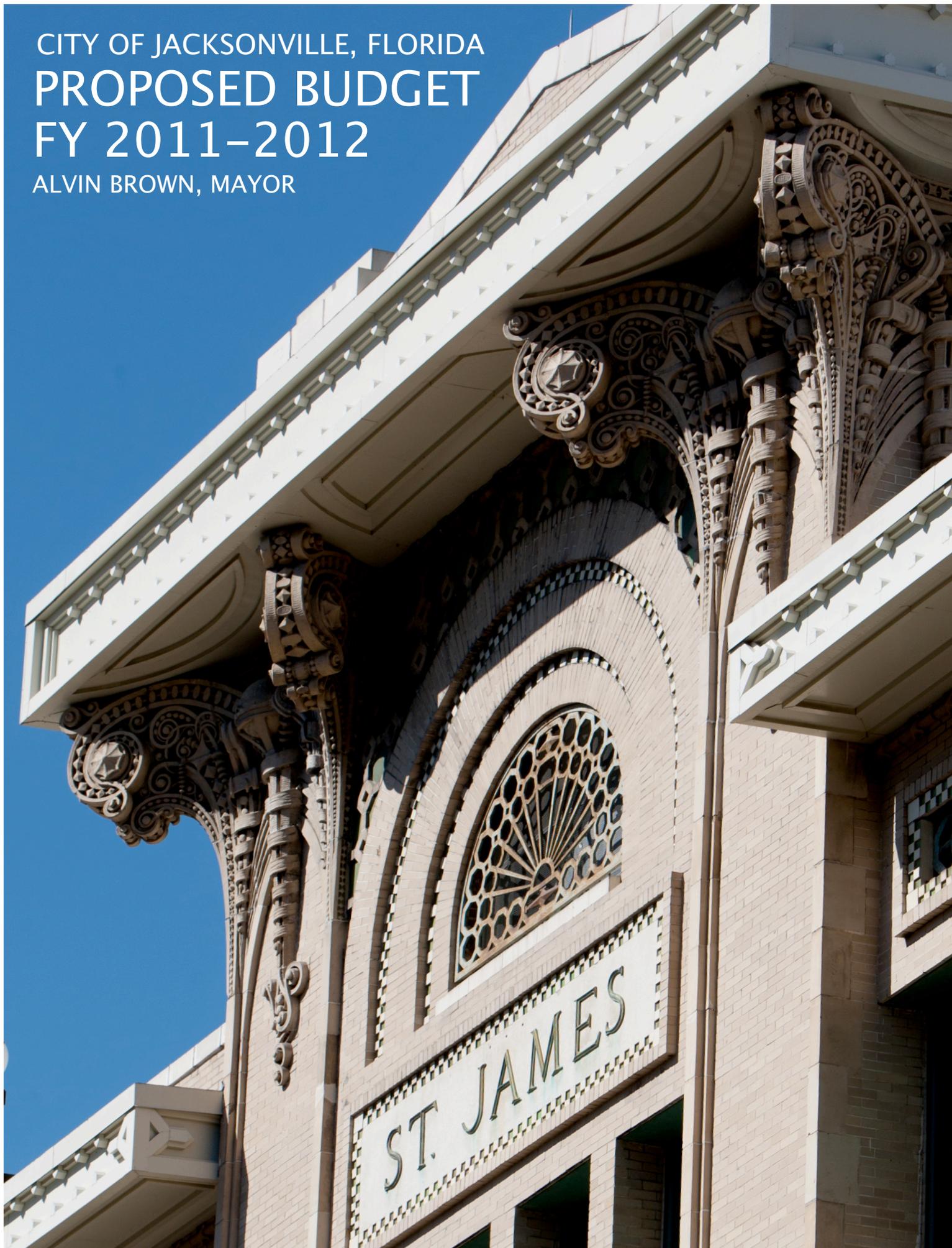


CITY OF JACKSONVILLE, FLORIDA  
**PROPOSED BUDGET**  
**FY 2011-2012**

ALVIN BROWN, MAYOR



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**CITY OF JACKSONVILLE, FLORIDA**

# **SUMMARY**

# INTRODUCTION

## Organization of the Proposed Budget

The Summary Section provides a high level overview of the Proposed Budget. The document begins with a summary of the budget that shows the total budget for all funds that are presented in the Mayor's Proposed Budget. This table is followed by a summary of the proposed cap for full time positions shown also by fund. The next several pages provide an overview of the General Fund's revenues and expenditures, beginning with a schedule of revenues. This schedule shows the non-departmental revenues first, including a detailed look at Ad Valorem taxes (property taxes), followed by departmental revenues. The next revenue schedule details the major revenues areas including State Shared revenues and Contributions from Other Funds and Other Local Units. The Schedule of Expenditures follows, showing first departmental, and then non-departmental, expenses. The non-departmental expenditures are totaled by category; in the Schedule of Non-Departmental Expenditures, the expenses within each of these categories are displayed by activity. The last summary schedule is the Employee Cap by Department that shows the number of authorized employees by department within the General Fund. Finally, an organizational chart for the City is included in the Summary Section.

The Operating Budgets Section presents the detailed budget presentations for the various departments, commissions, offices and constitutional officers as well as for some non-departmental funds. This section is ordered by department and then by subfund within department, with the General Fund appearing first followed by any non-General subfunds in subfund number order. The revenues and expenditures for the department are shown separately for each subfund. For departments, commissions, offices and constitutional officers, the first page provides a Vision Statement, a Mission Statement and an Organization Chart. The next page provides the actual expenditures incurred and revenues collected in fiscal year (FY) 09-10, the adopted budget for FY 10-11 and the proposed budget for FY 11-12. Immediately following the revenue and expenditure page(s) is a brief overview of the activity and changes in that particular Budget.

The third and final section, Performance Measures, contains a series of performance measures for the Executive Departments.

## Revenues

An overview of the City's revenues is presented later in the Summary section. Total revenues for the General Fund total \$962.5 million, a 2.8% decrease compared to FY 10-11. Five revenues comprise 84.5% of the City's General Fund revenues, which are discussed below.

## Property Taxes

Property values in the city declined 6.3% from FY 10-11 to FY 11-12. The millage rate for the FY 11-12 Proposed Budget is 10.0353 mills, the same millage rate that was adopted in the current fiscal year (FY 10-11). However, holding the millage rate will collect, on the whole, 6.8% less revenues from properties on the tax roll a year ago. After distributions to the tax increment districts, property taxes are expected to produce net revenues of \$454.8 million for FY 11-12, or about 47.3% of the total General Fund revenues.

## Utility Services Taxes

Utility Services tax revenues are anticipated to yield \$134.0 million next fiscal year. This represents approximately 13.9% of General Fund revenues.

## JEA Contributions

Contributions from the JEA are expected to provide roughly \$104.2 million in revenues for FY 11-12. These contributions represent 10.8% of total General Fund revenues.

## Sales Tax

The half-cent sales tax revenue that is shared by the State is projected to generate \$74.3 million in FY 11-12. This revenue source is approximately 7.7% of General Fund revenues.

## State Revenue Sharing

State Revenue Sharing dollars are expected to provide the General Fund with \$46.5 million in revenue for FY 11-12. This amount is approximately 4.8% of total General Fund revenues.

## **Expenditures**

Total expenditures in the General Fund total \$962.5 million for FY 11-12, a decrease of \$27.8 million, or 2.8%, from the FY 10-11 Budget. There are several cost saving or avoidance measures in the FY 11-12 Proposed Budget that reflect reductions made throughout the city government.

## **Reductions in Positions**

Over 200 positions have been eliminated in the FY 11-12 Budget compared to a year ago.

CITY OF JACKSONVILLE, FLORIDA  
SUMMARY OF BUDGETS

		FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
<b>GENERAL FUND</b>				
011	GENERAL FUND - GSD	990,365,838	962,548,308	
012	MOSQUITO CONTROL - STATE 1	87,357	289,008	
015	PROPERTY APPRAISER	8,775,888	8,630,937	
016	CLERK OF THE COURT	3,569,133	3,476,666	
017	TAX COLLECTOR	14,763,266	14,313,355	
018	EMERGENCY CONTINGENCY	44,362,825	47,571,751	
019	PUBLIC SAFETY INITIATIVE	10,083,162	10,155,762	
<b>TOTAL</b>	<b>GENERAL FUND</b>	<b>1,072,007,469</b>	<b>1,046,985,787</b>	
<b>SPECIAL REVENUE FUNDS</b>				
110	PLANNING, ECONOMIC DEV. & CONCUR MNGT	935,125	786,980	
120	AIR POLLUTION CONTROL & MONITORING	1,991,778	1,610,978	
130	SPORTS, CONVENTION & TOURISM DEV	5,476,592	4,576,500	
140	TRANSPORTATION	101,423,186	105,193,270	
150	GENERAL GOVERNMENT	18,143,088	16,799,030	
170	TAX INCREMENT DISTRICTS	4,996,147	4,830,652	
180	TAX INCREMENT DISTRICTS	23,455,796	22,032,234	
190	JACKSONVILLE CHILDREN'S COMMISSION	21,022,079	19,794,628	
1A0	COMMUNITY DEVELOPMENT BLOCK GRANT	489,957	456,004	
1D0	MAINTENANCE, PARKS AND RECREATION	4,793,247	4,624,257	
1F0	OTHER FEDERAL, STATE & LOCAL GRANTS	200,000	200,000	
1H0	GENERAL GOVERNMENT	1,128,630	1,230,070	
1I0	BETTER JACKSONVILLE TRUST FD	69,029,936	68,667,501	
1J0	CHOOSE LIFE TRUST FUND	47,000		
<b>TOTAL</b>	<b>SPECIAL REVENUE FUNDS</b>	<b>253,132,561</b>	<b>250,802,104</b>	
<b>CAPITAL PROJECT FUNDS</b>				
310	BOND PROJECTS	3,035,000	2,212,962	
320	GENERAL PROJECTS	139,824,836	56,628,812	
330	GRANT PROJECTS	896,800	510,000	
340	RIVER CITY RENAISSANCE PROJECT	1,170,540	142,304	
360	BOND PROJECTS	2,163,460	2,881,922	
<b>TOTAL</b>	<b>CAPITAL PROJECT FUNDS</b>	<b>147,090,636</b>	<b>62,376,000</b>	
<b>ENTERPRISE FUNDS</b>				
410	PUBLIC PARKING SYSTEM	6,335,931	4,004,534	
430	MOTOR VEHICLE INSPECTION	527,334	506,612	
440	SOLID WASTE DISPOSAL	83,865,592	87,962,282	
460	STORMWATER SERVICES	41,808,806	56,219,210	
4A0	MUNICIPAL STADIUM	38,418,852	37,294,496	
4B0	MEMORIAL ARENA	18,974,892	19,030,850	
4C0	BASEBALL STADIUM	3,889,706	3,757,356	
4D0	PERFORMING ARTS CENTER	3,320,160	3,431,371	
4E0	CONVENTION CENTER	3,915,178	3,641,221	
4F0	EQUESTRIAN CENTER	1,604,634	1,507,652	
4G0	SPORTS COMPLEX CAPITAL MAINT	4,303,253	4,198,162	
<b>TOTAL</b>	<b>ENTERPRISE FUNDS</b>	<b>206,964,338</b>	<b>221,553,746</b>	
<b>INTERNAL SERVICE FUNDS</b>				
510	FLEET MANAGEMENT	59,964,486	65,545,785	
520	PURCHASING	1,941,894	1,800,487	
530	INFORMATION TECHNOLOGIES	44,398,307	37,288,345	
550	OFFICE OF GENERAL COUNSEL	8,955,513	8,743,680	
560	SELF INSURANCE	31,681,013	29,613,986	
570	GROUP HEALTH	94,450,359	99,717,450	
580	INSURED PROGRAMS	8,856,161	8,649,719	
590	INTERNAL LOAN POOL	118,764,277	141,868,000	
<b>TOTAL</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>369,012,010</b>	<b>393,227,452</b>	
<b>TRUST AND AGENCY FUNDS</b>				
610	GENERAL EMPLOYEES PENSION TRUST	11,394,411	11,090,280	
640	EXPENDABLE TRUST FUND	450,816	913,879	
<b>TOTAL</b>	<b>TRUST AND AGENCY FUNDS</b>	<b>11,845,227</b>	<b>12,004,159</b>	
<b>COMPONENT UNITS</b>				
720	JACKSONVILLE HOUSING FINANCE AUTHORITY	535,535	539,545	
750	JACKSONVILLE ECONOMIC DEVELOPMENT COMM	10,893,111	6,303,944	
<b>TOTAL</b>	<b>COMPONENT UNITS</b>	<b>11,428,646</b>	<b>6,843,489</b>	
<b>TOTAL FOR ALL GENERAL GOVERNMENT FUNDS</b>		<b>2,071,480,887</b>	<b>1,993,792,737</b>	

CITY OF JACKSONVILLE, FLORIDA  
SUMMARY OF EMPLOYEE CAPS BY SUBFUND

	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED	CHANGE FROM FY11
<b>GENERAL FUND</b>				
011 GENERAL FUND - GSD	6,493	6,311		-182
015 PROPERTY APPRAISER	128	122		-6
016 CLERK OF THE COURT	35	35		0
017 TAX COLLECTOR	244	235		-9
019 PUBLIC SAFETY INITIATIVE	9	10		1
<b>TOTAL GENERAL FUND</b>	<b>6,909</b>	<b>6,713</b>		<b>-196</b>
<b>SPECIAL REVENUE FUNDS</b>				
112 CONCURRENCY MANAGEMENT SYSTEM	5	5		0
121 AIR POLLUTION TAG FEE	8	7		-1
127 AIR POLLUTION EPA	14	14		0
132 TOURIST DEVELOPMENT COUNCIL	1	1		0
154 HAZARDOUS WASTE PROGRAM	5	5		0
159 BUILDING INSPECTION	107	89		-18
15B DUVAL COUNTY LAW LIBRARY	3	3		0
15L JUVENILE DRUG COURT	2	2		0
15Q COURT INNOVATIONS-JUDICIAL SUPPORT	3	3		0
15V TEEN COURT PROGRAMS TRUST	8	8		0
15W LIBRARY CONFERENCE FACILITY TRUST	2	2		0
171 9-1-1 EMERGENCY USER FEE	7	7		0
191 JACKSONVILLE CHILDREN'S COMMISSION	49	44		-5
1A1 COMMUNITY DEVELOPMENT	4	4		0
1D1 HUGUENOT PARK	9	9		0
1D2 KATHRYN A HANNA PARK	16	15		-1
1DA CECIL FIELD COMMERCE CENTER	8	8		0
1H2 ANIMAL CARE & CONTROL PROGRAMS	1	1		0
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>252</b>	<b>227</b>		<b>-25</b>
<b>ENTERPRISE FUNDS</b>				
411 PUBLIC PARKING SYSTEM	43	43		0
431 MOTOR VEHICLE INSPECTION	8	8		0
441 SOLID WASTE DISPOSAL	114	132		18
461 STORMWATER SERVICES	203	203		0
<b>TOTAL ENTERPRISE FUNDS</b>	<b>368</b>	<b>386</b>		<b>18</b>
<b>INTERNAL SERVICE FUNDS</b>				
511 FLEET MGMT - OPERATIONS	124	121		-3
512 FLEET MGMT - VEHICLE REPLACEMENT	3	3		0
521 COPY CENTER	7	7		0
531 ITD OPERATIONS	143	125		-18
533 COMMUNICATIONS	8	8		0
534 RADIO COMMUNICATIONS	14	13		-1
551 OFFICE OF GENERAL COUNSEL	70	70		0
561 SELF INSURANCE	18	18		0
571 GROUP HEALTH	12	11		-1
581 INSURED PROGRAMS	4	4		0
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>403</b>	<b>380</b>		<b>-23</b>
<b>TRUST AND AGENCY FUNDS</b>				
611 GENERAL EMPLOYEES PENSION	7	7		0
64A SHERIFF'S TRUSTS	1	1		0
<b>TOTAL TRUST AND AGENCY FUNDS</b>	<b>8</b>	<b>8</b>		<b>0</b>
<b>COMPONENT UNITS</b>				
721 JACKSONVILLE HOUSING FINANCE AUTHORITY	2	3		1
751 JACKSONVILLE ECONOMIC DEVELOPMENT COMM	17	17		0
<b>TOTAL COMPONENT UNITS</b>	<b>19</b>	<b>20</b>		<b>1</b>
<b>TOTAL EMPLOYEE CAP FOR ALL SUBFUNDS</b>	<b>7,959</b>	<b>7,734</b>		<b>-225</b>

**CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICE DISTRICT  
SCHEDULE OF REVENUES**

	<b>FY 10-11 COUNCIL APPROVED</b>	<b>FY 11-12 MAYOR'S PROPOSED</b>	<b>FY 11-12 COUNCIL APPROVED</b>
<b>NON-DEPARTMENTAL REVENUES</b>			
AD VALOREM TAXES	506,689,525	473,405,615	
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-21,156,253	-18,600,066	
<b>NET AD VALOREM TAXES</b>	<b>485,533,272</b>	<b>454,805,549</b>	
SALES AND USE TAXES	1,138,500	1,097,022	
FRANCHISE FEES	43,924,385	44,227,187	
UTILITY SERVICE TAXES	133,171,627	133,993,917	
BUSINESS TAXES	7,775,760	7,634,660	
FEDERAL PAYMENTS IN LIEU OF TAXES	25,000	24,000	
STATE SHARED REVENUES	123,857,232	127,721,006	
CONTRIBUTIONS FROM OTHER LOCAL UNITS	101,687,538	104,187,538	
OTHER CHARGES FOR SERVICES	18,818,729	18,342,333	
VIOLATIONS OF LOCAL ORDINANCES	24,801	3,000	
OTHER FINES AND/OR FORFEITS	1,660,535	1,387,118	
INTEREST, INCL PROFITS ON INVESTMENTS	7,940,834	6,810,696	
RENTS AND ROYALTIES	680,235	659,210	
DISPOSITION OF FIXED ASSETS	40,000	50,000	
OTHER MISCELLANEOUS REVENUE	5,278,729	5,227,594	
CONTRIBUTIONS FROM OTHER FUNDS	4,937,689	5,388,734	
<b>TOTAL NON-DEPARTMENTAL REVENUES</b>	<b>936,494,866</b>	<b>911,559,564</b>	
<b>DEPARTMENTAL REVENUES</b>			
ADVISORY BOARDS	299,651	107,081	
CENTRAL OPERATIONS	168,409	71,896	
CITY COUNCIL	428,855	460,248	
COURTS		297	
ENVIRONMENTAL & COMPLIANCE	1,320,637	1,515,013	
FINANCE	58,257	58,920	
FIRE AND RESCUE	21,276,449	21,785,424	
HUMAN RIGHTS COMMISSION	109,550	113,800	
MEDICAL EXAMINER	1,122,707	1,256,720	
OFFICE OF THE SHERIFF	14,894,118	10,465,726	
PLANNING AND DEVELOPMENT	1,328,524	1,064,990	
PUBLIC LIBRARIES	1,553,325	1,603,000	
PUBLIC WORKS	9,644,323	9,903,483	
RECREATION & COMMUNITY SERVICES	1,656,167	1,868,297	
SUPERVISOR OF ELECTIONS	10,000	713,849	
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>53,870,972</b>	<b>50,988,744</b>	
<b>TOTAL GENERAL FUND - GSD REVENUES</b>	<b>990,365,838</b>	<b>962,548,308</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
VARIOUS REVENUE DETAIL

<b>CONTRIBUTIONS FROM OTHER FUNDS</b>	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	176,816	53,341	
TRANSFER FR ENVIRON PROTECTNTO GF-GSD	25,000		
TRANSFER FR SOUTHSIDE TID TO GF-GSD	532,209	1,483,009	
TRANSFER FR JIA REDV TID TO GF-GSD	4,064,064	3,725,348	
TRANSFER FR COMMUNITY DEV TO GF-GSD	139,600	127,036	
<b>TOTAL CONTRIBUTIONS FROM OTHER FUNDS</b>	<b>4,937,689</b>	<b>5,388,734</b>	

<b>CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	81,921,684	84,007,260	
CONTRIBUTION FROM JEA/WATER&SEWER	19,765,854	20,180,278	
<b>TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS</b>	<b>101,687,538</b>	<b>104,187,538</b>	

<b>STATE SHARED REVENUE DETAIL</b>	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
1/2 CENT SALES TAX (FS 202.18 2C)	72,728,053	74,305,912	
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	615,000	658,489	
GASOLINE TAXES 7TH CENT	3,741,717	3,780,594	
INSURANCE AGENTS LICENSES (FS 624.501)	200,000	180,000	
MOBILE HOME LICENSES (FS 320.08)	300,000	265,000	
MOTOR FUEL USE TAX - COUNTY	29,585	26,809	
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	228,562	225,009	
REV SHARED-1/17 CIGARETTE TAX	421,035	424,784	
REV SHARED-8TH CENT GAS TAX	5,738,720	6,556,488	
REV SHARED-COUNTY SALES	17,152,814	17,423,341	
REV SHARED-MUNICIPAL SALES	15,297,051	16,723,095	
SPECIAL FUEL & MOTOR FUEL USE TAX	2,150	7,197	
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,671,724	5,389,401	
SURPLUS GAS TAX (FS 206.41 1A)	1,730,821	1,754,887	
<b>TOTAL STATE SHARED REVENUE</b>	<b>123,857,232</b>	<b>127,721,006</b>	

**CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICE DISTRICT  
SCHEDULE OF EXPENDITURES**

	<b>FY 10-11 COUNCIL APPROVED</b>	<b>FY 11-12 MAYOR'S PROPOSED</b>	<b>FY 11-12 COUNCIL APPROVED</b>
<b>DEPARTMENTAL EXPENSES</b>			
ADVISORY BOARDS	404,068	520,939	
CENTRAL OPERATIONS	20,265,271	16,674,308	
CITY COUNCIL	8,883,614	8,353,607	
COURTS	852,580	884,121	
ENVIRONMENTAL & COMPLIANCE	17,932,245	16,664,967	
FINANCE	6,921,766	6,476,034	
FIRE AND RESCUE	163,801,008	161,963,038	
GENERAL COUNSEL	308,651	368,106	
HUMAN RIGHTS COMMISSION	982,048	879,856	
MAYOR'S OFFICE	2,946,609	2,885,645	
MEDICAL EXAMINER	2,839,653	2,614,602	
OFFICE OF THE SHERIFF	350,387,721	349,118,737	
PLANNING AND DEVELOPMENT	7,473,512	7,233,099	
PUBLIC DEFENDER	936,989	1,013,642	
PUBLIC HEALTH	769,049	935,472	
PUBLIC LIBRARIES	39,602,759	38,696,857	
PUBLIC WORKS	79,769,323	80,077,130	
RECREATION & COMMUNITY SERVICES	49,765,389	30,961,089	
STATE ATTORNEY	188,343	179,129	
SUPERVISOR OF ELECTIONS	9,493,916	8,174,073	
<b>TOTAL DEPARTMENTAL EXPENSES</b>	<b>764,524,514</b>	<b>734,674,451</b>	
<b>NON-DEPARTMENTAL EXPENSES</b>			
CITYWIDE ACTIVITIES	50,182,428	78,434,839	
CITYWIDE ACTIVITIES - COUNCIL	323,275	310,217	
CONTINGENCIES	12,053,552	1,888,770	
DEBT FEES - BOND RELATED	330,000	292,612	
DEBT SERVICE TRANSFERS - FISCAL AGENT	1,017,158	517,236	
DEBT SERVICE TRANSFERS - INTEREST	37,530,735	37,052,798	
DEBT SERVICE TRANSFERS - PRINCIPAL	38,994,790	39,190,181	
INTER-LOCAL AGREEMENTS	2,745,904	2,164,264	
SUBFUND LEVEL ACTIVITIES	15,144,411	7,714,711	
TRANSFER OUT TO OTHER FUNDS	67,519,071	60,308,229	
<b>TOTAL NON-DEPARTMENTAL EXPENSES</b>	<b>225,841,324</b>	<b>227,873,857</b>	
<b>TOTAL GENERAL FUND - GSD EXPENDITURES</b>	<b>990,365,838</b>	<b>962,548,308</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
<b>CITYWIDE ACTIVITIES</b>			
LOBBYIST FEES	291,612	227,862	
FLORIDA/GEORGIA GAME COSTS	400,000	309,000	
SMG - GATOR BOWL GAME	300,000	370,000	
CITYWIDE INTERNAL SVC ALLOCATION	10,000	18,386	
ECONOMIC GRANT PROGRAM		2,919,700	
QUALIFIED TARGET INDUSTRIES		572,729	
FLORIDA/GEORGIA GAME BLEACHERS	269,379	269,379	
LICENSE AGREEMENTS AND FEES	6,631	17,265	
TRANSITIONAL GOVERNMENT-MAYORAL	75,000		
MEDICAID INPATIENT HOSPITAL CARE		11,164,250	
MEDICAID NURSING HOME CARE		1,441,647	
PUBLIC SERVICE GRANTS		2,327,217	
ANTICIPATED SAVINGS FROM REORGANIZATION		-658,949	
WATER SEWER EXPANSION AUTHORITY	334,672	52,057	
ZOO CONTRACT		1,282,500	
JUVENILE JUSTICE	6,673,853	3,946,128	
MUNICIPAL DUES & AFFILIATION	388,681	388,622	
PSG - CULTURAL COUNCIL		2,850,000	
METRO PLANNING ORGASSESSMENT	225,130	225,318	
NORTH FLORIDA REGIONAL COUNCIL	368,015	368,015	
SUBSIDIZED PENSION FUNDS	29,668	30,453	
FILING FEE LOCAL ORD-STATE ATTORNEY	52,000	52,000	
415 LIMIT PENSION COST	4,504	38,815	
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	13,500	5,500	
TAX DEED PURCHASES	25,600	100,000	
SHANDS JAX MEDICAL CENTER CONTRIBUTION	23,775,594	23,775,594	
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT	1,730,821	1,754,887	
CIP DEBT REPAYMENT TO BANKING FUND	14,633,021	21,929,804	
ANNUAL INDEPENDENT AUDIT	315,000	315,000	
ECONOMIC DEVELOPMENT		2,000,000	
FILING FEE LOCAL ORD-PUBLIC DEFENDER	30,000	30,000	
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	229,747	311,660	
<b>TOTAL CITYWIDE ACTIVITIES</b>	<b>50,182,428</b>	<b>78,434,839</b>	
<b>CITYWIDE ACTIVITIES - COUNCIL</b>			
F.R.S.S. TIME BUYBACK	323,275	310,217	
<b>TOTAL CITYWIDE ACTIVITIES - COUNCIL</b>	<b>323,275</b>	<b>310,217</b>	
<b>CONTINGENCIES</b>			
FEDERAL PROGRAMS CONTINGENCY	704,648	266,350	
EXECUTIVE OP CONTINGENCY - MAYOR	125,000	125,000	
EXECUTIVE OP CONTINGENCY - JOINT	250,000	250,000	
EXECUTIVE OP CONTINGENCY - COUNCIL	125,000	125,000	
BUDGET STABILIZATION CONTINGENCY	9,447,975		
FEDERAL MATCHING GRANTS (B1-B)	1,184,122	1,122,420	
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS	216,807		
<b>TOTAL CONTINGENCIES</b>	<b>12,053,552</b>	<b>1,888,770</b>	
<b>DEBT FEES - BOND RELATED</b>			
FISCAL AGENT FEES GF-GSD	330,000	292,612	
<b>TOTAL DEBT FEES - BOND RELATED</b>	<b>330,000</b>	<b>292,612</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
<b>DEBT SERVICE TRANSFERS - FISCAL AGENT</b>			
TRF FR 011 GF TO 22I - FISCAL AGENT FEES	1,000	1,000	
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	998,122	498,719	
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22X - FISCAL AGENT FEES	500	431	
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 22C - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 229 - FISCAL AGENT FEES	400	400	
TRF FR 011 GF TO 227 - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 225 - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	500	500	
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	1,350	1,350	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	450		
TRF FR 011 GF TO 22W - FISCAL AGENT FEES	431	431	
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	450	450	
<b>TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT</b>	<b>1,017,158</b>	<b>517,236</b>	
<b>DEBT SERVICE TRANSFERS - INTEREST</b>			
TRF FR 011 GF TO 256-07 ETR (INT)	1,780,281	1,730,882	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	2,031,237	1,978,014	
TRF FR 011 GF TO 561-ADAM'S MARK	334,546	315,179	
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,787,040	1,926,868	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	2,541,789	2,298,214	
TRF FR 011 GF TO 25B-09C SPEC REV	1,516,800	1,463,118	
TRF FR 011 GF TO 259-08A&B (97'S&02)	3,435,368	3,734,984	
TRF FR 011 GF TO 255-06C ETR	237,135	216,333	
TRF FR 011 GF TO 254-06B ETR REF	337,837	285,152	
TRF FR 011 GF TO 253-06A ETR BONDS	1,656,880	1,605,076	
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,537,867	2,432,885	
TRF FR 011 GF TO 22H-06C ETR/CARLING	195,928	185,572	
TRF FR 011 GF TO 22X-02A ETR REFUNDING	608,458	293,856	
TRF FR 011 GF TO 222-93 ETR FOR DSI	2,233,783	3,105,195	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,038,745	1,923,744	
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,684,805	1,681,047	
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	612,965	582,096	
TRF FR 011 GF TO 22C-ETR 2005A	1,168,769	1,166,640	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,782,193	4,668,805	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	3,432,400	2,977,734	
TRF FR 011 GF TO 25A-09AB&C	2,439,816	2,345,559	
TRF FR 011 GF TO 22I-96 RCR SALES TX BDS	136,093	135,845	
<b>TOTAL DEBT SERVICE TRANSFERS - INTEREST</b>	<b>37,530,735</b>	<b>37,052,798</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
<b>DEBT SERVICE TRANSFERS - PRINCIPAL</b>			
TRF FR 011 GF TO 22X-02A ETR REFUNDING	6,805,000	2,865,000	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,080,000	2,680,000	
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,400,000	2,495,000	
TRF FR 011 GF TO 254-06B ETR REF	1,490,000	1,830,000	
TRF FR 011 GF TO 256-07 ETR	1,105,000	1,145,000	
TRF FR 011 GF TO 259-08A&B (97'S&02)	3,427,219	2,600,302	
TRF FR 011 GF TO 25A-09AB&C ETR	3,035,000	3,055,000	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT		943,000	
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,080,000	1,130,000	
TRF FR 011 GF TO 253-06A ETR BONDS	1,370,000	1,420,000	
TRF FR 011 GF TO 561-ADAM'S MARK	724,202	756,429	
TRF FR 011 GF TO 25B-09C SPEC REV	1,165,000	3,020,000	
TRF FR 011 GF TO 22H-06C CARLING	310,559	314,935	
TRF FR 011 GF TO 255-06C ETR	436,613	458,086	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	8,580,000	9,050,000	
TRF FR 011 GF TO 229-03AETRIB/PROTON BM	960,000	990,000	
TRF FR 011 GF TO 227-03B&C ETR BONDS	15,000	20,000	
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,950,000	3,065,000	
TRF FR 011 GF TO 222-93ETR FOR DSP	1,061,197	1,352,429	
<b>TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL</b>	<b>38,994,790</b>	<b>39,190,181</b>	
<b>INTER-LOCAL AGREEMENTS</b>			
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	186,410	192,002	
ATLANTIC & NEPTUNE BCH FIRE SERVICE	233,696	240,705	
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,528,606	910,721	
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	190,824	196,548	
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	597,368	615,288	
<b>TOTAL INTER-LOCAL AGREEMENTS</b>	<b>2,745,904</b>	<b>2,164,264</b>	
<b>SUBFUND LEVEL ACTIVITIES</b>			
JPA - CONTRIBUTIONS TO/FROM	7,989,018	5,905,702	
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,077,541	2,709,177	
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	
PERSONNEL LASPE-CONTINGENCY	-5,073,863	-5,862,081	
JTA - CONTRIBUTIONS TO/FROM	1,254,804	1,284,270	
JEDC - CONTRIBUTIONS TO/FROM	8,866,911	3,647,643	
<b>TOTAL SUBFUND LEVEL ACTIVITIES</b>	<b>15,144,411</b>	<b>7,714,711</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

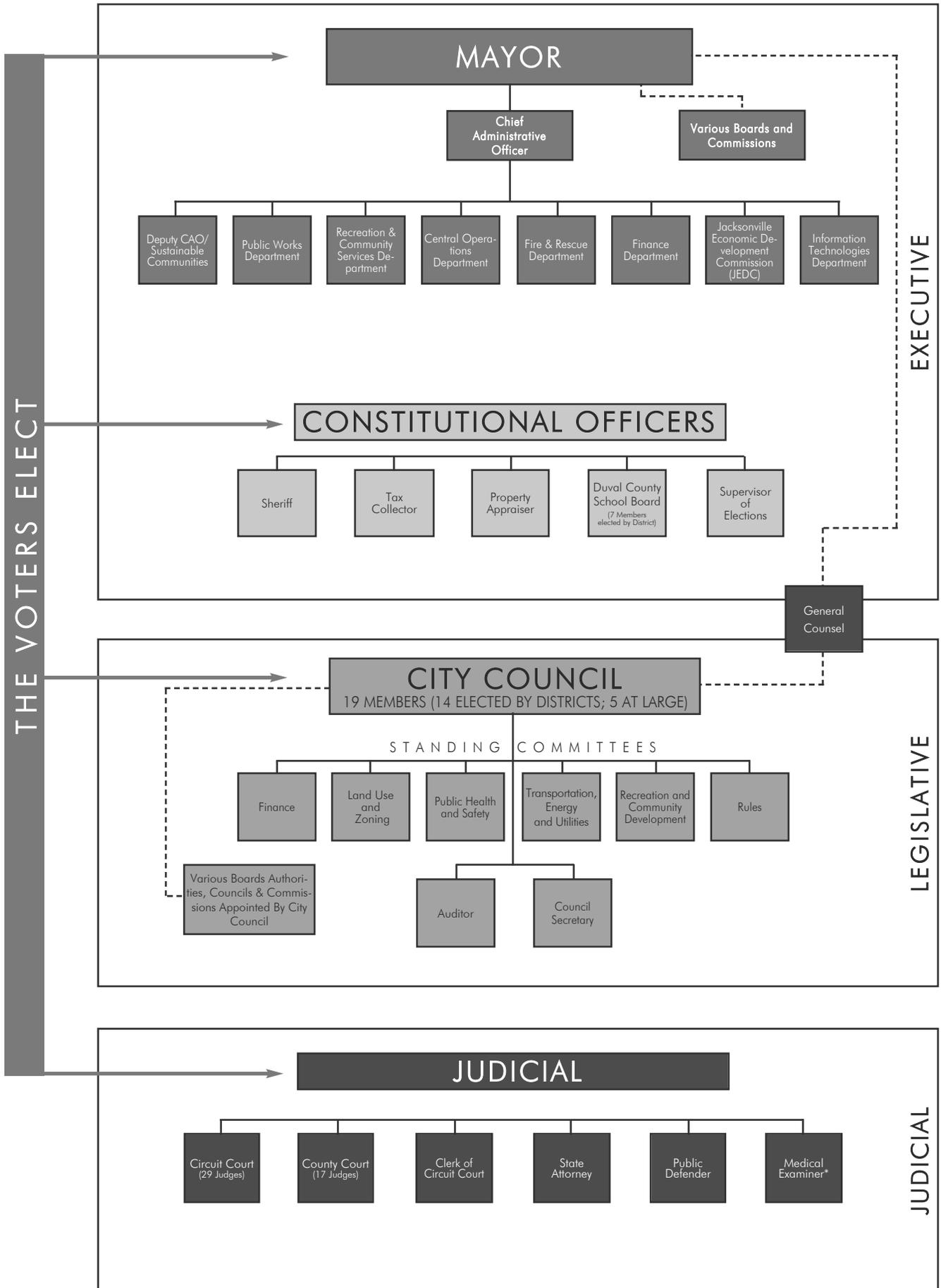
	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED
<b>TRANSFER OUT TO OTHER FUNDS</b>			
GEN FUND-GSD TRANSFER TO VEHICLE INSPECT	40,000		
GEN FUND-GSD TRANSFER TO STORMWATER OPS	869,685	1,482,501	
GEN FUND-GSD TRANSFER TO SMG-STADIUM	6,526,670	5,743,052	
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	681,724	634,337	
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	595,907	623,320	
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	744,772	679,358	
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	1,250,000		
GEN FUND-GSD TRANSFER TO PK GARAGE REV	1,075,715		
GEN FUND-GSD TRANSFER TO JCC	20,673,779	19,384,287	
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,252,369	1,330,901	
GEN FUND-GSD TRANSFER TO RECORDING FEES	544,845	1,122,784	
GEN FUND-GSD TRANSFER TO ITD OPERATIONS	482,000		
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,414,084	8,307,657	
GEN FUND-GSD TRANSFER TO CLERK OF COURT	819,954	641,039	
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	4,174,115	3,748,420	
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	10,083,162	10,155,762	
GEN FUND-GSD TRANSFER TO HANNA PARK	499,578	555,006	
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	333,987	249,281	
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY	60,427		
GEN FUND-GSD TRANSFER TO N.E. TID	2,220,543	3,322,168	
GEN FUND-GSD TRANSFER TO CDBG	275,357	253,968	
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,509,133	1,450,122	
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	
GEN FUND-GSD TRANSFER TO FY11 CIP FUND	2,803,200		
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	896,800		
GEN FUND-GSD TRANSFER TO AIR POLL EPA	491,265	424,266	
<b>TOTAL TRANSFER OUT TO OTHER FUNDS</b>	<b>67,519,071</b>	<b>60,308,229</b>	
<b>TOTAL NON-DEPARTMENTAL EXPENDITURES</b>	<b>225,841,324</b>	<b>227,873,857</b>	

CITY OF JACKSONVILLE, FLORIDA  
GENERAL FUND - GENERAL SERVICES DISTRICT  
EMPLOYEE CAPS BY DEPARTMENT

	FY 10-11 COUNCIL APPROVED	FY 11-12 MAYOR'S PROPOSED	FY 11-12 COUNCIL APPROVED	CHANGE FROM FY 11
<b>FULL TIME EMPLOYEE POSITIONS</b>				
ADVISORY BOARDS	5	5		0
CENTRAL OPERATIONS	233	198		-35
CITY COUNCIL	81	77		-4
ENVIRONMENTAL & COMPLIANCE	211	209		-2
FINANCE	71	70		-1
FIRE AND RESCUE	1,321	1,296		-25
GENERAL COUNSEL	1	1		0
HUMAN RIGHTS COMMISSION	13	12		-1
JACKSONVILLE CITYWIDE ACTIVITIES	5	5		0
MAYOR'S OFFICE	23	23		0
MEDICAL EXAMINER	27	27		0
OFFICE OF THE SHERIFF	3,354	3,283		-71
PLANNING AND DEVELOPMENT	82	78		-4
PUBLIC LIBRARIES	353	352		-1
PUBLIC WORKS	466	444		-22
RECREATION & COMMUNITY SERVICES	213	196		-17
SUPERVISOR OF ELECTIONS	34	35		1
<b>TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT</b>	<b>6,493</b>	<b>6,311</b>		<b>-182</b>

# ORGANIZATIONAL CHART

## CITY OF JACKSONVILLE, FLORIDA



**CITY OF JACKSONVILLE, FLORIDA**

# **OPERATING BUDGETS**

# CITY OF JACKSONVILLE, FLORIDA

## ADVISORY BOARDS

### **Asian Commission**

The commission serves as a liaison between the Asian community and city government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

### **Civil Service Board**

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

### **Construction Trade Qualifying Board**

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, garage door, awning installation, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

### **Hispanic American Advisory Board**

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

### **Mayor's Commission on the Status of Women**

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed; to encourage women to become actively involved in matters pertaining to the community and to work toward the utilization of capable women in roles of leadership.

**Mayor's  
Asian  
Commission**

**Construction  
Trade  
Qualifying  
Board**

**Mayor's  
Commission  
On Status of  
Women**

**Hispanic  
American  
Advisory Board**

**Civil  
Service  
Board**

ADVISORY BOARDS  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	101,815	292,500	105,000	-64.1%	-187,500
Fines and Forfeits	-160	1	1	0.0%	0
Miscellaneous Revenue	2,086	7,150	2,080	-70.9%	-5,070
<b>TOTAL REVENUE</b>	<b>103,741</b>	<b>299,651</b>	<b>107,081</b>	<b>-64.3%</b>	<b>-192,570</b>
<b>EXPENDITURES</b>					
Salaries	246,407	245,672	243,570	-0.9%	-2,102
Employer Provided Benefits	70,678	67,414	69,136	2.6%	1,722
Internal Service Charges	119,762	72,310	80,583	11.4%	8,273
Other Operating Expenses	18,524	18,671	127,649	583.7%	108,978
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>455,371</b>	<b>404,068</b>	<b>520,939</b>	<b>28.9%</b>	<b>116,871</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ADVISORY COUNCIL ON DOWNTOWN	0	0	13,000		13,000
ADVISORY COUNCIL ON MILITARY AFFAIRS	0	0	13,000		13,000
ADVISORY COUNCIL ON NEIGHBORHOODS	0	0	12,000		12,000
ADVISORY COUNCIL ON QUALITY OF LIFE	0	0	12,000		12,000
ADVISORY COUNCIL ON SENIORS	0	0	12,000		12,000
ADVISORY COUNCIL ON THE PORT	0	0	13,000		13,000
ADVISORY COUNCIL ON YOUTH	0	0	12,000		12,000
CIVIL SERVICE BOARD	196,458	186,436	183,609	-1.5%	-2,827
CONST. TRADES QUALIFYING BOARD	252,698	212,218	221,849	4.5%	9,631
EDUCATION & WORKFORCE DEVELOPMENT	0	0	12,000		12,000
MAYOR'S ASIAN COMMISSION	901	1,004	778	-22.5%	-226
MAYOR'S COMMISSION ON STATUS OF WOMEN	3,287	2,113	1,812	-14.2%	-301
MAYOR'S HISPANIC COMMISSION	2,028	2,297	1,891	-17.7%	-406
SMALL BUSINESS & ENTREPRENEURSHIP	0	0	12,000		12,000
<b>DEPARTMENT TOTAL</b>	<b>455,371</b>	<b>404,068</b>	<b>520,939</b>	<b>28.9%</b>	<b>116,871</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
ADVISORY BOARDS  
GENERAL FUND (011)**

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**BACKGROUND:**

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

**REVENUES:**

1. Charges for Services:
  - The decrease of \$187,500 is mainly due to the seasonality of contractor certification and renewal revenue. The CTQB issued certificates are renewed every two years.
  
2. Miscellaneous Revenue:
  - The decrease of \$5,070 is mainly due to a reduction in miscellaneous sales and charges and sales of books and regulations.

**EXPENDITURES:**

1. Employer Provided Benefits:
  - The increase of \$1,722 is mainly due to a rise of \$1,770 in group hospitalization insurance.
  
2. Internal Service Charges:
  - The net increase of \$8,273 is mainly due to a rise of \$12,629 in ITD charges. This increase was slightly offset by declines of \$2,305 in OGC legal and \$1,623 in copier consolidation.
  
3. Other Operating Expenses:
  - The increase of \$108,978 is mainly due to a rise of \$89,310 in miscellaneous services and charges, \$12,000 in travel expense and \$8,950 in office supplies. These increases were offset by \$1,124 in printing and binding.

**SERVICE LEVEL CHANGES:**

There are no service level changes.

**EMPLOYEE CAP CHANGES:**

There are no changes.

# CITY OF JACKSONVILLE, FLORIDA

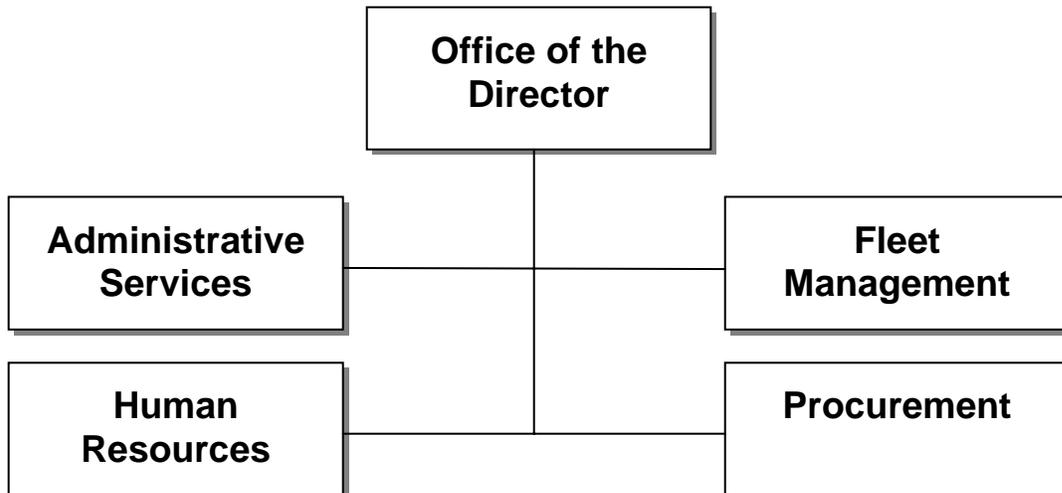
## DEPARTMENT OF CENTRAL OPERATIONS

### DEPARTMENT VISION:

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and, ultimately, its independent authorities.

### DEPARTMENT MISSION:

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



CENTRAL OPERATIONS  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	66,096	66,096	66,096	0.0%	0
Miscellaneous Revenue	11,057	102,313	5,800	-94.3%	-96,513
<b>TOTAL REVENUE</b>	<b>77,153</b>	<b>168,409</b>	<b>71,896</b>	<b>-57.3%</b>	<b>-96,513</b>
<b>EXPENDITURES</b>					
Salaries	10,451,007	10,219,223	8,843,543	-13.5%	-1,375,680
Lapse	0	0	-121,481		-121,481
Employer Provided Benefits	3,187,929	3,038,328	2,662,635	-12.4%	-375,693
Internal Service Charges	4,208,545	3,732,520	3,150,660	-15.6%	-581,860
Other Operating Expenses	1,738,477	3,267,850	2,138,949	-34.5%	-1,128,901
Capital Outlay	1,326	2	2	0.0%	0
Banking Fund Debt Repayment	14,529	7,348	0	-100.0%	-7,348
<b>TOTAL EXPENDITURES</b>	<b>19,601,812</b>	<b>20,265,271</b>	<b>16,674,308</b>	<b>-17.7%</b>	<b>-3,590,963</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	233	198	-35
PART-TIME HOURS	9,472	6,924	-2,548

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ADMINISTRATIVE SERVICES DIVISION	5,548,258	5,432,101	4,571,294	-15.8%	-860,807
EQUAL BUSINESS OPPORTUNITY	749,931	1,297,249	0	-100.0%	-1,297,249
HUMAN RESOURCES DIVISION	7,580,925	7,670,579	6,383,919	-16.8%	-1,286,660
OFFICE OF DIRECTOR	3,654,253	3,705,007	3,878,784	4.7%	173,777
PROCUREMENT DIVISION	2,023,534	2,160,335	1,840,311	-14.8%	-320,024
PUBLIC INFORMATION DIVISION	44,912	0	0		0
<b>DEPARTMENT TOTAL</b>	<b>19,601,812</b>	<b>20,265,271</b>	<b>16,674,308</b>	<b>-17.7%</b>	<b>-3,590,963</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
CENTRAL OPERATIONS  
GENERAL FUND (011)**

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**BACKGROUND:**

In the General Fund, this department consists of Administrative Services, Human Resources, Office of the Director (Call Center and Public Information) and Procurement. Equal Business Opportunity/Contract Compliance was a division and as a result of efficiency review and significant reduction in staff will be incorporated within the Office of the Director.

**REVENUES:**

1. Miscellaneous Revenue:

- The net decrease of \$96,513 is primarily the result of the Jacksonville Electric Authority (JEA) not participating with the Disparity Study.

**EXPENDITURES:**

1. Salaries:

- The net decrease of \$1,375,680 is mainly attributable to the Employee Cap Changes noted below, in addition to a reduction in part-time salaries of \$61,999 and overtime of \$26,293. This is offset somewhat with a slight increase in leave sellback.

2. Lapse:

- The lapse represents savings from personnel reductions.

3. Employer Provided Benefits:

- The net decrease of \$375,693 is mainly due to reductions in pension contributions of \$177,808, group health insurance of \$139,493, workers' compensation of \$31,379, Medicare tax of \$17,696 and group life insurance of \$13,728. This is minimally offset by a slight increase in FICA of \$4,982.

4. Internal Service Charges:

- The net decrease of \$581,860 is primarily due to reductions in ITD charges of \$545,508, copier consolidation of \$89,431 and mailroom charges of \$7,085. This is somewhat offset with increases in legal of \$35,095 and telecommunication charges of \$24,112.

5. Other Operating Expenses:

- The net decrease of \$1,128,901 is mainly attributable to reductions in professional services of \$940,410, tuition reimbursement of \$50,000, employee training of \$35,000, advertising and promotion of \$20,710, contractual services of \$19,200, printing of \$15,125, office supplies of \$14,845, dues, subscriptions and memberships of \$5,842 and food of \$4,500. In addition, \$45,839 for the rewards and recognition program was transferred to employee benefits. This is offset

somewhat with increases in other rent of \$16,000 and miscellaneous services and charges of \$6,400.

6. Banking Fund Debt Repayment:

- The decrease of \$7,348 is the removal of the banking fund debt.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There was a net reduction of thirty one (31) positions. There were four (4) positions transferred to other departments.

FLEET MGMT - OPERATIONS  
SUBFUND -- 511

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CENTRAL OPERATIONS</b>					
Charges for Services	36,658,474	38,612,801	43,085,320	11.6%	4,472,519
Miscellaneous Revenue	508,913	484,158	489,211	1.0%	5,053
Other Sources	367,450	0	0		0
	<u>37,534,836</u>	<u>39,096,959</u>	<u>43,574,531</u>	11.5%	4,477,572
<b>TOTAL REVENUE</b>	<b>37,534,836</b>	<b>39,096,959</b>	<b>43,574,531</b>	<b>11.5%</b>	<b>4,477,572</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-174,762	-254,809	45.8%	-80,047
	<u>0</u>	<u>-174,762</u>	<u>-254,809</u>	45.8%	-80,047
<b>CENTRAL OPERATIONS</b>					
Salaries	5,117,172	5,027,155	4,936,579	-1.8%	-90,576
Employer Provided Benefits	1,892,195	1,801,362	1,747,805	-3.0%	-53,557
Internal Service Charges	1,228,431	719,416	957,779	33.1%	238,363
Other Operating Expenses	26,870,111	30,277,813	35,211,915	16.3%	4,934,102
Capital Outlay	434,440	2	1	-50.0%	-1
Supervision Allocation	0	-86,316	-71,478	-17.2%	14,838
Indirect Cost	1,446,857	1,446,857	957,654	-33.8%	-489,203
Banking Fund Debt Repayment	18,584	85,432	89,085	4.3%	3,653
	<u>37,007,790</u>	<u>39,271,721</u>	<u>43,829,340</u>	11.6%	4,557,619
<b>TOTAL EXPENDITURES</b>	<b>37,007,790</b>	<b>39,096,959</b>	<b>43,574,531</b>	<b>11.5%</b>	<b>4,477,572</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	124	121	-3
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 12 BUDGET  
CENTRAL OPERATIONS  
FLEET MANAGEMENT - OPERATIONS (511)**

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**BACKGROUND:**

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board.

**REVENUES:**

1. Charges for Services:
  - The net increase is being driven by increased budgeted expenditures related to fuel costs.
2. Miscellaneous Revenue:
  - The net increase is due to a \$105,025 increase in reimbursement for warranty work, partially offset by \$99,972 decrease in contribution-loss deductibles.

**EXPENDITURES:**

1. Lapse:
  - The salary and benefit lapse has been increased to reflect various vacancies and retirements anticipated in FY 12.
2. Salaries:
  - The decrease reflects the impact of eliminating three positions as well as reductions in leave sellback and supervisory differential. These reductions are somewhat offset by a \$37,950 increase in overtime.
3. Employer Provided Benefits:
  - The decrease is due to the elimination of three positions as well as a \$93,537 reduction in workers' compensation costs. These reductions are partially offset by an increase in health insurance costs of \$56,571.
4. Internal Service Charges:
  - The increases are mainly due to higher Information Technology charges (\$108,885) and Fleet parts, oil, gas and lube charges (\$109,132).
5. Other Operating Expenses:
  - The increase is mainly due to increases in fuel costs (\$5.4 million) and sublet repairs (\$150,000). These increases are partially offset by across the board operating budget reductions totaling over \$600,000.

6. Supervision Allocation:

- This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.

7. Indirect Costs:

- The change is due to revisions in the indirect cost study performed by MAXIMUS Consulting Services, Inc.

8. Banking Fund Debt Repayment:

- The increase is due to an increase in the interest and principal payback for Banking Fund borrowing.

**SERVICE LEVEL CHANGES:**

The elimination of the positions should have no significant impact on service level.

**EMPLOYEE CAP CHANGES:**

Three positions were eliminated as part of the budget process.

FLEET MGMT - VEHICLE REPLACEMENT  
SUBFUND -- 512

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,241,868	539,182	547,443	1.5%	8,261
Transfers from Fund Balance	0	0	2,536,660		2,536,660
	1,241,868	539,182	3,084,103	472.0%	2,544,921
<b>CENTRAL OPERATIONS</b>					
Charges for Services	16,708,393	14,496,945	11,432,151	-21.1%	-3,064,794
Miscellaneous Revenue	394,094	0	0		0
Other Sources	3,629,307	806,078	0	-100.0%	-806,078
	20,731,794	15,303,023	11,432,151	-25.3%	-3,870,872
<b>TOTAL REVENUE</b>	<b>21,973,662</b>	<b>15,842,205</b>	<b>14,516,254</b>	<b>-8.4%</b>	<b>-1,325,951</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	387,295	159,072	-58.9%	-228,223
	0	387,295	159,072	-58.9%	-228,223
<b>CENTRAL OPERATIONS</b>					
Salaries	171,786	162,911	155,304	-4.7%	-7,607
Employer Provided Benefits	44,058	44,414	45,887	3.3%	1,473
Internal Service Charges	0	0	10,684		10,684
Other Operating Expenses	36,516	52,322	47,465	-9.3%	-4,857
Capital Outlay	3,636,246	806,078	0	-100.0%	-806,078
Supervision Allocation	0	86,316	71,478	-17.2%	-14,838
Banking Fund Debt Repayment	13,882,904	10,556,113	6,710,671	-36.4%	-3,845,442
	17,771,509	11,708,154	7,041,489	-39.9%	-4,666,665
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,079,838	3,746,756	7,315,693	95.3%	3,568,937
	3,079,838	3,746,756	7,315,693	95.3%	3,568,937
<b>TOTAL EXPENDITURES</b>	<b>20,851,347</b>	<b>15,842,205</b>	<b>14,516,254</b>	<b>-8.4%</b>	<b>-1,325,951</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
CENTRAL OPERATIONS  
FLEET MANAGEMENT - VEHICLE REPLACEMENT (512)**

---

**BACKGROUND:**

This is an internal service fund that accounts for the replacement of City owned vehicles.

**REVENUES:**

1. Miscellaneous Revenue:
  - This represents \$450,000 in anticipated revenue from the sale of surplus vehicles and \$97,443 estimated investment earnings.
2. Transfers from Fund Balance:
  - This represents an accumulation of excess revenue over expenditures from prior years and will be used to fund the FY 12 vehicle replacements without borrowing funds.
3. Charges for Services:
  - The decrease is the result of lower charges billed to other departments and agencies for vehicle replacements.
4. Other Sources:
  - The removal of this line item is due to the elimination of Banking Fund borrowing for vehicle replacements.

**EXPENDITURES:**

1. Cash Carryover:
  - This is the estimated residual income over expenses for the FY 12 proposed vehicle replacements. This amount will be used in FY 13 to help fund pay-go vehicle replacements.
2. Salaries:
  - The decrease is mainly due to reductions in overtime and supervisory differential.
3. Employer Provided Benefits:
  - The increase is mainly due to an increase in health insurance costs which is offset by a slight reduction in workers compensation costs.
4. Internal Service Charges:
  - This charge represents an allocation for vehicle rental related to hybrid vehicles being purchased in FY 12 with partial grant funding. These vehicles will be used as test cases in various Departments.
5. Other Operating Expenses:
  - The decrease is primarily due to a reduction in professional services.

5. Capital Outlay:
  - The removal is due to the elimination of Banking Fund borrowing for vehicle replacements.
6. Supervision Allocation:
  - This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management.
7. Banking Fund Debt Repayment:
  - The decrease is mainly due to a reduction in interest and principal payback for banking fund borrowing.
8. Transfers to Other Funds:
  - The increase in the transfer to the Direct Vehicle Replacement fund (513) is being driven by the \$4,111,905 fund balance appropriation mentioned above.

**SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

FLEET MGMT - DIRECT REPLACEMENT  
 SUBFUND -- 513

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	121,643	28,566	74,307	160.1%	45,741
Transfers from Fund Balance	133,298	0	0		0
	254,941	28,566	74,307	160.1%	45,741
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	4,466,699	4,996,756	7,380,693	47.7%	2,383,937
	4,466,699	4,996,756	7,380,693	47.7%	2,383,937
<b>TOTAL REVENUE</b>	<b>4,721,640</b>	<b>5,025,322</b>	<b>7,455,000</b>	<b>48.3%</b>	<b>2,429,678</b>
<b>EXPENDITURES</b>					
<b>CENTRAL OPERATIONS</b>					
Capital Outlay	3,825,995	5,025,322	7,455,000	48.3%	2,429,678
	3,825,995	5,025,322	7,455,000	48.3%	2,429,678
<b>TOTAL EXPENDITURES</b>	<b>3,825,995</b>	<b>5,025,322</b>	<b>7,455,000</b>	<b>48.3%</b>	<b>2,429,678</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
CENTRAL OPERATIONS  
FLEET MANAGEMENT - DIRECT REPLACEMENT (513)**

---

**BACKGROUND:**

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing. In FY 12 all vehicles slated to be replaced will be funded with pay-go funding.

**REVENUES:**

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 12.

2. Transfers From Other Funds:

- The increase is due to the removal of Banking Fund borrowing for vehicle replacements. In FY 12 all vehicles slated to be replaced will be purchased with pay-go funding.

Transfers include the following:

- ❖ \$65,000 grant funding for hybrid vehicles
- ❖ \$420,000 from the General Fund – GSD
- ❖ \$9,070,193 from the Vehicle Replacement fund (512)

**EXPENDITURES:**

1. Capital Outlay:

- This is the total capital requirement for the FY 12 vehicle replacement purchases.

**SERVICE LEVEL CHANGES:**

There are no significant changes in service level.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

COPY CENTER  
SUBFUND -- 521

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CENTRAL OPERATIONS</b>					
Charges for Services	2,149,044	1,941,894	1,800,487	-7.3%	-141,407
	2,149,044	1,941,894	1,800,487	-7.3%	-141,407
<b>TOTAL REVENUE</b>	<b>2,149,044</b>	<b>1,941,894</b>	<b>1,800,487</b>	<b>-7.3%</b>	<b>-141,407</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	200	0	-100.0%	-200
	0	200	0	-100.0%	-200
<b>CENTRAL OPERATIONS</b>					
Salaries	295,590	256,285	260,613	1.7%	4,328
Employer Provided Benefits	89,504	81,914	80,241	-2.0%	-1,673
Internal Service Charges	21,259	22,693	20,504	-9.6%	-2,189
Other Operating Expenses	1,251,369	1,450,858	1,309,185	-9.8%	-141,673
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	118,230	129,943	129,943	0.0%	0
	1,775,952	1,941,694	1,800,487	-7.3%	-141,207
<b>TOTAL EXPENDITURES</b>	<b>1,775,952</b>	<b>1,941,894</b>	<b>1,800,487</b>	<b>-7.3%</b>	<b>-141,407</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	0
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
CENTRAL OPERATIONS  
COPY CENTER (521)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost of the City's centralized mailroom and centralized copy center/print shop. This internal service fund recovers its costs via charges to its users/customers.

**REVENUES:**

1. Charges for Services:

- The decrease reflects lower charges billed to other departments and agencies due to reductions in overall expenditures.

**EXPENDITURES:**

1. Salaries:

- The increase is due to the budgeting of a 3% salary reduction in FY 11 when a 2% reduction was realized as part of collective bargaining as well as an increase in leave sellback.

2. Employer Provided Benefits:

- The decrease is due mainly to reductions in health insurance and life insurance costs.

3. Internal Service Charges:

- The decrease is due to a reduction in the ITD internal service charges.

4. Other Operating Expenses:

- The net decrease is due to reductions in various operating expense lines, the largest of which are a \$96,988 decrease in postage supplies and a \$19,852 reduction in installment purchases.

5. Indirect Cost:

- This represents an indirect cost study preformed by Maximus.

**SERVICE LEVEL CHANGES:**

There are no significant changes in service level.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

GROUP HEALTH  
SUBFUND -- 571

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	588,416	227,548	317,866	39.7%	90,318
Transfers from Fund Balance	0	0	2,405,417		2,405,417
	588,416	227,548	2,723,283	1096.8%	2,495,735
<b>CENTRAL OPERATIONS</b>					
Charges for Services	87,043,866	94,222,811	96,994,167	2.9%	2,771,356
Miscellaneous Revenue	187,812	0	0		0
	87,231,679	94,222,811	96,994,167	2.9%	2,771,356
<b>TOTAL REVENUE</b>	<b>87,820,095</b>	<b>94,450,359</b>	<b>99,717,450</b>	<b>5.6%</b>	<b>5,267,091</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-37,783	-31,874	-15.6%	5,909
Cash Carryover	0	14,000	0	-100.0%	-14,000
	0	-23,783	-31,874	34.0%	-8,091
<b>CENTRAL OPERATIONS</b>					
Salaries	633,958	601,459	573,904	-4.6%	-27,555
Employer Provided Benefits	173,447	160,019	154,431	-3.5%	-5,588
Internal Service Charges	230,620	136,032	274,968	102.1%	138,936
Other Operating Expenses	85,298,516	93,471,954	98,610,986	5.5%	5,139,032
Capital Outlay	51,415	1	1	0.0%	0
Indirect Cost	144,705	104,677	135,034	29.0%	30,357
	86,532,661	94,474,142	99,749,324	5.6%	5,275,182
<b>TOTAL EXPENDITURES</b>	<b>86,532,661</b>	<b>94,450,359</b>	<b>99,717,450</b>	<b>5.6%</b>	<b>5,267,091</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	12	11	-1
PART-TIME HOURS			

**MAYORS' PROPOSESED FY 12 BUDGET  
CENTRAL OPERATIONS  
GROUP HEALTH (571)**

---

**BACKGROUND:**

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances.

**REVENUES:**

1. Charges for Services:

- The net increase of \$2,771,356 is mainly attributable to a 9.14% rate increase for nine (9) months in group health insurance. This is offset somewhat with decreases in group health employer for ERRP reimbursement and reductions in life insurance premiums for employer and employee. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

2. Miscellaneous Revenue:

- The increase of \$90,318 is attributable to investment earnings.

3. Transfer from Fund Balance:

- The increase of \$2,405,417 is to appropriate excess funds not needed in the subfund.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$27,555 is attributable to decreases of \$22,059 for one (1) position and \$5,496 in special pay.

2. Lapse:

- The increase of \$5,909 is the result of the partial removal of a lapse imposed in FY 11.

3. Employer Benefits:

- The decrease of \$5,588 is mainly attributed to decreases in pension, workers' compensation, group health insurance, and Medicare taxes.

4. Internal Service Charges:
  - The net increase of \$138,936 is mainly attributable to an increase in ITD charges of \$160,432. This is offset somewhat with decreases in mailroom charges of \$10,477, copy center of \$7,121 and legal of \$1,644.
5. Other Operating Expense:
  - The net increase of \$5,139,032 is primarily attributed to an increase of \$5,229,046 for insurance costs (9.14% rate increase). This is offset somewhat with a decrease in professional services of \$100,000.
6. Indirect Cost:
  - The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

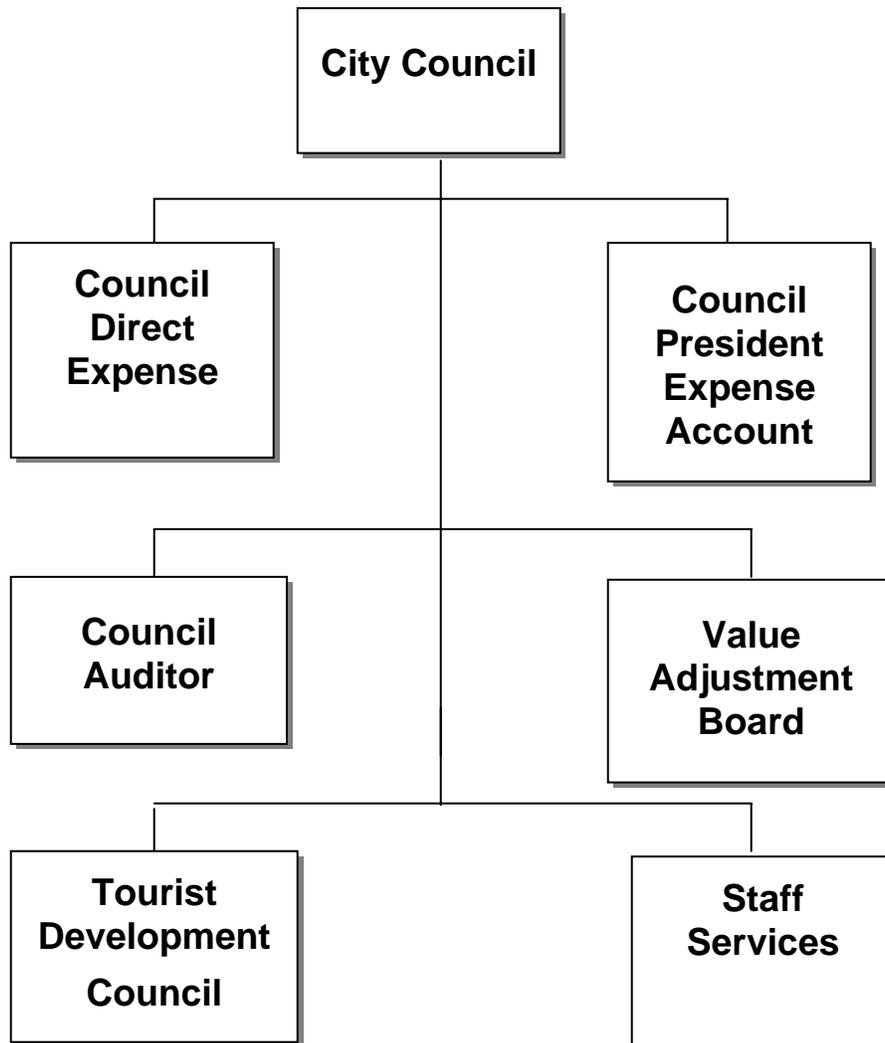
The cap decreased by one (1) position.

# CITY OF JACKSONVILLE, FLORIDA

## COUNCIL

### DEPARTMENT MISSION:

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



CITY COUNCIL  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	82,748	120,300	110,000	-8.6%	-10,300
Miscellaneous Revenue	73,982	308,555	350,248	13.5%	41,693
Other Sources	22,008	0	0		0
<b>TOTAL REVENUE</b>	<b>178,738</b>	<b>428,855</b>	<b>460,248</b>	<b>7.3%</b>	<b>31,393</b>
<b>EXPENDITURES</b>					
Salaries	4,479,276	4,606,957	4,569,280	-0.8%	-37,677
Employer Provided Benefits	1,361,600	1,373,127	1,295,643	-5.6%	-77,484
Internal Service Charges	1,454,508	1,348,415	1,155,611	-14.3%	-192,804
Other Operating Expenses	1,338,799	1,518,682	1,303,272	-14.2%	-215,410
Capital Outlay	25,488	4	4	0.0%	0
Banking Fund Debt Repayment	23,176	36,429	29,797	-18.2%	-6,632
<b>TOTAL EXPENDITURES</b>	<b>8,682,848</b>	<b>8,883,614</b>	<b>8,353,607</b>	<b>-6.0%</b>	<b>-530,007</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	81	77	-4
PART-TIME HOURS	3,960	3,481	-479

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
COUNCIL AUDITOR	1,821,517	1,809,377	1,823,646	0.8%	14,269
COUNCIL PRESIDENT EXPENSE ACCOUNT	569	9,000	10,000	11.1%	1,000
COUNCIL STAFF SERVICES	4,438,751	4,776,036	4,287,808	-10.2%	-488,228
DIRECT EXPENDITURES	1,556,678	1,345,047	1,280,283	-4.8%	-64,764
VALUE ADJUSTMENT BOARD	865,332	944,154	951,870	0.8%	7,716
<b>DEPARTMENT TOTAL</b>	<b>8,682,848</b>	<b>8,883,614</b>	<b>8,353,607</b>	<b>-6.0%</b>	<b>-530,007</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
CITY COUNCIL  
GENERAL FUND (011)**

---

**BACKGROUND:**

This Department provides for the operation and salary expenditures for the City Council and its staff including the Office of the Council Auditor and the Value Adjustment Board.

**REVENUES:**

1. Charges for Services:

- The decrease is due reduced anticipated Value Adjustment Board protest fee revenue.

2. Miscellaneous Revenue:

- The change is due to Value Adjustment Board reimbursement from the Duval County School Board based on the statutory 2/5 cost calculation.

**EXPENDITURES:**

1. Salaries

- The net decrease is due to the elimination of four positions as part of the budget process. These decreases are offset slightly by various salary changes in Council Direct Expenditures and the Office of the Council Auditor.

2. Employer Provided Benefits:

- The net decrease is due to the impact of eliminating four positions as well as a significant reduction in the Florida retirement system pension costs. These decreases are offset slightly by the impact of various salary changes in Council Direct Expenditures and the Office of the Council Auditor.

3. Internal Services Charges:

- The decrease is due to reductions in various IT allocations totaling \$89,721 and a \$103,362 reduction in the General Counsel allocation.

4. Other Operating Expenses:

- The main drivers include the impact of switching to live web video streaming verses televised Council hearings saving a total of \$158,763, a reduction of \$25,000 in advertising & promotion and a \$20,514 reduction in miscellaneous services and charges.

5. Banking Fund Debt Repayment:

- The reduction is due to a reduction in the interest and principal payback for Banking Fund borrowing.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

One position in the Office of the Council Auditor was eliminated and three positions as well as 479 part-time hours were eliminated from Staff Services.

TOURIST DEVELOPMENT COUNCIL  
 SUBFUND -- 132

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CITY COUNCIL</b>					
Taxes	4,560,689	4,211,810	4,518,000	7.3%	306,190
	4,560,689	4,211,810	4,518,000	7.3%	306,190
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	140,790	60,000	58,500	-2.5%	-1,500
Transfers from Fund Balance	2,637,000	1,204,782	0	-100.0%	-1,204,782
	2,777,790	1,264,782	58,500	-95.4%	-1,206,282
<b>TOTAL REVENUE</b>	<b>7,338,479</b>	<b>5,476,592</b>	<b>4,576,500</b>	<b>-16.4%</b>	<b>-900,092</b>
<b>EXPENDITURES</b>					
<b>CITY COUNCIL</b>					
Salaries	59,293	57,689	58,587	1.6%	898
Employer Provided Benefits	14,982	16,920	16,830	-0.5%	-90
Internal Service Charges	480	3,249	2,980	-8.3%	-269
Other Operating Expenses	6,117,150	5,398,734	4,498,103	-16.7%	-900,631
	6,191,904	5,476,592	4,576,500	-16.4%	-900,092
<b>TOTAL EXPENDITURES</b>	<b>6,191,904</b>	<b>5,476,592</b>	<b>4,576,500</b>	<b>-16.4%</b>	<b>-900,092</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
TOURIST DEVELOPMENT COUNCIL  
TOURIST DEVELOPMENT COUNCIL (132)**

---

**BACKGROUND:**

This fund accounts for the first two percent tax levy on lodging. The Tax Collector collects the Tourist Development Tax and remits it to the City for administration by the Duval Tourist Development Council (TDC).

**REVENUES:**

1. Taxes:
  - Revenues are projected to increase to just below FY 10 levels.
2. Miscellaneous Revenue:
  - Is made up of anticipated interest earnings for FY 12 which are expected to decrease due to lower investment returns.
3. Transfer from Fund Balance:
  - The transfer from fund balance has been removed pending budgetary review by the Tourist Development Council.

**EXPENDITURES:**

1. Salaries:
  - The increase is due to the budgeting of a 3% salary reduction in FY 11 when a 2% reduction was realized as part of collective bargaining.
2. Employer Benefits:
  - There were no significant changes.
2. Internal Service Charges:
  - The net decrease is due to a reduction in the General Counsel allocation.
3. Other Operating Expenses:
  - The decrease is due to a reduction in trust fund expenditures to balance up the fund.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

# CITY OF JACKSONVILLE, FLORIDA

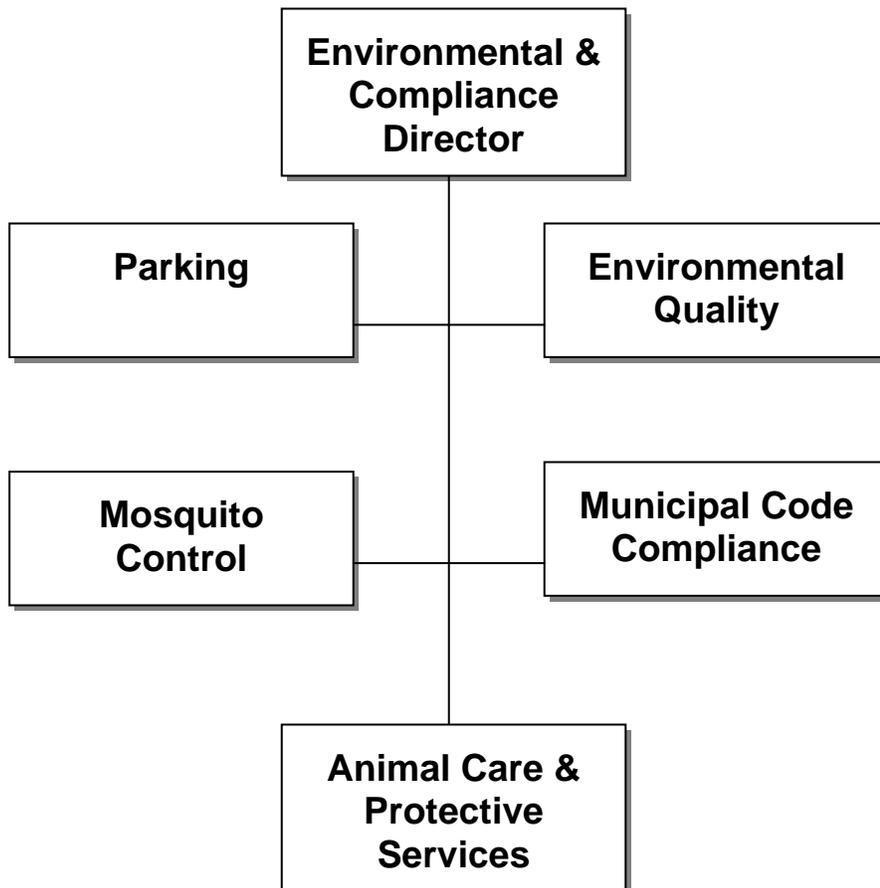
## DEPARTMENT OF ENVIRONMENTAL AND COMPLIANCE

### DEPARTMENT VISION:

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

### DEPARTMENT MISSION:

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



ENVIRONMENTAL & COMPLIANCE  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Licenses and Permits	0	0	355,000		355,000
Charges for Services	733,130	1,265,745	1,074,929	-15.1%	-190,816
Fines and Forfeits	81,178	53,408	84,000	57.3%	30,592
Miscellaneous Revenue	1,069	1,484	1,084	-27.0%	-400
<b>TOTAL REVENUE</b>	<b>815,378</b>	<b>1,320,637</b>	<b>1,515,013</b>	<b>14.7%</b>	<b>194,376</b>
<b>EXPENDITURES</b>					
Salaries	8,490,036	8,489,199	8,239,420	-2.9%	-249,779
Employer Provided Benefits	2,771,598	2,811,037	2,772,651	-1.4%	-38,386
Internal Service Charges	3,056,366	2,633,045	2,535,177	-3.7%	-97,868
Other Operating Expenses	4,433,862	3,966,903	3,117,715	-21.4%	-849,188
Capital Outlay	0	4	4	0.0%	0
Banking Fund Debt Repayment	78,041	32,057	0	-100.0%	-32,057
<b>TOTAL EXPENDITURES</b>	<b>18,829,904</b>	<b>17,932,245</b>	<b>16,664,967</b>	<b>-7.1%</b>	<b>-1,267,278</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	211	209	-2
PART-TIME HOURS	9,717	9,717	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ANIMAL CARE & PROTECTIVE SERVICES	3,788,797	3,875,304	3,494,418	-9.8%	-380,886
ENVIRONMENTAL QUALITY	3,389,872	3,335,821	3,143,005	-5.8%	-192,816
MOSQUITO CONTROL	2,030,501	2,055,536	1,782,350	-13.3%	-273,186
MUNICIPAL CODE COMPLIANCE	7,317,659	6,337,189	6,121,686	-3.4%	-215,503
OFFICE OF DIRECTOR	2,303,075	2,328,395	2,123,508	-8.8%	-204,887
<b>DEPARTMENT TOTAL</b>	<b>18,829,904</b>	<b>17,932,245</b>	<b>16,664,967</b>	<b>-7.1%</b>	<b>-1,267,278</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Department of Environmental and Compliance contains the Environmental Quality, Municipal Code Compliance, Mosquito Control, Animal Care & Protective Services and Public Parking divisions. In addition, the department conducts Clean it Up Green it Up, Keep America Beautiful, Consumer Affairs, Sustainability, Ash Site Clean Up/Project New Ground Activities and Adult Arcade Inspection. The Mayor's recommended budget for FY11 for the Environmental & Compliance department will support the agency in completing a range of regulatory functions that will ensure the improvement in the health of the St. Johns River, maintain healthy air quality levels, improve sustainability practices and reduce environmental and safety hazards that impact the citizens of Duval County.

**REVENUES:**

1. Licenses and Permits:

- The increase of \$355,000 is due to license and permit revenues associated with adult arcade inspections.

2. Charges for Services:

- The decrease of \$190,816 is mainly due to a reduction of \$96,996 in animal licenses and permits, \$39,320 in water/air annual maintenance revenue, \$34,400 in air pollution application revenue, \$22,000 in application review revenue, \$20,000 in owner surrender revenues and \$15,250 in animal control shelter revenues. These decreases were slightly offset by \$37,950 in water conservation well permit revenues.

3. Fines and Forfeits:

- The increase of \$30,592 is due to a rise of \$10,592 in civil fines and penalties and \$20,000 in animal care and control civil penalties.

**EXPENDITURES:**

1. Salaries:

- The net decrease of \$249,779 is mainly due to deleting two full time positions and unfunding two positions resulting in a \$253,796 reduction in salaries. This was slightly offset by an increase of \$5,230 in sellback expenses.

2. Employer Provided Benefits:

- The net reduction of \$38,386 is due mainly to reductions of \$44,311 in workers' compensation insurance, \$44,274 in retirement contributions and \$9,695 in life insurance. These are somewhat offset by increases of \$53,651 in health insurance and \$10,834 in defined pension contribution costs.

3. Internal Service Charges:

- The net decrease of \$97,868 is primarily due to a net reduction of \$168,808 in ITD. This is offset by increases of \$51,076 in fleet parts/oil/gas and \$14,331 in OGC legal charges.

4. Other Operating Expenses:

- The decrease of \$849,188 is mainly due to reductions of \$276,520 in contractual services, \$186,269 in rentals land and leases, \$116,000 in other operating supplies, \$82,625 in professional services, \$72,600 in contractual services – journey, \$70,000 in demolition and site clearance and \$41,992 in civil defense.

5. Banking Fund Debt Repayments:

- The decrease of \$32,057 is due to the reduction of the banking fund allocation to the Code Compliance division.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

The employee cap was decreased by two positions.

MOSQUITO CONTROL - STATE 1  
 SUBFUND -- 012

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Intergovernmental Revenue	37,683	16,910	10,000	-40.9%	-6,910
Miscellaneous Revenue	148	22,000	17,690	-19.6%	-4,310
Transfers from Fund Balance	30,745	0	0		0
	<b>68,576</b>	<b>38,910</b>	<b>27,690</b>	<b>-28.8%</b>	<b>-11,220</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	17,843	4,422	11,320	156.0%	6,898
Transfers from Fund Balance	292,096	44,025	249,998	467.9%	205,973
	<b>309,939</b>	<b>48,447</b>	<b>261,318</b>	<b>439.4%</b>	<b>212,871</b>
<b>TOTAL REVENUE</b>	<b>378,514</b>	<b>87,357</b>	<b>289,008</b>	<b>230.8%</b>	<b>201,651</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	0	20,800	20,800	0.0%	0
Employer Provided Benefits	360	1,359	1,178	-13.3%	-181
Other Operating Expenses	7,784	45,198	248,027	448.8%	202,829
Capital Outlay	254,594	20,000	19,003	-5.0%	-997
	<b>262,738</b>	<b>87,357</b>	<b>289,008</b>	<b>230.8%</b>	<b>201,651</b>
<b>TOTAL EXPENDITURES</b>	<b>262,738</b>	<b>87,357</b>	<b>289,008</b>	<b>230.8%</b>	<b>201,651</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
MOSQUITO CONTROL STATE 1 (012)**

---

**BACKGROUND:**

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The Mayor's recommended budget for the Mosquito Control Division in FY 12 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

**REVENUES:**

1. Intergovernmental Revenue:

- The reduction of \$6,910 is due to reduced state funds for this activity.

2. Miscellaneous Revenue:

- The decrease of \$4,310 in Environmental and Compliance is due to a reduction in miscellaneous sales and charges.
  
- The increase of \$6,898 in Jacksonville Citywide Activities is due to higher investment pool earnings.

3. Transfers from Fund Balance:

- The increased transfer of \$205,973 is due to an increased contribution from fund balance.

**EXPENDITURES:**

1. Other Operating Expenses:

- The increase of \$202,829 is mainly due to an increase of \$141,032 in other operating supplies, an increase of \$49,750 in repairs and maintenance and an increase of \$6,120 in dues subscriptions and memberships.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

AIR POLLUTION TAG FEE  
SUBFUND -- 121

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Intergovernmental Revenue	591,628	639,236	612,080	-4.2%	-27,156
	591,628	639,236	612,080	-4.2%	-27,156
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	36,632	21,958	16,930	-22.9%	-5,028
	36,632	21,958	16,930	-22.9%	-5,028
<b>TOTAL REVENUE</b>	<b>628,260</b>	<b>661,194</b>	<b>629,010</b>	<b>-4.9%</b>	<b>-32,184</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	423,028	371,175	342,511	-7.7%	-28,664
Employer Provided Benefits	118,896	133,475	126,520	-5.2%	-6,955
Internal Service Charges	41,528	28,436	20,100	-29.3%	-8,336
Other Operating Expenses	7,588	31,523	31,621	0.3%	98
Capital Outlay	0	0	49,126		49,126
Indirect Cost	36,999	36,999	37,670	1.8%	671
	628,039	601,608	607,548	1.0%	5,940
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	59,586	21,462	-64.0%	-38,124
	0	59,586	21,462	-64.0%	-38,124
<b>TOTAL EXPENDITURES</b>	<b>628,039</b>	<b>661,194</b>	<b>629,010</b>	<b>-4.9%</b>	<b>-32,184</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	7	-1
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
AIR POLLUTION TAG FEE (121)**

---

**BACKGROUND:**

Ordinance 2008-0513 grants the authority for the Air Pollution Tag fee, within the Environmental Quality Division, to be assessed in order to support activities which ensure compliance with the National Ambient Air Quality Standards. Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

**REVENUES:**

1. Intergovernmental Revenue:

- The decrease of \$27,156 is due to reduced funding from the state.

2. Miscellaneous Revenue:

- The decrease of \$5,028 is due to a lower assumption for investment pool earnings.

**EXPENDITURES:**

1. Salaries:

- The reduction of \$28,664 is mainly due to the deletion of a vacant position.

2. Employer Provided Benefits:

- The reduction of \$6,955 is mainly due to a decrease in pension contribution and health care costs related to the deleted position referenced above.

3. Internal Service Charges:

- The reduction of \$8,336 is mainly due to decreases of \$5,728 in ITD charges and \$2,447 in fleet vehicle rental.

4. Capital Outlay:

- The increase of \$49,126 is due to purchasing new equipment to meet new regulations and air quality standards set by the EPA.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by one position.

AIR POLLUTION EPA  
SUBFUND -- 127

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Intergovernmental Revenue	709,962	791,712	529,408	-33.1%	-262,304
Other Sources	0	0	0		0
	709,962	791,712	529,408	-33.1%	-262,304
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	33,311	14,002	6,993	-50.1%	-7,009
	33,311	14,002	6,993	-50.1%	-7,009
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	424,264	491,265	424,266	-13.6%	-66,999
	424,264	491,265	424,266	-13.6%	-66,999
<b>TOTAL REVENUE</b>	<b>1,167,537</b>	<b>1,296,979</b>	<b>960,667</b>	<b>-25.9%</b>	<b>-336,312</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	640,127	594,110	592,284	-0.3%	-1,826
Employer Provided Benefits	180,494	185,668	187,685	1.1%	2,017
Internal Service Charges	67,780	56,827	55,441	-2.4%	-1,386
Other Operating Expenses	73,162	70,030	47,756	-31.8%	-22,274
Capital Outlay	63,461	290,996	20,891	-92.8%	-270,105
Indirect Cost	62,809	49,443	49,758	0.6%	315
Other	0	0	0		0
	1,087,832	1,247,074	953,815	-23.5%	-293,259
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	49,905	6,852	-86.3%	-43,053
	0	49,905	6,852	-86.3%	-43,053
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	286,473	0	0		0
	286,473	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>1,374,305</b>	<b>1,296,979</b>	<b>960,667</b>	<b>-25.9%</b>	<b>-336,312</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	14	14	0
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
AIR POLLUTION EPA (127)**

---

**BACKGROUND:**

The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints.

**REVENUES:**

1. Intergovernmental Revenue:

- The decrease of \$262,304 represents reduced funding from the federal government.

2. Miscellaneous Revenue:

- The decrease of \$7,009 is due to lower investment pool earnings.

3. Transfers from Other Funds:

- The decrease of \$66,999 is due to a reduced contribution from the General Fund.

**EXPENDITURES:**

1. Other Operating Expenses:

- The decrease of \$22,274 is mainly due to reductions in other operating supplies of \$12,136, travel expense of \$3,000, office supplies of \$3,000, dues, subscriptions and memberships of \$1,500, employee training of \$1,500 and repairs and maintenance of \$1,000.

2. Capital Outlay:

- The decrease of \$270,105 is attributable to fewer upgrades for ambient air monitoring equipment.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There were no changes.

AMBIENT AIR MONITORING  
SUBFUND -- 128

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Intergovernmental Revenue	78,087	13,605	13,604	0.0%	-1
	78,087	13,605	13,604	0.0%	-1
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	17,627	20,000	7,697	-61.5%	-12,303
	17,627	20,000	7,697	-61.5%	-12,303
<b>TOTAL REVENUE</b>	<b>95,714</b>	<b>33,605</b>	<b>21,301</b>	<b>-36.6%</b>	<b>-12,304</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	43,468	0	0		0
Employer Provided Benefits	12,048	0	0		0
Internal Service Charges	3,225	0	0		0
Other Operating Expenses	10,245	33,605	21,301	-36.6%	-12,304
Indirect Cost	3,857	0	0		0
	72,843	33,605	21,301	-36.6%	-12,304
<b>TOTAL EXPENDITURES</b>	<b>72,843</b>	<b>33,605</b>	<b>21,301</b>	<b>-36.6%</b>	<b>-12,304</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
AMBIENT AIR MONITORING (128)**

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**BACKGROUND:**

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$12,303 is due to a reduction in investment pool earnings.

**EXPENDITURES:**

1. Other Operating Expenses:

- The decrease of \$12,304 is due to reduced revenues available for expenditure.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this sub fund.

HAZARDOUS WASTE PROGRAM  
SUBFUND -- 154

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	368,158	458,375	455,575	-0.6%	-2,800
	368,158	458,375	455,575	-0.6%	-2,800
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	17,408	11,504	10,243	-11.0%	-1,261
Transfers from Fund Balance	12,142	0	0		0
	29,550	11,504	10,243	-11.0%	-1,261
<b>TOTAL REVENUE</b>	<b>397,708</b>	<b>469,879</b>	<b>465,818</b>	<b>-0.9%</b>	<b>-4,061</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	171,703	172,585	156,297	-9.4%	-16,288
Employer Provided Benefits	54,045	57,352	59,514	3.8%	2,162
Internal Service Charges	36,412	25,418	17,066	-32.9%	-8,352
Other Operating Expenses	14,320	141,933	125,964	-11.3%	-15,969
Indirect Cost	49,088	70,813	70,942	0.2%	129
	325,568	468,101	429,783	-8.2%	-38,318
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	1,778	36,035	1926.7%	34,257
	0	1,778	36,035	1926.7%	34,257
<b>TOTAL EXPENDITURES</b>	<b>325,568</b>	<b>469,879</b>	<b>465,818</b>	<b>-0.9%</b>	<b>-4,061</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
HAZARDOUS WASTE PROGRAM (154)**

---

**BACKGROUND:**

The Environmental Quality Division is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$1,261 is due to a lower assumption for investment pool earnings.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$16,288 is mainly due to the hiring of a new employee at a lower rate.

2. Employer Provided Benefits

- The net increase of \$2,162 is mainly due to an adjustment of \$5,534 in group hospitalization insurance. This was mostly offset by a \$3,487 decrease in pension costs.

3. Internal Service Charges:

- The decrease of \$8,352 is mainly due to reductions in ITD data center service of \$5,840 and \$2,006 in mailroom charges.

4. Other Operating Expenses:

- The decrease of \$15,969 is mainly due to a reduction in trust fund authorized expenditures.

5. Cash Carryover:

- The increase of \$34,257 is due to excess funds being appropriated to this line item.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

ENVIRONMENTAL PROTECTION  
SUBFUND -- 15A

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Transfers from Fund Balance	0	25,000	0	-100.0%	-25,000
	0	25,000	0	-100.0%	-25,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-25,000</b>
<b>EXPENDITURES</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	25,000	0	-100.0%	-25,000
	0	25,000	0	-100.0%	-25,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-25,000</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
ENVIRONMENTAL PROTECTION (15A)**

---

**BACKGROUND:**

Ordinance 2006-1310 provided for \$25,000 to be transferred from the Environmental Protection Fund in to the General Fund each year for 5 years beginning FY 07 through FY 11 for the Florida Yards & Neighborhoods Program administered by the Duval County Cooperative Extension Office in the Recreation and Community Services Department.

**REVENUES:**

1. Transfers from fund balance:

- The reduction of \$25,000 is due to the expiration of the above referenced ordinance.

**EXPENDITURES:**

1. Transfers to other funds:

- The reduction of \$25,000 is due to the expiration of the above referenced ordinance.

**SERVICE LEVEL CHANGES:**

The \$25,000 portion of this program is now being funded by the storm water activity in the Public Works department.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this subfund.

ANIMAL CARE & CONTROL  
 SUBFUND -- 15D

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Fines and Forfeits	0	0	4,500		4,500
	0	0	4,500		4,500
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>4,500</b>		<b>4,500</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Operating Expenses	0	0	4,500		4,500
	0	0	4,500		4,500
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>4,500</b>		<b>4,500</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
TRAINING & CRUELTY PREVENTION (15D)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Training and Cruelty Prevention Fund. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances.

**REVENUES:**

1. Fines and Forfeits:

- Revenues are projected to be at \$4,500 for FY 12, which is the first year this fund is active.

**EXPENDITURES:**

1. Other Operating Expenses:

- The expenditures of this fund for FY 12 will be for travel and training.

**SERVICE LEVEL CHANGES:**

There are no service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this sub fund.

VETERINARY SERVICES  
SUBFUND -- 15G

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	50,529	70,000	120,000	71.4%	50,000
Fines and Forfeits	2,754	1,000	0	-100.0%	-1,000
Miscellaneous Revenue	1,968	0	0		0
	<b>55,251</b>	<b>71,000</b>	<b>120,000</b>	<b>69.0%</b>	<b>49,000</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	4,560	0	-100.0%	-4,560
	<b>0</b>	<b>4,560</b>	<b>0</b>	<b>-100.0%</b>	<b>-4,560</b>
<b>TOTAL REVENUE</b>	<b>55,251</b>	<b>75,560</b>	<b>120,000</b>	<b>58.8%</b>	<b>44,440</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Operating Expenses	32,625	66,638	66,638	0.0%	0
	<b>32,625</b>	<b>66,638</b>	<b>66,638</b>	<b>0.0%</b>	<b>0</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	438	438	0.0%	0
Cash Carryover	0	8,484	52,924	523.8%	44,440
	<b>0</b>	<b>8,922</b>	<b>53,362</b>	<b>498.1%</b>	<b>44,440</b>
<b>TOTAL EXPENDITURES</b>	<b>32,625</b>	<b>75,560</b>	<b>120,000</b>	<b>58.8%</b>	<b>44,440</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
VETERINARY SERVICES (15G)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from animal licenses and permits.

**REVENUES:**

1. Charges for Services:

- The increase of \$50,000 is due to the projection of higher sales volumes for animal licenses and permits.

2. Fines and Forfeits:

- The reduction of \$1,000 is due to this fee no longer being charged for this activity. The revenues for this category are now being posted under subfund 15D per the ordinance referenced above.

3. Miscellaneous Revenue:

- The reduction of \$4,560 is due to the above referenced ordinance which mandates that interest earnings be retained in the general fund.

**EXPENDITURES**

1. Cash Carryover:

- The increase of \$44,440 is due to excess funds being appropriated to the cash carryover line item.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this sub fund.

ANIMAL CARE & CONTROL PROGRAMS  
 SUBFUND -- 1H2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	389,958	616,630	718,070	16.5%	101,440
Fines and Forfeits	21,100	0	0		0
Miscellaneous Revenue	8,818	12,000	12,000	0.0%	0
	<b>419,877</b>	<b>628,630</b>	<b>730,070</b>	<b>16.1%</b>	<b>101,440</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	0		0
	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL REVENUE</b>	<b>419,877</b>	<b>628,630</b>	<b>730,070</b>	<b>16.1%</b>	<b>101,440</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	82,059	79,549	70,347	-11.6%	-9,202
Employer Provided Benefits	17,738	18,902	17,682	-6.5%	-1,220
Internal Service Charges	3,551	732	1,128	54.1%	396
Other Operating Expenses	252,349	462,407	638,321	38.0%	175,914
	<b>355,697</b>	<b>561,590</b>	<b>727,478</b>	<b>29.5%</b>	<b>165,888</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	67,040	2,592	-96.1%	-64,448
	<b>0</b>	<b>67,040</b>	<b>2,592</b>	<b>-96.1%</b>	<b>-64,448</b>
<b>TOTAL EXPENDITURES</b>	<b>355,697</b>	<b>628,630</b>	<b>730,070</b>	<b>16.1%</b>	<b>101,440</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
ANIMAL CARE & CONTROL PROGRAMS (1H2)**

---

**BACKGROUND:**

Ordinance 2010-527 grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services and Spay and Neuter Rebate Trust Fund. Revenues are derived from additional licensing fees for unaltered animals and revenues generated by the adoption of animals from the city's Animal Care and Control facilities.

**REVENUES:**

1. Charges for Services:

- The increase of \$101,440 is due to a rise of \$87,000 in animal licenses and permits revenue and \$14,440 in animal adoption revenue.

**EXPENDITURES:**

1. Salaries:

- The reduction of \$9,202 is due to an adjustment to salaries.

2. Employer Provided Benefits:

- The decrease of \$1,220 is mainly due to a reduction in pension contributions.

3. Other Operating Expenses:

- The increase of \$175,914 is mainly due to additional expenditures of \$140,275 in contractual services and \$38,264 in chemicals and drugs. These were slightly offset by a \$4,638 decrease in advertising and promotion.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes.

PUBLIC PARKING SYSTEM  
SUBFUND -- 411

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	42	0	0		0
	42	0	0		0
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	1,904,819	2,050,788	2,136,497	4.2%	85,709
Fines and Forfeits	551,107	623,794	698,668	12.0%	74,874
Miscellaneous Revenue	2,769	3,944	2,800	-29.0%	-1,144
	2,458,695	2,678,526	2,837,965	6.0%	159,439
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	27,042	9,460	8,365	-11.6%	-1,095
Transfers from Fund Balance	198,464	15,184	0	-100.0%	-15,184
	225,507	24,644	8,365	-66.1%	-16,279
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,300	60,427	0	-100.0%	-60,427
	5,300	60,427	0	-100.0%	-60,427
<b>TOTAL REVENUE</b>	<b>2,689,544</b>	<b>2,763,597</b>	<b>2,846,330</b>	<b>3.0%</b>	<b>82,733</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	1,101,629	1,301,933	1,350,243	3.7%	48,310
Employer Provided Benefits	427,633	487,615	514,153	5.4%	26,538
Internal Service Charges	260,430	318,866	253,249	-20.6%	-65,617
Other Operating Expenses	335,649	380,823	400,314	5.1%	19,491
Capital Outlay	0	198,465	95,280	-52.0%	-103,185
Indirect Cost	157,042	151,619	177,466	17.0%	25,847
	2,282,383	2,839,321	2,790,705	-1.7%	-48,616
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-75,724	-76,488	1.0%	-764
Cash Carryover	0	0	132,113		132,113
	0	-75,724	55,625	-173.5%	131,349
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	377,711	0	0		0
	377,711	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>2,660,094</b>	<b>2,763,597</b>	<b>2,846,330</b>	<b>3.0%</b>	<b>82,733</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	43	43	
PART-TIME HOURS	4,980	4,980	

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
PUBLIC PARKING SYSTEM (411)**

---

**BACKGROUND:**

The Public Parking Division manages both On-Street and Off-Street parking the (Shuttle Lot), Bay Street, Courthouse, Forsythe, JEA and Market Street parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

**REVENUES:**

1. Charges for Services:

- The increase of \$85,709 is primarily due to higher daily parking revenues. This is slightly offset by a decrease of \$23,282 in parking collection and \$9,000 in special events parking revenues.

2. Fines and Forfeits:

- The increase of \$74,874 is due to higher parking fines revenue.

3. Miscellaneous Revenue:

- The decrease of \$1,144 for Environmental and Compliance is due to reduced miscellaneous sales and charges.
  
- The decrease of \$1,095 for Jacksonville Citywide Activities is due to a lower assumption for investment pool earnings.

4. Transfers from Other Funds:

- The decrease of \$60,427 is due to a reduction of the contribution from the general fund for FY 12.

**EXPENDITURES:**

1. Salaries:

- The net increase of \$48,310 is due to a rise of \$82,295 in salaries due to turnover and shifting of positions, \$6,774 in special pay and \$3,000 overtime. This is somewhat offset by a reduction of \$43,759 in part-time salaries.

2. Employer Provided Benefits:

- The increase of \$26,538 is mainly due to a rise in pension contributions of \$10,624 and group hospitalization insurance of \$17,492. These increases were partially offset by a decrease of \$1,847 in workers' compensation insurance.

3. Internal Service Charges:

- The net reduction of \$65,617 is mainly due to a net decrease of \$11,745 in ITD charges, \$30,155 in fleet vehicle rental allocation and \$23,550 in radio IS allocation.

4. Other Operating Expenses:

- The increase of \$19,491 in operating expenses is mainly due to higher credit card merchant fees of \$16,021 and hardware/software and maintenance costs of \$9,552. The increase was partially offset by a decrease of \$3,360 in guard service and \$2,308 in repairs and maintenance.

5. Capital Outlay:

- The net decrease of \$103,185 is due to a reduction of \$198,464 for cathodic testing at the court house parking lot. This was somewhat offset by an increase of \$95,279 in specialized equipment.

6. Indirect Costs:

- The increase of \$25,847 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

7. Cash Carryover:

- The increase of \$132,113 is to boost subfund reserves.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

PARKING GARAGE REVENUE  
SUBFUND -- 412

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	927,046	1,142,812	1,158,204	1.3%	15,392
	927,046	1,142,812	1,158,204	1.3%	15,392
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-82,180	0	0		0
	-82,180	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	377,711	1,075,715	0	-100.0%	-1,075,715
	377,711	1,075,715	0	-100.0%	-1,075,715
<b>TOTAL REVENUE</b>	<b>1,222,578</b>	<b>2,218,527</b>	<b>1,158,204</b>	<b>-47.8%</b>	<b>-1,060,323</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Operating Expenses	327,935	574,814	736,178	28.1%	161,364
Capital Outlay	0	0	100,845		100,845
Indirect Cost	263,682	289,906	101,101	-65.1%	-188,805
	591,617	864,720	938,124	8.5%	73,404
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	0	220,080		220,080
	0	0	220,080		220,080
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	1,372,500	1,353,807	0	-100.0%	-1,353,807
Transfers to Other Funds	5,300	0	0		0
	1,377,800	1,353,807	0	-100.0%	-1,353,807
<b>TOTAL EXPENDITURES</b>	<b>1,969,417</b>	<b>2,218,527</b>	<b>1,158,204</b>	<b>-47.8%</b>	<b>-1,060,323</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
PARKING GARAGE REVENUE (412)**

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**BACKGROUND:**

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees, as well as a transfer from the general fund to supplement debt service payments originating from Parking related debt issuance.

**REVENUES:**

1. Charges for Services:

- The increase of \$15,392 is due to higher daily and monthly parking revenue at the Water St. Garage.

2. Transfers From Other Funds:

- The reduction of \$1,075,715 is due to the elimination of the transfer from the general fund.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$161,364 is mainly due to a rise of \$172,097 in repairs and maintenance costs. This was partially offset by a decrease of \$10,310 in miscellaneous insurance.

2. Capital Outlay:

- The increase of \$100,845 is due to the purchasing of specialized equipment.

3. Indirect Cost:

- The decrease of \$188,805 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

4. Cash Carryover:

- The increase of \$220,080 is due to excess funds being set aside to boost reserves.

5. Debt Service:

- The reduction of \$1,353,807 is due to completing payments of the public parking debt service subfund (415).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions associated with this subfund.

PUBLIC PARKING DEBT SERVICE  
 SUBFUND -- 415

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	0	1,353,807	0	-100.0%	-1,353,807
	0	1,353,807	0	-100.0%	-1,353,807
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,353,807</b>	<b>0</b>	<b>-100.0%</b>	<b>-1,353,807</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	0	1,353,807	0	-100.0%	-1,353,807
	0	1,353,807	0	-100.0%	-1,353,807
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,353,807</b>	<b>0</b>	<b>-100.0%</b>	<b>-1,353,807</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
PUBLIC PARKING SYSTEM (415)**

---

**BACKGROUND:**

This is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issues supporting the Public Parking (411) and Parking Garage (412) enterprise funds.

**REVENUES:**

1. Transfers in to Pay Debt Service:

- The decrease of \$1,353,807 represents a reduction of the transfer from the parking garage fund (412) for the purpose of servicing debt which has been paid off.

**EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- The decrease of \$1,353,807 is due to the debt retirement referenced above.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city employees in this subfund.

MOTOR VEHICLE INSPECTION  
SUBFUND -- 431

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Charges for Services	431,028	430,494	475,060	10.4%	44,566
	431,028	430,494	475,060	10.4%	44,566
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	5,895	4,252	2,506	-41.1%	-1,746
Transfers from Fund Balance	59,939	52,588	29,046	-44.8%	-23,542
	65,834	56,840	31,552	-44.5%	-25,288
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	40,000	0	-100.0%	-40,000
	0	40,000	0	-100.0%	-40,000
<b>TOTAL REVENUE</b>	<b>496,862</b>	<b>527,334</b>	<b>506,612</b>	<b>-3.9%</b>	<b>-20,722</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	261,553	255,344	248,864	-2.5%	-6,480
Employer Provided Benefits	90,881	98,947	101,140	2.2%	2,193
Internal Service Charges	11,928	44,852	24,460	-45.5%	-20,392
Other Operating Expenses	17,506	44,371	32,277	-27.3%	-12,094
Indirect Cost	90,731	83,820	99,871	19.1%	16,051
	472,598	527,334	506,612	-3.9%	-20,722
<b>TOTAL EXPENDITURES</b>	<b>472,598</b>	<b>527,334</b>	<b>506,612</b>	<b>-3.9%</b>	<b>-20,722</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	3,616	3,616	

**MAYOR'S PROPOSED FY 12 BUDGET  
ENVIRONMENTAL & COMPLIANCE  
MOTOR VEHICLE INSPECTION (431)**

---

**BACKGROUND:**

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

**REVENUES:**

1. Charges for Services:

- The increase of \$44,566 is due to a rise in revenue from school bus and vehicle for hire inspections.

2. Miscellaneous Revenue:

- The decrease of \$1,746 is due to lower investment pool earnings.

3. Transfers from Fund Balance:

- The decrease of \$23,542 is due to a reduction in the transfer from fund balance.

4. Transfers From Other Funds:

- The decrease of \$40,000 is due to the elimination of the contribution from the general fund for FY 12.

**EXPENDITURES:**

1. Salaries:

- The reduction of \$6,480 is mainly due to an adjustment of the salary line item.

2. Employer Provided Benefits:

- The net increase of \$2,193 is mainly due to higher group hospitalization insurance costs of \$4,078. This increase was partially offset by drops in pension contributions of \$787, life insurance of \$281 and dental insurance of \$245.

3. Internal Service Charges:

- The net decrease of \$20,392 is due primarily to a reduction of \$17,935 in ITD charges.

4. Other Operating Expenses:

- The reduction of \$12,094 is due mainly to lower motor vehicle inspection background checks of \$10,000 and repairs and maintenance of \$1,596.

5. Indirect Cost:

- The increase of \$16,051 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

STORMWATER SERVICES  
SUBFUND -- 461

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-268,500	380,000	0	-100.0%	-380,000
	-268,500	380,000	0	-100.0%	-380,000
<b>PUBLIC WORKS</b>					
Charges for Services	28,034,663	29,381,264	27,675,983	-5.8%	-1,705,281
	28,034,663	29,381,264	27,675,983	-5.8%	-1,705,281
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,293,851	869,685	1,482,501	70.5%	612,816
	1,293,851	869,685	1,482,501	70.5%	612,816
<b>TOTAL REVENUE</b>	<b>29,060,014</b>	<b>30,630,949</b>	<b>29,158,484</b>	<b>-4.8%</b>	<b>-1,472,465</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	127,697	124,411	118,236	-5.0%	-6,175
Employer Provided Benefits	37,783	40,078	46,372	15.7%	6,294
Internal Service Charges	9,755	7,026	25,589	264.2%	18,563
Other Operating Expenses	8,024	77,138	55,556	-28.0%	-21,582
Capital Outlay	0	1	1	0.0%	0
	183,259	248,654	245,754	-1.2%	-2,900
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayment	0	937,899	1,116,451	19.0%	178,552
Cash Carryover	0	615,575	676,425	9.9%	60,850
	0	1,553,474	1,792,876	15.4%	239,402
<b>PUBLIC WORKS</b>					
Salaries	6,297,072	6,574,806	6,635,713	0.9%	60,907
Employer Provided Benefits	2,317,260	2,801,205	2,759,627	-1.5%	-41,578
Internal Service Charges	2,918,619	2,367,759	2,781,976	17.5%	414,217
Other Operating Expenses	4,094,827	4,225,266	4,174,861	-1.2%	-50,405
Indirect Cost	1,138,296	1,710,111	1,689,227	-1.2%	-20,884
	16,766,074	17,679,147	18,041,404	2.0%	362,257
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	365		365
Other Operating Expenses	0	0	5,396		5,396
	0	0	24,397		24,397

TRANSFERS-NON DEPARTMENTAL

Transfers to Other Funds	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
<b>TOTAL EXPENDITURES</b>	<b>29,068,478</b>	<b>30,630,949</b>	<b>29,158,484</b>	<b>-4.8%</b>	<b>-1,472,465</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	203	203	
PART-TIME HOURS		1,300	1,300

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
ENVIRONMENTAL & COMPLIANCE  
RECREATION & COMMUNITY SERVICES  
STORMWATER SERVICES (461)**

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***PUBLIC WORKS***

**BACKGROUND:**

The Stormwater Services subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

**REVENUES:**

1. Miscellaneous Revenue:
  - No investment earnings are projected for FY 12.
2. Charges for Services:
  - The overall decrease of \$1,705,281 represents an adjustment to the budget for stormwater user fees in order to more closely align with actual collections.
3. Transfers from Other Funds:
  - Stormwater User Fees are waived for 501(c) 3 organizations, including individuals and families who are economically disadvantaged. The \$612,816 increase is due to more applications received for the waiver.

**EXPENDITURES:**

***ENVIRONMENTAL & COMPLIANCE***

**BACKGROUND:**

The Environmental Quality Division is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

**EXPENDITURES:**

1. Internal Service Charges:
  - The net increase of \$18,563 is primarily due to a \$20,500 rise in copy center costs, partially offset by a \$2,272 reduction in information technology costs.
2. Other Operating Expenses:
  - The net decrease of \$21,582 is mostly due to a reduction in professional services of \$21,500.

## ***PUBLIC WORKS***

1. Banking Fund Debt Repayment:
  - The \$178,552 increase reflects the anticipated debt service for FY 12.
2. Cash Carryover:
  - These funds are placed in reserve to improve the cash position of the subfund.
3. Internal Service Charges:
  - The net increase of \$414,217 is primarily due to a \$419,938 rise in fleet management costs, in part due to the replacement of a street sweeper, and a \$15,387 increase in wireless telecommunications costs. These increase costs were somewhat offset by lower information technology costs in the amount of \$22,554.
4. Indirect Cost:
  - The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.
5. Transfers to Other Funds:
  - The decrease is the result of increased operating expenses and lower projected revenues from user fees.

## ***RECREATION & COMMUNITY SERVICES***

### **BACKGROUND:**

The Recreation & Community Services Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and maintain compliance with the Stormwater regulatory permit.

### **EXPENDITURES:**

1. Salaries:
  - The allocation of \$18,636 represents the transfer of one (1) part-time employee from the general fund to the Stormwater Services enterprise fund.
2. Employer Provided Benefits:
  - The allocation of \$365 accounts for the benefits of the part-time employee.
3. Other Operating Expenses:
  - The allocation of \$5,396 provides for various supplies and a local mileage reimbursement for travel within the county.

### **SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

A transfer of 1,300 part-time hours from the Recreation & Community Services Department in the general fund to the Public Works Department is reflected.

# CITY OF JACKSONVILLE, FLORIDA

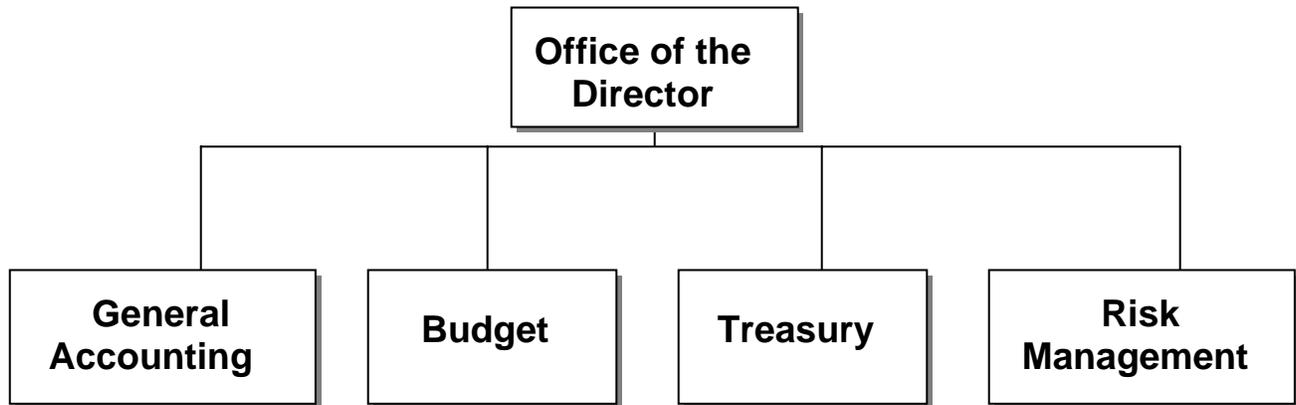
## DEPARTMENT OF FINANCE

### DEPARTMENT VISION:

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

### DEPARTMENT MISSION:

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



FINANCE

REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	33,580	29,000	29,000	0.0%	0
Miscellaneous Revenue	29,540	29,257	29,920	2.3%	663
<b>TOTAL REVENUE</b>	<b>63,120</b>	<b>58,257</b>	<b>58,920</b>	<b>1.1%</b>	<b>663</b>
<b>EXPENDITURES</b>					
Salaries	4,928,739	4,037,633	3,894,528	-3.5%	-143,105
Lapse	0	0	-62,922		-62,922
Employer Provided Benefits	1,301,782	1,067,629	1,057,735	-0.9%	-9,894
Internal Service Charges	1,607,264	1,328,307	1,142,446	-14.0%	-185,861
Other Operating Expenses	531,182	488,193	444,243	-9.0%	-43,950
Capital Outlay	0	4	4	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>8,368,967</b>	<b>6,921,766</b>	<b>6,476,034</b>	<b>-6.4%</b>	<b>-445,732</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	71	70	-1
PART-TIME HOURS	5,120	5,120	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ACCOUNTING DIVISION	4,114,880	4,017,681	3,671,288	-8.6%	-346,393
BUDGET DIVISION	1,192,063	1,116,222	937,833	-16.0%	-178,389
OFFICE OF THE DIRECTOR	1,886,573	619,583	790,780	27.6%	171,197
TREASURY	1,175,452	1,168,280	1,076,133	-7.9%	-92,147
<b>DEPARTMENT TOTAL</b>	<b>8,368,967</b>	<b>6,921,766</b>	<b>6,476,034</b>	<b>-6.4%</b>	<b>-445,732</b>

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**GENERAL FUND (011)**

---

**BACKGROUND:**

The Finance Department includes the Office of the Director, Accounting, Budget, Treasury, Risk Management and Pension Administration. The department provides accounting services and financial reports to other city departments, provides support services to general government departments in the development of their budgets, provides efficient administration of risk and insurance analyses and act as adviser to city government on insurance related matters, Administers the Pension Plans to insure retiree benefits are paid and provide customers with a high degree of customers service, timely measure and record cash, investment and debt activities for the City.

**EXPENDITURES:**

1. Salaries:
  - The \$143,105 decrease reflects the impact of eliminating a net of one position and a reduction of \$50,000 in part-time salaries.
2. Lapse:
  - The salary and benefit lapse has been increased to reflect the anticipated attrition in FY 12.
3. Internal Service Charges:
  - The \$185,861 decrease is primarily due to a net reduction of \$140,816 in ITD charges, \$30,708 in copy center and \$18,864 in copier consolidation. Partially offsetting these decreases was an increase of \$6,102 in telecommunication.
4. Other Operating Expenses:
  - The decrease of \$43,950 is primarily due to reductions of \$60,075 in professional services, \$9,600 in other operating supplies and \$9,367 in repairs and maintenance. Partially offsetting these decreases were increases of \$24,470 in miscellaneous services and charges and \$8,540 in travel expense.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

Three positions were eliminated and two new positions were added as part of the budget process.

SELF INSURANCE  
SUBFUND -- 561

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	26,152,778	25,546,251	24,173,975	-5.4%	-1,372,276
Miscellaneous Revenue	769	0	0		0
	<u>26,153,547</u>	<u>25,546,251</u>	<u>24,173,975</u>	<u>-5.4%</u>	<u>-1,372,276</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	4,973,454	5,076,014	4,019,304	-20.8%	-1,056,710
Transfers from Fund Balance	10,686,739	0	349,099		349,099
	<u>15,660,193</u>	<u>5,076,014</u>	<u>4,368,403</u>	<u>-13.9%</u>	<u>-707,611</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	1,071,608	1,058,748	1,071,608	1.2%	12,860
	<u>1,071,608</u>	<u>1,058,748</u>	<u>1,071,608</u>	<u>1.2%</u>	<u>12,860</u>
<b>TOTAL REVENUE</b>	<b>42,885,348</b>	<b>31,681,013</b>	<b>29,613,986</b>	<b>-6.5%</b>	<b>-2,067,027</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	945,553	955,875	959,957	0.4%	4,082
Employer Provided Benefits	266,946	254,574	261,460	2.7%	6,886
Internal Service Charges	1,130,387	1,179,012	1,165,282	-1.2%	-13,730
Other Operating Expenses	22,319,881	27,026,766	25,073,297	-7.2%	-1,953,469
Capital Outlay	0	2	2	0.0%	0
Supervision Allocation	574,130	689,239	611,322	-11.3%	-77,917
Indirect Cost	556,210	436,277	471,058	8.0%	34,781
	<u>25,793,108</u>	<u>30,541,745</u>	<u>28,542,378</u>	<u>-6.5%</u>	<u>-1,999,367</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	1,139,268	1,071,608	-5.9%	-67,660
	<u>0</u>	<u>1,139,268</u>	<u>1,071,608</u>	<u>-5.9%</u>	<u>-67,660</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	7,032,064	0	0		0
	<u>7,032,064</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>32,825,172</b>	<b>31,681,013</b>	<b>29,613,986</b>	<b>-6.5%</b>	<b>-2,067,027</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	18	18	
PART-TIME HOURS	2,800	2,800	

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**SELF INSURANCE (561)**

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**BACKGROUND:**

This fund administers a self-insured Worker's Compensation and Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2<sup>nd</sup> injury worker's compensation claims.

**REVENUES:**

1. Charges for Services:
  - The decrease of \$1,372,276 is due to reductions of \$1,547,276 in gross premium written and of \$250,000 in workers' compensation 2<sup>nd</sup> injury. These decreases were partially offset by increases of \$350,000 in workers' compensation overpayments and \$75,000 in workers compensation subrogation.
2. Miscellaneous Revenue:
  - The decrease of \$1,056,710 is due to lower investment pool earnings.
3. Transfers from Fund Balance:
  - The increase of \$349,099 in the fund balance transfer is to cover expenses.
4. Transfers Non-Departmental:
  - The increase of \$12,860 interfund transfer is for the repayment of debt service to this subfund.

**EXPENDITURES:**

1. Employer Provided Benefits:
  - The net increase of \$6,886 is mainly due to an increase in health insurance costs of \$7,416 and pension contributions of \$2,144. These increases were partially offset by decreases in group life insurance of \$1,571 and workers' compensation of \$1,023.
2. Internal Service Charges:
  - The net decrease of \$13,730 is primarily due to an adjustment in ITD charges of \$14,362. This decrease was somewhat offset by wireless communication of \$3,729 and fleet parts/oil and gas of \$3,992.
3. Other Operating Expenses:
  - The decrease of \$1,953,469 is mainly due to a reduction of \$1,156,577 in change in liability, \$513,732 in paid loss and \$188,847 in change in liability incurred but not reported.

4. Supervision Allocation:
  - The decrease of \$77,917 is due to reduced administrative costs.
5. Indirect Cost:
  - Indirect costs have increased by \$34,781 due to the study done by MAXIMUS Consulting Services, Inc.
6. Cash Carryover:
  - This amount matches the repayment of debt service back into this subfund.

**SERVICE LEVEL CHANGES:**

There are no service level changes.

**EMPLOYEE CAP CHANGES:**

There are no changes.

INSURED PROGRAMS  
SUBFUND -- 581

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	8,293,360	7,618,490	8,337,220	9.4%	718,730
	8,293,360	7,618,490	8,337,220	9.4%	718,730
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	590,828	290,307	312,499	7.6%	22,192
Transfers from Fund Balance	1,969,164	947,364	0	-100.0%	-947,364
	2,559,992	1,237,671	312,499	-74.8%	-925,172
<b>TOTAL REVENUE</b>	<b>10,853,352</b>	<b>8,856,161</b>	<b>8,649,719</b>	<b>-2.3%</b>	<b>-206,442</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	327,047	321,693	322,303	0.2%	610
Employer Provided Benefits	83,133	79,979	80,982	1.3%	1,003
Internal Service Charges	199,660	66,346	70,665	6.5%	4,319
Other Operating Expenses	7,886,729	9,017,757	8,724,392	-3.3%	-293,365
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	-574,130	-689,239	-611,323	-11.3%	77,916
Indirect Cost	83,627	71,383	74,162	3.9%	2,779
	8,006,066	8,867,920	8,661,182	-2.3%	-206,738
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-11,759	-11,463	-2.5%	296
	0	-11,759	-11,463	-2.5%	296
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	400,000	0	0		0
	400,000	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>8,406,066</b>	<b>8,856,161</b>	<b>8,649,719</b>	<b>-2.3%</b>	<b>-206,442</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	4	4	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**INSURED PROGRAMS (581)**

---

**BACKGROUND:**

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

**REVENUES:**

1. Charges for Services:

- The increase of \$718,730 is mainly due to a \$618,730 increase in insurance premiums and a \$100,000 increase in recoveries of damages.

2. Miscellaneous Revenue:

- The increase of \$22,192 is due to higher investment pool earnings.

**EXPENDITURES:**

1. Internal Service Charges:

- The net increase of \$4,319 is primarily due to ITD charges of \$6,003 and offsite storage charges of \$2,809. These increases were somewhat offset by \$2,796 in copier consolidation charges.

2. Other Operating Expenses:

- The decrease of \$293,365 is primarily due to decreases in overall premium expense.

3. Supervision Allocation:

- The increase of \$77,916 is primarily due to increases in administrative costs.

4. Indirect Cost:

- Indirect costs increased by \$2,779 due to the study done by MAXIMUS Consulting Services Inc.

**SERVICE LEVEL CHANGES:**

There are no significant changes in service level.

**EMPLOYEE CAP CHANGES:**

There are no changes.

BANKING FUND  
SUBFUND -- 592

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Charges for Services	34,731,392	40,772,305	45,317,253	11.1%	4,544,948
Other Sources	147,714,997	64,761,909	71,089,088	9.8%	6,327,179
	182,446,389	105,534,214	116,406,341	10.3%	10,872,127
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,320,906	0	0		0
	1,320,906	0	0		0
<b>TOTAL REVENUE</b>	<b>183,767,295</b>	<b>105,534,214</b>	<b>116,406,341</b>	<b>10.3%</b>	<b>10,872,127</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	318,308	410,050	644,419	57.2%	234,369
Debt Service	34,943,745	21,140,553	20,137,599	-4.7%	-1,002,954
Other	0	64,761,909	71,089,088	9.8%	6,327,179
	35,262,053	86,312,512	91,871,106	6.4%	5,558,594
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	10,611,783	19,221,702	24,535,235	27.6%	5,313,533
Transfers to Other Funds	14,439,997	0	0		0
	25,051,780	19,221,702	24,535,235	27.6%	5,313,533
<b>TOTAL EXPENDITURES</b>	<b>60,313,833</b>	<b>105,534,214</b>	<b>116,406,341</b>	<b>10.3%</b>	<b>10,872,127</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**BANKING FUND (592)**

---

**BACKGROUND:**

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

**REVENUES:**

1. Charges for Services:
  - This revenue item represents the repayment of debt from user departments into the Banking Fund.
  
2. Other Sources:
  - This amount represents the FY 12 proposed new Banking Fund borrowing.

**EXPENDITURES:**

1. Other Operating Expenses:
  - This amount represents the cost of administering the Banking Fund for FY 12.
  
2. Debt Service:
  - This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.
  
3. Other:
  - This amount is the FY 12 proposed new loan amounts to be borrowed.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

GENERAL EMPLOYEES PENSION  
SUBFUND -- 611

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FINANCE</b>					
Miscellaneous Revenue	345	0	0		0
	345	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	153,510,325	0	0		0
	153,510,325	0	0		0
<b>PENSION FUNDS</b>					
Miscellaneous Revenue	65,747,822	10,834,411	10,451,230	-3.5%	-383,181
	65,747,822	10,834,411	10,451,230	-3.5%	-383,181
<b>TOTAL REVENUE</b>	<b>219,258,491</b>	<b>10,834,411</b>	<b>10,451,230</b>	<b>-3.5%</b>	<b>-383,181</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Salaries	358,607	371,237	356,971	-3.8%	-14,266
Employer Provided Benefits	97,873	91,041	94,553	3.9%	3,512
Internal Service Charges	488,079	378,087	186,211	-50.7%	-191,876
Other Operating Expenses	357,534	10,371,575	10,178,459	-1.9%	-193,116
Capital Outlay	777	1	2,500	249900.0%	2,499
Supervision Allocation	-560,000	-560,000	-560,000	0.0%	0
Indirect Cost	173,986	182,470	192,536	5.5%	10,066
	916,856	10,834,411	10,451,230	-3.5%	-383,181
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	5,313,947	0	0		0
	5,313,947	0	0		0
<b>PENSION FUNDS</b>					
Other Operating Expenses	116,290,425	0	0		0
Other	8,366,164	0	0		0
	124,656,589	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>130,887,392</b>	<b>10,834,411</b>	<b>10,451,230</b>	<b>-3.5%</b>	<b>-383,181</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS	1,080	1,080	

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**GENERAL EMPLOYEES PENSION TRUST (611)**

---

**BACKGROUND:**

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. For FY 12, the City contribution rate is 13.2% and the employees contribution rate is 8%. The employees covered by the General Employees' Pension Fund do not participate in Social Security.

**REVENUES:**

1. Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Fund.

**EXPENDITURES:**

1. Salaries:

- The \$14,266 decrease is due to a 2% pay reduction and a lower starting salary for a newly filled position.

2. Employer Provided Benefits:

- The \$3,512 increase is primarily due to a rise of \$5,128 in group hospitalization insurance costs. This increase is partially offset by decreases of \$904 in pension contribution, \$370 in group life insurance and \$301 in workers' compensation insurance.

3. Internal Service Charges:

- The \$191,876 decrease is primarily due to reductions of \$164,884 in Information Technology Department (ITD) system development charges and \$28,189 in other ITD computer – related services.

4. Other Operating Expense:

- The decrease of \$193,116 is primarily due to reductions of \$147,611 in consultant fees paid to the Money Managers to manage the City's General Employee Pension investments, \$29,000 in postage and \$15,866 in rentals (land and buildings).

5. Capital Outlay:

- The increase of \$2,499 is for the purchase of two (2) lateral file cabinets.

6. Indirect Cost:

- The increase of \$10,066 is due to the annual update of the indirect cost study performed by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

No change.

CORRECTIONAL OFFICERS PENSION  
SUBFUND -- 613

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	9,683,241	0	0		0
	9,683,241	0	0		0
<b>PENSION FUNDS</b>					
Fines and Forfeits	485,327	500,000	500,000	0.0%	0
Miscellaneous Revenue	12,123,309	60,000	118,750	97.9%	58,750
	12,608,636	560,000	618,750	10.5%	58,750
<b>TOTAL REVENUE</b>	<b>22,291,877</b>	<b>560,000</b>	<b>618,750</b>	<b>10.5%</b>	<b>58,750</b>
<b>EXPENDITURES</b>					
<b>FINANCE</b>					
Other Operating Expenses	0	0	58,750		58,750
Supervision Allocation	560,000	560,000	560,000	0.0%	0
	560,000	560,000	618,750	10.5%	58,750
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	292,535	0	0		0
	292,535	0	0		0
<b>PENSION FUNDS</b>					
Other Operating Expenses	6,903,586	0	0		0
Other	747,496	0	0		0
	7,651,081	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>8,503,616</b>	<b>560,000</b>	<b>618,750</b>	<b>10.5%</b>	<b>58,750</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**FINANCE**  
**CORRECTIONAL OFFICERS PENSION TRUST (613)**

---

**BACKGROUND:**

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The City Contribution for FY 12 is 31.78% and the employee contribution is 8%. In addition, the Correctional Officers Pension Fund is funded by an administrative surcharge of \$20 per person arrested and booked into the City correctional facilities. The employees covered by the Corrections Officers' Pension Fund do not participate in Social Security.

**REVENUES:**

1. Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan.

**EXPENDITURES:**

1. Other Operating Expenses:

- The \$58,750 increase is to pay for the cost of pension medical examinations for correction officers.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

DISABILITY PENSION TRUST  
SUBFUND -- 614

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	64,579	0	0		0
	64,579	0	0		0
PENSION FUNDS					
Miscellaneous Revenue	1,733,334	0	20,300		20,300
	1,733,334	0	20,300		20,300
<b>TOTAL REVENUE</b>	<b>1,797,913</b>	<b>0</b>	<b>20,300</b>		<b>20,300</b>
<b>EXPENDITURES</b>					
FINANCE					
Other Operating Expenses	0	0	20,300		20,300
	0	0	20,300		20,300
PENSION FUNDS					
Other Operating Expenses	73,973	0	0		0
	73,973	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>73,973</b>	<b>0</b>	<b>20,300</b>		<b>20,300</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
FINANCE  
DISABILITY PENSION TRUST (614)**

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**BACKGROUND:**

The General Employees and Corrections pension fund was split in FY 2010 to separately identify the Disability Benefit portion of the fund for general employees only. Subfund 614 was created to account for Employer and Employee contributions and Disability benefit payments. Contribution rates are 0.3% for both the city and employees.

**REVENUES:**

1. Miscellaneous Revenue:

- This revenue represents the Payroll Deductions paid by the covered employees in the General Employees Pension Plan.

**EXPENDITURES:**

1. Other Operating Expenses:

- This amount represents the cost of administering the trust fund.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

# CITY OF JACKSONVILLE, FLORIDA

## DEPARTMENT OF FIRE & RESCUE

### DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

### DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



FIRE AND RESCUE  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	7,681	0	0		0
Charges for Services	17,551,125	16,863,893	17,345,274	2.9%	481,381
Fines and Forfeits	765	2,838	1,500	-47.1%	-1,338
Miscellaneous Revenue	4,982,324	4,409,718	4,438,650	0.7%	28,932
Other Sources	1,421,543	0	0		0
<b>TOTAL REVENUE</b>	<b>23,963,438</b>	<b>21,276,449</b>	<b>21,785,424</b>	<b>2.4%</b>	<b>508,975</b>

**EXPENDITURES**

Salaries	90,479,394	90,158,274	90,820,750	0.7%	662,476
Lapse	0	-1,039,379	-1,460,991	40.6%	-421,612
Employer Provided Benefits	48,357,446	49,502,191	48,956,641	-1.1%	-545,550
Internal Service Charges	16,172,550	16,639,399	14,827,330	-10.9%	-1,812,069
Other Operating Expenses	6,626,305	6,396,241	6,741,269	5.4%	345,028
Capital Outlay	1,511,546	266,636	262,604	-1.5%	-4,032
Banking Fund Debt Repayment	1,284,372	1,877,646	1,815,435	-3.3%	-62,211
<b>TOTAL EXPENDITURES</b>	<b>164,431,612</b>	<b>163,801,008</b>	<b>161,963,038</b>	<b>-1.1%</b>	<b>-1,837,970</b>

**TOTAL DEPARTMENT POSITION CAP**

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
<b>AUTHORIZED POSITIONS</b>	<b>1,321</b>	<b>1,296</b>	<b>-25</b>
<b>PART-TIME HOURS</b>	<b>104,860</b>	<b>34,964</b>	<b>-69,896</b>

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ADMINISTRATIVE SERVICES	2,076,978	1,972,067	1,613,851	-18.2%	-358,216
DIRECTOR-FIRE ADMINISTRATION	3,094,726	2,824,638	2,717,447	-3.8%	-107,191
EMERGENCY PREPAREDNESS	1,149,990	1,094,824	1,335,331	22.0%	240,507
FIRE OPERATIONS	112,939,311	112,474,897	112,330,823	-0.1%	-144,074
FIRE PREVENTION	2,837,018	2,602,822	2,801,721	7.6%	198,899
FIRE TRAINING	3,623,662	3,635,028	2,119,866	-41.7%	-1,515,162
RESCUE	38,709,927	39,196,732	39,043,999	-0.4%	-152,733
<b>DEPARTMENT TOTAL</b>	<b>164,431,612</b>	<b>163,801,008</b>	<b>161,963,038</b>	<b>-1.1%</b>	<b>-1,837,970</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
FIRE & RESCUE  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through the Building Inspections fund (159).

**REVENUES:**

1. Charges for Services:
  - The increase is primarily due to an increase in Rescue medical transport fees.

**EXPENDITURES:**

1. Salaries:
  - The net increase is due to the budgeting of a 3% salary reduction in FY 11 when a 2% reduction was realized as part of collective bargaining as well as an increase of \$1.3 million in overtime for the establishment of temporary stations at the future sites of Stations 61, 62 and 63. These increases are offset by the elimination of twenty-two positions from FY 11.
2. Lapse:
  - The proposed lapse anticipates holding vacant all positions related to the FY 12 DROP.
3. Employer Provided Benefits:
  - The decrease is due primarily to reductions in workers compensation costs of \$444,981 and \$730,296 in pension costs which are offset by a \$734,869 increase in health insurance costs.
4. Internal Service Charges:
  - The main driver is a \$1,291,780 reduction in vehicle rental charges.

5. Other Operating Expenses:

- The net increase is due to increases in professional services of \$111,117 for firefighter immunizations and pulmonary function tests, general liability insurance allocation of \$31,463, fire hose / bunker gear of \$37,250 and other operating supplies of \$157,021 for medical and other operating supplies.

6. Capital Outlay:

- Funding has been provided for bay door operators, replacement breathing air compressors and portable power units.

7. Banking Fund Debt Repayment:

- The reduction is due to a reduction in the interest and principal payback for Banking Fund borrowing.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

Twenty red-lined positions were eliminated during FY 11. Two positions and the part-time hours related to the cadet program were eliminated as part of the budget process.

BUILDING INSPECTION  
SUBFUND -- 159

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	314,817	375,288	419,029	11.7%	43,741
Fines and Forfeits	720	0	0		0
Miscellaneous Revenue	15,758	15,908	12,286	-22.8%	-3,622
	331,295	391,196	431,315	10.3%	40,119
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	160,312	144,000	29,900	-79.2%	-114,100
Transfers from Fund Balance	3,343,871	0	0		0
	3,504,183	144,000	29,900	-79.2%	-114,100
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	6,313,975	9,417,272	7,803,075	-17.1%	-1,614,197
Fines and Forfeits	112,086	80,283	96,205	19.8%	15,922
Miscellaneous Revenue	109,141	148,439	96,000	-35.3%	-52,439
	6,535,202	9,645,994	7,995,280	-17.1%	-1,650,714
<b>TOTAL REVENUE</b>	<b>10,370,680</b>	<b>10,181,190</b>	<b>8,456,495</b>	<b>-16.9%</b>	<b>-1,724,695</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	233,561	261,652	278,055	6.3%	16,403
Employer Provided Benefits	107,611	120,966	108,003	-10.7%	-12,963
Internal Service Charges	13,600	16,754	18,462	10.2%	1,708
Other Operating Expenses	3,556	3,994	3,884	-2.8%	-110
Capital Outlay	0	1	1	0.0%	0
	358,329	403,367	408,405	1.2%	5,038
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	209,150	321,573	53.8%	112,423
	0	209,150	321,573	53.8%	112,423
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	4,826,924	4,652,979	3,792,590	-18.5%	-860,389
Employer Provided Benefits	1,568,093	1,549,186	1,313,122	-15.2%	-236,064
Internal Service Charges	1,358,712	1,440,644	766,143	-46.8%	-674,501
Other Operating Expenses	560,186	560,880	484,846	-13.6%	-76,034
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	595,233	595,233	599,341	0.7%	4,108
Banking Fund Debt Repayment	598,845	769,750	770,474	0.1%	724
	9,507,992	9,568,673	7,726,517	-19.3%	-1,842,156
<b>TOTAL EXPENDITURES</b>	<b>9,866,321</b>	<b>10,181,190</b>	<b>8,456,495</b>	<b>-16.9%</b>	<b>-1,724,695</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	107	89	-18
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PLANNING & DEVELOPMENT  
FIRE & RESCUE  
BUILDING INSPECTION (159)**

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***PLANNING & DEVELOPMENT***

**BACKGROUND:**

The Building Inspection Division reviews and approves plans, issues permits for residential and commercial construction, and performs building, plumbing, mechanical, electrical, sign, landscape and swimming pool inspections in accordance with the Florida Building Code and local ordinances.

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings in Citywide Activities are expected to decrease by \$114,100.
- The net decrease of \$52,439 in Planning & Development is due to lower fees from miscellaneous sales and charges of \$62,433. Offsetting this decrease is a projected increase in the sale of books, maps and regulations of \$9,994.

2. Charges for Services:

- The net decrease of \$1,614,197 is primarily due to lower projections in the trade areas of: building inspections (\$753,755), plumbing inspections (\$342,047), reinspections (\$199,388), building permit reviews (181,145), mechanical inspections (\$144,584) and electrical inspections (\$63,196). Primary offsets to the decreases are increases in the areas of licensed contractor fees and plans reviews in the amounts of \$47,300 and \$45,365 respectively.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$860,389 is mostly due to position reductions and a \$13,000 reduction in overtime.

2. Employer Provided Benefits:

- The decrease of \$236,064 is primarily reflective of the reduction of positions. A reduction in the allocation for workers compensation contributed \$30,437 to the overall decrease.

3. Internal Service Charges:

- The net decrease of \$674,501 is primarily due to a reduction in information technology costs in the amount of \$606,935. Fleet management costs were reduced by \$75,097. These cost reductions were offset by a \$23,963 increase in telecommunication costs.

4. Other Operating Expenses:

- The decrease of \$76,034 mostly reflects reductions in credit card fees (\$36,000), repairs and maintenance (\$9,226), uniform costs (\$8,250) and operating supplies (\$8,000).

***FIRE & RESCUE***

**BACKGROUND:**

Fire Plans Review of the Fire & Rescue Department is housed in the Building Inspection Fund.

**REVENUES:**

1. Charges for Services:

- The net increase is due to higher plans review revenues (\$44,965) offset slightly by a decrease in re-inspection fees (\$1,224).

2. Miscellaneous Revenue:

- The decrease is due to a reduction in after hour inspections.

**EXPENDITURES:**

1. Salaries:

- The increase is due primarily to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY 11 Budget was adopted as well as increases in special pay (\$8,107) and overtime (\$4,000).

2. Employer Provided Benefits:

- The decrease is mainly due to a \$15,095 reduction in the Florida retirement pension cost.

3. Internal Service Charges:

- The increases are mainly due to higher telecommunication charges (\$1,436) and Fleet charges (\$640).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

Eighteen (18) positions were eliminated from the FY 12 budget in Planning and Development Department / Building Inspection Division.

# CITY OF JACKSONVILLE, FLORIDA

## GENERAL COUNSEL

### DEPARTMENT VISION:

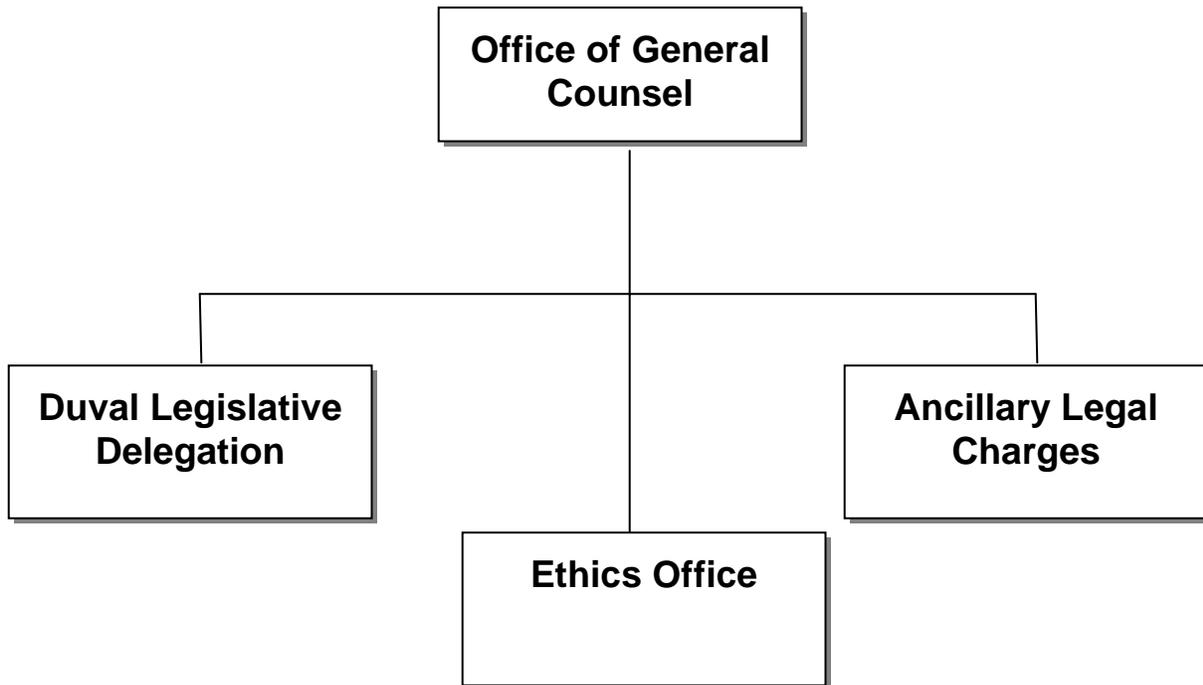
To be open and accessible to our clients, the Consolidated City of Jacksonville, its Constitutional Officers, the Duval County School Board, and the independent agencies (our “Clients”) and ensure that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

### DEPARTMENT MISSION:

To provide the highest quality legal services to the Clients.



GENERAL COUNSEL  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Salaries	126,994	122,183	122,979	0.7%	796
Employer Provided Benefits	28,268	19,081	20,007	4.9%	926
Internal Service Charges	20,087	13,236	72,148	445.1%	58,912
Other Operating Expenses	544,654	154,149	152,970	-0.8%	-1,179
Capital Outlay	0	2	2	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>720,003</b>	<b>308,651</b>	<b>368,106</b>	<b>19.3%</b>	<b>59,455</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS	2,080	2,080	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
DUVAL LEGISLATIVE DELEGATION	83,630	78,325	78,347	0.0%	22
ETHICS OFFICE	96,444	83,076	142,509	71.5%	59,433
OFFICE OF GENERAL COUNSEL	539,930	147,250	147,250	0.0%	0
<b>DEPARTMENT TOTAL</b>	<b>720,003</b>	<b>308,651</b>	<b>368,106</b>	<b>19.3%</b>	<b>59,455</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
GENERAL COUNSEL  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund accounts for the Duval Legislative Delegation, Ethics Office and Judgments, Claims and Losses which provides resources to be used for the defense of the City against legal action.

**REVENUES:**

There are no revenues for the General Fund division of this department.

**EXPENDITURES:**

1. Employer Provided Benefits:

- The increase of \$926 is mainly due to an increase of \$130 in retirement contributions, an increase of \$871 in group hospitalization insurance and an increase of \$12 in FICA taxes. These increases were slightly offset by a decrease of \$51 in life insurance and \$36 in workers compensation.

2. Internal Service Charges:

- The net increase of \$58,912 is mainly due to a \$61,540 increase in OGC Legal service charges. These increases were slightly offset by a \$2,555 decrease in ITD charges.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no changes to employee cap.

OFFICE OF GENERAL COUNSEL  
SUBFUND -- 551

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>GENERAL COUNSEL</b>					
Charges for Services	9,885,436	8,866,513	8,660,059	-2.3%	-206,454
Miscellaneous Revenue	9,100	6,500	6,500	0.0%	0
Transfers from Fund Balance	375,000	0	0		0
	<u>10,269,536</u>	<u>8,873,013</u>	<u>8,666,559</u>	-2.3%	-206,454
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	157,801	82,500	77,121	-6.5%	-5,379
Transfers from Fund Balance	313,802	0	0		0
	<u>471,603</u>	<u>82,500</u>	<u>77,121</u>	-6.5%	-5,379
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	750,000	0	0		0
	<u>750,000</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL REVENUE</b>	<b>11,491,139</b>	<b>8,955,513</b>	<b>8,743,680</b>	<b>-2.4%</b>	<b>-211,833</b>
<b>EXPENDITURES</b>					
<b>GENERAL COUNSEL</b>					
Salaries	5,792,416	5,652,316	5,627,110	-0.4%	-25,206
Employer Provided Benefits	1,450,180	1,335,541	1,352,238	1.3%	16,697
Internal Service Charges	538,581	404,091	354,547	-12.3%	-49,544
Other Operating Expenses	1,506,355	1,339,719	1,279,049	-4.5%	-60,670
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	420,824	466,835	369,726	-20.8%	-97,109
	<u>9,708,357</u>	<u>9,198,503</u>	<u>8,982,671</u>	-2.3%	-215,832
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-242,990	-238,991	-1.6%	3,999
	<u>0</u>	<u>-242,990</u>	<u>-238,991</u>	-1.6%	<u>3,999</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	921,790	0	0		0
	<u>921,790</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>10,630,147</b>	<b>8,955,513</b>	<b>8,743,680</b>	<b>-2.4%</b>	<b>-211,833</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	70	70	
PART-TIME HOURS	2,600	2,600	

**MAYOR'S PROPOSED FY 12 BUDGET  
GENERAL COUNSEL  
OFFICE OF GENERAL COUNSEL (551)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities and boards/commissions of the government.

**REVENUES:**

1. Charges for Services:

- This revenue consists of internal service revenue funds from charges billed to other departments and agencies. The decrease of \$206,454 is primarily a result of lower billings.

2. Miscellaneous Revenue:

- The decrease of \$5,379 is due to lower investment pool earnings.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$25,206 is mainly due to a reduction in leave rollback/sellback of \$16,628 and \$8,057 in salaries.

2. Employer Provided Benefits:

- The net increase of \$16,697 is mainly due to a jump in group hospitalization costs of \$44,565. This was partially offset by a decline in pension contributions of \$27,595.

3. Internal Service Charges:

- The net decrease of \$49,544 is primarily due to a drop in ITD Data charges of \$31,686 and of \$33,062 in copier consolidation charges. These were partially offset by increases of \$11,607 in telecommunication charges, \$4,251 in copy center and \$3,296 in tech refresh charges.

4. Other Operating Expenses:

- The decrease of \$60,670 is mainly due to reductions of \$34,500 in miscellaneous services and charges, \$15,270 in dues, subscriptions and memberships, \$5,000 in office supplies and \$3,261 in other operating supplies.

5. Indirect Costs:

- The decrease of \$97,109 is due to the indirect cost study done by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There were no changes.

# CITY OF JACKSONVILLE, FLORIDA

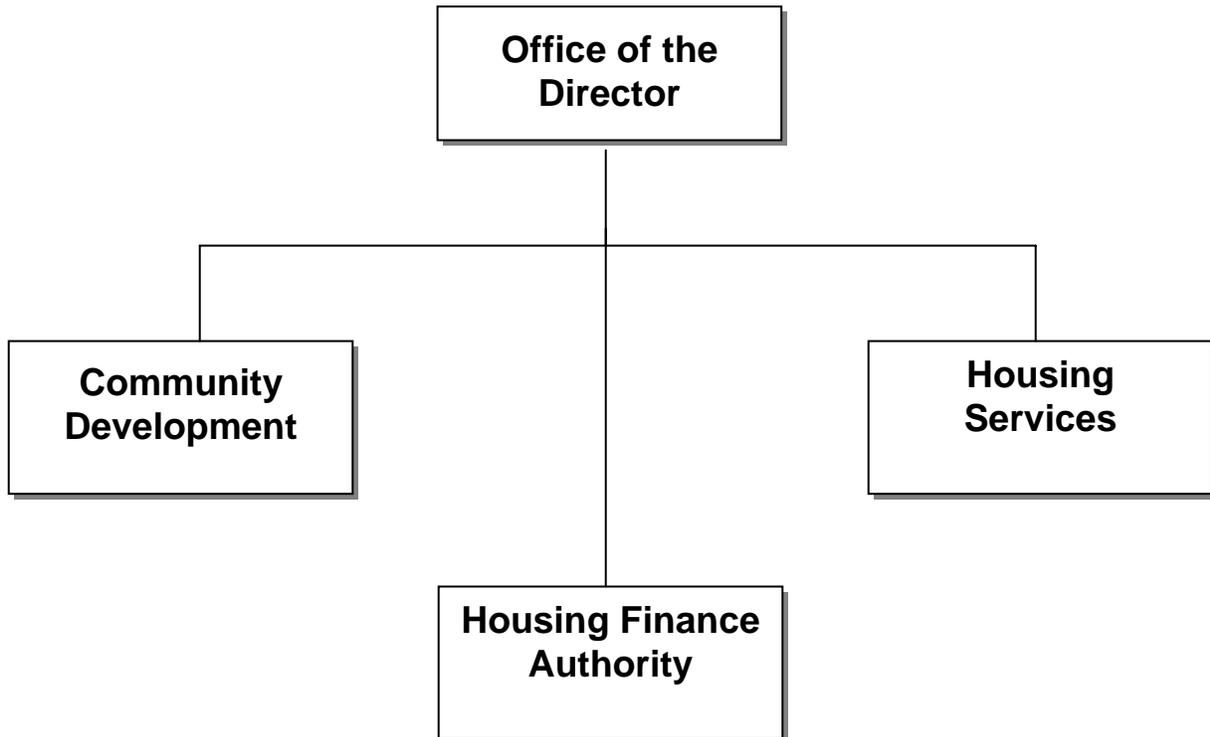
## DEPARTMENT OF HOUSING

### DEPARTMENT VISION:

Safe and vibrant Neighborhoods in every part of Jacksonville.

### DEPARTMENT MISSION:

To achieve safe and vibrant Neighborhoods through targeted investments in public infrastructure, housing, economic development and human capital.



COMMUNITY DEVELOPMENT  
SUBFUND -- 1A1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>HOUSING</b>					
Intergovernmental Revenue	5,473,263	139,600	127,036	-9.0%	-12,564
Miscellaneous Revenue	1,608,604	0	0		0
	7,081,866	139,600	127,036	-9.0%	-12,564
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	345,387	350,357	328,968	-6.1%	-21,389
	345,387	350,357	328,968	-6.1%	-21,389
<b>TOTAL REVENUE</b>	<b>7,427,253</b>	<b>489,957</b>	<b>456,004</b>	<b>-6.9%</b>	<b>-33,953</b>
<b>EXPENDITURES</b>					
<b>HOUSING</b>					
Salaries	937,418	181,446	170,086	-6.3%	-11,360
Employer Provided Benefits	275,517	53,819	50,296	-6.5%	-3,523
Internal Service Charges	144,997	36,375	29,865	-17.9%	-6,510
Other Operating Expenses	240,485	3,717	3,721	0.1%	4
Grants, Aids & Contributions	4,092,955	75,000	75,000	0.0%	0
Indirect Cost	44,566	0	0		0
Other	1,555,483	0	0		0
	7,291,420	350,357	328,968	-6.1%	-21,389
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	139,600	139,600	127,036	-9.0%	-12,564
	139,600	139,600	127,036	-9.0%	-12,564
<b>TOTAL EXPENDITURES</b>	<b>7,431,020</b>	<b>489,957</b>	<b>456,004</b>	<b>-6.9%</b>	<b>-33,953</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	4	4	0
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
HOUSING AND NEIGHBORHOODS  
COMMUNITY DEVELOPMENT (1A1)**

---

**BACKGROUND:**

In accordance with a recommendation from the Affordable Housing Task Force in 2006, it was recommended to remove the federal and state housing and community development grants from the Mayor's annual budget cycle and handle them through separate legislation. The General Fund's portion of the Housing Department will still be budgeted from subfund 1A1 and funded through interfund transfers.

**REVENUES:**

1. Intergovernmental Revenue:
  - The reduction of \$12,564 is due to the decrease in federal funding.
2. Transfers-Non Departmental:
  - The net reduction of \$21,389 is due to a decrease in the transfer from general fund.

**EXPENDITURES:**

1. Salaries:
  - The decrease of \$11,360 is due to a reduction of \$10,010 in salaries that are paid through a federal grant and a reduction in special pay- pensionable of \$1,350.
2. Employer Provided Benefits:
  - The net decrease of \$3,523 is due mainly to a reduction in pension contributions of \$2,879.
3. Internal Service Charges:
  - The net reduction of \$6,510 is due primarily to reductions in legal charges of \$9,107. It was mainly offset by a net increase of \$1,480 in computer service charges.
4. Transfers To Other Funds
  - The reduction of \$12,564 is due to a reduction in federal funding.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the number of authorized positions.

JACKSONVILLE HOUSING FINANCE AUTHORITY  
 SUBFUND -- 721

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE HOUSING FINANCE AUTHORITY</b>					
Miscellaneous Revenue	-401,999	57,367	47,563	-17.1%	-9,804
Other Sources	987,128	163,059	158,591	-2.7%	-4,468
Transfers from Fund Balance	1,036,975	0	0		0
	1,622,104	220,426	206,154	-6.5%	-14,272
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	197,913	23,346	98,684	322.7%	75,338
Transfers from Fund Balance	264,586	291,763	234,707	-19.6%	-57,056
	462,499	315,109	333,391	5.8%	18,282
<b>TOTAL REVENUE</b>	<b>2,084,602</b>	<b>535,535</b>	<b>539,545</b>	<b>0.7%</b>	<b>4,010</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE HOUSING FINANCE AUTHORITY</b>					
Salaries	206,010	209,673	221,270	5.5%	11,597
Employer Provided Benefits	48,369	48,872	56,439	15.5%	7,567
Internal Service Charges	35,294	10,704	28,478	166.1%	17,774
Other Operating Expenses	239,520	235,458	206,001	-12.5%	-29,457
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	28,195	27,163	23,692	-12.8%	-3,471
Other	1,036,975	0	0		0
	1,594,364	531,871	535,881	0.8%	4,010
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	3,664	3,664	0.0%	0
	0	3,664	3,664	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>1,594,364</b>	<b>535,535</b>	<b>539,545</b>	<b>0.7%</b>	<b>4,010</b>

**TOTAL SUBFUND POSITION CAP**

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	3	1
PART-TIME HOURS	2,080	2,080	

**MAYOR'S PROPOSED FY 12 BUDGET  
HOUSING AND NEIGHBORHOODS  
HOUSING FINANCE AUTHORITY (721)**

---

**BACKGROUND:**

The Jacksonville Housing Finance Authority (JHFA) provides funds to support development of housing for low-to-moderate income families through the issuance of tax exempt bonds. The bond proceeds are utilized to make low interest loans.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$9,804 in the Jacksonville Housing Finance Authority is due to reductions of \$5,000 in miscellaneous sales and charges and \$4,804 in mortgage interest income.
- The increase of \$75,338 in Jacksonville Citywide Activities is due to higher anticipated investment income.

2. Other Sources:

- The reduction of \$4,468 is due to reduced proceeds from bond monitoring fees.

3. Transfers From fund Balance:

- The reduction of \$ 57,056 is due to a decrease in the transfer from fund balance.

**EXPENDITURES:**

1. Salaries:

- The increase of \$11,597 is mostly due to an additional authorized position. A portion of this position is paid through a federal grant.

2. Employer Provided Benefits:

- The net increase of \$7,567 is due mainly to higher group hospitalization insurance costs of \$7,299 and pension contributions of \$1,596, which are slightly offset by a decrease in workers' compensation insurance of \$1,189.

3. Internal Service Charges:

- The net increase of \$17,774 is due mainly to \$20,450 in legal costs. This is partially offset by a reduction of \$1,913 in mailroom charges and \$1,469 in wireless communication charges.

4. Other Operating Expenses:

- The net reduction of \$29,457 is primarily due to a drop of \$24,860 in professional services.

5. Indirect Cost:

- Indirect costs have decreased by \$3,471 based on the Indirect Cost Study.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

Authorized positions increased by one.

# **CITY OF JACKSONVILLE, FLORIDA**

<b>JACKSONVILLE HUMAN RIGHTS COMMISSION</b>
---

**DEPARTMENT VISION:**

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

**DEPARTMENT MISSION:**

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.

HUMAN RIGHTS COMMISSION  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	95,400	108,850	113,100	3.9%	4,250
Miscellaneous Revenue	563	700	700	0.0%	0
<b>TOTAL REVENUE</b>	<b>95,963</b>	<b>109,550</b>	<b>113,800</b>	<b>3.9%</b>	<b>4,250</b>
<b>EXPENDITURES</b>					
Salaries	733,353	618,197	585,613	-5.3%	-32,584
Employer Provided Benefits	230,252	176,671	167,245	-5.3%	-9,426
Internal Service Charges	176,724	113,933	97,784	-14.2%	-16,149
Other Operating Expenses	90,300	73,246	29,213	-60.1%	-44,033
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>1,230,630</b>	<b>982,048</b>	<b>879,856</b>	<b>-10.4%</b>	<b>-102,192</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	13	12	-1
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
JAX HUMAN RIGHTS COMMISSION	1,230,630	982,048	879,856	-10.4%	-102,192
<b>DEPARTMENT TOTAL</b>	<b>1,230,630</b>	<b>982,048</b>	<b>879,856</b>	<b>-10.4%</b>	<b>-102,192</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE HUMAN RIGHTS COMMISSION  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

**REVENUES:**

1. Intergovernmental Revenue:
  - The increase of \$4,250 is due to an anticipated increase in the United States Equal Employment and Opportunity Commission Award.

**EXPENDITURES:**

1. Salaries:
  - The decrease of \$32,584 is primarily due to the elimination of one position.
2. Employee Provided Benefits:
  - The decrease of \$9,426 is primarily due to the reduction of \$3,892 in group hospitalization insurance, and \$3,482 in workers' compensation insurance.
3. Internal Service Charges:
  - The decrease of \$16,149 is primarily due to a net reduction of \$8,825 in ITD charges and \$5,786 in copier consolidation.
4. Other Operating Expenses:
  - The decrease of \$44,033 is primarily due to the reduction of \$35,000 in professional services, \$2,650 in miscellaneous services and charges, \$2,105 in dues, subscriptions and memberships, \$1,700 in office supplies, \$1,600 in food cost for Study Circles events and \$1,120 in printing and binding.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

One position was eliminated.

# CITY OF JACKSONVILLE, FLORIDA

## INFORMATION TECHNOLOGY

### **DEPARTMENT VISION:**

The Information Technology Department will be the driving force of continuous improvement in all aspects of city government operations through the prudent exploitation of all available technologies.

We adopt a proactive strategy of operational leadership by seeking-out and tackling challenging opportunities for improvement head-on with energy, creativity, and professional IT competence.

### **DEPARTMENT MISSION:**

We complete IT projects and services for our customers on time with no problems that improve their business processes and service delivery to the citizens of Jacksonville.

ITD OPERATIONS  
SUBFUND -- 531

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INFORMATION TECHNOLOGY</b>					
Charges for Services	26,359,055	22,935,437	21,745,104	-5.2%	-1,190,333
Miscellaneous Revenue	1,008	200	2,000	900.0%	1,800
Other Sources	13,638	0	0		0
	<u>26,373,702</u>	<u>22,935,637</u>	<u>21,747,104</u>	-5.2%	-1,188,533
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	500,000	1,076,830	0	-100.0%	-1,076,830
	<u>500,000</u>	<u>1,076,830</u>	<u>0</u>	-100.0%	-1,076,830
<b>TOTAL REVENUE</b>	<b>26,873,702</b>	<b>24,012,467</b>	<b>21,747,104</b>	<b>-9.4%</b>	<b>-2,265,363</b>
<b>EXPENDITURES</b>					
<b>INFORMATION TECHNOLOGY</b>					
Salaries	11,092,058	9,757,752	8,529,600	-12.6%	-1,228,152
Employer Provided Benefits	2,976,294	2,573,155	2,291,584	-10.9%	-281,571
Internal Service Charges	2,203,475	911,147	1,084,705	19.0%	173,558
Other Operating Expenses	8,708,890	9,085,231	8,559,550	-5.8%	-525,681
Capital Outlay	28,767	106,211	1	-100.0%	-106,210
Supervision Allocation	0	-443,275	-458,669	3.5%	-15,394
Indirect Cost	1,200,844	1,200,844	1,293,375	7.7%	92,531
Banking Fund Debt Repayment	510,286	173,055	114,028	-34.1%	-59,027
	<u>26,720,615</u>	<u>23,364,120</u>	<u>21,414,174</u>	-8.3%	-1,949,946
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-169,857	0	-100.0%	169,857
Cash Carryover	0	818,204	332,930	-59.3%	-485,274
	<u>0</u>	<u>648,347</u>	<u>332,930</u>	-48.6%	-315,417
<b>TOTAL EXPENDITURES</b>	<b>26,720,615</b>	<b>24,012,467</b>	<b>21,747,104</b>	<b>-9.4%</b>	<b>-2,265,363</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	143	125	-18
PART-TIME HOURS	9,240	9,240	

**MAYOR'S PROPOSED FY 12 BUDGET  
INFORMATION TECHNOLOGY  
ITD OPERATIONS (531)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

**REVENUES:**

1. Charges for Services:
  - The reduction in charges billed to other entities is directly related to the reduced expenditures in this subfund.
2. Miscellaneous Revenue:
  - The increased projection is based on current year actuals.
3. Transfers From Other Funds:
  - The transfers from the General Fund (011) and the IT System Development fund (536) have been removed. A General Fund contribution for the end user equipment refresh is no longer required.

**EXPENDITURES:**

1. Salaries/Employer Provided Benefits:
  - The decrease is mainly due to the elimination of 18 positions, moving two positions to other IT funds (533 and 534). These reductions are offset slightly by the addition of two positions during the fiscal year.
2. Internal Service Charges:
  - The increase is mainly due to higher allocations for wireless communications (\$99,619) and system development (\$57,009).
3. Other Operating Expenses:
  - The net decrease is due to across the board operating cost reductions totaling over \$1.7 million, substantially offset by the movement of networking costs into this fund from the Telecommunication fund (533) totaling \$1,176,901.
4. Capital Outlay:
  - The decrease is due to the end user equipment refresh costs no longer meeting the capital threshold and are now budgeted in other operating expenses.
5. Indirect Cost:
  - The change is due to revisions in the indirect cost study preformed by MAXIMUS Consulting Services, Inc.

6. Banking Fund Debt Repayment:
  - The reduction is due to a reduction in the interest and principal payback for Banking Fund borrowing.
7. Lapse:
  - The salary and benefit lapse has been removed due to the elimination of 18 positions including all vacancies.
8. Cash Carryover:
  - The FY 11 budget included a transfer in from the IT System Development fund (536) which will not be repeated in FY 12.

**SERVICE LEVEL CHANGES:**

There are no significant changes to service levels.

**EMPLOYEE CAP CHANGES:**

The net reduction of 18 positions is made up of 18 eliminated positions, the movement of two positions to other IT funds (533 and 534) offset by the addition of two positions during the fiscal year.

COMMUNICATIONS  
SUBFUND -- 533

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INFORMATION TECHNOLOGY</b>					
Charges for Services	7,183,925	7,367,315	4,751,958	-35.5%	-2,615,357
Miscellaneous Revenue	1,217	0	0		0
	<u>7,185,141</u>	<u>7,367,315</u>	<u>4,751,958</u>	<u>-35.5%</u>	<u>-2,615,357</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	29,661	33,998	21,851	-35.7%	-12,147
	<u>29,661</u>	<u>33,998</u>	<u>21,851</u>	<u>-35.7%</u>	<u>-12,147</u>
<b>TOTAL REVENUE</b>	<b>7,214,802</b>	<b>7,401,313</b>	<b>4,773,809</b>	<b>-35.5%</b>	<b>-2,627,504</b>
<b>EXPENDITURES</b>					
<b>INFORMATION TECHNOLOGY</b>					
Salaries	421,667	409,161	437,727	7.0%	28,566
Employer Provided Benefits	116,226	118,808	120,640	1.5%	1,832
Internal Service Charges	280,647	237,381	220,743	-7.0%	-16,638
Other Operating Expenses	6,267,724	6,315,783	3,710,610	-41.2%	-2,605,173
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	221,626	174,762	-21.1%	-46,864
Indirect Cost	90,401	98,553	109,326	10.9%	10,773
	<u>7,176,664</u>	<u>7,401,313</u>	<u>4,773,809</u>	<u>-35.5%</u>	<u>-2,627,504</u>
<b>TOTAL EXPENDITURES</b>	<b>7,176,664</b>	<b>7,401,313</b>	<b>4,773,809</b>	<b>-35.5%</b>	<b>-2,627,504</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE	
AUTHORIZED POSITIONS		8	8	0	
PART-TIME HOURS		2,060	2,060		

**MAYOR'S PROPOSED FY 12 BUDGET  
INFORMATION TECHNOLOGY  
COMMUNICATIONS (533)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the costs for the City's network and telephone communications including installs, upgrades and repairs. This fund also accounts for cellular phone and wireless data access for the general government and some other agencies.

**REVENUES:**

1. Charges for Services:
  - This revenue consists of internal service revenues from charges billed to other departments and agencies.
  
2. Miscellaneous Revenue:
  - Anticipated interest earnings are expected to decrease due to lower investment returns.

**EXPENDITURES:**

1. Salaries:
  - The increase is due to a position moving into this fund from the IT operations fund (531) as well as realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY 11 budget was adopted. These increases are offset slightly by the elimination of one position.
  
2. Internal Service Charges:
  - The decrease is due to a reduction in the ITD internal service charges.
  
3. Other Operating Expenses:
  - The decrease is mainly due to the movement of \$1,176,901 in network costs to the IT operations fund (531) and a reduction in telephone and data lines costs of \$1,465,567.
  
4. Supervision Allocation:
  - This amount represents the administration cost of the Department which is allocated to each activity within Information Technology but crosses funds.
  
5. Indirect Cost:
  - The change is due to revisions in the indirect cost study preformed by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant reductions in service level.

**EMPLOYEE CAP CHANGES:**

One position was moved into this fund from the IT operating fund (531) and one position was eliminated as part of the budget process, resulting in a net change of zero.

RADIO COMMUNICATIONS  
SUBFUND -- 534

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INFORMATION TECHNOLOGY</b>					
Charges for Services	6,727,050	5,945,454	6,238,012	4.9%	292,558
Other Sources	158,558	0	0		0
	6,885,609	5,945,454	6,238,012	4.9%	292,558
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	133,459	52,812	93,286	76.6%	40,474
Transfers from Fund Balance	0	0	511,447		511,447
	133,459	52,812	604,733	1045.1%	551,921
<b>TOTAL REVENUE</b>	<b>7,019,068</b>	<b>5,998,266</b>	<b>6,842,745</b>	<b>14.1%</b>	<b>844,479</b>
<b>EXPENDITURES</b>					
<b>INFORMATION TECHNOLOGY</b>					
Salaries	708,498	708,031	683,445	-3.5%	-24,586
Employer Provided Benefits	200,571	212,564	205,856	-3.2%	-6,708
Internal Service Charges	178,555	167,236	103,747	-38.0%	-63,489
Other Operating Expenses	2,039,684	1,822,569	737,817	-59.5%	-1,084,752
Capital Outlay	160,778	1	279,403	940200.0%	279,402
Grants, Aids & Contributions	0	0	1,333,144		1,333,144
Supervision Allocation	0	221,649	283,907	28.1%	62,258
Indirect Cost	83,333	86,366	81,335	-5.8%	-5,031
Banking Fund Debt Repayment	224,599	2,779,850	3,162,050	13.7%	382,200
	3,596,019	5,998,266	6,870,704	14.5%	872,438
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	0	-27,959		-27,959
	0	0	-27,959		-27,959
<b>TOTAL EXPENDITURES</b>	<b>3,596,019</b>	<b>5,998,266</b>	<b>6,842,745</b>	<b>14.1%</b>	<b>844,479</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	14	13	-1
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
INFORMATION TECHNOLOGY  
RADIO COMMUNICATION (534)**

---

**BACKGROUND:**

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

**REVENUES:**

1. Charges for Services:
  - The increase is due to increases in costs billed to other departments and agencies.
2. Miscellaneous Revenue:
  - This revenue consists of anticipated interest earnings for FY 12.
3. Transfers from Fund Balance:
  - This represents an accumulation of excess revenue over expenditures from prior years and will be used to fund one time capital and operating costs related to the FY 12 ITP and Courthouse needs.

**EXPENDITURES:**

1. Salaries:
  - The decreases are due to the elimination of one position.
2. Employee Provided Benefits:
  - The decreases are due to the elimination of one position.
3. Internal Service Charges:
  - The decrease is due to a net reduction in the ITD internal service charges.
4. Other Operating Expenses:
  - The decrease is due mainly to the movement of the JEA debt repayment to a separate category, Grants, Aids & Contributions (\$1,333,144). This reduction is partially offset by the funding of one time operating supplies required for the new Courthouse (\$232,045).
5. Capital Outlay:
  - Funding is provided for FY 12 ITP projects.
6. Grants, Aids & Contributions:
  - This represents the JEA debt repayment for various radio infrastructures noted above.

7. Supervision Allocation:

- This amount represents the administration cost of the Department which is allocated to each activity within Information Technology but crosses funds.

8. Indirect Cost:

- The change is due to revisions in the indirect cost study performed by MAXIMUS Consulting Services, Inc.

9. Banking Fund Debt Repayment:

- The increase is due to the amortization of the CIP Radio System project.

10. Lapse:

- This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 12.

**SERVICE LEVEL CHANGES:**

There are no significant changes in service level.

**EMPLOYEE CAP CHANGES:**

One position was eliminated as part of the budget process.

TECHNOLOGY SYSTEM DEVELOPMENT  
SUBFUND -- 536

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>INFORMATION TECHNOLOGY</b>					
Charges for Services	4,169,237	3,017,066	1,793,320	-40.6%	-1,223,746
Miscellaneous Revenue	41,395	0	0		0
Other Sources	1,502,071	3,969,195	685,140	-82.7%	-3,284,055
	5,712,704	6,986,261	2,478,460	-64.5%	-4,507,801
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	91,052		91,052
Transfers from Fund Balance	0	0	1,355,175		1,355,175
	0	0	1,446,227		1,446,227
<b>TOTAL REVENUE</b>	<b>5,712,704</b>	<b>6,986,261</b>	<b>3,924,687</b>	<b>-43.8%</b>	<b>-3,061,574</b>
<b>EXPENDITURES</b>					
<b>INFORMATION TECHNOLOGY</b>					
Salaries	12,049	0	0		0
Employer Provided Benefits	14,520	0	0		0
Other Operating Expenses	835,217	823,178	170,235	-79.3%	-652,943
Capital Outlay	1,236,340	3,317,980	514,905	-84.5%	-2,803,075
Banking Fund Debt Repayment	1,780,112	2,250,273	3,239,547	44.0%	989,274
	3,878,240	6,391,431	3,924,687	-38.6%	-2,466,744
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	0	594,830	0	-100.0%	-594,830
	0	594,830	0	-100.0%	-594,830
<b>TOTAL EXPENDITURES</b>	<b>3,878,240</b>	<b>6,986,261</b>	<b>3,924,687</b>	<b>-43.8%</b>	<b>-3,061,574</b>

TOTAL SUBFUND POSITION CAP.

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
INFORMATION TECHNOLOGY  
TECHNOLOGY SYSTEM DEVELOPMENT (536)**

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**BACKGROUND:**

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

**REVENUES:**

1. Charges for Services:
  - This revenue consists of internal service revenues from charges billed to other departments and agencies.
2. Other Sources:
  - This amount represents the proposed Banking Fund borrowing for the FY 12 proposed ITP.
3. Miscellaneous Revenue:
  - This reflects anticipated interest earnings for FY 12.
4. Transfers from Fund Balance:
  - The accumulation of excess revenue over expenditures from prior years will be used as a funding source in FY 12.

**EXPENDITURES:**

1. Other Operating Expenses:
  - This amount represents the FY 12 proposed Banking Fund borrowing related to external software development and licensing costs for the proposed ITP.
2. Capital Outlay:
  - This amount represents the FY 12 proposed Banking Fund capital borrowing costs for the proposed ITP.
3. Banking Fund Debt Repayment:
  - This amount represents the FY 12 interest and principal payback for Banking Fund borrowing. This amount includes prior year approved items and the FY 12 proposed borrowing as detailed above.

**SERVICE LEVEL CHANGES:**

There are no significant reductions in service level.

**EMPLOYEE CAP CHANGES:**

There are no positions in this fund.

# CITY OF JACKSONVILLE, FLORIDA

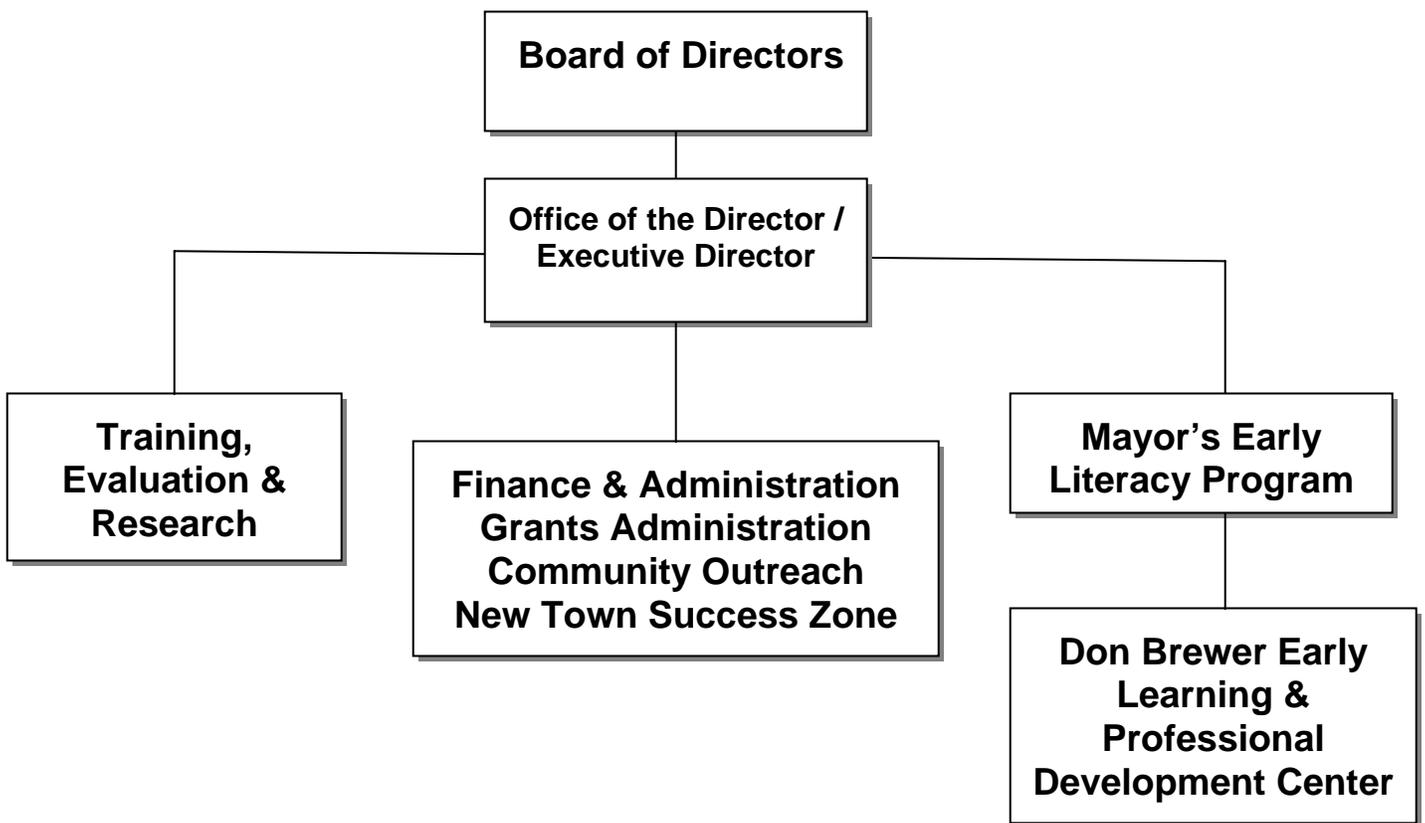
## JACKSONVILLE CHILDREN'S COMMISSION

### DEPARTMENT VISION:

Jacksonville will be one of America's top 10 cities for children to reach their highest potential.

### DEPARTMENT MISSION:

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



JACKSONVILLE CHILDREN'S COMMISSION  
 SUBFUND -- 191

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CHILDREN'S COMMISSION</b>					
Miscellaneous Revenue	305,360	298,300	302,300	1.3%	4,000
	305,360	298,300	302,300	1.3%	4,000
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	191,424	50,000	108,041	116.1%	58,041
	191,424	50,000	108,041	116.1%	58,041
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	21,058,173	20,673,779	19,384,287	-6.2%	-1,289,492
	21,058,173	20,673,779	19,384,287	-6.2%	-1,289,492
<b>TOTAL REVENUE</b>	<b>21,554,957</b>	<b>21,022,079</b>	<b>19,794,628</b>	<b>-5.8%</b>	<b>-1,227,451</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CHILDREN'S COMMISSION</b>					
Salaries	2,334,716	2,390,558	2,165,673	-9.4%	-224,885
Employer Provided Benefits	686,941	696,110	601,835	-13.5%	-94,275
Internal Service Charges	754,712	463,923	397,300	-14.4%	-66,623
Other Operating Expenses	1,476,827	1,744,099	1,195,412	-31.5%	-548,687
Capital Outlay	0	4	4	0.0%	0
Grants, Aids & Contributions	11,954,350	15,726,844	15,434,404	-1.9%	-292,440
Banking Fund Debt Repayment	930	541	0	-100.0%	-541
	17,208,476	21,022,079	19,794,628	-5.8%	-1,227,451
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,009,672	0	0		0
	3,009,672	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>20,218,149</b>	<b>21,022,079</b>	<b>19,794,628</b>	<b>-5.8%</b>	<b>-1,227,451</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	49	44	-5
PART-TIME HOURS	1,020	1,020	

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE CHILDREN'S COMMISSION  
JACKSONVILLE CHILDREN'S COMMISSION FUND (191)**

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**BACKGROUND:**

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$58,041 in Jacksonville Citywide Activities is due to investment pool earnings.

2. Transfer from Other Funds:

- The decrease in the transfer from the General Fund is due to a reduction in operational expenses.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$224,885 is mainly due to the elimination of five (5) positions.

2. Employer Provided Benefits:

- The decrease of \$94,275 is mainly due to the elimination of five (5) positions.

3. Internal Service Charges:

- The decrease of \$66,623 is primarily due to a net reduction of \$79,707 in ITD charges. This reduction is partially offset by an increase of \$12,718 in wireless communication.

4. Other Operating Expenses:

- The decrease of \$548,687 is primarily due to a drop of \$200,000 in credentialing, accreditation, and tuition fees, \$187,903 in professional services, \$50,146 in contractual services, \$23,190 in other operating supplies, \$21,013 in other rent, \$17,100 in postage, \$15,749 in advertising and promotion and \$14,000 in printing and binding.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

Five (5) positions were eliminated.

# CITY OF JACKSONVILLE, FLORIDA

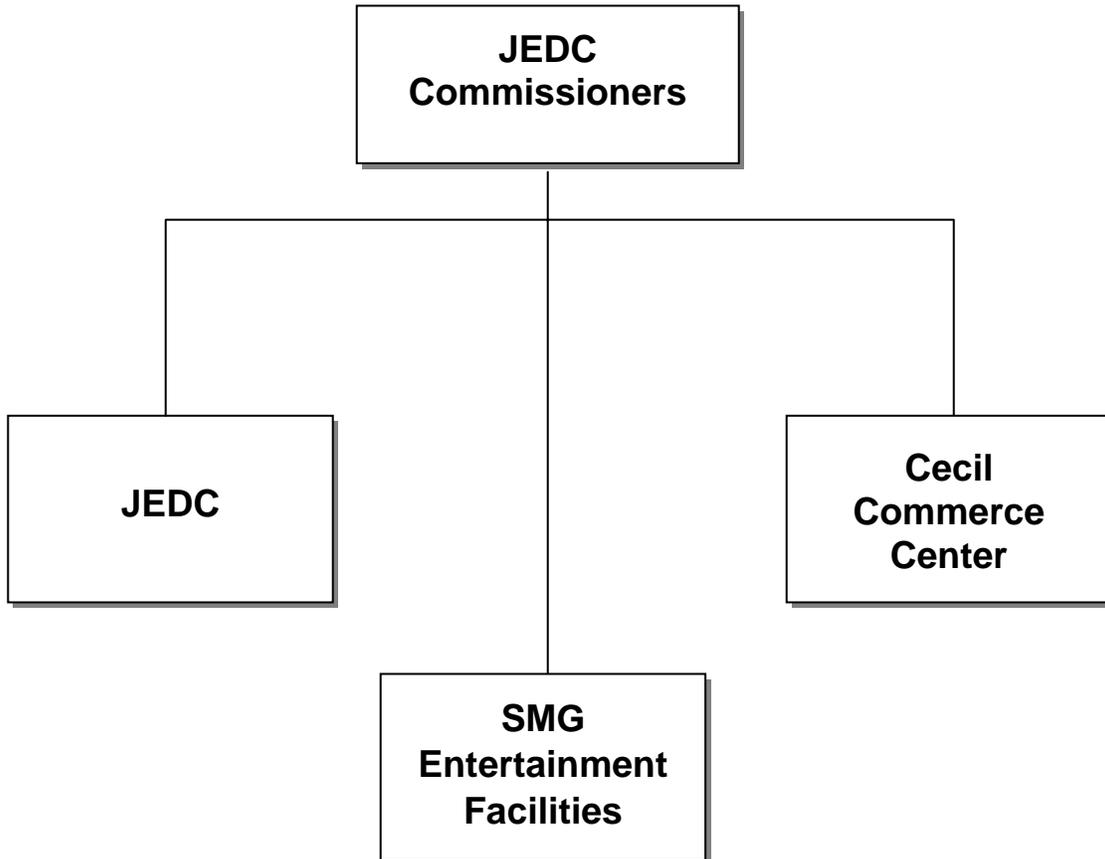
## JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION

### DEPARTMENT VISION:

The JEDC works to recruit and expand higher-wage job opportunities; increase the growth and expansion of small business; promote and encourage private capital investment; promote and leverage investment in economically distressed areas; promote a healthy and vibrant downtown; and attract film and television productions and large sports and entertainment events to Jacksonville.

### DEPARTMENT MISSION:

To develop and execute policies that result in sustainable job growth, rising personal incomes and a broader tax base throughout the Northeast Florida region.



NORTHSIDE TID - USD1 B/C NORTH COMBINED  
 SUBFUND -- 181

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	6,149,010	5,670,228	4,468,667	-21.2%	-1,201,561
Transfers from Fund Balance	395,367	0	0		0
	<b>6,544,377</b>	<b>5,670,228</b>	<b>4,468,667</b>	<b>-21.2%</b>	<b>-1,201,561</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	2,220,543	3,322,168	49.6%	1,101,625
	0	2,220,543	3,322,168	49.6%	1,101,625
<b>TOTAL REVENUE</b>	<b>6,544,377</b>	<b>7,890,771</b>	<b>7,790,835</b>	<b>-1.3%</b>	<b>-99,936</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Other Operating Expenses	19,116	0	0		0
	19,116	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	5,460,331	5,564,596	5,482,313	-1.5%	-82,283
	5,460,331	5,564,596	5,482,313	-1.5%	-82,283
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	541,103	2,251,175	2,233,522	-0.8%	-17,653
Transfers to Other Funds	533,162	75,000	75,000	0.0%	0
	1,074,265	2,326,175	2,308,522	-0.8%	-17,653
<b>TOTAL EXPENDITURES</b>	<b>6,553,711</b>	<b>7,890,771</b>	<b>7,790,835</b>	<b>-1.3%</b>	<b>-99,936</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
NORTHWEST/NORTHSIDE TAX INCREMENT DISTRICT (181)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest/Northside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**REVENUES:**

1. Taxes:
  - The decrease of \$1,201,561 is due to lower property tax revenues.
2. Transfers From Other Funds:
  - The increase of \$1,101,625 is due to a higher transfer from the General Fund (011).

**EXPENDITURES:**

1. Other Operating Expenses:
  - The decrease of \$82,283 is due to a reduced contribution to the MPS garages.
2. Debt Service:
  - The net decrease of \$17,653 in debt service expenditures is attributable to a decrease in interest payments of \$106,804. This is mostly offset by an increase in principal payments of \$89,154.

**SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

SOUTHSIDE TID - USD1 A  
SUBFUND -- 182

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>DEBT SERVICE</b>					
Miscellaneous Revenue	72,970	79,000	110,000	39.2%	31,000
	72,970	79,000	110,000	39.2%	31,000
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	3,640,579	3,349,893	3,205,257	-4.3%	-144,636
Transfers from Fund Balance	3,166,000	0	0		0
	6,806,579	3,349,893	3,205,257	-4.3%	-144,636
<b>TOTAL REVENUE</b>	<b>6,879,549</b>	<b>3,428,893</b>	<b>3,315,257</b>	<b>-3.3%</b>	<b>-113,636</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	1,347,773	1,300,000	1,300,000	0.0%	0
	1,347,773	1,300,000	1,300,000	0.0%	0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	589,144	596,684	532,248	-10.8%	-64,436
Transfers to Other Funds	5,064,818	1,532,209	1,483,009	-3.2%	-49,200
	5,653,962	2,128,893	2,015,257	-5.3%	-113,636
<b>TOTAL EXPENDITURES</b>	<b>7,001,735</b>	<b>3,428,893</b>	<b>3,315,257</b>	<b>-3.3%</b>	<b>-113,636</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
SOUTHSIDE TAX INCREMENT DISTRICT (182)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**REVENUES:**

1. Miscellaneous Revenue:
  - The increase of \$31,000 is due to debt repayment from the Hilton.
2. Taxes:
  - The reduction of \$144,636 is due to lower projected tax revenues for this district.

**EXPENDITURES:**

1. Other Operating Expenses:
  - No changes to the budget.
2. Debt Service:
  - The net decrease of \$64,436 is due to lower interest payments of \$94,436. This is partially offset by a net increase in principal payments of \$30,000.
3. Transfers to Other Funds:
  - The net reduction of \$49,200 is due to a decrease in the transfer to the TID Capital Projects Fund (32T) of \$1,000,000. This is offset by an increase of the transfer to the General Fund (011) for \$950,800.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

JACKSONVILLE BEACH TID  
 SUBFUND -- 184

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	4,529,103	5,227,541	4,651,758	-11.0%	-575,783
	4,529,103	5,227,541	4,651,758	-11.0%	-575,783
<b>TOTAL REVENUE</b>	<b>4,529,103</b>	<b>5,227,541</b>	<b>4,651,758</b>	<b>-11.0%</b>	<b>-575,783</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	4,529,103	5,227,541	4,651,758	-11.0%	-575,783
	4,529,103	5,227,541	4,651,758	-11.0%	-575,783
<b>TOTAL EXPENDITURES</b>	<b>4,529,103</b>	<b>5,227,541</b>	<b>4,651,758</b>	<b>-11.0%</b>	<b>-575,783</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
JACKSONVILLE BEACH TAX INCREMENT DISTRICT (184)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**REVENUES:**

1. Taxes:

- The decrease of \$575,783 is due to a decrease in projected property tax revenues in this district.

**EXPENDITURES:**

1. Grants and Aids:

- The decrease of \$575,783 in subsidies and contributions represents a decrease in the payment to the tax increment district.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

JIA AREA TID - REDEVELOPMENT  
 SUBFUND -- 185

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	6,849,563	6,459,121	5,854,493	-9.4%	-604,628
	6,849,563	6,459,121	5,854,493	-9.4%	-604,628
<b>TOTAL REVENUE</b>	<b>6,849,563</b>	<b>6,459,121</b>	<b>5,854,493</b>	<b>-9.4%</b>	<b>-604,628</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Other Operating Expenses	238,718	300,000	385,000	28.3%	85,000
	238,718	300,000	385,000	28.3%	85,000
TRANSFERS-NON DEPARTMENTAL					
Debt Service	1,425,605	1,795,057	1,744,145	-2.8%	-50,912
Transfers to Other Funds	5,185,240	4,364,064	3,725,348	-14.6%	-638,716
	6,610,845	6,159,121	5,469,493	-11.2%	-689,628
<b>TOTAL EXPENDITURES</b>	<b>6,849,563</b>	<b>6,459,121</b>	<b>5,854,493</b>	<b>-9.4%</b>	<b>-604,628</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
JIA AREA REDEVELOPMENT TAX INCREMENT DISTRICT (185)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**REVENUES:**

1. Taxes:

- The decrease of \$604,628 is due to lower property tax revenues for this district.

**EXPENDITURES:**

1. Other Operating Expenses:

- The increase of \$85,000 is attributable to the RAMCO REV Grant.

2. Debt Service:

- The net decrease of \$50,912 is due to a decline in interest payments of \$73,814. This is somewhat offset by increases in principal payments of \$22,092.

3. Transfers to Other Funds:

- The decrease of \$638,718 is attributable to a decrease in the transfer to the General Fund (011) of \$338,716 and the Capital Projects Fund (32T) of \$300,000.

**SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

SOUTEL/MONCRIEF TID  
 SUBFUND -- 186

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	449,470	419,891	-6.6%	-29,579
	0	449,470	419,891	-6.6%	-29,579
<b>TOTAL REVENUE</b>	<b>0</b>	<b>449,470</b>	<b>419,891</b>	<b>-6.6%</b>	<b>-29,579</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	449,470	419,891	-6.6%	-29,579
	0	449,470	419,891	-6.6%	-29,579
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>449,470</b>	<b>419,891</b>	<b>-6.6%</b>	<b>-29,579</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
SOUTEL-MONCRIEF TAX INCREMENT DISTRICT (186)**

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**BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district. Excess revenues must be returned to the taxing bodies that pay into the tax increment districts.

**REVENUES:**

1. Taxes:

- The decrease of \$29,579 is due to lower property tax revenues for this district.

**EXPENDITURES:**

1. Cash Carryover:

- This represents excess funds that are placed into a carryover for future use.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

MUNICIPAL STADIUM - CITY  
SUBFUND -- 4A1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	1,964,958	2,260,000	1,928,000	-14.7%	-332,000
Miscellaneous Revenue	3,970,745	4,127,519	4,091,334	-0.9%	-36,185
	5,935,702	6,387,519	6,019,334	-5.8%	-368,185
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	6,727,359	6,211,820	6,518,004	4.9%	306,184
Miscellaneous Revenue	-19,625	0	5,121		5,121
	6,707,734	6,211,820	6,523,125	5.0%	311,305
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	9,014,532	7,214,971	6,687,794	-7.3%	-527,177
	9,014,532	7,214,971	6,687,794	-7.3%	-527,177
<b>TOTAL REVENUE</b>	<b>21,657,969</b>	<b>19,814,310</b>	<b>19,230,253</b>	<b>-2.9%</b>	<b>-584,057</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	185,814	199,027	224,169	12.6%	25,142
Other Operating Expenses	3,306,519	3,382,346	3,643,155	7.7%	260,809
Capital Outlay	0	70,000	80,000	14.3%	10,000
	3,492,333	3,651,373	3,947,324	8.1%	295,951
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	0	11,321,869	10,496,713	-7.3%	-825,156
Transfers to Other Funds	18,507,640	4,841,068	4,786,216	-1.1%	-54,852
	18,507,640	16,162,937	15,282,929	-5.4%	-880,008
<b>TOTAL EXPENDITURES</b>	<b>21,999,973</b>	<b>19,814,310</b>	<b>19,230,253</b>	<b>-2.9%</b>	<b>-584,057</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
MUNICIPAL STADIUM-CITY (4A1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The net reduction of \$332,000 is primarily due to lowered projections in NFL ticket surcharges of \$335,000. This reduction is offset by a projected increase in parking fees of \$3,000.

2. Miscellaneous Revenue:

- The decrease of \$36,185 is due to lower rental of city facilities projections.

3. Taxes:

- The increase of \$306,184 is due to higher projected tourist and sales tax revenues.

4. Transfers from Other Funds:

- The decrease of \$527,177 represents a lower subsidy required to cover budgeted expenditures. The subsidy is broken down as follows: \$5,743,052 from the General Fund (011) and \$944,742 from the Memorial Arena-City (4B1).

**EXPENDITURES:**

1. Internal Service Charges:

- The net increase of \$25,142 is mainly due to rises in fleet vehicle rental allocation of \$24,491 and fleet parts/oil/gas of \$5,242. This is primarily offset by a decrease in ITD charges of \$9,954.

2. Other Operating Expenses:

- The increase of \$260,809 is due to rises in miscellaneous insurance expense of \$235,970, water of \$20,000, and electricity of \$4,839.

3. Debt Service:

- The reduction of \$825,156 is due to the decline in the intrafund transfer for the bond interest payment of \$1,025,156. This is partially offset by an increase in the intrafund transfer for the bond principal payment of \$200,000.

4. Transfers to Other Funds:

- The net reduction of \$54,852 is mainly due to a reduction in the transfer out to the Municipal Stadium-SMG subfund (4A2) of \$50,852.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

MUNICIPAL STADIUM - SMG  
SUBFUND -- 4A2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	1,754,381	1,352,932	1,596,148	18.0%	243,216
Miscellaneous Revenue	1,518,805	1,464,888	1,379,747	-5.8%	-85,141
	<u>3,273,185</u>	<u>2,817,820</u>	<u>2,975,895</u>	5.6%	158,075
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	23,785	53,614	125.4%	29,829
	<u>0</u>	<u>23,785</u>	<u>53,614</u>	125.4%	29,829
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	5,168,377	4,441,068	4,390,216	-1.1%	-50,852
	<u>5,168,377</u>	<u>4,441,068</u>	<u>4,390,216</u>	-1.1%	-50,852
<b>TOTAL REVENUE</b>	<b>8,441,562</b>	<b>7,282,673</b>	<b>7,419,725</b>	<b>1.9%</b>	<b>137,052</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	1,523,971	1,351,215	1,351,215	0.0%	0
Employer Provided Benefits	467,285	460,170	460,170	0.0%	0
Other Operating Expenses	6,221,739	5,471,288	5,608,340	2.5%	137,052
	<u>8,212,995</u>	<u>7,282,673</u>	<u>7,419,725</u>	1.9%	137,052
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	350,000	0	0		0
	<u>350,000</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>8,562,995</b>	<b>7,282,673</b>	<b>7,419,725</b>	<b>1.9%</b>	<b>137,052</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT  
MUNICIPAL STADIUM-SMG (4A2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Service:

- The net increase of \$243,216 is due to higher contractual services revenues of \$252,016 and parking fees of \$26,309. These are slightly offset by a decrease on other ticket surcharges of \$35,109 due to the expected loss of the Motocross event.

2. Miscellaneous Revenue:

- The net decrease of \$85,141 in Jacksonville Economic Development Commission is due to reductions in rental of city facilities of \$114,357 and concession sales of \$83,784. These are somewhat offset by increases in miscellaneous sales of \$45,000, non-dwelling rent of \$35,000, and advertising fee of \$32,000.
- The increase of \$29,829 in Jacksonville Citywide Activities is due to investment pool earnings.

3. Transfers From Other Funds:

- The reduction of \$50,852 represents a lower subsidy from the Municipal Stadium-City subfund (4A1).

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$137,052 is mainly due to repairs and maintenance of \$83,000, professional services of \$37,284, and telephone and data lines of \$15,000. These increases are offset somewhat by a decrease in SMG insurance expense of \$15,000 and other utilities of \$12,000.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city employees associated with this subfund.

MUNICIPAL STADIUM - DEBT SVC  
 SUBFUND -- 4A6

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	359,481	0	147,805		147,805
	359,481	0	147,805		147,805
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	11,388,163	0	0		0
Transfer In to Pay Debt Service	0	11,321,869	10,496,713	-7.3%	-825,156
	11,388,163	11,321,869	10,496,713	-7.3%	-825,156
<b>TOTAL REVENUE</b>	<b>11,747,644</b>	<b>11,321,869</b>	<b>10,644,518</b>	<b>-6.0%</b>	<b>-677,351</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	11,547,129	11,321,869	10,644,518	-6.0%	-677,351
	11,547,129	11,321,869	10,644,518	-6.0%	-677,351
<b>TOTAL EXPENDITURES</b>	<b>11,547,129</b>	<b>11,321,869</b>	<b>10,644,518</b>	<b>-6.0%</b>	<b>-677,351</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT  
MUNICIPAL STADIUM-DEBT SERVICE (4A6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to Everbank Field.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$147,805 is due to higher investment pool earnings.

2. Transfer in to Pay Debt Service:

- The net decrease of \$825,156 is due to a lower intrafund transfer from the Municipal Stadium-City subfund (4A1).

**EXPENDITURES:**

1. Transfers-Non Departmental:

- The net decrease of \$677,351 is due to a decline in the annual debt service payment for Everbank Field. The bond interest payment decreased by \$877,351 and the bond principal payment increased by \$200,000.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

MEMORIAL ARENA - CITY  
SUBFUND -- 4B1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	426,775	360,000	360,000	0.0%	0
Miscellaneous Revenue	31,031	0	0		0
	<u>457,805</u>	<u>360,000</u>	<u>360,000</u>	0.0%	0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-16,619	0	20,925		20,925
	<u>-16,619</u>	<u>0</u>	<u>20,925</u>		<u>20,925</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,712,235	2,302,924	2,464,166	7.0%	161,242
	<u>1,712,235</u>	<u>2,302,924</u>	<u>2,464,166</u>	7.0%	<u>161,242</u>
<b>TOTAL REVENUE</b>	<b>2,153,422</b>	<b>2,662,924</b>	<b>2,845,091</b>	<b>6.8%</b>	<b>182,167</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	123,803	88,958	94,225	5.9%	5,267
Other Operating Expenses	1,793,333	1,762,262	1,766,124	0.2%	3,862
Capital Outlay	0	30,000	40,000	33.3%	10,000
	<u>1,917,136</u>	<u>1,881,220</u>	<u>1,900,349</u>	1.0%	<u>19,129</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	79,362	781,704	944,742	20.9%	163,038
	<u>79,362</u>	<u>781,704</u>	<u>944,742</u>	20.9%	<u>163,038</u>
<b>TOTAL EXPENDITURES</b>	<b>1,996,498</b>	<b>2,662,924</b>	<b>2,845,091</b>	<b>6.8%</b>	<b>182,167</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
JACKSONVILLE MEMORIAL ARENA-CITY (4B1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Miscellaneous Revenues:

- The increase of \$20,925 is due to higher investment pool earnings.

2. Transfers from Other Funds:

- The increase of \$161,242 is mainly due to a transfer from the Convention Center-City subfund (4E1) of \$146,227 and an increase in the transfer from the Memorial Arena-SMG subfund (4B2) of \$15,015.

**EXPENDITURES:**

1. Internal Service Charges:

- The net increase of \$5,267 is primarily due to a rise in ITD network group costs of \$4,236 and tech refresh/pay-go charges of \$2,992. This increase is somewhat offset by a decrease in ITD charges of \$3,552.

2. Other Operating Expenses:

- No significant changes to the budget.

3. Transfers to Other Funds:

- The increase of \$163,038 is due to an increased transfer to the Municipal Stadium-City subfund (4A1).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

MEMORIAL ARENA - SMG  
SUBFUND -- 4B2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	4,370,712	5,190,815	5,214,051	0.4%	23,236
Miscellaneous Revenue	3,517,553	3,016,043	2,908,031	-3.6%	-108,012
	<b>7,888,266</b>	<b>8,206,858</b>	<b>8,122,082</b>	<b>-1.0%</b>	<b>-84,776</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	5,000	5,000	0.0%	0
	0	5,000	5,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>7,888,266</b>	<b>8,211,858</b>	<b>8,127,082</b>	<b>-1.0%</b>	<b>-84,776</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	1,291,564	1,269,980	1,269,980	0.0%	0
Employer Provided Benefits	350,838	335,385	335,385	0.0%	0
Other Operating Expenses	4,442,223	4,303,569	4,203,778	-2.3%	-99,791
	<b>6,084,625</b>	<b>5,908,934</b>	<b>5,809,143</b>	<b>-1.7%</b>	<b>-99,791</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	1,792,235	2,302,924	2,317,939	0.7%	15,015
	1,792,235	2,302,924	2,317,939	0.7%	15,015
<b>TOTAL EXPENDITURES</b>	<b>7,876,860</b>	<b>8,211,858</b>	<b>8,127,082</b>	<b>-1.0%</b>	<b>-84,776</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
MEMORIAL ARENA- SMG (4B2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The net increase of \$23,236 is mainly due to gains in parking revenue of \$271,639 and other ticket surcharges of \$257,000. This increase is mostly offset by a reduction in contractual services revenue of \$505,403.

2. Miscellaneous Revenue:

- The net decrease of \$108,012 is due to a reduction in concession sales of \$261,300 and miscellaneous sales and charges of \$28,000. In addition, non-dwelling rent of \$70,000 was moved to the Municipal Stadium-SMG subfund (4A2). These decreases are substantially offset by increases in the rental of city facilities of \$204,288 and advertising revenues of \$45,000.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net decrease of \$99,791 is mainly due to reductions in contractual services of \$316,173, other utilities of \$30,000 and professional services of \$25,722. These are mainly offset by increases in event contributions of \$150,000, repairs and maintenance of \$90,000 and repairs and maintenance supplies of \$20,000.

2. Transfers to Other Funds:

- No significant changes to the budget.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

MEMORIAL ARENA - DEBT SERVICE  
SUBFUND -- 4B6

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	218,815	0	113,131		113,131
	218,815	0	113,131		113,131
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	8,056,757	8,100,110	7,945,546	-1.9%	-154,564
	8,056,757	8,100,110	7,945,546	-1.9%	-154,564
<b>TOTAL REVENUE</b>	<b>8,275,572</b>	<b>8,100,110</b>	<b>8,058,677</b>	<b>-0.5%</b>	<b>-41,433</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	8,124,255	8,100,110	8,058,677	-0.5%	-41,433
	8,124,255	8,100,110	8,058,677	-0.5%	-41,433
<b>TOTAL EXPENDITURES</b>	<b>8,124,255</b>	<b>8,100,110</b>	<b>8,058,677</b>	<b>-0.5%</b>	<b>-41,433</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
MEMORIAL ARENA- DEBT SERVICE (4B6)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Memorial Arena.

**REVENUES:**

1. Miscellaneous Revenues:

- The increase of \$113,131 is due to higher investment pool earnings.

2. Transfer In to Pay Debt Service:

- The reduction of \$154,564 is due to a lower transfer from the Better Jacksonville Plan subfund (111).

**EXPENDITURES:**

1. Debt Service:

- The decrease of \$41,433 is due to a reduction in the bond interest payment of \$176,562. This is mostly offset by an increase in the bond principal payment of \$135,129.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

BASEBALL STADIUM - CITY  
SUBFUND -- 4C1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	97,634	57,000	95,500	67.5%	38,500
Miscellaneous Revenue	94,684	95,000	95,000	0.0%	0
	192,317	152,000	190,500	25.3%	38,500
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	11,268	13,973	4,771	-65.9%	-9,202
	11,268	13,973	4,771	-65.9%	-9,202
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	566,882	775,127	634,337	-18.2%	-140,790
	566,882	775,127	634,337	-18.2%	-140,790
<b>TOTAL REVENUE</b>	<b>770,468</b>	<b>941,100</b>	<b>829,608</b>	<b>-11.8%</b>	<b>-111,492</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	229	7,367	6,872	-6.7%	-495
Other Operating Expenses	459,517	468,869	463,460	-1.2%	-5,409
Capital Outlay	26,909	10,001	10,001	0.0%	0
	486,655	486,237	480,333	-1.2%	-5,904
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	0	0		0
	0	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	452,022	454,863	349,275	-23.2%	-105,588
	452,022	454,863	349,275	-23.2%	-105,588
<b>TOTAL EXPENDITURES</b>	<b>938,677</b>	<b>941,100</b>	<b>829,608</b>	<b>-11.8%</b>	<b>-111,492</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
JACKSONVILLE BASEBALL STADIUM-CITY (4C1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The increase of \$38,500 is due to higher projections for other ticket surcharge revenue.

2. Miscellaneous Revenue:

- The decrease of \$9,202 is due to a lower projection in investment earnings.

3. Transfers from Other Funds:

- The decrease of \$140,790 is due to a reduction in the transfer from the General Fund (011) of \$47,387 and the elimination of the transfer from the Memorial Arena-City subfund (4B1) of \$93,403. The subsidy is solely \$634,337 from the General Fund (011).

**EXPENDITURES:**

1. Internal Service Charges:

- The decrease of \$495 is due to a reduction in system development allocation of \$155 and fleet parts/oil gas of \$340.

2. Other Operating Expenses:

- The net decrease of \$5,409 is mainly due to a reduction in miscellaneous insurance of \$5,870. This is slightly offset by an increase in electricity of \$461.

3. Transfers to Other Funds:

- The decrease of \$105,588 is due to a reduction in the transfer to the Baseball Stadium-SMG subfund (4C2).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

BASEBALL STADIUM - SMG  
SUBFUND -- 4C2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	328,245	299,975	390,296	30.1%	90,321
Miscellaneous Revenue	67,610	53,604	58,960	10.0%	5,356
	<u>395,855</u>	<u>353,579</u>	<u>449,256</u>	27.1%	95,677
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	452,022	454,863	349,275	-23.2%	-105,588
	<u>452,022</u>	<u>454,863</u>	<u>349,275</u>	-23.2%	-105,588
<b>TOTAL REVENUE</b>	<b>847,877</b>	<b>808,442</b>	<b>798,531</b>	<b>-1.2%</b>	<b>-9,911</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	265,069	257,925	257,925	0.0%	0
Employer Provided Benefits	66,611	62,390	62,390	0.0%	0
Other Operating Expenses	519,620	488,127	478,216	-2.0%	-9,911
	<u>851,299</u>	<u>808,442</u>	<u>798,531</u>	-1.2%	-9,911
<b>TOTAL EXPENDITURES</b>	<b>851,299</b>	<b>808,442</b>	<b>798,531</b>	<b>-1.2%</b>	<b>-9,911</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
JACKSONVILLE BASEBALL STADIUM-SMG (4C2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The net increase of \$90,321 is due to gains in parking revenues of \$77,402, other ticket surcharges of \$11,388 and contractual services revenue of \$1,531.

2. Miscellaneous Revenue:

- The net increase of \$5,356 is mainly due to a growth in concession sales of \$9,806. This increase is somewhat offset by reductions in miscellaneous sales and charges of \$2,200, rental of city facilities of \$1,600, and interest income of \$650.

3. Transfers from Other Funds:

- The decrease of \$105,588 is due to a reduced transfer from the Baseball Stadium-City subfund (4C2).

**EXPENDITURES:**

1. Salaries:

- No significant changes to the budget.

2. Employer Provided Benefits:

- No significant changes to the budget.

3. Other Operating Expenses:

- The net reduction of \$9,911 is mainly due to a drop in professional services of \$35,756 and repair and maintenance supplies of \$2,000. These reductions are somewhat offset by contractual services of \$23,566.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

BASEBALL STADIUM - DEBT SERVICE  
 SUBFUND -- 4C6

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	57,814	0	29,891		29,891
	57,814	0	29,891		29,891
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	2,128,709	2,140,164	2,099,326	-1.9%	-40,838
	2,128,709	2,140,164	2,099,326	-1.9%	-40,838
<b>TOTAL REVENUE</b>	<b>2,186,523</b>	<b>2,140,164</b>	<b>2,129,217</b>	<b>-0.5%</b>	<b>-10,947</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	2,146,544	2,140,164	2,129,217	-0.5%	-10,947
	2,146,544	2,140,164	2,129,217	-0.5%	-10,947
<b>TOTAL EXPENDITURES</b>	<b>2,146,544</b>	<b>2,140,164</b>	<b>2,129,217</b>	<b>-0.5%</b>	<b>-10,947</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
BASEBALL STADIUM-DEBT SERVICE (4C6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include the Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Baseball Stadium.

**REVENUES:**

1. Miscellaneous Revenues:

- The increase of \$29,891 is due to investment pool earnings.

2. Transfer In to Pay Debt Service:

- The reduction of \$40,838 is due to a lower transfer from the Better Jacksonville Plan subfund (111).

**EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- No significant changes to the budget.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city employees associated with this subfund.

PERFORMING ARTS CENTER - CITY  
SUBFUND -- 4D1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	168,165	250,000	250,000	0.0%	0
Miscellaneous Revenue	88,382	0	0		0
	256,547	250,000	250,000	0.0%	0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-70,061	43,064	0	-100.0%	-43,064
	-70,061	43,064	0	-100.0%	-43,064
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,014,534	595,907	624,364	4.8%	28,457
	1,014,534	595,907	624,364	4.8%	28,457
<b>TOTAL REVENUE</b>	<b>1,201,020</b>	<b>888,971</b>	<b>874,364</b>	<b>-1.6%</b>	<b>-14,607</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	44,966	44,846	70,935	58.2%	26,089
Other Operating Expenses	755,954	733,707	722,264	-1.6%	-11,443
Capital Outlay	5,419	15,001	30,001	100.0%	15,000
	806,339	793,554	823,200	3.7%	29,646
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	42,665	51,257	51,164	-0.2%	-93
Transfers to Other Funds	412,839	44,160	0	-100.0%	-44,160
	455,504	95,417	51,164	-46.4%	-44,253
<b>TOTAL EXPENDITURES</b>	<b>1,261,844</b>	<b>888,971</b>	<b>874,364</b>	<b>-1.6%</b>	<b>-14,607</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION**  
**TIMES UNION CENTER FOR THE PERFORMING ARTS-CITY (4D1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- There were no changes to the budget.

2. Miscellaneous Revenue:

- The reduction of \$43,064 is due to investment pool earnings.

3. Transfers from Other Funds:

- The increase of \$28,457 is due to a greater transfer from the General Fund (011) of \$27,413 and a transfer from the Times-Union Center-SMG subfund (4D2) of \$1,044. The subsidy is broken down as follows: \$623,320 from the General Fund and \$1,044 from the Times-Union Center-SMG fund.

**EXPENDITURES:**

1. Internal Service Charges:

- The net increase of \$26,089 is mainly due to a rise in fleet parts/oil gas of \$15,539, ITD charges of \$6,800 and ITD network group of \$3,593.

2. Other Operating Expenses:

- The net decrease of \$11,443 is due to higher miscellaneous insurance costs of \$33,443, which are partially offset by increases in water of \$12,000 and electricity of \$10,000.

3. Capital Outlay:

- The increase of \$15,000 is due to new event equipment for the dance floor.

4. Transfers to Other Funds:

- The reduction of \$44,160 represents a reduced transfer to the Times Union Center-SMG subfund (4D2).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

PERFORMING ARTS CENTER - SMG  
SUBFUND -- 4D2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	1,591,443	1,564,751	1,702,462	8.8%	137,711
Miscellaneous Revenue	625,198	771,021	797,850	3.5%	26,829
	<b>2,216,641</b>	<b>2,335,772</b>	<b>2,500,312</b>	<b>7.0%</b>	<b>164,540</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	4,815		4,815
	<b>0</b>	<b>0</b>	<b>4,815</b>		<b>4,815</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	412,839	44,160	0	-100.0%	-44,160
	<b>412,839</b>	<b>44,160</b>	<b>0</b>	<b>-100.0%</b>	<b>-44,160</b>
<b>TOTAL REVENUE</b>	<b>2,629,480</b>	<b>2,379,932</b>	<b>2,505,127</b>	<b>5.3%</b>	<b>125,195</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	631,356	608,210	608,210	0.0%	0
Employer Provided Benefits	168,841	157,525	157,525	0.0%	0
Other Operating Expenses	1,784,309	1,614,197	1,738,348	7.7%	124,151
	<b>2,584,506</b>	<b>2,379,932</b>	<b>2,504,083</b>	<b>5.2%</b>	<b>124,151</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	35,000	0	1,044		1,044
	<b>35,000</b>	<b>0</b>	<b>1,044</b>		<b>1,044</b>
<b>TOTAL EXPENDITURES</b>	<b>2,619,506</b>	<b>2,379,932</b>	<b>2,505,127</b>	<b>5.3%</b>	<b>125,195</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
TIMES UNION CENTER FOR THE PERFORMING ARTS-SMG (4D2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The increase of \$137,711 is due to gains in contractual services revenue of \$87,711 and other ticket surcharges of \$50,000.

2. Miscellaneous Revenue:

- The net increase of \$26,829 is due to higher concession sales of \$14,925, rental of city facilities of \$12,780 and interest income of \$3,200. This is somewhat offset by a decrease in rental of city facilities of \$4,576.

3. Transfers from Other Funds:

- The reduction of \$44,160 represents a reduced transfer in from the Times-Union Center-City subfund (4D1).

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$124,151 is mainly due to a greater increase in contractual services of \$125,681.

2. Transfers to Other Funds:

- The increase of \$1,044 represents a slightly increased transfer to the Times-Union Center-City subfund (4D1).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

PERFORMING ARTS CENTER - DEBT SERVICE  
 SUBFUND -- 4D6

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	893	0	716		716
	893	0	716		716
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	51,312	51,257	51,164	-0.2%	-93
	51,312	51,257	51,164	-0.2%	-93
<b>TOTAL REVENUE</b>	<b>52,204</b>	<b>51,257</b>	<b>51,880</b>	<b>1.2%</b>	<b>623</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	51,879	51,257	51,880	1.2%	623
	51,879	51,257	51,880	1.2%	623
<b>TOTAL EXPENDITURES</b>	<b>51,879</b>	<b>51,257</b>	<b>51,880</b>	<b>1.2%</b>	<b>623</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
TIMES UNION CENTER FOR THE PERFORMING ARTS  
DEBT SERVICE-(4D6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013. This subfund is for debt service specifically pertaining to the Times Union Center for the Performing Arts.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$716 is due to investment pool earnings.

2. Transfers In to Pay Debt Service:

- There are no significant changes to the budget.

**EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- The increase of \$623 is due to a rise in the bond interest payment.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

CONVENTION CENTER - CITY  
SUBFUND -- 4E1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	4,238,095	0	0		0
Miscellaneous Revenue	21,224	0	15,758		15,758
Transfers from Fund Balance	0	370,000	0	-100.0%	-370,000
	<b>4,259,319</b>	<b>370,000</b>	<b>15,758</b>	<b>-95.7%</b>	<b>-354,242</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	30,000	1,252,369	1,330,901	6.3%	78,532
	<b>30,000</b>	<b>1,252,369</b>	<b>1,330,901</b>	<b>6.3%</b>	<b>78,532</b>
<b>TOTAL REVENUE</b>	<b>4,289,319</b>	<b>1,622,369</b>	<b>1,346,659</b>	<b>-17.0%</b>	<b>-275,710</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	86,478	62,379	70,910	13.7%	8,531
Other Operating Expenses	599,654	615,247	589,687	-4.2%	-25,560
Capital Outlay	10,875	75,001	40,001	-46.7%	-35,000
	<b>697,007</b>	<b>752,627</b>	<b>700,598</b>	<b>-6.9%</b>	<b>-52,029</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Other Operating Expenses	0	0	0		0
	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	3,619,910	869,742	646,061	-25.7%	-223,681
	<b>3,619,910</b>	<b>869,742</b>	<b>646,061</b>	<b>-25.7%</b>	<b>-223,681</b>
<b>TOTAL EXPENDITURES</b>	<b>4,316,917</b>	<b>1,622,369</b>	<b>1,346,659</b>	<b>-17.0%</b>	<b>-275,710</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
CONVENTION CENTER-CITY (4E1)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$15,758 is due to greater investment pool earnings.

2. Transfers from Fund Balance:

- The decrease of \$370,000 is due to a reduction in the use of fund balance.

3. Transfers From Other Funds:

- The increase of \$78,532 is due to a higher subsidy from the General Fund (011).

**EXPENDITURES:**

1. Internal Service Charges:

- The net increase of \$8,531 is mainly due to increases in fleet vehicle rental of \$6,656, ITD network group costs of \$3,339 and tech refresh/pay-go charges of \$1,632. These increases are partially offset by reductions in fleet repairs/maintenance of \$2,066.

2. Other Operating Expenses:

- The decrease of \$25,560 is due to a reduction in miscellaneous insurance of \$15,560 and water of \$10,000.

3. Capital Outlay:

- The decrease of \$35,000 represents a reduction in capital outlay requests.

4. Transfers to Other Funds:

- The net reduction of \$223,681 is due to a reduced transfer to the Sports Complex Capital Maintenance Fund (4G1) of \$370,000. This is offset by increases in transfers to the Memorial Arena-City subfund (4B1) of \$146,227 and the Convention Center-SMG subfund (4E2) of \$92.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

CONVENTION CENTER - SMG  
SUBFUND -- 4E2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Taxes	84	0	0		0
Charges for Services	794,644	873,223	803,079	-8.0%	-70,144
Miscellaneous Revenue	947,718	919,844	979,700	6.5%	59,856
	<b>1,742,447</b>	<b>1,793,067</b>	<b>1,782,779</b>	<b>-0.6%</b>	<b>-10,288</b>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	11,949		11,949
	<b>0</b>	<b>0</b>	<b>11,949</b>		<b>11,949</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	770,892	499,742	499,834	0.0%	92
	<b>770,892</b>	<b>499,742</b>	<b>499,834</b>	<b>0.0%</b>	<b>92</b>
<b>TOTAL REVENUE</b>	<b>2,513,339</b>	<b>2,292,809</b>	<b>2,294,562</b>	<b>0.1%</b>	<b>1,753</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	982,963	971,390	971,390	0.0%	0
Employer Provided Benefits	323,731	289,285	289,285	0.0%	0
Other Operating Expenses	1,162,083	1,032,134	1,033,887	0.2%	1,753
	<b>2,468,777</b>	<b>2,292,809</b>	<b>2,294,562</b>	<b>0.1%</b>	<b>1,753</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	30,000	0	0		0
	<b>30,000</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL EXPENDITURES</b>	<b>2,498,777</b>	<b>2,292,809</b>	<b>2,294,562</b>	<b>0.1%</b>	<b>1,753</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
CONVENTION CENTER (4E2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The net reduction of \$70,144 is due to a decrease in contractual services \$82,157. This is offset by an increase in parking fees of \$12,013.

2. Miscellaneous Revenue:

- The net increase of \$59,856 in Jacksonville Economic Development Commission is mainly due to an increase in projected concession sales of \$98,557. This is somewhat offset by a reduction in rental of city facilities of \$31,401 and miscellaneous sales and charges of \$7,500.
- The increase of \$11,949 in Jacksonville Citywide Activities is due to higher investment pool earnings.

3. Transfers From Other Funds:

- There are no significant changes to the budget.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$1,753 is mainly due to increases in contractual services of \$10,394 and repairs and maintenance of \$9,300. This increase is offset partially by reductions in other utilities of \$8,000 and telephone and data lines of \$6,000.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

EQUESTRIAN CENTER - CITY  
SUBFUND -- 4F1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-29,625	0	0		0
	-29,625	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	763,358	744,772	679,358	-8.8%	-65,414
	763,358	744,772	679,358	-8.8%	-65,414
<b>TOTAL REVENUE</b>	<b>733,733</b>	<b>744,772</b>	<b>679,358</b>	<b>-8.8%</b>	<b>-65,414</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Internal Service Charges	44,086	36,670	34,169	-6.8%	-2,501
Other Operating Expenses	188,873	226,587	231,381	2.1%	4,794
Capital Outlay	5,419	1	1	0.0%	0
	238,378	263,258	265,551	0.9%	2,293
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	65,948	123,668	118,682	-4.0%	-4,986
Transfers to Other Funds	401,555	357,846	295,125	-17.5%	-62,721
	467,503	481,514	413,807	-14.1%	-67,707
<b>TOTAL EXPENDITURES</b>	<b>705,881</b>	<b>744,772</b>	<b>679,358</b>	<b>-8.8%</b>	<b>-65,414</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
EQUESTRIAN CENTER-CITY (4F1)**

---

**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Transfers from Other Funds:

- The decrease of \$65,414 is due to a reduced transfer from the General Fund (011).

**EXPENDITURES:**

1. Internal Service Charges:

- The net reduction of \$2,501 is primarily due to a decrease in ITD costs of \$5,555. This decrease is mostly offset by an increase in fleet vehicle rental of \$3,328.

2. Other Operating Expenses:

- The net increase of \$4,794 is due to increases in electricity of \$7,000, water of \$2,000 and public buildings plant renewal of \$794. This increase is partially offset by reductions in miscellaneous insurance of \$5,000.

3. Debt Service:

- The decrease of \$4,986 is due to reductions in the transfer to the Equestrian Center-Debt Service subfund's (4F6) bond principal payment of \$3,083, bond interest payment of \$1,869 and fiscal agent fees of \$34.

4. Transfers to Other Funds:

- The reduction of \$62,721 is due to a lower subsidy needed to cover expenses in the Equestrian Center-SMG subfund (4F2).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

EQUESTRIAN CENTER - SMG  
 SUBFUND -- 4F2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	203,077	246,514	263,677	7.0%	17,163
Miscellaneous Revenue	123,671	131,834	149,175	13.2%	17,341
	<b>326,748</b>	<b>378,348</b>	<b>412,852</b>	<b>9.1%</b>	<b>34,504</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	401,555	357,846	295,125	-17.5%	-62,721
	<b>401,555</b>	<b>357,846</b>	<b>295,125</b>	<b>-17.5%</b>	<b>-62,721</b>
<b>TOTAL REVENUE</b>	<b>728,303</b>	<b>736,194</b>	<b>707,977</b>	<b>-3.8%</b>	<b>-28,217</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	267,452	286,975	286,975	0.0%	0
Employer Provided Benefits	92,182	67,045	67,045	0.0%	0
Other Operating Expenses	382,460	382,174	353,957	-7.4%	-28,217
	<b>742,094</b>	<b>736,194</b>	<b>707,977</b>	<b>-3.8%</b>	<b>-28,217</b>
<b>TOTAL EXPENDITURES</b>	<b>742,094</b>	<b>736,194</b>	<b>707,977</b>	<b>-3.8%</b>	<b>-28,217</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT  
EQUESTRIAN CENTER-SMG (4F2)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Charges for Services:

- The net increase of \$17,163 is due mainly to an increase in parking fees revenue of \$5,400 and contractual services revenue of \$12,763. This is offset by a decrease in other ticket surcharges of \$1,000.

2. Miscellaneous Revenue:

- The net increase of \$17,341 is mainly due to an increase in rental of city facilities of \$29,625. This increase is somewhat offset by a reduction in advertising fees revenue of \$12,500.

3. Transfer from Other Funds:

- The reduction of \$62,721 represents a decreased subsidy from the Equestrian Center-City subfund (4F1).

**EXPENDITURES:**

1. Other Operating Expenses:

- The net reduction of \$28,217 is primarily due to declines in other utilities of \$16,000, repair and maintenance supplies of \$3,000 and telephone and data lines of \$2,000. These reductions are partially offset by an increase in office supplies of \$2,250 and advertising and promotion of \$950.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

EQUESTRIAN CENTER - DEBT SERVICE  
 SUBFUND -- 4F6

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,273	0	1,635		1,635
	4,273	0	1,635		1,635
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	122,518	123,668	118,682	-4.0%	-4,986
	122,518	123,668	118,682	-4.0%	-4,986
<b>TOTAL REVENUE</b>	<b>126,791</b>	<b>123,668</b>	<b>120,317</b>	<b>-2.7%</b>	<b>-3,351</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	131,531	123,668	120,317	-2.7%	-3,351
	131,531	123,668	120,317	-2.7%	-3,351
<b>TOTAL EXPENDITURES</b>	<b>131,531</b>	<b>123,668</b>	<b>120,317</b>	<b>-2.7%</b>	<b>-3,351</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
EQUESTRIAN CENTER-DEBT SERVICE (4F6)**

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**BACKGROUND:**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG through March 30, 2013.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$1,635 is due to higher investment pool earnings.

2. Transfer In to Pay Debt Service:

- The decrease of \$4,986 is due to a reduced transfer for the debt payment.

**EXPENDITURES:**

1. Fiscal and other Debt Fees:

- The net decrease of \$3,351 is due mainly to a decrease in the bond interest payment of \$3,083 and fiscal agent fees of \$1,869. These reductions are partially offset by an increase in the bond principal payment of \$1,601.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

SPORTS COMPLEX CAPITAL MAINTENACE  
SUBFUND -- 4G1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	0	3,933,253	4,198,162	6.7%	264,909
	0	3,933,253	4,198,162	6.7%	264,909
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	0	370,000	0	-100.0%	-370,000
	0	370,000	0	-100.0%	-370,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>4,303,253</b>	<b>4,198,162</b>	<b>-2.4%</b>	<b>-105,091</b>
<b>EXPENDITURES</b>					
JAX ECONOMIC DEVELOPMENT COMMISSION					
Capital Outlay	0	4,303,253	4,198,162	-2.4%	-105,091
	0	4,303,253	4,198,162	-2.4%	-105,091
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>4,303,253</b>	<b>4,198,162</b>	<b>-2.4%</b>	<b>-105,091</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION**  
**SPORTS COMPLEX CAPITAL MAINTENANCE (4G1)**

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**BACKGROUND:**

Ordinance 2009-817-E mandates that the Convention Development Tax collected pursuant to chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. The 4G1 subfund was established for this purpose. These funds are to be used exclusively to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex which includes Everbank Field, Veterans Memorial Arena, and the Jacksonville Baseball Stadium.

**REVENUES:**

1. Taxes:

- The increase of \$264,909 is due to higher revenues for the 2 Cent Tourist Development Tax collections.

2. Transfers From Other Funds:

- The decrease of \$370,000 is due to the elimination of the transfer from the Convention Center-City (4E1) subfund.

**EXPENDITURES:**

1. Capital Outlay:

- The decrease of \$105,091 is due to reductions in other construction costs at the Baseball Stadium of \$446,651 and Everbank Field of \$207,889. These reductions are mostly offset by increases in other construction costs at the Memorial Arena of \$549,449.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions associated with this subfund.

JACKSONVILLE ECONOMIC DEVELOPMENT COMM  
SUBFUND -- 751

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Miscellaneous Revenue	52,913	36,500	33,300	-8.8%	-3,200
	52,913	36,500	33,300	-8.8%	-3,200
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	367,804	121,149	170,545	40.8%	49,396
Transfers From Component Units	9,189,244	8,866,911	3,647,643	-58.9%	-5,219,268
Transfers from Fund Balance	647,807	750,000	400,000	-46.7%	-350,000
	10,204,855	9,738,060	4,218,188	-56.7%	-5,519,872
<b>TOTAL REVENUE</b>	<b>10,257,769</b>	<b>9,774,560</b>	<b>4,251,488</b>	<b>-56.5%</b>	<b>-5,523,072</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Salaries	1,230,416	1,190,021	1,213,588	2.0%	23,567
Employer Provided Benefits	317,075	305,578	307,456	0.6%	1,878
Internal Service Charges	779,396	562,923	445,262	-20.9%	-117,661
Other Operating Expenses	5,429,943	6,391,956	1,154,627	-81.9%	-5,237,329
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	199,799	183,815	183,815	0.0%	0
Indirect Cost	147,719	159,388	162,591	2.0%	3,203
Banking Fund Debt Repayment	209,824	221,604	212,796	-4.0%	-8,808
	8,314,172	9,015,287	3,680,137	-59.2%	-5,335,150
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-42,239	-41,844	-0.9%	395
	0	-42,239	-41,844	-0.9%	395
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	1,328,533	801,512	613,195	-23.5%	-188,317
	1,328,533	801,512	613,195	-23.5%	-188,317
<b>TOTAL EXPENDITURES</b>	<b>9,642,705</b>	<b>9,774,560</b>	<b>4,251,488</b>	<b>-56.5%</b>	<b>-5,523,072</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	17	17	
PART-TIME HOURS	4,160	4,160	

**MAYOR'S PROPOSED FY 12 BUDGET**  
**JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION**  
**JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION (751)**

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**BACKGROUND:**

The JEDC serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The JEDC oversees the administration of local and state incentives, the redevelopment of Cecil Commerce Center, Downtown development and permitting, Film and Television initiatives and Sports and Entertainment programs including administration of the SMG Contract.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$3,200 in Jacksonville Economic Development Commission is due to lower plan review revenue for the Downtown Development Review Board.
- The increase of \$49,396 in Jacksonville Citywide is due to higher investment pool earnings.

2. Transfers from Component Units:

- The decrease of \$5,219,268 is mainly due to the Qualified Target Industries and Recapture Enhanced Value (REV) Grant programs being moved out of this subfund and back into the General Fund's (011) non-departmental expenses.

3. Transfers from Fund Balance:

- The reduction of \$350,000 is due to a decrease in the use of fund balance.

**EXPENDITURES:**

1. Salaries:

- The increase of \$23,567 is primarily due to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY11 Budget was adopted.

2. Internal Service Charges:

- The net decrease of \$117,661 is mainly due to reductions in ITD/Geographic Information Systems aeriels of \$109,672, ITD charges of \$13,733 and mailroom charge of \$6,157. This is partially offset by an increase in OGC Legal of \$8,153.

3. Other Operating Expenses:

- The decrease of \$5,237,329 is mainly due to the Qualified Target Industries and Recapture Enhanced Value (REV) Grant programs being moved out of this subfund and back into the General Fund's non-departmental expenses.

4. Indirect Costs:

- The increase of \$3,203 is due to revisions in the Indirect Cost Study conducted by MAXIMUS Consulting Services, Inc.

5. Transfers to other Funds:

- The decrease of \$188,317 represents a reduced transfer to the Cecil Field Trust Fund.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the number of authorized positions.

JEDC - CECIL FIELD TRUST  
SUBFUND -- 759

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	1,980	24,935	2,500	-90.0%	-22,435
Miscellaneous Revenue	748,117	391,274	1,244,525	218.1%	853,251
Transfers from Fund Balance	0	-500,000	0	-100.0%	500,000
	750,097	-83,791	1,247,025	-1588.3%	1,330,816
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	260,728	1,872,182	122,236	-93.5%	-1,749,946
Transfers from Fund Balance	67,042	-1,272,334	0	-100.0%	1,272,334
	327,770	599,848	122,236	-79.6%	-477,612
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Miscellaneous Revenue	31,001	-199,018	70,000	-135.2%	269,018
	31,001	-199,018	70,000	-135.2%	269,018
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,328,533	801,512	613,195	-23.5%	-188,317
	1,328,533	801,512	613,195	-23.5%	-188,317
<b>TOTAL REVENUE</b>	<b>2,437,402</b>	<b>1,118,551</b>	<b>2,052,456</b>	<b>83.5%</b>	<b>933,905</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Other Operating Expenses	1,558,224	1,469,409	1,984,672	35.1%	515,263
	1,558,224	1,469,409	1,984,672	35.1%	515,263
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Operating Expenses	5,066	-100,282	67,784	-167.6%	168,066
Capital Outlay	12,450	-250,576	0	-100.0%	250,576
	17,516	-350,858	67,784	-119.3%	418,642
<b>TOTAL EXPENDITURES</b>	<b>1,575,740</b>	<b>1,118,551</b>	<b>2,052,456</b>	<b>83.5%</b>	<b>933,905</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE	
	AUTHORIZED POSITIONS				
	PART-TIME HOURS				

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
CECIL FIELD TRUST FUND (759)**

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**BACKGROUND:**

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. This fund is an all year's fund.

**REVENUES:**

1. Charges for Services:

- The decrease of \$22,435 is due to a reduction in the hunting, fishing, and archery permits revenues.

2. Miscellaneous Revenue:

- The net increase of \$853,251 in the Jacksonville Economic Development Commission is mainly due to gains of \$315,826 in gain/loss sale of real property and \$256,345 in rental of city facilities.
- The decrease of \$1,749,946 in Jacksonville Citywide Activities is due to a lowering in miscellaneous sales and charges of \$1,000,000 and investment pool earnings of \$749,946. The \$1,000,000 miscellaneous sales and charge decrease is a corrective entry to this "all years" fund, which removed prior year fund balance appropriations, appropriated prior year revenues and adjusted FY10 and FY11 budgeted revenues.
- The increase of \$269,018 in Recreation & Community Service is due to a corrective entry to this "all years" fund, which removed prior year fund balance appropriations, appropriated prior year revenues and adjusted FY10 and FY11 budgeted revenues.

3. Transfers from Other Funds:

- The decrease of \$188,317 in Non-Departmental is due to a lower transfer from the JEDC (751) subfund.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$515,263 in Jacksonville Economic Development Commission is due primarily to a corrective entry in professional services of \$316,432. Additionally, there was an increase in miscellaneous services and charges of \$161,669.
- The increase of \$168,066 in Recreation & Community Services is due to a rise in professional services for Waterfront Management of \$51,142. Also, a corrective entry in professional services for Programming of \$116,924 was made to correct prior year appropriations.

2. Capital Outlay:

- There is zero budgeted for fiscal year 2012.

**SERVICE LEVEL CHANGES:**

There are no service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

# CITY OF JACKSONVILLE, FLORIDA

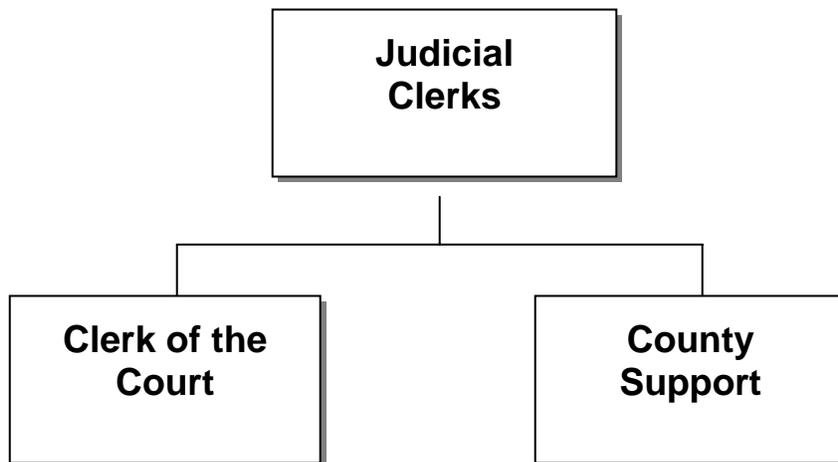
## JUDICIAL - CLERKS

### DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

### DEPARTMENT MISSION:

The Clerk's office continues efforts to provide professional and even more efficient service to its customers including the Jacksonville Sheriff's office, State Attorney's office, Tax Collector, the City of Jacksonville, the Department off Revenue, Court Administration, Chie Judge Moran and all the judges of the Fourth Judicial Circuit.



CLERK OF THE COURT  
SUBFUND -- 016

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>CLERK OF THE COURT</b>					
Charges for Services	2,547,394	2,740,822	2,834,362	3.4%	93,540
Miscellaneous Revenue	2,636	8,357	1,265	-84.9%	-7,092
	2,550,031	2,749,179	2,835,627	3.1%	86,448
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-35,552	0	0		0
	-35,552	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,063,700	819,954	641,039	-21.8%	-178,915
	1,063,700	819,954	641,039	-21.8%	-178,915
<b>TOTAL REVENUE</b>	<b>3,578,178</b>	<b>3,569,133</b>	<b>3,476,666</b>	<b>-2.6%</b>	<b>-92,467</b>
<b>EXPENDITURES</b>					
<b>CLERK OF THE COURT</b>					
Salaries	1,121,626	1,066,628	1,074,603	0.7%	7,975
Employer Provided Benefits	419,860	372,001	379,396	2.0%	7,395
Internal Service Charges	979,666	739,764	611,687	-17.3%	-128,077
Other Operating Expenses	413,852	444,643	480,988	8.2%	36,345
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	211,319	191,689	177,208	-7.6%	-14,481
Indirect Cost	773,171	754,407	752,783	-0.2%	-1,624
	3,919,494	3,569,133	3,476,666	-2.6%	-92,467
<b>TOTAL EXPENDITURES</b>	<b>3,919,494</b>	<b>3,569,133</b>	<b>3,476,666</b>	<b>-2.6%</b>	<b>-92,467</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	35	35	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
CLERK OF THE COURT  
CLERK OF THE COURT (016)**

---

**BACKGROUND:**

Pursuant to Article 5 of the of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court.

The County side of the Clerk (S/F 016) receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee goes into various other accounts.

**REVENUES:**

1. Charges for Services:

- The net increase of \$93,540 is primarily the result of increases in recording fees, documentary stamps, marriage licenses and copy charges. This is offset somewhat with a decrease in applications for tax deeds.

2. Miscellaneous Revenue

- The decrease of \$7,092 is the result of a decrease for Court Cost Compliance.

3. Transfers from Other Funds

- The decrease of \$178,915 from the General Fund is due to a decrease in expenses and an increase in revenues.

**EXPENDITURES:**

1. Salaries:

- The increase of \$7,975 is primarily due to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY11 Budget was adopted.

2. Employer Provided Benefits:

- The net increase of \$7,395 is mainly attributable to increases in group health insurance of \$8,115 and pension of \$1,570. This is offset somewhat with decreases in workers' compensation of \$1,552 and life insurance of \$1,183.

3. Internal Service Charges:

- The net decrease of \$128,077 is primarily attributable to decreases in ITD charges of \$528,976, telecommunication charges of \$83,895, mailroom charges of \$32,305 and legal \$18,783. This is offset somewhat with an increase in offsite storage of \$535,882.

4. Other Operating Expenses:

- The net increase of \$36,345 is mainly attributable to increases in postage of \$39,403, rentals (land and buildings) of \$6,294, lease purchase of \$5,712 and term lease with option of \$3,318. This is offset somewhat with a decrease in office supplies of \$19,148.

5. Supervision Allocation:

- The decrease of \$14,481 is a reduction of the Clerks' State Administrative Allocation.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no changes in the number of authorized positions.

# CITY OF JACKSONVILLE, FLORIDA

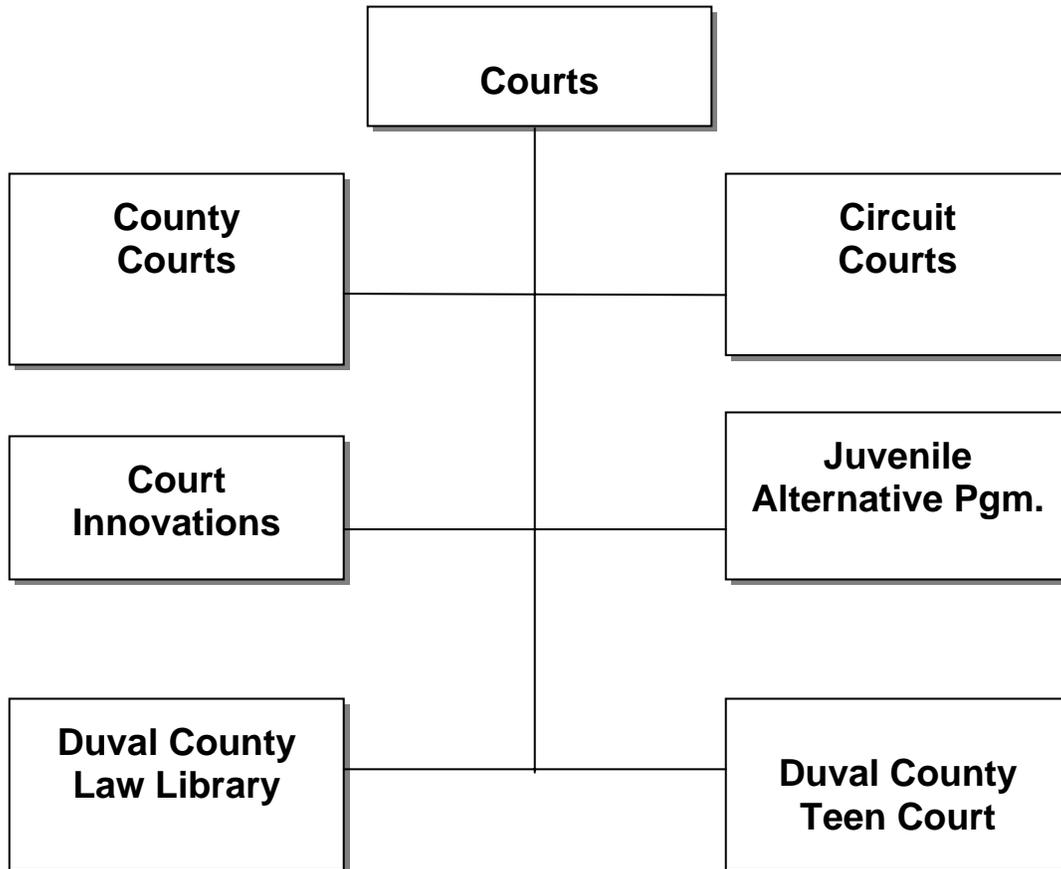
## JUDICIAL - COURTS

### DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

### DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



COURTS  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	2,044	0	297		297
Miscellaneous Revenue	6,270	0	0		0
<b>TOTAL REVENUE</b>	<b>8,314</b>	<b>0</b>	<b>297</b>		<b>297</b>
<b>EXPENDITURES</b>					
Internal Service Charges	546,187	172,882	210,085	21.5%	37,203
Other Operating Expenses	715,726	644,698	639,036	-0.9%	-5,662
Capital Outlay	28,240	35,000	35,000	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>1,290,153</b>	<b>852,580</b>	<b>884,121</b>	<b>3.7%</b>	<b>31,541</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
CIRCUIT COURT	1,168,121	829,414	852,967	2.8%	23,553
CIRCUIT/COUNTY COURTS	49,493	0	0		0
COUNTY COURT	72,539	23,166	31,154	34.5%	7,988
<b>DEPARTMENT TOTAL</b>	<b>1,290,153</b>	<b>852,580</b>	<b>884,121</b>	<b>3.7%</b>	<b>31,541</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
GENERAL FUND (011)**

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**BACKGROUND:**

The Courts' budget includes the Circuit Court and County Court expenses exclusive of the cost of Judges and other State employees. Also included in the budget are certain costs associated with the operation of the Court Administrator's Office. Due to Revision 7 to Article 5 of the State Constitution, the County is now responsible for paying expenses related to certain court-related functions. The County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

**REVENUES:**

1. Charges for Services:
  - The increase of \$297 is attributable to an increase in court drug test fees.

**EXPENDITURES:**

1. Internal Service Charges:
  - The increase of \$37,203 is mainly attributable to increases of \$43,771 in telecommunication charges, \$8,215 in copier consolidation and \$3,768 in mailroom charges. This is offset somewhat with a decrease of \$19,941 in ITD charges.
2. Other Operating Expenses:
  - The net decrease of \$5,662 is mainly attributable to decreases of \$11,524 in repairs and maintenance, \$3,522 in equipment rentals, \$3,388 in lease purchase, \$1,000 in miscellaneous services and charges and \$800 in operating supplies. This is offset somewhat with an increase of \$13,822 in rentals (land and buildings).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no employees in the General Fund part of the Courts.

DUVAL COUNTY LAW LIBRARY  
SUBFUND -- 15B

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	314,405	319,070	299,755	-6.1%	-19,315
Miscellaneous Revenue	18,201	17,500	14,200	-18.9%	-3,300
	332,606	336,570	313,955	-6.7%	-22,615
<b>TOTAL REVENUE</b>	<b>332,606</b>	<b>336,570</b>	<b>313,955</b>	<b>-6.7%</b>	<b>-22,615</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	142,090	137,873	140,230	1.7%	2,357
Employer Provided Benefits	35,241	37,620	33,080	-12.1%	-4,540
Other Operating Expenses	30,054	32,682	20,469	-37.4%	-12,213
Library Materials	114,558	110,361	110,120	-0.2%	-241
Indirect Cost	16,978	18,034	10,056	-44.2%	-7,978
	338,922	336,570	313,955	-6.7%	-22,615
<b>TOTAL EXPENDITURES</b>	<b>338,922</b>	<b>336,570</b>	<b>313,955</b>	<b>-6.7%</b>	<b>-22,615</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
DUVAL COUNTY LAW LIBRARY (15B)**

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**BACKGROUND:**

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

**REVENUES:**

1. Charges for Services:
  - The decrease of \$19,315 is mainly due to lower fee revenues.
2. Miscellaneous Revenue:
  - The net decrease of \$3,300 is the result of a reduction in coin operated copier revenues of \$3,500. This is offset slightly by an increase of \$200 for miscellaneous revenue.

**EXPENDITURES:**

1. Salaries:
  - The increase of \$2,357 is primarily due to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY11 Budget was adopted.
2. Employer Provided Benefits:
  - The net decrease of \$4,540 is due primarily to decreases of \$5,503 in pension and \$1,501 in group health insurance. This is offset somewhat with an increase of \$2,645 in FICA taxes.
3. Other Operating Expenses:
  - The net decrease of \$12,213 is mainly attributable to decreases of \$7,229 in repairs and maintenance and \$5,149 in installment purchases.
4. Indirect Cost:
  - The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

JUVENILE DRUG COURT  
SUBFUND -- 15L

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	314,450	319,070	299,755	-6.1%	-19,315
	314,450	319,070	299,755	-6.1%	-19,315
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	29,664	4,811	14,157	194.3%	9,346
	29,664	4,811	14,157	194.3%	9,346
<b>TOTAL REVENUE</b>	<b>344,114</b>	<b>323,881</b>	<b>313,912</b>	<b>-3.1%</b>	<b>-9,969</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	87,429	88,508	89,670	1.3%	1,162
Employer Provided Benefits	23,997	24,463	32,531	33.0%	8,068
Internal Service Charges	0	0	996		996
Other Operating Expenses	145,136	210,910	190,715	-9.6%	-20,195
	256,562	323,881	313,912	-3.1%	-9,969
<b>TOTAL EXPENDITURES</b>	<b>256,562</b>	<b>323,881</b>	<b>313,912</b>	<b>-3.1%</b>	<b>-9,969</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
JUVENILE DRUG COURT (15L)**

---

**BACKGROUND:**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609 on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund juvenile assessment and other juvenile alternative programs.

**REVENUES:**

1. Charges for Services:

- The decrease of \$19,315 is due to lower fee revenues.

2. Miscellaneous Revenue:

- The increase of \$9,346 is the result of higher investment earnings.

**EXPENDITURES:**

1. Salaries:

- The increase of \$1,162 is primarily due to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY11 Budget was adopted.

2. Employer Provider Benefits:

- The net increase of \$8,068 is primarily attributable to an increase of \$8,040 in group health insurance.

3. Internal Service Charges:

- The increase of \$996 is attributable to an increase in wireless communication.

4. Other Operating Expenses:

- The net decrease of \$20,195 is mainly due to decreases of \$15,292 in contractual services and \$8,000 in travel expenses. The decrease was partially offset by an increase of \$7,897 in miscellaneous services.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

COURT INNOVATIONS-JUDICIAL SUPPORT  
 SUBFUND -- 15Q

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	314,405	319,070	299,755	-6.1%	-19,315
	314,405	319,070	299,755	-6.1%	-19,315
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	635	0	0		0
	635	0	0		0
<b>TOTAL REVENUE</b>	<b>315,040</b>	<b>319,070</b>	<b>299,755</b>	<b>-6.1%</b>	<b>-19,315</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	152,669	165,807	166,105	0.2%	298
Employer Provided Benefits	48,891	39,262	41,015	4.5%	1,753
Internal Service Charges	1,632	1,632	0	-100.0%	-1,632
Other Operating Expenses	62,281	112,369	92,635	-17.6%	-19,734
	265,473	319,070	299,755	-6.1%	-19,315
<b>TOTAL EXPENDITURES</b>	<b>265,473</b>	<b>319,070</b>	<b>299,755</b>	<b>-6.1%</b>	<b>-19,315</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	3	3	
PART-TIME HOURS	1,250	1,250	

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
COURT INNOVATIONS-JUDICIAL SUPPORT (15Q)**

---

**BACKGROUND:**

As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used for Court Innovations which funds Judicial Support. This new revenue is the result of the revision to Article 5 of the State Constitution.

**REVENUES:**

1. Charges for Services:

- The decrease of \$19,315 is due to lower fee revenues.

**EXPENDITURES:**

1. Salaries:

- The net increase of \$298 is attributable to an increase of \$5,048 for some minor salary adjustments. This is offset somewhat by a decrease of \$4,750 in part time salaries.

2. Employer Provided Benefits:

- The net increase of \$1,753 is mainly the result of increases in group health insurance of \$990 and pension costs of \$681.

3. Internal Service Charges:

- The decrease of \$1,632 is attributable to a decrease in mailroom charges.

4. Other Operating Expenses:

- The net decrease of \$19,734 is primarily the result of decreases of \$9,663 in miscellaneous services and charges, \$6,455 in professional services for senior judges needed to cover various judiciary cases, \$2,000 in employee training and \$2,000 in travel.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

COURT COST COURTHOUSE TRUST  
SUBFUND -- 15T

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	1,782,523	1,589,865	3,119,415	96.2%	1,529,550
	1,782,523	1,589,865	3,119,415	96.2%	1,529,550
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	702,498	959,112	32,900	-96.6%	-926,212
	702,498	959,112	32,900	-96.6%	-926,212
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	400,000	0	0		0
	400,000	0	0		0
<b>TOTAL REVENUE</b>	<b>2,885,021</b>	<b>2,548,977</b>	<b>3,152,315</b>	<b>23.7%</b>	<b>603,338</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	0	20,784	0	-100.0%	-20,784
Employer Provided Benefits	0	260	0	-100.0%	-260
Other Operating Expenses	106,622	218,626	228,478	4.5%	9,852
Capital Outlay	0	-4	0	-100.0%	4
	106,622	239,666	228,478	-4.7%	-11,188
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	-1,524	154,413	-10232.1%	155,937
	0	-1,524	154,413	-10232.1%	155,937
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	0	5,544		5,544
Other Operating Expenses	912,588	278,222	575,504	106.9%	297,282
	912,588	278,222	581,048	108.8%	302,826
<b>STATE ATTORNEY</b>					
Other Operating Expenses	226,446	268,331	286,532	6.8%	18,201
	226,446	268,331	286,532	6.8%	18,201
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	0	1,764,282	1,901,844	7.8%	137,562
Transfers to Other Funds	10,000,000	0	0		0
	10,000,000	1,764,282	1,901,844	7.8%	137,562
<b>TOTAL EXPENDITURES</b>	<b>11,245,656</b>	<b>2,548,977</b>	<b>3,152,315</b>	<b>23.7%</b>	<b>603,338</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
COURT COST COURTHOUSE TRUST FUND (15T)**

---

**BACKGROUND:**

As a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17, Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an “all years” subfund.

**REVENUES:**

1. Charges for Services:

- The increase of \$1,529,550 is due to the increase in the surcharge fee from \$15 to \$ 30.

2. Miscellaneous Revenue

- The decrease of \$926,212 is for investment earnings.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net decrease of \$11,188 for the Courts is primarily the result of decreases in overtime of \$20,784 and trust fund authorized expenditures of \$32,661. This is offset somewhat with an increase in public buildings plant renewal of \$42,507.
- The increase of \$18,201 for the State Attorney is attributable to increases in public buildings plant renewal for \$12,377 and guard service of \$5,824.
- The net increase of \$302,826 for Public Works is mainly attributable to increases in alarm service of \$269,296, miscellaneous services and charges of \$112,096 and furniture and equipment under \$1,000 of \$37,467. This is offset somewhat with a decrease in contractual services of \$115,320.

2. Debt Service:

- The increase of \$137,562 is for the Courthouse debt.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no employees in this subfund.

RECORDING FEES TECHNOLOGY  
SUBFUND -- 15U

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	1,016,134	1,041,901	1,048,579	0.6%	6,678
Miscellaneous Revenue	5,564	0	0		0
	1,021,698	1,041,901	1,048,579	0.6%	6,678
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	78,795	18,601	15,113	-18.8%	-3,488
Transfers from Fund Balance	542,210	581,215	0	-100.0%	-581,215
	621,006	599,816	15,113	-97.5%	-584,703
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	544,845	1,122,784	106.1%	577,939
	0	544,845	1,122,784	106.1%	577,939
<b>TOTAL REVENUE</b>	<b>1,642,703</b>	<b>2,186,562</b>	<b>2,186,476</b>	<b>0.0%</b>	<b>-86</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Internal Service Charges	532,212	570,162	714,169	25.3%	144,007
Other Operating Expenses	71,762	69,500	59,635	-14.2%	-9,865
Capital Outlay	20,023	0	0		0
	623,996	639,662	773,804	21.0%	134,142
<b>PUBLIC DEFENDER</b>					
Internal Service Charges	0	39,907	73,361	83.8%	33,454
Other Operating Expenses	391,222	304,796	306,716	0.6%	1,920
Capital Outlay	51,548	1	1	0.0%	0
	442,771	344,704	380,078	10.3%	35,374
<b>STATE ATTORNEY</b>					
Internal Service Charges	463,875	884,628	756,145	-14.5%	-128,483
Other Operating Expenses	203,139	271,272	190,000	-30.0%	-81,272
Capital Outlay	120,282	45,001	86,449	92.1%	41,448
Banking Fund Debt Repayment	3,707	1,295	0	-100.0%	-1,295
	791,004	1,202,196	1,032,594	-14.1%	-169,602
<b>TOTAL EXPENDITURES</b>	<b>1,857,771</b>	<b>2,186,562</b>	<b>2,186,476</b>	<b>0.0%</b>	<b>-86</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
RECORDING FEES TECHNOLOGY (15U)**

---

**BACKGROUND:**

This sub-fund receives a \$2 fee by the State pursuant to Article 5. Money collected in this fund is shared between the Courts, Public Defender and State Attorney based on a written agreement between the three parties.

**REVENUES:**

1. Miscellaneous Revenue:
  - The decrease of \$3,488 is due to lower investment earnings.
2. Transfer from Fund Balance:
  - The decrease of \$581,215 is attributable to not enough fund balance to transfer.
3. Transfer from Other Funds:
  - The increase of \$577,939 is a transfer from the General Fund to cover budgeted expenses in excess of revenues.

**EXPENDITURES:**

1. Internal Service Charges:
  - Courts: The net increase of \$144,007 is mostly due to an increase in ITD charges.
  - Public Defender: The net increase of \$33,454 is primarily due to an increase in ITD charges.
  - State Attorney: The net decrease of \$128,483 is mainly due to a decrease in ITD charges.
2. Other Operating Expenses:
  - Courts: The net decrease of \$9,865 is primarily the result of a decrease in software and computer items under \$1,000.
  - Public Defender: The net increase of \$1,920 is mostly due to an increase in dues, subscriptions and memberships.
  - State Attorney: The net decrease of \$81,272 is mainly attributable to decreases in professional services of \$108,060 and repairs and maintenance of \$23,212. This is offset somewhat with an increase in software and computer items under \$1,000 of \$50,000.

3. Capital Outlay:

- State Attorney: The increase of \$41,448 is attributable to computer equipment and software.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no employees in this fund.

TEEN COURT PROGRAMS TRUST  
SUBFUND -- 15V

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Fines and Forfeits	396,234	406,724	369,786	-9.1%	-36,938
	396,234	406,724	369,786	-9.1%	-36,938
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fines and Forfeits	91	0	0		0
Miscellaneous Revenue	42,203	21,670	13,557	-37.4%	-8,113
Transfers from Fund Balance	208,499	81,856	66,295	-19.0%	-15,561
	250,793	103,526	79,852	-22.9%	-23,674
<b>TOTAL REVENUE</b>	<b>647,027</b>	<b>510,250</b>	<b>449,638</b>	<b>-11.9%</b>	<b>-60,612</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	350,344	297,576	303,464	2.0%	5,888
Employer Provided Benefits	102,422	87,694	95,045	8.4%	7,351
Internal Service Charges	33,214	25,407	26,131	2.8%	724
Other Operating Expenses	102,793	99,573	24,998	-74.9%	-74,575
Capital Outlay	8,702	0	0		0
	597,474	510,250	449,638	-11.9%	-60,612
<b>TOTAL EXPENDITURES</b>	<b>597,474</b>	<b>510,250</b>	<b>449,638</b>	<b>-11.9%</b>	<b>-60,612</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
DUVAL COUNTY TEEN COURT PROGRAMS TRUST (15V)**

---

**BACKGROUND:**

This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program the Teen Court Truancy Program has been developed in a truancy reduction effort. As a result of Ordinance 2006-1066, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

**REVENUES:**

1. Fines and Forfeits:
  - The decrease of \$36,938 is due to lower fine revenues.
2. Miscellaneous Revenue:
  - The decrease of \$8,113 is for investment earnings.
3. Transfer from Fund Balance:
  - The decrease of \$15,561 is a result of a decrease in budgeted expenses.

**EXPENDITURES:**

1. Salaries:
  - The increase of \$5,888 is primarily the result of minor salary adjustments.
2. Employer Provided Benefits:
  - The net increase of \$7,351 is primarily attributable to an increase in group health insurance.
3. Internal Service Charges:
  - The net increase of \$724 is primarily attributable to increases in wireless communication of \$4,261 and telecommunication charges of \$1,177. This is offset somewhat with a decrease in ITD charges of \$4,475.
4. Other Operating Expenses:
  - The net decrease of \$74,575 is mainly the result of a decrease of \$72,224 in contractual services.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no cap changes.

# **CITY OF JACKSONVILLE, FLORIDA**

<b>PUBLIC DEFENDER</b>
------------------------

**DEPARTMENT VISION:**

To support the ideals and intentions of the United States and Florida Constitutions.

**DEPARTMENT MISSION:**

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

PUBLIC DEFENDER  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Internal Service Charges	211,578	182,883	167,783	-8.3%	-15,100
Other Operating Expenses	732,568	754,105	845,858	12.2%	91,753
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>944,146</b>	<b>936,989</b>	<b>1,013,642</b>	<b>8.2%</b>	<b>76,653</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
PUBLIC DEFENDER	944,146	936,989	1,013,642	8.2%	76,653
<b>DEPARTMENT TOTAL</b>	<b>944,146</b>	<b>936,989</b>	<b>1,013,642</b>	<b>8.2%</b>	<b>76,653</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC DEFENDER  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Public Defender Office is an agency of the State of Florida. Chapter 27.54 of the Florida Statutes requires that the Public Defender's office be provided with such office space, utilities, telephone, custodial, library, transportation and communication services as may be necessary for the proper and efficient functioning of their offices.

**EXPENDITURES:**

1. Internal Service Charges:

- The net decrease of \$15,100 is mainly attributable to a decrease of \$41,954 in telecommunication charges. This is offset somewhat with an increase of \$25,017 for wireless communication.

2. Other Operating Expenses:

- The increase of \$91,753 is attributable to an increase for rentals and leases of buildings in anticipation of moving to the Godbold building in August, 2012.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no City funded positions.

# CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

## **DEPARTMENT VISION:**

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

## **DEPARTMENT MISSION:**

The mission is to protect the people of the 4<sup>th</sup> Judicial Circuit by efficiently prosecuting criminals.

STATE ATTORNEY  
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
EXPENDITURES					
Internal Service Charges	355,052	185,342	176,128	-5.0%	-9,214
Other Operating Expenses	3,470	3,000	3,000	0.0%	0
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>358,522</b>	<b>188,343</b>	<b>179,129</b>	<b>-4.9%</b>	<b>-9,214</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
STATE ATTORNEY	358,522	188,343	179,129	-4.9%	-9,214
<b>DEPARTMENT TOTAL</b>	<b>358,522</b>	<b>188,343</b>	<b>179,129</b>	<b>-4.9%</b>	<b>-9,214</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
STATE ATTORNEY  
GENERAL FUND (011)**

---

**BACKGROUND:**

Chapter 27.34 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utilities, telephone services, custodial services, library services, transportation services and communication services as may be necessary for the proper and efficient functioning of their offices.

**EXPENDITURES:**

1. Internal Service Charges:

- The net decrease of \$9,214 is mainly attributable to decreases of \$76,021 in ITD data center services and \$14,197 in telecommunication charges. This is offset somewhat with an increase of \$68,924 in offsite storage and \$11,401 in wireless communication charges.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no City funded positions.

# CITY OF JACKSONVILLE, FLORIDA

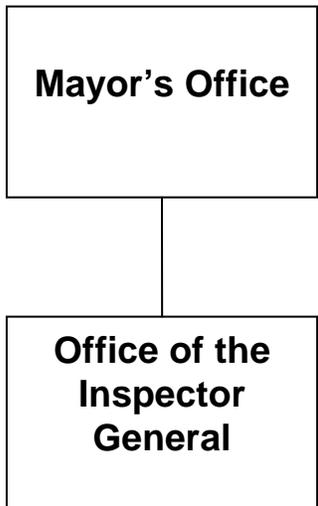
## OFFICE OF THE MAYOR

### DEPARTMENT VISION:

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all Jacksonville's citizens, now and in the future.

### DEPARTMENT MISSION:

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.



MAYOR'S OFFICE  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	10,522	0	0		0
<b>TOTAL REVENUE</b>	<b>10,522</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>EXPENDITURES</b>					
Salaries	1,398,700	2,162,433	2,078,975	-3.9%	-83,458
Employer Provided Benefits	354,619	490,182	444,712	-9.3%	-45,470
Internal Service Charges	279,543	223,973	236,418	5.6%	12,445
Other Operating Expenses	51,779	70,019	125,538	79.3%	55,519
Capital Outlay	0	2	2	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>2,084,643</b>	<b>2,946,609</b>	<b>2,885,645</b>	<b>-2.1%</b>	<b>-60,964</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	23	23	
PART-TIME HOURS	7,438	7,438	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ADMINISTRATION	2,073,638	1,943,633	1,922,500	-1.1%	-21,133
INSPECTOR GENERAL'S OFFICE	11,005	1,002,976	963,145	-4.0%	-39,831
<b>DEPARTMENT TOTAL</b>	<b>2,084,643</b>	<b>2,946,609</b>	<b>2,885,645</b>	<b>-2.1%</b>	<b>-60,964</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
MAYOR'S OFFICE  
GENERAL FUND (011)**

---

**BACKGROUND:**

This fund provides for the operating and salary expenditures of the Mayor's Office and the Office of the Inspector General.

**REVENUES:**

There are no revenues.

**EXPENDITURES:**

1. Salaries:
  - The net decrease of \$83,458 is mainly due to reductions of \$50,193 in part time salaries and a 20% salary reduction for the mayor. These decreases were partially offset by an increase of \$3,203 to the leave rollback / sellback line item.
2. Employer Provided Benefits:
  - The decrease of \$45,470 is mainly due to reductions of \$24,989 in life and health insurance, \$16,988 in FL retirement contribution, \$2,764 in workers' compensation insurance and \$1,050 in Medicare taxes.
3. Internal Service Charges:
  - The net increase of \$12,445 is mainly due to higher costs of \$16,866 in ITD charges. The increases were somewhat offset by reductions of \$4,005 in mailroom charges.
4. Other Operating Expenses:
  - The increase of \$55,519 is mainly due to rises of \$60,000 in travel, \$3,300 in employee training, \$1,900 in printing and binding and \$1,800 in other operating supplies. It was somewhat offset by reductions of \$4,359 in professional services, \$4,240 in dues subscriptions and memberships and \$1,606 in office supplies.

**SERVICE LEVEL CHANGES:**

There are no service level changes.

**EMPLOYEE CAP CHANGES:**

There were no changes.

# CITY OF JACKSONVILLE, FLORIDA

## MEDICAL EXAMINER

### **DEPARTMENT VISION:**

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will constantly strive to conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves to the advancement of forensic science and investigation techniques that will increase the quality of our work and decrease the time necessary to accomplish our tasks.

### **DEPARTMENT MISSION:**

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. To provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

MEDICAL EXAMINER  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	1,108,852	1,122,707	1,256,720	11.9%	134,013
Miscellaneous Revenue	171	0	0		0
<b>TOTAL REVENUE</b>	<b>1,109,023</b>	<b>1,122,707</b>	<b>1,256,720</b>	<b>11.9%</b>	<b>134,013</b>
<b>EXPENDITURES</b>					
Salaries	1,737,208	1,796,501	1,734,535	-3.4%	-61,966
Employer Provided Benefits	494,756	469,081	453,391	-3.3%	-15,690
Internal Service Charges	280,915	246,282	110,761	-55.0%	-135,521
Other Operating Expenses	337,227	327,788	315,914	-3.6%	-11,874
Capital Outlay	0	1	1	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>2,850,106</b>	<b>2,839,653</b>	<b>2,614,602</b>	<b>-7.9%</b>	<b>-225,051</b>

TOTAL DEPARTMENT POSITION CAP		FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS		27	27	
PART-TIME HOURS		6,240	6,240	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
MEDICAL EXAMINER	2,850,106	2,839,653	2,614,602	-7.9%	-225,051
<b>DEPARTMENT TOTAL</b>	<b>2,850,106</b>	<b>2,839,653</b>	<b>2,614,602</b>	<b>-7.9%</b>	<b>-225,051</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
MEDICAL EXAMINER OFFICE  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

**REVENUES:**

1. Charges for Services:

- The increase of \$134,013 is due to a rise in services provided.

**EXPENDITURES:**

1. Salaries:

- The \$61,966 decrease is primarily due to vacant positions being filled at a reduced pay rate.

2. Employer Provided Benefits:

- The decrease of \$15,690 is primarily due to reductions of \$6,693 in pension contributions, \$6,522 in group hospitalization insurance and \$2,475 in group life insurance. These decreases were slightly offset by an increase in workers' compensation costs of \$1,618.

4. Internal Service Charges:

- The decrease of \$135,521 is primarily due to a net reduction of \$121,298 in ITD charges and \$16,102 in telecommunication costs.

5. Other Operating Expenses:

- The decrease of \$11,874 is primarily due to the reductions of \$6,000 in professional services, \$3,000 in fuel oil and gas-heat/power and \$2,100 in clothing, clean, shoe/transfer.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no changes in the cap.

# CITY OF JACKSONVILLE, FLORIDA

## OFFICE OF THE SHERIFF

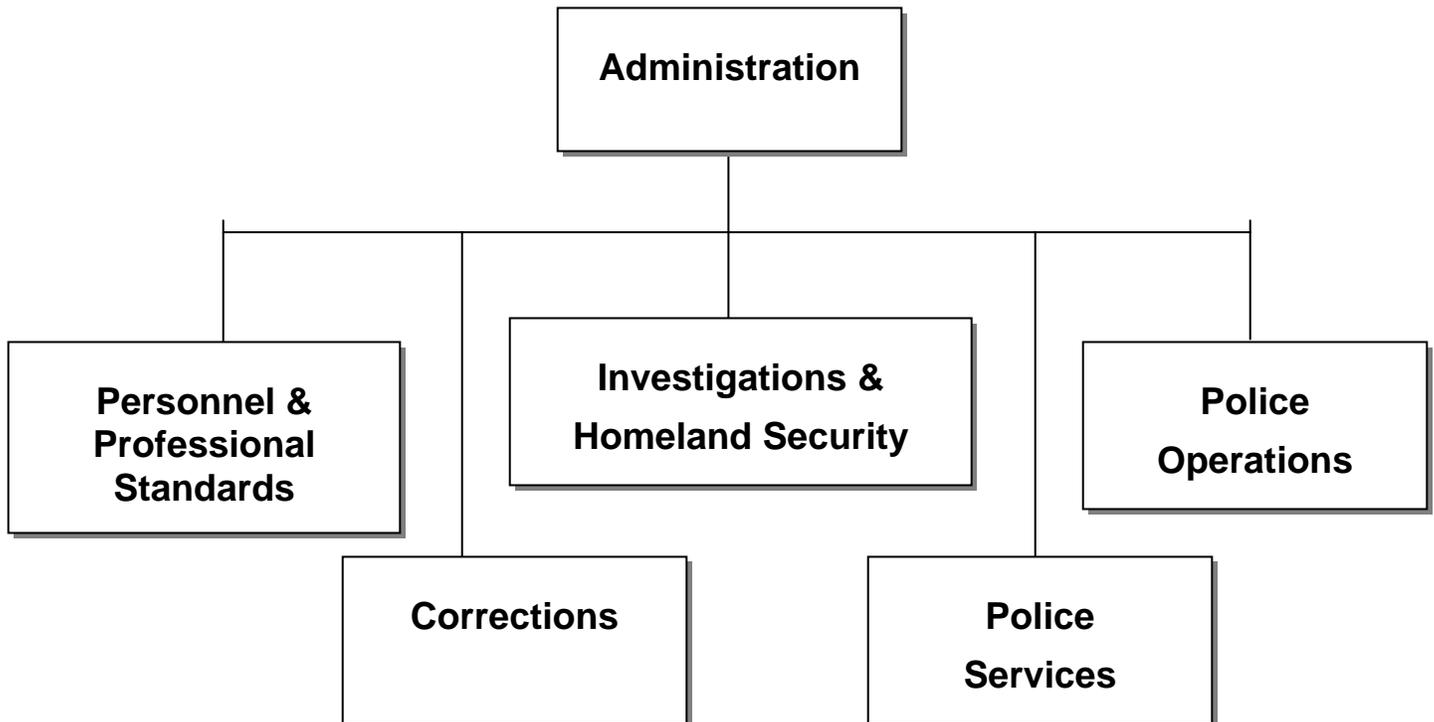
### DEPARTMENT MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



OFFICE OF THE SHERIFF  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	5,013	0	0		0
Charges for Services	12,502,683	11,254,616	6,648,665	-40.9%	-4,605,951
Fines and Forfeits	1,499,961	1,582,953	1,097,014	-30.7%	-485,939
Miscellaneous Revenue	950,807	891,549	827,153	-7.2%	-64,396
Other Sources	2,112,934	1,165,000	1,892,894	62.5%	727,894
<b>TOTAL REVENUE</b>	<b>17,071,397</b>	<b>14,894,118</b>	<b>10,465,726</b>	<b>-29.7%</b>	<b>-4,428,392</b>

**EXPENDITURES**

Salaries	197,117,751	195,935,031	198,445,440	1.3%	2,510,409
Lapse	0	-2,683,095	-5,238,761	95.3%	-2,555,666
Employer Provided Benefits	92,256,121	95,789,984	94,710,838	-1.1%	-1,079,146
Internal Service Charges	28,180,968	27,472,641	26,157,724	-4.8%	-1,314,917
Other Operating Expenses	27,646,369	30,095,772	30,689,539	2.0%	593,767
Capital Outlay	2,805,458	1,355,006	1,934,600	42.8%	579,594
Extraordinary Lapse	0	-94,000	0	-100.0%	94,000
Banking Fund Debt Repayment	1,343,331	2,516,382	2,419,357	-3.9%	-97,025
<b>TOTAL EXPENDITURES</b>	<b>349,349,999</b>	<b>350,387,721</b>	<b>349,118,737</b>	<b>-0.4%</b>	<b>-1,268,984</b>

**TOTAL DEPARTMENT POSITION CAP**

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
<b>AUTHORIZED POSITIONS</b>	<b>3,354</b>	<b>3,283</b>	<b>-71</b>
<b>PART-TIME HOURS</b>	<b>463,971</b>	<b>468,496</b>	<b>4,525</b>

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
CORRECTIONS	82,045,958	82,835,076	84,332,675	1.8%	1,497,599
INVESTIGATION&HOMELAND SECURITY	51,599,406	50,532,135	53,217,363	5.3%	2,685,228
PERSONNEL & PROF. STANDARD	14,628,665	15,696,860	15,566,655	-0.8%	-130,205
POLICE OPERATIONS	157,018,112	152,752,011	144,680,222	-5.3%	-8,071,789
POLICE SERVICES	35,397,517	39,851,329	42,279,518	6.1%	2,428,189
SHERIFF-ADMINISTRATION	8,660,341	8,720,310	9,042,304	3.7%	321,994
<b>DEPARTMENT TOTAL</b>	<b>349,349,999</b>	<b>350,387,721</b>	<b>349,118,737</b>	<b>-0.4%</b>	<b>-1,268,984</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
OFFICE OF THE SHERIFF  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

**REVENUES:**

1. Charges for Services:

- The \$4,605,951 decrease is primarily due to the reduction of \$2,300,000 in the Duval County School Board – School Resource Officers contract, \$1,357,206 in the Jacksonville Port Authority Security contract, \$494,744 in inmate subsistence revenue, \$142,000 in civil income individuals, \$55,012 in finger prints/background check/photographs and \$45,951 in housing Federal prisoners.

2. Fines and Forfeits:

- The decrease of \$485,939 is mainly due to the reduction of \$323,785 in Sheriff's fines and estreatures and \$159,833 in criminal justice education fines.

3. Miscellaneous Revenue:

- The decrease of \$64,396 is primarily due to a drop of \$104,418 in overtime reimbursement charges. This decrease was somewhat offset by an increase of \$36,036 in miscellaneous services and charges and \$4,778 in instructor's fees/Florida State College of Jacksonville.

4. Other Sources:

- The increase of \$727,894 is due to a rise in banking fund loan proceeds.

**EXPENDITURES:**

1. Salaries:

- The increase of \$2,510,409 is primarily due to a rise of \$1,537,006 in part-time salaries for the new courthouse, \$828,575 for step increases for police and correction officers, \$345,385 in leave rollback/sellback and \$207,465 in special pay.

2. Lapse:

- The increase is mainly due to additional savings that will be realized through the shifting of 50 police officers to a Federal grant fund during FY 12.

3. Employee Provided Benefits:

- The decrease of \$1,079,146 is primarily due to a reduction of \$1,304,605 in workers' compensation insurance costs, and \$1,062,497 in pension contributions.

This decrease was somewhat offset by an increase of \$1,265,703 in group hospitalization insurance costs.

4. Internal Service Charges:

- The decrease of \$1,314,917 is primarily due to a net reduction of \$975,032 in fleet charges, \$632,922 in telecommunication and \$109,800 in wireless communication. These decrease were somewhat offset by an increase of \$144,299 in radio charges and \$102,540 in copier consolidation cost.

5. Other Operating Expenses:

- The increase of \$593,767 is primarily due to a rise of \$284,628 in general liability insurance cost, \$269,132 in professional services, \$214,955 in hardware/software maintenance and licenses cost, \$147,177 in contract for food services, \$140,234 in chemical and drugs and \$130,177 in security/guard service cost. These increases were somewhat offset by a reduction of \$199,639 in clothing, uniforms, and safety equipment, \$174,224 in miscellaneous services and charges, \$141,017 in repair and maintenance supplies and \$107,412 in service of process.

6. Capital Outlay:

- The \$579,594 increase is for the purchase of specialized equipment.

7. Extraordinary Lapse:

- The decrease is due to the elimination of the contingency lapse.

8. Banking Fund Debt Repayment:

- The decrease of \$97,025 is due to a reduction in equipment funded by the banking fund.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

A total of seventy-one (71) positions were eliminated as part of the budget process (20 FY 11 redlined positions, 10 police offers were shifted to the Federal grants fund, 39 police officers and 2 police sergeants).

9-1-1 EMERGENCY USER FEE  
 SUBFUND -- 171

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	176,323	118,649	92,865	-21.7%	-25,784
	176,323	118,649	92,865	-21.7%	-25,784
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	4,917,950	4,488,618	4,737,787	5.6%	249,169
	4,917,950	4,488,618	4,737,787	5.6%	249,169
<b>TOTAL REVENUE</b>	<b>5,094,272</b>	<b>4,607,267</b>	<b>4,830,652</b>	<b>4.8%</b>	<b>223,385</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	298,753	318,436	324,103	1.8%	5,667
Employer Provided Benefits	89,586	85,821	86,462	0.7%	641
Internal Service Charges	12,004	6,464	7,456	15.3%	992
Other Operating Expenses	4,237,552	4,196,545	4,412,630	5.1%	216,085
Capital Outlay	0	1	1	0.0%	0
	4,637,895	4,607,267	4,830,652	4.8%	223,385
<b>TOTAL EXPENDITURES</b>	<b>4,637,895</b>	<b>4,607,267</b>	<b>4,830,652</b>	<b>4.8%</b>	<b>223,385</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	7	7	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
OFFICE OF THE SHERIFF  
911 EMERGENCY USER FEE (171)**

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**BACKGROUND:**

The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$25,784 is due to a projected reduction in investment pool earnings.

2. Charges for Services:

- The increase of \$249,169 is due to higher E911 emergency operation and wireless user fee revenue.

**EXPENDITURES:**

1. Salaries:

- The increase of \$5,667 is primarily due to realizing a 2% pay reduction rather than the 3% reduction anticipated when the FY 11 Budget was adopted.

2. Internal Service Charges:

- The increase of \$992 is due to a rise in telecommunication service charges.

3. Other Operating Expense:

- The increase of \$216,085 is primarily due to higher costs of \$210,823 in hardware/software maintenance and license fees and \$134,168 in miscellaneous services and charges. These increases were somewhat offset by a reduction of \$82,347 in telephone and telegraph charges.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no changes.

SHERIFF'S TRUSTS  
SUBFUND -- 64A

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>OFFICE OF THE SHERIFF</b>					
Charges for Services	1,425	0	0		0
Fines and Forfeits	391,953	80,000	80,000	0.0%	0
Miscellaneous Revenue	1,498,790	370,816	833,879	124.9%	463,063
Transfers from Fund Balance	1,752,266	0	0		0
	3,644,434	450,816	913,879	102.7%	463,063
<b>TOTAL REVENUE</b>	<b>3,644,434</b>	<b>450,816</b>	<b>913,879</b>	<b>102.7%</b>	<b>463,063</b>
<b>EXPENDITURES</b>					
<b>OFFICE OF THE SHERIFF</b>					
Salaries	63,935	35,201	216,940	516.3%	181,739
Employer Provided Benefits	27,960	17,062	82,638	384.3%	65,576
Other Operating Expenses	162,137	398,553	614,301	54.1%	215,748
Capital Outlay	119,360	0	0		0
Grants, Aids & Contributions	314,394	0	0		0
	687,785	450,816	913,879	102.7%	463,063
<b>TOTAL EXPENDITURES</b>	<b>687,785</b>	<b>450,816</b>	<b>913,879</b>	<b>102.7%</b>	<b>463,063</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	1	1	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
OFFICE OF THE SHERIFF  
SHERIFF'S TRUSTS (64A)**

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**BACKGROUND:**

Municipal Code Section 111.300 created a trust fund account to be known as the Inmate Welfare Trust Fund. This fund receives the net profits from the commissary operation within the City's correctional facilities, which shall be used only for the overall welfare of the inmates. An inmate welfare committee recommends what expenditures are to be made. This is an all-years fund.

**REVENUE:**

1. Miscellaneous Revenue:

- The increase of \$463,063 is due to higher concession sales.

**EXPENDITURES:**

1. Salaries:

- The increase of \$181,739 is primarily due to cover the salaries for a corrections sergeant and a portion of the salaries of other employees who work for the trust fund activities.

2. Employer Provided Benefits:

- The increase of \$65,576 is primarily due to the benefit costs of the employees identified above.

4. Other Operating Expenses:

- The increase of \$215,748 is primarily due to the purchase of pharmaceuticals, indigent kits, admission packs, shower shoes and soap for inmates housed by the Florida Department of Corrections.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no changes in the number of positions.

# CITY OF JACKSONVILLE, FLORIDA

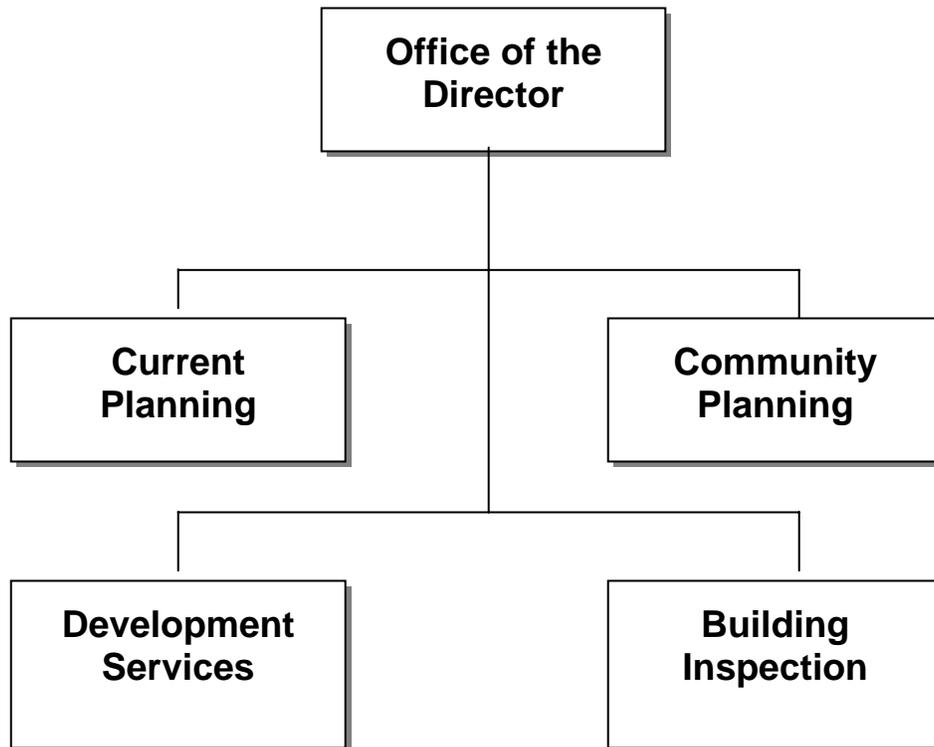
## PLANNING AND DEVELOPMENT DEPARTMENT

### DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

### DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



PLANNING AND DEVELOPMENT  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	671,661	1,181,185	966,490	-18.2%	-214,695
Fines and Forfeits	2,632	5,264	2,500	-52.5%	-2,764
Miscellaneous Revenue	111,238	142,075	96,000	-32.4%	-46,075
<b>TOTAL REVENUE</b>	<b>785,531</b>	<b>1,328,524</b>	<b>1,064,990</b>	<b>-19.8%</b>	<b>-263,534</b>
<b>EXPENDITURES</b>					
Salaries	4,200,355	4,146,232	4,277,484	3.2%	131,252
Lapse	0	0	-119,325		-119,325
Employer Provided Benefits	1,288,942	1,238,022	1,233,706	-0.3%	-4,316
Internal Service Charges	1,373,009	1,231,641	924,448	-24.9%	-307,193
Other Operating Expenses	1,039,432	857,612	916,781	6.9%	59,169
Capital Outlay	0	5	5	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>7,901,738</b>	<b>7,473,512</b>	<b>7,233,099</b>	<b>-3.2%</b>	<b>-240,413</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	82	78	-4
PART-TIME HOURS	5,257	5,257	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
COMMUNITY PLANNING DIVISION	3,175,430	2,865,238	2,344,198	-18.2%	-521,040
CURRENT PLANNING	1,449,303	1,416,060	1,292,500	-8.7%	-123,560
DEVELOPMENT SERVICE DIVISION	2,214,831	2,257,325	2,050,311	-9.2%	-207,014
OFFICE OF THE DIRECTOR	1,062,173	934,889	1,546,090	65.4%	611,201
<b>DEPARTMENT TOTAL</b>	<b>7,901,738</b>	<b>7,473,512</b>	<b>7,233,099</b>	<b>-3.2%</b>	<b>-240,413</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
PLANNING & DEVELOPMENT  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, Development Services Division and new for FY 12, the Downtown Community Economic Empowerment and Jax Sports & Entertainment Corp.

**REVENUES:**

1. Charges for Services:

- The net decrease of \$214,695 is primarily due to lower projections in zoning and re-zoning fees (\$134,385) and comprehensive amendment fees (\$69,515).

2. Fines and Forfeits:

- Civil fines and penalties occurring in the City's Historic Preservation Districts are projected to be lower by \$2,764 in FY 12.

3. Miscellaneous Revenue:

- The decrease of \$46,075 is attributable to lower collections of filing fees associated with right-of-way permits.

**EXPENDITURES:**

1. Salaries:

- The net increase of \$131,252 is mostly due to the change in positions described in the Employee Cap Changes section below, partially offset by a reduction in part-time wages and overtime in the amounts of \$6,436 and \$3,000, respectively.

2. Lapse:

- The lapse represents savings from personnel reductions.

3. Employer Benefits:

- The decrease of \$4,316 is primarily reflective of the net reduction and reclassification of positions. A reduction in the allocation for workers' compensation contributed \$7,535 to the overall decrease.

4. Internal Service Charges:

- The net decrease of \$307,193 reflects cost reductions in the areas of: information technology (\$239,066), copy center (\$25,844), legal services (\$23,205), copier consolidation (\$21,456) and fleet management (18,393). These cost reductions were mostly offset by an increase in telecommunication costs (\$24,321).

5. Other Operating Expenses:

- The net increase of \$59,169 is primarily due to the addition of operating budgets for the Downtown Community Economic Empowerment and the Jax Sports & Entertainment Corp. for \$38,000 each. Substantially offsetting these increases were reductions in office supplies and general liability and miscellaneous insurance in the amounts of \$12,874 and \$5,866, respectively.

**SERVICE LEVEL CHANGES:**

The Downtown Community Economic Empowerment and Jax Sports & Entertainment Corp are new activities budgeted within the Office of the Director.

**EMPLOYEE CAP CHANGES:**

A net reduction of four (4) positions is reflected in the FY 12 budget. Ten (10) positions were eliminated from the FY 12 budget and nine (9) positions were reclassified to lower classifications given a reorganization of the department. Additionally, the Chief of Community Planning Division is unfunded. During FY 11, one (1) Planning Business Manager position was transferred from the Office of the Director to Central Operations Department / Administrative Services Division.

Four (4) positions were created in connection with the Downtown Community Economic Empowerment and three (3) were created in connection with Jax Sports & Entertainment Corp.

CONCURRENCY MANAGEMENT SYSTEM  
SUBFUND -- 112

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	177,315	70,000	49,600	-29.1%	-20,400
Transfers from Fund Balance	280,542	179,125	0	-100.0%	-179,125
	457,857	249,125	49,600	-80.1%	-199,525
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	602,749	686,000	737,380	7.5%	51,380
	602,749	686,000	737,380	7.5%	51,380
<b>TOTAL REVENUE</b>	<b>1,060,605</b>	<b>935,125</b>	<b>786,980</b>	<b>-15.8%</b>	<b>-148,145</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	0	229,505		229,505
	0	0	229,505		229,505
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	265,141	259,846	259,004	-0.3%	-842
Employer Provided Benefits	78,713	74,033	76,740	3.7%	2,707
Internal Service Charges	296,452	112,983	132,484	17.3%	19,501
Other Operating Expenses	727,054	311,446	35,905	-88.5%	-275,541
Capital Outlay	0	1	1	0.0%	0
	1,367,361	758,309	504,134	-33.5%	-254,175
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	343,281	176,816	53,341	-69.8%	-123,475
	343,281	176,816	53,341	-69.8%	-123,475
<b>TOTAL EXPENDITURES</b>	<b>1,710,642</b>	<b>935,125</b>	<b>786,980</b>	<b>-15.8%</b>	<b>-148,145</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	5	5	
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PLANNING & DEVELOPMENT  
CONCURRENCY MANAGEMENT SYSTEM (112)**

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**BACKGROUND:**

The Concurrency Management System measures the potential impact of a proposed development on the adopted minimum levels of services, as established by the 2030 Comprehensive Plan. All fees received by the City in connection with the applications, appeals, administration, enforcement and management of the Concurrency Management System are deposited pursuant to Chapter 655 of the Municipal Code.

**REVENUES:**

1. Miscellaneous Revenue:
  - Investment earnings are expected to decrease by \$20,400.
2. Transfers from Fund Balance:
  - A transfer from fund balance, to support concurrency operations, is not financially necessary in FY 12 given the overall reduction in operating costs.
3. Charges for Services:
  - The increase of \$51,380 is attributable to higher revenue projections in the areas of Concurrency Reservation Certificates and Conditional Capacity Availability Statements.

**EXPENDITURES:**

1. Cash Carryover:
  - The availability of a cash carryover in FY 12 is primarily due to the overall reduction in operating costs, including the 7.5 percent expected increase in charges for services.
2. Internal Service Charges:
  - The increase of \$19,501 is mostly due to information technology costs surrounding upgrades to the Concurrency System database.
3. Other Operating Expenses:
  - The net decrease of \$275,541 is due to a reduction in building rental (in-house) and plant renewal charges in the amounts of \$270,988 and \$4,687 respectively given the correction in the amount of assigned space to the Concurrency Management Section. These reductions were offset by a \$134 increase in the allocation for general liability and miscellaneous insurance.
4. Transfers to Other Funds:
  - The decrease of \$123,475 to the general fund reflects lower costs borne by employees paid in the general fund for concurrency reviews.

**SERVICE LEVEL CHANGES:**

A new mobility fee plan is expected to replace the current concurrency system in FY 12.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap. During FY 11, one City Planner Manager position was reclassified to a City Planner Supervisor given a reorganization of the department.

BUILDING INSPECTION  
SUBFUND -- 159

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>FIRE AND RESCUE</b>					
Charges for Services	314,817	375,288	419,029	11.7%	43,741
Fines and Forfeits	720	0	0		0
Miscellaneous Revenue	15,758	15,908	12,286	-22.8%	-3,622
	331,295	391,196	431,315	10.3%	40,119
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	160,312	144,000	29,900	-79.2%	-114,100
Transfers from Fund Balance	3,343,871	0	0		0
	3,504,183	144,000	29,900	-79.2%	-114,100
<b>PLANNING AND DEVELOPMENT</b>					
Charges for Services	6,313,975	9,417,272	7,803,075	-17.1%	-1,614,197
Fines and Forfeits	112,086	80,283	96,205	19.8%	15,922
Miscellaneous Revenue	109,141	148,439	96,000	-35.3%	-52,439
	6,535,202	9,645,994	7,995,280	-17.1%	-1,650,714
<b>TOTAL REVENUE</b>	<b>10,370,680</b>	<b>10,181,190</b>	<b>8,456,495</b>	<b>-16.9%</b>	<b>-1,724,695</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Salaries	233,561	261,652	278,055	6.3%	16,403
Employer Provided Benefits	107,611	120,966	108,003	-10.7%	-12,963
Internal Service Charges	13,600	16,754	18,462	10.2%	1,708
Other Operating Expenses	3,556	3,994	3,884	-2.8%	-110
Capital Outlay	0	1	1	0.0%	0
	358,329	403,367	408,405	1.2%	5,038
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	209,150	321,573	53.8%	112,423
	0	209,150	321,573	53.8%	112,423
<b>PLANNING AND DEVELOPMENT</b>					
Salaries	4,826,924	4,652,979	3,792,590	-18.5%	-860,389
Employer Provided Benefits	1,568,093	1,549,186	1,313,122	-15.2%	-236,064
Internal Service Charges	1,358,712	1,440,644	766,143	-46.8%	-674,501
Other Operating Expenses	560,186	560,880	484,846	-13.6%	-76,034
Capital Outlay	0	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	595,233	595,233	599,341	0.7%	4,108
Banking Fund Debt Repayment	598,845	769,750	770,474	0.1%	724
	9,507,992	9,568,673	7,726,517	-19.3%	-1,842,156
<b>TOTAL EXPENDITURES</b>	<b>9,866,321</b>	<b>10,181,190</b>	<b>8,456,495</b>	<b>-16.9%</b>	<b>-1,724,695</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	107	89	-18
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PLANNING & DEVELOPMENT  
FIRE & RESCUE  
BUILDING INSPECTION (159)**

---

***PLANNING & DEVELOPMENT***

**BACKGROUND:**

The Building Inspection Division reviews and approves plans, issues permits for residential and commercial construction, and performs building, plumbing, mechanical, electrical, sign, landscape and swimming pool inspections in accordance with the Florida Building Code and local ordinances.

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings in Citywide Activities are expected to decrease by \$114,100.
- The net decrease of \$52,439 in Planning & Development is due to lower fees from miscellaneous sales and charges of \$62,433. Offsetting this decrease is a projected increase in the sale of books, maps and regulations of \$9,994.

2. Charges for Services:

- The net decrease of \$1,614,197 is primarily due to lower projections in the trade areas of: building inspections (\$753,755), plumbing inspections (\$342,047), reinspections (\$199,388), building permit reviews (181,145), mechanical inspections (\$144,584) and electrical inspections (\$63,196). Primary offsets to the decreases are increases in the areas of licensed contractor fees and plans reviews in the amounts of \$47,300 and \$45,365 respectively.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$860,389 is mostly due to position reductions and a \$13,000 reduction in overtime.

2. Employer Provided Benefits:

- The decrease of \$236,064 is primarily reflective of the reduction of positions. A reduction in the allocation for workers compensation contributed \$30,437 to the overall decrease.

3. Internal Service Charges:

- The net decrease of \$674,501 is primarily due to a reduction in information technology costs in the amount of \$606,935. Fleet management costs were reduced by \$75,097. These cost reductions were offset by a \$23,963 increase in telecommunication costs.

4. Other Operating Expenses:

- The decrease of \$76,034 mostly reflects reductions in credit card fees (\$36,000), repairs and maintenance (\$9,226), uniform costs (\$8,250) and operating supplies (\$8,000).

***FIRE & RESCUE***

**BACKGROUND:**

Fire Plans Review of the Fire & Rescue Department is housed in the Building Inspection Fund.

**REVENUES:**

1. Charges for Services:

- The net increase is due to higher plans review revenues (\$44,965) offset slightly by a decrease in re-inspection fees (\$1,224).

2. Miscellaneous Revenue:

- The decrease is due to a reduction in after hour inspections.

**EXPENDITURES:**

1. Salaries:

- The increase is due primarily to realizing a 2% pay reduction rather than the 3% pay reduction anticipated when the FY 11 Budget was adopted as well as increases in special pay (\$8,107) and overtime (\$4,000).

2. Employer Provided Benefits:

- The decrease is mainly due to a \$15,095 reduction in the Florida retirement pension cost.

3. Internal Service Charges:

- The increases are mainly due to higher telecommunication charges (\$1,436) and Fleet charges (\$640).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

Eighteen (18) positions were eliminated from the FY 12 budget in Planning and Development Department / Building Inspection Division.

# CITY OF JACKSONVILLE, FLORIDA

## PROPERTY APPRAISER

### DEPARTMENT VISION:

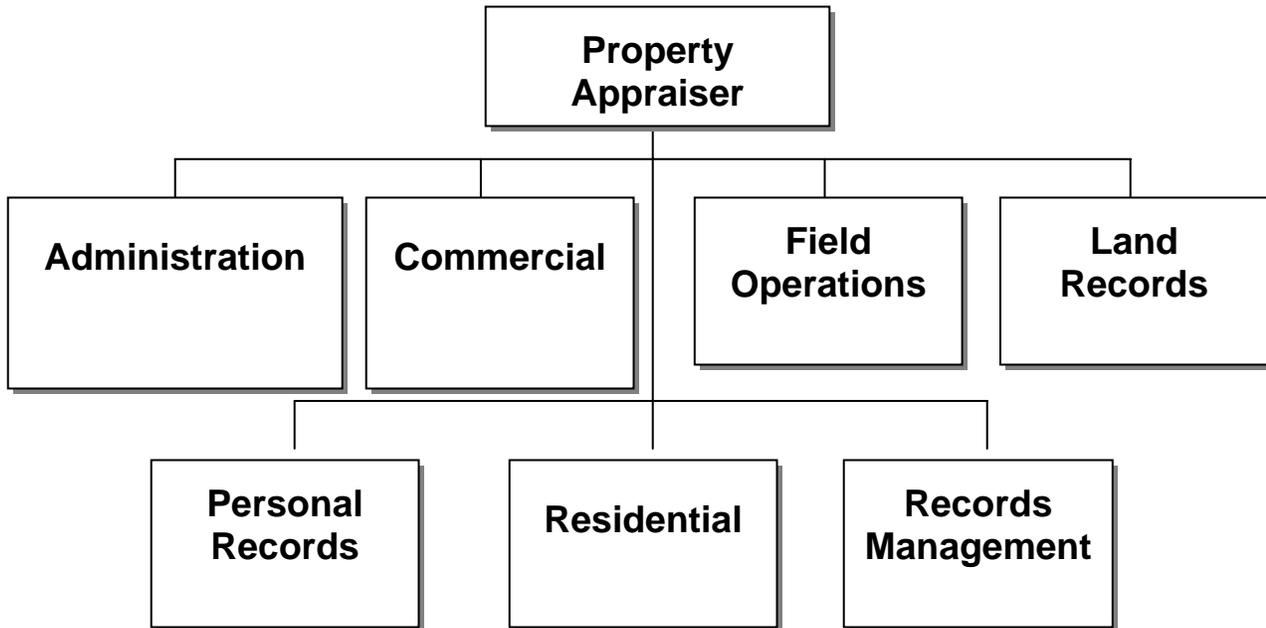
To earn the public's trust.

### DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law.

Focus on our customers – the taxpayers.

Support the continuous personal and professional development of our employees.



PROPERTY APPRAISER  
SUBFUND -- 015

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Charges for Services	341,157	322,018	306,811	-4.7%	-15,207
Miscellaneous Revenue	114,394	39,786	16,469	-58.6%	-23,317
Transfers from Fund Balance	550,000	0	0		0
	1,005,551	361,804	323,280	-10.6%	-38,524
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	8,496,946	8,414,084	8,307,657	-1.3%	-106,427
	8,496,946	8,414,084	8,307,657	-1.3%	-106,427
<b>TOTAL REVENUE</b>	<b>9,502,497</b>	<b>8,775,888</b>	<b>8,630,937</b>	<b>-1.7%</b>	<b>-144,951</b>
<b>EXPENDITURES</b>					
<b>PROPERTY APPRAISER</b>					
Salaries	5,549,601	5,486,593	5,373,146	-2.1%	-113,447
Lapse	0	0	-10,836		-10,836
Employer Provided Benefits	1,760,167	1,725,356	1,714,992	-0.6%	-10,364
Internal Service Charges	1,147,750	810,045	797,851	-1.5%	-12,194
Other Operating Expenses	740,739	753,821	755,783	0.3%	1,962
Capital Outlay	70,540	1	1	0.0%	0
Banking Fund Debt Repayment	4,779	72	0	-100.0%	-72
	9,273,576	8,775,888	8,630,937	-1.7%	-144,951
<b>TOTAL EXPENDITURES</b>	<b>9,273,576</b>	<b>8,775,888</b>	<b>8,630,937</b>	<b>-1.7%</b>	<b>-144,951</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	128	122	-6
PART-TIME HOURS	4,160	4,160	

**MAYOR'S PROPOSED FY 12 BUDGET  
PROPERTY APPRAISER  
PROPERTY APPRAISER (015)**

---

**BACKGROUND:**

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven departments, which include Residential, Commercial, Land Records, Personal Records, Field Operations, Administration and Records Management.

**REVENUES:**

1. Charges for Services:
  - The decrease of \$15,207 is attributable to a decrease in fees from the Florida Inland Navigation District and the St. Johns River Water Management District.
2. Miscellaneous Revenue:
  - The decrease of \$23,317 is attributable to a decrease in investment earnings.
3. Transfers from Other Funds:
  - The decrease of \$106,427 from the general fund is due to a decrease in expenses.

**EXPENDITURES:**

1. Salaries:
  - The decrease of \$113,447 is mainly due to a decrease of \$127,897 for six (6) positions. This is offset somewhat with an increase in special pay of \$14,450.
2. Employer Provided Benefits:
  - The net decrease of \$10,364 is primarily attributable to the decrease of six (6) positions.
3. Internal Service Charges:
  - The net decrease of \$12,194 is mainly due to a decrease in ITD charges of \$90,660. This is offset somewhat with increases in legal expenses of \$30,000, fleet of \$16,281, copier consolidation of \$15,105, telecommunication charges of \$12,106 and wireless communication of \$5,920.

4. Other Operating Expenses:

- The net increase of \$1,962 is mainly attributed to an increase in repairs and maintenance of \$13,489. This is offset somewhat with decreases in printing of \$5,100, operating supplies of \$3,433 and postage of \$2,010.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

The cap decreased by six (6) positions.

# CITY OF JACKSONVILLE, FLORIDA

## PUBLIC HEALTH

### **DEPARTMENT VISION:**

A healthier future for the people of Greater Jacksonville, Florida.

### **DEPARTMENT MISSION:**

To promote, protect, and improve the health of all people in Greater Jacksonville, Florida. We serve culturally diverse families and individuals of all ages in Duval County. Our fundamental responsibility is to serve the entire community and all populations, but we particularly focus on addressing health disparities in communities that have disproportionately higher rates of infant mortality, diabetes, heart disease and other issues.

PUBLIC HEALTH  
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>EXPENDITURES</b>					
Internal Service Charges	50,993	49,983	50,819	1.7%	836
Other Operating Expenses	230,504	719,066	276,738	-61.5%	-442,328
Grants, Aids & Contributions	0	0	607,915		607,915
<b>TOTAL EXPENDITURES</b>	<b>281,497</b>	<b>769,049</b>	<b>935,472</b>	<b>21.6%</b>	<b>166,423</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
PUBLIC HEALTH UNIT	281,497	769,049	935,472	21.6%	166,423
<b>DEPARTMENT TOTAL</b>	<b>281,497</b>	<b>769,049</b>	<b>935,472</b>	<b>21.6%</b>	<b>166,423</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC HEALTH  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

**REVENUES:**

There are no revenues associated with the Duval County Health Department.

**EXPENDITURES:**

1. Other Operating Expenses:
  - The \$442,328 decrease is a result of transferring the local match for grants funds to the Grants and Aids section.
  
2. Grants and Aids:
  - The \$607,915 represents the local match for Federal grants.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions.

# CITY OF JACKSONVILLE, FLORIDA

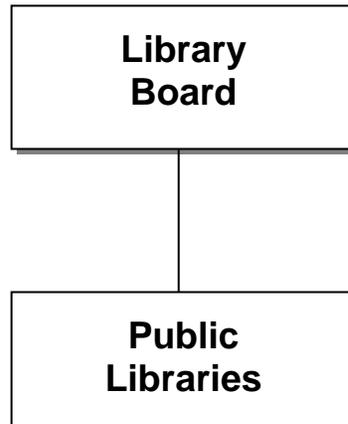
## PUBLIC LIBRARIES

### DEPARTMENT VISION:

To make the Jacksonville Public Library a nationally recognized library system where customers can find professional services, such as reference assistance; useful and accurate information; quality ready, listening, and viewing materials; excellent educational and literacy programming; and free access to electronic technology. Start Here. Go Anywhere!

### DEPARTMENT MISSION:

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



PUBLIC LIBRARIES  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	1,567,363	1,510,825	1,560,000	3.3%	49,175
Miscellaneous Revenue	45,179	42,500	43,000	1.2%	500
<b>TOTAL REVENUE</b>	<b>1,612,542</b>	<b>1,553,325</b>	<b>1,603,000</b>	<b>3.2%</b>	<b>49,675</b>
<b>EXPENDITURES</b>					
Salaries	14,221,084	14,309,242	14,253,352	-0.4%	-55,890
Employer Provided Benefits	4,328,927	4,051,866	4,122,782	1.8%	70,916
Internal Service Charges	6,314,140	5,787,668	4,919,922	-15.0%	-867,746
Other Operating Expenses	3,799,600	4,132,454	3,668,565	-11.2%	-463,889
Library Materials	3,719,601	3,107,629	3,107,629	0.0%	0
Capital Outlay	15,995	1	1	0.0%	0
Indirect Cost	8,936,376	8,213,899	8,624,606	5.0%	410,707
<b>TOTAL EXPENDITURES</b>	<b>41,335,723</b>	<b>39,602,759</b>	<b>38,696,857</b>	<b>-2.3%</b>	<b>-905,902</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	353	352	-1
PART-TIME HOURS	195,899	195,899	

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
JACKSONVILLE PUBLIC LIBRARIES	41,335,723	39,602,759	38,696,857	-2.3%	-905,902
<b>DEPARTMENT TOTAL</b>	<b>41,335,723</b>	<b>39,602,759</b>	<b>38,696,857</b>	<b>-2.3%</b>	<b>-905,902</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE PUBLIC LIBRARIES  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Jacksonville Public Library system consists of a main library and twenty regional, community, and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau, and St. Johns Counties.

**REVENUES:**

1. Charges for Services:

- The increase of \$49,175 is due to a rise in library revenues of \$29,175 and internet printing revenues of \$20,000.

**EXPENDITURES:**

1. Salaries:

- The net decrease of \$55,890 is primarily due to reductions in permanent and probationary salaries of \$26,099, supervisory differential of \$18,000 and overtime of \$15,368. These are slightly offset by an increase in leave rollback/sellback of \$11,089.

2. Employer Provided Benefits:

- The net increase of \$70,916 is due primarily to adjustments in group hospitalization of \$120,789 and payments into the defined contribution plan of \$53,930. These are somewhat offset by a reduction in defined benefit pension contributions of \$87,266.

3. Internal Service Charges:

- The net decrease of \$867,746 is primarily due to a reduction in ITD charges of \$630,045 and telecommunication of \$649,602. These are somewhat offset by increases in tech refresh/pay go of \$277,987 and ITD network group of \$194,400.

4. Other Operating Expenses:

- The net decrease of \$463,889 is primarily due to reductions in contractual services of \$149,798, maintenance contracts on equipment of \$82,727, security guard service of \$68,046, hardware/software maintenance and licenses of \$58,575 and miscellaneous insurance of \$44,625.

5. Indirect Cost:

- The increase of \$410,707 in indirect cost is attributable to a change in the Indirect Cost Study by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

The employee cap was reduced by one position.

LIBRARY CONFERENCE FACILITY TRUST  
 SUBFUND -- 15W

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>PUBLIC LIBRARIES</b>					
Miscellaneous Revenue	0	140,800	141,136	0.2%	336
	0	140,800	141,136	0.2%	336
<b>TOTAL REVENUE</b>	<b>0</b>	<b>140,800</b>	<b>141,136</b>	<b>0.2%</b>	<b>336</b>
<b>EXPENDITURES</b>					
<b>PUBLIC LIBRARIES</b>					
Salaries	0	68,048	68,617	0.8%	569
Employer Provided Benefits	0	20,765	20,927	0.8%	162
Internal Service Charges	0	500	500	0.0%	0
Other Operating Expenses	0	51,487	51,092	-0.8%	-395
	0	140,800	141,136	0.2%	336
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>140,800</b>	<b>141,136</b>	<b>0.2%</b>	<b>336</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	2	2	
PART-TIME HOURS	1,560	1,560	

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE PUBLIC LIBRARIES  
LIBRARY CONFERENCE FACILITY TRUST (15W)**

---

**BACKGROUND:**

The Library Conference Facility Trust was established per Ordinance 2006-237. The Main Library charges a fee for the use of the conference facilities in order to cover the costs associated with operating and leasing the conference facilities for business, recreational and social purposes.

**REVENUES:**

1. Miscellaneous Revenue:

- Anticipated revenues of \$141,136 are expected to be generated from the rental of city facilities, an increase of \$336 from the prior fiscal year.

**EXPENDITURES:**

1. Employer Provided Benefits:

- No significant changes to the budget.

2. Other Operating Expenses:

- No significant changes to the budget.

**SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There were no changes to the cap.

PUBLIC SAFETY INITIATIVE  
SUBFUND -- 019

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	6,274,013	10,083,162	10,155,762	0.7%	72,600
	6,274,013	10,083,162	10,155,762	0.7%	72,600
<b>TOTAL REVENUE</b>	<b>6,274,013</b>	<b>10,083,162</b>	<b>10,155,762</b>	<b>0.7%</b>	<b>72,600</b>
<b>EXPENDITURES</b>					
<b>HOUSING</b>					
Grants, Aids & Contributions	689,120	500,000	500,000	0.0%	0
	689,120	500,000	500,000	0.0%	0
<b>JACKSONVILLE CHILDREN'S COMMISSION</b>					
Internal Service Charges	0	1	1	0.0%	0
Grants, Aids & Contributions	5,974,008	5,636,866	6,886,866	22.2%	1,250,000
	5,974,008	5,636,867	6,886,867	22.2%	1,250,000
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Contingencies	0	800,000	0	-100.0%	-800,000
	0	800,000	0	-100.0%	-800,000
<b>CENTRAL OPERATIONS</b>					
Salaries	208,707	205,687	205,671	0.0%	-16
Employer Provided Benefits	15,978	2,982	2,998	0.5%	16
Internal Service Charges	142	551	551	0.0%	0
	224,827	209,220	209,220	0.0%	0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	195,419	0	0		0
Employer Provided Benefits	9,959	0	0		0
Internal Service Charges	4,719	0	0		0
Other Operating Expenses	20,499	250,000	0	-100.0%	-250,000
Grants, Aids & Contributions	524,889	1,634,600	1,670,439	2.2%	35,839
	755,483	1,884,600	1,670,439	-11.4%	-214,161
<b>OFFICE OF THE SHERIFF</b>					
Salaries	-1,331	258,287	282,049	9.2%	23,762
Employer Provided Benefits	-96	73,908	91,631	24.0%	17,723
Other Operating Expenses	49,449	720,279	515,555	-28.4%	-204,724
Capital Outlay	11,381	1	1	0.0%	0
	59,403	1,052,475	889,236	-15.5%	-163,239
<b>TOTAL EXPENDITURES</b>	<b>7,702,841</b>	<b>10,083,162</b>	<b>10,155,762</b>	<b>0.7%</b>	<b>72,600</b>

## MAYOR'S PROPOSED FY 12 BUDGET

### PUBLIC SAFETY INITIATIVE (019)

---

#### **BACKGROUND:**

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

#### **REVENUES:**

##### 1. Transfers From Other Funds:

- This is the amount of the transfer from the General Fund (011) to fund the Jacksonville Journey Oversight Committee approved programs.

#### **EXPENDITURES:**

In addition to the subfund 019 financial page, there is a chart that delineates the funding in FY 11 and FY 12 for each program of the Public Safety Initiative (Jacksonville Journey).

##### **1. Housing:**

Local Initiatives Support Corporation (LISC)

- FY 12 funding will remain flat.

##### **2. Jacksonville Children's Commission:**

Early Literacy

- FY 12 funding will remain flat.

Summer Camps

- FY 12 funding will remain flat.

Team-Up Programs

- The overall funding for the project remains flat. The increase in this fund reflects making up for the loss of \$1.25 million of grant funding.

Out of School Suspension

- FY 12 funding will remain flat.

##### **3. Jacksonville Citywide Activities:**

Jax Commitment Scholarship Program

- The funding for this program was placed in a Council contingency as part of the FY 11 budget process. In FY 12 this program is not funded.

##### **4. Central Operations:**

Summer Jobs Program

- This activity houses the 30,000 part-time hours. FY 12 funding will remain flat.

## **5. Recreation & Community Services:**

### Juvenile Crime Prevention & Intervention

- FY 12 funding will remain flat.

### Ex-Offender Employment Program

- The FY 12 budget for these programs has been decreased by \$34,961.

### Ex-Offender Training/Re-entry

- The FY 12 budget for these programs has been decreased by \$79,200.

### After School Recreation League

### Family Foundations

- These programs will not be continued in FY 12 and \$350,000 of funding has been removed.

### Gang Intervention

- This program is funded at \$250,000 and replaces the After School Recreation Leagues run by the Recreation and Community Services Department. The revised program was competitively bid in an RFP process and was awarded to Gateway Community Services.

## **6. Officer of the Sheriff:**

### Juvenile Assessment Center

- The decrease of \$63,239 is the net of a \$40,517 increase in the cost of security offset by the use of prior year funding of \$103,756.

### Ex-Offender Re-Entry Portal

- This activity includes the ten authorized positions. The funding for the program was reduced by \$100,000.

## **SERVICE LEVEL CHANGES:**

There are no significant changes in service level.

## **EMPLOYEE CAP CHANGES:**

The increase is due to the addition of a position in the Ex-Offender Re-entry Portal program during the current fiscal year.

# CITY OF JACKSONVILLE, FLORIDA

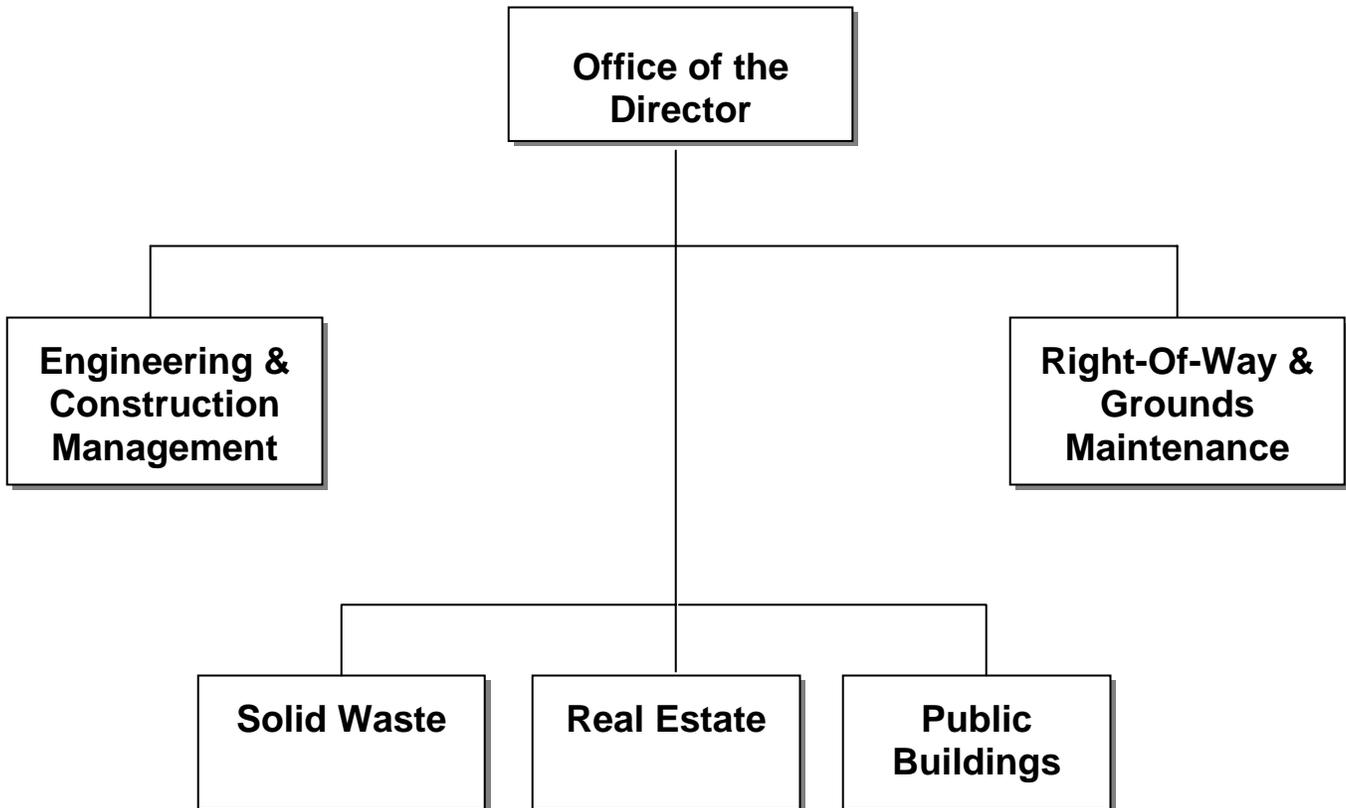
## PUBLIC WORKS DEPARTMENT

### DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

### DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



PUBLIC WORKS

REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Intergovernmental Revenue	410,488	297,000	410,488	38.2%	113,488
Charges for Services	5,366,407	6,431,784	6,218,828	-3.3%	-212,956
Miscellaneous Revenue	2,878,633	2,915,539	3,274,167	12.3%	358,628
<b>TOTAL REVENUE</b>	<b>8,655,528</b>	<b>9,644,323</b>	<b>9,903,483</b>	<b>2.7%</b>	<b>259,160</b>
<b>EXPENDITURES</b>					
Salaries	18,787,829	18,294,466	17,814,079	-2.6%	-480,387
Lapse	0	0	-157,518		-157,518
Employer Provided Benefits	6,906,734	6,972,023	6,688,554	-4.1%	-283,469
Internal Service Charges	6,311,795	5,794,183	5,525,395	-4.6%	-268,788
Other Operating Expenses	45,586,740	47,331,508	48,532,687	2.5%	1,201,179
Capital Outlay	1,904,846	2,469,553	2,664,355	7.9%	194,802
Supervision Allocation	-507,405	-1,092,410	-990,422	-9.3%	101,988
Banking Fund Debt Repayment	7,296	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>78,997,836</b>	<b>79,769,323</b>	<b>80,077,130</b>	<b>0.4%</b>	<b>307,807</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	466	444	-22
PART-TIME HOURS	24,355	24,905	550

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ENGINEERING & CONSTRUCTION MGMT DIVISION	4,559,379	3,917,765	3,660,360	-6.6%	-257,405
OFFICE OF THE DIRECTOR	2,236,694	2,014,447	1,852,162	-8.1%	-162,285
PUBLIC BUILDINGS	34,216,533	35,842,666	38,415,603	7.2%	2,572,937
REAL ESTATE	871,150	635,744	950,529	49.5%	314,785
R-O-W AND GROUNDS MAINT DIVISION	35,609,191	35,768,790	35,198,476	-1.6%	-570,314
SOLID WASTE	1,504,889	1,589,911	0	-100.0%	-1,589,911
<b>DEPARTMENT TOTAL</b>	<b>78,997,836</b>	<b>79,769,323</b>	<b>80,077,130</b>	<b>0.4%</b>	<b>307,807</b>

**MAYOR'S PROPOSED FY 12 BUDGET**  
**PUBLIC WORKS**  
**GENERAL FUND GSD (011)**

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**BACKGROUND:**

The Public Works Department consists of the Office of the Director and five Divisions: Engineering and Construction Management, Public Buildings, Real Estate, Right of Way and Grounds Maintenance and Solid Waste.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. The Public Buildings Division provides security, custodial and maintenance and repair services for all public buildings. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right of Way and Grounds Maintenance Division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The operations of the Solid Waste Division are accounted for in the Solid Waste enterprise fund.

**REVENUES:**

1. Intergovernmental Revenue:

- The budgeted amount reflects the agreement with the State of Florida Department of Transportation for mowing, litter removal, edging and tree-trimming on public right-of-ways.

2. Charges for Services:

- The net decrease of \$212,956 is primarily related to a \$201,078 decrease in security guard/alarm service and a \$253,894 reduction in building (internal) rents. These decreases were substantially offset by a \$194,802 increase in the provision for plant renewal and \$48,840 for charges for sidewalk and curb repairs.

3. Miscellaneous Revenue:

- The net increase of \$358,628 is primarily the result of a \$300,117 increase in reimbursement from the Florida Department of Transportation for the maintenance and operation of street lights and traffic signals on the State highway system in Duval County. A \$60,000 budget was established for the sale of recyclables in connection with a paper recycling contract. Slightly offsetting these increases is a decrease of \$9,406 in the level of tenant revenues derived from leases at the Ed Ball Building.

**EXPENDITURES:**

1. Salaries:

- The net reduction of \$480,387 in salaries is attributable to the change in positions and part-time hours described in the Employee Cap Changes section below.

2. Lapse:

- The lapse represents savings from personnel reductions.

3. Employer Provided Benefits:

- The net decrease of \$283,469 is primarily due to decreases in workers' compensation charges of \$222,503 and pension costs of \$79,802. These cost savings were mostly offset by increases in group health insurance premiums of \$40,518.

4. Internal Service Charges:

- The net decrease of \$268,788 is reflective of a reduction in fleet operating costs of \$169,353, information technology costs of \$90,027 and telecommunication costs of \$32,284. These cost savings were partially offset by a \$44,482 increase in mailroom charges.

5. Other Operating Expenses:

- The net increase of \$1,201,179 is primarily due to an increase in utility costs of \$2,797,154, of which \$2,140,518 is associated with the new County Courthouse Complex. Partially offsetting the increase were reductions in contractual services of \$920,174, operating supplies of \$299,176, miscellaneous services and charges of \$195,392 and repairs and maintenance of \$156,351.

6. Capital Outlay:

- The increase of \$194,802 is attributable to the increase in the provision for plant renewal.

**SERVICE LEVEL CHANGES:**

Right-of-Way (ROW) and Grounds Maintenance Division will reduce the frequency of mowing in some areas and has added mowing responsibilities with regards to the Rogero Town Center, Wonderwood Road and one of Fleet Management's facilities.

**EMPLOYEE CAP CHANGES:**

A net reduction of twenty-two (22) positions is reflected in the FY 12 budget. Eighteen (18) positions were eliminated of which nine (9) were vacant. In addition, fifteen (15) litter pick-up and three (3) illegal dumping positions were transferred from the general fund to the Solid Waste enterprise fund. Thirteen (13) positions were created in connection with the new County Courthouse Complex and a Grant Project Administrator position, which receives 100 percent of its funding from grant sources, was authorized.

The increase in the number of part-time hours by 550 is due to the anticipated hiring of one (1) part-time Engineer for the Office of the Director to work various special projects.

STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM  
 SUBFUND -- 141

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Intergovernmental Revenue	6,838,185	6,923,284	7,019,546	1.4%	96,262
Miscellaneous Revenue	1,216,496	782,195	493,225	-36.9%	-288,970
Transfers from Fund Balance	-8,009,179	0	0		0
	<u>45,502</u>	<u>7,705,479</u>	<u>7,512,771</u>	-2.5%	-192,708
<b>TOTAL REVENUE</b>	<b>45,502</b>	<b>7,705,479</b>	<b>7,512,771</b>	<b>-2.5%</b>	<b>-192,708</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Grants, Aids & Contributions	6,854,859	6,923,284	7,019,546	1.4%	96,262
Cash Carryover	18,086	0	0		0
	<u>6,872,945</u>	<u>6,923,284</u>	<u>7,019,546</u>	1.4%	96,262
<b>PUBLIC WORKS</b>					
Other Operating Expenses	8,700	0	0		0
Capital Outlay	3,746,882	782,195	493,225	-36.9%	-288,970
	<u>3,755,582</u>	<u>782,195</u>	<u>493,225</u>	-36.9%	-288,970
<b>TOTAL EXPENDITURES</b>	<b>10,628,527</b>	<b>7,705,479</b>	<b>7,512,771</b>	<b>-2.5%</b>	<b>-192,708</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM (141)**

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**BACKGROUND:**

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

**REVENUES:**

1. Intergovernmental Revenue:
  - The budgeted amount of \$7,019,546 represents 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas Tax revenues. These revenues are impacted by the consumption of gasoline, which is directly affected by the state of economy, projections in tourism, and the infusion of more gasoline-efficient vehicles and hybrids.
2. Miscellaneous Revenue:
  - Investment earnings are expected to decrease by \$288,970.

**EXPENDITURES:**

1. Grants and Aids:
  - The proposed contribution to JTA, based upon 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas tax revenues, is budgeted in accordance with the Better Jacksonville Plan and the Interlocal agreement between the City and JTA.
2. Capital Outlay:
  - Accounting for the \$288,970 decrease in Capital Outlay is a \$132,195 reduction in intersection improvements, a \$85,066 reduction in roadway signs and signals, and a \$71,709 reduction in traffic signal and street light maintenance.

**SERVICE LEVEL CHANGES:**

Capital projects within this subfund reflect County-wide needs and those of an on-going nature. Variations will not significantly impact service levels and are consistent with the five-year County Road Program Capital Plan.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

LOCAL OPTION 1/2 CENT TRANSPORTATION  
SUBFUND -- 142

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	62,868,149	65,900,805	68,628,508	4.1%	2,727,703
Miscellaneous Revenue	158,665	0	0		0
	63,026,814	65,900,805	68,628,508	4.1%	2,727,703
<b>TOTAL REVENUE</b>	<b>63,026,814</b>	<b>65,900,805</b>	<b>68,628,508</b>	<b>4.1%</b>	<b>2,727,703</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Grants, Aids & Contributions	68,169,867	65,900,805	68,628,508	4.1%	2,727,703
	68,169,867	65,900,805	68,628,508	4.1%	2,727,703
<b>TOTAL EXPENDITURES</b>	<b>68,169,867</b>	<b>65,900,805</b>	<b>68,628,508</b>	<b>4.1%</b>	<b>2,727,703</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
LOCAL OPTION ½ CENT TRANSPORTATION (142)**

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**BACKGROUND:**

The local option half-cent sales tax for transportation is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

**REVENUES:**

1. Taxes:
  - The budgeted amount represents the revenues estimated to be generated from the local option half-cent sales tax. The revenue is expected to increase by 4.1 percent for FY 12.

**EXPENDITURES:**

1. Grants and Aids:
  - The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used towards the construction and maintenance of City roads and bridges as well as the operation and maintenance of the City's mass transit system.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

LOCAL OPTION GAS TAX  
SUBFUND -- 143

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Taxes	28,252,678	27,816,902	29,051,991	4.4%	1,235,089
Miscellaneous Revenue	32,091	0	0		0
	28,284,770	27,816,902	29,051,991	4.4%	1,235,089
<b>TOTAL REVENUE</b>	<b>28,284,770</b>	<b>27,816,902</b>	<b>29,051,991</b>	<b>4.4%</b>	<b>1,235,089</b>
<b>EXPENDITURES</b>					
PUBLIC WORKS					
Grants, Aids & Contributions	28,269,053	27,816,902	29,051,991	4.4%	1,235,089
	28,269,053	27,816,902	29,051,991	4.4%	1,235,089
<b>TOTAL EXPENDITURES</b>	<b>28,269,053</b>	<b>27,816,902</b>	<b>29,051,991</b>	<b>4.4%</b>	<b>1,235,089</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
LOCAL OPTION GAS TAX (143)**

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**BACKGROUND:**

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy.

**REVENUES:**

1. Taxes
  - The budgeted amount represents the revenues estimated to be generated from the local option gas tax. The revenue is expected to increase by 4.4 percent for FY 12.

**EXPENDITURES:**

1. Grants and Aids
  - These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

TREE PROTECTION FUND  
SUBFUND -- 15F

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,199,369	3,551,544	81,614	-97.7%	-3,469,930
Transfers from Fund Balance	4,768,290	-25,238,921	0	-100.0%	25,238,921
	5,967,658	-21,687,377	81,614	-100.4%	21,768,991
<b>PUBLIC WORKS</b>					
Charges for Services	10,918	953,324	0	-100.0%	-953,324
Miscellaneous Revenue	377,553	26,900,849	0	-100.0%	-26,900,849
Transfers from Fund Balance	153,605	-6,064,824	0	-100.0%	6,064,824
	542,076	21,789,349	0	-100.0%	-21,789,349
<b>TOTAL REVENUE</b>	<b>6,509,735</b>	<b>101,972</b>	<b>81,614</b>	<b>-20.0%</b>	<b>-20,358</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Transfers to Other Funds	12,150	0	0		0
	12,150	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	409	364	-11.0%	-45
Other Operating Expenses	2,007,704	101,563	81,250	-20.0%	-20,313
	2,007,704	101,972	81,614	-20.0%	-20,358
<b>TOTAL EXPENDITURES</b>	<b>2,019,854</b>	<b>101,972</b>	<b>81,614</b>	<b>-20.0%</b>	<b>-20,358</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
TREE PROTECTION FUND (15F)**

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**BACKGROUND:**

Protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County.

**REVENUES:**

- In FY 11, a corrective entry to this "all years" fund removed prior year fund balance appropriations, appropriated prior year revenues and adjusted FY 10 and FY 11 budgeted revenues. This correction accounts for all of the change in this category. The budgeted value for FY 12 derives from investment earnings and will provide the source of funding for tree mitigation activities in FY 12.

**EXPENDITURES:**

1. Internal Service Charges:
  - Funding in this category provides for copy center usage.
2. Other Operating Expenses:
  - The budgeted amount represents 25 percent of the amount budgeted for tree maintenance activities in the Public Works Department.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

COURT COST COURTHOUSE TRUST  
SUBFUND -- 15T

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	1,782,523	1,589,865	3,119,415	96.2%	1,529,550
	1,782,523	1,589,865	3,119,415	96.2%	1,529,550
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	702,498	959,112	32,900	-96.6%	-926,212
	702,498	959,112	32,900	-96.6%	-926,212
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	400,000	0	0		0
	400,000	0	0		0
<b>TOTAL REVENUE</b>	<b>2,885,021</b>	<b>2,548,977</b>	<b>3,152,315</b>	<b>23.7%</b>	<b>603,338</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Salaries	0	20,784	0	-100.0%	-20,784
Employer Provided Benefits	0	260	0	-100.0%	-260
Other Operating Expenses	106,622	218,626	228,478	4.5%	9,852
Capital Outlay	0	-4	0	-100.0%	4
	106,622	239,666	228,478	-4.7%	-11,188
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	-1,524	154,413	-10232.1%	155,937
	0	-1,524	154,413	-10232.1%	155,937
<b>PUBLIC WORKS</b>					
Internal Service Charges	0	0	5,544		5,544
Other Operating Expenses	912,588	278,222	575,504	106.9%	297,282
	912,588	278,222	581,048	108.8%	302,826
<b>STATE ATTORNEY</b>					
Other Operating Expenses	226,446	268,331	286,532	6.8%	18,201
	226,446	268,331	286,532	6.8%	18,201
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	0	1,764,282	1,901,844	7.8%	137,562
Transfers to Other Funds	10,000,000	0	0		0
	10,000,000	1,764,282	1,901,844	7.8%	137,562
<b>TOTAL EXPENDITURES</b>	<b>11,245,656</b>	<b>2,548,977</b>	<b>3,152,315</b>	<b>-23.7%</b>	<b>603,338</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
COURTS  
COURT COST COURTHOUSE TRUST FUND (15T)**

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**BACKGROUND:**

As a result of Ordinance 2010-561, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17, Florida Statutes and is to be used exclusively to fund the maintenance and the capital improvements associated with court facilities. The budget for this subfund should have no less than 25% of the total revenues for the fiscal year budgeted. This is an “all years” subfund.

**REVENUES:**

1. Charges for Services:

- The increase of \$1,529,550 is due to the increase in the surcharge fee from \$15 to \$ 30.

2. Miscellaneous Revenue

- The decrease of \$926,212 is for investment earnings.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net decrease of \$11,188 for the Courts is primarily the result of decreases in overtime of \$20,784 and trust fund authorized expenditures of \$32,661. This is offset somewhat with an increase in public buildings plant renewal of \$42,507.
- The increase of \$18,201 for the State Attorney is attributable to increases in public buildings plant renewal for \$12,377 and guard service of \$5,824.
- The net increase of \$302,826 for Public Works is mainly attributable to increases in alarm service of \$269,296, miscellaneous services and charges of \$112,096 and furniture and equipment under \$1,000 of \$37,467. This is offset somewhat with a decrease in contractual services of \$115,320.

2. Debt Service:

- The increase of \$137,562 is for the Courthouse debt.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

There are no employees in this subfund.

HUGUENOT PARK  
SUBFUND -- 1D1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	3,135	0	0		0
	3,135	0	0		0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	417,392	411,700	411,700	0.0%	0
Miscellaneous Revenue	26,372	40,698	27,730	-31.9%	-12,968
	443,764	452,398	439,430	-2.9%	-12,968
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	341,673	360,317	374,233	3.9%	13,916
	341,673	360,317	374,233	3.9%	13,916
<b>TOTAL REVENUE</b>	<b>788,573</b>	<b>812,715</b>	<b>813,663</b>	<b>0.1%</b>	<b>948</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	79,163	74,166	75,250	1.5%	1,084
Employer Provided Benefits	36,202	39,653	40,627	2.5%	974
Internal Service Charges	391	293	462	57.7%	169
Other Operating Expenses	785	2,040	2,072	1.6%	32
	116,541	116,152	118,411	1.9%	2,259
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	193,388	200,499	204,298	1.9%	3,799
Employer Provided Benefits	62,875	70,127	72,705	3.7%	2,578
Internal Service Charges	69,968	69,966	75,964	8.6%	5,998
Other Operating Expenses	164,282	171,256	167,940	-1.9%	-3,316
Indirect Cost	175,919	184,715	174,345	-5.6%	-10,370
	666,432	696,563	695,252	-0.2%	-1,311
<b>TOTAL EXPENDITURES</b>	<b>782,972</b>	<b>812,715</b>	<b>813,663</b>	<b>0.1%</b>	<b>948</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	9	9	
PART-TIME HOURS	1,529	1,529	

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
HUGUENOT PARK (1D1)**

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**BACKGROUND:**

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the Hanna Park Trust Fund.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$12,968 is due to a reduction in telephone, laundry and concession commissions.

2. Transfers From Other Funds:

- The increase of \$13,916 is due to a higher subsidy from Kathryn A. Hanna Park.

**EXPENDITURES:**

1. Employer Provided Benefits:

- The net increase of \$974 in Public Works is due primarily to an increase of \$2,097 in health insurance. It is mainly offset by a decrease of \$1,253 in workers' compensation insurance.
- The net increase of \$2,578 in Recreation and Community Services is mainly due to an increase of \$4,091 in health insurance. It is partially offset by \$1,063 in workers' compensation costs.

2. Internal Service Charges:

- The net increase of \$5,998 in Recreation and Community Services is primarily due to increases of \$7,215 in mailroom charges, \$7,155 in fleet parts, \$5,381 in fleet repairs, \$4,109 in network charges, and \$2,525 in computer system maintenance charges. The increases were mainly offset by decreases of \$14,462 in telecommunication charges and \$5,425 in data center service charges.

3. Other Operating Expenses:

- Operating expenses in Recreation and Community Services were reduced by \$3,316 mainly due to reductions of \$7,350 in miscellaneous services and charges, \$3,708 in equipment rentals, \$1,000 in furniture expenses, and \$1,000 in other operating supplies. These reductions were mainly offset by an increase of \$7,350 in repairs and maintenance and \$1,830 in plant renewal charges.

4. Indirect Cost:

- Indirect costs have decreased by \$10,370 based on the Indirect Cost Study.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

KATHRYN A HANNA PARK  
SUBFUND -- 1D2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-1,840	20,336	0	-100.0%	-20,336
Transfers from Fund Balance	70,000	0	0		0
	68,160	20,336	0	-100.0%	-20,336
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	989,558	1,171,446	1,041,939	-11.1%	-129,507
Miscellaneous Revenue	95,813	170,925	117,485	-31.3%	-53,440
	1,085,371	1,342,371	1,159,424	-13.6%	-182,947
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	381,941	499,578	555,006	11.1%	55,428
	381,941	499,578	555,006	11.1%	55,428
<b>TOTAL REVENUE</b>	<b>1,535,472</b>	<b>1,862,285</b>	<b>1,714,430</b>	<b>-7.9%</b>	<b>-147,855</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	205,421	207,022	219,369	6.0%	12,347
Employer Provided Benefits	71,017	88,070	91,350	3.7%	3,280
Other Operating Expenses	1,834	3,137	3,328	6.1%	191
	278,273	298,229	314,047	5.3%	15,818
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	291,803	292,959	286,990	-2.0%	-5,969
Employer Provided Benefits	103,185	105,746	99,070	-6.3%	-6,676
Internal Service Charges	105,447	123,472	98,162	-20.5%	-25,310
Other Operating Expenses	315,459	457,490	329,472	-28.0%	-128,018
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	213,401	224,071	212,455	-5.2%	-11,616
	1,029,296	1,203,739	1,026,150	-14.8%	-177,589
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	341,673	360,317	374,233	3.9%	13,916
	341,673	360,317	374,233	3.9%	13,916
<b>TOTAL EXPENDITURES</b>	<b>1,649,241</b>	<b>1,862,285</b>	<b>1,714,430</b>	<b>-7.9%</b>	<b>-147,855</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	16	15	-1
PART-TIME HOURS	3,918	3,918	

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
KATHRYN A. HANNA PARK (1D2)**

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**BACKGROUND:**

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

**REVENUES:**

1. Miscellaneous Revenue:

- The reduction of \$20,336 in Jacksonville Citywide Activities is due to no investment earnings projected in FY 12.
  
- The reduction of \$53,440 in Recreation and Community Services is due to reductions of \$37,000 in surcharges, \$8,430 in overtime reimbursement charges for events, and \$8,010 in miscellaneous sales and charges.

2. Charges for Services:

- The net decrease of \$129,507 is due to a reduction of \$143,507 in camper rentals. This was slightly offset by increases of \$10,000 in entrance fee revenues and \$4,000 in annual passes.

3. Transfers from Other Funds:

- There is a transfer from the General Fund in the amount of \$555,006 to help support operations. The increase of \$55,428 is mainly due to less revenue in this subfund in FY 12.

**EXPENDITURES:**

1. Salaries:

- The increase of \$12,347 in Public Works is mainly due to \$15,110 in salaries and \$2,488 in special pay- pensionable. It was offset by a reduction of \$5,251 in sellback pay.
  
- The decrease of \$5,969 in Recreation and Community Services is mainly due to a decline of \$16,609 in permanent salaries. It was substantially offset by an increase in part time salaries of \$10,000.

2. Employer Provided Benefits:

- The net increase of \$3,280 in Public Works is mainly due to rises of \$3,551 in health insurance costs and \$2,418 in pension costs. It was primarily offset by a reduction of \$2,367 in workers' compensation insurance.

- The decrease of \$6,676 in Recreation and Community Services is mainly due to declines of \$2,483 in health insurance, \$1,976 in pension costs, and \$1,335 in workers' compensation insurance.

3. Internal Service Charges:

- The decrease of \$25,310 in internal service charges is primarily due to declines of \$29,707 in telecommunications charges, \$8,680 in data center service charges, and \$8,082 in fleet repairs. These were partially offset by increases of \$8,255 in network charges, \$6,720 in mailroom charges, and \$4,040 in computer system maintenance charges.

4. Other Operating Expenses:

- The decrease of \$128,018 in Recreation and Community Services is primarily due to reductions of \$66,000 in miscellaneous services and charges, \$40,768 in guard service, \$14,075 in operating supplies, \$5,150 in repairs and maintenance, and \$3,500 in furniture.

5. Indirect Costs:

- Indirect costs have decreased by \$11,616 based on the Indirect Cost Study.

6. Transfers to Other Funds:

- There is a transfer to Huguenot Park for the subsidy of its operations in the amount of \$374,233, an increase of 3.9% from the prior fiscal year.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

One (1) authorized position was eliminated.

BEACH EROSION - LOCAL  
SUBFUND -- 1F4

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	478,138	0	0		0
	478,138	0	0		0
TRANSFERS-NON DEPARTMENTAL					
Transfers From Other Funds	550,000	200,000	200,000	0.0%	0
	550,000	200,000	200,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>1,028,138</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	200,000	200,000	0.0%	0
	0	200,000	200,000	0.0%	0
PUBLIC WORKS					
Other Operating Expenses	32,041	0	0		0
	32,041	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>32,041</b>	<b>200,000</b>	<b>200,000</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
BEACH EROSION – LOCAL (1F4)**

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**BACKGROUND:**

The Beach Erosion-Local subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

**REVENUES:**

1. Transfers from Other Funds
  - Revenues are derived from a \$200,000 inter-fund transfer from the general fund as outlined in the Beach Renourishment Financing Plan.

**EXPENDITURES:**

1. Cash Carryover
  - These funds are placed in reserve pending future appropriations for the various phases of beach renourishment including, but not limited to, design, surveys, permitting, construction, monitoring, and annual beach tilling for three (3) years following the renourishment project.

**SERVICE LEVEL CHANGES:**

The county beach renourishment project, originally planned for 2010, is currently underway and is scheduled to be completed during the 4th quarter. The next county beach renourishment project is scheduled for the summer of 2017.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE DISPOSAL  
SUBFUND -- 441

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	647,983	600,000	0	-100.0%	-600,000
Transfers from Fund Balance	900,000	0	0		0
	<b>1,547,983</b>	<b>600,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-600,000</b>
<b>PUBLIC WORKS</b>					
Charges for Services	44,470,824	68,116,501	66,909,979	-1.8%	-1,206,522
Miscellaneous Revenue	365,888	569,259	1,048,178	84.1%	478,919
Transfers from Fund Balance	750,000	0	0		0
	<b>45,586,711</b>	<b>68,685,760</b>	<b>67,958,157</b>	<b>-1.1%</b>	<b>-727,603</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	21,417,409	0	0		0
	<b>21,417,409</b>	<b>0</b>	<b>0</b>		<b>0</b>
<b>TOTAL REVENUE</b>	<b>68,552,103</b>	<b>69,285,760</b>	<b>67,958,157</b>	<b>-1.9%</b>	<b>-1,327,603</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-209,225	-174,343	-16.7%	34,882
Cash Carryover	0	7,000	587,867	8298.1%	580,867
	<b>0</b>	<b>-202,225</b>	<b>413,524</b>	<b>-304.5%</b>	<b>615,749</b>
<b>PUBLIC WORKS</b>					
Salaries	3,890,883	3,949,596	4,539,008	14.9%	589,412
Employer Provided Benefits	2,020,050	1,683,975	1,927,229	14.4%	243,254
Internal Service Charges	4,107,711	3,492,330	3,665,386	5.0%	173,056
Other Operating Expenses	53,064,112	52,471,989	49,732,308	-5.2%	-2,739,681
Capital Outlay	0	1	55,003	500200.0%	55,002
Supervision Allocation	-378,072	-428,648	0	-100.0%	428,648
Indirect Cost	1,388,761	1,447,852	1,361,239	-6.0%	-86,613
	<b>64,093,444</b>	<b>62,617,095</b>	<b>61,280,173</b>	<b>-2.1%</b>	<b>-1,336,922</b>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	5,131,411	5,191,803	4,843,921	-6.7%	-347,882
Transfers to Other Funds	750,000	1,679,087	1,420,539	-15.4%	-258,548
	<b>5,881,411</b>	<b>6,870,890</b>	<b>6,264,460</b>	<b>-8.8%</b>	<b>-606,430</b>
<b>TOTAL EXPENDITURES</b>	<b>69,974,856</b>	<b>69,285,760</b>	<b>67,958,157</b>	<b>-1.9%</b>	<b>-1,327,603</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	114	132	18
PART-TIME HOURS		2,600	2,600

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
SOLID WASTE DISPOSAL (441)**

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**BACKGROUND:**

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including the collection of household and commercial waste and yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include Collection Administration, Residential Collection, Downtown Collection and litter pick-up (small and large debris).

**REVENUES:**

1. Charges for Services:

- The net decrease of \$1,206,522 is primarily due to a net \$646,915 reduction in solid waste user fees. Projected decreases in commercial tipping fees in the amount of \$350,656 also contributed to the overall decrease as well as lower projections for internal and external host fees in the amounts of \$99,810 and \$43,658, respectively. These decreases were partially offset by a \$59,763 increase in disposal fees from City Departments.

2. Miscellaneous Revenue:

- The net decrease of \$121,081 is mostly due to a reduction of \$600,000 in investment earnings. This is substantially offset by a \$476,481 increase in the sale of recyclables.

**EXPENDITURES:**

1. Lapse:

- The \$34,882 increase reflects changes in the average turnover ratios and the estimated number of vacancies in FY 12.

2. Cash Carryover:

- The availability of a \$587,867 Cash Carryover will help to improve the cash position of the subfund.

3. Salaries:

- The increase of \$589,412 is attributable to the change in positions as described in the Employee Cap Changes section below, including a \$39,000 provision for part-time wages and a \$36,933 increase in the level of overtime.

4. Employer Provided Benefits:

- The net increase of \$243,254 is primarily reflective of the transfer of eighteen (18) positions from the general fund and the creation of two (2) part time positions. A reduction of \$3,378 in the cost for group life insurance premiums served to offset the overall increase in benefits.

5. Internal Service Charges:

- The net increase of \$173,056 is primarily due to an increase in fleet operating costs of \$259,279, mostly offset by an \$81,624 reduction in information technology costs.

6. Other Operating Expenses:

- The net decrease of \$2,739,681 is primarily due to a \$1,457,692 reduction in the three (3) residential hauler contracts based upon lower base premise rates as reflected in the 2011 rate review and agreement. The lower base premise rates were partially offset by an adjustment in the Consumer Price Index and increased fuel costs. The operating costs of the Trail Ridge Landfill contributed \$1,231,657 to the overall decrease given a significant reduction in the need for daily cover dirt and were partially offset by an increase in tire disposal costs of \$461,877.

7. Capital Outlay:

The budgeted value of \$55,003 provides for the replacement of a truck weigh scale at the Trail Ridge Landfill.

8. Indirect Costs:

- The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

Fifteen (15) litter pick-up and three (3) illegal dumping positions were transferred from the general fund to the Solid Waste enterprise fund.

Authorization for two (2) part-time positions is included in the FY 12 budget. Work of the part-time positions will involve scanning and indexing various solid waste documents to interface with the GIS system and maintain compliance with Florida Department of Environmental Protection requirements.

CONTAMINATION ASSESSMENT  
 SUBFUND -- 442

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	156,857	66,700	52,900	-20.7%	-13,800
Transfers from Fund Balance	477,152	535,499	636,244	18.8%	100,745
	634,009	602,199	689,144	14.4%	86,945
<b>PUBLIC WORKS</b>					
Charges for Services	233,073	244,243	236,488	-3.2%	-7,755
	233,073	244,243	236,488	-3.2%	-7,755
<b>TOTAL REVENUE</b>	<b>867,083</b>	<b>846,442</b>	<b>925,632</b>	<b>9.4%</b>	<b>79,190</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Internal Service Charges	12,345	30,942	19,432	-37.2%	-11,510
Other Operating Expenses	158,896	815,500	906,200	11.1%	90,700
	171,241	846,442	925,632	9.4%	79,190
<b>TOTAL EXPENDITURES</b>	<b>171,241</b>	<b>846,442</b>	<b>925,632</b>	<b>9.4%</b>	<b>79,190</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
CONTAMINATION ASSESSMENT (442)**

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**BACKGROUND:**

A Resource Recovery Fee is applied to each Class I and III ton deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill. Resource Recovery Fees are categorized as either internal or external host fees dependent upon the relevance to Class I and III tonnage respectively. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy contaminated landfill sites.

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$13,800.

2. Transfers from Fund Balance:

- The transfer from retained earnings provides funding for the operations of contamination assessments. The increase is needed due to higher operating expenses for this subfund.

3. Charges for Services:

- Internal and external host fees decreased by \$7,755 based upon projected decreases in tonnage. Specifically, Internal Host Fees decreased by \$5,395 and External Host Fees decreased by \$2,360.

**EXPENDITURES:**

1. Internal Service Charges:

- Lower legal costs accounted for 99 percent of the \$11,510 decrease in this category.

2. Other Operating Expenses:

- The increase of \$90,700 is primarily attributable to an additional need for professional services of \$110,000, partially offset by reductions of \$5,560 in contractual services, \$5,440 in repairs and maintenance costs and \$5,000 in equipment rentals.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this sub fund.

LANDFILL CLOSURE  
SUBFUND -- 443

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,008,344	400,000	464,200	16.1%	64,200
Transfers from Fund Balance	478,295	3,799,903	9,746,146	156.5%	5,946,243
	1,486,639	4,199,903	10,210,346	143.1%	6,010,443
<b>PUBLIC WORKS</b>					
Charges for Services	1,922,856	2,015,007	1,951,026	-3.2%	-63,981
Miscellaneous Revenue	1,241,026	0	0		0
	3,163,882	2,015,007	1,951,026	-3.2%	-63,981
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	1,679,087	1,420,539	-15.4%	-258,548
	0	1,679,087	1,420,539	-15.4%	-258,548
<b>TOTAL REVENUE</b>	<b>4,650,521</b>	<b>7,893,997</b>	<b>13,581,911</b>	<b>72.1%</b>	<b>5,687,914</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	172,906	200,093	204,402	2.2%	4,309
Employer Provided Benefits	58,264	64,055	71,090	11.0%	7,035
Internal Service Charges	1,920	2,175	1,576	-27.5%	-599
Other Operating Expenses	1,962,469	7,584,173	13,304,840	75.4%	5,720,667
Capital Outlay	144,002	43,501	3	-100.0%	-43,498
	2,339,561	7,893,997	13,581,911	72.1%	5,687,914
<b>TOTAL EXPENDITURES</b>	<b>2,339,561</b>	<b>7,893,997</b>	<b>13,581,911</b>	<b>72.1%</b>	<b>5,687,914</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
LANDFILL CLOSURE (443)**

---

**BACKGROUND:**

The Landfill Closure subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) provides funding for this purpose at the rate of \$1.98 per Class I and Class III tons deposited at the Trail Ridge (City-owned) landfill as well as Class III tons deposited at the Old Kings Road (private) landfill.

**REVENUES:**

1. Miscellaneous Revenue:
  - Investment earnings are expected to increase by \$64,200.
2. Transfer from Fund Balance:
  - The budgeted value represents the balance of funding necessary to account for the incremental closure costs associated with the Trail Ridge Landfill.
3. Charges for Services:
  - Internal and external host fees decreased by \$63,981 based upon projected decreases in tonnage. Specifically, Internal Host Fees decreased by \$44,511 and External Host Fees decreased by \$19,470.
4. Transfers from Other Funds:
  - These funds represent a transfer from the Solid Waste Disposal Subfund (441).

**EXPENDITURES:**

1. Other Operating Expenses:
  - The net increase of \$5,720,667 is due to an estimated \$5,583,490 increase for incremental closure costs associated with the Trail Ridge Landfill as well as a \$204,850 increase in the provision of repairs and maintenance. These increases were offset by reductions in operating supplies (\$37,000), professional services (\$18,496) and utility costs (\$12,177).

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees authorized to this subfund. The increase in personnel costs is solely attributable to an increase in the allocation of salaries and benefits of ten (10) workers from solid waste disposal operations (subfund 441) performing duties related to landfill closure.

SOLID WASTE FACILITIES MITIGATION  
SUBFUND -- 445

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	145,280	94,800	75,360	-20.5%	-19,440
Transfers from Fund Balance	16,064	0	0		0
	<u>161,344</u>	<u>94,800</u>	<u>75,360</u>	<u>-20.5%</u>	<u>-19,440</u>
<b>PUBLIC WORKS</b>					
Charges for Services	361,633	378,410	367,170	-3.0%	-11,240
	<u>361,633</u>	<u>378,410</u>	<u>367,170</u>	<u>-3.0%</u>	<u>-11,240</u>
<b>TOTAL REVENUE</b>	<b>522,977</b>	<b>473,210</b>	<b>442,530</b>	<b>-6.5%</b>	<b>-30,680</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	38,274	0	0		0
Transfers to Other Funds	15,701	0	0		0
	<u>53,975</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	473,210	442,530	-6.5%	-30,680
	<u>0</u>	<u>473,210</u>	<u>442,530</u>	<u>-6.5%</u>	<u>-30,680</u>
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	13,621	0	0		0
Transfers to Other Funds	13,621	0	0		0
	<u>27,243</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>PUBLIC WORKS</b>					
Internal Service Charges	358	0	0		0
Capital Outlay	18,828	0	0		0
Transfers to Other Funds	18,828	0	0		0
	<u>38,014</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	24,118	0	0		0
	<u>24,118</u>	<u>0</u>	<u>0</u>		<u>0</u>
<b>TOTAL EXPENDITURES</b>	<b>143,349</b>	<b>473,210</b>	<b>442,530</b>	<b>-6.5%</b>	<b>-30,680</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
SOLID WASTE FACILITIES MITIGATION (445)**

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**BACKGROUND:**

The Facility Mitigation Class I Landfills subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739 authorized a 50/50 sharing of the Internal Host Fee between the Class I Mitigation Fund and the Taye Brown Regional Park Improvement fund.

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$19,440.

2. Charges for Services:

- Internal host fees will decrease by \$11,240 given a projected reduction in Class I tons.

**EXPENDITURES:**

1. Cash Carryover:

- The \$30,680 decrease reflects the decrease in revenues noted above. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE CLASS III MITIGATION  
SUBFUND -- 446

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	71,218	43,950	31,055	-29.3%	-12,895
Transfers from Fund Balance	387,674	0	0		0
	458,893	43,950	31,055	-29.3%	-12,895
<b>PUBLIC WORKS</b>					
Charges for Services	123,937	130,430	125,514	-3.8%	-4,916
	123,937	130,430	125,514	-3.8%	-4,916
<b>TOTAL REVENUE</b>	<b>582,829</b>	<b>174,380</b>	<b>156,569</b>	<b>-10.2%</b>	<b>-17,811</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	174,380	156,569	-10.2%	-17,811
	0	174,380	156,569	-10.2%	-17,811
<b>PARKS, RECR., ENT. &amp; CONSERVATION</b>					
Capital Outlay	136,176	0	0		0
Transfers to Other Funds	136,176	0	0		0
	272,353	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>272,353</b>	<b>174,380</b>	<b>156,569</b>	<b>-10.2%</b>	<b>-17,811</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
SOLID WASTE CLASS III MITIGATION (446)**

---

**BACKGROUND:**

The Solid Waste Class III Mitigation subfund was established to mitigate property concerns in areas surrounding Class III landfills (i.e. private construction and demolition debris landfills). A Resource Recovery Fee (External Host Fee) of \$.50 is applied to each Class III ton deposited at the Old Kings Road (private) landfill.

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings are expected to decrease by \$12,895.

2. Charges for Services:

- External host fees will decrease by \$4,916 given a projected reduction in Class III tons.

**EXPENDITURES:**

1. Cash Carryover:

- The \$17,811 decrease reflects the drop in revenues discussed above. Funds in this category are placed in reserve pending future appropriations for mitigation activities.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE DEBT SVC-2009B ETR  
 SUBFUND -- 44G

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	18,388		18,388
	0	0	18,388		18,388
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	1,788,236	1,537,598	-14.0%	-250,638
	0	1,788,236	1,537,598	-14.0%	-250,638
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,788,236</b>	<b>1,555,986</b>	<b>-13.0%</b>	<b>-232,250</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	1,788,236	1,555,986	-13.0%	-232,250
	0	1,788,236	1,555,986	-13.0%	-232,250
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,788,236</b>	<b>1,555,986</b>	<b>-13.0%</b>	<b>-232,250</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
2009B ETR REFUNDING S/F (44G)**

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**BACKGROUND:**

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings of \$18,388 are budgeted to provide the balance of funding necessary to pay for debt service in FY 12.

2. Transfer in to Pay Debt Service:

- The non-departmental revenue represents an intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees when applicable.

**EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- This item comprises \$135,986 of interest and \$1,420,000 of principal relative to the ETR 2009B bond issue.

**SERVICE LEVEL CHANGES:**

ETR 2009B refunded previous bond issue ETR 1996A.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

SOLID WASTE DEBT SVC-2009C ETR  
 SUBFUND -- 44H

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	35,174		35,174
	0	0	35,174		35,174
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	3,403,567	3,306,323	-2.9%	-97,244
	0	3,403,567	3,306,323	-2.9%	-97,244
<b>TOTAL REVENUE</b>	<b>0</b>	<b>3,403,567</b>	<b>3,341,497</b>	<b>-1.8%</b>	<b>-62,070</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	3,403,567	3,341,497	-1.8%	-62,070
	0	3,403,567	3,341,497	-1.8%	-62,070
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>3,403,567</b>	<b>3,341,497</b>	<b>-1.8%</b>	<b>-62,070</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
2009C ETR REFUNDING S/F (44H)**

---

**BACKGROUND:**

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (subfund 441).

**REVENUES:**

1. Miscellaneous Revenue:

- Investment earnings of \$35,174 are budgeted to provide the balance of funding necessary to pay for debt service in FY 12.

2. Transfer in to Pay Debt Service:

- The non-departmental revenue represents an intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees when applicable.

**EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- This item comprises \$461,497 of interest and \$2,880,000 of principal relative to the ETR 2009C bond issue.

**SERVICE LEVEL CHANGES:**

ETR 2009C refunded previous bond issue ETR 1999B.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

STORMWATER SERVICES  
SUBFUND -- 461

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-268,500	380,000	0	-100.0%	-380,000
	-268,500	380,000	0	-100.0%	-380,000
<b>PUBLIC WORKS</b>					
Charges for Services	28,034,663	29,381,264	27,675,983	-5.8%	-1,705,281
	28,034,663	29,381,264	27,675,983	-5.8%	-1,705,281
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,293,851	869,685	1,482,501	70.5%	612,816
	1,293,851	869,685	1,482,501	70.5%	612,816
<b>TOTAL REVENUE</b>	<b>29,060,014</b>	<b>30,630,949</b>	<b>29,158,484</b>	<b>-4.8%</b>	<b>-1,472,465</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Salaries	127,697	124,411	118,236	-5.0%	-6,175
Employer Provided Benefits	37,783	40,078	46,372	15.7%	6,294
Internal Service Charges	9,755	7,026	25,589	264.2%	18,563
Other Operating Expenses	8,024	77,138	55,556	-28.0%	-21,582
Capital Outlay	0	1	1	0.0%	0
	183,259	248,654	245,754	-1.2%	-2,900
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Banking Fund Debt Repayment	0	937,899	1,116,451	19.0%	178,552
Cash Carryover	0	615,575	676,425	9.9%	60,850
	0	1,553,474	1,792,876	15.4%	239,402
<b>PUBLIC WORKS</b>					
Salaries	6,297,072	6,574,806	6,635,713	0.9%	60,907
Employer Provided Benefits	2,317,260	2,801,205	2,759,627	-1.5%	-41,578
Internal Service Charges	2,918,619	2,367,759	2,781,976	17.5%	414,217
Other Operating Expenses	4,094,827	4,225,266	4,174,861	-1.2%	-50,405
Indirect Cost	1,138,296	1,710,111	1,689,227	-1.2%	-20,884
	16,766,074	17,679,147	18,041,404	2.0%	362,257
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	0	0	18,636		18,636
Employer Provided Benefits	0	0	365		365
Other Operating Expenses	0	0	5,396		5,396
	0	0	24,397		24,397

TRANSFERS-NON DEPARTMENTAL

Transfers to Other Funds	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
<b>TOTAL EXPENDITURES</b>	<b>29,068,478</b>	<b>30,630,949</b>	<b>29,158,484</b>	<b>-4.8%</b>	<b>-1,472,465</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	203	203	
PART-TIME HOURS		1,300	1,300

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
ENVIRONMENTAL & COMPLIANCE  
RECREATION & COMMUNITY SERVICES  
STORMWATER SERVICES (461)**

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***PUBLIC WORKS***

**BACKGROUND:**

The Stormwater Services subfund provides the Public Works Department with a dedicated funding source and operating budget to: complete various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds). Funding is provided by a user fee.

**REVENUES:**

1. Miscellaneous Revenue:
  - No investment earnings are projected for FY 12.
2. Charges for Services:
  - The overall decrease of \$1,705,281 represents an adjustment to the budget for stormwater user fees in order to more closely align with actual collections.
3. Transfers from Other Funds:
  - Stormwater User Fees are waived for 501(c) 3 organizations, including individuals and families who are economically disadvantaged. The \$612,816 increase is due to more applications received for the waiver.

**EXPENDITURES:**

***ENVIRONMENTAL & COMPLIANCE***

**BACKGROUND:**

The Environmental Quality Division is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring.

**EXPENDITURES:**

1. Internal Service Charges:
  - The net increase of \$18,563 is primarily due to a \$20,500 rise in copy center costs, partially offset by a \$2,272 reduction in information technology costs.
2. Other Operating Expenses:
  - The net decrease of \$21,582 is mostly due to a reduction in professional services of \$21,500.

## ***PUBLIC WORKS***

1. Banking Fund Debt Repayment:
  - The \$178,552 increase reflects the anticipated debt service for FY 12.
2. Cash Carryover:
  - These funds are placed in reserve to improve the cash position of the subfund.
3. Internal Service Charges:
  - The net increase of \$414,217 is primarily due to a \$419,938 rise in fleet management costs, in part due to the replacement of a street sweeper, and a \$15,387 increase in wireless telecommunications costs. These increase costs were somewhat offset by lower information technology costs in the amount of \$22,554.
4. Indirect Cost:
  - The allocation for Indirect Costs is supported by the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.
5. Transfers to Other Funds:
  - The decrease is the result of increased operating expenses and lower projected revenues from user fees.

## ***RECREATION & COMMUNITY SERVICES***

### **BACKGROUND:**

The Recreation & Community Services Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and maintain compliance with the Stormwater regulatory permit.

### **EXPENDITURES:**

1. Salaries:
  - The allocation of \$18,636 represents the transfer of one (1) part-time employee from the general fund to the Stormwater Services enterprise fund.
2. Employer Provided Benefits:
  - The allocation of \$365 accounts for the benefits of the part-time employee.
3. Other Operating Expenses:
  - The allocation of \$5,396 provides for various supplies and a local mileage reimbursement for travel within the county.

### **SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

A transfer of 1,300 part-time hours from the Recreation & Community Services Department in the general fund to the Public Works Department is reflected.

STORMWATER SERVICES - CAPITAL PROJECTS  
 SUBFUND -- 462

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	798,750	28,183	500,726	1676.7%	472,543
	798,750	28,183	500,726	1676.7%	472,543
<b>PUBLIC WORKS</b>					
Other Sources	0	0	17,505,947		17,505,947
	0	0	17,505,947		17,505,947
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
	12,119,145	11,149,674	9,054,053	-18.8%	-2,095,621
<b>TOTAL REVENUE</b>	<b>12,917,895</b>	<b>11,177,857</b>	<b>27,060,726</b>	<b>142.1%</b>	<b>15,882,869</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	-9,485,817	0	-100.0%	9,485,817
	0	-9,485,817	0	-100.0%	9,485,817
<b>PUBLIC WORKS</b>					
Internal Service Charges	11	0	0		0
Internal Service - Capital Expense	599	0	726		726
Capital Outlay	9,098,961	20,663,674	27,060,000	31.0%	6,396,326
	9,099,571	20,663,674	27,060,726	31.0%	6,397,052
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	2,694,262	0	0		0
	2,694,262	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>11,793,833</b>	<b>11,177,857</b>	<b>27,060,726</b>	<b>142.1%</b>	<b>15,882,869</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
PUBLIC WORKS  
STORMWATER SERVICES – CAPITAL PROJECTS (462)**

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**BACKGROUND:**

The Stormwater Services – Capital Projects subfund accounts for capital projects financed by the Stormwater User Fees, excess Retained Earnings and debt proceeds. Revenues and expenditures reflect the fourth year of financing stormwater capital projects within this subfund.

**REVENUES:**

1. Miscellaneous Revenue:

- The budgeted value for miscellaneous revenue consists of investment earnings. These investment earnings will contribute to the funding needed for the stormwater capital projects planned for FY 12 as accounted for in the Capital Improvement Program (CIP).

2. Other Sources:

- Special Revenue Bonds will provide approximately 65 percent of the funding needed for the stormwater capital projects planned for FY 12.

3. Transfers from Other Funds:

- The decrease in the transfer from the Stormwater Services operating budget is the result of increased operating expenses and lower projected revenues from stormwater user fees in subfund 461.

**EXPENDITURES:**

1. Capital Outlay:

- Capital Outlay accounts for Stormwater-related CIP to be undertaken by the Department in FY 12. Funding provides for a County-wide drainage system rehab (\$6,000,000), a septic tank phase out (\$3,000,000) as well as 13 other major Stormwater capital projects (\$18,060,000).

**SERVICE LEVEL CHANGES:**

The department will continue to increase service levels by mitigating flooding and drainage problems within the City.

**EMPLOYEE CAP CHANGES:**

There are no employees associated with this subfund.

# CITY OF JACKSONVILLE, FLORIDA

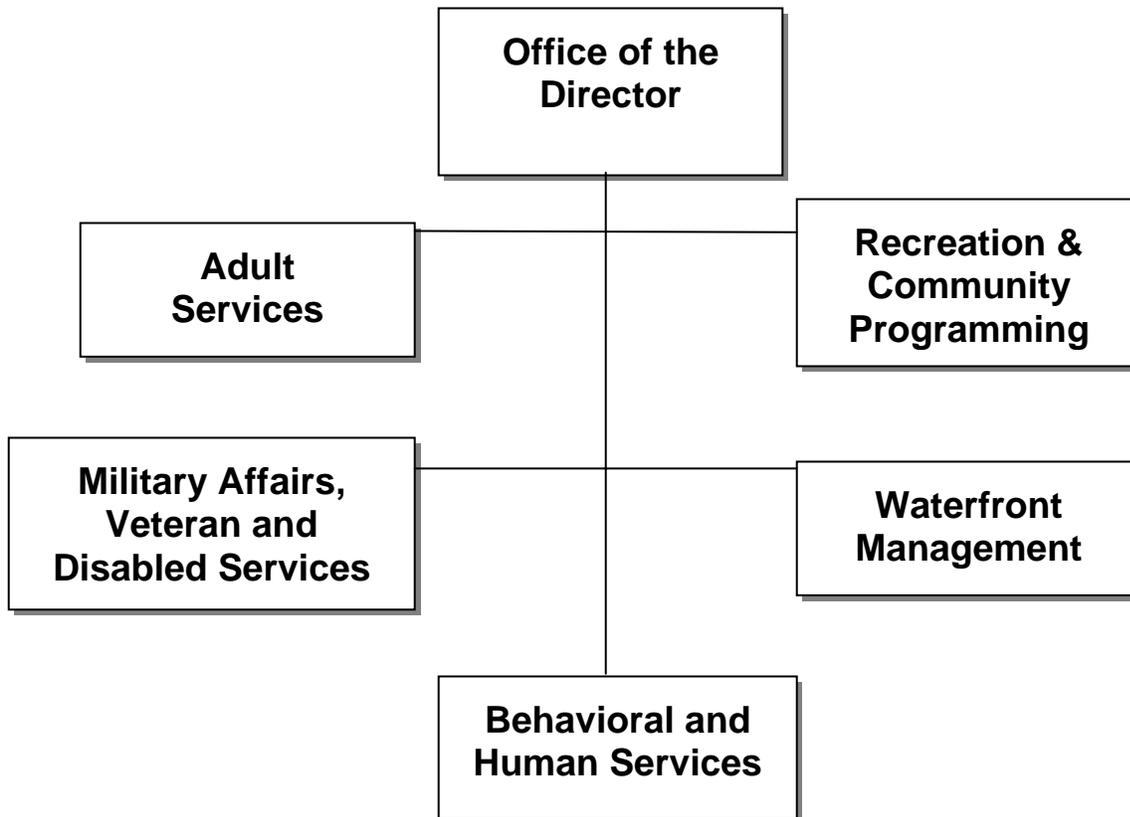
## DEPARTMENT OF RECREATION & COMMUNITY SERVICES

### DEPARTMENT VISION:

Enhance the quality of life in Jacksonville by creating community through people, parks and programs.

### DEPARTMENT MISSION:

To promote the health and well-being of all residents by providing services, recreational opportunities and creating a safety net for vulnerable populations.



RECREATION & COMMUNITY SERVICES  
 REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Charges for Services	202,922	284,562	623,505	119.1%	338,943
Miscellaneous Revenue	1,026,728	1,371,605	1,244,792	-9.2%	-126,813
<b>TOTAL REVENUE</b>	<b>1,229,650</b>	<b>1,656,167</b>	<b>1,868,297</b>	<b>12.8%</b>	<b>212,130</b>
<b>EXPENDITURES</b>					
Salaries	10,878,095	10,855,165	10,094,360	-7.0%	-760,805
Employer Provided Benefits	3,117,288	2,853,346	2,637,858	-7.6%	-215,488
Internal Service Charges	2,951,488	2,221,704	1,989,542	-10.4%	-232,162
Other Operating Expenses	25,276,915	25,362,845	13,240,069	-47.8%	-12,122,776
Capital Outlay	0	5	6	20.0%	1
Grants, Aids & Contributions	5,488,667	8,472,324	2,999,254	-64.6%	-5,473,070
Banking Fund Debt Repayment	6,220	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>47,718,673</b>	<b>49,765,389</b>	<b>30,961,089</b>	<b>-37.8%</b>	<b>-18,804,300</b>

TOTAL DEPARTMENT POSITION CAP	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	213	196	-17
PART-TIME HOURS	233,539	232,499	-1,040

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ADULT SERVICES DIVISION	2,214,267	5,088,504	5,019,664	-1.4%	-68,840
BEHAVIORAL & HUMAN SVCS DIV.	21,414,256	21,464,534	10,447,057	-51.3%	-11,017,477
OFFICE OF DIRECTOR	14,559,361	13,791,374	6,580,430	-52.3%	-7,210,944
REC&COMMUNITY PROGRAMMING DIV	6,886,989	6,704,052	6,641,578	-0.9%	-62,474
VETERAN & DISABLED SVC	1,121,080	1,150,174	1,011,686	-12.0%	-138,488
WATERFRONT MGMT & PROGRAMMING	1,522,720	1,566,751	1,260,674	-19.5%	-306,077
<b>DEPARTMENT TOTAL</b>	<b>47,718,673</b>	<b>49,765,389</b>	<b>30,961,089</b>	<b>-37.8%</b>	<b>-18,804,300</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
GENERAL FUND (011)**

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**BACKGROUND:**

The Department of Recreation & Community Services is comprised of six divisions. The six divisions are Adult Services, Behavioral and Human Services, Office of the Director, Recreation and Community Programming, Waterfront Management, and Military Affairs, Veteran and Disabled Services.

The Office of the Director includes the Office of the Education Commissioner, Cooperative Extension Office, Grant Compliance, JaxParks Community Relations Office, the Office of Special Events, the Park Planning and Development Office, and the Ritz Theatre.

The Recreation and Community Services Department is responsible for providing many human and social services to the City of Jacksonville, including but not limited to being responsible for city parks, preserves, entertainment venues, pools, marinas, waterfront facilities, and programs targeted specifically toward seniors, victims of crimes, veterans, and the disabled.

**REVENUES:**

1. Charges for Services:

- The net increase of \$338,943 is primarily due to a rise of \$245,500 in summer camps, \$70,000 in ticket sales and \$24,443 in organized event charges.

2. Miscellaneous Revenue:

- The net decrease of \$126,813 is mainly due to reductions of \$314,372 in miscellaneous sales and charges, \$20,000 in welfare reimbursement, \$15,000 in reimbursement for victim services and \$13,600 in rental of city facilities, including the Ritz Theater and city-owned golf courses. These decreases are partially offset by an increase of \$250,000 in contributions from private sources.

**EXPENDITURES:**

1. Salaries:

- The decrease of \$760,805 is mainly due to a reduction of \$592,253 in permanent salaries through a reduction in workforce. Additionally, there is a reduction of \$130,897 in part-time salary dollars and \$43,507 in overtime salary dollars.

2. Employer Provided Benefits:

- The decrease of \$215,488 is primarily due to reductions of \$129,310 in pension costs, \$75,266 in workers' compensation, \$12,204 in Medicare taxes, \$12,037 in health insurance and \$10,587 in life insurance. These reductions were slightly offset by increases of \$13,609 in payroll taxes and \$13,104 in defined contribution pension costs.

3. Internal Service Charges:

- The decrease of \$232,162 is primarily due to reductions of \$220,757 in telecommunications, \$20,634 in ITD computer service charges and \$18,089 in copy center. These decreases were slightly offset by an increase of \$23,040 in wireless communication.

4. Other Operating Expenses:

- The decrease of \$12,122,776 is primarily the result of moving expenditures of \$8,893,704 in inpatient Medicaid costs, \$1,441,647 in nursing home Medicaid costs and \$1,282,500 in contractual services for the Jacksonville Zoo to non-departmental expenditures. Additionally, there is a decrease of \$205,265 in guard service, \$115,876 in miscellaneous services and charges and \$88,703 in repairs and maintenance. These reductions were partially offset by an increase of \$98,922 in plant renewal charges.

5. Grants & Aids

- The decrease of \$5,473,070 is mainly due to moving expenditures of \$5,418,934 for Public Service Grants and the Cultural Council to non-departmental expenditures. This reduction is slightly offset by an increase of \$7,331 to the Jacksonville Senior Services Program kosher food contract.

**SERVICE LEVEL CHANGES:**

For FY 12, funding for the Light Parade was eliminated along with all funding for fireworks except for the Fourth of July festivities.

**EMPLOYEE CAP CHANGES:**

Authorized positions decreased by seventeen (17) positions. Two positions were added to the Office of the Director in the Office of the Education Commissioner.

ALCOHOLIC REHABILITATION PROGRAM  
 SUBFUND -- 157

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	9,943	0	2,570		2,570
Transfers from Fund Balance	0	0	36,000		36,000
	9,943	0	38,570		38,570
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Fines and Forfeits	260,895	270,320	225,810	-16.5%	-44,510
	260,895	270,320	225,810	-16.5%	-44,510
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	333,642	333,987	249,281	-25.4%	-84,706
	333,642	333,987	249,281	-25.4%	-84,706
<b>TOTAL REVENUE</b>	<b>604,480</b>	<b>604,307</b>	<b>513,661</b>	<b>-15.0%</b>	<b>-90,646</b>
<b>EXPENDITURES</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Grants, Aids & Contributions	592,728	604,307	513,661	-15.0%	-90,646
	592,728	604,307	513,661	-15.0%	-90,646
<b>TOTAL EXPENDITURES</b>	<b>592,728</b>	<b>604,307</b>	<b>513,661</b>	<b>-15.0%</b>	<b>-90,646</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
ALCOHOLIC REHABILITATION PROGRAM (157)**

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**BACKGROUND:**

Section 111.205 of the Municipal Code created the Special Alcoholic Rehabilitation Trust Fund. Funds are deposited into this trust fund and represent money received by the City as fines imposed for alcohol-related offenses under the Florida Statutes Sections 316.193, 856.011, 860.03 and 860.13. Seventy percent of alcohol-related fines collected by the City are deposited into the trust.

In accordance with Section 111.205 of the Municipal Code, 86% of the 70% of alcohol-related fines collected are to be paid to Gateway Community Services, which offers treatment for both alcohol and drug abuse.

**REVENUES:**

1. Miscellaneous Revenue
  - This revenue is comprised of interest earnings.
2. Transfers From Fund Balance:
  - There is a transfer from fund balance proposed for FY 12.
3. Fines & Forfeits:
  - The trust receives revenues paid for DUI fines less 30% that is paid to the Police and Fire Pension Fund. Anticipated revenues will decrease 16.5% from FY 11 to \$225,810.
4. Transfers From Other Funds
  - The General Fund funds the difference between the money deposited into this trust fund and the total appropriation to fund the alcoholic rehabilitation program.

**EXPENDITURES:**

1. Grants and Aids:
  - The \$513,661 represents a grant to Gateway Community Services for alcoholic rehabilitation programs. This is a 15% decrease from FY 11.

**SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

LEGAL AID  
SUBFUND -- 15R

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>COURTS</b>					
Charges for Services	314,405	0	0		0
	314,405	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-16,511	0	0		0
	-16,511	0	0		0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	0	319,070	299,755	-6.1%	-19,315
	0	319,070	299,755	-6.1%	-19,315
<b>TOTAL REVENUE</b>	<b>297,894</b>	<b>319,070</b>	<b>299,755</b>	<b>-6.1%</b>	<b>-19,315</b>
<b>EXPENDITURES</b>					
<b>COURTS</b>					
Other Operating Expenses	313,446	0	0		0
	313,446	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	0	5,624	0	-100.0%	-5,624
	0	5,624	0	-100.0%	-5,624
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Operating Expenses	0	313,446	299,755	-4.4%	-13,691
	0	313,446	299,755	-4.4%	-13,691
<b>TOTAL EXPENDITURES</b>	<b>313,446</b>	<b>319,070</b>	<b>299,755</b>	<b>-6.1%</b>	<b>-19,315</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
LEGAL AID (15R)**

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**BACKGROUND:**

These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee is imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support Legal Aid. Jacksonville Area Legal Aid also receives additional funding in the form of Public Service Grants.

**REVENUES:**

1. Charges for Services:

- Fees are expected to decrease by \$19,315 in FY 12.

**EXPENDITURES:**

1. Other Operating Expenses:

- Authorized trust fund expenditures will decrease by \$13,691 in FY 12.

2. Cash Carryover:

- Cash carryover was reduced to \$0 in FY 12.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

HUGUENOT PARK  
SUBFUND -- 1D1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	3,135	0	0		0
	3,135	0	0		0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	417,392	411,700	411,700	0.0%	0
Miscellaneous Revenue	26,372	40,698	27,730	-31.9%	-12,968
	443,764	452,398	439,430	-2.9%	-12,968
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	341,673	360,317	374,233	3.9%	13,916
	341,673	360,317	374,233	3.9%	13,916
<b>TOTAL REVENUE</b>	<b>788,573</b>	<b>812,715</b>	<b>813,663</b>	<b>0.1%</b>	<b>948</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	79,163	74,166	75,250	1.5%	1,084
Employer Provided Benefits	36,202	39,653	40,627	2.5%	974
Internal Service Charges	391	293	462	57.7%	169
Other Operating Expenses	785	2,040	2,072	1.6%	32
	116,541	116,152	118,411	1.9%	2,259
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	193,388	200,499	204,298	1.9%	3,799
Employer Provided Benefits	62,875	70,127	72,705	3.7%	2,578
Internal Service Charges	69,968	69,966	75,964	8.6%	5,998
Other Operating Expenses	164,282	171,256	167,940	-1.9%	-3,316
Indirect Cost	175,919	184,715	174,345	-5.6%	-10,370
	666,432	696,563	695,252	-0.2%	-1,311
<b>TOTAL EXPENDITURES</b>	<b>782,972</b>	<b>812,715</b>	<b>813,663</b>	<b>0.1%</b>	<b>948</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	9	9	
PART-TIME HOURS	1,529	1,529	

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
HUGUENOT PARK (1D1)**

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**BACKGROUND:**

The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the Hanna Park Trust Fund.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$12,968 is due to a reduction in telephone, laundry and concession commissions.

2. Transfers From Other Funds:

- The increase of \$13,916 is due to a higher subsidy from Kathryn A. Hanna Park.

**EXPENDITURES:**

1. Employer Provided Benefits:

- The net increase of \$974 in Public Works is due primarily to an increase of \$2,097 in health insurance. It is mainly offset by a decrease of \$1,253 in workers' compensation insurance.
- The net increase of \$2,578 in Recreation and Community Services is mainly due to an increase of \$4,091 in health insurance. It is partially offset by \$1,063 in workers' compensation costs.

2. Internal Service Charges:

- The net increase of \$5,998 in Recreation and Community Services is primarily due to increases of \$7,215 in mailroom charges, \$7,155 in fleet parts, \$5,381 in fleet repairs, \$4,109 in network charges, and \$2,525 in computer system maintenance charges. The increases were mainly offset by decreases of \$14,462 in telecommunication charges and \$5,425 in data center service charges.

3. Other Operating Expenses:

- Operating expenses in Recreation and Community Services were reduced by \$3,316 mainly due to reductions of \$7,350 in miscellaneous services and charges, \$3,708 in equipment rentals, \$1,000 in furniture expenses, and \$1,000 in other operating supplies. These reductions were mainly offset by an increase of \$7,350 in repairs and maintenance and \$1,830 in plant renewal charges.

4. Indirect Cost:

- Indirect costs have decreased by \$10,370 based on the Indirect Cost Study.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

KATHRYN A HANNA PARK  
SUBFUND -- 1D2

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	-1,840	20,336	0	-100.0%	-20,336
Transfers from Fund Balance	70,000	0	0		0
	68,160	20,336	0	-100.0%	-20,336
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	989,558	1,171,446	1,041,939	-11.1%	-129,507
Miscellaneous Revenue	95,813	170,925	117,485	-31.3%	-53,440
	1,085,371	1,342,371	1,159,424	-13.6%	-182,947
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	381,941	499,578	555,006	11.1%	55,428
	381,941	499,578	555,006	11.1%	55,428
<b>TOTAL REVENUE</b>	<b>1,535,472</b>	<b>1,862,285</b>	<b>1,714,430</b>	<b>-7.9%</b>	<b>-147,855</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Salaries	205,421	207,022	219,369	6.0%	12,347
Employer Provided Benefits	71,017	88,070	91,350	3.7%	3,280
Other Operating Expenses	1,834	3,137	3,328	6.1%	191
	278,273	298,229	314,047	5.3%	15,818
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	291,803	292,959	286,990	-2.0%	-5,969
Employer Provided Benefits	103,185	105,746	99,070	-6.3%	-6,676
Internal Service Charges	105,447	123,472	98,162	-20.5%	-25,310
Other Operating Expenses	315,459	457,490	329,472	-28.0%	-128,018
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	213,401	224,071	212,455	-5.2%	-11,616
	1,029,296	1,203,739	1,026,150	-14.8%	-177,589
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers to Other Funds	341,673	360,317	374,233	3.9%	13,916
	341,673	360,317	374,233	3.9%	13,916
<b>TOTAL EXPENDITURES</b>	<b>1,649,241</b>	<b>1,862,285</b>	<b>1,714,430</b>	<b>-7.9%</b>	<b>-147,855</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	16	15	-1
PART-TIME HOURS	3,918	3,918	

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
KATHRYN A. HANNA PARK (1D2)**

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**BACKGROUND:**

The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

**REVENUES:**

1. Miscellaneous Revenue:

- The reduction of \$20,336 in Jacksonville Citywide Activities is due to no investment earnings projected in FY 12.
  
- The reduction of \$53,440 in Recreation and Community Services is due to reductions of \$37,000 in surcharges, \$8,430 in overtime reimbursement charges for events, and \$8,010 in miscellaneous sales and charges.

2. Charges for Services:

- The net decrease of \$129,507 is due to a reduction of \$143,507 in camper rentals. This was slightly offset by increases of \$10,000 in entrance fee revenues and \$4,000 in annual passes.

3. Transfers from Other Funds:

- There is a transfer from the General Fund in the amount of \$555,006 to help support operations. The increase of \$55,428 is mainly due to less revenue in this subfund in FY 12.

**EXPENDITURES:**

1. Salaries:

- The increase of \$12,347 in Public Works is mainly due to \$15,110 in salaries and \$2,488 in special pay- pensionable. It was offset by a reduction of \$5,251 in sellback pay.
  
- The decrease of \$5,969 in Recreation and Community Services is mainly due to a decline of \$16,609 in permanent salaries. It was substantially offset by an increase in part time salaries of \$10,000.

2. Employer Provided Benefits:

- The net increase of \$3,280 in Public Works is mainly due to rises of \$3,551 in health insurance costs and \$2,418 in pension costs. It was primarily offset by a reduction of \$2,367 in workers' compensation insurance.

- The decrease of \$6,676 in Recreation and Community Services is mainly due to declines of \$2,483 in health insurance, \$1,976 in pension costs, and \$1,335 in workers' compensation insurance.

3. Internal Service Charges:

- The decrease of \$25,310 in internal service charges is primarily due to declines of \$29,707 in telecommunications charges, \$8,680 in data center service charges, and \$8,082 in fleet repairs. These were partially offset by increases of \$8,255 in network charges, \$6,720 in mailroom charges, and \$4,040 in computer system maintenance charges.

4. Other Operating Expenses:

- The decrease of \$128,018 in Recreation and Community Services is primarily due to reductions of \$66,000 in miscellaneous services and charges, \$40,768 in guard service, \$14,075 in operating supplies, \$5,150 in repairs and maintenance, and \$3,500 in furniture.

5. Indirect Costs:

- Indirect costs have decreased by \$11,616 based on the Indirect Cost Study.

6. Transfers to Other Funds:

- There is a transfer to Huguenot Park for the subsidy of its operations in the amount of \$374,233, an increase of 3.9% from the prior fiscal year.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

One (1) authorized position was eliminated.

FLORIDA BOATER IMPROVEMENT PROGRAM  
 SUBFUND -- 1D8

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	0	160,000	160,000	0.0%	0
	0	160,000	160,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Operating Expenses	0	160,000	160,000	0.0%	0
	0	160,000	160,000	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>160,000</b>	<b>160,000</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
FLORIDA BOATER IMPROVEMENT FUND (1D8)**

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**BACKGROUND:**

The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

**REVENUES:**

1. Charges for Services
  - There are no changes for FY 12.

**EXPENDITURES:**

1. Other Operating Expenses:
  - There are no changes for FY 12.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

CECIL FIELD COMMERCE CENTER  
SUBFUND -- 1DA

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	37,929	16,363	7,075	-56.8%	-9,288
Transfers from Fund Balance	165,027	100,000	58,728	-41.3%	-41,272
	202,956	116,363	65,803	-43.5%	-50,560
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	54,346	206,152	183,480	-11.0%	-22,672
Miscellaneous Revenue	102,045	126,599	236,759	87.0%	110,160
	156,391	332,751	420,239	26.3%	87,488
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,575,367	1,509,133	1,450,122	-3.9%	-59,011
	1,575,367	1,509,133	1,450,122	-3.9%	-59,011
<b>TOTAL REVENUE</b>	<b>1,934,714</b>	<b>1,958,247</b>	<b>1,936,164</b>	<b>-1.1%</b>	<b>-22,083</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-34,596	-19,413	-43.9%	15,183
	0	-34,596	-19,413	-43.9%	15,183
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Salaries	529,044	553,178	543,807	-1.7%	-9,371
Employer Provided Benefits	120,193	118,885	124,581	4.8%	5,696
Internal Service Charges	3,336	47,138	25,368	-46.2%	-21,770
Other Operating Expenses	1,233,098	1,273,641	1,261,820	-0.9%	-11,821
Capital Outlay	0	1	1	0.0%	0
	1,885,672	1,992,843	1,955,577	-1.9%	-37,266
<b>TOTAL EXPENDITURES</b>	<b>1,885,672</b>	<b>1,958,247</b>	<b>1,936,164</b>	<b>-1.1%</b>	<b>-22,083</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	8	8	
PART-TIME HOURS	25,500	25,500	

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
CECIL FIELD COMMERCE CENTER (1DA)**

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**BACKGROUND:**

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

**REVENUES:**

1. Miscellaneous Revenue:

- The decrease of \$9,288 in Jacksonville Citywide Activities is due to lower anticipated investment returns.
- The increase of \$110,160 in Recreation and Community Services is mainly due to an increase in miscellaneous sales and charges.

2. Transfers From Fund Balance:

- The decrease of \$41,272 in Jacksonville Citywide Activities is due to a lower anticipated fund balance.

3. Charges for Services:

- The decrease of \$22,672 is primarily associated with a decrease of \$148,752 in organized events at the Cecil Field Commerce Center. It is primarily offset by an increase in fee revenues of \$126,080.

4. Transfers from Other Funds:

- The decrease of \$59,011 is due to a reduction in the transfer from General Fund.

**EXPENDITURES:**

1. Employer Provided Benefits:

- The net increase of \$5,696 is primarily due to a \$6,901 increase in group health insurance costs, a \$1,503 increase in Medicare taxes, and a \$1,027 increase in pension costs. Increases were offset by a \$3,846 reduction in workers' compensation insurance.

2. Internal Service Charges:

- The net decrease of \$21,770 is mostly due to decreases of \$16,881 in data center service charges and \$13,658 in telecommunication. This was mostly offset by an increase in \$4,545 in computer maintenance charges and \$2,455 in network charges.

3. Other Operating Expenses:

- The net decrease of \$11,821 is mostly due to an \$11,335 decrease in miscellaneous insurance and \$4,000 in contractual services- utilities. This was

mostly offset by increases of \$3,577 in contractual services- SMG and \$2,100 in cleaning allowances.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no changes to the employee cap.

DRIVER EDUCATION SAFETY TRUST FUND  
 SUBFUND -- 1HA

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Charges for Services	0	500,000	500,000	0.0%	0
	0	500,000	500,000	0.0%	0
<b>TOTAL REVENUE</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0.0%</b>	<b>0</b>
<b>EXPENDITURES</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Grants, Aids & Contributions	0	500,000	500,000	0.0%	0
	0	500,000	500,000	0.0%	0
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>500,000</b>	<b>500,000</b>	<b>0.0%</b>	<b>0</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
DRIVER EDUCATION SAFETY TRUST FUND (1HA)**

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**BACKGROUND:**

The Driver Education Safety Trust was authorized by Ordinance 2002-1165. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School System.

**REVENUES:**

1. Charges for Services:
  - There are no changes for FY 12.

**EXPENDITURES:**

1. Grants and Aids:
  - There are no changes for FY 12.

**SERVICE LEVEL CHANGES:**

There were no service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

CHOOSE LIFE TRUST FUND  
 SUBFUND -- 1J1

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,045	0	0		0
	1,045	0	0		0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Miscellaneous Revenue	41,647	47,000	0	-100.0%	-47,000
	41,647	47,000	0	-100.0%	-47,000
<b>TOTAL REVENUE</b>	<b>42,691</b>	<b>47,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-47,000</b>
<b>EXPENDITURES</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Grants, Aids & Contributions	62,074	47,000	0	-100.0%	-47,000
	62,074	47,000	0	-100.0%	-47,000
<b>TOTAL EXPENDITURES</b>	<b>62,074</b>	<b>47,000</b>	<b>0</b>	<b>-100.0%</b>	<b>-47,000</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET  
RECREATION & COMMUNITY SERVICES  
CHOOSE LIFE TRUST FUND (1J1)**

---

**BACKGROUND:**

The Choose Life Trust Fund was established by Ordinance 2001-162-E. The funds are to be used in meeting the needs of pregnant women who are committed to placing their children up for adoption. The distribution of funds occurs in accordance with the provisions set forth in Florida Statute 320.0858 (29).

The Catholic Charities Bureau Inc. was designated by City Council as the agent responsible for managing funds among all qualified participants in Duval County, in accordance with state and city law.

The funds for this trust are derived from the collection of license plate fees. In 2011, Florida Statute 320.0858 (29) was amended to state the distribution of funds shall no longer be passed through Florida counties but to Choose Life, Inc. This entity shall distribute each county's share of the funds to qualifying nongovernmental, nonprofit organizations.

**REVENUES:**

1. Miscellaneous Revenue:

- Revenues will decrease to \$0 due to a revision of the Florida Statute referenced above.

**EXPENDITURES:**

1. Grants and Aids:

- The budgeted expenditures will decrease to \$0 due to a revision of the Florida Statute referenced above.

**SERVICE LEVEL CHANGES:**

All funding is eliminated in this subfund.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

JEDC - CECIL FIELD TRUST  
SUBFUND -- 759

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Charges for Services	1,980	24,935	2,500	-90.0%	-22,435
Miscellaneous Revenue	748,117	391,274	1,244,525	218.1%	853,251
Transfers from Fund Balance	0	-500,000	0	-100.0%	500,000
	750,097	-83,791	1,247,025	-1588.3%	1,330,816
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	260,728	1,872,182	122,236	-93.5%	-1,749,946
Transfers from Fund Balance	67,042	-1,272,334	0	-100.0%	1,272,334
	327,770	599,848	122,236	-79.6%	-477,612
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Miscellaneous Revenue	31,001	-199,018	70,000	-135.2%	269,018
	31,001	-199,018	70,000	-135.2%	269,018
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,328,533	801,512	613,195	-23.5%	-188,317
	1,328,533	801,512	613,195	-23.5%	-188,317
<b>TOTAL REVENUE</b>	<b>2,437,402</b>	<b>1,118,551</b>	<b>2,052,456</b>	<b>83.5%</b>	<b>933,905</b>
<b>EXPENDITURES</b>					
<b>JAX ECONOMIC DEVELOPMENT COMMISSION</b>					
Other Operating Expenses	1,558,224	1,469,409	1,984,672	35.1%	515,263
	1,558,224	1,469,409	1,984,672	35.1%	515,263
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Operating Expenses	5,066	-100,282	67,784	-167.6%	168,066
Capital Outlay	12,450	-250,576	0	-100.0%	250,576
	17,516	-350,858	67,784	-119.3%	418,642
<b>TOTAL EXPENDITURES</b>	<b>1,575,740</b>	<b>1,118,551</b>	<b>2,052,456</b>	<b>83.5%</b>	<b>933,905</b>
<b>TOTAL SUBFUND POSITION CAP</b>					
		FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE	
	AUTHORIZED POSITIONS				
	PART-TIME HOURS				

**MAYOR'S PROPOSED FY 12 BUDGET  
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION  
CECIL FIELD TRUST FUND (759)**

---

**BACKGROUND:**

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. This fund is an all year's fund.

**REVENUES:**

1. Charges for Services:

- The decrease of \$22,435 is due to a reduction in the hunting, fishing, and archery permits revenues.

2. Miscellaneous Revenue:

- The net increase of \$853,251 in the Jacksonville Economic Development Commission is mainly due to gains of \$315,826 in gain/loss sale of real property and \$256,345 in rental of city facilities.
- The decrease of \$1,749,946 in Jacksonville Citywide Activities is due to a lowering in miscellaneous sales and charges of \$1,000,000 and investment pool earnings of \$749,946. The \$1,000,000 miscellaneous sales and charge decrease is a corrective entry to this "all years" fund, which removed prior year fund balance appropriations, appropriated prior year revenues and adjusted FY10 and FY11 budgeted revenues.
- The increase of \$269,018 in Recreation & Community Service is due to a corrective entry to this "all years" fund, which removed prior year fund balance appropriations, appropriated prior year revenues and adjusted FY10 and FY11 budgeted revenues.

3. Transfers from Other Funds:

- The decrease of \$188,317 in Non-Departmental is due to a lower transfer from the JEDC (751) subfund.

**EXPENDITURES:**

1. Other Operating Expenses:

- The net increase of \$515,263 in Jacksonville Economic Development Commission is due primarily to a corrective entry in professional services of \$316,432. Additionally, there was an increase in miscellaneous services and charges of \$161,669.
- The increase of \$168,066 in Recreation & Community Services is due to a rise in professional services for Waterfront Management of \$51,142. Also, a corrective entry in professional services for Programming of \$116,924 was made to correct prior year appropriations.

2. Capital Outlay:

- There is zero budgeted for fiscal year 2012.

**SERVICE LEVEL CHANGES:**

There are no service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no city positions in this subfund.

# CITY OF JACKSONVILLE, FLORIDA

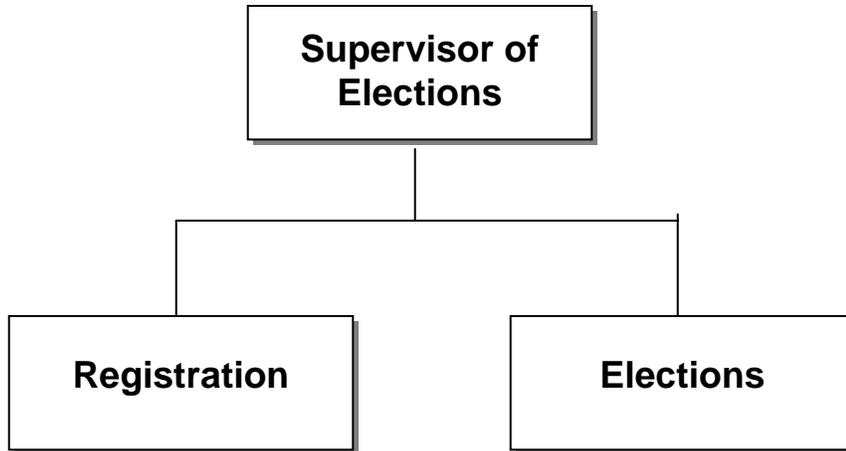
## SUPERVISOR OF ELECTIONS

### DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

### DEPARTMENT MISSION:

The department will convey the voice of the people by providing fair, accurate and accessible elections with transparency and integrity.



SUPERVISOR OF ELECTIONS  
REVENUE AND EXPENSES - GENERAL FUND GSD

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
Miscellaneous Revenue	23,698	10,000	713,849	7038.5%	703,849
<b>TOTAL REVENUE</b>	<b>23,698</b>	<b>10,000</b>	<b>713,849</b>	<b>7038.5%</b>	<b>703,849</b>
<b>EXPENDITURES</b>					
Salaries	2,376,775	4,285,400	3,765,410	-12.1%	-519,990
Employer Provided Benefits	545,846	516,647	487,351	-5.7%	-29,296
Internal Service Charges	318,381	376,771	312,175	-17.1%	-64,596
Other Operating Expenses	1,914,164	3,204,522	2,971,329	-7.3%	-233,193
Capital Outlay	0	1	1	0.0%	0
Banking Fund Debt Repayment	839,696	1,110,575	637,807	-42.6%	-472,768
<b>TOTAL EXPENDITURES</b>	<b>5,994,862</b>	<b>9,493,916</b>	<b>8,174,073</b>	<b>-13.9%</b>	<b>-1,319,843</b>

TOTAL DEPARTMENT POSITION CAP		FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
	AUTHORIZED POSITIONS	34	35	1
	PART-TIME HOURS	76,925	57,424	-19,501

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY 11	
				PERCENT	DOLLAR
ELECTIONS	2,295,539	5,854,481	4,476,731	-23.5%	-1,377,750
REGISTRATION	3,699,323	3,639,435	3,697,342	1.6%	57,907
<b>DEPARTMENT TOTAL</b>	<b>5,994,862</b>	<b>9,493,916</b>	<b>8,174,073</b>	<b>-13.9%</b>	<b>-1,319,843</b>

**MAYOR'S PROPOSED FY 12 BUDGET  
SUPERVISOR OF ELECTIONS  
GENERAL FUND (011)**

---

**BACKGROUND:**

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

**REVENUES:**

1. Miscellaneous Revenue:

- The increase of \$703,849 is attributable to funds received from the State for a special election.

**EXPENDITURES:**

1. Salaries:

- The net decrease of \$519,990 is mainly due to reductions in part-time salaries of \$646,185 and overtime of \$327,647 due to the number of elections dropping from three (3) to two (2). This is offset somewhat with increases of one (1) position, \$394,730 in part-time salaries and \$24,999 in overtime for a special election.

2. Employer Provided Benefits:

- The net decrease of \$29,296 is primarily attributable to reductions in FICA taxes of \$36,593 and workers' compensation of \$11,025. This is offset somewhat with an increase in group health insurance of \$20,776.

3. Internal Service Charges:

- The net decrease of \$64,596 is mainly the result of a decline in telecommunication charges of \$81,167. This is offset somewhat with an increase of \$23,056 in copy center charges.

4. Other Operating Expenses:

- The net decrease of \$233,193 is the result of going from three (3) to two (2) elections (presidential preference and primary). The major decreases are in miscellaneous services and charges of \$349,712, office supplies of \$183,350 postage of \$28,095, rent of \$27,000 and advertising and promotion of \$26,565. This is offset somewhat with increases in miscellaneous services and charges of \$111,381, office supplies of \$87,800, rent of \$32,250, postage of \$29,714, advertising and promotion of \$20,600 and local mileage of \$1,375 for a special election and additional increases in repairs and maintenance of \$65,931 and rentals (land and buildings) of \$25,977.

5. Banking Fund Debt Repayment:

- The decrease of \$472,768 is for lower banking fund debt.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

The cap increased by one (1) position. There was a decrease in part-time hours of 19,501 for elections work.

# CITY OF JACKSONVILLE, FLORIDA

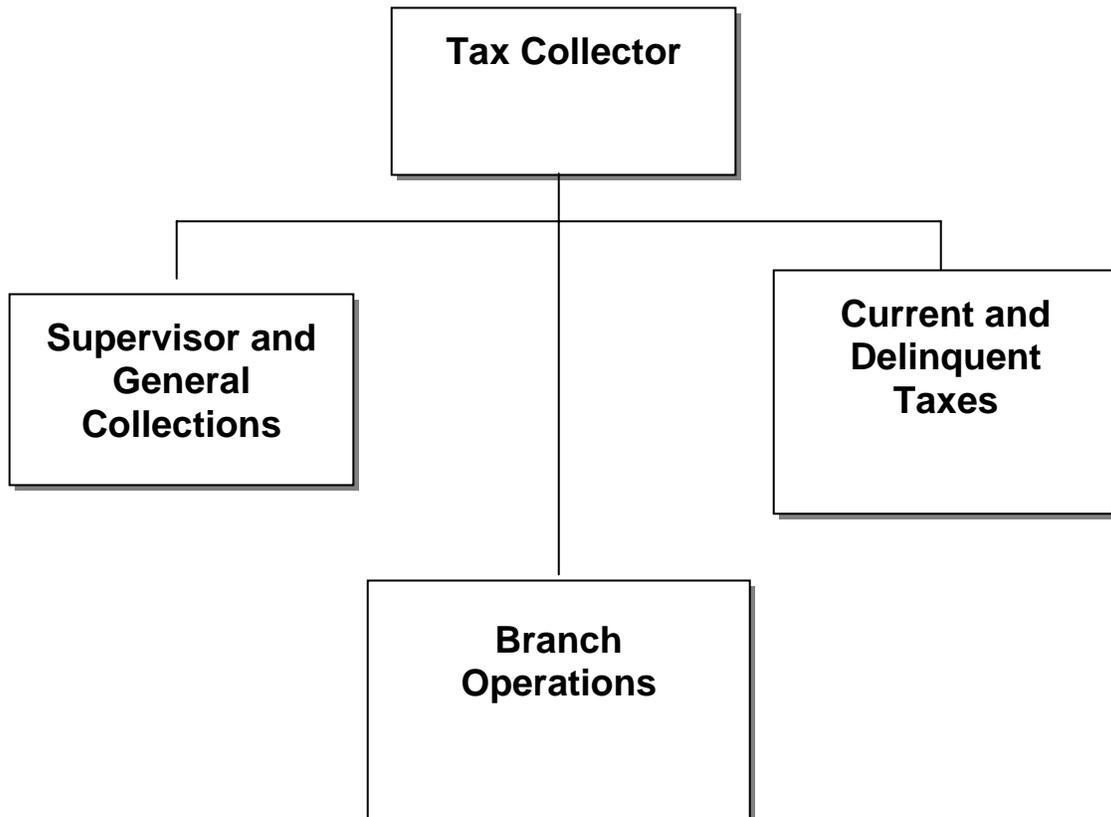
## TAX COLLECTOR

### DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

### DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



TAX COLLECTOR  
SUBFUND -- 017

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	299,784	104,180	64,258	-38.3%	-39,922
Transfers from Fund Balance	1,689,665	0	0		0
	1,989,449	104,180	64,258	-38.3%	-39,922
<b>TAX COLLECTOR</b>					
Charges for Services	9,537,345	10,466,971	10,477,177	0.1%	10,206
Miscellaneous Revenue	18,101	18,000	23,500	30.6%	5,500
Transfers from Fund Balance	1,779,480	0	0		0
	11,334,927	10,484,971	10,500,677	0.1%	15,706
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	3,558,227	4,174,115	3,748,420	-10.2%	-425,695
	3,558,227	4,174,115	3,748,420	-10.2%	-425,695
<b>TOTAL REVENUE</b>	<b>16,882,602</b>	<b>14,763,266</b>	<b>14,313,355</b>	<b>-3.0%</b>	<b>-449,911</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Lapse	0	-335,185	-303,947	-9.3%	31,238
Contingencies	0	15,000	0	-100.0%	-15,000
	0	-320,185	-303,947	-5.1%	16,238
<b>TAX COLLECTOR</b>					
Salaries	8,291,786	8,727,680	8,633,031	-1.1%	-94,649
Employer Provided Benefits	2,730,107	2,724,880	2,718,280	-0.2%	-6,600
Internal Service Charges	1,183,690	1,338,722	1,208,104	-9.8%	-130,618
Other Operating Expenses	2,269,282	2,236,592	2,057,884	-8.0%	-178,708
Capital Outlay	46,594	2	3	50.0%	1
Banking Fund Debt Repayment	239,271	55,575	0	-100.0%	-55,575
	14,760,729	15,083,451	14,617,302	-3.1%	-466,149
<b>TOTAL EXPENDITURES</b>	<b>14,760,729</b>	<b>14,763,266</b>	<b>14,313,355</b>	<b>-3.0%</b>	<b>-449,911</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS	244	235	-9
PART-TIME HOURS	59,340	60,640	1,300

**MAYOR'S PROPOSED FY 12 BUDGET**  
**TAX COLLECTOR**  
**TAX COLLECTOR (017)**

---

**BACKGROUND:**

The Tax Collector's budget includes funding for the branches, current and delinquent taxes, and supervision and general collection.

**REVENUES:**

1. Charges for Services:

- The net increase of \$10,206 is mainly attributed to increases in reimbursement of the Tax Collector from Solid Waste and Storm-water of \$43,625, auto tag mailing of \$10,000 and St. Johns River Water Management collection fees of \$8,000. This is offset somewhat with a decrease in tag registration and renewal of \$50,000.

2. Miscellaneous Revenue:

- The decrease of \$39,922 in Citywide Activities is due to lower investment earnings.
- The increase of \$5,500 in the Tax Collector is attributable to miscellaneous sales and charges.

3. Transfers from Other Funds:

- The decrease of \$425,695 from the General Fund is due to decreases in budgeted expenses.

**EXPENDITURES:**

1. Salaries:

- The net decrease of \$94,649 is mainly due to a decrease of nine (9) positions. This is offset somewhat with increases in part-time salaries of \$13,000 and special pay of \$22,570.

2. Employer Provided Benefits:

- The net decrease of \$6,600 is mainly attributable to decreases in pension of \$40,916, group life insurance of \$10,444 and workers' compensation of \$7,745. This is offset somewhat with an increase in group health insurance of \$48,170.

3. Internal Service Charges:

- The net decrease of \$130,618 is mostly due to a decrease in telecommunication charges of \$129,209.

4. Other Operating Expenses:

- The net decrease of \$178,708 is mainly attributable to decreases in rentals (land and buildings) of \$27,504, repairs and maintenance of \$38,988, advertising and promotion of \$40,000, office supplies of \$35,000 and miscellaneous services and charges of \$40,000.

5. Contingencies:

- The decrease of \$15,000 is attributed to a travel contingency imposed in FY11.

**SERVICE LEVEL CHANGES:**

There are no significant service level changes.

**EMPLOYEE CAP CHANGES:**

The cap increased by nine (9) positions and 1,300 in part-time hours.

EMERGENCY CONTINGENCY  
SUBFUND -- 018

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	4,018,274	1,736,165	1,521,456	-12.4%	-214,709
Transfers from Fund Balance	41,602,251	42,626,660	46,050,295	8.0%	3,423,635
	45,620,525	44,362,825	47,571,751	7.2%	3,208,926
<b>TOTAL REVENUE</b>	<b>45,620,525</b>	<b>44,362,825</b>	<b>47,571,751</b>	<b>7.2%</b>	<b>3,208,926</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Cash Carryover	0	44,362,825	47,571,751	7.2%	3,208,926
	0	44,362,825	47,571,751	7.2%	3,208,926
TRANSFERS-NON DEPARTMENTAL					
Transfers to Other Funds	3,210,274	0	0		0
	3,210,274	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>3,210,274</b>	<b>44,362,825</b>	<b>47,571,751</b>	<b>7.2%</b>	<b>3,208,926</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **EMERGENCY CONTINGENCY (018)**

---

#### **BACKGROUND:**

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal for this fund is to provide between five and seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

#### **REVENUES:**

1. Miscellaneous Revenue:

- Interest earnings for FY 12 are expected to decrease due to lower investment returns.

2. Transfers from Fund Balance:

- This amount is the estimated FY 11 ending cash balance.

#### **EXPENDITURES:**

1. Cash Carryover:

- This amount is the estimated FY 12 ending cash balance including interest income.

#### **SERVICE LEVEL CHANGES:**

There were no significant service level changes to the budget.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

CAPITAL PROJECT REVENUE BD CONSTRUCTION  
 SUBFUND -- 31L

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	173,130		173,130
	0	0	173,130		173,130
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>173,130</b>		<b>173,130</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	0	173,130		173,130
	0	0	173,130		173,130
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>173,130</b>		<b>173,130</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### CAPITAL PROJECT REVENUE BD CONSTRUCTION (31L)

---

#### **BACKGROUND:**

The Capital Project Revenue Construction BD was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2001B EXCISE TAXES REV BONDS  
 SUBFUND -- 310

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	1,658,000	1,654,844	-0.2%	-3,156
	0	1,658,000	1,654,844	-0.2%	-3,156
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,658,000</b>	<b>1,654,844</b>	<b>-0.2%</b>	<b>-3,156</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	1,658,000	1,654,844	-0.2%	-3,156
	0	1,658,000	1,654,844	-0.2%	-3,156
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,658,000</b>	<b>1,654,844</b>	<b>-0.2%</b>	<b>-3,156</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**2001B EXCISE TAX REVENUE BONDS (310)**

---

**BACKGROUND:**

The 2001B Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

**REVENUES:**

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

**EXPENDITURES:**

1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2002 GUAR ENTITLEMENT CONSTR  
 SUBFUND -- 31P

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	605,000	288,418	-52.3%	-316,582
	0	605,000	288,418	-52.3%	-316,582
<b>TOTAL REVENUE</b>	<b>0</b>	<b>605,000</b>	<b>288,418</b>	<b>-52.3%</b>	<b>-316,582</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	105,000	288,418	174.7%	183,418
	0	105,000	288,418	174.7%	183,418
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	0	500,000	0	-100.0%	-500,000
	0	500,000	0	-100.0%	-500,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>605,000</b>	<b>288,418</b>	<b>-52.3%</b>	<b>-316,582</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2002 GUAR ENT CONSTRUCTION FUND (31P)

---

#### **BACKGROUND:**

The 2002 Guar ENT Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

1999A EXCISE TAXES REV BOND  
 SUBFUND -- 31R

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	50,000	59,158	18.3%	9,158
	0	50,000	59,158	18.3%	9,158
<b>TOTAL REVENUE</b>	<b>0</b>	<b>50,000</b>	<b>59,158</b>	<b>18.3%</b>	<b>9,158</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	50,000	59,158	18.3%	9,158
	0	50,000	59,158	18.3%	9,158
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>50,000</b>	<b>59,158</b>	<b>18.3%</b>	<b>9,158</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 1999A EXCISE TAX REVENUE BOND CONSTRUCTION (31R)

---

#### **BACKGROUND:**

The 1999A ETR Bond Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2002B EXCISE TAXES REV BOND(SHANDS)  
 SUBFUND -- 31W

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	722,000	37,412	-94.8%	-684,588
	0	722,000	37,412	-94.8%	-684,588
<b>TOTAL REVENUE</b>	<b>0</b>	<b>722,000</b>	<b>37,412</b>	<b>-94.8%</b>	<b>-684,588</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	722,000	37,412	-94.8%	-684,588
	0	722,000	37,412	-94.8%	-684,588
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>722,000</b>	<b>37,412</b>	<b>-94.8%</b>	<b>-684,588</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **2002B EXCISE TAX REVENUE BONDS (31W)**

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#### **BACKGROUND:**

The 2002B ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

GENERAL CAPITAL PROJECTS  
 SUBFUND -- 322

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	1,746,100	400,000	396,000	-1.0%	-4,000
	1,746,100	400,000	396,000	-1.0%	-4,000
<b>TOTAL REVENUE</b>	<b>1,746,100</b>	<b>400,000</b>	<b>396,000</b>	<b>-1.0%</b>	<b>-4,000</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Cash Carryover	3,902,200	400,000	396,000	-1.0%	-4,000
	3,902,200	400,000	396,000	-1.0%	-4,000
<b>PUBLIC WORKS</b>					
Capital Outlay	197,431	0	0		0
	197,431	0	0		0
<b>TOTAL EXPENDITURES</b>	<b>4,099,631</b>	<b>400,000</b>	<b>396,000</b>	<b>-1.0%</b>	<b>-4,000</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **GENERAL CAPITAL PROJECTS (322)**

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#### **BACKGROUND:**

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. The only new activity in this fund is an annual loan repayment amount.

#### **REVENUES:**

1. Transfers From Other Funds:

- This amount represents a transfer of \$396,000 from the Municipal Stadium (4A1) fund for loan repayment.

#### **EXPENDITURES:**

1. Cash Carryover:

- This is the loan repayment of \$396,000 as mentioned above.

#### **SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

AUTHORIZED CAPITAL PROJECTS  
SUBFUND -- 327

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	1,558,482	0	3,313,372		3,313,372
	1,558,482	0	3,313,372		3,313,372
<b>PUBLIC WORKS</b>					
Miscellaneous Revenue	-494	0	0		0
Other Sources	62,725,346	0	0		0
	62,724,852	0	0		0
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Sources	205,000	0	0		0
	205,000	0	0		0
<b>TOTAL REVENUE</b>	<b>64,488,334</b>	<b>0</b>	<b>3,313,372</b>		<b>3,313,372</b>
<b>EXPENDITURES</b>					
<b>FIRE AND RESCUE</b>					
Capital Outlay	1,784	0	0		0
	1,784	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Transfers to Other Funds	317,866	0	0		0
	317,866	0	0		0
<b>PLANNING AND DEVELOPMENT</b>					
Capital Outlay	27,707	0	0		0
	27,707	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	578	0	0		0
Operating - Capital Expense	50,073	0	0		0
Capital Outlay	24,862,372	0	603,372		603,372
Grants, Aids & Contributions	-1,703	0	0		0
	24,911,320	0	603,372		603,372
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Internal Service Charges	310	0	0		0
Capital Outlay	2,832,012	0	2,710,000		2,710,000
	2,832,322	0	2,710,000		2,710,000
<b>TOTAL EXPENDITURES</b>	<b>28,090,998</b>	<b>0</b>	<b>3,313,372</b>		<b>3,313,372</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2009 AUTHORIZED CAPITAL PROJECTS (327)

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**BACKGROUND:**

This fund currently houses appropriated interest and revenue funds for FY 12 proposed Capital Improvement Projects (CIP).

**REVENUES:**

## 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue represents interest earnings accumulated in the subfund.

**EXPENDITURES:**

## 1. Capital Outlay:

- The capital outlay represents the use of interest earnings to fund proposed capital projects in the FY 12 CIP.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010 AUTHORIZED CAPITAL PROJECTS  
 SUBFUND -- 328

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Sources	20,000,000	0	0		0
	20,000,000	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	641,475	0	1,090,479		1,090,479
Transfers From Component Units	9,500,000	0	0		0
	10,141,475	0	1,090,479		1,090,479
<b>PUBLIC WORKS</b>					
Other Sources	67,285,133	0	0		0
	67,285,133	0	0		0
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	12,847,994	0	0		0
	12,847,994	0	0		0
<b>TOTAL REVENUE</b>	<b>110,274,602</b>	<b>0</b>	<b>1,090,479</b>		<b>1,090,479</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Operating - Capital Expense	52,931	0	0		0
Capital Outlay	5,863,316	0	0		0
	5,916,247	0	0		0
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Transfers to Other Funds	3,000,000	0	0		0
	3,000,000	0	0		0
<b>PUBLIC WORKS</b>					
Internal Service Charges	573	0	0		0
Capital Outlay	65,833,842	0	990,479		990,479
	65,834,415	0	990,479		990,479
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Capital Outlay	0	0	100,000		100,000
	0	0	100,000		100,000
<b>TOTAL EXPENDITURES</b>	<b>74,750,662</b>	<b>0</b>	<b>1,090,479</b>		<b>1,090,479</b>

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TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**AUTHORIZED CAPITAL PROJECTS (328)**

---

**BACKGROUND:**

This fund currently houses appropriated interest and revenue funds for FY 12 proposed Capital Improvement Projects (CIP).

**REVENUES:**

1. Miscellaneous Revenue:

- The \$1,090,479 funding in Miscellaneous Revenue represents interest earnings accumulated on the subfund.

**EXPENDITURES:**

1. Capital Outlay:

- The \$990,479 Public Works capital outlay represents the total amount of appropriated interest and revenue funds for the FY 12 CIP.
  
- The \$100,000 Recreation and Community Services capital outlay represents the total amount of appropriated interest and revenue funds for the FY 12 CIP.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2011 AUTHORIZED CAPITAL PROJECTS  
 SUBFUND -- 329

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Sources	0	22,000,000	0	-100.0%	-22,000,000
	0	22,000,000	0	-100.0%	-22,000,000
<b>PUBLIC WORKS</b>					
Other Sources	0	107,883,066	0	-100.0%	-107,883,066
	0	107,883,066	0	-100.0%	-107,883,066
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Sources	0	5,438,570	0	-100.0%	-5,438,570
	0	5,438,570	0	-100.0%	-5,438,570
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	2,803,200	0	-100.0%	-2,803,200
	0	2,803,200	0	-100.0%	-2,803,200
<b>TOTAL REVENUE</b>	<b>0</b>	<b>138,124,836</b>	<b>0</b>	<b>-100.0%</b>	<b>-138,124,836</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Capital Outlay	0	22,250,000	0	-100.0%	-22,250,000
	0	22,250,000	0	-100.0%	-22,250,000
<b>FIRE AND RESCUE</b>					
Capital Outlay	0	781,770	0	-100.0%	-781,770
	0	781,770	0	-100.0%	-781,770
<b>PUBLIC WORKS</b>					
Capital Outlay	0	108,293,066	0	-100.0%	-108,293,066
	0	108,293,066	0	-100.0%	-108,293,066
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Capital Outlay	0	6,800,000	0	-100.0%	-6,800,000
	0	6,800,000	0	-100.0%	-6,800,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>138,124,836</b>	<b>0</b>	<b>-100.0%</b>	<b>-138,124,836</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**AUTHORIZED CAPITAL PROJECTS (329)**

---

**BACKGROUND:**

This fund currently houses both pay-go and Banking Fund borrowed funds for FY 11 proposed Capital Improvement Projects (CIP) as detailed on budget ordinance schedule B4a (Budget Ordinance #2010-557).

**REVENUES:**

1. Other Sources:

- The decrease of \$135,321,636 is due to all new CIP projects being budgeted within a new subfund for easy tracking. Therefore, all new CIP projects for FY 12 are budgeted within subfund 32A.

2. Transfers from Other Funds:

- The decrease of \$2,803,200 is due to the same reason explained above

**EXPENDITURES:**

1. Capital Outlay:

- The decrease of \$138,124,836 is due to the same reason explained above.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2012 AUTHORIZED CAPITAL PROJECTS  
 SUBFUND -- 32A

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Other Sources	0	0	34,250,000		34,250,000
	0	0	34,250,000		34,250,000
<b>PUBLIC WORKS</b>					
Other Sources	0	0	15,578,961		15,578,961
Transfers From Component Units	0	0	1,000,000		1,000,000
	0	0	16,578,961		16,578,961
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Other Sources	0	0	1,000,000		1,000,000
	0	0	1,000,000		1,000,000
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>51,828,961</b>		<b>51,828,961</b>
<b>EXPENDITURES</b>					
<b>ENVIRONMENTAL &amp; COMPLIANCE</b>					
Capital Outlay	0	0	34,250,000		34,250,000
	0	0	34,250,000		34,250,000
<b>PUBLIC WORKS</b>					
Capital Outlay	0	0	16,578,961		16,578,961
	0	0	16,578,961		16,578,961
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Capital Outlay	0	0	1,000,000		1,000,000
	0	0	1,000,000		1,000,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>51,828,961</b>		<b>51,828,961</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**AUTHORIZED CAPITAL PROJECTS (32A)**

---

**BACKGROUND:**

This fund currently houses both Banking Fund borrowed funds and JEA Joint Infrastructure revenue for FY 12 proposed Capital Improvement Projects (CIP) as detailed on budget ordinance schedule B4a.

**REVENUES:**

1. Other Sources:

- The funding in other sources represents FY 12 proposed borrowing for the CIP and is allocated as follows:
  - \$34,250,000 is for Environmental & Compliance capital projects.
  - \$15,578,961 is for Public Works capital projects.
  - \$1,000,000 is for Recreation & Community Services capital projects.

2. Transfers from Component Units:

- The \$1,000,000 is a transfer of cash from JEA to cover joint infrastructure projects.

**EXPENDITURES:**

1. Capital Outlay:

- The \$51,828,961 is the total amount of FY 12 Banking Fund capital borrowing and JEA joint infrastructure funding for FY 12 CIP projects.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

GRANT CAPITAL IMPROVEMENT PROJECTS  
 SUBFUND -- 331

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Intergovernmental Revenue	0	0	510,000		510,000
	0	0	510,000		510,000
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	0	896,800	0	-100.0%	-896,800
	0	896,800	0	-100.0%	-896,800
<b>TOTAL REVENUE</b>	<b>0</b>	<b>896,800</b>	<b>510,000</b>	<b>-43.1%</b>	<b>-386,800</b>
<b>EXPENDITURES</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
Capital Outlay	0	896,800	510,000	-43.1%	-386,800
	0	896,800	510,000	-43.1%	-386,800
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>896,800</b>	<b>510,000</b>	<b>-43.1%</b>	<b>-386,800</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**GRANT CAPITAL IMPROVEMENT PROJECTS (331)**

---

**BACKGROUND:**

This fund is for capital projects funded in whole or part by grants.

**REVENUES:**

1. Intergovernmental Revenue:

- The \$510,000 represents the contribution from the Florida Inland Navigation District (F.I.N.D.) capital projects fund related to the FY 12 proposed CIP.

**EXPENDITURES:**

1. Capital Outlay:

- This is the amount of the FY 12 proposed F.I.N.D. CIP projects:
  - Trout River Bridge South \$410,000
  - Ortega River Mooring Field and Channel Markers \$100,000

**SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

RIVER CITY RENAISSANCE BD CONSTRUCTION  
 SUBFUND -- 341

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Intergovernmental Revenue	0	830,795	0	-100.0%	-830,795
Miscellaneous Revenue	0	339,745	142,304	-58.1%	-197,441
	0	1,170,540	142,304	-87.8%	-1,028,236
<b>TOTAL REVENUE</b>	<b>0</b>	<b>1,170,540</b>	<b>142,304</b>	<b>-87.8%</b>	<b>-1,028,236</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	1,170,540	142,304	-87.8%	-1,028,236
	0	1,170,540	142,304	-87.8%	-1,028,236
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>1,170,540</b>	<b>142,304</b>	<b>-87.8%</b>	<b>-1,028,236</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **RIVER CITY RENAISSANCE CONSTRUCTION BONDS (341)**

---

#### **BACKGROUND:**

The River City Renaissance Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous & Governmental Revenue:

- The funding in Miscellaneous and Governmental Revenue is interest earnings accumulated on the sub-fund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Capital Outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

ETR BOND LOAN FUND (PROTON BEAM)  
 SUBFUND -- 362

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	1,094,164		1,094,164
	0	0	1,094,164		1,094,164
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,094,164</b>		<b>1,094,164</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	0	1,094,164		1,094,164
	0	0	1,094,164		1,094,164
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,094,164</b>		<b>1,094,164</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### ETR BOND LOAN FUND (PROTON BEAM) (362)

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#### **BACKGROUND:**

The ETR Bond Loan Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue represents interest earnings accumulated in the subfund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The capital outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2004 EXCISE TAXES REV BOND  
 SUBFUND -- 363

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	2,163,460	1,636,488	-24.4%	-526,972
	0	2,163,460	1,636,488	-24.4%	-526,972
<b>TOTAL REVENUE</b>	<b>0</b>	<b>2,163,460</b>	<b>1,636,488</b>	<b>-24.4%</b>	<b>-526,972</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	2,163,460	1,636,488	-24.4%	-526,972
	0	2,163,460	1,636,488	-24.4%	-526,972
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,163,460</b>	<b>1,636,488</b>	<b>-24.4%</b>	<b>-526,972</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **2004 EXCISE TAX REVENUE AUTUMN BONDS (363)**

---

#### **BACKGROUND:**

The 2004 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

#### **REVENUES:**

##### 1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue is interest earnings accumulated on the subfund.

#### **EXPENDITURES:**

##### 1. Capital Outlay:

- The Public Works Capital Outlay represents the use of interest earnings to fund proposed capital projects in the FY 12 CIP.

#### **SERVICE LEVEL CHANGES:**

There are no significant changes.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

ETR BONDS, RIVER CITY MARKETPLACE  
 SUBFUND -- 364

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	0	0	151,270		151,270
	0	0	151,270		151,270
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>151,270</b>		<b>151,270</b>
<b>EXPENDITURES</b>					
<b>PUBLIC WORKS</b>					
Capital Outlay	0	0	151,270		151,270
	0	0	151,270		151,270
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>151,270</b>		<b>151,270</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

**MAYOR'S PROPOSED FY 12 BUDGET**  
**ETR BONDS, RIVER CITY MARKETPLACE (364)**

---

**BACKGROUND:**

The ETR Bond Loan Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

**REVENUES:**

1. Miscellaneous Revenue:

- The funding in Miscellaneous Revenue represents interest earnings accumulated in the subfund.

**EXPENDITURES:**

1. Capital Outlay:

- The capital outlay represents the use of interest earnings to fund a proposed capital project in the FY 12 CIP.

**SERVICE LEVEL CHANGES:**

There are no significant changes.

**EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

BETTER JACKSONVILLE TRUST FUND  
 SUBFUND -- 111

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Taxes	0	67,801,110	66,159,357	-2.4%	-1,641,753
Miscellaneous Revenue	0	1,228,826	753,257	-38.7%	-475,569
Transfers From Component Units	0	0	1,754,887		1,754,887
	0	69,029,936	68,667,501	-0.5%	-362,435
<b>TOTAL REVENUE</b>	<b>0</b>	<b>69,029,936</b>	<b>68,667,501</b>	<b>-0.5%</b>	<b>-362,435</b>
<b>EXPENDITURES</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Debt Service	0	69,029,936	68,667,501	-0.5%	-362,435
	0	69,029,936	68,667,501	-0.5%	-362,435
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>69,029,936</b>	<b>68,667,501</b>	<b>-0.5%</b>	<b>-362,435</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### BETTER JACKSONVILLE TRUST FUND (111)

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#### **BACKGROUND:**

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan is administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation.

#### **REVENUES:**

1. Taxes:
  - The decrease reflects the anticipated FY 12 tax revenues.
2. Miscellaneous Revenue:
  - Is made up of anticipated interest earnings for FY 12 which are expected to decrease due to lower investment returns.
3. Transfers from Component Units:
  - This transfer represents the 20% BJP gas tax revenue which will now be used to help fund debt service payments.

#### **EXPENDITURES:**

1. Debt Service:
  - The total consists of \$42,405,195 in transfers out to cover debt service interest and fiscal agent payments and \$26,262,306 in transfers out to cover debt service principal payments related to the Better Jacksonville Plan (BJP) projects.

#### **SERVICE LEVEL CHANGES:**

There are no significant service level changes to the budget.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2008 SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59B

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Miscellaneous Revenue	167,019	0	63,368		63,368
	167,019	0	63,368		63,368
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfers From Other Funds	183,785	0	0		0
Transfer In to Pay Debt Service	4,667,643	4,938,031	4,930,658	-0.1%	-7,373
	4,851,428	4,938,031	4,930,658	-0.1%	-7,373
<b>TOTAL REVENUE</b>	<b>5,018,447</b>	<b>4,938,031</b>	<b>4,994,026</b>	<b>1.1%</b>	<b>55,995</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Debt Service	1,201,688	0	0		0
Fiscal and Other Debt Fees	535,000	4,938,031	4,994,026	1.1%	55,995
	1,736,688	4,938,031	4,994,026	1.1%	55,995
<b>TOTAL EXPENDITURES</b>	<b>1,736,688</b>	<b>4,938,031</b>	<b>4,994,026</b>	<b>1.1%</b>	<b>55,995</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2008 SPECIAL REVENUE BOND FUND (59B)

---

#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.

2. Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2009A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59C

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	52,418	0	40,589		40,589
	52,418	0	40,589		40,589
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	1,699,037	2,814,027	3,439,062	22.2%	625,035
	1,699,037	2,814,027	3,439,062	22.2%	625,035
<b>TOTAL REVENUE</b>	<b>1,751,455</b>	<b>2,814,027</b>	<b>3,479,651</b>	<b>23.7%</b>	<b>665,624</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	717,686	0	0		0
Fiscal and Other Debt Fees	0	2,814,027	3,479,651	23.7%	665,624
	717,686	2,814,027	3,479,651	23.7%	665,624
<b>TOTAL EXPENDITURES</b>	<b>717,686</b>	<b>2,814,027</b>	<b>3,479,651</b>	<b>23.7%</b>	<b>665,624</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **2009A SPECIAL REVENUE BOND FUND (59C)**

---

#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2009A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.

2. Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2009C SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59D

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	122,839	0	70,067		70,067
	122,839	0	70,067		70,067
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	4,245,102	5,478,005	5,858,917	7.0%	380,912
	4,245,102	5,478,005	5,858,917	7.0%	380,912
<b>TOTAL REVENUE</b>	<b>4,367,941</b>	<b>5,478,005</b>	<b>5,928,984</b>	<b>8.2%</b>	<b>450,979</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Debt Service	2,262,177	0	0		0
Fiscal and Other Debt Fees	0	5,478,005	5,928,984	8.2%	450,979
	2,262,177	5,478,005	5,928,984	8.2%	450,979
<b>TOTAL EXPENDITURES</b>	<b>2,262,177</b>	<b>5,478,005</b>	<b>5,928,984</b>	<b>8.2%</b>	<b>450,979</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2009C SPECIAL REVENUE BOND FUND (59D)

---

#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:
  - Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.
2. Transfer In to Pay Debt Service:
  - This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:
  - Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59E

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	62,233		62,233
	0	0	62,233		62,233
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	0	4,578,079		4,578,079
	0	0	4,578,079		4,578,079
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>4,640,312</b>		<b>4,640,312</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	0	4,640,312		4,640,312
	0	0	4,640,312		4,640,312
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>4,640,312</b>		<b>4,640,312</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **2010A SPECIAL REVENUE BOND FUND (59E)**

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#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2010A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.

2. Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2010C SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59F

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	569,240		569,240
	0	0	569,240		569,240
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	0	1,341,929		1,341,929
	0	0	1,341,929		1,341,929
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,911,169</b>		<b>1,911,169</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	0	1,911,169		1,911,169
	0	0	1,911,169		1,911,169
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,911,169</b>		<b>1,911,169</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2010C SPECIAL REVENUE BOND FUND (59F)

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#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2010C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:

- Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.

2. Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2011A SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59G

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Miscellaneous Revenue	0	0	120,927		120,927
	0	0	120,927		120,927
TRANSFERS-NON DEPARTMENTAL					
Transfer In to Pay Debt Service	0	0	2,817,247		2,817,247
	0	0	2,817,247		2,817,247
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>2,938,174</b>		<b>2,938,174</b>
<b>EXPENDITURES</b>					
JACKSONVILLE CITYWIDE ACTIVITIES					
Fiscal and Other Debt Fees	0	0	2,938,174		2,938,174
	0	0	2,938,174		2,938,174
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>2,938,174</b>		<b>2,938,174</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## MAYOR'S PROPOSED FY 12 BUDGET

### 2011A SPECIAL REVENUE BOND FUND (59G)

---

#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2011A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Miscellaneous Revenue:
  - Is made up of anticipated interest earnings for FY 12 and will be used to pay the debt service costs for FY12.
2. Transfer In to Pay Debt Service:
  - This represents a transfer from the Banking Fund operating fund (592) to pay the remaining debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:
  - Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

2012 SPECIAL REV BOND FUND (CIP)  
 SUBFUND -- 59H

	FY 09-10 ACTUAL	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE FROM FY11	
				PERCENT	DOLLAR
<b>REVENUE</b>					
<b>TRANSFERS-NON DEPARTMENTAL</b>					
Transfer In to Pay Debt Service	0	0	1,569,343		1,569,343
	0	0	1,569,343		1,569,343
<b>TOTAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>1,569,343</b>		<b>1,569,343</b>
<b>EXPENDITURES</b>					
<b>JACKSONVILLE CITYWIDE ACTIVITIES</b>					
Fiscal and Other Debt Fees	0	0	1,569,343		1,569,343
	0	0	1,569,343		1,569,343
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,569,343</b>		<b>1,569,343</b>

TOTAL SUBFUND POSITION CAP

	FY 10-11 ADOPTED	FY 11-12 PROPOSED	CHANGE
AUTHORIZED POSITIONS			
PART-TIME HOURS			

## **MAYOR'S PROPOSED FY 12 BUDGET**

### **2012 SPECIAL REVENUE BOND FUND (59H)**

---

#### **BACKGROUND:**

This fund receives transfers from the Banking Fund operating fund (592) and then pays out to pay the debt service related to the 2012 CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### **REVENUES:**

1. Transfer In to Pay Debt Service:

- This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY12.

#### **EXPENDITURES:**

1. Fiscal and Other Debt Fees:

- Represents interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

#### **EMPLOYEE CAP CHANGES:**

There are no positions in this subfund.

**CITY OF JACKSONVILLE, FLORIDA**

# **PERFORMANCE MEASURES**

## Performance Measures

The City of Jacksonville has undergone various methodologies in measuring the success of services offered to the public. We continue to build upon our successes by displaying a sample of performance measures in the Proposed FY 12 Proposed Annual Budget for information purposes only.

Measures assist to improve effectiveness and efficiency of public services through collection, analysis and application of performance information. All business units have and continue to manage using the measures on the following pages, as well as many more, to leverage best practices of their respective industries to meet the organization's and the public's needs.

The Budget Division and the Inspector General's Office continue to analyze and verify the following measures; as well as standardize the reporting by listing them under one of the four following categories.

**Input** measures show the amount of resources, financial or otherwise, used for a specific activity or program.

**Output** measures show the quantity of units produced or services rendered by an activity or program.

**Efficiency** measures can be either an output or input ratio (e.g., the number of trees trimmed per crew per day) or an input/output ratio (e.g., the dollar cost per permit application processed).

**Effectiveness** measures examine the degree to which services are responsive to the needs and desires of the customers (both external and internal). These are the most difficult measures to collect and use, because the organization must develop a method of retrieving the information from outside those served.

The Budget Division is continuing to work with the Business Units in order to collect/refine/develop measures for each of these categories.

# CITY OF JACKSONVILLE, FLORIDA

## Public Works

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>PARK MOWING</b>			
\$ amount of budget	\$ 3,367,234	\$ 2,739,075	\$ 2,556,210
# of FTE	11	11	11
<b>Workload/Demand</b>			
# of acres for active parks	7,980	7,980	7,980
# of acres for passive parks	64,074	64,074	64,074
# of cuts annually for active parks	36	23	19
# of cuts annually for passive parks	21	21	21
<b>Efficiency</b>			
\$ of in-house park mowing per acre	\$ 13.25	\$ 13.38	\$ 17.92
\$ for maintenance per acre of parks	\$ 26.71	\$ 27.65	\$ 51.04
% of parks mowed weekly by Park Maintenance	100%	100%	100%
% of parks mowed weekly by contractors	100%	50%	53%
<b>Effectiveness</b>			
# of CARE's received monthly for parks grounds maintenance	93	98	56
<b>ROW MOWING</b>			
<b>Inputs</b>			
\$ amount of budget	\$ 4,271,610	\$ 4,450,850	\$ 3,939,684
# of FTE	11	11	11
<b>Workload/Demand</b>			
# of urban ROW acres maintained	940	1,060	1,063
# of suburban ROW acres maintained	2,100	1,868	1,876
# of rural ROW acres maintained	1,063	982	985
# of mowing cycles annually for urban ROW	12	8	8
# of mowing cycles annually for suburban ROW	8	8	8
# of mowing cycles annually for rural ROW	4	4	4
<b>Efficiency</b>			
\$ average per acre of ROW mowed	\$ 81.59	\$ 83.67	\$ 83.69
<b>Effectiveness</b>			
# of CARE's received monthly for weeds/ brush mow R/W	126	150	90
<b>STORMWATER MAINTENANCE</b>			
<b>Inputs</b>			
\$ amount of budget	\$ 15,650,464	\$ 17,679,147	\$ 18,041,404
# of FTE	196	200	200
<b>Workload/Demand</b>			
# of inlet/outlet/manholes	77,360	77,360	77,360
# of ditch miles to maintain	6,000	6,000	6,000
# of mechanical inlet/outlet cleaned per month	791	863	790
# of ditch miles maintained monthly	35	37	33
<b>Efficiency</b>			
\$ average per ditch mile cleaned	\$ 5,464.60	\$ 5,400.00	\$ 3,716.39
\$ average for mechanical inlet/outlet cleaning	\$ 18.55	\$ 30.93	\$ 23.10

# CITY OF JACKSONVILLE, FLORIDA

## Public Works

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>TRAFFIC SIGNALS</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 2,717,339	\$ 2,411,653	\$ 2,397,883
# of FTE	24	24	24
<i>Workload/Demand</i>			
# of signals maintained by Traffic Engineering	1,147	1,190	1,200
<i>Efficiency</i>			
\$ for signal repair **	\$ 2,516,405	-	-
Avg signal repair response time (minutes)	45	26	40
<i>Effectiveness</i>			
# of CARE's received monthly for traffic signal malfunctions	600	485	750
<b>ROAD MAINTENANCE</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 707,415	\$ 680,663	\$ 667,050
# of FTE	12	12	12
<i>Workload/Demand</i>			
# of roadway miles to maintain	3,625	3,625	3,626
# of requests for road surface potholes patched	2,464	2,375	1,045
# of requests for sidewalk maintenance	940	900	755
# of sport fields maintained	445	445	445
# of landscape acres to maintain	26	27	27
<i>Efficiency</i>			
\$ average for pothole patch	\$ 39.50	\$ 39.50	\$ 48.38
% of road surface potholes patched within time of notification	100%	100%	100%
<i>Effectiveness</i>			
# of CARE's received monthly for pothole repair.	215	205	87
<b><u>Division-Public Buildings:</u></b>			
<b>FACILITIES MAINTENANCE</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 37,878,236	\$ 35,842,666	\$ 38,415,603
# of FTE	144	135	147
<i>Workload/Demand</i>			
# of square footage for Government Administration Facilities	1,258,995	1,258,995	2,258,995
# of square footage for Fire Stations	346,187	346,187	346,187
# of square footage for Libraries	735,157	735,157	735,157
# of square footage for Recreation/Community/Senior Centers	879,645	879,645	909,645
# of square footage requires cleaning (cleaned by Public Buildings)	2,630,000	2,630,000	3,660,000
# of square footage requires repair (repaired by Public Buildings)	7,416,725	7,416,725	8,445,725
# of Maximo work orders issues received yearly	16,000 <	22,000 <	22,000 <
<i>Efficiency</i>			

# CITY OF JACKSONVILLE, FLORIDA

## Public Works

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
\$ of cleaning per square foot, as maintained by Public Buildings (average)	\$ 0.87	\$ 0.87	\$ 0.87
\$ of repair per square foot, as maintained by Public Buildings (average)	\$ 1.97	\$ 2.27	\$ 1.97
# of days from reported to repair high priority items	2	4	4
# of days from reported date of oldest workorder not completed (average) **	132	-	-
% of work orders received completed in 5 business days	70%	72%	70%
# of recordable lost time injuries.	1	0	1
<b>Effectiveness</b>			
# Maximo of complaints for janitorial services per location	3 per day >	2 per day >	2 per day >
\$ Energy Increase/Decrease over past year (electricity)	8% Increase	5% Increase	11% Increase

### Division-Solid Waste:

#### COLLECTION AND DISPOSAL

##### **Inputs**

\$ amount of budget	\$ 71,146,379	\$ 72,468,809	\$ 75,787,716
# of FTE	132	132	132

##### **Workload/Demand**

# of city collection premises	50,957	51,007	51,057
# of contract collection premises	206,598	207,694	208,309
Annual landfill tons	722,782	706,237	734,340
Total tonnage collected for hazardous waste	628	453	453
Total tonnage collected for litter abatement	524	347	611
Total tonnage for illegal dumping	2,453	2,008	2,012

##### **Efficiency**

Avg. resolution time for collections	89%	90%	90%
\$ per premise City (average)	\$ 14.02	\$ 13.07	\$ 13.62
\$ per premise contract haulers (average)	\$ 14.66	\$ 14.91	\$ 14.38
# of validated missed collection complaints for contract routes	5,479	5,391	5,391
# of validated missed collection complaints for city routes	2,135	1,685	1,685
# of recordable lost time injuries	5	5	5

##### **Effectiveness**

Annual landfill revenue	\$ 20,254,256	\$ 19,352,436	\$ 20,197,642
Annual franchise revenue	\$ 7,295,796	\$ 7,347,500	\$ 7,347,500
Total City collections costs	\$ 8,169,982	\$ 7,761,358	\$ 8,213,497
\$ Total contract cost for refuse collection	\$ 29,151,380	\$ 29,675,559	\$ 28,849,892
Average sale price per ton of recovered recyclable material	\$ 20.00	\$ 41.07	\$ 41.07
Annual gas payment revenue	\$ 433,828	\$ 372,200	\$ 388,259

### Division-Real Estate

##### **Inputs**

\$ amount of budget	\$ 807,180	\$ 635,744	\$ 950,529
# of FTE	15	13	10

##### **Workload/Demand**

# CITY OF JACKSONVILLE, FLORIDA

## Public Works

SERVICES/MEASURES	FY 10	FY 11	FY 12
	Historical	Estimated	Projected
# of ROW acquisition for BJP	300	0	0
# of ROW acquisition for Drainage	125	60	80
# of leased/licensed properties managed	118	120	120
# of Production Units (Parcels Per Agent) annually	55	70	70
# of Surplus parcels processed *	-	284	320
# of Closures processed *	-	26	36
# of Parcels inventoried *	-	439	500
# of Parcels investigated *	-	288	300
<b>Efficiency</b>			
% of available tax reverted parcels disposed per year	75%	0%	100%
% of city purchases of property that equal to or less than appraised value ***	65%	95%	95%
% of property rights acquired by Eminent Domain	15%	5%	5%
% of property rights voluntarily acquired	85%	95%	95%
<b>Effectiveness</b>			
Revenue generated from leased/licensed property	\$ 346,989	\$ 447,323	\$ 551,323
Lease rate per square foot (equal or exceed market rate)	\$ 20	\$ 20	\$ 20

### Division- Engineering & Construction Management

#### DESIGN

##### **Inputs**

\$ amount of budget	\$ 902,726	\$ 858,748	\$ 814,553
# of FTE	12	12	11

##### **Workload/Demand**

# of Projects	53	97	45
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##### **Efficiency**

% of Projects designed within budget	81%	93%	90%
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##### **Effectiveness**

% of Projects meeting schedule	77%	83%	80%
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#### TRAFFIC STUDIES

##### **Inputs**

\$ amount of budget	\$ 361,691	\$ 367,606	\$ 366,057
# of FTE	5	5	5

##### **Workload/Demand**

# of traffic Warrant studies			
- # of signal/sign studies completed	7	10	10
- # of signal/sign studies pending	21	14	6
- # traffic calming studies completed	11	10	10
- # traffic calming studies pending	20	14	6

##### **Efficiency**

\$ per traffic warrant study			
- Cost per signal/sign study	\$ 6,325	\$ 3,000	\$ 3,000
- Cost per traffic calming study	\$ 2,200	\$ 1,200	\$ 1,200

# CITY OF JACKSONVILLE, FLORIDA

## Public Works

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>CONSTRUCTION</b>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,669,443	\$ 1,593,959	\$ 1,587,249
# of FTE	22	22	22
<i>Workload/Demand</i>			
# of contracts managed	140	130	130
<i>Efficiency</i>			
% of Projects completed on time	100%	91%	91%
% of engineering cost compared to total construction cost	18.0%	6.0%	7.0%
% of design cost compared to total construction cost	16.0%	17.0%	17.0%
% of contract value related to Change Orders	3.6%	9.0%	6.0%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Errors & Omission)	0.1%	0.3%	3.0%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Unforeseen Conditions)	3.5%	8.0%	8.0%
% increase in number of days required for completed construction contracts over original contract days.	17.9%	15.0%	15.0%
# of recordable lost time injuries.	21	3	2

\* = Represents new metric.

\*\* = Represents metric that is no longer being tracked.

\*\*\* = Florida eminent domain law requires the City of Jacksonville to negotiate "in good faith" on all real property acquisitions. Accordingly, the City obtains appraisals at the commencement of a project and offers each the appraised value. Since appraisals are not accurate determinations of value, but rather are "opinions" of value, the owner has the right by Florida law to seek their own appraisal at the City's expense. This process leads to "good faith" negotiations. As a result, the Real Estate Division keeps track of these percentages as a management tool and analysis; however, it should be noted that this percentage does not represent a performance measurement in the context of production goals.

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b><u>County Extension Office</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 991,291	\$ 1,075,429	\$ 1,032,544
# of FTE	7	5	6
<b><i>Workload/Demand</i></b>			
# of Education Contact by Agents	102,500	156,000	159,500
# of Education programs held annually	1,389	1,650	1,725
# of Success Stories and Achievements	110	122	125
# of Volunteer Hours Donated	36,243	42,051	44,400
# of Education Contacts by Volunteers	164,268	190,491	201,132
\$ Value of Volunteer Hours donated	\$ 755,666	\$ 876,763	\$ 925,740
<b><i>Effectiveness</i></b>			
% of Participants Surveyed showing an increase of: knowledge, skills, attitudes, or practice change	92%	92%	92%
<b><u>DAWN and YouthBuild</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 332,676	\$ 548,471	\$ 529,858
# of FTE	7	7	7
<b><i>Workload/Demand</i></b>			
# of participants in Dawn	30	55	60
# of participants in YouthBuild	85	89	95
<b><i>Efficiency</i></b>			
% of contracts which are deemed noncompliant at time of application	0%	0%	0%
% of grant dollars funded vs dollars requested	57%	66%	66%
% of ex-offenders provided referrals for housing & employment	40%	60%	65%
<b><i>Effectiveness</i></b>			
Increase grade level per participant in the DAWN & YouthBuild programs	2	2	2
Increase the number of DAWN participants passing the GED	15	23	25
Increase the number of low-income homes built/renovated by YouthBuild participants	71	80	50
Increase the number of YouthBuild participants passing the GED Exam.	38	11	15
<b><u>RITZ THEATER</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 859,002	\$ 940,644	\$ 939,152
# of FTE	7	7	7
<b><i>Workload/Demand</i></b>			
# of bi-monthly Ritz Theater events	6	10	10
# of monthly Ritz Theater events	8	5	5
# of staff hours used to produce monthly Ritz Theater events		3,623	3,623
# of Annual ticketed Ritz Theater events	40	38	38
# of new facility rental leases obtained annually at Ritz Theater	15	16	18
# of school related fields trips per month to Ritz Theater	35	2	3
<b><i>Efficiency</i></b>			
% increase of attendees to art, cultural & heritage events at Ritz Theater	95%	10%	10%

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
% increase of attendees to enrichment & self awareness programs at Ritz Theater	85%	20%	20%
% increase of attendees to monthly literary events at Ritz Theater	25%	15%	20%
% increase of patrons to ticketed events Ritz Theater	20%	10%	10%
Average customer satisfaction score per Ritz Theater event			
Total # of public/private dollars leveraged annually for Ritz Theater	\$ 250,000	\$ 25,982	\$ 30,000

**SPECIAL EVENTS**

***Inputs***

\$ amount of budget	\$ 3,638,450	\$ 3,155,718	\$ 2,844,950
# of FTE	15	15	15

***Workload/Demand***

# of special events	50	50	44
# of event website visits	350,000	2,000,000	2,000,000

***Efficiency***

Avg. customer satisfaction score for special event	95%	95%	90%
Annual increase in dollars allocated to non-profits through their event participation each year	\$ 12,000	\$ 15,000	\$ 15,000

**Division- Adult Services**

***Inputs***

\$ amount of budget	\$ 7,386,227	\$ 7,204,124	\$ 6,616,831*
# of FTE	31	31	88*

***Workload/Demand***

# of senior centers	19	19	16
# of senior centers hours accessible by the public	39,516	40,000	40,000
# of children served by Foster Grandparents	700	725	785
# of seniors transported	90,000	87,500	85,000
# of routes to pick up seniors	24	24	24
# of meals served monthly	26,600	25,000	16,500
# of new non-stipend volunteers recruited to provide supportive assistance to frail elders	13	N/A **	N/A **
# of new programs conducted	35	40	40
# of seniors attending centers	4,800	4,500	4,500
# of senior center hours utilized (rentals)	360	325	315

***Efficiency***

% of children served by Tale Teller volunteers who are ready to advance to the next grade	93%	94%	95%
% of new non-stipend volunteers recruited to provide supportive assistance to frail elders	10%	N/A **	N/A **
% of new Tale Teller volunteers	50%	45%	46%
Unit Cost /Average cost per senior to transport	\$ 6.33	\$ 7.16	\$ 8.50

***Effectiveness***

% increase in senior center attendance by first-time seniors	26%	25%	30%
% of children served by Foster Grandparents improve their reading & math test scores	70%	75%	80%

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
% of seniors who increase their nutritional health by attending a senior center	88%	85%	85%

\* - This budget includes five grants not included in the Mayor's Proposed budget totaling \$2,089,365 with 88 funded FTE positions.

\*\* - Due to budget reductions funding is unavailable for screening non-stipend volunteers

**Division- Military Affairs**

***Inputs***

\$ amount of budget	\$ 1,121,080	\$ 1,159,045	\$ 1,001,686
# of FTE	17	17	15

***Workload/Demand***

# of businesses made accessible	204	215	220
# of claims submitted for Veterans/claimants	4,600	4,800	5,000
# of events conducted/supported by the Division that pay tribute to active or retired military personnel & educate, create awareness for persons with disabilities	15	15	15
# of grant dollars procured/managed on an annual basis	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
# of grants applied for on an annual basis	4	5	5
# of job placements obtained on a <b>quarterly</b> basis	15	10	10
# of new distribution outlets identified & utilized	18	18	18
# of resumes submitted/referred to employers on a quarterly basis	183	150	150
# of Veterans counseled for employment opportunities	312	300	300
# of Veterans served on a <b>quarterly</b> basis social services	1,000	1,200	1,500
# of Veterans served on a <b>quarterly</b> basis veteran services	1,250	2,000	2,500
# of trained and certified Parking Posse participants	93	95	*
Actual # of citations issued by Div employees & parking posse	2,400	2,400	*
Actual # of educational materials distributed	4,758	5,000	*

***Efficiency***

Annual revenues generated for the Handicap Parking Trust Fund through citations issued.	\$ 128,000	\$ 130,000	\$ 150,000
Aggregate monetary value of Social Services provided/acquired on an annual basis	\$ 219,000	\$ 225,000	\$ 225,000
Amount of Federal dollars paid to Veterans in Duval County - cumulative	\$164 million	\$757 million	751 million
# of citations issued per certified member	26	25	*

\* - This measure is no longer tracked due to a reduction in workforce

**Division - Waterfront Management**

***Inputs***

\$ amount of budget	\$ 1,522,720	\$ 1,566,751	\$ 1,260,674
# of FTE	7	7	7

***Workload/Demand***

# of prescribed burns with MOU Burn Team	5	3	3
# of environmental education programs	448	400	400
# of new trail miles developed on Preservation Parks	3.5	8	3
# of preserves designed, developed or improved for resource-based or water access	15	8	6
# of acres of exotic species treated on Preservation parks	217	75	75
# CARE issues received	18	19	19

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>Efficiency</b>			
\$ per acre of preserve designed, developed or improved	\$ 2,428	\$ 5,021	\$ 3,756
<b>Effectiveness</b>			
% CARE Issues closed with due date threshold	50%	57%	65%
<b>Huguenot &amp; Hanna Park</b>			
<b>Inputs</b>			
\$ amount of budget	\$ 1,695,728	\$ 1,900,302	\$ 1,721,402
# of FTE	15	15	14
<b>Workload/Demand</b>			
# Campsites rented at K.A. Hanna Park	20,500	21,000	19,500
# Days Dolphin Plaza Rented at K.A. Hanna Park	60	48	48
# Campsites rented at Huguenot Memeorial Park	6,353	6,500	6,500
# Day-use visitors at K.A. Hanna Park	360,500	360,500	361,000
# Day-use visitors at Huguenot Memorial Park	356,032	359,231	360,000
# CARE Issues received- K.A. Hanna Park	6	6	6
# CARE Issues received- Huguenot Memorial Park	4	6	6
<b>Efficiency</b>			
% campsites rented per year- K.A. Hanna Park	19%	19%	19%
% campsites rented per year- Huguenot Memorial Park	25%	25%	25%
% Dolphin Plaza rented per year	16%	13%	13%
\$ Revenue per day-use visitor at K.A. Hanna Park	\$ 1.10	\$ 0.99	\$ 1.01
\$ Revenue per day-use visitor at Huguenot Memorial Park	\$ 0.87	\$ 0.84	\$ 0.94

**Division - Recreation & Community Programming**

**Community Centers and Athletics**

**Inputs**

\$ amount of budget	\$ 5,510,773	\$ 5,575,449	\$ 5,003,274
# of FTE	80	78	58

**Workload/Demand**

# of staffed community centers	23	22	18
# of people attending community centers annually	539,000	545,000	450,000
# community center hours available for programming	70,000	75,000	*
# of children enrolled in M3Zone (including partnership sites)	907	1,000	1,000
# of non-employee accidents at recreation programs per 100,000 recreation program attendees	3	3	3
# of unstaffed centers	4	3	**
# of partnership Centers		14	17
# of new contracts for partnerships with Centers	2	3	6
# of customers served by league athletic programs	59,782	87,990	90,000
# Summer Night Lights participants	17,330	25,000	35,000
# participants served by Therapeutic Recreation programs		850	1,000
# volunteer hours annually		477,202	500,000

**Efficiency**

% of available community center hours providing structured programs	85%	85%	**
% of available community center hours programmed by contract classes or program partners			25%
% of baseball diamonds utilized	95%	95%	95%
% of soccer fields utilized	95%	95%	95%

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
% of football fields utilized	95%	95%	95%
% of cost recovery by programs which charge user fees		35%	35%
% of cost recovery for Legends Center by memberships and user fees		50%	50%
<b>Effectiveness</b>			
Average customer satisfaction score per year (based on a 5.0 Likert scale) for M3Zone & Day Camp	4.54	4.75	4.75
Average customer satisfaction score per season (based on a 5.0 Likert scale) for Athletics	4.5	4.5	4.75
% of participants returning to Day Camp program	62%	65%	*
% of Recreation CARE issues responded to within 3 days	86%	90%	90%
# of association agreements issued by RCP	45	50	**
# of partnership agreements managed by RCP		134	150
# field permits issued by RCP	975	975	1000
% reduction in crime over previous year at SNL sites combined	28%	25%	25%
% improvement in fitness scores of M3Zone participants		10%	15%
Value of volunteer hours in FTE		238	250
<b>Aquatics</b>			
<b>Inputs</b>			
\$ amount of budget	\$ 1,376,276	\$ 1,149,570	\$ 1,038,151
# of FTE	2	2	2
<b>Workload/Demand</b>			
# of pools	33	33	32
# of pool hours accessible by the public	13,530	14,000	14,000
# of people utilizing	411,354	435,211	440,000
# of swimming lessons taught	3,343	3,443	**
# customers served with swimming lessons	1,624	1,700	1,750
<b>Efficiency</b>			
% of pool hours utilized	95%	95%	95%
% of cost recovery of swimming lesson through fees charged		50%	65%
<b>Effectiveness</b>			
Average customer satisfaction score (based on a 5.0 Likert scale) for Swimming Lessons	4.9	4.95	4.95
<b>Cecil Field</b>			
<b>Inputs</b>			
\$ amount of budget	\$ 1,885,672	\$ 1,994,229	\$ 1,955,577
# of FTE	8	8	8
<b>Workload/Demand</b>			
# annual community center attendance (visits)	169,507	178,500	178,500
# community center hours available for programming	2000	2500	*
# of pool hours accessible by the public	3340	3340	3340
annual pool attendance (visits)	152,999	159,000	165,000
# swimming lessons taught	1,069	1,100	*
# aquatic memberships sold		100	150
# gym memberships sold	398	435	480
<b>Efficiency</b>			
% of community center hours providing structured programs	80%	85%	85%

**CITY OF JACKSONVILLE, FLORIDA**  
**Recreation and Community Services**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
% of pool hours utilized	95%	98%	98%
% of cost recovery through memberships, user fees, and aquatic programs		35%	45%
% of cost recovery through gym memberships		65%	65%

***Effectiveness***

Average customer satisfaction score for Cecil Aquatics (based on 5.0 Likert scale)	4.65	4.75	4.75
Average customer satisfaction score for Cecil Programs (based on 5.0 Likert scale)	4.5	4.75	4.75

\* - This measure is no longer being tracked

\*\* - This measure has been revised and is now being tracked in the measure listed immediately below

**Division - Behavioral & Human Services**

***Inputs***

\$ amount of budget	\$ 21,413,828	\$ 20,196,563	\$ 10,446,156
# of FTE	33	33	24

***Workload/Demand***

# of at-risk families provided assistance with rent and/or utilities to prevent homelessness	3,761	3,750	3,550
# of advocacy services provided to victims of sexual assault	3,025	4,000	4,500
# of crime prevention education/awareness events presented to at-risk populations (workshops, seminars)	16	20	9
# of financially assisted individuals completing the "Money Matters" course	993	1,000	1,000
# of counseling/support group sessions offered to victims of violent crime & their family members	17	150	*
# of secondary victims served	728	825	850
# of primary crime victims receiving advocacy/case management services	1,218	2,650	1,650
% of individuals who complete the In-jail Drug Treatment Program	86%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	**	85%	*
% of violent crime victims receiving crisis stabilization (prescriptions medication, rent, food & utilities)	63%	*	*
# of crime victims receiving crisis stabilization (prescriptions medication, rent, food, utilities and victim's compensation assistance)	N/A	2500	1200
\$ Per Crime Victim	*	*	*
\$ of Treatment Per In-Mate (Drug Program)	\$ 2,229	*	*

\* - This measure is in no longer being tracked

\*\* - This measure is under review

# CITY OF JACKSONVILLE, FLORIDA

## Finance

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b><u>Division- Accounting</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 4,345,385	\$ 4,114,880	\$ 3,671,288
# of FTE's	49	49	47
<b><i>Workload/Demand</i></b>			
# of Checks issued (vendors)	49,997	41,085	40,000
# of Checks Issued (payroll)	23,644	17,712	14,000
# of Direct Deposit payments made (payroll)	219,345	232,318	230,000
# of ACH payments (vendors)	17,509	20,033	21,000
# of departmental personal property capital assets inventory sampl	93	219	200
<b><i>Efficiency</i></b>			
% of Payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	81%	88%	90%
% of Payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	76%	85%	90%
% of GAD payment from the submittal to GAD of required information for or the four way matching (PO, Departmental authorization, Budget Capacity, and Invoice from Vendor) to 10 days.	94%	95%	95%
<b><i>Effectiveness</i></b>			
Unqualified opinion on audit of the prior fiscal year.	Yes	Yes	Yes
GFOA certificate of Excellence in Financial Reporting for the prior F	Yes	Yes	Yes
Accounting System response on set up of accounts. Two business days to respond and complete routine requests.	100%	100%	100%
Accounting System response on set up of security. One business day to respond and complete routine requests.	99%	100%	95%
% of BJP- GAD on Time Accounts Payable Payments (3 working days)	95%	99%	95%
% of JSEB - GAD On Time Accounts Payable Payments (3 working days)	92%	95%	95%
External Receivables outstanding greater than 120 days	23,578	35,577	40,000
Departmental Payroll Quick Pays by Central Payroll	0.4%	0.4%	0.4%
GAD AP Salary Advance Checks	29	24	25

### **Division-Budget**

#### ***Inputs***

\$ amount of Budget	\$ 1,084,382	\$ 1,192,063	\$ 937,833
# of FTE's	11	11	10

#### ***Workload/Demand***

\$ value of budgets analyzed	#####	\$1,848,045,175	#####
# of Budget Transfers	178	183	180
# of Transfer Directives	543	506	529
# of RC's	291	440	400

#### ***Effectiveness***

GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes
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# CITY OF JACKSONVILLE, FLORIDA

## Finance

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b><u>Division-Treasury</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 1,240,678	\$ 1,175,452	\$ 1,076,133
# of FTE's	10	9	9
<b><i>Workload/Demand</i></b>			
# of deposit items carried as reconciling items on end of month bank reconciliation that occurred more than 5 days prior to month end	5	5	5
% of weekly cash flow forecasts prepared using standard cash availability methodology	80%	90%	95%
Annual review of Investment Policy Statement	1	1	1
% of monthly and quarterly investment reports released within 20 days of month/quarter end	100%	100%	100%
% of correctly calculated and posted investment earnings entries prior to month end close utilizing average daily cash balance	100%	100%	100%
% of interim monthly Pension financial statements provided to Pension Board with 20 days of month end	100%	100%	100%
Annual Review of Debt Management Policy Statement	1	1	1
Update of Annual Debt Affordability Study	1	1	1
<b><i>Efficiency</i></b>			
% of Pensioner participation in direct deposit	97%	98%	98%
% of bank reconciliations prepared and reviewed within 20 days of month end	100%	100%	100%
% of remittance advices successfully delivered electronically on the next business day to vendors participating in ACH payment program who have requested notification	90%	100%	100%
% of collection locations receiving payment via each of the following electronic media:			
Credit Cards	50%	50%	50%
Debit Cards	50%	50%	50%
E-checks	50%	50%	50%
<b><u>Division-Risk Management</u></b>			
<b><i>Workload/Demand</i></b>			
<b><i>Input</i></b>			
\$ Amount of Budget	\$ 42,499,328	\$ 40,547,518	\$ 38,263,705
# of FTE's	22	22	22
<b><i>Workload/Demand</i></b>			
# of new public liability claims	2,142	1,948	1925
Program claim recoveries - public liability and workers' compensation	\$ 1,743,177	\$ 1,907,460	\$ 2,423,450
# of new workers' compensation claims	1,763	2,313	2150
Closing Ratio - workers' compensation claims	105%	110%	112%
State experience modification rate	86.00%	90.00%	88.00%
Safety training / loss prevention scheduled meetings	139	122	145
<b><i>Efficiency</i></b>			
Same day contact - public liability claims	73.00%	76.00%	78
Closing Ratio - public liability claims	108%	112%	115%
Avg. days pending to close for public liability claims	78.0	65.0	60

**CITY OF JACKSONVILLE, FLORIDA**  
**Fire and Rescue**

<b>SERVICES/MEASURES</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
	<b>Historical</b>	<b>Estimated</b>	<b>Projected</b>
<b><u>Division - Operations</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 112,922,647	\$ 112,474,897	\$ 112,849,637
# of FTE's	968	971	963
<b><i>Workload/Demand</i></b>			
# of suppression calls	22,500	23,000	24,250
<b><i>Efficiency</i></b>			
\$ average per call	\$472.30	\$477.60	\$477.60
<b><u>Division - Rescue</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 38,292,211	\$ 39,196,732	\$ 39,124,109
# of FTE's	272	271	267
<b><i>Workload/Demand</i></b>			
# of EMS transport calls	55,400	56,331	59,748
<b><i>Efficiency</i></b>			
\$ average per transport call	\$ 500.02	\$ 506.15	\$ 654.82
<b><u>Division- Prevention/Plans Review</u></b>			
<b><i>Inputs</i></b>			
\$ amount of Budget	\$ 3,195,347	\$ 3,006,189	\$ 3,297,999
# of FTE's	26	26	26
<b><i>Workload/Demand</i></b>			
# of Building Inspections Conducted	7,450	6,656	6,143
# of Fire Investigations Performed	379	500	400
# of Public Education Presentations	680	700	770
# of Smoke Detectors Installed	525	400	544
# of Building Plans Reviewed	3,900	3,752	3,798
<b><i>Efficiency</i></b>			
\$ average per call	\$ 247.05	250.35	282.97
<b>90th Percentile Response Times by District</b>			
North	8:25	8:20	8:23
North West	6:26	6:18	6:26
South West	7:08	7:06	7:08
Arlington	7:11	7:07	7:11
South East	7:18	7:18	7:18
Urban Core	4:22	4:23	4:22
<b>City Wide Response Times</b>	<b>6:48</b>	<b>6:45</b>	<b>7:00</b>

# CITY OF JACKSONVILLE, FLORIDA

## Planning and Development

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>Inputs</b>			
\$ amount of budget	\$18,435,723	\$17,725,533	\$15,463,750
# FTE	194	189	168
<b>Workload/Demand</b>			
# of building permits issued	18,232	16,518	16,600
# of building inspections performed	64,766	54,707	55,000
# of electrical permits issued	18,703	18,801	18,900
# of electrical inspections performed	30,137	26,822	27,000
# of mechanical permits issued	12,594	12,688	12,700
# of mechanical inspections performed	21,598	21,419	22,000
# of plumbing permits issued	10,160	9,060	9,100
# of plumbing inspections performed	21,716	17,731	17,800
# of mobile home permits issued	237	215	220
# of mobile home inspections performed	221	225	230
# of sign permits issued	1,908	2,483	2,500
# of sign inspections performed	2,416	2,353	2,400
# of zoning applications processed	381	245	275
# of right-of-way permits issued	2,323	1,721	1,162
# of DRI reviews completed *	1	-	-
# of NOPC reviews	1	3	3
# of addresses assigned	3,617	3,375	3,400
# of comp plan amendments processed	57	23	25
<b>Efficiency</b>			
% of man hours spent performing planning activities vs. regulatory activities	12%	12%	12%
# of days to complete preliminary horizontal review (average)	10.47	9.08	9.00
# of days to complete revised/final horizontal review (average)	5.11	4.39	4.50
\$ cost per building inspection (average)	\$45.19	\$54.33	\$46.43
\$ cost per electrical inspection (average)	\$46.77	\$54.42	\$48.95
\$ cost per mechanical inspection (average)	\$45.56	\$48.80	\$41.25
\$ cost per plumbing inspection (average)	\$46.94	\$62.02	\$48.39
\$ cost per mobile home inspection (average)	\$46.77	\$54.42	\$48.95
\$ cost per sign inspection (average)	\$45.19	\$54.33	\$46.43
\$ cost per zoning application processed (average)	\$3,090	\$3,098	\$1,765
\$ cost per DRI review (average)	\$18,153	\$17,790	\$16,959
\$ cost per address assignment (average)	\$32	\$32	\$33
\$ cost per comp plan amendment processed (average)	\$8,584	\$8,455	\$7,189
\$ cost per horizontal review (average)	\$765	\$750	\$737

\* = Represents metric that is no longer being tracked.

**CITY OF JACKSONVILLE, FLORIDA**  
**Environmental and Compliance**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><u>Division-Animal Care &amp; Protective Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 4,568,296	\$ 4,553,619	\$ 4,348,988
# FTE	62	59	59
<b><i>Workload/Demand</i></b>			
Total # of received/impounded animals per year	20,075	17405	16500
# of adoptions out of total received population	3,676	3876	4000
# of education/outreach projects conducted annually	12	20	24
# of pet licenses sold annually	53,000	70000	75000
# of pets microchipped by animal care & control	5,443	6000	8000
Total # of animal care and control calls received annually	31,023	30735	30000
# of calls received for stray animals	10,887	10250	10000
# of surgeries per veterinarian	2,453	2450	2500
# of foster care providers	163	225	225
# of animals placed in foster care annually	1,104	1152	1000
# of animals placed through pet placement partnerships	6,144	5367	5500
# of animals returned to their owners	612	705	700
# of dogs received in shelter annually	9,200	8682	8250
# of cats received in shelter annually	10,687	8723	8250
# of other received in shelter annually	188	220	200
# of active volunteers	62	85	100
# of volunteer hours annually	2,010	2550	3000
# of animal impounds by owner relinquishment	4,104	3131	3000
# of animal impounds by filed officer	7,307	8066	7500
# of animal impounds by front office	7,441	6208	6000
# of AC&C euthanasias per year	9,373	7245	6000
<b><i>Efficiency</i></b>			
% of feral animals TNR	92%	91%	94%
\$ value of volunteer hours	\$ 39,195	\$ 50,346	\$ 57,000
<b><i>Effectiveness</i></b>			
% of At-Large Issues Resolved (Animals Captured)	68.17%	78.69%	75.00%
# of Live Releases	10,432	9,948	10,500
% of Live Releases	51.97%	57.16%	63.64%
% of Animals Leaving Shelter Sterilized	94.13%	99.85%	99.90%
<b><u>Division-Environmental Quality Division</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 5,671,271	\$ 5,934,863	\$ 5,465,555
# FTE	69	71	68
<b><i>Workload/Demand</i></b>			
# of emergency response incidents	325	330	252
# of Noise pollution cases per year	500	350	400
# of citizen complaints for water quality	630	700	728
<b><i>Efficiency</i></b>			
% of ER cases closed on time	96%	96%	96%
% of NP cases closed within 13 days	98%	98%	90%
% of water quality data collected for MS4/NPDES efforts	94%	94%	94%
% of water quality complaints responded within one day	95%	95%	95%

**CITY OF JACKSONVILLE, FLORIDA**  
**Environmental and Compliance**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><u>Division-Mosquito Control</u></b>			
\$ amount of budget	\$ 2,096,993	\$ 2,055,536	\$ 1,782,350
# FTE (authorized)	28	28	28
<b><i>Workload/Demand</i></b>			
<del># of pesticide applications per year</del>	<del>—————n/a</del>	<del>—————n/a</del>	<del>(*)</del>
# of light traps used	21	21	21
# acres treated by ground & air combined	265,091	500,000	500,000
# of CARE Issues per year	*2930	*5000	*5000
# of acres treated by ground and air combined	265,091	500,000	500,000
# of educational programs conducted annually	8	12	12
<b><i>Efficiency</i></b>			
% of citizen requests for service responded to within 4 business days	99%	90%	90%
% of mosquito inspections completed	100%	100%	100%
Avg. customer Satisfaction Score	4.35		
Annual MCD operating cost per capita (adjusted for population growth)	\$ 2.43	\$ 2.33	\$ 2.08
<b><i>Effectiveness</i></b>			
Avg. customer Satisfaction Score	4.4	4	4

**Division-Municipal Code Compliance**

***Inputs***

\$ amount of budget	\$ 6,470,872	\$ 6,379,315	\$ 6,121,686
# FTE	72	72	72

***Workload/Demand***

# of existing unsafe buildings demolished (by owner and city contractor)	***96	245	175
# of cited nuisance properties	**32,061	**30,000	33,000
# of zoning code and property safety/maintenance cases addressed by field employees	17,822	***10,000	11,500
Days lapsed from request for service to initial inspection, as documented in PICS database	1.31	1.12	1.5

***Efficiency***

# of days lapsed between receipt of nuisance abatement work orders and project completion	**28	**16.79	14
# of days lapsed between receipt of board-up work orders and project completion	8	8	8
# of days lapsed between formal and emergency demolition bids <u>approval</u> and actual demolition	**40 days	35 days	30 days

**(\*) NOTE: # of pesticide applications per year replaced by # of CARE Issues per year. Division has a decade of catalogued CARE information which makes it easier to measure customer demand and division response.**

**(\*\*) NOTE: Various (private) contractor performance issues and/or increased workload, due to seasonal conditions, caused an increase in the # of cited properties from neighborhood comprehensive inspection projects.**

**(\*\*\*) NOTE: Number was reduced due to vacancies/training of new officers directly affected these statistics.**

**CITY OF JACKSONVILLE, FLORIDA**  
**Housing and Neighborhoods**

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 13,973,261	\$ 13,546,391	\$ 12,806,373
# FTE	38	33	33
<b>Workload/Demand</b>			
# of persons receiving down payment assistance	142	134	107
# of persons assisted through first-time mortgage program	92	**	**
# of real estate parcels conveyed dedicated to new housing	5	2	2
# of Community Housing Development Organizations assisted	6	7	7
# of not-for-profit & for-profit building developers other than CHDOs assisted with homeownership	2	**	**
# of not-for-profit & for-profit building developers assisted with rental projects	12	**	5
# of households receiving rehabilitation assistance	40	40	38
# of referrals made to prevent foreclosures	41	**	**
# of small business applications received for the NW Economic	6	6	5
# of environmental hazard sites remediated	1	*	*
# of sites identified for remediation	3	*	*
# of failing septic systems repaired	12	12	12
	103	103	100
# of septic systems abandoned and homes connected to city sewer			
# of persons receiving emergency assistance	**	**	**
# of persons assisted through HOPWA program	1,471	1,490	1,450
# of preventative crime programs established	10	10	10
# of persons assisted through crime prevention programs	500	500	500
# of units monitored for long term affordability	1,990	2,247	2,300
<b>Efficiency</b>			
% of SHIP and HOME funds available for down payment assistance spent	63% / 37%	100%	100%
% of JHFA single-family mortgage revenue bonds spent	100%	100%	100%
% HOME funds spent on Community Housing Development Organizations	15%	15%	15%
% of SHIP and CDBG funds spent on rehabilitation assistance	30%	30%	30%
% of funds spent on rental unit housing	0%	0%	0%
Total \$ spent on public facility improvements	\$ 1,696,313	\$ 1,786,580	\$ 1,700,000
Total \$ spent on physical infrastructure projects	\$ 12,564	\$ 74,500	\$ 75,000
Total \$ spent on public service activities	\$ 1,203,019	\$ 1,098,215	\$ 915,943
% of Town Center projects completed through Phase 2	19%	0%	0%
Total \$ spent on Town Centers	\$ 1,294,637	\$ 868,079	\$ 500
% of small business approved for NW Econ. Dev. Fund	50%	60%	60%
% of NW Econ. Dev. Fund projects completed	33%	50%	50%
% of active internal file audits	50%	50%	50%
% of reduction in journal entries	45%	5%	5%
Value of real estate lots conveyed	25,000	231,725	25,000
# of total units produced by Community Housing Development Organizations	18	13	10
# of total homeownership units produced by for-profit & not-for-profit building developers other than CHDOs	40	**	**
# of total rental units produced by for-profit & not-for-profit building developers	405	**	**
# of park and neighborhood center projects completed	1	2	2

**CITY OF JACKSONVILLE, FLORIDA**  
**Housing and Neighborhoods**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
# of Town Centers completed through Phase 2	1	-	-

- \* - This activity is performed by Environmental Compliance.
- \*\* - This activity is contingent upon future funding

**CITY OF JACKSONVILLE, FLORIDA**  
**Jacksonville Children's Commission**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b>Inputs</b>			
\$ Amount of Budget	\$ 20,218,149	\$ 21,022,079	\$ 19,794,628
# of FTE's	49	49	44
<b>Workload/Demand</b>			
# of Supper and Snacks served to children in the After School Food Program	822,872	860,000	860,000
# of Lunches and snacks served to children in the summer lunch program	540,400	650,000	650,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	98	150	178
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$100,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$100,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$100,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
<b>Efficiency</b>			
Grant Expenditures will be reimbursed in accordance with spending guidelines	1% Error Rate	1% Error Rate	1% Error Rate
<b>Effectiveness</b>			
# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	2%	2%	2%

**Division-Grant Administration, Development, Evaluation and Research**

<b>Workload/Demand</b>			
# of dollars expended; with agencies expending 95% of their budgets.	\$ 17,031,524	\$ 16,489,842	\$ 16,706,437
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff	100%	100%	100%
<b>Effectiveness</b>			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	95%	99%	95%
Agencies spend 95% of their allocated budgets - New in FY10	95%	95%	95%
% of agencies reaching 90% of their goals and objectives - New in FY10	96%	90%	90%
% of agencies serving low-income children/families - New in FY10	100%	100%	100%

**CITY OF JACKSONVILLE, FLORIDA**  
**Jacksonville Children's Commission**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><u>Division-School Readiness - Early Literacy:</u></b>			
<b><i>Workload/Efficiency</i></b>			
% of centers with a post-ERS of 3.0 or better	100%	93%	93%
% of centers who have improved one star level in five domains	75%	75%	75%
% of students who attain the National CDA Credential	95%	95%	95%
% of coaching contact time	80%	80%	80%
<b><u>Division-Family Services</u></b>			
<b><i>Workload/Demand</i></b>			
# of children removed from the Unified Wait List	5,079	6,597	3,600
# of enrollment packets mailed	3,713	4,701	2,208
# of families returning for re-determination or updates (Children)	9,790	10,449	9,923
# of children terminated from care	491	736	678
<b><i>Efficiency</i></b>			
Record of e-mails and phone calls to DCF and FSS	3,630	4,282	4,500
<b><u>Division-Workforce Development:</u></b>			
<b><i>Workload/Demand</i></b>			
# of people trained and screened for mentors. - New in FY11	1,000	1,100	1,200

**CITY OF JACKSONVILLE, FLORIDA**  
**Information Technology**

<b>SERVICES/MEASURES</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
	<b>Historical</b>	<b>Estimated</b>	<b>Projected</b>
\$ amount of budget	\$34,613,836	\$43,155,130	\$36,980,044
# FTE	190	165	146
<b>Workload/Demand</b>			
Total number of monthly meetings held with key customers	16	16	16
Total number of employee performance plans with linked objectives	95%	95%	95%
<b>Efficiency</b>			
Actual YTD telecom spend	77%	65%	65%
Budgeted monthly ITD spend	95%	97%	97%
Total number of accurate monthly telecom bills	56%	70%	70%
Total number of closed monthly projects delivered on time and within budget	50%	50%	50%
Total number of documents completed monthly within 24 billable hours	90%	90%	90%
Total number of features updated each quarter on the ITD Technology Matters website	1	1	1
Total number of monthly change management exceptions	29%	25%	25%
Total number of monthly completed projects with posted documented lessons learned on employee portal	69%	70%	70%
Total number of monthly implemented ITP projects in compliance with Customer signed-off requirements	5	5	5
Total number of monthly minutes of COJ enterprise network availability minus unscheduled downtime	99%	99%	99%
Total number of monthly production changes implemented right the first time	98%	98%	98%
Total number of security policies implemented annually	1	1	1
Total number of standard operating procedures created annually for grants as well as contracts	2	2	2
Total number of technology solutions that contribute to COJ's Sustainability and Green initiatives	3	2	2
Total number of Windows servers consolidated	100%	100%	100%
<b>Effectiveness</b>			
% of Customers rating ITD products and services above average	90%	90%	90%
Total number of action plans implemented quarterly based upon customer satisfaction survey	6	6	6
Total number of all monthly changes documented and tracked in a central repository	75%	75%	75%
Total number of assets tracked accurately monthly	75%	80%	80%
Total number of quarterly survey respondents rating overall ITD staff performance "3" or better	93%	93%	93%

**CITY OF JACKSONVILLE, FLORIDA**  
**Jacksonville Economic Development Commission**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><i>Inputs</i></b>			
\$ amount of budget	\$11,218,445	\$11,597,275	\$6,303,944
# FTE	17	17	17
<b><i>Workload/Demand</i></b>			
# of familiarization visits	32	35	35
# of new jobs	527	1000	1000
# of JEDC approved projects	4	8	10
# of EZ applications processed	252	325	330
<b><i>Efficiency</i></b>			
Amount of new Private Capital Investment	\$185,225,000	\$215,000,000	\$20,000,000
% complete in negotiations with Master Developer at COCA	80%	100%	NA
Increase in Duval County Average Wage	\$42,826	\$43,000	\$43,000
Increase in assessed value of Duval County tax base(in millions)	\$60,689,772	\$57,553,599	\$57,000,000
Increase in countywide job growth	454,537	431,245	\$430,000
# of business prospects identified that may be interested in locating to Jacksonville	45	50	55
<b><i>Effectiveness</i></b>			
Ratio: City Dollars: Job	1000:1	1100:1	1100:1
Ratio: Private Capital Investment: City Dollar	34:1	20:1	20:1
Ratio: Annual Payroll: City Dollar	4:1	30:1	30:1
Avg. wage of jobs created by firms receiving assistance	\$43,426	\$48,000	\$48,000

**CITY OF JACKSONVILLE, FLORIDA**  
**Central Operations**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><u>Division-Administrative Services</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 5,548,258	\$ 5,317,305	\$ 4,571,294
# FTEs	94	92	78
<b><i>Workload/Demand</i></b>			
# of employees serviced by ASD	3,824	3,148	3,148
# of requisitions processed	8,208	8,908	8,908
# of invoices receipted	57,049	62,017	62,017
# of invoices created	6,457	6,299	6,299
# of hours provided to departments for admin support	9,053	10,263	10,263
# of City User Fee payment issues, received, researched and resolved	11,117	5,000	*
<b><i>Efficiency</i></b>			
Avg. # of days per month participating in the Transitional Duty Program as an alternative to Worker Compensation	188	223	230
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	5 or less	5 or less	5 or less
# of working days to process purchasing and supply requests received from customers.	2 working days or less	2 working days or less	**
# of working days to process invoice payments from authorization to pay.	5 working days or less	5 working days or less	5 working days or less
# of working days to process JSEB invoice payments from authorization to pay.	3 working days or less	3 working days or less	***
% of time administrative support is provided to customers within requested timeframe.	95% or greater	95% or greater	95% or greater
Avg. customer satisfaction score.	4.0 or greater	4.3 or greater	4.3 or greater
<b><u>Division-Fleet Management:</u></b>			
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 36,206,061	\$ 39,271,721	\$ 43,862,118
# FTEs	127	124	121
<b><i>Workload/Demand</i></b>			
# of overdue PM and safety inspection.	229	300	250
# of returns	4	4	4
<b><i>Efficiency</i></b>			
\$ of equipment accidents - City Fault. (Risk Management to monitor liability cost to the City)	\$ 639,800	\$ 750,000	750,000
Average Unit Cost (Fuel)	\$ 2.45	\$ 2.76	3.57
Fuel Consumption (Gallon)	7,445,089	7,579,683	7,815,432
Avg. Age of Fleet in Replacement Program (months)	96	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 15	\$ 14.39	\$ 14.39
Avg. # of days to repair vehicles and equipment	2.0	2.0	2.0
Avg. # of days (from the creation of a requirement until the receipt of Parts).	3.0	3.0	3.0
<b><u>Division-Human Resources</u></b>			
<b><i>Inputs</i></b>			
\$ of amount of budget	\$ 94,293,079	\$100,526,973	\$ 106,342,463
# of FTE's	75	72	57
<b><i>Workload/Demand</i></b>			
Organizational Support (OS) - # of examination requests administered during fiscal year.	200	250	250
Organization Development (OD) - Aggregate # of employees enrolling in LDA annually (Beginning in Jan 2009)	750	792	250

# CITY OF JACKSONVILLE, FLORIDA

## Central Operations

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
Organizational Support (OS) - # of approved equity pay increases processed.	27	0	0
Organizational Support (OS) - # of approved special pay increases processed.	8	0	0
OS - # of Oracle transactions processed during Fiscal Year.	8,500	8464	9500
<b>Efficiency</b>			
Exam Contract Completion Rate	71.42%	100%	98%
HR - Audit for errors by sampling 75 Oracle transactions / EB, OS – bi-weekly after payroll runs.	< 5.0%	< 5.0%	< 5.0%
Employee Benefits (EB) - Audit of enrollment changes	< 2.5%	< 3.0%	< 2.5%
OS - Improve the employee to supervisor staffing ratio / report semi annually	1:5	1:5	1:5
OS – Time elapsed from receipt of external exam request to list certified, excluding extended recruitment positions	17 Calendar Days	18 Calendar Days	18 Calendar Days
OS - Time elapsed from receipt of request to fill vacancy via internal exam to list certified, excluding extended recruitment positions.	34 Calendar Days	35 Calendar Days	35 Calendar Days
OS – Time elapsed from applicant selection by management to entry into Oracle as new hire	9 Calendar Days	10 Calendar Days	10 Calendar Days
- New Hires	5 Calendar Days	5 Calendar Days	4 Calendar Days
- Terminations	5 Calendar Days	5 Calendar Days	3 Calendar Days
- Worker Status Changes	5 Calendar Days	5 Calendar Days	4 Calendar Days
HR - Customer satisfaction survey / reports semi annually	3.70%	3.70%	

### Division-Call Center/Office of the Director

#### **Inputs**

\$ Amount of Budget	\$ 1,229,065	\$ 1,405,797	\$ 1,176,185
# of FTE's	26	24	23

#### **Workload/Demand**

Customer Satisfaction	4.5	4.5	3.5
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#### **Efficiency**

Avg. Speed of Answer	0:02:00	0:02:00	4:00+
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### Division-EBO and Contract Compliance

#### **Inputs**

\$ Amount of budget	\$ 749,931	\$ 1,905,042	\$ 622,037
# of FTE's	11	5	4

#### **Workload/Demand**

# of JSEB Applications Received/Reviewed	498	425	459
# of Outreach Events	New	15	20
# of Contracts Reviewed for Participation	118	230	240
# of Section 3 Applications Received/Reviewed	New	41	60

#### **Efficiency**

Avg. # days per month spent improving JSEB reports	New	10	10
Avg. # days to process JSEB application	30	30	30
Avg. # days to review contracts for participation	New	3	3
% of New JSEBs applying for Bonding Assistance	7%	7%	****
% of New JSEBs applying for Capital Access loans	5%	2%	2%
Number of JSEBs graduated from the program	New	2	2

# CITY OF JACKSONVILLE, FLORIDA

## Central Operations

SERVICES/MEASURES	FY 10	FY 11	FY 12
	Historical	Estimated	Projected
% of increase in JSEB applications	New	5%	*****
% of total dollars awarded to JSEB	6.18%	8.90%	7.54%
% of JSEB contract awarded as set-asides	26%	15%	17%
Number of Mentor/Mentee Relationships	2	1	3
Total Dollar of loans awarded to JSEBs through Access to Capital	\$ 2,428,529	\$ 2,674,079	\$ 2,551,304
Number of JSEBs Receiving Bonding or Counseling	New	210	*****
Number Quarterly and Annual reports completed timely	New	5	5

### Division-Procurement

#### **Inputs**

\$ Amount of budget	\$ 2,023,534	\$ 2,188,636	\$ 1,840,311
# of FTE's	29	27	26

#### **Workload/Demand**

Number of Formal Bids processed/awarded	345	345	400
Number of Purchase Orders processed/issued	19,500	19,500	20,500

\* A change in billing methodology from separate bill to property tax bill which caused the volume of payment issues to drop significantly.

\*\* This measure is too subjective as most requests are processed the same day. The effectiveness of response time is captured in customer satisfaction survey.

\*\*\* This measure is a duplication of another measure. The # of working days to process invoice payments from authorization to pay.

\*\*\*\* The bonding and assistance contract terminated.

\*\*\*\*\* This is a duplication of another measure that tracks the number of applications reviewed/received.

\*\*\*\*\* The bonding and assistance contract terminated.

# CITY OF JACKSONVILLE, FLORIDA

## Medical Examiner

SERVICES/MEASURES	FY 10 Historical	FY 11 Estimated	FY 12 Projected
<b>Inputs</b>			
\$ amount of budget	\$ 2,850,106	\$ 2,839,653	\$2,614,602
# FTE	27	27	27
<b>Workload/Demand</b>			
# of cases referred to Medical Examiner's Office	1,905	2,112	2,133
# of cases jurisdiction is declined (Non Medical Examiner's cases)	495	552	558
# of decedents transported	1,372	1,476	1,491
# of cases per Investigator (average)	238	264	267
# of cases in which autopsies were performed	1,088	1,164	1,176
# of autopsies per Pathologist	217	232	234
# of inspections (external examination only)	284	324	327
# of indigent cases referred to Welfare	293	504	509
# of cremation auhorizations requested	6,122	6,600	6,666
# of cremation authorizations referred to investigations	508	876	885
Turnaround time for cremation authorization investigations (days)	1	1	1
Doctor turnaround time for autopsy report transcription (days)	11	4	5
# of autopsy reports transcribed	1,065	1,332	1,345
Transcriptionist turnaround time for autopsy report transcription (days)	3	2	2
# of autopsy reports completed within 90 days	960	1,104	1,115
# of autopsy reports requested	1,550	1,548	1,563
# of autopsy reports mailed	1,324	1,368	1,382
# of general drug screens performed	1,073	1,195	1,207
Turnaround time for general drug screens performed (average)	5	5	5
# of microslides requested	2,334	3,545	3,580
Turnaround time for microslides requested (average days)	5	5	5
# of special tests sent out	13	33	33
<b>Efficiency</b>			
\$ per autopsy (internal examination)	\$2,160.00	\$2,225.00	\$2,225.00
\$ per inspection (external examination)	\$650.00	\$670.00	\$670.00
\$ per record review (private doctor)	\$360.00	\$370.00	\$370.00
\$ per non Medical Examiner's case (jurisdiction declined)	\$62.00	\$64.00	\$64.00
% of autopsies of total cases	57%	55%	55%
% of inspections (external examination only) of total cases	15%	15%	15%
% of non Medical Examiner's cases of total cases	26%	24%	26%
% of cremation authorizations referred to investigations	8%	12%	13%
% of demand met, autopsy reports requested/sent (active investigations withheld)	85%	88%	89%
% of autopsy reports completed within 90 days	88%	95%	97%

**CITY OF JACKSONVILLE, FLORIDA**  
**Jacksonville Public Libraries**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY 11 Estimated</b>	<b>FY 12 Projected</b>
<b><i>Inputs</i></b>			
\$ amount of budget	\$ 41,335,723	\$ 39,356,850	\$ 38,696,857
# FTE	363	353	352
<b><i>Workload/Demand</i></b>			
Circulation	9,087,192	8,563,087	8,134,933
<b><i>Efficiency</i></b>			
E-Library Circulation	56,061	88,476	132,714
<b><i>Effectiveness</i></b>			
Overall Customer Satisfaction Survey system score	8.7	8.8	8.8
Gate Count	5,029,115	4,884,907	4,640,662

**CITY OF JACKSONVILLE, FLORIDA**  
**Jacksonville Human Right's Commission**

<b>SERVICES/MEASURES</b>	<b>FY 10 Historical</b>	<b>FY11 Estimated</b>	<b>FY 12 Projected</b>
<b>Inputs</b>			
\$ amount of budget	\$ 1,230,630	\$ 982,048	\$ 879,856
#FTE	17	17	12
<b>Workload/Demand:</b>			
# of investigative inquiries. <b>(Telephonic)</b>	2,257	1,500	1,500
# of investigative inquiries. <b>(Electronic-Walkin-Questionnaires)</b>	684	650-700	550-650
# of employment charges accepted.	259	300	250
# of employment charges resolved.	170	180	173
# of housing/public accommodations complaints accepted.	43	40	40
# of housing/public accommodations complaints resolved.	42	24	35
# of participants completing study circles.	120	325	250
# of participants attending dialogue sessions on race/ethnic relations.	735	500	500
# of participants reached through educational outreach activities	2,371	1,732	1,700
<b>Effectiveness:</b>			
% of employment charges resolved within 180 days.	31.8%	35.0%	25.0%
% of housing/public accommodations complaints resolved within 100 days.	42.90%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.29	4.56	3.50
Customer satisfaction scores for housing/public accommodations complaints	3.80	5.00	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	85	85	85
<b>EO/EA Division:</b>			
# of EO/EA Consultations.	42	40-45	40-47
#of EO/EA Investigations accepted.	18	20	15
# of EO/EA complaints resolved.	14	15	10
Avg. days of EO/EA resolved complaints.	73.0	60-75	60-75
# of EO/EA training courses conducted.	42	35	20-30
# of city employees trained.	1,208	800	400
Customer Satisfaction score for EO/EA training.	4.76	4.80	4.60



DEPARTMENT OF FINANCE

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