%)
Courts	2,290	2,290	2,290	0.1%	0.0%
Medical Examiner	2,080	2,080	2,080	0.1%	0.0%
Office of Economic Development	1,300	1,300	1,700	0.1%	30.8%
Advisory Boards and Commission	1,248	1,248	1,248	0.1%	0.0%
Military Affairs and Veterans	1,040	1,040	1,040	0.1%	0.0%
TOTAL	1,806,864	1,776,008	1,693,944	100.0%	(4.6%)

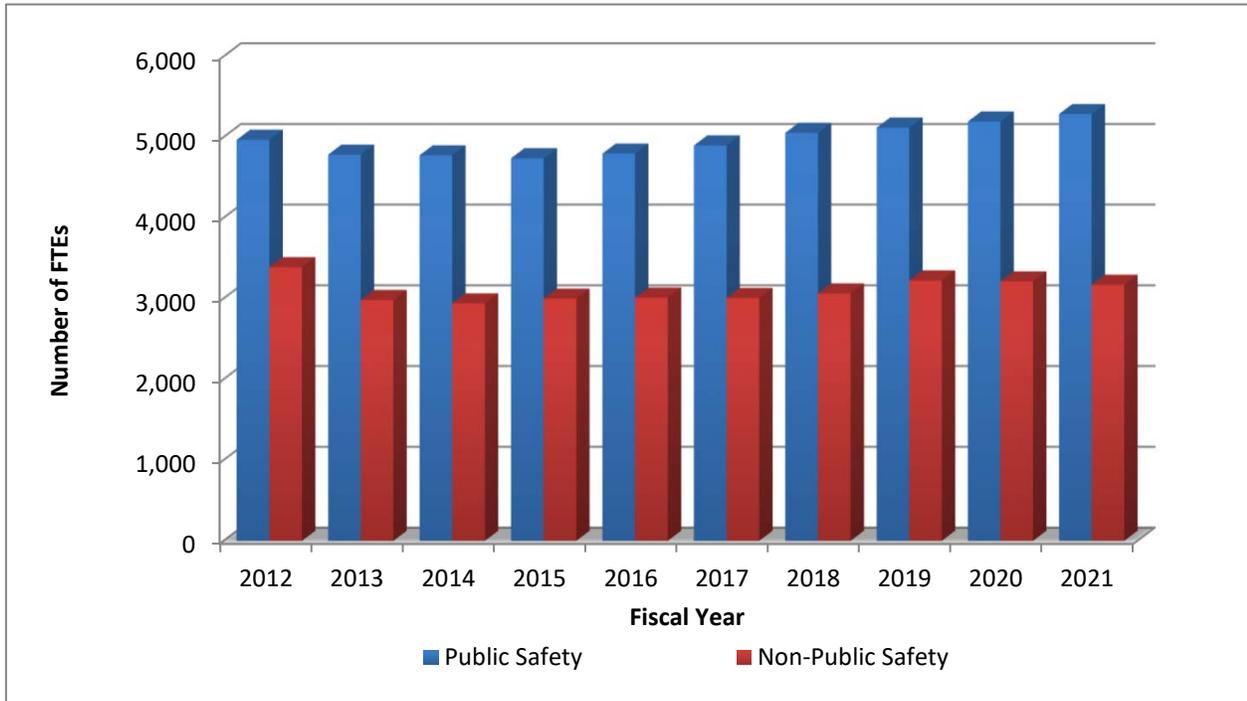
PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Percent Of Total	Change
General Employees	1,817	1,809	1,801	23.6%	(8)
Police Officers	1,750	1,752	1,753	22.9%	1
Fire and Rescue	1,337	1,405	1,496	19.6%	91
Elected & Administrative	996	1,017	1,022	13.4%	5
Correctional Officers	782	780	780	10.2%	0
Professional/Technical	500	506	509	6.7%	3
Supervisory	289	280	278	3.6%	(2)
Total	7,471	7,549	7,639	100%	90

**PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING
ALL FUNDS
(Full-Time Equivalents)**



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 11-12	4,966	3,387	8,353
FY 12-13	4,782	2,980	7,762
FY 13-14	4,774	2,939	7,713
FY 14-15	4,737	2,998	7,735
FY 15-16	4,795	3,010	7,805
FY 16-17	4,896	3,005	7,901
FY 17-18	5,053	3,061	8,114
FY 18-19	5,117	3,222	8,339
FY 19-20	5,192	3,211	8,403
FY 20-21	5,285	3,169	8,454

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State government as well as other government entities, non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The anticipated grant / program funding is included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget.

The following schedules are for grants and programs that are approved by Council as part of the annual budget ordinance, ordinance 2020-504-E, on various schedules and are presented here to provide the reader with an overview of these programs.

Ordinance 2020-504-E Grant and Program Schedules:

- Schedule of Continuation Grants / Programs With No City Match (schedule B1a)
- Schedule of Continuation Grants / Programs With a City Match (schedule B1b)
- Schedule of F.I.N.D Grants and Required City Match (schedule B1c)

The first two schedules are for grants and/or programs that have multi-year awards or are recurring in nature. These grants, as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for F.I.N.D grants, approved by Council on separate resolution, which are those grants for projects to develop waterway access and improvements. It should be noted that the figures shown on these schedules are estimates.

Schedule of Continuation Grants / Programs With No City Match

\$18,620,317 \$2,170,680 56 8,332

Ordinance 2020-504-E Schedule of Continuation Grants							
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	In Kind Contribution	Full Time Positions	Part Time Hours
Constitutional Officers - Court Administration	Dept of Health & Human Services - SAMHSA	SAMHSA - Adult Drug Court Enhancement	Expand and enhance the quality and/or intensity of services, implement evidence based treatment modalities, increase available bed days for adult residential treatment, increase the use of medication assisted treatment, and provide random, observed drug and alcohol testing.	\$398,800	\$0	0	0
Constitutional Officers - Court Administration	Dept of Health & Human Services - SAMHSA	SAMHSA - Family Treatment Drug Court	This funding will expand and enhance the quality and/or intensity of services - increase the use of medication assisted treatment, increase available bed days for adult residential treatment and provide random, observed drug and alcohol testing.	\$394,136	\$0	0	0
Constitutional Officers - Court Administration	Community Foundation	Duval County Teen Court	Provide critical mental health and substance abuse services for Duval County Teen Court participants.	\$30,000	\$0	0	0
Jacksonville Sheriff's Office	Department of Homeland Security	State Homeland Security Grant Program	To purchase prevention and response equipment, maintenance, and training that will help mitigate identified gaps in domestic security and enhance capability levels as assessed in the State Preparedness Report	\$400,000	\$0	1	0
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	To purchase equipment that will improve port-wide maritime security risk management, enhance maritime domain awareness, support maritime security training and exercises, and maintain maritime security mitigation protocols that support port recovery and resiliency capabilities.	\$400,000	\$132,000	0	0
Jacksonville Sheriff's Office	Department of Justice	Bulletproof Vest Partnership Program	A reimbursement for up to 50% of the cost of body armor vests purchased for law enforcement officers.	\$1,000,000	\$1,000,000	0	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred correctional officer salary costs for incarcerating a specific population of individuals.	\$65,000	\$0	0	0
Jacksonville Sheriff's Office	Walmart	Local Grant Program	To purchase supplies and equipment to enhance Homeland Security efforts.	\$35,000	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Criminal Justice Training	Funding exclusively for advanced and specialized training for law enforcement and correctional officers and for administrative costs as approved by the FDLE Criminal Justice Standards and Training Commission (CJSTC), in accordance with Chapter 943.25 Florida Statutes	\$235,920	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	JAG - Public Safety Analyst Project	Funding for training, travel, equipment, and one crime analyst position. Maintaining this project will assist JSO with information sharing on cross-jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$110,000	\$0	1	0

Ordinance 2020-504-E Schedule of Continuation Grants							
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	In Kind Contribution	Full Time Positions	Part Time Hours
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	Fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots to educate and enforce safe pedestrian, bicyclist and driver behaviors.	\$50,000	\$0	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Fund victim advocate positions, supplies, training, travel, and equipment to provide services to victims following an act of crime.	\$215,000	\$55,000	4	0
Jacksonville Sheriff's Office	Florida Department of Education	Coach Aaron Feis Guardian Program	Program will provide funding to background screen and train School Guardians (School Safety Assistants) for Duval County Public Schools and Duval County Charter Schools.	\$350,000	\$0	0	1,000
Jacksonville Sheriff's Office	Department of Justice	Justice and Mental Health Collaboration Program	Funds will provide resources to expand the Co-Responder Pilot Program that was initiated during the existing grant. The project will cover the costs of training and, consistent with the existing grant, will provide a subaward to LSF to fund clinicians who will respond to incidents with officers.	\$750,000	\$322,917	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Prison Rape Elimination Act	Program provides funding for training, supplies, and equipment necessary to comply with the Prison Rape Elimination Act.	\$60,000	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	SMART Motorcycle Program	Provides funds for overtime, supplies, and equipment to reduce motorcycle-related crashes and fatalities by providing training on safe motorcycle operation.	\$31,000	\$0	0	0
Jacksonville Sheriff's Office	SAO - Fourth Judicial Circuit of Florida	Sexual Assault Kit Initiative	Program will continue to fund a full-time site coordinator and add a detective position. The expanded project will begin testing secondary items of evidence in sexual assault cold cases.	\$1,556,000	\$0	2	0
JFRD - Emergency Preparedness	Department of Health & Human Services	EMS County Award	Funding to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$125,000	\$0	0	0
JFRD - Emergency Preparedness	Department of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events.	\$300,000	\$300,000	0	0
JFRD - Emergency Preparedness	Department of Health & Human Services	Safe and Healthy Neighborhoods Project	The scope includes education on the use of naloxone to first responders and community partners, provides greater access to naloxone to first responders and identified community partners, connects and refers persons with Opioid Use Disorder (OUD) to treatment and recovery services and provides reports on naloxone use, overdose events and develop surveillance and predictive analytics tools.	\$395,718	\$135,000	0	1,300
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP): USAR	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$260,000	\$0	0	0

Ordinance 2020-504-E Schedule of Continuation Grants							
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	In Kind Contribution	Full Time Positions	Part Time Hours
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP): HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$150,000	\$0	0	0
JFRD - Emergency Preparedness	Executive Office of the Governor	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide. These funds benefit preparation for catastrophic events throughout Duval County.	\$135,000	\$135,000	3	0
Medical Examiner's Office	Florida Department of Law Enforcement	FDLE Coverdell Forensic Grant	Forensic Science Improvement Grant Program	\$1,719	\$0	0	0
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized along with DOD funding to purchase development easement rights for properties around Duval County Navy bases and airfields. The development rights easements are acquired from willing sellers and secure Duval County Navy bases and airfields from encroachment.	\$500,000	\$0	0	0
Military Affairs and Veterans	Department of Economic Opportunity	Defense Reinvestment Grant Program	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions.	\$100,000	\$0	0	0
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military.	\$200,000	\$0	3	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Stand Down	Fund a two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance.	\$10,000	\$0	0	0
Neighborhoods - Environmental Quality	Dept of Homeland Security	Monitoring Demonstration Study (Air)	Funding for two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$297,879	\$0	2	0
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Cleanup	Funding for program management of the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,661,608	\$0	22	5,200

Ordinance 2020-504-E Schedule of Continuation Grants							
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	In Kind Contribution	Full Time Positions	Part Time Hours
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Inspection	Funding to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills.	\$421,990	\$0	8	0
Neighborhoods - Environmental Quality	U.S. Environmental Protection Agency	Particulate Matter 103 Grant	Funding to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,661	\$0	1	0
Neighborhoods - Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Litter Free Trash Off. Provides funding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	\$15,000	0	0
Neighborhoods - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups; Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	\$300	0	0
Parks, Rec and Community Services	State Department of Elder Affairs/Elder Source	EHEAP	Funding to provide crisis assistance to eligible low-income households with at least one individual aged 60 or older experiencing a heating or cooling emergency. The program allows for payments to utility companies, the purchase of blankets, portable heaters and fans, repairs of existing heating or cooling equipment, and the payment of reconnection fees.	\$195,000	\$0	1	0
Parks, Rec and Community Svcs - Senior Services	State Department of Elder Affairs	Senior Companion Program	Funding for center-based group respite, educational activities and events for elders with first-stage memory loss along with their caregivers as well as stipends to low-income volunteers. Stipends are paid by the State.	\$3,000	\$0	0	0
Parks, Rec and Community Svcs: Social Services	Department of HHS	Ryan White Part A	Health Resources and Services Administration - HIV/AIDS Programs	\$6,000,000	\$0	4	832
Parks, Rec and Community Svcs: Social Services	Department of Justice	Training and Services to end Violence Against women with Disabilities	Training and Services to End Violence Against Women with Disabilities	\$425,000	\$0	0	0

Ordinance 2020-504-E Schedule of Continuation Grants							
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	In Kind Contribution	Full Time Positions	Part Time Hours
Parks, Rec and Community Svcs: Social Services	Department of Justice	Jacksonville Safety First	Funding to provide supervised visitation services to protect children affected by domestic violence.	\$550,000	\$0	0	0
Parks, Rec and Community Svcs: Social Services	DOJ / Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Information and Referrals for Crime Victims.	\$301,852	\$75,463	4	0
Public Works - Construction Mgmt AND Neighborhoods - Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan. The National Pollutant Discharge Elimination system permit requires that FDOT, through the City, to perform stormwater discharge compliance and water quality assessments, total maximum daily load monitoring for nutrient levels in the Lower St. Johns basin, illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways.	\$380,034	\$0	0	0

Schedule of Continuation Grants / Programs With A City Match

FY21 Request for Reserve for Federal Grant Match / Overmatch: \$4,661,596

Nutrition Services Incentive Program Match / Overmatch: \$3,058,132

Reserve for Federal Matching Grants (B1b) Net: \$1,603,464

\$5,160,099 \$1,481,031 \$3,180,565 \$4,661,596 \$37,884 118 13,000

Ordinance 2020-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant / Program Name	Grant / Program Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	Full Time Positions	Part Time Hours
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Funding for federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$137,000	\$21,000	\$0	\$21,000	\$0	0	0
Jacksonville Public Library	State of Florida / Division of Library and Information Services	Library Services and Technology Act Grant	JPL Special Collections Preservation Project	\$46,046	\$16,769	\$0	\$16,769	\$0	0	0
JFRD - Emergency Preparedness	Executive Office of the Governor	Hazard Analysis Agreement	Funding to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$30,000	\$30,000	\$10,000	\$40,000	\$0	1	0
JFRD - Fire Operations	FEMA	FY20 SAFER Grant	To provide funding directly to fire departments to help them maintain the number of trained, "front line" firefighters available and enhance their ability to comply with NFPA 1710/1720.	\$2,242,710	\$747,570	\$0	\$747,570	\$0	40	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	Funding to provide case management, job training, transitional housing assistance and social supports to homeless Veterans. Additionally, the grant provides funding for job training through the Clara White Mission and life skills training and homeless shelter case management through Sulzbacher Center and funds the Annual Homeless Veterans Stand-down and Resource fair that provides clothing, medical care, dental, mental health, food, haircuts and VA assistance as well as a career fair.	\$243,000	\$30,000	\$0	\$30,000	\$0	3	1,040
Neighborhoods - Environmental Quality	Environmental Protection Agency	Air Pollution Control EPA 105	Air Pollution Control EPA 105 program	\$510,203	\$424,275	\$0	\$424,275	\$15,000	10	4,160
Parks, Rec and Community Services	Corporation for National and Community Services	Retired and Senior Volunteer Program	Funding to encourage and provide opportunities for seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$76,549	\$20,715	\$174,285	\$195,000	\$0	3	1,300
Parks, Rec and Community Svcs: Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children.	\$407,031	\$71,350	\$40,000	\$111,350	\$22,884	3	1,300

Ordinance 2020-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant / Program Name	Grant / Program Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	Full Time Positions	Part Time Hours
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	Jacksonville Senior Service Program (JSSP)	Funding to provide activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 transportation buses for services, and other operating cost within the program.	\$1,359,007	\$108,852	\$2,949,280	\$3,058,132	\$0	57	5,200
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	Funding for continued services and expand in-home and group respite services and educational/services seniors, stipends to senior / low-income volunteers, services through faith-based organizations, evening in-home respite services for caregiver/families.	\$108,553	\$10,500	\$7,000	\$17,500	\$0	1	0

Schedule of F.I.N.D Grants And Required City Match

Project List Approved by City Council On Resolution 2020-069-E

Project	Phase	Florida Inland Navigation District (F.I.N.D)	City *	Project Total
		\$1,625,000	\$1,950,000	\$3,575,000
Jacksonville Zoo Dock	Construction	\$500,000	\$600,000	\$1,100,000
Riverfront Park Fishing Platform	Construction	\$325,000	\$390,000	\$715,000
Bert Maxwell Boat Ramp Dredge	Construction	\$450,000	\$540,000	\$990,000
Goodbys Creek Dredge	Construction	\$350,000	\$420,000	\$770,000

* COJ costs includes 10% for PW internal management fees - FIND will not match these costs.

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources.

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The table below outlines the established debt limits and the debt service ratios for the 2019-2020 fiscal year-end (09/30/20), which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio, are the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Measure	FYE20	Target	Max.	Min.	Direction
Overall Net Debt as % of Full Market Value	1.98%	2.5%	3.5%	N/A	Lower is better
GSD Debt Service as % of GSD Revenues	8.04%	11.5%	13.0%	N/A	Lower is better
Unassigned GF Balance as % of GSD Revenues (incl. Emergency Reserves) ¹	20.03%	14.0%	N/A	10.0%	Higher is better
Unassigned GF Balance as % of GSD Revenues (excl. Emergency Reserves) ¹	14.97%	10.0%	N/A	5.0%	Higher is better
Ten Year Principal Paydown – All City Debt	67.82%	50.0%	N/A	30.0%	Higher is better
Ten Year Principal Paydown – GSD Debt	56.81%	50.0%	N/A	30.0%	Higher is better
Debt Per Capita	\$2,247	\$2,600	\$3,150	N/A	Lower is better

¹ Since reserve balances will not be known until FY End, the FY19 values are provided for these measures

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City’s operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the Study, projected issuances will exceed retirements by a net amount of approximately \$210 million over the five year period ending 2025. Consequently, the amount of debt is expected to increase from \$2.15 billion in fiscal year 2020 to \$2.36 billion through fiscal year 2025.

Projected Change in Debt Outstanding						
FISCAL YEAR END	2020	2021	2022	2023	2024	2025
Outstanding Debt, Beginning		2,150,585	2,263,809	2,326,294	2,387,196	2,401,468
Already Authorized - Prior CIP		114,603	57,302	34,381	22,921	-
Borrowing for Proposed Authorizations (a)		141,554	143,871	171,376	147,297	122,210
Debt Pay down		(142,933)	(138,688)	(144,855)	(155,945)	(163,760)
Outstanding Debt, Ending	2,150,585	2,263,809	2,326,294	2,387,196	2,401,468	2,359,918

(a) Source 2019-505-E Council adopted 2021-2025 CIP

The City of Jacksonville borrows funds based on cash flow and not total authorized, therefore the table above assumes the capital improvement plan borrowing authorized in a particular fiscal year will be borrowed over the course of four years; 50% year 1, 25% year 2, 15% year 3 and 10% in year 4.

It should be noted that as capital improvement needs vary from year to year and as the Council amends the capital improvement plan, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2025 may be reduced or possibly increased.

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	2011 ⁽¹⁾	2012	2013	2014	2015	2016	2017	2018	2019	2020
Standard & Poors:										
Issuer Credit Rating	AA									
Covenant Bonds	AA-								AA ⁽¹⁰⁾	
Revenue Bonds	AA+/A		AA+/AA ⁽⁴⁾			AA ⁽⁹⁾				
BJP Infrastructure	A					A+ ⁽⁸⁾				
BJP Transportation	AA-									
Commercial Paper	A-1+		⁽²⁾		A-1 ⁽⁵⁾					
Fitch:										
Issuer Credit Rating	AA+			AA ⁽⁷⁾						
Covenant Bonds	AA			AA ⁽⁷⁾						
Revenue Bonds	AA+/AA-		AA/AA ⁽⁷⁾			AAA/AA/AA ⁽¹¹⁾				
BJP Infrastructure	AA-		A+ ⁽³⁾							
BJP Transportation	AA ⁽³⁾									
Commercial Paper				F1 ⁽⁵⁾						
Moody's:										
Issuer Credit Rating	Aa1		Aa2 ⁽⁶⁾			A2 ⁽¹²⁾		Aa3 ⁽¹³⁾		
Covenant Bonds	Aa2		Aa3 ⁽⁶⁾			A3 ⁽¹²⁾		A1 ⁽¹³⁾		
Revenue Bonds	Aa2/A1		Aa2/Aa3 ⁽⁴⁾			A2 ⁽¹²⁾		A1 ⁽¹³⁾		
BJP Infrastructure	A1					A2 ⁽¹²⁾		Aa3 ⁽¹³⁾		
BJP Transportation	Aa2		A1 ⁽³⁾				A2 ⁽¹²⁾		A1 ⁽¹³⁾	
Commercial Paper	P1 ⁽²⁾		⁽⁵⁾							

Notes:

- (1) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.
- (2) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.
- (3) On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.
- (4) The A1 rating from Moody's and the A rating from S&P for the Guaranteed Entitlement bonds were removed for illustration purposes upon final redemption on December 13, 2013.
- (5) On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with a new S&P and Fitch rating.
- (6) On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.
- (7) On October 27, 2014, Fitch issued a one notch downgrade to the City's ICR rating, Special Revenue program, Excise Tax Revenue program, and Local Government Sales Tax Revenue program.
- (8) On February 19, 2016, Standard & Poor's upgraded the BJP Infrastructure Sales Tax bonds one notch.
- (9) On March 3, 2016, Standard & Poor's upgraded the Excise Tax Revenue bonds one notch.
- (10) On February 23, 2018, Standard & Poor's upgraded the Covenant Bonds (Special Revenue) one notch.
- (11) On September 10, 2018, Fitch upgraded the Excise Tax Revenue bonds one notch.
- (12) On October 11, 2018, Moody's downgraded the City's ICR, BJP Infrastructure Sales Tax, Transportation Sales Tax, Capital Projects, Capital Improvement, and Excise Tax bonds to A2, and also downgraded the Special Revenue program to A3.
- (13) On September 28, 2020, Moody's upgraded to Aa3 from A2 the City's issuer rating. They also upgraded to A1 from A3 the city's non-ad valorem rating, to A1 from A2 the city's transportation bonds, to A1 from A2 the city's capital improvement bonds, and to Aa3 from A2 the city's Better Jacksonville sales tax bonds.

DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Budget	FY21 Budget
Principal	\$61,224,541	\$65,242,259	\$61,382,451	\$62,276,931	\$54,077,417
Interest	\$31,912,136	\$31,071,980	\$27,285,806	\$27,290,960	\$32,292,941
Percent of Recurring Revenue	8.42%	8.28%	7.21%	7.08%	6.45%

Enterprise Funds

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Budget	FY21 Budget
Principal	\$10,277,537	\$10,588,506	\$12,795,735	\$11,168,997	\$9,832,619
Interest	\$6,016,546	\$9,079,290	\$8,750,382	\$8,746,123	\$8,125,591
Percent of Recurring Revenue	6.89%	8.31%	11.38%	10.48%	9.25%

Internal Service Funds

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Budget	FY21 Budget
Principal	\$9,215,036	\$7,938,779	\$10,114,583	\$14,495,563	\$14,956,130
Interest	\$541,560	\$503,208	\$1,003,646	\$1,103,300	\$2,027,875
Percent of Recurring Revenue	3.37%	2.88%	3.17%	4.32%	4.92%

Combined

	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Budget	FY21 Budget
Principal	\$80,717,114	\$83,769,544	\$84,292,769	\$87,941,491	\$78,866,166
Interest	\$38,470,241	\$40,654,478	\$37,039,834	\$37,140,383	\$42,446,407
Percent of Recurring Revenue	7.31%	7.35%	6.86%	6.89%	6.46%

GENERAL FUND

Summary of Subfunds

Graphs

00111 General Fund Operating

Subfund Page

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

Employee Cap by Department

Department Budgets

Advisory Boards and Commissions

City Council

Courts

Downtown Investment Authority

Employee Services

Executive Office of the Mayor

Finance and Administration

Fire and Rescue

Health Administrator

Jacksonville Human Rights Commission

Jacksonville Sheriff's Office

Corrections

Executive Office of the Sheriff

Investigations and Homeland Security

Patrol and Enforcement

Personnel and Professional Standards

Police Services

Medical Examiner

Military Affairs and Veterans

Neighborhoods

Office of Economic Development

Office of Ethics

Office of General Counsel

Office of State's Attorney

Office of the Inspector General

Parks, Recreation and Community Services

Planning and Development

Public Defender's

Public Library

Public Works

Supervisor of Elections

00112 Mosquito Control - State 1

00113 Special Events

00119 Emergency Reserve

00191 Property Appraiser

00192 Clerk of the Court

00193 Tax Collector

GENERAL FUND
Summary of Subfunds

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
00111	General Fund Operating	741,491,288	273,885,362	86,472,358	4,812,052	47,960,472	134,230,366	52,567,514	1,341,419,412
00112	Mosquito Control State 1		54,229		1				54,230
00113	Special Events	1,246,136	3,634,636		1	554875		2,383,733	7,819,381
00119	Emergency Reserve							64,920,611	64,920,611
00191	Property Appraiser	8,896,112	2,394,309		1				11,290,422
00192	Clerk Of The Court	1899694	3567324		4			37,225	5,504,247
00193	Tax Collector	14,175,245	4,801,662		1				18,976,908
Total General Fund		767,708,475	288,337,522	86,472,358	4,812,060	48,515,347	134,230,366	119,909,083	1,449,985,211

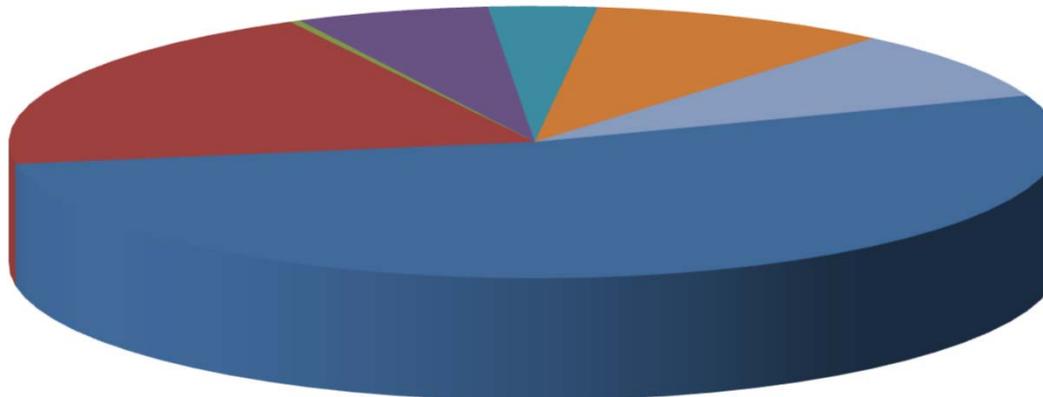
GENERAL FUND

REVENUE BY CATEGORY



- Property Taxes 51.1%
- Permits, Fees and Special Assessments 2.9%
- State Shared Revenue 11.3%
- Fines and Forfeits .1%
- Other Sources 2.4%
- Transfers From Component Units 9.0%
- Other Taxes 9.0%
- Intergovernmental Revenue .0%
- Charges for Services 5.1%
- Miscellaneous Revenue 1.5%
- Transfers From Other Funds 2.9%
- Fund Balance Appropriation 4.7%

EXPENDITURES BY CATEGORY



- Personnel Expenses 52.9%
- Capital Outlay .3%
- Grants, Aids & Contributions 3.3%
- Other Uses 8.3%
- Operating Expenses 19.9%
- Debt Service 6.0%
- Transfers to Other Funds 9.3%

General Fund Operating
SUBFUND -- 00111

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	649,039,559	690,634,612	741,294,714	7.3%	50,660,102
Other Taxes	132,676,758	129,981,673	129,820,938	(0.1%)	(160,735)
Permits, Fees and Special Assessments	41,751,966	41,273,239	41,993,954	1.7%	720,715
Intergovernmental Revenue	749,037	640,163	568,963	(11.1%)	(71,200)
State Shared Revenue	178,106,899	181,808,809	163,728,738	(9.9%)	(18,080,071)
Charges for Services	59,388,579	53,274,786	57,550,088	8.0%	4,275,302
Fines and Forfeits	1,560,323	1,446,754	1,253,793	(13.3%)	(192,961)
Miscellaneous Revenue	23,293,822	19,606,024	20,796,630	6.1%	1,190,606
Other Sources	740,000	433,333	35,433,333	8,076.9%	35,000,000
Transfers From Other Funds	9,459,708	12,711,604	16,541,904	30.1%	3,830,300
Transfers From Component Units	123,636,680	127,674,952	129,797,278	1.7%	2,122,326
Fund Balance Appropriation	17,142,757	8,496,148	2,639,079	(68.9%)	(5,857,069)
TOTAL REVENUE	1,237,546,089	1,267,982,097	1,341,419,412	5.8%	73,437,315

EXPENDITURES					
Personnel Expenses	655,225,361	718,175,632	741,491,288	3.2%	23,315,656
Operating Expenses	260,308,082	273,134,275	273,885,362	0.3%	751,087
Capital Outlay	6,077,700	9,400,653	4,812,052	(48.8%)	(4,588,601)
Debt Service	89,047,314	89,990,117	86,472,358	(3.9%)	(3,517,759)
Grants, Aids & Contributions	39,157,427	39,876,159	47,960,472	20.3%	8,084,313
Transfers to Other Funds	133,804,513	121,463,810	134,230,366	10.5%	12,766,556
Other Uses	8,085,501	15,941,451	52,567,514	229.8%	36,626,063
TOTAL EXPENDITURES	1,191,705,898	1,267,982,097	1,341,419,412	5.8%	73,437,315

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
Authorized Positions	6,238	6,333	95
Part-Time Hours	1,486,049	1,403,585	(82,464)

SCHEDULE OF REVENUES

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	726,991,301	781,497,456	781,497,456
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(36,356,689)	(40,202,742)	(40,202,742)
NET AD VALOREM TAXES	690,634,612	741,294,714	741,294,714
Communication Services Tax	28,942,751	28,403,027	28,403,027
Contributions From Other Local Units	118,824,010	121,412,250	121,412,250
Debt Proceeds		35,000,000	35,000,000
Disposition Of Fixed Assets	100,000	110,000	110,000
Federal Grants	185,092	77,197	113,892
Federal Payments	22,500	22,500	22,500
Franchise Fees	40,853,239	41,628,954	41,628,954
Interest and Other Earnings	4,831,434	5,247,169	5,247,169
Judgement And Fines	872,568	704,196	704,196
Local Business Taxes	7,442,594	6,895,917	6,895,917
Local Option, Use & Fuel Taxes	1,225,442	1,165,103	1,165,103
Non-Operating Sources	8,496,148		2,639,079
Other Charges For Services	12,269,346	12,033,214	12,033,214
Other Miscellaneous Revenue	2,679,855	3,085,868	3,085,868
State Shared Revenues	181,808,809	167,400,671	163,728,738
Transfer In	12,711,604	16,541,904	16,541,904
Utility Service Taxes	92,370,886	93,356,891	93,356,891
TOTAL NON-DEPARTMENTAL REVENUES	1,204,270,890	1,274,379,575	1,273,383,416
DEPARTMENTAL REVENUES			
Advisory Boards And Commissions	121,100	251,100	251,100
City Council	417,505	378,891	378,891
Courts	433,333	433,333	433,333
Downtown Investment Authority	51,300	51,300	51,300
Employee Services	1,500	1,500	1,500
Finance and Administration	83,064	80,462	80,462
Fire and Rescue-Center	33,886,499	37,767,966	37,767,966
Jacksonville Human Rights Commission	39,100	39,100	39,100
JSO: Corrections	576,571	557,479	557,479
JSO: Investigations & Homeland Security	517,616	567,755	567,755
JSO: Patrol & Enforcement	11,363,096	11,584,838	11,584,838
JSO: Personnel & Professional Standards	452,818	384,800	384,800
JSO: Police Services	3,344,974	3,427,328	3,427,328
Medical Examiner	1,920,080	2,011,836	2,011,836
Military Affairs and Veterans	50		
Neighborhoods	1,872,760	1,885,828	1,885,828
Office of Economic Development	120	120	120
Office of Ethics	22,000	22,000	32,000
Office of the Inspector General	115,000	115,000	115,000
Parks, Recreation & Community Services	881,175	883,975	883,975
Planning and Development	1,458,271	1,198,100	1,198,100
Public Library	301,500	232,750	232,750
Public Works	5,836,775	6,132,535	6,132,535
Supervisor of Elections	15,000	18,000	18,000
TOTAL DEPARTMENTAL REVENUES	63,711,207	68,025,996	68,035,996
TOTAL GENERAL FUND OPERATING REVENUES	1,267,982,097	1,342,405,571	1,341,419,412

VARIOUS REVENUE DETAIL

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
TRANSERS FROM OTHER FUNDS			
00111 TRANSFER TO/FROM SF 10801	2,500	2,500	2,500
00111 TRANSFER TO/FROM SF 10802	2,500	2,500	2,500
00111 TRANSFER TO/FROM SF 10804	2,500	2,500	2,500
00111 TRANSFER TO/FROM SF 10805	2,500	2,500	2,500
00111 TRANSFER TO/FROM SF 10806	2,500	2,500	2,500
00111 TRANSFER TO/FROM SF 11101	128,404	128,404	128,404
00111 TRANSFER TO/FROM SF 11302	82,037		
00111 TRANSFER TO/FROM SF 43101	8,788,421	13,155,864	13,155,864
00111 TRANSFER TO/FROM SF 44101	478,900		
00111 TRANSFER TO/FROM SF 54101	3,221,342	3,245,136	3,245,136
TOTAL TRANSERS FROM OTHER FUNDS	12,711,604	16,541,904	16,541,904
CONTRIBUTIONS FROM LOCAL UNITS			
Contributions From Local-Component Units	93,870,968	93,609,555	93,609,555
Contribution To-FR JEA,Water&Sewer	24,953,042	26,402,695	26,402,695
Contribution From Independent Agencies		1,400,000	1,400,000
TOTAL CONTRIBUTIONS FROM LOCAL UNITS	118,824,010	121,412,250	121,412,250
STATE SHARED REVENUE			
1-17 Cigarette Tax FS 21002	329,670	335,370	335,370
Alcoholic Beverage Licenses FS 561342	806,315	700,204	700,204
Constitutional Fuel Tax FS 206411a	4,815,393	4,969,997	4,317,034
County Fuel Tax FS 206411b	4,211,402	4,002,492	3,791,834
County Fuel Tax Refund FS 206414	12,000	10,000	10,000
Insurance Agent Licenses FS 624501	200,161	242,614	242,614
Local Government Half Cent Sales Tax FS 21861	104,438,303	94,434,167	93,727,729
Mobile Home Licenses FS 32008	222,280	234,115	234,115
Municipal Fuel Tax FS 206411c	7,844,498	7,738,000	6,964,891
Municipal Fuel Tax Refund FS 206414		114,000	114,000
Revenue Shared - County FS 212206d4	26,416,152	24,919,849	23,591,084
Revenue Shared - Municipal Sales Tax FS 212206d5	26,566,758	23,641,927	23,641,927
Revenue Shared - Population FS 218232	5,942,121	6,053,461	6,053,461
Special Fuel and Motor Fuel Use Tax	3,756	4,475	4,475
TOTAL STATE SHARED REVENUE	181,808,809	167,400,671	163,728,738

SCHEDULE OF EXPENDITURES

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	535,886	500,955	500,955
CITY COUNCIL	11,818,338	11,958,315	11,959,402
COURTS	4,378,675	5,374,565	5,374,565
DOWNTOWN INVESTMENT AUTHORITY	1,258,055	1,059,615	1,051,674
EMPLOYEE SERVICES	11,352,502	7,144,783	7,144,783
FINANCE AND ADMINISTRATION	13,652,843	20,689,753	20,689,753
FIRE AND RESCUE	267,051,738	279,486,544	279,486,544
HUMAN RIGHTS COMMISSION	787,303	787,271	787,271
MAYOR'S OFFICE	4,329,700	4,655,260	4,655,260
MEDICAL EXAMINER	5,387,461	5,748,133	5,748,133
MILITARY AFFAIRS AND VETERANS	1,319,415	1,466,891	1,466,891
NEIGHBORHOODS	22,309,743	23,205,323	22,905,323
OFFICE OF ECONOMIC DEVELOPMENT	1,782,413	1,929,971	1,929,971
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	415,505	453,194	463,194
OFFICE OF GENERAL COUNSEL	169,843	164,977	164,977
OFFICE OF INSPECTOR GENERAL	1,049,683	1,296,810	1,296,810
OFFICE OF THE SHERIFF	481,594,597	484,601,110	484,601,110
PARKS, RECREATION & COMMUNITY SVCS	48,945,827	49,078,632	49,078,632
PLANNING AND DEVELOPMENT	4,037,047	4,247,509	4,547,509
PUBLIC DEFENDER	2,420,643	2,462,189	2,462,189
PUBLIC HEALTH	1,146,142	1,114,977	1,114,977
PUBLIC LIBRARIES	35,327,434	35,342,853	35,342,853
PUBLIC WORKS	48,311,646	49,107,834	49,107,834
STATE ATTORNEY	1,998,414	2,250,417	2,250,417
SUPERVISOR OF ELECTIONS	8,454,002	6,936,478	6,936,478
TOTAL DEPARTMENTAL EXPENSES	979,834,855	1,001,064,359	1,001,067,505
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	107,487,404	116,745,424	115,732,552
CONTINGENCIES	9,449,414	8,094,660	10,918,828
DEBT FEES - BOND RELATED	59,175		
INTER-LOCAL AGREEMENTS	2,517,812	2,566,078	2,566,078
SUBFUND LEVEL ACTIVITIES	2,263,519	48,421,154	48,262,961
TRANSFERS TO/FROM	166,369,918	165,513,896	162,871,488
TOTAL NON-DEPARTMENTAL EXPENSES	288,147,242	341,341,212	340,351,907
TOTAL GENERAL FUND OPERATING EXPENDITURES	1,267,982,097	1,342,405,571	1,341,419,412

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
CITYWIDE ACTIVITIES			
415 LIMIT PENSION COST	42,055	37,605	37,605
AGAPE COMMUNITY HEALTH CENTER	150,000	156,150	156,150
ALCOHOL REHABILITATION PROGRAM	399,989	399,989	399,989
ANNUAL INDEPENDENT AUDIT	337,500	322,250	322,250
ART IN PUBLIC PLACES	7,977	9,551	9,551
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	461,884	510,615	510,615
CIP DEBT SERVICE REPAYMENT	34,518,492	36,297,989	36,297,989
CONSTITUTIONAL GAS TAX TO FISCAL AGENT	4,815,393	4,969,997	4,317,034
DEBT SERVICE - ED BALL BUILDING	1,457,524	1,470,470	1,470,470
DEBT SERVICE - HAVERTY BUILDING	1,763,818	1,774,666	1,774,666
ECONOMIC GRANT PROGRAM	5,121,000	5,416,000	5,416,000
FILING FEE LOCAL ORD-PUBLIC DEF FS27.54	14,000	14,000	14,000
FILING FEE LOCAL ORD-ST ATTORNEY FS27.34	52,000	52,000	52,000
FIRST COAST CRIME STOPPERS		150,000	150,000
FLORIDA / FLORIDA STATE BASEBALL	25,000	30,000	30,000
FLORIDA RECOVERY SCHOOL	100,000	100,000	100,000
GOODWILL	189,083	225,000	225,000
GREATER AGRICULTURAL FAIR	80,000		
GROUNDWORK JACKSONVILLE	50,000	50,000	50,000
JACKSONVILLE LANDING	60,488		
JUVENILE JUSTICE	3,194,758	3,617,088	3,617,088
LICENSE AGREEMENTS AND FEES	20,802	21,196	21,196
LOBBYIST FEES	150,000	150,000	150,000
MANATEE PROTECTION PLAN STUDY	90,000		
MANATEE STUDY	90,000	90,000	90,000
MAYORS CURE VIOLENCE PROGRAM		1,800,000	1,795,000
MEDICAID PROGRAM F.S. 409.915	16,453,000	16,881,000	16,881,000
MUNICIPAL DUES & AFFILIATION	14,960	14,960	14,960
MUNICIPAL DUES/AFFILIATION SEC 10.109	172,318	172,019	226,110
N. FL TPO (TRANSPORTATION PLANNING ORG)	238,215	242,668	242,668
NEW TOWN SUCCESS ZONE	161,300	161,300	161,300
NON DEPARTMENTAL IS ALLOCATIONS	694,188	744,637	744,637
NORTHEAST FL REGIONAL COUNCIL (NEFRC)		390,673	390,673
OPERATION NEW HOPE	400,000	400,000	400,000
OPIOID EPIDEMIC PROGRAM	1,191,423	1,160,999	1,160,999
PRISONERS OF CHRIST	400,000	400,000	400,000
PSG - CULTURAL COUNCIL	3,048,965	3,048,965	3,048,965
PUBLIC AWARENESS - RETENTION PONDS	113,067		
PUBLIC SAFETY DC PLAN ADMINISTRATION	1	1	1
QUALIFIED TARGET INDUSTRIES GRANTS	628,975	524,003	524,003
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	10,000	12,000	12,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	26,275,594	30,275,594	30,275,594
SMG - TAXSLAYER BOWL AMENDMT#3	846,029	1,103,234	694,234
STORMWATER 501C3/LOW INCOME SUBSIDY	1,578,312	1,590,448	1,590,448
SUBSIDIZED PENSION FUNDS	5,856	5,856	5,856
SULZBACHER CENTER	270,000	270,000	270,000
TAX DEED PURCHASES	300,000	250,000	250,000
UNITED WAY 211	150,000	150,000	150,000
VACANCY POOL FTES - ADMINISTRATION	1	1	1
VOLUNTEERS IN MEDICINE	60,937		
ZOO CONTRACT	1,282,500	1,282,500	1,282,500

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
TOTAL CITYWIDE ACTIVITIES	107,487,404	116,745,424	115,732,552
CONTINGENCIES			
CONTINUATION GRANT MATCH(B1-B)	3,857,545	1,603,464	1,603,464
EXECUTIVE OP CONTINGENCY - COUNCIL	100,000	100,000	100,000
EXECUTIVE OP CONTINGENCY - MAYOR	100,000	100,000	100,000
F.I.N.D GRANT MATCH	1,410,000	1,950,000	1,950,000
FEDERAL MATCHING GRANT	250,000	1,000,000	1,000,000
SCC - S.J.C.I.S.C			2,824,168
SP COUNCIL CONTINGENCY-BUDGET	390,673		
SPECIAL COUNCIL CONT-CLARA WHITE	100,000		
SPECIAL COUNCIL CONTING - JAX CHAMBER	400,000	400,000	400,000
SPECIAL COUNCIL CONTINGENCY-PSG	2,841,196	2,941,196	2,941,196
TOTAL CONTINGENCIES	9,449,414	8,094,660	10,918,828
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	59,175		
TOTAL DEBT FEES - BOND RELATED	59,175		
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	304,917	314,065	314,065
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	243,222	250,519	250,519
BEACHES-SOLID WASTE DISPOSAL CHARGES	900,000	900,000	900,000
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	778,889	802,256	802,256
NEPTUNE BEACH INTERLOCAL AGREEMENT	281,784	290,238	290,238
TOTAL INTER-LOCAL AGREEMENTS	2,517,812	2,566,078	2,566,078
SUBFUND LEVEL ACTIVITIES			
DEBT SERVICE - ASH SETTLEMENT	2,602,422	2,605,205	2,605,205
JPA - CONTRIBUTIONS TO/FROM	1,637,561	47,811,234	47,811,234
JTA - CONTRIBUTIONS TO/FROM	1,462,795	1,496,760	1,496,760
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
SALARY & BENEFIT LAPSE	(3,469,259)	(3,522,045)	(3,680,238)
TOTAL SUBFUND LEVEL ACTIVITIES	2,263,519	48,421,154	48,262,961

SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 19-20 COUNCIL APPROVED	FY 20-21 MAYOR'S PROPOSED	FY 20-21 COUNCIL APPROVED
TRANSFERS TO/FROM			
00111 TRANSFER TO/FROM SF 43101	12,760,064	19,180,404	19,180,404
00111 TRANSFER TO/FROM SF 44101	2,895,775		
SF 011 TRANSFER TO/FROM SF 015	11,159,842	10,722,552	10,722,552
SF 011 TRANSFER TO/FROM SF 017	7,580,315	7,094,274	7,094,274
SF 011 TRANSFER TO/FROM SF 01A	7,802,981	8,857,081	7,593,590
SF 011 TRANSFER TO/FROM SF 15T	455,151	666,954	666,954
SF 011 TRANSFER TO/FROM SF 15V	55,000	55,000	55,000
SF 011 TRANSFER TO/FROM SF 191	34,658,863	34,887,528	34,887,528
SF 011 TRANSFER TO/FROM SF 1D1	310,770	359,002	359,002
SF 011 TRANSFER TO/FROM SF 1DA	1,267,467	1,261,932	1,261,932
SF 011 TRANSFER TO/FROM SF 1F4	500,000	500,000	500,000
SF 011 TRANSFER TO/FROM SF 1K1		200,000	200,000
SF 011 TRANSFER TO/FROM SF 259	7,542,207	7,440,936	7,440,936
SF 011 TRANSFER TO/FROM SF 25A	2,661,186	2,203,171	2,203,171
SF 011 TRANSFER TO/FROM SF 25B	1,613,987	1,561,939	1,561,939
SF 011 TRANSFER TO/FROM SF 25C	1,837,341	1,261,153	1,261,153
SF 011 TRANSFER TO/FROM SF 25D	2,660,325	2,660,845	2,660,845
SF 011 TRANSFER TO/FROM SF 25F	13,620,797	13,624,591	13,624,591
SF 011 TRANSFER TO/FROM SF 25G	1,301,246	1,302,905	1,302,905
SF 011 TRANSFER TO/FROM SF 25H	8,012,217		
SF 011 TRANSFER TO/FROM SF 25I	1,374,792	1,374,792	1,374,792
SF 011 TRANSFER TO/FROM SF 25K	3,285,156	4,169,501	4,169,501
SF 011 TRANSFER TO/FROM SF 25L	3,909,638	3,910,337	3,910,337
SF 011 TRANSFER TO/FROM SF 32E	20,000,000	18,000,000	16,620,070
SF 011 TRANSFER TO/FROM SF 4F5	251,614	214,689	214,689
SF 011 TRANSFER TO/FROM SF 4F6	187,572	216,029	216,029
SF 011 TRANSFER TO/FROM SF 4G1		667,633	667,633
SF 011 TRANSFER TO/FROM SF 4K1	16,419,973	19,893,623	19,893,623
SF 011 TRANSFER TO/FROM SF 513	1,640,813		
SF 011 TRANSFER TO/FROM SF 64N	104,826	227,025	228,038
SF 011 TRANSFER TO/FROM SF 75B	500,000		
TRF FR 011 GENFD TO 571 GROUP HEALTH		3,000,000	3,000,000
TOTAL TRANSFERS TO/FROM	166,369,918	165,513,896	162,871,488
TOTAL NON-DEPARTMENTAL EXPENDITURES	288,147,242	341,341,212	340,351,907

EMPLOYEE CAP BY DEPARTMENT

	FY 19-20 Council Approved	FY 20-21 Mayor's Proposed	FY 20-21 Council Approved	Change
FULL TIME EMPLOYEE POSITIONS				
Advisory Boards And Commissions	5	5	5	0
City Council	84	84	85	1
Courts	3	3	3	0
Downtown Investment Authority	8	8	8	0
Employee Services	42	42	42	0
Executive Office of the Mayor	27	27	27	0
Finance and Administration	109	108	108	(1)
Fire and Rescue-Center	1,503	1,593	1,593	90
Jacksonville Human Rights Commission	7	7	7	0
JSO: Corrections	854	847	847	(7)
JSO: Executive Office of the Sheriff	25	24	24	(1)
JSO: Investigations & Homeland Security	436	439	439	3
JSO: Patrol & Enforcement	1,384	1,407	1,407	23
JSO: Personnel & Professional Standards	161	156	156	(5)
JSO: Police Services	375	362	362	(13)
Medical Examiner	31	32	32	1
Military Affairs and Veterans	14	14	17	3
Neighborhoods	210	211	210	0
Office of Economic Development	13	13	13	0
Office of Ethics	1	2	2	1
Office of General Counsel-Center	1	1	1	0
Office of the Inspector General	9	12	12	3
Parks, Recreation & Community Services	263	263	263	0
Planning and Development	32	32	33	1
Public Library	310	310	310	0
Public Works	300	296	296	(4)
Supervisor of Elections	31	31	31	0
TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND OPERATING	6,238	6,329	6,333	95

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GENERAL FUND OPERATING

Departmental Budgets

- Advisory Boards and Commissions
- City Council
- Courts
- Downtown Investment Authority
- Employee Services
- Executive Office of the Mayor
- Finance and Administration
- Fire and Rescue
- Health Administrator
- Jacksonville Human Rights Commission
- Jacksonville Sheriff's Office
 - Corrections
 - Executive Office of the Sheriff
 - Investigations and Homeland Security
 - Patrol and Enforcement
 - Personnel and Professional Standards
 - Police Services
- Medical Examiner
- Military Affairs and Veterans
- Neighborhoods
- Office of Economic Development
- Office of Ethics
- Office of General Counsel
- Office of State's Attorney
- Office of the Inspector General
- Parks, Recreation and Community Services
- Planning and Development
- Public Defender's
- Public Library
- Public Works
- Supervisor of Elections

Advisory Boards And Commissions
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	248,164	118,000	248,000	110.2%	130,000
Fines and Forfeits	2,020	500	500	0.0%	0
Miscellaneous Revenue	2,791	2,600	2,600	0.0%	0
TOTAL REVENUE	252,975	121,100	251,100	107.3%	130,000
EXPENDITURES					
Personnel Expenses	353,319	377,590	371,998	(1.5%)	(5,592)
Operating Expenses	122,682	158,295	128,955	(18.5%)	(29,340)
Capital Outlay	2,527	1	2	100.0%	1
TOTAL EXPENDITURES	478,528	535,886	500,955	(6.5%)	(34,931)

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	5	5	0
Part-Time Hours	1,248	1,248	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Boards and Commissions	240,097	271,228	244,713	(9.8%)	(26,515)
Construction Trades Qualifying Board-Center	238,432	264,658	256,242	(3.2%)	(8,416)
DEPARTMENT TOTAL	478,528	535,886	500,955	(6.5%)	(34,931)

ADVISORY BOARDS AND COMMISSIONS GENERAL FUND

BACKGROUND

This area includes the boards and commissions that are funded by the General Fund, including the Civil Service Board, the Construction Trades Qualifying Board (CTQB), and the Mayor's Commission on the Status of Women.

REVENUE

Charges for Services

This category includes revenues generated by the Construction Trades Qualifying Board for contractor certification and renewal fees and examination fees. Contractor certifications are renewed every two years, which is driving the \$130,000 increase for FY 21.

Fines and Forfeits

This category houses code violation fines within the Construction Trades Qualifying Board activity.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is currently no cost of living increase included in the FY 21 budget. All of the City's contracts with the various employee unions are currently in negotiations. Any change in this category is due to the normal process of running the department. The change in this category is due to several factors, including decreases of \$9,384 in defined contribution pension costs and \$3,763 in group hospitalization insurance costs. However, these were somewhat offset by an increase of \$6,481 in defined benefit pension costs.

Operating Expenses

This category is made of various small items, the largest of which include \$51,012 in OGC Legal charges, \$42,015 in facility costs, and \$9,369 in computer system maintenance and security costs. The change in this category is mainly due to the elimination of \$38,048 in computer systems maintenance charges related to the implementation of a new phone system in FY 20. This has been somewhat offset by small increases in other lines.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

City Council
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	40,785	55,000	55,000	0.0%	0
Miscellaneous Revenue	243,247	362,505	323,891	(10.7%)	(38,614)
TOTAL REVENUE	284,032	417,505	378,891	(9.2%)	(38,614)
EXPENDITURES					
Personnel Expenses	7,603,882	8,043,243	8,160,583	1.5%	117,340
Operating Expenses	3,319,491	3,610,643	3,798,817	5.2%	188,174
Capital Outlay	0	164,452	2	(100.0%)	(164,450)
TOTAL EXPENDITURES	10,923,373	11,818,338	11,959,402	1.2%	141,064

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		84	85	1
Part-Time Hours		7,160	8,824	1,664

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Council Auditor	2,341,447	2,504,180	2,555,053	2.0%	50,873
Council Members Direct	1,639,320	1,786,656	1,761,586	(1.4%)	(25,070)
Council Operations	6,265,047	6,597,040	6,808,835	3.2%	211,795
Value Adjustment Board	677,558	930,462	833,928	(10.4%)	(96,534)
DEPARTMENT TOTAL	10,923,373	11,818,338	11,959,402	1.2%	141,064

CITY COUNCIL GENERAL FUND

BACKGROUND

This Department houses the operations and costs, including salary expenditures, for the Legislative Branch of the City of Jacksonville. The Legislative Branch is comprised of four areas: Council Direct Expenditures, The Council Secretary's Office (Council Operations), the Council Auditor's Office, and the Tourist Development Council. The Council Secretary also serves as the Council Director and the Clerk to the Value Adjustment Board.

REVENUE

Charges for Services

This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

This category is made up primarily of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to increased pension costs of \$82,385 and a \$57,700 increase in part-time salaries in Council Staff Services.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges totaling \$2.79 million and professional services totaling \$512,874. Internal Service charges include allocations from IT, fleet management and the Office of General Counsel. The net increase in this category is also being driven by these internal service areas. The charge from the Office of General Counsel is increasing by \$54,596 and the IT charges are increasing by \$107,601 which is related to upgrades for Council chambers.

Capital Outlay

One-time funding of \$164,450 in FY20 for the purchase of a new value adjustment board storage program has been removed.

AUTHORIZED POSITION CAP

A position from the Tourist Development Council fund (SF 10301) was moved into Council Staff Services during City Council Finance Hearings and 1,664 additional part-time hours were added to Council Staff Services during the budget process.

Courts
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	433,333	433,333	0.0%	0
TOTAL REVENUE	0	433,333	433,333	0.0%	0
EXPENDITURES					
Personnel Expenses	196,818	247,515	239,930	(3.1%)	(7,585)
Operating Expenses	3,457,254	3,697,826	4,701,301	27.1%	1,003,475
Capital Outlay	12,196	433,334	433,334	0.0%	0
TOTAL EXPENDITURES	3,666,268	4,378,675	5,374,565	22.7%	995,890

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	3	3	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Circuit Court	727,981	1,266,314	1,610,977	27.2%	344,663
County Court	2,938,287	3,112,361	3,763,588	20.9%	651,227
DEPARTMENT TOTAL	3,666,268	4,378,675	5,374,565	22.7%	995,890

COURTS GENERAL FUND

BACKGROUND

The Courts' budget includes the Circuit and County Courts' expenses excluding the costs of Judges and other State employees. Certain costs associated with the operation of the Court Administrator's Office are also included in this budget. Per Florida Statute 29.008, the County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems, and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

REVENUES

Other Sources

This category contains debt funding for year two of a three-year project to replace the audio and visual equipment at the Courthouse Complex.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The change in this category is primarily due to decreases of \$3,735 in defined contribution pension costs and \$4,259 in group hospitalization insurance costs.

Operating Expenses

This category is made of various small expenditures and several large expenditures including \$3,599,142 in facility costs for the Courthouse Complex, \$719,084 in computer system maintenance and security costs, and \$195,228 in Ed Ball facility costs. The change in this category is primarily driven by an increase of \$659,758 in allocated Courthouse building costs, which is caused by a reallocation of costs from the Court Cost Courthouse Trust (Fund 15202), as well as a \$324,643 increase in computer system maintenance and security costs related to the voice and fax system.

Capital Outlay

Capital funding has been provided to replace the audio and visual equipment at the Courthouse Complex.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

Downtown Investment Authority
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	51,212	51,300	51,300	0.0%	0
TOTAL REVENUE	51,212	51,300	51,300	0.0%	0
EXPENDITURES					
Personnel Expenses	415,150	818,530	889,298	8.6%	70,768
Operating Expenses	1,238,921	439,523	162,374	(63.1%)	(277,149)
Capital Outlay	0	2	2	0.0%	0
TOTAL EXPENDITURES	1,654,071	1,258,055	1,051,674	(16.4%)	(206,381)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		8	8	0
Part-Time Hours		0	200	200

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
DIA Administration	1,654,071	1,258,055	1,051,674	(16.4%)	(206,381)
DEPARTMENT TOTAL	1,654,071	1,258,055	1,051,674	(16.4%)	(206,381)

DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND

BACKGROUND

The Downtown Investment Authority or DIA was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing the three downtown community redevelopment area (CRA) resources to spur economic development. The agency has oversight of the Downtown Northbank CRA (SF 10801) and the Downtown Southbank CRA (SF 10802). The funding presented here is for the department's operating budget which resides in the General Fund – GSD.

REVENUE

Miscellaneous Revenue

This category includes revenue for the River City Brewing Company lease payment and fees for applications that are submitted to the Downtown Development Review Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by a \$56,913 increase in salaries unrelated to collective bargaining agreements and a \$24,475 increase in pension costs.

Operating Expenses

This category is made of various small expenditures and several large items including \$500,000 in professional services and \$691,219 in legal charges from the Office of General Counsel. Also included in this category is a \$1,244,228 supervision allocation from the DIA operating budget, which is housed in the General Fund – GSD, to the CRA's that they oversee. This amount is shown budgetarily as a negative amount. The net decrease is being driven by an increase in the supervision allocation of \$334,366.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged and 200 additional part-time hours were added as part of the budget process.

Employee Services
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,439	1,500	1,500	0.0%	0
TOTAL REVENUE	1,439	1,500	1,500	0.0%	0
EXPENDITURES					
Personnel Expenses	3,635,728	3,824,035	3,889,212	1.7%	65,177
Operating Expenses	7,248,912	7,528,466	3,255,570	(56.8%)	(4,272,896)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	10,884,640	11,352,502	7,144,783	(37.1%)	(4,207,719)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		42	42	0
Part-Time Hours		2,644	2,644	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Employee and Labor Relations Administration	1,547,944	1,251,215	1,196,502	(4.4%)	(54,713)
Employee Services Office of the Director	469,190	501,754	519,804	3.6%	18,050
Talent Management	8,867,507	9,599,533	5,428,477	(43.5%)	(4,171,056)
DEPARTMENT TOTAL	10,884,640	11,352,502	7,144,783	(37.1%)	(4,207,719)

EMPLOYEE SERVICES GENERAL FUND

BACKGROUND

The General Fund portion of the Employee Services Department includes Employee and Labor Relations Administration, Office of the Director, and Talent Management. This department is responsible for personnel hiring and management. The department is responsible for updating rules and regulations and maintains personnel records, rosters and detailed job descriptions for each position. It administers employee development, training and retraining programs and analyzes compensation, benefits and other issues to help the city stay competitive. The department also administers labor relations and employee benefit programs and is responsible for procuring all employee benefit programs, such as health and life insurance.

REVENUES

Miscellaneous Revenue

This represents expected revenue from the sale of books, maps and regulations in FY 21.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is mostly due to a \$55,864 increase in defined benefit pension costs. This is somewhat offset by smaller decreases in other areas, including \$12,093 in group hospitalization insurance costs.

Operating Expenses

This category includes various small expenditures and several large items, including \$1,107,473 in computer system maintenance and security costs, \$951,948 in professional services for job posting costs, employee physicals, background checks, and drug screenings, \$695,000 for the City's tuition reimbursement program, and \$245,516 in facility costs. The change in this category is almost entirely driven by the movement of 1Cloud IT allocation costs of \$4,154,865 from this department to the Finance and Administration department.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Executive Office of the Mayor
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	72,786	0	0		0
TOTAL REVENUE	72,786	0	0		0
EXPENDITURES					
Personnel Expenses	3,408,222	3,535,840	3,624,356	2.5%	88,516
Operating Expenses	826,439	793,859	1,030,903	29.9%	237,044
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	4,234,661	4,329,700	4,655,260	7.5%	325,560

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		27	27	0
Part-Time Hours		3,250	3,250	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Mayor's Public Affairs	933,686	1,028,865	1,258,657	22.3%	229,792
Office of the Mayor	3,300,976	3,300,835	3,396,603	2.9%	95,768
DEPARTMENT TOTAL	4,234,661	4,329,700	4,655,260	7.5%	325,560

EXECUTIVE OFFICE OF THE MAYOR GENERAL FUND

BACKGROUND

This budget houses the personnel and operating costs of the Mayor's Office and the Public Affairs Office.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to increased pension costs of \$80,998.

Operating Expenses

This category is made of various small items and several large expenditures including internal service charges of \$362,077, inter-departmental billing from the Office of the Sheriff for the Mayor's security totaling \$348,258 and professional services of \$200,000. The net increase is being driven by a \$34,332 increase in the inter-departmental billing from JSO and the addition of \$200,000 in professional services for the funding of mental health awareness initiatives designed to reduce mental health stigma.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Finance and Administration
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	18,860	16,968	14,366	(15.3%)	(2,602)
Transfers From Component Units	66,096	66,096	66,096	0.0%	0
Fund Balance Appropriation	8,350	0	0		0
TOTAL REVENUE	93,306	83,064	80,462	(3.1%)	(2,602)
EXPENDITURES					
Personnel Expenses	8,538,480	9,511,491	9,694,620	1.9%	183,129
Operating Expenses	3,067,793	4,041,349	10,895,130	169.6%	6,853,781
Capital Outlay	0	2	2	0.0%	0
Debt Service	81,545	100,000	100,000	0.0%	0
Grants, Aids & Contributions	40,004	1	1	0.0%	0
TOTAL EXPENDITURES	11,727,822	13,652,843	20,689,753	51.5%	7,036,910
AUTHORIZED POSITION CAP					
		FY 19-20 Adopted	FY 20-21 Approved	Change	
Authorized Positions		109	108	(1)	
Part-Time Hours		6,160	6,160	0	
EXPENDITURES BY DIVISION					
	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Accounting	4,345,328	4,871,517	11,993,158	146.2%	7,121,641
Budget Office	1,091,597	1,342,093	1,342,199	0.0%	106
Finance & Admin Office of the Director	2,338,651	3,091,701	2,969,676	(3.9%)	(122,025)
Procurement and Supply	2,918,575	3,201,185	3,230,630	0.9%	29,445
Treasury	1,033,670	1,146,347	1,154,090	0.7%	7,743
DEPARTMENT TOTAL	11,727,822	13,652,843	20,689,753	51.5%	7,036,910

FINANCE AND ADMINISTRATION GENERAL FUND

BACKGROUND

The Finance and Administration Department houses the Office of the Director (which includes the Grants and Contract Compliance Office and the Gateway Customer Service Center), Accounting, the Budget Office, Treasury, and Procurement (including the Equal Business Opportunity Office and the Ombudsman).

REVENUE

Miscellaneous Revenue

This category includes accounting service charges and miscellaneous payroll fees including child support deductions, union/police charity fees, and Tourist Development Council fees.

Transfers From Component Units

This category includes revenue generated by the Equal Business Opportunity office for training it provides to other independent authorities.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department.

Operating Expenses

This category is made of various small expenditures and several large items, including \$7.7 million in computer system maintenance and security charges for the City's financial, procurement, and budget software; \$1.1 million in professional and contractual services for arbitrage liability assessments, actuary and financial advisory services, full cost allocation study or indirect cost, and continuing education, mentoring programs for small and emerging businesses; and \$974,783 in OGC Legal fees. The change in this category is almost entirely driven by the movement of \$4.2 million of 1Cloud IT allocation costs from the Employee Services department into the Accounting Division as well as a net increase in the 1Cloud IT allocation costs over the prior year of \$2.6 million.

Debt Service

This category includes funding for banking service charges.

AUTHORIZED POSITION CAP

The authorized position cap decreased by one position that was transferred from the Budget Office to the Medical Examiner's Office during FY 20. The part-time hours cap is unchanged.

Fire and Rescue
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	29,020,595	24,578,033	28,906,795	17.6%	4,328,762
Fines and Forfeits	15,846	13,728	34,310	149.9%	20,582
Miscellaneous Revenue	638,054	646,892	654,929	1.2%	8,037
Other Sources	190,000	0	0		0
Transfers From Component Units	5,802,336	8,647,846	8,171,932	(5.5%)	(475,914)
TOTAL REVENUE	35,666,830	33,886,499	37,767,966	11.5%	3,881,467
EXPENDITURES					
Personnel Expenses	196,654,104	222,877,734	237,662,740	6.6%	14,785,006
Operating Expenses	35,520,883	41,873,898	39,281,031	(6.2%)	(2,592,867)
Capital Outlay	1,200,366	1,324,241	179,526	(86.4%)	(1,144,715)
Debt Service	978,440	975,865	959,323	(1.7%)	(16,542)
Grants, Aids & Contributions	0	0	1,403,924		1,403,924
TOTAL EXPENDITURES	234,353,793	267,051,738	279,486,544	4.7%	12,434,806
AUTHORIZED POSITION CAP					
		FY 19-20 Adopted	FY 20-21 Approved	Change	
Authorized Positions		1,503	1,593	90	
Part-Time Hours		56,414	53,914	(2,500)	
EXPENDITURES BY DIVISION					
	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Emergency Preparedness	3,390,750	3,561,027	3,144,801	(11.7%)	(416,226)
Fire Operations	148,576,832	168,451,714	177,037,447	5.1%	8,585,733
Fire Prevention	4,243,648	4,720,286	4,904,068	3.9%	183,782
Fire Training	3,630,379	4,065,835	4,007,322	(1.4%)	(58,513)
FR Office of the Director	6,560,032	8,822,979	7,481,038	(15.2%)	(1,341,941)
Rescue and Communications	67,952,153	77,429,897	82,911,868	7.1%	5,481,971
DEPARTMENT TOTAL	234,353,793	267,051,738	279,486,544	4.7%	12,434,806

FIRE AND RESCUE GENERAL FUND

BACKGROUND

The Jacksonville Fire and Rescue Department or JFRD has several Divisions including; the Director or Administration, Emergency Preparedness, Fire Operations, Fire Prevention, Fire Training and Rescue. Along with fire and rescue response activities this department houses the function and costs for the City's emergency operations center (EOC), the JFRD side of 9-1-1 call taking / dispatch, the review of fire code compliance, the training of new recruits as well as continuing education requirements for existing employees.

REVENUE

Charges for Services

This category includes net ambulance transport revenues totaling \$25.5 million, net fire inspection fee revenue of \$1.9 million, overtime reimbursement from ASM Global of \$618,313 and other smaller items. The net increase is primarily driven by a \$4,351,362 increase in net transport revenue related to the addition of \$3,623,970 in indigent transport revenue due to the City's participation in the Public Emergency Medical Transportation Managed Care Options program (PEMT/MCO) which began in FY 20 and provides for additional reimbursements from the State related to the cost of transporting Medicaid patients to hospitals.

Fines and Forfeits

This category includes anticipated revenue for fire code violations found during inspections.

Miscellaneous Revenue

This category includes candidate physical abilities test revenue, overtime reimbursements, billings for crash truck response for private entities, such as Boeing and other smaller items.

Transfers From Component Units

This category houses revenue for contract fire and rescue services provided to other government entities including City of Atlantic Beach, the Town of Baldwin, Jacksonville Aviation Authority, and the City of Jacksonville Beach. The change in this category is primarily associated with the removal of \$475,914 in JAA revenue for FY 21 due to the financial impact of COVID-19 on JAA operating revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits, and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations, therefore no cost of living increases are included in the FY 21 budget. However, \$1.0 million in step increases for employees in IAFF are included as required by the step schedules in the most recent union contract. The increase in this category is being driven by several factors including; the additional positions described in the authorize position cap section below, a \$8.0 million increase in total pension costs and a \$2.1 million increase in leave sellback / buyback costs.

Operating Expenses

This category includes various small items and several large expenditures including general liability insurance of \$1.0 million, fire hose and bunker gear of \$1.2 million, radio communication and equipment allocation of \$1.8 million, building maintenance allocation of \$2.1 million, operating and medical supplies of \$2.9 million, IT computer system maintenance and security allocations of \$4.6 million, fleet allocations for service, parts and fuel of \$7.1 million, and vehicle replacement charges of \$12.5 million. The net decrease is being driven by decreases in vehicle replacement charges of \$1.1 million, radio allocation charges of \$648,350 and fleet parts, oil and gas allocation charges of \$626,700.

Capital Outlay

Capital funding has been provided for the candidate physical abilities test activity, and to equip new apparatus for fire stations 65 and 74.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

Grants, Aids and Contributions

The \$1,403,924 represents the City's payment due to the Florida Agency for Health Care Administration on October 31, 2020 which is necessary for the City to participate in the Public Emergency Medical Transportation program for FY 21. Participation in this program ensures that Managed Care Options subsequently provide a full reimbursement, the State and Federal portions, for the City's cost of transporting Medicaid managed care patients to hospitals. In other words, this payment will be refunded back to the City as a portion of the overall indigent net transport revenue discussed above in Charges for Services.

AUTHORIZED POSITION CAP

The overall authorized full-time position cap increased by ninety positions and the part-time hours cap decreased by 2,500 hours.

- Twenty-eight positions were added during FY 20 for Jacksonville Beach
- Sixty-two positions will be added to the General Fund from the SAFER grant program during FY 21

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Health Administrator
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	460,747	390,607	359,442	(8.0%)	(31,165)
Grants, Aids & Contributions	555,535	755,535	755,535	0.0%	0
TOTAL EXPENDITURES	1,016,282	1,146,142	1,114,977	(2.7%)	(31,165)

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Public Health	1,016,282	1,146,142	1,114,977	(2.7%)	(31,165)
DEPARTMENT TOTAL	1,016,282	1,146,142	1,114,977	(2.7%)	(31,165)

HEALTH ADMINISTRATOR GENERAL FUND

BACKGROUND

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care, and environmental health.

EXPENDITURES

Operating Expenses

This category is made of various small items the largest of which are \$188,787 in building and building maintenance costs, and \$77,864 in security and guard service. The net decrease is being driven by a reduction of \$38,432 in building and building maintenance charges. This was somewhat offset by an increase of \$17,723 in miscellaneous insurance costs.

Grants, Aids and Contributions

This category includes City funding for the following programs:

- S.T.D Program: \$147,000 to provide comprehensive health education, free condoms, STD/HIV pregnancy screening, STD treatment, and referrals for related services to prevent and reduce STD/HIV morbidity.
- Hospital Emergency Room Alternate Program: \$350,243 to provide improved health outcomes for uninsured, underinsured, and low-income residents through connections with preventive health services
- Immunization Program: \$258,292 to provide over 1,000 vaccinations for children.

Jacksonville Human Rights Commission
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	37,300	39,000	39,000	0.0%	0
Miscellaneous Revenue	45	100	100	0.0%	0
TOTAL REVENUE	37,345	39,100	39,100	0.0%	0
EXPENDITURES					
Personnel Expenses	624,835	547,948	571,479	4.3%	23,531
Operating Expenses	309,859	239,354	215,791	(9.8%)	(23,563)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	934,695	787,303	787,271	0.0%	(32)

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	7	7	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Human Rights Commission	934,695	787,303	787,271	0.0%	(32)
DEPARTMENT TOTAL	934,695	787,303	787,271	0.0%	(32)

JACKSONVILLE HUMAN RIGHTS COMMISSION GENERAL FUND

BACKGROUND

The Jacksonville Human Rights Commission (JHRC) focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access, the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES

Intergovernmental Revenue

This category includes reimbursements from a work-sharing agreement with the Equal Employment Opportunity Commission to investigate employment discrimination.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is currently no cost of living increase included in the FY 21 budget. All of the City's contracts with the various employee unions are currently in negotiations. Any change in this category is due to the normal process of running the department. The change in this category is mainly due to increases of \$11,953 in defined contribution pension costs and \$6,709 in group hospitalization insurance costs.

Operating Expenses

This category is made of various small items and large expenditures, including \$76,666 in building costs, \$39,688 in computer system maintenance and security costs, \$35,300 in professional services and \$29,451 in OGC Legal fees. The change in this category is primarily due to a \$25,086 decrease in computer system maintenance charges from the elimination of one-time charges related to JHRC Case management system and Windows upgrades in FY 20. This decrease was somewhat offset by the addition of \$2,370 in IT replacement costs for FY 21.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

JSO: Corrections
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	556,821	457,757	444,938	(2.8%)	(12,819)
Miscellaneous Revenue	94,806	118,814	112,541	(5.3%)	(6,273)
TOTAL REVENUE	651,627	576,571	557,479	(3.3%)	(19,092)
EXPENDITURES					
Personnel Expenses	80,415,263	88,408,655	88,395,303	0.0%	(13,352)
Operating Expenses	32,697,253	34,153,724	34,201,096	0.1%	47,372
Capital Outlay	10,087	3	3	0.0%	0
TOTAL EXPENDITURES	113,122,603	122,562,382	122,596,402	0.0%	34,020

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		854	847	(7)
Part-Time Hours		416,385	409,931	(6,454)

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Jails	88,513,045	96,408,449	96,333,936	(0.1%)	(74,513)
Prisons	23,787,617	25,280,531	25,238,307	(0.2%)	(42,224)
Programs & Transitional Services	821,941	873,402	1,024,159	17.3%	150,757
DEPARTMENT TOTAL	113,122,603	122,562,382	122,596,402	0.0%	34,020

JSO: CORRECTIONS GENERAL FUND

BACKGROUND

The Jacksonville Sheriff's Office Department of Corrections provides incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Personnel at three correctional institutions provide and promote rehabilitation, vocational training, and educational opportunities. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center.

REVENUE

Charges for Services

This category includes a variety of revenue sources, the largest of which include \$176,707 in subsistence fees, \$162,202 in home detention fee, and \$62,25 in Prisoner's Board – Work-Furlough revenue. The change in this category is primarily driven by decreases of \$31,032 in Prisoner's Board – Work-Furlough revenue and \$10,838 in home detention fees. However, these were somewhat offset with an increase of \$23,170 in subsistence fees.

Miscellaneous Revenue

This category includes revenue for vending machine commission and miscellaneous sales and charges.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget.

Operating Expenses

This category includes a variety of expenditures, the largest of which are; \$14.3 million for inmate health care costs, \$5.4 million for security guard service at the courthouse and other facilities, \$4.8 million for food service costs at the jail, and \$4.6 million for facility costs including maintenance and utilities.

AUTHORIZED POSITION CAP

Seven positions were moved to other department(s) within the Jacksonville Sheriff's Office during FY 20 and 6,454 part-time hours were eliminated during the budget process.

JSO: Executive Office of the Sheriff
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	550,000	0	0		0
TOTAL REVENUE	550,000	0	0		0
EXPENDITURES					
Personnel Expenses	3,886,931	4,103,535	3,909,072	(4.7%)	(194,463)
Operating Expenses	3,393,602	1,936,333	1,808,872	(6.6%)	(127,461)
Capital Outlay	295,861	0	1		1
Debt Service	157,500	261,952	259,375	(1.0%)	(2,577)
TOTAL EXPENDITURES	7,733,894	6,301,820	5,977,320	(5.1%)	(324,500)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		25	24	(1)
Part-Time Hours		3,780	5,000	1,220

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Administration - Sheriff's Office	7,733,894	6,301,820	5,977,320	(5.1%)	(324,500)
DEPARTMENT TOTAL	7,733,894	6,301,820	5,977,320	(5.1%)	(324,500)

JSO: EXECUTIVE OFFICE OF THE SHERIFF GENERAL FUND

BACKGROUND

The Executive Office of the Sheriff provides leadership, direction, and management for the various Departments within the Jacksonville Sheriff's Office. The areas of focus include strategy development, community relations, external communications, internal investigations, interagency initiatives, legislative initiatives, and accreditation/inspections.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget. The decrease is being driven by the removal of \$143,399 in DROP leave payouts budgeted in FY 20, a \$90,803 net decrease in pension costs, and a net \$63,340 decrease in employer provided benefits.

Operating Expenses

This category is comprised of a variety of expenditures, the largest of which include \$688,307 in OGC Legal allocation, \$359,695 in the copier consolidation allocation, \$322,778 in the IT computer system maintenance and security allocation, \$167,314 in the fleet vehicle replacement allocation and \$130,648 in miscellaneous insurance costs. The net decrease is being driven by a \$136,610 reduction in the OGC Legal allocation.

Debt Service

This amount represents the interest and principal debt repayment for items purchases with borrowed funds.

AUTHORIZED POSITION CAP

One position was moved to another department within the Jacksonville Sheriff's Office during FY 20 and 1,220 part-time hours were added during the budget process.

JSO: Investigations & Homeland Security
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	82,467	84,554	75,725	(10.4%)	(8,829)
Miscellaneous Revenue	690,417	433,062	492,030	13.6%	58,968
TOTAL REVENUE	772,883	517,616	567,755	9.7%	50,139
EXPENDITURES					
Personnel Expenses	60,367,962	66,036,328	69,159,493	4.7%	3,123,165
Operating Expenses	5,929,031	6,607,503	6,293,967	(4.7%)	(313,536)
Capital Outlay	243,508	0	1		1
TOTAL EXPENDITURES	66,540,501	72,643,831	75,453,461	3.9%	2,809,630

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	436	439	3
Part-Time Hours	32,884	30,880	(2,004)

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Homeland Security	28,019,881	29,443,677	30,437,075	3.4%	993,398
Investigations	38,520,619	43,200,154	45,016,386	4.2%	1,816,232
DEPARTMENT TOTAL	66,540,501	72,643,831	75,453,461	3.9%	2,809,630

JSO: INVESTIGATIONS AND HOMELAND SECURITY GENERAL FUND

BACKGROUND

The Jacksonville Sheriff's Office Department of Investigations and Homeland Security provides follow-up investigations of the most serious crimes that include both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proved forensic evidence practices.

REVENUES

Charges for Services

This category includes a variety of revenue sources, the largest of which is \$69,272 in peddler's permit application fees.

Miscellaneous Revenue

This category includes \$427,425 in overtime reimbursement revenue and \$64,605 in contributions from private sources. The increase is being driven by a \$40,415 increase in overtime reimbursement revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget. The net increase is being driven by the movement of three additional positions moved into this department, a \$142,430 increase in special pay, a \$564,391 increase in leave sellback costs and a \$2,549,287 increase in pension costs.

Operating Expenses

This category is comprised of a variety of expenditures, the largest of which include \$2,277,616 in fleet allocation for service, parts and fuel, \$1,867,710 in vehicle replacement costs, \$534,354 in repairs and maintenance, and \$312,388 in IT computer system maintenance and security. The decrease is being driven by the removal of the remaining vehicle lease allocation of \$440,830 and a \$219,673 reduction in the fleet allocation for service, parts and fuel.

AUTHORIZED POSITION CAP

Three positions were moved into this department from other department(s) within the Jacksonville Sheriff's Office during FY 20 and 2,004 part-time hours were eliminated during the budget process.

JSO: Patrol & Enforcement
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	6,304,853	6,998,926	7,184,368	2.6%	185,442
Miscellaneous Revenue	2,377,586	4,364,170	4,400,470	0.8%	36,300
TOTAL REVENUE	8,682,439	11,363,096	11,584,838	2.0%	221,742
EXPENDITURES					
Personnel Expenses	167,004,244	180,990,936	184,927,536	2.2%	3,936,600
Operating Expenses	21,709,287	22,130,589	21,673,070	(2.1%)	(457,519)
Capital Outlay	63,386	0	1		1
TOTAL EXPENDITURES	188,776,916	203,121,525	206,600,607	1.7%	3,479,082

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		1,384	1,407	23
Part-Time Hours		132,630	139,648	7,018

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Patrol	117,150,701	126,805,961	124,739,726	(1.6%)	(2,066,235)
Patrol Support	60,125,963	62,737,553	68,352,209	8.9%	5,614,656
Special Events-Center	11,500,252	13,578,011	13,508,672	(0.5%)	(69,339)
DEPARTMENT TOTAL	188,776,916	203,121,525	206,600,607	1.7%	3,479,082

JSO: PATROL AND ENFORCEMENT GENERAL FUND

BACKGROUND

The Jacksonville Sheriff's Office Department of Patrol and Enforcement provides the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth, and neighborhood watch groups.

REVENUES

Charges for Services

This category includes a variety of different revenues the largest of which are ASM Global overtime reimbursement of \$3,283,632, off duty reimbursement of \$1,624,354, civil income individual revenue of \$995,498, charges for the Mayor's security of \$348,258, and reimbursement from independent agencies of \$324,604. The net increase is being driven by an increase of \$211,320 in ASM Global overtime reimbursement.

Miscellaneous Revenue

This category houses overtime reimbursement of \$4,400,470 from Duval County School Board for police officers assigned to schools under the School Guardian Program which is associated with the Marjory Stoneman Douglas High School Public Safety Act.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget. The net increase is being driven by the movement of twenty-three additional positions moved into this department and a \$3,047,333 increase in pension costs.

Operating Expenses

This category includes a variety of expenditures, the largest of which are \$8.34 million in vehicle replacement costs, \$8.33 million in fleet service, parts and fuel allocation, \$3.32 million in general liability insurance costs, and \$731,838 in repairs and maintenance. The net decrease is being driven by a \$359,614 decrease in repairs and maintenance and a \$686,364 decrease in the fleet service, parts and fuel allocation. This is offset somewhat by a \$685,388 increase in general liability insurance costs.

AUTHORIZED POSITION CAP

Twenty-three positions were moved into this department from other department(s) within the Jacksonville Sheriff's Office during FY 20 and 7,018 part-time hours were added during the budget process.

JSO: Personnel & Professional Standards
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	391,324	449,000	379,700	(15.4%)	(69,300)
Miscellaneous Revenue	8,269	3,818	5,100	33.6%	1,282
TOTAL REVENUE	399,592	452,818	384,800	(15.0%)	(68,018)
EXPENDITURES					
Personnel Expenses	16,028,319	19,376,668	20,210,120	4.3%	833,452
Operating Expenses	3,766,534	4,380,476	3,945,859	(9.9%)	(434,617)
Capital Outlay	56,059	0	1		1
TOTAL EXPENDITURES	19,850,912	23,757,144	24,155,980	1.7%	398,836

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	161	156	(5)
Part-Time Hours	52,325	53,829	1,504

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Human Resources-Center	9,740,051	13,123,036	11,769,852	(10.3%)	(1,353,184)
Professional Standards	10,110,862	10,634,108	12,386,128	16.5%	1,752,020
DEPARTMENT TOTAL	19,850,912	23,757,144	24,155,980	1.7%	398,836

JSO: PERSONNEL AND PROFESSIONAL STANDARDS GENERAL FUND

BACKGROUND

The Jacksonville Sheriff's Office Department of Personnel and Professional Standards provides human resource planning, recruitment, training, records and standards for police, corrections, and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable, and highly skilled individuals.

REVENUES

Charges for Services

This category houses criminal justice education revenue.

Miscellaneous Revenue

This category houses miscellaneous services and charges revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget. The net increase is being driven by a \$774,505 increase in pension costs, a \$589,776 increase in health insurance, and a \$170,099 increase in leave sellback. This is offset somewhat by the movement of five positions to other JSO department(s).

Operating Expenses

This category includes a variety of expenditures, the largest of which are \$1.21 million in professional and contractual services for psychological testing contract for new hires, \$1.08 million in employee travel and training, \$662,400 in clothing, uniform and safety equipment, and \$307,381 in vehicle replacement costs. The net decrease is being driven by decreases in employee training and training of \$215,214 and clothing, uniform and safety equipment of \$202,300.

AUTHORIZED POSITION CAP

Five positions were moved to other department(s) within the Jacksonville Sheriff's Office during FY 20 and 1,504 part-time hours were added during the budget process.

JSO: Police Services
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,954,002	2,891,774	3,012,228	4.2%	120,454
Fines and Forfeits	550,868	450,000	410,900	(8.7%)	(39,100)
Miscellaneous Revenue	5,065	3,200	4,200	31.3%	1,000
Fund Balance Appropriation	4,282	0	0		0
TOTAL REVENUE	3,514,217	3,344,974	3,427,328	2.5%	82,354
EXPENDITURES					
Personnel Expenses	25,458,770	27,224,478	26,785,355	(1.6%)	(439,123)
Operating Expenses	18,205,255	22,775,100	23,031,984	1.1%	256,884
Capital Outlay	244,007	3,208,317	1	(100.0%)	(3,208,316)
TOTAL EXPENDITURES	43,908,032	53,207,895	49,817,340	(6.4%)	(3,390,555)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
	Authorized Positions	375	362	(13)
	Part-Time Hours	31,000	36,420	5,420

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Budget	2,185,004	1,531,790	1,563,784	2.1%	31,994
Support Services	41,723,028	51,676,105	48,253,556	(6.6%)	(3,422,549)
DEPARTMENT TOTAL	43,908,032	53,207,895	49,817,340	(6.4%)	(3,390,555)

JSO: POLICE SERVICES GENERAL FUND

BACKGROUND

The Jacksonville Sheriff's Office Department of Police Services provides a wide variety of law enforcement support functions for the agency, including budget development, financial management, communication systems, property and evidence management, supply inventory management, contract services, records and identification services, fleet maintenance, courthouse security, facilities management, and service of process and execution of writs.

REVENUES

Charges for Services

This category includes a variety of different revenues the largest of which are \$326,500 in alarm permit revenue, \$740,500 in fines and estreatures, and a \$1,634,328 reimbursement for call taker salaries from the 9-1-1 Emergency User Fee (SF 10701). The net increase is being driven by a \$195,354 increase in the call taker salary reimbursement.

Fines and Forfeits

This category houses alarm citations revenue.

Miscellaneous Revenue

This category houses miscellaneous services and charges revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. All of the City's contracts with the various employee unions are currently in negotiations therefore, no cost of living increases are included in the FY 21 budget. The decrease is being driven by the movement of thirteen positions to other department(s).

Operating Expenses

This category is comprised of a variety of expenditures, the largest of which are \$7.18 million in hardware / software licensing and maintenance, \$2.77 million in radio replacement costs, \$2.45 million in clothing, uniform and safety equipment, \$1.37 million in operating supplies, \$1.29 million in IT equipment leases, \$1.24 million in IT radio communication allocations, \$1.19 million in IT costs for the Command Central AWARE / Real Time Crime Center, and \$1.14 million in wireless communication costs. The net increase is primarily due to increases in hardware / software licensing and maintenance of \$2,467,261 and IT equipment leases of \$426,846. The increase is somewhat offset by reductions in clothing, uniform and safety equipment of \$466,723, the IT radio communication allocation of \$502,288 and operating supplies of \$1,724,800.

Capital Outlay

The decrease in this category is due to the removal of FY 20 one-time capital funding which was provided to replace the JSO record management system and various computer and network equipment.

AUTHORIZED POSITION CAP

Thirteen positions were moved to other department(s) within the Jacksonville Sheriff's Office during FY 20 and 5,420 part-time hours were added during the budget process.

Medical Examiner
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,852,611	1,920,080	2,011,836	4.8%	91,756
TOTAL REVENUE	1,852,611	1,920,080	2,011,836	4.8%	91,756
EXPENDITURES					
Personnel Expenses	3,039,525	3,594,914	3,881,569	8.0%	286,655
Operating Expenses	2,029,285	1,792,546	1,866,563	4.1%	74,017
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	5,068,810	5,387,461	5,748,133	6.7%	360,672

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	31	32	1
Part-Time Hours	2,080	2,080	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Medical Examiners	5,068,810	5,387,461	5,748,133	6.7%	360,672
DEPARTMENT TOTAL	5,068,810	5,387,461	5,748,133	6.7%	360,672

MEDICAL EXAMINER GENERAL FUND

BACKGROUND

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, the Department of Corrections of Union County (District IV), and parts of District III, which includes service to Columbia and Hamilton Counties.

REVENUE

Charges for Services

This revenue category includes fees charged for out of County autopsy services, cremation approvals, and consultations with the Medical Examiner. The increase is primarily due to increases of \$45,490 for District IV, \$23,266 for cremation approval, and \$23,000 for District III because of an increase in case load.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is primarily driven by increased personnel costs associated with the new associate medical examiner position that was added during FY 20.

Operating Expenses

This category is made of various small expenditures and several large items including \$900,423 in professional and contractual services for medical services, tests and consultants and cremation, \$205,838 for IT costs related to the new case management system, \$182,632 in IT computer system maintenance and security costs, \$173,113 in operating supplies, and \$109,192 in building maintenance costs. The change in this category is primarily driven by increases of \$109,273 in professional services due to increased costs for body removal and one-time charge of \$36,179 for a FY 20 insurance loss deductible. The net increase is somewhat offset by reductions in building maintenance costs of \$32,191 and the removal of \$22,828 in ITD replacement costs and \$21,504 in equipment lease purchase costs.

AUTHORIZED POSITION CAP

A position was moved into the Medical Examiner during FY 20. The authorized part-time hours cap is unchanged.

Military Affairs and Veterans
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	50	0	(100.0%)	(50)
TOTAL REVENUE	0	50	0	(100.0%)	(50)
EXPENDITURES					
Personnel Expenses	1,064,934	1,111,097	1,138,843	2.5%	27,746
Operating Expenses	209,234	205,917	325,647	58.1%	119,730
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	0	2,400	2,400	0.0%	0
TOTAL EXPENDITURES	1,274,168	1,319,415	1,466,891	11.2%	147,476

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		14	17	3
Part-Time Hours		1,040	1,040	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Military and Veterans Affairs	1,274,168	1,319,415	1,466,891	11.2%	147,476
DEPARTMENT TOTAL	1,274,168	1,319,415	1,466,891	11.2%	147,476

MILITARY AFFAIRS AND VETERANS GENERAL FUND

BACKGROUND

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and Veterans and works closely with the military, corporate partners, the Jacksonville Jaguars Foundation, social services agencies and government leadership to deliver extensive services and support securing Jacksonville as the most military-friendly city in the United States. The department manages several million dollars in state and federal grants that support the local military bases, homeless Veterans and financial support for at-risk Veterans and transitioning military members. Also, the department oversees and maintains the Jobs-For-Vets website, an initiative designed to connect job seeking Veterans to over 400 Veteran-Friendly employers in the Jacksonville region along with other career support services.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is primarily driven by a \$16,993 increase in pension costs. The three positions moved into this department from a grant are unfunded positions and will not impact the costs in the FY 21 budget.

Operating Expenses

This category includes various small expenditures, the largest which are \$100,000 in professional services, \$87,196 in computer system maintenance and security costs, and \$45,106 in facility costs. The change in this category is primarily driven by the addition of \$100,000 in professional services for the Homeless Veterans Reintegration Program, as well as an increase of \$20,435 in IT computer system maintenance and security charges.

Grants, Aids, & Contributions

This category includes the funding for the active Military Combat Duty Grant Program, which provides assistance for the families and homes of qualified military personnel that have served in combat duty.

AUTHORIZED POSITION CAP

Three positions were added during the FY 21 budget process for the Homeless Veterans Reintegration Program. The part-time hours cap is unchanged.

Neighborhoods
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,912,725	1,682,420	1,694,018	0.7%	11,598
Fines and Forfeits	131,537	103,787	103,887	0.1%	100
Miscellaneous Revenue	140,534	86,553	87,923	1.6%	1,370
Fund Balance Appropriation	24,708	0	0		0
TOTAL REVENUE	2,209,503	1,872,760	1,885,828	0.7%	13,068
EXPENDITURES					
Personnel Expenses	13,086,273	13,932,770	14,134,978	1.5%	202,208
Operating Expenses	7,173,916	7,976,971	8,270,343	3.7%	293,372
Capital Outlay	12,290	2	2	0.0%	0
Grants, Aids & Contributions	387,250	400,000	500,000	25.0%	100,000
TOTAL EXPENDITURES	20,659,729	22,309,743	22,905,323	2.7%	595,580
AUTHORIZED POSITION CAP					
		FY 19-20 Adopted	FY 20-21 Approved	Change	
Authorized Positions		210	210	0	
Part-Time Hours		27,275	27,275	0	
EXPENDITURES BY DIVISION					
	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Animal Care and Protective Services Division	4,461,969	4,595,478	4,607,087	0.3%	11,609
Environmental-Quality Division	3,210,301	3,294,227	3,609,335	9.6%	315,108
Housing and Community Development	0	68,373	84,477	23.6%	16,104
Mosquito Control	1,936,822	2,082,097	2,098,039	0.8%	15,942
Municipal Code and Compliance	6,260,066	6,895,568	7,057,155	2.3%	161,587
Neighborhoods Office of the Director	4,790,571	5,374,000	5,449,230	1.4%	75,230
DEPARTMENT TOTAL	20,659,729	22,309,743	22,905,323	2.7%	595,580

NEIGHBORHOODS GENERAL FUND

BACKGROUND

The Neighborhoods Department includes the Animal Care and Protective Services, Municipal Code Compliance, Housing & Community Development, Environmental Quality, Mosquito Control and Office of the Director Divisions. Within the Office of the Director, activities include the Call Center (630-CITY), Fight Blight Awareness Campaign and the Office of Neighborhood Services.

REVENUE

Charges for Services

The category includes charges for siltation inspections, animal licenses and permits, water conservation well permits, water and air maintenance fees, application review fees, air pollution application fees and other miscellaneous fees. The net increase is being driven by increased costs in siltation inspections.

Fines and Forfeits

This category includes animal care and control civil penalties and civil fines.

Miscellaneous Revenue

This category includes miscellaneous sales and charges in the Municipal Code Compliance Division for reinspection fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The net increase is primarily due to increased pension costs of \$138,596.

Operating Expenses

This category is made of various small items and several large expenditures, including \$2,614,097 in IT computer system maintenance and security, \$1,900,713 in facility costs including maintenance and utilities, \$954,406 in fleet services, \$517,769 in professional and contractual services for the maintenance, demolition and board-ups of nuisance properties, and \$468,153 in OGC Legal charges. The net increase is being driven by a \$258,969 increase in facility costs.

Grants, Aids, & Contributions

This category includes funding to the Local Initiatives Support Corporation or LISC. The funding is focused on reducing crime havens through real estate development, community building and community engagement efforts. The increase of \$100,000 is to support a new Community Land Trust that LISC will oversee.

AUTHORIZED POSITION CAP

The authorized position and part-time hours caps are unchanged.

Office of Economic Development
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	131	120	120	0.0%	0
TOTAL REVENUE	131	120	120	0.0%	0
EXPENDITURES					
Personnel Expenses	1,400,757	1,545,724	1,604,271	3.8%	58,547
Operating Expenses	93,317	128,687	67,698	(47.4%)	(60,989)
Capital Outlay	1,197	2	2	0.0%	0
Grants, Aids & Contributions	107,982	108,000	258,000	138.9%	150,000
TOTAL EXPENDITURES	1,603,252	1,782,413	1,929,971	8.3%	147,558

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		13	13	0
Part-Time Hours		1,300	1,300	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Economic Development	1,603,252	1,782,413	1,929,971	8.3%	147,558
DEPARTMENT TOTAL	1,603,252	1,782,413	1,929,971	8.3%	147,558

OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND

BACKGROUND

The Office of Economic Development (OED) serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating a broader tax base for the community. The office also oversees the administration of local and state incentives, redevelopment at the Cecil Commerce Center and provides staff support to the three Community Redevelopment Areas (CRAs) outside of the Downtown core. The CRAs include the Jacksonville International Airport CRA Trust (SF 10804), King / Soutel Crossing CRA Trust (SF 10805) and the Arlington CRA Trust (SF 10806).

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to increased pension costs of \$64,265.

Operating Expenses

This category is made of various small items and several larger items including \$175,561 in charges from the Office of General Counsel, \$94,000 in professional services as well as a negative budget expense line of \$419,639 for supervision allocation for administrative costs that are allocated to the Cecil Commerce Center fund (SF 11312) and three Community Redevelopment Areas (CRA) funds in which the department provides staff support. The net decrease is being driven by an increase in that supervision allocation of \$50,969.

Grants, Aids & Contributions

This category includes a \$108,000 grant to the University of North Florida's Small Business Development Center and \$150,000 in additional funding for a facade grant program on Moncrief Road.

AUTHORIZED POSITION CAP

The authorized position and part-time hours caps are unchanged.

Office of Ethics
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	46	0	0		0
Transfers From Component Units	22,000	22,000	32,000	45.5%	10,000
TOTAL REVENUE	22,046	22,000	32,000	45.5%	10,000
EXPENDITURES					
Personnel Expenses	312,763	350,123	400,222	14.3%	50,099
Operating Expenses	66,187	65,381	62,971	(3.7%)	(2,410)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	378,950	415,505	463,194	11.5%	47,689

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions	1	2	1
Part-Time Hours	3,640	2,340	(1,300)

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Ethics Office	378,950	415,505	463,194	11.5%	47,689
DEPARTMENT TOTAL	378,950	415,505	463,194	11.5%	47,689

OFFICE OF ETHICS GENERAL FUND

BACKGROUND

The Office of Ethics addresses citywide ethics, compliance, and oversight challenges to the City and various independent agencies through comprehensive training and advice.

REVENUE

Transfers From Component Units

This amount represents revenue from various Independent Authorities, including JEA, JAA, JPA and JTA for ethics training and advice provided by the office.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is due to the addition of a position which is offset somewhat by a \$33,956 decrease in part-time salaries.

Operating Expenses

This category is made of various small items, the largest of which are \$27,379 in OGC legal allocations and \$15,490 in facility costs.

AUTHORIZED POSITION CAP

A part-time employee was converted to a full-time position as part of the budget process. The authorized position cap increase by one position and 1,300 part-time hours were eliminated.

Office of General Counsel
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fund Balance Appropriation	2,150,000	0	0		0
TOTAL REVENUE	2,150,000	0	0		0
EXPENDITURES					
Personnel Expenses	52,556	59,630	54,822	(8.1%)	(4,808)
Operating Expenses	5,662,700	110,212	110,154	(0.1%)	(58)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	5,715,256	169,843	164,977	(2.9%)	(4,866)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		1	1	0
Part-Time Hours		240	240	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Duval Legislative Delegation	60,504	69,843	64,977	(7.0%)	(4,866)
General Counsel Administration	5,654,752	100,000	100,000	0.0%	0
DEPARTMENT TOTAL	5,715,256	169,843	164,977	(2.9%)	(4,866)

OFFICE OF GENERAL COUNSEL GENERAL FUND

BACKGROUND

The General Fund Operating portion of the Office of General Counsel consists of operations funding for the Duval Legislative Delegation, as well as annual funding set aside for judgments, claims, and losses.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The change in this category is almost entirely attributable to the removal of \$4,799 in part-time salaries.

Operating Expenses

This category includes various small expenditures for the operation of the Duval Legislative Delegation as well as \$100,000 for judgments, claims, and losses.

AUTHORIZED POSITION CAP

The authorized position and part-time hours caps are unchanged.

Office of State's Attorney
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,746,797	1,973,414	2,250,417	14.0%	277,003
Capital Outlay	0	25,000	0	(100.0%)	(25,000)
TOTAL EXPENDITURES	1,746,797	1,998,414	2,250,417	12.6%	252,003

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
State Attorney	1,746,797	1,998,414	2,250,417	12.6%	252,003
DEPARTMENT TOTAL	1,746,797	1,998,414	2,250,417	12.6%	252,003

OFFICE OF STATE'S ATTORNEY GENERAL FUND

BACKGROUND

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utility, maintenance, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category is made of various small expenditures and several large items including \$1,687,096 for facility costs and \$553,105 for IT computer system maintenance and security. The net increase is being driven by increases of \$165,200 in IT computer system maintenance and security costs and \$114,187 in facility costs.

Office of the Inspector General
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Component Units	115,000	115,000	115,000	0.0%	0
TOTAL REVENUE	115,000	115,000	115,000	0.0%	0
EXPENDITURES					
Personnel Expenses	762,307	890,280	1,153,577	29.6%	263,297
Operating Expenses	128,991	159,402	143,232	(10.1%)	(16,170)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	891,298	1,049,683	1,296,810	23.5%	247,127

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		9	12	3

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Inspector General Office	891,298	1,049,683	1,296,810	23.5%	247,127
DEPARTMENT TOTAL	891,298	1,049,683	1,296,810	23.5%	247,127

OFFICE OF THE INSPECTOR GENERAL GENERAL FUND

BACKGROUND

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded the authority of this office to include the City Constitutional Offices and Independent Authorities.

REVENUE

Transfers From Component Units

This amount represents contributions to the Office of Inspector General from independent authorities, including JEA, JAA, JPA and JTA.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The change is being driven by the addition of three positions during FY 20.

Operating Expenses

This category is made of various small items, the largest of which are \$56,317 in facility costs, \$30,000 in IT computer system maintenance and security allocations, and \$27,186 in employee travel and training. The net decrease is being driven by a \$17,589 decrease in the IT computer system maintenance and security allocation.

AUTHORIZED POSITION CAP

Three positions were added during FY 20.

Parks, Recreation & Community Services
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	0	0	0		0
Charges for Services	344,622	348,500	348,500	0.0%	0
Miscellaneous Revenue	588,090	532,675	535,475	0.5%	2,800
Fund Balance Appropriation	500,000	0	0		0
TOTAL REVENUE	1,432,713	881,175	883,975	0.3%	2,800
EXPENDITURES					
Personnel Expenses	19,294,418	19,968,187	20,335,665	1.8%	367,478
Operating Expenses	24,276,417	25,919,505	25,684,832	(0.9%)	(234,673)
Capital Outlay	98,677	3	3	0.0%	0
Grants, Aids & Contributions	0	3,058,132	3,058,132	0.0%	0
TOTAL EXPENDITURES	43,669,512	48,945,827	49,078,632	0.3%	132,805
AUTHORIZED POSITION CAP					
		FY 19-20 Adopted	FY 20-21 Approved	Change	
Authorized Positions		263	263	0	
Part-Time Hours		300,990	300,990	0	
EXPENDITURES BY DIVISION					
	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Disabled Services	685,312	678,997	680,824	0.3%	1,827
Natural and Marine Resources	1,734,013	1,804,516	2,020,943	12.0%	216,427
Parks, Recreation & Community Services - Office of th	2,797,568	3,129,091	3,064,484	(2.1%)	(64,607)
Recreation and Community Programming	25,259,024	26,248,050	25,920,998	(1.2%)	(327,052)
Senior Services-Center	2,892,382	6,242,424	6,162,805	(1.3%)	(79,619)
Social Services	9,473,603	10,049,380	10,294,640	2.4%	245,260
Sport and Entertainment	827,611	793,369	933,938	17.7%	140,569
DEPARTMENT TOTAL	43,669,512	48,945,827	49,078,632	0.3%	132,805

PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND

BACKGROUND

The Parks, Recreation and Community Services Department consists of the Office of the Director and six other Divisions: Senior Services, Social Services, Recreation and Community Programming, Disabled Services, Natural and Marine Resources and Sports and Entertainment. The Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

REVENUE

Charges for Services

This category includes revenue for summer camp programming, organized event charges, tennis lessons, canning center fees and docking fees.

Miscellaneous Revenue

This category includes revenue for overtime reimbursement, rental of city facilities and other miscellaneous revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is primarily due to an increase pension costs of \$212,573.

Operating Expenses

This category is comprised of a variety of expenses. Roughly \$9.42 million is allocated to professional and contractual services for programs including: adult residential transitional housing, in/out patient substance abuse education, intervention and treatment, indigent burial, homeless outreach and services, mental health and vocational services, the sexual assault response center, funding for the cooperative extension agreement with the University of Florida, janitorial cleaning services at city parks and community/senior centers, park field maintenance, security and guard services, the operation and management of Hemming Park and the operations and maintenance of the Brentwood Golf Course, as well as, additional funding of \$250,000 in FY 21 for human trafficking Council budget priority request as related to Ordinance 2020-152-A. Roughly \$8.8 million is allocated to internal service charges of which \$5.68 million is for facility operation and maintenance, \$1.29 million for IT computer system maintenance and security costs, and \$1.53 million for fleet vehicle charges. The remaining \$7.46 million includes funding for subsidy programs of \$1.38 million, repairs and maintenance of \$1.29 million, Baker Act inquiries of \$1.22 million, insurance costs of \$952,680, and chemicals for city pools of \$524,000.

Grants, Aids and Contributions

This category houses the City's match for the senior service program grant. Additional information about this grant can be found on the schedule of continuation grants/ programs with a city match in the Introduction section of this document.

AUTHORIZED POSITION CAP

The authorized position and part-time hours caps are unchanged.

Planning and Development
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	513,757	420,000	365,000	(13.1%)	(55,000)
Charges for Services	1,147,485	1,032,000	833,000	(19.3%)	(199,000)
Fines and Forfeits	1,250	6,171	0	(100.0%)	(6,171)
Miscellaneous Revenue	0	100	100	0.0%	0
TOTAL REVENUE	1,662,492	1,458,271	1,198,100	(17.8%)	(260,171)
EXPENDITURES					
Personnel Expenses	2,751,893	2,925,157	3,149,031	7.7%	223,874
Operating Expenses	1,498,695	1,111,889	1,398,477	25.8%	286,588
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	4,250,588	4,037,047	4,547,509	12.6%	510,462

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		32	33	1
Part-Time Hours		5,257	5,257	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Community Planning and Development	1,268,165	1,430,305	1,496,445	4.6%	66,140
Current Planning	1,146,111	1,250,386	1,318,136	5.4%	67,750
Development Services	622,050	670,310	712,177	6.2%	41,867
Planning Office of the Director	721,534	100	300,100	100,000.0%	300,000
Transportation Planning	492,728	685,946	720,651	5.1%	34,705
DEPARTMENT TOTAL	4,250,588	4,037,047	4,547,509	12.6%	510,462

PLANNING AND DEVELOPMENT GENERAL FUND

BACKGROUND

Planning and Development department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections, and building codes fall within the purview of this department. The General Fund Operating portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, Development Services Division and Transportation Planning Division.

As part of the FY 21 budget a new Resiliency Office was created within the Office of Director to provide strategic oversight and management of the City's comprehensive resiliency plan.

REVENUE

Permits, Fees and Special Assessments

This category includes revenue from right of way filing fees. The change in this category is driven by a temporary moratorium on certain fees pursuant to 2020-235-E.

Charges for Services

This category includes fees received for zoning exceptions, rezoning and amendments to the comprehensive plan. The change in this category is driven by a temporary moratorium on certain fees pursuant to 2020-235-E.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is primarily driven by increased personnel costs associated with the new chief resiliency office position that was added as part of the budget process as well as a \$79,240 increase in pension costs.

Operating Expenses

This category includes various small expenditures and several large items, including \$537,792 in professional services used for court reporters, traffic counts and the mobility plan, \$331,854 in facility costs, \$284,708 in OGC legal allocation, and \$201,759 in IT computer system maintenance and security allocation. The net increase is being driven by the addition of the Resiliency Office operating budget totaling \$207,938.

AUTHORIZED POSITION CAP

The new chief resiliency officer position was added as part of the budget process. The part-time hours cap is unchanged.

Public Defender's
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	2,211,511	2,374,517	2,462,188	3.7%	87,671
Capital Outlay	0	46,126	1	(100.0%)	(46,125)
TOTAL EXPENDITURES	2,211,511	2,420,643	2,462,189	1.7%	41,546

AUTHORIZED POSITION CAP	FY 19-20 Adopted	FY 20-21 Approved	Change

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Public Defender	2,211,511	2,420,643	2,462,189	1.7%	41,546
DEPARTMENT TOTAL	2,211,511	2,420,643	2,462,189	1.7%	41,546

PUBLIC DEFENDER'S GENERAL FUND

BACKGROUND

The Public Defender is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires that the Public Defender be provided with office space, utilities, maintenance, security, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category includes various small expenditures and several large items including \$2,138,883 for facility costs and \$244,332 in IT computer system maintenance and security costs. The net increase is being driven by increases of \$51,633 in IT computer system maintenance and security costs and \$49,280 in facility costs. These increases are somewhat offset by the removal of \$14,095 in one-time FY 20 non-capital computer equipment funding.

Capital Outlay

The one-time FY 20 capital computer equipment funding has been removed.

Public Library
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	313,660	300,000	231,250	(22.9%)	(68,750)
Miscellaneous Revenue	1,025	1,500	1,500	0.0%	0
TOTAL REVENUE	314,686	301,500	232,750	(22.8%)	(68,750)
EXPENDITURES					
Personnel Expenses	19,286,921	20,785,893	21,068,464	1.4%	282,571
Operating Expenses	8,166,393	8,865,741	8,637,815	(2.6%)	(227,926)
Capital Outlay	3,801,269	3,999,156	3,999,156	0.0%	0
Other Uses	3,288,962	1,676,644	1,637,418	(2.3%)	(39,226)
TOTAL EXPENDITURES	34,543,545	35,327,434	35,342,853	0.0%	15,419

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
	Authorized Positions	310	310	0
	Part-Time Hours	190,499	190,499	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Libraries	34,543,545	35,327,434	35,342,853	0.0%	15,419
DEPARTMENT TOTAL	34,543,545	35,327,434	35,342,853	0.0%	15,419

PUBLIC LIBRARY GENERAL FUND

BACKGROUND

The Jacksonville Public Library system consists of the main library in Downtown and twenty regional, community, and neighborhood branch libraries. The system services the needs of Duval County, as well as neighboring areas of Baker, Clay, Nassau and St. Johns Counties.

REVENUE

Charges for Services

This category includes library fees for internet printing, public library fees and bad check fees. The net decrease is being driven by a \$68,750 decrease in the estimated internet printing revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The net increase is primarily due to increased pension costs of \$208,857.

Operating Expenses

This category includes various small expenditures and several large items including \$3.18 million in facility costs, \$1.68 million in professional and contractual services for items such as security, guard service, janitorial and material distribution contracts, \$1.32 million in IT computer system maintenance and security costs, \$745,576 in insurance costs, and \$707,810 for hardware and software licensing and maintenance. The change in this category is being driven by decreases in facility costs of \$146,995 and a reduction in PC / laptop equipment refresh funding of \$416,929. The FY 21 funding completes the PC / laptop equipment refresh for the Library. The decreases are somewhat offset by increases in insurance costs of \$153,108 and IT computer system maintenance and security allocation of \$196,272.

Capital Outlay

This category contains the FY 21 funding for new library materials.

Other Uses

This category contains the charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours caps are unchanged from the prior year.

Public Works
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	393,571	393,571	393,571	0.0%	0
Charges for Services	114,632	89,396	91,516	2.4%	2,120
Miscellaneous Revenue	5,148,228	5,353,808	5,647,448	5.5%	293,640
TOTAL REVENUE	5,656,431	5,836,775	6,132,535	5.1%	295,760
EXPENDITURES					
Personnel Expenses	14,636,559	15,558,353	15,999,153	2.8%	440,800
Operating Expenses	30,883,906	32,553,291	32,908,679	1.1%	355,388
Capital Outlay	36,270	200,002	200,002	0.0%	0
TOTAL EXPENDITURES	45,556,736	48,311,646	49,107,834	1.6%	796,188

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		300	296	(4)
Part-Time Hours		2,600	2,600	0

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Engineering and Construction Management	3,132,156	3,264,827	3,269,781	0.2%	4,954
Mowing and Landscape Maintenance	12,310,717	12,820,395	13,009,692	1.5%	189,297
Public Works Office of the Director	2,253,555	2,769,390	2,683,208	(3.1%)	(86,182)
Real Estate	1,141,028	888,255	1,065,112	19.9%	176,857
R-O-W and Stormwater Maintenance	8,945,981	9,554,177	9,824,902	2.8%	270,725
Solid Waste	1,253,017	1,455,801	1,465,918	0.7%	10,117
Traffic Engineering	16,520,281	17,558,801	17,789,221	1.3%	230,420
DEPARTMENT TOTAL	45,556,736	48,311,646	49,107,834	1.6%	796,188

PUBLIC WORKS GENERAL FUND

BACKGROUND

The Public Works Department consists of the Office of the Director and seven other Divisions: Engineering and Construction Management, Mowing & Landscape Maintenance, Public Buildings, Real Estate, Right-of-Way (R-O-W) & Stormwater Maintenance, Solid Waste and Traffic Engineering.

REVENUE

Intergovernmental Revenue

This amount represents funding from the State of Florida Department of Transportation (FDOT) for mowing, litter removal and tree trimming for public rights-of-ways on State roads.

Charges for Services

This category includes funding for various signage and street services, road and street closure fees and engineering services charged to federal and independent agencies.

Miscellaneous Revenue

This category includes reimbursements from the FDOT for the maintenance of traffic signals and streetlights on State roads totaling \$5,559,565, as well as other smaller revenue sources.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to increases of \$234,228 in workers compensation costs and \$211,339 in pension costs.

Operating Expenses

This category consists of various small and large expenditures, including \$11 million in electricity for street lights, \$10.9 million in contractual services for mowing, landscaping and tree maintenance, \$2.7 million for fleet services, \$2.5 million for general liability insurance and \$1.3 million for computer system maintenance and security. The net increase is mainly due to a new JEA agreement of \$250,000 for ground utility locating in FY 21.

Capital Outlay

Funding has been provided for the purchase and installation of street lighting infrastructure.

AUTHORIZED POSITION CAP

Four vacant positions were transferred to other departments within the General Fund. Three positions were provided to the Office of Inspector General during FY 20 and one funded position went to the Office of Ethics during the budget process. The part-time hours cap is unchanged.

Supervisor of Elections
GENERAL FUND

REVENUES AND EXPENDITURES	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	55,260	15,000	18,000	20.0%	3,000
TOTAL REVENUE	55,260	15,000	18,000	20.0%	3,000
EXPENDITURES					
Personnel Expenses	4,943,366	4,998,236	3,759,835	(24.8%)	(1,238,401)
Operating Expenses	2,746,243	3,211,360	3,120,428	(2.8%)	(90,932)
Capital Outlay	0	1	1	0.0%	0
Debt Service	242,037	244,405	56,214	(77.0%)	(188,191)
TOTAL EXPENDITURES	7,931,645	8,454,002	6,936,478	(18.0%)	(1,517,524)

AUTHORIZED POSITION CAP		FY 19-20 Adopted	FY 20-21 Approved	Change
Authorized Positions		31	31	0
Part-Time Hours		184,448	97,216	(87,232)

EXPENDITURES BY DIVISION	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
Elections	4,654,750	4,528,710	3,480,279	(23.2%)	(1,048,431)
Registration	3,276,895	3,925,292	3,456,199	(12.0%)	(469,093)
DEPARTMENT TOTAL	7,931,645	8,454,002	6,936,478	(18.0%)	(1,517,524)

SUPERVISOR OF ELECTIONS GENERAL FUND

BACKGROUND

The Supervisor of Elections registers all voters in Duval County, educates voters on state and local laws and how to vote, staffs early voting sites and the call center, processes absentee ballots, and conducts state and local elections in Duval County in accordance with the elections laws of Florida.

In FY 20, there were two county-wide elections (1 Presidential Primary and 1 Primary election). In FY 21, there will only be one county-wide election (1 General Election).

REVENUES

Miscellaneous Revenue

This category includes fees charged to political candidates and the public for reports, studies, and copies, and conducting elections.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in this category is almost entirely attributable to a reduction of \$1,194,740 in part-time salaries and \$66,913 in overtime salary costs associated with the lower number of elections taking place during FY 21.

Operating Expenses

This category includes various small expenditures and several large items, the largest of which include \$642,390 for hardware and software licenses, \$496,887 in IT computer system maintenance and security costs, \$343,637 for postage, \$336,867 in election operating supplies, and \$324,200 in building rental costs. The net decrease is being driven by reductions in the SOE operating budget IT computer system maintenance and security of \$185,767 and IT equipment replacements of \$122,691. These decreases are somewhat offset by increases in the election activity specifically related to the impact of Covid_19 on the November 2020 election of \$231,516.

Debt Service

This amount represents the interest and principal debt repayment for the purchase of electronic voter ID equipment. The debt service will be repaid in FY 21.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged. The part-time hours cap has been reduced by 87,232 hours due to the reduced number of elections in FY 21.

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GENERAL FUND

00112 Mosquito Control - State 1

00113 Special Events

00116 Downtown Economic Development Fund

00119 Emergency Reserve

00191 Property Appraiser

00192 Clerk of the Court

00193 Tax Collector

Mosquito Control State 1
 SUBFUND -- 00112

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	141,549	50,900	50,900	0.0%	0
Miscellaneous Revenue	21,868	2,222	3,330	49.9%	1,108
Fund Balance Appropriation	102,600	0	0		0
TOTAL REVENUE	266,017	53,122	54,230	2.1%	1,108
EXPENDITURES					
Operating Expenses	62,264	53,121	54,229	2.1%	1,108
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	62,264	53,122	54,230	2.1%	1,108

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

MOSQUITO CONTROL - STATE 1 SUBFUND 00112

BACKGROUND

Subfund 000112 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The budget for the Mosquito Control Division in FY 21 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUE

Intergovernmental Revenue

This category represents the FY 21 estimated revenue from the Florida Department of Agriculture and Consumer Services.

Miscellaneous Revenue

This category includes the FY 21 anticipated interest earnings.

EXPENDITURES

Operating Expenses

This category is made of various small expenditures, the largest of which are repair and maintenance supplies of \$13,463 and other operating supplies of \$12,682.

Special Events
SUBFUND -- 00113

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	76,395	76,000	76,000	0.0%	0
Miscellaneous Revenue	358,632	358,021	48,477	(86.5%)	(309,544)
Transfers From Other Funds	6,775,372	7,802,981	7,593,590	(2.7%)	(209,391)
Fund Balance Appropriation	74,154	101,314	101,314	0.0%	0
TOTAL REVENUE	7,284,553	8,338,316	7,819,381	(6.2%)	(518,935)
EXPENDITURES					
Personnel Expenses	1,239,397	1,389,570	1,246,136	(10.3%)	(143,434)
Operating Expenses	4,778,039	5,912,799	3,634,636	(38.5%)	(2,278,163)
Capital Outlay	34,625	1	1	0.0%	0
Grants, Aids & Contributions	823,489	934,632	554,875	(40.6%)	(379,757)
Other Uses	0	101,314	2,383,733	2,252.8%	2,282,419
TOTAL EXPENDITURES	6,875,549	8,338,316	7,819,381	(6.2%)	(518,935)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	14	13	(1)
Part-Time Hours	4,160	4,160	0

SPECIAL EVENTS SUBFUND 00113

BACKGROUND

The Office of Special Events is an activity of the Sports and Entertainment Division (SF 00111) within the Department of Parks, Recreation and Community Services.

REVENUE

Charges for Services

This amount represents anticipated revenue from the sale of tickets for the annual Florida/Georgia game.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21. The reduction of \$309,544 is primarily due to the removal of temporary seating paid by the Jacksonville Jaguars, LLC for the Florida/Georgia game based on the impact of Covid_19 capacity restrictions.

Transfers from Other Funds

This amount represents the transfer from the General Fund Operating (SF 00111) to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to reduce the General Fund Operating fund subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease increase in personnel expenses is primarily due to costs associated with one funded position being transferred to the Sports and Entertainment Division General Fund activity (SF 00111).

Operating Expenses

This category is made of various small items and several large expenditures including \$1,527,780 in miscellaneous services and charges to support city sponsored special events, \$652,105 in equipment rental costs for City events, \$500,000 in event contribution costs related to the annual Florida / Georgia game and \$142,724 in IT computer system maintenance and security costs. The net decrease is primarily driven by the removal of \$2,077,011 in temporary seating funding related to the Florida / Georgia game due to capacity limits related to Covid_19. This funding was moved into a contingency as seen in Other Uses.

Grants, Aids & Contributions

This category includes funding of \$470,000 in contractual expenses for the annual Florida / Georgia game and \$84,875 contribution for the annual Bob Hayes Invitational track meet. The reduction of \$379,757 is primarily due to removal of payment to the Jaguars for lost revenue due to schedule changes of Jaguars home game and the Florida / Georgia game. This funding was moved into a contingency as seen in Other Uses.

Other Uses

This category contains a contingency set up by City Council during budget hearings for Florida / Georgia game expenses that were impacted by capacity limitations due to Covid_19.

AUTHORIZED POSITION CAP

One position within this fund was transferred as part of the budget process to the Sports and Entertainment Division General Fund activity (SF 00111).

Emergency Reserve
SUBFUND -- 00119

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,801,529	1,030,195	814,600	(20.9%)	(215,595)
Fund Balance Appropriation	61,191,055	62,540,325	64,106,011	2.5%	1,565,686
TOTAL REVENUE	62,992,584	63,570,520	64,920,611	2.1%	1,350,091
EXPENDITURES					
Other Uses	0	63,570,520	64,920,611	2.1%	1,350,091
TOTAL EXPENDITURES	0	63,570,520	64,920,611	2.1%	1,350,091

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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EMERGENCY RESERVE SUBFUND 00119

BACKGROUND

Municipal ordinance code section 106.107 established a separate fund to account for the City's emergency reserves. The emergency reserve can be used to address unanticipated non-reimbursed expenditures arising out of a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature that exceed the operating reserve. The subfund is presented as part of the annual budget for informational purposes only.

REVENUE

Miscellaneous Revenue

This category includes the FY 21 anticipated interest earnings.

Fund Balance Appropriation

This amount is the estimated FY 20 ending cash balance.

EXPENDITURES

Other Uses

This is a budgetary representation of the estimated FY 21 ending cash balance based on the revenue items discussed above.

Property Appraiser
SUBFUND -- 00191

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	384,753	394,226	414,944	5.3%	20,718
Miscellaneous Revenue	5,061	2,500	2,000	(20.0%)	(500)
Transfers From Other Funds	10,280,468	11,359,842	10,722,552	(5.6%)	(637,290)
Fund Balance Appropriation	128,559	171,528	150,926	(12.0%)	(20,602)
TOTAL REVENUE	10,798,841	11,928,096	11,290,422	(5.3%)	(637,674)
EXPENDITURES					
Personnel Expenses	8,507,417	8,841,265	8,896,112	0.6%	54,847
Operating Expenses	1,789,319	2,935,904	2,394,309	(18.4%)	(541,595)
Capital Outlay	12,142	1	1	0.0%	0
Other Uses	0	150,926	0	(100.0%)	(150,926)
TOTAL EXPENDITURES	10,308,878	11,928,096	11,290,422	(5.3%)	(637,674)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	114	114	0
Part-Time Hours	5,408	5,408	0

PROPERTY APPRAISER SUBFUND 00191

BACKGROUND

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office (PAO) is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis.

REVENUE

Charges for Services

This category includes the FY 21 revenue for fees from the Community Development District, St. Johns River Water Management District and Florida Inland Navigation District.

Miscellaneous Revenue

This category includes miscellaneous sales and charges.

Transfers from Other Funds

This amount represents the transfer from the General Fund Operating (SF 01101) necessary to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund Operating subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is currently no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is driven by various factors, including increases of \$25,450 in Group Hospitalization insurance costs and \$16,850 in Group Dental costs.

Operating Expenses

This category includes funding for various items, the largest of which are \$466,888 in computer system maintenance and security costs, \$381,784 in professional services for aerial photography, \$309,218 in hardware/software maintenance costs, \$269,281 in facility costs, and \$237,125 in postage. The change in this category is driven by several decreases, including \$286,671 in computer system maintenance and security costs, \$186,406 in professional services funding for aerial photography, and \$136,154 in technology refresh funding that was removed for FY 21.

Other Uses

The FY 20 operating contingency has been eliminated to help reduce the General Fund Operating fund subsidy.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged from the prior year.

Clerk Of The Court
SUBFUND -- 00192

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,968,560	4,593,000	4,728,000	2.9%	135,000
Miscellaneous Revenue	83,441	45,045	36,800	(18.3%)	(8,245)
Fund Balance Appropriation	619,975	674,675	739,447	9.6%	64,772
TOTAL REVENUE	5,671,976	5,312,720	5,504,247	3.6%	191,527
EXPENDITURES					
Personnel Expenses	1,681,502	1,920,069	1,899,694	(1.1%)	(20,375)
Operating Expenses	2,786,065	3,200,955	3,567,324	11.4%	366,369
Capital Outlay	157,515	4	4	0.0%	0
Other Uses	46,063	191,692	37,225	(80.6%)	(154,467)
TOTAL EXPENDITURES	4,671,145	5,312,720	5,504,247	3.6%	191,527

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	36	36	0
Part-Time Hours	7,800	7,800	0

CLERK OF THE COURT SUBFUND 00192

BACKGROUND

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, and documentary stamps. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk, housed in this subfund, receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee is placed within various other accounts. This subfund includes Clerk County operations and Clerk Court-related costs that are a County obligation.

REVENUE

Charges for Services

This category includes the various fees collected by the Clerk of the Court, the largest of which are \$3,458,000 in court costs and fees, \$579,000 in document stamps revenue, \$190,000 in marriage license application fees, \$188,000 in passport application fees, and \$182,000 in fees remitted to county from county clerk.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 21.

Fund Balance Appropriation

The transfer of \$739,447 from fund balance is to balance the budget.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in personnel expenses is primarily due to the decreases of \$20,948 in health insurance and \$18,143 in permanent and probationary salaries. These were somewhat offset with an increase of \$19,941 in general employee defined benefit/contribution pension costs.

Operating Expenses

This category includes funding for various items such as legal services, security, copier and printing costs, the lease agreement for the Clerk's Beaches Branch, postage, and supplies. The largest of these costs include \$1,276,761 in facility costs associated with the courthouse complex, \$1,002,725 in computer system maintenance and security costs and \$471,540 in supervision allocation costs from the State side of the Clerk of the Court function. The net increase is driven by the addition of \$152,540 in facility costs, as well as an increase of \$81,671 in hardware/software maintenance & licenses costs for the tax deed system and the passport / marriage license system.

Other Uses

This category includes a \$37,225 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged from the prior year.

Tax Collector
SUBFUND -- 00193

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	10,390	7,500	9,400	25.3%	1,900
Charges for Services	11,278,417	11,174,845	10,699,323	(4.3%)	(475,522)
Miscellaneous Revenue	76,348	37,940	54,012	42.4%	16,072
Transfers From Other Funds	6,557,576	7,580,315	7,094,274	(6.4%)	(486,041)
Fund Balance Appropriation	2,133,550	1,149,899	1,119,899	(2.6%)	(30,000)
TOTAL REVENUE	20,056,282	19,950,499	18,976,908	(4.9%)	(973,591)
EXPENDITURES					
Personnel Expenses	12,999,492	14,103,607	14,175,245	0.5%	71,638
Operating Expenses	4,155,650	4,726,992	4,801,662	1.6%	74,670
Capital Outlay	19,883	1	1	0.0%	0
Other Uses	0	1,119,899	0	(100.0%)	(1,119,899)
TOTAL EXPENDITURES	17,175,025	19,950,499	18,976,908	(4.9%)	(973,591)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	231	231	0
Part-Time Hours	70,122	70,122	0

TAX COLLECTOR SUBFUND 00193

BACKGROUND

The Tax Collector is a Constitutional Office within the consolidated City of Jacksonville and includes three divisions: Branch Agencies, Current and Delinquent Taxes and Supervision and General Collections. There are currently nine branches and one satellite office which process various transactions such as property and local business taxes, driver's license services and fast title services.

REVENUE

Charges for Services

This category includes a variety of taxes and fees, the largest of which are \$2.78 in form 100 / tag registrations, \$2.67 in driver's license renewal fees and \$1.76 in tax redemption fees. The net decrease is mainly attributable to a reduction in E-commerce fees and driver license renewals due to the current economy.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21 and several small miscellaneous revenues.

Transfers from Other Funds

This amount represents the transfer from the General Fund Operating (SF 00111) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund Operating subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits.

Operating Expenses

This category is made of various small items and several large expenditures including \$1,483,035 in IT computer system / maintenance / security costs, \$1,221,847 in building rental costs, \$615,000 in postage and \$290,000 in contractual services. The change in this category is primarily driven by a \$139,035 increase in building rental costs which is somewhat offset by several reductions in other lines, the largest of which is a \$52,482 decrease in ITD replacement costs.

Other Uses

The FY 20 operating contingency has been eliminated to help reduce the General Fund Operating fund subsidy.

AUTHORIZED POSITION CAP

The authorized position cap and part-time hours are unchanged from the prior year.

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SPECIAL REVENUE FUNDS

Summary of Subfunds

Graphs

- 10101 Concurrency Management System
- 10103 Fair Share Sectors Areas Transportation Improvement
- 10105 Mobility Fee System
- 10201 Air Pollution Tag Fee
- 10301 Tourist Development Council
- 10304 Tourist Development Special Revenue
- 10401 Streets and Highways 5 Year Road Program
- 10402 Local Option Half Cent Transportation
- 10403 Local Option Gas Tax
- 10701 9-1-1 Emergency User Fee
- 10703 E-9-1-1 Emergency Wireless User Fees
- 10801 Downtown Northbank CRA Trust
- 10802 Downtown Southbank CRA Trust
- 10803 Jacksonville Beach Tax Increment
- 10804 Jacksonville International Airport CRA Trust
- 10805 King Soutel Crossing CRA Trust
- 10806 Arlington CRA Trust
- 10901 Kids Hope Alliance Fund
- 10904 Child Services Trust
- 10905 Youth Travel Trust – KHA
- 11001 Better Jacksonville Trust Fund (BJP)
- 11301 Huguenot Park
- 11302 Kathryn A. Hanna Park
- 11306 Florida Boater Improvement Program
- 11307 Park Maintenance and Improvements
- 11308 Cecil Field Commerce Center
- 11312 Cecil Commerce Center
- 11404 Beach Erosion – Local
- 11501 Animal Care and Protective Services Programs
- 11507 Driver Education Safety Trust
- 11518 Jacksonville Veterans Memorial Wall Trust
- 11526 General Trust and Agency Carryforward Council Appropriated
- 11528 General Trust and Agency
- 11532 Art In Public Places Trust
- 11543 Derelict Vessel Removal
- 15104 Building Inspection
- 15106 Veterinary Services
- 15107 Library Conference Facility Trust
- 15202 Court Cost Courthouse Trust
- 15203 Recording Fees Technology
- 15204 Duval County Teen Court Programs Trust
- 15213 Court Costs \$65 Fee F.S 939.185
- 15302 Hazardous Waste Programs
- 15304 Tree Protection and Related Expenditures

SPECIAL REVENUE FUNDS

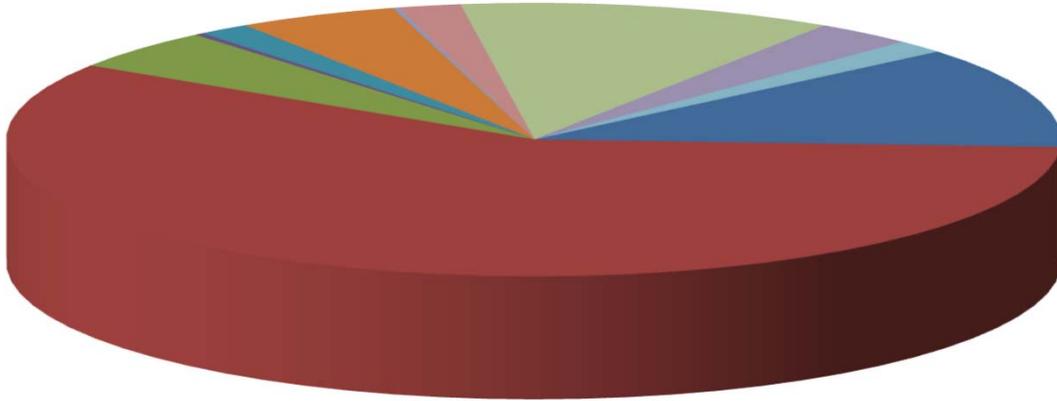
Summary of Subfunds

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
10101	Concurrency Management System	521,795	145,383		1			142,176	809,355
10103	Fair Share Sector Areas Transportation Improvement				887,737			(857,873)	29,864
10105	Mobility Fee System				902,554				902,554
10201	Air Pollution Tag Fee	428,282	80,420		167,489			71,811	748,002
10301	Tourist Development Council	127,841	4,786,777				75,000	17,082	5,006,700
10304	Tourist Development Special Revenue		1,025,000					(950,000)	75,000
10401	Streets & Highways 5-Year Road Program				4,317,034	4,317,034			8,634,068
10402	Local Option Half Cent Transportation					89,093,667			89,093,667
10403	Local Option Gas Tax				6,295,212	31,034,193			37,329,405
10701	9-1-1 Emergency User Fee	365,223	4,489,854		300,000			109,036	5,264,113
10703	E-9-1-1 Emergency Wireless User Fees				50,000				50,000
10801	Downtown Northbank CRA Trust		8,637,508		1,500,000	400,000	2,500		10,540,008
10802	Downtown Southbank CRA Trust		4,647,459	368,350	350,000	250,000	2,500		5,618,309
10803	Jacksonville Beach Tax Increment					7,995,174			7,995,174
10804	Jacksonville International Airport CRA Trust		12,831,199	1,512,503			2,500		14,346,202
10805	King Soutel Crossing CRA Trust		1,141,764				2,500		1,144,264
10806	Arlington CRA Trust	76,088	1,581,931				2,500		1,660,519
10901	Kids Hope Alliance Fund	4,337,119	1,442,739	447,824			250,000	28,844,956	35,322,640
10904	Child Services Trust					200,000			200,000
10905	Youth Travel Trust - KHA					50,000			50,000
11001	Better Jacksonville Trust Fund BJP			71,695,430					71,695,430
11301	Huguenot Park	543,574	290,107					112,819	946,502
11302	Kathryn A Hanna Park	958,650	917,701				200,000	164,293	2,240,646
11306	Florida Boater Improvement Program		130,050						130,050

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
11307	Park Maintenance & Improvements				116,874				116,874
11308	Cecil Field Commerce Center	605,597	646,092		2			150,241	1,401,932
11312	Cecil Commerce Center		2,249,649					54,735	2,304,384
11404	Beach Erosion - Local							500,000	500,000
11501	Animal Care & Protective Services Programs	102,654	650,002					2,810	755,466
11507	Driver Education Safety Trust					290,000			290,000
11518	Jacksonville Veterans Memorial Wall Trust							55,697	55,697
11526	General Trust & Agency - Carryforward Council Appropriated						354,490		354,490
11528	General Trust & Agency		200,000						200,000
11532	Art In Public Places Trust		93,718		176,320				270,038
11543	Derelict Vessel Removal Fund		200,000						200,000
15104	Building Inspection	13,529,999	6,911,935		2			961,882	21,403,818
15106	Veterinary Services		178,290						178,290
15107	Library Conference Facility Trust	174,342	60,357						234,699
15202	Court Cost Courthouse Trust Fund		556,772	2,342,268					2,899,040
15203	Recording Fees Technology		1,497,887		223,436				1,721,323
15204	Duval County Teen Court Programs Trust	332,583	76,123						408,706
15213	Court Costs \$65 Fee FS: 939 185	499,070	473,744		40,079				1,012,893
15302	Hazardous Waste Program	295,537	120,551					67,308	483,396
15304	Tree Protection & Related Expenditures	69,209	320,139						389,348
Total Special Revenue Funds		22,967,563	56,383,151	76,366,375	15,326,746	133,630,068	891,990	29,446,973	335,012,866

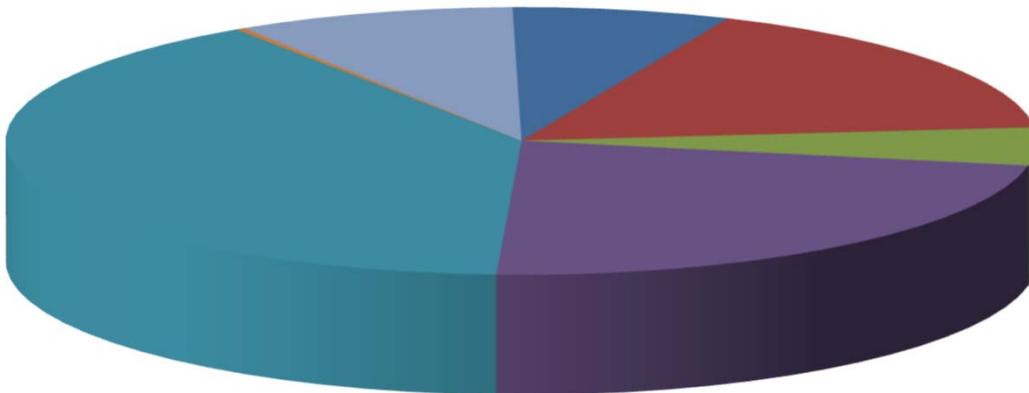
SPECIAL REVENUE FUNDS

REVENUE BY CATEGORY



- | | |
|--|---------------------------------------|
| ■ Property Taxes 12.0% | ■ Other Taxes 58.1% |
| ■ Permits, Fees and Special Assessments 4.8% | ■ Intergovernmental Revenue .3% |
| ■ State Shared Revenue 1.6% | ■ Charges for Services 4.9% |
| ■ Fines and Forfeits .2% | ■ Miscellaneous Revenue 1.9% |
| ■ Transfers From Other Funds 11.5% | ■ Transfers From Component Units 3.1% |
| ■ Fund Balance Appropriation 1.6% | |

EXPENDITURES BY CATEGORY



- | | |
|--------------------------------------|--------------------------------|
| ■ Personnel Expenses 6.9% | ■ Operating Expenses 16.7% |
| ■ Capital Outlay 4.6% | ■ Debt Service 22.8% |
| ■ Grants, Aids & Contributions 39.9% | ■ Transfers to Other Funds .3% |
| ■ Other Uses 8.8% | |

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For Easier Viewing of Data and
Tables For Those Using Non-Electronic
Versions of This Document

Concurrency Management System
 SUBFUND -- 10101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	136,307	110,000	110,000	0.0%	0
Charges for Services	676,813	347,000	250,000	(28.0%)	(97,000)
Miscellaneous Revenue	44,183	29,136	18,091	(37.9%)	(11,045)
Fund Balance Appropriation	679,034	323,962	431,264	33.1%	107,302
TOTAL REVENUE	1,536,337	810,098	809,355	(0.1%)	(743)
EXPENDITURES					
Personnel Expenses	456,105	495,460	521,795	5.3%	26,335
Operating Expenses	273,688	154,758	145,383	(6.1%)	(9,375)
Capital Outlay	0	1	1	0.0%	0
Other Uses	303,716	159,879	142,176	(11.1%)	(17,703)
TOTAL EXPENDITURES	1,033,509	810,098	809,355	(0.1%)	(743)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	6	6	0

CONCURRENCY MANAGEMENT SYSTEM SUBFUND 10101

BACKGROUND

This fund ensures the availability of public facilities (except traffic circulation and mass transit), the adequacy of those facilities at adopted levels of service concurrent with the impacts of development. This fund also provides funding for traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. The Concurrency Management System provides the local structure for administering Chapter 163, Part II, of Florida Statutes. This is implemented through the Concurrency and Mobility Management System (CMMS), which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities (except traffic circulation and mass transit) and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan (as established in the 2030 Comprehensive Plan) when an application for a final development order or final development permit is submitted.

REVENUE

Permits, Fees and Special Assessments

This category represents FY 21 anticipated mobility plan management fees.

Charges for Services

The category represents fees collected including concurrency management fees and Duval County School Board fees. The net decrease in this category is mainly driven by a \$100,000 decrease in anticipated Concurrency Management Fees for FY 21 due to a temporary moratorium on certain fees pursuant to 2020-235-E.

Miscellaneous Revenue

This category represents anticipated interest income for FY 21.

Fund Balance Appropriation

Available fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is mainly due to a \$20,370 increase in pension costs.

Operating Expenses

This category is made of various small items, the largest of which include \$56,881 in computer system maintenance and security costs, 19,526 in facility costs, and 16,800 in ITD system development. There is also a \$32,488 supervision allocation Planning and Development for the administrative cost of the department. The change in this department is almost entirely driven by the elimination of \$22,000 in IT system development costs related to the enterprise permit land use project. This has been somewhat offset by smaller increases in other lines.

Other Uses

This category houses a \$142,176 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

Fair Share Sector Areas Transportation Improvement
 SUBFUND -- 10103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	941,736	0	0		0
Miscellaneous Revenue	591,355	190,700	29,864	(84.3%)	(160,836)
Transfers From Other Funds	687	0	0		0
TOTAL REVENUE	1,533,778	190,700	29,864	(84.3%)	(160,836)
EXPENDITURES					
Operating Expenses	1,143	0	0		0
Capital Outlay	1,602,718	190,700	887,737	365.5%	697,037
Other Uses	0	0	(857,873)		(857,873)
TOTAL EXPENDITURES	1,603,861	190,700	29,864	(84.3%)	(160,836)

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

**FAIR SHARE SECTOR AREAS TRANSPORTATION IMPROVEMENT
SUBFUND 10103**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects. Additional information on the projects included in the FY 2021-2025 Capital Improvement Plan can be found in the Capital Project section of this document and online at coj.net/departments/finance/budget.aspx.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to help fund project(s) in the FY 21 Capital Improvement Plan.

EXPENDITURES

Capital Outlay

This is the available funding being used for the FY 21 Capital Improvement Plan project(s):

887,737	
Title	FY 20-21
BOWDEN RD BICYCLE LANE	325,000
4TH AVENUE SIDEWALK	67,844
MCCOY'S CREEK NEW PED BRIDGE	39,530
SYCAMORE STREET- NEW SIDEWALK	438,469
PALM AVENUE IMPROVEMENTS	16,894

Other Uses

This category includes the de-appropriation of prior year contingency budget to help fund project(s) in the FY 21 Capital Improvement Plan.

Mobility Fee System
 SUBFUND -- 10105

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	7,032,782	4,108,609	834,203	(79.7%)	(3,274,406)
Miscellaneous Revenue	770,903	0	68,351		68,351
TOTAL REVENUE	7,803,686	4,108,609	902,554	(78.0%)	(3,206,055)
EXPENDITURES					
Capital Outlay	92,096	4,108,609	902,554	(78.0%)	(3,206,055)
TOTAL EXPENDITURES	92,096	4,108,609	902,554	(78.0%)	(3,206,055)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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MOBILITY FEE SYSTEM SUBFUND 10105

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 20 Capital Improvement Plan (CIP) project(s) in specific Mobility Zones and are projects adopted in the Mobility Plan. Additional information on the projects included in the FY 2021-2025 Capital Improvement Plan can be found in the Capital Project section of this document and online at coj.net/departments/finance/budget.aspx.

REVENUE

Charges for Services

This amount represents available revenue received from mobility plan payments associated with development throughout Duval County. This revenue is segregated for specific projects adopted in the Mobility Plan.

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to help fund project(s) in the FY 21 Capital Improvement Plan.

EXPENDITURES

Capital Outlay

This is the available funding being used for the FY 21 Capital Improvement Plan project(s):

TITLE	FY 20-21
BAISEN RD BICYCLE BLVD	246,000
COLLEGE ST BICYCLE BLVD	45,346
BISCAYNE BLVD SIDEWALK - NEW	218,850
EDGEWOOD AVE BICYCLE IMPROVEMENTS	118,446
ARLINGTON ROAD BICYCLE IMPROVEMENTS	273,912

902,554

Air Pollution Tag Fee
SUBFUND -- 10201

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	653,189	633,302	650,000	2.6%	16,698
Miscellaneous Revenue	16,705	10,840	7,300	(32.7%)	(3,540)
Fund Balance Appropriation	228,508	95,570	90,702	(5.1%)	(4,868)
TOTAL REVENUE	898,401	739,712	748,002	1.1%	8,290
EXPENDITURES					
Personnel Expenses	398,243	416,191	428,282	2.9%	12,091
Operating Expenses	69,908	75,143	80,420	7.0%	5,277
Capital Outlay	213,661	167,489	167,489	0.0%	0
Other Uses	65,019	80,889	71,811	(11.2%)	(9,078)
TOTAL EXPENDITURES	746,832	739,712	748,002	1.1%	8,290

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0

AIR POLLUTION TAG FEE SUBFUND 10201

BACKGROUND

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources and citizen complaints.

REVENUE

State Shared Revenue

This amount represents anticipated revenue from auto license air pollution control fees.

Miscellaneous Revenue

This category includes anticipated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is primarily due to an \$9,925 increase in pension costs.

Operating Expenses

This category is made of various small items, the largest of which include \$21,220 in operating supplies, \$21,703 in computer system maintenance and security costs, and \$11,735 in fleet vehicle replacement costs. The change in this category is mainly due to increases of \$3,246 in computer system maintenance and security costs and \$3,177 in fleet vehicle replacement costs. These were somewhat offset by smaller reductions in other lines.

Capital Outlay

Funding is being provided for the purchase of two mass monitors.

Other Uses

This category includes a \$71,811 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

Tourist Development Council
SUBFUND -- 10301

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	8,597,498	8,568,533	5,000,000	(41.6%)	(3,568,533)
Miscellaneous Revenue	30,899	39,050	6,700	(82.8%)	(32,350)
Transfers From Other Funds	350,000	0	0		0
Fund Balance Appropriation	1,013,138	0	0		0
TOTAL REVENUE	9,991,535	8,607,583	5,006,700	(41.8%)	(3,600,883)
EXPENDITURES					
Personnel Expenses	177,160	233,526	127,841	(45.3%)	(105,685)
Operating Expenses	6,664,994	6,958,124	4,786,777	(31.2%)	(2,171,347)
Transfers to Other Funds	2,869,200	1,340,000	75,000	(94.4%)	(1,265,000)
Other Uses	6,949	75,933	17,082	(77.5%)	(58,851)
TOTAL EXPENDITURES	9,718,302	8,607,583	5,006,700	(41.8%)	(3,600,883)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	2	1	(1)
Part-Time Hours	1,600	1,600	0

TOURIST DEVELOPMENT COUNCIL SUBFUND 10301

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

REVENUE

Other Taxes

This category includes the estimated FY 21 revenue for the two-cent tax levy on lodging provided by the TDC. The large decrease is being driven by the anticipated impact of Covid_19 on the Tourist Development Tax or Bed Tax. A bed tax which is a levy imposed by a local government on hotel stays within its jurisdiction.

Miscellaneous Revenue

This category includes the FY 21 anticipated interest earnings.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease is due to the movement of a position during Council hearings to Council Staff Services within the General Fund (SF 00111) as well as the removal of \$20,714 in part-time salaries.

Operating Expenses

This category is made of various small operating items as well as \$4,715,937 in trust fund authorized expenditures. Of that total; \$1.8 million is for marketing, \$1.5 million is for convention sales, \$250,000 is for special events grants, \$294,100 is for the tourist bureau, \$901,937 is for operations and \$20,000 for the Equestrian Center. The net decrease is being driven by a reduction of \$2.1 in trust fund authorized expenditures due to the impact of Covid_19.

Transfers to Other Funds

The FY 21 budget includes a transfer, approved by the TDC, to the tourist development special revenue fund (SF 10304).

Other Uses

This category houses the FY 21 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

A position from the Tourist Development Council subfund (SF 10301) was moved into Council Staff Services in the General Fund - GSD during City Council Finance Hearings.

Tourist Development Special Revenue
 SUBFUND -- 10304

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	1,340,000	75,000	(94.4%)	(1,265,000)
TOTAL REVENUE	0	1,340,000	75,000	(94.4%)	(1,265,000)
EXPENDITURES					
Operating Expenses	0	140,000	1,025,000	632.1%	885,000
Other Uses	0	1,200,000	(950,000)	(179.2%)	(2,150,000)
TOTAL EXPENDITURES	0	1,340,000	75,000	(94.4%)	(1,265,000)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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TOURIST DEVELOPMENT SPECIAL REVENUE SUBFUND 10304

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. This is an all-years subfund used by the TDC and should not house annual operating revenue or expenditures.

REVENUE

Transfers From Other Funds

The FY 21 budget includes a transfer, approved by the TDC, from the tourist development's annual operating fund (SF 10301).

EXPENDITURES

Operating Expenses

This category includes \$75,000 for convention grants and \$950,000 for an infrastructure grant for the University of North Florida (UNF).

Other Uses

This category includes the de-appropriation of prior year development contingency budget which will be used to fund an infrastructure grant for UNF.

Streets & Highways 5-Year Road Program
 SUBFUND -- 10401

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	52,486,086	4,815,393	4,317,034	(10.3%)	(498,359)
Miscellaneous Revenue	252,563	197,362	0	(100.0%)	(197,362)
Transfers From Component Units	3,986,612	4,815,393	4,317,034	(10.3%)	(498,359)
Fund Balance Appropriation	(627,359)	0	0		0
TOTAL REVENUE	56,097,901	9,828,148	8,634,068	(12.1%)	(1,194,080)
EXPENDITURES					
Capital Outlay	5,205,632	5,012,755	4,317,034	(13.9%)	(695,721)
Grants, Aids & Contributions	4,394,342	4,815,393	4,317,034	(10.3%)	(498,359)
TOTAL EXPENDITURES	9,599,974	9,828,148	8,634,068	(12.1%)	(1,194,080)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND 10401

BACKGROUND

Funding budgeted in the Streets and Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). Effective September 1, 2016 an extension of the Local Option Gas Tax approved the 50/50 split of the 5th and 6th cent gas tax between the City and JTA.

REVENUE

State Shared Revenue

This represents 50% of the 5th and 6th Cent Gas Tax revenues. The decrease is due to the impact of Covid_19 on this revenue stream.

Transfers From Component Units

This amount represents tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the Jacksonville Transit Authority. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This is the funding available for the FY 21 Capital Improvement Plan project – Roadway Widening and Resurfacing. Additional information on the projects included in the FY 2021-2025 Capital Improvement Plan can be found in the Capital Project section of this document and online at coj.net/departments/finance/budget.aspx.

Grants, Aids & Contributions

This is a pass through of intergovernmental revenue based upon 50% of the 5th and 6th Cent Gas tax revenues in accordance of the Better Jacksonville Plan Interlocal agreement between the City and the Jacksonville Transit Authority. Funds are transferred to a fiscal agent for the payment of debt service.

Local Option Half Cent Transportation
 SUBFUND -- 10402

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	95,804,756	100,391,264	89,093,667	(11.3%)	(11,297,597)
Miscellaneous Revenue	211,388	0	0		0
TOTAL REVENUE	96,016,144	100,391,264	89,093,667	(11.3%)	(11,297,597)
EXPENDITURES					
Grants, Aids & Contributions	94,674,140	100,391,264	89,093,667	(11.3%)	(11,297,597)
TOTAL EXPENDITURES	94,674,140	100,391,264	89,093,667	(11.3%)	(11,297,597)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
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LOCAL OPTION HALF CENT TRANSPORTATION SUBFUND 10402

BACKGROUND

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE

Other Taxes

The category includes the FY 21 estimated revenues to be generated from the local option half-cent sales tax. The decrease is being driven by the anticipated impact of Covid_19 on this revenue source.

EXPENDITURES

Grants, Aids & Contributions

This category houses the pass-through of the local option half-cent sales tax for transportation to the JTA. The funding will be used to make debt service payments and support mass transit operations.

Local Option Gas Tax
SUBFUND -- 10403

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	55,182,141	33,294,635	31,034,193	(6.8%)	(2,260,442)
Miscellaneous Revenue	1,762,898	0	367,279		367,279
Transfers From Component Units	4,315,762	5,549,106	5,927,933	6.8%	378,827
Fund Balance Appropriation	71,668,438	0	0		0
TOTAL REVENUE	132,929,239	38,843,741	37,329,405	(3.9%)	(1,514,336)
EXPENDITURES					
Capital Outlay	3,664,707	5,549,106	6,295,212	13.4%	746,106
Grants, Aids & Contributions	32,180,820	33,294,635	31,034,193	(6.8%)	(2,260,442)
TOTAL EXPENDITURES	35,845,527	38,843,741	37,329,405	(3.9%)	(1,514,336)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**LOCAL OPTION GAS TAX
SUBFUND 10403**

BACKGROUND

Code Section 111.515: The Local Option Gas Tax is the City’s share of the six-cent local option gas tax collected on every gallon of motor fuel sold in Duval County. Ordinance 2013-820-E amended the interlocal agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, five-cents of the gas tax revenue recorded will be transferred to JTA as a mass-transit subsidy with the remaining one-cent to be retained by the City. Eligible uses of the funding include pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation and debt service for transportation capital projects.

REVENUE

Other Taxes

This represents the FY 21 estimated revenue to be received from the local option six-cent gas tax. The decrease is being driven by the anticipated impact of Covid_19 on this revenue source.

Miscellaneous Revenue

This category contains the appropriation of available interest earnings.

Transfers From Component Units

This amount represents the tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the JTA. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This is the funding available for the FY 21 Capital Improvement Plan project(s). Additional information on the projects included in the FY 2021-2025 Capital Improvement Plan can be found in the Capital Project section of this document and online at coj.net/departments/finance/budget.aspx.

TITLE	FY 20-21
4TH AVENUE SIDEWALK	52,464
ROADWAY SAFETY PROGRAM-PED X-ING	300,000
ROADWAY WIDENING & RESURFACING	5,036,170
SIDEWALK/CURB CONSTRUCTION NEW	500,000
FLASHER CLOCKS FOR SCHOOL ZONES	406,578

6,295,212

Grants Aids & Contributions

These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement described above.

9-1-1 Emergency User Fee
SUBFUND -- 10701

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,616,225	4,621,918	4,852,937	5.0%	231,019
Miscellaneous Revenue	164,441	91,987	71,979	(21.8%)	(20,008)
Fund Balance Appropriation	1,039,197	86,078	339,197	294.1%	253,119
TOTAL REVENUE	5,819,864	4,799,983	5,264,113	9.7%	464,130
EXPENDITURES					
Personnel Expenses	280,790	368,226	365,223	(0.8%)	(3,003)
Operating Expenses	4,001,068	4,392,560	4,489,854	2.2%	97,294
Capital Outlay	266,438	0	300,000		300,000
Other Uses	0	39,197	109,036	178.2%	69,839
TOTAL EXPENDITURES	4,548,297	4,799,983	5,264,113	9.7%	464,130

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0

9-1-1 EMERGENCY USER FEE SUBFUND 10701

BACKGROUND

Municipal Code Section 111.320 and F.S 365.171: The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section."

REVENUE

Charges for Services

This category houses FY 21 anticipated revenue for a monthly landline fee of \$0.44 and a monthly wireless prepaid cellphone fee of \$0.40.

Miscellaneous Revenue

This category includes estimated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding of \$39,197 that was placed into an operating contingency that will drop into fund balance at FY 20 year-end, with the remainder to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department.

Operating Expenses

This category is made of various small items and several large expenditures, including roughly \$2 million to reimburse JSO and JFRD for a portion of call taker costs, \$840,000 for telephone and data lines, \$669,120 for hardware/software maintenance and licenses, \$497,716 for miscellaneous services and charges, and \$456,100 for repairs and maintenance. The change in this category is primarily attributable to an increase of \$226,135 for reimbursement of JSO and JFRD for a portion of call taker costs. However, this has been somewhat offset by smaller reductions in other lines, including \$89,381 in hardware software maintenance and licenses and \$40,000 in non-capital furniture and equipment.

Capital Outlay

This amount represents funding provided for the purchase of Exa-com recording equipment.

Other Uses

This category houses a \$39,197 for the pension reform contingency and a \$69,839 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

E-9-1-1 Emergency Wireless User Fees
 SUBFUND -- 10703

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	67,283	603,437	50,000	(91.7%)	(553,437)
TOTAL REVENUE	67,283	603,437	50,000	(91.7%)	(553,437)
EXPENDITURES					
Operating Expenses	3,240	0	0		0
Capital Outlay	1,161,877	603,437	50,000	(91.7%)	(553,437)
TOTAL EXPENDITURES	1,165,117	603,437	50,000	(91.7%)	(553,437)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**E-9-1-1 EMERGENCY WIRELESS USER
FEE SUBFUND 10703**

BACKGROUND

This all-years fund previously housed wireless 9-1-1 fees prior to FY 08-09. In FY 08-09 those revenues began posting to the 9-1-1 Emergency User Fee fund (SF 10701). The revenue that remained in this fund continued to accumulate interest and is now being used for capital purchases.

REVENUE

Miscellaneous Revenue

This category includes a portion of the available investment pool earnings in this all-years fund.

EXPENDITURES

Capital Outlay

This amount represents the funding for the replacement of other existing servers that are end of life.

Downtown Northbank CRA Trust
SUBFUND -- 10801

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	8,762,118	9,438,274	7.7%	676,156
Miscellaneous Revenue	674,822	1,101,734	1,101,734	0.0%	0
Transfers From Other Funds	5,665,997	0	0		0
Fund Balance Appropriation	468,892	0	0		0
TOTAL REVENUE	6,809,711	9,863,852	10,540,008	6.9%	676,156
EXPENDITURES					
Operating Expenses	15,875	8,529,110	8,637,508	1.3%	108,398
Capital Outlay	0	0	1,500,000		1,500,000
Grants, Aids & Contributions	0	307,242	400,000	30.2%	92,758
Transfers to Other Funds	468,892	77,500	2,500	(96.8%)	(75,000)
Other Uses	0	950,000	0	(100.0%)	(950,000)
TOTAL EXPENDITURES	484,767	9,863,852	10,540,008	6.9%	676,156

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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DOWNTOWN NORTHBANK CRA TRUST SUBFUND 10801

BACKGROUND

Northwest USD1 B Tax Increment District and Northeast USD1 C Tax Increment District:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Downtown Northbank Community Redevelopment Areas (CRA) receive tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRAs. Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment districts.

- Northwest USD1 B \$6,081,017
- Northeast USD1 C \$3,357,257

Miscellaneous Revenue

This represents scheduled repayments for previously approved economic development loans within the tax increment district including 11E of \$595,247 and Carling of \$506,487.

EXPENDITURES

Operating Expenses

This category includes: \$100,000 for waterfront activation, \$100,000 for marketing, \$150,000 for professional services, \$262,006 for a façade grant program, \$497,732 in unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board, \$773,696 for administrative expenditures, \$800,000 for the Vestcor loan payment for the Lynch building / 11E redevelopment project, \$954,074 for recaptured enhanced value (REV) grant payments, and \$5,000,000 to fund the subsidy paid to MPS for the downtown garages.

Capital Outlay

Capital funding has been provided for the Two-Way Conversion – Forsyth and Adams capital project.

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 00111) to pay for the CRA annual independent audit.

Downtown Southbank CRA Trust
SUBFUND -- 10802

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	4,707,693	5,618,309	19.3%	910,616
Miscellaneous Revenue	418,139	0	0		0
Transfers From Other Funds	8,964,201	0	0		0
TOTAL REVENUE	9,382,339	4,707,693	5,618,309	19.3%	910,616
EXPENDITURES					
Operating Expenses	(24,111)	4,385,899	4,647,459	6.0%	261,560
Capital Outlay	57,420	0	350,000		350,000
Debt Service	0	319,294	368,350	15.4%	49,056
Grants, Aids & Contributions	0	0	250,000		250,000
Transfers to Other Funds	69,993	2,500	2,500	0.0%	0
Other Uses	80,509	0	0		0
TOTAL EXPENDITURES	183,811	4,707,693	5,618,309	19.3%	910,616

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

DOWNTOWN SOUTHBANK CRA TRUST SUBFUND 10802

BACKGROUND

Southside USD1 A Tax Increment District

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Downtown Southbank Community Redevelopment Area (CRA) receive tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA. Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes; \$100,000 for professional services, \$100,000 for the One Call Commercial revitalization incentive, \$250,000 has been set aside for future debt reduction, \$326,684 administrative expenditures, \$513,471 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board, \$1,357,304 for recaptured enhanced value (REV) grant payments, and \$2,000,000 for the JEA Southside Generating Station Public Infrastructure.

Capital Outlay

Capital funding has been provided for the Southbank Parking capital project.

Debt Service

This is the debt service paid from the TID for the 2006 bond issue for the Strand.

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 00111) to pay for the CRA annual independent audit.

Jacksonville Beach Tax Increment
 SUBFUND -- 10803

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	7,353,316	7,679,940	7,995,174	4.1%	315,234
TOTAL REVENUE	7,353,316	7,679,940	7,995,174	4.1%	315,234
EXPENDITURES					
Grants, Aids & Contributions	7,353,316	7,679,940	7,995,174	4.1%	315,234
TOTAL EXPENDITURES	7,353,316	7,679,940	7,995,174	4.1%	315,234

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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JACKSONVILLE BEACH TAX INCREMENT SUBFUND 10803

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment Districts, including USD2 A and USD2 B, receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues are collected and passed back to the beaches communities per the interlocal agreement.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district. Per the interlocal agreement, Jacksonville Beach's millage rate shall be 3.2907 mills less than the General Service District rate. The USD2 levy is 71.24% of the 11.4419 mill rate levied county-wide.

EXPENDITURES

Grants, Aids and Contributions

These are the estimated values of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district which are passed back to the beaches communities.

- o \$4,764,766 Jacksonville Beach USD2 A
- o \$3,230,408 Jacksonville Beach USD2 B

Jacksonville International Airport CRA Trust
 SUBFUND -- 10804

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	13,065,456	14,346,202	9.8%	1,280,746
Miscellaneous Revenue	546,584	0	0		0
Transfers From Other Funds	18,145,909	0	0		0
TOTAL REVENUE	18,692,493	13,065,456	14,346,202	9.8%	1,280,746
EXPENDITURES					
Operating Expenses	2,385,439	9,432,017	12,831,199	36.0%	3,399,182
Capital Outlay	374,118	2,378,034	0	(100.0%)	(2,378,034)
Debt Service	79,667	1,252,905	1,512,503	20.7%	259,598
Transfers to Other Funds	0	2,500	2,500	0.0%	0
TOTAL EXPENDITURES	2,839,224	13,065,456	14,346,202	9.8%	1,280,746

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

JACKSONVILLE INTERNATIONAL AIRPORT CRA TRUST SUBFUND 10804

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Jacksonville International Airport (JIA) Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA. Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various administrative expenditures of \$105,296 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising. Also included are the following CRA plan items: \$91,200 for qualified target industry (QTI) grants, \$2,410,000 for recaptured enhanced value (REV) grant payments, and \$10,224,703 in unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Debt Service

This is the debt service paid from the TID for the 2014 bond refunding for RAMCO.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 00111) to pay for the CRA annual independent audit.

King Soutel Crossing CRA Trust
 SUBFUND -- 10805

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	824,582	1,144,264	38.8%	319,682
Miscellaneous Revenue	73,864	0	0		0
Transfers From Other Funds	2,116,159	0	0		0
TOTAL REVENUE	2,190,024	824,582	1,144,264	38.8%	319,682
EXPENDITURES					
Operating Expenses	58,805	822,082	1,141,764	38.9%	319,682
Capital Outlay	121,604	0	0		0
Transfers to Other Funds	0	2,500	2,500	0.0%	0
TOTAL EXPENDITURES	180,408	824,582	1,144,264	38.8%	319,682

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**KING / SOUTEL CROSSING CRA TRUST
SUBFUND 10805**

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The King / Soutel Crossing Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA. Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various administrative expenditures of \$93,213 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising as well as \$1,048,551 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 00111) to pay for the CRA annual independent audit.

Arlington CRA Trust
 SUBFUND -- 10806

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	1,316,900	1,660,519	26.1%	343,619
Miscellaneous Revenue	43,316	0	0		0
Transfers From Other Funds	1,400,800	0	0		0
TOTAL REVENUE	1,444,116	1,316,900	1,660,519	26.1%	343,619
EXPENDITURES					
Personnel Expenses	0	0	76,088		76,088
Operating Expenses	98,206	1,314,400	1,581,931	20.4%	267,531
Transfers to Other Funds	0	2,500	2,500	0.0%	0
TOTAL EXPENDITURES	98,206	1,316,900	1,660,519	26.1%	343,619

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Part-Time Hours	0	400	400

ARLINGTON CRA TRUST SUBFUND 10806

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Arlington Area Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA. Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Personnel Expenses

This category includes costs associated with the part-time employee added to the fund during FY 20.

Operating Expenses

This category includes various administrative expenditures of \$129,665 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising as well as \$1,452,266 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 00111) for the cost of the annual independent financial audit of the CRA.

AUTHORIZED POSITION CAP

400 part-time hours were added to this fund during FY 19-20 for a landscape designer to assist with the design, development, review and inspection of construction projects for the mandatory compliance grant program offered to property owners / applicants located within the CRA.

Kids Hope Alliance Fund
SUBFUND -- 10901

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	472,738	137,139	201,328	46.8%	64,189
Transfers From Other Funds	32,671,457	34,658,863	34,887,528	0.7%	228,665
Fund Balance Appropriation	2,457,851	315,384	233,784	(25.9%)	(81,600)
TOTAL REVENUE	35,602,046	35,111,386	35,322,640	0.6%	211,254
EXPENDITURES					
Personnel Expenses	3,718,510	4,597,876	4,337,119	(5.7%)	(260,757)
Operating Expenses	1,412,559	1,537,051	1,442,739	(6.1%)	(94,312)
Capital Outlay	4,070	1	2	100.0%	1
Debt Service	449,080	447,904	447,824	0.0%	(80)
Grants, Aids & Contributions	23,993,337	0	0		0
Transfers to Other Funds	1,445,012	250,000	250,000	0.0%	0
Other Uses	0	28,278,554	28,844,956	2.0%	566,402
TOTAL EXPENDITURES	31,022,568	35,111,386	35,322,640	0.6%	211,254

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	41	41	0
Part-Time Hours	107,100	107,100	0

KIDS HOPE ALLIANCE FUND SUBFUND 10901

BACKGROUND

Ordinance 2017-563-E pursuant to Chapter 77 of the City's Ordinance Code, established the Kids Hope Alliance (KHA) to be responsible for comprehensively developing, overseeing, managing and implementing an Essential Services Plan for Kids ("Plan"). KHA is to primarily implement and manage the children and youth programs, services, and activities permitted under the Plan through third party service providers and other City agencies and may only perform limited services in-house as specified in the Chapter. KHA is also responsible for improving the lives of children and youth in the City by working to ensure the safety, health, employability, and self-value of the children and youth and a more secure future for the children and youth. Chapter 77 also identifies five essential service categories that identify the types of programs, services, and activities that are to be included in the plan and are comprised of 1) Early Learning, Literacy and School Readiness, 2) Juvenile Justice Prevention and Intervention Programming, 3) Out-of-School Programming, 4) Pre-teen and Teen Programming, 5) Special Needs, including but not limited to Mental Health, Behavioral Health, Emotional Health, and Physical Disabilities Programming.

REVENUE

Miscellaneous Revenue

This category includes tenant revenue related to the Don Brewer Center and anticipated FY 21 interest income.

Transfers from Other Funds

This amount represents the transfer from the General Fund Operating (SF 00111) required to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund Operating subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The change in this category is primarily driven by a decrease of \$285,420 in part-time salaries.

Operating Expenses

This category is made of various small and several large expenditures including \$338,341 in computer system maintenance and security costs, \$337,558 in professional and contractual services, \$122,015 in utilities costs and \$110,748 in OGC legal costs. The net decrease is being driven by a \$80,656 decrease in computer system maintenance & security costs.

Debt Service

This category includes the required debt service payment for the Don Brewer Center.

Transfers to Other Funds

This category includes a \$200,000 to the KHA Trust Fund (SF 10904) and a transfer of \$50,000 to the Youth Travel Trust (SF 10905).

Other Uses

Due to various City Council member conflicts, all program funding is placed in a contingency. The essential services program funding is approved and placed in the necessary budget line items on separate legislation – ordinance 2020-511-E.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Child Services Trust
 SUBFUND -- 10904

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	200,000	200,000	0.0%	0
TOTAL REVENUE	0	200,000	200,000	0.0%	0
EXPENDITURES					
Grants, Aids & Contributions	0	200,000	200,000	0.0%	0
TOTAL EXPENDITURES	0	200,000	200,000	0.0%	0

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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CHILD SERVICES TRUST SUBFUND 10904

BACKGROUND

Municipal Code Section 111.850-Part A created a trust fund account to be known as the Kids Hope Alliance Trust Fund. The Chief Executive Officer ("CEO") of the Kids Hope Alliance ("Board") shall deposit into the fund all donations and contributions of money, including gifts and grants, received for use toward achieving the purposes, functions and goals set forth in the Essential Services Plan for Kids and Chapter 77, Ordinance Code. All such donations and contributions shall be accounted for separately within the fund by the CEO. All sums placed into the fund, which shall include all interest earned or accrued thereon, shall be appropriated by the Council prior to expenditure, and shall be utilized for operating, maintaining and improving the Essential Services Plan for Kids provided in Chapter 77, Ordinance Code, and to provide funding for the Board's mini-grant program. This is an "all years" fund.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the Kids Hope Alliance operating fund (SF 10901) to provide funding for the Stop the Violence Grant Program.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for the Stop the Violence community mini-grants received from eligible organizations based on applications submitted to the Kid's Hope Alliance.

Youth Travel Trust - KHA
 SUBFUND -- 10905

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	2,702	0	0		0
Transfers From Other Funds	40,794	50,000	50,000	0.0%	0
TOTAL REVENUE	43,496	50,000	50,000	0.0%	0
EXPENDITURES					
Grants, Aids & Contributions	28,375	50,000	50,000	0.0%	0
TOTAL EXPENDITURES	28,375	50,000	50,000	0.0%	0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

YOUTH TRAVEL TRUST - KHA SUBFUND 10905

BACKGROUND

Code Section 111.850 Part B:

This all-years fund was created to house donations and contributions of money, including gifts and grants, received for use toward youth travel.

REVENUE

Transfer From Other Funds

This amount is a transfer from the General Fund Operating (SF 00111) through the Kids Hope Alliance fund (SF 10901) and represents the annual appropriation for the Youth Travel Trust Fund.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for youth travel support for eligible organizations based on applications submitted to the Kid's Hope Alliance.

Better Jacksonville Trust Fund BJP
SUBFUND -- 11001

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	92,726,504	74,093,637	69,892,285	(5.7%)	(4,201,352)
Intergovernmental Revenue	1,149,164	2,500,000	956,810	(61.7%)	(1,543,190)
Miscellaneous Revenue	813,279	362,604	846,335	133.4%	483,731
TOTAL REVENUE	94,688,947	76,956,241	71,695,430	(6.8%)	(5,260,811)
EXPENDITURES					
Debt Service	76,268,082	76,956,241	71,695,430	(6.8%)	(5,260,811)
Transfers to Other Funds	2,000,000	0	0		0
TOTAL EXPENDITURES	78,268,082	76,956,241	71,695,430	(6.8%)	(5,260,811)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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BETTER JACKSONVILLE TRUST FUND - BJP SUBFUND 11001

BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

REVENUE

Other Taxes

This represents a portion of the FY 21 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

This amount represents available IRS BABs subsidy funding in this all-years subfund.

Miscellaneous Revenue

This represents the available investment pool earnings in this all-years subfund.

EXPENDITURES

Debt Service

This is the anticipated debt service payments required for bond issuances related to BJP.

Huguenot Park
SUBFUND -- 11301

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	576,291	583,000	583,000	0.0%	0
Miscellaneous Revenue	5,833	4,500	4,500	0.0%	0
Transfers From Other Funds	518,388	310,770	359,002	15.5%	48,232
Fund Balance Appropriation	31,357	40,715	0	(100.0%)	(40,715)
TOTAL REVENUE	1,131,869	938,985	946,502	0.8%	7,517
EXPENDITURES					
Personnel Expenses	531,444	543,910	543,574	(0.1%)	(336)
Operating Expenses	296,271	311,174	290,107	(6.8%)	(21,067)
Capital Outlay	2,499	2	2	0.0%	0
Other Uses	86,746	83,899	112,819	34.5%	28,920
TOTAL EXPENDITURES	916,959	938,985	946,502	0.8%	7,517

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	10	10	0
Part-Time Hours	1,529	1,529	0

HUGUENOT PARK SUBFUND 11301

BACKGROUND

Section 111.126: The Huguenot Memorial Park Maintenance and Improvements and Lifeguard Services Trust Fund is funded by entrance fees, annual pass fees, camper rentals, miscellaneous sales and charges and concession commissions, as well as a subsidy from General Fund Operating (SF 00111). The code states that expenditures from the trust fund shall be for park maintenance, capital improvements and lifeguard services and to offset operating expenses associated with the park.

REVENUE

Charges for Services

This category includes estimated revenue for entrance fees, camper rentals, and annual passes.

Miscellaneous Revenue

This category includes estimated revenue for miscellaneous sales and charges, and commissions.

Transfers from Other Funds

This amount represents the transfer from General Fund Operating (SF 00111) to balance the subfund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department.

Operating Expenses

This category includes various expenditures, the largest of which are \$64,459 in security/guard service, \$62,219 in fleet services and \$40,461 in citywide building maintenance and utility costs.

Other Uses

This category includes a \$112,819 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Kathryn A Hanna Park
SUBFUND -- 11302

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,291,066	2,167,182	2,152,182	(0.7%)	(15,000)
Miscellaneous Revenue	114,906	95,364	88,464	(7.2%)	(6,900)
Transfers From Other Funds	82,037	0	0		0
Fund Balance Appropriation	816,157	65,820	0	(100.0%)	(65,820)
TOTAL REVENUE	3,304,165	2,328,366	2,240,646	(3.8%)	(87,720)
EXPENDITURES					
Personnel Expenses	835,037	926,729	958,650	3.4%	31,921
Operating Expenses	801,559	865,548	917,701	6.0%	52,153
Capital Outlay	14,600	2	2	0.0%	0
Transfers to Other Funds	1,020,000	336,130	200,000	(40.5%)	(136,130)
Other Uses	133,876	199,957	164,293	(17.8%)	(35,664)
TOTAL EXPENDITURES	2,805,072	2,328,366	2,240,646	(3.8%)	(87,720)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	17	17	0
Part-Time Hours	3,918	3,918	0

KATHRYN A. HANNA PARK SUBFUND 11302

BACKGROUND

Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvements and Lifeguard Services Trust Fund was established to receive all revenues and interest earned by the City from admission fees, rentals of facilities and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating and capital outlay.

REVENUE

Charges for Services

This category includes estimated revenue for camper rentals, entrance fees and annual passes. The decrease is primarily due to an anticipated reduction in entrance fees based on recent activity levels.

Miscellaneous Revenue

This category includes estimated revenue from various sources, the largest of which is \$58,000 in rental of city facilities revenue.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is primarily due to increased pension costs of \$23,484.

Operating Expenses

This category is made of various expenditures, the largest of which include \$313,944 in utilities charges, \$111,692 in security/guard services, \$74,327 in fleet vehicle charges, \$68,494 in general liability insurance costs, and \$60,937 for repairs and maintenance including upgrades of trail safety signage. The change in this category is almost entirely attributable to a \$48,079 increase in general liability insurance costs.

Transfers to Other Funds

This amount represents a transfer to the Authorized Capital Project fund (SF 32111) for repairs to the Hanna Park Amphitheater.

Other Uses

This category includes a \$143,091 charge for the City's indirect cost recovery study and \$21,202 in a cash carryover for future Council appropriation.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Florida Boater Improvement Program
 SUBFUND -- 11306

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	114,087	120,000	120,000	0.0%	0
Miscellaneous Revenue	2,436	10,050	10,050	0.0%	0
TOTAL REVENUE	116,523	130,050	130,050	0.0%	0
EXPENDITURES					
Operating Expenses	149,741	130,050	130,050	0.0%	0
TOTAL EXPENDITURES	149,741	130,050	130,050	0.0%	0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**FLORIDA BOATER IMPROVEMENT PROGRAM
SUBFUND 11306**

BACKGROUND

Section 110.413 / Florida Statute 328.72: The Florida Boater Improvement Trust Fund was established to provide boat-related activities (including recreational channel marking and public launching facilities); removal of floating structures deemed a hazard to public safety and health and manatee and marine mammal protection. This is an “all-years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This amount represents the anticipated revenue for boat registration fees in FY 21.

Miscellaneous Revenue

This amount represents an appropriation of available interest earnings within this all-years fund.

EXPENDITURES

Operating Expenses

The budgeted funding will be utilized for repairs of city-owned boat ramps, docks, etc.

Park Maintenance & Improvements
 SUBFUND -- 11307

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	102,352	114,186	11.6%	11,834
Miscellaneous Revenue	0	2,620	2,688	2.6%	68
TOTAL REVENUE	0	104,972	116,874	11.3%	11,902
EXPENDITURES					
Capital Outlay	0	104,972	116,874	11.3%	11,902
TOTAL EXPENDITURES	0	104,972	116,874	11.3%	11,902

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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**PARKS MAINTENANCE AND IMPROVEMENTS
SUBFUND 11307**

BACKGROUND

This fund currently houses available recreation and open space fees and interest income to help fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects. Additional information on these project(s) can be found in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

REVENUE

Charges for Services

This represents the available plat fee revenue being appropriated to pay for the CIP project(s) in the table below.

Miscellaneous Revenue

This represents the available interest income being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 Capital Improvement Plan.

TITLE	FY 20-21
ADOLPH WURN	44,414
BRUCE PARK PAVILION-RESTROOM UPGRADES	72,460

Cecil Field Commerce Center
SUBFUND -- 11308

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	107,205	131,000	131,000	0.0%	0
Miscellaneous Revenue	11,282	9,000	9,000	0.0%	0
Transfers From Other Funds	1,219,734	1,267,467	1,261,932	(0.4%)	(5,535)
Fund Balance Appropriation	24,709	31,373	0	(100.0%)	(31,373)
TOTAL REVENUE	1,362,930	1,438,840	1,401,932	(2.6%)	(36,908)
EXPENDITURES					
Personnel Expenses	528,495	597,289	605,597	1.4%	8,308
Operating Expenses	684,018	700,138	646,092	(7.7%)	(54,046)
Capital Outlay	0	2	2	0.0%	0
Other Uses	131,476	141,411	150,241	6.2%	8,830
TOTAL EXPENDITURES	1,343,989	1,438,840	1,401,932	(2.6%)	(36,908)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	6	6	0
Part-Time Hours	24,000	24,000	0

CECIL FIELD COMMERCE CENTER SUBFUND 11308

BACKGROUND

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUE

Charges for Services

The category represents estimated revenue for organized event charges, summer camp programming and entrance fees.

Miscellaneous Revenue

The category represents miscellaneous sales and charges related to aquatic activities and overtime reimbursement charges.

Transfers from Other Funds

This amount represents the transfer from General Fund Operating (SF 00111) to balance the subfund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is primarily due to increased pension costs of \$7,291.

Operating Expenses

This category is made of various small items, the largest of which are \$545,475 in contractual services for the maintenance at Cecil Field Commerce Center and Teye Brown Regional Park. The change in this category is almost entirely attributable to a \$69,335 decrease in contractual services, although this was somewhat offset by small increases in other lines.

Other Uses

This category includes a \$150,241 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Cecil Commerce Center
SUBFUND -- 11312

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,180	1,250	1,250	0.0%	0
Miscellaneous Revenue	3,189,058	1,617,724	2,303,134	42.4%	685,410
TOTAL REVENUE	3,190,238	1,618,974	2,304,384	42.3%	685,410
EXPENDITURES					
Operating Expenses	2,245,918	1,728,619	2,249,649	30.1%	521,030
Capital Outlay	0	(178,479)	0	(100.0%)	178,479
Other Uses	9,541	68,834	54,735	(20.5%)	(14,099)
TOTAL EXPENDITURES	2,255,459	1,618,974	2,304,384	42.3%	685,410

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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CECIL COMMERCE CENTER SUBFUND 11312

BACKGROUND

Code Section 111.625:

This all-years fund was established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. The funds are used for the improvements, repairs, or maintenance costs of City facilities at Cecil Commerce Center or other costs of undertaking City obligations or goals. The Office of Economic Development manages most of the activities within this fund and the Parks, Recreation and Community Services Department oversee a small portion of forestry activities in the activity.

REVENUE

Charges for Services

This category includes the FY 21 estimated hunting, fishing and archery fee revenue.

Miscellaneous Revenue

This category includes the estimated investment pool income, rental revenue from City facilities at Cecil Commerce Center and the appropriation of available revenue from the sale of real property.

EXPENDITURES

Operating Expenses

This category includes \$1.52 million in professional services for the building and property maintenance contract for the Cecil Commerce Center and forestry management services by the Florida Department of Agriculture. Additional expenses include a supervision allocation from the Office of Economic Development of \$145,936 and miscellaneous insurance costs associated with the facility of \$168,626.

Other Uses

This category houses the charge for the City's indirect cost recovery study.

Beach Erosion - Local
SUBFUND -- 11404

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	0	0	0		0
Miscellaneous Revenue	480,826	0	0		0
Transfers From Other Funds	301,199	500,000	500,000	0.0%	0
TOTAL REVENUE	782,025	500,000	500,000	0.0%	0
EXPENDITURES					
Operating Expenses	68,764	0	0		0
Grants, Aids & Contributions	0	0	0		0
Transfers to Other Funds	0	0	0		0
Other Uses	0	500,000	500,000	0.0%	0
TOTAL EXPENDITURES	68,764	500,000	500,000	0.0%	0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

BEACH EROSION – LOCAL SUBFUND 11404

BACKGROUND

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Army Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement, but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

REVENUE

Transfers From Other Funds

This amount represents a transfer from the General Fund Operating (SF 00111) as part of the local-share obligations.

EXPENDITURES

Other Uses

This amount represents City reserves to cover future Council appropriations for beach renourishment costs.

Animal Care & Protective Services Programs
 SUBFUND -- 11501

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	851,821	718,719	718,719	0.0%	0
Fines and Forfeits	13,000	36,000	36,000	0.0%	0
Miscellaneous Revenue	4,487	747	747	0.0%	0
TOTAL REVENUE	869,308	755,466	755,466	0.0%	0
EXPENDITURES					
Personnel Expenses	122,686	104,197	102,654	(1.5%)	(1,543)
Operating Expenses	631,543	651,269	650,002	(0.2%)	(1,267)
Other Uses	0	0	2,810		2,810
TOTAL EXPENDITURES	754,229	755,466	755,466	0.0%	0

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	1	1	0
Part-Time Hours	5,850	5,850	0

ANIMAL CARE & PROTECTIVE SERVICES PROGRAMS SUBFUND 11501

BACKGROUND

Section 111.450: Ordinance 2010-527-E grants the Animal Care and Protective Services Division (ACPS) authority to oversee the Spay and Neuter Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an all-years subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available revenue in animal licenses and permits and animal adoption fees.

Fines and Forfeits

This amount represents spay and neuter forfeited deposits in FY 21.

Miscellaneous Revenue

This category includes anticipated revenue in contributions from private sources in FY 21.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department.

Operating Expenses

This category has several small items as well as \$644,300 in contractual services for the Jacksonville Humane Society and First Coast No More Homeless Pets.

Other Uses

This category includes \$2,810 in a cash carryover for future Council appropriation.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Driver Education Safety Trust
 SUBFUND -- 11507

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	264,048	260,000	260,000	0.0%	0
Miscellaneous Revenue	23,480	0	30,000		30,000
TOTAL REVENUE	287,528	260,000	290,000	11.5%	30,000
EXPENDITURES					
Grants, Aids & Contributions	15,017	260,000	290,000	11.5%	30,000
TOTAL EXPENDITURES	15,017	260,000	290,000	11.5%	30,000

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
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**DRIVER EDUCATION SAFETY TRUST
SUBFUND 11507**

BACKGROUND

Code Section 111.390:

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Pursuant F.S. 318.1215, funding is provided via an additional \$3 levy on each civil traffic penalty. Funding is used for driver education safety programs in public and non-public schools. Florida Statute requires a minimum of 30 percent of a student's time in the program be behind-the-wheel training. Expenditures budgeted are managed by the Duval County School System. This is an all years' subfund.

REVENUE

Charges for Services

This category represents anticipated fines received for traffic court criminal and civil service charges in FY 21.

Miscellaneous Revenue

This represents the available investment pool earnings in this all-years subfund.

EXPENDITURES

Grants, Aids & Contributions

This is a pass-through of 100% of the revenue to the Duval County School System.

Jacksonville Veterans Memorial Wall Trust
 SUBFUND -- 11518

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	54,075	55,697	3.0%	1,622
TOTAL REVENUE	0	54,075	55,697	3.0%	1,622
EXPENDITURES					
Other Uses	0	54,075	55,697	3.0%	1,622
TOTAL EXPENDITURES	0	54,075	55,697	3.0%	1,622

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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JACKSONVILLE VETERANS MEMORIAL WALL TRUST SUBFUND 11518

BACKGROUND

Ordinance 2019-095-E approved an agreement between the City and VyStar Credit Union for Naming Rights of the Jacksonville Veterans Memorial Arena, as part of that agreement 10% of the annual naming rights revenue received by the City must be placed in this fund to be used to support veterans programs and initiatives. A newly created Veterans Council of Duval County was established to evaluate eligible programs and initiatives and make recommendations for funding. By April 1 of each year, the Veterans Council of Duval County is required to provide to the City a list of veterans programs and dollar amounts to be included in the annual budget.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the City Venues – City fund (SF 47101) required by the VyStar naming rights agreement. The amount is the required 10% of the annual naming rights revenue per the agreement with VyStar.

EXPENDITURES

Other Uses

The revenue received is being placed into a contingency for future appropriation by Council. The Veterans Council of Duval County had not provided funding requests prior to the FY 21 budget being adopted by City Council.

General Trust & Agency - Carryforward Council Appropriated
 SUBFUND -- 11526

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	0	292,656	354,490	21.1%	61,834
Miscellaneous Revenue	0	225,253	0	(100.0%)	(225,253)
TOTAL REVENUE	0	517,909	354,490	(31.6%)	(163,419)
EXPENDITURES					
Grants, Aids & Contributions	0	82,532	0	(100.0%)	(82,532)
Transfers to Other Funds	0	292,656	354,490	21.1%	61,834
Other Uses	0	142,721	0	(100.0%)	(142,721)
TOTAL EXPENDITURES	0	517,909	354,490	(31.6%)	(163,419)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

GENERAL TRUST AND AGENCY - CARRYFORWARD COUNCIL APPROPRIATED SUBFUND 11526

BACKGROUND

This fund houses various revenue sources including the litter trust fund, cardroom taxes, hurricane public shelter fees and the Mission Springs Apartments payment in lieu of taxes.

REVENUE

State Shared Revenue

This amount includes the available cardroom tax revenue that is being appropriated and transferred to the Authorized Capital Project fund (SF 32111) to help pay for project(s) on the FY 21 Capital Improvement Plan.

EXPENDITURES

Transfers to Other Funds

This is the available funding, from State Shared Revenue, that is being transferred to the Authorized Capital Project fund (SF 32111) to help fund project(s) on the FY 21 Capital Improvement Plan.

General Trust & Agency
 SUBFUND -- 11528

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	200,000	200,000	200,000	0.0%	0
TOTAL REVENUE	200,000	200,000	200,000	0.0%	0
EXPENDITURES					
Operating Expenses	489,481	200,000	200,000	0.0%	0
TOTAL EXPENDITURES	489,481	200,000	200,000	0.0%	0

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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GENERAL TRUST AND AGENCY SUBFUND 11528

BACKGROUND

Code Section: 111.471

This subfund was established by Ordinance 2016-008-E to replace the City Wellness and Fitness Program (SF 1H9), which previously housed annual contributions to this fund. Pursuant to Municipal Code Section 111.471, the funding can be used for fitness activities, wellness programs, equipment, biometric testing services, rewards programs and all other products and services deemed necessary, including the services of an independent contractor to manage the programs.

REVENUE

Miscellaneous Revenue

This amount represents the contribution from Florida Blue for the city wellness and fitness program pursuant to the City's health insurance contract.

EXPENDITURES

Operating Expenses

This amount represents funding that is being appropriated to fund the City's GO365 wellness and fitness program.

Art In Public Places Trust
 SUBFUND -- 11532

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	148,345	197,306	270,038	36.9%	72,732
TOTAL REVENUE	148,345	197,306	270,038	36.9%	72,732
EXPENDITURES					
Operating Expenses	0	113,446	93,718	(17.4%)	(19,728)
Capital Outlay	0	83,860	176,320	110.3%	92,460
TOTAL EXPENDITURES	0	197,306	270,038	36.9%	72,732

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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ART IN PUBLIC PLACES TRUST SUBFUND 11532

BACKGROUND

Section 126.9 of the ordinance code establishes the guidelines, definitions and funding requirements for this trust fund. A percentage of the budgeted cost for vertical construction is appropriated to the Art in Public Places Trust Fund.

- 80% for public art
- 10% for public art maintenance
- 10% for administration and community education

Beginning in FY 19 the funding requirement will no longer be part of the capital project cost but instead will be a transfer from the General Fund – GSD. The change is being made for bond / debt reasons as well as to accurately reflect the capital project cost. Section 126.904 uses the capital project cost(s) as a basis for the funding calculation, however, the funding provided to the Art in Public Places Trust fund are not required to be spent on those specific capital projects.

REVENUE

Transfers from Other Funds

This amount represents a \$243,038 transfer from the General Fund – GSD (SF 00111) for the FY 21 applicable capital projects and a \$27,000 transfer from the Art In Public Places permanent fund (SF 05102).

EXPENDITURES

Operating Expenses

This represents the non-capital funding provided including \$26,214 in professional services and \$67,504 in miscellaneous services and charges.

Capital Outlay

This amount represents capital funding set aside to purchase public art.

Derelict Vessel Removal
SUBFUND -- 11543

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	0	200,000		200,000
TOTAL REVENUE	0	0	200,000		200,000
EXPENDITURES					
Operating Expenses	0	0	200,000		200,000
TOTAL EXPENDITURES	0	0	200,000		200,000

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

DERELICT VESSEL REMOVAL SUBFUND 11543

BACKGROUND

Section 110.414 of the municipal code; There is hereby created an account to be known as the *Derelict Vessel Removal Fund*. The Fund may be funded periodically by the City Council in amounts to be determined by Council.

REVENUE

Transfers From Other Funds

This amount is a transfer from the General Fund Operating fund (SF 00111) to fund the 2020 City Council budget priority request to provide funding for the removal of abandoned and derelict vessels and floating structures.

EXPENDITURES

Operating Expenses

Funding has been placed in demolition and site clearing expense account within Natural and Marine Resources division for the removal of abandoned and derelict vessels and floating structures.

Building Inspection
SUBFUND -- 15104

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	17,945,256	16,181,900	15,086,950	(6.8%)	(1,094,950)
Charges for Services	2,206,309	2,001,466	2,000,791	0.0%	(675)
Fines and Forfeits	290,517	245,370	239,150	(2.5%)	(6,220)
Miscellaneous Revenue	728,594	420,003	355,230	(15.4%)	(64,773)
Fund Balance Appropriation	2,676,260	5,079,100	3,721,697	(26.7%)	(1,357,403)
TOTAL REVENUE	23,846,936	23,927,839	21,403,818	(10.5%)	(2,524,021)
EXPENDITURES					
Personnel Expenses	12,370,947	13,456,883	13,529,999	0.5%	73,116
Operating Expenses	4,970,521	9,450,912	6,911,935	(26.9%)	(2,538,977)
Capital Outlay	40,503	21,164	2	(100.0%)	(21,162)
Other Uses	1,120,652	998,880	961,882	(3.7%)	(36,998)
TOTAL EXPENDITURES	18,502,623	23,927,839	21,403,818	(10.5%)	(2,524,021)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	163	162	(1)
Part-Time Hours	6,500	6,500	0

BUILDING INSPECTION SUBFUND 15104

BACKGROUND

The Building Inspection fund houses the finances of the Building and Inspection Division within Planning and Development, the activity within Fire and Rescue which deals with new construction fire plans review and the portion of the Developmental Services Division within Planning and Development that supports new construction. The activities within this fund are responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. Their primary role is to ensure the safety of buildings and related landscapes by performing inspections and enforcing fire, building, electrical, plumbing, mechanical, and other related city codes. In addition, the activities perform reviews of various permit applications and plans examination.

REVENUE

Permits, Fees and Special Assessments

This category houses the various inspection fees collected by this fund, including those for building inspections, building permit review, electrical inspection, plumbing inspection, and mechanical inspections. The decrease in this category is primarily driven by a temporary moratorium on certain fees pursuant to 2020-235-E.

Charges for Services

This category houses the various non-inspection fees collected by this fund, including those for fire plans review, zoning and rezoning, re-inspection, site development review, and plat fees.

Fines and Forfeits

This category includes fines issued for various reinstatement fees and code violations.

Miscellaneous Revenue

This category includes revenues from the sales of printed materials such as books, maps, and regulations as well as anticipated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is driven by several factors, including increases of \$160,384 in pension costs and \$26,106 in new FOP/IAFF health trust costs for health insurance. These have been somewhat offset by including decreases of \$90,000 in part time salaries and \$72,837 in group hospitalization insurance costs.

Operating Expenses

This category is made of various small items and several large expenditures, including \$3.4 million in computer system maintenance and security costs, \$1.6 million in IT system development costs, \$551,781 in facility costs, and \$382,476 in fleet vehicle costs. The change in this category is primarily driven by \$2,156,000 decrease in ITD system development related to the enterprise permit land use management system, as well as a \$749,999 decrease in professional services due to the elimination of in funding added for FY 20 to purchase a document management system.

Other Uses

This category includes a \$961,882 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

Fire and Rescue

The authorized position cap is unchanged from the prior year.

Planning and Development

The authorized position cap decreased by one position that was eliminated during FY 20. The part-time hours cap is unchanged.

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Veterinary Services
SUBFUND -- 15106

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	195,042	184,506	178,290	(3.4%)	(6,216)
Fines and Forfeits	20	0	0		0
Miscellaneous Revenue	19,142	(48,243)	0	(100.0%)	48,243
TOTAL REVENUE	214,204	136,263	178,290	30.8%	42,027
EXPENDITURES					
Operating Expenses	208,439	136,263	178,290	30.8%	42,027
TOTAL EXPENDITURES	208,439	136,263	178,290	30.8%	42,027

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
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VETERINARY SERVICES SUBFUND 15106

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from a portion of animal licenses and permits to support impounded and distressed animals. This is an “all years” subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available revenue from animal licenses and permits and animal control medical fees.

EXPENDITURES

Operating Expenses

This category is made of various expenditures, the largest of which are \$177,088 in chemicals and drugs.

Library Conference Facility Trust
 SUBFUND -- 15107

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	300	1	(99.7%)	(299)
Miscellaneous Revenue	281,173	334,580	234,698	(29.9%)	(99,882)
TOTAL REVENUE	281,173	334,880	234,699	(29.9%)	(100,181)
EXPENDITURES					
Personnel Expenses	193,555	187,995	174,342	(7.3%)	(13,653)
Operating Expenses	64,566	146,885	60,357	(58.9%)	(86,528)
Capital Outlay	11,278	0	0		0
TOTAL EXPENDITURES	269,399	334,880	234,699	(29.9%)	(100,181)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	3	3	0
Part-Time Hours	3,328	3,328	0

LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15107

BACKGROUND

The Library Conference Facility Trust was established per Ordinance 2006-237-E and is governed by Municipal Section 111.830. The Main Library charges a fee for the use of the conference facilities to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing. During the budget process, the amounts budgeted may include de-appropriating unused balances in both expense and revenue from the prior fiscal year. The clean-up of an all-years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the “all year’s” balances to determine the proposed change to the “all year’s” appropriation.

REVENUE

Miscellaneous Revenue

This category includes the anticipated facility rental revenue for the conference facility, as well as the appropriation of available interest income. The change in this category is primarily due to a decrease of \$156,507 in rental revenue for city facilities in FY 21 based on the anticipated impact of COVID-19.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The net decrease in personnel expenses is primarily due to various all years’ adjustments.

Operating Expenses

This category is made of various small items, the largest of which include \$18,000 in security/guard services, \$13,297 in contractual services, \$11,460 in advertising and promotion, and \$10,000 in repairs and maintenance. The change in this category is mainly due to a \$51,500 decrease in furniture and equipment under \$1,000 related to a one-time purchase in FY 20.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Court Cost Courthouse Trust
SUBFUND -- 15202

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,685,119	2,887,000	2,227,086	(22.9%)	(659,914)
Miscellaneous Revenue	7,512	5,365	5,000	(6.8%)	(365)
Transfers From Other Funds	136,099	455,151	666,954	46.5%	211,803
TOTAL REVENUE	2,828,730	3,347,516	2,899,040	(13.4%)	(448,476)
EXPENDITURES					
Operating Expenses	837,888	721,750	556,772	(22.9%)	(164,978)
Debt Service	2,360,858	2,625,766	2,342,268	(10.8%)	(283,498)
TOTAL EXPENDITURES	3,198,746	3,347,516	2,899,040	(13.4%)	(448,476)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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COURT COST COURTHOUSE TRUST SUBFUND 15202

BACKGROUND

Municipal Code Section 111.380 authorizes The Court Cost Courthouse Trust. As a result of Ordinance 2010-561, the State Court facilities surcharge was increased from \$15 to \$30. This surcharge is levied on non-criminal traffic violations and the criminal violations listed in Florida Statutes Section 318.17 to be used exclusively to fund maintenance and capital improvements associated with court facilities. Municipal Code Section 634.102 states, no less than 25% of the \$30 fee shall be spent on maintenance. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available and FY 21 anticipated court facilities surcharge revenue.

Miscellaneous Revenue

This category includes estimated interest earnings for FY 21.

Transfers from Other Funds

The revenue in the fund is insufficient to pay the FY 21 expenditures, therefore the General Fund Operating (SF 00111) subsidizes the fund via an interfund transfer.

EXPENDITURES

Operating Expenses

This amount represents the required building maintenance expense of 25% of budgeted revenues, as detailed above. The costs for maintaining the courthouse complex reside in the public buildings internal service fund and are allocated to this fund via an internal service charge.

Debt Service

This is the required FY 21 debt service costs associated with the Courthouse bond issue.

Recording Fees Technology
 SUBFUND -- 15203

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,477,386	1,495,000	1,631,967	9.2%	136,967
Miscellaneous Revenue	14,932	9,306	0	(100.0%)	(9,306)
Fund Balance Appropriation	396,875	153,326	89,356	(41.7%)	(63,970)
TOTAL REVENUE	1,889,193	1,657,632	1,721,323	3.8%	63,691
EXPENDITURES					
Operating Expenses	1,651,327	1,404,122	1,497,887	6.7%	93,765
Capital Outlay	113,606	253,510	223,436	(11.9%)	(30,074)
TOTAL EXPENDITURES	1,764,933	1,657,632	1,721,323	3.8%	63,691

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**RECORDING FEES TECHNOLOGY
SUBFUND 15203**

BACKGROUND

Code Section 111.388:

Pursuant to Florida Statute 28.24(12)(e)(1), this fund receives \$2 for each page recorded by the Clerk of the Court into the Official Record. These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1)(f)(2). Funds are disbursed once the three parties mutually agree with the distribution of the funds.

REVENUE

Charges for Services

This category represents the estimated FY 21 technology recording fee tied to the recording of deeds and mortgages.

Fund Balance Appropriation

This category represents a fund balance appropriation to help fund the capital outlay below.

EXPENDITURES

Operating Expenses

The table below details the operating budget for each of the three parties.

	464,380	504,187	529,320	1,497,887
Expenditure	Courts	Public Defender	State Attorney	Total
Professional Services	80,000	0	54,063	134,063
IT Internal Service	202,071	130,566	436,303	768,940
Repairs and Maintenance	87,000	309,145	0	396,145
Software / Hardware Licenses and Maint.	9,255	38,016	23,410	70,681
Software and Computer Items Under \$1,000	81,814	18,010	10,890	110,714
Other Operating Items	4,240	8,450	4,654	17,344

Capital Outlay

This category includes funding of \$92,576 within the State Attorney and \$130,860 within the Courts.

Duval County Teen Court Programs Trust
 SUBFUND -- 15204

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	286,344	264,500	244,177	(7.7%)	(20,323)
Miscellaneous Revenue	11,208	6,514	4,954	(23.9%)	(1,560)
Transfers From Other Funds	55,000	55,000	55,000	0.0%	0
Fund Balance Appropriation	43,055	70,007	104,575	49.4%	34,568
TOTAL REVENUE	395,607	396,021	408,706	3.2%	12,685
EXPENDITURES					
Personnel Expenses	304,302	322,361	332,583	3.2%	10,222
Operating Expenses	70,522	73,660	76,123	3.3%	2,463
TOTAL EXPENDITURES	374,823	396,021	408,706	3.2%	12,685

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0
Part-Time Hours	2,290	2,290	0

DUVAL COUNTY TEEN COURT PROGRAMS TRUST SUBFUND 15204

BACKGROUND

Code Section 111.375: The Teen Court Programs Trust provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students and the judicial system. In addition, the Teen Court Truancy Program has been developed to reduce truancy. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court Programs. As a result of Ordinance 2006-1066-E, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUE

Charges for Services

This category includes the estimated FY 21 revenues received from the \$3 fee charged pursuant to Florida Statute 938.19.

Miscellaneous Revenue

This category represents anticipated interest earnings for FY 21

Transfers from Other Funds

This is a transfer from the General Fund Operating (SF 00111) for the Neighborhood Accountability Board.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The net increase in personnel expenses is primarily due to the increase of \$8,937 in pension costs.

Operating Expenses

This category includes various small expenditures, the largest of which is \$55,000 in professional services for the Neighborhood Accountability Board.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

Court Costs \$65 Fee FS: 939 185
 SUBFUND -- 15213

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	908,387	871,520	817,472	(6.2%)	(54,048)
Miscellaneous Revenue	50,410	43,987	44,253	0.6%	266
Transfers From Other Funds	290,000	0	0		0
Fund Balance Appropriation	118,437	95,757	151,168	57.9%	55,411
TOTAL REVENUE	1,367,234	1,011,264	1,012,893	0.2%	1,629
EXPENDITURES					
Personnel Expenses	596,498	499,612	499,070	(0.1%)	(542)
Operating Expenses	508,542	394,589	473,744	20.1%	79,155
Capital Outlay	60,573	51,407	40,079	(22.0%)	(11,328)
Other Uses	0	65,656	0	(100.0%)	(65,656)
TOTAL EXPENDITURES	1,165,613	1,011,264	1,012,893	0.2%	1,629

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	9	9	0

**COURT COSTS \$65 FEE F.S 939.185
SUBFUND 15213**

BACKGROUND

Code Section 111.385 and the Florida Statute Section 939.185 authorize a \$65 fee on felony, misdemeanor, or criminal traffic offenses. This revenue is split into four separate activities which receive 25% of the total revenue: Legal Aid, Duval County Law Library, Juvenile Drug Court, and Judicial Support. Pursuant to Florida Statute, any remaining funding at year end will be transferred into the Judicial Support activity.

REVENUE

Charges for Services

This category represents estimated FY 21 revenue to be received related to Florida Statute 939.185. The funding will be shared equally among the four activities.

Miscellaneous Revenue

This category represents additional revenue received by the Duval County Law Library for copier services for the public, Continuing Learning Education seminars for lawyers, and estimated FY 21 interest earnings.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits.

Operating Expenses

This category includes various small and several large expenditures including \$164,604 in professional / contractual services and \$204,368 in pass-through funding for the Legal Aid activity. The increase is being driven by a \$89,604 increase in professional services.

Capital Outlay

The amount represents the funding provided for library materials in the Duval County Law Library.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

Hazardous Waste Program
SUBFUND -- 15302

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	429,040	418,045	431,700	3.3%	13,655
Miscellaneous Revenue	19,121	9,950	8,181	(17.8%)	(1,769)
Fund Balance Appropriation	33,680	82,520	43,515	(47.3%)	(39,005)
TOTAL REVENUE	481,841	510,515	483,396	(5.3%)	(27,119)
EXPENDITURES					
Personnel Expenses	276,152	294,173	295,537	0.5%	1,364
Operating Expenses	92,488	115,159	120,551	4.7%	5,392
Other Uses	35,317	101,183	67,308	(33.5%)	(33,875)
TOTAL EXPENDITURES	403,957	510,515	483,396	(5.3%)	(27,119)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0

HAZARDOUS WASTE PROGRAM SUBFUND 15302

BACKGROUND

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated.

REVENUE

Charges for Services

This amount represents anticipated revenue from hazardous waste fees collections.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to balance the subfund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department.

Operating Expenses

This category includes various expenses, the largest of which are \$41,622 in supervision allocation, \$21,846 in computer system maintenance and security costs, and \$15,378 in fleet vehicle costs.

Other Uses

This category includes a \$67,308 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

Tree Protection & Related Expenditures
 SUBFUND -- 15304

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	711,895	0	0		0
Miscellaneous Revenue	5,239,020	389,424	389,348	0.0%	(76)
TOTAL REVENUE	5,950,915	389,424	389,348	0.0%	(76)
EXPENDITURES					
Personnel Expenses	68,892	69,305	69,209	(0.1%)	(96)
Operating Expenses	1,484,929	320,119	320,139	0.0%	20
Capital Outlay	2,742	0	0		0
TOTAL EXPENDITURES	1,556,563	389,424	389,348	0.0%	(76)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	1	1	0

TREE PROTECTION & RELATED EXPENDITURES SUBFUND 15304

BACKGROUND

The City of Jacksonville's Tree Protection and Related Expenditures Trust Fund provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the Fund. All monetary contributions are to be used exclusively for the planting trees, incidental landscaping and maintaining trees along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760, the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty-five percent of the budgeted amount for tree maintenance within the Public Works Department. This is an all years subfund.

REVENUES

Miscellaneous Revenue

This amount represents an appropriation of monetary contributions that will provide the source of funding for tree protection activities in FY 21.

EXPENDITURES

Personnel Expenses

This category includes funding for the City's arborist including salaries, pension costs, workers compensation and employer-provided benefits.

Operating Expenses

This category includes \$319,750 of funding that represents the 25% match of the budgeted tree maintenance funding within various Public Works activities.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

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ENTERPRISE FUNDS

Summary of Subfunds

Graphs

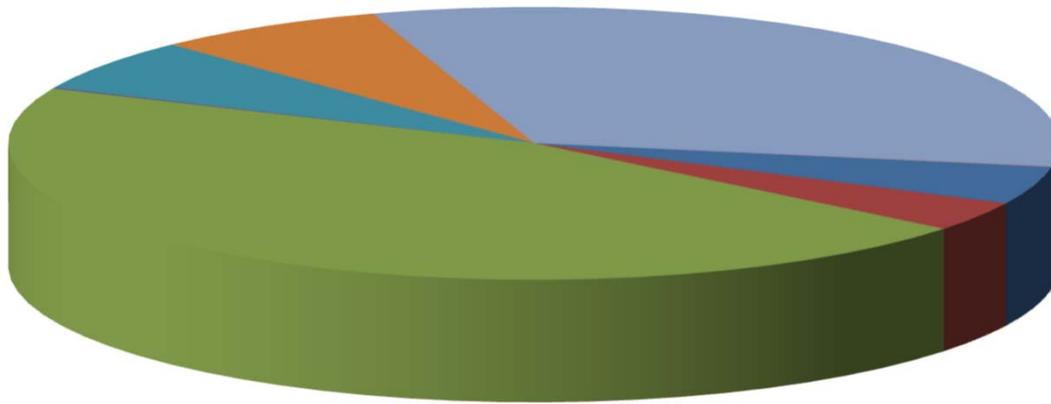
- 41102 Public Parking
- 42101 Motor Vehicle Inspection
- 43101 Solid Waste Disposal
- 43102 Contamination Assessment
- 43103 Landfill Closure
- 43105 Solid Waste General Capital Projects
- 43301 Solid Waste Facilities Mitigation
- 43302 Solid Waste Class III Mitigation
- 43303 Solid Waste Facilities Mitigation Projects
- 44101 Stormwater Services
- 44102 Stormwater Services - Capital Projects
- 45102 Equestrian Center – NFES
- 46101 Sports Complex CIP
- 47101 City Venues – City
- 47102 City Venues – ASM
- 47103 Capital Projects – City Venues Surcharge
- 47105 City Venues – Debt Service

ENTERPRISE FUNDS
Summary of Subfunds

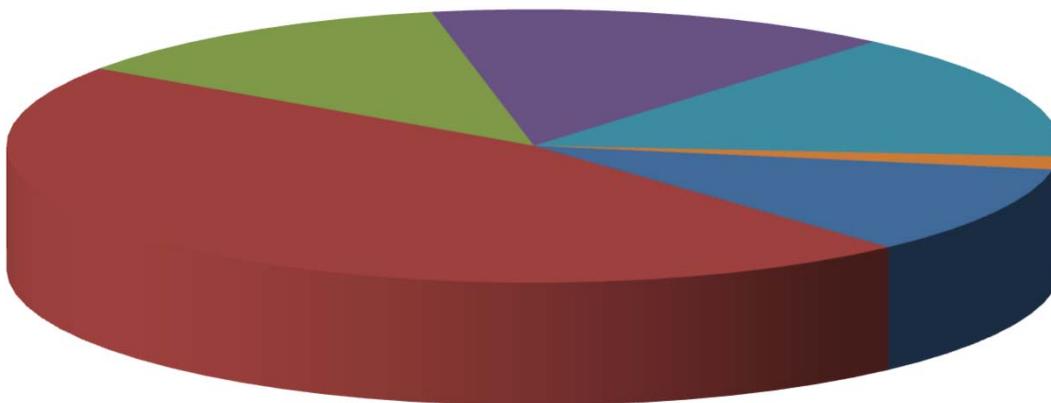
SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
41102	Public Parking	2,007,948	1,602,324		3			246,937	3,857,212
42101	Motor Vehicle Inspection	271,570	51,654		1			56,806	380,031
43101	Solid Waste Disposal	7,714,934	69,486,532	1,740,959	1		13,155,864	2,082,019	94,180,309
43102	Contamination Assessment		199,270					87,090	286,360
43103	Landfill Closure	297,696	1,707,696		2			344,476	2,349,870
43105	Solid Waste General Capital Projects				18,626,323				18,626,323
43301	Solid Waste Facilities Mitigation							240,688	240,688
43302	Solid Waste Class III Mitigation							148,123	148,123
43303	SW Facilities Mitigation Projects						251,450		251,450
44101	Stormwater Service	8,222,262	11,434,194	643,812	2		10,725,188	759,173	31,784,631
44102	Stormwater Services - Capital Projects				10,725,188				10,725,188
45102	Equestrian Center - NFES		466,139						466,139
46101	Sports Complex CIP			3,260,108			2,123,525		5,383,633
47101	City Venues - City		8,046,292	10,191,806			12,953,167		31,782,163
47102	City Venues - ASM	8,800,341	27,439,074						36,239,415
47103	Capital Projects - City Venues Surcharge				2,133,579				2,133,579
47105	City Venues - Debt Service			21,356,349					21,356,349
Total Enterprise Funds		27,314,751	120,433,175	37,193,034	32,075,997	0	39,209,194	3,965,312	260,191,463

ENTERPRISE FUNDS

REVENUE BY CATEGORY



EXPENDITURES BY CATEGORY



Public Parking
SUBFUND -- 41102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	4,939	6,300	3,500	(44.4%)	(2,800)
Charges for Services	3,445,156	3,593,708	3,263,921	(9.2%)	(329,787)
Fines and Forfeits	547,432	463,382	303,747	(34.4%)	(159,635)
Miscellaneous Revenue	128,706	99,243	82,082	(17.3%)	(17,161)
Transfers From Other Funds	(22,453)	0	0		0
Fund Balance Appropriation	1,088,019	176,794	203,962	15.4%	27,168
TOTAL REVENUE	5,191,798	4,339,427	3,857,212	(11.1%)	(482,215)
EXPENDITURES					
Personnel Expenses	2,008,239	2,049,497	2,007,948	(2.0%)	(41,549)
Operating Expenses	1,886,982	1,588,166	1,602,324	0.9%	14,158
Capital Outlay	831,107	214,696	3	(100.0%)	(214,693)
Other Uses	316,287	487,068	246,937	(49.3%)	(240,131)
TOTAL EXPENDITURES	5,042,615	4,339,427	3,857,212	(11.1%)	(482,215)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	36	36	0
Part-Time Hours	4,780	4,780	0

PUBLIC PARKING SUBFUND 41102

BACKGROUND

This enterprise fund houses the revenue and costs associated with the Office of Public Parking. The Office of Public Parking manages city owned parking lots and garages. Revenues are generated through daily and monthly parking fees, as well as, other fines and forfeitures.

REVENUE

Charges for Services

This category includes monthly, daily and special events parking fees, late fees, collection fees and wrecker and towing fees. The net decrease is due to a \$316,812 in parking fees.

Fines and Forfeits

This category includes parking fines, the police and fire pension fund contribution-contra revenue, disabled trust fund contribution-contra revenue and vehicle immobilization. The net decrease is being driven by a \$220,525 decrease in estimated parking fines revenue.

Miscellaneous Revenue

This category includes estimated interest earnings and tenant revenue for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits.

Operating Expenses

This category is made of various small items and several large expenditures including \$142,683 in miscellaneous Insurance, \$143,848 in supervision allocation, \$239,829 in repairs and maintenance and \$602,143 in internal service allocations.

\$118,298 in guard services and security system monitoring, \$127,735 in credit card fees, \$219,420 in computer system maintenance / security costs, \$242,764 in hardware/software maintenance and licenses, and \$269,213 in repairs and maintenance.

Other Uses

This category houses a charge for the City's indirect cost recovery study. The decrease is due to the removal of the FY 20 cash carryover of \$46,234 and operating contingency of \$176,794.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged from the prior year.

Motor Vehicle Inspection
SUBFUND -- 42101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	378,988	375,600	375,600	0.0%	0
Miscellaneous Revenue	7,589	4,196	3,285	(21.7%)	(911)
Fund Balance Appropriation	85,092	41,342	1,146	(97.2%)	(40,196)
TOTAL REVENUE	471,668	421,138	380,031	(9.8%)	(41,107)
EXPENDITURES					
Personnel Expenses	260,025	299,224	271,570	(9.2%)	(27,654)
Operating Expenses	45,762	60,909	51,654	(15.2%)	(9,255)
Capital Outlay	0	1	1	0.0%	0
Other Uses	74,040	61,004	56,806	(6.9%)	(4,198)
TOTAL EXPENDITURES	379,827	421,138	380,031	(9.8%)	(41,107)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	6	5	(1)
Part-Time Hours	3,616	3,616	0

MOTOR VEHICLE INSPECTION SUBFUND 42101

BACKGROUND

Code Section 110.407: The Fleet Management Division manages the motor vehicle inspection activity for the City that is required in the City's ordinance code section 680. During 2018 the Florida Legislature's preempted regulation of transportation network companies (i.e. Uber and Lyft) to the state and in response the Jacksonville City Council filed and approved ordinance 2019-183-E which replaced municipal code chapter 220 Vehicles for Hire. The new chapter 220 revised the City's taxi regulations to mirror the state's transportation network company regulations. It eliminated the taxi medallion / medallion renewal requirement and the vehicle inspection. This change removed any fees previously received for the inspection for vehicles for hire. The historical actuals and FY 20 budget do not reflect the full impact of this change because the budget was previously reduced to account for the removal of this revenue due to a moratorium placed on the vehicle for hire inspection fee by City Council in FY 14-15.

REVENUE

Charges for Services

This category includes revenues from inspection of school buses and wrecker application fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to balance up the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in personnel expenses is due primarily to the elimination of one position as part of the budget process.

Operating Expenses

This category is made of various small items, the largest of which are internal service charges totaling \$37,191. The net decrease is being driven by a reduction in internal service allocations of \$9,560.

Other Uses

This category houses the indirect cost recovery allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

AUTHORIZED POSITION CAP

In an effort to reduce costs in response to the official removal of the vehicle for hire inspection revenue, one position was eliminated from this activity as part of the budget process.

Solid Waste Disposal
SUBFUND -- 43101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Permits, Fees and Special Assessments	9,237,341	9,142,822	9,142,822	0.0%	0
Charges for Services	63,724,380	63,474,559	64,357,113	1.4%	882,554
Fines and Forfeits	6,124	2,500	2,500	0.0%	0
Miscellaneous Revenue	2,188,654	1,822,926	1,497,470	(17.9%)	(325,456)
Transfers From Other Funds	8,597,621	12,760,064	19,180,404	50.3%	6,420,340
Fund Balance Appropriation	472,977	610,448	0	(100.0%)	(610,448)
TOTAL REVENUE	84,227,098	87,813,319	94,180,309	7.3%	6,366,990
EXPENDITURES					
Personnel Expenses	7,795,511	7,626,449	7,714,934	1.2%	88,485
Operating Expenses	62,286,441	67,587,705	69,486,532	2.8%	1,898,827
Capital Outlay	0	1	1	0.0%	0
Debt Service	3,652,399	1,764,999	1,740,959	(1.4%)	(24,040)
Transfers to Other Funds	3,058,842	8,788,421	13,155,864	49.7%	4,367,443
Other Uses	2,203,483	2,045,744	2,082,019	1.8%	36,275
TOTAL EXPENDITURES	78,996,676	87,813,319	94,180,309	7.3%	6,366,990

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	116	116	0
Part-Time Hours	1,300	1,300	0

SOLID WASTE DISPOSAL SUBFUND 43101

BACKGROUND

The Solid Waste Disposal Fund accounts for solid waste disposal operations, including the collection of household and commercial waste, yard debris, recyclables and disposal activities most notably in the Trail Ridge landfill. It is comprised of multiple activities that include Collection Administration, Downtown Collection, Residential Collection and Disposal Operations. The fund also provides oversight for the Public Works activity of sanitation service for litter pick-up and large debris-illegal dumping within the General Fund Operating (SF 00111).

REVENUE

Permits, Fees and Special Assessments

This category represents franchise fees for non-residential collections.

Charges for Services

This category includes various fees and charges, the largest of which are \$42.0 million in residential solid waste user fees, \$10.3 million in commercial tipping fees, \$6.4 million in residential tipping fees and \$4.0 million in internal host fees.

Fines and Forfeits

This amount represents revenues from code violation fines.

Miscellaneous Revenue

This category includes anticipated interest income for FY 21, as well as funding for the sale of recyclable products and miscellaneous sales and charges.

Transfers From Other Funds

This amount represents a loan from the General Fund Operating (SF 00111) to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The net increase in personnel expenses is primarily due to increased pension costs of \$70,664.

Operating Expenses

This category represents the majority of the fund's expenses. Roughly, \$53.2 million is allocated to professional and contractual services of which: \$39.1 million represents garbage hauling services; \$11.3 million represents costs for the operation of Trail Ridge Landfill and \$2.6 million is for the processing and sale of residential recycling.

Roughly, \$4.9 million is allocated to internal services charges of which \$4.0 million represents fleet services charges.

The remaining \$11 million includes funding of \$10.1 million in landfill charges and \$1.2 million in miscellaneous services and charges for the treatment of landfill leachate.

The net increase is due to CPI adjustments and increased contract rates primarily in the garbage and recycling contract of \$1,592,977 and an increase in projected tonnage of \$208,772.

Debt Service

This category represents principal and interest payments for debt funded capital projects.

Transfers to Other Funds

This category includes two loan repayments to the General Fund Operating (SF 00111); A loan repayment of \$395,800 for the debt service on a \$9 million loan pursuant to ordinance 2018-458-E and \$12,761,064 which is a repayment of the FY 20 subsidy that was necessary to balance this enterprise fund during the FY 20 budget process.

Other Uses

This category includes the charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged.

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Contamination Assessment
 SUBFUND -- 43102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	270,691	277,640	286,360	3.1%	8,720
Miscellaneous Revenue	81,104	0	0		0
TOTAL REVENUE	351,794	277,640	286,360	3.1%	8,720
EXPENDITURES					
Operating Expenses	124,866	233,113	199,270	(14.5%)	(33,843)
Other Uses	0	44,527	87,090	95.6%	42,563
TOTAL EXPENDITURES	124,866	277,640	286,360	3.1%	8,720

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

CONTAMINATION ASSESSMENT SUBFUND 43102

BACKGROUND

The Solid Waste Division charges Internal and External Host fees in order to fund groundwater sampling, contamination assessment reports and examine, evaluate, and remedy closed contaminated landfill and dump sites within the City. Internal Host fees are applied to each Class I ton deposited in the Trail Ridge landfill and External Host Fees are applied to each Class III ton deposited in private landfills. Host fees for the Contamination Assessment subfund are assessed at the rate of \$0.24 per ton.

REVENUE

Charges for Services

This amount represents internal and external host fees driven by the amount of tonnage received in Trail Ridge Landfill. The net increase is being driven by an increase in internal host fees.

EXPENDITURES

Operating Expenses

This category includes expenditures in professional services for semi-annual groundwater sampling, contamination assessment reports and other required reports for the Florida Department of Environmental Protection.

Other Uses

The FY 21 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for containment assessment activities.

Landfill Closure
SUBFUND -- 43103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,249,252	2,288,280	2,349,870	2.7%	61,590
Miscellaneous Revenue	328,771	0	0		0
TOTAL REVENUE	2,578,024	2,288,280	2,349,870	2.7%	61,590
EXPENDITURES					
Personnel Expenses	214,327	318,992	297,696	(6.7%)	(21,296)
Operating Expenses	1,165,458	1,907,144	1,707,696	(10.5%)	(199,448)
Capital Outlay	0	2	2	0.0%	0
Other Uses	0	62,142	344,476	454.3%	282,334
TOTAL EXPENDITURES	1,379,785	2,288,280	2,349,870	2.7%	61,590

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

LANDFILL CLOSURE SUBFUND 43103

BACKGROUND

The Landfill Closure Fund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (Internal and External Host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill and Class III tons deposited at private landfills.

REVENUE

Charges for Services

This amount represents internal and external host fees driven by the amount of tonnage received in Trail Ridge Landfill. The net increase is being driven by an increase in internal host fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is due to several reductions, the largest of which include \$11,104 in group hospitalization costs.

Operating Expenses

This category consists of various expenditures, the largest of which are miscellaneous services and charges of \$1,572,889 for post-closure activities. The change in this category is primarily driven by decreases of \$105,000 in miscellaneous services and charges and \$95,000 in professional services.

Other Uses

The FY 21 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for landfill closure activities.

Solid Waste General Capital Projects
 SUBFUND -- 43105

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	7,022,360	18,626,323	165.2%	11,603,963
TOTAL REVENUE	0	7,022,360	18,626,323	165.2%	11,603,963
EXPENDITURES					
Capital Outlay	0	7,022,360	18,626,323	165.2%	11,603,963
TOTAL EXPENDITURES	0	7,022,360	18,626,323	165.2%	11,603,963

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 43105

BACKGROUND

This fund currently houses the FY 21 Solid Waste Capital Improvement Projects (CIP) related to the solid waste activity and does not contain capital improvement projects related to mitigation. Additional information on these project(s) can be found in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

REVENUE

Other Sources

This category houses the FY 21 borrowing amount authorized to fund the capital projects in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 Capital Improvement Plan.

▼ 18,626,323

Project Name	FY 20-21
Trail Ridge Landfill Expansion	14,126,323
Environmental Compliance - Countywide	4,500,000

Solid Waste Facilities Mitigation
 SUBFUND -- 43301

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	187,496	197,750	226,450	14.5%	28,700
Miscellaneous Revenue	29,645	14,362	14,238	(0.9%)	(124)
TOTAL REVENUE	217,141	212,112	240,688	13.5%	28,576
EXPENDITURES					
Other Uses	0	212,112	240,688	13.5%	28,576
TOTAL EXPENDITURES	0	212,112	240,688	13.5%	28,576

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

SOLID WASTE FACILITIES MITIGATION SUBFUND 43301

BACKGROUND

The Solid Waste Facilities Mitigation Fund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$0.25 is applied to Class I ton deposited in the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

REVENUE

Charges for Services

This amount represents internal host fees driven by the projected tonnage to be received in Trail Ridge Landfill.

Miscellaneous Revenue

This category represents the anticipated interest earnings for FY 21.

EXPENDITURES

Other Uses

The FY 21 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for mitigation activities.

Solid Waste Class III Mitigation
 SUBFUND -- 43302

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	193,001	182,500	141,350	(22.5%)	(41,150)
Miscellaneous Revenue	13,425	6,178	6,773	9.6%	595
TOTAL REVENUE	206,426	188,678	148,123	(21.5%)	(40,555)
EXPENDITURES					
Other Uses	0	188,678	148,123	(21.5%)	(40,555)
TOTAL EXPENDITURES	0	188,678	148,123	(21.5%)	(40,555)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

SOLID WASTE CLASS III MITIGATION SUBFUND 43302

BACKGROUND

This fund was established to mitigate concerns in areas surrounding Non-Class I Solid Waste Management Activities. External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Non-Class I ton processed at the private solid waste management landfills. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, chapter 380, Part 4, and funding is approved by City Council.

REVENUE

Charges for Services

This amount represents external host fees driven by the projected tonnage to be received at the private solid waste management facilities (Non-Class I) and offset by fees in construction and demolition permits pursuant to Ordinance 2019-55-E.

Miscellaneous Revenue

This category represents the anticipated interest earnings for FY 21.

EXPENDITURES

Other Uses

The FY 21 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for mitigation activities.

SW Facilities Mitigation Projects
 SUBFUND -- 43303

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	187,496	197,750	226,450	14.5%	28,700
Miscellaneous Revenue	9,986	43,875	25,000	(43.0%)	(18,875)
TOTAL REVENUE	197,482	241,625	251,450	4.1%	9,825
EXPENDITURES					
Capital Outlay	10,970	0	0		0
Transfers to Other Funds	465,508	241,625	251,450	4.1%	9,825
TOTAL EXPENDITURES	476,478	241,625	251,450	4.1%	9,825

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
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SOLID WASTE FACILITIES MITIGATION PROJECTS SUBFUND 43303

BACKGROUND

The Solid Waste Mitigation Capital Projects fund was established to record and account for capital projects attributed to Class I landfill mitigation as well as to provide a separate fund to isolate Tayé Brown Regional Parks share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

Municipal code section 111.183 Tayé Brown Regional Park Improvement Trust Fund; a permanent, ongoing trust fund of the City, which shall carry forward each fiscal year. The fund is authorized to accept Council appropriations, gifts, fees, and other donations. Monies deposited in the fund, together with any interest accrued thereon, shall carry over fiscal years, to be used for the purposes set forth in Section 380.405, Ordinance Code, which is for improvements to Tayé Brown Regional Park.

Currently all annually budgeted revenue is being used to subsidize the City's equestrian center. To effectuate this the annual budget ordinance must include a waiver of municipal code section 111.183.

REVENUE

Charges for Services

This category houses the FY 21 estimated internal host fee revenue.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

EXPENDITURES

Transfers to Other Funds

The available revenue in this fund is being transferred out to support the operating cost of the contract with Northeast Florida Equestrian Society to run the Equestrian Center. This represents the funding flowing from this fund to the Equestrian Center fund (Fund 45102).

Stormwater Service
SUBFUND -- 44101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	30,623,448	30,721,082	31,501,252	2.5%	780,170
Miscellaneous Revenue	689,622	431,767	283,379	(34.4%)	(148,388)
Transfers From Other Funds	478,900	2,895,775	0	(100.0%)	(2,895,775)
Fund Balance Appropriation	214,522	380,334	0	(100.0%)	(380,334)
TOTAL REVENUE	32,006,492	34,428,958	31,784,631	(7.7%)	(2,644,327)
EXPENDITURES					
Personnel Expenses	8,199,795	8,399,660	8,222,262	(2.1%)	(177,398)
Operating Expenses	10,521,786	11,685,380	11,434,194	(2.1%)	(251,186)
Capital Outlay	16,100	2	2	0.0%	0
Debt Service	2,357,428	2,368,472	643,812	(72.8%)	(1,724,660)
Transfers to Other Funds	8,324,997	11,287,062	10,725,188	(5.0%)	(561,874)
Other Uses	535,771	688,382	759,173	10.3%	70,791
TOTAL EXPENDITURES	29,955,877	34,428,958	31,784,631	(7.7%)	(2,644,327)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	53	53	0

STORMWATER SERVICE SUBFUND 44101

BACKGROUND

The Stormwater Services Fund provides a dedicated funding source for stormwater services primarily through the Stormwater user fee and operating budgets in the Environmental Quality Division within the Neighborhoods Department and the Public Works Department. The Environmental Quality Division manages a portion of the Stormwater Management System Program and is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries and surface water quality monitoring. The Public Works Department is responsible for completing various flood and drainage mitigation projects, cleaning canals and ditches, addressing stormwater treatment issues, maintaining collection and pumping systems and stormwater treatment facilities (ponds).

REVENUE

Charges for Services

This category represents the anticipated Stormwater user fees, discounts, uncollectibles and late fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

Transfers From Other Funds

The subsidy from the General Fund (SF 00111) required to balance the fund in FY 20 has been removed and is no longer necessary.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is primarily due to a reduction of \$237,108 in workers compensation costs, which is somewhat offset by a net increase of \$63,752 in pension costs.

Operating Expenses

This category is made of various small items and several large expenditures, including \$7 million in professional and contractual services for various flood and drainage mitigation projects, cleaning debris from storm canals and ditches, addressing stormwater treatment issues, maintaining collection and pumping systems and maintenance of stormwater treatment facilities (ponds), as well as \$3.5 million in fleet vehicle costs. The change in this category is primarily due to a decrease of \$222,251 in fleet vehicle replacement charges.

Debt Service

This category represents debt service payments associated with Stormwater capital projects funded by debt prior to 10/1/15. Municipal code section 754.111 established in FY 16 prohibits Stormwater projects from being funded with debt, consequently the debt service costs will continue to decline as this debt is repaid.

Transfers to Other Funds

This category represents a transfer to the Stormwater Services - Capital Projects (SF 44102). Municipal code section 754.112 established in FY 16 requires that a set amount of the annual stormwater user fee be used for stormwater projects. The current code states that the greater of \$4.0 million or 15% of the total revenue received be appropriated for stormwater capital project and no less than \$6.0 million be spent on drainage system rehabilitation capital projects. This formula along with the estimated stormwater fee drive the amount of this transfer.

Other Uses

This category includes the annual charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged.

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Stormwater Services - Capital Projects
 SUBFUND -- 44102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	107,961	0	0		0
Other Sources	0	0	0		0
Transfers From Other Funds	6,000,000	10,608,162	10,725,188	1.1%	117,026
TOTAL REVENUE	6,107,961	10,608,162	10,725,188	1.1%	117,026
EXPENDITURES					
Operating Expenses	1,420	0	0		0
Capital Outlay	12,791,325	10,608,162	10,725,188	1.1%	117,026
TOTAL EXPENDITURES	12,792,745	10,608,162	10,725,188	1.1%	117,026

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 44102

BACKGROUND

The Stormwater Services – Capital Projects fund houses the funding for capital projects financed by stormwater user fees, excess retained earnings and investment earnings. Additional information on these project(s) can be found in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

REVENUE

Transfers from Other Funds

This category represents a transfer from the Stormwater Services fund (SF 44101). Municipal code section 754.112 established in FY 16 requires that a set amount of the annual stormwater user fee be used for stormwater projects. The current code states that the greater of \$4.0 million or 15% of the total revenue received be appropriated for stormwater capital project and no less than \$6.0 million be spent on drainage system rehabilitation capital projects. This formula along with the estimated stormwater fee, budgeted in the Stormwater Services fund, drive the amount of this transfer.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 Capital Improvement Plan.

10,725,188

Project Name	FY 20-21
Burnett Park Road (DSR) - Capital Improvement	500,000
Drainage System Rehabilitation - Capital Improvements	256,000
Drainage System Rehabilitation - Capital Maintenance	4,200,000
Dunn / Caney (Sapp Road Wet Detention)	3,571,188
Free Avenue (DSR) - Capital Improvement	254,000
Irving Scott Drive (DSR) - Capital Improvement	161,000
Ponce De Leon (DSR) - Capital Improvement	210,000
San Jose Boulevard (DSR) - Capital Improvement	205,000
San Marie Drive (DSR) - Capital Improvement	153,000
Springrove Street (DSR) - Capital Improvement	815,000
Stormwater Project Development and Feasibility Studies	250,000
Stormwater Pump Stations - Capital Maintenance	150,000

Equestrian Center - NFES
 SUBFUND -- 45102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	4,464	0	0		0
Transfers From Other Funds	465,508	493,239	466,139	(5.5%)	(27,100)
TOTAL REVENUE	469,972	493,239	466,139	(5.5%)	(27,100)
EXPENDITURES					
Operating Expenses	447,152	493,239	466,139	(5.5%)	(27,100)
TOTAL EXPENDITURES	447,152	493,239	466,139	(5.5%)	(27,100)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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**EQUESTRIAN CENTER – NFES
SUBFUND 45102**

BACKGROUND

Ordinances 2014-331-E and 2015-620-E transferred the management of the equestrian center to the Northeast Florida Equestrian Society (NFES).

REVENUE

Transfers From Other Funds

This amount represents the total FY 21 subsidy to the equestrian center including; \$251,450 from the Taye' Brown Regional Trust Fund (SF 43303) and \$214,689 from the General Fund (SF 00111).

EXPENDITURES

Operating Expenses

This category represents the contractual services to be paid to the Northeast Florida Equestrian Society to cover the shortfall between their estimated revenues and expenditures in FY 21.

Sports Complex CIP
SUBFUND -- 46101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	7,992,525	8,083,129	4,716,000	(41.7%)	(3,367,129)
Miscellaneous Revenue	217,791	138,378	0	(100.0%)	(138,378)
Transfers From Other Funds	0	0	667,633		667,633
TOTAL REVENUE	8,210,316	8,221,507	5,383,633	(34.5%)	(2,837,874)
EXPENDITURES					
Capital Outlay	5,189,830	2,888,672	0	(100.0%)	(2,888,672)
Debt Service	3,010,180	3,209,810	3,260,108	1.6%	50,298
Transfers to Other Funds	2,181,928	2,123,025	2,123,525	0.0%	500
TOTAL EXPENDITURES	10,381,938	8,221,507	5,383,633	(34.5%)	(2,837,874)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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SPORTS COMPLEX CIP SUBFUND 46101

BACKGROUND

Municipal Section 111.136 mandates that the Convention Development Tax (aka bed tax) collected pursuant to Chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex and/or pay the debt service on borrowed funds used for that same purpose. The Sports Complex includes the Municipal Stadium, Veterans Memorial Arena the Jacksonville Baseball Stadium. The main source of revenue in this fund is a bed tax which is a levy imposed by a local government on hotel stays within its jurisdiction.

REVENUE

Other Taxes

This category includes the estimated 2 Cent Tourist Development Tax collections for FY 21. The large decrease is being driven by the impact of Covid_19 on the Tourist Development Tax or Bed Tax.

Miscellaneous Revenue

This category houses the estimated interest income in the fund. Due to the impact of covid_19 on the FY20 and FY21 revenue in the fund, no interest income is being budgeted for FY21.

Transfers From Other Funds

A transfer from the General Fund – General Services District is required in FY21, due to Covid_19, to balance the fund.

EXPENDITURES

Capital Outlay

This category would house the available funding which would be used for capital maintenance after paying for the FY 21 required debt service. However, due to the impact of Covid_19 there is no available funding in FY21.

Debt Service

This amount represents the transfer out to the debt service fund to pay for the FY 21 interest and principal costs on stadium improvements projects.

Transfers to Other Funds

This amount represents a transfer to the City Venues – Debt Service fund (SF 47105) to pay the debt service related to the amphitheater / flex field.

City Venues - City
SUBFUND -- 47101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	10,597,502	10,568,537	7,000,004	(33.8%)	(3,568,533)
Charges for Services	124,973	223,581	244,170	9.2%	20,589
Miscellaneous Revenue	5,357,876	5,460,266	4,644,366	(14.9%)	(815,900)
Transfers From Other Funds	14,514,968	16,419,973	19,893,623	21.2%	3,473,650
TOTAL REVENUE	30,595,320	32,672,357	31,782,163	(2.7%)	(890,194)
EXPENDITURES					
Operating Expenses	7,728,634	8,027,159	8,046,292	0.2%	19,133
Capital Outlay	561,722	590,898	590,898	0.0%	0
Debt Service	10,404,535	10,450,264	10,191,806	(2.5%)	(258,458)
Transfers to Other Funds	11,807,342	13,604,036	12,953,167	(4.8%)	(650,869)
TOTAL EXPENDITURES	30,502,233	32,672,357	31,782,163	(2.7%)	(890,194)

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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CITY VENUES - CITY SUBFUND 47101

BACKGROUND

ASM Global has been retained by the City to manage six public facilities which include TIAA Bank Field, the VyStar Veterans Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for the Performing Arts, Prime Osborn Convention Center, and the Ritz Theatre and Museum. A contract between the City and ASM Global (formerly SMG) was approved by Ordinance 2017-375-E. The contract has a term of April 1, 2017 to March 31, 2022 with two additional one-year renewal periods. This fund contains the City's costs related to the venues.

REVENUE

Other Taxes

This category includes the estimated 2 Cent Tourist Development of \$5,000,000 and state sales tax rebate of \$2,000,004. The large decrease is being driven by the impact of Covid_19 on the Tourist Development Tax or Bed Tax. A bed tax which is a levy imposed by a local government on hotel stays within its jurisdiction.

Charges for Services

This category includes the estimated daily parking fee revenue to be collected during events across the City's venues.

Miscellaneous Revenue

This category includes rental of city facility revenue of \$203,693, the VyStar naming proceeds of \$556,973 and the Jacksonville Jaguar supplemental rent payment of \$3,883,700, per Amendment 8 of the lease.

Transfers From Other Funds

This category houses the annual subsidy from the General Fund Operating fund (SF 00111) to balance the fund.

EXPENDITURES:

Operating Expenses

This category includes the City's annual costs at the Venues including utility costs of \$5.45 million, miscellaneous insurance of \$2.09 million, internal service charges of \$287,526 and contractual services for the ASM and incentive fees pursuant to Ordinance 2017-0375-E of \$225,221. The net increase is being driven by a \$543,338 increase in miscellaneous insurance which is offset somewhat by the removal a FY 20 loss deductible charge of \$286,211 as well as a net decrease in internal service charges of \$237,228.

Capital Outlay

Capital funding has been provided for capital maintenance at each of the venues.

Debt Service

This represents debt service payments for capital improvements at the municipal stadium.

Transfers to Other Funds

This category includes a \$12,797,470 transfer to the City Venues – ASM subfund (SF 47102) to balance that fund, a \$100,000 loan repayment to the General Capital Projects subfund (SF 32102) and a \$55,697 transfer to the Jacksonville Veterans Memorial Wall Trust (SF 11518) which represents 10% of the annual naming rights revenue as required by the agreement with VyStar. The final loan payment, pursuant to ordinance 2004-338-E, occurred in FY 20 which is driving the net decrease in this category.

City Venues - ASM
 SUBFUND -- 47102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	18,043,579	13,587,265	14,046,605	3.4%	459,340
Miscellaneous Revenue	10,661,322	8,658,052	9,395,340	8.5%	737,288
Transfers From Other Funds	10,822,842	12,633,961	12,797,470	1.3%	163,509
TOTAL REVENUE	39,527,743	34,879,278	36,239,415	3.9%	1,360,137
EXPENDITURES					
Personnel Expenses	8,809,421	9,619,342	8,800,341	(8.5%)	(819,001)
Operating Expenses	29,835,696	25,259,936	27,439,074	8.6%	2,179,138
Capital Outlay	50,000	0	0		0
TOTAL EXPENDITURES	38,695,117	34,879,278	36,239,415	3.9%	1,360,137

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

CITY VENUES - ASM SUBFUND 47102

BACKGROUND

ASM Global (formerly SMG) has been retained by the City to manage six public facilities which include TIAA Bank Field, the VyStar Veterans Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for the Performing Arts, Prime Osborn Convention Center, and the Ritz Theatre and Museum. A contract between the City and ASM was approved by Ordinance 2017-375-E. The contract has a term of April 1, 2017 to March 31, 2022 with two additional one-year renewal periods. This fund contains the costs for the operation and management of the venues which run through ASM Global.

REVENUE

Charges for Services

This category includes \$8,712,870 in contractual service revenue for events, \$4,300,285 in ticket surcharge revenue and \$1,033,450 in parking fees.

Miscellaneous Revenue

This category houses a variety of revenues which are collected by ASM, the largest of which are \$1,080,000 in advertising fees, \$3,082,704 in rental of city facilities and \$4,075,414 in concession sales. The net increase is being driven by a \$500,593 increase in concession sales.

Transfers From Other Funds

This represents the subsidy from the City Venues – City subfund (SF 47101) to balance the fund.

EXPENDITURES:

Personnel Expenses

This category includes estimated personnel expenses for the ASM employees who operate the City's venues. The decrease is being by the outsourcing of security.

Operating Expenses

This category includes a variety of expenditures of which the largest is \$19,676,652 in professional and contractual services. This includes costs for event contractual obligations, payment of overtime for public safety personnel to staff various events within the City's venues, cleaning services and beginning in FY21 security services. Other major expenses include \$4,141,183 in repairs and maintenance, \$891,333 in event contributions and \$711,601 in ASM insurance expenses. The net increase is being driven by a \$2,069,539 increase in professional and contractual services. The main drivers of which are the outsourcing of security and anticipated increased costs for FY 20 postponed events due to Covid_19.

Capital Projects - City Venues Surcharge
 SUBFUND -- 47103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,747,896	3,695,605	2,082,656	(43.6%)	(1,612,949)
Miscellaneous Revenue	130,883	49,440	50,923	3.0%	1,483
TOTAL REVENUE	2,878,779	3,745,045	2,133,579	(43.0%)	(1,611,466)
EXPENDITURES					
Capital Outlay	3,136,942	3,745,045	2,133,579	(43.0%)	(1,611,466)
TOTAL EXPENDITURES	3,136,942	3,745,045	2,133,579	(43.0%)	(1,611,466)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

CAPITAL PROJECTS – CITY VENUES SURCHARGE SUBFUND 47103

BACKGROUND

Municipal Section 123.102(e) 1-3 authorizes user fees charged on each ticket sold for events at the Veterans Memorial Arena, Times Union Performing Arts Center and Baseball Stadium to be expended for capital expenditures at each respective venue. User fees from events at the Municipal Stadium may be utilized for capital expenditures or game day expenses.

REVENUE

Charges for Services

This category includes the estimated ticket surcharges fees collected at the Municipal Stadium, the Veterans Memorial Arena and the Baseball Grounds. The decrease is due to the impact of Covid_19 on events and event capacity.

Miscellaneous Revenue

This category houses 20% of the annual rental fee for the Baseball stadium pursuant to ordinance 2018-574-E.

EXPENDITURES

Capital Outlay

The amount includes the capital funding supported by the user fee at the various venues as listed below:

- Baseball Stadium \$60,393
- Municipal Stadium \$1,131,132
- Convention Center \$378,257
- Arena \$563,797

City Venues - Debt Service
 SUBFUND -- 47105

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	115,317	67,643	68,652	1.5%	1,009
Transfers From Other Funds	20,825,701	21,239,107	21,287,697	0.2%	48,590
TOTAL REVENUE	20,941,018	21,306,750	21,356,349	0.2%	49,599
EXPENDITURES					
Debt Service	19,770,075	21,306,750	21,356,349	0.2%	49,599
TOTAL EXPENDITURES	19,770,075	21,306,750	21,356,349	0.2%	49,599

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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**CITY VENUES – DEBT SERVICE
SUBFUND 47105**

BACKGROUND

This subfund receives various transfers from other subfunds which, along with any accumulated interest in the subfund, will be used to pay the debt service related to the various bond issuances for the City's venues. This includes the costs for principal, interest and fiscal agent fees.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21 which will be used to pay a portion of the debt service costs for FY 21.

Transfers From Other Funds

This amount represents transfers from other funds to pay the anticipated FY 21 debt service for capital projects at the city's venues.

- o Better Jacksonville Trust Fund (SF 11001) \$5,712,258
- o Sports Complex Capital Improvement Projects (SF 46101) \$5,383,633
- o City Venue – City (SF 47101) \$10,191,806

EXPENDITURES

Debt Service

This category houses both the FY 21 principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

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Tables For Those Using Non-Electronic
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INTERNAL SERVICE FUNDS

Summary of Subfunds

Graphs

- 51101 Motor Pool
- 51102 Motor Pool - Vehicle Replacement
- 51103 Motor Pool – Direct Replacement
- 52101 Copy Center
- 53101 Information Technologies
- 53102 Radio Communications
- 53104 Technology Equipment Refresh
- 53105 Radio Equipment Refresh
- 53106 IT System Development Fund
- 54101 Public Building Allocations
- 55101 Office of General Counsel
- 56101 Self Insurance
- 56201 Group Health
- 56301 Insured Programs
- 57101 Debt Management Fund

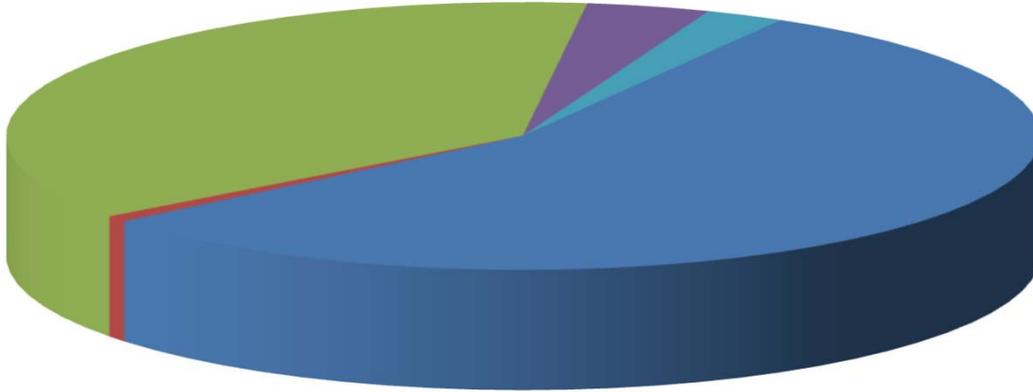
INTERNAL SERVICE FUNDS

Summary of Subfunds

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
51101	Motor Pool	6,960,122	23,276,344		2			905,585	31,142,053
51102	Motor Pool - Vehicle Replacement	257,993	129,511	8,290,000	1		24,279,732	130,825	33,088,062
51103	Motor Pool - Direct Replacement				25,201,363				25,201,363
52101	Copy Center	296,703	2,294,852		1			139,904	2,731,460
53101	Information Technologies	13,318,565	25,145,585		1	19,869		1,433,514	39,917,534
53102	Radio Communication	846,413	1,659,049	549,029	336,694	243,626		138,638	3,773,449
53104	Technology Equipment Refresh		830,633		1,548,927			249,331	2,628,891
53105	Radio Equipment Refresh				3,481,295				3,481,295
53106	IT System Development Fund			8,144,976	18,733,567			8,125,828	35,004,371
54101	Public Building Allocations	4,796,388	38,790,339		35,852		3,245,136	1,099,271	47,966,986
55101	Office Of General Counsel	9,662,959	2,266,732		1			1,033,910	12,963,602
56101	Self Insurance	1,787,463	47,640,394		2			535,532	49,963,391
56201	Group Health	1,047,307	89,197,065		1			212,406	90,456,779
56301	Insured Programs	801,231	10,926,176		3			92,597	11,820,007
57101	Debt Management Fund			68,138,460				246,354,558	314,493,018
Total Internal Service Funds		39,775,144	242,156,680	85,122,465	49,337,710	263,495	27,524,868	260,451,899	704,632,261

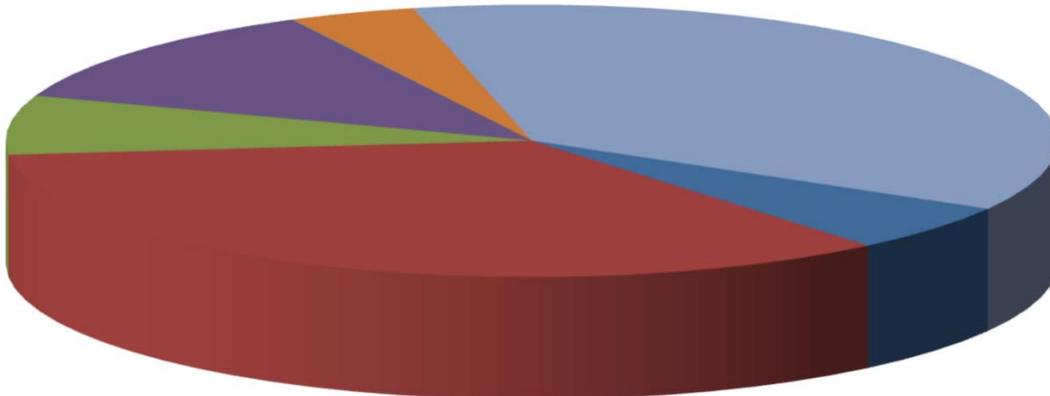
INTERNAL SERVICE FUNDS

REVENUE BY CATEGORY



- Charges for Services 55.6%
- Other Sources 37.3%
- Fund Balance Appropriation 2.5%
- Miscellaneous Revenue .7%
- Transfers From Other Funds 3.9%

EXPENDITURES BY CATEGORY



- Personnel Expenses 5.6%
- Capital Outlay 7.0%
- Grants, Aids & Contributions .0%
- Other Uses 37.0%
- Operating Expenses 34.4%
- Debt Service 12.1%
- Transfers to Other Funds 3.9%

Motor Pool
SUBFUND -- 51101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	29,063,361	33,073,708	30,085,850	(9.0%)	(2,987,858)
Miscellaneous Revenue	469,535	471,000	435,000	(7.6%)	(36,000)
Fund Balance Appropriation	499,470	621,203	621,203	0.0%	0
TOTAL REVENUE	30,032,366	34,165,911	31,142,053	(8.9%)	(3,023,858)
EXPENDITURES					
Personnel Expenses	5,815,690	7,084,730	6,960,122	(1.8%)	(124,608)
Operating Expenses	22,869,064	25,541,089	23,276,344	(8.9%)	(2,264,745)
Capital Outlay	61,159	2	2	0.0%	0
Other Uses	949,641	1,540,090	905,585	(41.2%)	(634,505)
TOTAL EXPENDITURES	29,695,555	34,165,911	31,142,053	(8.9%)	(3,023,858)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	108	106	(2)
Part-Time Hours	9,802	9,802	0

MOTOR POOL SUBFUND 51101

BACKGROUND

This internal service fund accumulates and allocates the costs of the operation of the City's fleet management / motor pool activity. This fund, as with other internal service funds, recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board. Fleet Management performs most of the warranty work on City vehicles but has outsourced many of the smaller repairs and maintenance items.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for warranty work, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being used to help fund the one-time costs associated with a new fleet management software system.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease is being driven by the elimination of two vacant positions and a \$20,263 reduction in the workers compensation allocation.

Operating Expenses

This category is made of various small items and several large expenditures including \$11.1 million for fuel, \$4.5 million for parts / tires and \$3.9 million sublet repairs (vehicle repairs by outside vendors). The net decrease is being driven by a \$3.3 million reduction in estimated fuel costs which is somewhat offset by the additional of \$700,000 for a new fleet management software system.

Other Uses

This category contains a \$905,585 charge for the City's indirect cost recovery study. The decrease is due to the removal of a FY 20 operating contingency of \$621,203.

AUTHORIZED POSITION CAP

Two positions were eliminated as part of the budget process.

Motor Pool - Vehicle Replacement
SUBFUND -- 51102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	29,519,370	32,900,470	31,210,422	(5.1%)	(1,690,048)
Miscellaneous Revenue	2,250,439	1,842,491	1,857,393	0.8%	14,902
Fund Balance Appropriation	98,170	21,471	20,247	(5.7%)	(1,224)
TOTAL REVENUE	31,867,979	34,764,432	33,088,062	(4.8%)	(1,676,370)
EXPENDITURES					
Personnel Expenses	241,659	247,520	257,993	4.2%	10,473
Operating Expenses	930,381	569,736	129,511	(77.3%)	(440,225)
Capital Outlay	6,597,007	1	1	0.0%	0
Debt Service	8,295,412	8,289,750	8,290,000	0.0%	250
Transfers to Other Funds	21,811,138	25,481,850	24,279,732	(4.7%)	(1,202,118)
Other Uses	74,741	175,575	130,825	(25.5%)	(44,750)
TOTAL EXPENDITURES	37,950,338	34,764,432	33,088,062	(4.8%)	(1,676,370)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	3	3	0

MOTOR POOL - VEHICLE REPLACEMENT SUBFUND 51102

BACKGROUND

This internal service fund accumulates and allocates the costs for the replacement of City owned vehicles. The fund also houses the operating costs and debt service associated with vehicle replacement.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to current and previously approved vehicle replacements as well as the budgeted operating expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for surplus vehicle sales, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being appropriated to help balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by a \$10,458 increase in pension costs.

Operating Expenses

This category is made of various small items, the largest of which are miscellaneous services and charges of \$42,500 and IT internal service charges of \$11,568. The decrease is being driven by the removal of \$440,830 in external vehicle leases which were first entered into in FY 19 and were found to be much more expensive than purchasing vehicles outright so the program is being discontinued.

Debt Service

This amount represents the interest and principal debt repayment for vehicles previously purchased with borrowed funds. The debt service for vehicles previously purchased with borrowed funds will begin to drop off in FY 22 and FY 23.

Transfers to Other Funds

This is the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 21 vehicle replacements and is being transferred to the Direct Replacement fund (SF 51103).

Other Uses

This category includes the FY 21 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

Motor Pool - Direct Replacement
SUBFUND -- 51103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	473,015	190,695	160,000	(16.1%)	(30,695)
Transfers From Other Funds	31,724,549	27,122,663	24,279,732	(10.5%)	(2,842,931)
Fund Balance Appropriation	2,231,656	0	761,631		761,631
TOTAL REVENUE	34,429,220	27,313,358	25,201,363	(7.7%)	(2,111,995)
EXPENDITURES					
Capital Outlay	20,374,779	27,313,358	25,201,363	(7.7%)	(2,111,995)
TOTAL EXPENDITURES	20,374,779	27,313,358	25,201,363	(7.7%)	(2,111,995)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

MOTOR POOL - DIRECT REPLACEMENT SUBFUND 51103

BACKGROUND

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through borrowing.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

Transfers From Other Funds

This amount includes a transfer from the Vehicle Replacement fund (SF 51102) to fund the FY 21 vehicle replacements.

Fund Balance Appropriation

Fund balance is being appropriated to help fund the FY 21 vehicle replacements.

EXPENDITURES

Capital Outlay

This is the total capital requirement for the FY 21 vehicle replacement that will be purchased with cash. The budget ordinance 2020-504-E schedule B4c contains a complete list of all vehicles proposed to be replaced / purchased in FY 21.

Copy Center
SUBFUND -- 52101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,716,454	2,850,180	2,701,774	(5.2%)	(148,406)
Miscellaneous Revenue	15,194	8,551	6,228	(27.2%)	(2,323)
Fund Balance Appropriation	18,594	23,458	23,458	0.0%	0
TOTAL REVENUE	2,750,242	2,882,189	2,731,460	(5.2%)	(150,729)
EXPENDITURES					
Personnel Expenses	259,854	274,883	296,703	7.9%	21,820
Operating Expenses	2,321,647	2,374,904	2,294,852	(3.4%)	(80,052)
Capital Outlay	0	1	1	0.0%	0
Other Uses	108,943	232,401	139,904	(39.8%)	(92,497)
TOTAL EXPENDITURES	2,690,444	2,882,189	2,731,460	(5.2%)	(150,729)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0

COPY CENTER SUBFUND 52101

BACKGROUND

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category represents anticipated interest income for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 20 funding placed into an operating contingency that will drop into fund balance at FY 20 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by increased pension costs of \$7,762 and health insurance costs of \$9,373.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.4 million for the city's consolidated copier contract, \$550,000 for citywide postage and \$167,985 for external printing. The decrease is being driven by a \$80,000 decrease in external printing costs.

Other Uses

This category includes a \$116,446 charge for the City's indirect cost recovery study and a \$23,458 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

Information Technologies
SUBFUND -- 53101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	31,316,177	35,067,869	38,633,528	10.2%	3,565,659
Miscellaneous Revenue	140,938	47,553	92,108	93.7%	44,555
Transfers From Other Funds	3,000,000	0	0		0
Fund Balance Appropriation	1,017,931	1,276,284	1,191,898	(6.6%)	(84,386)
TOTAL REVENUE	35,475,046	36,391,706	39,917,534	9.7%	3,525,828
EXPENDITURES					
Personnel Expenses	12,089,749	13,155,113	13,318,565	1.2%	163,452
Operating Expenses	16,834,660	20,987,673	25,145,585	19.8%	4,157,912
Capital Outlay	1,718,970	1	1	0.0%	0
Grants, Aids & Contributions	0	19,868	19,869	0.0%	1
Other Uses	1,254,481	2,229,051	1,433,514	(35.7%)	(795,537)
TOTAL EXPENDITURES	31,897,860	36,391,706	39,917,534	9.7%	3,525,828

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	121	121	0
Part-Time Hours	14,660	14,660	0

INFORMATION TECHNOLOGIES SUBFUND 53101

BACKGROUND

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes FY 21 estimated interest income and a small amount of miscellaneous sales / charges.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$350,898 of funding placed into an operating contingency with the remaining being used to cover various one time expenditures.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by a net \$163,251 increase in pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$841,000 in IT equipment replacements, \$3.5 million for telephone and data lines, \$4.5 million hardware and software maintenance and licenses, \$6.2 million for professional / contractual services, and \$8.2 million for system development charges. The net increase is being driven by increases in wireless communication costs of \$141,800, building cost allocations of \$178,251, JSO/JFRD CAD hardware / software licensing costs of \$283,419, IT equipment replacements of \$398,952, and a \$2.9 million increase in system development charges for the financial enterprise solution or 1Cloud.

Grants, Aids and Contributions

This category houses a payment to JEA for fiber connection to Cecil 911 center per the MOU.

Other Uses

This category includes a \$1,082,616 charge for the City's indirect cost recovery study and a \$350,898 operating contingency. The net decrease is being driven by a reduction on the operating contingency of \$841,000 which is being used in the FY 21 budget to fund various one-time items.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

Radio Communication
SUBFUND -- 53102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,616,627	4,892,822	3,420,592	(30.1%)	(1,472,230)
Miscellaneous Revenue	25,891	29,901	16,164	(45.9%)	(13,737)
Other Sources	2,130,000	0	0		0
Fund Balance Appropriation	380,686	79,398	336,693	324.1%	257,295
TOTAL REVENUE	7,153,204	5,002,121	3,773,449	(24.6%)	(1,228,672)
EXPENDITURES					
Personnel Expenses	749,296	831,268	846,413	1.8%	15,145
Operating Expenses	1,391,177	1,563,525	1,659,049	6.1%	95,524
Capital Outlay	2,792,146	505,935	336,694	(33.5%)	(169,241)
Debt Service	1,085,113	1,629,520	549,029	(66.3%)	(1,080,491)
Grants, Aids & Contributions	215,033	236,530	243,626	3.0%	7,096
Other Uses	155,310	235,343	138,638	(41.1%)	(96,705)
TOTAL EXPENDITURES	6,388,075	5,002,121	3,773,449	(24.6%)	(1,228,672)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	10	10	0

RADIO COMMUNICATION SUBFUND 53102

BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

REVENUE

Charges for Services

This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes the estimated interest income for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to fund various one-time expenditures.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by increased pension costs of \$13,192.

Operating Expenses

This category is made of various small items and several large expenditures including \$211,000 for repairs and maintenance, \$233,116 in supervision allocation charges from the IT operating fund (SF 53101) and \$721,165 in an agreement with Motorola for the city's radio hardware / software. The net increase is being driven by a \$83,506 increase in that agreement with Motorola.

Capital Outlay

Funding has been provided to purchase required radio equipment for new fire apparatus and new JFRD/JSO grant positions.

Debt Service

The budgeted amount includes estimated debt repayment for the fire station paging project and for the buyout from JEA of the previous radio system. The decrease is due to a partial fiscal year cost for the JEA buyout debt which is being paid off in FY 21.

Grants, Aids & Contributions

This category includes the estimated payment to JEA for the estimated JEA operating costs at the JEA owned tower sites.

Other Uses

This category includes a \$138,638 charge for the City's indirect cost recovery study. The FY 20 contingency of \$79,398 has been removed which is driven the decrease in the category.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

Technology Equipment Refresh
 SUBFUND -- 53104

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,346,434	2,454,330	2,623,177	6.9%	168,847
Miscellaneous Revenue	9,368	6,000	5,714	(4.8%)	(286)
Fund Balance Appropriation	74,017	0	0		0
TOTAL REVENUE	2,429,818	2,460,330	2,628,891	6.9%	168,561
EXPENDITURES					
Operating Expenses	1,709,710	1,493,039	830,633	(44.4%)	(662,406)
Capital Outlay	727,840	810,677	1,548,927	91.1%	738,250
Other Uses	0	156,614	249,331	59.2%	92,717
TOTAL EXPENDITURES	2,437,550	2,460,330	2,628,891	6.9%	168,561

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

TECHNOLOGY EQUIPMENT REFRESH SUBFUND 53104

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

REVENUE

Charges for Services

This amount represents the customer billings for both the FY 21 approved and previously approved equipment replacement.

Miscellaneous Revenue

This category represents anticipated interest income for FY 21.

EXPENDITURES

Operating Expenses

This category includes the contractual services cost for deploying equipment as well as any equipment costs for computer, telecommunication, server and network equipment that do not met the \$1,000 capital threshold.

- o Network equipment \$6,064
- o Deployment Costs \$106,480
- o Desktops / Laptops \$718,089

Capital Outlay

This category includes equipment costs for various computer, telecommunication, servers and network equipment that meet the \$1,000 capital threshold.

- o Servers \$200,001
- o Network equipment \$315,778
- o PC / Laptop \$363,181
- o JFRD MDT equipment \$669,967

Other Uses

Due to timing issues between capital spending and billing, any billing revenue over budgeted expense is placed in a cash carryover.

Radio Equipment Refresh
 SUBFUND -- 53105

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,496,409	3,510,355	3,475,997	(1.0%)	(34,358)
Miscellaneous Revenue	28,990	0	5,298		5,298
Fund Balance Appropriation	218	0	0		0
TOTAL REVENUE	3,525,617	3,510,355	3,481,295	(0.8%)	(29,060)
EXPENDITURES					
Capital Outlay	3,496,410	3,497,782	3,481,295	(0.5%)	(16,487)
Other Uses	0	12,573	0	(100.0%)	(12,573)
TOTAL EXPENDITURES	3,496,410	3,510,355	3,481,295	(0.8%)	(29,060)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

RADIO EQUIPMENT REFRESH SUBFUND 53105

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's radio equipment.

REVENUE

Charges for Services

This amount represents the FY 21 customer billings.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 21.

EXPENDITURES

Capital Outlay

FY 21 includes funding of \$1,157,523 the mobile radio refresh program and \$2,323,772 for the portable radio refresh program. Additional information can be found in the Capital Projects section as part of the Five-Year IT System Development Plan.

IT System Development Fund
 SUBFUND -- 53106

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	6,785,886	19,240,458	18,733,567	(2.6%)	(506,891)
Miscellaneous Revenue	(199,486)	0	0		0
Other Sources	16,969,000	15,277,458	16,270,804	6.5%	993,346
TOTAL REVENUE	23,555,400	34,517,916	35,004,371	1.4%	486,455
EXPENDITURES					
Capital Outlay	17,215,897	19,240,458	18,733,567	(2.6%)	(506,891)
Debt Service	1,126,348	5,466,556	8,144,976	49.0%	2,678,420
Transfers to Other Funds	291,619	0	0		0
Other Uses	0	9,810,902	8,125,828	(17.2%)	(1,685,074)
TOTAL EXPENDITURES	18,633,864	34,517,916	35,004,371	1.4%	486,455

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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**IT SYSTEM DEVELOPMENT FUND
SUBFUND 53106**

BACKGROUND

This all-year internal service fund was created in FY 19 and will house the IT system development projects for FY 18 and onward. This fund is also project driven which will allow multi-year tracking, transparency and accountability related to IT projects. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUE

Charges for Services

This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 21 projects and previously approved projects on the five-year IT system development plan.

Other Sources

This represents the amount of borrowed funds for FY 21. The detail by project can be found in the Capital Projects section of this document.

EXPENDITURES

Capital Outlay

This amount represents the capital funding for the FY 21 projects. The detail by project, including operating costs, can be found in the Capital Projects section of this document.

18,733,567

Project Name	FY 21
1Cloud: Enterprise Financial / Resource Mgmt Solution	14,567,098
Enterprise Permit / Land Use Management	1,680,000
Courthouse Complex Antenna System Replacement	955,887
PBX Telecommunications Upgrade	756,875
Fleet Management System - Replacement	700,000
Upgrade Solid Waste Software	82,763
Adjustment: All-Years Budget Adjustment	(9,056)

Debt Service

This amount represents the estimated FY 21 interest and principal payback for loans issued for projects included in this fund. The increase is being driven by increased debt service costs for the enterprise financial / resource management solution (1Cloud).

Other Uses

The FY 21 estimated revenues over expenses is being placed in a cash carryover due to the timing between the capital outlay expenditure and the debt repayment charges.

Public Building Allocations
SUBFUND -- 54101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	46,505,923	45,921,654	47,016,165	2.4%	1,094,511
Miscellaneous Revenue	622,938	465,404	326,236	(29.9%)	(139,168)
Transfers From Other Funds	3,000,000	0	0		0
Fund Balance Appropriation	586,392	624,585	624,585	0.0%	0
TOTAL REVENUE	50,715,253	47,011,643	47,966,986	2.0%	955,343
EXPENDITURES					
Personnel Expenses	4,460,217	4,688,727	4,796,388	2.3%	107,661
Operating Expenses	37,853,338	37,664,616	38,790,339	3.0%	1,125,723
Capital Outlay	62,960	20,002	35,852	79.2%	15,850
Transfers to Other Funds	5,977,244	3,221,342	3,245,136	0.7%	23,794
Other Uses	1,162,504	1,416,956	1,099,271	(22.4%)	(317,685)
TOTAL EXPENDITURES	49,516,263	47,011,643	47,966,986	2.0%	955,343

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	62	62	0
Part-Time Hours	1,146	1,146	0

PUBLIC BUILDING ALLOCATIONS SUBFUND 54101

BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage.

REVENUE

Charges for Services

This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents the tenant revenue for non-City occupants of city buildings and anticipated interest earnings for FY 21. The decrease is due to a \$52,230 decrease in estimated interest earnings and a \$86,938 decrease in tenant revenue due to VyStar vacating their branch location in the Ed Ball building.

Transfers From Other Funds

The onetime transfer in FY 19 from the General Fund-GSD (011) to be used for the city-wide maintenance, upgrade, and replacement of cameras has been removed.

Fund Balance Appropriation

Fund balance is being appropriated for an "emergency fund" of \$250,000 to address unanticipated repairs, requests or emergency issues as they arise throughout the fiscal year with the remaining to help balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by a \$91,156 increase in pension costs.

Operating Expenses

This category is made of various small items and several large expenditures used for City buildings including \$15.7 million in utility costs, \$10.6 million for internal service charges, \$6.9 million for professional / contractual services (building maintenance, security, janitorial and cleaning), \$2.35 million for repairs / maintenance and \$2.0 million for miscellaneous insurance costs. The net increase is being driven by a \$262,286 increase in IT equipment replacement charges and a \$504,008 increase in miscellaneous insurance due to costs for the City's property insurance policy.

Capital Outlay

Capital funding has been provided to purchase automated external defibrillators at various city buildings.

Transfers to Other Funds

This represents a transfer from this fund to the General Fund – GSD (SF 00111) to pay the debt service costs for the Ed Ball and the Haverty's buildings.

Other Uses

This category includes a \$1,045,766 charge for the City's indirect cost recovery study and \$53,505 in an operating contingency.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged.

Office Of General Counsel
SUBFUND -- 55101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	10,392,899	11,942,689	11,995,783	0.4%	53,094
Miscellaneous Revenue	52,189	43,580	28,790	(33.9%)	(14,790)
Fund Balance Appropriation	745,313	939,029	939,029	0.0%	0
TOTAL REVENUE	11,190,401	12,925,298	12,963,602	0.3%	38,304
EXPENDITURES					
Personnel Expenses	8,719,699	9,629,285	9,662,959	0.3%	33,674
Operating Expenses	1,662,330	2,016,147	2,266,732	12.4%	250,585
Capital Outlay	19,796	1	1	0.0%	0
Other Uses	283,535	1,279,865	1,033,910	(19.2%)	(245,955)
TOTAL EXPENDITURES	10,685,360	12,925,298	12,963,602	0.3%	38,304

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	73	73	0
Part-Time Hours	2,600	2,600	0

**OFFICE OF GENERAL COUNSEL
SUBFUND 55101**

BACKGROUND

This internal service fund accumulates and allocates the cost of the Office of the General Counsel and recovers its costs via charges to its users / customers which include the City, independent authorities and boards/commissions of the government.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 21 and anticipated miscellaneous sales and charges for litigation costs such as requests for copies, garnishments, or public records requests. The change in this category is primarily attributable to anticipated reduction in interest earnings during FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 20 year-end and to offset a one-time increase in ancillary legal fees of \$250,000.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is due to a number of factors, including increases of \$130,390 in pension costs and \$31,475 in salary benefit lapse, as well as decreases of \$96,534 in salary costs and \$30,531 in Group Hospitalization costs.

Operating Expenses

This category includes various expenditures, the largest of which is \$1,079,337 in professional services that includes funding for outside legal counsel, expert witnesses, mediators, and a special counsel pursuant to municipal code section 108.505(b). The change in this category is almost entirely attributable to a \$250,000 increase in ancillary legal fees.

Other Uses

This category includes a \$344,881 charge for the City's indirect cost recovery study and a \$689,029 operating contingency. The decrease is being driven by a reduction in the operating contingency of \$250,000 to fund a one-time increase in ancillary legal fees.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

Self Insurance
SUBFUND -- 56101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	47,286,361	42,574,848	48,145,889	13.1%	5,571,041
Miscellaneous Revenue	4,468,552	1,849,180	1,606,213	(13.1%)	(242,967)
Transfers From Other Funds	1,071,608	0	0		0
Fund Balance Appropriation	892,554	271,293	211,289	(22.1%)	(60,004)
TOTAL REVENUE	53,719,075	44,695,321	49,963,391	11.8%	5,268,070
EXPENDITURES					
Personnel Expenses	1,638,503	1,722,902	1,787,463	3.7%	64,561
Operating Expenses	42,811,148	42,284,734	47,640,394	12.7%	5,355,660
Capital Outlay	0	2	2	0.0%	0
Other Uses	604,787	687,683	535,532	(22.1%)	(152,151)
TOTAL EXPENDITURES	45,054,437	44,695,321	49,963,391	11.8%	5,268,070

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	23	23	0
Part-Time Hours	2,600	2,600	0

SELF INSURANCE SUBFUND 56101

BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUE

Charges for Services

The bulk of this revenue is from billings to using agencies, including independent authorities, for premiums paid from this fund.

Miscellaneous Revenue

This amount includes the FY 21 estimates for investment pool earnings and earnings from escrow deposits.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$105,742 placed into an operating contingency that will drop into fund balance at FY 20 year-end with the remaining to cover potential FY 21 costs for the ergonomic assessment program.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by increased costs in pension of \$22,099 and salaries of \$41,616.

Operating Expenses

This category contains various small operating costs as well as the actuarial estimated costs and premiums for the City's general liability, auto liability and workers compensation programs, which makes up \$42.4 million of the total budget and also accounts for \$4.82 million of the increase from the prior year.

Other Uses

This category includes a \$429,790 charge for the City's indirect cost recovery study and \$105,742 in an operating contingency.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap are unchanged, however during the budget process one position was moved out of this fund to the Insured Programs fund (SF 56301) and one park facility safety officer position was moved into this fund from Parks, Recreation and Community Services general fund activity.

Group Health
SUBFUND -- 56201

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	95,699,522	96,412,705	74,720,687	(22.5%)	(21,692,018)
Miscellaneous Revenue	1,282,468	658,872	569,319	(13.6%)	(89,553)
Transfers From Other Funds	0	0	3,000,000		3,000,000
Fund Balance Appropriation	6,000,133	10,092,275	12,166,773	20.6%	2,074,498
TOTAL REVENUE	102,982,123	107,163,852	90,456,779	(15.6%)	(16,707,073)
EXPENDITURES					
Personnel Expenses	872,559	886,632	1,047,307	18.1%	160,675
Operating Expenses	88,709,517	106,029,549	89,197,065	(15.9%)	(16,832,484)
Capital Outlay	0	1	1	0.0%	0
Other Uses	194,129	247,670	212,406	(14.2%)	(35,264)
TOTAL EXPENDITURES	89,776,204	107,163,852	90,456,779	(15.6%)	(16,707,073)

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	9	9	0
Part-Time Hours	3,440	3,440	0

GROUP HEALTH SUBFUND 56201

BACKGROUND

This internal service fund administers the City's group health plans including group health, life insurance and other types of insurances. On January 1, 2015, the City of Jacksonville moved to a self-insurance plan, pursuant to Ordinance 2014-546-E. As of January 1, 2020, FOP and IAFF members moved to their own health, dental, and vision plan managed by the unions. This has resulted in the employee portion of the contribution for the employees in those unions no longer flowing through this fund.

REVENUE

Charges for Services

This category includes revenue from billings to using agencies for premiums paid from this fund. The change in this category is primarily due to a net decrease in health and dental premium revenue associated with the January 1, 2020 change to FOP and IAFF member insurance mentioned above.

Miscellaneous Revenue

This category represents anticipated interest income for FY 21.

Transfers From Other Funds

This category includes a \$3.0 million contribution from the General Fund Operating fund (SF 00111) to bolster reserves and keep employee and employer costs flat for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated to provide \$600,000 of additional funding for the GO365 program, with the remaining amount being used to offset the actuarial increase in health insurance reserves.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. The change in this category is primarily driven by a \$145,010 increase in special pay associated with increased usage of the GO365 program.

Operating Expenses

Of the \$89 million in this category, \$88 million is funding to pay for various insurance costs including health, dental, vision and life insurance premiums as well as group health claims. The remainder includes various expenses such as internal service charges and professional services. The change in this category is primarily driven by a \$40 million reduction in the actuary estimated group health amount due to the new separate health and dental insurance plans for FOP and IAFF members mentioned above. The decrease is somewhat offset by an increase of \$29 million for the creation of the IAFF/FOP Health Trust for the new health and dental insurance plans. It should be noted that the actuarial amount for health insurance is not indicative of the City's actual health insurance claims paid. There was also a \$200,000 increase in professional services costs associated with increased service costs for the GO365 program.

Other Uses

This category includes a \$212,406 charge for the City's indirect cost recovery study. The \$68,802 operating contingency was removed to offset one-time costs in the fund during FY 21.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

Insured Programs
SUBFUND -- 56301

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	8,302,279	8,930,430	11,258,854	26.1%	2,328,424
Miscellaneous Revenue	189,649	130,101	97,332	(25.2%)	(32,769)
Fund Balance Appropriation	858,981	273,610	463,821	69.5%	190,211
TOTAL REVENUE	9,350,909	9,334,141	11,820,007	26.6%	2,485,866
EXPENDITURES					
Personnel Expenses	727,308	747,014	801,231	7.3%	54,217
Operating Expenses	8,215,327	8,437,293	10,926,176	29.5%	2,488,883
Capital Outlay	0	3	3	0.0%	0
Other Uses	92,437	149,831	92,597	(38.2%)	(57,234)
TOTAL EXPENDITURES	9,035,072	9,334,141	11,820,007	26.6%	2,485,866

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	7	8	1
Part-Time Hours	1,110	1,110	0

INSURED PROGRAMS SUBFUND 56301

BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUE

Charges for Services

The bulk of this revenue is from billings to the various using agencies for premiums paid from this fund. The net increase is tied to the budgeted expenditures in the fund.

Miscellaneous Revenue

This category is made up of the anticipated interest earnings for FY 21.

Fund Balance Appropriation

Fund balance is being appropriated and set aside to pay the City's deductible(s) for any FY 21 incidents that require the City to pay a deductible to its insurance provider, net of any FY 21 revenue generated from billings related to FY 20 incidents.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is being driven by increased pension costs of \$20,300 and full / part-time salary costs of \$27,092.

Operating Expenses

This category contains various small operating costs as well as the cost for the City's various insurance premiums which makes up nearly all of cost. The largest of these is the property insurance premium of \$7.0 million and excess workers compensation of \$1.3 million. The net increase is due to increased costs in nearly all of the insurance policy premiums, the largest of which are property insurance policy of \$1,855,122, General Liability / Auto policy of \$258,039, excess workers compensation policy of \$157,421 and the special events policy of \$66,225.

Other Uses

This category includes a \$92,597 charge for the City's indirect cost recovery study. The decrease is being driven by the removal of the operating contingency of \$59,821.

AUTHORIZED POSITION CAP

A position was moved into this fund from the Self Insurance subfund (SF 56101) during the budget process.

Debt Management Fund
SUBFUND -- 57101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	59,369,282	63,936,087	68,138,460	6.6%	4,202,373
Miscellaneous Revenue	259,145	0	0		0
Other Sources	105,145,891	132,960,465	246,354,558	85.3%	113,394,093
Transfers From Other Funds	6,562	0	0		0
TOTAL REVENUE	164,780,880	196,896,552	314,493,018	59.7%	117,596,466
EXPENDITURES					
Debt Service	68,477,008	63,936,087	68,138,460	6.6%	4,202,373
Transfers to Other Funds	2,977,175	0	0		0
Other Uses	0	132,960,465	246,354,558	85.3%	113,394,093
TOTAL EXPENDITURES	71,454,183	196,896,552	314,493,018	59.7%	117,596,466

AUTHORIZED POSITION CAP

FY 19-20	FY 20-21	Change
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DEBT MANAGEMENT FUND SUBFUND 57101

BACKGROUND

The City routinely accesses the capital markets to facilitate the purchase of capital assets and to build, improve, and maintain public capital infrastructure. This fund houses that activity including the authorized borrowing amount and the anticipated debt service repayments from the various City departments and funds.

REVENUE

Charges for Services

This category houses the revenue received from user departments for debt service due during FY 21.

Other Sources

This category houses the FY 21 authorized new borrowing net of any de-authorization of prior year capacity.

EXPENDITURES

Debt Service

This category includes the estimated cost of administering the fund for FY 21 and the estimated payments to various financial institutions and debt service funds for the cost of borrowed funds.

Other Uses

This category includes the FY 21 new loan amounts to be borrowed net of any de-authorization of prior year capacity.

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For Easier Viewing of Data and
Tables For Those Using Non-Electronic
Versions of This Document

OTHER FUNDS

Summary of Subfunds Graphs

Capital Project Funds

- 31112 1988 Capital Improvement Rev Construction
- 31115 Capital Project Rev Bond Construction
- 31117 2002 Guarantee Ent Construction Fund
- 31119 1999A ETR Bond Construction
- 31127 ETR Bonds Series 2004 Autumn Bonds
- 32101 River City Renaissance Pay-As-You-Go CIP
- 32102 General Capital Projects
- 32103 Jax Recreation and Environmental Land Acquisition
- 32104 2009 Authorized Capital Projects
- 32105 2010 Authorized Capital Projects
- 32106 2011 Authorized Capital Projects
- 32107 2012 Authorized Capital Projects
- 32109 2014 Authorized Capital Projects
- 32110 2015 Authorized Capital Projects
- 32111 Authorized Capital Projects
- 32112 Library Capital Projects – Library Fines

Other Funds

- 05102 Art in Public Places Permanent Fund
- 65101 General Employees Pension Trust
- 65103 Correctional Officers Pension Trust

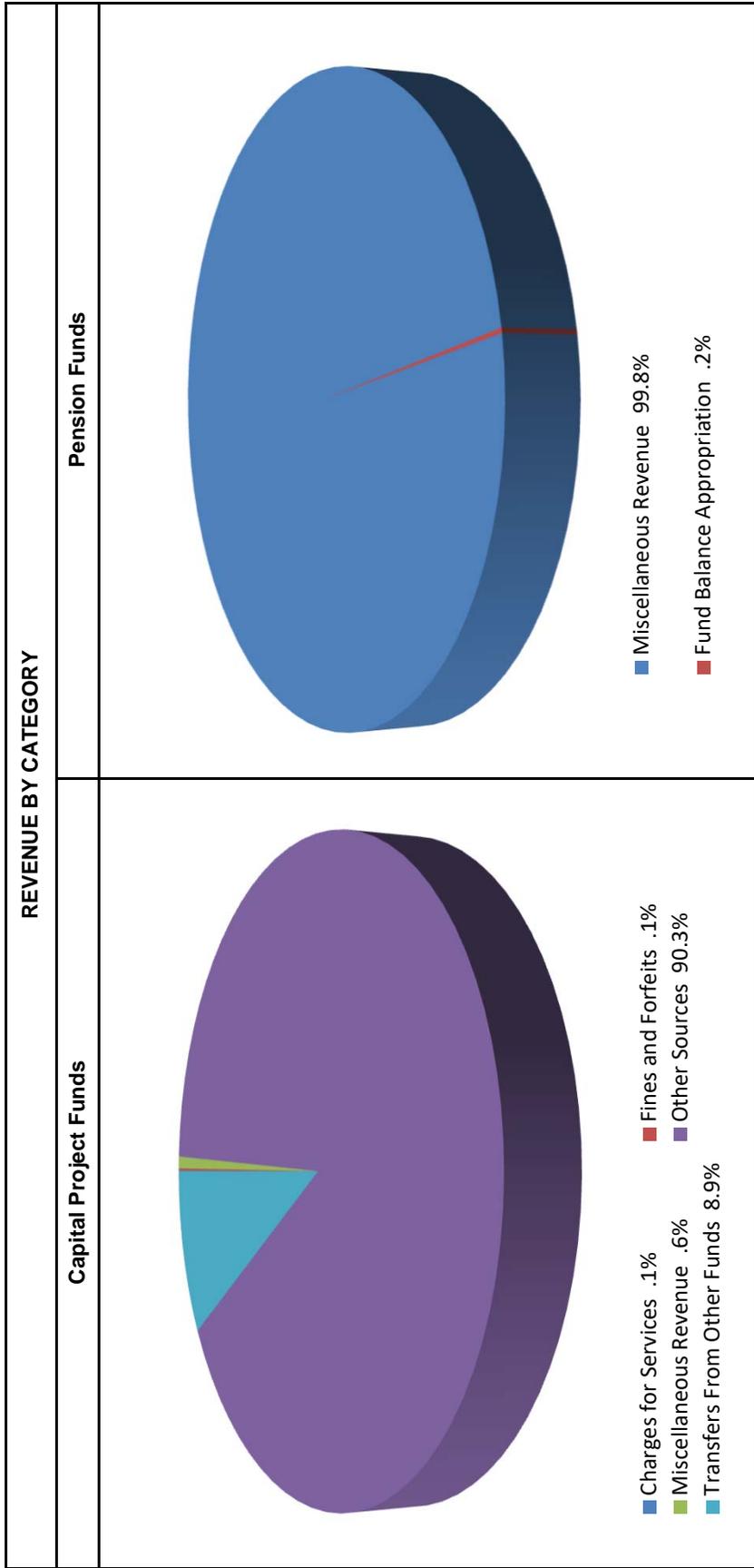
OTHER FUNDS
Summary of Subfunds

Capital Project Funds										
SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget	
31112	1988 Capital Improvement Rev Construction				10,505			(10,505)	0	
31115	Capital Project Rev Bond Construction				23,171			(23,171)	0	
31117	2002 Guarantee Ent Construction Fund				5,705			(5,705)	0	
31119	1999A ETR Bond Construction				7,315			(7,315)	0	
31127	ETR Bonds Series 2004 - Autumn Bonds				441,056				441,056	
32101	River City Renaissance Pay-as-You-Go CIP				6,796				6,796	
32102	General Capital Projects				239,793				239,793	
32103	Jax Recreation & Environmental Land Acquisition				319,044			(76,086)	242,958	
32104	2009 Authorized Capital Projects				54,028				54,028	
32105	2010 Authorized Capital Projects				10,516				10,516	
32106	2011 Authorized Capital Projects				53,264				53,264	
32107	2012 Authorized Capital Projects				1,141				1,141	
32109	2014 Authorized Capital Projects				129,176			(512)	128,664	
32110	2015 Authorized Capital Projects				27,825			(1)	27,824	
32111	Authorized Capital Projects			193,472,975				(35,766)	193,437,209	
32112	Library Capital Projects - Library Fines				228,028				228,028	
Total Capital Project Funds		0	0	0	195,030,338	0	0	(159,061)	194,871,277	
Pension Funds										
SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget	
65101	General Employees Pension Trust	433,415	13,845,676		1			661,623	14,940,715	
65103	Correctional Officers Pension Trust		1,694,838					9,960	1,704,798	
Total Trust and Agency Funds		433,415	15,540,514	0	1	0	0	671,583	16,645,513	
Permanent Funds										
SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget	
05102	Art In Public Places Permanent Fund						42,000		42,000	
Total Component Units		0	0	0	0	0	42,000	0	42,000	

OTHER FUNDS

Summary of Funds

	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
Capital Project Funds	0	0	0	195,030,338	0	0	(159,061)	194,871,277
Pension Funds	433,415	15,540,514	0	1	0	0	671,583	16,645,513
Permanent Funds	0	0	0	0	0	42,000	0	42,000
Total	433,415	15,540,514	0	195,030,339	0	42,000	512,522	211,558,790



1988 Capital Improvement Rev Construction
 SUBFUND -- 31112

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	0		0
TOTAL REVENUE	0	0	0		0
EXPENDITURES					
Capital Outlay	0	0	10,505		10,505
Other Uses	0	0	(10,505)		(10,505)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

1988 CAPITAL IMPROVEMENT REV CONSTRUCTION SUBFUND 31112

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

Capital Project Rev Bond Construction
 SUBFUND -- 31115

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	0	0		0
TOTAL REVENUE	0	0	0		0
EXPENDITURES					
Capital Outlay	0	0	23,171		23,171
Other Uses	0	0	(23,171)		(23,171)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

CAPITAL PROJECT REV BOND CONSTRUCTION SUBFUND 31115

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

2002 Guarantee Ent Construction Fund
 SUBFUND -- 31117

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	0		0
Other Sources	0	0	0		0
TOTAL REVENUE	0	0	0		0
EXPENDITURES					
Capital Outlay	0	0	5,705		5,705
Other Uses	0	0	(5,705)		(5,705)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**2002 GUARANTEE ENT CONSTRUCTION FUND
SUBFUND 31117**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

1999A ETR Bond Construction
 SUBFUND -- 31119

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	0	0		0
TOTAL REVENUE	0	0	0		0
EXPENDITURES					
Capital Outlay	0	0	7,315		7,315
Other Uses	0	0	(7,315)		(7,315)
TOTAL EXPENDITURES	0	0	0		0

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**1999A ETR BOND CONSTRUCTION
SUBFUND 31119**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

ETR Bonds Series 2004 - Autumn Bonds
 SUBFUND -- 31127

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	441,056		441,056
Transfers From Other Funds	0	2,920,132	0	(100.0%)	(2,920,132)
TOTAL REVENUE	0	2,920,132	441,056	(84.9%)	(2,479,076)
EXPENDITURES					
Capital Outlay	0	2,920,132	441,056	(84.9%)	(2,479,076)
TOTAL EXPENDITURES	0	2,920,132	441,056	(84.9%)	(2,479,076)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**ETR BONDS SERIES 2004 – AUTUMN BONDS
SUBFUND 31127**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund the projects listed below. Additional information on these projects, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

441,056

TITLE	FY 20-21
THOMAS JEFFERSON PARK	150,000
MURRY HILL PLAYGROUND	185,470
ADOLPH WURN POOL	105,586

River City Renaissance Pay-as-You-Go CIP
 SUBFUND -- 32101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	5,258	0	6,796		6,796
TOTAL REVENUE	5,258	0	6,796		6,796
EXPENDITURES					
Capital Outlay	0	0	6,796		6,796
TOTAL EXPENDITURES	0	0	6,796		6,796

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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**RIVER CITY RENAISSANCE PAY-AS-YOU-GO CIP
SUBFUND 32101**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

General Capital Projects
SUBFUND -- 32102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	178,112	125,784	68,368	(45.6%)	(57,416)
Miscellaneous Revenue	1,545,859	0	71,425		71,425
Other Sources	17,650	0	0		0
Transfers From Other Funds	932,063	916,000	100,000	(89.1%)	(816,000)
TOTAL REVENUE	2,673,684	1,041,784	239,793	(77.0%)	(801,991)
EXPENDITURES					
Capital Outlay	1,208,328	1,057,588	239,793	(77.3%)	(817,795)
Grants, Aids & Contributions	81,163	0	0		0
Transfers to Other Funds	436,597	0	0		0
Other Uses	0	(15,804)	0	(100.0%)	15,804
TOTAL EXPENDITURES	1,726,087	1,041,784	239,793	(77.0%)	(801,991)

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

**GENERAL CAPITAL PROJECTS
SUBFUND 32102**

BACKGROUND

This fund houses appropriated pay-go as well as borrowed funds prior to FY 09. This fund, for the fiscal year being budgeted, would include the annual revenue received for sidewalk maintenance / construction per ordinance 2015-212-E, the annual revenue for the Jacksonville Beach pier lease agreement and the annual loan repayment from the City Venues – City fund (SF 47101). The fund may also include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan.

REVENUE

Charges for Services

This amount is the FY 21 sidewalk fund revenue pursuant to 2015-212-E which will be used to fund sidewalk maintenance / construction.

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

Transfers From Other Funds

This amount represents the transfer from the City Venues – City fund (SF 47101) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued. The final loan payment, pursuant to ordinance 2004-338-E, occurred in FY 20 which is driving the net decrease in this category.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund the projects listed below. Additional information on these projects, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

239,793

TITLE	FY 20-21
SIDEWALK CONSTRUCTION - NEW	68,368
FIRE STATION CAPITAL MAINTENANCE	71,425
BUILDING SYSTEMS - PRIME OSBORN CONV CTR	100,000

Jax Recreation and Environmental Land Acquisition
 SUBFUND -- 32103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	242,958		242,958
TOTAL REVENUE	0	0	242,958		242,958
EXPENDITURES					
Capital Outlay	0	0	319,044		319,044
Other Uses	0	0	(76,086)		(76,086)
TOTAL EXPENDITURES	0	0	242,958		242,958

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**JAX RECREATION AND ENVIRONMENTAL LAND ACQUISITION
SUBFUND 32103**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

2009 Authorized Capital Projects
 SUBFUND -- 32104

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	29,341	0	54,028		54,028
Other Sources	2,783,675	0	0		0
TOTAL REVENUE	2,813,016	0	54,028		54,028
EXPENDITURES					
Capital Outlay	3,944,090	0	54,028		54,028
TOTAL EXPENDITURES	3,944,090	0	54,028		54,028

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

2009 AUTHORIZED CAPITAL PROJECTS SUBFUND 32104

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

2010 Authorized Capital Projects
 SUBFUND -- 32105

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	7,873	0	10,516		10,516
Transfers From Component Units	0	0	0		0
TOTAL REVENUE	7,873	0	10,516		10,516
EXPENDITURES					
Capital Outlay	72,738	0	10,516		10,516
TOTAL EXPENDITURES	72,738	0	10,516		10,516

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

2010 AUTHORIZED CAPITAL PROJECTS SUBFUND 32105

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

2011 Authorized Capital Projects
 SUBFUND -- 32106

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	29,785	0	0		0
Miscellaneous Revenue	46,305	0	53,264		53,264
Other Sources	478,800	0	0		0
Transfers From Component Units	0	0	0		0
TOTAL REVENUE	554,890	0	53,264		53,264
EXPENDITURES					
Operating Expenses	9,156	0	0		0
Capital Outlay	862,020	0	53,264		53,264
TOTAL EXPENDITURES	871,176	0	53,264		53,264

AUTHORIZED POSITION CAP

FY 19-20

FY 20-21

Change

2011 AUTHORIZED CAPITAL PROJECTS SUBFUND 32106

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

2012 Authorized Capital Projects
 SUBFUND -- 32107

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	519	0	1,141		1,141
Other Sources	87,500	0	0		0
TOTAL REVENUE	88,019	0	1,141		1,141
EXPENDITURES					
Capital Outlay	92,478	0	1,141		1,141
TOTAL EXPENDITURES	92,478	0	1,141		1,141

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

2012 AUTHORIZED CAPITAL PROJECTS SUBFUND 32107

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

2014 Authorized Capital Projects
 SUBFUND -- 32109

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	450,225	0	128,664		128,664
Other Sources	150,650	0	0		0
Transfers From Other Funds	0	0	0		0
TOTAL REVENUE	600,875	0	128,664		128,664
EXPENDITURES					
Capital Outlay	955,359	0	129,176		129,176
Other Uses	0	0	(512)		(512)
TOTAL EXPENDITURES	955,359	0	128,664		128,664

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**2014 AUTHORIZED CAPITAL PROJECTS
SUBFUND 32109**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

2015 Authorized Capital Projects
 SUBFUND -- 32110

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	18,673	0	27,824		27,824
Transfers From Other Funds	0	0	0		0
TOTAL REVENUE	18,673	0	27,824		27,824
EXPENDITURES					
Operating Expenses	(390)	0	0		0
Capital Outlay	317,486	0	27,825		27,825
Other Uses	0	0	(1)		(1)
TOTAL EXPENDITURES	317,096	0	27,824		27,824

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

2015 AUTHORIZED CAPITAL PROJECTS SUBFUND 32110

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 21 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the fire station capital maintenance project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP detailed above.

Authorized Capital Projects
SUBFUND -- 32111

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	56,314	0	210,031		210,031
Other Sources	72,494,200	110,227,314	176,052,618	59.7%	65,825,304
Transfers From Other Funds	27,086,934	20,546,749	17,174,560	(16.4%)	(3,372,189)
Transfers From Component Units	1,513,832	0	0		0
TOTAL REVENUE	101,151,279	130,774,063	193,437,209	47.9%	62,663,146
EXPENDITURES					
Operating Expenses	839	0	0		0
Capital Outlay	97,507,439	130,774,063	193,472,975	47.9%	62,698,912
Transfers to Other Funds	71,253	0	0		0
Other Uses	0	0	(35,766)		(35,766)
TOTAL EXPENDITURES	97,579,531	130,774,063	193,437,209	47.9%	62,663,146

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

**AUTHORIZED CAPITAL PROJECTS
SUBFUND 32111**

BACKGROUND

This fund currently houses the FY 21 Capital Improvement Plan - General Capital Improvement Projects. Projects can be funded with pay-go sources, such as interest income and transfers from other funds as well as with debt. Other funds with revenue use restrictions may also contribute funding to the Capital Improvement Plan, however the bulk of the project funding resides within this fund. A complete list of projects by funding source can be found in the Capital Projects section of this document.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for CIP project(s).

Other Sources

This category houses the total amount of debt required to fund the adopted FY 21 Capital Improvement Plan – General Capital Improvement Projects.

Transfers From Other Funds

This amount represents the various transfers from other funds, as detailed below, which will be used to fund a portion of the FY 21 general capital improvement projects.

- o General Fund Operating (SF 00111) \$16,620,070
- o Kathryn A. Hanna Park (SF 11302) \$200,000
- o General Trust & Agency Fund (SF 11526) \$354,490

EXPENDITURES

Capital Outlay

All available funding, both pay-go and debt, are being used to fund the adopted FY 21 Capital Improvement Plan – General Capital Improvement Projects. Additional information on the FY 21 Capital Improvement Plan and its projects, including the total project cost and the impact on operating expenses, can be found in the FY 21-25 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Other Uses

This represents the amount of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 21 CIP.

Library Capital Projects - Library Fines
 SUBFUND -- 32112

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	164	0	0		0
Fines and Forfeits	1,920,456	0	228,028		228,028
Miscellaneous Revenue	17,704	0	0		0
TOTAL REVENUE	1,938,324	0	228,028		228,028
EXPENDITURES					
Capital Outlay	141,057	0	228,028		228,028
TOTAL EXPENDITURES	141,057	0	228,028		228,028

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

LIBRARY CAPITAL PROJECTS – LIBRARY FINES SUBFUND 32112

BACKGROUND

This fund was established pursuant to ordinance 2015-053-E which moved library fines from the General Fund – GSD to this fund to be used for capital improvements at the library. This fund will house the fine revenue, the associated library fees refunds and the capital improvements paid for with this revenue source.

REVENUE

Fines and Forfeits

This amount represents the available library fees and/or fine refunds which are being appropriated to help pay for CIP project(s).

EXPENDITURES

Capital Outlay

This is the available funding for the FY 21 approved Capital Improvement Plan which is being used to fund a portion of the Oceanway library replacement project. Additional information on this project, including the total project cost and the impact on operating expenses, can be found in the Capital Projects section of this document as well as in the FY 2021-2025 Capital Improvement Plan – Approved PDF located online at: www.coj.net/departments/finance/budget.aspx

Art In Public Places Permanent Fund
 SUBFUND -- 05102

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	92,480	42,000	(54.6%)	(50,480)
TOTAL REVENUE	0	92,480	42,000	(54.6%)	(50,480)
EXPENDITURES					
Transfers to Other Funds	0	92,480	42,000	(54.6%)	(50,480)
TOTAL EXPENDITURES	0	92,480	42,000	(54.6%)	(50,480)

AUTHORIZED POSITION CAP

FY 19-20 FY 20-21 Change

ART IN PUBLIC PLACES PERMANENT FUND SUBFUND 05102

BACKGROUND

Ordinance 2018-193-E created code section 111.160 (b) which established this fund to house 50% of the art auction sales proceeds derived from the Joan Mitchell Artwork pursuant to ordinance 2018-193-E. The annual interest earnings on the sale amount shall be appropriated each year and transferred to the Art in Public Places trust for the maintenance of the City's public art.

REVENUE

Miscellaneous Revenue

This category includes the available interest that has been earned on the revenue generated from the sale of the Joan Mitchell artwork.

EXPENDITURES

Transfers to Other Funds

The available interest is being transferred to the Art in Public Places Trust (SF 11532) for the maintenance of the City's public art.

General Employees Pension Trust
SUBFUND -- 65101

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	122,902,612	14,883,942	14,901,867	0.1%	17,925
Fund Balance Appropriation	31,228	38,848	38,848	0.0%	0
TOTAL REVENUE	122,933,840	14,922,790	14,940,715	0.1%	17,925
EXPENDITURES					
Personnel Expenses	384,791	449,542	433,415	(3.6%)	(16,127)
Operating Expenses	194,609,241	13,864,071	13,845,676	(0.1%)	(18,395)
Capital Outlay	0	1	1	0.0%	0
Other Uses	23,310,593	609,176	661,623	8.6%	52,447
TOTAL EXPENDITURES	218,304,626	14,922,790	14,940,715	0.1%	17,925

AUTHORIZED POSITION CAP

	FY 19-20	FY 20-21	Change
Authorized Positions	5	5	0
Part-Time Hours	1,300	1,300	0

GENERAL EMPLOYEES PENSION TRUST SUBFUND 65101

BACKGROUND

The General Employees' Pension Fund is the City's defined benefit pension fund for general employees which closed to new employees effective October 1, 2017. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at Clerk of the Courts.

The employees' contribution rate is 10% with 0.3% being distributed to the disability plan. All new employees are required to enroll in the General Employees' Defined Contribution plan.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

This amount represents anticipated miscellaneous sales and charges as well as the revenue needed to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 20 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. There is no cost of living increase included in the FY 21 budget. Any change in this category is due to the normal process of running the department. The change in this category is primarily driven by a \$11,755 decrease in salary costs.

Operating Expenses

This category contains various small operating costs as well as \$13.6 million in professional services to pay the City's money manager fees, portfolio consultants, actuary fees and pension counsel. The change in this category is driven by several small reductions including \$5,343 in Mailroom charges, \$4,428 in ITD Replacement costs, and \$2,900 in Travel costs.

Other Uses

This category includes a \$622,775 charge for the City's indirect cost recovery study, as well as a \$38,848 operating contingency.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

Correctional Officers Pension Trust
SUBFUND -- 65103

	FY 18-19 Actuals	FY 19-20 Adopted	FY 20-21 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	26,859	0	0		0
Miscellaneous Revenue	22,282,960	1,697,738	1,704,798	0.4%	7,060
TOTAL REVENUE	22,309,819	1,697,738	1,704,798	0.4%	7,060
EXPENDITURES					
Operating Expenses	16,172,166	1,687,880	1,694,838	0.4%	6,958
Other Uses	3,582,338	9,858	9,960	1.0%	102
TOTAL EXPENDITURES	19,754,504	1,697,738	1,704,798	0.4%	7,060

AUTHORIZED POSITION CAP	FY 19-20	FY 20-21	Change
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CORRECTIONAL OFFICERS PENSION TRUST SUBFUND 65103

BACKGROUND

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. In prior years, the Correctional Officers' Pension Fund was partially funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities. As part of collective bargaining, this revenue is now being sent to the Fraternal Order of Police.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Miscellaneous Revenue

This amount represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes \$1,545,197 in professional services to pay costs and fees to various money managers to manage the Correctional Officers' pension fund investments, as well as \$149,641 in supervision allocation from the General Employees' Pension Trust (SF 65101).

Other Uses

This category includes a charge for the City's indirect cost recovery study.

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For Easier Viewing of Data and
Tables For Those Using Non-Electronic
Versions of This Document

CAPITAL PROJECTS

Five-Year Capital Improvement Plan

Introduction

Process

Adopted Five-Year CIP

Capital Projects Operating Impact

Funding

General Capital Improvement Projects

FY 2020-2021 Capital Improvement Plan – All Funding Sources

FY 2021-2025 Capital Improvement Plan

Stormwater Capital Improvement Projects

FY 2020-2021 Capital Improvement Plan – All Funding Sources

FY 2021-2025 Capital Improvement Plan

Solid Waste Capital Improvement Projects

FY 2020-2021 Capital Improvement Plan – All Funding Sources

FY 2021-2025 Capital Improvement Plan

Five-Year IT System Development Plan

FY 2021-2025 IT System Development Projects by Funding Source

FY 2021-2025 IT Project Detail Sheets

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a “Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project”. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The proposed Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2020 through the fiscal year ending September 30, 2025 includes location, funding, and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Public Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an “all years” basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the “pay-as-you-grow system” took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between “currently available”, or “committed” and “planned” funding sources.

PROCESS

Chapter 122 of the Jacksonville Municipal Code requires that the CIP be prepared annually by the City of Jacksonville’s Finance Department through submittals received from various City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor’s Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor’s review and approval. The City Council then receives the Mayor’s Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city’s Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

Design & Engineering: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land Acquisition & Site Preparation: These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Capital Equipment: This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

Misc. Equipment & Furnishings: This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Art in Public Places: Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. All vertical construction projects have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission.

Per Chapter 122, Part 6, Ordinance Code:

Capital Improvement Project. Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit. To constitute a capital improvement project, the project must:

- 1 Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2 Be a one-time outlay, which is non-recurring in nature.
- 3 Add to, enhance the value of, or extend the life of the City's physical assets.
- 4 Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- i. City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- ii. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- iii. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- iv. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Plan.** The Capital Improvement Plan (CIP) is a comprehensive five-year plan of proposed capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

(c) **Capital Improvement Plan Budget.** Capital Improvement Plan Budget shall be submitted annually with the City Annual Budget and is the first year of the Capital Improvement Plan. The required elements of the Capital Improvement Plan Budget are set forth in Section 122.603(b), Ordinance Code.

ADOPTED FIVE-YEAR CIP

The CIP contains 274 updated and/or new projects at \$1,677,236,467 for the next five years and beyond. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

Drainage - Project that improves drainage conditions and reduces flooding

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants)

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project

Public Facilities – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park

Public Safety - Project relating to public safety including facilities

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in this section on expenditures and operating impact related to each project.

FUNDING

The CIP is the city's financially feasible plan of capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The proposed FY20/21 Capital Improvement Plan (CIP) totals more than \$236.9 million dollars for 121 projects. The FY2021-2025 proposed Capital Improvement Plan focuses efforts on repair and maintenance of city facilities while funding projects with as much pay-go (current revenue) as possible. In total, more than \$42.2 million will fund projects with current available cash/grants while the \$194.6 million remaining is debt funded and will be used for compliance under the Americans with Disabilities Act for sidewalks, public buildings, park improvements, improvements associated with UF Health, McCoys Creek, the Jacksonville Zoo, new and renovated Fire Stations as well as various resiliency projects.

General Government Capital Improvement Projects

Dept	Project Name	FY 20-21
FR	Fire Station Capital Maintenance - Misc Improvements	\$1,000,000
FR	Fire Station #10 Renovation	\$1,440,000
FR	Fire Station #4	\$750,000
FR	Fire Station #74	\$5,500,000
FR	Fire Station #64 (new)	\$7,500,000
FR	Fire Station #75 (new)	\$7,500,000
PW	Mayport Dock Redevelopment	\$1,500,000
PW	Edgewood Avenue Bicycle Improvements	\$118,446
PW	Bowden Road Bicycle Lane	\$325,000
PW	Baisden Road Bicycle Boulevard	\$246,000
PW	Arlington Road Bicycle Improvements	\$273,912
PW	Sycamore Street- New Sidewalk	\$500,000
PW	College Street Bicycle Boulevard	\$45,346
PW	4th Avenue Sidewalk	\$240,000
PW	Biscayne Blvd Sidewalk	\$2,711,000
PW	Crosswalk Murals	\$200,000
PW	Sidewalk Construction - New	\$568,368
PW	Sidewalk/Curb Construction and Repair	\$3,000,000
PW	ADA Compliance - Curb Ramps and Sidewalks	\$10,318,400
PW	Hardscape - Countywide	\$1,000,000
PW	Roadway Safety Project - Pedestrian Crossings	\$300,000
PW	2nd Avenue North Roadway Safety Improvements	\$5,500,000
PW	Penman Road Complete Streets	\$500,000
PW	Gate Parkway Traffic Calming	\$1,350,000
PW	Traffic Calming	\$150,000
PW	Emerald Trail - S-Line Connector	\$450,000
PW	Emerald Trail - S Line to Stonewall Street improvements	\$4,900,000
PW	Cntywd Intersection Imp & Bridge Rehab - Intersections	\$1,000,000
PW	Roadway Resurfacing	\$12,000,000
PW	Cntywd Intersection Imp & Bridge Rehab - Bridges	\$1,108,003
PW	Cedar Point Road Bridges	\$1,086,366
PW	Jork Road Bridge	\$805,631
PW	McCoys Creek Rebuild & Raise Bridge - Stockton	\$3,000,000
PW	McCoys Creek Rebuild & Raise Bridge - King	\$3,000,000
PW	McCoy's Creek New Pedestrian Bridge	\$500,000

PW	Liberty St. / Coastline Dr / Parking Deck	\$500,000
PW	Traffic Signalization - Countywide	\$350,000
PW	Traffic Signalization - Enhancements	\$50,000
PW	Flasher Clocks for School Zones	\$500,000
PW	Traffic Street Lights (mast arm paint)	\$75,000
PW	Pavement Markings	\$750,000
PW	Roadway Sign Stripe and Signal	\$1,250,000
PW	Railroad Crossings	\$200,000
PW	Countywide Bulkhead - Assess, Repair & Replacement	\$500,000
PW	Northbank Bulkhead	\$4,000,000
PW	St. Johns River Bulkhead, Assess/Restore	\$1,000,000
PW	Greenscape Park Bulkhead	\$500,000
PW	McCoys Creek Channel Improvements/Restoration	\$13,500,000
PW	McCoys Creek Bank Bulkhead Restoration	\$1,500,000
PW	McCoys Creek Outfall Improvements with Riverwalk	\$4,000,000
PW	Moncrief Road Beautification (34th St to 45th St)	\$1,400,000
PW	Ortega Hills Secondary Ingress/Egress	\$2,278,932
PW	Palm Avenue Improvements	\$2,210,000
PW	Five Points Project - Improvements	\$500,000
PW	Orange Picker / Brady Road	\$700,000
PW	4th Street Brick Rebuild-Pearl to Main St	\$600,000
PW	Water/Wastewater System Fund	\$5,000,000
PW	Underdrain Replacements	\$500,000
PW	Carver International / Sophist Dr. Underdrain	\$600,000
PW	Major Outfall Ditch Restoration/Cleaning	\$2,500,000
PW	Wills Branch Dredge	\$700,000
PW	Woolery Drive Drainage Study and Improvements	\$2,000,000
PW	Ocean Street/Bay Street Drainage Improvements	\$550,000
PW	LaSalle Street Pump Station	\$3,125,548
PW	Riverfront Plaza	\$1,000,000
PW	Hammond Blvd Wall	\$200,000
PW	Civic Site Attraction and Riverwalk at the Shipyards	\$800,000
PW	JAX ASH - McCoys Creek Buffer to Creek Bank	\$1,500,000
PW	JAX ASH - McCoys Creek Standard Remediation	\$2,100,000
PW	JAX Ash Site Pollution Remediation	\$4,850,000
PW	Mt Olive Cemetery Assessment/Restoration	\$3,160,000
PW	ADA Compliance - Public Buildings	\$2,000,000
PW	Facilities Capital Maintenance - Gov't	\$1,100,000
PW	Public Buildings - Roofing	\$400,000
PW	Pretrial Detention Facility - Maint & Upgrades	\$390,000
PW	Police Memorial Bldg - Maint & Upgrades	\$275,000
PW	Pretrial Detention Facility - Cell Door System	\$500,000
PW	UF Health Capital Improvements	\$20,000,000
PW	Yates Building - Maintenance and Upgrades	\$555,000
PW	Fleet Management - Maintenance and Upgrades	\$617,347
PW	Facilities Cap Maint Gov't - Assess & Remediation	\$500,000

PW	Montgomery Correctional Center Machine Shop	\$1,100,000
PW	Tactical Research and Development Center	\$600,000
PW	Mayport Community Center	\$2,600,000
PW	Traffic Engineering – Warehouse	\$300,000
PW	Highlands Regional Library - Children’s Area Renovation	\$270,000
PW	Webb Wesconnett Library - Children’s Area Renovation	\$270,000
PW	Landscape Renovations at Jax Public Library	\$201,000
PW	Florida Theatre Facility Improvements	\$1,000,000
PL	Oceanway Library Replacement	\$6,000,000
SH	Academy Firing Range storage lease building	\$1,185,000
SM	Building Systems - Prime Osborn Convention Center	\$1,045,000
SM	Security Improvements- Ritz Theatre & Museum	\$95,000
RP	Countywide Pool Maintenance & Upgrades	\$500,000
RP	Jacksonville Zoo Capital Improvements	\$5,000,000
RP	Countywide Parks - Upgrades/Maintenance & Repairs	\$3,000,000
RP	Murray Hill Playground	\$225,000
RP	Adolph Wurn Pool	\$150,000
RP	Thomas Jefferson Park	\$150,000
RP	Bruce Park	\$225,950
RP	McCoys Creek Kayak Launch Sites (3)	\$500,000
RP	McCoy's Creek Greenway	\$3,267,000
RP	Southbank Riverwalk Extension & Enhancements	\$3,000,000
RP	Hanna Park - Amphitheatre	\$200,000
RP	Sheffield Park - Soccer Fields	\$3,000,000
RP	Palmetto Leaves Rgnl Park - Construct Sports Fields	\$2,000,000
RP	Jacksonville Baldwin Rail Trail - Repave Trail	\$1,992,500

Stormwater Capital Improvement Projects

Dept	Project Name	FY 20-21
SW	Drainage System Rehabilitation - Capital Improvements	\$256,000
SW	Burnett Park Road (DSR) - Capital Improvement	\$500,000
SW	Free Avenue (DSR) - Capital Improvement	\$254,000
SW	Irving Scott Drive (DSR) - Capital Improvement	\$161,000
SW	Ponce De Leon (DSR) - Capital Improvement	\$210,000
SW	San Jose Boulevard (DSR) - Capital Improvement	\$205,000
SW	San Marie Drive (DSR) - Capital Improvement	\$153,000
SW	Springrove Street (DSR) - Capital Improvement	\$815,000
SW	Drainage System Rehabilitation - Capital Maintenance	\$4,200,000
SW	Stormwater Pump Stations - Capital Maintenance	\$150,000
SW	Stormwater Project Development and Feasibility Studies	\$250,000
SW	Dunn / Caney (Sapp Road Wet Detention)	\$3,571,188

Solid Waste Capital Improvement Projects

Dept	Project Name	FY 20-21
SD	Trail Ridge Landfill Expansion	\$14,126,323
SD	Environmental Compliance - Countywide	\$4,500,000

The following pages provide information on the various funding sources assigned to each project as proposed by the Mayor for fiscal year 2020/21 and beyond.

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2020 - 2021 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

		Totals:	\$207,549,749	\$176,052,618	\$1,863,968	\$28,943,003	\$135,670	\$554,490
Dpt	Project Name	FY 2020-2021	Debt Funding	Interest Earnings and Revenue Appropriations	Paygo - Including Transfers From Other Funds	Transfers Between Projects	Grant and Trust Funds	
Fire and Rescue	Fire Station Capital Maintenance - Misc Improvements	\$1,000,000	\$34,292	\$898,406	\$0	\$67,302	\$0	
	Fire Station 04	\$750,000	\$750,000	\$0	\$0	\$0	\$0	
	Fire Station 10 Renovations	\$1,440,000	\$0	\$0	\$1,440,000	\$0	\$0	
	Fire Station 64	\$7,500,000	\$7,500,000	\$0	\$0	\$0	\$0	
	Fire Station 74	\$5,500,000	\$4,219,217	\$0	\$1,280,783	\$0	\$0	
	Fire Station 75	\$7,500,000	\$7,500,000	\$0	\$0	\$0	\$0	
Public Works	2nd Avenue North Roadway Safety Improvements	\$5,500,000	\$5,500,000	\$0	\$0	\$0	\$0	
	4th Avenue Sidewalk	\$240,000	\$0	\$5,493	\$234,507	\$0	\$0	
	4th Street Brick Rebuild-Pearl to Main St	\$600,000	\$600,000	\$0	\$0	\$0	\$0	
	ADA Compliance - Curb Ramps and Sidewalks	\$9,318,400	\$9,318,400	\$0	\$0	\$0	\$0	
	ADA Compliance - Public Buildings	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	
	Arlington Road Bicycle Improvements	\$273,912	\$0	\$18,540	\$255,372	\$0	\$0	
	Baisden Road Bicycle Boulevard	\$246,000	\$0	\$0	\$246,000	\$0	\$0	
	Biscayne Blvd Sidewalk	\$2,711,000	\$2,492,150	\$8,460	\$210,390	\$0	\$0	
	Bowden Road Bicycle Lane	\$325,000	\$0	\$0	\$325,000	\$0	\$0	
	Carver International / Sophist Dr. Underdrain	\$600,000	\$600,000	\$0	\$0	\$0	\$0	
	Cedar Point Road Bridges	\$1,086,366	\$1,086,366	\$0	\$0	\$0	\$0	
	Civic Site Attraction and Riverwalk at the Shipyards	\$800,000	\$800,000	\$0	\$0	\$0	\$0	
	Cntywd Intersection Imp & Bridge Rehab - Bridges	\$1,108,003	\$1,108,003	\$0	\$0	\$0	\$0	
	Cntywd Intersection Imp & Bridge Rehab - Intersections	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	
	College Street Bicycle Boulevard	\$45,346	\$0	\$41,351	\$3,995	\$0	\$0	
	Countywide Bulkhead - Assess, Repair & Replacement	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
	Crosswalk Murals	\$200,000	\$200,000	\$0	\$0	\$0	\$0	
	Edgewood Avenue Bicycle Improvements	\$118,446	\$0	\$0	\$118,446	\$0	\$0	
	Emerald Trail - S Line to Stonewall Street improvements	\$4,900,000	\$4,900,000	\$0	\$0	\$0	\$0	
	Emerald Trail - S-Line Connector	\$450,000	\$450,000	\$0	\$0	\$0	\$0	
	Facilities Cap Maint Gov't - Assess & Remediation	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
	Facilities Capital Maintenance - Gov't	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	
	Five Points Project - Improvements	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
Flasher Clocks for School Zones	\$500,000	\$0	\$367,279	\$132,721	\$0	\$0		
Fleet Management - Maintenance and Upgrades	\$617,347	\$617,347	\$0	\$0	\$0	\$0		
Florida Theatre Facility Improvements	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0		
Gate Parkway Traffic Calming	\$1,350,000	\$300,000	\$0	\$0	\$1,050,000	\$0		
Greenscape Park Bulkhead	\$500,000	\$500,000	\$0	\$0	\$0	\$0		
Hammond Blvd Wall	\$200,000	\$200,000	\$0	\$0	\$0	\$0		

Dpt	Project Name	FY 2020-2021	Debt Funding	Interest Earnings and Revenue Appropriations	Paygo - Including Transfers From Other Funds	Transfers Between Projects	Grant and Trust Funds
Public Works	Hardscape - Countywide	\$1,000,000	\$832,154	\$0	\$167,846	\$0	\$0
	Highlands Regional Library - Children's Area Renovation	\$270,000	\$270,000	\$0	\$0	\$0	\$0
	JAX ASH - McCoys Creek Buffer to Creek Bank	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
	JAX ASH - McCoys Creek Standard Remediation	\$2,100,000	\$2,100,000	\$0	\$0	\$0	\$0
	JAX Ash Site Pollution Remediation	\$4,850,000	\$4,850,000	\$0	\$0	\$0	\$0
	Jork Road Bridge	\$805,631	\$805,631	\$0	\$0	\$0	\$0
	Landscape Renovations at Jax Public Library	\$201,000	\$0	\$0	\$0	\$0	\$201,000
	LaSalle Street Pump Station	\$3,125,548	\$3,125,548	\$0	\$0	\$0	\$0
	Liberty St. / Coastline Dr / Parking Deck	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Major Outfall Ditch Restoration/Cleaning	\$2,500,000	\$0	\$0	\$0	\$2,500,000	\$0
	Mayport Community Center	\$2,600,000	\$2,600,000	\$0	\$0	\$0	\$0
	Mayport Dock Redevelopment	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0
	McCoys Creek Bank Bulkhead Restoration	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
	McCoys Creek Channel Improvements/Restoration	\$13,500,000	\$13,500,000	\$0	\$0	\$0	\$0
	McCoy's Creek New Pedestrian Bridge	\$500,000	\$460,470	\$0	\$0	\$39,530	\$0
	McCoy's Creek Outfall Improvements with Riverwalk	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0
	McCoy's Creek Rebuild & Raise Bridge - King	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0
	McCoy's Creek Rebuild & Raise Bridge - Stockton	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0
	Moncrief Road Beautification (34th St to 45th St)	\$1,400,000	\$1,400,000	\$0	\$0	\$0	\$0
	Montgomery Correctional Center Machine Shop	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0
	Mt Olive Cemetery Assessment/Restoration	\$3,160,000	\$3,160,000	\$0	\$0	\$0	\$0
	Northbank Bulkhead	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0
	Ocean Street/Bay Street Drainage Improvements	\$550,000	\$550,000	\$0	\$0	\$0	\$0
	Orange Picker / Brady Road	\$700,000	\$0	\$0	\$0	\$700,000	\$0
	Ortega Hills Secondary Ingress/Egress	\$2,278,932	\$2,278,932	\$0	\$0	\$0	\$0
	Palm Avenue Improvements	\$2,210,000	\$2,193,106	\$11,501	\$0	\$5,393	\$0
	Pavement Markings	\$750,000	\$0	\$0	\$0	\$750,000	\$0
	Penman Road Complete Streets	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Police Memorial Bldg - Maint & Upgrades	\$275,000	\$275,000	\$0	\$0	\$0	\$0
	Pretrial Detention Facility - Cell Door System	\$500,000	\$500,000	\$0	\$0	\$0	\$0
Pretrial Detention Facility - Maint & Upgrades	\$390,000	\$0	\$0	\$0	\$390,000	\$0	
Public Buildings - Roofing	\$400,000	\$400,000	\$0	\$0	\$0	\$0	
Railroad Crossings	\$200,000	\$0	\$0	\$0	\$200,000	\$0	
Riverfront Plaza	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	
Roadway Resurfacing	\$11,000,000	\$0	\$0	\$0	\$11,000,000	\$0	
Roadway Safety Project - Pedestrian Crossings	\$300,000	\$0	\$0	\$0	\$300,000	\$0	
Roadway Sign Stripe and Signal	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0	
Sidewalk Construction - New	\$568,368	\$0	\$0	\$0	\$500,000	\$68,368	
Sidewalk/Curb Construction and Repair	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$0	
St. Johns River Bulkhead, Assess/Restore	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	

Dpt	Project Name	FY 2020-2021	Debt Funding	Interest Earnings and Revenue Appropriations	Paygo - Including Transfers From Other Funds	Transfers Between Projects	Grant and Trust Funds	
Public Works	Sycamore Street - New Sidewalk	\$500,000	\$0	\$69,194	\$430,806	\$0	\$0	
	Tactical Research and Development Center	\$600,000	\$600,000	\$0	\$0	\$0	\$0	
	Traffic Calming	\$150,000	\$150,000	\$0	\$0	\$0	\$0	
	Traffic Engineering – Warehouse	\$300,000	\$300,000	\$0	\$0	\$0	\$0	
	Traffic Signalization - Countywide	\$350,000	\$350,000	\$0	\$0	\$0	\$0	
	Traffic Signalization - Enhancements	\$50,000	\$0	\$0	\$50,000	\$0	\$0	
	Traffic Street Lights (mast arm paint)	\$75,000	\$0	\$0	\$75,000	\$0	\$0	
	UF Health Capital Improvements	\$20,000,000	\$20,000,000	\$0	\$0	\$0	\$0	
	Underdrain Replacements	\$500,000	\$500,000	\$0	\$0	\$0	\$0	
	Water/Wastewater System Fund	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	
	Webb Wesconnett Library - Children's Area Renovation	\$270,000	\$270,000	\$0	\$0	\$0	\$0	
	Wills Branch Dredge	\$700,000	\$700,000	\$0	\$0	\$0	\$0	
	Woolery Drive Drainage Study and Improvements	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	
	Yates Building - Maintenance and Upgrades	\$555,000	\$555,000	\$0	\$0	\$0	\$0	
	Library	Oceanway Library Replacement	\$6,000,000	\$5,771,972	\$0	\$228,028	\$0	\$0
	JSO	Academy Firing Range storage lease building	\$1,185,000	\$1,185,000	\$0	\$0	\$0	\$0
	Parks, Recreation and Community Services	Adolph Wurn Pool	\$150,000	\$0	\$107,563	\$42,437	\$0	\$0
Bruce Park Pavilion - Restroom Upgrades		\$225,950	\$0	\$711	\$71,749	\$0	\$153,490	
Building Systems - Prime Osborn Convention Center		\$1,045,000	\$945,000	\$0	\$100,000	\$0	\$0	
Countywide Parks - Upgrades/Maintenance & Repairs		\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0	
Countywide Pool Maintenance & Upgrades		\$500,000	\$0	\$0	\$500,000	\$0	\$0	
Hanna Park - Amphitheatre		\$200,000	\$0	\$0	\$0	\$0	\$200,000	
Jacksonville Baldwin Rail Trail - Repave Trail		\$1,992,500	\$1,992,500	\$0	\$0	\$0	\$0	
Jacksonville Zoo Capital Improvements		\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0	
McCoy's Creek Greenway		\$3,267,000	\$3,267,000	\$0	\$0	\$0	\$0	
McCoy's Creek Kayak Launch Sites (3)		\$500,000	\$500,000	\$0	\$0	\$0	\$0	
Murray Hill Playground		\$225,000	\$39,530	\$185,470	\$0	\$0	\$0	
Palmetto Leaves Rgnl Park - Construct Sports Fields		\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	
Security Improvements- Ritz Theatre & Museum		\$95,000	\$0	\$0	\$95,000	\$0	\$0	
Sheffield Park - Soccer Fields		\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0	
Southbank Riverwalk Extension & Enhancements		\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0	
Thomas Jefferson Park		\$150,000	\$0	\$150,000	\$0	\$0	\$0	

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	Beyond 5
Debt Funding	\$176,052,618	\$154,343,340	\$180,377,250	\$94,620,000	\$86,708,976	\$639,209,787
Interest Earnings and Revenue Appropriations	\$1,863,968	\$0	\$0	\$0	\$0	\$0
Paygo - Including Transfers From Other Funds	\$28,943,003	\$43,943,538	\$34,260,329	\$23,353,894	\$21,405,000	\$35,200,654
Transfers Between Projects	\$135,670	\$0	\$0	\$0	\$0	\$0
Grant and Trust Funds	\$554,490	\$2,000,000	\$0	\$0	\$500,000	\$2,000,000
Total Per Year	\$207,549,749	\$200,286,878	\$214,637,579	\$117,973,894	\$108,613,976	\$676,410,441

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5	
Fire and Rescue	Public Facilities	Fire Station Capital Maintenance - Misc Improvements	\$5,617,587	\$1,617,587	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	
		Fire Station #10 Renovation	\$2,390,000	\$950,000	\$1,440,000	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #12 Replacement	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000
		Fire Station #17 Replacement	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000
		Fire Station #25 Replacement	\$7,577,678	\$77,678	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000
		Fire Station #36 Replacement	\$6,015,000	\$515,000	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$0
		Fire Station #4	\$750,000	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #45 Relocation	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000
		Fire Station #47 (new)	\$7,500,000	\$0	\$0	\$7,500,000	\$0	\$0	\$0	\$0	\$0
		Fire Station #64 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #66 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #67 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$7,500,000	\$0	\$0	\$0
		Fire Station #74	\$5,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Fire Station #75 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Marine Fire Station (new)	\$9,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,500,000
USO	Public Facilities	3,000 Bed Pretrial Detention Facility (replace existing facility)	\$244,598,764	\$0	\$0	\$0	\$0	\$0	\$0	\$244,598,764	
		500 Bed Detention Facility/Short Term Holding	\$40,766,460	\$0	\$0	\$0	\$0	\$0	\$0	\$40,766,460	
		Academy Firing Range storage lease building	\$1,185,000	\$0	\$1,185,000	\$0	\$0	\$0	\$0	\$0	
		Homeland Security Narcotics & Vice Building	\$2,500,000	\$0	\$0	\$1,000,000	\$1,500,000	\$0	\$0	\$0	
		Police Memorial Building	\$96,261,382	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$96,261,382
Library	Public Facilities	Purchase Load King Warehouse	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,500,000	
		Bill Brinton Murray Hill Branch Replacement	\$8,188,976	\$0	\$0	\$0	\$0	\$0	\$0	\$8,188,976	
		Brentwood Branch Replacement	\$8,188,976	\$0	\$0	\$0	\$0	\$0	\$8,188,976	\$0	
		Brown Eastside Branch Replacement	\$8,188,976	\$0	\$0	\$0	\$0	\$0	\$0	\$8,188,976	
		Dallas Graham Branch Replacement	\$10,236,431	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,236,431
		Oceanway Library Replacement	\$12,100,190	\$2,750,000	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$0
		Renovation of Beaches Branch Library	\$2,386,176	\$0	\$0	\$3,350,190	\$592,310	\$0	\$0	\$0	\$1,196,972
Westbrook Branch Replacement	\$8,188,976	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,188,976		

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5		
Parks, Recreation and Community Services	Parks, Preservation Land and Wetland	Adolph Wurm Park	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0		
		Adolph Wurm Pool	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0		
		Alamacani Park Boat Ramp	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$0		
		Alejandro Garcia Camp Tomahawk	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	
		Archie Dickinson Park	\$5,000,000	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$0	
		Argyle Forest Park	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	
		Artist Walk	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	
		Baldwin Rail Trail Buffer	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	
		Beachwood Park	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	
		Bert Maxwell Boat Ramp Dredge	\$990,000	\$0	\$0	\$0	\$990,000	\$0	\$0	\$0	\$0	
		Betz Tiger Point	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	
		Black Hammock Island Park	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	
		Blue Cypress Park	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	
		Boone Park Tennis	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	
		Brookview Elementary Park	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	
		Bruce Park Pavilion - Restroom Upgrades	\$418,015	\$18,015	\$225,950	\$0	\$0	\$0	\$0	\$0	\$0	\$174,050
		Cecil Aquatic Center	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
		Cecil Conserv Corridor - D/B Trail Ext Pope Duval Park	\$2,400,000	\$0	\$0	\$0	\$0	\$2,400,000	\$0	\$0	\$0	
		Cecil Field Master Plan - Phase II	\$10,750,000	\$750,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	
		Cecil Recreational Trail Extension	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	
		Clanzel T. Brown Park	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	
		Countywide Parks - Upgrades/Maintenance & Repairs	\$42,386,632	\$24,386,632	\$3,000,000	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$0	
		Countywide Pool Maintenance & Upgrades	\$3,500,000	\$500,000	\$500,000	\$500,000	\$0	\$0	\$500,000	\$0	\$0	
		Criswell Park	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	
		Cuba Hunter	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000	
		Earl Johnson	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000	
		Enterprise Park	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	
		Exchange Club Park	\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	
		First Coast Aquatic Center	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$19,600,000	\$0	
		Fishweir Park	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	
		Flynn Park	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	
		Fort Caroline Connector Trail	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	
Fuller Warren Bridge Node	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000			
Genovar Park	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000			
Goodbys Creek Dredge	\$770,000	\$0	\$0	\$0	\$770,000	\$0	\$0	\$0	\$0			
Hanna Park	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000			
Hanna Park - Amphitheatre	\$200,000	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0			
Hemming Park	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000			
Hogan's Creek Greenway	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000			
Huguenot Park	\$570,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$570,000			
Ivey Road Park - Design & Develop per the Master Plan	\$7,000,000	\$0	\$0	\$0	\$1,000,000	\$6,000,000	\$0	\$0	\$0			
Jacksonville Baldwin Rail Trail - Repave Trail	\$2,584,226	\$591,726	\$1,992,500	\$0	\$0	\$0	\$0	\$0	\$0			
Jacksonville Heights Elementary	\$325,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,000			
Jacksonville Zoo Capital Improvements	\$49,033,278	\$34,033,278	\$5,000,000	\$5,000,000	\$0	\$5,000,000	\$0	\$0	\$0			
Jacksonville Zoo Dock	\$3,100,000	\$0	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$2,000,000			
James P. Small Park	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000			

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5
Parks, Recreation and Community Services	Parks, Preservation Land and Wetland	Johnston Island Acquisition	\$937,500	\$0	\$0	\$937,500	\$0	\$0	\$0	\$0
		Kennedy Fitness Center	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
		Lift Ev'ry Voice and Sing Park	\$1,800,000	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0
		Lonnie Miller Park	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000,000
		Mandarin Dog Park	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
		Maxville Park Football	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
		Maxville Park RC Fields	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
		Mayport Road Park	\$2,000,000	\$0	\$0	\$0	\$0	\$250,000	\$1,750,000	\$0
		McCoy's Creek Greenway	\$7,977,000	\$2,377,000	\$3,267,000	\$2,333,000	\$0	\$0	\$0	\$0
		McCoys Creek Kayak Launch Sites (3)	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
		Memorial Park	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Murray Hill Playground	\$225,000	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0
		Norman Studios	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Normandy Park	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Northbank, Liberty St. Basin	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Oceanway Pool	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Palmto Leaves Rgnl Park - Construct Sports Fields	\$2,075,000	\$75,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
		Pine Forest Elementary Park	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
		Riverfront Park Fishing Platform	\$715,000	\$0	\$0	\$0	\$715,000	\$0	\$0	\$0
		Riverside Park - Duckpond	\$2,035,869	\$35,869	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0
		Seaton Creek Historic Preserve	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Sheffield Park - Soccer Fields	\$4,000,000	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0
		Southbank Riverwalk	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Southbank Riverwalk Extension & Enhancements	\$10,500,000	\$7,500,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0
		Southbank, Broadstone Plaza, Riverplace Tower Fuller Warren	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Sunny Acres Park and Center	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Thomas Jefferson Park	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
Tillie Fowler Park	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Timucuan Trail Extension	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000		
Wayne B Stevens Boat Ramp	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0		
Westside Park	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Winton Drive Recreation Facility	\$4,600,000	\$2,550,000	\$0	\$0	\$2,050,000	\$0	\$0	\$0		
Yancey Park	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Public Facilities	Public Facilities	Building Systems - Prime Osborn Convention Center	\$11,940,000	\$1,045,000	\$1,045,000	\$4,250,000	\$3,200,000	\$2,250,000	\$0	\$150,000
		Building Systems - Ritz Theatre & Museum	\$3,780,000	\$1,000,000	\$0	\$500,000	\$980,000	\$750,000	\$0	\$550,000
		Interior Finishes - Prime Osborn Convention Center	\$2,950,000	\$400,000	\$0	\$500,000	\$550,000	\$500,000	\$0	\$500,000
		Security Improvements - Prime Osborn Convention Center	\$1,145,000	\$795,000	\$0	\$0	\$0	\$0	\$0	\$0
		Security Improvements- Ritz Theatre & Museum	\$320,000	\$175,000	\$95,000	\$0	\$0	\$0	\$0	\$0
		Waterproofing - Prime Osborn Convention Center	\$1,950,000	\$1,000,000	\$0	\$0	\$0	\$0	\$850,000	\$0
		8th Street - I-95 to Blvd Landscaping/Tree Planting	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Environmental and Quality of Life	Environmental and Quality of Life	Corridors of Significance	\$1,009,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,009,000
		Downtown Pocket Parks	\$474,000	\$0	\$0	\$0	\$0	\$0	\$0	\$474,000
		JAX ASH - McCoys Creek Buffer to Creek Bank	\$2,500,000	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
		JAX ASH - McCoys Creek Standard Remediation	\$3,500,000	\$1,400,000	\$2,100,000	\$0	\$0	\$0	\$0	\$0
		JAX Ash Site Pollution Remediation	\$193,642,425	\$177,542,425	\$4,850,000	\$2,250,000	\$4,250,000	\$0	\$0	\$2,000,000
Median Beautification	\$750,000	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5
Environmental and Quality of Life		Mt Olive Cemetery Assessment/Restoration	\$3,634,000	\$474,000	\$3,160,000	\$0	\$0	\$0	\$0	\$0
		Sunset Cemetery Assessment/Restoration	\$1,550,000	\$250,000	\$0	\$1,300,000	\$0	\$0	\$0	\$0
Public Facilities		ADA Compliance - Public Buildings	\$12,575,045	\$8,575,045	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0
		Beaches Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0
		Bradham Brooks Library HVAC Chiller & Controls Upgrade	\$455,000	\$0	\$0	\$0	\$0	\$0	\$0	\$455,000
		City Hall Elevator Modernization	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000
		Don Brewer Center - Roof Replacement	\$210,000	\$0	\$0	\$0	\$0	\$210,000	\$0	\$0
		Duval County Courthouse Waterproofing and Sealant	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
		Duval County Health Dept - Elevator Replacement	\$275,000	\$0	\$0	\$0	\$0	\$275,000	\$0	\$0
		Facilities Cap Maint Gov't - Assess & Remediation	\$3,589,546	\$589,546	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Facilities Capital Maintenance - Gov't	\$41,056,161	\$32,856,161	\$1,100,000	\$1,100,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
		Fire Station #21 Apron Replacement	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000
		Fleet Management - Maintenance and Upgrades	\$4,242,347	\$600,000	\$617,347	\$1,200,000	\$0	\$0	\$0	\$1,825,000
		Florida Theatre Facility Improvements	\$5,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0
		Highlands Library Roof Replacement	\$160,000	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0
		Highlands Regional Library - Children's Area Renovation	\$713,400	\$443,400	\$270,000	\$0	\$0	\$0	\$0	\$0
		Jax Re-Entry Center - Roof Replacement	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0
		Landscape Renovations at Jax Public Library	\$543,000	\$0	\$201,000	\$0	\$0	\$0	\$342,000	\$0
		Mandarin Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0
		Mayport Community Center	\$4,800,000	\$2,200,000	\$2,600,000	\$0	\$0	\$0	\$0	\$0
		Medical Examiner Facility	\$24,500,000	\$3,500,000	\$0	\$10,000,000	\$11,000,000	\$0	\$0	\$0
		Montgomery Correctional Center Machine Shop	\$1,100,000	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0
		Police Memorial Bldg - Maint & Upgrades	\$2,475,000	\$550,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000
		Pretrial Detention Facility - Cell Door System	\$7,000,000	\$4,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Pretrial Detention Facility - Maint & Upgrades	\$4,042,000	\$3,002,000	\$390,000	\$650,000	\$0	\$0	\$0	\$0
	Public Buildings - Roofing	\$5,459,895	\$2,459,895	\$400,000	\$400,000	\$400,000	\$400,000	\$600,000	\$600,000	
	Public Works COOP	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Tactical Research and Development Center	\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	
	Traffic Engineering - Warehouse	\$300,000	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	
	UF Health Capital Improvements	\$120,000,000	\$35,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$25,000,000	\$0	\$0	
	Water Street Parking Garage Renovation	\$3,099,485	\$1,699,485	\$0	\$0	\$0	\$0	\$0	\$0	
	Webb Wesconnett Library - Children's Area Renovation	\$713,400	\$443,400	\$270,000	\$0	\$0	\$0	\$0	\$0	
	Webb Wesconnett Library Improvements - AHU's	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000	\$0	
	Yates Building - Maintenance and Upgrades	\$1,291,500	\$736,500	\$555,000	\$0	\$0	\$0	\$0	\$0	
Roads, Infrastructure and Transportation		2nd Avenue North Roadway Safety Improvements	\$11,000,000	\$0	\$5,500,000	\$5,500,000	\$0	\$0	\$0	\$0
		4th Avenue Sidewalk	\$240,000	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0
		4th Street Brick Rebuild-Pearl to Main St	\$2,200,000	\$1,600,000	\$600,000	\$0	\$0	\$0	\$0	\$0
		5th Street Bridge Replacement	\$1,150,000	\$400,000	\$0	\$750,000	\$0	\$0	\$0	\$0
		ADA Compliance - Curb Ramps and Sidewalks	\$56,631,292	\$33,676,092	\$9,318,400	\$9,318,400	\$4,318,400	\$0	\$0	\$0
		Apache Ave Curb & Gutter	\$621,946	\$246,946	\$0	\$0	\$75,000	\$300,000	\$0	\$0
		Arlington Road Bicycle Improvements	\$443,583	\$169,671	\$273,912	\$0	\$0	\$0	\$0	\$0
		Baisden Road Bicycle Boulevard	\$246,000	\$0	\$246,000	\$0	\$0	\$0	\$0	\$0
		Belfort Road Widening	\$7,200,000	\$0	\$0	\$0	\$7,200,000	\$0	\$0	\$0
		Biscayne Blvd Sidewalk	\$3,933,000	\$1,222,000	\$2,711,000	\$0	\$0	\$0	\$0	\$0
		Bowden Road Bicycle Lane	\$325,000	\$0	\$325,000	\$0	\$0	\$0	\$0	\$0

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5
		Carver International / Sophist Dr. Underdrain	\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
		Cedar Point Road Bridges	\$3,036,366	\$1,950,000	\$1,086,366	\$0	\$0	\$0	\$0	\$0
		Chaffee Road	\$38,103,868	\$7,903,868	\$0	\$10,500,000	\$10,700,000	\$9,000,000	\$0	\$0
		Civic Site Attraction and Riverwalk at the Shipyards	\$20,000,000	\$0	\$800,000	\$12,000,000	\$7,200,000	\$0	\$0	\$0
		Cntywd Intersection Imp & Bridge Rehab - Bridges	\$23,570,443	\$7,462,440	\$1,108,003	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
		Cntywd Intersection Imp & Bridge Rehab - Intersections	\$9,330,604	\$1,330,604	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
		College Street Bicycle Boulevard	\$133,000	\$0	\$45,346	\$0	\$0	\$0	\$0	\$87,654
		Countywide Bulkhead - Assess, Repair & Replacement	\$3,890,085	\$890,085	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Crosswalk Murals	\$550,000	\$0	\$200,000	\$200,000	\$150,000	\$0	\$0	\$0
		Dancy Street Curb & Gutter	\$310,000	\$0	\$0	\$0	\$75,000	\$235,000	\$0	\$0
		Edgewood Avenue Bicycle Improvements	\$1,602,875	\$76,272	\$118,446	\$213,538	\$1,194,619	\$0	\$0	\$0
		Emerald Trail - Eastside Connector	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$630,000	\$3,570,000
		Emerald Trail - Hogan Street Connector	\$2,200,000	\$0	\$0	\$2,200,000	\$0	\$0	\$0	\$0
		Emerald Trail - Hogan's Creek to Riverwalk	\$2,800,000	\$0	\$0	\$0	\$0	\$0	\$420,000	\$2,380,000
		Emerald Trail - Northwest Connector	\$4,800,000	\$0	\$0	\$0	\$0	\$0	\$720,000	\$4,080,000
		Emerald Trail - S Line to Stonewall Street improvements	\$4,900,000	\$0	\$4,900,000	\$0	\$0	\$0	\$0	\$0
		Emerald Trail - S-Line Connector	\$3,230,000	\$0	\$450,000	\$2,780,000	\$0	\$0	\$0	\$0
		Emerald Trail - Southwest Connector	\$3,800,000	\$0	\$0	\$0	\$3,800,000	\$0	\$0	\$0
		Emerald Trail - Westside Connector	\$6,200,000	\$0	\$0	\$0	\$0	\$0	\$1,250,000	\$4,950,000
		Euclid Street Curb & Gutter	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
		Friestone Rd - Wheat Rd Intersection Improvements	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
		Five Points Project - Improvements	\$5,419,802	\$1,669,802	\$500,000	\$0	\$0	\$0	\$0	\$3,250,000
		Flasher Clocks for School Zones	\$4,500,000	\$1,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Gate Parkway Traffic Calming	\$1,600,000	\$250,000	\$1,350,000	\$0	\$0	\$0	\$0	\$0
		Greenscape Park Bulkhead	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
		Hamilton St Box Culvert Extension/Sidewalk Connection	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
		Hammond Blvd Wall	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
		Hardscape - Countywide	\$9,000,000	\$3,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
		Hodges Blvd Intersection Traffic Signals	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000
		Jork Road Bridge	\$1,055,631	\$250,000	\$805,631	\$0	\$0	\$0	\$0	\$0
		Lane Wiley Senior Center Septic Abandonment - Utility	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$225,000
		LaSalle Street Pump Station	\$44,020,458	\$5,694,910	\$3,125,548	\$35,200,000	\$35,200,000	\$0	\$0	\$0
		Liberty St. / Coastline Dr / Parking Deck	\$33,500,000	\$33,000,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		Lift Station Remote Monitoring	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		Luna, Green & Melba Street Bicycle Project	\$118,000	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
		Main Street Bridge Pedestrian Ramp	\$2,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$118,000
		Major Outfall Ditch Restoration/Cleaning	\$15,000,000	\$0	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000	\$2,500,000
		Mallory Street Drainage Improvement	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$320,000
		Mayport Dock Redevelopment	\$4,500,000	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0
		McCoy's Creek Bank Bulkhead Restoration	\$3,000,000	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
		McCoy's Creek Channel Improvements/Restoration	\$15,000,000	\$1,500,000	\$13,500,000	\$0	\$0	\$0	\$0	\$0
		McCoy's Creek New Pedestrian Bridge	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
		McCoy's Creek Outfall Improvements with Riverwalk	\$68,200,000	\$1,500,000	\$4,000,000	\$18,600,000	\$18,600,000	\$7,000,000	\$5,100,000	\$5,000,000
		McCoy's Creek Rebuild & Raise Bridge - King	\$5,000,000	\$500,000	\$3,000,000	\$1,500,000	\$0	\$0	\$0	\$0
		McCoy's Creek Rebuild & Raise Bridge - Stockton	\$5,000,000	\$500,000	\$3,000,000	\$1,500,000	\$0	\$0	\$0	\$0

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5
		Merrill Rd and Townsend Blvd Intersection Improvements	\$575,000	\$0	\$0	\$575,000	\$0	\$0	\$0	\$0
		Mickler Road Widening	\$330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
		Moncrief Rd. and W. 20th St. Road Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
		Moncrief Road Beautification (34th St to 45th St)	\$1,700,000	\$300,000	\$1,400,000	\$0	\$0	\$0	\$0	\$0
		Northbank Bulkhead	\$46,871,425	\$6,971,425	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$19,900,000
		Oak Street Bicycle Boulevard	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000
		Ocean Street/Bay Street Drainage Improvements	\$883,914	\$333,914	\$550,000	\$0	\$0	\$0	\$0	\$0
		Oceanway Community Center Septic Abandonment - Utility	\$215,000	\$0	\$0	\$0	\$0	\$0	\$0	\$215,000
		Orange Picker / Brady Road	\$5,745,000	\$345,000	\$700,000	\$4,700,000	\$0	\$0	\$0	\$0
		Ortega Hills Secondary Ingress/Egress	\$3,678,932	\$1,400,000	\$2,278,932	\$0	\$0	\$0	\$0	\$0
		Palm Avenue Improvements	\$4,900,000	\$2,690,000	\$2,210,000	\$0	\$0	\$0	\$0	\$0
		Pavement Markings	\$8,100,000	\$2,850,000	\$750,000	\$750,000	\$750,000	\$1,000,000	\$1,000,000	\$1,000,000
		Penman Road Complete Streets	\$20,500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$20,000,000
		Plummer Grant Sidewalk (New)	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,700,000
		Railroad Crossings	\$7,661,616	\$4,861,616	\$200,000	\$200,000	\$225,000	\$225,000	\$225,000	\$1,725,000
		Ray Greene Park Septic Abandonment - Utility	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
		Riverfront Plaza	\$2,250,000	\$250,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
		Roadway Resurfacing	\$236,988,321	\$141,988,321	\$11,000,000	\$12,000,000	\$18,000,000	\$18,000,000	\$18,000,000	\$18,000,000
		Roadway Safety Project - Pedestrian Crossings	\$3,195,000	\$1,395,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
		Roadway Sign Stripe and Signal	\$24,332,474	\$16,532,474	\$1,250,000	\$1,250,000	\$1,250,000	\$1,350,000	\$1,350,000	\$1,350,000
		Rogero Road Undergrounding Electric	\$877,000	\$0	\$0	\$877,000	\$0	\$0	\$0	\$0
		San Mateo Elementary School Sidewalk	\$600,000	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0
		Sidewalk Construction - New	\$5,684,424	\$2,616,056	\$568,368	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Sidewalk/Curb Construction and Repair	\$43,195,217	\$25,195,217	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
		Silver Street Drainage Improvements	\$4,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,900,000
		Soule Drive Road Diet	\$10,004,500	\$3,360,000	\$0	\$3,322,250	\$3,322,250	\$0	\$0	\$0
		St. Johns Ave. Traffic Calming	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
		St. Johns River Bulkhead, Assess/Restore	\$11,064,019	\$4,064,019	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0
		Superior Street Fueling Station	\$1,550,800	\$0	\$0	\$0	\$0	\$0	\$0	\$1,225,800
		Sycamore Street - New Sidewalk	\$1,000,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
		Traffic Calming	\$1,350,000	\$450,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
		Traffic Signal Airport Center Dr. and Gillespie Ave.	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000
		Traffic Signal Pulaski Rd and Howard Road	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000
		Traffic Signalization - Countywide	\$3,250,000	\$350,000	\$350,000	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000
		Traffic Signalization - Enhancements	\$3,660,525	\$3,210,525	\$50,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
		Traffic Signalization - Fiber Optic	\$1,500,000	\$0	\$0	\$0	\$750,000	\$750,000	\$0	\$0
		Traffic Signals San Pablo Parkway	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,400,000
		Traffic Street Lights (mast arm paint)	\$3,401,263	\$2,826,263	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
		Trout River Blvd Sidewalk (New)	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,800,000
		Underdrain Replacements	\$3,500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
		Water St. Garage Elevator Modernization	\$465,000	\$0	\$0	\$0	\$0	\$0	\$0	\$465,000
		Water/Wastewater System Fund	\$45,911,094	\$30,911,094	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0
		Willowbranch Bulkhead Replacement	\$7,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300,000
		Willis Branch Dredge	\$3,400,000	\$0	\$700,000	\$0	\$0	\$0	\$0	\$0
		Woolery Drive Drainage Study and Improvements	\$2,000,000	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0

**STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2020 - 2021 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Dpt	Project Name	FY 2020-2021	Debt Funding	Interest Earnings and Revenue Appropriations	Paygo - Including Transfers From Other Funds	Transfers Between Projects	Grant and Trust Funds
	Totals:	\$10,725,188	\$0	\$0	\$10,725,188	\$0	\$0
Public Works	Drainage System Rehabilitation - Capital Improvements	\$256,000	\$0	\$0	\$256,000	\$0	\$0
	Burnett Park Road (DSR) - Capital Improvement	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Drainage System Rehabilitation - Capital Maintenance	\$4,200,000	\$0	\$0	\$4,200,000	\$0	\$0
	Dunn / Caney (Sapp Road Wet Detention)	\$3,571,188	\$0	\$0	\$3,571,188	\$0	\$0
	Free Avenue (DSR) - Capital Improvement	\$254,000	\$0	\$0	\$254,000	\$0	\$0
	Irving Scott Drive (DSR) - Capital Improvement	\$161,000	\$0	\$0	\$161,000	\$0	\$0
	Ponce De Leon (DSR) - Capital Improvement	\$210,000	\$0	\$0	\$210,000	\$0	\$0
	San Jose Boulevard (DSR) - Capital Improvement	\$205,000	\$0	\$0	\$205,000	\$0	\$0
	San Marie Drive (DSR) - Capital Improvement	\$153,000	\$0	\$0	\$153,000	\$0	\$0
	Springrove Street (DSR) - Capital Improvement	\$815,000	\$0	\$0	\$815,000	\$0	\$0
	Stormwater Project Development and Feasibility Studies	\$250,000	\$0	\$0	\$250,000	\$0	\$0
	Stormwater Pump Stations - Capital Maintenance	\$150,000	\$0	\$0	\$150,000	\$0	\$0

**STORMWATER IMPROVEMENT PROJECTS
FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN**

		Funding Source										Beyond 5
		FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025						Beyond 5
	Debit Funding	\$0	\$0	\$0	\$0	\$0						\$0
	Interest Earnings and Revenue Appropriations	\$0	\$0	\$0	\$0	\$0						\$0
	Paygo - Including Transfers From Other Funds	\$10,725,188	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$46,207,511	
	Transfers Between Projects	\$0	\$0	\$0	\$0	\$0						\$0
	Grant and Trust Funds	\$0	\$0	\$0	\$0	\$0						\$0
	Total	\$10,725,188	\$10,000,000	\$46,207,511								
		\$356,480,285	\$259,547,586	\$10,725,188	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000	\$46,207,511	
Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5		
Public Works	Drainage	Drainage System Rehabilitation - Capital Improvements	\$138,954,793	\$129,698,793	\$256,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	
		Arlington/Pottsburg (Beach & Southside) Pond	\$5,681,000	\$0	\$0	\$0	\$3,134,339	\$2,546,661	\$0	\$0	\$0	
		Arlington/Pottsburg (Bowden & Belfort) Pond	\$1,930,850	\$0	\$0	\$0	\$0	\$0	\$1,053,339	\$877,511	\$0	
		Burnett Park Road (DSR) - Capital Improvement	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	
		Drainage System Rehabilitation - Capital Maintenance	\$154,898,793	\$129,698,793	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	
		Dunn / Caney (Sapp Road Wet Detention)	\$7,636,849	\$0	\$3,571,188	\$3,600,000	\$465,661	\$0	\$0	\$0	\$0	
		Duval Road (Wet Detention Pond)	\$9,530,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,722,489	\$6,807,511	
		Free Avenue (DSR) - Capital Improvement	\$254,000	\$0	\$254,000	\$0	\$0	\$0	\$0	\$0	\$0	
		Hogan's Creek Stormwater Improvements	\$33,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000,000	
		Irving Scott Drive (DSR) - Capital Improvement	\$161,000	\$0	\$161,000	\$0	\$0	\$0	\$0	\$0	\$0	
		Ponce De Leon (DSR) - Capital Improvement	\$210,000	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0	\$0	
		San Jose Boulevard (DSR) - Capital Improvement	\$205,000	\$0	\$205,000	\$0	\$0	\$0	\$0	\$0	\$0	
		San Marie Drive (DSR) - Capital Improvement	\$153,000	\$0	\$153,000	\$0	\$0	\$0	\$0	\$0	\$0	
		Springrove Street (DSR) - Capital Improvement	\$815,000	\$0	\$815,000	\$0	\$0	\$0	\$0	\$0	\$0	
		Stormwater Project Development and Feasibility Studies	\$1,500,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	
		Stormwater Pump Stations - Capital Maintenance	\$1,050,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2020 - 2021 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

		Totals:	\$18,626,323	\$18,626,323	\$0	\$0	\$0	\$0	\$0
Dpt	Project Name	FY 20-21	Debt Funding	Interest Earnings and Revenue Appropriations	Paygo - Including Transfers From Other Funds	Transfers Between Projects	Grant and Trust Funds		
Public Works	Environmental Compliance - Countywide	\$4,500,000	\$4,500,000	\$0	\$0	\$0	\$0		
	Trail Ridge Landfill Expansion	\$14,126,323	\$14,126,323	\$0	\$0	\$0	\$0		

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024	FY 2024-2025	Beyond 5
Debt Funding	\$18,626,323	\$14,896,650	\$2,089,000	\$1,000,000	\$5,945,715	\$12,273,563
Interest Earnings and Revenue Appropriations	\$0	\$0	\$0	\$0	\$0	\$0
Paygo - Including Transfers From Other Funds	\$0	\$0	\$0	\$0	\$0	\$0
Transfers Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant and Trust Funds	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$18,626,323	\$14,896,650	\$2,089,000	\$1,000,000	\$5,945,715	\$12,273,563

Dpt	Program Area	Project Name	Total Cost	Prev Fund	FY 20-21	FY 21-22	FY22-23	FY23-24	FY24-25	Beyond 5	
Public Works	Environmental and Quality of Life	Environmental Compliance - Countywide	\$25,365,731	\$8,365,731	\$4,500,000	\$3,500,000	\$1,000,000	\$1,000,000	\$2,000,000	\$5,000,000	
		Landfill Gas Fueled Leachate Evaporator	\$8,798,000	\$7,798,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
		Trail Ridge Landfill Expansion	\$76,255,611	\$39,424,360	\$14,126,323	\$11,396,650	\$1,089,000	\$0	\$2,945,715	\$7,273,563	
			\$110,419,342	\$55,588,091	\$18,626,323	\$14,896,650	\$2,089,000	\$1,000,000	\$5,945,715	\$12,273,563	

FISCAL YEAR 2021 - 2025 IT SYSTEM DEVELOPMENT PROJECTS

Projects by Funding Source

Prior Years	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	
Debt Management Funds	47,330,545	16,279,860	11,593,452	4,453,927	6,993,927	6,408,927
Pay-Go: Equipment/Radio Refresh	11,783,715	5,863,307	4,050,499	5,343,870	2,840,246	2,840,246
Increase in On-Going Operating Cost		302,162	2,141,982	996,264	669,369	557,800
Pay-Go: Other	3,908,748	2,616,958	939,432	-	-	-
Total Per Year	63,023,008	25,062,287	18,725,365	10,794,061	10,503,542	9,806,973

Debt Management Funds
 Pay-Go: Equipment/Radio Refresh
 Increase in On-Going Operating Cost
 Pay-Go: Other

Functional Area	Project	Program Area	Project Title	Previous Capital Appropriation	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
City Council	ITCC01 01	Application - Department Specific	City Council Chamber Upgrade	614,900	-	312,660	-	-	-
Code Compliance	ITMCC1 01	Application - Department Specific	Lien Tracking System	-	-	360,000	-	-	-
Fleet Mgmt	ITFM01 01	Application - Department Specific	Fleet Management IT Projects	-	700,000	85,815	-	-	-
JHRC	ITJH01 01	Application - Department Specific	Case Management System - JHRC	90,000	-	310,000	78,200	14,049	422
Real Estate	ITPW01 01	Application - Department Specific	Real Estate Management System	185,000	-	400,000	4,950	5,099	5,251
Solid Waste	ITWB01 03	Application - Department Specific	Upgrade Solid Waste Software	-	82,763	-	-	-	-
ITD	IT0809 05	Backup and Recovery	Disaster Recovery / Data Redundancy	145,000	-	1,035,000	-	-	-
Citywide	ITEF01 02	Enterprise Solution	1Cloud: Enterprise Financial and Resource Management Solution	33,426,185	14,721,455	7,449,046	2,520,000	5,360,000	5,000,000
Citywide	ITEP01 01	Enterprise Solution	Enterprise Permit / Land Use Management	7,236,748	1,680,000	171,727	163,114	36,283	6,174
Citywide	SF 537 0	Infrastructure / Equipment	Computer, Laptop and Tablet Equipment Refresh	3,983,957	1,330,170	-	-	-	-
Courthouse	ITD004 02	Infrastructure / Equipment	Courthouse Complex Antenna System Replacement	-	955,887	-	-	-	-
ITD	SF 537 0	Infrastructure / Equipment	Network Equipment Refresh	1,887,876	321,842	340,000	500,000	340,000	340,000
ITD	ITC001 02	Infrastructure / Equipment	PBX: Telecommunications Upgrade	2,671,804	786,100	26,424	-	-	-
ITD	IT0803 04	Infrastructure / Equipment	Security Upgrades - Technology / ITD	390,000	-	95,000	175,000	225,000	-
ITD	SF 537 0	Infrastructure / Equipment	Server Equipment Refresh	988,155	200,001	130,000	130,000	130,000	130,000
JFRD	PayGo ir 0	Public Safety	JFRD Mobile Data Terminal Refresh	599,000	648,579	52,730	500,935	-	-
Citywide	IT0901 03	Radio System	P25 Radio - Radio Site Expansion	-	-	1,908,927	1,908,927	1,954,291	1,954,368
Citywide	SF 534 0	Radio System	Radio - Microwave Network Radio Sites	305,688	154,195	94,432	-	-	-
Citywide	SF 538 0	Radio System	Radio - Mobile Radio Refresh	5,914,063	1,157,523	1,157,523	1,842,689	-	-
Citywide	SF 538 0	Radio System	Radio - Portable Radio Refresh	4,623,383	2,323,772	2,370,246	2,370,246	2,370,246	2,370,246
Citywide	0 0	Radio System	Radio - Redundant Backup System	-	-	2,425,835	600,000	68,574	512

PROJECT TITLE:
City Council Chamber Upgrade

FUNCTIONAL AREA / AGENCY:
City Council

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$614,900

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

Upgrade the existing Audio Visual (AV) Equipment and Broadcast System in the City Council Chambers to include the replacement of failing hardware that has reached useful end-of-life. Installation of new equipment facilitates the broadcast of public meetings, enhances the display of digital images such as presentations and maps, and allows for integration with legislative management software for off-site closed captioning and customizable content. FY 20-21 funding to upgrade the Lynwood Roberts Room, Committee and Conference Rooms A & B and the City Council Studio. All rooms require network and video equipment along with cabling hardware and installation / labor.

Level of Service Impact:

1) Supports public access to online viewing of legislative meetings. 2) Ensures ADA compliance for live streaming and archived meeting video. 3) Enables meeting attendees to clearly view presentations and displayed meeting documents. 4) Enhances legislative access through indexing of meeting discussion by subject matter. 5) Assists with records management and retention

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ 46,900	46,900					
Hardware	\$ 760,660	448,000		312,660			
Professional Svcs	\$ 120,000	120,000					
	\$ 927,560	\$ 614,900	\$ -	\$ 312,660	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs		(21,600)			
SW/HW Maint					
	\$ -	\$ (21,600)	\$ -	\$ -	\$ -

Benefits to the Public:

Ensure continued broadcasting of public meetings and improve access to legislative proceedings through closed captioning and legislative management software.

PROJECT TITLE:
Lien Tracking System

FUNCTIONAL AREA / AGENCY:
Code Compliance

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of the project is to replace the current Microsoft Access Lien Tracking system with a new purchased solution that will satisfy the business needs by providing the following functionality: Lien tracking, customer invoicing, interest accrual, reporting and payment accounting functions. In addition, the solution will interface with the following systems: Real Estate, Enterprise Permitting, Oracle ERP, Tax Collector, and Clerk of Court.

Level of Service Impact:

Ensures that the Accounting Division and Municipal Code Compliance is able to properly track liens and ensure that funds are collected and accounted for in a timely manner and according to the City Ordinance.

Capitalized Costs	Total Est.	Prior Yrs.	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
	Cost	Funding					
Software	\$ 300,000			300,000			
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs		60,000			
SW/HW License Maint (annual increase)					
	\$ -	\$ 60,000	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The system will support adherence to all applicable City Ordinances in Lien tracking, customer invoicing, interest accrual, reporting and payment accounting functions. In addition, the system will provide a mechanism to track and manage customer accounts, promptly resolve unpaid balances and reduce outstanding balances.

PROJECT TITLE:
Fleet Management IT Projects

FUNCTIONAL AREA / AGENCY:
Fleet Mgmnt

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of this project is to replace the current Tivoli Fleet Management System with a purchased solution that will allow the Fleet Management Division to satisfy their business needs by providing a Fleet specific applicaiton with the following functionality: Vehicle Services and Repairs, Equipment and Inventory, Fuel Usage and Milage Tracking, Invoice and Billing, and Surplus and Disposal.

Level of Service Impact:

Provide Fleet focused functionality, eliminate manual billing processes, eliminate in-house customizations and improve reporting and analytics.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ 400,000		400,000				
Hardware	\$ 150,000		150,000				
Professional Svcs	\$ 150,000		150,000				
	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs		10,815			
SW/HW License Maint (annual increase)		75,000			
	\$ -	\$ 85,815	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This product will support and service all City vehicles including JSO and JFRD.

PROJECT TITLE:
Case Management System - JHRC

FUNCTIONAL AREA / AGENCY:
JHRC

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$90,000

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of this project is to replace the current ITD-developed JHRC Case Management system with a new purchased solution that will allow JHRC to satisfy their business needs by providing the following functionality: Case Management, Tracking Case Information, producing letters, emails/notifications, reports, forms and other documentation related to Human Rights cases.

Level of Service Impact:

Ensures that the JHRC is able to provide services to the residents of Jacksonville / Duval County related to reported matters of discrimination such as employment, public accommodation, HUD, etc... in a timely manner and according to regulatory requirements such as the Equal Employment Opportunity Commission (EEOC).

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 400,000	90,000		310,000			
	\$ 400,000	\$ 90,000	\$ -	\$ 310,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs			10,000		
SW/HW License Maint (annual increase)			68,200	14,049	422
	\$ -	\$ -	\$ 78,200	\$ 14,049	\$ 422

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The system will support adherence to applicable laws and oversight agencies in investigating, reporting, resolving, referring or dismissing cases of reported discrimination.

PROJECT TITLE:
Real Estate Management System

FUNCTIONAL AREA / AGENCY:
Real Estate

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$185,000

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

Level of Service Impact:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

Capitalized Costs	Total Est.	Prior Yrs.	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
	Cost	Funding					
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 420,000	185,000		235,000			
	\$ 420,000	\$ 185,000	\$ -	\$ 235,000	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		165,000	4,950	5,099	5,251
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -	\$ 165,000	\$ 4,950	\$ 5,099	\$ 5,251

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Improve the management of surplus properties and land acquisitions and provide for greater efficiencies in tracking covenants and restrictions for City-owned properties.

PROJECT TITLE:
Upgrade Solid Waste Software

FUNCTIONAL AREA / AGENCY:
Solid Waste

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Solid Waste Disposal Upgrade -The purpose of this project is to upgrade the City's Solid Waste Disposal System from CW5 to CW6 due to version CW5 reaching end of life and support. The upgrade includes all currently owned licenses, modules and customizations. In addition, the upgrade is necessary in order to continue receiving the required annual maintenance and support.

Level of Service Impact:

Ensures that the Solid Waste Division is able to provide disposal services and accurately bill and collect revenue for the services provided. In sum, the upgrade will provide increased efficiencies and improve the overall flow of operations.

Capitalized Costs	Total Est.	Prior Yrs.	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
	Cost	Funding					
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 82,763		82,763				
	\$ 82,763	\$ -	\$ 82,763	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

PROJECT TITLE:
Disaster Recovery / Data
Redundancy

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Backup and Recovery

PREVIOUS CAPITAL FUNDING:
\$145,000

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

To provide a comprehensive Disaster Recovery (DR) and business continuity solution to ensure uninterrupted public access to core city operations and services. Systems to be replicated for DR will be phased in. DR solution will consist of rack space, contracted from an external provider and hosted managed services of Hardware / Software for DR systems. Microsoft licenses to allow DR mobility will be needed each year. Capital outlay provided additional storage capacity to the Storage Area Network (SAN) and Data Domains infrastructure in FY2019. A second addition to SAN storage capacity is budgeted for FY2021. Data Domain replacement is projected in FY2022 due to servers at the end-of-service as well as a complete SAN replacement in FY2024.

Level of Service Impact:

Ensure continuation of mission critical operations and services following disruptive events.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 1,180,000	145,000		1,035,000			
Professional Svcs	\$ -						
	\$ 1,180,000	\$ 145,000	\$ -	\$ 1,035,000	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to City of Jacksonville services.

PROJECT TITLE:
1Cloud: Enterprise Financial and Resource Management Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$33,426,185

PROJECT COMPLETION DATE:
FY 24-25

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management, JaxPro and Fixed Assets) into one integrated, hosted solution that is designed for consistency and completeness of business roles and will reduce duplicate functions and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP/1Cloud will assist with optimization of core finance and operational functions. In FY20+, additional modules are planned to replace the existing JaxPension-General and Police Fire Pension systems, automate Tangible Personal Property process, provide a Cloud Access Security Broker, management of Enterprise Contracts, Enterprise Data and Talent Management along with gathering requirements for replacing RMS, EIS and Enterprise Asset Management.

Level of Service Impact:

This project will potentially reduce software maintenance and support when implementing industry best practices even while increasing the volume of processing business transactions.

Capitalized Costs	Total Est. Cost	Prior Yrs.	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
		Funding					
Software	\$ -						
Capital Internal Svc	\$ 11,879,175	4,797,881	2,081,294	1,000,000	1,000,000	1,500,000	1,500,000
Professional Svcs	\$ 53,060,138	28,628,304	12,485,804	4,816,030	770,000	3,360,000	3,000,000
	\$ 64,939,313	\$ 33,426,185	\$ 14,567,098	\$ 5,816,030	\$ 1,770,000	\$ 4,860,000	\$ 4,500,000

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	16,260	1,633,016	750,000	500,000	500,000
Operating Costs					
SW/HW License Maint (annual increase)	138,097				
	\$ 154,357	\$ 1,633,016	\$ 750,000	\$ 500,000	\$ 500,000

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs		(724,932)			
SW/HW Maint					
	\$ -	\$ (724,932)	\$ -	\$ -	\$ -

Benefits to the Public:

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:
Enterprise Permit / Land Use
Management

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$7,236,748

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

An Enterprise Permit Management/Land Use Solution will provide a vendor product that will be able to replace multiple systems within departments such as Public Works, Planning and Development, Jacksonville Fire and Rescue, and Neighborhoods. Major functions of the enterprise solution include: permitting, design review, inspections, violation and citation processing and tracking. The commercial software is intended to replace the following existing systems: Building Inspection System, Fire Prevention Inspections (FPI) System, Development Services Civil Plans and Plat Reviews System, Concurrency and Mobility Management System, Zoning Management System, Land Use and Zoning Application (LUZAP) System, Wellhead Permitting System, Construction Trades Qualifying Board (Business Licensing) System, and Special Events Permitting System.

Level of Service Impact:

The existing systems were developed in-house and require significant enhancements and maintenance. The new project/solution will reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ -						
Hardware	\$ 244,818	244,818					
Professional Svcs	\$ 8,671,930	6,991,930	1,680,000				
	\$ 8,916,748	\$ 7,236,748	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		171,727	163,114	36,283	6,174
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -	\$ 171,727	\$ 163,114	\$ 36,283	\$ 6,174

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE:
Computer, Laptop and Tablet
Equipment Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$3,983,957

PROJECT COMPLETION DATE:
FY20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

All COJ computers are currently running the 2010 version of Microsoft Office Suite which goes to end of life in January 2020. At that time, the software will no longer be supported by Microsoft and will be unprotected from software vulnerabilities. Microsoft Office 2016 is the latest version of the Office suite and offers a large number of enhancements and integration features not available in Office 2010.

Level of Service Impact:

There are currently approximately 3,500 computers that are over five years old in operation throughout the City which equates to an increasing volume of hardware related issues and failures.

<u>Equipment Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Over \$1,000	\$ 1,032,771	580,595	452,176				
Under \$1,000	\$ 4,162,776	3,403,362	759,414				
	<u>\$ 5,195,547</u>	<u>\$ 3,983,957</u>	<u>\$ 1,211,590</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Annual Operational Costs:

FTEs

Salary / Benefits

Software Hosting

Operating Costs

SW/HW License Maintenance

FY 20-21

FY 21-22

FY 22-23

FY 23-24

FY 24-25

118,580

\$ 118,580 \$ - \$ - \$ - \$ -

Estimated Savings and/or Offsets:

FTEs

Operating Costs

SW/HW Maint

FY 20-21

FY 21-22

FY 22-23

FY 23-24

FY 24-25

\$ - \$ - \$ - \$ - \$ -

Benefits to the Public:

COJ employees will operate with a higher degree of technologically advanced, reliable and security enabled computers.

PROJECT TITLE:
 Courthouse Complex Antenna
 System Replacement

FUNCTIONAL AREA / AGENCY:
 Courthouse

PROGRAM AREA:
 Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
 \$0

PROJECT COMPLETION DATE:
 FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
 Borrowed Funds

Project Description:

The purpose of this project is to replace the "Distributed Antenna System" (DAS) equipment installed in the Duval County Courthouse providing cellular carrier and two-way radio connectivity.

Level of Service Impact:

Replace the DAS core equipment and Bi-Directional Amplifiers located in telecommunications rooms throughout the Courthouse, install an additional fiber connected Bi-Directional Amplifier in the Ed Ball Building's basement.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ -						
Hardware	\$ 816,887		816,887				
Professional Svcs	\$ 139,000		139,000				
	\$ 955,887	\$ -	\$ 955,887	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

A new DAS system will enhance services and prevent cellular carrier and two-way radio coverage outages in the County Courthouse and the Ed Ball Building's basement and first floor area. The new DAS system includes cellular carrier LTE capabilities, a three (3) year extended warranty and a life span expectancy up to 10 years minimum.

PROJECT TITLE:
Network Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$1,887,876

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every eight (8) years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment. 2) Eliminate unnecessary equipment expenditures due to unsupported devices. 3) Create an ongoing equipment refresh cycle.

Equipment Costs	Total Est.	Prior Yrs.					
	Cost	Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
	\$ -						
Over \$1,000	\$ 2,921,247	1,605,469	315,778	220,000	340,000	220,000	220,000
Under \$1,000	\$ 808,471	282,407	6,064	120,000	160,000	120,000	120,000
	\$ 3,729,718	\$ 1,887,876	\$ 321,842	\$ 340,000	\$ 500,000	\$ 340,000	\$ 340,000

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

PROJECT TITLE:
PBX: Telecommunications
Upgrade

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$2,671,804

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The intent of this project is upgrade the software and hardware of the four Legacy Nortel Telephone PBX systems which operate approximately 6,400 desktop phones and seven Call Centers across the City of Jacksonville. ITD has been notified of Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version, which ended in June 2015. Although the system continues to operate, the age of the existing equipment causes significant challenges in finding parts for repair given the ending of support for the existing version of hardware and software (the hardware and software are linked). This project includes refreshing all desktop phones and seven call centers, one of them being 630- CITY.

Level of Service Impact:

The existing hardware and software on the aging PBX systems reached its end of support in June 2015. The state of the PBX systems puts into jeopardy the ability to repair systems due to the difficulty finding parts for repair which has a direct bearing on public safety.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 2,693,635	1,961,760	731,875				
Professional Svcs	\$ 735,044	710,044	25,000				
	\$ 3,428,679	\$ 2,671,804	\$ 756,875	\$ -	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)	29,225	26,424			
	\$ 29,225	\$ 26,424	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint	(163,085)				
	\$ (163,085)	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
Security Upgrades - Technology / ITD

FUNCTIONAL AREA / AGENCY:
ITD

PROJECT COMPLETION DATE:
Ongoing

PROGRAM AREA:
Infrastructure / Equipment

FUNDING SOURCE-CAPITALIZED COST:
Borrowing

PREVIOUS CAPITAL FUNDING:
\$390,000

Project Description:

This project is focused on continuing critical protection with a fortified security perimeter defense to defend ingress network traffic for the COJ enterprise. This ITD security project includes technology security upgrades for perimeter Firewall and Intrusion Detection Systems as well as a Administrative Rights Removal Software Support tool. New technology threats executed by hackers occur daily; and to ensure business continuity, the city's IT Security appliances must be refreshed as well as tools used to mitigate risks against downloading of unauthorized and unintended software.

Level of Service Impact:

Prevents loss of confidentiality, maintains integrity ,and insures availability of COJ IT assets and services.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 885,000	390,000		95,000	175,000	225,000	
Professional Svcs	\$ -						
	\$ 885,000	\$ 390,000	\$ -	\$ 95,000	\$ 175,000	\$ 225,000	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

PROJECT TITLE:
Server Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$958,155

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the existing inventory of those physical servers that fall into the category of Information Technologies Division recommended five year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and “crashes.” 3) Enhance application performance and system stability.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ 1,626	1,626					
Hardware	\$ 1,676,530	956,529	200,001	130,000	130,000	130,000	130,000
Professional Svcs	\$ -						
	\$ 1,678,156	\$ 958,155	\$ 200,001	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000

Annual Operational Costs:

FTEs
Salary / Benefits
Software Hosting
Operating Costs
SW/HW License Maintenance

FY 20-21 **FY 21-22** **FY 22-23** **FY 23-24** **FY 24-25**

\$ - \$ - \$ - \$ - \$ -

Estimated Savings and/or Offsets:

FTEs
Operating Costs
SW/HW Maint

FY 20-21 **FY 21-22** **FY 22-23** **FY 23-24** **FY 24-25**

\$ - \$ - \$ - \$ - \$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
JFRD Mobile Data Terminal
Refresh

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Public Safety

PREVIOUS CAPITAL FUNDING:
\$599,000

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

JFRD operates with a minimum of 215 ruggedized computers that are used in rescue and Fire Chief vehicles, brush trucks, tankers including deployments at Fire Stations. The funding requested in the three ensuing fiscal years is intended to replace devices coming off warranty.

Level of Service Impact:

Due to the environment in which these computers are used, they tend to experience higher breakage rates and failures in comparison to computers used in standard office environments and historically start malfunctioning after four years. Once the warranty expires, after five years, the repairs are usually not cost-effective with many devices being in an un-repairable state.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ -						
Hardware	\$ 1,801,244	599,000	648,579	52,730	500,935		
Professional Svcs	\$ -						
	\$ 1,801,244	\$ 599,000	\$ 648,579	\$ 52,730	\$ 500,935	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Properly functioning devices are essential to ensure public safety as they are used by JFRD rescue personnel in various external environments that include citizen residences and hospitals.

PROJECT TITLE:
P25 Radio - Radio Site Expansion

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 25-26

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The previous Radio Communications System was limited to 10 sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. The project scope is to add five simulcast radio sites to the P25 system; Montgomery Correctional Institute/PFARM, Bayview, Mayport Substation, Crystal Springs and Community Hall.

Level of Service Impact:

Completion of this project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Software	\$ -						
Hardware	\$ 6,201,600			1,240,320	1,240,320	1,240,320	1,240,320
Professional Svcs	\$ 3,343,035			668,607	668,607	668,607	668,607
	\$ 9,544,635	\$ -	\$ -	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927

Annual Operational Costs:

	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)				45,364	45,441
	\$ -	\$ -	\$ -	\$ 45,364	\$ 45,441

Estimated Savings and/or Offsets:

	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system which will minimize public safety radio outages and utilize the full capabilities of the radio system.

PROJECT TITLE:
Radio - Microwave Network Radio Sites

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$305,688

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Replace Microwave Indoor Radio Units installed in 12 City of Jacksonville's two-way radio Microwave Network Towers. The existing Microwave Indoor Units were discontinued for purchase in 2013 by the Manufacturer and are considered End of Life (EOL).

Level of Service Impact:

Tower Locations are: Community Hall, Crystal Springs, Firestone, Lloyd Road, First Street, Garden City, Greenland Road, Hogan Road, City of Jacksonville Beach, JEA Plaza, JEA Systems Operation Control Center(SOCC), Kernan Road, JEA St. Johns Power Park and Yellow Water Road.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 554,315	305,688	154,195	94,432			
Professional Svcs	\$ -						
	\$ 554,315	\$ 305,688	\$ 154,195	\$ 94,432	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System. The Microwave Indoor Radio Units provides a mechanism for utilizing the full capabilities of the P25 Radio System.

PROJECT TITLE:
Radio - Mobile Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$5,914,063

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all mobile radios for JSO, JFRD as well as consolle and specialty mobile radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY22-23.

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs.	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
		Funding					
Software	\$ -						
Hardware	\$ 11,270,246	5,914,063	1,157,523	1,157,523	1,842,689		
Professional Svcs	\$ -						
	\$ 11,270,246	\$ 5,914,063	\$ 1,157,523	\$ 1,157,523	\$ 1,842,689	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Portable Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$4,623,383

PROJECT COMPLETION DATE:
FY 25-26

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all portable radios for JSO, JFRD as well as non-public safety portable radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY 25-26.

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 23,612,577	4,623,383	2,323,772	2,370,246	2,370,246	2,370,246	2,370,246
Professional Svcs	\$ -						
	\$ 23,612,577	\$ 4,623,383	\$ 2,323,772	\$ 2,370,246	\$ 2,370,246	\$ 2,370,246	\$ 2,370,246

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Redundant Backup System

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

To provide radio system redundancy for the P25 Radio System and establish a redundant master and GEO prime radio system and site.

Level of Service Impact:

The Redundant Master Site and GEO-Redundant Prime Site allows for greater flexibility, enhances radio system redundancy capabilities and allows continuous two-way radio communication for radio subscribers in the event of system failure or maintenance repair to the P25 Prime Master Site.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Software	\$ -						
Hardware	\$ 1,530,655			1,317,655	213,000		
Professional Svcs	\$ 1,495,180			1,108,180	387,000		
	\$ 3,025,835	\$ -	\$ -	\$ 2,425,835	\$ 600,000	\$ -	\$ -

Annual Operational Costs:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)				68,574	512
	\$ -	\$ -	\$ -	\$ 68,574	\$ 512

Estimated Savings and/or Offsets:	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System.

APPENDIX

Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Demographic Information
Glossary

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years (in thousands)

Tax Year	Assessed Taxable Values			Total Taxable Property	Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)			
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43
2016	55,206,960	4,868,934	178,167	60,254,061	91,770,264	65.66
2017	59,047,907	5,073,909	198,385	64,320,201	96,836,374	66.42
2018	63,312,488	5,626,691	206,244	69,145,423	102,450,478	67.49
2019	68,554,764	6,063,138	209,167	74,827,069	103,064,907	72.60
2020	73,258,977	6,107,945	216,709	79,583,631	109,279,480	72.83

- (1) Prior to 1981, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For 1981, the homestead exemption was increased to \$15,000; for 1982, it was increased to \$20,000; and for 1983 through 2007, it was increased to \$25,000. Commencing with 2008, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	F.I.N.D (Note 2)	
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	USD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2017	GSD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
	USD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
2018	GSD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
	USD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
2019	GSD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231
	USD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231
2020	GSD	11.4419	0.0000	11.4419	6.1500	0.2414	0.0320	17.8653
	USD	11.4419	0.0000	11.4419	6.1500	0.2414	0.0320	17.8653
2021	GSD	11.4419	0.0000	11.4419	5.9050	0.2287	0.0320	17.6076
	USD	11.4419	0.0000	11.4419	5.9050	0.2287	0.0320	17.6076

(1) The City of Jacksonville has a total of six taxing districts within its jurisdiction. The most prevalent rates are the General Services District (GSD). The GSD applies to most taxpayers and is effectively a county-wide rate. The GSD and the Urban Services District 1 (USD) which are shown here.

(2) Florida Inland Navigational District (F.I.N.D)

Source: Duval County Property Appraiser's Office

CONSTRUCTION ACTIVITY

Last Fifteen Fiscal Years
(Dollars in Thousands)

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,763	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916
2016	730,312	285,318	548,741	1,564,371	166	4,900
2017	1,323,177	1,201,740	251,263	2,776,179	224	6,664
2018	898,123	671,356	299,089	1,868,568	213	5,763
2019	1,290,653	1,207,351	325,239	2,823,243	300	8,364
2020	1,221,767	847,917	79,057	2,148,741	233	7,855

Source: City of Jacksonville Building Inspection Division

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE MSA*

Source: Florida Department of Economic Opportunity

As of September 30th:

Year	Civilian Labor Force	Employment	Unemployment	Rate
2006	642,770	620,959	21,811	3.39%
2007	661,353	635,666	25,687	3.88%
2008	676,906	634,030	42,876	6.33%
2009	689,650	617,276	72,374	10.49%
2010	690,752	611,308	79,444	11.50%
2011	687,829	610,913	76,916	11.18%
2012	692,529	622,835	69,694	10.06%
2013	696,351	638,800	57,551	8.26%
2014	721,258	676,792	44,467	6.17%
2015	721,643	685,175	36,468	5.05%
2016	757,948	722,792	35,156	4.64%
2017	762,465	731,004	31,461	4.13%
2018	787,532	765,683	21,849	2.77%
2019	795,705	772,781	22,924	2.88%
2020	773,777	734,148	39,629	5.12%

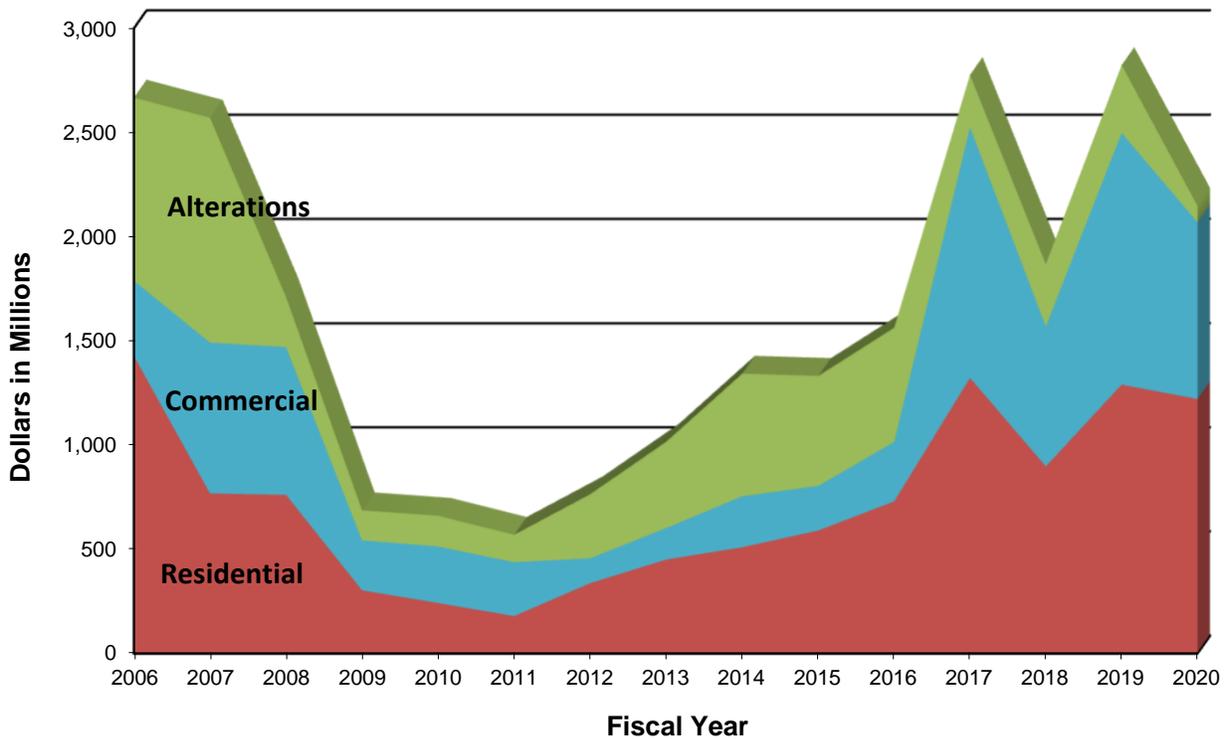
* The Jacksonville Metropolitan Statistical Area (MSA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current MSA.

Source: Florida Department of Economic Opportunity website

VALUE OF BUILDING PERMITS ISSUED

The table below details the change from the prior year by dollar figure and percentage for the value of building permits issued in millions of dollars. The line graph below shows the trend over a fifteen year period, for the same data, by type of permit.

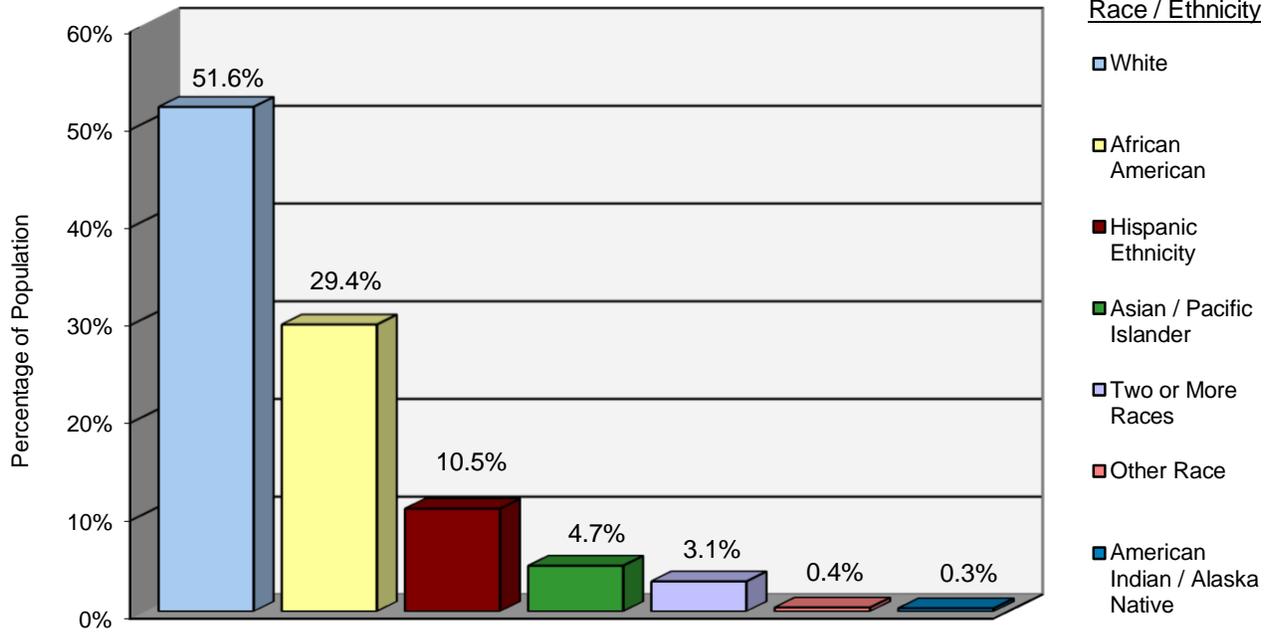
Category of Construction	Fiscal Year Total		Change from Prior Year	
	FY 2019	FY 2020	Dollars	Percentage
New Residential Construction	\$1,291 Million	\$ 1,222 Million	(\$ 69 Million)	(5.3%)*
New Commercial Construction	\$1,207 Million	\$ 848 Million	(\$ 359 Million)	(29.8%)*
Alterations	\$325 Million	\$ 79 Million	(\$ 246 Million)	(75.7%)*
Total	\$2,823 Million	\$ 2,149 Million	(\$ 675 Million)	(23.9%)



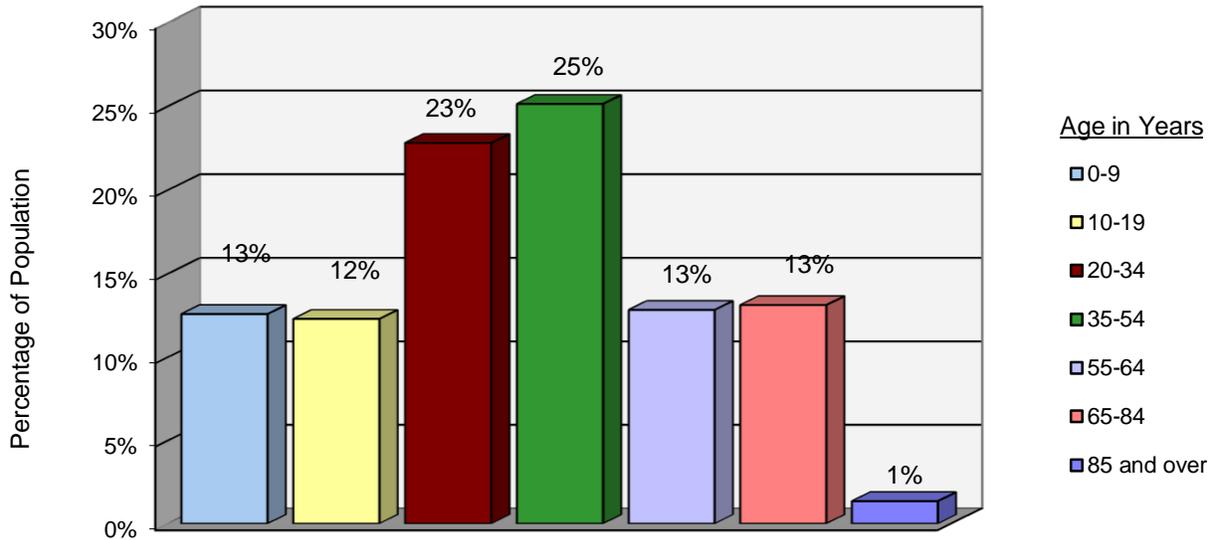
* Decreases in all categories are primarily associated with a general reduction in construction due to COVID-19 during FY 20.

DEMOGRAPHIC INFORMATION

ESTIMATED POPULATION BY RACE - DUVAL COUNTY



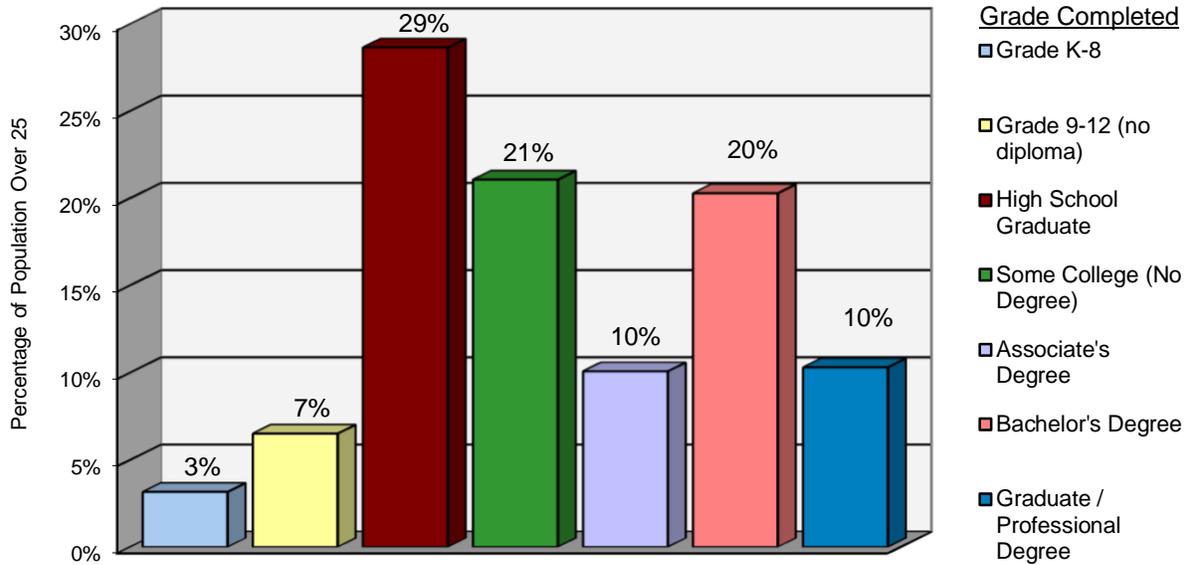
ESTIMATED POPULATION BY AGE - DUVAL COUNTY



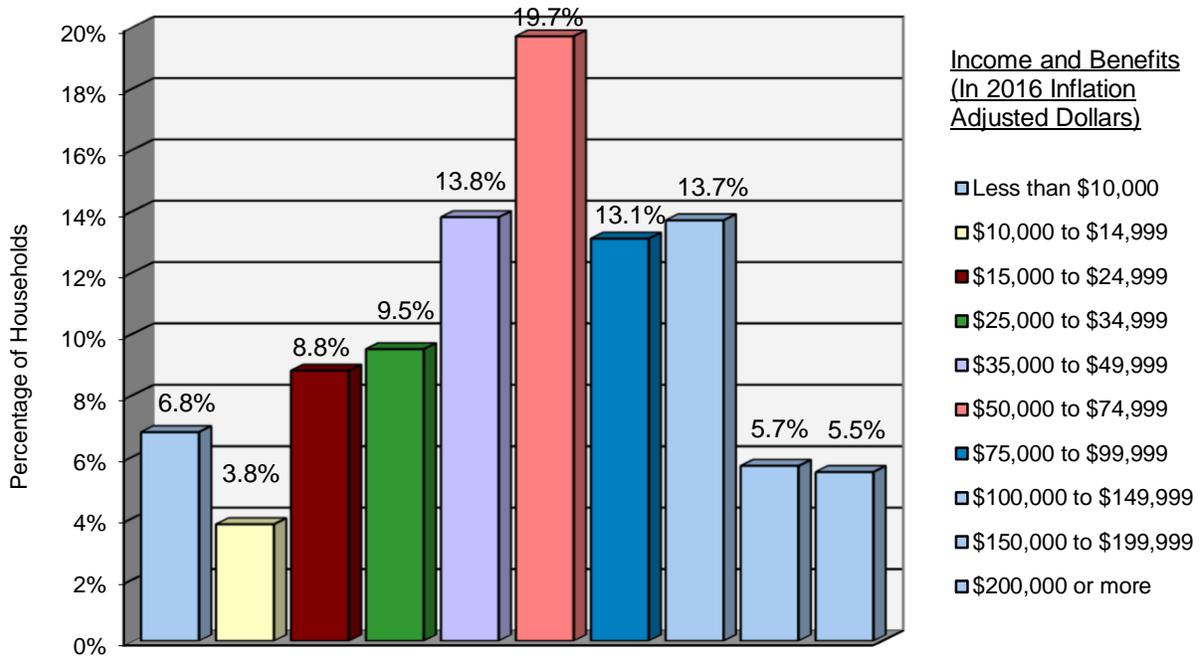
Source: <https://data.census.gov>

DEMOGRAPHIC INFORMATION

EDUCATIONAL ATTAINMENT - AGE 25 AND OVER



ANNUAL INCOME (IN 2019 INFLATION - ADJUSTED DOLLARS) - DUVAL COUNTY



Source: <https://data.census.gov>

GLOSSARY

1CLOUD. This term refers to the coined title of the City's Enterprise Financial and Resource Mgmt Solution that is part of the IT 5 year plan.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ACCRUAL. Relating to or being a method of accounting that recognizes income when earned and expenses when incurred regardless of when cash is received or disbursed.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

AFSCME. American Federation of State, County and Municipal Employees.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act.

ASM. ASM Global.

ASM Global. A venue and event management company based in L.A. specializing in managing stadiums, convention centers, theaters and unique venues. ASM Global operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

AUDIT. The examination of an entity's accounting records, as well as the physical inspection of its assets. If performed by a certified public accountant (CPA), the CPA can express an opinion on the fairness of the entity's financial statements.

BALANCED BUDGET. Per code section 106.106(a): A budget in which recurring expenditures are balanced against recurring revenues.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BIG. Business Interruption Grant.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAD. Computer Aided Dispatch.

CAFR. Comprehensive Annual Financial Report.

CAMA. Computer Assisted Mass Appraisal.

CAPITAL IMPROVEMENT PROJECT. A planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets.

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PLAN. A multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of

each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project". The five-year capital improvements plan is filed and approved each fiscal year concurrently with the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

CIP. Capital Improvement Plan.

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CMSO. Concurrency Management System Office.

COLA. Cost of Living Adjustment.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

COMPUTER AIDED DISPATCH. Software specifically designed and engineered to assist emergency responders with dispatching of equipment / apparatus.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

CORONAVIRUS DISEASE 2019. An acute respiratory illness in humans caused by a coronavirus, capable of producing severe symptoms and in some cases death, especially in older people and those with underlying health conditions. It was originally identified in China in 2019 and became pandemic in 2020 and had significant negative impacts on the economy.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

COVID_19. Coronavirus Disease 2019.

CPAC. Citizen Planning Advisory Committee.

CRC. Concurrency Reservation Certificate.

CRA. Community Redevelopment Area

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

CWA. Communication Workers of America.

DCSB. Duval County School Board.

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DEPRECIATION. An accounting method of allocating the cost of a tangible asset over its useful life. Businesses depreciate long-term assets for both tax and accounting purposes.

DEPT. Department.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

DIA. Downtown Investment Authority.

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

FGFOA. Florida Government Finance Officers Association.

FIND. Florida Inland Navigation District

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

FOP. Fraternal Order of Police.

FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT. Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIFTS System. Is a grants client management software.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

GSD. General Services District.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS.

HUD. US Department of Housing and Urban Development.

IAFF. International Association of Fire Fighters.

IG. Inspector General.

IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Those costs not readily identified with a specific project or organizational activity but incurred for the joint benefit of both projects and other activities. Indirect costs are usually grouped into common pools and charged to benefiting objectives through an allocation process established in the City's indirect cost study.

INF. Information Reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

IT. Information Technology.

JAA. Jacksonville Aviation Authority.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSA. Jacksonville Supervisors Association.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

KHA. Kids Hope Alliance.

KIDS HOPE ALLIANCE BOARD. Autonomous board established to plan and implement all programs related to children's services.

"LAID ON THE TABLE." The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LIUNA. Northeast Florida Public Employees' Local 630, Laborers' International Union of North America.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MAYOR'S BUDGET REVIEW COMMITTEE. A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor's Budget Review Committee.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NFES. Northeast Florida Equestrian Society.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NON-DEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON-REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OED. Office of Economic Development.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of Work.

PRC. Property Record Cards.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant.

QTI GRANT. Qualified target industry tax refund grant program.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

REDLINED. Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

RENTALS. An account used for the rental of land or buildings not owned by the City.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REV GRANT. Recapture enhanced value grant.

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

SAFE. Safe Accessible Flexible Enrichment.

SAFE ACCESSIBLE FLEXIBLE ENRICHMENT. A program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company who prior to FY 20 operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was acquired by ASM Global.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED / SUPERVISION ALLOCATION. Allocation of charges to an activity or fund based upon direct costs that are incurred outside of that activity or fund. An example would be the salary and benefit costs of an employee who splits their time between to activities and/or funds.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

TAX INCREMENT FINANCE DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax Increment Districts or Tax Increment Finance Districts.

TIF. Tax Increment Finance Districts or Tax Increment Districts.

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TPP. Tangible Personal Property

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UAAL. Unfunded Actuarial Accrued Liability.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPS. Uninterruptible power supply or uninterruptible power source. Provides emergency power during the time between power disruption and switch over to alternate power source such as a generator .

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

USPS. United States Postage Service.

VACANCY POOL. Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.



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