



CITY OF JACKSONVILLE, FLORIDA
PROPOSED BUDGET FY 2010-2011

JOHN PEYTON, MAYOR

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INTRODUCTION

Organization of the Proposed Budget

The Summary Section provides a high level overview of the Proposed Budget. The document begins with a summary of the budget that shows the total budget for all funds that are presented in the Mayor's Proposed Budget. This table is followed by a summary of the proposed cap for full time positions shown also by fund. The next several pages provide an overview of the General Fund's revenues and expenditures, beginning with a schedule of revenues. This schedule shows the non-departmental revenues first, including a detailed look at Ad Valorem taxes (property taxes), followed by departmental revenues. The next revenue schedule details the major revenues areas including State Shared revenues and Contributions from Other Funds and Other Local Units. The Schedule of Expenditures follows, showing first departmental, and then non-departmental, expenses. The non-departmental expenditures are totaled by category; in the Schedule of Non-Departmental Expenditures, the expenses within each of these categories are displayed by activity. The last summary schedule is the Employee Cap by Department that shows the number of authorized employees by department within the General Fund. Finally, an organizational chart for the City is included in the Summary Section.

The Operating Budgets Section presents the detailed budget presentations for the various departments, commissions, offices and constitutional officers as well as for some non-departmental funds. Unlike in previous years where the presentation was by subfund and then department, this section is ordered by department and then by subfund within department, with the General Fund appearing first followed by any non-General subfunds in subfund number order. The revenues and expenditures for the department are shown separately for each subfund. For departments, commissions, offices and constitutional officers, the first page provides a Vision Statement, a Mission Statement and an Organization Chart. The next page provides the actual expenditures incurred and revenues collected in fiscal year (FY) 08-09, the adopted budget for FY 09-10 and the proposed budget for FY 10-11. Immediately following the revenue and expenditure page(s) is a brief overview of the activity and changes in that particular Budget.

For FY 09-10, there was an extraordinary lapse of \$20.7 million that was partially offset by a \$9.5 million contingency. This lapse has been removed in the FY 10-11 Proposed Budget, resulting in an increase for the General Fund's non-departmental expenditures.

The third and final section, Performance Measures, contains a series of performance measures for the Executive Departments.

Realignment

During fiscal year 2009-10, the Council approved the movement of the Inspector General's Office out of the Finance Department and into the Mayor's Office. In order to improve the comparability of both of these budgetary units, the history associated with the Inspector General's Office for FY 09 and FY 10 were also moved from the Finance Department into the Mayor's Office in the Proposed Budget.

Revenues

An overview of the City's revenues is presented later in the Summary section. Total revenues for the General Fund total \$995.0 million, a 1.4% increase over FY 09-10. Five revenues comprise 84.5% of the City's General Fund revenues, which are discussed below.

Property Taxes

Property values in the city declined 7.0% from FY 09-10 to FY 10-11. The millage rate for the FY 10-11 Proposed Budget is 10.1193 mills, an increase from the current millage rate of 9.2727. However, the increase in the millage rate will collect, on the whole, the same revenues from properties on the tax roll a year ago. After distributions to the tax increment districts, property taxes are expected to produce net revenues of \$489.7 million for FY 10-11, or about 49.2% of the total General Fund revenues.

Utility Services Taxes

Utility Services tax revenues are anticipated to yield \$133.2 million next fiscal year. This represents approximately 13.4% of General Fund revenues.

JEA Contributions

Contributions from the JEA are expected to provide roughly \$101.7 million in revenues for FY 10-11. These contributions represent 10.2% of total General Fund revenues.

Sales Tax

The half-cent sales tax revenue that is shared by the State is projected to generate \$71.8 million in FY 10-11. This revenue source is approximately 7.2% of General Fund revenues.

State Revenue Sharing

State Revenue Sharing dollars are expected to provide the General Fund with \$44.3 million in revenue for FY 10-11. This amount is approximately 4.5% of total General Fund revenues.

Expenditures

Total expenditures in the General Fund total \$994.5 million for FY 10-11, an increase of \$13.0 million, or 1.3%, from the FY 09-10 Budget. There are several cost saving or avoidance measures in the FY 10-11 Proposed Budget that total approximately \$40 million, including 3% salary decreases and a 10% contribution for employee health insurance premiums, reduced hours at five branch libraries, changes in the Fire Department that will have a minimal impact upon service delivery, various reductions and deferrals in the Sheriff's Office, the elimination of positions in several civilian departments, savings from privatization efforts and several other reductions throughout the government.

Reductions in Positions

A total of 96 positions have been eliminated in the non-public safety departments in the FY 10-11 Budget compared to a year ago. In addition, 20 positions in the Fire Department will be eliminated during FY 10-11 through attrition.

CITY OF JACKSONVILLE, FLORIDA
SUMMARY OF BUDGETS

		FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
GENERAL FUND				
011	GENERAL FUND - GSD	981,500,413	994,526,284	
012	MOSQUITO CONTROL STATE 1	356,377	95,338	
015	PROPERTY APPRAISER	9,221,043	8,783,388	
016	CLERK OF THE COURT	3,549,628	3,662,814	
017	TAX COLLECTOR	15,456,308	14,792,067	
018	EMERGENCY CONTINGENCY	43,415,371	44,029,727	
019	PUBLIC SAFETY INITIATIVE	7,660,278	10,083,162	
TOTAL	GENERAL FUND	1,061,159,418	1,075,972,780	
SPECIAL REVENUE FUNDS				
110	PLANNING, ECONOMIC DEV. & CONCUR MNGT	1,590,542	941,755	
120	AIR POLLUTION CONTROL & MONITORING	1,709,284	1,991,778	
130	SPORTS, CONVENTION & TOURISM DEV	7,463,132	4,271,810	
140	TRANSPORTATION	106,131,524	101,423,186	
150	GENERAL GOVERNMENT	20,563,145	18,501,591	
170	TAX INCREMENT DISTRICTS	4,845,271	4,996,147	
180	TAX INCREMENT DISTRICTS	20,869,514	23,606,769	
190	JACKSONVILLE CHILDREN'S COMMISSION	21,493,840	21,140,059	
1A0	COMMUNITY DEVELOPMENT BLOCK GRANT	483,868	350,357	
1D0	MAINTENANCE, PARKS AND RECREATION	4,568,961	4,793,247	
1F0	OTHER FEDERAL, STATE & LOCAL GRANTS	550,000	200,000	
1H0	GENERAL GOVERNMENT	1,016,630	1,128,630	
1I0	BETTER JACKSONVILLE TRUST FD	47,757,495	70,604,797	
1J0	CHOOSE LIFE TRUST FUND	62,076	47,000	
TOTAL	SPECIAL REVENUE FUNDS	239,105,282	253,997,126	
CAPITAL PROJECT FUNDS				
310	BOND PROJECTS	6,255,995	3,666,000	
320	GENERAL PROJECTS	119,346,427	142,075,936	
330	GRANT PROJECTS		896,800	
340	RIVER CITY RENAISSANCE PROJECT	3,266,837	1,170,540	
360	BOND PROJECTS	310,992	1,163,460	
TOTAL	CAPITAL PROJECT FUNDS	129,180,251	148,972,736	
ENTERPRISE FUNDS				
410	PUBLIC PARKING SYSTEM	4,962,313	6,337,631	
430	MOTOR VEHICLE INSPECTION	512,920	527,334	
440	SOLID WASTE DISPOSAL	75,946,273	83,865,592	
460	STORMWATER SERVICES	52,889,448	51,294,623	
4A0	MUNICIPAL STADIUM	41,743,340	40,039,952	
4B0	MEMORIAL ARENA	16,713,476	18,944,892	
4C0	BASEBALL STADIUM	3,821,735	3,899,706	
4D0	PERFORMING ARTS	3,937,004	3,315,160	
4E0	CONVENTION CENTER	7,342,128	3,620,178	
4F0	EQUESTRIAN CENTER	1,803,135	1,604,634	
4G0	SPORTS COMPLEX CAPITAL MAINTENACE		3,933,253	
TOTAL	ENTERPRISE FUNDS	209,671,772	217,382,955	
INTERNAL SERVICE FUNDS				
510	FLEET MANAGEMENT	62,327,496	62,309,710	
520	PURCHASING	2,083,803	1,941,894	
530	INFORMATION TECHNOLOGIES	46,481,250	42,370,546	
550	OFFICE OF GENERAL COUNSEL	9,394,286	9,077,124	
560	SELF INSURANCE	32,012,946	31,681,013	
570	GROUP HEALTH	87,499,676	94,450,359	
580	INSURED PROGRAMS	9,568,051	8,867,155	
590	INTERNAL LOAN POOL	153,016,645	120,319,143	
TOTAL	INTERNAL SERVICE FUNDS	402,384,153	371,016,944	
TRUST AND AGENCY FUNDS				
610	GENERAL EMPLOYEES PENSION TRUST	8,892,105	11,569,411	
640	EXPENDABLE TRUST FUND	313,598	450,816	
TOTAL	TRUST AND AGENCY FUNDS	9,205,703	12,020,227	
COMPONENT UNITS				
720	JACKSONVILLE HOUSING FINANCE AUTHORITY	730,008	538,515	
750	JACKSONVILLE ECONOMIC DEVELOPMENT COMM	12,679,531	12,410,242	
TOTAL	COMPONENT UNITS	13,409,539	12,948,757	
TOTAL FOR ALL GENERAL GOVERNMENT FUNDS		2,064,116,118	2,092,311,525	

CITY OF JACKSONVILLE, FLORIDA
SUMMARY OF EMPLOYEE CAPS BY SUBFUND

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED	CHANGE FROM FY10
GENERAL FUND				
011 GENERAL FUND - GSD	6,561	6,486		-75
012 MOSQUITO CONTROL STATE 1	1	0		-1
015 PROPERTY APPRAISER	128	128		0
016 CLERK OF THE COURT	37	37		0
017 TAX COLLECTOR	244	244		0
019 PUBLIC SAFETY INITIATIVE	0	9		9
TOTAL GENERAL FUND	6,971	6,904		-67
SPECIAL REVENUE FUNDS				
112 CONCURRENCY MANAGEMENT SYSTEM	5	5		0
121 AIR POLLUTION TAG FEE	8	8		0
127 AIR POLLUTION EPA	12	14		2
132 TOURIST DEVELOPMENT COUNCIL	1	1		0
154 HAZARDOUS WASTE PROGRAM / SQG	5	5		0
159 BUILDING INSPECTION	107	107		0
15B DUVAL COUNTY LAW LIBRARY	3	3		0
15L JUVENILE DRUG COURT	2	2		0
15Q COURT INNOVATIONS-JUDICIAL SUPPORT	7	3		-4
15V DUVAL COUNTY TEEN COURT PROGRAMS TRUST	10	8		-2
15W LIBRARY CONFERENCE FACILITY TRUST	2	2		0
171 EMERGENCY 9-1-1 USER FEE	7	7		0
191 JACKSONVILLE CHILDREN'S COMMISSION	50	49		-1
1A1 COMMUNITY DEVELOPMENT	4	4		0
1D1 HUGUENOT PARK	9	9		0
1D2 KATHRYN A HANNA PARK IMPROVEMENT	16	16		0
1DA CECIL FIELD COMMERCE CENTER	8	8		0
1H2 ANIMAL CARE & CONTROL PROGRAMS	1	1		0
TOTAL SPECIAL REVENUE FUNDS	257	252		-5
ENTERPRISE FUNDS				
411 PUBLIC PARKING SYSTEM	43	43		0
431 MOTOR VEHICLE INSPECTION	8	8		0
441 SOLID WASTE DISPOSAL	118	114		-4
461 STORMWATER SERVICES	200	203		3
TOTAL ENTERPRISE FUNDS	369	368		-1
INTERNAL SERVICE FUNDS				
511 FLEET MGMT - OPERATIONS	129	124		-5
512 FLEET MGMT - VEHICLE REPLACEMENT	3	3		0
521 COPY CENTER	8	7		-1
531 ITD OPERATIONS	168	144		-24
533 COMMUNICATIONS	8	8		0
534 RADIO COMMUNICATION	14	14		0
551 OFFICE OF GENERAL COUNSEL	73	70		-3
561 SELF INSURANCE	18	18		0
571 GROUP HEALTH	13	12		-1
581 INSURED PROGRAMS	4	4		0
TOTAL INTERNAL SERVICE FUNDS	438	404		-34
TRUST AND AGENCY FUNDS				
611 GENERAL EMPLOYEES PENSION TRUST	7	7		0
64A SHERIFF'S TRUSTS	1	1		0
TOTAL TRUST AND AGENCY FUNDS	8	8		0
COMPONENT UNITS				
721 JACKSONVILLE HOUSING FINANCE AUTHORITY	2	2		0
751 JACKSONVILLE ECONOMIC DEVELOPMENT COMM	17	17		0
TOTAL COMPONENT UNITS	19	19		0
TOTAL EMPLOYEE CAP FOR ALL SUBFUNDS	8,062	7,955		-107

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF REVENUES**

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	490,818,314	511,059,470	
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-20,732,907	-21,354,689	
NET AD VALOREM TAXES	470,085,407	489,704,781	
SALES AND USE TAXES	1,131,466	1,138,500	
FRANCHISE FEES	39,444,236	43,924,385	
UTILITY SERVICE TAXES	129,456,900	133,171,627	
BUSINESS TAXES	8,065,932	7,775,760	
FEDERAL PAYMENTS IN LIEU OF TAXES	30,000	25,000	
STATE SHARED REVENUES	129,200,828	122,959,321	
CONTRIBUTIONS FROM OTHER LOCAL UNITS	99,187,538	101,687,538	
OTHER CHARGES FOR SERVICES	19,056,977	19,886,339	
VIOLATIONS OF LOCAL ORDINANCES	24,801	24,801	
OTHER FINES AND/OR FORFEITS	1,859,614	1,660,535	
INTEREST, INCL PROFITS ON INVESTMENTS	10,995,038	7,940,834	
RENTS AND ROYALTIES	580,235	580,235	
DISPOSITION OF FIXED ASSETS	75,000	40,000	
OTHER MISCELLANEOUS REVENUE	5,392,812	5,278,729	
CONTRIBUTIONS FROM OTHER FUNDS	9,562,963	5,030,194	
TOTAL NON-DEPARTMENTAL REVENUES	924,149,747	940,828,579	
DEPARTMENTAL REVENUES			
ADVISORY BOARDS	100,651	299,651	
CENTRAL OPERATIONS	142,309	68,409	
CITY COUNCIL	277,300	408,855	
ENVIRONMENTAL & COMPLIANCE	1,269,875	1,320,637	
FINANCE	66,160	58,257	
FIRE AND RESCUE	20,301,768	21,288,182	
HUMAN RIGHTS COMMISSION	94,850	109,550	
MEDICAL EXAMINER	1,262,015	1,057,707	
OFFICE OF THE SHERIFF	19,804,380	14,894,118	
PLANNING AND DEVELOPMENT	1,097,445	1,328,524	
PUBLIC LIBRARIES	1,553,274	1,553,325	
PUBLIC WORKS	8,299,148	9,644,323	
RECREATION & COMMUNITY SERVICES	1,260,481	1,656,167	
SUPERVISOR OF ELECTIONS	1,821,010	10,000	
TOTAL DEPARTMENTAL REVENUES	57,350,666	53,697,705	
TOTAL GENERAL FUND - GSD REVENUES	981,500,413	994,526,284	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
VARIOUS REVENUE DETAIL

CONTRIBUTIONS FROM OTHER FUNDS	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
TRANSFER FR EMERGENCY CONTIG TO GF-GSD	1,813,120		
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	343,281	176,816	
TRANSFER FR ENVIRON PROTECTNTO GF-GSD	25,000	25,000	
TRANSFER FR SOUTHSIDE TID TO GF-GSD	790,947	560,249	
TRANSFER FR JIA REDV TID TO GF-GSD	4,305,113	4,268,129	
TRANSFER FR COMMUNITY DEV TO GF-GSD	139,600		
TRANSFER FR SELF INSURANCE TO GF-GSD	2,145,902		
TOTAL CONTRIBUTIONS FROM OTHER FUNDS	9,562,963	5,030,194	

CONTRIBUTIONS FROM OTHER LOCAL UNITS	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	79,007,260	81,921,684	
CONTRIBUTION FROM JEA/WATER&SEWER	20,180,278	19,765,854	
JEA/WS - CONTRIBUTIONS TO/FROM			
DEBT SVC REVENUE FROM COMPONENT UNIT			
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	99,187,538	101,687,538	

STATE SHARED REVENUE DETAIL	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
1/2 CENT SALES TAX	74,818,660	71,830,142	
ALCOHOLIC BEVERAGE LICENSE	635,308	615,000	
GASOLINE TAXES 7TH CENT	3,821,384	3,741,717	
INSURANCE AGENTS LICENSES	200,000	200,000	
MOBILE HOME LICENSES	357,000	300,000	
MOTOR FUEL USE TAX - COUNTY	40,383	29,585	
MUNICIPAL FUEL TAX REFUND	185,325	228,562	
REV SHARED-1/17 CIGARETTE TAX	526,041	421,035	
REV SHARED-8TH CENT GAS TAX	6,289,320	5,738,720	
REV SHARED-COUNTY SALES	18,560,074	17,152,814	
REV SHARED-MUNICIPAL SALES	16,441,057	15,297,051	
REV SHARED-POPULATION(6.24) FS248.23(2)	5,643,506	5,671,724	
SPECIAL FUEL & MOTOR FUEL USE TAX	6,105	2,150	
SURPLUS GAS TAX	1,676,665	1,730,821	
TOTAL STATE SHARED REVENUE	129,200,828	122,959,321	

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF EXPENDITURES**

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS	425,010	406,922	
CENTRAL OPERATIONS	21,315,231	20,262,898	
CITY COUNCIL	9,185,120	8,947,025	
COURTS	1,565,264	855,580	
ENVIRONMENTAL & COMPLIANCE	18,357,170	18,026,302	
FINANCE	7,515,157	7,113,270	
FIRE AND RESCUE	164,252,518	163,531,753	
GENERAL COUNSEL	326,841	310,251	
HUMAN RIGHTS COMMISSION	1,301,632	985,689	
MAYOR'S OFFICE	3,247,473	2,962,969	
MEDICAL EXAMINER	3,128,100	2,845,653	
OFFICE OF THE SHERIFF	355,660,019	350,461,079	
PLANNING AND DEVELOPMENT	7,916,202	7,497,796	
PUBLIC DEFENDER	944,431	936,989	
PUBLIC HEALTH	732,899	769,049	
PUBLIC LIBRARIES	41,789,848	40,705,725	
PUBLIC WORKS	79,638,300	79,490,980	
RECREATION & COMMUNITY SERVICES	50,921,555	49,717,130	
STATE ATTORNEY	431,322	188,343	
SUPERVISOR OF ELECTIONS	8,556,799	9,451,616	
TOTAL DEPARTMENTAL EXPENSES	777,210,891	765,467,019	
NON-DEPARTMENTAL EXPENSES			
BOND RELATED FEES - DEBT	896,884	330,000	
CONTINGENCIES	13,861,912	12,336,745	
COUNCIL - MISC APPROPRIATIONS/EXPENSES	328,459	323,275	
INTER-LOCAL AGREEMENTS	2,877,195	2,745,904	
NON-DEPARTMENTAL MISC APPROPRIATIONS	1,691,197	1,287,869	
NON-DEPARTMENTAL MISC EXPENDITURES	41,554,764	47,945,953	
SUBFUND LEVEL ACTIVITY	-7,344,565	16,421,166	
TRANSFER OUT - DEBT FISCAL AGENT FEES		1,017,158	
TRANSFER OUT - DEBT SVC INTEREST	37,524,818	37,530,735	
TRANSFER OUT - DEBT SVC PRINCIPAL	32,326,030	39,494,790	
TRANSFER OUT TO OTHER FUNDS	80,572,828	69,625,670	
TOTAL NON-DEPARTMENTAL EXPENSES	204,289,522	229,059,265	
TOTAL GENERAL FUND - GSD EXPENDITURES	981,500,413	994,526,284	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
BOND RELATED FEES - DEBT			
FISCAL AGENT FEES GF-GSD	896,884	330,000	
TOTAL BOND RELATED FEES - DEBT	896,884	330,000	
CONTINGENCIES			
EXECUTIVE OP CONTINGENCY - COUNCIL	125,000	250,000	
EXECUTIVE OP CONTINGENCY - MAYOR	125,000	250,000	
EXECUTIVE OP CONTINGENCY - JOINT		500,000	
SP COUNCIL CONTINGENCY-SH HEALTH SVCS	535,191		
FEDERAL PROGRAMS CONTINGENCY	2,081,404	704,648	
FEDERAL MATCHING GRANTS (B1-B)	1,418,596	1,184,122	
BUDGET STABILIZATION CONTINGENCY	9,556,721	9,447,975	
SP COUNCIL CONTINGENCY - JESB	20,000		
TOTAL CONTINGENCIES	13,861,912	12,336,745	
COUNCIL - MISC APPROPRIATIONS/EXPENSES			
F.R.S.S. TIME BUYBACK	328,459	323,275	
TOTAL COUNCIL - MISC APPROPRIATIONS/EXPENSES	328,459	323,275	
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	226,889	233,696	
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,695,088	1,528,606	
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	185,266	190,824	
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	579,969	597,368	
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	180,983	186,410	
TOTAL INTER-LOCAL AGREEMENTS	2,877,195	2,745,904	
NON-DEPARTMENTAL MISC APPROPRIATIONS			
TAX DEED PURCHASES	15,000	25,600	
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	15,000	13,500	
MUNICIPAL DUES & AFFILIATION	147,092	388,681	
BANKING FUND DEBT REPAYMENT - ZOO	658,575		
415 LIMIT PENSION COST	1	4,504	
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	229,747	229,747	
SUBSIDIZED PENSION FUNDS	28,500	29,668	
NORTH FLORIDA REGIONAL COUNCIL	371,039	371,039	
METRO PLANNING ORGASSESSMENT	226,243	225,130	
TOTAL NON-DEPARTMENTAL MISC APPROPRIATIONS	1,691,197	1,287,869	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
NON-DEPARTMENTAL MISC EXPENDITURES			
SMG - GATOR BOWL GAME	50,000	50,000	
LOBBYIST FEES	657,862	334,361	
WATER SEWER EXPANSION AUTHORITY	436,030	334,672	
LICENSE AGREEMENTS AND FEES		6,631	
CITYWIDE BANKING FUND ALLOCATIONS	40,166		
CITYWIDE INTERNAL SVC ALLOCATION	166,933	10,000	
FILING FEE LOCAL ORD-STATE ATTORNEY	52,000	52,000	
FILING FEE LOCAL ORD-PUBLIC DEFENDER	38,000	30,000	
ANNUAL INDEPENDENT AUDIT	500,000	315,000	
CIP DEBT PAYBACK TO BANKING FUND	8,237,217	14,633,021	
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,676,665	1,730,821	
CONTRIBUTION TO SHANDS JAX MEDICAL CENTR	23,775,594	23,775,594	
JUVENILE JUSTICE	5,924,297	6,673,853	
TOTAL NON-DEPARTMENTAL MISC EXPENDITURES	41,554,764	47,945,953	
SUBFUND LEVEL ACTIVITY			
PERSONNEL LASPE-CONTINGENCY	-6,077,170	-5,073,863	
ASH SETTLEMENT-BANKING FUND REPAYMENT		2,077,541	
WJCT LEASE PAYMENT	30,000	30,000	
JPA - CONTRIBUTIONS TO/FROM	8,445,478	7,989,018	
COLLECTIVE BARGAINING-CONTINGENCY	-20,655,228		
JEDC - CONTRIBUTIONS TO/FROM	9,692,005	10,143,666	
JTA - CONTRIBUTIONS TO/FROM	1,220,350	1,254,804	
TOTAL SUBFUND LEVEL ACTIVITY	-7,344,565	16,421,166	
TRANSFER OUT - DEBT FISCAL AGENT FEES			
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES		431	
TRF FR 011 GF TO 25C COURTHOUSE DEBT		450	
TRF FR 011 GF TO 25A - FISCAL AGENT FEES		1,350	
TRF FR 011 GF TO 259 - FISCAL AGENT FEES		998,122	
TRF FR 011 GF TO 256 - FISCAL AGENT FEES		450	
TRF FR 011 GF TO 255 - FISCAL AGENT FEES		2,950	
TRF FR 011 GF TO 254 - FISCAL AGENT FEES		2,950	
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES		431	
TRF FR 011 GF TO 225 - FISCAL AGENT FEES		431	
TRF FR 011 GF TO 253 - FISCAL AGENT FEES		2,950	
TRF FR 011 GF TO 222 - FISCAL AGENT FEES		500	
TRF FR 011 GF TO 22X - FISCAL AGENT FEES		500	
TRF FR 011 GF TO 227 - FISCAL AGENT FEES		431	
TRF FR 011 GF TO 229 - FISCAL AGENT FEES		400	
TRF FR 011 GF TO 22C - FISCAL AGENT FEES		2,950	
TRF FR 011 GF TO 22I - FISCAL AGENT FEES		1,000	
TRF FR 011 GF TO 22U - FISCAL AGENT FEES		431	
TRF FR 011 GF TO 22W - FISCAL AGENT FEES		431	
TOTAL TRANSFER OUT - DEBT FISCAL AGENT FEES		1,017,158	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
TRANSFER OUT - DEBT SVC INTEREST			
FUTURE DEBT - INTEREST REPAYMENT	6,697,546		
TRF FR 011 GF TO 222-93 ETR FOR DSI	2,084,808	2,233,783	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,172,334	2,038,745	
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,695,646	1,684,805	
TRF FR 011 GF TO 229-03AETRTRIB/PROTON BM	650,549	612,965	
TRF FR 011 GF TO 221-96 RCR SALES TX BDS	136,919	136,093	
TRF FR 011 GF TO 25A-09AB&C		2,439,816	
TRF FR 011 GF TO 22H-06C ETR/CARLING	506,487	195,928	
TRF FR 011 GF TO 22C-ETR 2005A	1,179,399	1,168,769	
TRF FR 011 GF TO 561-ADAM'S MARK	371,830	334,546	
TRF FR 011 GF TO 4F6-EQUESTRIAN CNT	109,525		
TRF FR 011 GF TO 4D6-PERFORMING ARTS	51,568		
TRF FR 011 GF TO 25D-COURTHOUSE DEBT		1,787,040	
TRF FR 011 GF TO 25B-09C SPEC REV		1,516,800	
TRF FR 011 GF TO 259-08A&B (97'S&02)	2,404,817	3,435,368	
TRF FR 011 GF TO 256-07 ETR (INT)	1,840,219	1,780,281	
TRF FR 011 GF TO 255-06C ETR	243,846	237,135	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	3,851,036	3,432,400	
TRF FR 011 GF TO 253-06A ETR BONDS	1,683,482	1,656,880	
TRF FR 011 GF TO 239-HUD 108LOAN/HTV ASC	5,832		
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,644,569	2,537,867	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,920,101	4,782,193	
TRF FR 011 GF TO 22X-02A ETR REFUNDING	992,895	608,458	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	2,094,639	2,031,237	
TRF FR 011 GF TO 254-06B ETR REF	357,877	337,837	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT		2,541,789	
TRF FR 011 GF TO 22T-99A ETR REF&IMPRV	828,894		
TOTAL TRANSFER OUT - DEBT SVC INTEREST	37,524,818	37,530,735	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
TRANSFER OUT - DEBT SVC PRINCIPAL			
TRF FR 011 GF TO 239-HUD 108 LOAN/HTV AS	95,000		
TRF FR 011 GF TO 561-ADAM'S MARK	693,348	724,202	
TRF FR 011 GF TO 254-06B ETR REF		1,490,000	
TRF FR 011 GF TO 256-07 ETR	1,060,000	1,105,000	
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,386,129	3,427,219	
TRF FR 011 GF TO 25A-09AB&C ETR		3,035,000	
TRF FR 011 GF TO 4F6-EQUESTRIAN CNT	10,441		
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,325,000	2,400,000	
TRF FR 011 GF TO 253-06A ETR BONDS		1,370,000	
TRF FR 011 GF TO 25B-09C SPEC REV		1,165,000	
TRF FR 011 GF TO 227-03B&C ETR BONDS	15,000	15,000	
TRF FR 011 GF TO 255-06C ETR		436,613	
FUTURE DEBT - PRINCIPAL REPAYMENT	2,200,000		
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,485,000	2,580,000	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,850,000	2,950,000	
TRF FR 011 GF TO 229-03AETRIB/PROTON BM	935,000	960,000	
TRF FR 011 GF TO 22H-06C CARLING		310,559	
TRF FR 011 GF TO 22T-99A ETR REF&IMPROV	1,465,000		
TRF FR 011 GF TO 22U-01 RCR SALES TAX	8,230,000	8,580,000	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,035,000	1,080,000	
TRF FR 011 GF TO 22X-02A ETR REFUNDING	6,465,000	6,805,000	
TRF FR 011 GF TO 222-93ETR FOR DSP	1,076,112	1,061,197	
TOTAL TRANSFER OUT - DEBT SVC PRINCIPAL	32,326,030	39,494,790	

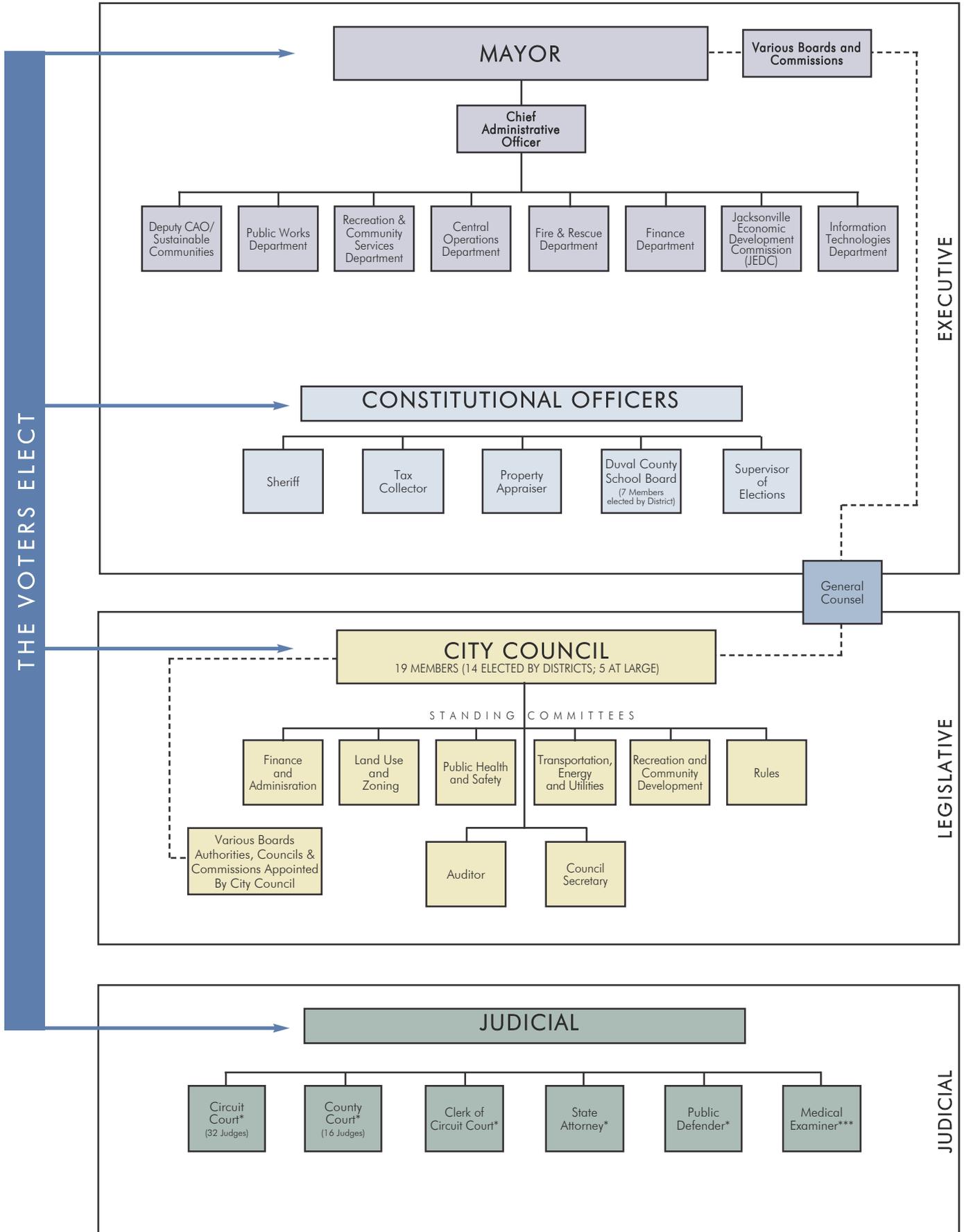
CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED
TRANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	1,244,062	1,250,000	
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ		896,800	
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY		60,427	
GEN FUND-GSD TRANSFER TO PK GARAGE REV		1,075,715	
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP	21,417,409		
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,293,851	869,685	
GEN FUND-GSD TRANSFER TO SMG-STADIUM	7,801,574	8,077,770	
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS		681,724	
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS		575,907	
GEN FUND-GSD TRANSFER TO FY11 CIP FUND		2,803,200	
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	34,608	744,772	
GEN FUND-GSD TRANSFER TO RECORDING FEES		499,845	
GEN FUND-GSD TRANSFER TO SMG-CONVENTION		1,252,369	
GEN FUND-GSD TRANSFER TO FY10 CIP FUND	2,737,636		
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	550,000	200,000	
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,500,038	1,609,133	
GEN FUND-GSD TRANSFER TO HANNA PARK	381,941	499,578	
GEN FUND-GSD TRANSFER TO CDBG	269,268	275,357	
GEN FUND-GSD TRANSFER TO N.E. TID		2,173,080	
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	333,642	333,987	
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,264	491,265	
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	7,660,278	10,083,162	
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	3,856,019	4,452,916	
GEN FUND-GSD TRANSFER TO CLERK OF COURT	1,013,119	1,023,635	
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,496,946	8,421,584	
GEN FUND-GSD TRANSFER TO ITD OPERATIONS	500,000	482,000	
GEN FUND-GSD TRANSFER TO JCC	21,058,173	20,791,759	
TOTAL TRANSFER OUT TO OTHER FUNDS	80,572,828	69,625,670	
TOTAL NON-DEPARTMENTAL EXPENDITURES	204,289,522	229,059,265	

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
EMPLOYEE CAP BY DEPARTMENT

	FY 09-10 COUNCIL APPROVED	FY 10-11 MAYOR'S PROPOSED	FY 10-11 COUNCIL APPROVED	CHANGE FROM FY 10
FULL TIME EMPLOYEE POSITIONS				
ADVISORY BOARDS	5	5		0
CENTRAL OPERATIONS	248	233		-15
CITY COUNCIL	81	81		0
ENVIRONMENTAL & COMPLIANCE	213	211		-2
FINANCE	71	71		0
FIRE AND RESCUE	1,323	1,321		-2
GENERAL COUNSEL	1	1		0
HUMAN RIGHTS COMMISSION	17	13		-4
JACKSONVILLE CITYWIDE ACTIVITIES	32	5		-27
MAYOR'S OFFICE	24	23		-1
MEDICAL EXAMINER	27	27		0
OFFICE OF THE SHERIFF	3,354	3,354		0
PLANNING AND DEVELOPMENT	86	82		-4
PUBLIC LIBRARIES	361	346		-15
PUBLIC WORKS	469	466		-3
RECREATION & COMMUNITY SERVICES	215	213		-2
SUPERVISOR OF ELECTIONS	34	34		0
TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT	<u><u>6,561</u></u>	<u><u>6,486</u></u>		<u><u>-75</u></u>

ORGANIZATIONAL CHART CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

ADVISORY BOARDS

Asian Commission

The commission is a liaison between the Asian community and city government as a means of obtaining information, guidance, and comprehensive studies in order to effectively recognize the concerns and support diversity in the community.

Civil Service Board

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

Construction Trade Qualifying Board

The board administers regulations in Chapters 62 and 342 of the Ordinance Code. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

Hispanic American Advisory Board

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

Mayor's Commission on the Status of Women

The commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed, as equal partners in the private, business and civic community; to encourage women to become actively involved in matters pertaining to the community; to work toward utilization of capable women in roles of leadership; and to serve as a source of information for women on legal and human rights, economic equality, health and discrimination.



ADVISORY BOARDS
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	282,995	93,500	292,500	212.8%	199,000
Fines and Forfeits	0	1	1	0.0%	0
Miscellaneous Revenue	3,578	7,150	7,150	0.0%	0
TOTAL REVENUE	286,573	100,651	299,651	197.7%	199,000
EXPENDITURES					
Salaries	243,301	248,385	245,672	-1.1%	-2,713
Lapse	0	-3,188	0	-100.0%	3,188
Employer Provided Benefits	63,667	73,147	67,414	-7.8%	-5,733
Internal Service Charges	126,660	82,776	72,310	-12.6%	-10,466
Other Operating Expenses	28,705	23,889	21,525	-9.9%	-2,364
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	462,333	425,010	406,922	-4.3%	-18,088
TOTAL DEPARTMENT POSITION CAP					
		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		5	5		
PART-TIME HOURS					
DEPARTMENT TOTAL					
	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
CIVIL SERVICE BOARD	193,562	193,644	186,437	-3.7%	-7,207
CONST. TRADES QUALIFYING BOARD	254,947	222,019	213,769	-3.7%	-8,250
MAYOR'S ADVISORY BOARD	1,521	0	0		0
MAYOR'S ASIAN COMMISSION	7,115	845	1,006	19.1%	161
MAYOR'S COMMISSION ON STATUS OF WOMEN	2,098	5,802	3,363	-42.0%	-2,439
MAYOR'S HISPANIC COMMISSION	3,089	2,700	2,347	-13.1%	-353
DEPARTMENT TOTAL	462,333	425,010	406,922	-4.3%	-18,088

**MAYOR'S PROPOSED FY 11 BUDGET
ADVISORY BOARDS
GENERAL FUND (011)**

BACKGROUND:

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trade Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

REVENUES:

1. Charges for Services:

- The increase of \$199,000 is due to the seasonality of contractor certification and renewal fees. The CTQB issued certificates are renewed every two years.

2. Miscellaneous Revenue:

- There are no changes.

EXPENDITURES:

1. Employer Provided Benefits:

- The reduction of \$5,733 is mainly due to reductions in group hospitalization of \$2,437, pension contributions of \$1,671 and workers compensation of \$1,351.

2. Internal Services

- The net reduction of \$10,466 is mainly due to reductions in telecommunications of \$8,517, ITD data center service of \$4,281 and copier consolidation of \$823 offset by an increase in copy center services of \$1,078 and technology refresh of \$954.

3. Other Operating Expenses

- There were no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

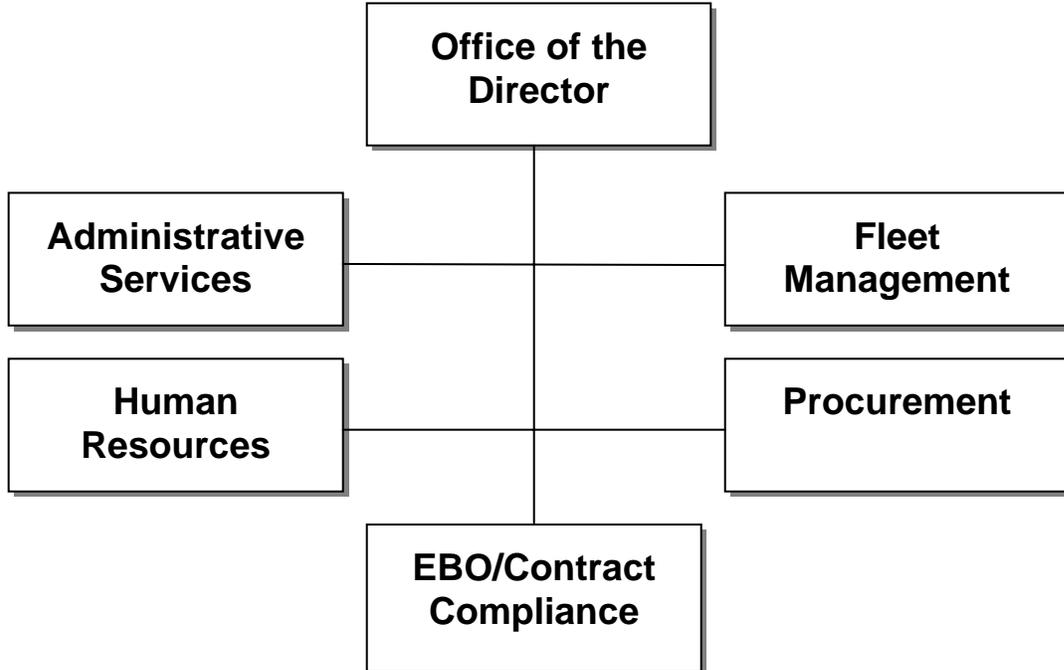
DEPARTMENT OF CENTRAL OPERATIONS

DEPARTMENT VISION:

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and, ultimately, its independent authorities.

DEPARTMENT MISSION:

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



CENTRAL OPERATIONS
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	65,915	66,096	66,096	0.0%	0
Miscellaneous Revenue	101,099	76,213	2,313	-97.0%	-73,900
TOTAL REVENUE	167,013	142,309	68,409	-51.9%	-73,900
EXPENDITURES					
Salaries	11,049,996	11,143,696	10,219,223	-8.3%	-924,473
Lapse	0	-72,611	0	-100.0%	72,611
Employer Provided Benefits	2,898,589	3,295,785	3,038,328	-7.8%	-257,457
Internal Service Charges	2,958,534	4,004,684	3,732,520	-6.8%	-272,164
Other Operating Expenses	2,736,952	2,928,889	3,265,477	11.5%	336,588
Capital Outlay	44,417	4	2	-50.0%	-2
Banking Fund Debt Repayment	20,223	14,784	7,348	-50.3%	-7,436
TOTAL EXPENDITURES	19,708,711	21,315,231	20,262,898	-4.9%	-1,052,333
TOTAL DEPARTMENT POSITION CAP					
		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		248	233	-15	
PART-TIME HOURS		9,472	9,472		
DEPARTMENTAL EXPENDITURES					
	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ADMINISTRATIVE SERVICES DIVISION	5,256,623	5,777,653	5,432,101	-6.0%	-345,552
EQUAL BUSINESS OPPORTUNITY	988,465	1,306,241	1,197,349	-8.3%	-108,892
HUMAN RESOURCES DIVISION	7,484,241	7,829,428	7,738,579	-1.2%	-90,849
OFFICE OF DIRECTOR	1,314,607	4,132,617	3,731,199	-9.7%	-401,418
PROCUREMENT DIVISION	1,861,611	2,269,292	2,163,670	-4.7%	-105,622
PUBLIC INFORMATION DIVISION	2,803,164	0	0		0
DEPARTMENT TOTAL	19,708,711	21,315,231	20,262,898	-4.9%	-1,052,333

**MAYOR'S PROPOSED FY 11 BUDGET
CENTRAL OPERATIONS
GENERAL FUND (011)**

BACKGROUND:

In the General Fund, this department consists of Administrative Services, Equal Business Opportunity/Contract Compliance, Human Resources, Office of the Director and Procurement. Public Information, which was a division in FY09, is now within the Director's Office.

REVENUES:

1. Miscellaneous Revenue:

- The net decrease of \$73,900 is primarily the result of a \$75,000 grant (Mayors Against Illegal Guns) reaching the end of the grant period.

EXPENDITURES:

1. Salaries:

- The decrease of \$924,473 is mainly the result of a net reduction of 15 positions. There were also decreases in part-time salaries and overtime. This is offset somewhat with an increase in leave sellback.

2. Lapse:

- The increase of \$72,611 is the result of the removal of the lapse imposed in FY 10.

3. Employer Provided Benefits:

- The net decrease of \$257,457 is primarily the result of decreases in workers' compensation of \$171,920, group health insurance of \$72,168, group life insurance of \$35,070 and medicare tax of \$13,312. This is offset somewhat with an increase of \$36,119 in pension.

4. Internal Service Charges:

- The net decrease of \$272,164 is primarily due to decreases in telecommunication charges of \$217,116, copier consolidation of \$55,555 and copy center of \$41,846. This is somewhat offset by a net increase in ITD charges of \$27,469 and wireless communication of \$6,654.

5. Other Operating Expenses:

- The net increase of \$336,588 is mainly attributable to an increase in tuition reimbursement of \$159,000, diversity study of \$180,250 and \$102,499 for mandated promotion exams for JFRD. This is offset somewhat with a decrease in advertising and promotion of \$50,500, printing of \$29,734, employee training of \$14,685 and supplies of \$11,783.

7. Banking Fund Debt Repayment:

- The decrease of \$7,436 is attributable to a decrease in lower debt payment.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There was a net reduction of fifteen (15) positions. A total of twenty positions were reduced; one (1) position transferred from copy center; four (4) positions were transferred from the vacancy pool (3) and public works (1) by an RC to correct the original FY 10 cap; one (1) position transferred from Inspector General and one (1) position transferred to Recreation.

FLEET MGMT - OPERATIONS
SUBFUND -- 511

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-281,260	0	0		0
	<u>-281,260</u>	<u>0</u>	<u>0</u>		<u>0</u>
CENTRAL OPERATIONS					
Charges for Services	33,822,410	37,254,502	38,634,101	3.7%	1,379,599
Miscellaneous Revenue	560,147	526,171	484,158	-8.0%	-42,013
Other Sources	17,000	0	0		0
	<u>34,399,557</u>	<u>37,780,673</u>	<u>39,118,259</u>	<u>3.5%</u>	<u>1,337,586</u>
TOTAL REVENUE	34,118,297	37,780,673	39,118,259	3.5%	1,337,586
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Salaries	0	0	0	-100.0%	0
Lapse	0	-178,489	-174,762	-2.1%	3,727
	<u>0</u>	<u>-178,489</u>	<u>-174,762</u>	<u>-2.1%</u>	<u>3,727</u>
CENTRAL OPERATIONS					
Salaries	5,365,111	5,442,102	5,027,155	-7.6%	-414,947
Lapse	0	-5,526	0	-100.0%	5,526
Employer Provided Benefits	1,589,681	1,946,701	1,801,362	-7.5%	-145,339
Internal Service Charges	852,617	922,763	719,416	-22.0%	-203,347
Other Operating Expenses	23,687,588	28,107,450	30,299,113	7.8%	2,191,663
Capital Outlay	36,447	2	2	0.0%	0
Supervision Allocation	0	0	-86,316		-86,316
Indirect Cost	1,446,857	1,446,857	1,446,857	0.0%	0
Banking Fund Debt Repayment	0	98,813	85,432	-13.5%	-13,381
	<u>32,978,301</u>	<u>37,959,162</u>	<u>39,293,021</u>	<u>3.5%</u>	<u>1,333,859</u>
TOTAL EXPENDITURES	32,978,301	37,780,673	39,118,259	3.5%	1,337,586

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	129	124	-5
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 11 BUDGET
CENTRAL OPERATIONS
FLEET MANAGEMENT - OPERATIONS (511)**

BACKGROUND:

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board.

REVENUES:

1. Miscellaneous Revenue:
 - The net reduction is due to a \$92,725 decrease in reimbursement for warranty work, partially offset by a \$50,712 increase in contribution-loss deductibles.
2. Charges for Services:
 - The net increase is being driven by increased budgeted expenditures related to fuel costs.

EXPENDITURES:

1. Salaries/Employer Provided Benefits:
 - The decrease in salaries reflects the elimination of three positions as well as a 3% salary reduction for all employees.
2. Internal Service Charges:
 - The main drivers are reductions in the allocations for telecommunications and fleet parts, oil, gas and lube.
3. Other Operating Expenses:
 - The increase is mainly due to increases in fuel costs (\$2.23 million) and Plant Renewal (\$89,287). These increases are partially offset by across the board operating budget reductions totaling over \$130,000.
4. Supervision Allocation:
 - Beginning in FY 11, Fleet administration costs have been allocated, to each activity within Fleet Management.
5. Banking Fund Debt Repayment:
 - The reduction is due to a decrease in the interest and principal payback for banking fund borrowing.

SERVICE LEVEL CHANGES:

The elimination of the positions should have no significant impact on service level.

EMPLOYEE CAP CHANGES:

Five positions were eliminated as part of the budget process.

FLEET MGMT - VEHICLE REPLACEMENT
SUBFUND -- 512

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,231,812	275,000	889,182	223.3%	614,182
	<u>1,231,812</u>	<u>275,000</u>	<u>889,182</u>	<u>223.3%</u>	<u>614,182</u>
CENTRAL OPERATIONS					
Charges for Services	16,419,783	16,847,423	14,757,669	-12.4%	-2,089,754
Miscellaneous Revenue	343,483	0	0		0
Other Sources	14,553,594	3,160,500	2,169,278	-31.4%	-991,222
	<u>31,316,861</u>	<u>20,007,923</u>	<u>16,926,947</u>	<u>-15.4%</u>	<u>-3,080,976</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	60,000	0	0		0
	<u>60,000</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL REVENUE	32,608,673	20,282,923	17,816,129	-12.2%	-2,466,794
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	4,796	0	-100.0%	-4,796
Cash Carryover	0	280,987	527,192	87.6%	246,205
	<u>0</u>	<u>285,783</u>	<u>527,192</u>	<u>84.5%</u>	<u>241,409</u>
CENTRAL OPERATIONS					
Salaries	2,277	143,318	162,911	13.7%	19,593
Lapse	0	-9,592	0	-100.0%	9,592
Employer Provided Benefits	295	42,893	44,414	3.5%	1,521
Other Operating Expenses	0	46,791	52,322	11.8%	5,531
Capital Outlay	14,561,838	3,160,500	2,169,278	-31.4%	-991,222
Supervision Allocation	0	0	86,316		86,316
Banking Fund Debt Repayment	12,678,845	13,593,392	10,676,940	-21.5%	-2,916,452
	<u>27,243,255</u>	<u>16,977,302</u>	<u>13,192,181</u>	<u>-22.3%</u>	<u>-3,785,121</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	2,007,906	3,019,838	4,096,756	35.7%	1,076,918
	<u>2,007,906</u>	<u>3,019,838</u>	<u>4,096,756</u>	<u>35.7%</u>	<u>1,076,918</u>
TOTAL EXPENDITURES	29,251,161	20,282,923	17,816,129	-12.2%	-2,466,794

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
CENTRAL OPERATIONS
FLEET MANAGEMENT - VEHICLE REPLACEMENT (512)**

BACKGROUND:

This is an internal service fund that accounts for the replacement of City owned vehicles.

REVENUES:

1. Miscellaneous Revenue:
 - This represents \$700,000 in anticipated revenue from the sale of surplus vehicles and \$189,182 estimated investment earnings.
2. Charges for Services:
 - The decrease is the result of lower charges billed to other departments and agencies for vehicle replacements.
3. Other Sources:
 - The decrease is due to a reduction in new Banking Fund borrowing.

EXPENDITURES:

1. Cash Carryover:
 - This is the estimated residual income over expenses for the FY 11 proposed vehicle replacements.
2. Salaries:
 - The increase is mainly due to the movement of overtime, leave sellback and supervisory differential costs from the main operating subfund (511) for employees within this activity. These increases are partially offset by the 3% reduction in employee salaries.
3. Employer Provided Benefits:
 - The increase is mainly due to a rise of \$2,628 in workers compensation costs.
4. Other Operating Expenses:
 - The increase is due to the movement of travel, clothing/uniform and dues/subscription costs from the main operating subfund (511) for employees within this activity.
5. Capital Outlay:
 - The decrease represents a reduction in new Banking Fund borrowing.
6. Supervision Allocation:
 - Beginning in FY 11, the administration costs of the Division have been allocated to each activity within Fleet Management.

7. Banking Fund Debt Repayment:

- The decrease is mainly due to a reduction in interest and principal payback for banking fund borrowing.

8. Transfers to Other Funds:

- The main reason for the increase is a greater transfer to the Direct Vehicle Replacement fund (513).

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

FLEET MGMT - DIRECT REPLACEMENT
 SUBFUND -- 513

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-26,977	0	28,566		28,566
Transfers from Fund Balance	55,000	0	0		0
	28,023	0	28,566		28,566
CENTRAL OPERATIONS					
Miscellaneous Revenue	10,000	0	0		0
Transfers from Fund Balance	21,276	0	0		0
	31,276	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	4,697,252	4,263,900	5,346,756	25.4%	1,082,856
	4,697,252	4,263,900	5,346,756	25.4%	1,082,856
TOTAL REVENUE	4,756,551	4,263,900	5,375,322	26.1%	1,111,422
EXPENDITURES					
CENTRAL OPERATIONS					
Capital Outlay	4,643,029	4,263,900	5,375,322	26.1%	1,111,422
	4,643,029	4,263,900	5,375,322	26.1%	1,111,422
TOTAL EXPENDITURES	4,643,029	4,263,900	5,375,322	26.1%	1,111,422

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
CENTRAL OPERATIONS
FLEET MANAGEMENT - DIRECT REPLACEMENT (513)**

BACKGROUND:

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through the Banking Fund.

REVENUES:

1. Miscellaneous Revenue:
 - Is made up of anticipated interest earnings for FY 11.

2. Transfers From Other Funds:
 - The increase is mainly due to an increase in funding from the Vehicle Replacement fund (512).

EXPENDITURES:

1. Capital Outlay:
 - This is the total available for vehicle purchases with cash.

SERVICE LEVEL CHANGES:

There are no significant changes in service level.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

COPY CENTER
SUBFUND -- 521

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-41,361	0	0		0
	<u>-41,361</u>	<u>0</u>	<u>0</u>		<u>0</u>
CENTRAL OPERATIONS					
Charges for Services	1,707,064	2,083,803	1,941,894	-6.8%	-141,909
Miscellaneous Revenue	180	0	0		0
	<u>1,707,244</u>	<u>2,083,803</u>	<u>1,941,894</u>	<u>-6.8%</u>	<u>-141,909</u>
TOTAL REVENUE	1,665,883	2,083,803	1,941,894	-6.8%	-141,909
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-10,110	0	-100.0%	10,110
	<u>0</u>	<u>-10,110</u>	<u>0</u>	<u>-100.0%</u>	<u>10,110</u>
CENTRAL OPERATIONS					
Salaries	301,994	306,246	256,285	-16.3%	-49,961
Lapse	0	-1,591	0	-100.0%	1,591
Employer Provided Benefits	85,442	96,955	81,914	-15.5%	-15,041
Internal Service Charges	16,666	25,458	22,693	-10.9%	-2,765
Other Operating Expenses	1,102,452	1,548,614	1,451,058	-6.3%	-97,556
Capital Outlay	4,878	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	118,981	118,230	129,943	9.9%	11,713
	<u>1,630,413</u>	<u>2,093,913</u>	<u>1,941,894</u>	<u>-7.3%</u>	<u>-152,019</u>
TOTAL EXPENDITURES	1,630,413	2,083,803	1,941,894	-6.8%	-141,909

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	7	-1
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
CENTRAL OPERATIONS
COPY CENTER (521)**

BACKGROUND:

This internal service fund accumulates and allocates the cost of the City's centralized mailroom and centralized copy center/print shop. This internal service fund recovers its costs via charges to its users/customers.

REVENUES:

1. Charges for Services:
 - The decrease reflects lower charges billed to other departments and agencies due to reductions in costs.

EXPENDITURES:

1. Salaries:
 - The decrease in salaries reflects the movement of a position out to Administrative Services as well as a 3% salary reduction for all employees.
2. Employer Provided Benefits:
 - The decrease in salaries has resulted in various decreases in employee benefits.
3. Internal Service Charges:
 - The decrease is mainly due to a reduction in the ITD data center services allocation.
4. Other Operating Expenses:
 - The net decrease is due to reductions in various operating expense lines, the largest of which is a \$100,036 decrease in installment purchases. These reductions are offset by an increase of \$14,105 in in-house building rental and \$22,500 in postage due to anticipated USPS postage rate increases.
5. Indirect Cost:
 - The change is due to revisions in the indirect cost study preformed by KPMG.

SERVICE LEVEL CHANGES:

There are no significant changes in service level.

EMPLOYEE CAP CHANGES:

The decrease reflects the movement of one position to Administrative Services.

GROUP HEALTH
SUBFUND -- 571

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	691,695	187,733	227,548	21.2%	39,815
	<u>691,695</u>	<u>187,733</u>	<u>227,548</u>	21.2%	39,815
CENTRAL OPERATIONS					
Charges for Services	81,905,141	87,311,943	94,222,811	7.9%	6,910,868
Miscellaneous Revenue	64,069	0	0		0
	<u>81,969,210</u>	<u>87,311,943</u>	<u>94,222,811</u>	7.9%	6,910,868
TOTAL REVENUE	82,660,905	87,499,676	94,450,359	7.9%	6,950,683
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-21,830	-37,783	73.1%	-15,953
Cash Carryover	0	292,187	0	-100.0%	-292,187
	<u>0</u>	<u>270,357</u>	<u>-37,783</u>	-114.0%	-308,140
CENTRAL OPERATIONS					
Salaries	697,811	692,210	601,459	-13.1%	-90,751
Lapse	0	-38,626	0	-100.0%	38,626
Employer Provided Benefits	164,937	183,383	160,019	-12.7%	-23,364
Internal Service Charges	244,908	144,354	136,032	-5.8%	-8,322
Other Operating Expenses	80,177,771	86,103,292	93,485,954	8.6%	7,382,662
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	92,132	144,705	104,677	-27.7%	-40,028
	<u>81,377,559</u>	<u>87,229,319</u>	<u>94,488,142</u>	8.3%	7,258,823
TOTAL EXPENDITURES	81,377,559	87,499,676	94,450,359	7.9%	6,950,683

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	13	12	-1
PART-TIME HOURS			

**MAYORS' PROPOSESED FY 11 BUDGET
CENTRAL OPERATIONS
GROUP HEALTH (571)**

BACKGROUND:

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances.

REVENUES:

1. Charges for Services:

- The increase of \$6,910,868 is mainly attributable to a 10% rate increase for nine (9) months in group health insurance and Humana Senior Care. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

2. Miscellaneous Revenue:

- The increase of \$39,815 is attributable to investment earnings.

EXPENDITURES:

1. Salaries:

- The decrease of \$90,751 is mainly attributable to a decrease of one (1) position and 3% salary reductions.

2. Lapse:

- The increase of \$22,673 is the result of the removal of a lapse imposed in FY 10.

3. Employer Benefits:

- The net decrease of \$23,364 is mainly attributed to decreases in workers' compensation of \$10,532, group health insurance of \$6,892 and group life insurance of \$2,138.

4. Internal Service Charges:

- The net decrease of \$8,322 is mainly attributed to decreases in ITD, legal and telecommunication charges. This is offset somewhat with increases in copy center and mailroom charges.

5. Other Operating Expense:

- The net increase of \$7,382,662 is primarily attributed to an increase of \$6,852,139 for insurance costs (10% rate increase), \$350,000 for the wellness program,

\$162,280 for the employee assistance program and \$15,000 for the flexible spending account administration.

6. Indirect Cost:

- The decrease of \$40,028 is due to a change in indirect cost.

7. Cash Carryover:

- The decrease of \$292,187 was for the removal of a reserve budgeted in FY 10 for potential insurance increases.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

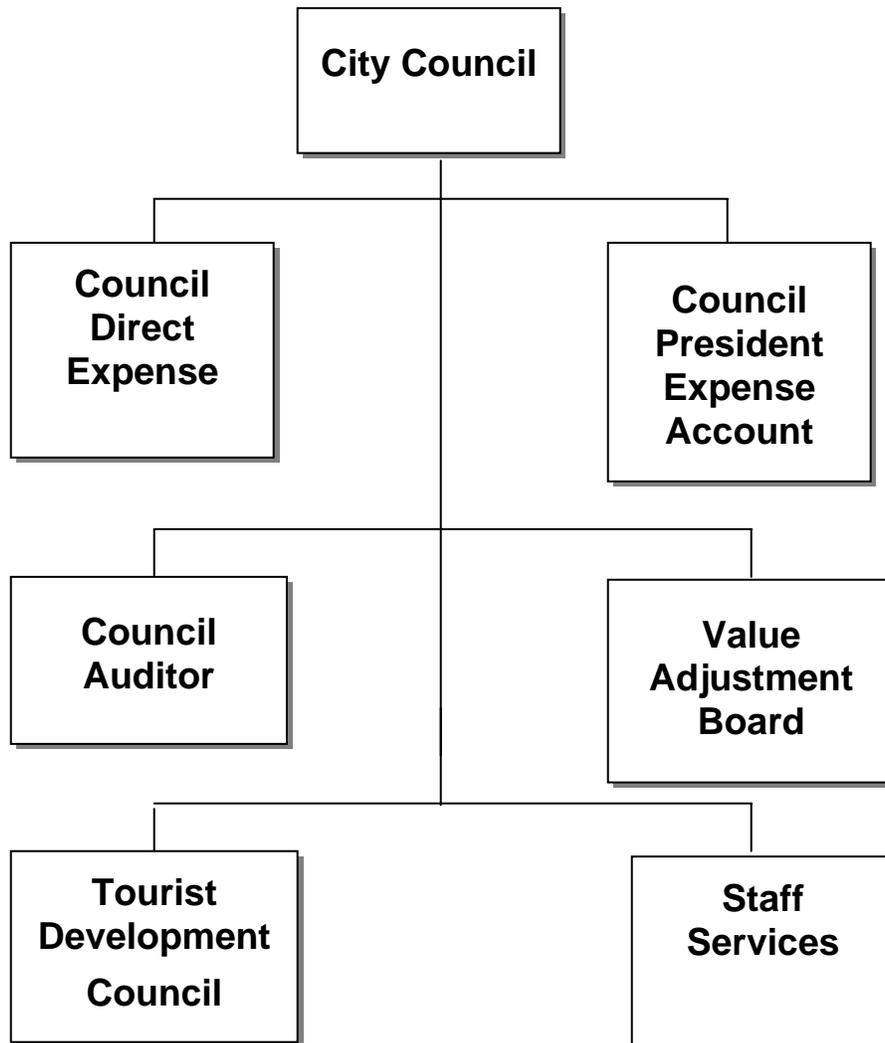
The cap decreased by one (1) position.

CITY OF JACKSONVILLE, FLORIDA

COUNCIL

DEPARTMENT MISSION:

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



CITY COUNCIL
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	109,580	100,300	100,300	0.0%	0
Miscellaneous Revenue	253,181	177,000	308,555	74.3%	131,555
TOTAL REVENUE	362,762	277,300	408,855	47.4%	131,555
EXPENDITURES					
Salaries	4,535,776	4,789,537	4,592,203	-4.1%	-197,334
Employer Provided Benefits	1,237,766	1,434,904	1,409,501	-1.8%	-25,403
Internal Service Charges	1,684,578	1,433,734	1,370,927	-4.4%	-62,807
Other Operating Expenses	1,315,850	1,479,987	1,537,961	3.9%	57,974
Capital Outlay	500	503	4	-99.2%	-499
Banking Fund Debt Repayment	38,275	46,455	36,429	-21.6%	-10,026
TOTAL EXPENDITURES	8,812,745	9,185,120	8,947,025	-2.6%	-238,095

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	81	81	0
PART-TIME HOURS	3,480	3,960	480

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
COUNCIL AUDITOR	1,682,171	1,942,106	1,832,277	-5.7%	-109,829
COUNCIL PRESIDENT EXPENSE ACCOUNT	312	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	4,928,221	4,965,571	4,861,933	-2.1%	-103,638
DIRECT EXPENDITURES	1,516,821	1,690,441	1,340,282	-20.7%	-350,159
VALUE ADJUSTMENT BOARD	685,220	577,002	902,533	56.4%	325,531
DEPARTMENT TOTAL	8,812,745	9,185,120	8,947,025	-2.6%	-238,095

**MAYOR'S PROPOSED FY 11 BUDGET
CITY COUNCIL
GENERAL FUND (011)**

BACKGROUND:

This fund provides for the operating and salary expenditures for the City Council and its staff including the Office of the Council Auditor.

REVENUES:

1. Miscellaneous Revenue:

- The increase of \$131,555 is due to increases in value adjustment board reimbursements due to the greater number of VAB protests.

EXPENDITURES:

1. Salaries

- The adjustment in salaries is mainly due to the 3% salary reduction.

2. Internal Services Charges:

- The net reduction of \$62,807 is mainly due to reductions in ITD data center service of \$102,853, telecommunication of \$45,538 and banking fund repayment of \$10,026. These reductions are partially offset by an increase in legal costs of \$82,613, technology refresh of \$10,702 and ITD network group of \$5,315.

3. Other Operating Expenses:

- The net increase of \$57,974 is mainly due to increases in professional services of \$90,050, building plant renewal of \$11,123, travel of \$4,132 and printing and binding of \$3,500. These increase are somewhat offset by reductions in advertising and promotion of \$45,000, general liability insurance of \$2,228 and repairs and maintenance of \$2,500.

4. Banking Fund Debt Repayment:

- The decrease of \$10,026 is due to lower scheduled banking fund debt repayment costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes in the number of authorized positions.

TOURIST DEVELOPMENT COUNCIL
SUBFUND -- 132

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
CITY COUNCIL					
Taxes	4,675,449	4,766,132	4,211,810	-11.6%	-554,322
	<u>4,675,449</u>	<u>4,766,132</u>	<u>4,211,810</u>	<u>-11.6%</u>	<u>-554,322</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	353,807	60,000	60,000	0.0%	0
Transfers from Fund Balance	3,366,470	2,637,000	0	-100.0%	-2,637,000
	<u>3,720,277</u>	<u>2,697,000</u>	<u>60,000</u>	<u>-97.8%</u>	<u>-2,637,000</u>
TOTAL REVENUE	8,395,726	7,463,132	4,271,810	-42.8%	-3,191,322
EXPENDITURES					
CITY COUNCIL					
Salaries	59,463	59,366	57,689	-2.8%	-1,677
Employer Provided Benefits	11,679	12,064	16,920	40.3%	4,856
Internal Service Charges	420	3,608	3,249	-10.0%	-359
Other Operating Expenses	5,686,050	7,388,094	4,193,952	-43.2%	-3,194,142
Cash Carryover	0	1,915	0	-100.0%	-1,915
	<u>5,757,612</u>	<u>7,465,047</u>	<u>4,271,810</u>	<u>-42.8%</u>	<u>-3,193,237</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-1,915	0	-100.0%	1,915
	<u>0</u>	<u>-1,915</u>	<u>0</u>	<u>-100.0%</u>	<u>1,915</u>
TOTAL EXPENDITURES	5,757,612	7,463,132	4,271,810	-42.8%	-3,191,322

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
TOURIST DEVELOPMENT COUNCIL
TOURIST DEVELOPMENT COUNCIL (132)**

BACKGROUND:

This sub-fund accounts for the first two percent tax levy on lodging. The Tax Collector collects the Tourist Development Tax and remits it to the City for administration by the Duval Tourist Development Council (TDC).

REVENUES:

1. Taxes:

- The reduction of \$554,314 is due to reduced tax revenue.

2. Transfer from Fund Balance:

- The decrease of \$2,637,000 is due to a reduction in fund balance contribution.

EXPENDITURES:

1. Employer Benefits:

- The net increase of \$4,856 is due mainly to increases in pension contributions of \$7,593, offset by reductions in payroll taxes of \$3,713.

2. Internal Service Charges:

- There were no significant changes.

3. Other Operating Expenses:

- The decrease of \$3,194,142 is due primarily to a reduction in trust fund expenditures.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

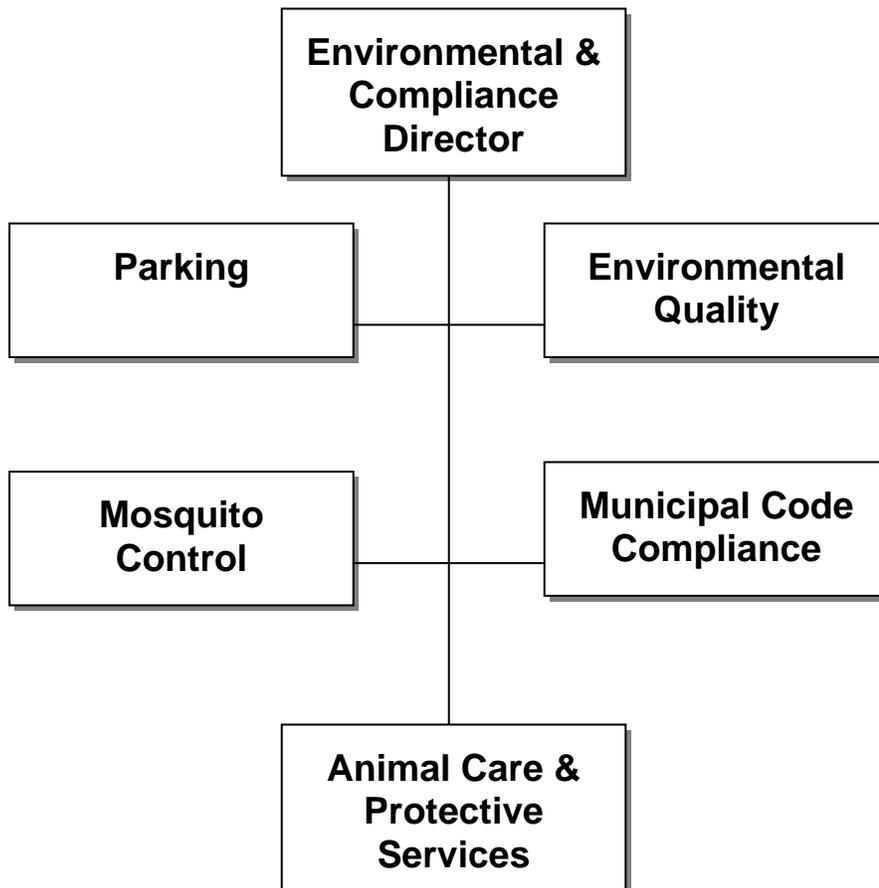
DEPARTMENT OF ENVIRONMENTAL AND COMPLIANCE

DEPARTMENT VISION:

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



ENVIRONMENTAL & COMPLIANCE
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	769,212	1,226,935	1,265,745	3.2%	38,810
Fines and Forfeits	43,771	40,000	53,408	33.5%	13,408
Miscellaneous Revenue	1,824	2,940	1,484	-49.5%	-1,456
TOTAL REVENUE	814,806	1,269,875	1,320,637	4.0%	50,762
EXPENDITURES					
Salaries	8,587,035	8,773,609	8,489,199	-3.2%	-284,410
Lapse	0	-25,784	0	-100.0%	25,784
Employer Provided Benefits	2,394,269	2,810,894	2,811,037	0.0%	143
Internal Service Charges	2,896,901	2,762,955	2,659,622	-3.7%	-103,333
Other Operating Expenses	3,611,142	3,949,808	4,034,383	2.1%	84,575
Capital Outlay	17,646	5	4	-20.0%	-1
Banking Fund Debt Repayment	81,115	85,683	32,057	-62.6%	-53,626
TOTAL EXPENDITURES	17,588,107	18,357,170	18,026,302	-1.8%	-330,868

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	213	211	-2
PART-TIME HOURS	2,552	9,717	7,165

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ANIMAL CARE & PROTECTIVE SERVICES	3,791,169	3,976,664	3,904,993	-1.8%	-71,671
CONSUMER AFFAIRS DIVISION	15	0	0		0
ENVIRONMENTAL QUALITY	3,498,002	3,384,903	3,356,700	-0.8%	-28,203
MOSQUITO CONTROL	2,071,828	2,096,993	2,062,471	-1.6%	-34,522
MUNICIPAL CODE COMPLIANCE	6,967,447	6,470,872	6,366,587	-1.6%	-104,285
OFFICE OF DIRECTOR	1,259,646	2,427,738	2,335,551	-3.8%	-92,187
DEPARTMENT TOTAL	17,588,107	18,357,170	18,026,302	-1.8%	-330,868

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
GENERAL FUND (011)**

BACKGROUND:

The Department of Environmental and Compliance contains the Environmental Quality, Municipal Code Compliance, Mosquito Control, Animal Care & Protective Services and Public Parking divisions. In addition, the department conducts Clean it Up Green it Up, Keep America Beautiful, Consumer Affairs, Sustainability and Ash Site Clean Up/Project New Ground Activities. The Mayor's recommended budget for FY11 for the Environmental & Compliance department will support the agency in completing a range of regulatory functions that will ensure the improvement in the health of the St. Johns River, maintain healthy air quality levels, improve sustainability practices and reduce environmental and safety hazards that impact the citizens of Duval County.

REVENUES:

1. Charges for Services:

- The increase of \$38,810 is mainly due to increases in animal care and protective services fees.

2. Fines and Forfeits:

- The increase of \$13,408 is mainly due to increases in animal care and protective services fines and civil penalties.

3. Miscellaneous Revenue:

- The net decrease of \$1,456 is mainly due to reduced citations from code compliance.

EXPENDITURES:

1. Internal Service Charges:

- The net reduction of \$103,333 is due mainly to reductions in banking fund allocations of \$53,626, telecommunications of \$32,396, radio of \$15,442 and copier consolidation of \$13,602, ITD network group of \$11,753, offset by increases in ITD GIS aerials of \$24,735.

2. Other Operating Expenses:

- The net increase of \$84,575 is primarily due to an increase in professional services of \$85,749.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

The employee cap was decreased by two positions.

MOSQUITO CONTROL STATE 1
SUBFUND -- 012

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Intergovernmental Revenue	37,023	33,820	16,910	-50.0%	-16,910
Miscellaneous Revenue	11,671	22,000	22,000	0.0%	0
	48,694	55,820	38,910	-30.3%	-16,910
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	35,790	8,461	4,422	-47.7%	-4,039
Transfers from Fund Balance	302,487	292,096	52,006	-82.2%	-240,090
	338,277	300,557	56,428	-81.2%	-244,129
TOTAL REVENUE	386,971	356,377	95,338	-73.2%	-261,039
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	0	17,853	20,800	16.5%	2,947
Employer Provided Benefits	397	8,225	1,359	-83.5%	-6,866
Other Operating Expenses	3,937	90,102	53,179	-41.0%	-36,923
Capital Outlay	0	240,745	20,000	-91.7%	-220,745
	4,333	356,925	95,338	-73.3%	-261,587
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-548	0	-100.0%	548
	0	-548	0	-100.0%	548
TOTAL EXPENDITURES	4,333	356,377	95,338	-73.2%	-261,039

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1		-1
PART-TIME HOURS		2,080	2,080

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
MOSQUITO CONTROL STATE 1 (012)**

BACKGROUND:

The Mayor's recommended budget for the Mosquito Control Division in FY 11 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUES:

1. Intergovernmental Revenue:
 - The reduction of \$16,910 is due to reduced state funds for this activity.
2. Miscellaneous Revenue:
 - The reduction of \$4,039 is due to reduced investment earnings.
3. Transfers from Fund Balance
 - The reduced transfer of \$240,090 is due to there being no capital purchase required in FY 11.

EXPENDITURES:

1. Salaries:
 - The increase of \$2,947 is due to the transfer of one vacant position to part-time hours in FY 11.
2. Employer Benefits:
 - The reduction of \$6,866 is due to the transfer of one vacant position to part-time hours in FY 11.
3. Other Operating Expenses:
 - The reduction of \$36,923 is due to reduced purchases of insecticides.
4. Capital Outlay:
 - The reduction of \$220,745 is due to the absence of a replacement helicopter that was purchased in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

One vacant position was eliminated in favor of part time hours.

AIR POLLUTION TAG FEE
SUBFUND -- 121

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Intergovernmental Revenue	634,440	655,830	639,236	-2.5%	-16,594
	<u>634,440</u>	<u>655,830</u>	<u>639,236</u>	<u>-2.5%</u>	<u>-16,594</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	43,437	8,889	21,958	147.0%	13,069
	<u>43,437</u>	<u>8,889</u>	<u>21,958</u>	<u>147.0%</u>	<u>13,069</u>
TOTAL REVENUE	677,877	664,719	661,194	-0.5%	-3,525
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	380,848	409,739	371,175	-9.4%	-38,564
Employer Provided Benefits	102,909	132,112	133,475	1.0%	1,363
Internal Service Charges	31,016	51,688	28,436	-45.0%	-23,252
Other Operating Expenses	27,789	34,181	33,463	-2.1%	-718
Indirect Cost	0	36,999	36,999	0.0%	0
	<u>542,561</u>	<u>664,719</u>	<u>603,548</u>	<u>-9.2%</u>	<u>-61,171</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-11,851	0	-100.0%	11,851
Cash Carryover	0	11,851	57,646	386.4%	45,795
	<u>0</u>	<u>0</u>	<u>57,646</u>		<u>57,646</u>
TOTAL EXPENDITURES	542,561	664,719	661,194	-0.5%	-3,525

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
AIR POLLUTION TAG FEE (121)**

BACKGROUND:

The Air Pollution Tag fee within the Environmental Quality Division helps support activities to ensure compliance with the National Ambient Air Quality Standards. Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

REVENUES:

1. Intergovernmental Revenue:

- The reduction of \$16,594 is due to reduced contribution from the state.

2. Miscellaneous Revenue:

- The decrease of \$13,069 is due to a reduction in investment earnings.

EXPENDITURES:

1. Salaries:

- The reduction of \$38,564 is due to the retirement of senior personnel, resulting in lower budgeted amounts for FY 11.

2. Employer Benefits:

- There were no significant changes.

3. Internal Service Charges:

- The net reduction of \$23,252 is due mainly to ITD network center services of \$19,959, telecommunication of \$3,782, fleet vehicle rental of \$600, offset by technology refresh of \$1,668 and fleet repairs/maintenance of \$1,505.

4. Other Operating Expenses:

- There were no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

AIR POLLUTION EPA
SUBFUND -- 127

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Intergovernmental Revenue	935,134	583,430	791,712	35.7%	208,282
Other Sources	0	0	0		0
	<u>935,134</u>	<u>583,430</u>	<u>791,712</u>	<u>35.7%</u>	<u>208,282</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	36,383	14,002	14,002	0.0%	0
	<u>36,383</u>	<u>14,002</u>	<u>14,002</u>	<u>0.0%</u>	<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	424,263	424,264	491,265	15.8%	67,001
	<u>424,263</u>	<u>424,264</u>	<u>491,265</u>	<u>15.8%</u>	<u>67,001</u>
TOTAL REVENUE	1,395,779	1,021,696	1,296,979	26.9%	275,283
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	703,971	549,022	594,110	8.2%	45,088
Employer Provided Benefits	159,521	160,201	185,668	15.9%	25,467
Internal Service Charges	56,059	83,231	56,827	-31.7%	-26,404
Other Operating Expenses	112,709	64,951	75,463	16.2%	10,512
Capital Outlay	75,628	138,470	290,996	110.2%	152,526
Indirect Cost	51,629	42,379	49,443	16.7%	7,064
Other	0	0	0		0
	<u>1,159,518</u>	<u>1,038,254</u>	<u>1,252,507</u>	<u>20.6%</u>	<u>214,253</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-16,558	0	-100.0%	16,558
Cash Carryover	0	0	44,472		44,472
	<u>0</u>	<u>-16,558</u>	<u>44,472</u>	<u>-368.6%</u>	<u>61,030</u>
TOTAL EXPENDITURES	1,159,518	1,021,696	1,296,979	26.9%	275,283

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	12	14	2
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
AIR POLLUTION EPA (127)**

BACKGROUND:

The Air Pollution EPA grant, within the Environmental Quality Division, helps support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

REVENUES:

1. Intergovernmental Revenue:

- The increase of \$208,282 represents additional funding from the grantor.

2. Miscellaneous Revenue:

- There were no changes in miscellaneous revenue.

3. Transfers:

- The increase of \$67,001 is due to an increased subsidy required by the state grantor.

EXPENDITURES:

1. Salaries:

- The increase of \$45,088 is due to the addition of two positions.

2. Employer Provided Benefits:

- The net increase of \$25,467 is due to an increase in pension contributions of \$13,614, workers' compensation of \$8,182, and group hospitalization of \$7,758. These increases are partially offset by a decrease in payroll taxes of \$5,217.

3. Internal Service Charges:

- The net decrease of \$26,404 is due to a decrease in ITD data center service of \$14,995, telecommunication costs of \$6,166, fleet vehicle rental of \$3,053, fleet vehicle rental \$3,053, and ITD network group of \$913. These are partially offset by increases in fleet repairs of \$2,478 and technology refresh of \$1,430.

3. Other Operating Expenses:

- The net increase of \$10,512 is mainly due to increases in other operating supplies of \$4,744, office supplies of \$4,000, and repairs and maintenance of \$1,000.

4. Capital Outlay:

- The increase of \$152,526 is attributable to the purchase of upgrades for ambient air monitoring equipment.

5. Indirect Cost:

- The increase of \$7,064 is due to a recalculation of indirect cost.

6. Cash Carryovers:

- The increase of \$44,472 is due to excess funds being allocated to the cash carryover line item.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There were two positions added to this subfund.

AMBIENT AIR MONITORING
SUBFUND -- 128

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Intergovernmental Revenue	111,906	13,605	13,605	0.0%	0
Miscellaneous Revenue	3	0	0		0
Transfers from Fund Balance	16,564	0	0		0
	128,473	13,605	13,605	0.0%	0
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	20,848	9,264	20,000	115.9%	10,736
	20,848	9,264	20,000	115.9%	10,736
TOTAL REVENUE	149,321	22,869	33,605	46.9%	10,736
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	73,587	0	0		0
Employer Provided Benefits	20,593	0	0		0
Internal Service Charges	585	0	0		0
Other Operating Expenses	12,700	22,869	33,605	46.9%	10,736
Capital Outlay	1,153	0	0		0
Indirect Cost	6,459	0	0		0
	115,077	22,869	33,605	46.9%	10,736
TOTAL EXPENDITURES	115,077	22,869	33,605	46.9%	10,736

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
AMBIENT AIR MONITORING (128)**

BACKGROUND:

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

REVENUES:

1. Intergovernmental Revenue:
 - There are no changes in FY 11.
2. Miscellaneous Revenue:
 - The increase of \$10,736 is due to investment earnings.

EXPENDITURES:

1. Other Operating Expenses:
 - The increase of \$10,736 is due to excess funds allocated in trust fund authorized expenditures.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions associated with this sub fund.

HAZARDOUS WASTE PROGRAM / SQG
SUBFUND -- 154

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	363,855	354,240	458,375	29.4%	104,135
	<u>363,855</u>	<u>354,240</u>	<u>458,375</u>	<u>29.4%</u>	<u>104,135</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	16,336	3,671	11,504	213.4%	7,833
Transfers from Fund Balance	0	12,142	33,595	176.7%	21,453
	<u>16,336</u>	<u>15,813</u>	<u>45,099</u>	<u>185.2%</u>	<u>29,286</u>
TOTAL REVENUE	380,191	370,053	503,474	36.1%	133,421
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	168,264	177,847	172,585	-3.0%	-5,262
Employer Provided Benefits	46,259	55,587	57,352	3.2%	1,765
Internal Service Charges	11,039	35,700	25,418	-28.8%	-10,282
Other Operating Expenses	33,008	51,831	175,528	238.7%	123,697
Indirect Cost	49,088	49,088	70,813	44.3%	21,725
	<u>307,659</u>	<u>370,053</u>	<u>501,696</u>	<u>35.6%</u>	<u>131,643</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-5,469	0	-100.0%	5,469
Cash Carryover	0	5,469	1,778	-67.5%	-3,691
	<u>0</u>	<u>0</u>	<u>1,778</u>		<u>1,778</u>
TOTAL EXPENDITURES	307,659	370,053	503,474	36.1%	133,421

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
HAZARDOUS WASTE PROGRAM (154)**

BACKGROUND:

The Environmental Quality Division is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies.

REVENUES:

1. Charges for Services:
 - The increase of \$104,135 in revenue is primarily due to normal fluctuations in the number of citations as well as increased fees.
2. Miscellaneous Revenue:
 - The increase of \$7,833 is due to investment earnings.
3. Transfers from Fund Balance:
 - The increase of \$21,453 is due to fund balance contributions in order to cover expenses.

EXPENDITURES:

1. Employer Provided Benefits
 - The net increase of \$1,765 is due mainly to pension costs.
2. Internal Service Charges:
 - The net reduction of \$10,282 is mainly due to reductions in telecommunications of \$5,728 and ITD data center service of \$5,477.
3. Other Operating Expenses:
 - The increase of \$123,697 is mainly due to an increased trust fund authorized expenditures.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

ENVIRONMENTAL PROTECTION
 SUBFUND -- 15A

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Transfers from Fund Balance	0	25,000	25,000	0.0%	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	0	25,000	25,000	0.0%	0
TOTAL REVENUE	0	25,000	25,000	0.0%	0
EXPENDITURES					
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	25,000	25,000	0.0%	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	0	25,000	25,000	0.0%	0
TOTAL EXPENDITURES	0	25,000	25,000	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
ENVIRONMENTAL PROTECTION (15A)**

BACKGROUND:

Ordinance 2006-1310-E provides for \$25,000 to be transferred from the Environmental Protection Fund in to the General Fund each year for 5 years beginning FY 07 through FY 11 for the Florida Yards & Neighborhoods Program administered by the Duval County Cooperative Extension Office in the Recreation and Community Services Department.

REVENUES:

There are no changes.

EXPENDITURES:

There are no changes.

SERVICE LEVEL CHANGES:

There are no service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes.

VETERINARY SERVICES
SUBFUND -- 15G

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	59,813	75,000	75,000	0.0%	0
Fines and Forfeits	969	1,000	1,000	0.0%	0
Miscellaneous Revenue	1,215	0	0		0
	61,997	76,000	76,000	0.0%	0
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	4,122	4,560	10.6%	438
	0	4,122	4,560	10.6%	438
TOTAL REVENUE	61,997	80,122	80,560	0.5%	438
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Other Operating Expenses	35,415	80,122	80,122	0.0%	0
	35,415	80,122	80,122	0.0%	0
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	0	0	438		438
	0	0	438		438
TOTAL EXPENDITURES	35,415	80,122	80,560	0.5%	438

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
VETERINARY SERVICES (15G)**

BACKGROUND:

The Animal Care and Control Division oversees the Veterinary Services Trust Fund. Revenues are derived from a surcharge added to civil penal penalties related to animal cruelty ordinances. In addition, the trust fund receives one dollar from each animal license sold.

REVENUES:

1. Miscellaneous Revenue:

- The increase of \$438 is due to investment earnings.

EXPENDITURES:

1. Other Operating Expenditures:

- The increase of \$438 is due to excess funds that are placed in authorized trust fund expenditures.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions associated with this sub fund.

ANIMAL CARE & CONTROL PROGRAMS
SUBFUND -- 1H2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	428,252	504,630	616,630	22.2%	112,000
Fines and Forfeits	46,554	0	0		0
Miscellaneous Revenue	10,640	12,000	12,000	0.0%	0
	485,447	516,630	628,630	21.7%	112,000
TOTAL REVENUE	485,447	516,630	628,630	21.7%	112,000
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	82,237	83,740	79,549	-5.0%	-4,191
Lapse	0	-5,120	0	-100.0%	5,120
Employer Provided Benefits	16,575	19,621	18,902	-3.7%	-719
Internal Service Charges	15,278	3,226	732	-77.3%	-2,494
Other Operating Expenses	323,051	410,043	462,407	12.8%	52,364
	437,140	511,510	561,590	9.8%	50,080
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	2,560	0	-100.0%	-2,560
Cash Carryover	0	2,560	67,040	2518.8%	64,480
	0	5,120	67,040	1209.4%	61,920
TOTAL EXPENDITURES	437,140	516,630	628,630	21.7%	112,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
ANIMAL CARE & CONTROL PROGRAMS (1H2)**

BACKGROUND:

The Animal Care and Control Division oversee the Veterinary Services and Spay and Neuter Rebate Trust Fund. Revenues are derived from additional licensing fees for unaltered animals and revenues generated by the adoption of animals from the city's Animal Care and Control facilities.

REVENUES:

1. Charges for Services:

- The increase of \$112,000 is due to an increase in animal licenses fees.

EXPENDITURES:

1. Salaries:

- The reduction of \$4,191 includes the 3% salary reduction, as well as other salary adjustments.

2. Employer Benefits:

- There were no significant changes.

3. Internal Service Charges:

- The net reduction of \$2,494 is due to reductions in ITD data center service of \$2,819 and ITD network group of \$407, offset by an increase in wireless communication of \$732.

4. Other Operating Expenses:

- The net increase of \$52,364 is mainly due to increases in contractual services of \$80,000 and reductions in trust fund authorized expenditures of \$25,658.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes for FY 11.

PUBLIC PARKING SYSTEM
SUBFUND -- 411

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
FINANCE					
Charges for Services	77	0	0		0
	<u>77</u>	<u>0</u>	<u>0</u>		<u>0</u>
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	2,042,518	2,227,749	2,050,788	-7.9%	-176,961
Fines and Forfeits	515,875	683,075	623,794	-8.7%	-59,281
Miscellaneous Revenue	5,753	3,363	3,944	17.3%	581
Transfers from Fund Balance	301,401	0	0		0
	<u>2,865,546</u>	<u>2,914,187</u>	<u>2,678,526</u>	<u>-8.1%</u>	<u>-235,661</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	66,680	24,388	9,460	-61.2%	-14,928
Transfers from Fund Balance	0	0	16,884		16,884
	<u>66,680</u>	<u>24,388</u>	<u>26,344</u>	<u>8.0%</u>	<u>1,956</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	60,427		60,427
	<u>0</u>	<u>0</u>	<u>60,427</u>		<u>60,427</u>
TOTAL REVENUE	2,932,303	2,938,575	2,765,297	-5.9%	-173,278
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	1,095,607	1,347,815	1,301,933	-3.4%	-45,882
Employer Provided Benefits	485,848	475,942	487,615	2.5%	11,673
Internal Service Charges	300,674	304,725	318,866	4.6%	14,141
Other Operating Expenses	352,539	392,223	382,523	-2.5%	-9,700
Capital Outlay	84,550	1	198,465	1846400.0%	198,464
Indirect Cost	146,814	157,042	151,619	-3.5%	-5,423
	<u>2,466,032</u>	<u>2,677,748</u>	<u>2,841,021</u>	<u>6.1%</u>	<u>163,273</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-116,884	-75,724	-35.2%	41,160
	<u>0</u>	<u>-116,884</u>	<u>-75,724</u>	<u>-35.2%</u>	<u>41,160</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	435,041	377,711	0	-100.0%	-377,711
	<u>435,041</u>	<u>377,711</u>	<u>0</u>	<u>-100.0%</u>	<u>-377,711</u>
TOTAL EXPENDITURES	2,901,073	2,938,575	2,765,297	-5.9%	-173,278

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	43	43	0
PART-TIME HOURS	4,980	4,980	

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
PUBLIC PARKING SYSTEM (411)**

BACKGROUND:

The Public Parking Division manages both On-Street and Off-Street parking the (Shuttle Lot), Bay Street, Courthouse, Forsythe, JEA and Market Street parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

REVENUES:

1. Charges for Services:
 - The reduction of \$176,961 is based on declines in monthly parking fee revenue at some of the city parking lots.
2. Fines and Forfeits:
 - The reduction of \$59,281 is due to reduced parking fines revenue.
3. Miscellaneous Revenue:
 - The reduction of \$14,347 is due to reduced interest earnings.
4. Transfers from Fund Balance:
 - The increase of \$16,884 represents a transfer from fund balance to cover expenses.
5. Transfers from Other Funds:
 - The increase of \$60,427 represents a general fund transfer to cover expenses.

EXPENDITURES:

1. Employer Benefits:
 - There were no significant changes.
2. Internal Service Charges:
 - The net increase of \$14,141 is mainly due to increases in telecommunication of \$52,482, technology refresh of \$6,196, ITD network of \$4,589, these increases are partially offset by decreases in ITD data center services of \$47,509.
3. Other Operating Expenses:
 - The net decrease of \$9,700 in operating expenses is mainly due to reductions in hardware/software / maintenance of \$21,873, offset by increases in other operating expenses of \$9,800 and general liability of \$2,666.
4. Capital Outlay:
 - The increase of \$198,464 is for cathodic testing at the court house parking lot.

5. Indirect Costs:

- There are no significant changes.

6. Transfers to other funds:

- The reduction of \$377,711 is due to a reduced transfer to the parking garage subfund 412.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap of 43 positions.

PARKING GARAGE REVENUE
SUBFUND -- 412

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	1,224,050	1,646,027	1,142,812	-30.6%	-503,215
Miscellaneous Revenue	22,739	0	0		0
	1,246,789	1,646,027	1,142,812	-30.6%	-503,215
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-98,288	0	0		0
	-98,288	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,997,909	377,711	1,075,715	184.8%	698,004
	1,997,909	377,711	1,075,715	184.8%	698,004
TOTAL REVENUE	3,146,411	2,023,738	2,218,527	9.6%	194,789
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Other Operating Expenses	435,516	395,791	574,814	45.2%	179,023
Indirect Cost	12,873	263,682	289,906	9.9%	26,224
	448,389	659,473	864,720	31.1%	205,247
TRANSFERS-NON DEPARTMENTAL					
Debt Service	3,177,500	1,364,265	0	-100.0%	-1,364,265
Transfers to Other Funds	0	0	1,353,807		1,353,807
	3,177,500	1,364,265	1,353,807	-0.8%	-10,458
TOTAL EXPENDITURES	3,625,889	2,023,738	2,218,527	9.6%	194,789

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
PARKING GARAGE REVENUE (412)**

BACKGROUND:

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees, as well as a transfer from the general fund to supplement debt service payments originating from Parking related debt issuance.

REVENUES:

1. Charges for Services:

- The decrease of \$503,215 results from the loss of daily and monthly parking fees, primarily due to fewer spaces being rented at the Water St. garage.

2. Other Sources:

- The increase of \$698,004 results from increased transfers from the general fund, due to a combination of lower revenues and increased expenditures.

EXPENDITURES:

1. Other Operating Expenses:

- The increase of \$179,023 is due mainly to an increase in plant renewal charges.

2. Indirect Cost:

- The increase of \$26,224 is due to changes in indirect costs.

3. Debt Service:

- The reduction of \$1,364,265 is due to debt service now being paid out of parking garage debt subfund 415 rather than directly from the parking garage revenue subfund 412.

4. Transfers to Other Funds:

- The increase of \$1,353,807 is due to debt service now being paid out of parking garage debt subfund 415.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions associated with this subfund.

1987 PARKING & ETR REF S/F
 SUBFUND -- 415

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	1,353,807		1,353,807
	0	0	1,353,807		1,353,807
TOTAL REVENUE	0	0	1,353,807		1,353,807
EXPENDITURES					
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	1,353,807		1,353,807
	0	0	1,353,807		1,353,807
TOTAL EXPENDITURES	0	0	1,353,807		1,353,807

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
PUBLIC PARKING SYSTEM (415)**

BACKGROUND:

This is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issues supporting the Public Parking (411) and Parking Garage (412) enterprise funds.

REVENUES:

1. Transfers From Other Funds:

- The increase of \$1,353,807 represents a transfer from the parking garage fund (412) for the purpose of servicing debt. Previously funds were transferred directly from the parking garage subfund to the debt service fund.

EXPENDITURES:

1. Debt Service:

- The increase of \$1,353,807 is for the payment of debt related costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees in this subfund.

MOTOR VEHICLE INSPECTION
SUBFUND -- 431

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	422,221	449,481	430,494	-4.2%	-18,987
	<u>422,221</u>	<u>449,481</u>	<u>430,494</u>	<u>-4.2%</u>	<u>-18,987</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	9,886	3,500	4,252	21.5%	752
Transfers from Fund Balance	0	59,939	92,588	54.5%	32,649
	<u>9,886</u>	<u>63,439</u>	<u>96,840</u>	<u>52.7%</u>	<u>33,401</u>
TOTAL REVENUE	432,107	512,920	527,334	2.8%	14,414
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	253,510	263,482	255,344	-3.1%	-8,138
Employer Provided Benefits	76,096	90,276	98,947	9.6%	8,671
Internal Service Charges	11,422	35,295	44,852	27.1%	9,557
Other Operating Expenses	34,945	41,094	44,371	8.0%	3,277
Indirect Cost	42,927	90,731	83,820	-7.6%	-6,911
	<u>418,899</u>	<u>520,878</u>	<u>527,334</u>	<u>1.2%</u>	<u>6,456</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-7,958	0	-100.0%	7,958
	<u>0</u>	<u>-7,958</u>	<u>0</u>	<u>-100.0%</u>	<u>7,958</u>
TOTAL EXPENDITURES	418,899	512,920	527,334	2.8%	14,414

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	3,616	3,616	

**MAYOR'S PROPOSED FY 11 BUDGET
ENVIRONMENTAL & COMPLIANCE
MOTOR VEHICLE INSPECTION (431)**

BACKGROUND:

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

REVENUES:

1. Charges for Services:

- The reduction of \$18,987 is due to reduced revenues from school bus and vehicle for hire inspections.

2. Miscellaneous Revenue:

- The increase of \$752 is due to increased interest earnings.

2. Transfers from Fund Balance:

- The increase of \$32,649 is required to cover budgeted expenditures.

EXPENDITURES:

1. Employer Benefits:

- The increase of \$8,671 is due primarily to increases in pension contribution of \$6,339 and workers compensation of \$5,191.

2. Internal Service Charges:

- The net increase of \$9,557 is due primarily to increases in telecommunication of \$3,760, ITD network group of \$2,362, ITD data center service of \$1,683 and technology refresh of \$1,668.

3. Other Operating Expenses:

- The net increase of \$3,277 is due mainly to increases in civil defense/ guard service.

4. Indirect Cost:

- The reduction of \$6,911 represents a recalculation of indirect costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap of 8 positions.

STORMWATER SERVICES

SUBFUND -- 461

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	95,000	380,000	300.0%	285,000
Transfers from Fund Balance	1,413,553	0	0		0
	1,413,553	95,000	380,000	300.0%	285,000
PUBLIC WORKS					
Charges for Services	29,134,191	28,101,452	29,381,264	4.6%	1,279,812
Miscellaneous Revenue	579,382	0	0		0
	29,713,573	28,101,452	29,381,264	4.6%	1,279,812
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,561,000	1,293,851	869,685	-32.8%	-424,166
	1,561,000	1,293,851	869,685	-32.8%	-424,166
TOTAL REVENUE	32,688,126	29,490,303	30,630,949	3.9%	1,140,646
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	127,789	128,818	124,411	-3.4%	-4,407
Employer Provided Benefits	31,229	35,615	40,078	12.5%	4,463
Internal Service Charges	9,933	9,126	7,026	-23.0%	-2,100
Other Operating Expenses	6,331	16,913	78,928	366.7%	62,015
Capital Outlay	0	1	1	0.0%	0
	175,282	190,473	250,444	31.5%	59,971
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-200,465	0	-100.0%	200,465
Banking Fund Debt Repayment	0	1,507,898	937,899	-37.8%	-569,999
Cash Carryover	0	222,788	613,785	175.5%	390,997
	0	1,530,221	1,551,684	1.4%	21,463
PUBLIC WORKS					
Salaries	6,333,023	6,335,923	6,574,806	3.8%	238,883
Employer Provided Benefits	2,094,438	2,348,616	2,801,205	19.3%	452,589
Internal Service Charges	1,713,093	1,793,902	2,367,759	32.0%	573,857
Other Operating Expenses	3,526,855	4,033,727	4,225,266	4.7%	191,539
Indirect Cost	0	1,138,296	1,710,111	50.2%	571,815
	13,667,409	15,650,464	17,679,147	13.0%	2,028,683
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
TOTAL EXPENDITURES	27,335,735	29,490,303	30,630,949	3.9%	1,140,646

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	200	203	3
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
ENVIRONMENTAL & COMPLIANCE
STORMWATER SERVICES (461)**

PUBLIC WORKS

BACKGROUND:

The Stormwater Services subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$285,000.
2. Charges for Services:
 - The \$1,279,812 net increase is attributable to the \$1,315,912 increase in the collection of Stormwater User Fees offset by a \$36,100 projected reduction in associated late fees.
3. Transfers from Other Funds:
 - Stormwater User Fees are waived for 501(c) 3 organizations and individuals and families who are economically disadvantaged. The \$424,166 decrease is attributable the actual number of applications for financial assistance being lower than initial estimates in FY10.

EXPENDITURES:

Public Works

1. Banking Fund Debt Repayment:
 - The \$569,999 reduction reflects the anticipated debt service for FY 11.
2. Cash Carryover:
 - The \$390,997 increase is budgeted to provide funding for future costs.
3. Salaries:
 - The \$238,883 net increase is attributable to change in positions described in the Employee Cap Changes section below including a \$259,481 increase in overtime.
4. Employer Provided Benefits:
 - The net increase of \$452,589 is primarily based upon an increase in workers compensation and pension contribution costs in the amount of \$381,329 and \$128,839 respectively offset by a decrease in FICA Taxes by \$77,032.

5. Internal Service Charges:

- The net increase of \$573,857 is primarily based upon an increase in fleet operating costs in the amount of \$849,788 partially offset by reductions in information technology and communication costs in the amount of \$235,946 and \$37,935 respectively.

6. Other Operating Expenses:

- The \$191,539 net increase mainly reflects an increase in professional service costs and other contractual services in the amounts of \$209,752 and \$191,978 respectively. These increases were somewhat offset by a reduction in operating supplies in the amount of \$294,833.

7. Indirect Cost:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan for the fiscal year ending September 30, 2009. The increase in the allocation is primarily due to the inclusion of maintenance costs and the impact of the first full-year of treasury processing costs regarding refunds and credits.

8. Transfers to Other Funds:

- These funds represent the excess revenues over expenditures used to finance future stormwater capital projects. The \$969,471 decrease reflects the net result of a \$1,140,646 projected increase in revenues offset by a projected \$2,110,117 increase in expenditures.

ENVIRONMENTAL & COMPLIANCE

BACKGROUND:

The Environmental Quality Division manages a portion of the Stormwater Management System Program, which is a vital part of the Mayor's River Accord and helps the City meet Federal Clean Water Act and State regulations. Responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

REVENUES:

Revenues are budgeted and recorded in the Public Works Department.

EXPENDITURES:

Environmental & Compliance

1. Other Operating Expenses:

- The increase of \$62,015 is attributed to the funding of two laboratory contracts (\$49,500) and a lab equipment maintenance contract (\$12,500) previously funded by general fund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

Three (3) Construction Inspector positions were added to the Stormwater Services FY 11 budget and one (1) vacant position that was transferred to the vacancy pool in FY 10 was eliminated. During FY 10, one (1) Engineering Technician Senior position was transferred to Stormwater Services from ROW and Grounds Maintenance Division.

CITY OF JACKSONVILLE, FLORIDA

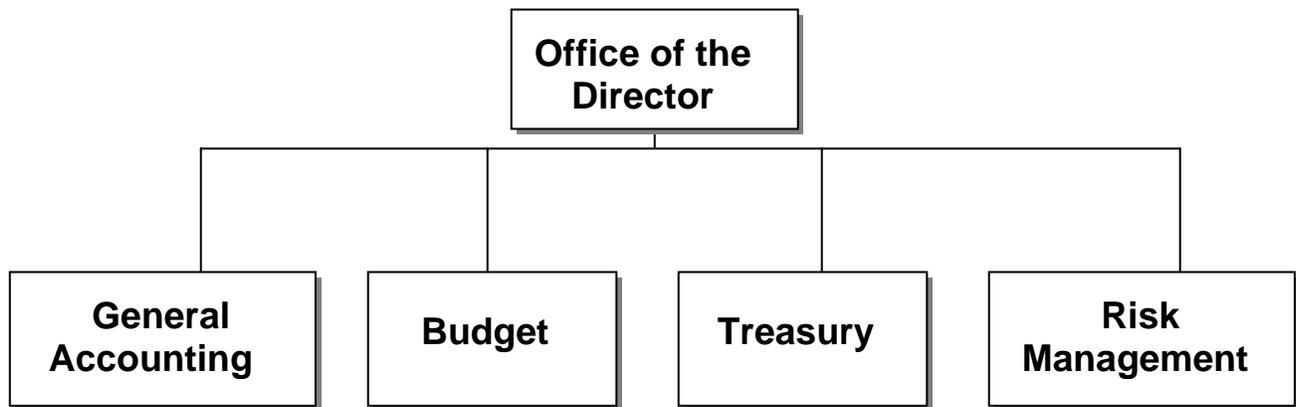
DEPARTMENT OF FINANCE

DEPARTMENT VISION:

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

DEPARTMENT MISSION:

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



FINANCE

REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	31,240	36,000	29,000	-19.4%	-7,000
Miscellaneous Revenue	45,909	30,160	29,257	-3.0%	-903
TOTAL REVENUE	77,148	66,160	58,257	-11.9%	-7,903
EXPENDITURES					
Salaries	4,129,437	4,209,066	4,037,633	-4.1%	-171,433
Lapse	0	-49,678	0	-100.0%	49,678
Employer Provided Benefits	992,148	1,158,980	1,067,629	-7.9%	-91,351
Internal Service Charges	1,696,636	1,594,610	1,396,775	-12.4%	-197,835
Other Operating Expenses	562,651	602,175	611,229	1.5%	9,054
Capital Outlay	0	4	4	0.0%	0
Banking Fund Debt Repayment	31,807	0	0		0
TOTAL EXPENDITURES	7,412,680	7,515,157	7,113,270	-5.3%	-401,887

TOTAL DEPARTMENT POSITION CAP		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS		71	71	
PART-TIME HOURS		10,158	5,120	-5,038

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ACCOUNTING DIVISION	4,345,385	4,335,368	4,098,555	-5.5%	-236,813
BUDGET DIVISION	1,084,382	1,212,960	1,131,702	-6.7%	-81,258
OFFICE OF THE DIRECTOR	742,236	707,584	700,833	-1.0%	-6,751
TREASURY	1,240,678	1,259,245	1,182,180	-6.1%	-77,065
DEPARTMENT TOTAL	7,412,680	7,515,157	7,113,270	-5.3%	-401,887

MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
GENERAL FUND (011)

BACKGROUND:

The Finance Department includes the Office of the Director, Accounting, Budget, Treasury, Risk Management and Pension Administration. The department provides accounting services and financial reports to other city departments, provides support services to general government departments in the development of their budgets, provides efficient administration of risk and insurance analyses and act as adviser to city government on insurance related matters, Administers the Pension Plans to insure retiree benefits are paid and provide customers with a high degree of customers service, timely measure and record cash, investment and debt activities for the City.

REVENUES:

1. Charges for Services:

- The \$7,000 decrease is due to reduction in revenue from the Jacksonville Beach Pier.

EXPENDITURES:

1. Salaries:

- The \$171,433 decrease is primarily due to the 3% pay reduction and one position that was transferred to another department.

2. Lapse:

- The increase of \$49,678 is a result of removing the lapse imposed in FY 10.

3. Employee Provided Benefits:

- The decrease of \$91,351 is primarily due to a reduction of \$55,778 in workers' compensation insurance, pension contribution of \$19,064, payroll taxes (FICA) of \$12,147 and deferred compensation plan of \$5,977.

4. Internal Service Charges:

- The \$197,835 decrease is primarily due to a reduction of \$105,918 in systems development costs, \$60,139 in telecommunication services, \$64,022 in Information Technology Department data center services. Partially offsetting these decreases were increases in tech refresh/pay-go and legal services.

5. Other Operating Expenses:

- The increase of \$9,054 is mainly attributable to the budgeting for the incoming – mayoral transitioning cost.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

One position was transferred to the Central Operations Department/Administrative Services Division.

SELF INSURANCE
SUBFUND -- 561

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
FINANCE					
Charges for Services	24,991,553	25,395,189	25,546,251	0.6%	151,062
Miscellaneous Revenue	8,511	0	0		0
	25,000,065	25,395,189	25,546,251	0.6%	151,062
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	6,805,818	4,471,855	5,076,014	13.5%	604,159
Transfers from Fund Balance	0	2,145,902	0	-100.0%	-2,145,902
	6,805,818	6,617,757	5,076,014	-23.3%	-1,541,743
TRANSFERS-NON DEPARTMENTAL					
Other Sources	1,071,608	0	1,058,748		1,058,748
	1,071,608	0	1,058,748		1,058,748
TOTAL REVENUE	32,877,491	32,012,946	31,681,013	-1.0%	-331,933
EXPENDITURES					
FINANCE					
Salaries	1,014,688	1,031,978	955,875	-7.4%	-76,103
Lapse	0	-31,834	0	-100.0%	31,834
Employer Provided Benefits	240,689	264,705	254,574	-3.8%	-10,131
Internal Service Charges	1,106,102	1,114,566	1,179,012	5.8%	64,446
Other Operating Expenses	21,986,837	26,363,439	27,107,286	2.8%	743,847
Capital Outlay	70,900	1	2	100.0%	1
Supervision Allocation	757,877	574,130	689,239	20.0%	115,109
Indirect Cost	363,375	556,210	436,277	-21.6%	-119,933
	25,540,468	29,873,195	30,622,265	2.5%	749,070
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-6,151	0	-100.0%	6,151
Cash Carryover	0	0	1,058,748		1,058,748
	0	-6,151	1,058,748	-17312.6%	1,064,899
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	2,145,902	0	-100.0%	-2,145,902
	0	2,145,902	0	-100.0%	-2,145,902
TOTAL EXPENDITURES	25,540,468	32,012,946	31,681,013	-1.0%	-331,933

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	18	18	
PART-TIME HOURS	2,800	2,800	

MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
SELF INSURANCE (561)

BACKGROUND:

This fund administers a self-insured Worker's Compensation and Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUES:

1. Charges for Services:
 - The increase is due to charges for services based upon expenses in this fund, less non-billing revenue. The remaining amount is then billed to internal and external agencies.
2. Miscellaneous Revenue:
 - The increase is due to the amount of interest in investment pool earnings projected.
3. Transfers Non-Departmental:
 - There is an Interfund transfer into sub-fund 561 for debt service.

EXPENDITURES:

1. Salaries:
 - There is a decrease of \$76,103 in permanent and probationary salaries, primarily due to a 3% salary reduction. Other savings were realized by reclassifying one Workers Compensation Administrator position to a Workers Compensation Specialist position along with a reduction in part-time salaries.
2. Employer Provided Benefits:
 - The decrease of \$10,131 is due to decreases in FICA Payroll and Medicare taxes, health insurance contribution costs and workers compensation.
3. Internal Service Charges:
 - The increase of \$64,446 is primarily due to increased costs for ITD data center services of \$50,575, tech refresh and ITD network group services of \$20,928, wireless communication of \$6,252 and copy center services for \$3,089 along with other IT internal service increases. These increases were partially offset by a reduction in telecommunication services of \$16,983.

4. Other Operating Expenses:

- The increase of \$743,847 is mostly due to higher insurance costs. This increase was partially offset by a reduction in the state assessment fee of \$300,000.

SERVICE LEVEL CHANGES:

There are no service level changes.

EMPLOYEE CAP CHANGES:

There are no changes.

INSURED PROGRAMS
SUBFUND -- 581

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
FINANCE					
Charges for Services	7,571,423	7,708,580	7,618,490	-1.2%	-90,090
	<u>7,571,423</u>	<u>7,708,580</u>	<u>7,618,490</u>	<u>-1.2%</u>	<u>-90,090</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	763,653	290,307	290,307	0.0%	0
Transfers from Fund Balance	642,675	1,569,164	958,358	-38.9%	-610,806
	<u>1,406,328</u>	<u>1,859,471</u>	<u>1,248,665</u>	<u>-32.8%</u>	<u>-610,806</u>
TOTAL REVENUE	8,977,751	9,568,051	8,867,155	-7.3%	-700,896
EXPENDITURES					
FINANCE					
Salaries	333,027	336,370	321,693	-4.4%	-14,677
Employer Provided Benefits	71,336	84,166	79,979	-5.0%	-4,187
Internal Service Charges	189,275	211,833	66,346	-68.7%	-145,487
Other Operating Expenses	8,022,017	9,446,456	9,028,751	-4.4%	-417,705
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	-757,877	-574,130	-689,239	20.0%	-115,109
Indirect Cost	53,726	83,627	71,383	-14.6%	-12,244
	<u>7,911,505</u>	<u>9,588,323</u>	<u>8,878,914</u>	<u>-7.4%</u>	<u>-709,409</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-20,272	-11,759	-42.0%	8,513
	<u>0</u>	<u>-20,272</u>	<u>-11,759</u>	<u>-42.0%</u>	<u>8,513</u>
TOTAL EXPENDITURES	7,911,505	9,568,051	8,867,155	-7.3%	-700,896

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	4	4	
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
INSURED PROGRAMS (581)

BACKGROUND:

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUES:

1. Charges for Services:

- There is a decrease of \$90,090 due to a reduction in the property insurance premium.

2. Fund Balance Transfer:

- There is a fund balance transfer of \$958,358.

EXPENDITURES:

1. Salaries:

- There is a decrease of \$14,677 in permanent and probationary salaries due to anticipated salary reductions.

2. Employer Provided Benefits:

- The decrease of \$4,187 is due to reductions in pension and health insurance contributions, FICA Medicare taxes and workers compensation.

3. Internal Service Charges:

- The decrease of \$145,487 is primarily due to reductions in ITD data center services of \$126,103, ITD network group services of \$17,147, telecommunication, copier consolidation program and wireless communication services of \$9,417. The reductions were offset by nominal increases in tech refresh and mailroom services.

4. Other Operating Expenses:

- The decrease of \$417,705 is primarily due to a reduction in the property premium expense, \$100,000 in professional services along with \$3,000 in postage expenses.

SERVICE LEVEL CHANGES:

There are no significant changes in service level.

EMPLOYEE CAP CHANGES:

There are no changes.

BANKING FUND
SUBFUND -- 592

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
FINANCE					
Charges for Services	27,262,755	39,388,439	40,908,384	3.9%	1,519,945
Other Sources	28,271,874	113,628,206	66,180,696	-41.8%	-47,447,510
	55,534,629	153,016,645	107,089,080	-30.0%	-45,927,565
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	2,331,871	0	0		0
	2,331,871	0	0		0
TOTAL REVENUE	57,866,500	153,016,645	107,089,080	-30.0%	-45,927,565
EXPENDITURES					
FINANCE					
Other Operating Expenses	362,612	410,050	410,050	0.0%	0
Debt Service	27,077,194	38,978,389	21,276,632	-45.4%	-17,701,757
Other	0	113,628,206	66,180,696	-41.8%	-47,447,510
	27,439,807	153,016,645	87,867,378	-42.6%	-65,149,267
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	1,262,316	0	0		0
	1,262,316	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,735,925	0	19,221,702		19,221,702
	1,735,925	0	19,221,702		19,221,702
TOTAL EXPENDITURES	30,438,047	153,016,645	107,089,080	-30.0%	-45,927,565

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
BANKING FUND (592)

BACKGROUND:

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

REVENUES:

1. Charges for Services:
 - This revenue item represents the repayment of debt from user departments into the banking fund.
2. Other Sources:
 - This amount is the FY 11 proposed new borrowing.

EXPENDITURES:

1. Other Operating Expenses:
 - This amount represents the cost of administering the banking fund for FY 11.
2. Debt Service:
 - This amount represents the payment to various financial institutions for the cost of borrowed funds.
3. Other:
 - This amount is the FY 11 proposed new loan amounts to be borrowed.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

GENERAL EMPLOYEES PENSION TRUST
SUBFUND -- 611

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	283,036	0	0		0
	<u>283,036</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Miscellaneous Revenue	51,075,820	8,332,105	11,009,411	32.1%	2,677,306
	<u>51,075,820</u>	<u>8,332,105</u>	<u>11,009,411</u>	<u>32.1%</u>	<u>2,677,306</u>
TOTAL REVENUE	51,358,856	8,332,105	11,009,411	32.1%	2,677,306
EXPENDITURES					
FINANCE					
Salaries	358,898	379,653	371,237	-2.2%	-8,416
Employer Provided Benefits	85,358	99,315	91,041	-8.3%	-8,274
Internal Service Charges	234,313	426,136	378,087	-11.3%	-48,049
Other Operating Expenses	265,095	7,824,106	10,546,575	34.8%	2,722,469
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	-560,000	-560,000	-560,000	0.0%	0
Indirect Cost	251,563	173,986	182,470	4.9%	8,484
	<u>635,226</u>	<u>8,343,197</u>	<u>11,009,411</u>	<u>32.0%</u>	<u>2,666,214</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-11,092	0	-100.0%	11,092
Other Operating Expenses	5,789,630	0	0		0
	<u>5,789,630</u>	<u>-11,092</u>	<u>0</u>	<u>-100.0%</u>	<u>11,092</u>
PENSION FUNDS					
Other Operating Expenses	113,442,663	0	0		0
Other	7,740,517	0	0		0
	<u>121,183,180</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL EXPENDITURES	127,608,036	8,332,105	11,009,411	32.1%	2,677,306

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS	1,080	1,080	

**MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
GENERAL EMPLOYEES PENSION TRUST (611)**

BACKGROUND:

The City of Jacksonville is the trustee, or fiduciary, for the City Employees' retirement plan.

REVENUES:

1. Miscellaneous Revenue:

- This revenue is classified as Payroll Deductions. The Payroll Deductions offset the Pension Administration costs.

EXPENDITURES:

1. Employer Provided Benefits:

- The \$8,274 decrease is primarily due to \$5,788 in workers' compensation insurance and \$2,162 in pension contribution.

2. Internal Service Charges:

- The \$48,049 decrease is primarily due to \$42,863 in the allocation of Information Technology Department data center service charges and the \$10,381 in system development. There is an offset of \$5,263 in the allocation of general counsel office service charges.

3. Other Operating Expenses:

- The increase of \$2,722,469 is primarily due to \$2,740,831 in consultant fees paid to the Money Managers to manage the City's General Employee Pension investments.

4. Indirect Cost:

- The increase of \$8,484 is due to revision of the indirect cost study performed by KPMG.

5. Lapse:

- The increase is a result of removing the lapse imposed in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

No change.

CORRECTIONAL OFFICERS PENSION TRUST
 SUBFUND -- 613

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,343,226	0	0		0
	<u>1,343,226</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Fines and Forfeits	467,015	500,000	500,000	0.0%	0
Miscellaneous Revenue	6,706,449	60,000	60,000	0.0%	0
	<u>7,173,464</u>	<u>560,000</u>	<u>560,000</u>	<u>0.0%</u>	<u>0</u>
TOTAL REVENUE	8,516,690	560,000	560,000	0.0%	0
EXPENDITURES					
FINANCE					
Supervision Allocation	560,000	560,000	560,000	0.0%	0
	<u>560,000</u>	<u>560,000</u>	<u>560,000</u>	<u>0.0%</u>	<u>0</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	303,271	0	0		0
	<u>303,271</u>	<u>0</u>	<u>0</u>		<u>0</u>
PENSION FUNDS					
Other Operating Expenses	4,294,923	0	0		0
Other	69,629	0	0		0
	<u>4,364,551</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL EXPENDITURES	5,227,822	560,000	560,000	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
FINANCE
CORRECTIONAL OFFICERS PENSION TRUST (613)**

BACKGROUND:

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The City Contribution for FY 10 is 13.5% and the employee contribution is 8%. In addition, the Correctional Officers Pension Fund is funded by an administrative surcharge of \$20 per person arrested and booked into the City correctional facilities.

REVENUES:

1. Fines and Forfeits:

- These funds are received from the \$20 surcharge mentioned above.

EXPENDITURES:

Only administration costs are shown here.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT OF FIRE & RESCUE

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



FIRE AND RESCUE
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Licenses and Permits	-200	1,800	0	-100.0%	-1,800
Intergovernmental Revenue	160,916	0	0		0
Charges for Services	16,442,777	15,895,419	16,863,893	6.1%	968,474
Fines and Forfeits	3,892	2,269	2,838	25.1%	569
Miscellaneous Revenue	4,479,460	4,108,580	4,421,451	7.6%	312,871
Other Sources	4,124,914	293,700	0	-100.0%	-293,700
TOTAL REVENUE	25,211,758	20,301,768	21,288,182	4.9%	986,414
EXPENDITURES					
Salaries	92,053,111	91,924,581	89,821,274	-2.3%	-2,103,307
Lapse	0	-49,293	-1,039,379	2008.6%	-990,086
Employer Provided Benefits	35,849,717	47,644,046	49,502,191	3.9%	1,858,145
Internal Service Charges	15,507,516	16,365,670	16,678,313	1.9%	312,643
Other Operating Expenses	6,256,529	6,371,995	6,425,072	0.8%	53,077
Capital Outlay	4,414,323	351,855	266,636	-24.2%	-85,219
Extraordinary Lapse	0	-451,824	0	-100.0%	451,824
Banking Fund Debt Repayment	723,339	2,095,488	1,877,646	-10.4%	-217,842
TOTAL EXPENDITURES	154,804,534	164,252,518	163,531,753	-0.4%	-720,765

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1,323	1,321	-2
PART-TIME HOURS	123,060	104,860	-18,200

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ADMINISTRATIVE SERVICES	1,938,460	2,207,857	1,972,067	-10.7%	-235,790
DIRECTOR-FIRE ADMIN	3,050,565	2,542,445	2,842,627	11.8%	300,182
EMERGENCY PREPAREDNESS	1,356,499	1,186,955	1,096,124	-7.7%	-90,831
FIRE OPERATIONS	104,536,225	113,052,478	112,168,617	-0.8%	-883,861
FIRE PREVENTION	2,747,381	2,696,762	2,610,865	-3.2%	-85,897
FIRE TRAINING	3,781,666	4,111,909	3,643,033	-11.4%	-468,876
RESCUE	37,393,738	38,454,112	39,198,420	1.9%	744,308
DEPARTMENT TOTAL	154,804,534	164,252,518	163,531,753	-0.4%	-720,765

**MAYOR'S PROPOSED FY 11 BUDGET
FIRE & RESCUE
GENERAL FUND (011)**

BACKGROUND:

The Jacksonville Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through sub-fund 159, Building Inspections.

REVENUES:

1. Charges for Services:
 - The increase of \$968,474 is primarily due to a rise in projected transports to medical facilities.

2. Miscellaneous Revenue:
 - The increase of \$312,871 is mainly due to an increase of \$375,251 for fire services provided to the Jacksonville Aviation Authority. There was also an increase of \$27,601, for the Atlantic Beach fire protection contract with the City, and an increase of \$8,684 for rescue protection for special events and fire works safety. These increases were offset by a reduction in fire protection revenue of \$98,665 with the Jacksonville Port Authority.

3. Other Sources:
 - The \$293,700 reflects a decrease in Banking Fund Loan Proceeds.

EXPENDITURES:

1. Salaries:
 - The decrease of \$2,103,307 primarily reflects a 3% salary reduction in permanent and probationary salaries along with reductions in part-time and overtime salaries totaling \$950,497. These reductions were offset by increases in terminal leave and special pay of \$826,145.

2. Lapse:
 - The increase of \$990,086 is due to anticipated savings from projected retirements and positions identified to be redlined.

3. Employer Provided Benefits:

- The increase of \$1,858,145 is primarily due to an increase in pension contribution costs of \$874,132 and workers compensation costs of \$994,926. There was also a decrease of \$26,275 in FICA Payroll taxes.

4. Internal Service Charges:

- The increase of \$312,643 is primarily due to increases in telecommunication services of \$920,992, system development for \$227,466, fleet repairs and maintenance for \$144,537, ITD data center services for \$129,883, legal services of \$33,743, mailroom and GIS Aerial expenses of \$6,354. These increases were offset by reductions in fleet vehicle rental of \$894,300, fleet parts, oil and gas of \$131,117, radio and wireless communication costs of \$64,709, copy center services for \$32,544, the copier consolidation program for \$15,459, tech refresh and ITD network group services for \$12,203.

5. Other Operating Expenses:

- There is an increase of \$53,077 for operating expenses, due to increases in repair and maintenance for \$223,088, public buildings plant renewal for \$150,282 and other operating supplies for \$109,978. These increases were offset by a reduction of \$406,175 in professional services along with other operational decreases.

6. Capital Outlay:

- There is a decrease of \$85,219 for the purchase of apparatus and rescue equipment.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

Two positions were red-lined and eliminated during FY 09-10, one Fire Lieutenant Rescue position from Fire Rescue and one Fire District Chief Suppression position from Fire Operations. Also, as part of the budget process 18,200 part-time hours were eliminated.

During the budget process for FY 10-11, two Captain positions, one Lieutenant position, six Firefighter positions, and 11 Engineer positions will be redlined.

BUILDING INSPECTION
SUBFUND -- 159

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	27	0	0		0
	<u>27</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Charges for Services	339,615	393,956	375,288	-4.7%	-18,668
Miscellaneous Revenue	19,330	22,955	15,908	-30.7%	-7,047
	<u>358,945</u>	<u>416,911</u>	<u>391,196</u>	<u>-6.2%</u>	<u>-25,715</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	79,802	50,000	144,000	188.0%	94,000
Transfers from Fund Balance	1,800,000	3,343,871	0	-100.0%	-3,343,871
	<u>1,879,802</u>	<u>3,393,871</u>	<u>144,000</u>	<u>-95.8%</u>	<u>-3,249,871</u>
PLANNING AND DEVELOPMENT					
Charges for Services	5,276,459	6,279,700	9,843,185	56.7%	3,563,485
Fines and Forfeits	75,478	100,740	80,283	-20.3%	-20,457
Miscellaneous Revenue	77,960	161,615	148,439	-8.2%	-13,176
	<u>5,429,897</u>	<u>6,542,055</u>	<u>10,071,907</u>	<u>54.0%</u>	<u>3,529,852</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	6,669,748	0	0		0
	<u>6,669,748</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL REVENUE	14,338,419	10,352,837	10,607,103	2.5%	254,266
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Internal Service Charges	980	0	0		0
	<u>980</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Salaries	309,547	301,348	261,652	-13.2%	-39,696
Employer Provided Benefits	115,917	133,110	120,966	-9.1%	-12,144
Internal Service Charges	11,817	25,024	16,754	-33.0%	-8,270
Other Operating Expenses	5,191	5,804	3,994	-31.2%	-1,810
Capital Outlay	19,093	2	1	-50.0%	-1
	<u>461,565</u>	<u>465,288</u>	<u>403,367</u>	<u>-13.3%</u>	<u>-61,921</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-158,249	0	-100.0%	158,249
Cash Carryover	0	0	807,026		807,026
	<u>0</u>	<u>-158,249</u>	<u>807,026</u>	<u>-610.0%</u>	<u>965,275</u>

PLANNING AND DEVELOPMENT

Salaries	5,643,843	4,930,071	4,652,979	-5.6%	-277,092
Employer Provided Benefits	1,566,168	1,568,722	1,549,186	-1.2%	-19,536
Internal Service Charges	1,392,811	1,509,345	1,268,681	-15.9%	-240,664
Other Operating Expenses	975,784	660,709	560,880	-15.1%	-99,829
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	723,312	595,233	595,233	0.0%	0
Banking Fund Debt Repayment	4,015	0	769,750		769,750
	<u>10,305,934</u>	<u>9,264,081</u>	<u>9,396,710</u>	1.4%	132,629

TRANSFERS-NON DEPARTMENTAL

Debt Service	0	781,717	0	-100.0%	-781,717
	<u>0</u>	<u>781,717</u>	<u>0</u>	-100.0%	<u>-781,717</u>

TOTAL EXPENDITURES	10,768,479	10,352,837	10,607,103	2.5%	254,266
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TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	107	107	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PLANNING & DEVELOPMENT
FIRE & RESCUE
BUILDING INSPECTION (159)**

PLANNING & DEVELOPMENT

BACKGROUND:

The Building Inspection Division reviews and approves plans, issues permits for residential and commercial construction, and performs building, plumbing, mechanical, electrical, sign, landscape and swimming pool inspections in accordance with the Florida Building Code and local ordinances.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$94,000. Lower projections in the number of Certificates of Occupancy contributed to a minor offsetting decrease in Miscellaneous Revenue in the amount of \$13,176.
2. Transfers from Fund Balance:
 - A transfer from Fund Balance is not financially necessary to fund operations in FY 11 given the combination of various fee increases in inspections and permits and maintaining overall costs.
3. Charges for Services:
 - The \$3,563,485 increase reflects a revised fee structure for various inspections and permits.

EXPENDITURES:

1. Cash Carryover:
 - The availability of an \$807,026 Cash Carryover will help restore equity reserves to an appropriate level.
2. Salaries:
 - The \$277,092 decrease is attributable to the unfunding of three (3) positions.
3. Employer Provided Benefits:
 - The decrease of \$19,536 is attributable to the unfunding of three (3) positions and reflects an offsetting increase in the contributions for pension costs and workers compensation for the positions being funded.
4. Internal Service Charges:
 - The decrease of \$240,664 mainly reflects a combination of reduced charges in information technology (\$65,220), telecommunication (\$89,026) and fleet (\$73,969), offset by modest increases in legal and copy center charges.

5. Other Operating Expenses:

- The decrease of \$99,829 is primarily based upon a \$46,134 reduction in the rent allocation for use of office space in the Ed Ball building and a \$20,148 reduction in Tax Collector charges. Additional savings were achieved in operating supplies.

6. Banking Fund Debt Repayment:

- The \$769,750 value reflects FY 11 costs associated with a 2009 issuance of bonds. The variances reflected in Banking Fund Debt Repayment and Debt Service are based upon a change in methods to pay debt; from an interfund transfer to a banking fund loan repayment through internal services.

FIRE & RESCUE

BACKGROUND:

Fire Plans Review of the Fire & Rescue Department is funded from Building Inspection.

REVENUES:

1. Charges for Services:

- The \$18,668 decrease is due to a reduction in plans review and re-inspection fees.

2. Miscellaneous Revenue:

The decrease of \$7,047 is due to a reduction in after hour inspections.

EXPENDITURES:

1. Salaries:

- The decrease of \$39,696 reflects reductions in overtime and leave sellback.

2. Employer Provided Benefits:

- The decrease of \$12,144 is due to reductions in FICA and Medicare taxes along with pension contribution costs.

3. Internal Service Charges:

- The decrease of \$8,270 is mainly due to a \$6,906 reduction in fleet parts and gas along with decreases in wireless devices and fleet repairs and maintenance.

4. Other Operating Expenses:

- The decrease of \$1,810 is mainly due to a \$1,000 reduction in employee training along with reductions in operating supplies (\$150), other current charges and obligations (\$200), and repair and maintenance service (\$250).

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

Although there are no changes to the employee cap, three (3) vacant positions in Planning and Development Department / Building Inspection Division were unfunded to match the reduced demand for construction-related services and lower operating costs.

CITY OF JACKSONVILLE, FLORIDA

GENERAL COUNSEL

DEPARTMENT VISION:

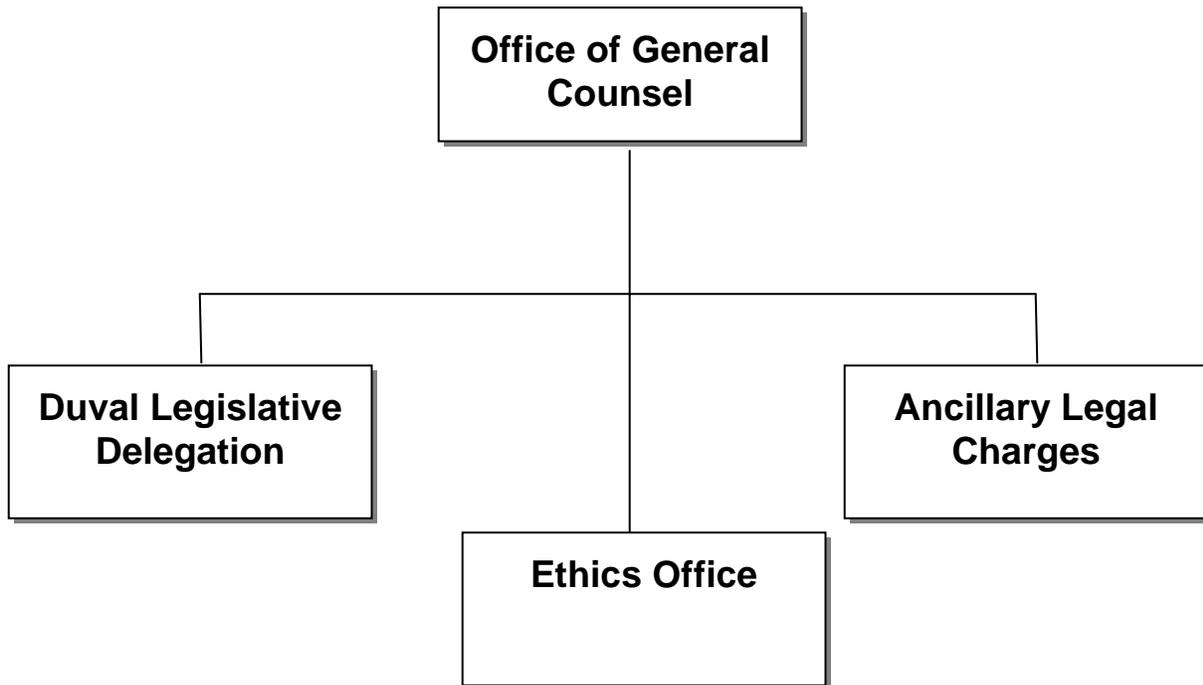
To be open and accessible to our clients, the Consolidated City of Jacksonville, its Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the Clients.



GENERAL COUNSEL
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
EXPENDITURES					
Salaries	127,445	124,118	122,183	-1.6%	-1,935
Lapse	0	-2,656	0	-100.0%	2,656
Employer Provided Benefits	24,633	26,485	19,081	-28.0%	-7,404
Internal Service Charges	23,462	21,591	13,236	-38.7%	-8,355
Other Operating Expenses	249,019	157,301	155,749	-1.0%	-1,552
Capital Outlay	0	2	2	0.0%	0
TOTAL EXPENDITURES	424,559	326,841	310,251	-5.1%	-16,590

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS	2,080	2,080	

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
DUVAL LEGISLATIVE DELEGATION	84,803	86,366	78,625	-9.0%	-7,741
ETHICS OFFICE	99,251	93,225	84,376	-9.5%	-8,849
OFFICE OF GENERAL COUNSEL	240,505	147,250	147,250	0.0%	0
DEPARTMENT TOTAL	424,559	326,841	310,251	-5.1%	-16,590

**MAYOR'S PROPOSED FY 11 BUDGET
GENERAL COUNSEL
GENERAL FUND (011)**

BACKGROUND:

This fund accounts for the Duval Legislative Delegation, Ethics Office and Judgments, Claims and Losses which provides resources to be used for the defense of the City against legal action.

REVENUES:

There are no revenues for the General Fund divisions of this department.

EXPENDITURES:

1. Salaries:

- The decrease of \$1,935 is primarily the result of a \$1,474 pay reduction for the one (1) FTE associated with the Duval Legislative Delegation. The remaining reduction represents an adjustment to the Ethics Office, which cannot exceed \$75,000 in salary costs.

2. Employer Provided Benefits:

- The decrease of \$7,404 is mostly due to a \$4,684 decrease in FICA taxes and a \$2,808 decrease in worker's compensation charges. The decrease was offset by a \$391 increase in health insurance costs.

3. Internal Service Charges:

- The decrease of \$8,355 is primarily a result of a \$4,326 decrease in data center service charges, a \$3,336 decrease in telecommunications, and an \$885 decrease in copy center charges. The decreases were offset by a slight increase in mailroom charges.

4. Other Operating Expenses:

- The decrease of \$1,552 is due to reductions in various operating accounts. The majority of the decrease is the result of a \$926 reduction to travel expense and a \$400 reduction to miscellaneous services and charges.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no changes to employee cap.

OFFICE OF GENERAL COUNSEL
SUBFUND -- 551

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
GENERAL COUNSEL					
Charges for Services	10,295,159	9,275,075	8,988,124	-3.1%	-286,951
Miscellaneous Revenue	10,643	17,500	6,500	-62.9%	-11,000
Transfers from Fund Balance	85,000	0	0		0
	10,390,802	9,292,575	8,994,624	-3.2%	-297,951
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	130,833	51,712	82,500	59.5%	30,788
Transfers from Fund Balance	1,285,417	49,999	0	-100.0%	-49,999
	1,416,250	101,711	82,500	-18.9%	-19,211
TOTAL REVENUE	11,807,052	9,394,286	9,077,124	-3.4%	-317,162
EXPENDITURES					
GENERAL COUNSEL					
Salaries	6,048,808	6,131,636	5,729,558	-6.6%	-402,078
Employer Provided Benefits	1,305,698	1,534,499	1,354,398	-11.7%	-180,101
Internal Service Charges	503,385	637,018	426,603	-33.0%	-210,415
Other Operating Expenses	2,034,720	968,373	1,342,719	38.7%	374,346
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	252,284	420,824	466,835	10.9%	46,011
	10,144,895	9,692,351	9,320,114	-3.8%	-372,237
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-298,065	-242,990	-18.5%	55,075
	0	-298,065	-242,990	-18.5%	55,075
TOTAL EXPENDITURES	10,144,895	9,394,286	9,077,124	-3.4%	-317,162

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	73	70	-3
PART-TIME HOURS	2,600	2,600	

**MAYOR'S PROPOSED FY 11 BUDGET
GENERAL COUNSEL
OFFICE OF GENERAL COUNSEL (551)**

BACKGROUND:

This internal service fund accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

REVENUES:

1. Charges for Services:
 - This revenue consists of internal service revenue funds from charges billed to other departments and agencies. The decrease of \$286,951 is primarily a result of lower billings due to the elimination of two (2) attorney positions.
2. Miscellaneous Revenue:
 - The reduction of \$11,000 is mainly due to a decrease in earnings associated with public records requests and other types of requests through the Office of General Counsel. Partially offsetting this decrease was an increase in investment earnings of \$30,788.
3. Transfers from Fund Balance:
 - The decrease of \$49,999 represents the removal of a transfer from balance that was to provide funding for professional services associated with the ancillary legal charges account. The transfer is no longer needed.

EXPENDITURES:

1. Salaries:
 - The decrease of \$402,078 is due to the elimination of one Assistant General Counsel, one Deputy General Counsel, and one Legal Assistant position, in addition to the 3% salary reduction.
2. Employer Provided Benefits:
 - The \$180,101 decrease in benefit costs is largely due to decreases of \$102,017 in worker's compensation, \$47,431 in group health insurance, and \$28,413 in FICA taxes.
3. Internal Service Charges:
 - The decrease of \$210,415 is primarily due to a \$156,207 decrease in data center service charges and a \$62,657 reduction to telecommunications. This was partially offset by an increase of \$15,252 in system development.

4. Other Operating Expenses:

- Other operating expenses increased by \$374,346 mainly due to a \$416,657 increase to professional services. This increase was somewhat offset by a \$38,516 reduction in current charges and obligations.

5. Indirect Costs:

- Indirect costs have increased by \$46,011.

SERVICE LEVEL CHANGES:

There is no anticipated change in service level.

EMPLOYEE CAP CHANGES:

Authorized positions were reduced by three (3) FTEs due to the elimination of one Assistant General Counsel, one Deputy General Counsel, and one Legal Assistant.

CITY OF JACKSONVILLE, FLORIDA

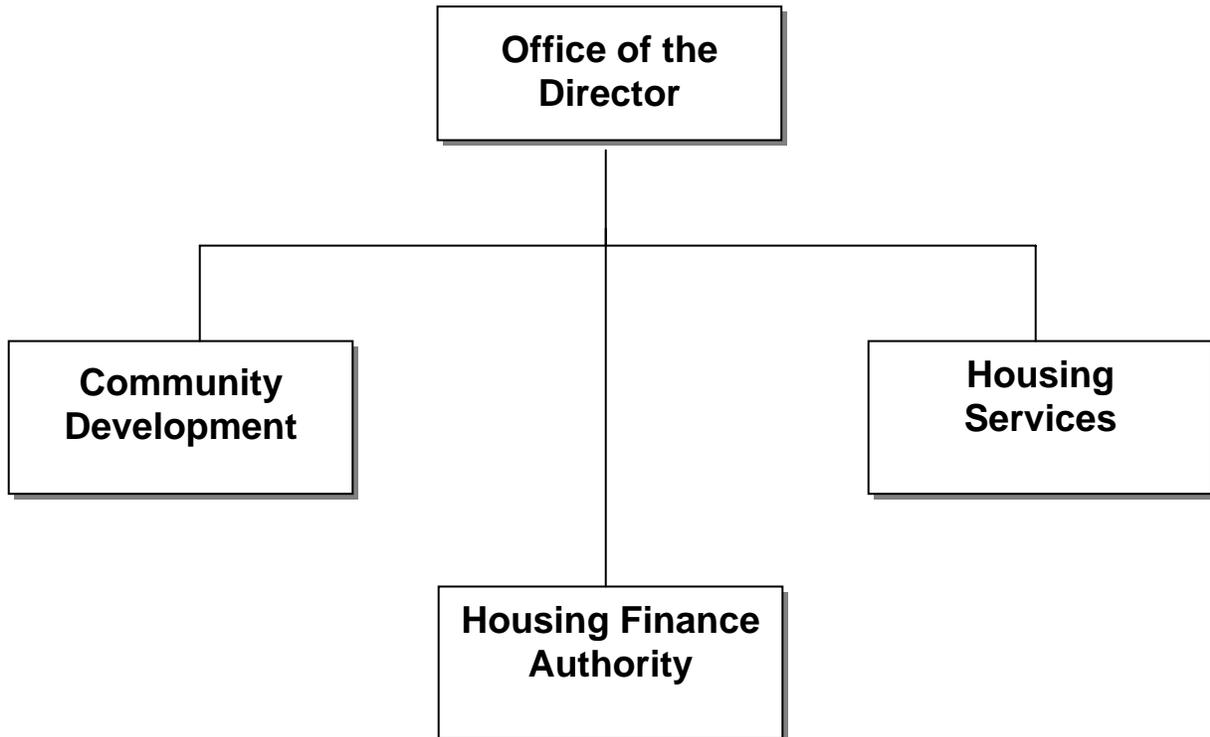
DEPARTMENT OF HOUSING

DEPARTMENT VISION:

Safe and vibrant Neighborhoods in every part of Jacksonville.

DEPARTMENT MISSION:

To achieve safe and vibrant Neighborhoods through targeted investments in public infrastructure, housing, economic development and human capital.



COMMUNITY DEVELOPMENT
SUBFUND -- 1A1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
HOUSING					
Intergovernmental Revenue	5,049,006	139,600	0	-100.0%	-139,600
Miscellaneous Revenue	191,143	0	0		0
	5,240,150	139,600	0	-100.0%	-139,600
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-143,625	0	0		0
	-143,625	0	0		0
PLANNING AND DEVELOPMENT					
Intergovernmental Revenue	155,413	0	0		0
	155,413	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	344,408	344,268	350,357	1.8%	6,089
	344,408	344,268	350,357	1.8%	6,089
TOTAL REVENUE	5,596,346	483,868	350,357	-27.6%	-133,511
EXPENDITURES					
HOUSING					
Salaries	954,496	182,481	181,446	-0.6%	-1,035
Employer Provided Benefits	256,336	45,092	53,819	19.4%	8,727
Internal Service Charges	162,733	43,897	36,375	-17.1%	-7,522
Other Operating Expenses	137,354	3,642	3,717	2.1%	75
Grants and Aids	2,495,213	75,000	75,000	0.0%	0
Supervision Allocation	333,635	0	0		0
Indirect Cost	53,900	0	0		0
Other	1,500,071	0	0		0
	5,893,739	350,112	350,357	0.1%	245
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-5,844	0	-100.0%	5,844
	0	-5,844	0	-100.0%	5,844
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	761,910	139,600	0	-100.0%	-139,600
	761,910	139,600	0	-100.0%	-139,600
TOTAL EXPENDITURES	6,655,650	483,868	350,357	-27.6%	-133,511

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	4	4	0
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
HOUSING
COMMUNITY DEVELOPMENT (1A1)**

BACKGROUND:

In accordance with a recommendation from the Affordable Housing Task Force in 2006, it was recommended to remove the federal and state housing and community development grants from the Mayor's annual budget cycle and handle them through separate legislation. The General Funded portion of the Housing Department will still be budgeted from subfund 1A1 and funded through interfund transfers.

REVENUES:

1. Intergovernmental Revenue:

- The reduction of \$139,600 is due to the loss of federal funding.

EXPENDITURES:

1. Employer provided benefits:

- The net increase of \$8,727 is due mainly to an increase in pension contributions of \$18,705 that is somewhat offset by a reduction in payroll taxes of \$9,359.

2. Internal Service Charges:

- The net reduction of \$7,522 is due primarily to reductions in telecommunications of \$7,202 and data center services of \$3,801 that are partially offset by an increase of \$2,282 in legal costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the number of authorized positions.

JACKSONVILLE HOUSING FINANCE AUTHORITY
SUBFUND -- 721

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE HOUSING FINANCE AUTHORITY					
Miscellaneous Revenue	75,009	186,076	57,367	-69.2%	-128,709
Other Sources	2,071,501	256,000	163,059	-36.3%	-92,941
	2,146,510	442,076	220,426	-50.1%	-221,650
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	103,320	23,346	23,346	0.0%	0
Transfers From Component Units	7,819	0	0		0
Transfers from Fund Balance	37,415	264,586	294,743	11.4%	30,157
	148,555	287,932	318,089	10.5%	30,157
TOTAL REVENUE	2,295,065	730,008	538,515	-26.2%	-191,493
EXPENDITURES					
JACKSONVILLE HOUSING FINANCE AUTHORITY					
Salaries	108,477	217,445	209,673	-3.6%	-7,772
Employer Provided Benefits	20,182	88,606	48,872	-44.8%	-39,734
Internal Service Charges	20,118	14,089	10,704	-24.0%	-3,385
Other Operating Expenses	256,122	278,752	238,438	-14.5%	-40,314
Capital Outlay	0	1	1	0.0%	0
Grants and Aids	85,000	0	0		0
Supervision Allocation	179,525	134,167	0	-100.0%	-134,167
Indirect Cost	0	0	27,163		27,163
	669,424	733,060	534,851	-27.0%	-198,209
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-6,716	0	-100.0%	6,716
Cash Carryover	0	3,664	3,664	0.0%	0
	0	-3,052	3,664	-220.1%	6,716
TOTAL EXPENDITURES	669,424	730,008	538,515	-26.2%	-191,493

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 11 BUDGET
HOUSING
HOUSING FINANCE AUTHORITY (721)**

BACKGROUND:

The Jacksonville Housing Finance Authority (JHFA) provides funds to support development of housing for low-to-moderate income families through the issuance of tax exempt bonds. The bond proceeds are utilized to make low interest loans.

REVENUES:

1. Miscellaneous Revenue:

- The reduction of \$128,709 is mainly due to reduced mortgage interest income.

2. Other Sources:

- The reduction of \$92,941 is due to reduced proceeds from bond refunds.

2. Transfers:

- The net increase of \$30,157 is required to cover budgeted expenses.

EXPENDITURES:

1. Employer Benefits:

- The reduction of \$39,734 is due mainly to a reduction in pension contributions of \$27,218 and life insurance of \$12,053.

2. Internal Service Charges:

- The net reduction of \$3,385 is due mainly to an increase in legal costs of \$2,951 and a reduction in ITD data center service of \$5,926.

3. Other Operating Expenses:

- The net reduction of \$40,314 is primarily due to reductions in general insurance of \$17,186, professional services of \$16,050 and travel of \$3,520.

4. Supervision Allocation:

- Supervision allocation is no longer being budgeted.

5. Indirect Cost:

- The increase of \$27,163 is due to a recalculation of the indirect costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.

HUMAN RIGHTS COMMISSION
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Intergovernmental Revenue	96,950	94,150	108,850	15.6%	14,700
Miscellaneous Revenue	411	700	700	0.0%	0
TOTAL REVENUE	97,361	94,850	109,550	15.5%	14,700
EXPENDITURES					
Salaries	784,806	782,317	618,197	-21.0%	-164,120
Lapse	0	-5,267	0	-100.0%	5,267
Employer Provided Benefits	189,347	233,782	176,671	-24.4%	-57,111
Internal Service Charges	137,433	173,978	113,933	-34.5%	-60,045
Other Operating Expenses	111,760	116,820	76,887	-34.2%	-39,933
Capital Outlay	0	2	1	-50.0%	-1
TOTAL EXPENDITURES	1,223,347	1,301,632	985,689	-24.3%	-315,943

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	17	13	-4
PART-TIME HOURS			

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
JAX HUMAN RIGHTS COMMISSION	1,223,347	1,301,632	985,689	-24.3%	-315,943
DEPARTMENT TOTAL	1,223,347	1,301,632	985,689	-24.3%	-315,943

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE HUMAN RIGHTS COMMISSION
GENERAL FUND (011)**

BACKGROUND:

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES:

1. Intergovernmental Revenue:
 - The increase of \$14,700 is due to an anticipated increase in the United States Equal Employment and Opportunity Commission Award.

EXPENDITURES:

1. Salaries:
 - The decrease of \$164,120 is primarily due to the elimination of four positions and the 3% pay reduction.
2. Lapse:
 - The increase of \$5,267 is a result of removing the lapse imposed in FY 10.
3. Employee Provided Benefits:
 - The decrease of \$57,111 is primarily due to the reduction of \$24,226 in workers' compensation insurance, \$18,024 in group hospitalization insurance and \$11,764 payroll taxes (FICA).
4. Internal Service Charges:
 - The decrease of \$60,045 is primarily due to the reduction of \$30,410 in Information Technology Department data center service charge, \$22,652 in telecommunication service charges and \$4,030 in copier allocation.
5. Other Operating Expenses:
 - The decrease of \$39,933 is primarily due to the reduction of \$22,978 in professional services, \$9,000 in food cost for Study Circles Events, \$4,026 in miscellaneous services and charges and \$2,170 in printing and binding commercial.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

Four positions were eliminated.

CITY OF JACKSONVILLE, FLORIDA

INFORMATION TECHNOLOGY

DEPARTMENT VISION:

The Information Technology Department will be the driving force of continuous improvement in all aspects of city government operations through the prudent exploitation of all available technologies.

We adopt a proactive strategy of operational leadership by seeking-out and tackling challenging opportunities for improvement head-on with energy, creativity, and professional IT competence.

DEPARTMENT MISSION:

We complete IT projects and services for our customers on time with no problems that improve their business processes and service delivery to the citizens of Jacksonville.

ITD OPERATIONS
SUBFUND -- 531

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
INFORMATION TECHNOLOGY					
Charges for Services	22,815,733	25,394,151	23,008,796	-9.4%	-2,385,355
Miscellaneous Revenue	1,996	1,600	200	-87.5%	-1,400
Other Sources	220,555	0	0		0
	<u>23,038,283</u>	<u>25,395,751</u>	<u>23,008,996</u>	-9.4%	-2,386,755
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-341,524	0	0		0
	<u>-341,524</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	24,669	687,917	1,076,830	56.5%	388,913
	<u>24,669</u>	<u>687,917</u>	<u>1,076,830</u>	56.5%	388,913
TOTAL REVENUE	22,721,428	26,083,668	24,085,826	-7.7%	-1,997,842

EXPENDITURES

INFORMATION TECHNOLOGY					
Salaries	9,134,441	11,111,213	9,807,975	-11.7%	-1,303,238
Lapse	0	-122,793	0	-100.0%	122,793
Employer Provided Benefits	2,169,569	2,900,739	2,586,106	-10.8%	-314,633
Internal Service Charges	2,181,167	1,752,428	911,147	-48.0%	-841,281
Other Operating Expenses	8,308,436	8,928,568	9,139,141	2.4%	210,573
Capital Outlay	276,835	6,251	106,211	1599.1%	99,960
Supervision Allocation	0	0	-443,275		-443,275
Indirect Cost	1,289,960	1,200,844	1,200,844	0.0%	0
Banking Fund Debt Repayment	675,757	731,488	173,055	-76.3%	-558,433
	<u>24,036,165</u>	<u>26,508,738</u>	<u>23,481,204</u>	-11.4%	-3,027,534
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-425,070	-169,857	-60.0%	255,213
Cash Carryover	0	0	774,479		774,479
	<u>0</u>	<u>-425,070</u>	<u>604,622</u>	-242.2%	1,029,692
TOTAL EXPENDITURES	24,036,165	26,083,668	24,085,826	-7.7%	-1,997,842

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	168	144	-24
PART-TIME HOURS	6,240	9,240	3,000

**MAYOR'S PROPOSED FY 11 BUDGET
INFORMATION TECHNOLOGY
ITD OPERATIONS (531)**

BACKGROUND:

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUES:

1. Charges for Services:
 - The reduction in charges billed to other entities is directly related to the reduced expenditures in this subfund.
2. Transfers From Other Funds:
 - The increase is mainly due to a one time transfer from the System Development fund (536) of \$594,830.

EXPENDITURES:

1. Salaries/Employer Provided Benefits:
 - The decrease is due to the elimination of three positions, the privatization of the desktop function which reduced the FTE count by 20 positions and the 3% salary reduction.
2. Internal Service Charges:
 - The main drivers are a \$245,651 decrease in the telecommunication allocation and a \$541,649 decrease in the system development allocation.
3. Other Operating Expenses:
 - The net increase is due to a \$1.07 million contractual services contract related to the privatization of the desktop function. This is offset by operating expense reductions including \$100,950 in Repairs & Maintenance, \$401,721 in Hardware/Software Maintenance agreements, \$101,057 in In-House Building Rental and \$193,058 in Computer Equipment Under \$1,000 costs.
4. Capital Outlay:
 - The increase is due to the end user equipment refresh.
5. Supervision Allocation:
 - Beginning in FY 11, the costs of the Office of Director are being allocated to each activity within the Information Technology Department.
6. Banking Fund Debt Repayment:
 - The reduction is attributable to several large ITP projects from prior years being fully repaid and the removal \$2.6 million of project capacity from various ITP projects.

SERVICE LEVEL CHANGES:

There are no significant changes to service levels.

EMPLOYEE CAP CHANGES:

The reduction of 24 positions is made up of the reduction of one FY 10 schedule B2 redlined position, three eliminated positions as part of the budget process and 20 positions related to the privatization of the desktop function.

COMMUNICATIONS
SUBFUND -- 533

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
INFORMATION TECHNOLOGY					
Charges for Services	6,652,593	7,138,754	7,367,317	3.2%	228,563
	<u>6,652,593</u>	<u>7,138,754</u>	<u>7,367,317</u>	3.2%	228,563
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	125,754	52,035	33,998	-34.7%	-18,037
	<u>125,754</u>	<u>52,035</u>	<u>33,998</u>	-34.7%	-18,037
TOTAL REVENUE	6,778,347	7,190,789	7,401,315	2.9%	210,526
EXPENDITURES					
INFORMATION TECHNOLOGY					
Salaries	337,456	408,338	409,161	0.2%	823
Lapse	0	-1,733	0	-100.0%	1,733
Employer Provided Benefits	84,094	115,349	118,808	3.0%	3,459
Internal Service Charges	235,118	281,680	237,381	-15.7%	-44,299
Other Operating Expenses	6,832,546	6,310,295	6,315,785	0.1%	5,490
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	221,626		221,626
Indirect Cost	503,925	90,401	98,553	9.0%	8,152
	<u>7,993,139</u>	<u>7,204,331</u>	<u>7,401,315</u>	2.7%	196,984
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-13,542	0	-100.0%	13,542
	<u>0</u>	<u>-13,542</u>	<u>0</u>	-100.0%	13,542
TOTAL EXPENDITURES	7,993,139	7,190,789	7,401,315	2.9%	210,526

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	1,040	2,060	1,020

**MAYOR'S PROPOSED FY 11 BUDGET
INFORMATION TECHNOLOGY
COMMUNICATIONS (533)**

BACKGROUND:

This internal service fund accumulates and allocates the costs for telephone communications including installs, upgrades and repairs. This subfund also accounts for cellular phone and wireless data access for the general government and some other agencies.

REVENUES:

1. Charges for Services:
 - This revenue consists of internal service revenues from charges billed to other departments and agencies.
2. Miscellaneous Revenue:
 - The reduction is due to lower than expected investment returns.

EXPENDITURES:

1. Salaries:
 - The net increase is the result of the 3% salary reduction offset by the transfer of \$8,500 of part-time salaries from the Radio fund (534) and a \$4,403 increase in leave sellback costs.
2. Employer Provided Benefits:
 - The increase is mainly due to increases in workers compensation, pension contribution costs and payroll taxes. The pension and payroll tax increases are being caused by the changes in leave sellback and part-time salaries. These increases are partially offset by the ramification of the 3% salary reduction.
3. Internal Service Charges:
 - The main reason for the decrease is a \$37,678 reduction in the data center services allocation.
4. Supervision Allocation:
 - Beginning in FY 11, the costs of the Office of Director are been allocated to each activity within the Information Technology Department.
5. Indirect Cost:
 - The change is due to revisions in the indirect cost study preformed by KPMG.

SERVICE LEVEL CHANGES:

There are no significant reductions in service level.

EMPLOYEE CAP CHANGES:

Part-time hours were moved from the Radio fund (534) during the budget process.

RADIO COMMUNICATION
SUBFUND -- 534

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
INFORMATION TECHNOLOGY					
Charges for Services	6,517,830	7,280,636	5,945,456	-18.3%	-1,335,180
	<u>6,517,830</u>	<u>7,280,636</u>	<u>5,945,456</u>	<u>-18.3%</u>	<u>-1,335,180</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-52,168	0	52,812		52,812
	<u>-52,168</u>	<u>0</u>	<u>52,812</u>		<u>52,812</u>
TOTAL REVENUE	6,465,662	7,280,636	5,998,268	-17.6%	-1,282,368
EXPENDITURES					
INFORMATION TECHNOLOGY					
Salaries	719,186	729,037	708,031	-2.9%	-21,006
Lapse	0	-5,006	0	-100.0%	5,006
Employer Provided Benefits	172,845	198,941	212,564	6.8%	13,623
Internal Service Charges	185,539	192,443	167,236	-13.1%	-25,207
Other Operating Expenses	1,915,008	1,967,172	1,822,571	-7.4%	-144,601
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	221,649		221,649
Indirect Cost	0	83,333	86,366	3.6%	3,033
Banking Fund Debt Repayment	2,683,560	4,139,027	2,779,850	-32.8%	-1,359,177
	<u>5,676,138</u>	<u>7,304,948</u>	<u>5,998,268</u>	<u>-17.9%</u>	<u>-1,306,680</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-24,312	0	-100.0%	24,312
	<u>0</u>	<u>-24,312</u>	<u>0</u>	<u>-100.0%</u>	<u>24,312</u>
TOTAL EXPENDITURES	5,676,138	7,280,636	5,998,268	-17.6%	-1,282,368

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	14	14	
PART-TIME HOURS	1,020		-1,020

**MAYOR'S PROPOSED FY 11 BUDGET
INFORMATION TECHNOLOGY
RADIO COMMUNICATION (534)**

BACKGROUND:

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JPA.

REVENUES:

1. Charges for Services:
 - The reduction is due to decreases in costs billed to other departments and agencies.
2. Miscellaneous Revenue:
 - Is made up of anticipated interest earnings for FY 11.

EXPENDITURES:

1. Salaries:
 - The decrease is mainly due to the 3% salary reduction and the transfer of \$8,500 in part-time salaries to the Communication fund (533).
2. Employer Provided Benefits:
 - The increase is mainly due to the effect of the 3% salary reduction offset by increases in workers compensation and health insurance costs.
3. Internal Service Charges:
 - The main driver is a \$21,820 reduction in the data center services allocation.
4. Other Operating Expenses:
 - The decrease is due mainly to reductions in Repairs and Maintenance (\$67,688) and Repair/Maintenance Supplies (\$70,900).
5. Supervision Allocation:
 - Beginning in FY 11, the costs of the Office of Director are been allocated to each activity within the Information Technology Department.
6. Banking Fund Debt Repayment:
 - The decrease is mainly due to the amortization of the CIP Radio System project.

SERVICE LEVEL CHANGES:

There are no significant changes in service level.

EMPLOYEE CAP CHANGES:

The part-time hours have been moved to the Communications fund (533).

SYSTEM DEVELOPMENT/TECH REPLACEMENT
 SUBFUND -- 535

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
INFORMATION TECHNOLOGY					
Charges for Services	3,489,124	0	0		0
Miscellaneous Revenue	-55,241	0	0		0
Other Sources	1,631,511	0	0		0
	5,065,394	0	0		0
JACKSONVILLE CITYWIDE ACTIVITIES					
Transfers from Fund Balance	36,000	187,917	0	-100.0%	-187,917
	36,000	187,917	0	-100.0%	-187,917
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	500,000	0	0		0
	500,000	0	0		0
TOTAL REVENUE	5,601,394	187,917	0	-100.0%	-187,917
EXPENDITURES					
INFORMATION TECHNOLOGY					
Salaries	2,384,286	0	0		0
Employer Provided Benefits	489,919	0	0		0
Other Operating Expenses	1,549,742	0	0		0
Capital Outlay	1,072,411	0	0		0
Supervision Allocation	0	0	0		0
Banking Fund Debt Repayment	1,433,519	0	0		0
	6,929,876	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	187,917	0	-100.0%	-187,917
	0	187,917	0	-100.0%	-187,917
TOTAL EXPENDITURES	6,929,876	187,917	0	-100.0%	-187,917

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
INFORMATION TECHNOLOGY
SYSTEM DEVELOPMENT/TECH REPLACEMENT (535)**

BACKGROUND:

In prior budget years, this internal service subfund was used only as a flow through for technology related purchases financed using the Banking Fund. Its purpose and function were expanded to include housing all costs related to system development including personnel costs. This fund will be closed after FY 10.

TECH SYSTEM DEVELOPMENT
SUBFUND -- 536

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
INFORMATION TECHNOLOGY					
Charges for Services	0	4,308,384	2,860,355	-33.6%	-1,448,029
Other Sources	0	1,429,856	2,024,782	41.6%	594,926
	0	5,738,240	4,885,137	-14.9%	-853,103
TOTAL REVENUE	0	5,738,240	4,885,137	-14.9%	-853,103
EXPENDITURES					
INFORMATION TECHNOLOGY					
Salaries	0	375,595	0	-100.0%	-375,595
Employer Provided Benefits	0	96,276	0	-100.0%	-96,276
Other Operating Expenses	0	472,417	700,730	48.3%	228,313
Capital Outlay	0	1,269,439	1,324,052	4.3%	54,613
Banking Fund Debt Repayment	0	3,524,513	2,265,525	-35.7%	-1,258,988
	0	5,738,240	4,290,307	-25.2%	-1,447,933
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	0	594,830		594,830
	0	0	594,830		594,830
TOTAL EXPENDITURES	0	5,738,240	4,885,137	-14.9%	-853,103

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
INFORMATION TECHNOLOGY
TECHNOLOGY SYSTEM DEVELOPMENT (536)**

BACKGROUND:

This internal service fund houses IT system development projects. This fund will be project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUES:

1. Charges for Services:
 - This revenue consists of internal service revenues from charges billed to other departments and agencies.
2. Other Sources:
 - This amount represents the proposed Banking Fund borrowing for the FY 11 proposed ITP.

EXPENDITURES:

1. Salaries/Employer Provided Benefits:
 - In prior years City employees focused part of their time to system development. Going forward the focus will be to buy off the shelf software and any development that is necessary will be done by outside developers and/or companies.
2. Other Operating Expenses:
 - This amount represents the FY 11 proposed Banking Fund borrowing related to outside developers costs for the proposed ITP.
3. Capital Outlay:
 - This amount represents the FY 11 proposed Banking Fund capital borrowing for the proposed ITP.
4. Banking Fund Debt Repayment:
 - This amount represents the FY 11 interest and principal payback for banking fund borrowing. This amount includes prior year approved items and the FY 11 proposed borrowing as detailed above.

SERVICE LEVEL CHANGES:

There are no significant reductions in service level.

EMPLOYEE CAP CHANGES:

There are no positions in this fund.

CITY OF JACKSONVILLE, FLORIDA

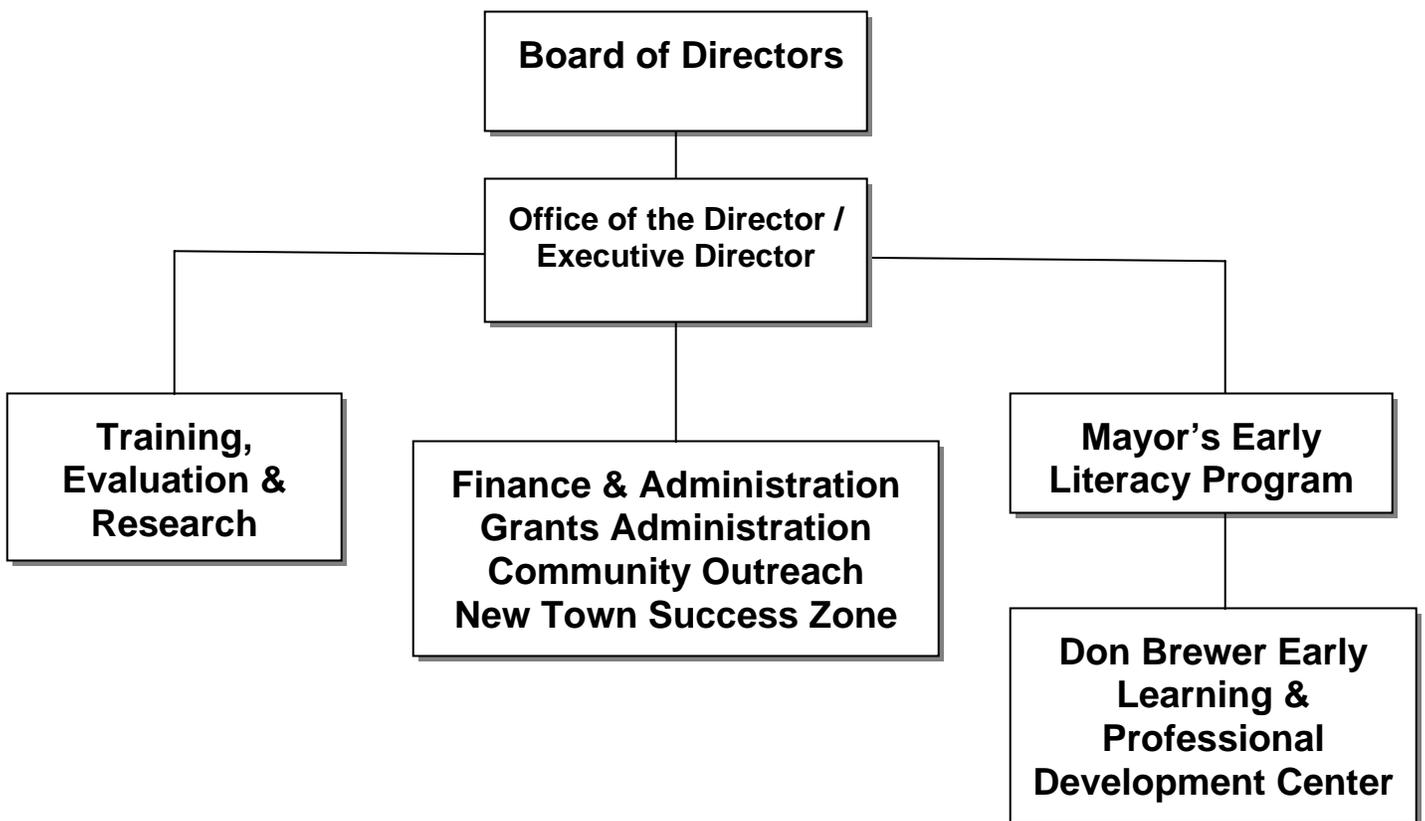
JACKSONVILLE CHILDREN'S COMMISSION

DEPARTMENT VISION:

Jacksonville will be one of America's top 10 cities for children to reach their highest potential.

DEPARTMENT MISSION:

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



JACKSONVILLE CHILDREN'S COMMISSION
SUBFUND -- 191

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CHILDREN'S COMMISSION					
Miscellaneous Revenue	289,900	290,424	298,300	2.7%	7,876
Transfers from Fund Balance	24,800	0	0		0
	314,700	290,424	298,300	2.7%	7,876
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	305,859	145,243	50,000	-65.6%	-95,243
Transfers from Fund Balance	4,821,686	0	0		0
	5,127,545	145,243	50,000	-65.6%	-95,243
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	16,390,114	21,058,173	20,791,759	-1.3%	-266,414
	16,390,114	21,058,173	20,791,759	-1.3%	-266,414
TOTAL REVENUE	21,832,358	21,493,840	21,140,059	-1.6%	-353,781
EXPENDITURES					
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	2,398,534	2,499,289	2,437,998	-2.5%	-61,291
Lapse	0	-51,726	0	-100.0%	51,726
Employer Provided Benefits	600,313	666,611	696,110	4.4%	29,499
Internal Service Charges	553,793	636,722	463,923	-27.1%	-172,799
Other Operating Expenses	2,159,998	1,767,110	1,762,079	-0.3%	-5,031
Capital Outlay	11,356	6	4	-33.3%	-2
Grants and Aids	12,180,806	16,061,762	15,779,404	-1.8%	-282,358
Banking Fund Debt Repayment	969	948	541	-42.9%	-407
	17,905,768	21,580,722	21,140,059	-2.0%	-440,663
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-86,882	0	-100.0%	86,882
	0	-86,882	0	-100.0%	86,882
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	3,447,814	0	0		0
	3,447,814	0	0		0
TOTAL EXPENDITURES	21,353,582	21,493,840	21,140,059	-1.6%	-353,781

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	50	49	-1
PART-TIME HOURS	1,020	1,020	

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE CHILDREN'S COMMISSION
JACKSONVILLE CHILDREN'S COMMISSION FUND (191)**

BACKGROUND:

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

REVENUES:

1. Miscellaneous Revenue:

- The decrease in miscellaneous revenue reflects a reduction in investment pool earnings projected due to market conditions.

2. Transfer from General Fund:

- The decrease in the transfer from the General Fund is due to a reduction in operational expenses.

EXPENDITURES:

1. Salaries:

- There is a reduction of \$61,291 mostly due to a 3% salary reduction in permanent and probationary salaries and the elimination of one Program Associate position and one Contract Compliance position.

2. Employer Provided Benefits:

- The increase of \$29,499 for benefits is mainly due to a rise in pension costs of \$120,861 for FICA conversions and health insurance costs of \$3,015. There were offsetting decreases in FICA Payroll and Medicare taxes of \$62,024, life insurance for \$6,150 and workers compensation for \$26,203.

3. Internal Service Charges:

- The decrease of \$172,799 is primarily due to reductions in ITD data center services of \$104,899, telecommunication services of \$58,700 and ITD GIS/Aerial services of \$25,382, copier consolidation and system development for \$7,241. These reductions were partially offset by an increase of \$23,423 in other IT internal service areas.

4. Capital Outlay

- No capital expenditures are being requested for FY 11.

5. Grants and Aids:

- The decrease of \$282,358 is due to the elimination of the Substance Abuse and Mental Health Services Administration Grant of \$103,333 along with reductions in other program areas.

SERVICE LEVEL CHANGES:

There is no change in service level.

EMPLOYEE CAP CHANGES:

One Program Associate position was eliminated during FY 09-10 and one Contract Compliance position was eliminated during the FY 10-11 budget process. In addition, a position that is being funded 50% from sub-fund 191 and 50% from grant funds was moved from sub-fund 192 to sub-fund 191 for FY 10-11. The net affect was a reduction of one position.

CITY OF JACKSONVILLE, FLORIDA

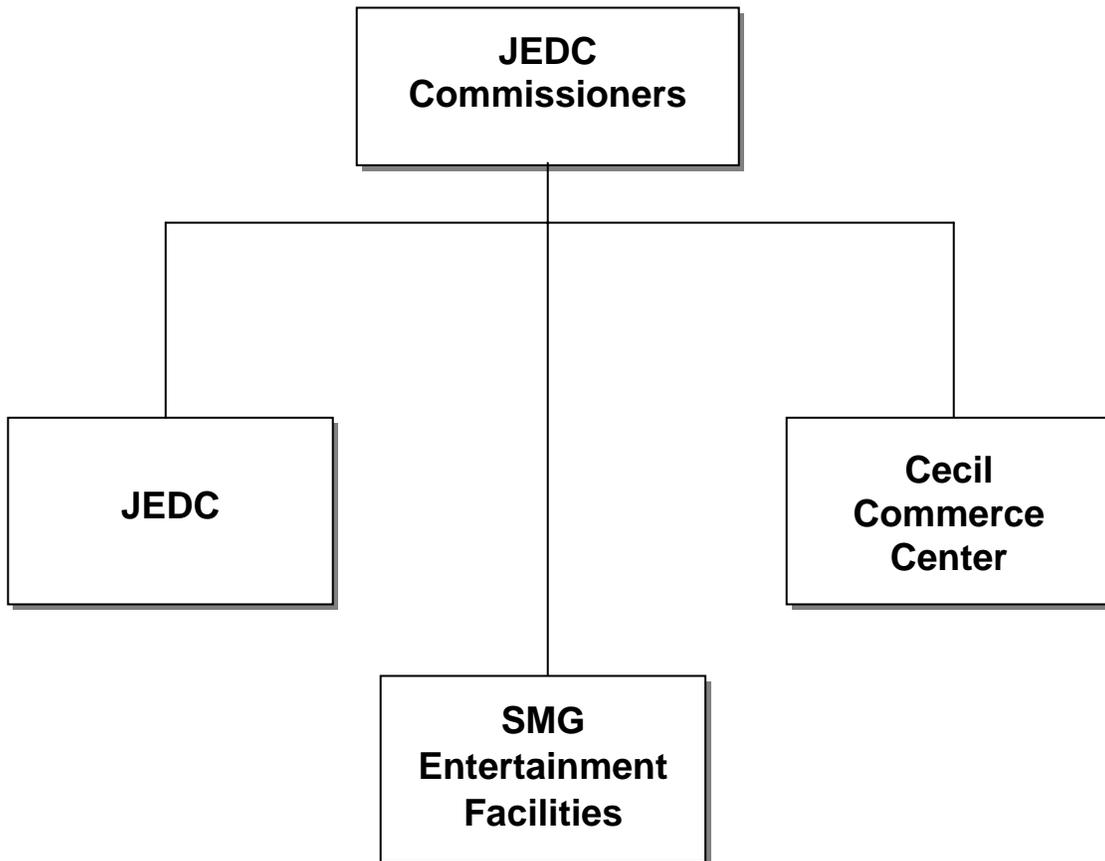
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION

DEPARTMENT VISION:

To impart a positive understanding of the impact public investment in economic development has to the citizens of the city and the region; impacts which increase the number of career opportunities, diversify the business mix for all of Northeast Florida and ensure sound economic health through existing business expansions and new business growth. In addition, to have a united regional policy for existing and future growth management and economic development issues, and make the downtown a 24-hour active business and social environment.

DEPARTMENT MISSION:

To increase prosperity for Jacksonville by attracting targeted industries and utilizing tax incentives to bring job generating investments into specific areas of the community.



USD1 B/C NORTH COMBINED TID
SUBFUND -- 181

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,533,936	6,106,327	5,717,691	-6.4%	-388,636
	<u>6,533,936</u>	<u>6,106,327</u>	<u>5,717,691</u>	<u>-6.4%</u>	<u>-388,636</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	2,173,080		2,173,080
	<u>0</u>	<u>0</u>	<u>2,173,080</u>		<u>2,173,080</u>
TOTAL REVENUE	6,533,936	6,106,327	7,890,771	29.2%	1,784,444
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Capital Outlay	0	-62,975	0	-100.0%	62,975
	<u>0</u>	<u>-62,975</u>	<u>0</u>	<u>-100.0%</u>	<u>62,975</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	5,110,914	5,467,544	5,564,596	1.8%	97,052
	<u>5,110,914</u>	<u>5,467,544</u>	<u>5,564,596</u>	<u>1.8%</u>	<u>97,052</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,090,275	563,783	2,251,175	299.3%	1,687,392
Transfers to Other Funds	75,000	137,975	75,000	-45.6%	-62,975
	<u>1,165,275</u>	<u>701,758</u>	<u>2,326,175</u>	<u>231.5%</u>	<u>1,624,417</u>
TOTAL EXPENDITURES	6,276,189	6,106,327	7,890,771	29.2%	1,784,444

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
NORTHWEST/NORTHSIDE TAX INCREMENT DISTRICT (181)**

BACKGROUND:

- Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest/Northside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

REVENUES:

1. Taxes:
 - The decrease of \$388,636 is due to lower projected property tax revenues.
2. Transfers-Non Departmental
 - The increase of \$2,173,080 in transfers is due to increases in debt service requirements.

EXPENDITURES:

1. Other Operating Expenses:
 - There are no significant changes in Other Operating Expenses.
2. Debt Service:
 - The increase of \$1,687,392 in debt service expenditures is primarily attributable to increase in debt service for the Carling.
3. Transfer to Other Funds:
 - The reduction of \$62,975 represents a lower transfer to the Housing Department.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

USD1 A SOUTHSIDE TAX INCREMENT
SUBFUND -- 182

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
DEBT SERVICE					
Miscellaneous Revenue	63,288	101,830	79,000	-22.4%	-22,830
	<u>63,288</u>	<u>101,830</u>	<u>79,000</u>	<u>-22.4%</u>	<u>-22,830</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	3,049,406	3,685,429	3,377,933	-8.3%	-307,496
	<u>3,049,406</u>	<u>3,685,429</u>	<u>3,377,933</u>	<u>-8.3%</u>	<u>-307,496</u>
TOTAL REVENUE	3,112,694	3,787,259	3,456,933	-8.7%	-330,326
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Other Operating Expenses	0	1,107,871	1,000,000	-9.7%	-107,871
	<u>0</u>	<u>1,107,871</u>	<u>1,000,000</u>	<u>-9.7%</u>	<u>-107,871</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	438,991	1,305,400	1,300,000	-0.4%	-5,400
	<u>438,991</u>	<u>1,305,400</u>	<u>1,300,000</u>	<u>-0.4%</u>	<u>-5,400</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	548,979	583,041	596,684	2.3%	13,643
Transfers to Other Funds	0	790,947	560,249	-29.2%	-230,698
	<u>548,979</u>	<u>1,373,988</u>	<u>1,156,933</u>	<u>-15.8%</u>	<u>-217,055</u>
TOTAL EXPENDITURES	987,970	3,787,259	3,456,933	-8.7%	-330,326

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
SOUTHSIDE TAX INCREMENT DISTRICT (182)**

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

REVENUES:

1. Miscellaneous Revenue:
 - The decrease of \$22,830 is due to reduced debt repayment from the Hilton.
2. Taxes:
 - The reduction of \$307,496 is due to lower projected tax revenues for this district.

EXPENDITURES:

1. Other Operating Expenses:
 - The decrease of \$107,871 is due to a reduction in project and professional service expenditures.
2. Debt Service:
 - There are no significant changes in debt service.
3. Transfers to Other Funds
 - The reduction of \$230,698 in transfer to the general fund is due to reduced tax revenues for this tax district, therefore less excess funds.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

JACKSONVILLE BEACH TAX INCREMENT
 SUBFUND -- 184

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	4,603,651	4,563,459	5,292,647	16.0%	729,188
	<u>4,603,651</u>	<u>4,563,459</u>	<u>5,292,647</u>	<u>16.0%</u>	<u>729,188</u>
TOTAL REVENUE	4,603,651	4,563,459	5,292,647	16.0%	729,188
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants and Aids	4,603,651	4,563,459	5,292,647	16.0%	729,188
	<u>4,603,651</u>	<u>4,563,459</u>	<u>5,292,647</u>	<u>16.0%</u>	<u>729,188</u>
TOTAL EXPENDITURES	4,603,651	4,563,459	5,292,647	16.0%	729,188

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
JACKSONVILLE BEACH TAX INCREMENT DISTRICT (184)**

BACKGROUND:

- Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

REVENUES:

1. Taxes:

- The increase of \$729,188 is due to an increase in projected property tax revenues in this district.

EXPENDITURES:

- The increase of \$729,188 in Grants and Aids represents an increase in the payment to the tax increment district.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

JIA AREA REDEVELOPMENT
SUBFUND -- 185

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
DEBT SERVICE					
Miscellaneous Revenue	39,543	34,777	0	-100.0%	-34,777
	<u>39,543</u>	<u>34,777</u>	<u>0</u>	<u>-100.0%</u>	<u>-34,777</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,258,730	6,377,692	6,513,186	2.1%	135,494
	<u>6,258,730</u>	<u>6,377,692</u>	<u>6,513,186</u>	<u>2.1%</u>	<u>135,494</u>
TOTAL REVENUE	6,298,273	6,412,469	6,513,186	1.6%	100,717
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	35,000	317,000	450,000	42.0%	133,000
	<u>35,000</u>	<u>317,000</u>	<u>450,000</u>	<u>42.0%</u>	<u>133,000</u>
PLANNING AND DEVELOPMENT					
Other Operating Expenses	90,933	0	0		0
	<u>90,933</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,517,529	1,790,356	1,795,057	0.3%	4,701
Transfers to Other Funds	4,651,165	4,305,113	4,268,129	-0.9%	-36,984
	<u>6,168,694</u>	<u>6,095,469</u>	<u>6,063,186</u>	<u>-0.5%</u>	<u>-32,283</u>
TOTAL EXPENDITURES	6,294,627	6,412,469	6,513,186	1.6%	100,717

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
JIA AREA REDEVELOPMENT TAX INCREMENT DISTRICT (185)**

BACKGROUND:

- Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

REVENUES:

1. Miscellaneous Revenue:
 - The decrease of \$34,777 is due to no longer collecting debt service repayment from Coach.
2. Taxes:
 - The increase of \$135,494 is due to higher projected property tax revenues for this district.

EXPENDITURES:

1. Other Operating Expenses:
 - The increase of \$133,000 is mainly attributable to the Airport Road Sidewalk Improvements project.
2. Debt Service:
 - There are no significant changes to debt service.
3. Transfers:
 - There are no significant changes to transfers.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

SOUTEL/MONCRIEF TAX DISTRICT
 SUBFUND -- 186

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	0	453,232		453,232
	0	0	453,232		453,232
TOTAL REVENUE	0	0	453,232		453,232
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	0	453,232		453,232
	0	0	453,232		453,232
TOTAL EXPENDITURES	0	0	453,232		453,232

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
SOUTEL-MONCRIEF TAX INCREMENT DISTRICT (186)**

BACKGROUND:

- Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel – Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

REVENUES:

1. Taxes:

- The increase of \$453,223 is due to this being a newly created tax increment district.

EXPENDITURES:

1. Cash Carry Over

- The increase of \$453,223 is due to this being a newly created tax increment district. Excess funds are placed into a carry over for future use.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

MUNICIPAL STADIUM - CITY
SUBFUND -- 4A1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	3,536,010	2,446,122	2,260,000	-7.6%	-186,122
Miscellaneous Revenue	5,454,279	3,964,861	4,127,519	4.1%	162,658
	8,990,289	6,410,983	6,387,519	-0.4%	-23,464
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,508,786	6,766,136	6,211,820	-8.2%	-554,316
Miscellaneous Revenue	75,003	0	0		0
	6,583,789	6,766,136	6,211,820	-8.2%	-554,316
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	8,547,974	8,925,731	8,766,071	-1.8%	-159,660
	8,547,974	8,925,731	8,766,071	-1.8%	-159,660
TOTAL REVENUE	24,122,053	22,102,850	21,365,410	-3.3%	-737,440
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	1,491,555	0	0		0
Employer Provided Benefits	501,871	0	0		0
Internal Service Charges	117,200	237,446	199,027	-16.2%	-38,419
Other Operating Expenses	9,033,262	3,357,764	3,382,346	0.7%	24,582
Capital Outlay	22,437	0	0		0
	11,166,325	3,595,210	3,581,373	-0.4%	-13,837
TRANSFERS-NON DEPARTMENTAL					
Debt Service	10,262,296	0	11,321,869		11,321,869
Transfers to Other Funds	1,951,100	18,507,640	6,462,168	-65.1%	-12,045,472
	12,213,396	18,507,640	17,784,037	-3.9%	-723,603
TOTAL EXPENDITURES	23,379,721	22,102,850	21,365,410	-3.3%	-737,440

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
MUNICIPAL STADIUM- CITY (4A1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The net reduction of \$186,122 is due mainly to no longer budgeting the Gatorbowl revenue of \$300,000 in this subfund. This reduction is offset by an increase in facility fee surcharge of \$170,000.

2. Miscellaneous Revenue:

- The increase of \$162,658 is due to higher rental of city facilities projections.

3. Taxes:

- The decrease of \$554,316 is due to lower projected tourist and sales tax revenues.

4. Transfers from Other Funds:

- The reduction of \$159,660 represents a lower subsidy required to cover budgeted expenditures. The subsidy is broken down as follows: \$8,077,770 from the general fund and \$688,301 from the Arena.

EXPENDITURES:

1. Internal Service Charges:

- The net reduction of \$38,419 is mainly due to ITD data center service of \$46,788. this is offset by an increase in tech refresh of \$9,453.

2. Other Operating Expenses:

- The net increase of \$24,582 is mainly due to increases in electricity of \$394,976 and water of \$32,000. This increase is offset by the reduction of the Gatorbowl game expenses of \$300,000 no longer being budgeted in this subfund and miscellaneous insurance reductions of \$102,394.

3. Debt Service:

- The increase of \$11,321,869 is due to debt being allocated in the debt service line item, whereas previously it was transferred to a debt service subfund.

4. Transfers to Other Funds:

- The reduction of \$12,045,472 is mainly due to allocating funds in a debt service line item instead of a transfer to the debt service trust fund. Additionally there is a reduction of \$647,309 which represents a reduced transfer to the Stadium-SMG subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

MUNICIPAL STADIUM - SMG
SUBFUND -- 4A2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	1,763,399	1,352,932	-23.3%	-410,467
Miscellaneous Revenue	0	1,320,551	1,464,888	10.9%	144,337
	0	3,083,950	2,817,820	-8.6%	-266,130
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	23,785		23,785
	0	0	23,785		23,785
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	5,168,377	4,511,068	-12.7%	-657,309
	0	5,168,377	4,511,068	-12.7%	-657,309
TOTAL REVENUE	0	8,252,327	7,352,673	-10.9%	-899,654
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	1,543,142	1,351,215	-12.4%	-191,927
Employer Provided Benefits	0	553,000	460,170	-16.8%	-92,830
Other Operating Expenses	0	6,218,824	5,471,288	-12.0%	-747,536
Capital Outlay	0	0	70,000		70,000
Extraordinary Lapse	0	-62,639	0	-100.0%	62,639
	0	8,252,327	7,352,673	-10.9%	-899,654
TOTAL EXPENDITURES	0	8,252,327	7,352,673	-10.9%	-899,654

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
MUNICIPAL STADIUM- SMG (4A2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Service:

- The reduction of \$410,467 is due to lower projected attendance due to the loss of a major college game and fewer events overall.

2. Miscellaneous Revenue:

- The net increase of \$168,122 is due to increases in concession sales of \$147,059, non-dwelling rent of \$70,000, interest earnings of \$23,785, advertising fee of \$20,000 and miscellaneous sales of \$5,000. These increases are partially offset by the reduction of rental of city facilities of \$97,672.

3. Transfers From Other Funds:

- The reduction of \$657,309 represents a lower subsidy from the general fund.

EXPENDITURES:

1. Salaries:

- The reduction of \$191,927 is due to salary adjustments for SMG employees.

2. Employer Provided Benefits:

- The net reduction of \$92,830 is mainly due to the elimination of the SMG employee 401K matching cost of \$48,000 and a reduction of the SMG health insurance of \$45,110.

3. Other Operating Expenses:

- The net reduction of \$747,536 is mainly due to reductions in contractual services of \$487,417, repairs and maintenance of \$246,500 and other utilities of \$5,094.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

MUNICIPAL STADIUM-OTHER REV/DEBT SVC
 SUBFUND -- 4A6

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	0	11,321,869		11,321,869
Transfers From Other Funds	7,731,635	11,388,163	0	-100.0%	-11,388,163
	<u>7,731,635</u>	<u>11,388,163</u>	<u>11,321,869</u>	-0.6%	-66,294
TOTAL REVENUE	7,731,635	11,388,163	11,321,869	-0.6%	-66,294
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	7,731,635	11,388,163	11,319,076	-0.6%	-69,087
Fiscal and Other Debt Fees	0	0	2,793		2,793
	<u>7,731,635</u>	<u>11,388,163</u>	<u>11,321,869</u>	-0.6%	-66,294
TOTAL EXPENDITURES	7,731,635	11,388,163	11,321,869	-0.6%	-66,294

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
MUNICIPAL STADIUM - DEBT SERVICE (4A6)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Municipal Stadium.

REVENUES:

1. Other Sources:

- The increase of \$11,321,869 is due to a change in the way in which debt funds are transferred from the Stadium-City subfund to the Stadium debt subfund. The net change in revenue for debt services is a reduction of \$66,294.

2. Transfers From Other Funds:

- The reduction of \$11,388,163 is due to a change in the way in which debt funds are transferred from the Stadium- City subfund to the Stadium debt subfund. The net change in revenue for debt service is a reduction of \$66,294.

EXPENDITURES:

1. Transfers-Non Departmental:

- The reduction of \$69,087 is due to reduced debt service obligations in this subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

MEMORIAL ARENA - CITY
SUBFUND -- 4B1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	4,703,542	300,000	360,000	20.0%	60,000
Miscellaneous Revenue	2,316,100	0	0		0
	<u>7,019,642</u>	<u>300,000</u>	<u>360,000</u>	20.0%	60,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-66,625	0	0		0
	<u>-66,625</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	1,337,235	2,272,924	70.0%	935,689
	<u>0</u>	<u>1,337,235</u>	<u>2,272,924</u>	70.0%	935,689
TOTAL REVENUE	6,953,016	1,637,235	2,632,924	60.8%	995,689
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	1,310,587	0	0		0
Employer Provided Benefits	402,569	0	0		0
Internal Service Charges	98,617	121,533	88,958	-26.8%	-32,575
Other Operating Expenses	5,495,145	1,436,340	1,762,262	22.7%	325,922
	<u>7,306,919</u>	<u>1,557,873</u>	<u>1,851,220</u>	18.8%	293,347
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	605,710	79,362	781,704	885.0%	702,342
	<u>605,710</u>	<u>79,362</u>	<u>781,704</u>	885.0%	702,342
TOTAL EXPENDITURES	7,912,629	1,637,235	2,632,924	60.8%	995,689

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
JACKSONVILLE MEMORIAL ARENA- CITY (4B1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The increase of \$60,000 in other ticket surcharge is due to more events at this venue and thus higher projected other ticket surcharge revenue.

2. Transfers from Other Funds:

- The increase of \$935,689 represents a greater transfer from 4B2.

EXPENDITURES:

1. Internal Service Charges:

- The net reduction of \$32,575 is primarily due to ITD data center service of \$38,470. This reduction is offset by an increase of \$6,037 in technology refresh.

2. Other Operating Expenses:

- The net increase of \$325,922 is mostly due to electricity of \$335,000 and water of \$14,000. This increase is offset by a reduction of \$25,202 in miscellaneous insurance.

5. Transfers to Other Funds:

- The increase of \$702,342 is due to increased transfers to the Stadium-City subfund and the Baseball-City subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

MEMORIAL ARENA - SMG
SUBFUND -- 4B2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	4,617,419	5,190,815	12.4%	573,396
Miscellaneous Revenue	0	2,309,870	3,016,043	30.6%	706,173
	0	6,927,289	8,206,858	18.5%	1,279,569
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	5,000		5,000
	0	0	5,000		5,000
TOTAL REVENUE	0	6,927,289	8,211,858	18.5%	1,284,569
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	1,328,813	1,269,980	-4.4%	-58,833
Employer Provided Benefits	0	418,311	335,385	-19.8%	-82,926
Other Operating Expenses	0	3,874,137	4,303,569	11.1%	429,432
Capital Outlay	0	0	30,000		30,000
Extraordinary Lapse	0	-31,207	0	-100.0%	31,207
	0	5,590,054	5,938,934	6.2%	348,880
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	1,337,235	2,272,924	70.0%	935,689
	0	1,337,235	2,272,924	70.0%	935,689
TOTAL EXPENDITURES	0	6,927,289	8,211,858	18.5%	1,284,569

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
MEMORIAL ARENA- SMG (4B2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The increase of \$573,396 is due to parking fees of \$147,540, other ticket surcharges of \$345,000 and contractual services of \$80,856 as a result of greater events at this venue in FY 11.

2. Miscellaneous Revenue:

- The net increase of \$706,173 is mainly due to concession sales of \$824,508, non-dwelling rent of \$30,000, miscellaneous sales and charges of \$5,000. This increase is offset by reductions in advertising fees of \$80,000 and rental of city facilities of \$63,335.

EXPENDITURES:

1. Salaries:

- The reduction of \$58,833 is due to salary adjustments for SMG employees.

2. Employer Provided Benefits:

- The net reduction of \$82,926 is due to the elimination of the SMG employee 401K matching of \$42,000 and a reduction of the SMG health insurance of \$51,640. This decrease is offset by an increase of \$10,714 in payroll taxes.

3. Other Operating Expenses:

- The net increase of \$429,432 is mainly due to contractual services of \$729,763. This is offset by reductions in event contributions of \$130,000, professional services of \$96,000, finance charges of \$20,000, repairs and maintenance of \$15,000, other utilities of \$10,000, contractual services SMG of \$10,086, and equipment rentals of \$9,000.

4. Capital Outlay:

- The increase of \$30,000 is for the purchase of banquet tables and floor seating.

5. Transfers to Other Funds:

- The increase of \$935,689 is due to an increased transfer of funds to the Arena-City subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

MEMORIAL-OTHER REVENUE/DEBT SERVICE
 SUBFUND -- 4B6

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	8,148,952	8,100,110	-0.6%	-48,842
Transfers From Other Funds	5,549,582	0	0		0
	5,549,582	8,148,952	8,100,110	-0.6%	-48,842
TOTAL REVENUE	5,549,582	8,148,952	8,100,110	-0.6%	-48,842
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	5,549,582	8,148,952	8,100,110	-0.6%	-48,842
	5,549,582	8,148,952	8,100,110	-0.6%	-48,842
TOTAL EXPENDITURES	5,549,582	8,148,952	8,100,110	-0.6%	-48,842

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
MEMORIAL ARENA- DEBT SERVICE (4B6)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Memorial Arena.

REVENUES:

1. Other Sources:
 - There were no significant changes.

EXPENDITURES:

1. Debt Service:
 - There were no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

BASEBALL STADIUM - CITY
SUBFUND -- 4C1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	339,523	110,000	57,000	-48.2%	-53,000
Miscellaneous Revenue	147,551	100,000	95,000	-5.0%	-5,000
	<u>487,073</u>	<u>210,000</u>	<u>152,000</u>	<u>-27.6%</u>	<u>-58,000</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	35,952	13,973	13,973	0.0%	0
	<u>35,952</u>	<u>13,973</u>	<u>13,973</u>	<u>0.0%</u>	<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	741,844	649,176	775,127	19.4%	125,951
	<u>741,844</u>	<u>649,176</u>	<u>775,127</u>	<u>19.4%</u>	<u>125,951</u>
TOTAL REVENUE	1,264,869	873,149	941,100	7.8%	67,951
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	209,301	0	0		0
Employer Provided Benefits	54,946	0	0		0
Internal Service Charges	4,713	1,199	7,367	514.4%	6,168
Other Operating Expenses	1,085,162	419,927	468,869	11.7%	48,942
Capital Outlay	0	1	1	0.0%	0
	<u>1,354,123</u>	<u>421,127</u>	<u>476,237</u>	<u>13.1%</u>	<u>55,110</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	452,022	464,863	2.8%	12,841
	<u>0</u>	<u>452,022</u>	<u>464,863</u>	<u>2.8%</u>	<u>12,841</u>
TOTAL EXPENDITURES	1,354,123	873,149	941,100	7.8%	67,951

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
JACKSONVILLE BASEBALL STADIUM- CITY (4C1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The reduction of \$53,000 is due to lower projections for other ticket surcharge revenue.

2. Miscellaneous Revenue:

- The reduction of \$5,000 is due to lower rental of city facilities revenue.

3. Transfers from Other Funds:

- The increase of \$125,951 represents funding required to cover budgeted expenditures. The subsidy is broken down as follows: \$681,724 from the general fund and \$93,403 from the Arena-City subfund.

EXPENDITURES:

1. Internal Service Charges:

- The net increase of \$6,168 is due to an increase in system development costs of \$7,027 that is somewhat offset by a reduction in fleet parts/oil/gas of \$859.

4. Other Operating Expenses:

- The net increase of \$48,942 is due to higher costs for water of \$30,500 and electricity of \$25,000 that is partially offset by a reduction in miscellaneous insurance of \$6,558.

6. Transfers to Other Funds:

- There are no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

BASEBALL STADIUM - SMG
 SUBFUND -- 4C2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	288,495	299,975	4.0%	11,480
Miscellaneous Revenue	0	55,000	53,604	-2.5%	-1,396
	0	343,495	353,579	2.9%	10,084
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	452,022	464,863	2.8%	12,841
	0	452,022	464,863	2.8%	12,841
TOTAL REVENUE	0	795,517	818,442	2.9%	22,925
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	240,912	257,925	7.1%	17,013
Employer Provided Benefits	0	56,685	62,390	10.1%	5,705
Other Operating Expenses	0	503,422	488,127	-3.0%	-15,295
Capital Outlay	0	0	10,000		10,000
Extraordinary Lapse	0	-5,502	0	-100.0%	5,502
	0	795,517	818,442	2.9%	22,925
TOTAL EXPENDITURES	0	795,517	818,442	2.9%	22,925

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
JACKSONVILLE BASEBALL STADIUM- SMG (4C2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:
 - The net increase of \$11,480 is due to higher revenues for contractual services of \$34,807 and other ticket surcharge of \$13,500 that are mostly offset by a reduction in parking fees of \$36,827.
2. Miscellaneous Revenue:
 - There were no significant changes.
3. Transfers from Other Funds:
 - The increase of \$12,841 is due to an increased transfer from the Baseball Stadium-City subfund in order to cover expenses.

EXPENDITURES:

1. Salaries:
 - SMG salaries declined overall throughout the venues; however, the baseball park increased due to reallocation of salaries.
2. Employer Provided Benefits:
 - The net increase of \$5,705 is due to increases in SMG health insurance of \$6,875 and SMG payroll taxes of \$3,330 that is somewhat offset by the elimination of SMG pension 401K match of \$4,500.
3. Other Operating Expenses:
 - The net reduction of \$15,295 is mainly due to a drop in contractual services of \$30,655 that is partially offset by increases in repairs and maintenance of \$12,960 and professional services of \$4,250.
4. Capital Outlay:
 - The increase of \$10,000 is due to concourse trash can replacement.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

BASEBALL-OTHER REVENUE/DEBT SERVICE
SUBFUND -- 4C6

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	2,153,069	2,140,164	-0.6%	-12,905
Transfers From Other Funds	1,466,278	0	0		0
	1,466,278	2,153,069	2,140,164	-0.6%	-12,905
TOTAL REVENUE	1,466,278	2,153,069	2,140,164	-0.6%	-12,905
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	1,466,278	2,153,069	2,140,164	-0.6%	-12,905
	1,466,278	2,153,069	2,140,164	-0.6%	-12,905
TOTAL EXPENDITURES	1,466,278	2,153,069	2,140,164	-0.6%	-12,905

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
BASEBALL STADIUM- DEBT SERVICE (4C6)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Baseball Stadium.

REVENUES:

1. Other Sources:
 - There were no significant changes.

EXPENDITURES:

1. Transfers-Non Departmental:
 - There were no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

PERFORMING ARTS - CITY
SUBFUND -- 4D1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	1,750,360	200,000	250,000	25.0%	50,000
Miscellaneous Revenue	741,438	0	0		0
	2,491,799	200,000	250,000	25.0%	50,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-68,992	43,064	43,064	0.0%	0
	-68,992	43,064	43,064	0.0%	0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	582,141	936,613	575,907	-38.5%	-360,706
	582,141	936,613	575,907	-38.5%	-360,706
TOTAL REVENUE	3,004,948	1,179,677	868,971	-26.3%	-310,706
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	638,318	0	0		0
Employer Provided Benefits	168,245	0	0		0
Internal Service Charges	42,551	44,789	44,846	0.1%	57
Other Operating Expenses	2,408,017	722,048	733,707	1.6%	11,659
Capital Outlay	0	1	1	0.0%	0
	3,257,131	766,838	778,554	1.5%	11,716
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	51,257		51,257
Transfers to Other Funds	0	412,839	39,160	-90.5%	-373,679
	0	412,839	90,417	-78.1%	-322,422
TOTAL EXPENDITURES	3,257,131	1,179,677	868,971	-26.3%	-310,706

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
TIMES UNION CENTER FOR THE PERFORMING ARTS- CITY (4D1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The increase of \$50,000 is due to higher revenue projections for the other ticket surcharge-facility fee.

2. Miscellaneous Revenue:

- There were no significant changes.

3. Transfers from Other Funds:

- The reduction of \$360,706 represents a reduced subsidy, to cover operations.

EXPENDITURES:

1. Internal Service Charges:

- There were no significant changes.

2. Other Operating Expenses:

- The net increase of \$11,659 is due to increases in water of \$21,800 and electricity of \$20,000. This increase is offset by decreases in miscellaneous insurance of \$30,141.

3. Debt Service:

- The increase of \$51,257 reflects this venue's debt expense in the newly established 4D6 debt service subfund.

4. Transfers to Other Funds:

- The reduction of \$373,679 represents a reduced transfer to Times Union Center-SMG subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

PERFORMING ARTS - SMG
SUBFUND -- 4D2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	1,738,898	1,564,751	-10.0%	-174,147
Miscellaneous Revenue	0	554,022	791,021	42.8%	236,999
	0	2,292,920	2,355,772	2.7%	62,852
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	412,839	39,160	-90.5%	-373,679
	0	412,839	39,160	-90.5%	-373,679
TOTAL REVENUE	0	2,705,759	2,394,932	-11.5%	-310,827
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	627,328	608,210	-3.0%	-19,118
Employer Provided Benefits	0	191,200	157,525	-17.6%	-33,675
Other Operating Expenses	0	1,901,825	1,614,197	-15.1%	-287,628
Capital Outlay	0	0	15,000		15,000
Extraordinary Lapse	0	-14,594	0	-100.0%	14,594
	0	2,705,759	2,394,932	-11.5%	-310,827
TOTAL EXPENDITURES	0	2,705,759	2,394,932	-11.5%	-310,827

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
TIMES UNION CENTER FOR THE PERFORMING ARTS- SMG (4D2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:
 - The net reduction of \$174,147 is due to contractual services of \$184,147, offset by an increase of \$10,000 in other ticket surcharge.
2. Miscellaneous Revenue:
 - The increase of \$236,999 is due to rental of city facilities of \$66,778 and concession sales of \$170,221.
3. Transfers from Other Funds:
 - The reduction of \$373,679 represents a reduced transfer from Times Union Center-City subfund.

EXPENDITURES:

1. Salaries:
 - The reduction of \$19,118 is due to salary adjustments for SMG employees.
2. Employer Provided Benefits:
 - The net reduction of \$33,675 is due to the elimination of SMG pension of \$18,000 and reduction of SMG health insurance of \$16,740, offset by an increase of \$1,265 in SMG payroll taxes.
3. Other Operating Expenses:
 - The net reduction of \$287,628 is mainly due to contractual services of \$153,963, professional services of \$85,500, repairs and maintenance of \$32,900 and SMG insurance of \$15,000.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

PERFORMING-OTHER REVENUE/DEBT SERVICE
 SUBFUND -- 4D6

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	51,568	51,257	-0.6%	-311
Transfers From Other Funds	25,940	0	0		0
	<u>25,940</u>	<u>51,568</u>	<u>51,257</u>	<u>-0.6%</u>	<u>-311</u>
TOTAL REVENUE	25,940	51,568	51,257	-0.6%	-311
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	25,940	51,568	51,257	-0.6%	-311
	<u>25,940</u>	<u>51,568</u>	<u>51,257</u>	<u>-0.6%</u>	<u>-311</u>
TOTAL EXPENDITURES	25,940	51,568	51,257	-0.6%	-311

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
TIMES UNION CENTER FOR THE PERFORMING ARTS
DEBT SERVICE (4D6)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Times Union Center for the Performing Arts.

REVENUES:

1. Other Sources:
 - There were no significant changes.

EXPENDITURES:

1. Debt Service:
 - There were no significant changes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

CONVENTION CENTER - CITY
SUBFUND -- 4E1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	767,467	0	0		0
Miscellaneous Revenue	816,989	0	0		0
	<u>1,584,456</u>	<u>0</u>	<u>0</u>		<u>0</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	4,366,222	4,503,995	0	-100.0%	-4,503,995
Miscellaneous Revenue	173,455	71,360	0	-100.0%	-71,360
Transfers from Fund Balance	797,156	157,729	0	-100.0%	-157,729
	<u>5,336,833</u>	<u>4,733,084</u>	<u>0</u>	<u>-100.0%</u>	<u>-4,733,084</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	1,252,369		1,252,369
	<u>0</u>	<u>0</u>	<u>1,252,369</u>		<u>1,252,369</u>
TOTAL REVENUE	6,921,289	4,733,084	1,252,369	-73.5%	-3,480,715
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	920,710	0	0		0
Employer Provided Benefits	322,559	0	0		0
Internal Service Charges	47,921	85,066	62,379	-26.7%	-22,687
Other Operating Expenses	2,412,057	604,614	615,247	1.8%	10,633
Capital Outlay	0	1	1	0.0%	0
	<u>3,703,247</u>	<u>689,681</u>	<u>677,627</u>	<u>-1.7%</u>	<u>-12,054</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	3,362,000	0	0		0
Transfers to Other Funds	882,074	4,043,403	574,742	-85.8%	-3,468,661
	<u>4,244,074</u>	<u>4,043,403</u>	<u>574,742</u>	<u>-85.8%</u>	<u>-3,468,661</u>
TOTAL EXPENDITURES	7,947,321	4,733,084	1,252,369	-73.5%	-3,480,715

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
CONVENTION CENTER- CITY (4E1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Taxes:

- The decrease of \$4,503,995 is due to Tourist Development Tax (TDT) proceeds no longer being appropriated in this venue, TDT is now used to fund capital expenses at the sports venues.

2. Miscellaneous Revenue:

- The reduction of \$71,360 is due to reduced interest earnings.

3. Transfers from Fund Balance:

- The decrease of \$157,729 is due to reduced fund balance.

4. Transfers From Other Funds:

- The increase of \$1,252,369 is due to an increased subsidy from the general fund.

EXPENDITURES:

1. Internal Service Charges:

- The net reduction of \$22,687 is mainly due to ITD data center service of \$24,953. This reduction is offset by an increase in fleet repairs and maintenance of \$1,928.

2. Other Operating Expenses:

- There were no significant changes.

3. Capital Outlay:

- No capital outlay is being budgeted in FY 11.

4. Transfers:

- The reduction of \$3,468,661 in transfers to other funds is due to this venue no longer having excess funds from tax revenues.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

CONVENTION CENTER - SMG
SUBFUND -- 4E2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	945,862	873,223	-7.7%	-72,639
Miscellaneous Revenue	0	892,290	919,844	3.1%	27,554
	0	1,838,152	1,793,067	-2.5%	-45,085
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	770,892	574,742	-25.4%	-196,150
	0	770,892	574,742	-25.4%	-196,150
TOTAL REVENUE	0	2,609,044	2,367,809	-9.2%	-241,235
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	1,021,863	971,390	-4.9%	-50,473
Employer Provided Benefits	0	335,000	289,285	-13.6%	-45,715
Other Operating Expenses	0	1,268,404	1,032,134	-18.6%	-236,270
Capital Outlay	0	0	75,000		75,000
Extraordinary Lapse	0	-16,223	0	-100.0%	16,223
	0	2,609,044	2,367,809	-9.2%	-241,235
TOTAL EXPENDITURES	0	2,609,044	2,367,809	-9.2%	-241,235

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
CONVENTION CENTER (4E2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:
 - The net reduction of \$72,639 is due to a reduction in contractual services of \$89,260. This reduction is offset by an increase in parking fees of \$16,621.
2. Miscellaneous Revenue:
 - The net increase of \$27,554 is due to an increase in concession sales of \$37,358 and miscellaneous sales of \$7,000. This increase is offset by reductions in rental of city facilities of \$11,804 and interest income of \$5,000.
3. Transfers from Other Funds:
 - The reduction of \$196,150 represents reduced funds necessary to cover expenses.

EXPENDITURES:

1. Salaries:
 - The reduction of \$50,473 is due to salary adjustments for SMG employees.
2. Employer Provided Benefits:
 - The net reduction of \$45,715 is due to reductions in SMG health insurance of \$26,790 and SMG pension 401K of \$18,000. This reduction is offset by an increase in payroll taxes of \$5,075.
3. Other Operating Expenses:
 - The net reduction of \$236,270 is mainly due to reductions in contractual services of \$89,540, repairs and maintenance of \$68,300, professional services of \$62,000, SMG insurance of \$12,000 and finance charges of \$6,000.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

EQUESTRIAN CENTER - CITY
SUBFUND -- 4F1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	301,542	0	0		0
Miscellaneous Revenue	162,418	2,000	0	-100.0%	-2,000
	<u>463,959</u>	<u>2,000</u>	<u>0</u>	<u>-100.0%</u>	<u>-2,000</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-6,818	0	0		0
	<u>-6,818</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	206,758	676,535	744,772	10.1%	68,237
	<u>206,758</u>	<u>676,535</u>	<u>744,772</u>	<u>10.1%</u>	<u>68,237</u>
TOTAL REVENUE	663,900	678,535	744,772	9.8%	66,237
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	293,068	0	0		0
Employer Provided Benefits	78,272	0	0		0
Internal Service Charges	37,182	62,866	36,670	-41.7%	-26,196
Other Operating Expenses	731,515	214,113	226,587	5.8%	12,474
Capital Outlay	0	1	1	0.0%	0
	<u>1,140,037</u>	<u>276,980</u>	<u>263,258</u>	<u>-5.0%</u>	<u>-13,722</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	123,668		123,668
Transfers to Other Funds	0	401,555	357,846	-10.9%	-43,709
	<u>0</u>	<u>401,555</u>	<u>481,514</u>	<u>19.9%</u>	<u>79,959</u>
TOTAL EXPENDITURES	1,140,037	678,535	744,772	9.8%	66,237

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
EQUESTRIAN CENTER – CITY (4F1)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Miscellaneous Revenue:
 - The reduction of \$2,000 is due to reduced events and attendance at this venue.
2. Transfers from Other Funds:
 - The increase of \$68,237 is due to funds required to cover expenses.

EXPENDITURES:

1. Internal Service Charges:
 - The net reduction of \$26,196 is mainly due to reductions in fleet parts/oil/gas of \$17,828 and ITD data center services of \$10,397. This reduction is offset by an increase in technology refresh of \$1,986.
2. Other Operating Expenses:
 - The net increase of \$12,474 is due increases in plant renewal of \$29,628 and water of \$500. This increase is offset by reductions in electricity of \$12,000 and miscellaneous insurance of \$5,654.
3. Debt Service:
 - The increase of \$123,668 is due to the transfer of debt funds to the Equestrian Center debt subfund in FY 11, previously a transfer was made directly from Equestrian Center fund to the debt fund.
3. Transfers:
 - The reduction of \$43,709 is due to less subsidy needed to cover expenses in the Equestrian Center SMG subfund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city positions associated with this subfund.

EQUESTRIAN CENTER - SMG
 SUBFUND -- 4F2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	0	387,522	246,514	-36.4%	-141,008
Miscellaneous Revenue	0	192,130	131,834	-31.4%	-60,296
	0	579,652	378,348	-34.7%	-201,304
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	401,555	357,846	-10.9%	-43,709
	0	401,555	357,846	-10.9%	-43,709
TOTAL REVENUE	0	981,207	736,194	-25.0%	-245,013
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	0	342,984	286,975	-16.3%	-56,009
Employer Provided Benefits	0	97,000	67,045	-30.9%	-29,955
Other Operating Expenses	0	592,548	382,174	-35.5%	-210,374
Extraordinary Lapse	0	-51,325	0	-100.0%	51,325
	0	981,207	736,194	-25.0%	-245,013
TOTAL EXPENDITURES	0	981,207	736,194	-25.0%	-245,013

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
EQUESTRIAN CENTER- SMG (4F2)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

REVENUES:

1. Charges for Services:

- The reduction of \$141,008 is due to reductions in contractual services of \$125,494, parking fees of \$12,014 and other ticket surcharge of \$3,500 as a result of less events at the venue.

2. Miscellaneous Revenue:

- The reduction of \$60,296 is mainly due to reductions in rental of city facilities of \$39,559 concession sales \$12,987, advertising fee of \$5,000 and miscellaneous sales of \$2,650.

3. Transfer from Other Funds:

- The reduction of \$43,709 represents a reduced subsidy necessary from the Equestrian Center- City subfund, in order to cover expenses.

EXPENDITURES:

1. Salaries:

- The reduction of \$56,009 is due to salary adjustments for SMG employees.

2. Employer Provided Benefits:

- The net reduction of \$29,955 is due to reductions in SMG health insurance of \$18,465 and SMG pension 401K of \$7,000 and SMG payroll tax of \$4,490.

3. Other Operating Expenses:

- The net reduction of \$210,374 is mainly due to reductions in repairs and maintenance of \$112,000, contractual service of \$71,274, professional service of \$24,000, equipment rental of \$9,000 offset by travel of \$3,000.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

EQUESTRIAN-OTHER REVENUE/DEBT SERVICE
 SUBFUND -- 4F6

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	143,393	123,668	-13.8%	-19,725
Transfers From Other Funds	79,461	0	0		0
	79,461	143,393	123,668	-13.8%	-19,725
TOTAL REVENUE	79,461	143,393	123,668	-13.8%	-19,725
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	79,461	143,393	119,946	-16.4%	-23,447
Fiscal and Other Debt Fees	0	0	3,722		3,722
	79,461	143,393	123,668	-13.8%	-19,725
TOTAL EXPENDITURES	79,461	143,393	123,668	-13.8%	-19,725

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
EQUESTRIAN CENTER- DEBT SERVICE (4F6)**

BACKGROUND:

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Equestrian Center.

REVENUES:

1. Other Sources:

- The reduction of \$19,725 represents a reduced transfer from the Equestrian Center-City subfund to cover debt payments.

EXPENDITURES:

1. Debt Service:

- The reduction of \$23,447 is due to reduced debt payments in this venue.

2. Fiscal and other Debt Fees:

- The increase of \$3,722 is to cover fiscal agent fees.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

SPORTS COMPLEX CAPITAL MAINTENACE
 SUBFUND -- 4G1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	0	3,933,253		3,933,253
	0	0	3,933,253		3,933,253
TOTAL REVENUE	0	0	3,933,253		3,933,253
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Capital Outlay	0	0	3,933,253		3,933,253
	0	0	3,933,253		3,933,253
TOTAL EXPENDITURES	0	0	3,933,253		3,933,253

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT
SPORTS COMPLEX CAPITAL MAINTENANCE (4G1)**

BACKGROUND:

Ordinance 2009-817-E mandates that the Convention Development Tax collected pursuant to chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. The 4G1 subfund was established for this purpose. These funds are to be used exclusively to construct, extend, enlarge, remodel, repair, improve or maintain the sports complex.

REVENUES:

1. Taxes:

- The increase of \$3,933,253 reflects the TDT revenue being allocated to this fund.

EXPENDITURES:

1. Capital Outlay:

- The increase of \$3,933,253 is due increases in other construction costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no city employees associated with this subfund.

JACKSONVILLE ECONOMIC DEVELOPMENT COMM
SUBFUND -- 751

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Miscellaneous Revenue	33,284	35,389	36,500	3.1%	1,111
	<u>33,284</u>	<u>35,389</u>	<u>36,500</u>	3.1%	1,111
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	596,691	195,403	121,149	-38.0%	-74,254
Transfers From Component Units	10,658,720	9,692,005	10,143,666	4.7%	451,661
Transfers from Fund Balance	500,000	647,807	0	-100.0%	-647,807
	<u>11,755,411</u>	<u>10,535,215</u>	<u>10,264,815</u>	-2.6%	-270,400
TOTAL REVENUE	11,788,695	10,570,604	10,301,315	-2.5%	-269,289
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Salaries	1,245,031	1,256,948	1,190,021	-5.3%	-66,927
Lapse	0	-26,829	0	-100.0%	26,829
Employer Provided Benefits	278,538	311,074	305,578	-1.8%	-5,496
Internal Service Charges	677,517	587,433	562,923	-4.2%	-24,510
Other Operating Expenses	7,986,175	6,637,923	6,418,711	-3.3%	-219,212
Capital Outlay	0	2	2	0.0%	0
Grants and Aids	189,500	189,500	183,815	-3.0%	-5,685
Indirect Cost	159,212	147,719	159,388	7.9%	11,669
Banking Fund Debt Repayment	224,917	223,021	221,604	-0.6%	-1,417
	<u>10,760,889</u>	<u>9,326,791</u>	<u>9,042,042</u>	-3.1%	-284,749
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-84,720	-42,239	-50.1%	42,481
	<u>0</u>	<u>-84,720</u>	<u>-42,239</u>	-50.1%	42,481
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	346,094	1,328,533	1,301,512	-2.0%	-27,021
	<u>346,094</u>	<u>1,328,533</u>	<u>1,301,512</u>	-2.0%	-27,021
TOTAL EXPENDITURES	11,106,983	10,570,604	10,301,315	-2.5%	-269,289

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	17	17	
PART-TIME HOURS	4,160	4,160	

MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION (751)

BACKGROUND:

The JEDC serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversees the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

REVENUES:

1. Miscellaneous Revenue:

- The reduction of \$74,254 is due to a reduction in interest earnings.

2. Transfers from Component Units:

- The increase of \$451,661 represents an increased transfer from the general fund to cover expenditures.

2. Transfers from Fund Balance:

- The reduction of \$647,807 is due to the unavailability of fund balance in this subfund.

EXPENDITURES:

1. Salaries:

- The decrease of \$66,927 is mainly due to the 3% salary adjustment as well as a reduction in part-time salaries of \$10,000 and special pay of \$8,225.

2. Employer Provided Benefits:

- The decline of \$5,496 is primarily due to the reductions of \$24,797 in FICA and Medicare taxes, \$5,651 in group health insurance and \$5,590 in life insurance. These decreases are mostly offset by an increase of \$24,797 in pension and disability costs.

3. Internal Service Charges:

- The net decrease of \$24,510 is mainly due to reductions in ITD data center service of \$42,441, telecommunications of \$18,948 and copier consolidation of \$15,394. These decreases are partially offset by an increase in legal expenses of \$53,439.

4. Other Operating Expenses:

- The net decrease of \$219,212 is due primarily to the reduction of the economic grant program of \$121,820 and the qualified targeted industries program of \$108,325.

5. Grants and Aids:

- There were no significant changes.

6. Indirect Costs:

- The increase of \$11,669 is due to increases in indirect cost.

7. Transfers to other Funds:

- The decrease of \$27,021 represents a reduced transfer to the Cecil Field Trust Fund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the number of authorized positions.

JEDC CECIL FIELD TRUST
SUBFUND -- 759

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	1,230	0	1,000		1,000
Miscellaneous Revenue	684,081	588,221	612,699	4.2%	24,478
	685,311	588,221	613,699	4.3%	25,478
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	284,648	114,443	143,716	25.6%	29,273
Transfers from Fund Balance	465,293	0	0		0
	749,941	114,443	143,716	25.6%	29,273
RECREATION & COMMUNITY SERVICES					
Miscellaneous Revenue	110,408	77,730	50,000	-35.7%	-27,730
	110,408	77,730	50,000	-35.7%	-27,730
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	346,094	1,328,533	1,301,512	-2.0%	-27,021
	346,094	1,328,533	1,301,512	-2.0%	-27,021
TOTAL REVENUE	1,891,754	2,108,927	2,108,927	0.0%	0
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Other Operating Expenses	1,025,702	2,075,561	2,075,561	0.0%	0
	1,025,702	2,075,561	2,075,561	0.0%	0
RECREATION & COMMUNITY SERVICES					
Other Operating Expenses	32,071	33,366	33,366	0.0%	0
Capital Outlay	18,099	0	0		0
	50,170	33,366	33,366	0.0%	0
TOTAL EXPENDITURES	1,075,872	2,108,927	2,108,927	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
CECIL FIELD TRUST FUND (759)**

BACKGROUND:

All revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund.

REVENUES:

1. Miscellaneous Revenue:

- The net increase of \$26,021 is mainly due to increases in rental of city facilities of \$24,478 and in investment earnings of \$29,273 that are somewhat offset by reductions in timber products of \$27,730.

3. Transfers from Other Funds:

- The decrease of \$27,021 represents a reduced transfer from subfund 751 to cover expenses.

EXPENDITURES:

1. Other Operating Expenses:

- There are no changes from the FY 10 Budget.

SERVICE LEVEL CHANGES:

There are no service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

CITY OF JACKSONVILLE, FLORIDA

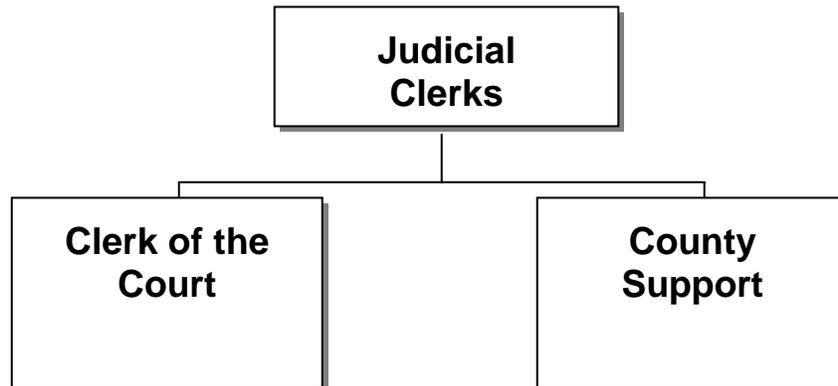
JUDICIAL - CLERKS

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

DEPARTMENT MISSION:

The Clerk of the Circuit Court is a constitutional office established pursuant to Article 5, Section 16 of the Constitution of the State of Florida. The historical functions of Clerk's Office are to maintain court records, attend court sessions process civil and criminal court cases, receive and disburse monies for fines, court costs, forfeitures, fees service charges, alimony, child support and victim restitution. The Clerk serves as recorder of the public record in the county. The Clerk performs functions mandated by the Constitution of the State of Florida, the Florida Statutes, and the Ordinances of the City of Jacksonville which include but are not limited to the issuance of marriage licenses, processing tax deeds, fine, forfeiture and bond collections in misdemeanor and felony cases, and management of the Domestic Relations Depository and Traffic Violations Bureau. The Clerk provides professional support to the judiciary, legal, financial and public communities in the performance of enumerated constitutional duties.



CLERK OF THE COURT
SUBFUND -- 016

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
CLERK OF THE COURT					
Charges for Services	2,696,672	2,524,770	2,635,822	4.4%	111,052
Miscellaneous Revenue	4,868	10,000	3,357	-66.4%	-6,643
	<u>2,701,540</u>	<u>2,534,770</u>	<u>2,639,179</u>	4.1%	104,409
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-5,426	1,739	0	-100.0%	-1,739
	<u>-5,426</u>	<u>1,739</u>	<u>0</u>	-100.0%	-1,739
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	1,013,119	1,023,635	1.0%	10,516
	<u>0</u>	<u>1,013,119</u>	<u>1,023,635</u>	1.0%	10,516
TOTAL REVENUE	2,696,114	3,549,628	3,662,814	3.2%	113,186
EXPENDITURES					
CLERK OF THE COURT					
Salaries	1,314,299	1,186,431	1,116,366	-5.9%	-70,065
Employer Provided Benefits	422,266	441,771	389,208	-11.9%	-52,563
Internal Service Charges	667,520	975,561	739,764	-24.2%	-235,797
Other Operating Expenses	450,510	492,596	457,868	-7.0%	-34,728
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	256,110	220,000	205,200	-6.7%	-14,800
Indirect Cost	684,564	773,171	754,407	-2.4%	-18,764
Extraordinary Lapse	0	-500,000	0	-100.0%	500,000
	<u>3,795,269</u>	<u>3,589,531</u>	<u>3,662,814</u>	2.0%	73,283
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-39,903	0	-100.0%	39,903
	<u>0</u>	<u>-39,903</u>	<u>0</u>	-100.0%	39,903
TOTAL EXPENDITURES	3,795,269	3,549,628	3,662,814	3.2%	113,186

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	37	37	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
CLERK OF THE COURT
CLERK OF THE COURT (016)**

BACKGROUND:

Pursuant to Article 5 of the of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court.

The County side of the Clerk (S/F 016) receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts.

REVENUES:

1. Charges for Services:

- The net increase of \$111,052 is primarily the result of increases in recording fees and documentary stamps. This is offset somewhat with a decrease in marriage licenses.

2. Miscellaneous Revenue

- The decrease of \$8,382 is the result of a decrease of \$6,643 for Court Cost Compliance. There is also a decrease of \$1,739 for investment earnings.

3. Transfers from Other Funds

- The increase of \$10,516 is a contribution from the general fund to cover budgeted expenses in excess of revenues.

EXPENDITURES:

1. Salaries:

- The decrease of \$70,065 is attributable to a decrease in part-time salaries of \$16,930 and a decrease of \$52,393 for the 3% salary reductions.

2. Lapse

- The increase of \$39,903 is a result of the removal of a lapse imposed in FY10.

3. Employer Provided Benefits:

- The net decrease of \$52,563 is mainly attributable to a decrease in group health insurance of \$11,672 and workers' compensation of \$41,268.

4. Internal Service Charges:

- The decrease of \$235,797 is primarily attributable to decreases in telecommunication charges of \$200,843, legal charges of \$20,044 and mailroom charges of \$11,133.

5. Other Operating Expenses:

- The net decrease of \$34,728 is mainly attributable to a decrease in miscellaneous services and charges of \$45,600. This is offset somewhat with an increase in public buildings plant renewal.

6. Supervision Allocation:

- The decrease of \$14,800 is a reduction of the Clerks' State Administrative Allocation.

7. Indirect Cost:

- The decrease of \$18,764 is due to changes in indirect costs.

8. Extraordinary Lapse:

- The increase of \$500,000 is the result of the removal of a lapse imposed in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no changes in the number of authorized positions.

CITY OF JACKSONVILLE, FLORIDA

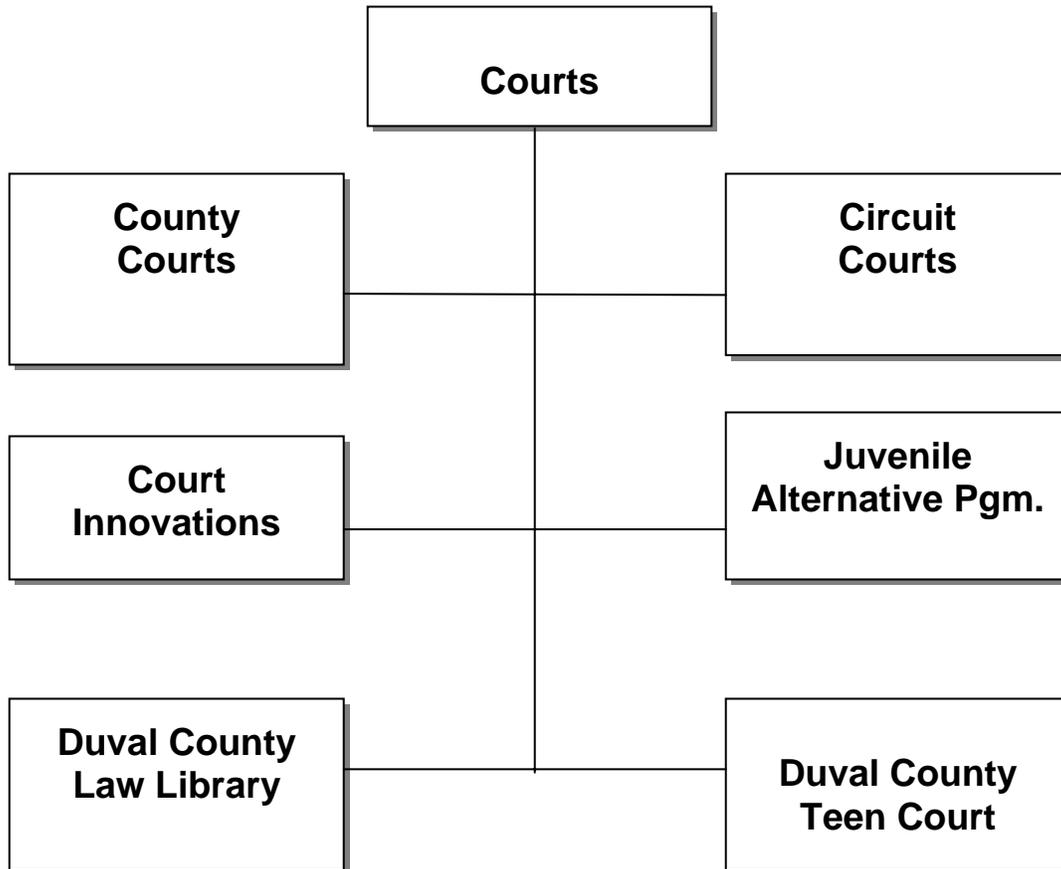
JUDICIAL - COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



COURTS
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
EXPENDITURES					
Internal Service Charges	414,224	552,120	172,882	-68.7%	-379,238
Other Operating Expenses	1,014,036	983,144	647,698	-34.1%	-335,446
Capital Outlay	42,585	30,000	35,000	16.7%	5,000
TOTAL EXPENDITURES	1,470,845	1,565,264	855,580	-45.3%	-709,684

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
CIRCUIT COURT	1,333,828	1,392,622	832,414	-40.2%	-560,208
CIRCUIT/COUNTY COURTS	93,207	100,024	0	-100.0%	-100,024
COUNTY COURT	43,810	72,618	23,166	-68.1%	-49,452
DEPARTMENT TOTAL	1,470,845	1,565,264	855,580	-45.3%	-709,684

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
GENERAL FUND (011)**

BACKGROUND:

The Courts' budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Due to Revision 7 to Article 5 of the State Constitution, the County is now responsible for paying expenses related to certain court-related functions. The County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

REVENUES:

1. There are no revenues in the General Fund.

EXPENDITURES:

1. Internal Service Charges:
 - The decrease of \$379,238 is mainly attributable to a decrease in telecommunication charges of \$292,692 and a decrease of \$84,241 in ITD charges.
2. Other Operating Expenses:
 - The net decrease of \$335,446 is mainly attributable to a decrease of \$249,500 for Adult Drug Court which is now funded by a grant. There was also a decrease of \$79,111 for rentals and leases.
3. Capital Outlay:
 - The increase of \$5,000 is for office furniture.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no employees in the General Fund part of the Courts.

DUVAL COUNTY LAW LIBRARY
 SUBFUND -- 15B

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	313,476	313,446	334,070	6.6%	20,624
Miscellaneous Revenue	14,014	14,700	17,500	19.0%	2,800
	327,490	328,146	351,570	7.1%	23,424
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	10,082	0	-100.0%	-10,082
	0	10,082	0	-100.0%	-10,082
TOTAL REVENUE	327,490	338,228	351,570	3.9%	13,342
EXPENDITURES					
COURTS					
Salaries	142,506	145,093	137,873	-5.0%	-7,220
Employer Provided Benefits	32,951	36,304	37,620	3.6%	1,316
Other Operating Expenses	23,010	31,702	32,682	3.1%	980
Library Materials	142,718	112,751	125,361	11.2%	12,610
Indirect Cost	13,921	16,978	18,034	6.2%	1,056
	355,105	342,828	351,570	2.5%	8,742
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-4,600	0	-100.0%	4,600
	0	-4,600	0	-100.0%	4,600
TOTAL EXPENDITURES	355,105	338,228	351,570	3.9%	13,342

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
DUVAL COUNTY LAW LIBRARY (15B)**

BACKGROUND:

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

REVENUES:

1. Charges for Services:

- The increase of \$20,624 is mainly due to higher fee revenues.

2. Miscellaneous Revenue:

- The net decrease of \$7,282 is the result of a decrease in investment earnings of \$10,082 and \$3,500 in coin operated copier. This is offset somewhat by an increase of \$6,300 for miscellaneous revenue.

EXPENDITURES:

1. Salaries:

- The decrease of \$7,220 is for the 3% salary reductions and some minor salary adjustments.

2. Lapse:

- The increase of \$4,600 is a result of the removal of a lapse imposed in FY 10.

3. Employer Provided Benefits:

- The net increase of \$1,316 is due primarily to a net increase of \$2,425 in pension. This is offset with minor decreases in various employee benefits.

4. Other Operating Expenses:

- The net increase of \$980 is primarily attributable to an increase in installment purchases.

5. Library Materials:

- The increase of \$12,610 is for various library materials.

6. Indirect Cost:

- The increase of \$1,056 is due to changes in indirect costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no cap changes.

JUVENILE DRUG COURT
 SUBFUND -- 15L

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	313,476	313,446	334,070	6.6%	20,624
	<u>313,476</u>	<u>313,446</u>	<u>334,070</u>	6.6%	20,624
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	35,477	14,643	4,811	-67.1%	-9,832
	<u>35,477</u>	<u>14,643</u>	<u>4,811</u>	-67.1%	-9,832
TOTAL REVENUE	348,953	328,089	338,881	3.3%	10,792
EXPENDITURES					
COURTS					
Salaries	87,019	91,459	88,508	-3.2%	-2,951
Employer Provided Benefits	18,998	20,874	24,463	17.2%	3,589
Other Operating Expenses	231,442	218,746	225,910	3.3%	7,164
	<u>337,458</u>	<u>331,079</u>	<u>338,881</u>	2.4%	7,802
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-2,990	0	-100.0%	2,990
	<u>0</u>	<u>-2,990</u>	<u>0</u>	-100.0%	2,990
TOTAL EXPENDITURES	337,458	328,089	338,881	3.3%	10,792

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
JUVENILE DRUG COURT (15L)**

BACKGROUND:

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund juvenile assessment and other juvenile alternative programs.

REVENUES:

1. Charges for Services:

- The increase of \$20,624 is due to higher fee revenues.

2. Miscellaneous Revenue:

- The decrease of \$9,832 is for investment earnings.

EXPENDITURES:

1. Lapse:

- The increase of \$2,990 is a result of the removal of a lapse imposed in FY10.

2. Employer Provider Benefits:

- The increase of \$3,589 is primarily attributable to an increase of \$5,361 in pension. This is offset somewhat by a decrease in workers' compensation.

3. Other Operating Expenses:

- The increase of \$7,164 is mainly due to an increase in contractual services.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no cap changes.

COURT INNOVATIONS-JUDICIAL SUPPORT
 SUBFUND -- 15Q

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	313,476	313,446	334,070	6.6%	20,624
	<u>313,476</u>	<u>313,446</u>	<u>334,070</u>	6.6%	20,624
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-3,348	0	0		0
	<u>-3,348</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL REVENUE	310,128	313,446	334,070	6.6%	20,624
EXPENDITURES					
COURTS					
Salaries	220,771	233,180	165,807	-28.9%	-67,373
Employer Provided Benefits	66,817	76,422	39,262	-48.6%	-37,160
Internal Service Charges	1,597	1,600	1,632	2.0%	32
Other Operating Expenses	7,004	9,507	127,369	1239.7%	117,862
	<u>296,189</u>	<u>320,709</u>	<u>334,070</u>	4.2%	13,361
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-7,263	0	-100.0%	7,263
	<u>0</u>	<u>-7,263</u>	<u>0</u>	-100.0%	7,263
TOTAL EXPENDITURES	296,189	313,446	334,070	6.6%	20,624

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	3	-4
PART-TIME HOURS		1,250	1,250

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
COURT INNOVATIONS-JUDICIAL SUPPORT (15Q)**

BACKGROUND:

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used for Court Innovations which funds Judicial Support. This new revenue is the result of the revision to Article 5 of the State Constitution.

REVENUES:

1. Charges for Services:

- The increase of \$20,624 is due to higher fee revenues.

EXPENDITURES:

1. Salaries:

- The net decrease of \$67,373 is mainly attributable to a decrease of \$86,123 for a decrease of four (4) positions. This is offset somewhat by an increase in part time salaries for \$18,750 and 1,250 in part-time hours.

2. Lapse:

- The increase of \$7,263 is a result of the removal of a lapse imposed in FY 10.

3. Employer Provided Benefits:

- The net decrease of \$37,160 is the result of decreases in group health insurance of \$24,244, FICA of \$5,943, workers' compensation of \$4,216, pension of \$2,262 and life insurance of \$495.

4. Other Operating Expenses:

- The net increase of \$117,862 is primarily the result of an increase of \$63,000 in professional services for senior judges needed to cover various judiciary cases and \$51,482 in miscellaneous services and charges for judiciary needs of the court.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

The cap decreased by four (4) positions.

COURT COST COURTHOUSE TRUST FUND
SUBFUND -- 15T

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	2,270,774	2,943,065	1,934,499	-34.3%	-1,008,566
	<u>2,270,774</u>	<u>2,943,065</u>	<u>1,934,499</u>	<u>-34.3%</u>	<u>-1,008,566</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	826,982	397,465	32,131	-91.9%	-365,334
Transfers from Fund Balance	0	0	563,314		563,314
	<u>826,982</u>	<u>397,465</u>	<u>595,445</u>	<u>49.8%</u>	<u>197,980</u>
TOTAL REVENUE	3,097,756	3,340,530	2,529,944	-24.3%	-810,586
EXPENDITURES					
COURTS					
Other Operating Expenses	404,882	-2,237,462	185,972	-108.3%	2,423,434
Capital Outlay	0	1	1	0.0%	0
	<u>404,882</u>	<u>-2,237,461</u>	<u>185,973</u>	<u>-108.3%</u>	<u>2,423,434</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	-5,223,398	0	-100.0%	5,223,398
	<u>0</u>	<u>-5,223,398</u>	<u>0</u>	<u>-100.0%</u>	<u>5,223,398</u>
PUBLIC WORKS					
Other Operating Expenses	535,241	574,943	311,358	-45.8%	-263,585
	<u>535,241</u>	<u>574,943</u>	<u>311,358</u>	<u>-45.8%</u>	<u>-263,585</u>
STATE ATTORNEY					
Other Operating Expenses	280,904	226,446	268,331	18.5%	41,885
	<u>280,904</u>	<u>226,446</u>	<u>268,331</u>	<u>18.5%</u>	<u>41,885</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	1,764,282		1,764,282
Transfers to Other Funds	0	10,000,000	0	-100.0%	-10,000,000
	<u>0</u>	<u>10,000,000</u>	<u>1,764,282</u>	<u>-82.4%</u>	<u>-8,235,718</u>
TOTAL EXPENDITURES	1,221,027	3,340,530	2,529,944	-24.3%	-810,586

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
COURT COST COURTHOUSE TRUST FUND (15T)**

BACKGROUND:

As a result of Ordinance 2004-1085-E, a \$15 fee is to be imposed when a person pleads guilty or nolo contendere to, or is found guilty of any non-criminal traffic infraction to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an "all years" subfund.

REVENUES:

1. Charges for Services:
 - The decrease of \$1,008,566 is due to lower surcharge revenues.
2. Miscellaneous Revenue
 - The decrease of \$365,334 is for investment earnings.
3. Transfers from Fund Balance
 - The increase of \$563,314 is required to cover expenses as a result of decreased revenues.

EXPENDITURES:

1. Other Operating Expenses:
 - The net increase of \$2,423,434 for the Courts is the result of a negative trust fund expenditure of \$2,454,517 budgeted in FY 10.
 - The net increase of \$41,885 for the State Attorney is mainly attributable to an increase in public buildings plant renewal for \$54,684.
 - The decrease of \$263,585 for Public Works is for excess prior years' alarm appropriations.
2. Cash Carryover:
 - The increase of \$5,223,398 is the result of a negative cash carryover budgeted in FY 10.
3. Debt Service:
 - The increase of \$1,764,282 is attributable to pay the Courthouse debt.
4. Transfer to Other Funds:
 - The decrease of \$10,000,000 is the result of a decrease of \$10,000,000 earmarked for projects at the new Courthouse budgeted in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

RECORDING FEES TECHNOLOGY
SUBFUND -- 15U

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	1,090,027	984,752	1,041,901	5.8%	57,149
	<u>1,090,027</u>	<u>984,752</u>	<u>1,041,901</u>	5.8%	57,149
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	221,146	11,305	18,601	64.5%	7,296
Transfers from Fund Balance	917,686	509,804	581,215	14.0%	71,411
	<u>1,138,832</u>	<u>521,109</u>	<u>599,816</u>	15.1%	78,707
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	499,845		499,845
	<u>0</u>	<u>0</u>	<u>499,845</u>		499,845
TOTAL REVENUE	2,228,859	1,505,861	2,141,562	42.2%	635,701
EXPENDITURES					
COURTS					
Internal Service Charges	857,319	502,397	570,162	13.5%	67,765
Other Operating Expenses	253,015	69,500	69,500	0.0%	0
Capital Outlay	9,462	0	0		0
	<u>1,119,796</u>	<u>571,897</u>	<u>639,662</u>	11.8%	67,765
PUBLIC DEFENDER					
Internal Service Charges	2,607	0	39,907		39,907
Other Operating Expenses	282,269	303,200	304,796	0.5%	1,596
Capital Outlay	176,340	1	1	0.0%	0
Banking Fund Debt Repayment	1,418	0	0		0
	<u>462,635</u>	<u>303,201</u>	<u>344,704</u>	13.7%	41,503
STATE ATTORNEY					
Internal Service Charges	471,326	355,731	884,628	148.7%	528,897
Other Operating Expenses	205,851	271,272	271,272	0.0%	0
Capital Outlay	114,219	1	1	0.0%	0
Banking Fund Debt Repayment	13,374	3,759	1,295	-65.5%	-2,464
	<u>804,771</u>	<u>630,763</u>	<u>1,157,196</u>	83.5%	526,433
TOTAL EXPENDITURES	2,387,202	1,505,861	2,141,562	42.2%	635,701

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
RECORDING FEES TECHNOLOGY (15U)**

BACKGROUND:

This sub-fund receives a \$2 fee by the State pursuant to Article 5. Money collected in this fund is shared between the Courts, Public Defender and State Attorney based on a written agreement between the three parties.

REVENUES:

1. Charges for Services:
 - The increase of \$57,149 reflects higher projected revenues.
2. Miscellaneous Revenue:
 - The increase of \$7,296 is for investment earnings.
3. Transfer from Fund Balance:
 - The increase of \$71,411 is to cover an increase in expenses.
4. Transfer from Other Funds:
 - The increase of \$499,845 is a transfer from the General Fund to cover budgeted expenses in excess of revenues.

EXPENDITURES:

1. Internal Service Charges:
 - Courts: The net increase of \$67,765 is mainly attributable to an increase of \$67,397 in ITD charges.
 - Public Defender: The increase of \$39,907 is mainly attributable to an increase in ITD charges.
 - State Attorney: The increase of \$528,897 is mainly attributable to an increase in ITD charges.
2. Other Operating Expenses:
 - Public Defender: The net increase of \$1,596 is mainly attributable to dues, subscriptions and memberships.
3. Banking Fund Debt Repayment:
 - State Attorney: The decrease of \$2,464 is the result of lower banking fund debt costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no employees in this fund.

DUVAL COUNTY TEEN COURT PROGRAMS TRUST
 SUBFUND -- 15V

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Fines and Forfeits	0	511,034	406,724	-20.4%	-104,310
	0	511,034	406,724	-20.4%	-104,310
JACKSONVILLE CITYWIDE ACTIVITIES					
Fines and Forfeits	391,306	0	0		0
Miscellaneous Revenue	104,064	32,012	21,670	-32.3%	-10,342
Transfers from Fund Balance	0	208,499	81,856	-60.7%	-126,643
	495,370	240,511	103,526	-57.0%	-136,985
TOTAL REVENUE	495,370	751,545	510,250	-32.1%	-241,295
EXPENDITURES					
COURTS					
Salaries	257,928	372,556	297,576	-20.1%	-74,980
Lapse	0	12,134	0	-100.0%	-12,134
Employer Provided Benefits	63,436	121,614	87,694	-27.9%	-33,920
Internal Service Charges	0	33,212	25,407	-23.5%	-7,805
Other Operating Expenses	70,208	214,163	99,573	-53.5%	-114,590
Capital Outlay	94,567	10,000	0	-100.0%	-10,000
	486,140	763,679	510,250	-33.2%	-253,429
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-12,134	0	-100.0%	12,134
	0	-12,134	0	-100.0%	12,134
STATE ATTORNEY					
Internal Service Charges	1,275	0	0		0
	1,275	0	0		0
TOTAL EXPENDITURES	487,415	751,545	510,250	-32.1%	-241,295

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	10	8	-2
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
DUVAL COUNTY TEEN COURT PROGRAMS TRUST (15V)**

BACKGROUND:

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system.

In addition, a second program the Teen Court Truancy Program has been developed in a truancy reduction effort. As a result of Ordinance 2006-1066-E, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUES:

1. Fines and Forfeits:
 - The decrease of \$104,310 is due to lower fine revenues.
2. Miscellaneous Revenue:
 - The decrease of \$10,342 is for investment earnings.
3. Transfer from Fund Balance:
 - The decrease of \$126,643 is a result of not needing as much fund balance to cover the shortfall.

EXPENDITURES:

1. Salaries:
 - The decrease of \$74,980 is primarily the result of a decrease of two (2) positions.
2. Lapse:
 - The increase of \$12,134 is a result of the removal of a lapse imposed in FY 10.
3. Employer Provided Benefits:
 - The decrease of \$33,920 is primarily attributable to a decrease in benefits that support the reduction in positions.
4. Internal Service Charges:
 - The decrease of \$7,805 is primarily attributable to a decrease in ITD data center service.
5. Other Operating Expenses:
 - The net decrease of \$114,590 is mainly the result of a decrease of \$149,062 in contractual services. This is offset somewhat with an increase of \$34,786 in miscellaneous services and charges.

6. Capital Outlay:

- The decrease of \$10,000 is attributable to decreases in office furniture and computer equipment and software.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

The cap decreased by two (2) positions.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

DEPARTMENT VISION:

To support the ideals and intentions of the United States and Florida Constitutions.

DEPARTMENT MISSION:

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

PUBLIC DEFENDER
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
EXPENDITURES					
Internal Service Charges	171,001	209,949	182,883	-12.9%	-27,066
Other Operating Expenses	711,097	734,481	754,105	2.7%	19,624
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	882,098	944,431	936,989	-0.8%	-7,442

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
PUBLIC DEFENDER	882,098	944,431	936,989	-0.8%	-7,442
DEPARTMENT TOTAL	882,098	944,431	936,989	-0.8%	-7,442

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC DEFENDER
GENERAL FUND (011)**

BACKGROUND:

The Public Defender Office is an agency of the State of Florida. Chapter 27.54 of the Florida Statutes requires that the Public Defender's office be provided with such office space, utilities, telephone, custodial, library, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES:

1. Internal Service Charges:

- The net decrease of \$27,066 is mainly attributable to a decrease of \$87,280 in telecommunication charges. This is offset somewhat with an increase of \$27,989 for ITD charges and \$37,165 for copier consolidation.

2. Other Operating Expenses:

- The net increase of \$19,624 is mainly attributable to an increase of \$21,987 for rentals and leases of buildings. This is offset somewhat with a decrease of \$376 for civil defense and a decrease of \$1,987 for furniture and equipment under \$1,000.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no City funded positions.

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

DEPARTMENT VISION:

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

DEPARTMENT MISSION:

The mission is to protect the people of the 4th Judicial Circuit by efficiently prosecuting criminals.

STATE ATTORNEY
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
EXPENDITURES					
Internal Service Charges	366,495	428,321	185,342	-56.7%	-242,979
Other Operating Expenses	92,685	3,000	3,000	0.0%	0
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	459,180	431,322	188,343	-56.3%	-242,979

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
STATE ATTORNEY	459,180	431,322	188,343	-56.3%	-242,979
DEPARTMENT TOTAL	459,180	431,322	188,343	-56.3%	-242,979

**MAYOR'S PROPOSED FY 11 BUDGET
STATE ATTORNEY
GENERAL FUND (011)**

BACKGROUND:

Chapter 27.34 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utilities, telephone services, custodial services, library services, transportation services, and communication services as may be necessary for the proper and efficient functioning of their offices.

REVENUES:

There are no revenues in the General Fund.

EXPENDITURES:

1. Internal Service Charges:

- The net decrease of \$242,979 is mainly attributable to a decrease of \$245,222 in telecommunication charges.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no City funded positions.

CITY OF JACKSONVILLE, FLORIDA

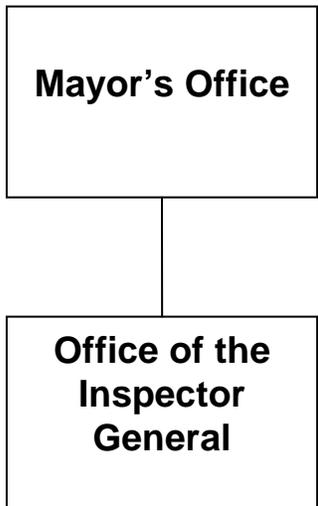
OFFICE OF THE MAYOR

DEPARTMENT VISION:

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all Jacksonville's citizens, now and in the future.

DEPARTMENT MISSION:

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.



MAYOR'S OFFICE
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Miscellaneous Revenue	45	0	0		0
TOTAL REVENUE	45	0	0		0
EXPENDITURES					
Salaries	2,275,190	2,343,891	2,162,433	-7.7%	-181,458
Lapse	0	-35,987	0	-100.0%	35,987
Employer Provided Benefits	465,242	508,078	490,182	-3.5%	-17,896
Internal Service Charges	289,229	321,954	223,973	-30.4%	-97,981
Other Operating Expenses	131,655	109,536	86,379	-21.1%	-23,157
Capital Outlay	0	1	2	100.0%	1
TOTAL EXPENDITURES	3,161,317	3,247,473	2,962,969	-8.8%	-284,504

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	24	23	-1
PART-TIME HOURS	2,400	7,438	5,038

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ADMINISTRATION	2,078,989	2,079,000	1,948,633	-6.3%	-130,367
INSPECTOR GENERAL'S OFFICE	1,082,328	1,168,473	1,014,336	-13.2%	-154,137
DEPARTMENT TOTAL	3,161,317	3,247,473	2,962,969	-8.8%	-284,504

**MAYOR'S PROPOSED FY 11 BUDGET
MAYOR'S OFFICE
OFFICE OF THE MAYOR (011)**

BACKGROUND:

This fund provides for the operating and salary expenditures of the Mayor's Office and the Office of the Inspector General.

REVENUES:

There are no revenues.

EXPENDITURES:

1. Salaries

- The decrease of \$181,458 is due to the 3% salary reduction as well as changes in senior personnel.

2. Employer Provided Benefits:

- The net reduction of \$17,896 is mainly due to reductions in workers' compensation of \$29,785, payroll taxes of \$24,617 and group life insurance of \$8,247. These decreases are partially offset by an increase in pension contributions of \$40,223, disability contribution of \$5,219 and FRS pension contribution of \$2,936.

3. Internal Service Charges:

- The net reduction of \$97,981 is mainly due to a reduction in ITD data network group of \$65,261, telecommunication of \$19,834, copy center of \$5,562, wireless communication of \$4,676, copier consolidation of \$4,180, ITD network group of \$4,128 and fleet parts/oil/gas of \$2,762. These reductions are somewhat offset by an increase in technology refresh of \$5,534 and mailroom charge of \$4,689.

3. Other Operating Expenses:

- The reduction of \$23,157 is mainly due to reductions in employee training of \$7,260, travel of \$5,650, printing and binding \$4,050 and other operating expenses of \$3,330.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

The decrease is due to one position being transferred to Central Operations.

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We constantly strive to conduct honest and impartial independent investigations into the manner and cause of death. We continue to educate ourselves to the advancement of forensic science and investigation techniques that increase the quality of our work and decrease the time necessary to accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. Also to provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

MEDICAL EXAMINER
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	1,026,666	1,262,015	1,057,707	-16.2%	-204,308
Miscellaneous Revenue	152	0	0		0
TOTAL REVENUE	1,026,818	1,262,015	1,057,707	-16.2%	-204,308
EXPENDITURES					
Salaries	1,882,057	1,911,323	1,796,501	-6.0%	-114,822
Lapse	0	-22,517	0	-100.0%	22,517
Employer Provided Benefits	444,765	535,442	469,081	-12.4%	-66,361
Internal Service Charges	212,867	328,575	246,282	-25.0%	-82,293
Other Operating Expenses	380,253	375,276	333,788	-11.1%	-41,488
Capital Outlay	7,200	1	1	0.0%	0
TOTAL EXPENDITURES	2,927,141	3,128,100	2,845,653	-9.0%	-282,447

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	27	27	
PART-TIME HOURS	6,240	6,240	

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
MEDICAL EXAMINER	2,927,141	3,128,100	2,845,653	-9.0%	-282,447
DEPARTMENT TOTAL	2,927,141	3,128,100	2,845,653	-9.0%	-282,447

**MAYOR'S PROPOSED FY 11 BUDGET
MEDICAL EXAMINER OFFICE
GENERAL FUND (011)**

BACKGROUND:

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

REVENUES:

1. Charges for Services:

- The decrease of \$204,308 is due to a reduction in service demand.

EXPENDITURES:

1. Salaries:

- The \$114,822 decrease is primarily due to the 3% pay reduction and vacant positions being filled at a reduced pay rate.

2. Lapse:

- The increase is a result of removing the lapse imposed in FY 10.

3. Employer Provided Benefits:

- The decrease of \$66,361 is primarily due to a reduction of \$65,008 in workers' compensation insurance.

4. Internal Service Charges:

- The decrease of \$82,293 is primarily due to the reduction of \$92,910 in Information Technology Department data center service charges. Partially offsetting this was an increase in telecommunication services.

5. Other Operating Expenses:

- The decrease of \$41,488 is primarily due to the decreases of \$15,551 in other operating supplies, \$11,000 in travel expense, \$8,000 in professional services and \$5,000 in utility services.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no changes in the cap.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

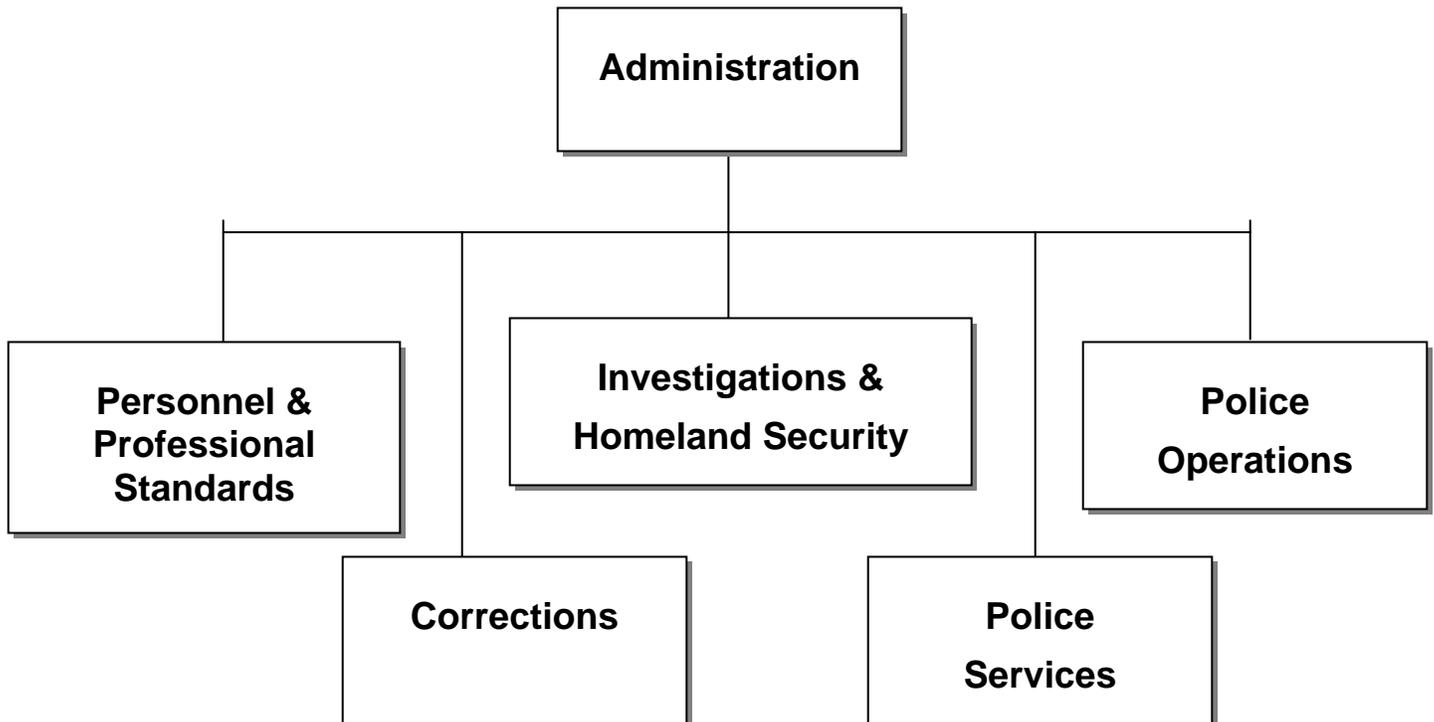
DEPARTMENT MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



OFFICE OF THE SHERIFF
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	13,577,272	15,003,098	11,254,616	-25.0%	-3,748,482
Fines and Forfeits	1,767,237	2,223,978	1,582,953	-28.8%	-641,025
Miscellaneous Revenue	939,086	837,704	891,549	6.4%	53,845
Other Sources	993,963	1,739,600	1,165,000	-33.0%	-574,600
TOTAL REVENUE	17,277,558	19,804,380	14,894,118	-24.8%	-4,910,262

EXPENDITURES

Salaries	196,243,993	201,300,106	195,935,031	-2.7%	-5,365,075
Lapse	0	-1,578,311	-2,683,095	70.0%	-1,104,784
Employer Provided Benefits	67,623,291	93,796,093	95,789,984	2.1%	1,993,891
Internal Service Charges	27,191,164	28,007,901	27,545,999	-1.6%	-461,902
Other Operating Expenses	36,933,413	30,455,965	30,095,772	-1.2%	-360,193
Capital Outlay	1,212,599	1,957,771	1,355,006	-30.8%	-602,765
Extraordinary Lapse	0	-545,000	-94,000	-82.8%	451,000
Banking Fund Debt Repayment	1,517,266	2,265,494	2,516,382	11.1%	250,888
TOTAL EXPENDITURES	330,721,726	355,660,019	350,461,079	-1.5%	-5,198,940

TOTAL DEPARTMENT POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3,354	3,354	0
PART-TIME HOURS	447,489	463,971	16,482

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
CORRECTIONS	79,561,377	83,109,041	82,846,311	-0.3%	-262,730
INVESTIGATION&HOMELAND SECURITY	46,482,928	51,368,300	50,572,572	-1.5%	-795,728
PERSONNEL & PROF. STANDARD	13,003,424	14,228,376	15,696,860	10.3%	1,468,484
POLICE OPERATIONS	149,531,254	162,256,901	152,773,697	-5.8%	-9,483,204
POLICE SERVICES	34,518,446	36,030,270	39,851,329	10.6%	3,821,059
SHERIFF-ADMINISTRATION	7,624,296	8,667,131	8,720,310	0.6%	53,179
DEPARTMENT TOTAL	330,721,726	355,660,019	350,461,079	-1.5%	-5,198,940

**MAYOR'S PROPOSED FY 11 BUDGET
OFFICE OF THE SHERIFF
GENERAL FUND (011)**

BACKGROUND:

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

REVENUES:

1. Charges for Services:

- The \$3,748,482 decrease is primarily due to the reduction of \$1,976,763 in the Duval County School Board – School Resource Officers contract, \$901,815 in the Blount Island Security contract, \$329,187 in the Jacksonville Port Authority Security contract, 207,721 in concealed weapon permit fees, \$188,000 in off duty reimbursement fees and \$141,709 in weekenders board – Fairfield house rental.

2. Fines and Forfeits:

- The \$641,025 decrease is mainly due to the reduction of \$351,863 in Sheriff's fines and estreatures and \$287,112 in criminal justice education fines.

3. Miscellaneous Revenue:

- The \$53,845 increase is primarily due to \$45,139 in overtime reimbursement charges and \$42,164 in miscellaneous services and charges. Partially offsetting this was a decrease in instructor's fees/Florida State College.

4. Other Sources:

- The \$564,600 decrease is due to a reduction in banking fund loan proceeds.

EXPENDITURES:

1. Salaries:

- The decrease of \$5,365,075 is primarily due to the 3% pay reduction, \$1,615,425 in overtime and the unfunding of 19 positions. Partially offsetting this decrease were increases in terminal leave, part-time salaries, leave rollback/sellback and special pay.

2. Lapse:

- The increase is due to additional savings that will be realized through the reduction of the School Resource Officer contract.

3. Employee Provided Benefits:

- The \$1,993,842 increase is primarily due to \$1,522,318 in workers' compensation insurance and \$1,380,904 in pension contributions. Partially offsetting this were a decrease in FICA taxes and group life insurance.

4. Internal Service Charges:

- The \$461,902 net decrease is primarily due to the reduction of \$985,786 in radio allocation, \$608,258 in fleet vehicle rental allocation, \$137,162 in system development, and \$58,198 in tech refresh/pay go allocation. Partially offsetting this are increases in fleet parts/oil/gas allocation, wireless communication, fleet repairs/maintenance allocation, banking fund allocation, copier consolidation and telecommunication services allocation.

5. Other Operating Expenses:

- The \$360,193 decrease is primarily due to the reduction of \$104,828 in equipment rentals, \$60,000 in printing and binding commercial, \$433,716 in miscellaneous services and charges, \$270,446 in clothing, uniforms & safety equipment and \$271,389 in employee training. Partially offsetting this were increases in other contractual services, repair and maintenance services and Public Buildings plant renewal.

6. Capital Outlay:

- The \$602,765 decrease is due to a reduction in the purchase of equipment.

7. Extraordinary Lapse:

- This amount represents estimated savings in various operating accounts resulting from changes in the School Resource Officer contract.

8. Banking Fund Debt Repayment:

- The \$250,888 increase is due to the acquisition of equipment funded by the banking fund.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There were 16,482 part-time hours transferred from the vacancy pool during FY 10.

EMERGENCY 9-1-1 USER FEE
 SUBFUND -- 171

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	190,604	59,000	118,649	101.1%	59,649
	<u>190,604</u>	<u>59,000</u>	<u>118,649</u>	<u>101.1%</u>	<u>59,649</u>
OFFICE OF THE SHERIFF					
Charges for Services	4,802,081	4,786,271	4,488,618	-6.2%	-297,653
Miscellaneous Revenue	47	0	0		0
	<u>4,802,127</u>	<u>4,786,271</u>	<u>4,488,618</u>	<u>-6.2%</u>	<u>-297,653</u>
TOTAL REVENUE	4,992,731	4,845,271	4,607,267	-4.9%	-238,004
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-10,151	0	-100.0%	10,151
Cash Carryover	0	10,151	0	-100.0%	-10,151
	<u>0</u>	<u>0</u>	<u>0</u>		<u>0</u>
OFFICE OF THE SHERIFF					
Salaries	259,766	327,173	318,436	-2.7%	-8,737
Employer Provided Benefits	58,773	84,038	85,821	2.1%	1,783
Internal Service Charges	11,192	12,004	6,464	-46.2%	-5,540
Other Operating Expenses	4,214,141	4,422,055	4,196,545	-5.1%	-225,510
Capital Outlay	0	1	1	0.0%	0
	<u>4,543,872</u>	<u>4,845,271</u>	<u>4,607,267</u>	<u>-4.9%</u>	<u>-238,004</u>
TOTAL EXPENDITURES	4,543,872	4,845,271	4,607,267	-4.9%	-238,004

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
OFFICE OF THE SHERIFF
911 EMERGENCY USER FEE (171)**

BACKGROUND:

The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

REVENUES:

1. Miscellaneous Revenue:
 - The increase of \$59,649 is due to investment pool earnings.
2. Charges for Services:
 - The decrease of \$297,653 is due to the projected reduction in E911 emergency operation and wireless user fees.

EXPENDITURES:

1. Lapse:
 - The increase of \$10,151 is due to the elimination of the lapse.
2. Cash Carryover:
 - The decrease of \$10,151 is due to not having to carryover cash.
3. Salaries:
 - The decrease of \$8,737 is primarily due to the 3% pay reduction.
4. Employee Provided Benefits:
 - The increase of \$1,783 is primarily due to the increase of \$10,398 in pension contribution and \$3,082 in group hospitalization insurance. This is somewhat offset by reductions of \$6,075 in payroll taxes (FICA) and \$5,630 in workers' compensation insurance.
5. Internal Service Charges:
 - The decrease of \$5,554 is due to a drop in the allocation of telecommunication service charges.

6. Other Operating Expense:

- The decrease of \$225,496 is primarily due to the decrease of \$298,678 in repairs and maintenance, the decrease of \$25,000 in other operating supplies and a decrease of \$27,475 in telephone and telegraph. There is an offset of \$118,649 in miscellaneous services and charges.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

No change.

E911 EMERGENCY WIRELESS USER FEES
 SUBFUND -- 173

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	357,850	0	0		0
	<u>357,850</u>	<u>0</u>	<u>0</u>		<u>0</u>
OFFICE OF THE SHERIFF					
Charges for Services	0	0	388,880		388,880
	<u>0</u>	<u>0</u>	<u>388,880</u>		<u>388,880</u>
TOTAL REVENUE	357,850	0	388,880		388,880
EXPENDITURES					
OFFICE OF THE SHERIFF					
Other Operating Expenses	80,674	0	388,880		388,880
Capital Outlay	53,537	0	0		0
	<u>134,211</u>	<u>0</u>	<u>388,880</u>		<u>388,880</u>
TOTAL EXPENDITURES	134,211	0	388,880		388,880

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
OFFICE OF THE SHERIFF
911 EMERGENCY WIRELESS USER FEE (173)**

BACKGROUND:

The funds were budgeted in this subfund to account for the special distribution of 911 funds from the wireless user fees collected statewide and remitted to the 911 Board.

REVENUES:

1. Charges for Services:
 - The \$388,880 is the budget request based on the 911 Board's distribution of surplus funds after all obligations and projected expenses were met.

EXPENDITURES:

1. Other Operating Expense:
 - The \$388,880 is the budget request based on the 911 Board's expenditures.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

No change.

SHERIFF'S TRUSTS
 SUBFUND -- 64A

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
OFFICE OF THE SHERIFF					
Charges for Services	1,500	0	0		0
Fines and Forfeits	260,213	0	80,000		80,000
Miscellaneous Revenue	357,856	313,598	370,816	18.2%	57,218
	619,569	313,598	450,816	43.8%	137,218
TOTAL REVENUE	619,569	313,598	450,816	43.8%	137,218
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-3,758	0	-100.0%	3,758
Cash Carryover	0	3,758	0	-100.0%	-3,758
	0	0	0		0
OFFICE OF THE SHERIFF					
Salaries	83,390	125,148	35,201	-71.9%	-89,947
Employer Provided Benefits	24,023	43,604	17,062	-60.9%	-26,542
Other Operating Expenses	120,824	144,846	398,553	175.2%	253,707
	228,238	313,598	450,816	43.8%	137,218
TOTAL EXPENDITURES	228,238	313,598	450,816	43.8%	137,218

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
OFFICE OF THE SHERIFF
SHERIFF'S TRUSTS (64A)**

BACKGROUND:

Municipal Code Section 111.300 created a trust fund account to be known as the Inmate Welfare Trust Fund. There shall be deposited into this fund the net profits from the commissary operation within the City's correctional facilities, which shall be used only for the overall welfare of the inmates. An inmate welfare committee shall recommend what expenditures are to be made.

REVENUE:

1. Fines and Forfeits:
 - The increase of \$80,000 is due to the budget of \$80,000 in county court fines and penalties for the Domestic Battery Surcharge – Florida Statute 938.08 Program.
2. Miscellaneous Revenue:
 - The increase of \$57,218 is due to the higher concession sales.

EXPENDITURES:

1. Lapse:
 - The increase of \$3,758 is due to the elimination of the lapse.
2. Salaries:
 - The decrease of \$89,947 is primarily due to funds shifting to other operating expenses – trust fund authorized expenditures.
3. Employer Provided Benefits:
 - The decrease of \$26,542 is primarily due to funds shifting to other operating expense – trust fund authorized expenditures.
4. Other Operating Expenses:
 - The increase of \$253,707 is primarily due to funds shifting from salaries to trust fund authorized expenditures and the budget for the Domestic Battery Surcharge – Florida Statute 938.08 Program.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

No change.

CITY OF JACKSONVILLE, FLORIDA

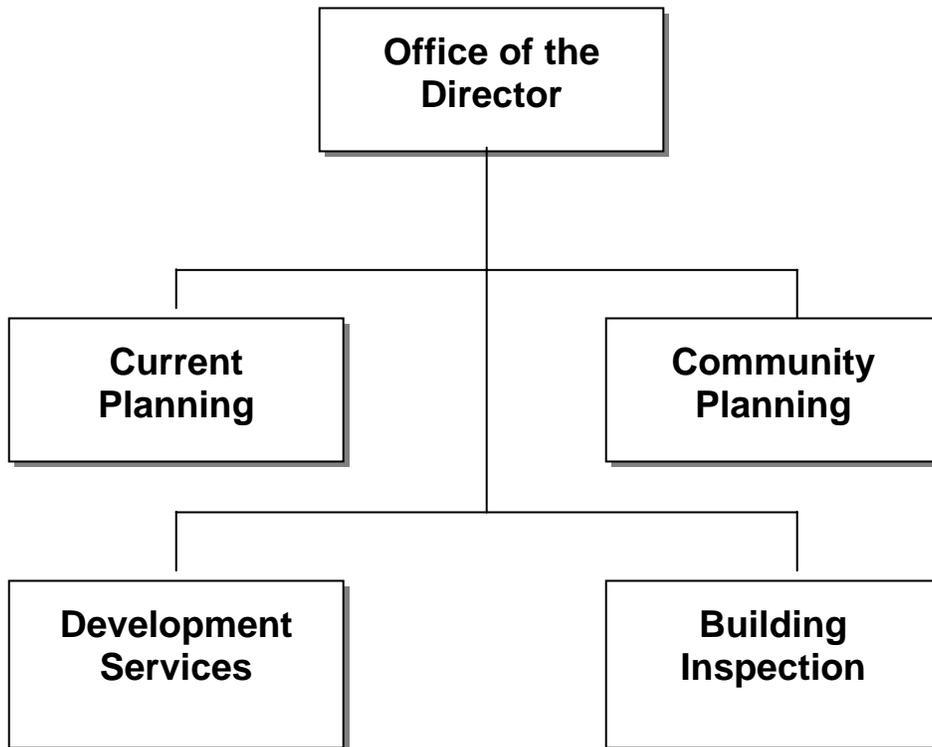
PLANNING AND DEVELOPMENT DEPARTMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



PLANNING AND DEVELOPMENT
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	761,249	947,345	1,181,185	24.7%	233,840
Fines and Forfeits	0	0	5,264		5,264
Miscellaneous Revenue	176,650	150,100	142,075	-5.3%	-8,025
TOTAL REVENUE	937,899	1,097,445	1,328,524	21.1%	231,079
EXPENDITURES					
Salaries	4,376,975	4,494,961	4,146,232	-7.8%	-348,729
Lapse	0	-16,886	0	-100.0%	16,886
Employer Provided Benefits	1,164,541	1,328,274	1,238,022	-6.8%	-90,252
Internal Service Charges	1,271,262	1,196,277	1,231,641	3.0%	35,364
Other Operating Expenses	1,633,802	913,571	881,896	-3.5%	-31,675
Capital Outlay	0	5	5	0.0%	0
TOTAL EXPENDITURES	8,446,580	7,916,202	7,497,796	-5.3%	-418,406
TOTAL DEPARTMENT POSITION CAP					
		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		86	82	-4	
PART-TIME HOURS		5,257	5,257		
DEPARTMENTAL EXPENSES					
	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
COMMUNITY PLANNING DIVISION	3,483,609	3,147,375	2,872,335	-8.7%	-275,040
CURRENT PLANNING	1,362,366	1,343,006	1,420,164	5.7%	77,158
DEVELOPMENT SERVICE DIVISION	2,259,246	2,374,683	2,259,325	-4.9%	-115,358
OFFICE OF THE DIRECTOR	1,341,358	1,051,138	945,972	-10.0%	-105,166
DEPARTMENT TOTAL	8,446,580	7,916,202	7,497,796	-5.3%	-418,406

**MAYOR'S PROPOSED FY 11 BUDGET
PLANNING & DEVELOPMENT
GENERAL FUND (011)**

BACKGROUND:

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, and Developmental Services Division.

REVENUES:

1. Charges for Services:

- The \$233,840 increase is primarily based upon fee increases in zoning and rezoning fees, comprehensive amendment fees, subdivision regulation fees and certificates of use.

2. Fines and Forfeits:

- Civil fines and penalties occurring in the City's Historic Preservation Districts are projected to be \$5,264 in FY 11.

3. Miscellaneous Revenue:

- The \$8,025 decrease is attributable to fewer anticipated collections of filing fees associated with right-of-way permits.

EXPENDITURES:

1. Salaries:

- The decrease of \$348,729 is primarily due to the deletion of four (4) vacant positions as well as a \$30,000 reduction in level of internships funded from part-time wages, a \$5,473 reduction in overtime, coupled with the 3% salary reduction.

2. Employer Benefits:

- The \$90,252 net decrease is primarily reflective of the reduction in positions, part-time wages and overtime. A reduction in the allocation for workers compensation contributed \$29,793 to the overall decrease. These cost savings were offset by a \$11,736 increase in the contributions for pension.

3. Internal Service Charges:

- The \$35,364 net increase is primarily due to a \$135,421 increase in information technology costs, especially in the area of GIS/Aerial support. These cost increases were offset by a reduction in telecommunication costs (\$62,748), fleet operating costs (\$21,812) and reproduction costs (\$22,338).

4. Other Operating Expenses:

- The \$31,675 net decrease reflects a Department-wide approach to lower operating costs associated with travel, printing, advertising/promotion, office supplies and miscellaneous services and charges in the amount of \$12,189. Additionally, with the Department's relocation of office space from the Florida Theatre Building to the Ed Ball Building, a \$52,125 cost savings was achieved in the provision of guard service. These costs savings were offset by an increase in professional services of \$25,000 relative to the manatee study along with increases in the allocation for plant renewal of \$5,202 and miscellaneous insurance of \$2,514.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

Four (4) vacant positions were eliminated from the FY 11 budget.

BUILDING INSPECTION
SUBFUND -- 159

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Charges for Services	27	0	0		0
	<u>27</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Charges for Services	339,615	393,956	375,288	-4.7%	-18,668
Miscellaneous Revenue	19,330	22,955	15,908	-30.7%	-7,047
	<u>358,945</u>	<u>416,911</u>	<u>391,196</u>	<u>-6.2%</u>	<u>-25,715</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	79,802	50,000	144,000	188.0%	94,000
Transfers from Fund Balance	1,800,000	3,343,871	0	-100.0%	-3,343,871
	<u>1,879,802</u>	<u>3,393,871</u>	<u>144,000</u>	<u>-95.8%</u>	<u>-3,249,871</u>
PLANNING AND DEVELOPMENT					
Charges for Services	5,276,459	6,279,700	9,843,185	56.7%	3,563,485
Fines and Forfeits	75,478	100,740	80,283	-20.3%	-20,457
Miscellaneous Revenue	77,960	161,615	148,439	-8.2%	-13,176
	<u>5,429,897</u>	<u>6,542,055</u>	<u>10,071,907</u>	<u>54.0%</u>	<u>3,529,852</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	6,669,748	0	0		0
	<u>6,669,748</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL REVENUE	14,338,419	10,352,837	10,607,103	2.5%	254,266
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Internal Service Charges	980	0	0		0
	<u>980</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Salaries	309,547	301,348	261,652	-13.2%	-39,696
Employer Provided Benefits	115,917	133,110	120,966	-9.1%	-12,144
Internal Service Charges	11,817	25,024	16,754	-33.0%	-8,270
Other Operating Expenses	5,191	5,804	3,994	-31.2%	-1,810
Capital Outlay	19,093	2	1	-50.0%	-1
	<u>461,565</u>	<u>465,288</u>	<u>403,367</u>	<u>-13.3%</u>	<u>-61,921</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-158,249	0	-100.0%	158,249
Cash Carryover	0	0	807,026		807,026
	<u>0</u>	<u>-158,249</u>	<u>807,026</u>	<u>-610.0%</u>	<u>965,275</u>

PLANNING AND DEVELOPMENT

Salaries	5,643,843	4,930,071	4,652,979	-5.6%	-277,092
Employer Provided Benefits	1,566,168	1,568,722	1,549,186	-1.2%	-19,536
Internal Service Charges	1,392,811	1,509,345	1,268,681	-15.9%	-240,664
Other Operating Expenses	975,784	660,709	560,880	-15.1%	-99,829
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	723,312	595,233	595,233	0.0%	0
Banking Fund Debt Repayment	4,015	0	769,750		769,750
	<u>10,305,934</u>	<u>9,264,081</u>	<u>9,396,710</u>	1.4%	132,629

TRANSFERS-NON DEPARTMENTAL

Debt Service	0	781,717	0	-100.0%	-781,717
	<u>0</u>	<u>781,717</u>	<u>0</u>	-100.0%	-781,717

TOTAL EXPENDITURES	10,768,479	10,352,837	10,607,103	2.5%	254,266
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TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	107	107	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PLANNING & DEVELOPMENT
FIRE & RESCUE
BUILDING INSPECTION (159)**

PLANNING & DEVELOPMENT

BACKGROUND:

The Building Inspection Division reviews and approves plans, issues permits for residential and commercial construction, and performs building, plumbing, mechanical, electrical, sign, landscape and swimming pool inspections in accordance with the Florida Building Code and local ordinances.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$94,000. Lower projections in the number of Certificates of Occupancy contributed to a minor offsetting decrease in Miscellaneous Revenue in the amount of \$13,176.
2. Transfers from Fund Balance:
 - A transfer from Fund Balance is not financially necessary to fund operations in FY 11 given the combination of various fee increases in inspections and permits and maintaining overall costs.
3. Charges for Services:
 - The \$3,563,485 increase reflects a revised fee structure for various inspections and permits.

EXPENDITURES:

1. Cash Carryover:
 - The availability of an \$807,026 Cash Carryover will help restore equity reserves to an appropriate level.
2. Salaries:
 - The \$277,092 decrease is attributable to the unfunding of three (3) positions.
3. Employer Provided Benefits:
 - The decrease of \$19,536 is attributable to the unfunding of three (3) positions and reflects an offsetting increase in the contributions for pension costs and workers compensation for the positions being funded.
4. Internal Service Charges:
 - The decrease of \$240,664 mainly reflects a combination of reduced charges in information technology (\$65,220), telecommunication (\$89,026) and fleet (\$73,969), offset by modest increases in legal and copy center charges.

5. Other Operating Expenses:

- The decrease of \$99,829 is primarily based upon a \$46,134 reduction in the rent allocation for use of office space in the Ed Ball building and a \$20,148 reduction in Tax Collector charges. Additional savings were achieved in operating supplies.

6. Banking Fund Debt Repayment:

- The \$769,750 value reflects FY 11 costs associated with a 2009 issuance of bonds. The variances reflected in Banking Fund Debt Repayment and Debt Service are based upon a change in methods to pay debt; from an interfund transfer to a banking fund loan repayment through internal services.

FIRE & RESCUE

BACKGROUND:

Fire Plans Review of the Fire & Rescue Department is funded from Building Inspection.

REVENUES:

1. Charges for Services:

- The \$18,668 decrease is due to a reduction in plans review and re-inspection fees.

2. Miscellaneous Revenue:

The decrease of \$7,047 is due to a reduction in after hour inspections.

EXPENDITURES:

1. Salaries:

- The decrease of \$39,696 reflects reductions in overtime and leave sellback.

2. Employer Provided Benefits:

- The decrease of \$12,144 is due to reductions in FICA and Medicare taxes along with pension contribution costs.

3. Internal Service Charges:

- The decrease of \$8,270 is mainly due to a \$6,906 reduction in fleet parts and gas along with decreases in wireless devices and fleet repairs and maintenance.

4. Other Operating Expenses:

- The decrease of \$1,810 is mainly due to a \$1,000 reduction in employee training along with reductions in operating supplies (\$150), other current charges and obligations (\$200), and repair and maintenance service (\$250).

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

Although there are no changes to the employee cap, three (3) vacant positions in Planning and Development Department / Building Inspection Division were unfunded to match the reduced demand for construction-related services and lower operating costs.

CONCURRENCY MANAGEMENT SYSTEM
 SUBFUND -- 112

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	305,022	116,000	70,000	-39.7%	-46,000
Transfers from Fund Balance	3,364	280,542	185,755	-33.8%	-94,787
	<u>308,386</u>	<u>396,542</u>	<u>255,755</u>	<u>-35.5%</u>	<u>-140,787</u>
PLANNING AND DEVELOPMENT					
Charges for Services	797,735	1,194,000	686,000	-42.5%	-508,000
Transfers from Fund Balance	71,160	0	0		0
	<u>868,895</u>	<u>1,194,000</u>	<u>686,000</u>	<u>-42.5%</u>	<u>-508,000</u>
TOTAL REVENUE	1,177,282	1,590,542	941,755	-40.8%	-648,787
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-8,179	0	-100.0%	8,179
	<u>0</u>	<u>-8,179</u>	<u>0</u>	<u>-100.0%</u>	<u>8,179</u>
PLANNING AND DEVELOPMENT					
Salaries	267,314	268,550	259,846	-3.2%	-8,704
Employer Provided Benefits	67,246	74,713	74,033	-0.9%	-680
Internal Service Charges	52,505	196,191	112,983	-42.4%	-83,208
Other Operating Expenses	322,879	715,984	318,076	-55.6%	-397,908
Capital Outlay	0	2	1	-50.0%	-1
	<u>709,944</u>	<u>1,255,440</u>	<u>764,939</u>	<u>-39.1%</u>	<u>-490,501</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	475,388	343,281	176,816	-48.5%	-166,465
	<u>475,388</u>	<u>343,281</u>	<u>176,816</u>	<u>-48.5%</u>	<u>-166,465</u>
TOTAL EXPENDITURES	1,185,332	1,590,542	941,755	-40.8%	-648,787

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PLANNING & DEVELOPMENT
CONCURRENCY MANAGEMENT SYSTEM (112)**

BACKGROUND:

The Concurrency Management System measures the potential impact of a proposed development on the adopted minimum levels of services, as established by the 2030 Comprehensive Plan. All fees received by the City in connection with the applications, appeals, administration, enforcement and management of the Concurrency Management System are deposited pursuant to Chapter 655 of the Municipal Code.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings decreased \$46,000 based primarily on the decreased level of concurrency management fees being generated.
2. Transfers from Fund Balance:
 - The \$185,755 transfer represents the balance of funding necessary to financially support FY 11 operations and to provide a reimbursement to the general fund for transportation-related planning positions performing concurrency review.
3. Charges for Services:
 - The \$508,000 decrease is the result of lower fees being collected from development applications, Fair Share agreement applications, informal reviews, appeals and special traffic study reviews.

EXPENDITURES:

1. Internal Service Charges:
 - The \$83,208 decrease is primarily due to lower technology costs surrounding the Concurrency System database.
2. Other Operating Expenses:
 - The \$397,908 decrease reflects the absence of special traffic studies and transit concurrency review that were funded from fund balance in FY 10.
3. Transfers to Other Funds:
 - The \$166,465 decrease reflects a reduced focus on concurrency reviews given economic conditions and legislative changes that redirected planning efforts to mobility plans and the Mobility Plan Task Force.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

DEPARTMENT VISION:

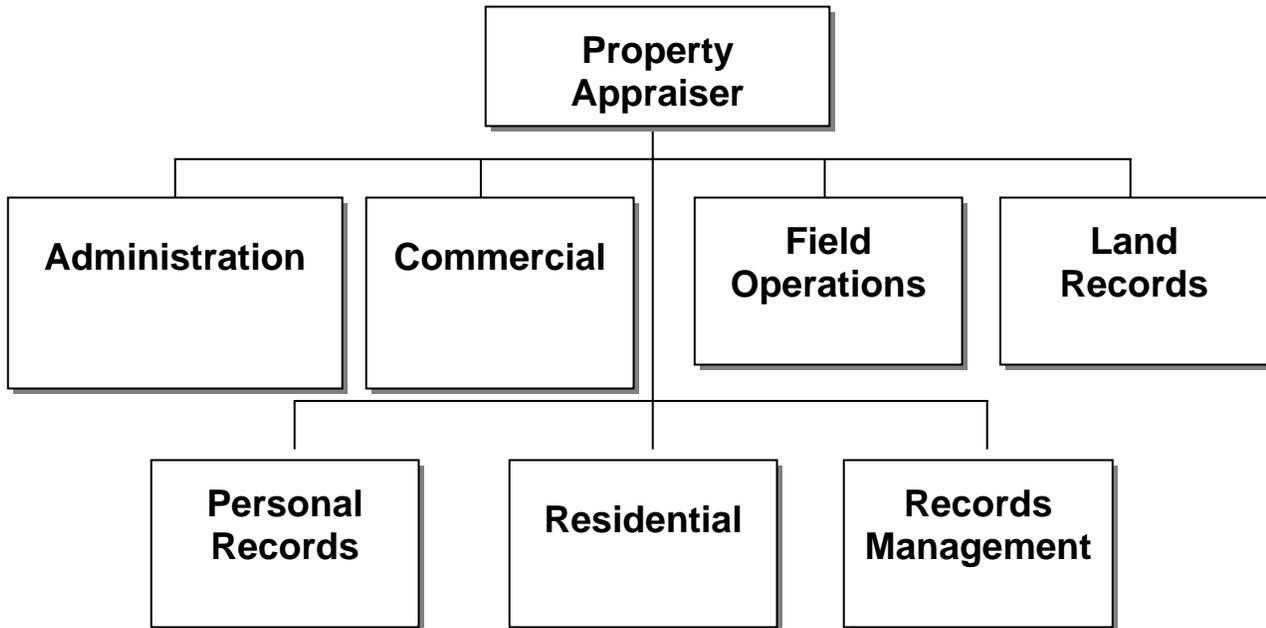
To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law.

Focus on our customers – the taxpayers.

Support the continuous personal and professional development of our employees.



PROPERTY APPRAISER
SUBFUND -- 015

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Charges for Services	355,320	349,766	322,018	-7.9%	-27,748
Miscellaneous Revenue	171,282	74,331	39,786	-46.5%	-34,545
Transfers from Fund Balance	509,508	300,000	0	-100.0%	-300,000
	1,036,109	724,097	361,804	-50.0%	-362,293
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	8,535,449	8,496,946	8,421,584	-0.9%	-75,362
	8,535,449	8,496,946	8,421,584	-0.9%	-75,362
TOTAL REVENUE	9,571,558	9,221,043	8,783,388	-4.7%	-437,655
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-137,094	0	-100.0%	137,094
	0	-137,094	0	-100.0%	137,094
PROPERTY APPRAISER					
Salaries	5,641,522	5,765,234	5,486,593	-4.8%	-278,641
Employer Provided Benefits	1,528,965	1,776,377	1,725,356	-2.9%	-51,021
Internal Service Charges	992,263	1,043,160	810,045	-22.3%	-233,115
Other Operating Expenses	822,156	768,558	761,321	-0.9%	-7,237
Capital Outlay	82,623	1	1	0.0%	0
Banking Fund Debt Repayment	11,782	4,807	72	-98.5%	-4,735
	9,079,311	9,358,137	8,783,388	-6.1%	-574,749
TOTAL EXPENDITURES	9,079,311	9,221,043	8,783,388	-4.7%	-437,655

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	128	128	0
PART-TIME HOURS	4,160	4,160	

**MAYOR'S PROPOSED FY 11 BUDGET
PROPERTY APPRAISER
PROPERTY APPRAISER (015)**

BACKGROUND:

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven departments, which include Residential, Commercial, Land Records, Personal Records, Field Operations, Administration and Records Management.

REVENUES:

1. Charges for Services:
 - The decrease of \$27,748 is attributable to a decrease in a fee from the Florida Inland Navigation District and the St. Johns River Water Management District.
2. Miscellaneous Revenue:
 - The decrease of \$34,545 is mainly attributable to a decrease of \$33,645 in investment earnings.
3. Transfers-Non Departmental:
 - The decrease of \$75,362 from the general fund is due to a decrease in expenses.
4. Transfers from Fund Balance:
 - There is a decrease of \$300,000 due to a decrease in expenses.

EXPENDITURES:

1. Salaries:
 - The decrease of \$278,641 is mainly attributable to a decrease in salaries of \$303,502 for the 3% salary reductions.
2. Lapse:
 - The increase of \$137,094 is a result of the removal of a lapse imposed in FY 10.

3. Employer Provided Benefits:

- The net decrease of \$51,021 is primarily attributable to decreases in workers' compensation, group life insurance and group health insurance. This is offset somewhat with an increase in pension costs.

4. Internal Service Charges:

- The net decrease of \$233,115 is mainly due to a decrease in ITD charges of \$159,039, telecommunication charges of \$92,125 and fleet vehicle rental of \$21,069. This is offset somewhat with an increase in legal expenses of \$35,959.

5. Other Operating Expenses:

- The net decrease of \$7,237 is mainly attributed to decreases in professional services, travel, supplies and employee training. This is offset somewhat with an increase in repairs and maintenance.

6. Banking Fund Debt Repayment:

- The decrease of \$4,735 is attributable to lower banking fund debt.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There is no change in the cap.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

DEPARTMENT VISION:

A healthier future for the people of Greater Jacksonville, Florida.

DEPARTMENT MISSION:

To promote, protect, and improve the health of all people in Greater Jacksonville, Florida.

PUBLIC HEALTH
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
EXPENDITURES					
Internal Service Charges	50,961	59,917	49,983	-16.6%	-9,934
Other Operating Expenses	1,268,315	672,982	719,066	6.8%	46,084
TOTAL EXPENDITURES	1,319,276	732,899	769,049	4.9%	36,150

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
PUBLIC HEALTH UNIT	1,319,276	732,899	769,049	4.9%	36,150
DEPARTMENT TOTAL	1,319,276	732,899	769,049	4.9%	36,150

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC HEALTH
GENERAL FUND (011)**

BACKGROUND:

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

REVENUES:

There are no revenues associated with the Duval County Health Department.

EXPENDITURES:

1. Internal Service Charges:

- The decrease of \$9,934 is primarily due to a reduction in radio allocation of \$8,069.

2. Other Operating Expenses:

- The \$46,084 increase is primarily due to \$53,437 in Public Buildings - plant renewal charges. Partially offsetting this increase were decreases in general liability/miscellaneous insurance and guard service.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions.

CITY OF JACKSONVILLE, FLORIDA

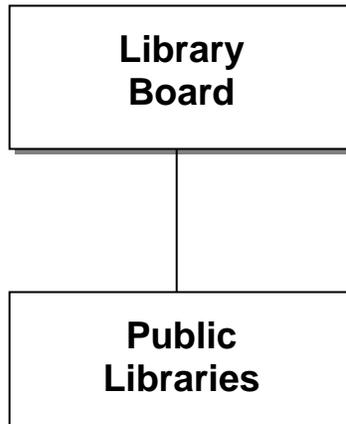
PUBLIC LIBRARIES

DEPARTMENT VISION:

To make the Jacksonville Public Library a nationally recognized library system where customers can find professional services, such as reference assistance; useful and accurate information; quality ready, listening, and viewing materials; excellent educational and literacy programming; and free access to electronic technology. Start Here. Go Anywhere!

DEPARTMENT MISSION:

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



PUBLIC LIBRARIES
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10 PERCENT	DOLLAR
REVENUE					
Charges for Services	1,511,376	1,498,000	1,510,825	0.9%	12,825
Miscellaneous Revenue	47,508	55,274	42,500	-23.1%	-12,774
TOTAL REVENUE	1,558,884	1,553,274	1,553,325	0.0%	51
EXPENDITURES					
Salaries	14,475,011	15,007,535	13,907,617	-7.3%	-1,099,918
Lapse	0	-19,065	0	-100.0%	19,065
Employer Provided Benefits	3,884,466	4,398,393	3,982,504	-9.5%	-415,889
Internal Service Charges	4,237,911	6,021,815	5,787,668	-3.9%	-234,147
Other Operating Expenses	4,090,880	3,800,121	4,098,674	7.9%	298,553
Library Materials	3,564,507	3,644,672	3,647,752	0.1%	3,080
Capital Outlay	6,114	1	1	0.0%	0
Indirect Cost	6,872,583	8,936,376	9,281,509	3.9%	345,133
TOTAL EXPENDITURES	37,131,471	41,789,848	40,705,725	-2.6%	-1,084,123

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	361	346	-15
PART-TIME HOURS	199,375	190,828	-8,547

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10 PERCENT	DOLLAR
JACKSONVILLE PUBLIC LIBRARIES	37,131,471	41,789,848	40,705,725	-2.6%	-1,084,123
DEPARTMENT TOTAL	37,131,471	41,789,848	40,705,725	-2.6%	-1,084,123

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE PUBLIC LIBRARIES
GENERAL FUND (011)**

BACKGROUND:

The Jacksonville Public Library system consists of a main library and twenty regional, community, and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau, and St. Johns Counties.

REVENUES:

1. Charges for Services:

- The net increase of \$12,825 is primarily the result of a \$42,000 increase in revenues collected from internet printing offset by a \$29,175 reduction in fees collected.

2. Miscellaneous Revenue:

- The decrease of \$12,774 is mostly due to fewer revenues being collected for copy services and plastic book bags. Plastic bags are no longer offered by the library.

EXPENDITURES:

1. Salaries:

- The decrease is mainly a result of the elimination of 15 positions from the library system and nearly \$90,000 in part-time salary dollars, in addition to the 3% salary reduction.

2. Employer Provided Benefits:

- The decrease of \$415,889 is primarily due to a reduced salary base, which yielded a decrease of \$298,552 in worker's compensation, a \$115,484 in health insurance, and a \$202,756 reduction in FICA taxes. This was offset by a \$200,903 increase in pension.

3. Internal Service Charges:

- The decrease of \$234,147 is due mainly to a decrease in data center service charges of \$1,116,879. This was offset by an increase in telecommunications of \$802,130 and an increase in network charges of \$93,180.

4. Other Operating Expenses:

- The increase of \$298,553 is mainly due to a \$228,864 increase in contractual services costs associated with the outsourcing of distribution services. In addition, the costs of hardware/software licenses have increased by \$37,986.

5. Indirect Cost:

- The increase of \$345,133 in Indirect Cost is attributed to a change in the Indirect Cost Study by KPMG.

SERVICE LEVEL CHANGES:

This budget reflects significant changes in service level. Along with the reduction of 15 positions, it is proposed that five (5) library branches will become satellite branches, opening for approximately 20 hours a week, as opposed to full service locations. In addition, distribution services will now be outsourced to a third-party vendor.

EMPLOYEE CAP CHANGES:

Fifteen positions were eliminated from the library for FY 11. This is in accordance with reduced library hours of operation and the outsourcing of distribution services discussed above.

LIBRARY CONFERENCE FACILITY TRUST
 SUBFUND -- 15W

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
PUBLIC LIBRARIES					
Miscellaneous Revenue	0	150,000	140,800	-6.1%	-9,200
	0	150,000	140,800	-6.1%	-9,200
TOTAL REVENUE	0	150,000	140,800	-6.1%	-9,200
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-2,224	0	-100.0%	2,224
Cash Carryover	0	2,224	0	-100.0%	-2,224
	0	0	0		0
PUBLIC LIBRARIES					
Salaries	0	69,091	68,048	-1.5%	-1,043
Employer Provided Benefits	0	16,606	20,765	25.0%	4,159
Internal Service Charges	0	500	500	0.0%	0
Other Operating Expenses	0	63,803	51,487	-19.3%	-12,316
	0	150,000	140,800	-6.1%	-9,200
TOTAL EXPENDITURES	0	150,000	140,800	-6.1%	-9,200

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS	1,560	1,560	

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE PUBLIC LIBRARIES
LIBRARY CONFERENCE FACILITY TRUST (15W)**

BACKGROUND:

The Library Conference Facility Trust was established as a Special Revenue Fund per Ordinance 2006-237-E. The Main Library must charge a fee for the use of the conference facilities in order to cover the costs associated with additional operating expenses that the Main Library will incur in leasing the conference facilities for business, recreational and social purposes.

REVENUES:

1. Miscellaneous Revenue:

- Anticipated revenues of \$140,800 are expected to be generated from the rental of City facilities, a decrease of \$9,200 from the prior fiscal year.

EXPENDITURES:

1. Salaries:

- The net reduction of \$1,043 is due to a \$1,093 decrease in permanent salaries offset by a \$50 increase in longevity pay.

2. Employer Provided Benefits:

- Benefits have increased by \$4,159 primarily due to a \$6,545 increase in pension costs. This was somewhat offset by a \$3,921 reduction in FICA taxes.

3. Internal Service Charges:

- There is \$500 budgeted for mailroom charges associated with the conference center, offsetting a decrease in postage expense.

4. Other Operating Expenses:

- The budget for other operating expenses has been reduced by \$12,316 through reductions to security guard service, repairs, advertising and supplies.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There were no changes to the cap.

PUBLIC SAFETY INITIATIVE
SUBFUND -- 019

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	195,828	0	0		0
	<u>195,828</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	11,194,415	7,660,278	10,083,162	31.6%	2,422,884
	<u>11,194,415</u>	<u>7,660,278</u>	<u>10,083,162</u>	<u>31.6%</u>	<u>2,422,884</u>
TOTAL REVENUE	11,390,243	7,660,278	10,083,162	31.6%	2,422,884
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Other Operating Expenses	284,052	0	0		0
	<u>284,052</u>	<u>0</u>	<u>0</u>		<u>0</u>
HOUSING					
Grants and Aids	310,880	500,000	500,000	0.0%	0
	<u>310,880</u>	<u>500,000</u>	<u>500,000</u>	<u>0.0%</u>	<u>0</u>
JACKSONVILLE CHILDREN'S COMMISSION					
Internal Service Charges	0	0	1		1
Grants and Aids	4,791,908	5,504,768	5,636,866	2.4%	132,098
	<u>4,791,908</u>	<u>5,504,768</u>	<u>5,636,867</u>	<u>2.4%</u>	<u>132,099</u>
CENTRAL OPERATIONS					
Salaries	191,406	249,220	205,687	-17.5%	-43,533
Employer Provided Benefits	14,642	0	2,982		2,982
Internal Service Charges	17	0	551		551
	<u>206,065</u>	<u>249,220</u>	<u>209,220</u>	<u>-16.1%</u>	<u>-40,000</u>
RECREATION & COMMUNITY SERVICES					
Salaries	149,735	58,212	0	-100.0%	-58,212
Employer Provided Benefits	5,577	1,522	0	-100.0%	-1,522
Internal Service Charges	8,247	0	0		0
Other Operating Expenses	117,797	346,556	250,000	-27.9%	-96,556
Grants and Aids	1,218,042	1,000,000	2,434,600	143.5%	1,434,600
	<u>1,499,399</u>	<u>1,406,290</u>	<u>2,684,600</u>	<u>90.9%</u>	<u>1,278,310</u>
OFFICE OF THE SHERIFF					
Salaries	82,270	0	258,287		258,287
Employer Provided Benefits	15,377	0	73,908		73,908
Other Operating Expenses	286,927	0	720,279		720,279
Capital Outlay	12,948	0	1		1
	<u>397,522</u>	<u>0</u>	<u>1,052,475</u>		<u>1,052,475</u>

TOTAL EXPENDITURES	7,489,825	7,660,278	10,083,162	31.6%	2,422,884
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TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS		9	9
PART-TIME HOURS	46,640	30,000	-16,640

MAYOR'S PROPOSED FY 11 BUDGET

PUBLIC SAFETY INITIATIVE (019)

BACKGROUND:

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention programs and intervention programs that help ex-offenders make the transition to becoming productive citizens.

REVENUES:

1. Transfers From Other Funds:

- This is the amount of the transfer from the General Fund (011) to fund non-grant funded programs. In FY 10 approximately \$4.3 million was shifted to grant funding from the federal government from the Department of Justice, Department of Education, and Justice Assistance Grants. In fiscal year FY 11, the bulk of these grant monies will end.

EXPENDITURES:

In addition to the subfund 019 financial page, there is a chart that delineates the funding in FY 10 and FY 11 for each program of the Public Safety Initiative (Jacksonville Journey).

1. Housing:

Local Initiatives Support Corporation (LISC)

- FY 11 funding will remain flat.

2. Jacksonville Children's Commission:

Early Literacy

- FY 11 funding will remain flat.

Summer Camps

Team-Up Program

- There is a slight reduction compared to FY 10 due to re-negotiations with providers and/or reductions in usage.

Out of School Suspension

- The increase is due to the FY 10 budget reflecting partial grant funding and only 9 months of cost. Overall there is a net reduction of costs year-over-year.

4. Central Operations:

Summer Jobs Program

- The decrease is mainly due to a reduction in part-time salaries.

5. Recreation & Community Services:

Ex-Offender Re-Entry Portal

Juvenile Assessment Center

Ex-Offender Training/Re-entry

- The FY 10 budget for these programs was funded via grant monies, as indicated above. The FY 11 budget includes the operating budget for these programs which remains unchanged from the prior year.

After School Recreation League

- The appropriation in FY 11 is being reduced by \$156,290 due to program changes that utilize outside agencies versus City services. This change reflects the removal of funding from Salaries and Employer Provided Benefits due to the elimination of 16,640 part-time hours.

Jax Commitment Scholarship Program

- In FY 11, overall funding remains unchanged by use of leveraged “Take Stock in Children” funding that will be matched with \$100,000 from the State of Florida.

Family Foundations

- The FY 11 funding amount is unchanged from the prior year.

6. Officer of the Sheriff:

Ex-Offender Re-Entry Portal

Juvenile Assessment Center

- FY 10 Funding for these programs was provided by grant monies, from Justice Assistance Grants. The increase in the FY 11 budget reflects the operating budget for these programs as well as nine positions.

SERVICE LEVEL CHANGES:

There are no significant changes in service level.

EMPLOYEE CAP CHANGES:

The increase is due to the movement of nine positions from grant funding.

16,640 part-time hours were eliminated as part of the After School Recreation League program restructuring.

CITY OF JACKSONVILLE, FLORIDA

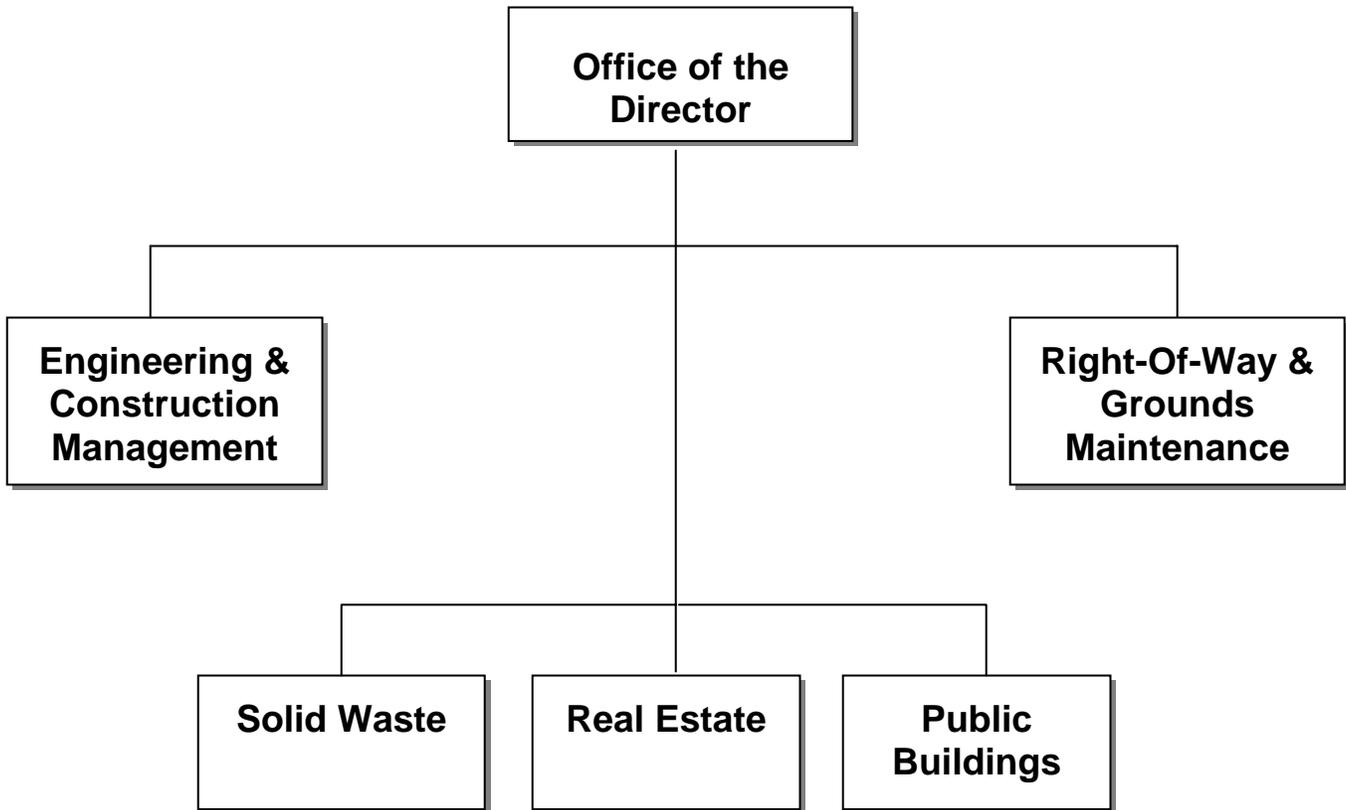
DEPARTMENT OF PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



PUBLIC WORKS
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10 PERCENT	DOLLAR
REVENUE					
Intergovernmental Revenue	513,110	297,000	297,000	0.0%	0
Charges for Services	7,700,703	5,415,112	6,431,784	18.8%	1,016,672
Miscellaneous Revenue	2,625,046	2,587,036	2,915,539	12.7%	328,503
TOTAL REVENUE	10,838,859	8,299,148	9,644,323	16.2%	1,345,175
EXPENDITURES					
Salaries	19,569,983	18,854,383	18,294,466	-3.0%	-559,917
Lapse	0	-55,002	0	-100.0%	55,002
Employer Provided Benefits	5,681,575	7,045,535	6,972,023	-1.0%	-73,512
Internal Service Charges	6,587,926	6,774,695	5,908,258	-12.8%	-866,437
Other Operating Expenses	49,798,546	47,481,408	46,939,090	-1.1%	-542,318
Capital Outlay	1,066,127	672,944	2,469,553	267.0%	1,796,609
Supervision Allocation	-873,650	-1,142,986	-1,092,410	-4.4%	50,576
Banking Fund Debt Repayment	72,383	7,323	0	-100.0%	-7,323
TOTAL EXPENDITURES	81,902,890	79,638,300	79,490,980	-0.2%	-147,320

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	469	466	-3
PART-TIME HOURS	24,355	24,355	

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10 PERCENT	DOLLAR
ENGINEERING & CONSTRUCTION MGMT DIVISI	4,338,793	4,333,546	3,917,765	-9.6%	-415,781
OFFICE OF THE DIRECTOR	1,972,662	2,112,023	2,044,984	-3.2%	-67,039
PUBLIC BUILDINGS	35,257,061	33,406,618	35,827,307	7.2%	2,420,689
REAL ESTATE	746,843	807,180	635,744	-21.2%	-171,436
R-O-W AND GROUNDS MAINT DIVISION	37,246,140	37,379,186	35,455,525	-5.1%	-1,923,661
SOLID WASTE	2,341,391	1,599,747	1,609,655	0.6%	9,908
DEPARTMENT TOTAL	81,902,890	79,638,300	79,490,980	-0.2%	-147,320

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
GENERAL FUND GSD (011)**

BACKGROUND:

The Public Works Department consists of the Office of the Director and five Divisions: Engineering and Construction Management, Public Buildings, Real Estate, Right of Way and Grounds Maintenance and Solid Waste.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. The Public Buildings Division provides security, custodial and maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Grounds Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The general fund operations of the Solid Waste Division monitor and collect litter and illegal dumping along streets and public rights-of-way.

REVENUES:

1. Charges for Services:

- The \$1,016,672 increase is primarily related to changes in interfund and intrafund service charges that serve as offsets to cost allocations of security guards, alarm systems, building (internal) rents and plant renewal. A \$1,796,609 increase in the provision of plant renewal is partially offset by a \$396,499 decrease in the allocation of building (internal) rents and a \$356,948 decrease in guard and alarm services.

2. Miscellaneous Revenue:

- The \$328,503 net increase is primarily the result of a \$17,450 increase in tenant revenues derived from leases at the Ed Ball Building and a \$385,366 increase in reimbursement from the Florida Department of Transportation for the maintenance and operation of street lights on the State highway system in Duval County. These increases in revenue were partially offset by a \$76,813 reduction in the projection for miscellaneous sales and charges.

EXPENDITURES:

1. Salaries:

- The \$559,917 reduction in salaries is attributable to the change in positions described in the Employee Cap Changes section below, a \$23,159 reduction in overtime as well as the effects from an across-the-board 3 percent salary reduction.

2. Employer Benefits:

- The \$73,512 net decrease reflects decreases in FICA Taxes (\$228,196), life and health insurance (\$80,875) as well a reduction in the allocation of workers' compensation (\$54,450). These cost savings were mostly offset by increases in contributions for pension (\$290,009).

3. Internal Service Charges:

- The \$866,437 net decrease is reflective of a reduction in fleet operating costs (\$671,293) and information technology costs (\$281,491). These cost savings were partially offset by cost increases in telecommunication costs (\$19,558) and legal services (\$73,462).

4. Other Operating Expenses:

- The \$542,318 net decrease reflects the lowering of various operating costs Department-wide. Cost savings were achieved in contractual services (\$2,205,853), rentals and leases (\$150,298), operating supplies (\$178,712) and other miscellaneous obligations (\$899,400). Partially offsetting these cost savings were increases in utilities costs (\$2,793,395), repairs and maintenance costs (\$148,099).

5. Capital Outlay:

- The increase of \$1,796,609 is attributable to the increase in the provision for plant renewal. The increase will provide necessary repairs and replacement of fixtures at various public facilities to include the replacement of playground equipment.

SERVICE LEVEL CHANGES:

Right-of-Way (ROW) and Grounds Maintenance Division has reduced the frequency of ROW mowing in urban and suburban areas, mowing surrounding City buildings and landscaped medians as well as certain areas of parks (i.e., excluding athletic fields).

EMPLOYEE CAP CHANGES:

Two (2) vacant positions were eliminated from the FY 11 budget. During FY 10, one (1) Engineering Technician Senior position was transferred from ROW and Grounds Maintenance Division to Stormwater Services.

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM
 SUBFUND -- 141

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Intergovernmental Revenue	6,938,229	6,706,660	6,923,284	3.2%	216,624
Miscellaneous Revenue	1,853,370	664,000	782,195	17.8%	118,195
Transfers from Fund Balance	4,665,291	0	0		0
	13,456,890	7,370,660	7,705,479	4.5%	334,819
TOTAL REVENUE	13,456,890	7,370,660	7,705,479	4.5%	334,819
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants and Aids	6,966,317	6,706,660	6,923,284	3.2%	216,624
	6,966,317	6,706,660	6,923,284	3.2%	216,624
PUBLIC WORKS					
Capital Outlay	1,818,661	664,000	782,195	17.8%	118,195
	1,818,661	664,000	782,195	17.8%	118,195
TOTAL EXPENDITURES	8,784,978	7,370,660	7,705,479	4.5%	334,819

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM (141)**

BACKGROUND:

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

REVENUES:

1. Intergovernmental Revenue:
 - The budgeted amount of \$6,923,284 represents 80% of the 5th and 6th Cent Gas Tax revenues. These revenues are impacted by the consumption of gasoline, which is directly affected by the state of economy, projections in tourism, and the infusion of more gasoline-efficient vehicles and hybrids. The current trend of revenue collections and the expectation of a moderately-favorable improvement in the economy in FY 11 were the presiding factors considered in the \$216,624 increase in revenues.

2. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$118,195.

EXPENDITURES:

1. Grants and Aids:
 - The proposed contribution to JTA, based upon 80% of the 5th and 6th Cent Gas tax revenues, is budgeted in accordance with the Better Jacksonville Plan and the Interlocal agreement between the City and JTA.

2. Capital Outlay:
 - Roadway sign, stripe, signal and safety - \$252,466 increase
Roadway stormwater maintenance - \$101,147 decrease
Railroad crossings - \$8,330 decrease
Sidewalk construction / maintenance county-wide - \$237,993 decrease
Intersection improvements - \$13,199 increase
Traffic signal and street light maintenance - \$200,000 increase

SERVICE LEVEL CHANGES:

Capital projects within this subfund reflect County-wide needs and those of an on-going nature. Variations will not significantly impact service levels and are consistent with the five-year County Road Program Capital Plan.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION
SUBFUND -- 142

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	65,132,255	68,760,864	65,900,805	-4.2%	-2,860,059
Miscellaneous Revenue	148,787	0	0		0
	<u>65,281,042</u>	<u>68,760,864</u>	<u>65,900,805</u>	<u>-4.2%</u>	<u>-2,860,059</u>
TOTAL REVENUE	65,281,042	68,760,864	65,900,805	-4.2%	-2,860,059
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants and Aids	61,204,223	68,760,864	65,900,805	-4.2%	-2,860,059
	<u>61,204,223</u>	<u>68,760,864</u>	<u>65,900,805</u>	<u>-4.2%</u>	<u>-2,860,059</u>
TOTAL EXPENDITURES	61,204,223	68,760,864	65,900,805	-4.2%	-2,860,059

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
LOCAL OPTION ½ CENT TRANSPORTATION (142)**

BACKGROUND:

The local option half-cent sales tax for transportation is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUES:

1. Taxes:
 - The budgeted amount represents the revenues estimated to be generated from the local option half-cent sales tax. The revenue is expected to decrease by 4.2 percent for FY 11.

EXPENDITURES:

1. Grants and Aids:
 - The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used towards the construction and maintenance of City roads and bridges as well as the operation and maintenance of the City's mass transit system.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

LOCAL OPTION GAS TAX
 SUBFUND -- 143

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	28,056,689	30,000,000	27,816,902	-7.3%	-2,183,098
Miscellaneous Revenue	43,037	0	0		0
	<u>28,099,726</u>	<u>30,000,000</u>	<u>27,816,902</u>	<u>-7.3%</u>	<u>-2,183,098</u>
TOTAL REVENUE	28,099,726	30,000,000	27,816,902	-7.3%	-2,183,098
EXPENDITURES					
PUBLIC WORKS					
Grants and Aids	30,997,835	30,000,000	27,816,902	-7.3%	-2,183,098
	<u>30,997,835</u>	<u>30,000,000</u>	<u>27,816,902</u>	<u>-7.3%</u>	<u>-2,183,098</u>
TOTAL EXPENDITURES	30,997,835	30,000,000	27,816,902	-7.3%	-2,183,098

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
LOCAL OPTION GAS TAX (143)**

BACKGROUND:

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA) as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy.

REVENUES:

1. Taxes
 - The budgeted amount represents a 7.3 percent decrease in revenues as compared to the FY 10 budget.

EXPENDITURES:

1. Grants and Aids
 - These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

SERVICE LEVEL CHANGES:

The reduction in revenues is expected to have a minimal impact on service provided by the JTA.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

COURT COST COURTHOUSE TRUST FUND
SUBFUND -- 15T

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	2,270,774	2,943,065	1,934,499	-34.3%	-1,008,566
	<u>2,270,774</u>	<u>2,943,065</u>	<u>1,934,499</u>	<u>-34.3%</u>	<u>-1,008,566</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	826,982	397,465	32,131	-91.9%	-365,334
Transfers from Fund Balance	0	0	563,314		563,314
	<u>826,982</u>	<u>397,465</u>	<u>595,445</u>	<u>49.8%</u>	<u>197,980</u>
TOTAL REVENUE	3,097,756	3,340,530	2,529,944	-24.3%	-810,586
EXPENDITURES					
COURTS					
Other Operating Expenses	404,882	-2,237,462	185,972	-108.3%	2,423,434
Capital Outlay	0	1	1	0.0%	0
	<u>404,882</u>	<u>-2,237,461</u>	<u>185,973</u>	<u>-108.3%</u>	<u>2,423,434</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	-5,223,398	0	-100.0%	5,223,398
	<u>0</u>	<u>-5,223,398</u>	<u>0</u>	<u>-100.0%</u>	<u>5,223,398</u>
PUBLIC WORKS					
Other Operating Expenses	535,241	574,943	311,358	-45.8%	-263,585
	<u>535,241</u>	<u>574,943</u>	<u>311,358</u>	<u>-45.8%</u>	<u>-263,585</u>
STATE ATTORNEY					
Other Operating Expenses	280,904	226,446	268,331	18.5%	41,885
	<u>280,904</u>	<u>226,446</u>	<u>268,331</u>	<u>18.5%</u>	<u>41,885</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	0	1,764,282		1,764,282
Transfers to Other Funds	0	10,000,000	0	-100.0%	-10,000,000
	<u>0</u>	<u>10,000,000</u>	<u>1,764,282</u>	<u>-82.4%</u>	<u>-8,235,718</u>
TOTAL EXPENDITURES	1,221,027	3,340,530	2,529,944	-24.3%	-810,586

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
COURTS
COURT COST COURTHOUSE TRUST FUND (15T)**

BACKGROUND:

As a result of Ordinance 2004-1085-E, a \$15 fee is to be imposed when a person pleads guilty or nolo contendere to, or is found guilty of any non-criminal traffic infraction to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an "all years" subfund.

REVENUES:

1. Charges for Services:
 - The decrease of \$1,008,566 is due to lower surcharge revenues.
2. Miscellaneous Revenue
 - The decrease of \$365,334 is for investment earnings.
3. Transfers from Fund Balance
 - The increase of \$563,314 is required to cover expenses as a result of decreased revenues.

EXPENDITURES:

1. Other Operating Expenses:
 - The net increase of \$2,423,434 for the Courts is the result of a negative trust fund expenditure of \$2,454,517 budgeted in FY 10.
 - The net increase of \$41,885 for the State Attorney is mainly attributable to an increase in public buildings plant renewal for \$54,684.
 - The decrease of \$263,585 for Public Works is for excess prior years' alarm appropriations.
2. Cash Carryover:
 - The increase of \$5,223,398 is the result of a negative cash carryover budgeted in FY 10.
3. Debt Service:
 - The increase of \$1,764,282 is attributable to pay the Courthouse debt.
4. Transfer to Other Funds:
 - The decrease of \$10,000,000 is the result of a decrease of \$10,000,000 earmarked for projects at the new Courthouse budgeted in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

HUGUENOT PARK
SUBFUND -- 1D1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-8,684	0	0		0
	<u>-8,684</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Charges for Services	477,229	393,000	411,700	4.8%	18,700
Miscellaneous Revenue	29,979	42,698	40,698	-4.7%	-2,000
	<u>507,208</u>	<u>435,698</u>	<u>452,398</u>	<u>3.8%</u>	<u>16,700</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	451,399	341,673	360,317	5.5%	18,644
	<u>451,399</u>	<u>341,673</u>	<u>360,317</u>	<u>5.5%</u>	<u>18,644</u>
TOTAL REVENUE	949,923	777,371	812,715	4.5%	35,344
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-8,427	0	-100.0%	8,427
	<u>0</u>	<u>-8,427</u>	<u>0</u>	<u>-100.0%</u>	<u>8,427</u>
PUBLIC WORKS					
Salaries	74,042	71,493	74,166	3.7%	2,673
Employer Provided Benefits	31,275	34,471	39,653	15.0%	5,182
Internal Service Charges	279	391	293	-25.1%	-98
Other Operating Expenses	839	435	2,040	369.0%	1,605
	<u>106,435</u>	<u>106,790</u>	<u>116,152</u>	<u>8.8%</u>	<u>9,362</u>
RECREATION & COMMUNITY SERVICES					
Salaries	169,329	197,108	200,499	1.7%	3,391
Employer Provided Benefits	48,611	57,924	70,127	21.1%	12,203
Internal Service Charges	72,881	72,611	69,082	-4.9%	-3,529
Other Operating Expenses	164,913	177,013	172,140	-2.8%	-4,873
Indirect Cost	164,087	175,919	184,715	5.0%	8,796
Extraordinary Lapse	0	-1,567	0	-100.0%	1,567
	<u>619,821</u>	<u>679,008</u>	<u>696,563</u>	<u>2.6%</u>	<u>17,555</u>
TOTAL EXPENDITURES	726,256	777,371	812,715	4.5%	35,344

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	9	9	
PART-TIME HOURS	2,393	1,529	-864

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
HUGUENOT PARK (1D1)**

BACKGROUND:

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the Hanna Park Trust Fund.

REVENUES:

1. Charges for Services:

- The net increase of \$18,700 is a direct result of a \$25,700 increase in camper rentals offset by a \$7,000 reduction in annual pass fees.

2. Miscellaneous Revenue:

- The decrease of \$2,000 is mainly a result of a reduction in miscellaneous sales due to a downward trend in shelter rental.

3. Transfers from Other Funds:

- The increase of \$18,644 is due to a higher subsidy from Kathryn A. Hanna Park.

EXPENDITURES:

1. Employer Provided Benefits:

- The net increase of \$17,385 in benefits in Public Works and Recreation and Community Services combined is mainly due to increases of \$20,359 in pension contributions, \$3,291 in health insurance, and \$3,263 in workers' compensation costs. These were partially offset by a \$9,528 reduction in FICA taxes.

2. Internal Service Charges:

- Internal service charges were reduced by \$3,627 primarily due to decreases of \$9,004 in fleet costs, \$5,198 in data center service charges, and \$3,939 in radio allocation charges. The decreases were offset by increases of \$13,326 in telecommunications and \$1,800 in fleet repairs.

3. Other Operating Expenses:

- Other operating expenses were reduced by \$3,268 mainly due to a \$2,000 reduction in repairs and maintenance and a \$1,001 reduction in furniture expenses.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

KATHRYN A HANNA PARK IMPROVEMENT
SUBFUND -- 1D2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	44,163	20,336	20,336	0.0%	0
Transfers from Fund Balance	506,242	70,000	0	-100.0%	-70,000
	550,405	90,336	20,336	-77.5%	-70,000
PUBLIC WORKS					
Miscellaneous Revenue	99	0	0		0
	99	0	0		0
RECREATION & COMMUNITY SERVICES					
Charges for Services	1,059,852	1,157,606	1,171,446	1.2%	13,840
Miscellaneous Revenue	106,655	168,152	170,925	1.6%	2,773
	1,166,507	1,325,758	1,342,371	1.3%	16,613
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	381,941	499,578	30.8%	117,637
	0	381,941	499,578	30.8%	117,637
TOTAL REVENUE	1,717,011	1,798,035	1,862,285	3.6%	64,250
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-8,797	0	-100.0%	8,797
	0	-8,797	0	-100.0%	8,797
PUBLIC WORKS					
Salaries	189,106	193,421	207,022	7.0%	13,601
Employer Provided Benefits	54,772	74,455	88,070	18.3%	13,615
Other Operating Expenses	1,991	1,134	3,137	176.6%	2,003
	245,869	269,010	298,229	10.9%	29,219
RECREATION & COMMUNITY SERVICES					
Salaries	264,392	314,115	292,959	-6.7%	-21,156
Employer Provided Benefits	87,343	98,676	105,746	7.2%	7,070
Internal Service Charges	130,733	108,740	119,062	9.5%	10,322
Other Operating Expenses	419,384	476,756	461,900	-3.1%	-14,856
Capital Outlay	3,840	1	1	0.0%	0
Indirect Cost	267,405	213,401	224,071	5.0%	10,670
Extraordinary Lapse	0	-15,540	0	-100.0%	15,540
	1,173,096	1,196,149	1,203,739	0.6%	7,590
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	451,399	341,673	360,317	5.5%	18,644
	451,399	341,673	360,317	5.5%	18,644

TOTAL EXPENDITURES	1,870,365	1,798,035	1,862,285	3.6%	64,250
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TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	16	16	
PART-TIME HOURS	5,240	3,918	-1,322

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
KATHRYN A. HANNA PARK (1D2)**

BACKGROUND:

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. Personnel, operating, and capital outlay expenses are paid from generated revenues.

REVENUES:

1. Transfers from Fund Balance:

- There is a proposed transfer from fund balance of \$0. This is a decrease of \$70,000.

2. Charges for Services:

- The increase of \$13,840 is due to an increase in camper rentals and annual passes.

3. Miscellaneous Revenue:

- The increase of \$2,773 is due to a rise in overtime reimbursement charges for events held at Dolphin Plaza.

4. Transfers from Other Funds:

- There is a transfer from the General Fund in the amount of \$117,637 to help support operations.

EXPENDITURES:

1. Salaries:

- Salaries have decreased by a net \$7,555 primarily due to a \$13,221 reduction in part-time salaries for Recreation & Community Services. These reductions were offset by a 7% increase in Public Works due to the reclassification of five (5) park maintenance workers.

2. Employer Provided Benefits:

- The increase of \$20,685 in employer provided benefits is mainly due to \$22,616 increase in pension contributions and an \$8,755 increase in worker's compensation. This was somewhat offset by a \$10,756 reduction in FICA taxes.

3. Internal Service Charges:

- The increase of \$10,322 in internal service charges is primarily due to an increase of \$29,920 in telecommunications and a \$1,906 increase in tech refreshment. This was offset by a decrease of \$13,419 in radio allocation charges and \$8,318 in data center service charges.

4. Other Operating Expenses:

- The net decrease of \$12,853 is primarily due to a \$23,314 decrease in miscellaneous services and charges. This decrease was somewhat offset by a \$9,150 increase to repairs and maintenance and a \$999 increase to operating supplies.

5. Indirect Costs:

- Indirect costs have increased by \$10,670 based on the Indirect Cost Study.

6. Transfers to Other Funds:

- There is a transfer to Huguenot Park for subsidy of its operations in the amount of \$360,317, an increase of 5.5% from the prior fiscal year.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

BEACH EROSION - LOCAL
SUBFUND -- 1F4

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	552,894	0	0		0
	<u>552,894</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	550,000	550,000	200,000	-63.6%	-350,000
	<u>550,000</u>	<u>550,000</u>	<u>200,000</u>	<u>-63.6%</u>	<u>-350,000</u>
TOTAL REVENUE	1,102,894	550,000	200,000	-63.6%	-350,000
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	550,000	200,000	-63.6%	-350,000
	<u>0</u>	<u>550,000</u>	<u>200,000</u>	<u>-63.6%</u>	<u>-350,000</u>
PUBLIC WORKS					
Other Operating Expenses	16,631	0	0		0
	<u>16,631</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL EXPENDITURES	16,631	550,000	200,000	-63.6%	-350,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
BEACH EROSION – LOCAL (1F4)**

BACKGROUND:

The Beach Erosion-Local subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). Total project costs are shared between local funding and Federal funding at the level of 38.4% and 61.6% respectively.

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

REVENUES:

1. Transfers from Other Funds
 - Revenues are derived from a \$200,000 transfer from the general fund as outlined in the Beach Renourishment Financing Plan. The \$350,000 reduction in general fund contributions is possible given the excess reserves in the subfund which are derived from investment earnings and the postponement of more than one county beach renourishment project.

EXPENDITURES:

1. Cash Carryover
 - These funds are placed in reserve pending future appropriations for the various phases of a beach renourishment project such as, but not limited to, design, surveys, permitting, construction, monitoring, and annual beach tilling for three (3) years following.

SERVICE LEVEL CHANGES:

The county beach renourishment project originally planned for 2010 was postponed to the 3rd or 4th quarter of FY 11 due to Federal and State funding challenges. The FY 11 county beach renourishment project will be funded from available reserves in this subfund.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

SOLID WASTE DISPOSAL
SUBFUND -- 441

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,683,834	655,084	600,000	-8.4%	-55,084
	<u>1,683,834</u>	<u>655,084</u>	<u>600,000</u>	<u>-8.4%</u>	<u>-55,084</u>
PUBLIC WORKS					
Charges for Services	39,845,389	45,228,482	68,116,501	50.6%	22,888,019
Miscellaneous Revenue	973,307	499,923	569,259	13.9%	69,336
	<u>40,818,696</u>	<u>45,728,405</u>	<u>68,685,760</u>	<u>50.2%</u>	<u>22,957,355</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	20,785,634	21,417,409	0	-100.0%	-21,417,409
	<u>20,785,634</u>	<u>21,417,409</u>	<u>0</u>	<u>-100.0%</u>	<u>-21,417,409</u>
TOTAL REVENUE	63,288,164	67,800,898	69,285,760	2.2%	1,484,862
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Salaries	0	0	0	-100.0%	0
Lapse	0	-334,365	-209,225	-37.4%	125,140
	<u>0</u>	<u>-334,365</u>	<u>-209,225</u>	<u>-37.4%</u>	<u>125,140</u>
PUBLIC WORKS					
Salaries	3,829,666	3,889,306	3,949,596	1.6%	60,290
Lapse	0	-3,809	0	-100.0%	3,809
Employer Provided Benefits	1,447,306	2,006,511	1,683,975	-16.1%	-322,536
Internal Service Charges	4,089,881	3,704,805	3,492,330	-5.7%	-212,475
Other Operating Expenses	51,231,194	51,972,199	52,478,989	1.0%	506,790
Capital Outlay	0	2	1	-50.0%	-1
Supervision Allocation	-471,313	-378,072	-428,648	13.4%	-50,576
Indirect Cost	810,255	1,388,761	1,447,852	4.3%	59,091
	<u>60,936,989</u>	<u>62,579,703</u>	<u>62,624,095</u>	<u>0.1%</u>	<u>44,392</u>
TRANSFERS-NON DEPARTMENTAL					
Debt Service	5,592,990	5,555,560	5,191,803	-6.5%	-363,757
Transfers to Other Funds	0	0	1,679,087		1,679,087
	<u>5,592,990</u>	<u>5,555,560</u>	<u>6,870,890</u>	<u>23.7%</u>	<u>1,315,330</u>
TOTAL EXPENDITURES	66,529,979	67,800,898	69,285,760	2.2%	1,484,862

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	118	114	-4
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
SOLID WASTE DISPOSAL (441)

BACKGROUND:

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include Collection Administration, Residential Collection and Downtown Collection.

REVENUES:

1. Charges for Services:

- The primary increase within this category derives from a net \$25,007,147 increase in solid waste user fees. Projected decreases in tonnage served to offset a portion of the increase; the most notable are reductions in commercial and residential tipping fees in the amount of \$810,170 and \$460,031, respectively. In addition, Internal Host Fees decreased \$251,313 and External Host Fees decreased \$614,208.

2. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$55,084. The majority of the \$69,336 increase reflects a projected trend in the market value of recyclables.

3. Transfers from Other Funds:

- A general fund subsidy is no longer financially necessary given the adoption of solid waste user fee increases effective October 1, 2010.

EXPENDITURES:

1. Lapse:

- The \$125,140 decrease reflects changes in the average turnover ratios and the estimated number of vacancies in FY 11.

2. Salaries:

- The increase of \$60,290 mainly is attributable to the reclassification of two positions an \$18,250 increase in overtime and a \$22,325 increase in special pay.

3. Employer Benefits:

- The \$322,536 net decrease reflects a lower workers' compensation costs of \$355,443 and a \$43,789 reduction in FICA Taxes given the transition of employees to pension coverage. These reductions were partially offset by a \$94,888 increase in pension contribution costs.

4. Internal Service Charges:

- The \$212,475 net decrease consists of a \$252,994 reduction in fleet operating costs and a \$24,817 reduction in telecommunication costs. These cost savings were partially offset by increases of \$36,665 increase in legal costs and \$34,371 in information technology costs.

5. Other Operating Expenses:

- The \$506,790 net increase in operational costs is primarily due to a \$1,263,994 increase in the three (3) residential hauler contracts based upon changes in the Consumer Price Index at 05/31/10 and increased fuel costs. This increase was somewhat offset by a \$563,011 reduction in landfill charges due to lower estimates for residential tons and yard waste. An additional offset is a \$278,678 reduction in the Trail Ridge operating costs due to a reduction in tonnage as well as a lower contracted rate per ton that is inclusive of excavation, transport and placement of solid waste at the landfill.

6. Indirect Costs:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan for the fiscal year ending September 30, 2009.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

The four (4) vacant positions that were transferred to the vacancy pool in FY 10 were eliminated.

CONTAMINATION ASSESSMENT
SUBFUND -- 442

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	204,169	70,900	66,700	-5.9%	-4,200
Transfers from Fund Balance	467,403	477,152	535,499	12.2%	58,347
	671,572	548,052	602,199	9.9%	54,147
PUBLIC WORKS					
Charges for Services	256,505	291,028	244,243	-16.1%	-46,785
Miscellaneous Revenue	2,593	0	0		0
	259,098	291,028	244,243	-16.1%	-46,785
TOTAL REVENUE	930,670	839,080	846,442	0.9%	7,362
EXPENDITURES					
PUBLIC WORKS					
Internal Service Charges	56,868	16,363	30,942	89.1%	14,579
Other Operating Expenses	376,156	822,717	815,500	-0.9%	-7,217
	433,023	839,080	846,442	0.9%	7,362
TOTAL EXPENDITURES	433,023	839,080	846,442	0.9%	7,362

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
CONTAMINATION ASSESSMENT (442)**

BACKGROUND:

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy contaminated landfill sites.

REVENUES:

1. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$4,200.

2. Transfers from Fund Balance:

- The transfer from retained earnings provides funding for the operations of contamination assessments. Decreases in internal and external host fees were the primary factors contributing to the \$58,347 increase in the contribution from retained earnings.

3. Charges for Services:

- Internal and external host fees decreased by \$46,785 based upon projected decreases in tonnage. Specifically, Internal Host Fees decreased by \$13,584 and External Host Fees decreased by \$33,201.

EXPENDITURES:

1. Internal Service Charges:

- Higher legal costs accounted for 99 percent of the \$14,579 increase in this category.

2. Other Operating Expenses:

- The \$7,217 decrease is attributable to lowering the budget for equipment rentals and other operating costs.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees associated with this sub fund.

LANDFILL CLOSURE
SUBFUND -- 443

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	1,433,959	375,000	400,000	6.7%	25,000
Transfers from Fund Balance	10,531,489	3,830,503	3,799,903	-0.8%	-30,600
	11,965,448	4,205,503	4,199,903	-0.1%	-5,600
PUBLIC WORKS					
Charges for Services	2,116,163	2,400,982	2,015,007	-16.1%	-385,975
	2,116,163	2,400,982	2,015,007	-16.1%	-385,975
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	1,679,087		1,679,087
	0	0	1,679,087		1,679,087
TOTAL REVENUE	14,081,610	6,606,485	7,893,997	19.5%	1,287,512
EXPENDITURES					
PUBLIC WORKS					
Salaries	199,346	172,775	200,093	15.8%	27,318
Employer Provided Benefits	61,148	58,148	64,055	10.2%	5,907
Internal Service Charges	0	1,920	2,175	13.3%	255
Other Operating Expenses	650,716	5,895,006	7,584,173	28.7%	1,689,167
Capital Outlay	10,037,804	478,636	43,501	-90.9%	-435,135
	10,949,014	6,606,485	7,893,997	19.5%	1,287,512
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	1,301,360	0	0		0
	1,301,360	0	0		0
TOTAL EXPENDITURES	12,250,374	6,606,485	7,893,997	19.5%	1,287,512

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
LANDFILL CLOSURE (443)**

BACKGROUND:

The Landfill Closure subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$25,000.
2. Transfer from Fund Balance:
 - The budgeted value represents the balance of funding necessary to account for an estimated \$6,084,918 of incremental closure costs associated with the Trail Ridge Landfill.
3. Charges for Services:
 - Internal and external host fees decreased by \$385,975 based upon projected decreases in tonnage. Specifically, Internal Host Fees decreased by \$112,072 and External Host Fees decreased by \$273,903.
4. Transfers from Other Funds:
 - These funds represent a transfer from the Solid Waste Disposal Subfund (441).

EXPENDITURES:

1. Other Operating Expenses:
 - The \$1,689,167 increase is primarily due to an estimated \$1,517,053 increase in incremental closure costs associated with the Trail Ridge landfill as well as a \$60,794 increase in electrical costs to support the reopening of a flare facility and increased costs associated with additional fill dirt needed for erosion control.
2. Capital Outlay:
 - The decrease of \$435,135 is due to the absence of land acquisition capital carryover funding in the amount of \$478,636 offset by the allocation of \$43,501 of funding to provide for the replacement of two tractor mowers with specialized attachments necessary for cutting of slopes.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees associated with this sub fund. The personnel increase is solely attributable to an increase in the allocation of salaries and benefits of nine (9) workers from solid waste disposal operations performing duties related to landfill closure.

SOLID WASTE FACILITIES MITIGATION
SUBFUND -- 445

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	161,810	44,000	94,800	115.5%	50,800
Transfers from Fund Balance	2,728	0	0		0
	164,538	44,000	94,800	115.5%	50,800
PUBLIC WORKS					
Charges for Services	373,885	406,712	378,410	-7.0%	-28,302
	373,885	406,712	378,410	-7.0%	-28,302
TOTAL REVENUE	538,423	450,712	473,210	5.0%	22,498
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	32,272	0	0		0
	32,272	0	0		0
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	450,712	473,210	5.0%	22,498
	0	450,712	473,210	5.0%	22,498
PARKS, RECR., ENT. & CONSERVATION					
Other Operating Expenses	4,513	0	0		0
Capital Outlay	131,334	0	0		0
Transfers to Other Funds	114,236	0	0		0
	250,083	0	0		0
TOTAL EXPENDITURES	282,356	450,712	473,210	5.0%	22,498

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
SOLID WASTE FACILITIES MITIGATION (445)**

BACKGROUND:

The Facility Mitigation Class I Landfills subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739 authorized a 50/50 sharing of the Internal Host Fee between the Class I Mitigation Fund and the Taye Brown Regional Park Improvement fund.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$50,800.
2. Charges for Services:
 - Internal host fees decreased by \$28,302.

EXPENDITURES:

1. Cash Carryover:
 - The \$22,498 net increase reflects a projected \$28,302 reduction in internal host fees, offset by a \$50,800 projected increase in investment earnings. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

SOLID WASTE CLASS III MITIGATION
 SUBFUND -- 446

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	110,882	49,500	43,950	-11.2%	-5,550
Transfers from Fund Balance	957,422	0	0		0
	1,068,305	49,500	43,950	-11.2%	-5,550
PUBLIC WORKS					
Charges for Services	160,499	199,598	130,430	-34.7%	-69,168
	160,499	199,598	130,430	-34.7%	-69,168
TOTAL REVENUE	1,228,804	249,098	174,380	-30.0%	-74,718
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	249,098	174,380	-30.0%	-74,718
	0	249,098	174,380	-30.0%	-74,718
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	467,260	0	0		0
Transfers to Other Funds	456,790	0	0		0
	924,050	0	0		0
TOTAL EXPENDITURES	924,050	249,098	174,380	-30.0%	-74,718

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
SOLID WASTE CLASS III MITIGATION (446)**

BACKGROUND:

The Solid Waste Class III Mitigation subfund was established to mitigate property concerns in areas surrounding Class III landfills (i.e. private Construction and Demolition Debris landfills). A Resource Recovery Fee (External Host Fee) of \$.50 is applied to each Class III ton deposited at the Old Kings Road (private) landfill.

REVENUES:

1. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$5,550.

2. Charges for Services:

- External host fees decreased by \$69,168.

EXPENDITURES:

1. Cash Carryover:

- The \$74,718 decrease reflects a projected \$69,168 reduction in external host fees and a projected \$5,550 decrease in investment earnings. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

2009B ETR REFUNDING S/F
 SUBFUND -- 44G

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	0	1,788,236		1,788,236
	0	0	1,788,236		1,788,236
TOTAL REVENUE	0	0	1,788,236		1,788,236
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	0	0	1,787,786		1,787,786
Fiscal and Other Debt Fees	0	0	450		450
	0	0	1,788,236		1,788,236
TOTAL EXPENDITURES	0	0	1,788,236		1,788,236

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
2009B ETR REFUNDING S/F (44G)**

BACKGROUND:

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This new bond issue refunded previous bond issue ETR 1996A and replaces subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

REVENUES:

1. Other Sources:

- Other Sources of funding represents the intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees.

EXPENDITURES:

1. Debt Service:

- This item comprises \$437,786 of interest and \$1,350,000 of principal relative to the ETR 2009B bond issue.

2. Debt Service:

- This item reflects \$450 of fiscal agent fees associated with the ETR 2009B bond issue.

SERVICE LEVEL CHANGES:

ETR 2009B refunded previous bond issue ETR 1996A.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

2009C ETR REFUNDING S/F
 SUBFUND -- 44H

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	0	3,403,567		3,403,567
	0	0	3,403,567		3,403,567
TOTAL REVENUE	0	0	3,403,567		3,403,567
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	0	0	3,403,117		3,403,117
Fiscal and Other Debt Fees	0	0	450		450
	0	0	3,403,567		3,403,567
TOTAL EXPENDITURES	0	0	3,403,567		3,403,567

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
2009C ETR REFUNDING S/F (44H)**

BACKGROUND:

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This new bond issue refunded previous bond issue ETR 1999B and replaces subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

REVENUES:

1. Other Sources:

- Other Sources of funding represents the intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees.

EXPENDITURES:

1. Debt Service:

- This item comprises \$673,117 of interest and \$2,730,000 of principal relative to the ETR 2009C bond issue.

2. Debt Service:

- This item reflects \$450 of fiscal agent fees associated with the ETR 2009C bond issue.

SERVICE LEVEL CHANGES:

ETR 2009C refunded previous bond issue ETR 1999B.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

STORMWATER SERVICES

SUBFUND -- 461

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	95,000	380,000	300.0%	285,000
Transfers from Fund Balance	1,413,553	0	0		0
	1,413,553	95,000	380,000	300.0%	285,000
PUBLIC WORKS					
Charges for Services	29,134,191	28,101,452	29,381,264	4.6%	1,279,812
Miscellaneous Revenue	579,382	0	0		0
	29,713,573	28,101,452	29,381,264	4.6%	1,279,812
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,561,000	1,293,851	869,685	-32.8%	-424,166
	1,561,000	1,293,851	869,685	-32.8%	-424,166
TOTAL REVENUE	32,688,126	29,490,303	30,630,949	3.9%	1,140,646
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Salaries	127,789	128,818	124,411	-3.4%	-4,407
Employer Provided Benefits	31,229	35,615	40,078	12.5%	4,463
Internal Service Charges	9,933	9,126	7,026	-23.0%	-2,100
Other Operating Expenses	6,331	16,913	78,928	366.7%	62,015
Capital Outlay	0	1	1	0.0%	0
	175,282	190,473	250,444	31.5%	59,971
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-200,465	0	-100.0%	200,465
Banking Fund Debt Repayment	0	1,507,898	937,899	-37.8%	-569,999
Cash Carryover	0	222,788	613,785	175.5%	390,997
	0	1,530,221	1,551,684	1.4%	21,463
PUBLIC WORKS					
Salaries	6,333,023	6,335,923	6,574,806	3.8%	238,883
Employer Provided Benefits	2,094,438	2,348,616	2,801,205	19.3%	452,589
Internal Service Charges	1,713,093	1,793,902	2,367,759	32.0%	573,857
Other Operating Expenses	3,526,855	4,033,727	4,225,266	4.7%	191,539
Indirect Cost	0	1,138,296	1,710,111	50.2%	571,815
	13,667,409	15,650,464	17,679,147	13.0%	2,028,683
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
TOTAL EXPENDITURES	27,335,735	29,490,303	30,630,949	3.9%	1,140,646

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	200	203	3
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
ENVIRONMENTAL & COMPLIANCE
STORMWATER SERVICES (461)**

PUBLIC WORKS

BACKGROUND:

The Stormwater Services subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

REVENUES:

1. Miscellaneous Revenue:
 - Investment earnings are expected to increase by \$285,000.
2. Charges for Services:
 - The \$1,279,812 net increase is attributable to the \$1,315,912 increase in the collection of Stormwater User Fees offset by a \$36,100 projected reduction in associated late fees.
3. Transfers from Other Funds:
 - Stormwater User Fees are waived for 501(c) 3 organizations and individuals and families who are economically disadvantaged. The \$424,166 decrease is attributable the actual number of applications for financial assistance being lower than initial estimates in FY10.

EXPENDITURES:

Public Works

1. Banking Fund Debt Repayment:
 - The \$569,999 reduction reflects the anticipated debt service for FY 11.
2. Cash Carryover:
 - The \$390,997 increase is budgeted to provide funding for future costs.
3. Salaries:
 - The \$238,883 net increase is attributable to change in positions described in the Employee Cap Changes section below including a \$259,481 increase in overtime.
4. Employer Provided Benefits:
 - The net increase of \$452,589 is primarily based upon an increase in workers compensation and pension contribution costs in the amount of \$381,329 and \$128,839 respectively offset by a decrease in FICA Taxes by \$77,032.

5. Internal Service Charges:

- The net increase of \$573,857 is primarily based upon an increase in fleet operating costs in the amount of \$849,788 partially offset by reductions in information technology and communication costs in the amount of \$235,946 and \$37,935 respectively.

6. Other Operating Expenses:

- The \$191,539 net increase mainly reflects an increase in professional service costs and other contractual services in the amounts of \$209,752 and \$191,978 respectively. These increases were somewhat offset by a reduction in operating supplies in the amount of \$294,833.

7. Indirect Cost:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan for the fiscal year ending September 30, 2009. The increase in the allocation is primarily due to the inclusion of maintenance costs and the impact of the first full-year of treasury processing costs regarding refunds and credits.

8. Transfers to Other Funds:

- These funds represent the excess revenues over expenditures used to finance future stormwater capital projects. The \$969,471 decrease reflects the net result of a \$1,140,646 projected increase in revenues offset by a projected \$2,110,117 increase in expenditures.

ENVIRONMENTAL & COMPLIANCE

BACKGROUND:

The Environmental Quality Division manages a portion of the Stormwater Management System Program, which is a vital part of the Mayor's River Accord and helps the City meet Federal Clean Water Act and State regulations. Responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

REVENUES:

Revenues are budgeted and recorded in the Public Works Department.

EXPENDITURES:

Environmental & Compliance

1. Other Operating Expenses:

- The increase of \$62,015 is attributed to the funding of two laboratory contracts (\$49,500) and a lab equipment maintenance contract (\$12,500) previously funded by general fund.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

Three (3) Construction Inspector positions were added to the Stormwater Services FY 11 budget and one (1) vacant position that was transferred to the vacancy pool in FY 10 was eliminated. During FY 10, one (1) Engineering Technician Senior position was transferred to Stormwater Services from ROW and Grounds Maintenance Division.

STORMWATER SERVICES - CAPITAL PROJECTS
 SUBFUND -- 462

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	714,483	0	0		0
Transfers from Fund Balance	0	0	9,514,000		9,514,000
	714,483	0	9,514,000		9,514,000
PUBLIC WORKS					
Other Sources	0	11,280,000	0	-100.0%	-11,280,000
	0	11,280,000	0	-100.0%	-11,280,000
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
	13,493,044	12,119,145	11,149,674	-8.0%	-969,471
TOTAL REVENUE	14,207,527	23,399,145	20,663,674	-11.7%	-2,735,471
EXPENDITURES					
DEBT SERVICE					
Fiscal and Other Debt Fees	0	460,830	0	-100.0%	-460,830
	0	460,830	0	-100.0%	-460,830
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	0	3,865,611	0	-100.0%	-3,865,611
Cash Carryover	0	7,792,704	0	-100.0%	-7,792,704
	0	11,658,315	0	-100.0%	-11,658,315
PUBLIC WORKS					
Internal Service Charges	934	0	0		0
Capital Outlay	2,849,054	11,280,000	20,663,674	83.2%	9,383,674
	2,849,988	11,280,000	20,663,674	83.2%	9,383,674
TRANSFERS-NON DEPARTMENTAL					
Debt Service	2,706,888	0	0		0
	2,706,888	0	0		0
TOTAL EXPENDITURES	5,556,875	23,399,145	20,663,674	-11.7%	-2,735,471
TOTAL SUBFUND POSITION CAP					
		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE	
AUTHORIZED POSITIONS					
PART-TIME HOURS					

**MAYOR'S PROPOSED FY 11 BUDGET
PUBLIC WORKS
STORMWATER SERVICES – CAPITAL PROJECTS (462)**

BACKGROUND:

The Stormwater Services – Capital Projects subfund accounts for capital projects financed by the Stormwater User Fees, excess Retained Earnings and debt proceeds. Revenues and expenditures reflect the third year of financing stormwater capital projects within this subfund.

REVENUES:

1. Miscellaneous Revenue:

- A transfer of \$9,514,000 from Retained Earnings provides 46 percent of the funding for stormwater capital projects planned for FY 11 as accounted for in the Capital Improvement Program (CIP).

2. Other Sources:

- There are no new borrowings planned for FY 11.

3. Transfers from Other Funds:

- The decrease in the transfer from the Stormwater Services operating budget is the result of increased operating expenses. These funds are treated as “Pay Go” financing for the stormwater capital projects planned for FY 11.

EXPENDITURES:

1. Capital Outlay:

- Capital Outlay accounts for Stormwater-related CIP to be undertaken by the Department in FY 11. Funding provides for a County-wide drainage system rehab (\$6,000,000), a septic tank phase out (\$2,000,000) as well as 15 other major Stormwater capital projects (\$12,663,674).

SERVICE LEVEL CHANGES:

The department will continue to increase service levels by mitigating flooding and drainage problems within the City.

EMPLOYEE CAP CHANGES:

There are no employees associated with this subfund.

CITY OF JACKSONVILLE, FLORIDA

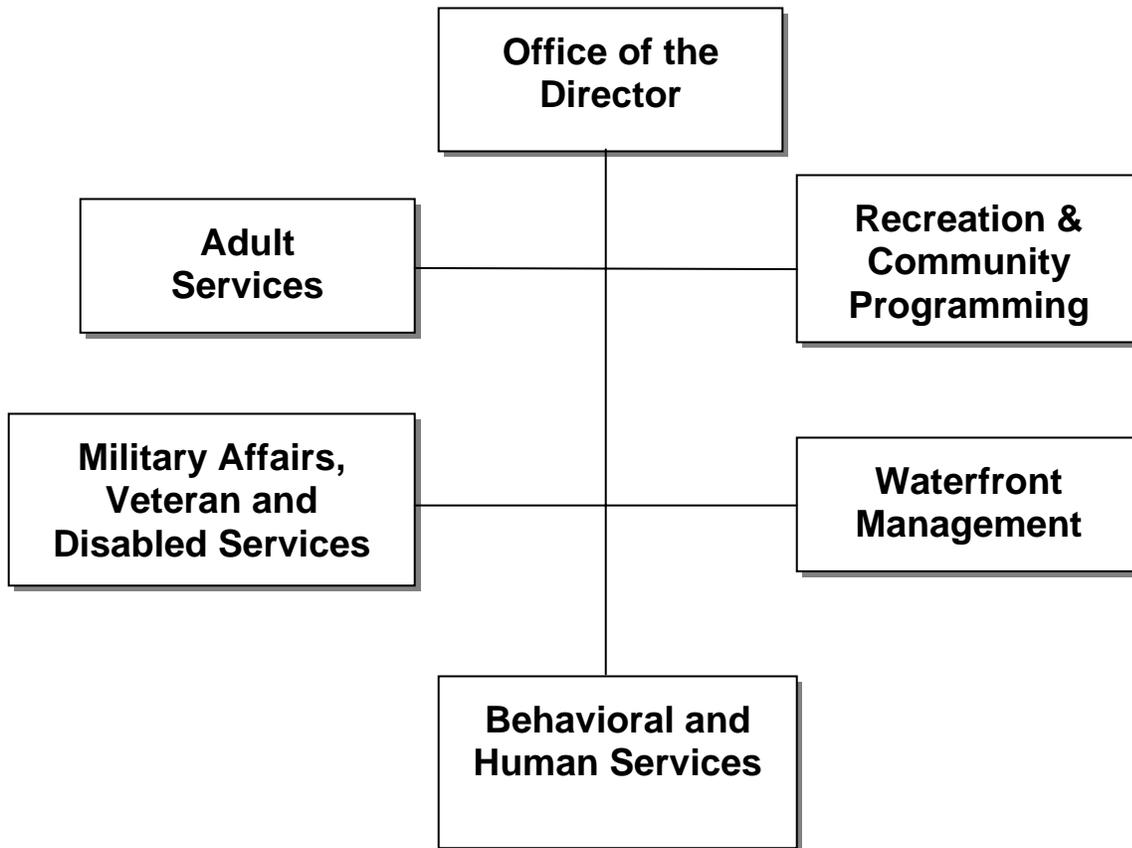
DEPARTMENT OF RECREATION & COMMUNITY SERVICES

DEPARTMENT VISION:

Enriching lives through quality parks and programs while building strong families and healthy communities.

DEPARTMENT MISSION:

To enrich the quality of life in Jacksonville by providing recreational opportunities for all residents and to administer programs and services that meet the basic needs of the most vulnerable people in our community.



RECREATION & COMMUNITY SERVICES
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Charges for Services	168,444	195,860	284,562	45.3%	88,702
Miscellaneous Revenue	1,136,091	1,064,621	1,371,605	28.8%	306,984
TOTAL REVENUE	1,304,535	1,260,481	1,656,167	31.4%	395,686
EXPENDITURES					
Salaries	11,288,020	11,396,306	10,855,165	-4.7%	-541,141
Lapse	0	-53,614	0	-100.0%	53,614
Employer Provided Benefits	2,611,153	2,996,353	2,853,346	-4.8%	-143,007
Internal Service Charges	2,961,072	2,708,508	2,221,704	-18.0%	-486,804
Other Operating Expenses	26,435,604	25,062,545	25,314,586	1.0%	252,041
Capital Outlay	66,449	10	5	-50.0%	-5
Grants and Aids	5,729,631	8,805,176	8,472,324	-3.8%	-332,852
Banking Fund Debt Repayment	7,103	6,271	0	-100.0%	-6,271
TOTAL EXPENDITURES	49,099,032	50,921,555	49,717,130	-2.4%	-1,204,425

TOTAL DEPARTMENT POSITION CAP	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	215	213	-2
PART-TIME HOURS	248,537	233,539	-14,998

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ADULT SERVICES DIVISION	2,161,051	5,448,289	5,089,654	-6.6%	-358,635
BEHAVIORAL & HUMAN SVCS DIV.	21,300,238	21,322,740	21,370,834	0.2%	48,094
OFFICE OF DIRECTOR	15,828,252	14,123,498	13,819,751	-2.2%	-303,747
REC&COMMUNITY PROGRAMMING DIV	7,030,094	7,088,170	6,710,552	-5.3%	-377,618
VETERAN & DISABLED SVC	1,047,183	1,355,713	1,156,694	-14.7%	-199,019
WATERFRONT MGMT & PROGRAMMING	1,732,215	1,583,145	1,569,645	-0.9%	-13,500
DEPARTMENT TOTAL	49,099,032	50,921,555	49,717,130	-2.4%	-1,204,425

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
GENERAL FUND (011)**

BACKGROUND:

The Department of Recreation & Community Services is comprised of six divisions. The six divisions are Adult Services, Behavioral and Human Services, Office of the Director, Recreation and Community Programming, Waterfront Management, and Military Affairs, Veteran and Disabled Services.

The Office of the Director includes the Cooperative Extension Office, Grant Compliance, the Office of Special Events, and the Ritz Theatre.

The Recreation and Community Services Department is responsible for providing many human and social services to the City of Jacksonville, including but not limited to being responsible for city parks, preserves, entertainment venues, pools, marinas, waterfront facilities, and programs targeted specifically toward seniors, victims of crimes, veterans, and the disabled.

REVENUES:

1. Charges for Services:

- The net increase of \$88,702 is primarily due to tennis lessons, which increased by \$79,788, and organized event charges, which increased by \$13,444. Canning center fees increased by \$500. The increases were somewhat offset by a decrease in ticket sales of \$5,000.

2. Miscellaneous Revenue:

- The net increase of \$306,984 is mainly due to a \$308,444 increase in miscellaneous sales and charges, which includes aquatics program, sporting event and summer camp revenues. This increase was offset by minor reductions in other areas, such as overtime reimbursement and technical support.

EXPENDITURES:

1. Salaries:

- The decrease of \$541,141 in salaries is mainly due to the 3% salary reduction and a \$220,508 reduction in part-time salaries.

2. Employer Provided Benefits:

- The decrease of \$143,007 in employer provided benefits is primarily due to reductions of \$236,038 in worker's compensation, \$144,229 in FICA taxes, and \$21,369 in health insurance. The decreases were partially offset by a \$260,710 increase in pension contributions.

3. Internal Service Charges:

- The decrease of \$486,804 is primarily due to a \$348,013 reduction in data center service charges, \$74,619 reduction in tech refreshment, and \$55,096 reduction in copy center charges.

4. Other Operating Expenses:

- The increase of \$252,041 is primarily the result of a \$246,321 increase in inpatient Medicaid costs, plant renewal charges, and Baker Act expenditures.

5. Grants & Aids

- Grants and aids have decreased by \$332,852 due to a \$168,533 reduction to the military combat duty tax and a \$164,320 reduction to the Jacksonville Senior Services Program kosher food contract.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

Authorized positions decreased by two (2) positions.

ALCOHOLIC REHABILITATION PROGRAM
SUBFUND -- 157

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	13,842	0	0		0
	<u>13,842</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Fines and Forfeits	331,039	260,346	270,320	3.8%	9,974
	<u>331,039</u>	<u>260,346</u>	<u>270,320</u>	<u>3.8%</u>	<u>9,974</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	343,961	333,642	333,987	0.1%	345
	<u>343,961</u>	<u>333,642</u>	<u>333,987</u>	<u>0.1%</u>	<u>345</u>
TOTAL REVENUE	688,842	593,988	604,307	1.7%	10,319
EXPENDITURES					
RECREATION & COMMUNITY SERVICES					
Grants and Aids	669,534	604,307	604,307	0.0%	0
Extraordinary Lapse	0	-10,319	0	-100.0%	10,319
	<u>669,534</u>	<u>593,988</u>	<u>604,307</u>	<u>1.7%</u>	<u>10,319</u>
TOTAL EXPENDITURES	669,534	593,988	604,307	1.7%	10,319

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
ALCOHOLIC REHABILITATION PROGRAM (157)**

BACKGROUND:

Section 111.205 of the Municipal Code created the Special Alcoholic Rehabilitation Trust Fund. The funds are deposited into this trust fund represent money received by the City as fines imposed for alcohol-related offenses under the Florida Statutes Sections 316.193, 856.011, 860.03 and 860.13. Seventy percent of alcohol-related fines collected by the City are deposited into the trust.

In accordance with Section 111.205 of the Municipal Code, 86% of the 70% of alcohol-related fines collected are to be paid to Gateway Community Services, which offers treatment for both alcohol and drug abuse.

REVENUES:

1. Fines & Forfeits:

- The trust receives revenues paid for DUI fines less 30% that is paid to the Police and Fire Pension Fund. Anticipated revenues have increased 3.8% from FY 10 to \$270,320.

2. Transfers From Other Funds:

- The General Fund funds the difference between the money deposited into this trust fund and an appropriation to fund Gateway Community Services in the amount of \$604,307. This transfer for FY 11 is \$333,987.

EXPENDITURES:

1. Grants and Aids:

- The \$604,307 represents a grant to Gateway Community Services for alcoholic rehabilitation programs.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

LEGAL AID
SUBFUND -- 15R

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
COURTS					
Charges for Services	313,476	313,446	0	-100.0%	-313,446
	<u>313,476</u>	<u>313,446</u>	<u>0</u>	<u>-100.0%</u>	<u>-313,446</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-24,044	0	0		0
	<u>-24,044</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Charges for Services	0	0	334,070		334,070
	<u>0</u>	<u>0</u>	<u>334,070</u>		<u>334,070</u>
TOTAL REVENUE	289,432	313,446	334,070	6.6%	20,624
EXPENDITURES					
COURTS					
Other Operating Expenses	340,000	313,446	0	-100.0%	-313,446
	<u>340,000</u>	<u>313,446</u>	<u>0</u>	<u>-100.0%</u>	<u>-313,446</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	0	20,624		20,624
	<u>0</u>	<u>0</u>	<u>20,624</u>		<u>20,624</u>
RECREATION & COMMUNITY SERVICES					
Other Operating Expenses	0	0	313,446		313,446
	<u>0</u>	<u>0</u>	<u>313,446</u>		<u>313,446</u>
TOTAL EXPENDITURES	340,000	313,446	334,070	6.6%	20,624

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
LEGAL AID (15R)**

BACKGROUND:

These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used on Legal Aid. Jacksonville Area Legal Aid also receives additional funding in the form of Public Services Grants.

REVENUES:

1. Charges for Services:

- Revenues are expected to increase by \$20,624 in FY 11. All associated funding was moved from Courts into the Recreation & Community Services Department for FY 11.

EXPENDITURES:

1. Other Operating Expenses:

- There is no increase for FY 11. All associated funding was moved from Courts into the Recreation & Community Services Department for FY 11.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

HUGUENOT PARK
SUBFUND -- 1D1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	-8,684	0	0		0
	<u>-8,684</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Charges for Services	477,229	393,000	411,700	4.8%	18,700
Miscellaneous Revenue	29,979	42,698	40,698	-4.7%	-2,000
	<u>507,208</u>	<u>435,698</u>	<u>452,398</u>	<u>3.8%</u>	<u>16,700</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	451,399	341,673	360,317	5.5%	18,644
	<u>451,399</u>	<u>341,673</u>	<u>360,317</u>	<u>5.5%</u>	<u>18,644</u>
TOTAL REVENUE	949,923	777,371	812,715	4.5%	35,344
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-8,427	0	-100.0%	8,427
	<u>0</u>	<u>-8,427</u>	<u>0</u>	<u>-100.0%</u>	<u>8,427</u>
PUBLIC WORKS					
Salaries	74,042	71,493	74,166	3.7%	2,673
Employer Provided Benefits	31,275	34,471	39,653	15.0%	5,182
Internal Service Charges	279	391	293	-25.1%	-98
Other Operating Expenses	839	435	2,040	369.0%	1,605
	<u>106,435</u>	<u>106,790</u>	<u>116,152</u>	<u>8.8%</u>	<u>9,362</u>
RECREATION & COMMUNITY SERVICES					
Salaries	169,329	197,108	200,499	1.7%	3,391
Employer Provided Benefits	48,611	57,924	70,127	21.1%	12,203
Internal Service Charges	72,881	72,611	69,082	-4.9%	-3,529
Other Operating Expenses	164,913	177,013	172,140	-2.8%	-4,873
Indirect Cost	164,087	175,919	184,715	5.0%	8,796
Extraordinary Lapse	0	-1,567	0	-100.0%	1,567
	<u>619,821</u>	<u>679,008</u>	<u>696,563</u>	<u>2.6%</u>	<u>17,555</u>
TOTAL EXPENDITURES	726,256	777,371	812,715	4.5%	35,344

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	9	9	
PART-TIME HOURS	2,393	1,529	-864

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
HUGUENOT PARK (1D1)**

BACKGROUND:

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the Hanna Park Trust Fund.

REVENUES:

1. Charges for Services:

- The net increase of \$18,700 is a direct result of a \$25,700 increase in camper rentals offset by a \$7,000 reduction in annual pass fees.

2. Miscellaneous Revenue:

- The decrease of \$2,000 is mainly a result of a reduction in miscellaneous sales due to a downward trend in shelter rental.

3. Transfers from Other Funds:

- The increase of \$18,644 is due to a higher subsidy from Kathryn A. Hanna Park.

EXPENDITURES:

1. Employer Provided Benefits:

- The net increase of \$17,385 in benefits in Public Works and Recreation and Community Services combined is mainly due to increases of \$20,359 in pension contributions, \$3,291 in health insurance, and \$3,263 in workers' compensation costs. These were partially offset by a \$9,528 reduction in FICA taxes.

2. Internal Service Charges:

- Internal service charges were reduced by \$3,627 primarily due to decreases of \$9,004 in fleet costs, \$5,198 in data center service charges, and \$3,939 in radio allocation charges. The decreases were offset by increases of \$13,326 in telecommunications and \$1,800 in fleet repairs.

3. Other Operating Expenses:

- Other operating expenses were reduced by \$3,268 mainly due to a \$2,000 reduction in repairs and maintenance and a \$1,001 reduction in furniture expenses.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

KATHRYN A HANNA PARK IMPROVEMENT
SUBFUND -- 1D2

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	44,163	20,336	20,336	0.0%	0
Transfers from Fund Balance	506,242	70,000	0	-100.0%	-70,000
	550,405	90,336	20,336	-77.5%	-70,000
PUBLIC WORKS					
Miscellaneous Revenue	99	0	0		0
	99	0	0		0
RECREATION & COMMUNITY SERVICES					
Charges for Services	1,059,852	1,157,606	1,171,446	1.2%	13,840
Miscellaneous Revenue	106,655	168,152	170,925	1.6%	2,773
	1,166,507	1,325,758	1,342,371	1.3%	16,613
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	381,941	499,578	30.8%	117,637
	0	381,941	499,578	30.8%	117,637
TOTAL REVENUE	1,717,011	1,798,035	1,862,285	3.6%	64,250
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-8,797	0	-100.0%	8,797
	0	-8,797	0	-100.0%	8,797
PUBLIC WORKS					
Salaries	189,106	193,421	207,022	7.0%	13,601
Employer Provided Benefits	54,772	74,455	88,070	18.3%	13,615
Other Operating Expenses	1,991	1,134	3,137	176.6%	2,003
	245,869	269,010	298,229	10.9%	29,219
RECREATION & COMMUNITY SERVICES					
Salaries	264,392	314,115	292,959	-6.7%	-21,156
Employer Provided Benefits	87,343	98,676	105,746	7.2%	7,070
Internal Service Charges	130,733	108,740	119,062	9.5%	10,322
Other Operating Expenses	419,384	476,756	461,900	-3.1%	-14,856
Capital Outlay	3,840	1	1	0.0%	0
Indirect Cost	267,405	213,401	224,071	5.0%	10,670
Extraordinary Lapse	0	-15,540	0	-100.0%	15,540
	1,173,096	1,196,149	1,203,739	0.6%	7,590
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	451,399	341,673	360,317	5.5%	18,644
	451,399	341,673	360,317	5.5%	18,644

TOTAL EXPENDITURES	1,870,365	1,798,035	1,862,285	3.6%	64,250
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TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	16	16	
PART-TIME HOURS	5,240	3,918	-1,322

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
KATHRYN A. HANNA PARK (1D2)**

BACKGROUND:

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. Personnel, operating, and capital outlay expenses are paid from generated revenues.

REVENUES:

1. Transfers from Fund Balance:

- There is a proposed transfer from fund balance of \$0. This is a decrease of \$70,000.

2. Charges for Services:

- The increase of \$13,840 is due to an increase in camper rentals and annual passes.

3. Miscellaneous Revenue:

- The increase of \$2,773 is due to a rise in overtime reimbursement charges for events held at Dolphin Plaza.

4. Transfers from Other Funds:

- There is a transfer from the General Fund in the amount of \$117,637 to help support operations.

EXPENDITURES:

1. Salaries:

- Salaries have decreased by a net \$7,555 primarily due to a \$13,221 reduction in part-time salaries for Recreation & Community Services. These reductions were offset by a 7% increase in Public Works due to the reclassification of five (5) park maintenance workers.

2. Employer Provided Benefits:

- The increase of \$20,685 in employer provided benefits is mainly due to \$22,616 increase in pension contributions and an \$8,755 increase in worker's compensation. This was somewhat offset by a \$10,756 reduction in FICA taxes.

3. Internal Service Charges:

- The increase of \$10,322 in internal service charges is primarily due to an increase of \$29,920 in telecommunications and a \$1,906 increase in tech refreshment. This was offset by a decrease of \$13,419 in radio allocation charges and \$8,318 in data center service charges.

4. Other Operating Expenses:

- The net decrease of \$12,853 is primarily due to a \$23,314 decrease in miscellaneous services and charges. This decrease was somewhat offset by a \$9,150 increase to repairs and maintenance and a \$999 increase to operating supplies.

5. Indirect Costs:

- Indirect costs have increased by \$10,670 based on the Indirect Cost Study.

6. Transfers to Other Funds:

- There is a transfer to Huguenot Park for subsidy of its operations in the amount of \$360,317, an increase of 5.5% from the prior fiscal year.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

FLORIDA BOATER IMPROVEMENT PROGRAM
 SUBFUND -- 1D8

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
RECREATION & COMMUNITY SERVICES					
Charges for Services	0	200,000	160,000	-20.0%	-40,000
	0	200,000	160,000	-20.0%	-40,000
TOTAL REVENUE	0	200,000	160,000	-20.0%	-40,000
EXPENDITURES					
RECREATION & COMMUNITY SERVICES					
Other Operating Expenses	0	200,000	160,000	-20.0%	-40,000
	0	200,000	160,000	-20.0%	-40,000
TOTAL EXPENDITURES	0	200,000	160,000	-20.0%	-40,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
FLORIDA BOATER IMPROVEMENT FUND (1D8)**

BACKGROUND:

This trust fund was established to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

REVENUES:

1. Charges for Services

- Charges for services are comprised of motor boat registration fees. There is a \$40,000 reduction expected for FY 11 due to declining revenues.

EXPENDITURES:

1. Other Operating Expenses:

- Other operating expenses have decreased by \$40,000 to coincide with the \$40,000 reduction in revenues.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

CECIL FIELD COMMERCE CENTER
SUBFUND -- 1DA

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	53,577	22,636	16,363	-27.7%	-6,273
Transfers from Fund Balance	200,000	165,027	0	-100.0%	-165,027
	<u>253,577</u>	<u>187,663</u>	<u>16,363</u>	<u>-91.3%</u>	<u>-171,300</u>
RECREATION & COMMUNITY SERVICES					
Charges for Services	52,977	43,610	206,152	372.7%	162,542
Miscellaneous Revenue	100,760	62,244	126,599	103.4%	64,355
	<u>153,737</u>	<u>105,854</u>	<u>332,751</u>	<u>214.3%</u>	<u>226,897</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	1,390,465	1,500,038	1,609,133	7.3%	109,095
	<u>1,390,465</u>	<u>1,500,038</u>	<u>1,609,133</u>	<u>7.3%</u>	<u>109,095</u>
TOTAL REVENUE	1,797,779	1,793,555	1,958,247	9.2%	164,692
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-29,418	-34,596	17.6%	-5,178
	<u>0</u>	<u>-29,418</u>	<u>-34,596</u>	<u>17.6%</u>	<u>-5,178</u>
RECREATION & COMMUNITY SERVICES					
Salaries	521,798	465,341	553,178	18.9%	87,837
Employer Provided Benefits	99,972	100,615	118,885	18.2%	18,270
Internal Service Charges	7,748	3,336	47,138	1313.0%	43,802
Other Operating Expenses	1,149,646	1,255,474	1,273,641	1.4%	18,167
Capital Outlay	26,112	1	1	0.0%	0
Extraordinary Lapse	0	-1,794	0	-100.0%	1,794
	<u>1,805,275</u>	<u>1,822,973</u>	<u>1,992,843</u>	<u>9.3%</u>	<u>169,870</u>
TOTAL EXPENDITURES	1,805,275	1,793,555	1,958,247	9.2%	164,692

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	15,580	25,500	9,920

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
CECIL FIELD COMMERCE CENTER (1DA)**

BACKGROUND:

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUES:

1. Miscellaneous Revenue:

- The net increase of \$58,082 is due to a \$64,355 increase associated with fees and a \$6,273 decrease in investment earnings.

2. Charges for Services:

- The increase of \$162,542 is primarily associated with increased fees for admissions, swim meets and sporting events at the Cecil Field Commerce Center.

3. Transfers from Other Funds:

- The increase of \$109,095 is due to an increase in the transfer from General Fund.

EXPENDITURES:

1. Salaries:

- Salaries have increased by a net of \$87,837 primarily due to an increase in part-time salary dollars, which were transferred from Adult Services.

2. Employer Provided Benefits:

- The increase of \$18,270 is primarily due to a \$7,336 increase in pension costs and a 10,081 increase in group health insurance costs.

3. Internal Service Charges:

- The increase of \$43,802 is mostly due to increases of \$23,126 in data center service charges, \$5,142 in networking, and \$13,872 in telecommunications.

4. Other Operating Expenses:

- The net increase of \$18,167 is mostly due to a \$78,108 increase in plant renewal, offset by decreases of \$30,017 in miscellaneous insurance and \$29,516 in contracts.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no changes to the employee cap.

DRIVER EDUCATION SAFETY TRUST FUND
 SUBFUND -- 1HA

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
RECREATION & COMMUNITY SERVICES					
Charges for Services	0	500,000	500,000	0.0%	0
	0	500,000	500,000	0.0%	0
TOTAL REVENUE	0	500,000	500,000	0.0%	0
EXPENDITURES					
RECREATION & COMMUNITY SERVICES					
Grants and Aids	0	500,000	500,000	0.0%	0
	0	500,000	500,000	0.0%	0
TOTAL EXPENDITURES	0	500,000	500,000	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
DRIVER EDUCATION SAFETY TRUST FUND (1HA)**

BACKGROUND:

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System.

REVENUES:

1. Charges for Services:

- There are court related revenues budgeted for FY 11 in the amount of \$500,000.

EXPENDITURES:

1. Grants and Aids:

- There are no changes for FY 11.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

CHOOSE LIFE TRUST FUND
 SUBFUND -- 1J1

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	2,433	0	0		0
	<u>2,433</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Miscellaneous Revenue	59,411	62,076	47,000	-24.3%	-15,076
	<u>59,411</u>	<u>62,076</u>	<u>47,000</u>	<u>-24.3%</u>	<u>-15,076</u>
TOTAL REVENUE	61,845	62,076	47,000	-24.3%	-15,076
EXPENDITURES					
RECREATION & COMMUNITY SERVICES					
Grants and Aids	47,000	62,076	47,000	-24.3%	-15,076
	<u>47,000</u>	<u>62,076</u>	<u>47,000</u>	<u>-24.3%</u>	<u>-15,076</u>
TOTAL EXPENDITURES	47,000	62,076	47,000	-24.3%	-15,076

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
RECREATION & COMMUNITY SERVICES
CHOOSE LIFE TRUST FUND (1J1)**

BACKGROUND:

The Choose Life Trust Fund was established by Ordinance 2001-162-E. The funds are to be used in meeting the needs of pregnant women who are committed to placing their children up for adoption. The distribution of funds occurs in accordance with the provisions set forth in Florida Statute 320.0858 (30).

The Catholic Charities Bureau Inc. was designated by City Council as the agent responsible for managing funds among all qualified participants in Duval County, in accordance with state and city law.

The funds for this trust are derived from the collection of license plate fees.

REVENUES:

1. Miscellaneous Revenue:

- Revenues will decrease by \$15,076 due to removal of a one-time refund payment in the prior fiscal year. In FY 10, Catholic Charities Bureau returned unspent funds from prior years to the City of Jacksonville for redistribution in FY 10; this will not be repeated for FY 11, hence the reduction.

EXPENDITURES:

1. Grants and Aids:

- The budgeted expenditures will decrease by \$15,076 due to the decrease in revenues identified above.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

JEDC CECIL FIELD TRUST
SUBFUND -- 759

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Charges for Services	1,230	0	1,000		1,000
Miscellaneous Revenue	684,081	588,221	612,699	4.2%	24,478
	685,311	588,221	613,699	4.3%	25,478
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	284,648	114,443	143,716	25.6%	29,273
Transfers from Fund Balance	465,293	0	0		0
	749,941	114,443	143,716	25.6%	29,273
RECREATION & COMMUNITY SERVICES					
Miscellaneous Revenue	110,408	77,730	50,000	-35.7%	-27,730
	110,408	77,730	50,000	-35.7%	-27,730
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	346,094	1,328,533	1,301,512	-2.0%	-27,021
	346,094	1,328,533	1,301,512	-2.0%	-27,021
TOTAL REVENUE	1,891,754	2,108,927	2,108,927	0.0%	0
EXPENDITURES					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Other Operating Expenses	1,025,702	2,075,561	2,075,561	0.0%	0
	1,025,702	2,075,561	2,075,561	0.0%	0
RECREATION & COMMUNITY SERVICES					
Other Operating Expenses	32,071	33,366	33,366	0.0%	0
Capital Outlay	18,099	0	0		0
	50,170	33,366	33,366	0.0%	0
TOTAL EXPENDITURES	1,075,872	2,108,927	2,108,927	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION
CECIL FIELD TRUST FUND (759)**

BACKGROUND:

All revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund.

REVENUES:

1. Miscellaneous Revenue:

- The net increase of \$26,021 is mainly due to increases in rental of city facilities of \$24,478 and in investment earnings of \$29,273 that are somewhat offset by reductions in timber products of \$27,730.

3. Transfers from Other Funds:

- The decrease of \$27,021 represents a reduced transfer from subfund 751 to cover expenses.

EXPENDITURES:

1. Other Operating Expenses:

- There are no changes from the FY 10 Budget.

SERVICE LEVEL CHANGES:

There are no service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no employees in this subfund.

CITY OF JACKSONVILLE, FLORIDA

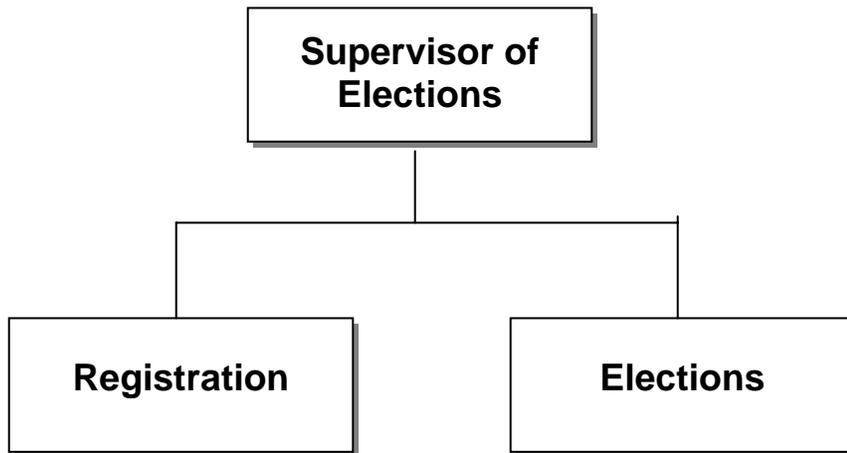
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

The department will provide the citizens of Duval County information, education and technology needed for fair elections and for the public to become effective and empowered voters. The department will also convey the voice of the people by providing fair, accurate and accessible elections with transparency and integrity.



SUPERVISOR OF ELECTIONS
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
REVENUE					
Miscellaneous Revenue	10,815	25,000	10,000	-60.0%	-15,000
Other Sources	107,250	1,796,010	0	-100.0%	-1,796,010
TOTAL REVENUE	118,065	1,821,010	10,000	-99.5%	-1,811,010
EXPENDITURES					
Salaries	3,122,293	2,629,182	4,262,000	62.1%	1,632,818
Employer Provided Benefits	531,585	518,267	516,647	-0.3%	-1,620
Internal Service Charges	407,779	500,141	380,871	-23.8%	-119,270
Other Operating Expenses	2,421,516	2,139,214	3,181,522	48.7%	1,042,308
Capital Outlay	156,950	1,796,011	1	-100.0%	-1,796,010
Extraordinary Lapse	0	-119,337	0	-100.0%	119,337
Banking Fund Debt Repayment	866,284	1,093,321	1,110,575	1.6%	17,254
TOTAL EXPENDITURES	7,506,407	8,556,799	9,451,616	10.5%	894,817
TOTAL DEPARTMENT POSITION CAP					
		FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		34	34		
PART-TIME HOURS		42,870	76,925	34,055	
ELECTIONS AND REGISTRATION					
	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY 10	
				PERCENT	DOLLAR
ELECTIONS	3,252,238	4,905,008	5,812,181	18.5%	907,173
REGISTRATION	4,254,169	3,651,791	3,639,435	-0.3%	-12,356
DEPARTMENT TOTAL	7,506,407	8,556,799	9,451,616	10.5%	894,817

**MAYOR'S PROPOSED FY 11 BUDGET
SUPERVISOR OF ELECTIONS
GENERAL FUND (011)**

BACKGROUND:

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

REVENUES:

1. Miscellaneous Revenue:

- The decrease of \$15,000 is based on FY 10 projections.

2. Other Sources:

- The decrease of \$1,796,010 is the result of one time funding from the Banking Fund for the purchase of voting machines.

EXPENDITURES:

1. Salaries:

- The net increase of \$1,632,818 is attributed to increases in part-time salaries of \$1,354,855 and 34,055 in part-time hours and overtime of \$333,399 due to an increase in the number of elections from one (1) to three (3). This is offset somewhat with a decrease in salaries of \$55,103 for the 3% salary reductions.

2. Employer Provided Benefits:

- The net decrease of \$1,620 is primarily attributed to increases in workers' compensation, group life insurance and group health insurance. This is offset somewhat with an increase in pension.

3. Internal Service Charges:

- The net decrease of \$119,270 is the result of decreases in legal of \$70,810, ITD of \$39,418 and copy center of \$36,753. This was offset somewhat with an increase of \$35,544 in telecommunication charges.

4. Other Operating Expenses:

- The net increase of \$1,042,308 is the result of going from one (1) primary election to three (3) elections (General and 2 county elections). The major increases are in postage of \$336,302, rent of \$51,500, printing of \$18,782, advertising and promotion of \$40,765, miscellaneous services and charges of \$333,367, supplies of \$330,500. This was offset somewhat with decreases in installment purchases of \$47,010 and repairs and maintenance of \$31,293.

5. Capital Outlay:

- The decrease of \$1,796,010 represents the one time purchase of voting machines.

6. Banking Fund Debt Repayment:

- The increase of \$17,254 is for higher banking fund debt.

7. Extraordinary Lapse:

- The increase of \$119,237 is the removal of a lapse imposed in FY 10.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no cap changes. There was an increase in part-time hours of 34,555 for elections work.

CITY OF JACKSONVILLE, FLORIDA

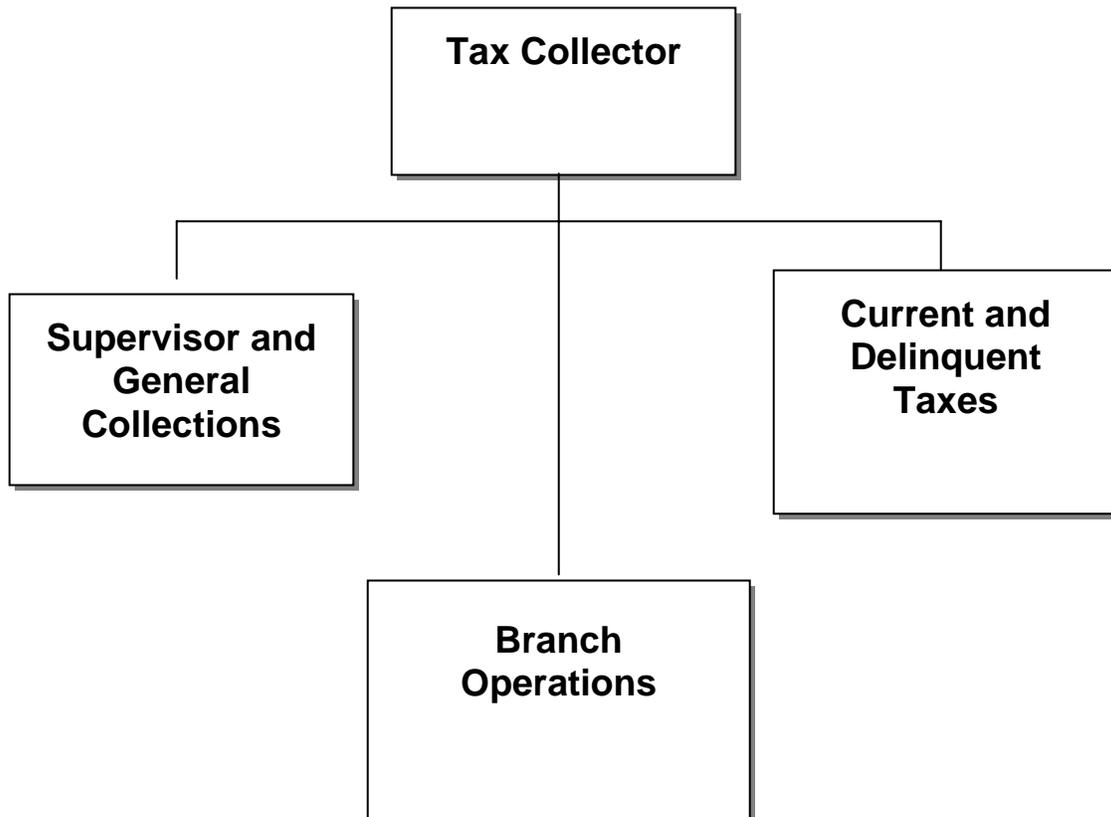
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



TAX COLLECTOR
SUBFUND -- 017

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	328,636	83,569	104,180	24.7%	20,611
Transfers from Fund Balance	982,282	1,689,665	0	-100.0%	-1,689,665
	1,310,918	1,773,234	104,180	-94.1%	-1,669,054
TAX COLLECTOR					
Charges for Services	9,017,621	9,811,555	10,216,971	4.1%	405,416
Miscellaneous Revenue	2,389,096	15,500	18,000	16.1%	2,500
Other Sources	65,879	0	0		0
	11,472,596	9,827,055	10,234,971	4.2%	407,916
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	5,667,621	3,856,019	4,452,916	15.5%	596,897
	5,667,621	3,856,019	4,452,916	15.5%	596,897
TOTAL REVENUE	18,451,136	15,456,308	14,792,067	-4.3%	-664,241
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Lapse	0	-573,963	-335,185	-41.6%	238,778
	0	-573,963	-335,185	-41.6%	238,778
TAX COLLECTOR					
Salaries	7,726,712	8,808,370	8,727,680	-0.9%	-80,690
Employer Provided Benefits	2,299,770	2,865,760	2,724,880	-4.9%	-140,880
Internal Service Charges	1,280,689	1,317,256	1,342,422	1.9%	25,166
Other Operating Expenses	2,075,789	2,274,979	2,276,693	0.1%	1,714
Capital Outlay	1,276,966	520,837	2	-100.0%	-520,835
Banking Fund Debt Repayment	282,328	243,069	55,575	-77.1%	-187,494
	14,942,254	16,030,271	15,127,252	-5.6%	-903,019
TOTAL EXPENDITURES	14,942,254	15,456,308	14,792,067	-4.3%	-664,241

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS	244	244	0
PART-TIME HOURS	59,340	59,340	0

MAYOR'S PROPOSED FY 11 BUDGET
TAX COLLECTOR
TAX COLLECTOR (017)

BACKGROUND:

The Tax Collector's budget includes funding for the branches, current and delinquent taxes, and supervision and general collection.

REVENUES:

1. Charges for Services:

- The net increase of \$405,416 is mainly attributed to an increase in driver's license revenue for \$516,614. This is offset somewhat by a decrease in tag registrations of \$100,000.

2. Miscellaneous Revenue:

- The increase of \$23,111 is mainly attributed to an increase of \$20,611 in investment earnings.

3. Transfers from Fund Balance:

- The decrease of \$1,689,685 is due to a decrease in budgeted expenses and using an increase in the general fund contribution to balance the sub-fund.

4. Transfers from Other Funds:

- The increase of \$596,897 is an increase from the general fund to cover budgeted expenses in excess of revenues.

EXPENDITURES:

1. Salaries:

- The net decrease of \$80,690 is mainly attributed to a decrease of \$264,011 for the 3% salary reductions. This is offset somewhat by increases in special pay of \$100,642, part-time salaries of \$67,521 and leave sellback of \$14,853.

2. Lapse:

- The increase of \$238,778 is a result of partially removing the lapse imposed in FY 10.

3. Employer Provided Benefits:

- The net decrease of \$140,880 is mainly attributed to a decrease in workers' compensation of \$174,731. This is offset somewhat with an increase in pension of \$31,982.

4. Internal Service Charges:

- The net increase of \$25,166 is mainly attributed to an increase in telecommunication charges of \$47,718 and copier consolidation of \$50,659. This is offset somewhat with a decrease in ITD charges of \$72,375.

5. Other Operating Expenses:

- The net increase of \$1,714 is mainly attributed to several minor increases and decreases in various expenses.

6. Capital Outlay:

- The decrease of \$520,835 is attributed to one time purchases in FY 10.

7. Banking Fund Debt Repayment:

- The decrease of \$187,494 is attributed to lower banking fund debt.

SERVICE LEVEL CHANGES:

There are no significant service level changes.

EMPLOYEE CAP CHANGES:

There are no cap changes.

EMERGENCY CONTINGENCY
 SUBFUND -- 018

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,112,295	1,813,120	1,723,616	-4.9%	-89,504
Transfers from Fund Balance	37,000,000	41,602,251	42,306,111	1.7%	703,860
	<u>41,112,295</u>	<u>43,415,371</u>	<u>44,029,727</u>	1.4%	614,356
TOTAL REVENUE	41,112,295	43,415,371	44,029,727	1.4%	614,356
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	41,602,251	44,029,727	5.8%	2,427,476
	<u>0</u>	<u>41,602,251</u>	<u>44,029,727</u>	5.8%	2,427,476
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	0	1,813,120	0	-100.0%	-1,813,120
	<u>0</u>	<u>1,813,120</u>	<u>0</u>	-100.0%	-1,813,120
TOTAL EXPENDITURES	0	43,415,371	44,029,727	1.4%	614,356

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

EMERGENCY CONTINGENCY (018)

BACKGROUND:

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal for this fund is to equal approximately seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

REVENUES:

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 11 which are expected to decrease slightly due to lower investment returns.

2. Transfers from Fund Balance:

- This amount is the estimated FY 10 ending cash balance.

EXPENDITURES:

1. Cash Carryover:

- This amount is the estimated FY 11 ending cash balance including interest income.

2. Transfers to Other Funds:

- The decrease is to provide for the accumulation of adequate reserves to work toward the goal as required by ordinance.

SERVICE LEVEL CHANGES:

There were no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

1983 CAPITAL IMPROV REV CONSTRUCTION
 SUBFUND -- 311

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	128,790	54,000	-58.1%	-74,790
	0	128,790	54,000	-58.1%	-74,790
TOTAL REVENUE	0	128,790	54,000	-58.1%	-74,790
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	128,790	54,000	-58.1%	-74,790
	0	128,790	54,000	-58.1%	-74,790
TOTAL EXPENDITURES	0	128,790	54,000	-58.1%	-74,790

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 11 BUDGET
1983 CAPITAL IMPROVEMENT BONDS (311)**

BACKGROUND:

The 1983 Capital Improvement Bonds Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

1988 CAPITAL IMPROV REV CONSTRUCTION
 SUBFUND -- 31F

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	173,297	89,000	-48.6%	-84,297
	0	173,297	89,000	-48.6%	-84,297
TOTAL REVENUE	0	173,297	89,000	-48.6%	-84,297
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	173,297	89,000	-48.6%	-84,297
	0	173,297	89,000	-48.6%	-84,297
TOTAL EXPENDITURES	0	173,297	89,000	-48.6%	-84,297

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

1988 CAPITAL IMPROVEMENT REVENUE CONSTRUCTION (31F)

BACKGROUND:

The 1988 Capital Improvement Revenue Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

EXCISE TAXES REVENUE BONDS, SERIES 2001B
 SUBFUND -- 310

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	1,658,000		1,658,000
	<u>0</u>	<u>0</u>	<u>1,658,000</u>		<u>1,658,000</u>
TOTAL REVENUE	0	0	1,658,000		1,658,000
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	1,658,000		1,658,000
	<u>0</u>	<u>0</u>	<u>1,658,000</u>		<u>1,658,000</u>
TOTAL EXPENDITURES	0	0	1,658,000		1,658,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2001B EXCISE TAX REVENUE BONDS (310)

BACKGROUND:

The 2001B Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2002 GUAR ENT CONSTRUCTION FD
 SUBFUND -- 31P

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	3,774,820	605,000	-84.0%	-3,169,820
	0	3,774,820	605,000	-84.0%	-3,169,820
TOTAL REVENUE	0	3,774,820	605,000	-84.0%	-3,169,820
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	3,774,820	605,000	-84.0%	-3,169,820
	0	3,774,820	605,000	-84.0%	-3,169,820
TOTAL EXPENDITURES	0	3,774,820	605,000	-84.0%	-3,169,820

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2002 GUAR ENT CONSTRUCTION FUND (31P)

BACKGROUND:

The 2002 Guar ENT Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

ETRRIB SERIES 2003B
 SUBFUND -- 31Q

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	396,000		396,000
	0	0	396,000		396,000
TOTAL REVENUE	0	0	396,000		396,000
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	396,000		396,000
	0	0	396,000		396,000
TOTAL EXPENDITURES	0	0	396,000		396,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2003B Excise Tax Revenue Bonds (31Q)

BACKGROUND:

The 2003B ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

1999A ETR BOND CONSTRUCTION
SUBFUND -- 31R

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	521,473	50,000	-90.4%	-471,473
Transfers from Fund Balance	0	158,496	0	-100.0%	-158,496
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	0	679,969	50,000	-92.6%	-629,969
TOTAL REVENUE	0	679,969	50,000	-92.6%	-629,969
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	679,969	50,000	-92.6%	-629,969
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	0	679,969	50,000	-92.6%	-629,969
TOTAL EXPENDITURES	0	679,969	50,000	-92.6%	-629,969

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

1999A EXCISE TAX REVENUE BOND CONSTRUCTION (31R)

BACKGROUND:

The 1999A ETR Bond Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

ETR REV REF & IMPROV BDS, SERIES 2002A
 SUBFUND -- 31S

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
FINANCE					
Miscellaneous Revenue	0	10,316	0	-100.0%	-10,316
	0	10,316	0	-100.0%	-10,316
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	454,378	92,000	-79.8%	-362,378
	0	454,378	92,000	-79.8%	-362,378
TOTAL REVENUE	0	464,694	92,000	-80.2%	-372,694
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	464,694	92,000	-80.2%	-372,694
	0	464,694	92,000	-80.2%	-372,694
TOTAL EXPENDITURES	0	464,694	92,000	-80.2%	-372,694

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

ETR REV REF & IMPROV BDS, SERIES 2002A (31S)

BACKGROUND:

The ETR REV REF & Improv BDS, Series 2002 A Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

EXCISE TAXES REVENUE BDS, 2002B (SHANDS)
 SUBFUND -- 31W

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	722,000		722,000
	0	0	722,000		722,000
TOTAL REVENUE	0	0	722,000		722,000
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	722,000		722,000
	0	0	722,000		722,000
TOTAL EXPENDITURES	0	0	722,000		722,000

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2002B EXCISE TAX REVENUE BONDS (31W)

BACKGROUND:

The 2002B ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

GENERAL CAPITAL PROJECTS
SUBFUND -- 322

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Intergovernmental Revenue	2,559,185	0	0		0
	<u>2,559,185</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Miscellaneous Revenue	7,500	0	0		0
Other Sources	0	0	0		0
	<u>7,500</u>	<u>0</u>	<u>0</u>		<u>0</u>
JAX ECONOMIC DEVELOPMENT COMMISSION					
Miscellaneous Revenue	49,780	0	0		0
	<u>49,780</u>	<u>0</u>	<u>0</u>		<u>0</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,915,672	0	0		0
Other Sources	0	-1,500,000	0	-100.0%	1,500,000
Transfers From Component Units	200,000	0	0		0
	<u>5,115,672</u>	<u>-1,500,000</u>	<u>0</u>	<u>-100.0%</u>	<u>1,500,000</u>
PARKS, RECR., ENT. & CONSERVATION					
Miscellaneous Revenue	3,210	0	0		0
	<u>3,210</u>	<u>0</u>	<u>0</u>		<u>0</u>
PUBLIC WORKS					
Intergovernmental Revenue	-184,521	0	0		0
Miscellaneous Revenue	68,721	0	0		0
Other Sources	5,979,181	1,500,000	0	-100.0%	-1,500,000
	<u>5,863,382</u>	<u>1,500,000</u>	<u>0</u>	<u>-100.0%</u>	<u>-1,500,000</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	2,151,356	1,951,100	1,951,100	0.0%	0
	<u>2,151,356</u>	<u>1,951,100</u>	<u>1,951,100</u>	<u>0.0%</u>	<u>0</u>
TOTAL REVENUE	15,750,083	1,951,100	1,951,100	0.0%	0
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Capital Outlay	3,633,373	0	0		0
	<u>3,633,373</u>	<u>0</u>	<u>0</u>		<u>0</u>
FIRE AND RESCUE					
Capital Outlay	556,987	0	0		0
	<u>556,987</u>	<u>0</u>	<u>0</u>		<u>0</u>

JAX ECONOMIC DEVELOPMENT COMMISSION					
Capital Outlay	2,240	0	0		0
	<u>2,240</u>	<u>0</u>	<u>0</u>		<u>0</u>
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	1,951,100	1,951,100	0.0%	0
	<u>0</u>	<u>1,951,100</u>	<u>1,951,100</u>	<u>0.0%</u>	<u>0</u>
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	330,693	0	0		0
	<u>330,693</u>	<u>0</u>	<u>0</u>		<u>0</u>
PUBLIC WORKS					
Capital Outlay	19,557,112	0	0		0
	<u>19,557,112</u>	<u>0</u>	<u>0</u>		<u>0</u>
RECREATION & COMMUNITY SERVICES					
Capital Outlay	1,291,293	0	0		0
	<u>1,291,293</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	24,852,081	0	0		0
	<u>24,852,081</u>	<u>0</u>	<u>0</u>		<u>0</u>
TOTAL EXPENDITURES	50,223,780	1,951,100	1,951,100	0.0%	0

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

GENERAL CAPITAL PROJECTS (322)

BACKGROUND:

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. The only new activity in this fund is an annual loan repayment amount.

REVENUES:

1. Transfers From Other Funds:

- This amount represents a transfer of \$1,951,100 from the Municipal Stadium (4A1) fund for loan repayment.

EXPENDITURES:

1. Cash Carryover:

- This is the loan repayment of \$1,951,100 as mentioned above.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2010 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 328

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Other Sources	0	20,000,000	0	-100.0%	-20,000,000
	0	20,000,000	0	-100.0%	-20,000,000
FIRE AND RESCUE					
Other Sources	0	1,500,000	0	-100.0%	-1,500,000
	0	1,500,000	0	-100.0%	-1,500,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Transfers From Component Units	0	9,500,000	0	-100.0%	-9,500,000
	0	9,500,000	0	-100.0%	-9,500,000
PUBLIC WORKS					
Other Sources	0	72,428,540	0	-100.0%	-72,428,540
	0	72,428,540	0	-100.0%	-72,428,540
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	12,800,611	0	-100.0%	-12,800,611
	0	12,800,611	0	-100.0%	-12,800,611
TOTAL REVENUE	0	116,229,151	0	-100.0%	-116,229,151
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Capital Outlay	0	20,000,000	0	-100.0%	-20,000,000
	0	20,000,000	0	-100.0%	-20,000,000
FIRE AND RESCUE					
Contingencies	0	1,500,000	0	-100.0%	-1,500,000
	0	1,500,000	0	-100.0%	-1,500,000
JACKSONVILLE CITYWIDE ACTIVITIES					
Contingencies	0	9,500,000	0	-100.0%	-9,500,000
	0	9,500,000	0	-100.0%	-9,500,000
PUBLIC WORKS					
Capital Outlay	0	85,229,151	0	-100.0%	-85,229,151
	0	85,229,151	0	-100.0%	-85,229,151
TOTAL EXPENDITURES	0	116,229,151	0	-100.0%	-116,229,151

MAYOR'S PROPOSED FY 11 BUDGET
AUTHORIZED CAPITAL PROJECTS (328)

BACKGROUND:

This fund currently houses both pay-go and Banking Fund borrowed funds for FY 10 proposed Capital Improvement Projects (CIP) as detailed on budget ordinance schedule B4a.

REVENUES:

1. Other Sources:

- The \$72,152,364, \$20,000,000 and \$1,500,000 represent FY 10 proposed borrowing for the CIP.

2. Transfers from Other Funds:

- The \$1,847,636 is a transfer of cash from other funds to cover the pay-go capital funding.

EXPENDITURES:

1. Capital Outlay:

- The \$95,776,176 is the total amount of FY 10 Banking Fund capital borrowing for FY 10 CIP projects.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2011 AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 329

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
ENVIRONMENTAL & COMPLIANCE					
Other Sources	0	0	22,000,000		22,000,000
	0	0	22,000,000		22,000,000
INFORMATION TECHNOLOGY					
Other Sources	0	0	2,000,000		2,000,000
	0	0	2,000,000		2,000,000
PUBLIC WORKS					
Other Sources	0	0	107,883,066		107,883,066
	0	0	107,883,066		107,883,066
RECREATION & COMMUNITY SERVICES					
Other Sources	0	0	5,438,570		5,438,570
	0	0	5,438,570		5,438,570
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	2,803,200		2,803,200
	0	0	2,803,200		2,803,200
TOTAL REVENUE	0	0	140,124,836		140,124,836
EXPENDITURES					
ENVIRONMENTAL & COMPLIANCE					
Capital Outlay	0	0	22,250,000		22,250,000
	0	0	22,250,000		22,250,000
FIRE AND RESCUE					
Capital Outlay	0	0	781,770		781,770
	0	0	781,770		781,770
INFORMATION TECHNOLOGY					
Capital Outlay	0	0	2,000,000		2,000,000
	0	0	2,000,000		2,000,000
PUBLIC WORKS					
Capital Outlay	0	0	108,293,066		108,293,066
	0	0	108,293,066		108,293,066
RECREATION & COMMUNITY SERVICES					
Capital Outlay	0	0	6,800,000		6,800,000
	0	0	6,800,000		6,800,000

TOTAL EXPENDITURES

0

0

140,124,836

140,124,836

TOTAL SUBFUND POSITION CAP

FY 09-10
ADOPTED

FY 10-11
PROPOSED

CHANGE

AUTHORIZED POSITIONS
PART-TIME HOURS

MAYOR'S PROPOSED FY 11 BUDGET
AUTHORIZED CAPITAL PROJECTS (329)

BACKGROUND:

This fund currently houses both pay-go and Banking Fund borrowed funds for FY 11 proposed Capital Improvement Projects (CIP) as detailed on budget ordinance schedule B4a.

REVENUES:

1. Other Sources:

- The funding in other sources represents FY 11 proposed borrowing for the CIP and is allocated as follows:
 - \$107,883,066 is for Public Works capital projects.
 - \$22,000,000 is for Environmental & Compliance capital projects.
 - \$5,438,570 is for Recreation & Community Services capital projects.
 - \$2,000,000 is for Information Technology capital projects.

2. Transfers from Other Funds:

- The \$2,803,200 is a transfer of cash from the General Fund to cover the pay-go capital funding.

EXPENDITURES:

1. Capital Outlay:

- The \$140,124,836 is the total amount of FY 11 Banking Fund capital borrowing and pay-go for FY 11 CIP projects.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

GRANT CAPITAL IMPROVEMENT PROJECTS
 SUBFUND -- 331

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	0	896,800		896,800
	0	0	896,800		896,800
TOTAL REVENUE	0	0	896,800		896,800
EXPENDITURES					
RECREATION & COMMUNITY SERVICES					
Capital Outlay	0	0	896,800		896,800
	0	0	896,800		896,800
TOTAL EXPENDITURES	0	0	896,800		896,800

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

GRANT CAPITAL IMPROVEMENT PROJECTS (331)

BACKGROUND:

This fund currently houses the pay-go funds that will be transferred from the General Fund in FY 11 to fund F.I.N.D. capital projects related to the FY 11 proposed CIP.

REVENUES:

1. Transfers From Other Funds:
 - This is the transfer from the General Fund (011).

EXPENDITURES:

1. Capital Outlay:
 - This is the amount of the FY 10 proposed F.I.N.D. CIP projects:

○ Joe Carlucci Boat Ramp	\$279,000
○ Sisters Creek Dock / Pump Out	\$334,800
○ Harborview Restroom	\$217,000
○ Mayport Boat Ramp	\$66,000

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

RIVER CITY RENAISSANCE BD CONSTRUCTION
 SUBFUND -- 341

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Intergovernmental Revenue	0	0	830,795		830,795
Miscellaneous Revenue	0	3,266,837	339,745	-89.6%	-2,927,092
	0	3,266,837	1,170,540	-64.2%	-2,096,297
TOTAL REVENUE	0	3,266,837	1,170,540	-64.2%	-2,096,297
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	3,266,837	1,170,540	-64.2%	-2,096,297
	0	3,266,837	1,170,540	-64.2%	-2,096,297
TOTAL EXPENDITURES	0	3,266,837	1,170,540	-64.2%	-2,096,297

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

RIVER CITY RENAISSANCE CONSTRUCTION BONDS (341)

BACKGROUND:

The River City Renaissance Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous & Governmental Revenue:

- The funding in Miscellaneous and Governmental Revenue is interest earnings accumulated on the sub-fund.

EXPENDITURES:

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

ETR BONDS, SERIES 2004 (AUTUMN BONDS)
 SUBFUND -- 363

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	1,163,460		1,163,460
Transfers from Fund Balance	0	310,992	0	-100.0%	-310,992
	0	310,992	1,163,460	274.1%	852,468
TOTAL REVENUE	0	310,992	1,163,460	274.1%	852,468
EXPENDITURES					
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	0	623,824	0	-100.0%	-623,824
	0	623,824	0	-100.0%	-623,824
PUBLIC WORKS					
Capital Outlay	0	-4,968,428	1,163,460	-123.4%	6,131,888
Contingencies	0	4,655,596	0	-100.0%	-4,655,596
	0	-312,832	1,163,460	-471.9%	1,476,292
TOTAL EXPENDITURES	0	310,992	1,163,460	274.1%	852,468

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2004 EXCISE TAX REVENUE AUTUMN BONDS (363)

BACKGROUND:

The 2004 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

REVENUES:

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

EXPENDITURES:

1. Capital Outlay:

- The Public Works Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 11 CIP.

SERVICE LEVEL CHANGES:

There are no significant changes.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

BETTER JACKSONVILLE TRUST FUND
 SUBFUND -- 111

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	47,757,495	64,481,867	35.0%	16,724,372
Miscellaneous Revenue	0	0	654,700		654,700
Transfers from Fund Balance	0	0	5,468,230		5,468,230
	0	47,757,495	70,604,797	47.8%	22,847,302
TOTAL REVENUE	0	47,757,495	70,604,797	47.8%	22,847,302
EXPENDITURES					
TRANSFERS-NON DEPARTMENTAL					
Debt Service	0	47,757,495	70,604,797	47.8%	22,847,302
	0	47,757,495	70,604,797	47.8%	22,847,302
TOTAL EXPENDITURES	0	47,757,495	70,604,797	47.8%	22,847,302

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

BETTER JACKSONVILLE TRUST FUND (111)

BACKGROUND:

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities. It is funded by a half-cent sales tax approved by Duval County voters in 2001. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation.

REVENUES:

1. Taxes:

- The increase reflects budgeting the full amount of sales tax revenue rather than just the amount required to cover the anticipated FY 11 debt requirements.

2. Miscellaneous Revenue:

- This amount represents estimated investment earnings.

3. Transfers from Fund Balance:

- A transfer from fund balance is necessary in FY 11 to cover the debt service payments.

EXPENDITURES:

1. Debt Service:

- The total consists of \$44,668,545 in transfers out to cover debt service interest and fiscal agent payments and \$25,936,252 in transfers out to cover debt service principal payments related to the Better Jacksonville Plan (BJP) projects.

SERVICE LEVEL CHANGES:

There are no significant service level changes to the budget.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2008 SPEC REV S/F
 SUBFUND -- 59B

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	49,910	0	0		0
	<u>49,910</u>	<u>0</u>	<u>0</u>		<u>0</u>
TRANSFERS-NON DEPARTMENTAL					
Other Sources	1,735,925	0	4,938,031		4,938,031
	<u>1,735,925</u>	<u>0</u>	<u>4,938,031</u>		<u>4,938,031</u>
TOTAL REVENUE	1,785,835	0	4,938,031		4,938,031
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	1,750,063	0	4,937,581		4,937,581
Fiscal and Other Debt Fees	0	0	450		450
	<u>1,750,063</u>	<u>0</u>	<u>4,938,031</u>		<u>4,938,031</u>
TOTAL EXPENDITURES	1,750,063	0	4,938,031		4,938,031

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2008 SPECIAL REVENUE BOND FUND (59B)

BACKGROUND:

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

REVENUES:

1. Other Sources:

- This represents a transfer from the Banking Fund operating fund (592) to pay the debt service costs for FY 11.

EXPENDITURES:

1. Debt Service:

- The principal and interest costs are based upon a repayment schedule that was established at the time the bonds were issued.

2. Fiscal and Other Debt Fees:

- The fiscal agent fees represent the cost of paying agent and registrar services for the bond issue.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2009A SPEC REV S/F
 SUBFUND -- 59C

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	0	2,814,027		2,814,027
	0	0	2,814,027		2,814,027
TOTAL REVENUE	0	0	2,814,027		2,814,027
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	0	0	2,813,577		2,813,577
Fiscal and Other Debt Fees	0	0	450		450
	0	0	2,814,027		2,814,027
TOTAL EXPENDITURES	0	0	2,814,027		2,814,027

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2009A SPECIAL REVENUE BOND FUND (59C)

BACKGROUND:

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2009A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

REVENUES:

1. Other Sources:

- This represents a transfer from the Banking Fund operating fund (592) to pay the debt service costs for FY 11.

EXPENDITURES:

1. Debt Service:

- The principal and interest costs are based upon a repayment schedule that was established at the time the bonds were issued.

2. Fiscal and Other Debt Fees:

- The fiscal agent fees represent the cost of paying agent and registrar services for the bond issue.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

2009C SPEC REV S/F
 SUBFUND -- 59D

	FY 08-09 ACTUAL	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE FROM FY10	
				PERCENT	DOLLAR
REVENUE					
TRANSFERS-NON DEPARTMENTAL					
Other Sources	0	0	5,478,005		5,478,005
	0	0	5,478,005		5,478,005
TOTAL REVENUE	0	0	5,478,005		5,478,005
EXPENDITURES					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	0	0	5,477,555		5,477,555
Fiscal and Other Debt Fees	0	0	450		450
	0	0	5,478,005		5,478,005
TOTAL EXPENDITURES	0	0	5,478,005		5,478,005

TOTAL SUBFUND POSITION CAP

	FY 09-10 ADOPTED	FY 10-11 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

MAYOR'S PROPOSED FY 11 BUDGET

2009C SPECIAL REVENUE BOND FUND (59D)

BACKGROUND:

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

REVENUES:

1. Other Sources:

- This represents a transfer from the Banking Fund operating fund (592) to pay the debt service costs for FY 11.

EXPENDITURES:

1. Debt Service:

- The principal and interest costs are based upon a repayment schedule that was established at the time the bonds were issued.

2. Fiscal and Other Debt Fees:

- The fiscal agent fees represent the cost of paying agent and registrar services for the bond issue.

EMPLOYEE CAP CHANGES:

There are no positions in this subfund.

Performance Measures

The City of Jacksonville has undergone various methodologies in measuring the success of services offered to the public. We continue to build upon our successes by displaying a sample of performance measures in the Proposed FY 11 Proposed Annual Budget for information purposes only.

Measures assist to improve effectiveness and efficiency of public services through collection, analysis and application of performance information. All business units have and continue to manage using the measures on the following pages, as well as many more, to leverage best practices of their respective industries to meet the organization's and the public's needs.

The Budget Division and the Inspector General's Office continue to analyze and verify the following measures; as well as standardize the reporting by listing them under one of the four following categories.

Input measures show the amount of resources, financial or otherwise, used for a specific activity or program.

Output measures show the quantity of units produced or services rendered by an activity or program.

Efficiency measures can be either an output or input ratio (e.g., the number of trees trimmed per crew per day) or an input/output ratio (e.g., the dollar cost per permit application processed).

Effectiveness measures examine the degree to which services are responsive to the needs and desires of the customers (both external and internal). These are the most difficult measures to collect and use, because the organization must develop a method of retrieving the information from outside those served.

The Budget Division is continuing to work with the Business Units in order to collect/refine/develop measures for each of these categories.

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
PARK MOWING			
<i>Inputs</i>			
\$ amount of budget	\$ 3,081,234	\$ 2,453,075	\$ 1,801,832
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of acres for active Parks	7,980	7,980	7,980
# of acres for passive Parks	64,074	64,074	64,074
# of cuts annually for active parks	39	36	19
# of cuts annually for passive parks	21	21	21
<i>Efficiency</i>			
\$ of in-house park mowing per acre	\$ 13.13	\$ 13.25	\$ 13.38
\$ for maintenance per acre of parks	\$ 25.93	\$ 26.71	\$ 27.65
% of parks mowed weekly by Park Maintenance	90%	100%	100%
% of parks mowed weekly by Contractors	69%	100%	50%
<i>Effectiveness</i>			
# of CARE's received monthly for Parks Grounds Maintenance	90	93	98
ROW MOWING			
<i>Inputs</i>			
\$ amount of budget	\$ 3,985,610	\$ 4,164,850	\$ 3,889,911
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of urban ROW acres maintained	918	940	1,060
# of suburban ROW acres maintained	2,063	2,100	1,868
# of rural ROW acres maintained	1,013	1,063	982
# of mowing cycles annually for urban ROW	12	12	8
# of mowing cycles annually for suburban ROW	8	8	8
# of mowing cycles annually for rural ROW	4	4	4
<i>Efficiency</i>			
\$ average per acre of ROW mowed	\$ 79.21	\$ 81.59	\$ 83.67
<i>Effectiveness</i>			
# of CARE's received monthly for Weeds/Brush Mow R/W	114	126	150
STORMWATER MAINTENANCE			
<i>Inputs</i>			
\$ amount of budget	\$ 15,137,543	\$ 15,650,464	\$ 17,676,697
# of FTE	199	196	200
<i>Workload/Demand</i>			
# of inlet/outlet/manholes	77,360	77,360	77,360
# of ditch miles to maintain	6,000	6,000	6,000
# of mechanical inlet/outlet cleaned per month	834	1,060	1,200
# of ditch miles maintained monthly	33	35	37

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Efficiency			
\$ average per ditch mile cleaned	\$ 5,525.71	\$ 5,464.60	\$ 5,400.00
\$ average for mechanical inlet/outlet cleaning	\$ 11.08	\$ 14.55	\$ 14.55
TRAFFIC SIGNALS			
Inputs			
\$ amount of budget	\$ 4,575,283	\$ 4,229,213	\$ 4,191,558
# of FTE	42	41	41
Workload/Demand			
# of signals maintained by Traffic Engineering	1,147	1,147	1,190
Efficiency			
\$ for signal repair	\$ 2,287,641	\$ 2,516,405	\$ 2,646,533
% of signals repaired within (x) time of notification			
Avg signal repair response time (minutes)	45	45	26
Effectiveness			
# of CARE's received monthly for Traffic Signal Malfunctions	400	600	485
ROAD MAINTENANCE			
Inputs			
\$ amount of budget	\$ 707,415	\$ 680,663	\$ 672,896
# of FTE	12	12	12
Workload/Demand			
# of roadway miles to maintain	3,620	3,625	3625
# of requests for road surface potholes patched	2,568	2,464	2,375
# of requests for sidewalk maintenance	1,041	940	900
# of sport fields maintained	444	445	445
# of landscape acres to maintain	26	26	27
Efficiency			
\$ average for pothole patch	\$ 20.00	\$ 39.50	\$ 39.50
% of road surface potholes patched within time of notification	100%	100%	100%
Effectiveness			
# of CARE's received monthly for pothole repair.	214	215	205
Division-Public Buildings:			
FACILITIES MAINTENANCE			
Inputs			
\$ amount of budget	\$ 37,878,236	\$ 33,406,618	\$ 35,829,918
# of FTE	144	135	135
Workload/Demand			
# of square footage for Government Administration Facilities	1,258,995	1,258,995	1,291,744
# of square footage for Fire Stations	346,187	346,187	385,075
# of square footage for Libraries	735,157	735,157	864,633

CITY OF JACKSONVILLE, FLORIDA
Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
# of square footage for Recreation/Community/Senior centers	879,645	879,645	942,444
# of square footage requires cleaning (cleaned by public buildings)	2,630,000	2,630,000	3,029,733
# of square footage requires repair (repaired by public buildings)	7,416,725	7,416,725	7,647,888
# of Maximo work orders issues received yearly	16,000 <	22,000 <	22,300 <
Efficiency			
\$ of cleaning per square foot, as maintained by public buildings (average)	\$ 0.87	\$ 0.87	\$ 0.82
\$ of repair per square foot, as maintained by public buildings (average)	\$ 1.97	\$ 2.27	\$ 2.29
# of days from reported to repair high priority items	2	4	4
# of days from reported to repair other items			
# of days from reported date of oldest workorder not completed (average)	120	132	120
% of work orders received completed in 5 business days	70%	63%	65%
# of recordable lost time injuries.	1	0	0
Effectiveness			
# Maximo of complaints for janitorial services per location	3 per day >	2 per day >	1 per day >
\$ Energy Increase/Decrease over past year (electricity)	8% Increase	3% decrease	14% increase

Division-Solid Waste:

COLLECTION AND DISPOSAL

Inputs

\$ amount of budget	\$ 66,701,195	\$ 64,179,450	\$ 69,285,760
# of FTE	150	132	132

Workload/Demand

# of city collection premises	57,486	57,606	50,979
# of contract collection premises	205,668	207,815	208,737
Annual landfill tons	723,383	813,422	756,850
Total tonnage collected for hazardous waste	518	518	596
Total tonnage collected for litter abatement	764	764	736
Total tonnage for illegal dumping	2,688	2,688	2,570

Efficiency

Avg. resolution time for collections	90%	90%	90%
\$ per premise City (average)	\$ 11.94	\$ 11.86	\$ 14.91
\$ per premise contract haulers (average)	\$ 13.15	\$ 11.90	\$ 13.20
# of validated missed collection complaints for contract routes	15,555	15,555	6,385
# of validated missed collection complaints for city routes	1,995	1,995	1,611
# of recordable lost time injuries	8	10	8

Effectiveness

Annual landfill revenue	\$ 21,961,603	\$ 22,283,232	\$ 20,738,565
Annual franchise revenue	\$ 7,497,843	\$ 7,497,843	\$ 7,347,500
Total City collections costs	\$ 8,233,593	\$ 8,197,574	\$ 7,717,270

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
\$ Total contract cost for refuse collection	\$ 32,456,590	\$ 29,675,559	\$ 30,081,549
Average sale price per ton of recovered recyclable material	\$ 49	\$ 20	\$ 20
Annual gas payment revenue	\$ 631,500	\$ 193,500	\$ 372,200

Division-Real Estate

Inputs

\$ amount of budget	\$ 866,485	\$ 807,180	\$ 639,497
# of FTE	16	15	13

Workload/Demand

# of ROW acquisition for BJP	300	400	150
# of ROW acquisition for Drainage	125	125	200
# of leased/licensed properties managed	118	112	120
# of Production Units (Parcels Per Agent) annually	55	75	75

Efficiency

% of available tax reverted parcels disposed per year	100%	100%	100%
% of city purchases of property that equal to or less than appraised value	65%	65%	*
% of property rights acquired by Eminent Domain	15%	20%	20%
% of property rights voluntarily acquired	85%	80%	80%

Effectiveness

Revenue generated from leased/licensed property	\$ 346,989	\$ 364,460	\$ 364,460
Lease rate per square foot (equal or exceed market rate)	\$ 20	\$ 20	\$ 20

Division- Engineering & Construction Management

DESIGN

Inputs

\$ amount of budget	\$ 2,697,794	\$ 2,864,547	\$ 2,356,381
# of FTE	39	35	34

Workload/Demand

# of Projects	53	97	143
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Efficiency

% of Projects Designed Within Budget	81%	93%	92%
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Effectiveness

% of Projects Meeting Schedule	77%	83%	85%
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TRAFFIC STUDIES

Workload/Demand

# of traffic Warrant studies			
- # of signal/sign studies completed	7	10	18
- # of signal/sign studies pending	21	14	14
- # traffic calming studies completed	11	10	36
- # traffic calming studies pending	20	14	14

Efficiency

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
\$ per traffic warrant study			
- Cost per signal/sign study	\$ 6,325	\$ 3,000	\$ 2,000
- Cost per traffic calming study	\$ 2,200	\$ 1,200	\$ 1,200
CONSTRUCTION			
<i>Inputs</i>			
\$ amount of budget	\$ 1,416,342	\$ 1,454,295	\$ 1,374,556
# of FTE	21	20	20
<i>Workload/Demand</i>			
# of contracts managed	140	130	130
<i>Efficiency</i>			
% of Projects Completed on Time	100%	91%	91%
% of engineering cost compared to total construction cost	18.0%	6.0%	10.0%
% of design cost compared to total construction cost	16.0%	17.0%	17.0%
% of contract value related to Change Orders	3.6%	9.0%	9.0%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Errors & Omission)	0.1%	0.3%	0.3%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Unforeseen Conditions)	3.5%	8.0%	8.0%
% increase in number of days required for completed construction contracts over original contract days.	17.9%	15.0%	15.0%
# of recordable lost time injuries.	21	3	0

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09	FY 10	FY 11
County Extension Office	Historical	Estimated	Projected
Inputs			
\$ amount of budget	\$ 967,717	\$ 962,365	\$ 1,027,557
# of FTE	7	7	5
Workload/Demand			
# of Education Contact by Agents	175,515	102,500	156000
# of Education programs held annually	1,560	1,450	1650
# of Success Stories and Achievements	150	110	122
# of Volunteer Hours Donated	74,440	41,067	52051
# of Education Contacts by Volunteers	343,329	164,268	208204
\$ Value of Volunteer Hours donated	\$ 1,506,600	\$ 831,606	\$ 1,053,000
Effectiveness			
% of Participants Surveyed showing an increase of: knowledge, skills, attitudes, or practice change	92%	92%	92%
DAWN and YouthBuild			
Inputs			
\$ amount of budget	\$ 745,365	\$ 745,365	\$ 730,707
# of FTE	6	7	7
Workload/Demand			
# of participants in Dawn	30	30	55
# of participants in YouthBuild	75	85	95
Efficiency			
% of contracts which are deemed noncompliant at time of application	13%	0	0
% of grant dollars funded vs dollars requested	76%	57%	66%
% of ex-offenders provided referrals for housing & employment	40%	40%	60%
Effectiveness			
Increase grade level per participant in the DAWN & YouthBuild programs	2	2	2
Increase the number of DAWN participants passing the GED	12	15	23
Increase the number of low-income homes built/renovated by YouthBuild participants	51	71	80
Increase the number of YouthBuild participants passing the GED Exam.	37	38	40
RITZ THEATER			
Inputs			
\$ amount of budget	\$ 930,583	\$ 1,029,602	\$ 1,017,141
# of FTE	7	7	7
Workload/Demand			
# of bi-monthly Ritz Theater events	6	6	6
# of monthly Ritz Theater events	6	8	8
# of staff hours used to produce monthly Ritz Theater events	2666		
# of Annual ticketed Ritz Theater events	26	40	36
# of new facility rental leases obtained annually at Ritz Theater	15	15	10
# of school related fields trips per month to Ritz Theater	16	35	8
Efficiency			
% increase of attendees to art, cultural & heritage events at Ritz Theater	90%	95%	50%
% increase of attendees to enrichment & self awareness programs at Ritz Theater	75%	85%	85%

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
% increase of attendees to monthly literary events at Ritz Theater	15%	25%	15%
% increase of patrons to ticketed events Ritz Theater	15%	20%	20%
Average customer satisfaction score per Ritz Theater event			
Total # of public/private dollars leveraged annually for Ritz Theater	\$ 150,000	\$ 250,000	\$ 25,000

SPECIAL EVENTS

Inputs

\$ amount of budget	\$ 4,710,271	\$ 3,747,225	\$ 3,155,718
# of FTE	16	15	15

Workload/Demand

# of special events	59	50	50
# of event website visits	215,000	350,000	300,000

Efficiency

Avg. customer satisfaction score for special event	95%	95%	95%
Annual increase in dollars allocated to non-profits through their event participation each year	\$ 10,000	\$ 12,000	\$ 15,000

Division- Adult Services

Inputs

\$ amount of budget	\$ 7,929,125	\$ 7,778,412	\$ 7,116,687
# of FTE	31	31	31

Workload/Demand

# of senior centers	19	19	19
# of senior centers hours accessible by the public	39,516	39,516	40,000
# of children served by Foster Grandparents	649	700	725
# of seniors transported	85,881	90,000	87,500
# of routes to pick up seniors	24	24	24
# of meals served monthly	26,600	26,600	25,000
# of new non-stipend volunteers recruited to provide supportive assistance to frail elders	13	13	N/A *
# of new programs conducted	35	35	40
# of seniors attending centers	4,781	4,800	4,500
# of senior center hours utilized (rentals)	350	360	325

Efficiency

% of children served by Tale Teller volunteers who are ready to advance to the next grade	93%	93%	94%
% of new non-stipend volunteers recruited to provide supportive assistance to frail elders	10%	10%	N/A *
% of new Tale Teller volunteers	50%	50%	45%
Unit Cost /Average cost per senior to transport	\$ 5.20	\$ 6.33	\$ 7.16

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Effectiveness			
% increase in senior center attendance by first-time seniors	24%	26%	25%
% of children served by Foster Grandparents improve their reading & math test scores	60%	70%	75%
% of seniors who increase their nutritional health by attending a senior center	87%	88%	85%
* - Due to budget reductions funding is unavailable for screening non-stipend volunteers			

Division- Military Affairs

Inputs

\$ amount of budget	\$ 1,047,183	\$ 1,330,293	\$ 1,159,045
# of FTE	14	17	17

Workload/Demand

# of businesses made accessible	204	204	204
# of claims submitted for Veterans/claimants	4,555	4,600	4,650
# of events conducted/supported by the Division that pay tribute to active or retired military personnel & educate, create awareness for persons with disabilities	15	15	15
# of grant dollars procured/managed on an annual basis	\$ 1,355,000	\$ 1,100,000	\$ 1,100,000
# of grants applied for on an annual basis	4	4	5
# of job placements obtained on a quarterly basis	37	15	10
# of new distribution outlets identified & utilized	18	18	18

# of resumes submitted/referred to employers on a quarterly basis	183	183	183
# of Veterans counseled for employment opportunities	312	312	312
# of Veterans served on a quarterly basis social services	1,400	1,000	1000
# of Veterans served on a quarterly basis veteran services	1,200	1,250	1300
# of trained and certified Parking Posse participants	73	93	95
Actual # of citations issued by Div employees & parking posse	2,200	2,400	2400
Actual # of educational materials distributed	4758	4758	4758

Efficiency

Annual revenues generated for the Handicap Parking Trust Fund through citations issued.	\$ 126,000	\$ 128,000	\$ 128,000
Aggregate monetary value of Social Services provided/acquired on an annual basis	\$ 210,803	\$ 219,000	\$ 225,000
Amount of Federal dollars paid to Veterans in Duval County - cumulative	\$162 million	\$164 million	\$164 million
# of citations issued per certified member	30	26	25

Division - Waterfront Management

Inputs

\$ amount of budget	\$ 1,732,215	\$ 1,583,145	\$ 1,570,602
# of FTE	6	7	7

Workload/Demand

# of prescribed burns with MOU Burn Team	2	5	5
# of environmental education programs	548	448	400
# of new trail miles developed on Preservation Parks	27	3.5	8
# of preserves designed, developed or improved for resource-based or water access	15	15	8
# of acres of exotic species treated on Preservation parks	50	217	75
# CARE issues received	21	18	19

Efficiency

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
\$ per acre of preserve designed, developed or improved	\$ 292	\$ 2,428	\$ 5,021
Effectiveness			
% CARE Issues closed with due date threshold	64%	50%	57%
Huguenot & Hanna Park			
Inputs			
\$ amount of budget	\$ 1,792,917	\$ 1,875,157	\$ 1,917,563
# of FTE	15	15	15
Workload/Demand			
# Campsites rented at K.A. Hanna Park	18,000	20,500	22,000
# Days Dolphin Plaza Rented at K.A. Hanna Park	60	60	60
# Campsites rented at Huguenot Memeorial Park	6,384	6,353	6,400
# Day-use visitors at K.A. Hanna Park	360,500	360,500	370,000
# Day-use visitors at Huguenot Memorial Park	379,261	356,032	367,647
# CARE Issues received- K.A. Hanna Park	6	6	6
# CARE Issues received- Huguenot Memorial Park	6	4	6
Efficiency			
% campsites rented per year- K.A. Hanna Park	17%	19%	21%
% campsites rented per year- Huguenot Memorial Park	25%	25%	25%
% Dolphin Plaza rented per year	16%	16%	16%
\$ Revenue per day-use visitor at K.A. Hanna Park	\$ 0.93	\$ 1.10	\$ 1.12
\$ Revenue per day-use visitor at Huguenot Memorial Park	\$ 0.98	\$ 0.87	\$ 0.84

Division - Recreation & Community Programming

Community Centers and Athletics

Inputs

\$ amount of budget	\$ 5,818,797	\$ 5,699,538	\$ 5,575,449
# of FTE	92	80	78

Workload/Demand

# of staffed community centers	26	23	22
# of people attending community centers annually	450,000	539,000	545,000
# community center hours available for programming	79,560	70,000	75,000
# of children enrolled in Club Rec	800	907	1000
# of non-employee accidents at recreation programs per 100,000 recreation program attendees	3	3	3
# of unstaffed Centers	0	4	3
# of new contracts for partnerships with unstaffed Centers	10	2	3
# of baseball diamonds	286	284	284
# of soccer fields	88	88	88
# of football fields	25	25	25
# of customers served by league athletic programs	44,013	59,782	61,306

Efficiency

% of available community center hours providing structured program	85%	85%	85%
% of baseball diamonds utilized	95%	95%	95%
% of soccer fields utilized	95%	95%	95%
% of football fields utilized	95%	95%	95%

Effectiveness

Average customer satisfaction score per year (based on a 5.0 Likert scale) for Club Rec & Day Camp	4.00	4.54	4.75
Average customer satisfaction score per season (based on a 5.0 Likert scale) for Athletics	4.00	4.5	4.5
% of participants returning to Day Camp program	47%	62%	65%

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
% of Recreation CARE issues responded to within 3 days	90%	86%	90%
# of association agreements issued by RCP	45	45	50
# field permits issued by RCP	350	975	1000
Aquatics			
Inputs			
\$ amount of budget	\$ 1,331,341	\$ 1,351,887	\$ 1,149,570
# of FTE	2	2	2
Workload/Demand			
# of pools	33	33	32
# of pool hours accessible by the public	19,000	13,530	14,000
# of people utilizing	475,000	411,354	423,695
# of swimming lessons taught	5,750	3,343	3,443
Efficiency			
% of pool hours utilized	95%	95%	95%
Effectiveness			
Average customer satisfaction score (based on a 5.0 Likert scale) for Swimming Lessons	4.00	4.9	4.95
Cecil Field			
Inputs			
\$ amount of budget	\$ 1,805,275	\$ 1,805,275	\$ 1,994,229
# of FTE	8	8	8
Workload/Demand			
# annual community center attendance (exposures)	65,000	169,507	178,500
# community center hours available for programming	2,000	2000	2500
# of pool hours accessible by the public	3,340	3340	3340
annual pool attendance (exposures)	125,000	167,000	159,000
# swimming lessons taught	875	1,069	1,100
Efficiency			
% of community center hours providing structured programs	85%	80%	85%
% of pool hours utilized	95%	95%	98%
Effectiveness			
Average customer satisfaction score for Cecil Aquatics (based on 5.0 Likert scale)	4.00	4.65	4.75
Average customer satisfaction score for Cecil Programs (based on 5.0 Likert scale)	4.00	4.5	4.75
<u>Division - Behavioral & Human Services</u>			
Inputs			
\$ amount of budget	\$ 21,300,238	\$ 21,198,577	\$ 21,377,902
# of FTE	33	33	33
Workload/Demand			
# of at-risk families provided assistance with rent and/or utilities to prevent homelessness	4,017	3,900	3750
# of advocacy services provided to victims of sexual assault	3,000	3,025	6000
# of crime prevention education/awareness events presented to at- risk populations (workshops, seminars)	12	15	20

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
# of financially assisted individuals completing the "Money Matters" course	775	1,000	1000
# of counseling/support group sessions offered to victims of violent crime & their family members	15	15	150
# of secondary victims served	725	725	825
# of primary crime victims receiving advocacy/case management services	2,500	2,600	2,650
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	55%	**	85%
% of deleted Medicaid In-patient hospital charges*	15%	NA*	NA*
% of deleted Medicaid Nursing Home charges*	25%	NA*	NA*
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	55%	**	85%
% of violent crime victims receiving crisis stabilization (prescriptions medication, rent, food & utilities)	75%	70%	***
# of crime victims receiving crisis stabilization (prescriptions medication, rent, food, utilities and victim's compensation assistance)	N/A	N/A	2500
# of crime victims receiving crisis stabilization (prescriptions, medication, rent, food, utilities and victim's compensation assistance.	N/A	N/A	2,500
\$ Per Crime Victim	\$ 371	***	***
\$ of Treatment Per In-Mate (Drug Program)	\$ 3,412	\$ 2,229	***

* Process has been transferred to the Administrative Services Division

** This measure is under review

*** This measure is in no longer being tracked

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division- Accounting</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 4,345,385	\$ 4,378,194	\$ 4,110,108
# of FTE's	49	49	49
<i>Workload/Demand</i>			
# of Checks issued (vendors)	103,389	65,000	65,000
# of Checks Issued (payroll)	26,617	27,500	21,800
# of Direct Deposit payments made (payroll)	212,738	209,000	216,000
# of ACH payments (vendors)	13,404	13,000	15,000
# of departmental personal property capital assets inventory sample	211	200	200
<i>Efficiency</i>			
% of Payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	84%	80%	90%
% of Payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	83%	80%	90%
% of GAD payment from the submittal to GAD of required information for or the four way matching (PO, Departmental authorization, Budget Capacity, and Invoice from Vendor) to 10 days.	94%	95%	95%
<i>Effectiveness</i>			
Unqualified opinion on audit of the prior fiscal year.	Yes	Yes	Yes
GFOA certificate of Excellence in Financial Reporting for the prior F	Yes	Yes	Yes
Accounting System response on set up of accounts. Two business days to respond and complete routine requests.	95%	95%	95%
Accounting System response on set up of security. One business day to respond and complete routine requests.	95%	95%	95%
% of BJP- GAD on Time Accounts Payable Payments (3 working days)	98%	95%	95%
% of JSEB - GAD On Time Accounts Payable Payments (3 working days)	99%	93%	95%
External Receivables outstanding greater than 120 days	34,528	63,000	63,000
Departmental Payroll Quick Pays	0.7%	0.5%	0.4%
GAD Payroll Quick Pays	2	1	1

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Budget</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,084,382	\$ 1,198,760	\$ 1,134,474
# of FTE's	11	11	11
<i>Workload/Demand</i>			
\$ value of budgets analyzed	\$1,775,815,073	\$1,848,045,175	\$1,993,544,799
# of Budget Transfers	186	183	180
# of Transfer Directives	483	506	529
# of RC's	491	440	400
<i>Effectiveness</i>			
GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes
<u>Division-Treasury</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,397,315	\$ 1,259,245	\$ 1,277,377
# of FTE's	10	9	9
<i>Workload/Demand</i>			
# of deposit items carried as reconciling items on end of month bank reconciliation that occurred more than 5 days prior to month end	5	5	5
% of weekly cash flow forecasts prepared using standard cash availability methodology	80%	90%	90%
Annual review of Investment Policy Statement	1	1	1
% of monthly and quarterly investment reports released within 20 days of month/quarter end	100%	100%	100%
% of correctly calculated and posted investment earnings entries prior to month end close utilizing average daily cash balance	100%	100%	100%
% of interim monthly Pension financial statements provided to Pension Board with 20 days of month end	100%	100%	100%
Annual Review of Debt Management Policy Statement	1	1	1
Update of Annual Debt Affordability Study	1	1	1
<i>Efficiency</i>			
% of Pensioner participation in direct deposit	97%	98%	98%
% of bank reconciliations prepared and reviewed within 20 days of month end	100%	100%	100%
% of remittance advices successfully delivered electronically on the next business day to vendors participating in ACH payment program who have requested notification	90%	100%	100%
% of collection locations receiving payment via each of the following electronic media:			
Credit Cards	50%	50%	50%
Debit Cards	50%	50%	50%
E-checks	50%	50%	50%
<u>Division-Risk Management</u>			
<i>Workload/Demand</i>			
<i>Input</i>			
\$ Amount of Budget	\$ 33,331,129	\$ 42,661,479	\$ 40,547,518
# of FTE's	23	22	22
<i>Workload/Demand</i>			
# of new public liability claims	2,500	2,200	2,350
Program claim recoveries - public liability and workers' compensatio	\$ 2,030,512	\$ 2,254,321	\$ 2,500,230

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
# of new workers' compensation claims	1,600	2,112	2,200
Closing Ratio - workers' compensation claims	119%	119%	119%
State experience modification rate	0.84%	0.84%	0.84%
Safety training / loss prevention scheduled meetings	104	139	122
<i>Efficiency</i>			
Same day contact - public liability claims	0.78%	0.78%	0.80%
Closing Ratio - public liability claims	111%	112%	115%
Avg. days pending to close for public liability claims	55.0	55.0	50.0

CITY OF JACKSONVILLE, FLORIDA

Fire Rescue

SERVICES/MEASURES	FY 09	FY 10	FY 11
<i>Inputs</i>	Historical	Estimated	Projected
\$ amount of Budget	104,536,226	111,107,348	112,168,595
# of FTE's	976	971	971
<i>Workload/Demand</i>			
# of suppression calls	22,000	22,500	23,000
<i>Efficiency</i>			
\$ average per call	\$ 467.00	\$ 472.30	\$ 477.60
 <u>Division - Rescue</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 37,393,738	\$ 37,989,000	\$ 39,198,413
# of FTE's	270	271	271
<i>Workload/Demand</i>			
# of EMS transport calls	50,887	55,400	56,331
<i>Efficiency</i>			
\$ average per transport call	\$ 493.99	\$ 500.02	\$ 506.15
 <u>Division- Prevention/Plans Review</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 3,172,326	\$ 3,172,814	\$ 3,014,232
# of FTE's	29	26	26
<i>Workload/Demand</i>			
# of Building Inspections Conducted	5,717	7,450	7,500
# of Fire Investigations Performed	363	379	500
# of Public Education Presentations	680	680	700
# of Smoke Detectors Installed	372	525	400
# of Building Plans Reviewed	3,819	3,900	4,200
<i>Efficiency</i>			
\$ average per call	289.68	245.31	226.63
 90th Percentile Response Times by District			
North	8:10	8:25	8:20
North West	6:12	6:26	6:18
South West	7:15	7:08	7:06
Arlington	7:05	7:11	7:07
South East	7:35	7:18	7:18
Urban Core	4:05	4:22	4:23
City Wide Response Times	7:10	6:48	6:45

CITY OF JACKSONVILLE, FLORIDA
Planning Development

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
Inputs			
\$ amount of budget	\$ 21,842,425	\$ 18,435,723	\$ 17,698,782
# FTE	194	194	190
Workload/Demand			
# of building permits issued	20,300	20,081	21,085
# of building inspections performed	81,496	71,192	74,752
# of electrical permits issued	20,420	18,168	19,076
# of electrical inspections performed	37,564	31,344	32,911
# of mechanical permits issued	12,669	12,671	13,305
# of mechanical inspections performed	24,162	21,394	22,464
# of plumbing permits issues	10,353	10,512	11,038
# of plumbing inspections performed	22,379	21,948	23,045
# of mobile home permits issued	210	225	236
# of mobile home inspections performed	257	227	238
# of sign permits issued	1,508	1,649	1,731
# of sign inspections performed	2,700	2,555	2,683
# of zoning applications processed	425	350	368
# of right-of-way permits issued	2,447	2,436	2,425
# of DRI reviews completed	1	-	*
# of NOPC reviews	6	2	2
# of addresses assigned	4,984	3,660	3,843
# of comp plan amendments processed	63	63	66
Efficiency			
% of man hours spent performing planning activities vs. regulatory activities	12%	12%	12%
# of days to complete preliminary horizontal review (average)	8.85	10.47	12.09
# of days to complete revised/final horizontal review (average)	4.67	5.12	5.57
\$ cost per building inspection (average)	\$ 40.50	\$ 40.82	\$ 40.43
\$ cost per electrical inspection (average)	\$ 40.93	\$ 44.50	\$ 45.14
\$ cost per mechanical inspection (average)	\$ 42.64	\$ 45.46	\$ 46.18
\$ cost per plumbing inspection (average)	\$ 56.62	\$ 46.22	\$ 46.48
\$ cost per mobile home inspection (average)	\$ 40.93	\$ 44.50	\$ 45.14
\$ cost per sign inspection (average)	\$ 40.50	\$ 40.82	\$ 40.43
\$ cost per zoning application processed (average)	\$ 3,090.00	\$ 3,098.00	\$ 3,005.00
\$ cost per DRI review (average)	\$ 20,935.00	\$ 20,621.00	*
\$ cost per address assignment (average)	\$ 25.00	\$ 25.00	\$ 25.00
\$ cost per comp plan amendment processed (average)	\$ 8,584.00	\$ 8,455.00	\$ 8,202.00
\$ cost per horizontal review (average)	\$ 449.00	\$ 442.00	\$ 435.00

* = As a result of 2009 legislative changes, growth management laws have been revised to eliminate the Development of Regional Impact (DRI) review process in communities designated as Dense Urban Land Areas (DULA). Duval county is considered a DULA. For those projects that exceed the DRI thresholds and where project boundaries cross county lines into a non-DULA area, the DRI requirements apply. The number of these types of DRIs are difficult to predict and would be minimal in number, thereby lacking the administrative value for Performance Measurement purposes.

CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Animal Care & Protective Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 3,830,588	\$ 4,568,296	\$ 4,553,619
# FTE	62	62	62
<i>Workload/Demand</i>			
Total # of received/impounded animals per year	24,034	21,881	22000
# of adoptions out of total received population	3,425	4,088	4000
# of education/outreach projects conducted annually	4	6	8
# of pet licenses sold annually	45,900	65,000	85000
# of pets microchipped by animal care & control	3,385	4,500	5000
Total # of animal care and control calls received annually	32,781	31,500	30735
# of calls received for stray animals	11,567	10,900	10250
# of surgeries per veterinarian	2,719	2,760	3750
# of foster care providers	150	150	150
# of animals placed in foster care annually	1,092	1,000	1000
# of animals placed through pet placement partnerships	6,744	6,536	6700
# of animals returned to their owners	859	704	750
# of dogs received in shelter annually	10,601	10,356	10250
# of cats received in shelter annually	12,917	11,265	11600
# of reptiles received in shelter annually	0	0	0
# of other received in shelter annually	516	260	150
# of active volunteers	25	50	50
# of volunteer hours annually	1,300	1,950	2100
# of animal impounds by source (owner relinquishment, field officer, front office)	5,766	4,600	4500
	7,370	8,630	8800
	7,294	8,651	8700
# of AC&C euthanasias per year	12,725	10,216	10000
<i>Efficiency</i>			
% of feral animals TNR	94%	94%	94%
\$ value of volunteer hours	\$ 25,350	\$ 38,500	\$ 41,475
<i>Effectiveness</i>			
% of At-Large Issues Resolved (Animals Captured)	63.72%	79.17%	80.50%
# of Live Releases	11,134	11,424	11,450
% of At-Large Issues Resolved (Animals Captured)	17.59%	14.60%	15.50%
# of Live Releases	11,134	11,424	11,450

Division-Environmental Quality Division

<i>Inputs</i>			
\$ amount of budget	\$ 3,406,166	\$ 5,671,271	\$ 5,908,052
# FTE	70	69	70
<i>Workload/Demand</i>			
# of emergency response incidents	313	325	330
# of Noise pollution cases per year	500	500	350
# of citizen complaints for water quality	620	630	700
<i>Efficiency</i>			
%of ER cases closed on time	96%	96%	96%
% of NP cases closed within 13 days	98%	98%	98%
% of water quality data collected for MS4/NPDES efforts	96%	94%	94%
% of water quality complaints responded within one day	96.5%	95%	95%

CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Mosquito Control</u>			
\$ amount of budget	\$ 2,228,710	\$ 2,453,918	\$ 2,159,949
# FTE (authorized)	28	28	28
<i>Workload/Demand</i>			
# of pesticide applications per year	n/a	n/a	n/a
# of light traps used	21	21	21
# of acres treated by ground and air combined	456,106	456,106	500,000
# of educational programs conducted annually	14	14	12
<i>Efficiency</i>			
% of citizen requests for service responded to within 4 business days	92%	90%	90%
% of mosquito inspections completed	100%	100%	100%
# of incidents of mosquito borne illnesses (Health Dept statistics)	0	0	0
Annual MCD operating cost per capita (population - 850,962)	2.69	2.5	2.4
<i>Effectiveness</i>			
Avg. customer Satisfaction Score	4.35	4	4
<u>Division-Municipal Code Compliance</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 6,491,194	\$ 6,470,872	\$ 6,379,315
# FTE	73	72	72
<i>Workload/Demand</i>			
# of existing unsafe buildings demolished (by owner and city contractor)	130	200	150
# of cited nuisance properties	19,000	20,000	20,000
# of zoning code and property safety/maintenance cases addressed by field employees	13,000	20,000	20,000
Days lapsed from request for service to initial inspection, as documented in PICS database	4	4	4
<i>Efficiency</i>			
# of days lapsed between receipt of nuisance abatement work orders and project completion	12	12	12
# of days lapsed between receipt of board-up work orders and project completion	10	10	10
# of days lapsed between formal and emergency demolition bids approval and actual demolition	45 days	30 days	30 days

CITY OF JACKSONVILLE, FLORIDA

Housing

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	21,021,363	13,973,261	13,546,391
# FTE	38	38	33
Workload/Demand			
# of persons receiving down payment assistance	273	142	134
# of persons assisted through first-time mortgage program	74	92	-
# of real estate parcels conveyed dedicated to new housing	5	5	2
# of Community Housing Development Organizations assisted	6	6	7
# of not-for-profit & for-profit building developers other than CHDOs assisted with homeownership	-	2	-
# of not-for-profit & for-profit building developers assisted with rental projects	1	12	-
# of households receiving rehabilitation assistance	27	40	40
# of referrals made to prevent foreclosures	33	41	-
# of small business applications received for the NW Economic	5	6	6
# of environmental hazard sites remediated	1	1	*
# of sites identified for remediation	3	3	*
# of failing septic systems repaired	21	12	12
	94	103	103
# of septic systems abandoned and homes connected to city sewer			
# of persons receiving emergency assistance	116	-	-
# of persons assisted through HOPWA program	1,493	1,471	1,490
# of preventative crime programs established	10	10	10
# of persons assisted through crime prevention programs	500	500	500
# of units monitored for long term affordability	1,965	1,990	2,247
Efficiency			
% of SHIP and HOME funds available for down payment assistance spent	44% / 56%	63% / 37%	100.00%
% of JHFA single-family mortgage revenue bonds spent	100.00%	100.00%	100.00%
% HOME funds spent on Community Housing Development Organizations	15.00%	15.00%	15.00%
% of SHIP and CDBG funds spent on rehabilitation assistance	59.00%	30.00%	30.00%
% of funds spent on rental unit housing	1.00%	0.00%	0.00%
Total \$ spent on public facility improvements	741,151	1,696,313	1,786,580
Total \$ spent on physical infrastructure projects	47,131	12,564	74,500
Total \$ spent on public service activities	1,020,265	1,203,019	1,098,215
% of Town Center projects completed through Phase 2	68.00%	19.00%	0.00%
Total \$ spent on Town Centers	731,250	1,294,637	868,079
% of small business approved for NW Econ. Dev. Fund	50.00%	50.00%	60.00%
% of NW Econ. Dev. Fund projects completed	50.00%	33.00%	50.00%
% of active internal file audits	50.00%	50.00%	50.00%
% of reduction in journal entries	12.72%	45.03%	5.00%
Value of real estate lots conveyed	35,000	25,000	231,725
# of total units produced by Community Housing Development Organizations	23	18	13
# of total homeownership units produced by for-profit & not-for-profit building developers other than CHDOs	-	40	-
# of total rental units produced by for-profit & not-for-profit building developers	27	405	-
# of park and neighborhood center projects completed	3	1	2
# of Town Centers completed through Phase 2	2	1	-

*This activity is performed by Environmental Compliance.

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ Amount of Budget	\$ 22,835,202	\$ 21,580,722	\$ 21,140,059
# of FTE's	55	49	49
Workload/Demand			
# of Supper and Snacks served to children in the After School Food Program	1,082,862	816,000	820,000
# of Lunches and snacks served to children in the summer lunch program	791,000	620,000	650,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	N/A	98	150
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$100,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$100,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$100,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
Efficiency			
Grant Expenditures will be reimbursed in accordance with spending guidelines	1% Error Rate	1% Error Rate	1% Error Rate
Effectiveness			
# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	N/A	2%	N/A
<u>Division-Grant Administration, Development, Evaluation and Research</u>			
Workload/Demand			
# of dollars expended; with agencies expending 95% of their budgets.	\$ 14,134,695	\$ 13,416,902	\$ 11,263,747
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff		100%	100%
Effectiveness			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	N/A	95%	99%
** Agencies spend 95% of their allocated budgets - New in FY10	N/A	95%	95%
% of agencies reaching 90% of their goals and objectives - New in FY10	N/A	96%	90%
% of agencies serving low-income children/families - New in FY10	N/A	100%	100%

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-School Readiness - Early Literacy:</u>			
<i>Workload/Efficiency</i>			
% of centers with a post-ERS of 3.0 or better	90%	100%	93%
* % of centers who have improved one star level in five domains	75%	75%	75%
* % of students who attain the National CDA Credential	90%	95%	95%
% of coaching contact time	80%	80%	80%
<u>Division-Family Services</u>			
<i>Workload/Demand</i>			
# of children removed from the Unified Wait List	5,685	5,079	6,597
# of enrollment packets mailed	3,276	3,713	4,701
	9,077	9,790	10449
# of families returning for re-determination or updates	Children		
# of children terminated from care	961	491	736
<i>Efficiency</i>			
Record of e-mails and phone calls to DCF and FSS	2,000	3,630	4,282
<i>Effectiveness</i>			
<u>Division-Workforce Development:</u>			
<i>Workload/Demand</i>			
# of people trained and screened for mentors. - New in FY10		1,000	1,100
<i>Effectiveness</i>			
<u>Network for Strengthening Families Measures (Grant funding)</u>			
<i>Inputs</i>			
Budget	\$ 324,409	Program ended	Program ended
Staff	4	N/A	N/A
<i>Workload/Efficiency</i>			
# Of Families Participating In <i>7 Habits of Successful Families</i>	1,059	N/A	N/A
# Of Referrals For Issue Specific Services	3,288	N/A	N/A
<i>Efficiency</i>			
% of Families Graduating from <i>7 Habits of Successful Families</i>	86%	N/A	N/A
% Of Families Who Indicate Learning The Program Has Made A Difference In Their Lives	92%	N/A	N/A
% Of Families With Increased Family Functioning Scores Post-Test	84%	N/A	N/A
% of Families Who Would Recommend the Program to Others	90%	N/A	N/A

*Outcomes to be determined

**Pending July 15, 2010 final reimbursements.

CITY OF JACKSONVILLE, FLORIDA
Information Technology

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
\$ amount of budget	\$41,685,979	\$48,740,565	\$42,656,831
# FTE	194	190	166
Workload/Demand			
Total number of monthly meetings held with key customers		16	16
		95%	95%
Total number of employee performance plans with linked objectives			
Efficiency			
Actual YTD telecom spend		77%	65%
Budgeted monthly ITD spend		95%	97%
Total number of accurate monthly telecom bills		56%	70%
Total number of closed monthly projects delivered on time and within budget		50%	50%
Total number of documents completed monthly within 24 billable hours		90%	90%
Total number of features updated each quarter on the ITD Technology Matters website		1	1
Total number of monthly change management exceptions		29%	25%
Total number of monthly completed projects with posted documented lessons learned on employee portal		69%	70%
Total number of monthly implemented ITP projects in compliance with Customer signed-off requirements		5	5
Total number of monthly minutes of COJ enterprise network availability minus unscheduled downtime		99%	99%
Total number of monthly production changes implemented right the first time		98%	98%
Total number of security policies implemented annually		1	1
Total number of standard operating procedures created annually for grants as well as contracts		2	2
Total number of technology solutions that contribute to COJ's Sustainability and Green initiatives		3	2
Total number of Windows servers consolidated		100%	100%
Effectiveness			
% of Customers rating ITD products and services above average	75%	90%	90%
Total number of action plans implemented quarterly based upon customer satisfaction survey		6	6
Total number of all monthly changes documented and tracked in a central repository		75%	75%
Total number of assets tracked accurately monthly		75%	80%
Total number of quarterly survey respondents rating overall ITD staff performance "3" or better		93%	93%

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Economic Development Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$12,685,540	\$11,402,352	\$11,121,452
# FTE	18	17	17
Workload/Demand			
# of familiarization visits	32	35	35
# of new jobs	527	1000	1000
# of JEDC approved projects	4	8	10
# of EZ applications processed	252	325	330
Efficiency			
Amount of new Private Capital Investment	\$185,225,000	\$215,000,000	\$20,000,000
% complete in negotiations with Master Developer at COCA	80%	100%	NA
Increase in Duval County Average Wage	\$42,826	\$43,000	\$43,000
Increase in assessed value of Duval County tax base(in millions)	\$60,689,772	\$57,553,599	\$57,000,000
Increase in countywide job growth	454,537	431,245	\$430,000
# of business prospects identified that may be interested in locating to Jacksonville	45	50	55
Effectiveness			
Ratio: City Dollars: Job	10000:1	1100:1	1100:1
Ratio: Private Capital Investment: City Dollar	34:1	20:1	20:1
Ratio: Annual Payroll: City Dollar	4:1	30:1	30:1
Avg. wage of jobs created by firms receiving assistance	\$43,426	\$48,000	\$48,000

CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
<u>Division-Administrative Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 5,256,623	\$ 5,315,378	\$ 5,451,383
# FTEs	101	94	94
<i>Workload/Demand</i>			
# of employees serviced by ASD	3,100	3,100	3,100
# of requisitions processed	9,217	8,500	8,500
# of invoices receipted	45,806	56,419	57,000
# of invoices created	5,282	5,940	6,000
# of hours provided to departments for admin support	6,262	9,378	10,000
# of City User Fee payment issues, received, researched and resolved	7,245	11,969	5,000
<i>Efficiency</i>			
Avg. # of days per month participating in the Transitional Duty Program as an alternative to Worker Compensation	249	205	200
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	6 or less	5 or less	5 or less
# of working days to process purchasing and supply requests received from customers.	2 working days or less	2 working days or less	2 working days or less
# of working days to process invoice payments from authorization to pay.	5 working days or less	5 working days or less	5 working days or less
# of working days to process JSEB invoice payments from authorization to pay.	3 working days or less	3 working days or less	3 working days or less
% of time administrative support is provided to customers within requested timeframe.	95% or greater	95% or greater	95% or greater
Avg. customer satisfaction score.	4.0 or greater	4.0 or greater	4.0 or greater
<u>Division-Fleet Management:</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 33,694,206	\$ 37,959,162	\$ 39,406,193
# FTEs	149	120	118
<i>Workload/Demand</i>			
# of overdue PM and safety inspection.	200	229	300
# of returns	4	4	4
<i>Efficiency</i>			
\$ of equipment accidents - City Fault. (Risk Management to monitor liability cost to the City)	\$ 806,805	\$ 639,800	\$ 750,000
Average Unit Cost (Fuel)	\$ 1.99	\$ 2.45	\$ 2.76
Fuel Consumption (Gallon)	7,457,107	7,445,089	7,579,683
Avg. Age of Fleet in Replacement Program (months)	96	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 15	\$ 15	\$ 15
Avg. # of days to repair vehicles and equipment	2.0	2.0	2.0
Avg. # of days (from the creation of a requirement until the receipt of Parts).	2.0	3.0	3.0
<u>Division-Human Resources</u>			
<i>Inputs</i>			
\$ of amount of budget	\$ 87,200,991	\$ 96,108,097	\$ 102,439,683
# of FTE's	87	75	72
<i>Workload/Demand</i>			
Organizational Support (OS) - # of examination requests administered during fiscal year.	250	200	250
Organization Development (OD) - Aggregate # of employees enrolling in LDA annually (Beginning in Jan 2009)	500	750	792

CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Organizational Support (OS) - # of approved equity pay increases processed.	0	27	0
Organizational Support (OS) - # of approved special pay increases processed.	0	8	0
OS - # of Oracle transactions processed during Fiscal Year.	8464	8,500	8464
Efficiency			
Exam Contract Completion Rate		71.42%	100%
HR - Audit for errors by sampling 75 Oracle transactions / EB, OS – bi-weekly after payroll runs.	< 5.0%	< 5.0%	< 5.0%
Employee Benefits (EB) - Audit of enrollment changes	< 3.0%	< 2.5%	< 3.0%
OS - Improve the employee to supervisor staffing ratio / report semi annually	1:5	1:5	1:5
OS – Time elapsed from receipt of external exam request to list certified, excluding extended recruitment positions	18 Calendar Days	17 Calendar Days	18 Calendar Days
OS - Time elapsed from receipt of request to fill vancancy via internal exam to list certified, excluding extended recruitment positions.	35 Calendar Days	34 Calendar Days	35 Calendar Days
OS – Time elapsed from applicant selection by management to entry into Oracle as new hire	10 Calendar Days	9 Calendar Days	10 Calendar Days
OS – Operations – Cycle time on eHR transactions, new hires, terminations, worker status changes.			
- New Hires	5 Calendar Days	5 Calendar Days	5 Calendar Days
- Terminations	5 Calendar Days	5 Calendar Days	5 Calendar Days
- Worker Status Changes	5 Calendar Days	5 Calendar Days	5 Calendar Days
HR - Customer satisfaction survey / reports semi annually	3.69%	3.70%	3.70%

Division-Call Center/Office of the Director

Inputs

\$ Amount of Budget	\$ 3,641,699	\$ 1,423,065	\$ 1,440,862
# of FTE's	35	26	24

Workload/Demand

Customer Satisfaction	4.98	4.5	4.5
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Efficiency

Avg. Speed of Answer	0:01:06	0:02:00	0:02:00
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CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-EBO and Contract Compliance</u>			
<i>Inputs</i>			
\$ Amount of budget	\$ 1,139,317	\$ 1,212,423	\$ 1,017,153
# of FTE's	11	11	5
<i>Workload/Demand</i>			
# of JSEB Applications Received/Reviewed		New	420
# of Outreach Events		New	20
# of Contracts Reviewed for Participation		New	345
<i>Efficiency</i>			
Avg. # days per month spent improving JSEB reports		New	10
Avg. # days to process JSEB application	30	30	30
Avg. # days to review contracts for participation		New	3
% of New JSEBs applying for Bonding Assistance	5%	7%	7%
% of New JSEBs applying for Capital	2%	5%	5%
Number of JSEBs graduated from the program		New	3
% of increase in JSEB applications		New	5%
% of total dollars awarded to JSEB	10	12	12
% of JSEB contract awarded as set-asides	7	9	9
Number of Mentor/Mentee Relationships		New	10
Total Dollar of loans awarded to JSEBs through Access to Capital			\$ 500,000
Number of JSEBs Receiving Bonding or Counseling		New	210
Number Quarterly and Annual reports completed timely		New	5
<u>Division-Procurement</u>			
<i>Inputs</i>			
\$ Amount of budget	\$ 3,487,146	\$ 4,363,205	\$ 4,112,690
# of FTE's	35	37	35
<i>Workload/Demand</i>			
Number of Formal Bids processed/awarded.	374	345	345
Number of Purchase Orders processed/issued	21,185	19,500	19,500

CITY OF JACKSONVILLE, FLORIDA
Medical Examiner

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
Inputs			
\$ amount of budget	\$ 2,927,141	\$ 3,128,100	\$2,850,154
# FTE	27	27	27
Workload/Demand			
# of cremation authorizations requested	5,539	5,830	6,122
# of cremation authorizations completed	5,539	5,830	6,122
# of scene removals completed within 2 hours of notification by law enforcement agency	1,059	952	1,006
# of removals requested from city contracted removal service	1,059	952	1,006
# of removals requested	1,059	952	1,006
# of decedents transported	1,507	1,308	1,408
# total cases	1,999	1,866	1,933
# of cases in which autopsies were performed	1,212	1,030	1,121
# of microslides requested	3,462	2,190	2,826
# of microslides produced	3,462	2,190	2,826
# of non ME cases (jurisdiction declined)	481	495	488
Efficiency			
% of autopsies of total cases	61%	55%	58%
\$ per autopsy (internal examination)	\$ 2,100.00	\$ 2,160.00	\$ 2,225.00
\$ per inspection (external examination)	\$ 630.00	\$ 650.00	\$ 670.00
\$ per record review (private doctor)	\$ 350.00	\$ 360.00	\$ 370.00
\$ per non ME case (jurisdiction declined)	\$ 60.00	\$ 62.00	\$ 64.00
% of total cases where jurisdiction is declined	24%	21%	25%
% of exams completed within 24 hours of arrival	100%	100%	100%
Average turnaround time of microslides produced within 5 days of request by pathologist	6 days	5 days	5 days
\$ per microslide produced (includes staff time)	\$ 30	\$ 30	\$ 30
% of investigative summaries completed by day of exam	100%	100%	100%
% of toxicology reports completed within 30 days of exam	96%	96%	100%
% of tests completed in house of total test requested	99%	99%	99%

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Public Libraries

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<i>Inputs</i>			
\$ amount of budget	\$ 37,131,471	\$ 41,939,848	\$ 41,127,967
# FTE	369	363	348
<i>Workload/Demand</i>			
Circulation	9,156,597	9,120,357	9,120,357
<i>Efficiency</i>			
E-Library Circulation	26,985	51,905	57,600
<i>Effectiveness</i>			
Overall Customer Satisfaction Survey system score	8.7	8.8	8.0
Gate	5,257,939	5,067,762	5,067,762

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Human Right's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$ 1,223,347	\$ 1,256,095	\$ 989,826
#FTE	17	17	13
Workload/Demand:			
# of investigative inquiries. (Telephonic)	1,200	1,200	1,500
# of investigative inquiries. (Electronic-Walkin-Questionnaires)	700-750	700-750	650-700
# of employment charges accepted.	300	300	300
# of employment charges resolved.	170	170	180
# of housing/public accommodations complaints accepted.	50	40	40
# of housing/public accommodations complaints resolved.	24	24	24
# of participants completing study circles.	350	400	325
# of participants attending dialogue sessions on race/ethnic relations.	800	850	500
# of participants reached through educational outreach activities	1,000	1,200	1,200
Effectiveness:			
% of employment charges resolved within 180 days.	43.0%	40.0%	35.0%
% of housing/public accommodations complaints resolved within 100 days.	45.00%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.00	3.50	3.50
Customer satisfaction scores for housing/public accommodations complaints	3.50	4.00	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	85	85	85
EO/EA Division:			
# of EO/EA Consultations.	50	40-45	40-47
#of EO/EA Investigations accepted.	25	25	20
# of EO/EA complaints resolved.	15	15	15
Avg. days of EO/EA resolved complaints.	60.0	60-75	60-75
# of EO/EA training courses conducted.	50	55-60	35-40
# of city employees trained.	1,200	1,200	800
Customer Satisfaction score for EO/EA training.	4.60	4.60	4.60



DEPARTMENT OF FINANCE

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