

ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA



FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

CITY OF JACKSONVILLE, FLORIDA

ANNUAL BUDGET
FOR THE FISCAL YEAR ENDING
SEPTEMBER 30, 2011

JOHN PEYTON
MAYOR

KERRI STEWART
CHIEF ADMINISTRATIVE OFFICER

G. MICHAEL "MICKEY" MILLER
CHIEF FINANCIAL OFFICER

KENT R. OLSON
BUDGET OFFICER

Annual Budget

CITY OF JACKSONVILLE, FLORIDA
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

John Peyton
MAYOR

Kerri Stewart
CHIEF ADMINISTRATIVE OFFICER

City Council Members
John D. "Jack" Webb, President
District 6

Clay Yarborough, District 1
William Bishop, District 2
Richard A. Clark, District 3
Don Redman, District 4
Art Shad, District 5
Dr. Johnny Gaffney, District 7
E. Denise Lee, District 8
Warren A. Jones, District 9
Reginald L. Brown, District 10
Ray Holt, District 11
Vacant, District 12
Dick Brown, District 13
Michael Corrigan, District 14
Ronnie Fussell, Group 1 At-Large
John R. Crescimbeni, Group 2 At-Large
Stephen C. Joost, Group 3 At-Large
Kevin Hyde, Group 4 At-Large
Glorious J. Johnson, Group 5 At-Large

G. Michael "Mickey" Miller
CHIEF FINANCIAL OFFICER

Kent R. Olson
BUDGET OFFICER

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

ANNUAL BUDGET

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CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

PREFACE

How to Use this Book Format and Organization of the Annual Budget Book

This book is separated by tabs. Each tab represents a separate section of the City of Jacksonville's budget. All departments will have a uniform format to promote greater understanding.

Introduction – This introductory section provides a profile of the City of Jacksonville, its history, budget highlights, information on financial policies and generally accepted accounting practices GAAP, an overview of major city revenues and expenditures, the city's budget calendar, and its personnel distribution.

General Fund – The General Fund section includes additional information and descriptions of subfunds that house most of the city's basic municipal services.

Special Revenue Funds – The Special Revenue Funds section provides detailed information on those funds and trusts that have been established to account for revenues that are restricted to special uses.

Enterprise Funds – The Enterprise Funds tab contains data concerning the city's funds where costs will be recovered primarily through user charges, similar to private business.

Internal Service Funds – This tab includes greater detail on funds used to provide goods and/or services to other departments or agencies within the city, for which they are reimbursed by the recipient.

Other Funds – All funds not represented in the General Fund, Special Revenue Funds, Enterprise Funds, or Internal Service Funds sections are accounted for in the Other Funds tab.

Debt Management – An analysis of bonded indebtedness and various schedules of debt services requirements, in addition to debt policies and procedures, are the focus of the Debt Management tab.

Capital Projects – The Five-Year Capital Improvement Plan, a multi-year forecast of major capital buildings, infrastructures, and equipment needs of the city, is presented in this tab.

Departmental Budgets – This tab is comprised of more descriptive information regarding budgetary and operational revenues and expenditures for each department or regulatory board within the city.

Appendix – The appendix tab includes an index and glossary, miscellaneous statistical data, demographic information, construction activity, gross sales and property tax figures.

Format and Organization of the Fund Pages

Each fund tab contains a Summary of Subfunds page. This page details the personnel expenses, operating expenses, capital outlay, grants and aids, other uses for the current fiscal year for the fund. Immediately following the Summary of Subfunds page, each subfund will be presented in greater detail. On the respective sub fund page the following information is presented:

CITY OF JACKSONVILLE, FLORIDA

Description – The Description is a summary of revenues and expenditures within the subfund, followed by valuable information about the history of the subfund, its implementation and/or any ordinances or legislation governing the sub fund.

Revenues – The Revenues section provides information on money generated from taxes, charges for services, fines and forfeits, transfers, miscellaneous and other sources. There is a discussion of the specific revenue source along with an explanation of significant increases/decreases from the prior year's budget.

Expenditures – The Expenditures section presents additional detail on personnel expenses, operating expenses, capital outlay, other uses, and grants and aids. Similar to the Revenues section, the Expenditures section also explains material increases/decreases from the prior year's budget.

Format and Organization of the Department Budgets

The Department Budgets tab begins with a schedule of appropriations by department, which details personnel expenses, operating expenses, capital outlay, grants and aids, and other uses of expenditure appropriations for each department. Directly following this schedule are the various department and division pages showing the following information:

Organizational Chart – This page shows the department's mission and/or vision, along with the organizational hierarchy for the department and its various branches or divisions.

Function – The Function is presented on the division pages. Each division's purpose is indicated here, along with the scope of that division's responsibilities.

Highlights – The Highlights section outlines what the department or division hopes to accomplish with the adoption of the proposed budget for the fiscal year.

Analysis – An analysis of material changes to expenditures (personnel, operating, capital and other uses) is presented on each department or division page. In addition, any changes to personnel data from one fiscal year to the next would be presented here.

Financial Data – Expenditure information concerning the department's financials is presented on this page. The expenditures are represented by division and totaled.

Personnel Data - This section shows the number of authorized positions by division, in addition to the number of part-time hours allocated to the divisions.

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GENERAL FUND Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 09 Budgeted
011	General Fund-GSD	499,967,243	230,299,824	9,812,636	74,988,708	34,597,216	121,775,862	971,441,489
012	Mosquito Control State 1	28,044	320,979	31,437				380,460
015	Property Appraiser	7,390,157	962,366	1				9,352,524
016	Clerk of the Court	1,941,956	6,923	1			1,300,564	4,549,444
017	Tax Collector	9,857,217	62	1,699,106				15,498,185
018	Emergency Reserve						38,602,251	38,602,251
019	Public Safety Initiative	461,016				9,968,735		11,194,415
	Total General Funds	519,645,633	238,596,181	1,543,181	74,988,708	44,565,951	161,678,677	1,051,018,768

This table includes a personnel expenses column by fund, which includes regular salaries and wages, other salaries and wages, overtime, special pay, federal taxes, retirement contributions, life and health insurance and workers' compensation insurance.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT OF FINANCE

Each department lists its vision relating to its overall theme.

DEPARTMENT VISION:

The department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

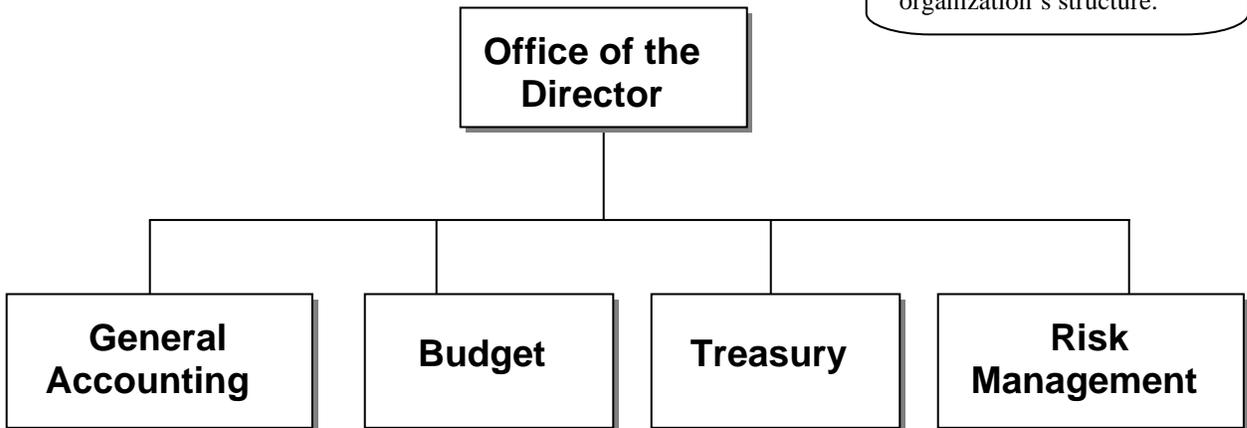
DEPARTMENT MISSION:

The department will list its mission and goals for the next two to five years.

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the consolidated City of Jacksonville.

Organizational Structure

Every department section includes a chart depicting the organization's structure.



CITY OF JACKSONVILLE, FLORIDA

FINANCE

EXPENDITURES BY DIVISION	FY 07 Actual	FY 08 Budget	FY 09 Approved	Dollar Change	Percent Change
ACCOUNTING DIVISION					
PERSONNEL EXPENSES	2,738,111	3,096,384	3,192,541	96,157	3.1%
OPERATING EXPENSES	1,714,655	2,003,643	1,285,212	-718,431	-35.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,453,289	5,100,028	4,477,754	-622,274	-12.2%
BUDGET DIVISION					
PERSONNEL EXPENSES	732,282	813,093	937,830	124,737	12.5%
OPERATING EXPENSES	215,349	234,016	217,000	-17,016	-7.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	947,631	1,047,110	1,154,831	107,721	8.0%
GENERAL EMPLOYEE PENSIONS					
PERSONNEL EXPENSES	369,669	389,043	459,731	70,688	18.2%
OPERATING EXPENSES	2,268,750	9,235,684	10,802,182	1,566,498	17.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-389,606	298,644	251,563	-47,081	-15.8%
DIVISION TOTAL	2,248,813	9,923,372	11,513,477	1,590,105	16.0%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	3,346,736	1,535,246	1,810,242	274,996	17.9%
OPERATING EXPENSES	1,246,971	507,002	599,510	92,508	18.2%
CAPITAL OUTLAY	41,574	1	1	0	0.0%
GRANTS AND AIDS	15,500	0	0	0	
DIVISION TOTAL	4,650,781	2,042,249	2,409,753	367,504	18.0%
RISK MANAGEMENT					
PERSONNEL EXPENSES	964,872	1,624,611	1,705,695	81,084	5.0%
OPERATING EXPENSES	38,229,615	39,131,813	35,399,399	-3,732,414	-9.5%
CAPITAL OUTLAY	0	79,903	1	-79,902	-100.0%
OTHER USES	107,305	387,680	417,101	29,421	7.6%
DIVISION TOTAL	39,301,792	41,224,007	37,522,196	-3,701,811	-9.0%
TREASURY					
PERSONNEL EXPENSES	683,218	746,531	815,700	69,169	9.3%
OPERATING EXPENSES	901,878	727,899	922,466	194,567	26.7%
CAPITAL OUTLAY	3,652	1	1	0	0.0%
DEBT SERVICE	2,616,875	28,964,930	38,171,067	9,206,137	31.8%
OTHER USES	0	72,057,308	109,893,356	37,836,048	52.5%
DIVISION TOTAL	4,205,622	102,496,669	149,802,590	47,305,921	46.2%
TOTAL EXPENDITURES	55,807,928	161,833,435	206,856,418	45,022,983	27.8%

Each department's financial page will be separated by division. Expenditures are shown for the prior two years as well as for the current year.

CITY OF JACKSONVILLE, FLORIDA

FINANCE

	FY 07	FY 08	FY 09	Change
AUTHORIZED POSITIONS				
ACCOUNTING DIVISION	50	51	49	-2
BUDGET DIVISION	40	11	11	0
GENERAL EMPLOYEE PENSIONS	6	6	7	1
OFFICE OF THE DIRECTOR	63	16	17	1
RISK MANAGEMENT	18	23	23	0
TREASURY	9	10	10	0

	FY 07	FY 08	FY 09	Change
PART TIME HOURS				
BUDGET DIVISION	51,851	1,040	1,040	0
GENERAL EMPLOYEE PENSIONS	0	0	1,080	1,080
OFFICE OF THE DIRECTOR	11,398	7,118	7,118	0
RISK MANAGEMENT	2,800	2,800	2,800	0
TREASURY	2,000	2,000	2,000	0

The number of authorized positions and part-time hours for each division within the department is shown for a three year period, along with the change from the prior fiscal year.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Finance
DIVISION:	Office of the Director

FUNCTION:

The Function defines the division's purpose within the city.

The Director's Office provides the financial, managerial and administrative support to its divisions to meet specific divisional goals as well as collective department goals.

HIGHLIGHTS:

Each Division will display accomplishments and changes from the previous year.

- Implementation of the new Defined Contribution option for the General Employees Pension Plan
- Assist with implementation of the Jacksonville Journey Program

ANALYSIS:

Each Division will display an abbreviated financial comparison with the previous year.

Personnel Expenses

There was a net increase of \$274,996 in personnel expenses due to a cost of living allowance, filling two vacancies in the Office of Performance Auditing and transferring the Inspector General's position from the Office of the Mayor to the Finance Director's Office. Some of this personnel expense is due to a budgeted lapse of \$52,183 that was restored. Because there was a change in the allocation methodology, Worker's Compensation also increased.

Operating Expenses

There was an increase in operating expenses of \$92,508, mostly due to a change in internal service allocations for Information Technology and General Counsel fees.

Capital Outlay

No Capital items were budgeted for FY 09.

CITY OF JACKSONVILLE, FLORIDA

How to use this Book

How to read Annual Budget Book Financial Schedules

The Chart of Accounts – The City of Jacksonville, Florida budget is organized according to the chart of accounts – the financial accounting and coding structure used in both this book and the budget ordinance. The chart of accounts is composed of funds, sub-funds, departments, divisions and object accounts.

Funds – A fiscal and accounting entity comprised of a self-balancing set of accounts reflecting all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number to allow effective and efficient management. Activities that are similar in nature and purpose are accounted for in the same fund.

Subfund – A budgetary and accounting entity that is a division of a fund. Although the fund level where all pertinent accounts must be self-balancing, subfunds of the city are also self-balancing.

Departments – A division of the city having a specialized function and personnel.

Divisions - A distinct or separate function within a department.

Object accounts – A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

The Finance Department maintains detailed financial information by fund, sub-fund, department, division, and object account. However, this book presents the budget at a more understandable level by department, division, fund, subfund and object account.

How to Read the Subfund Pages – Each subfund page presents a summary of revenues and expenditures for the department's operations in one of seven fund groups:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds
- Trust and Agency Funds

The top of the page presents sources of money – revenues, banking fund borrowings and transfers from other funds. The bottom half presents uses of money – expenses, expenditures, and transfers to other funds of the government.

The remainder of this page, and all of the next, describe in order what is represented by the rows of the expenditure and revenue financial tables.

Personnel Expense – This represents money paid to employees in salaries and wages (permanent and probationary, worker's compensation payments, terminal leave, salaries part time, salaries/benefits lapse, salaries overtime, special pay, shift differential, leave rollback/sellback, supervisory differential, out of class pay), employee benefits (FICA, Medicare

CITY OF JACKSONVILLE, FLORIDA

Tax, pension contribution, deferred compensation plan, group dental plan, group life insurance, group hospitalization insurance, employee accidental death insurance, workers' compensation insurance), unemployment insurance, etc.

Expenses:

Operating Expenses – Professional Services, security/guard service, contract food services-jail, service of process, auto allowance, travel expense, local mileage, postage, telephone, internal services charges, legal, copier consolidation, fleet vehicle rental, banking fund, electricity, fuel oil and gas, water, landfill charges, large volume container, rentals, equipment rentals, installment purchases, term lease with option, insurance and bonds-non payroll, general liability insurance, miscellaneous insurance, aviation hull/chemical, repairs and maintenance, printing and binding commercial, public buildings plant renewal, civil defense-guard service, informant's fund, clothing, clean, shoe/transfer all, tool allowance, miscellaneous services and charges, office supplies-other, agricultural supplies, chemical and drugs, clothing, uniforms and safety equipment, personal care supplies, repair and maintenance supplies, other operating supplies, employee training, dues, subscriptions and memberships, tuition reimbursement program, etc.

Capital Outlay – Mobile equipment, other heavy equipment, office equipment, office furniture & equipment including fax machine, computer equipment & software, specialized equipment, specialized equipment, banking fund – office equipment, banking fund – other heavy equipment, banking fund – computer equipment & software, etc.

Grants and Aids – Subsidies and contributions to other government agencies and to private organizations, local match for grants, miscellaneous appropriations – pass throughs, other grants and aids, etc.

Other Uses – Supervision allocated, indirect cost (general government), contingency, adjustments prior year revenue/expenses, payment to fiscal agent, contribution to component unit, banking fund – contingencies, interfund transfer out for debt service interest, interfund transfers out for debt service principal, interfund transfer out, intrafund transfer out, etc.

Revenues:

Taxes - Ad valorem taxes, sales and use taxes, franchise fees, utility service taxes, etc.

Licenses and Permits - Business taxes, etc.

Intergovernmental Revenue - Federal grants, federal payments in lieu of taxes, state grants, state shared revenues, contributions from other local units, etc.

Charges for Services - General government, public safety, physical environment, human services, culture and recreation, other charges for services, etc.

Fines and Forfeits - Judgment and fines, violations of local ordinances, other fines and/or forfeits, etc.

Miscellaneous Revenue – Interest (including profits on investments rents and royalties), special assessments and impact fees, disposition of fixed assets, contribution and donations from private sources, gain or loss on sale of investments, other miscellaneous revenue, etc.

Other Sources – Interfund transfers in, debt proceeds, non operating sources, etc.



Jacksonville is a great city. It's a community with hardworking, caring and civic-minded residents. It's a city with tremendous potential for job growth and economic development. It's a city with wonderful natural assets and an enviable quality of life. As the new fiscal year begins, so do our renewed efforts to lead Jacksonville to a prosperous and sustainable future.

The fiscal year 2010-11 budget was developed under exceedingly difficult financial conditions that were beyond our control. While sacrifices were made, it continues to invest in this city in a manner that will keep Jacksonville solvent and on track. This was only possible to accomplish through a tremendous amount of collaboration, public input and countless hours of discussion and research.

The ongoing economic downturn that is affecting the entire country has had an enormous impact on our local tax base. Given these circumstances, it was necessary to ask for a millage rate increase. City Council approved a rate of 10.0353 mils. Combined with significant operational and employee cuts, this rate will enable us to provide essential services, protect our bond rating and continue our long tradition of being the low-cost provider among cities.

It is never easy to ask citizens to pay more. But, it is important that we keep our tax burden in perspective. During good times, the city lowered its millage rate for 13 straight years. The rate I proposed is lower than when I took office, and it is also the lowest of any major city in Florida. And according to the Kiplinger report, we will continue to be one of the least tax burdened cities in America.

Each year I've been in office, I've asked our employees to do more with less and each year they have risen to the challenge. They are the ones who are laying the foundation for a new way of doing business. The fiscal year 2010-11 budget also includes deep cuts to operating expenses. In addition to the millions in employee-related expenses achieved through employee wage reductions and other concessions on other benefits costs, we've cut another \$22 million in operating expenses from government this year, and these cuts are on top of the tens of millions we've eliminated over the past several years.

The new budget, which represents a modest millage rate increase and across-the-board departmental cuts, reflects my focus on three quality of life indicators that I believe will produce the greatest long-term benefit to our city: providing economic opportunity through job creation and capital investment, improving and safeguarding the St. Johns River, and enhancing the safety of our residents.

Because we have a long history of fiscal responsibility and a diverse economy, I believe Jacksonville will be among the first cities to emerge from the national economic slump. One thing that sets us apart is the city's continued support of economic development activities.

During my time in office, we have built upon Jacksonville's reputation as one of the most business-friendly cities in America. Since 2003, the collective contributions of the Chamber, the JEDC, the City Council and my administration have resulted in more than 14,000 new jobs. And, the average wage for those employees is about \$50,000 annually, 17 percent above the national average.

Projects such as the expansion of JAXPORT and Cecil Commerce Center will bring new jobs and have an enormous economic impact on our entire region. With more corporations making Cecil Commerce

their home – and a new master developer on board – the complex continues to grow its reputation as a distribution, industrial and aviation hub. And port-related development will bring approximately 25,000-50,000 additional jobs to Jacksonville in the next decade.

It is our strategic location and tremendous transportation infrastructure that allows our port to contribute more than 65,000 jobs and nearly \$19 billion to the local economy. And with the expansion of the Panama Canal in 2014, our city's share of trade will continue to grow well into the 21st century.

Another noteworthy collaboration this past year was our citywide fight to keep the Jaguars in Jacksonville. While our port connects us to the world, it is important to protect those institutions and organizations that keep us on the map. We are one of 31 cities in the country that has the privilege of hosting the NFL – a distinction other cities will do almost anything to secure. That's why last fall I convened a meeting of Jacksonville's top community leaders. My charge to them was simple: no more blackouts. Ensuring the health of our NFL franchise will continue to be a critical priority for me until the stadium seats are filled for every game, and for every season moving forward.

The St. Johns River defines both our city's history and its future. It is the focal point of our city and the very lifeblood of our downtown. But the river and its 71 tributaries are sick. Algae blooms in past years were a clear indication of its failing health, and the Duval County Health Department has labeled 54 tributaries in this community as unsafe or hazardous. Jacksonville leaders took a big first step toward healing our river in 2007 with *The River Accord*. The city, along with its partners, committed to invest \$700 million over 10 years to restore the health of the Lower St. Johns. These preliminary efforts must be honored and expanded if we are to preserve this great natural treasure for future generations. Part of our efforts involving the St. Johns River includes improving access along its bank. Through *The River Accord* partnership, we're dedicating millions to restore its health, so the public spaces along it should reflect that commitment.

As city leaders, our highest priority is to provide for the safety of Jacksonville's citizens. The cost of violence is pervasive; it destroys families, threatens our way of life and diminishes our economic viability. We have had the unfortunate distinction of leading the state in murder for 10 years. One of the greatest threats our city faces, I believe, is that we become defined by our violence. There is no greater deterrent for economic and tax base expansion than the prospect of families and businesses choosing to live and work in places they believe to be safer than Jacksonville.

But by working together we are responding. For the last three years, this government has contributed more than \$55 million to prevention, intervention and enforcement programs. It is the largest contribution to crime fighting in the history of this government, and it has resulted in systemic change that is making a difference in the lives of our citizens. According to the Sheriff's Office, we saw a 14 percent reduction in the murder rate and remain on track to see similar reductions this calendar year as well.

The impact of this year's budget could have forced us to take a costly step backward. Instead, I believe it will help elevate our community to greatness. I am proud of the teamwork and collaborative thought that brought us to this point, and of all the city employees and administrators who worked on this effort.

CITY OF JACKSONVILLE, FLORIDA

MISSION

Serving you, meeting today's challenges, focusing on the future.

VISION

To make Jacksonville's local government the most responsible and effective city government in America, and Jacksonville the best place in the nation to live, work and raise a family.

GUIDING PRINCIPLES

- I. Public safety: Protecting the safety, health and property of our residents is a primary function of local government and the mayor's administration has proven it to be a top priority through actions such as unprecedented public safety funding and the implementation of the *Jacksonville Journey: Take a Step* initiative.
- II. St. Johns River: The St. Johns River is at the crux of Jacksonville's history, culture, economy and character, and our city's future success depends on the river's sustainability. Along with several state and local partners Mayor Peyton is working to clean up the river and preserve it for future generations through the *River Accord*, a 10-year, \$700 million program to begin restoring the health of the Lower St. Johns River Basin.
- III. Economic development: Ensuring robust economic development and job creation is critical to our city's financial stability. With the region's extraordinary infrastructure, available sites and a qualified workforce, the mayor's administration – in tandem with the Jacksonville Economic Development Commission – works to ensure that our city is the best location for businesses of all sizes and that Jacksonville remains the economic driver and cultural center for the seven-county, Northeast Florida region.

CITY OF JACKSONVILLE, FLORIDA



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Jacksonville
Florida**

For the Fiscal Year Beginning

October 1, 2009

A handwritten signature in black ink, appearing to be 'H.R.' followed by a flourish.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Snow'.

Executive Director

AWARD FOR DISTINGUISHED BUDGET PRESENTATION

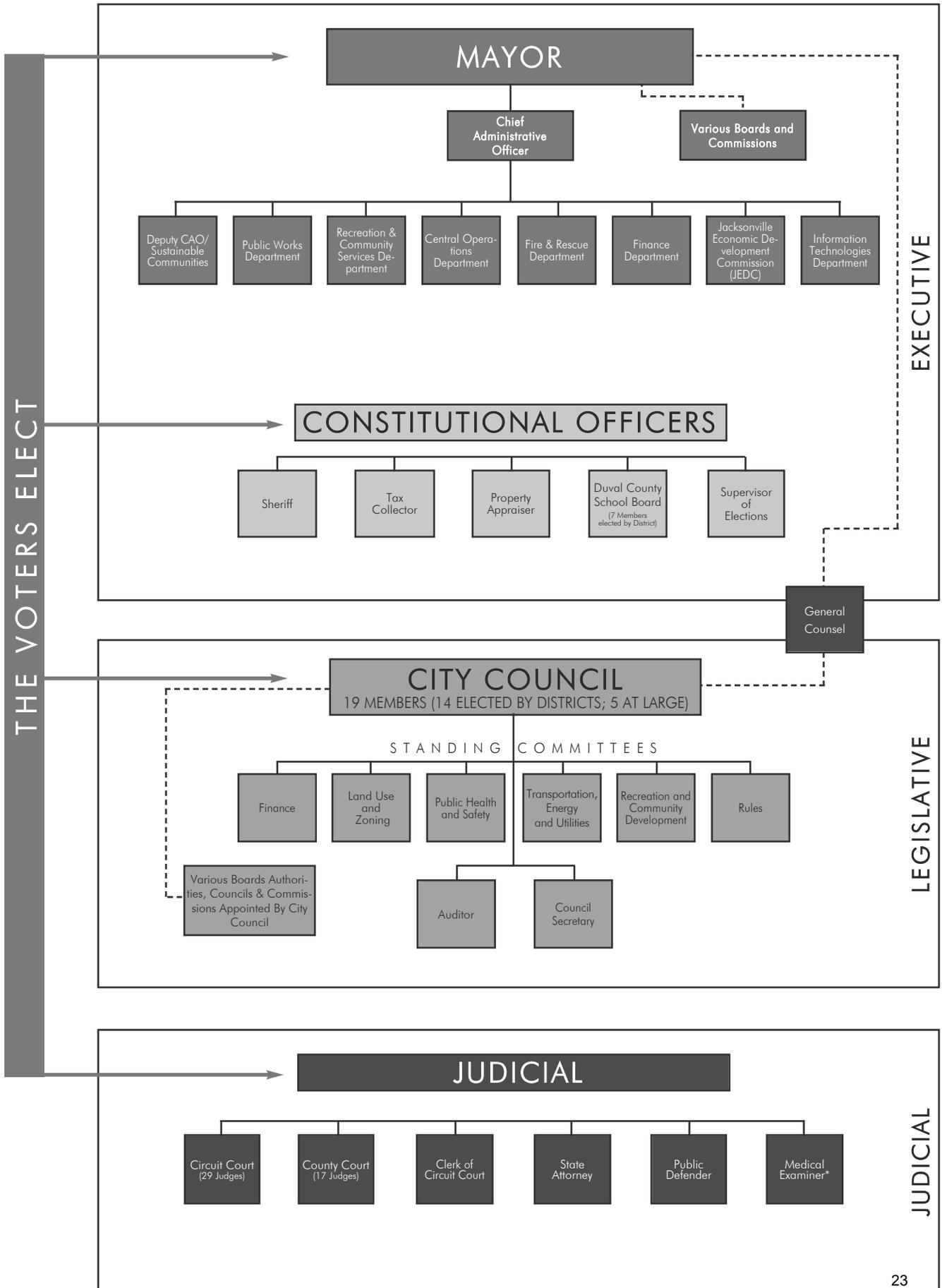
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2009. This is the twenty-fourth year in a row that the city has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

ORGANIZATIONAL CHART

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

PROFILE

Jacksonville, the largest city in land mass in the continental United States, lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 855,067 residents. The median age of Jacksonville residents is 35.3. The average household income is \$66,014, while the median household income is \$50,676.

Under its "strong mayor" form of government, the city's residents elect a mayor and a 19-member City Council, with five at-large members and 14 district members. John Peyton is Jacksonville's sixth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville's status as major port location and an intermodal transportation hub is a tremendous asset for the city, which is also a leading distribution center. With a transportation network embracing international port and air cargo facilities and rail and trucking routes, millions of tons of raw materials and manufactured goods move through the city annually.

With a long history of fiscal responsibility, Jacksonville is recognized for its efficiently run government. Mayor Peyton has chosen three critical quality of life indicators as his focus for the remainder of his term: the health of the St. Johns River, economic development through job creation and public safety.

Jacksonville is home to many natural assets and claims one of the largest urban park systems in the country. The active and passive parks and preservation lands are a key part of Jacksonville's quality of life, as are the miles of beaches and waterways, a major symphony orchestra, the downtown sports and entertainment complex and myriad special events that this sports-loving city hosts each year. Home to the NFL's Jacksonville Jaguars, the city welcomed its first Super Bowl in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation's most dynamic and progressive cities.

CITY OF JACKSONVILLE, FLORIDA

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a

CITY OF JACKSONVILLE, FLORIDA

U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders. and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

CITY OF JACKSONVILLE, FLORIDA

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the “Decade of Progress.” During this period, Duval County’s population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger’s Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title “Insurance Center of the southeast,” with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville’s development expanded beyond suburban and commercial growth. Art and Children’s Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority(now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the erection of the Independent Life Tower (later the Modis Building) which changed the city’s skyline.

CITY OF JACKSONVILLE, FLORIDA

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Today, the City of Jacksonville is home to three Fortune 500® Companies, CSX Corporation, Winn-Dixie Stores, Inc., and Fidelity National Financial. The CSX Corporation is ranked 259 on the Fortune 500® list and provides rail-based transportation services in North America. It provides integrated intermodal transportation services linking customers to railroads, through trucks and terminals.

Winn-Dixie Stores, Inc. operates as a food retailer in the southeastern United States. The company's stores offer grocery, meat, seafood, produce, deli, bakery, floral, health and beauty, and other general merchandise items. Its stores also provide pharmacy, liquor, and fuel products. Today, Winn-Dixie is one of the largest food retailers in the nation and ranks 340 on the Fortune 500® list.

Fidelity National Financial, Inc., currently ranked number 366 on the fortune 500® list of America's largest companies, is a leading provider of title insurance, specialty insurance and

CITY OF JACKSONVILLE, FLORIDA

claims management services. The company is mainly comprised of: Fidelity National Title Group, Inc.; and Fidelity National Property and Casualty Insurance Group.

Military Connections

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station, covers 3,800 acres on the west bank of the St. Johns River and employs more than 23,000 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. Most recently, NADEP Jacksonville became the first command in the Department of Defense to receive comprehensive ISO 9001:2000 certification.

Naval Station Mayport is homeport for guided missile cruisers, destroyers, guided missile destroyers and guided missile frigates, a total of 23 ships, plus six helicopter squadrons. NS Mayport covers 3,409 acres and employs over 15,000 military and civilians, making the station the third largest naval facility in the continental United States.

The Marine Corps Blount Island Command is located on the east end of Blount Island and employees many employs 799 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program.

Although not listed as one of the three military installations in Jacksonville, the Navy's \$1.7 billion Trident Nuclear Submarine Base, located 35 miles north of the City in Kings Bay, Georgia and covering approximately 16,000 acres, is considered a part of the Jacksonville military community. It is the only base in the Navy capable of supporting the Trident II (D-5) Missile. Currently, the base berths eight submarines and employs more than 9,000 military and civilian personnel.

Military History

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles were fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

CITY OF JACKSONVILLE, FLORIDA

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

FORM OF GOVERNMENT

The City of Jacksonville operates under a Strong Mayor-Council form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government, which includes eight business units. The mayor appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

CITY OF JACKSONVILLE, FLORIDA

FACT SHEET

Duval County Population		900,518	
City of Jacksonville Population		855,067	
City Area		840.1 square miles	
Internet Home Page Address		http://www.coj.net	
<hr/> Comparisons <hr/>			
	FY 09	FY 10	FY 11
General Fund Budget	1,051,018,768	1,061,159,418	1,072,007,469
Net General Fund Budget	878,515,337	891,099,587	914,481,127
Total City Budget	2,003,013,140	2,053,619,136	2,072,111,887
Total Net City Budget (Includes Misc Federal Programs)	1,635,803,615	1,679,375,181	1,710,504,789
Ad Valorem Taxes (GSD)	474,660,310	490,818,314	506,689,525
City Employees			
Other	5,048	5,093	5,001
Police Officers	1,713	1,714	1,718
Fire and Rescue	<u>1,258</u>	<u>1,255</u>	<u>1,240</u>
Total Number of City Employees	8,019	8,062	7,959
Millage Rate			
Operations	8.4841	9.2727	10.0353
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	8.4841	9.2727	10.0353

CITY OF JACKSONVILLE, FLORIDA

BUDGET HIGHLIGHTS

- The recession has had a significantly negative impact upon the city's revenues. This includes a drop in the city's property-tax base of 7% or \$3.7 billion on a year-over-year basis. In addition, state sales tax distributions are projected to be down 3% from the fiscal year 2010 budget amount and down 19% from fiscal year 2006 revenues.
- The recession has also negatively impacted the city's revenue sharing funding. The State's revenue sharing program for local governments is heavily dependent upon sales tax monies to fund the distributions to county and municipal government. Sales taxes provide an estimated 83% of the funds that are distributed in the form of state revenue sharing. This has led to a reduction of \$3.2 million, or 7%, in state revenue sharing compared to fiscal year 2010.
- To partially offset the decline in revenues and allow the city to continue to fund government services, the city increased the millage rate from 9.2727 to 10.0353, which is below the rolled-back rate of 10.1193 mills. A rolled-back rate is defined as the millage rate that would generate the same amount of property tax revenue from one year to the next from properties that were on the tax roll in the previous year. This means that while, on the whole, property values declined the impact to individual property owners varied. The change in the assessed value of the property determined whether there was an increase or a decrease, as well as the size of the increase or decrease. For the owner of a home with an assessed value of \$95,000, assuming no change in the assessed value from the previous year, the increase in property taxes would be about \$72. Approximately 57% of the properties in Jacksonville saw an increase in their ad valorem taxes, while 37% of properties saw a decrease in their ad valorem taxes. The remaining 6% of properties paid the same amount in property taxes as a year ago.
- A total of \$46 million in expenses were cut from the general fund during the budget process. The savings include \$20 million from reductions in salary and benefit costs (including \$5.6 million from eliminated positions) and \$26 million in departmental and non-departmental operating cost savings from a variety of sources. Also included in these savings are reductions of 66% in training costs, 56% in travel costs and \$3.8 million in information technology operating costs reductions. In total, all but two departments within the city's general fund experienced a reduction in their total budget from fiscal year 2010 to fiscal year 2011. Public Works' budget had an increase of 0.2%, mainly due to an increase in utility costs. The Supervisor of Elections had an increase in its budget due to the three scheduled elections in fiscal year 2011 compared to the one election in fiscal year 2010.
- The Jacksonville Journey will commence its third year of operations in fiscal year 2010-11. This program, conceived by a panel of nearly 150 community leaders, provides more than \$10 million toward keeping children safe and involved in positive activities, including expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also funds programs for juvenile crime prevention as well as programs that will help ex-offenders transition to being productive citizens again.
- The budget also includes the elimination of 102 non-public safety positions in fiscal year 2011. Since fiscal year 2006, a total of 732 non-public safety positions have been eliminated, a reduction of 18.4% of all non-public safety positions.

CITY OF JACKSONVILLE, FLORIDA

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city/county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority, the Water and Sewer Expansion Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand, the Jacksonville Economic Development Authority and the Jacksonville Housing Finance Authority, while both component units, fall are under the executive branch of the government and have their budgets reviewed and approved by the mayor. In addition, neither of these two organizations issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

CITY OF JACKSONVILLE, FLORIDA

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced if revenues meet expenditures, without undue reliance on one-time sources, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

- Budgeted Revenues, Expenditures and Contingency Summary
- Schedule of Capital Outlay Projects
- Schedule of Public Service Grants
- Schedule of Appropriations by Division
- Miscellaneous Federal Programs - included for information only
- General Fund Revenues / Expenditure Projections (FY 10–15) – included for information only

As implemented by the mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted along with the Annual Budget. Section 122.603 of the municipal code requires the finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with

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the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 of the municipal code requires the submission of a quarterly financial report to the City Council. The chief financial officer for the city and each independent agency is required to submit a financial report to the council auditor covering the funds required by the council auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective chief financial officers are required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The council auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Mid-Year Budget Review

Section 106.110 provides for a mid-year forecast of the City's budgetary performance to date. The forecast includes an updated projection of both revenues and expenditures for the General Fund as well as any significant operating funds that are experiencing material fiscal year-end challenges or difficulties. A separate City Council meeting is scheduled to review the mid-year forecast and discuss any potential adjustments that may be needed to address issues raised. As part of the mid-year review, selected departments also provide written commentary regarding the projections for their particular department. In addition to the chief financial officer and other financial staff members, department and agency heads are required to attend this special City Council meeting to answer any questions by the City Council members.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. In addition, Section 106.402 authorizes the Council to designate certain filled positions to be deleted at the time the position becomes vacant.

Allocation of Indirect Costs

Section 106.800 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's chief financial officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The chief financial officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments

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incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Fees for Services

The municipal code provides in section 106.112 that the chief financial officer shall conduct a review of the fees imposed by the various departments of the city annually, and submit a report of the findings to the City Council. As part of this review, the chief financial officer shall determine the average cost of providing the services as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

The Chief Financial Officer shall, for each existing fee found to be less than 85 percent of the actual cost to the city of providing the service relating to such fee, increase the fee by the greater amount of one-third of the difference between the existing fee and actual cost to the city of providing the service or the amount of the increase from the previous year resulting from the preceding calculation. However, no increase shall result in a fee greater than the actual cost to the city of providing the service.

Upon completion of each annual review of fees, The Chief Financial Officer is authorized, for each existing fee found to be equal to or more than 85 percent of the actual cost to the city of providing the service relating to said fee, increase the fee amount by up to the annual percentage change in the Consumer Price Index.

The Chief Financial Officer shall file any change to the fee structure with the Council Secretary and such increased fee shall become effective upon such filing unless and until the Council enacts an ordinance to the contrary.

Grant Funding

Chapter 117 of the municipal code authorizes the mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council by ordinance. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the mayor shall disclose this fact to the Council at the time the appropriation is requested.

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Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 106.111 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are five areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value of the city, 2) debt per capita, 3) debt service expenditures as a percentage of general fund expenditures, 4) the percentage of the principal that will be paid down in the first ten years of the bond issue, and 5) the unreserved, undesignated General Fund Balance as a percentage of revenues. Below are the current targets and minimums or maximums (as applicable) for each criterion.

	Target	Maximum
Net debt to estimated market value	2.50%	3.50%
Debt per capita	\$2,600	\$3,150
Debt services as a % of general fund expenditures	11.50%	13.00%
	Target	Minimum
Percentage of principal paid within ten years	50.00%	30.00%
Unreserved, undesignated general fund balance as a % of general fund revenues	10.00%	5.00%

In addition, the city has a separately adopted Debt and Swap Policy. The policy provides further guidance and limitations that are not codified. A Debt Strategy Committee consisting of the chief financial officer, comptroller, treasurer, budget officer and a representative of the council auditor's office is charged with overseeing the debt and swap portfolios of the city. The Policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The guidelines include a discussion of the conditions under which the city will decide whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the Policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

There are also two policy statements dealing with debt management that are declared in the City's Comprehensive Growth Management Plan. The first policy states that total general tax supported indebtedness, as a percentage of total assessed valuation for ad valorem purposes shall not exceed five percent. The second states that annual debt service requirements for general tax supported debt for all funds shall not exceed twenty percent of the respective year's total General Fund revenues.

Finally, Section 110.514 of the municipal code requires the city's finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds is safety of

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principal, liquidity and yield, in that order. The Investment Policy divides the operating portfolio into two portfolios: 1) the Active Portfolio, for funds that are not expected to be needed in the short-term to meet the funding needs of the City, and 2) the Liquidity Portfolio, for monies that will be used to meet near term cash flow requirements. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the chief financial officer, chief investment officer, treasurer, comptroller, budget officer and a designee of the chief administrative officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds vote of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Swap Policy

Section 110.203 of the municipal code also authorizes the City's policy on swap transactions. Specific guidelines that are codified include the maximum notional amount as well as the requirement that a monthly calculation and reporting of same be provided to the Investment Committee. The maximum term and the minimum spread between the fixed and floating rate for an investment swap is specified in the Investment Policy. The maximum term for a floating to fixed debt swap is thirty years, but the term of each individual swap will be determined by the life of the underlying instrument that is being hedged.

The city has an additional policy document addressing swaps in greater detail that is not codified. As noted above, the Debt Strategy Committee is charged with overseeing the debt and swap portfolios of the city. This policy provides guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

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Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the chief financial officer and the general counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The chief financial officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorneys fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

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CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenue is recognized when it becomes both "measurable" and "available to finance expenditures of the current period." Ad Valorem taxes and most revenue received from the state, such as the half-cent sales tax distribution and state shared revenue, is accrued, because it meets the criteria of being susceptible to accrual. On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

FUND STRUCTURE:

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

General Fund: The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund. The General Fund includes the following subfunds: General Fund - General Services District (GSD), Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Public Safety Initiative.

Special Revenue Funds: Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. While the city

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has a number of special revenue funds, none of these account for 10% or more of the city's revenues or expenditures that are appropriated. The city does not adopt a budget for all of its special revenue funds. The following funds do not have an annual budget adopted: Community Development Block Grant, Job Training Partnership Grant, Other Federal, State and Local Grants, Better Jacksonville Trust Fund and Housing and Neighborhoods.

Debt Service Funds: Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds: Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from the sale of bonded debt issued by the city or contribution from the General Fund to fund major capital improvement projects, which is then appropriated. No capital projects fund represents more than 10% of the revenues or appropriated expenditures for FY 11.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services. The city did not have any proprietary funds whose revenues or expenditures were more than 10% of the appropriated budget for FY 11.

Fiduciary Funds

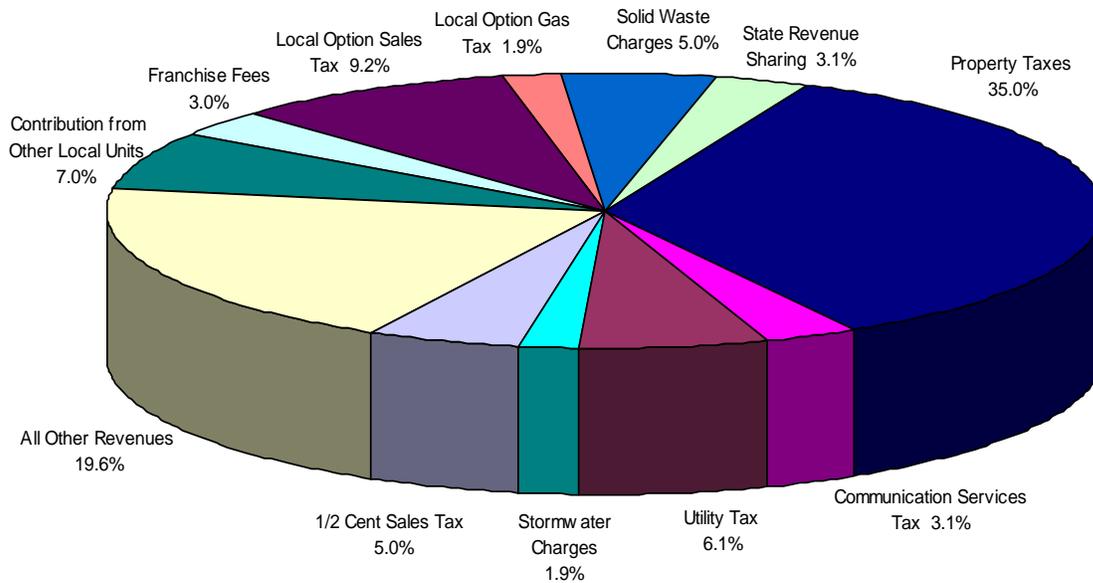
These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include the general employees pension fund, the correctional officers pension fund and the police and fire pension fund. There are no fiduciary funds whose revenues (additions) or expenditures (deductions) were more than 10% of the appropriated budget for FY 11.

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MAJOR CITY REVENUES

The City of Jacksonville receives a number of revenues to fund the services desired by its constituents. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The graph below depicts the major sources of revenues for all funds of the City of Jacksonville. Not including the other category, these revenues account for 80.4% of total revenues.

REVENUES:



MAJOR REVENUE SOURCES

Property Taxes

Property (Ad Valorem) taxes account for 35.0% of overall City of Jacksonville revenues and 51.2% of the General Fund – GSD revenues. The percentage of General Fund revenues derived from property taxes has remained relatively constant at about 50% for several years. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Actual revenue estimates calculated for use in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the calculations are made.

Under Florida law, each county's property appraiser must certify the ad valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action by August 4 of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax

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rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days before but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 11 millage rate for the City of Jacksonville is 10.0353 mills, or \$10.0353 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate"). The below table illustrates these requirements for the City of Jacksonville for FY 11:

Rolled-back rate:	10.1193
Adjusted Rolled-back rate	10.3811
Change in Florida per capita personal income:	(1.89)%
Maximum majority vote millage:	10.1849
Maximum millage rate with a two-thirds vote:	11.2034

Adopting a millage rate above 11.2034 up to the 20 mills statutory cap for the City of Jacksonville would require a three-fourths vote of the membership of the City Council.

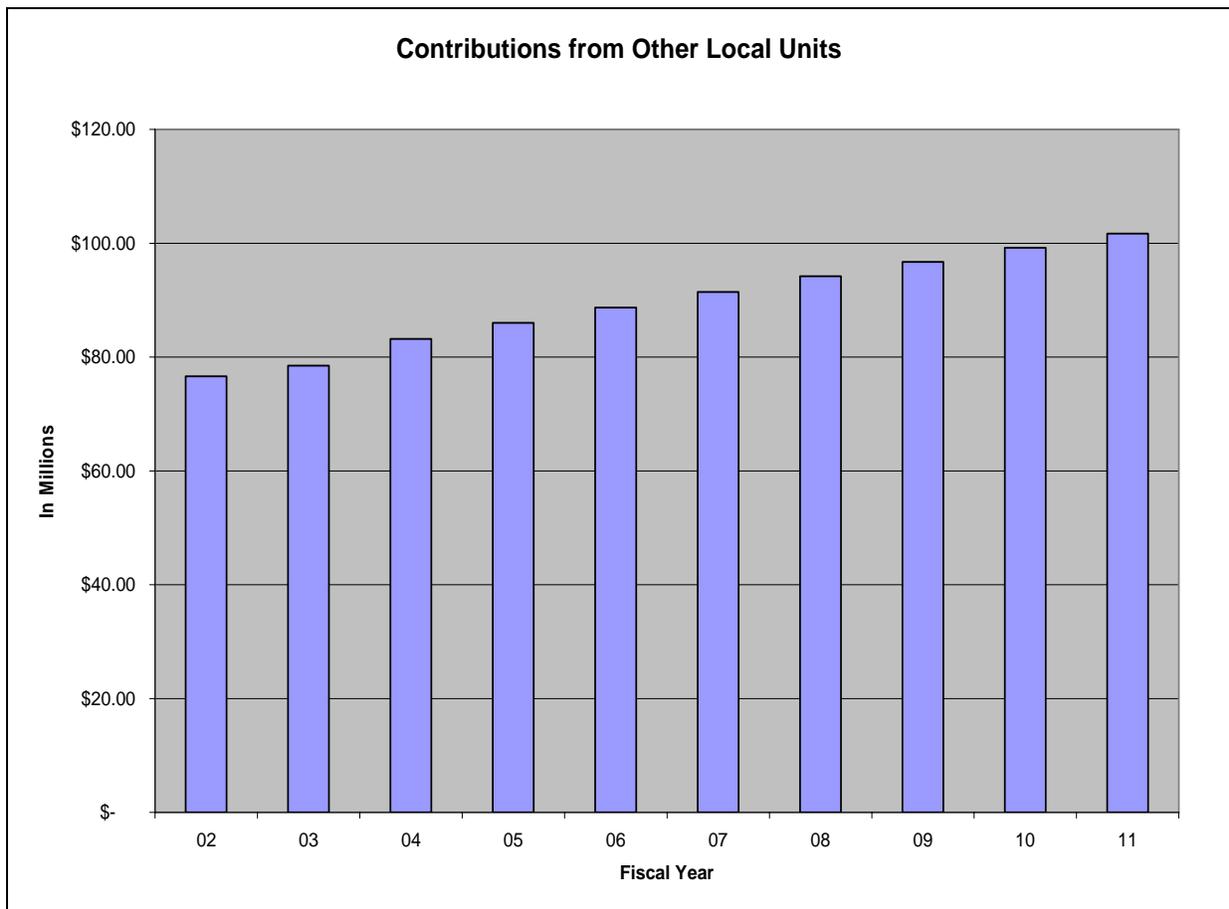
In Florida, tax bills are sent to taxpayers on November 1 and are due by the following March 31. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad

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valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates. The City's assessed value in fiscal year 2010-2011 decreased by \$3.9 billion, or 6.7%, from fiscal year 2009-2010, after decreasing by 5.8% the previous year. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. New construction added to the tax rolls amounted to \$0.9 billion, helping to offset decreases in the existing tax base. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. In FY 11, property tax revenues are expected to increase slightly, mainly due to the addition of new construction (noted above) coming onto the tax rolls for the first time. The current troubles in the housing market are expected to result in a contraction of another 2% in the City's assessed value in FY 12, but we anticipate assessed values will stabilize in FY13. This expected reduction for FY 12 is obviously below the historical trend of 6.2% growth annually. We also anticipate the growth in new construction will be below its historical trend of 2.8% growth since FY 99 for the next few fiscal years due to excessive inventory and weaker demand for housing. These growth rates will likely remain below trend through FY 14 before returning closer to their historical growth rates.

Contributions from Other Local Units

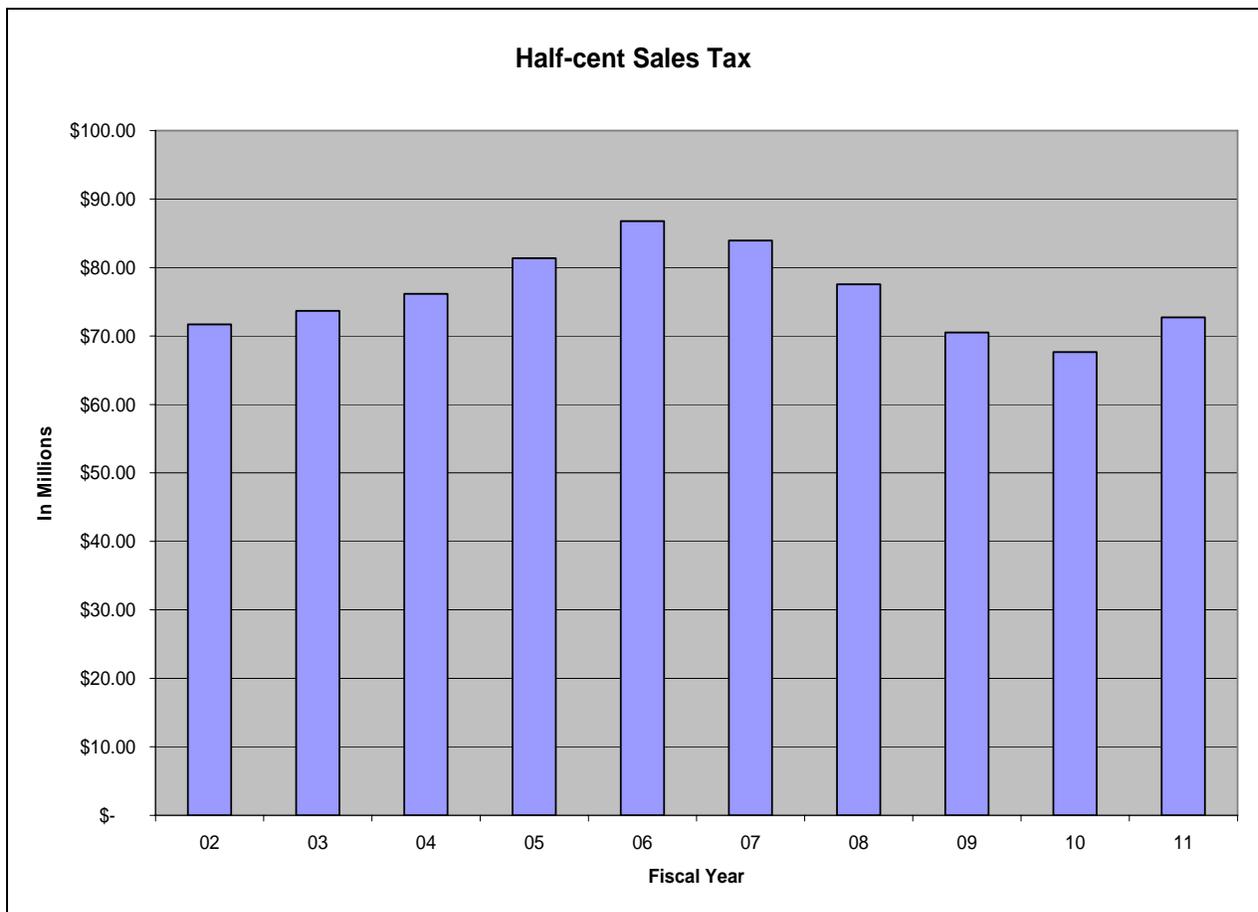
The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The amount is based upon a complex formula that utilizes the annual May to May kilowatt-hours sales figures expressed in dollars. There is a floor in the formula that provides for the growth of the contribution to equal at least \$2.75 million each year. The increase in this revenue has been at the floor amount (\$2.75 million) each year since fiscal year 2003-2004. For FY 09 through FY 16, the floor amount was changed to \$2.5 million annually. We anticipate receiving the guaranteed increase for at least the next few fiscal years.



CITY OF JACKSONVILLE, FLORIDA

Half Cent Sales Tax

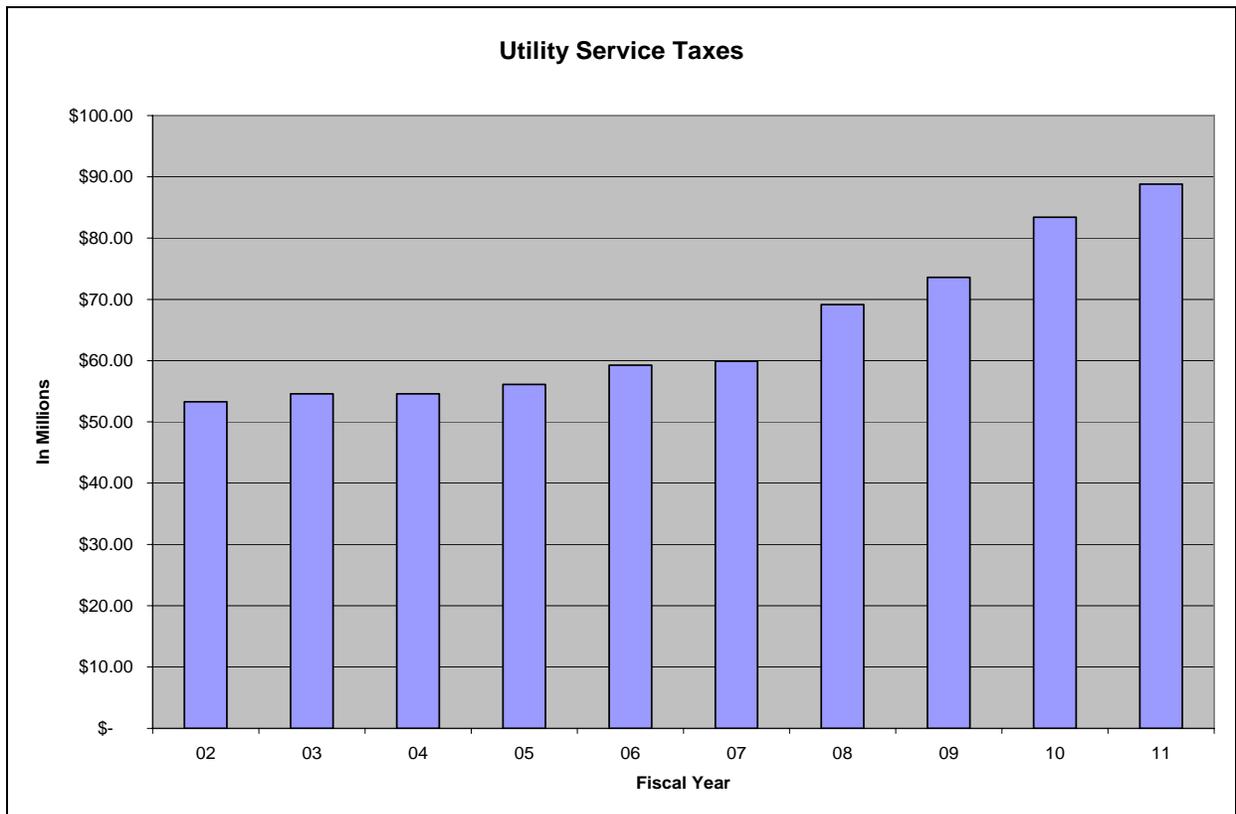
The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. The recession began in Florida earlier than its effects were felt in most of the country, hurting sales tax collections. Collections in FY 11 are projected to be higher than in FY 10, as the economic recovery in Florida most likely began in the second calendar quarter of 2010. The Half Cent Sales Tax is expected to recover yet still be slightly below its long-term average increase of 3.4% for the following few fiscal years.



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Utility Service Tax

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 11, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that was phased in over a four year period beginning October 1, 2007 by JEA and increased annually every October 1 through October 1, 2010. These increases were the first base rate hikes since 1994. For FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, it was 9.7%; for FY 11, it was 5.3%. Commercial customers saw increases in their base rates that were approximately 1% higher in each of the first three years as residential customers and the same rate of increase (5.3%) in the final year. These increases will have a negative impact on electricity demand as consumers reduce their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA has approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth is expected to be robust in fiscal year 2011, with much slower growth (1%) expected for the next few fiscal years. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. The tax on natural gas makes up just under 1% of the total utility tax collected. For FY 11, we anticipate utility tax revenues to reach \$88.8 million, an increase of 6.5% over the FY 10 amount, most of which is attributable to the earlier mentioned rate increases.



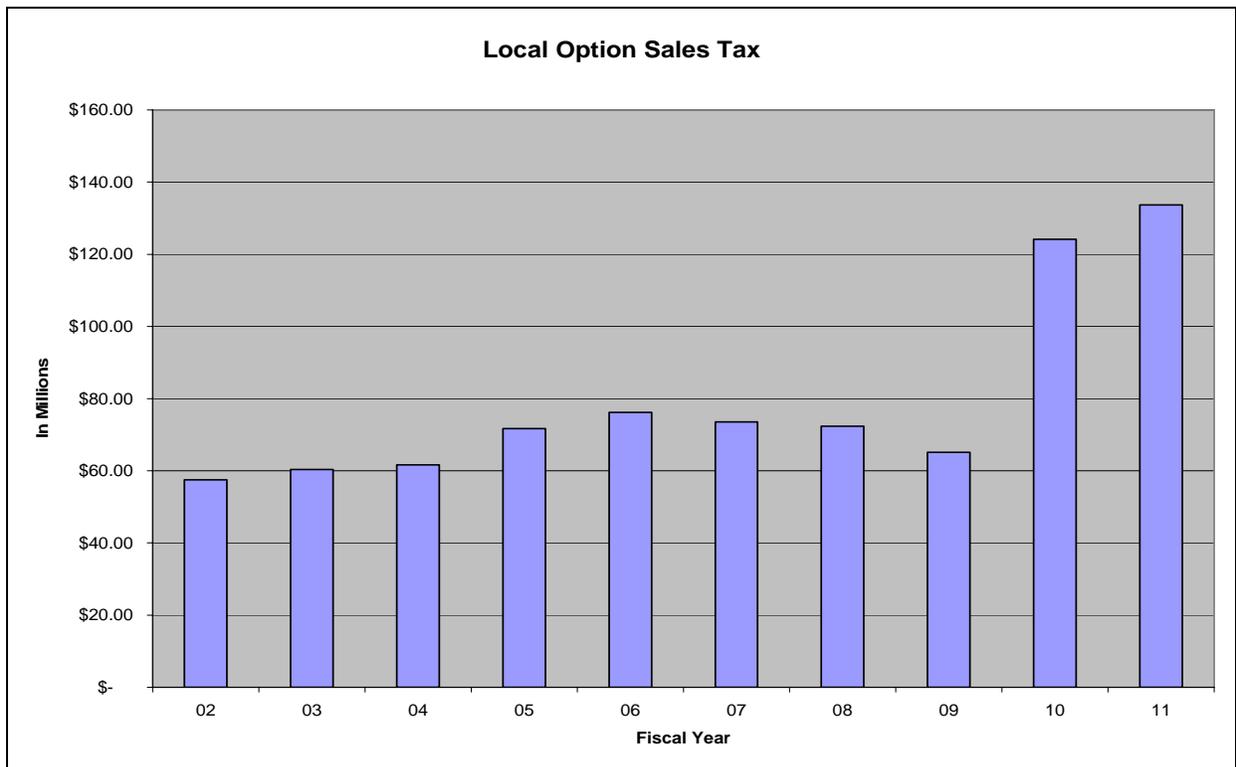
CITY OF JACKSONVILLE, FLORIDA

Franchise Fees

The city has had franchise fees resulting from franchise agreements for natural gas and manufactured gas distributors for several years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the new franchise fee represent the vast majority (97%) of the revenue that is projected from this source in FY 11. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets.

Local Option Sales Tax

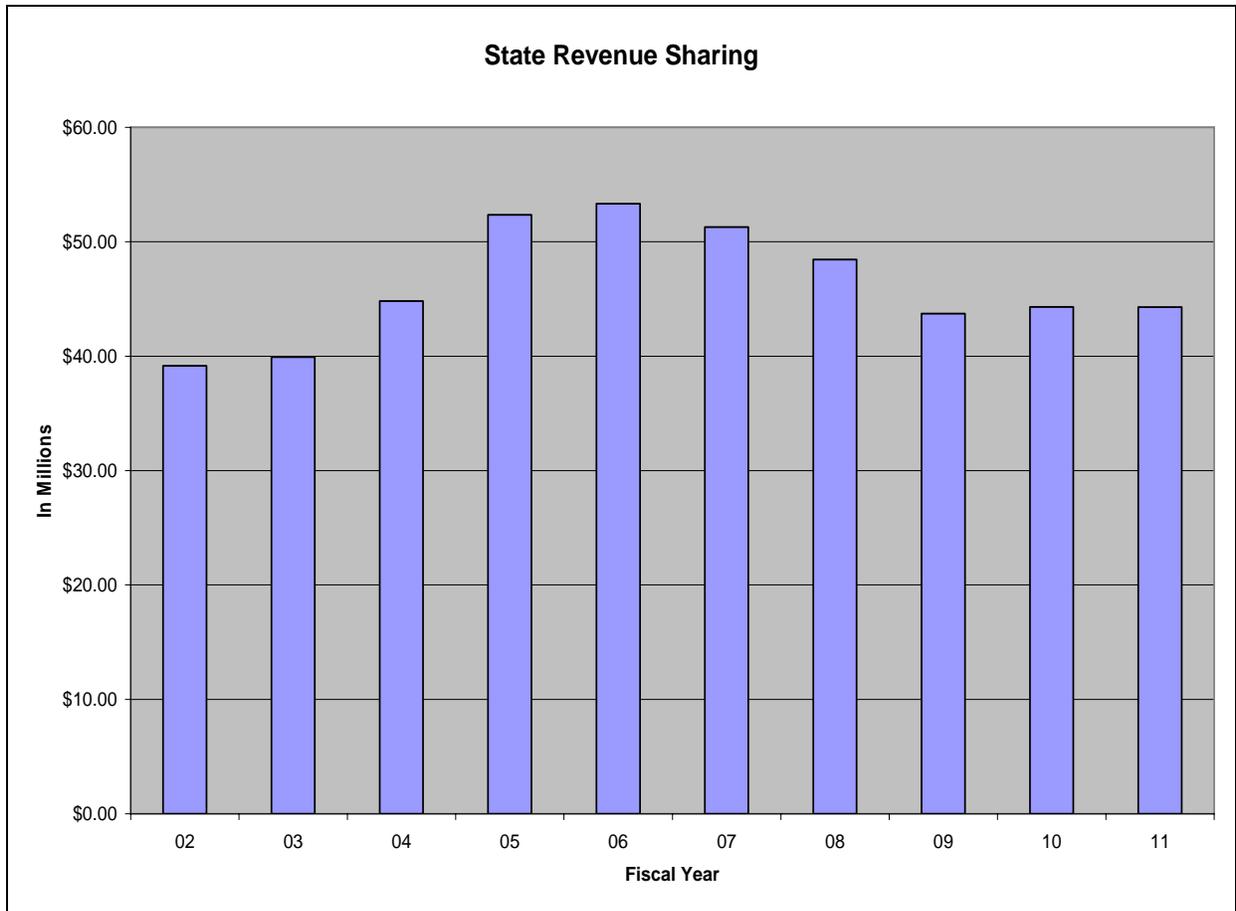
On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 09. Beginning in FY 10, the city chose to appropriate within the annual budget the portion of the infrastructure half-cent sales tax that is utilized for paying debt service, thus the jump from FY 09. We anticipate that sales tax revenues will continue a modest recovery by historical standards over the next few years.



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State Revenue Sharing

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. For example, municipal revenue sharing is expecting to receive 70.98% of its total revenue from sales tax revenues, 29.01% from gas taxes and the remaining .01% coming from a special fuel tax. For counties, revenue sharing is projected to derive 97.55% of its funding from sales tax revenues and 2.45% from cigarette taxes. The consolidation of the City of Jacksonville and Duval County allows the city to share in both formulas and revenue streams. In addition, the city receives revenue equivalent to \$6.24 per capita as Duval County. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession has been evident with sales tax and gas tax revenues struggling in FY09 and FY 10. We anticipate revenue sharing to be relatively flat from the FY 10 amount during FY 11, with modest recovery anticipated for future years. This fits into our projections for the economic recovery to be stronger in Jacksonville compared to the State of Florida as a whole.



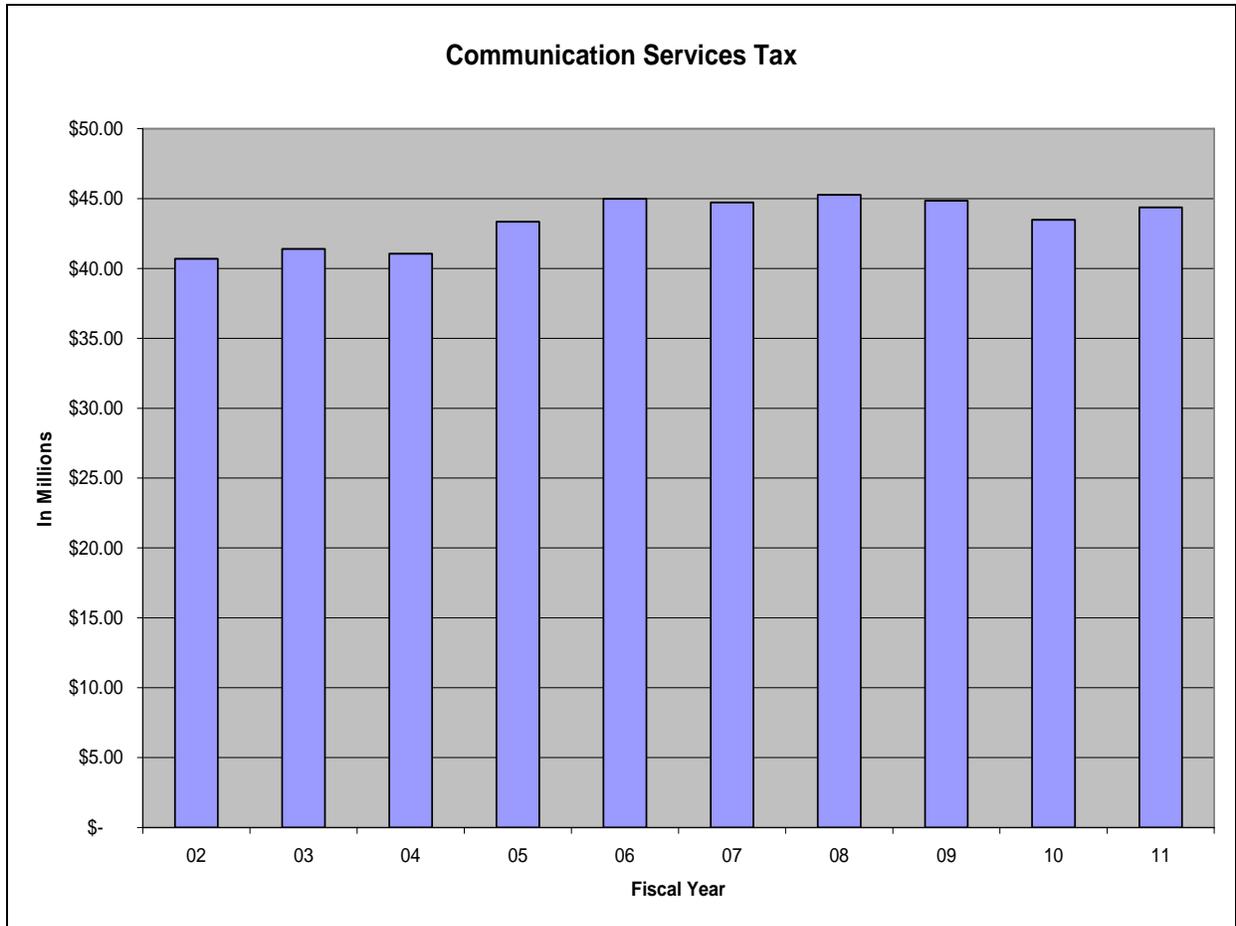
Stormwater Charges

The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 11, the stormwater fee is expected to yield \$29 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city.

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Communication Services Tax

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with the City's own projections of communication services tax collections based upon historical revenues to arrive at a final estimate. The recent trend by residents during the recession to forgo the use of landline phones and exclusively rely on cellular phones for communications continues to negatively impact this revenue source. Yet as the economic recovery continues, we expect a slight pickup in this revenue from the FY 10 actual revenues.



Solid Waste Charges

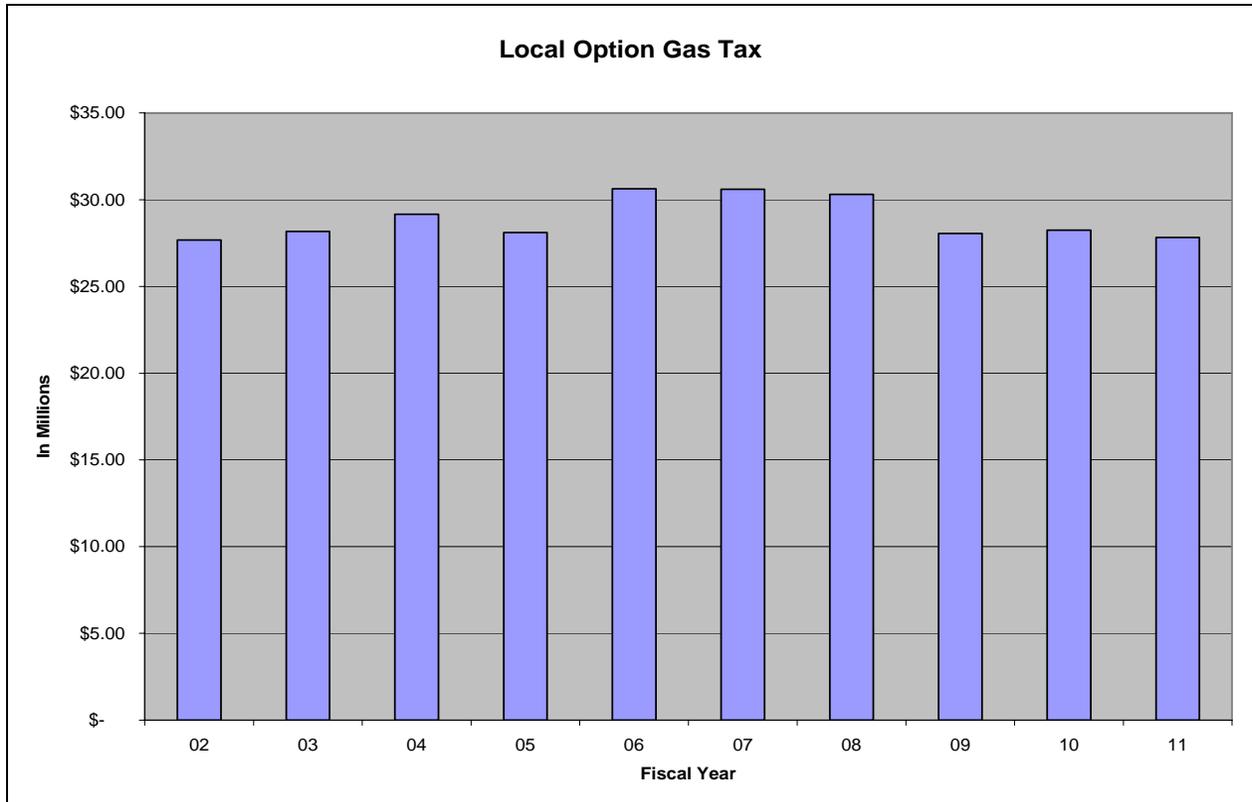
The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match levels seen in FY 08 after dropping in FY 09, as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. Franchise Fee revenues in FY 10 will be slightly higher in FY 09 as a result of more tonnage as well. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection.

Effective October 1, 2010, the solid waste fee will increase from \$5 per month to \$12.65 per month for residential garbage, yard waste and recycling collection. The fee is expected to generate \$38.1 million in revenue for FY 11.

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Local Option Gas Tax

The city levies a local option gas tax six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the JTA, the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. The local option gas tax saw growth in much of the past decade but has now dropped back to FY 05 levels. While gas prices peaked in the summer of 2008, the deepening of the recession led to a 7% decline in revenues in FY 09 and has remained relatively flat since that time. We anticipate that gas tax revenues will continue to be flat or at best a slow growth in future fiscal years.



Other Revenues

The revenue streams discussed thus far constitute 80.4% of all revenues anticipated to be received by the City of Jacksonville. The remaining 19.6% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory and Inspection Fees, Ambulance and E911 Charges, and Licenses and Permits.

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BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the Annual Budget Ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the division chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized positions or part-time hours between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Human Resources, Accounting and Budget systems. An action that requires Council approval is incorporated into a proposed ordinance by the Office of the General Counsel and is forwarded to the Council Rules Committee for introduction. Amendments that total \$10,000 or less are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval, include:

1. Appropriation of new revenues greater than \$100,000
2. Transfers between two or more subfunds of the General Fund
3. Transfers out of an Internal Services Fund account
4. Transfers affecting a Public Service Grant
5. Transfers out of or into a C.I.P. project in excess of 10% or \$500,000, whichever is less
6. Any action that affects City Council operating accounts
7. Transfers out of a reserve or cash carryover account
8. Transfers for a specific purpose, project or issue of more than \$750,000 in a single fiscal year

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

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BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By May 1, the Mayor must submit to the City Council a tentative proposed budget.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district. The Mayor must present a balanced budget to the Jacksonville City Council by July 15, in accordance with Section 106.201 of the municipal code.

Within 35 days of July 1, the City Council must set proposed millage rates. At that time, a date, time and place is set for a first public hearing on the proposed budget and millage rates.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the Property Appraiser and the Tax Collector within three days of adoption.

Not later than 30 days following adoption of an ordinance establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

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Mayor's Proposed Budget Preparation

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his Policy Chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions.

Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding technology. The City's Information Technology (IT) capabilities must be flexible, scalable, secure and environmentally conscious with the ability to respond to new goals and changing operating requirements by various agencies. To facilitate this, the City develops an Information Technology Plan (ITP) which focuses specifically on the equipment replacement and system development needs of the City, its constitutional officers and independent authorities/commissions and boards.

The City also prepares a 5-year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, side walks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
 - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
 - Maintaining infrastructure and public facilities
 - Outlining implementation strategies
 - Outlining service levels requirements
 - The CIP is adopted into this document.

The internal service providers conduct meetings with their clients to develop the budgets for the internal service funds. Prior to the development of the proposed budget, the internal service providers prepare their budgets in order for these services to be included in the client departments' budget submittals.

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Beginning with the development of the FY 11 Budget, the City held a series of budget workshop meetings that allowed residents to meet and discuss the various departmental functions and budgets. A total of eight of these budget workshops were held, with the first occurring in February and the final workshop in mid-May. In addition, City Council members held separate meetings to discuss budget issues with their constituents during the spring and early summer.

At the end of March, the Budget Office convenes a meeting attended by representatives from all Executive Departments and Elected Officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions as well as with the Administrative Services Division on their budget requests, and all departments work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

At the end of April, the Budget Office prepares a tentative proposed Budget based upon the budget submissions that have been received from the various departments and constitutional officers. Based upon these submissions, the Mayor consults with his executive staff to formulate a tentative proposed millage rate to be submitted as part of the tentative proposed Budget.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted for review to the Mayor's Budget Review Committee (MBRC). The MBRC is a standing executive committee that is comprised of five voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Chief Financial Officer, and the Policy Chiefs of the Mayor. This committee then makes any final budget recommendations to the Mayor on the proposed budget. The Mayor then consults with his executive staff, reviews the latest fiscal information available, and makes any final changes to the proposed Budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on the second Tuesday in July; the budget ordinance, millage levy ordinance, and related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in July. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

State law requires that a proposed millage rate be approved and filed by August 4 of each year to comply with Truth in Millage (TRIM) requirements. The proposed millage is based upon the Proposed Budget

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submitted by the Mayor. The proposed millage as well as the date and time of the first public hearing on the proposed millage and tentative budget is provided to the Property Appraiser and Tax Collector by August 4. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner by August 24.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the proposed budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2011 budget preparation phase.

BUDGET CALENDAR

January 15	Deadline to submit CIP forms with priority rankings to the Budget Office.
March 12	Deadline for internal service providers to submit their proposed budget to the Budget Office.
March 23	Electronic distribution to the departments of budget instructions and forms, including reports with five months of data and current level targets.
March 26	Budget Kickoff meeting is held.
March 31	ITP Committee prepares priority list of IT projects.
April 5	CIP submissions are reviewed and prioritized.
April 19	Deadline for posting revenue projections and current level request to the Budget System, and submitting budget forms to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April 30	Finance Director with Chief Administrative Officer/Mayor and Mayor's Chiefs review CIP and ITP.
April 30	Deadline for entering grant requests into GIFTS system.
May 1	Tentative proposed Budget is submitted to City Council.
May 10–June 2	Departmental Budget review with the Budget Office.
May 14–June 4	Distribution of revised reports to the departments that includes Budget Office recommendations on current level funding. Revisions made by the Budget Office are generally based upon consistently applied determinations that are agreed to by the departments.
June 1	Preliminary estimates of taxable values is received from the Property Appraiser.

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June 21	The MBRC reviews any unresolved differences and makes recommendations on funding to the Mayor.
June 21-June 25	Review of proposed budget, culminating with final budget decisions by the Mayor.
July 1	Certifications of Taxable Value received from the Property Appraiser.
July 14	The Mayor's Proposed Budget is presented to the City Council.
July 15	The Council begins its review of the Mayor's Proposed Budget.
July 27	City Council adopts proposed millage for Truth in Millage (T.R.I.M.) notice.
August 12 - August 26	The Council Finance Committee and other standing committees review the Proposed Budget.
September 14	During the first Council meeting in September, public hearings are held on both the proposed millage and the proposed budget. Following the public hearings, the Council adopts a tentative millage rate and a tentative budget.
September 21	The Finance Committee makes its final recommendation to the Council on the proposed budget. The recommended budget is made available for public inspection for seven days.
September 28	After the final public hearings, the Millage Levy Ordinance and the Budget Ordinance, as amended, are adopted by the City Council. Both ordinances are then signed by the Mayor.
October 1	The new fiscal year begins.

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FINANCIAL CONDITION PROJECTED FUND BALANCES AT SEPTEMBER 30, 2011 (in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Yr 2010-11 Totals</u>
ESTIMATED BEG FUND BALANCE	92,409	195,732	140,980	70,471	499,593
BUDGETED SOURCES:					
Taxes, Licenses & Permits	671,544	186,887	10,145	0	868,575
Intergovernmental Revenue	124,305	8,507	0	0	132,812
General Government Charges	21,407	1,042	632	271,332	294,413
Earnings on Investments	9,822	7,122	1,744	5,981	24,669
Fines and Forfeitures	3,330	758	624	0	4,712
Charges for Services	51,365	22,770	115,713	11	189,859
Special Assessments	0	0	0	0	0
Miscellaneous	16,283	27,994	10,557	841	55,675
Banking Fund Borrowings	1,165	0	0	69,537	70,702
Contributions from Other Funds	106,625	26,823	23,239	2,791	159,479
Total Sources	<u>1,005,845</u>	<u>281,904</u>	<u>162,654</u>	<u>350,493</u>	<u>1,800,897</u>
BUDGETED USES:					
Salaries and Benefits	561,701	15,037	23,415	29,878	630,030
Operating expense	250,107	30,886	97,550	269,586	648,129
Capital outlay	7,254	1,229	25,409	9,256	43,147
Debt service	77,873	75,437	28,283	40,362	221,955
Assistance to other agencies	42,460	122,822	0	0	165,281
Contributions to other funds	63,905	6,313	1,552	0	71,770
Total Uses	1,003,300	251,723	176,208	349,081	1,780,312
Projected Ending Fund Balance	<u>94,955</u>	<u>225,913</u>	<u>127,426</u>	<u>71,883</u>	<u>520,178</u>
Percentage Change:	2.8% a	15.4% a	-9.6% b	2.0%	4.1%

a) The increase in projected fund balance is due to a \$29 million corrective entry in various all years funds that appropriates operating revenue and removes previously appropriated fund balance transfers.

b) The decrease in projected fund balance is due to a \$9.5 corrective entry in the Stormwater debt service fund that removes a previously appropriated cash carryover.

Footnotes:

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled October 18, 2010 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

CITY OF JACKSONVILLE, FLORIDA

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2008					
Fund Balance, Beginning of Year	\$ 83,983	\$ 240,128	\$ (80,566)	\$ 50,893	\$ 294,438
Operating - Rev/(Exp)					
Revenues	934,323	367,630	89,662	214,014	1,605,629
Expenditures	<u>(782,775)</u>	<u>(303,555)</u>	<u>(103,264)</u>	<u>(220,844)</u>	<u>(1,410,438)</u>
Operating Income (Loss)	151,548	64,075	(13,602)	(6,830)	195,191
Non Operating - Rev/(Exp)					
Transfers In	8,503	33,296	156,383	3,042	201,224
Transfers Out	(150,782)	(94,456)	(22,002)	(239)	(267,479)
Long Term Debt Issued/Captial Contributions	4,906	0	97,925	0	102,831
Fund Balance, End of Year	<u>\$ 98,158</u>	<u>\$ 243,043</u>	<u>\$ 138,138</u>	<u>\$ 46,866</u>	<u>\$ 526,205</u>
FISCAL YEAR ENDED SEPT 30, 2009					
Fund Balance, Beginning of Year	\$ 98,158	\$ 243,043	\$ 138,138	\$ 46,866	\$ 526,205
Operating - Rev/(Exp)					
Revenues	959,147	338,659	124,332	225,612	1,647,750
Expenditures	<u>(827,467)</u>	<u>(274,146)</u>	<u>(147,413)</u>	<u>(215,712)</u>	<u>(1,464,738)</u>
Operating Income (Loss)	131,680	64,513	(23,081)	9,900	183,012
Non Operating - Rev/(Exp)					
Transfers In	6,113	31,125	53,738	4,346	95,322
Transfers Out	(131,062)	(75,132)	(23,539)	0	(229,733)
Long Term Debt Issued/Captial Contributions	5,292	0	0	0	5,292
Fund Balance, End of Year	<u>\$ 110,181</u>	<u>\$ 263,549</u>	<u>\$ 145,256</u>	<u>\$ 61,112</u>	<u>\$ 580,098</u>
FISCAL YEAR ENDED SEPT 30, 2010					
Fund Balance, Beginning of Year	\$ 110,181	\$ 263,549	\$ 145,256	\$ 61,112	\$ 580,098
Operating - Rev/(Exp)					
Revenues	929,115	265,922	115,993	249,242	1,560,273
Expenditures	<u>(834,157)</u>	<u>(281,249)</u>	<u>(155,671)</u>	<u>(233,565)</u>	<u>(1,504,643)</u>
Operating Income (Loss)	94,959	(15,327)	(39,678)	15,677	55,630
Non Operating - Rev/(Exp)					
Transfers In	14,150	30,106	43,412	3,769	91,437
Transfers Out	(127,883)	(82,595)	(8,009)	(10,087)	(228,574)
Long Term Debt Issued/Captial Contributions	1,002	0	0	0	1,002
Estimated Fund Balance, End of Year	<u>\$ 92,409</u>	<u>\$ 195,732</u>	<u>\$ 140,980</u>	<u>\$ 70,471</u>	<u>\$ 499,593</u>

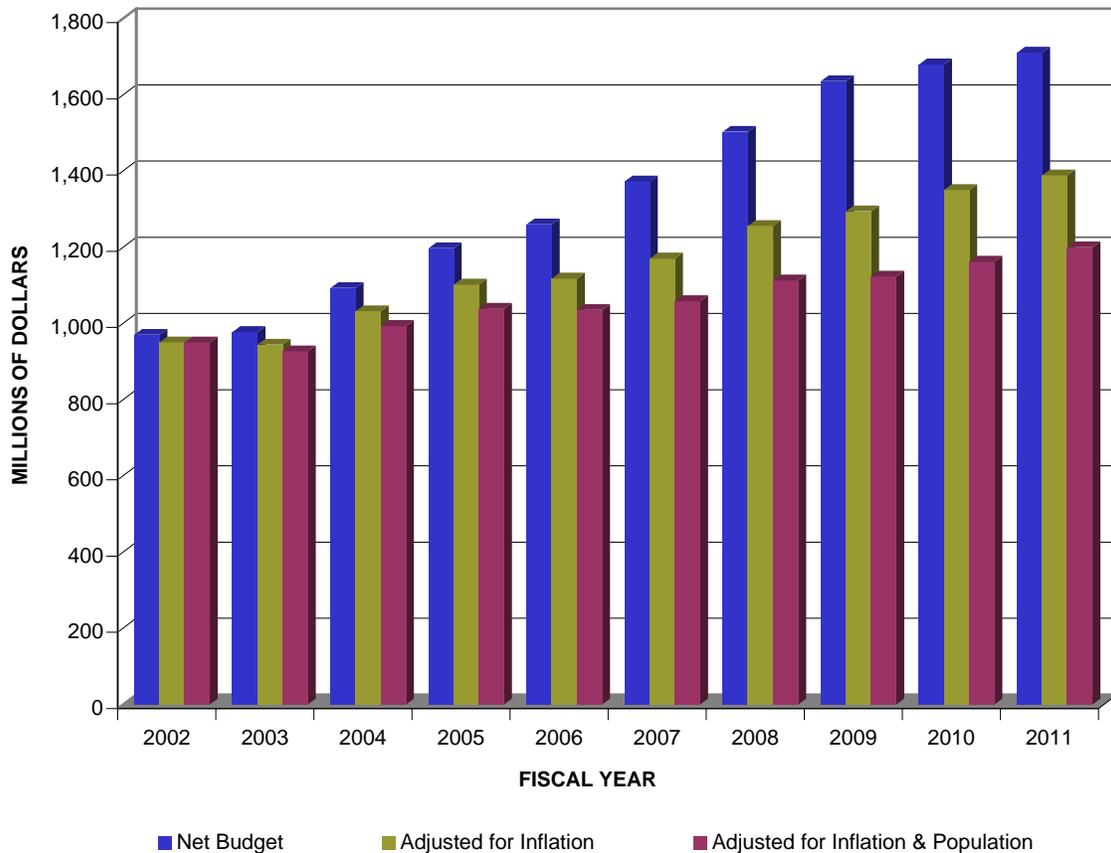
CITY OF JACKSONVILLE, FLORIDA

NET BUDGET

Interfund transfers and the cost of services provided by one division to another division of government (internal service costs) can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below, the net budget of the City has increased from \$970.1 million in fiscal year 2002 to \$1.710 billion for fiscal year 2011. However, adjusting for inflation during the period, the fiscal year 2011 budget would be equivalent to a budget in fiscal year 2002 of \$1.388 billion. When also taking into account the population growth during the same period, the fiscal year 2011 budget is equivalent to a budget of \$1.200 billion in fiscal year 2002.

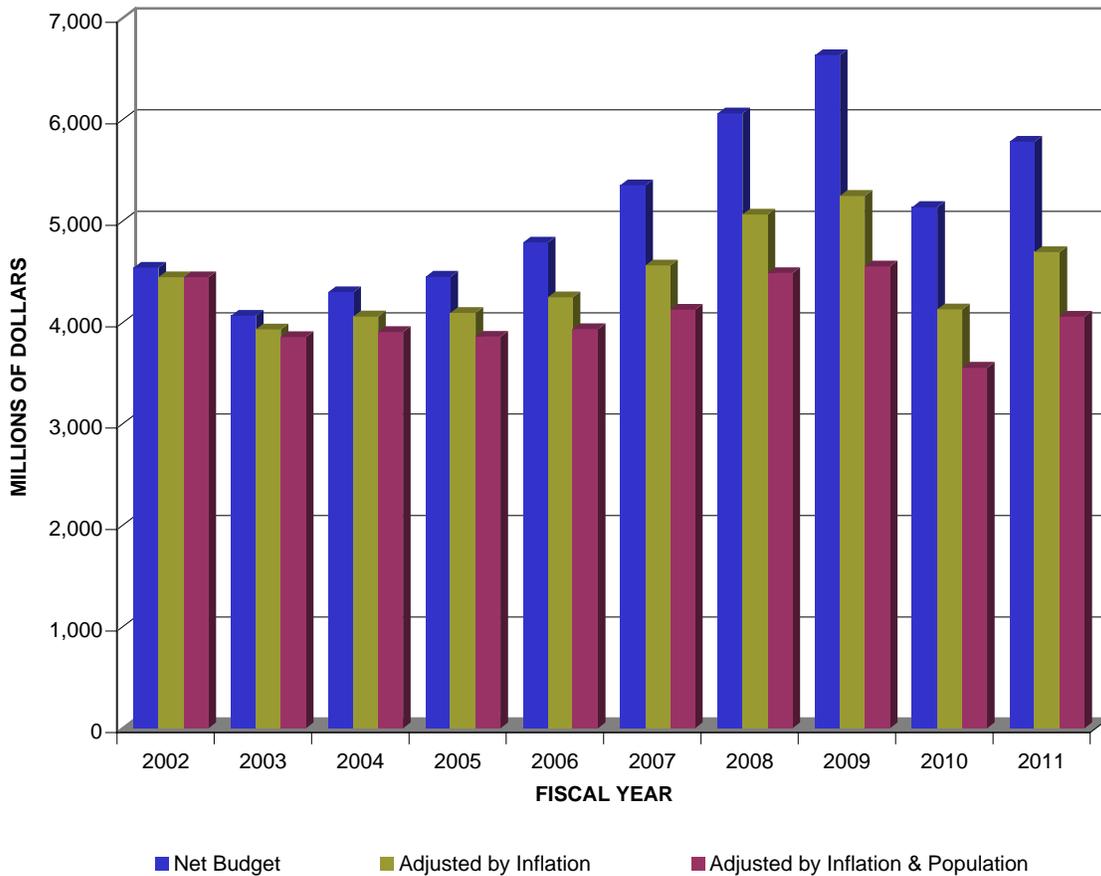
NET CITY BUDGET



CITY OF JACKSONVILLE, FLORIDA

The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. The net consolidated budget, adjusted for inflation and population, has been relatively flat over the past ten years, and is less than the comparative figure from fiscal year 2002.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CITY BUDGET FOR FISCAL YEARS 2009-10 AND 2010-11 (Excluding Fund to Fund Transfers)

	FY 10 Budgeted	FY 11 Budgeted	% Of Change
General Fund	\$ 891,099,587	914,481,127	2.62 %
Capital Project Funds	127,229,151	147,321,636	15.79
Special Revenue Funds	368,343,804	353,449,763	(4.04)
Enterprise Funds	152,728,576	192,698,922	26.17
Internal Service Funds	127,086,881	90,979,055	(28.41)
General Trust and Agency Funds	809,840	950,816	17.41
Component Units	<u>12,077,342</u>	<u>10,623,470</u>	<u>(12.04)</u>
TOTAL CITY OF JACKSONVILLE	\$ <u>1,679,375,181</u>	<u>1,710,504,789</u>	<u>1.85 %</u>

A More Detailed Summary Follows.

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2008-09, 2009-10 AND 2010-11

	FY 09 Budgeted	FY 10 Budgeted	FY 11 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	\$1,051,018,768	\$1,061,159,418	\$1,072,007,469
Less: Cash Carryover	38,602,251	41,602,251	44,362,825
Contributions to Other Funds:			
Alcoholic Rehab Trust Fund	343,961	333,642	333,987
Ash Sites	2,041,250	0	0
Beach Erosion	550,000	550,000	200,000
Building Inspections	683,024	0	0
Capital Project Funds	10,394,586	2,737,636	3,700,000
Cecil Commerce Center	1,390,465	1,500,038	1,509,133
Children's Commission	16,390,114	21,058,173	20,673,779
City Venues	8,590,933	7,836,182	9,801,442
Community Development	269,408	269,268	275,357
Court Technology - Recording Fees	0	0	544,845
Federal Programs	424,263	424,264	491,265
Hanna Park	0	381,941	499,578
Information Technology	500,000	500,000	482,000
Jacksonville Economic Development	10,658,720	9,692,005	8,866,911
Jacksonville Housing Finance Authority	52,585	0	0
Jacksonville Port Authority	3,033,027	8,445,478	7,989,018
Jacksonville Transportation Authority	1,220,350	1,220,350	1,254,804
Motor Vehicle Inspection	0	0	40,000
Public Parking Garage	1,562,868	0	1,075,715
Public Parking System	0	0	60,427
Solid Waste Disposal	20,783,952	21,417,409	0
Storm Water	1,561,000	1,293,851	869,685
Tax Increment Districts	0	0	2,220,543
Vehicle Replacement	2,689,346	1,244,062	1,250,000
Full Cost Recovery	15,080,699	19,056,977	18,818,729
Transfers between General Funds	25,655,485	22,839,482	23,491,315
Interfund and Intrafund Transfers	10,025,144	7,656,822	8,714,984
TOTAL - GENERAL FUND	878,515,337	891,099,587	914,481,127

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2008-09, 2009-10 AND 2010-11

	FY 09 Budgeted	FY 10 Budgeted	FY 11 Budgeted
CAPITAL PROJECT FUND	136,327,436	129,180,251	147,721,636
Less: Cash Carryover	1,951,100	1,951,100	400,000
Transfers between Capital Project Funds	18,745,000	0	0
Contributions to Other Funds	0	0	0
TOTAL - CAPITAL PROJECT FUND	115,631,336	127,229,151	147,321,636
SPECIAL REVENUE FUNDS	205,769,924	239,105,282	253,132,561
Plus: Anticipated Grants (1)	138,888,583	145,906,281	108,039,721
Less: Cash Carryover	2,985,233	584,170	1,049,513
Prior Year's Federal Expenditures			
Transfers between Sp Rev Funds	2,276,399	416,673	435,317
Contributions to Other Funds:			
General Fund	5,223,953	5,603,941	4,937,689
Capital Project Funds	0	10,062,975	1,300,000
TOTAL - SPECIAL REVENUE FUNDS	334,172,922	368,343,804	353,449,763
ENTERPRISE FUNDS	180,898,584	199,174,790	206,964,338
Less: Cash Carryover	820,914	8,715,302	-8,215,652
Transfers between Enterprise Funds	15,415,869	35,779,812	22,081,068
Contributions to Other Funds	1,951,100	1,951,100	400,000
TOTAL - ENTERPRISE FUNDS	162,710,701	152,728,576	192,698,922
INTERNAL SERVICE FUNDS	403,340,319	402,384,153	369,012,010
Less: Cash Carryover	762,555	573,174	2,358,967
Transfers between Internal Svc Funds	2,809,854	3,207,755	4,341,586
Charges to City and Independent Agencies	269,293,129	269,370,441	271,332,402
Contributions to Other Funds	0	2,145,902	0
TOTAL - INTERNAL SERVICE FUNDS	130,474,781	127,086,881	90,979,055
GENERAL TRUST AND AGENCY FUNDS	11,978,477	9,205,703	11,845,227
Less: Cash Carryover	0	3,758	0
Pension Fund Charges	11,013,477	8,392,105	10,894,411
TOTAL - GENERAL TRUST AND AGENCY FUNDS	965,000	809,840	950,816
COMPONENT UNITS	13,679,632	13,409,539	11,428,646
Less: Cash Carryover	0	3,664	3,664
Transfers between Component Units	346,094	1,328,533	801,512
Contributions to Other Funds	0	0	0
TOTAL - COMPONENT UNITS	13,333,538	12,077,342	10,623,470
TOTAL CITY OF JACKSONVILLE	1,635,803,615	1,679,375,181	1,710,504,789

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2008-09, 2009-10 AND 2010-11

	FY 09 Budgeted	FY 10 Budgeted	FY 11 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,807,080,911	1,090,924,120	1,806,261,038
Capital	634,497,000	466,846,000	394,538,407
Less: Transfer to Operating Capital Outlay	107,145,434	36,637,440	100,021,356
Contribution to WSEA	800,000	800,000	800,000
Contribution to General Fund - GSD	96,687,538	99,187,538	101,687,538
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	2,236,944,939	1,421,145,142	1,998,290,551
JACKSONVILLE AVIATION AUTHORITY			
Operations	82,709,732	75,475,341	76,363,643
Capital	73,942,500	30,390,625	18,097,269
Less: Transfer to Operating Capital Outlay	14,227,500	8,717,000	7,632,659
TOTAL - JACKSONVILLE AVIATION AUTHORITY	142,424,732	97,148,966	86,828,253
JACKSONVILLE PORT AUTHORITY			
Operations	56,863,363	56,710,102	58,537,333
Capital	600,420,932	69,620,369	67,423,005
Less: Transfer to Operating Capital Outlay	0	2,207,732	3,985,201
TOTAL - JACKSONVILLE PORT AUTHORITY	657,284,295	124,122,739	121,975,137
JACKSONVILLE TRANSPORTATION AUTHORITY			
Capital and Mass Transit	121,980,985	107,372,807	103,547,309
Engineering	76,345,768	70,642,126	67,700,805
Less: Contribution from General Fund - GSD	32,342,063	31,220,350	29,071,706
Transfers within/to Divisions	4,370,016	2,600,000	3,954,450
TOTAL- JACKSONVILLE TRANSP AUTHORITY	161,614,674	144,194,583	138,221,958
POLICE & FIRE PENSION FUND			
	8,468,629	7,194,325	8,105,669
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	8,468,629	7,194,325	8,105,669
WATER & SEWER EXPANSION AUTHORITY (WSEA)			
	1,632,968	1,695,330	1,134,672
Less: Interfund Transfers	373,668	436,030	334,672
TOTAL - WSEA	1,259,300	1,259,300	800,000
TOTAL - INDEPENDENT AUTHORITIES	3,207,996,569	1,795,065,055	2,354,221,568
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,840,598,614	1,712,321,373	1,776,249,424
Less: Interfund Transfers	48,134,272	47,943,079	55,981,290
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,792,464,342	1,664,378,294	1,720,268,134
TOTAL NET CONSOLIDATED BUDGET	\$6,636,264,526	\$5,138,818,530	\$5,784,994,491

(1) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities. Detail is provided on the Anticipated Grant Schedule.

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
AD VALOREM TAXES	485,533,272	21,156,253	0
BUSINESS TAXES	7,775,760	0	0
CONTRIB & DONATIONS FROM PRIVATE SOURCES	0	27,286,074	0
CONTRIBUTIONS FROM OTHER FUNDS	28,429,004	27,183,804	5,400,000
CONTRIBUTIONS FROM OTHER LOCAL UNITS	101,687,538	0	0
COURT-RELATED REVENUES	227,683	3,366,145	0
CULTURE AND RECREATION	1,819,887	1,949,298	0
DEBT PROCEEDS	1,165,000	0	135,321,636
DISPOSITION OF FIXED ASSETS	40,000	0	0
FEDERAL GRANTS	108,850	931,312	0
FEDERAL PAYMENTS IN LIEU OF TAXES	25,000	0	0
FRANCHISE FEES	43,924,385	0	0
GENERAL GOVERNMENT	21,407,244	1,041,931	0
HUMAN SERVICES	1,803,707	686,600	0
INTEREST, INCL PROFITS ON INVESTMENTS	9,822,287	7,122,131	6,169,205
JUDGMENT AND FINES	1,040,000	270,320	0
NON OPERATING SOURCES	42,670,685	(29,131,767)	0
OTHER CHARGES FOR SERVICES	27,966,178	0	0
OTHER FINES AND/OR FORFEITS	1,692,485	406,724	0
OTHER MISCELLANEOUS REVENUE	15,054,267	530,069	0
PENSION FUND CONTRIBUTIONS	0	75	0
PHYSICAL ENVIRONMENT	384,570	2,158,519	0
PROCEEDS OF REFUNDING BONDS	0	0	0
PUBLIC SAFETY	19,162,484	14,609,238	0
RENTS AND ROYALTIES	1,188,599	177,800	0
SALES AND USE TAXES	1,138,500	165,730,627	0
SALES OF SURPLUS MATERIALS & SCRAPS	0	0	0
STATE GRANTS	313,910	13,605	0
STATE SHARED REVENUES	123,857,232	7,562,520	830,795
TRANSPORTATION	0	0	0
UTILITY SERVICE TAXES	133,171,627	0	0
VIOLATIONS OF LOCAL ORDINANCES	597,315	81,283	0
TOTAL REVENUES	1,072,007,469	253,132,561	147,721,636

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	506,689,525
0	0	0	0	7,775,760
0	0	15,000	0	27,301,074
62,211,015	20,362,397	0	801,512	144,387,732
0	0	0	8,866,911	110,554,449
0	0	0	0	3,593,828
5,619,500	0	0	0	9,388,685
0	69,537,182	0	0	206,023,818
0	350,000	0	138,742	528,742
0	0	0	0	1,040,162
0	0	0	0	25,000
0	0	0	0	43,924,385
631,727	271,332,402	0	24,935	294,438,239
0	0	0	0	2,490,307
1,743,867	5,980,927	0	1,016,677	31,855,094
0	0	580,000	0	1,890,320
4,773,174	947,364	0	(730,571)	18,528,885
5,584,868	0	0	0	33,551,046
0	0	0	0	2,099,209
3,632,169	490,858	355,816	504,683	20,567,862
0	0	10,894,411	0	10,894,486
100,124,538	0	0	0	102,667,627
0	0	0	163,059	163,059
424,434	0	0	0	34,196,156
6,925,128	0	0	642,698	8,934,225
10,145,073	0	0	0	177,014,200
564,959	0	0	0	564,959
0	0	0	0	327,515
0	0	0	0	132,250,547
3,960,092	10,880	0	0	3,970,972
0	0	0	0	133,171,627
623,794	0	0	0	1,302,392
206,964,338	369,012,010	11,845,227	11,428,646	2,072,111,887

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
PERSONNEL EXPENSES	552,253,076	15,036,646	0
OPERATING EXPENSES	239,508,685	29,706,711	0
CAPITAL OUTLAY	7,253,864	1,228,560	146,821,636
GRANTS AND AIDS	42,459,574	122,821,683	0
OTHER USES	9,798,406	1,179,308	0
TOTAL EXPENDITURES-DEPARTMENTAL	851,273,605	169,972,908	146,821,636
EXPENDITURES-NON-DEPARTMENTAL			
CASH CARRYOVER	42,626,660	1,049,513	0
CASH CARRYOVER-TO FUND BALANCE	1,736,165	0	400,000
CONTINGENCY (Detailed Below)	12,868,552	0	0
CONTRIBUTION TO FROM PRIMARY GOVERNMENT	18,110,733	0	0
DEBT SVC TRANSFER OUT - INTEREST	37,530,735	40,115,696	0
DEBT SVC TRANSFER OUT - PRINCIPAL	38,994,790	35,295,860	500,000
DEBT SVC TRANSFER OUT - FISCAL AGENT FEES	1,017,158	25,578	0
DEBT SVC TRANSFER(INTRAFUND) - INTEREST	0	0	0
DEBT SVC TRANSFER(INTRAFUND) - PRINCIPAL	0	0	0
DEBT SVC TRANSFER(INTRAFUND) - FISCAL AGENT	0	0	0
FISCAL AGENT FEES	330,000	0	0
LOAN REPAYMENT	0	0	0
TRANSFER OUT - INTERFUND	44,027,756	6,312,689	0
TRANSFER OUT - INTRAFUND	23,491,315	360,317	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	220,733,864	83,159,653	900,000
TOTAL APPROPRIATIONS	1,072,007,469	253,132,561	147,721,636

SUB REPORT: CONTINGENCY DETAIL

BUDGET STABILIZATION CONTINGENCY	9,447,975	0	0
EXECUTIVE OPERATING CONTINGENCY-COUNCIL	125,000	0	0
EXECUTIVE OPERATING CONTINGENCY-JOINT	250,000	0	0
EXECUTIVE OPERATING CONTINGENCY-MAYOR	125,000	0	0
FEDERAL MATCHING GRANTS (B1-B)	1,184,122	0	0
FEDERAL PROGRAMS CONTINGENCY	704,648	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
Jacksonville Journey - Scholarship Program	800,000	0	0
Travel and Training	15,000	0	0
Supervisor of Elections	216,807	0	0
	12,868,552	0	0

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
23,414,604	29,877,817	514,541	1,711,905	622,808,589
94,295,677	200,782,077	11,148,215	8,791,772	584,233,137
25,408,899	9,255,601	1	(250,573)	189,717,988
0	0	0	183,815	165,465,072
31,529,923	82,032,357	182,470	186,551	124,909,015
174,649,103	321,947,852	11,845,227	10,623,470	1,687,133,801
(8,215,652)	705,389	0	0	36,165,910
0	1,653,578	0	3,664	3,793,407
0	0	0	0	12,868,552
0	0	0	0	18,110,733
0	0	0	0	77,646,431
0	0	0	0	74,790,650
0	0	0	0	1,042,736
8,312,208	8,562,876	0	0	16,875,084
9,722,781	10,655,676	0	0	20,378,457
7,415	3,150	0	0	10,565
7,415	1,350	0	0	338,765
0	21,140,553	0	0	21,140,553
1,551,704	0	0	0	51,892,149
20,929,364	4,341,586	0	801,512	49,924,094
32,315,235	47,064,158	0	805,176	384,978,086
206,964,338	369,012,010	11,845,227	11,428,646	2,072,111,887
0	0	0	0	9,447,975
0	0	0	0	125,000
0	0	0	0	250,000
0	0	0	0	125,000
0	0	0	0	1,184,122
0	0	0	0	704,648
0	0	0	0	800,000
0	0	0	0	15,000
0	0	0	0	216,807
0	0	0	0	12,868,552

CITY OF JACKSONVILLE, FLORIDA

BUDGETED REVENUES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

	Fiscal Year		Dollar Change	Percent Change
	2009-2010	2010-2011		
Department:				
Advisory Boards	\$ 100,651	\$ 299,651	\$ 199,000	197.7%
Central Operations	144,166,151	149,927,018	5,760,867	4.0%
City Council	5,043,432	4,640,665	(402,767)	(8.0%)
Clerk of the Court	2,534,770	2,749,179	214,409	8.5%
Courts	5,707,335	4,013,200	(1,694,135)	(29.7%)
Environmental and Compliance	8,535,125	8,213,937	(321,188)	(3.8%)
Finance	72,568,684	73,995,303	1,426,619	2.0%
Fire and Rescue	20,424,979	21,667,645	1,242,666	6.1%
General Counsel	9,292,575	8,873,013	(419,562)	(4.5%)
Housing and Neighborhoods	139,600	139,600	0	0.0%
Information Technology	44,123,525	39,265,472	(4,858,053)	(11.0%)
Jacksonville Children's Commission	290,424	298,300	7,876	2.7%
Jacksonville Economic Dev Commission	22,812,051	23,487,672	675,621	3.0%
Jacksonville Housing Finance Authority	186,076	57,367	(128,709)	(69.2%)
Jacksonville Human Rights Commission	94,850	109,550	14,700	15.5%
Medical Examiner	1,262,015	1,122,707	(139,308)	(11.0%)
Office of the Sheriff	23,164,649	19,057,432	(4,107,217)	(17.7%)
Planning and Development	9,345,637	11,660,518	2,314,881	24.8%
Public Libraries	1,703,274	1,694,125	(9,149)	(0.5%)
Public Works	85,427,325	138,333,610	52,906,285	61.9%
Recreation & Community Services	4,329,602	4,881,059	551,457	12.7%
Supervisor of Elections	25,000	10,000	(15,000)	(60.0%)
Tax Collector	9,827,055	10,484,971	657,916	6.7%
Total Departmental Revenues	\$ 471,104,785	\$ 524,981,994	\$ 53,877,209	11.4%
Non-Departmental:				
Banking Fund Loan Proceeds	\$ 113,628,206	\$ 16,761,909	\$ (96,866,297)	(85.2%)
Bond Proceeds	113,884,206	189,424,968	75,540,762	66.3%
Fund Balance/Retained Earnings	61,383,188	18,528,885	(42,854,303)	(69.8%)
Jacksonville City-Wide Activities	1,023,964,464	1,056,577,539	32,613,075	3.2%
Pension Contributions	8,392,105	10,894,411	2,502,306	29.8%
Transfers In (including debt)	261,262,182	254,942,181	(6,320,001)	(2.4%)
Non-Departmental Revenues	\$ 1,582,514,351	\$ 1,547,129,893	\$ (35,384,458)	(2.2%)
Total Revenues	\$ 2,053,619,136	\$ 2,072,111,887	\$ 18,492,751	0.9%

CITY OF JACKSONVILLE, FLORIDA

BUDGETED REVENUE BY DEPARTMENT ALL FUNDS

Departmental:

Advisory Boards – The net increase of \$199,000 is primarily due to the bi-annual renewal cycle of the Construction Certification and Renewal Fees.

City Council – The net reduction of \$402,767 is mainly due to a decrease in Tourist Development Tax revenue.

Clerk of the Court – The net increase of \$214,409 is primarily the result of increases in Recording Fees, Tax Deed Fees and Marriage License Fees of \$267,269. This is offset somewhat with a decrease in Documentary Stamps of \$51,217.

Courts – The reduction of \$1,694,135 is mainly attributable to lower surcharge revenue of \$1,353,200 in the Courthouse Trust Fund and \$313,446 for Legal Aid moving to the Recreation and Community Services Department.

Fire and Rescue – The net increase of \$1,242,666 is due to a net \$969,360 increase in ambulance transport revenue and a \$363,518 increase in the reimbursement from JIA for airport fire protection.

Information Technology – The approximate \$4.9 million decrease is a reduction in the internal service billings to its customers due primarily to reduced banking fund debt expenditures.

Jacksonville Housing Finance Authority – The reduction of \$128,709 is due primarily to reductions in mortgage interest income and bond issuer fees.

Jacksonville Human Rights Commission - The net increase of \$14,700 is due to an anticipated increase in the United States Equal Opportunity Employment and Opportunity Commission Award.

Medical Examiner - The decrease of \$139,308 is due to an anticipated reduction in service demand.

Office of the Sheriff - The decrease of \$4,107,217 is primarily due to the many factors: There is a reduction of \$1,976,763 in the Duval County School Board – School Resource Officer revenue due to the School Board hiring their own officers to patrol the campuses. A decrease of \$901,815 in Contractual Services Revenue primarily due to Jacksonville Port Authority Security hiring a private company to provide security at Blount Island. The security was provided to the U.S. Army for military cargo deployments. A decrease of \$574,600 in Banking Fund Loan Proceeds is due to a reduction in purchasing of capital equipment. A decrease of \$351,863 in Sheriff's Fines and Estreatures is due to the decline in the number of citations issued for traffic infractions. A decrease of \$329,187 in Reimbursement from Independent Agencies is primarily due to a decrease of \$288,147 in the Jacksonville Port Authority Security contract which provides routine security of the three marine terminals. A reduction of \$207,721 in Concealed Weapon Permit Fees is due to the organizers of guns show having fingerprinting capabilities. A reduction of \$188,000 in Off Duty Reimbursement fees due to the economy affecting secondary employment. A decrease of \$141,709 in Prisoner's Board – Work furlough due to an increase in home detention participation and fewer jobs are available for those who qualify.

Planning and Development – The net increase of \$2,314,881 is primarily attributable to a revised fee structure for various building inspections and permits in the amount of \$3,117,115. Additionally there was a collective \$225,815 increase in various planning and zoning rezoning fees including comprehensive amendment fees and Certificates of Use. Two major offsets to these increases was the absence of capital project revenues previously appropriated in FY 10 in the amount of \$512,137 and a \$508,000 collective reduction in the level of fees being collected from development applications, Fair Share agreement applications, informal reviews, appeals and special traffic studies.

CITY OF JACKSONVILLE, FLORIDA

Public Works - The net increase of \$52,906,285 has several drivers the first being a \$27,854,173 appropriation of prior year revenues related to a corrective entry in the all years Tree Protection fund (subfund 15F). The corrective adjustment removes prior year fund balance appropriations, appropriates prior year revenues and adjusts FY 10 and FY 11 budgeted revenue. The other drivers include \$24,988,705 projected increase in the amount of solid waste user fees expected from a revised fee structure and higher collections given the inclusion of such fees on property tax bills as a non ad-valorem assessment. Stormwater user fees, also included on property tax bills as a non ad-valorem assessment, contributed \$1,279,812 to the overall revenue increase. Primary offsetting decreases were reductions in host fees and tipping fees in the amount of \$1,395,751 and 1,270,201 respectively given projected decreases in solid waste tonnage.

Recreation & Community Services - The net increase of \$551,457 is primarily due to the initial transfer of \$319,070 in court cost recovery fines from the Clerk of the Court to the Department administering the public service grant to which it funds, and a \$308,444 increase in fees derived mostly from aquatics programs, sporting events and summer camps. Organized event fees for the Cecil Field Commerce Center contributed \$162,542 to the overall increase. These increases were offset by a \$276,748 negative revenue correction to reduce prior year appropriations of timber revenue to reflect actuals at Cecil Field in this all years fund (subfund 15F).

Supervisor of Elections - The decrease of \$15,000 is attributable to fewer petition verifications.

Tax Collector - The net increase of \$657,916 is mainly the result of an increase of \$516,164 for Driver's Licenses and an increase of \$300,000 for Redemption Fees. This is offset somewhat by a decrease of \$100,000 for Tag Registration.

Non-Departmental:

Banking Fund Loan Proceeds - The \$97 million decrease is due primarily to a \$48 million corrective entry that moves loan proceeds from the banking fund to bond proceeds related to the FY 10 CIP and a \$46.4 million reduction in CIP borrowing.

Bond Proceeds - The \$75.5 million increase is due primarily to the \$48 million entry mentioned above and the \$76.5 million Duval County Courthouse bond issue. These increases are offset by \$48.9 million decrease in banking fund borrowing.

Fund Balance/Retained Earnings - \$33.1 million of the \$42.9 million decrease is due to corrective entries that eliminated fund balance transfers from various all years funds.

Pension Contributions - The increase is due to anticipated employer contributions to the general employees' pension fund.

CITY OF JACKSONVILLE, FLORIDA

BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

	Fiscal Year		Dollar Change	Percent Change
	2009-2010	2010-2011		
Department:				
Advisory Boards	\$ 425,010	\$ 404,068	\$ (20,942)	(4.9%)
Central Operations	156,381,058	162,246,631	5,865,573	3.8%
City Council	16,601,797	14,323,777	(2,278,020)	(13.7%)
Clerk of the Court	3,589,531	3,569,133	(20,398)	(0.6%)
Courts	1,971,441	3,221,679	1,250,238	63.4%
Environmental and Compliance	45,364,511	47,696,190	2,331,679	5.1%
Finance	56,289,922	58,135,892	1,845,970	3.3%
Fire and Rescue	162,622,318	163,108,499	486,181	0.3%
General Counsel	10,019,192	9,507,154	(512,038)	(5.1%)
Housing and Neighborhoods	850,112	850,357	245	0.0%
Information Technology	38,361,229	37,951,952	(409,277)	(1.1%)
Jacksonville Children's Commission	27,084,542	26,658,405	(426,137)	(1.6%)
Jacksonville Economic Dev Commission	30,965,844	43,103,598	12,137,754	39.2%
Jacksonville Housing Finance Authority	733,060	531,871	(201,189)	(27.4%)
Jacksonville Human Rights Commission	1,301,632	982,048	(319,584)	(24.6%)
Mayor's Office	3,247,473	2,946,609	(300,864)	(9.3%)
Medical Examiner	3,128,100	2,839,653	(288,447)	(9.2%)
Office of the Sheriff	358,553,394	354,370,777	(4,182,617)	(1.2%)
Planning and Development	18,435,723	17,030,744	(1,404,979)	(7.6%)
Property Appraiser	9,353,330	8,775,816	(577,514)	(6.2%)
Public Defender	1,247,632	1,281,693	34,061	2.7%
Public Health	732,899	769,049	36,150	4.9%
Public Libraries	41,939,848	39,743,559	(2,196,289)	(5.2%)
Public Works	298,085,007	333,656,416	35,571,409	11.9%
Recreation & Community Services	59,199,134	64,513,829	5,314,695	9.0%
State Attorney	1,284,772	1,657,575	372,803	29.0%
Supervisor of Elections	7,463,478	8,383,341	919,863	12.3%
Tax Collector	15,787,202	15,027,876	(759,326)	(4.8%)
Total Departmental Expenditures	\$ 1,371,019,191	\$ 1,423,288,191	\$ 52,269,000	3.8%
Non-Departmental:				
Banking Fund Loans	113,628,206	64,761,909	(48,866,297)	(43.0%)
Contingency/Cash Carryover	79,727,529	52,827,869	(26,899,660)	(33.7%)
Jacksonville City-Wide Activities	94,280,795	116,807,420	22,526,625	23.9%
Proprietary Funds Debt Service	54,232,163	62,644,529	8,412,366	15.5%
Transfers Out	171,740,472	119,926,976	(51,813,496)	(30.2%)
Transfers to Debt Service Funds	\$ 168,990,780	\$ 231,854,993	\$ 62,864,213	37.2%
Non-Departmental Expenditures	\$ 682,599,945	\$ 648,823,696	\$ (33,776,249)	(4.9%)
Total Expenditures	\$ 2,053,619,136	\$ 2,072,111,887	\$ 18,492,751	0.9%

CITY OF JACKSONVILLE, FLORIDA

BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS

Departmental:

City Council– The reduction of \$2.2 million in the contingency account is due to decreased Tourist Development Tax.

Courts – The net increase of \$1,250,238 is mainly attributed to an increase of \$2,454,517 as a result of the removal of negative trust fund expenditure budgeted in FY 10. This is somewhat offset with various significant reductions for the following items: \$379,270 in various Internal Service Allocations, \$313,446 as a result of Legal Aid moving to the Recreation & Community Services Department, \$250,000 in Adult Drug Court funded by a grant, \$157,402 for the elimination of six (6) positions and \$100,024 in Criminal Conflict Civil Regional Counsel no longer funded.

Jacksonville Economic Development Commission – The increase of \$12.1 million is primarily due to the de-appropriation of \$9.5 million in capital project funds in FY 10 that did not occur in FY 11, as well as the creation of the (4G1) subfund which allocates tax dollars from the Two Cent Tourist Development Tax for use towards capital improvement projects at the sports complex.

Jacksonville Housing Finance Authority – The reduction of \$201,189 is due primarily to the elimination of supervisory allocation, using in its place a direct overhead model.

Jacksonville Human Rights Commission – The decrease of \$319,584 is primarily due to the elimination of four (4) positions.

Mayor's Office – The net decrease of \$300,864 is due primarily to the transfer of one (1) position to the Administrative Services department and reductions in ITD data center services.

Medical Examiner – The decrease of \$288,447 is primarily due to vacant positions being filled at a reduced pay rate (\$114,822), \$65,008 reduction in workers' compensation insurance, \$92,910 reduction in information technology department data center service charges and \$15,551 reduction in other operating supplies.

Planning and Development – The net decrease of \$1,404,979 is primarily the result of personnel cost reductions of \$728,107 including the elimination of four (4) vacant positions, and the absence of \$400,000 in one-time professional services funding. Reductions in telecommunication costs and fleet management in the amount of \$153,522 and \$94,803 respectively also contributed to the overall decrease as well as a \$52,125 reduction in the provision for guard service. The primary offset to these decreases is an increase in information technology costs of \$143,222 related to the development of an Electronic Plans Submittal system and GIS/Aerial support provided to Current Planning.

Property Appraiser – The decrease of \$577,514 is mainly attributable to a decrease in salaries of \$303,502, \$26,160 in employee benefits and \$237,850 in internal service allocations.

Public Libraries – The decrease of \$2,196,289 is primarily due to a reduction of eight (8) positions and 3,476 part-time hours. Other reductions of significance were \$537,043 in Capital Outlay for the purchase of library materials and \$722,477 in indirect cost charges.

Public Works - The net increase of \$35,571,409 is primarily due a \$34,454,879 increase in funding provided for capital outlay. A \$2,749,111 projected increase in the cost of electric and water and a \$1,796,609 increase in the provision for public buildings plant renewal. The primary offsets to these increases are a \$2,183,098 reduction in funding provided to the Jacksonville Transportation Authority for mass transit capital projects given the projection of lower local option gas tax revenues and a \$2,000,000 one-time contingency for improvements at Metropolitan Park in FY 10.

CITY OF JACKSONVILLE, FLORIDA

Recreation and Community Services – The net increase of \$5,314,695 is primarily attributable to a \$5,656,219 increase in the appropriation for capital outlay. The transfer of legal aid funding from the Courts contributed \$313,446 to the increase. Primary offsets to the increases are personnel cost reductions including a net position reduction of two (2) positions, and reductions in information technology costs of \$421,681. Other reductions offsetting the increases are miscellaneous services and charges and reproduction costs in the amount of \$173,842 and \$87,557 respectively.

State Attorney – The net increase of \$372,803 is mainly attributable to an increase of \$529,242 in ITD charge, \$54,684 in plant renewal and \$45,000 in computer equipment & software. This is offset somewhat with a decrease of \$245,222 in telecommunication charges.

Supervisor of Elections - The net increase of \$919,863 is mainly attributed to an increase of \$2,725,149 as a result of an increase of elections from one (1) to three (3). This is offset somewhat with a decrease of \$1,796,010 as a result of the one time purchase of voting machines,

Non-Departmental:

Banking Fund Loans – The decrease is due primarily to a reduction of \$46.4 million in FY 11 CIP borrowing.

Contingency/Cash Carryover – The decrease is due to \$9.5 million in corrective entries to remove cash carryovers from various all years' funds and the removal of \$15.7 million in contingencies set up in various capital project funds.

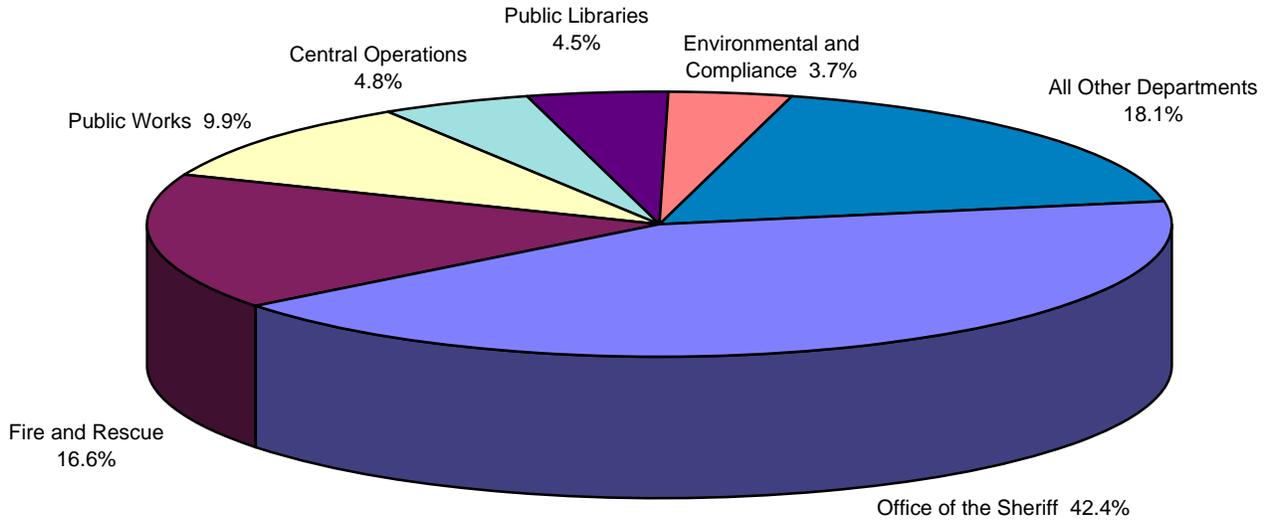
Jacksonville City-Wide Activities – The increase is due primarily to the removal of a \$20.7 million credit contingent lapse.

Proprietary Funds Debt Service - The increase is due to the inclusion of several new proprietary debt service funds in the budget.

Transfers Out - Of the \$51.8 million reduction \$11.5 million is due to a movement from this category to transfers to debt service funds, \$19.5 million is due to the removal of a one time transfer of funding to a capital project fund in FY 10 and \$21.4 million is due to the removal of the general fund subsidy to the Solid Waste enterprise fund. The user fee revenue collected in FY 11 by the Solid Waste enterprise fund (subfund 441) will cover the cost of operations.

Transfers to Debt Service Funds – Of the \$45 million increase \$11.5 is due to the movement to this category from Transfers Out as indicated above, \$7.7 million is due to an increase in debt repayment related to the CIP and \$21.3 million is for increased debt repayment related to BJP.

CITY OF JACKSONVILLE, FLORIDA PERSONNEL DISTRIBUTION BY DEPARTMENT



CLASSIFIED POSITIONS

DEPARTMENT	Fiscal Year 2008-09	Fiscal Year 2009-10	Fiscal Year 2010-11	Percent of Total	Percent Change
Office of the Sheriff	3,199	3,362	3,371	42.4%	0.3%
Fire and Rescue	1,338	1,339	1,325	16.6%	(1.0%)
Public Works	841	794	790	9.9%	(0.5%)
Central Operations	436	401	379	4.8%	(5.5%)
Public Libraries	369	363	355	4.5%	(2.2%)
Environmental and Compliance	301	294	293	3.7%	(0.3%)
OTHER					
Tax Collector	223	244	244	3.0%	0.0%
Recreation and Community Services	243	238	236	3.0%	(0.8%)
Planning and Development	238	194	190	2.3%	(2.1%)
Information Technology	194	190	165	2.1%	(13.2%)
Property Appraiser	128	128	128	1.6%	0.0%
Finance	105	100	100	1.3%	0.0%
City Council	82	82	82	1.0%	0.0%
General Counsel	77	74	71	0.9%	(4.1%)
Jacksonville Children's Commission	52	50	49	0.6%	(2.0%)
Clerk of the Court	41	37	35	0.4%	(5.4%)
Supervisor of Elections	35	34	34	0.4%	0.0%
Medical Examiner	27	27	27	0.3%	0.0%
Mayor's Office	28	24	23	0.3%	(4.2%)
Jacksonville Economic Dev. Commission	18	17	17	0.2%	0.0%
Courts	12	22	16	0.2%	(27.3%)
Jacksonville Human Rights Commission	17	17	13	0.2%	(23.5%)
Vacancy Pool	5	20	5	0.1%	(75.0%)
Advisory Boards	5	5	5	0.1%	0.0%
Housing and Neighborhoods	4	4	4	0.1%	0.0%
Jacksonville Housing & Finance Authority	1	2	2	0.0%	0.0%
TOTAL	8,019	8,062	7,959	100.0%	(1.3%)

CITY OF JACKSONVILLE, FLORIDA

PERSONNEL DISTRIBUTION BY DEPARTMENT

Classified Positions

Central Operations – The net reduction of 22 positions is the result of four positions moved into this Department from other areas within the City during FY 10 and the elimination of 26 positions as part of the budget process in a continuing effort to reduce operating costs. Of the 26 eliminated positions five were eliminated from Motor Pool (subfund 511), one was eliminated from Group Health (subfund 571) and the remaining positions were eliminated from various Divisions within the General Fund-GSD. The elimination of these positions is not expected to materially affect the delivery of services.

Information Technology - The reduction of 25 positions is the result of one redlined position from the FY 10 budget being vacated and eliminated during the fiscal year, the elimination of four positions as part of the budget process and 20 positions being reduced as part of the privatization of the desktop function.

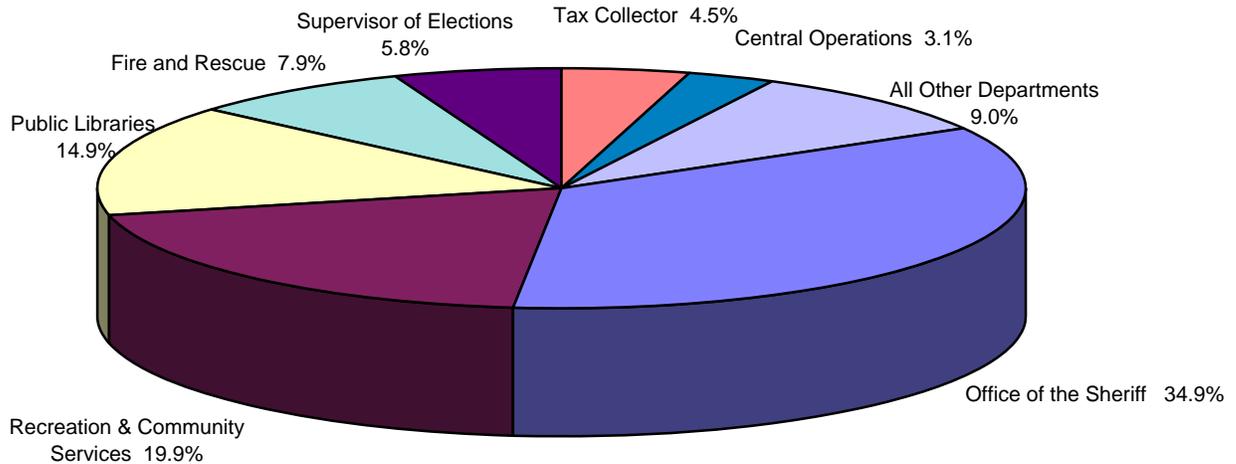
Clerk of the Court – Two positions were eliminated as part of the budget process due to reduced workload related to the slowdown in the real estate market.

Courts – A total of six positions were eliminated as part of the budget process. Four positions were eliminated in the Court Innovations fund due to privatization of certain services and two from the Teen Court Programs Trust fund due to funding reductions. The elimination of these two positions is not expected to have a material impact upon the delivery of services.

Jacksonville Human Rights Commission - Four positions were eliminated as part of the budget process. These reductions have resulted in an increase in the number of days it takes to investigate and file a charge of employment discrimination.

Vacancy Pool – The fifteen additional vacancy pool positions that were added for the FY 10 budget were removed for FY 11.

**CITY OF JACKSONVILLE, FLORIDA
PART-TIME HOUR DISTRIBUTION BY DEPARTMENT**

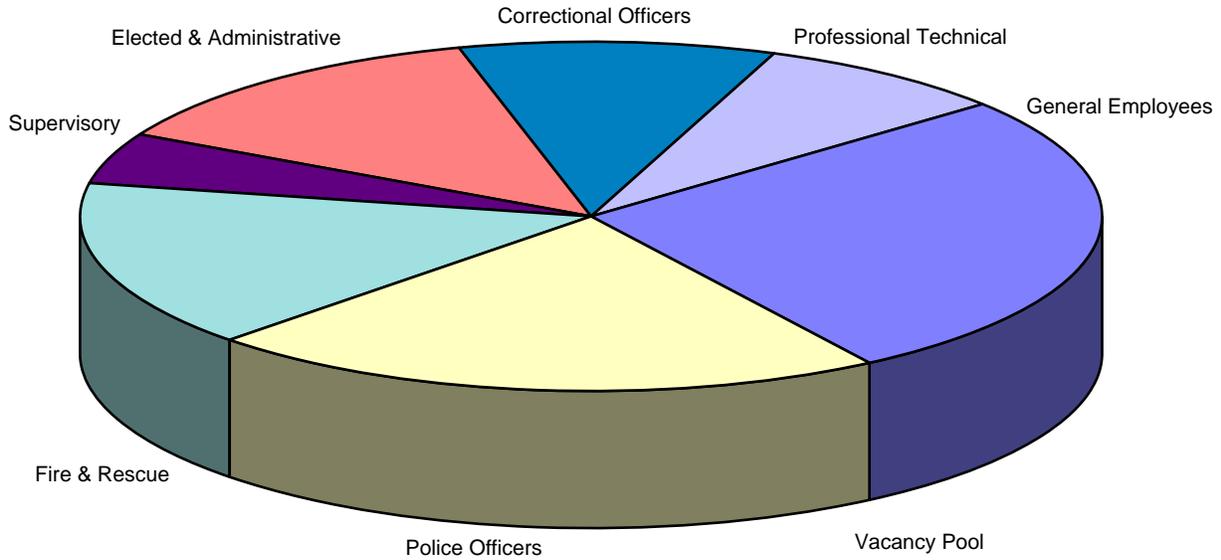


PART-TIME HOURS

DEPARTMENT	Fiscal Year 2008-09	Fiscal Year 2009-10	Fiscal Year 2010-11	Percent of Total	Percent Change
Office of the Sheriff	416,913	447,489	463,971	34.9%	3.7%
Recreation & Community Services	284,492	288,390	264,486	19.9%	(8.3%)
Public Libraries	204,095	200,935	197,459	14.9%	(1.7%)
Fire and Rescue	123,060	123,060	104,860	7.9%	(14.8%)
Supervisor of Elections	57,520	42,870	76,925	5.8%	79.4%
Tax Collector	41,140	59,340	59,340	4.5%	0.0%
Central Operations	44,672	41,552	41,552	3.1%	0.0%
OTHER					
Public Works	28,515	24,355	24,355	1.7%	0.0%
Environmental and Compliance	11,148	11,148	20,393	1.4%	82.9%
Vacancy Pool	20,400	20,400	15,500	1.2%	(24.0%)
Information Technology	8,300	8,300	11,300	0.9%	36.1%
Finance	9,000	9,000	9,000	0.7%	0.0%
Mayor's Office	7,438	7,438	7,438	0.6%	0.0%
Medical Examiner	6,240	6,240	6,240	0.5%	0.0%
Planning and Development	8,435	5,257	5,257	0.4%	0.0%
General Counsel	2,600	4,680	4,680	0.4%	0.0%
Jacksonville Economic Dev. Commission	4,160	4,160	4,160	0.3%	0.0%
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%
City Council	3,480	3,480	3,960	0.3%	13.8%
Jacksonville Housing Finance Authority	2,080	2,080	2,080	0.1%	0.0%
Courts	0	0	1,250	0.1%	
Jacksonville Children's Commission	2,560	1,020	1,020	0.1%	0.0%
Advisory Boards	750	0	0	0.0%	
Clerk of the Court	13,480	0	0	0.0%	
TOTAL	1,304,638	1,315,354	1,329,386	100.0%	1.1%

CITY OF JACKSONVILLE, FLORIDA

PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE

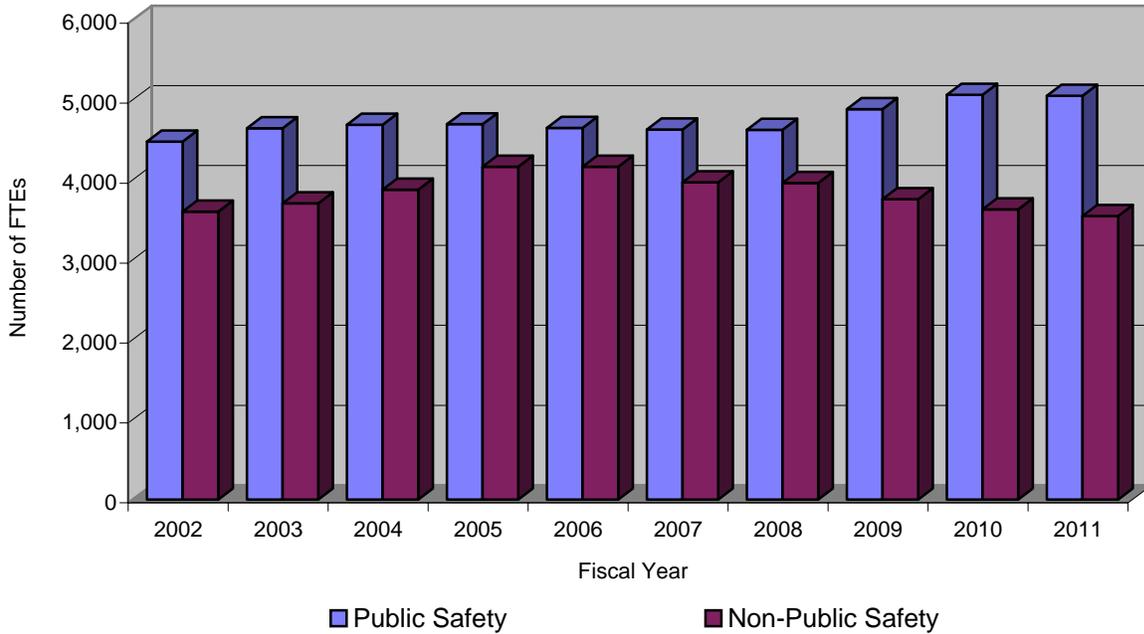


CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2008-09	Fiscal Year 2009-10	Fiscal Year 2010-11	Percent Of Total	Change
General Employees	2,217	2,204	2,149	26.9%	-55
Police Officers	1,713	1,714	1,718	21.6%	4
Fire and Rescue	1,258	1,255	1,240	15.6%	-15
Elected & Administrative	1,040	1,036	1,028	12.9%	-8
Correctional Officers	762	804	804	10.1%	0
Professional/Technical	618	630	636	8.0%	6
Supervisory	406	399	379	4.8%	-20
Vacancy Pool	5	20	5	0.1%	-15
Total	8,019	8,062	7,959	100%	-103

CITY OF JACKSONVILLE, FLORIDA

PUBLIC SAFETY VS NON-PUBLIC SAFETY STAFFING (Full Time Equivalent)



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 02	4,480	3,604	8,084
FY 03	4,646	3,705	8,351
FY 04	4,690	3,878	8,568
FY 05	4,696	4,166	8,862
FY 06	4,650	4,164	8,814
FY 07	4,630	3,969	8,599
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598

CITY OF JACKSONVILLE, FLORIDA
INTERFUND CONTRIBUTIONS

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
General Fund - GSD	4,937,689	52,894,667	(47,956,978)
Total	<u>4,937,689</u>	<u>52,894,667</u>	<u>(47,956,978)</u>
SPECIAL REVENUE FUNDS			
Air Pollution - EPA	491,265		491,265
Alcohol Rehabilitation Program	333,987		333,987
Beach Erosion - Local	200,000		200,000
Cecil Field Commerce Center	1,509,133		1,509,133
Community Development Block Grant	350,357	139,600	210,757
Concurrency Management		176,816	(176,816)
Environmental Protection		25,000	(25,000)
Jacksonville Children's Commission	20,673,779		20,673,779
JIA Area Redevelopment Tax Increment District		4,364,064	(4,364,064)
Kathryn A Hanna Park	499,578		499,578
Northside Tax Increment District	2,220,543	75,000	2,145,543
Recording Fees Technology	544,845		544,845
Southside Tax Increment District		1,532,209	(1,532,209)
Total	<u>26,823,487</u>	<u>6,312,689</u>	<u>20,510,798</u>
CAPITAL PROJECT FUNDS			
2011 Authorized Capital Projects	2,803,200		2,803,200
General Capital Projects	400,000		400,000
Grant Capital Improvement Projects	896,800		896,800
Tax Increment District Capital Projects	1,300,000		1,300,000
Total	<u>5,400,000</u>	<u>0</u>	<u>5,400,000</u>
ENTERPRISE FUNDS			
Baseball Stadium	775,127		775,127
Convention Center	1,252,369	370,000	882,369
Equestrian Center	744,772		744,772
Memorial Arena		781,704	(781,704)
Motor Vehicle Inspection	40,000		40,000
Municipal Stadium	7,214,971	400,000	6,814,971
Parking Garage Revenue	1,075,715		1,075,715
Performing Arts Center	595,907		595,907
Public Parking System	60,427		60,427
Sports Complex Capital Maintenance	370,000		370,000
Stormwater	869,685		869,685
Total	<u>12,998,973</u>	<u>1,551,704</u>	<u>11,447,269</u>
INTERNAL SERVICES FUNDS			
Information Technology Operations	482,000		482,000
Vehicle Replacement	1,250,000		1,250,000
Total	<u>1,732,000</u>	<u>0</u>	<u>1,732,000</u>
COMPONENT UNITS			
Jacksonville Economic Development Comm.	8,866,911		8,866,911
Total	<u>8,866,911</u>	<u>0</u>	<u>8,866,911</u>
TOTAL BUDGETED FUNDS	<u><u>60,759,060</u></u>	<u><u>60,759,060</u></u>	<u><u>0</u></u>

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 11 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants that Require a City Match
- Miscellaneous Provisional Grants

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for miscellaneous provisional grants, which are those grants that are not recurring or multi-year and will require City Council approval if received. It should be noted that the figures shown on these schedules are estimates.

**ANTICIPATED GRANTS
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	In-Kind Contribution	Positions	Part Time Hours
Environmental & Compliance: Animal Care and Protective Services	Pet Smart Charities	Targeted Spay/Neuter Program	The two year program focuses on reducing shelter admissions and deaths from target zip codes that will essential decrease the number of cats entering into local area shelters. The program will decrease shelter admissions by 24% over 2 yrs and increase surgeries 25.8 per 1,000 residents.	\$400,000	\$0	0	0
Environmental & Compliance: Environmental Quality	Florida Department of Environmental Protection Agency	Particulate Matter - Grant 103	Grant supports monitoring of ambient air quality for fine particulate matter, for assurance of compliance with the Federal National Ambient Air Quality Standards.	\$107,382	\$0	1	0
Environmental & Compliance: Environmental Quality	Florida Department of Environmental Regulation	Air Pollution Tag Fee	Supports Air Pollution Source Permitting, Source inspections, Source testing, Air Toxic monitoring, Ambient Air Quality monitoring, Citizen response to air pollution issues, Mobile source emission tracking, Emission Inventory development, etc.	\$639,236	\$0	7	0
Environmental & Compliance: Environmental Quality	Florida Department of Environmental Regulation	Ambient Air Monitoring	Funding supports monitoring for National Ambient Air Quality Standards throughout Duval County, to insure compliance with Federal requirements.	\$82,139	\$0	1	0
Environmental & Compliance: Environmental Quality	Florida Department of Environmental Regulation	Asbestos	Provides support for City inspection of asbestos removal projects in order to protect the health and welfare of the community.	\$13,605	\$0	0	0
Environmental & Compliance: Environmental Quality	Florida Department of Environmental Regulation	Title V	Supports the permitting of the Major Air Pollution Sources in Duval County, to insure compliance with Federal, State and Local Environmental Regulations. This action also supports compliance with the National Ambient Air Quality Standards, thus protecting the health and the welfare of the community.	\$581,631	\$0	6	0
Environmental & Compliance: Environmental Quality	Florida Environmental Protection Agency	Petroleum Contamination Cleanup	The grant from the Florida Department of Environmental Protection is to manage the the cleanup of petroleum contaminated sites in Duval County.	\$968,156	\$0	14	2,333
Environmental & Compliance: Environmental Quality	US Department of Homeland Security	Monitoring Demonstration Study	Provide critical air quality data.	\$323,705	\$0	2	0
Environmental & Compliance: Office of the Director	US Department of Energy	American Recovery and Reinvestment Act Energy Efficiency and Conservation Block Grant (EECBG)	The purpose of this federal initiative is to assist eligible entities in implementing energy efficiency and conservation strategies by conducting municipal audits, municipal retrofits, a waste reduction pilot program, clean transportation methods, providing community energy efficiency incentives, providing clean energy job training, conducting a sustainability awareness program, and creating an educational demonstration program.	\$7,891,500	\$0	1	2,600
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security	Metropolitan Medical Response Systems (MMRS)	MMRS Grant Program assist in preparing Duval County for catastrophic events that require widespread medical response.	\$350,000	\$0	1	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security	Urban Area Security Initiative (UASI)	To address unique training, planning, equipment, and exercise needs in high-threat, high density urban areas. To enhance and sustain capability to prevent, respond to and recover from threats to acts of terrorism within the northeast Florida region.	\$6,000,000	\$0	6	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & FEMA	Community Emergency Response Team Grant	To promote volunteer activities that support homeland security and community safety throughout Duval County.	\$10,000	\$0	0	1,248
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Flood Mitigation Assistance Program	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$135,862	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	State Homeland Security Grant (SHSGP)	To improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological nuclear or explosive weapons.	\$70,000	\$0	0	0
Fire and Rescue: Fire Operations	US Department of Homeland Security	Urban Search and Rescue/HAZMAT	Funding through the Department of Homeland Security to aid in the sustainment of JFRD USAR and HAZMAT teams.	\$290,000	\$0	0	0
Fire and Rescue: Rescue	Florida Division of Emergency Management	EMS County Award	To enhance and improved rescue services provided to the citizens of Jacksonville.	\$235,000	\$0	0	0

**ANTICIPATED GRANTS
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	In-Kind Contribution	Positions	Part Time Hours
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	2010 Edward Byrne Memorial Justice Assistance Grant (JAG)	Provide a public safety analyst to work with Atlantic Beach, Neptune Beach and Jacksonville Beach police departments.	\$71,217	\$0	1	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	2010 Edward Byrne Memorial Justice Assistance Grant (JAG) - 2009 American Recovery and Reinvestment Act	Provide leadership training to all supervisory personnel within JSO.	\$320,732	\$0	1	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Recovery Act Edward Byrne Memorial Justice Assistance Grant (JAG)	Provide each inmate with an identification wristband that is bar coded and includes a photo of the inmate, allowing us to immediately identify inmates and their locations within the jail facility.	\$201,501	\$0	0	0
Jacksonville Sheriff's Office	US Department of Homeland Security	Infrastructure Protection Program/Port Security Grant Program (2006)	Construction of a docking facility for JSO marine unit to enable improved response to waterborne activities.	\$3,325,800	\$0	0	0
Jacksonville Sheriff's Office	US Department of Homeland Security	Port Security Grant Program (2009 American Recovery and Reinvestment Act)	Purchase a single mobile x-ray enhancement system.	\$200,000	\$0	0	0
Jacksonville Sheriff's Office	US Department of Justice, Community Oriented Policing Services	COPS Technology Program	Improved detection of radiological incidents.	\$750,000	\$0	0	0
Mayor's Office	US Department of Education	Fund for the Improvement of Education	The Out of School Suspension (OSS) program (a.k.a. STEPS) provides an alternative for suspended Duval County students to receive academic and behavioral support during their suspension time. The grant provides funding for one salaried social worker, four teachers, and consumable supplies. The goals and objectives are to keep truant youth in the program, and provide counseling and case management services to program participants.	\$332,999	\$0	0	0
Mayor's Office	US Department of Education	Fund for the Improvement of Education (2009)	The Out of School Suspension (OSS) program (a.k.a. STEPS) provides an alternative for suspended Duval County students to receive academic and behavioral support during their suspension time. The grant will provide for the funding of one salaried social worker.	\$48,000	\$0	0	0
Mayor's Office	US Department of Justice	2009 Congressional Earmark	Support the Jacksonville Journey: Take a Step Crime Prevention initiative which seeks to reduce and/or prevent criminal activity among youth ages 5-18. The project is designed to keep those youth occupied with a structured afterschool program that will foster positive youth development and act as a deterrent from crime in their neighborhoods.	\$1,200,000	\$0	0	0
Public Works: Public Buildings	US Housing and Urban Development	Disaster Recovery Community Development Block Grant (CDBG)	To appropriate the grant award under the 2008 Disaster Recovery Program to the City of Jacksonville received from the State of Florida Department of Community Affairs. Grant funds will be used to repair damages to eighteen (18) projects in Duval County during Tropical Storm Fay, involving drainage improvements, roof repairs/replacement and miscellaneous repairs to facilities.	\$5,076,399	\$0	1	0
Recreation & Community Svcs: Adult Services	Florida Department of Elder Affairs	Senior Companion	Senior Companions touch the lives of adults who need extra assistance to live independently a peer volunteer program that provides services to elders at risk of institutionalization due to chronic illnesses, disabilities or isolation. Senior Companion volunteers provide: companionship and advocacy and respite to caregivers of frail elders.	\$33,438	\$0	0	0
Recreation & Community Svcs: Behavioral & Human Services	US Department of Justice	Safe Havens Grant - Enhanced Integrated Services	3yr continuation grant: Supervised Visitation and Safe Exchange Grant Program recipient to support the efforts of The Family Nurturing Center of Florida, Inc. (FNC). The 'Enhanced Integrated Services program' will allow FNC to expand its services to the Fourth Judicial Circuit, comprised of Duval, Clay, and Nassau Counties, via a memorandum of agreement with COJ, Hubbard House, Quigley House, Jacksonville Area Legal Aid, Micah's Place, Judge David Wiggins representing the Fourth Judicial Circuit Court, Clay County, and Nassau County.	\$649,901	\$0	0	12,064

**ANTICIPATED GRANTS
MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	In-Kind Contribution	Positions	Part Time Hours
Recreation & Community Svcs: Behavioral & Human Services	US Department of Justice - Office of Violence Against Women	Arrest Grant	Funding will be used to establish a Domestic Violence Court system for Duval County. The City of Jacksonville is the lead agency, in partnership with JSO, the State Attorney's Office, the Fourth Judicial Circuit Court, and Hubbard House. All city agencies will receive funds.	\$749,370	\$0	6	1,040
Recreation & Community Svcs: Grants Compliance	US Department of Justice	2009 Recovery Act Edward Byrne Memorial Justice Assistance Grant Program Local Solicitation	The American Recovery and Reinvestment Act (ARRA) Justice Assistance Grant (JAG) encompasses a three-fold approach that includes law enforcement, prevention and targeted intervention to reduce crime in Duval County. The City of Jacksonville will allocate the JAG Recovery Act funding amount six community programs previously funded under the Jacksonville Journey: Take A Step program. The funds will be utilized to retain, create positions, and preserve the program services administered by approved providers with an overall goal of achieving 50% reduction in recidivism for the target population by 2012 in Duval County.	\$3,016,863	\$0	11	0
Recreation & Community Svcs: Grants Compliance	US Department of Justice	Edward Byrne Memorial Justice Assistance Grant Program	This program serves the residents of Jacksonville/Duval County in enhancing safety and security, and providing opportunities for adult ex-offenders and juvenile offenders/ex-offenders.	\$733,382	\$0	5	2600
Recreation & Community Svcs: Grants Compliance	US Department of Labor	Youth Build	A unique model that works with economically disadvantaged youth (males) ages 16/24 that have a record of criminal activity. Since its inception in 1995 it has evolved into a highly effective education and leadership development program for the City's hardest to serve youth who are court involved. Over 80% of the Youth Build graduates are multiple felons with the majority of the juveniles having been adjudicated as adults. Program allows the students to construct or rehabilitate homes for the homeless and low income people in the community. Students prepare for GED's/high school diplomas, vocational school, or college. The curriculum integrates academics with life skills and job readiness activities.	\$574,622	\$143,656	5	0
Recreation & Community Svcs: Grants Compliance	US Housing and Urban Development	Community Development Block Grant Program	Provide stipend to Adult Day Care Providers to assist families in caring for loved ones. The program is a continuation program with pending funds for CDBG.	\$150,000	\$0	0	0
Recreation & Community Svcs: Military Affairs, Veterans, & Disabled Svcs	US Department of Defense - U.S. Navy	Defense Infrastructure Grant	Grant will support Navy efforts to acquire development easements around Outlying Field Whitehouse. This is an on-going effort to prevent encroachment in the noise/crash zones of OLF Whitehouse.	\$200,000	\$0	0	0
Recreation & Community Svcs: Military Affairs, Veterans, & Disabled Svcs	US Department of Defense - U.S. Navy	Defense Reinvestment Grant	This grant supports the federal advocacy team that represents COJ on military issues.	\$125,000	\$41,667	0	0
Recreation & Community Svcs: Military Affairs, Veterans, & Disabled Svcs	US Department of Defense - U.S. Navy	Wastewater Reuse System Grant	The St. John Water Management District is negotiating with NAS Jacksonville on funding the construction of a wastewater reuse system for the base. The Navy cannot receive state funding for construction projects so COJ Military Affairs would receive the grant and act as fiscal agent.	\$1,000,000	\$0	0	0
TOTAL OF MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING NO CITY MATCH (B1a) :				\$36,857,440	\$185,323	69	21,885

**ANTICIPATED GRANTS
MULTI-YEAR AWARDS OR RECURRING GRANTS THAT REQUIRE A CITY MATCH**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	Match Requested	Overmatch Requested	In-Kind Contribution	Positions	Part Time Hours
Fire and Rescue: Emergency Preparedness	Florida Department of Community Affairs	Emergency Management Preparedness Assistance Grant (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs state-wide.	\$116,000	\$116,000	\$0	\$102,724	2	1,248
Fire and Rescue: Emergency Preparedness	Florida Department of Community Affairs	Hazard Analysis Program	To update the hazards for all facilities which have reported to the State Emergency Response Commission the presence of those specific Extremely Hazardous Substances designated by the U.S. Environmental Protection Agency in quantities at or above the Threshold Planning Quantity.	\$23,500	\$23,500	\$21,000	\$0	1	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security	Citizen Corps Program (CCP)	To promote volunteer activities that support homeland security and community safety throughout Duval County.	\$8,000	\$0	\$2,000	\$0	0	1,248
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & FEMA	Emergency Management Preparedness Grant (EMPG)	To enable Duval County to better respond to catastrophic events by providing necessary support and training to the County's Emergency Management Office.	\$156,000	\$156,000	\$0	\$155,821	0	0
Fire and Rescue: Support Service	Federal Emergency Management Agency & Florida Division of Emergency Management	Hazard Mitigation Grant Program	To install shutters to fire station windows and doors to prevent damage to fire stations during high winds and rain.	\$100,000	\$0	\$25,000	\$0	0	0
Housing: Community Development	US Department of Justice	The Weed and Seed Program	The program's objective is a comprehensive, multi-disciplinary approach to combating violent crime, drug use, and gang activity in high crime neighborhoods. The goal is to 'weed out' violence and drug activity in high crime neighborhoods and then to 'seed' the sites with a wide range of crime and drug prevention programs, human service resources, and neighborhood restoration activities to prevent crime from recurring. The strategy emphasizes the importance of a coordinated approach, bringing together Federal, State and local government, the community, and the private sector to form a partnership to create a safe, drug-free environment.	\$157,000	\$54,765	\$0	\$0	0	0
Jacksonville Sheriff's Office	US Department of Justice - Office of Community Oriented Policing Services	2009 COPS Hiring Recovery Program	Hire 50 police officers to perform Community Policing activities for the Jacksonville Sheriff's Office. Project only includes salary and benefits for 36 months.	\$9,212,250	\$0	\$363,652	\$0	50	0
Public Works: Right of Way & Grounds Maintenance	US Department of Homeland Security & FEMA	Hazard Mitigation Grant Program	As a Hazard Mitigation Grant Program project, the City of Jacksonville, proposes to wind retrofit five (5) buildings by installing accordion shutters on windows; and a garage door braces to withstand wind speed up to 120 miles per hour.	\$378,087	\$126,029	\$0	\$0	0	0
Recreation & Community Svcs: Adult Services	Corporation for National & Community Services	Foster Grandparent Program	Foster Grandparents are individuals age 60 and over who thrive on direct interaction with children and believe they can make a difference in their lives. Income-eligible Foster Grandparents receive a modest stipend to help offset the costs of volunteering. They devote their volunteer service entirely to disadvantaged or disabled children tutoring those with low literacy skills.	\$371,557	\$81,046	\$0	\$19,410	4	1,300

**ANTICIPATED GRANTS
MULTI-YEAR AWARDS OR RECURRING GRANTS THAT REQUIRE A CITY MATCH**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	Match Requested	Overmatch Requested	In-Kind Contribution	Positions	Part Time Hours
Recreation & Community Svcs: Adult Services	Corporation for National & Community Services	Senior Corps Retired Senior Volunteer Program (RSVP)	RSVP is America's largest volunteer network for people age 55 and over. Volunteers provide service opportunities for those who want to make a difference in their communities while maintaining the flexibility to decide who and how frequently they serve. RSVP Tale tellers read to pre-k and Kindergarten children to support children literacy skills.	\$83,797	\$133,000	\$0	\$0	3	1,300
Recreation & Community Svcs: Adult Services	Florida Department of Elder Affairs	RELIEF	A state-funded program that provides in-home respite for homebound elders. Respite services allow the caregiver to leave the premises of homebound elders for a brief period of time.	\$84,958	\$17,438	\$0	\$0	1	0
Recreation & Community Svcs: Adult Services	US Department of Health and Human Services	Older Americans Act	Provides activities and programs that promote healthy living for citizens of Duval County 60 years of age and over.	\$1,225,578	\$1	\$0	\$0	56	5,200
Recreation & Community Svcs: Behavioral & Human Services	US Department of Justice - Office of Violence Against Women	Victims of Crime Act (VOCA) Grant	The Three Victim Services Advocates supported by this grant inform crime victims about the Victim Compensation application process, including wage loss, loss of support, disability, treatment expense, mental health, property loss reimbursement, and burial assistance.	\$131,455	\$32,864	\$5,288	\$32,864	3	0
Jacksonville Public Library	Institute of Museum & Library Services	Library Services and Technology Act (VASE-Volunteers As Special Educators: Expanding Horizons Adult Literacy Program)	The JPL Center for Adult Learning (CAL) provides training to adult learners in the use of technology and to access distance learning programs. However, the CAL is able to directly serve a finite number of customers with paid staff. The Expanding Horizons Adult Literacy Project targets tutor recruitment and training among community organizations and faith-based groups that may already have both the volunteers and space to support services to adult learners. The project also supports walk-in clinics and workshops for lower-level adult learners who need individualized assistance to access web-based instruction and perform online job-related activities.	\$78,512	\$26,539	\$0	\$0	2	0
Recreation & Community Services: Office of the Director	Florida Inland Navigation District	FIND (Harborview Restroom)	The purpose of this project will be to construct a restroom at the Harborview Boat Ramp.	\$175,000	\$175,000	\$42,000	\$0	0	0
Recreation & Community Services: Office of the Director	Florida Inland Navigation District	FIND (Joe Carlucci Boat Ramp)	This project will include construction of additional parking and shoreline stabilization at the Joe Carlucci Boat ramp.	\$225,000	\$225,000	\$54,000	\$0	0	0
Recreation & Community Services: Office of the Director	Florida Inland Navigation District	FIND (Mayport Boat Ramp)	This FIND project will include the design of dock renovation for Mayport Boat Ramp as well as its extension.	\$60,000	\$60,000	\$6,000	\$0	0	0
Recreation & Community Services: Office of the Director	Florida Inland Navigation District	FIND (Sister's Creek Dock and Pump Out)	This project will consist of the construction of docks and a pump out of the station.	\$270,000	\$270,000	\$64,800	\$0	0	0
TOTAL MULTI-YEAR AWARDS OR RECURRING GRANTS REQUIRING A CITY MATCH (B1b)				\$12,856,694	\$1,497,182	\$583,740	\$310,819	122	10,296

**ANTICIPATED GRANTS
MISCELLANEOUS PROVISIONAL GRANTS**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	Match Requested	Overmatch Requested	In-Kind Contribution	Positions	Part Time Hours
Central Operations: Grants Management Office	US Department of Energy & SE Energy Efficiency Alliance	Energy Efficiency and Conservation Block Grant Program (competitive)	The City of Jacksonville/JEA has partnered with 15 other communities in the southeast, in conjunction with the Southeast Energy Efficiency Alliance (SEEA), to create an energy retrofit consortium. We intend to transform the SE by achieving retrofits results at scale and creating models that can be replicated around the country.	\$1,200,000	\$0	\$25,000	\$0	0	0
Fire and Rescue: Rescue	Florida Division of Emergency Management	EMStar County Grant	Technology upgrades will serve to enhance emergency medical pre-hospital services for the citizens of Jacksonville.	\$75,000	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	Purchase system to enable access to fingerprints, ability to match more prints to crime scenes in less time.	\$106,845	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Edward Byrne Memorial Justice Assistance Grant (JAG)	Purchase a Work Assist Vehicle capable of reaching highest shelves in property and evidence facility. Fiscal Impact to Other City Departments: No impact to other departments.	\$15,000	\$0	\$0	\$0	0	0
Jacksonville Sheriff's Office	US Department of Justice & Community Oriented Policing Services	COPS Technology Program	Improve radiological detection capabilities in the port areas.	\$700,000	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (10131 Paxton Road)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$215,797	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (6744 Bakersfield Dr)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$230,046	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (6842 Bakersfield Dr)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$243,986	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (7038 Seneca Ave)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$253,470	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (6906 Bakersfield Dr)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County	\$254,436	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (6768 Bakersfield Dr.)	Mitigation grant to reduce or eliminate flooding to homeowners' properties in Duval County.	\$258,470	\$0	\$0	\$0	0	0

**ANTICIPATED GRANTS
MISCELLANEOUS PROVISIONAL GRANTS**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	Match Requested	Overmatch Requested	In-Kind Contribution	Positions	Part Time Hours
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (1580 Navaho Ave.)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$291,858	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (3915 San Jose Blvd)	Mitigation grant to reduce or eliminate flooding to homeowners' properties in Duval County.	\$338,782	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (5138 Martha Ann Dr)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$474,667	\$0	\$0	\$0	0	0
Fire and Rescue: Emergency Preparedness	US Department of Homeland Security & Florida Division of Emergency Management	Severe Repetitive Loss Program (5180 Martha Ann Dr)	Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.	\$671,489	\$0	\$0	\$0	0	0
Supervisor of Elections	Florida Elections Activities	Elections Activities Grant Program	Mailing or publishing sample ballots which must include additional information on voting procedures, voting rights or voting technology.	\$164,261	\$0	\$24,639	\$0	0	0
Fire and Rescue: Fire Operations	Federal Emergency Management Agency	Assistance to Firefighters Grant	To enable JFRD to purchase essential equipment, Knox Boxes.	\$400,000	\$100,000	\$0	\$0	0	0
Fire and Rescue: Fire Operations	US Department of Homeland Security	Port Security Grant	Construct a dock to house marine safety CBRNE capable fire suppression boat purchased out of a prior year grant.	\$1,100,000	\$275,000	\$0	\$0	0	0
Fire & Rescue: Fire Training	Federal Emergency Management Agency	Assistance to Firefighters Grant	To provide Fire Department personnel with the necessary fitness equipment to enable them to meet the physical requirements of their jobs.	\$100,000	\$25,000	\$0	\$0	0	0
Fire and Rescue: Rescue	Florida Department of Health	Emergency Management Systems Grant Program	EMS matching grant to provide medical supplies and equipment. Grant process is competitive.	\$300,000	\$75,000	\$0	\$0	0	0
Housing: Housing Services	US Department of Housing and Urban Development	Sustainable Communities Planning Grant Program	The Sustainable Communities Planning Grant Program (the Program) is intended to help build the capacity of communities to address the complex challenges of growth and revitalization in the 21st century in a comprehensive, multidisciplinary way. Funding from this Program will support the development and implementation of Sustainable Regional Development Plans.	\$2,500,000	\$175,000	\$0	\$0	0	0
Recreation & Community Svcs: Military Affairs, Veterans, & Disabled Svcs	US Department of Labor	Homeless Veterans Reintegration Program	To provide a continuum of care for 120 homeless Veterans. Services will include: case management, job counseling, job placement, career training/vouchers, social services support and transitional housing	\$297,850	\$29,785	\$0	\$0	3	0
Recreation & Community Services: Community Programming	National Endowment for the Humanities	America's Historical & Cultural Organizations	The Ritz Theatre and Museum is seeking funding to hire a collections conservation professional to train museum staff and guide the development and implementation of a plan for ongoing environmental monitoring, conservation of artifacts and care of exhibit collections.	\$159,898	\$45,961	\$0	\$45,961	2	1,650

**ANTICIPATED GRANTS
MISCELLANEOUS PROVISIONAL GRANTS**

Department: Division	Grantor	Grant Title	Program Description	Grant Award	Match Requested	Overmatch Requested	In-Kind Contribution	Positions	Part Time Hours
Recreation & Community Services: Waterfront Management Programming	Florida Communities Trust	Florida Communities Trust Grant Program	The grant would provide a match of funds for the City to acquire the Half Moon Island Boat Ramp. The project is located adjacent to the existing City-owned Half Moon Island Preserve property. The project includes a boat ramp and would provide deep water access to the waterways in north Jacksonville.	\$375,000	\$225,000	\$187,500	\$0	0	0
Recreation & Community Services: Waterfront Management Programming	Florida Communities Trust	Florida Forever Communities Trust Grant Fund	The grant would provide match of funds for the city to acquire the Mandarin Park Expansion property which is located adjacent to the existing City-owned Mandarin Park property. The project is located on Julington Creek and would provide deep water access to the waterways of south Jacksonville.	\$2,030,000	\$600,000	\$0	\$0	0	0
TOTAL MISCELLANEOUS PROVISIONAL GRANTS (B1c)				\$12,756,856	\$1,550,746	\$237,139	\$45,961	5	1,650

CITY OF JACKSONVILLE, FLORIDA

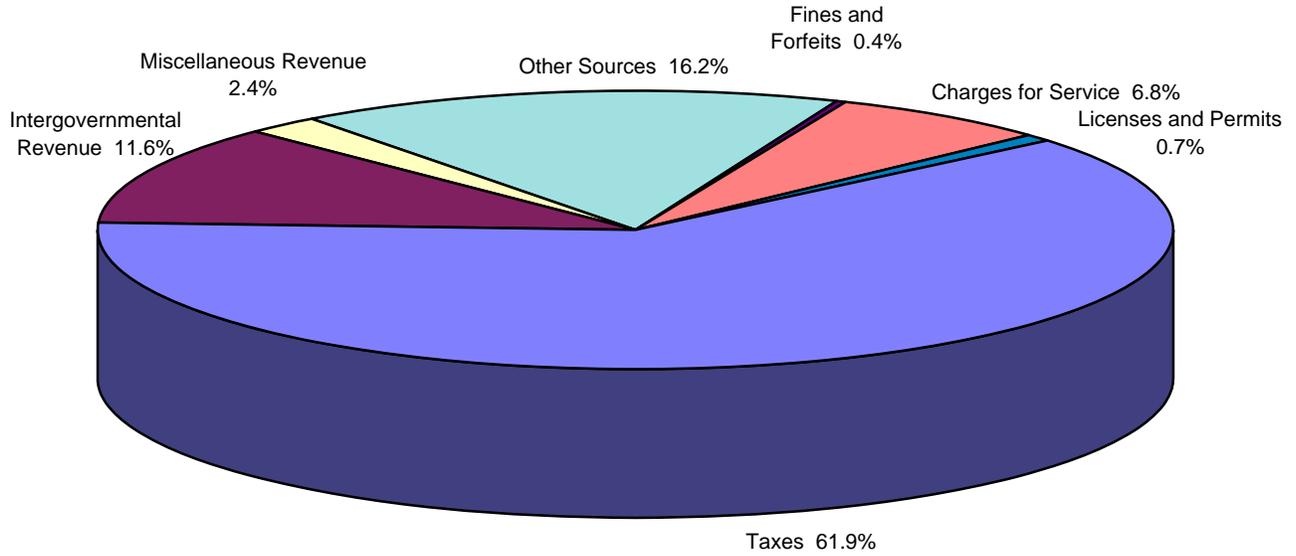
GENERAL FUND Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 11 Budgeted
011	General Fund-GSD	531,922,100	209,172,576	7,233,859	100,813,529	34,688,108	106,535,666	990,365,838
012	Mosquito Control	22,159	45,198	20,000				87,357
015	Property Appraiser	7,211,949	1,563,866	1	72			8,775,888
016	Clerk of the Court	1,438,629	1,184,407	1			946,096	3,569,133
017	Tax Collector	11,117,375	3,575,314	2	55,575		15,000	14,763,266
018	Emergency Reserve						44,362,825	44,362,825
019	Public Safety Initiative	540,864	970,831	1		7,771,466	800,000	10,083,162
	Total General Fund	552,253,076	216,512,192	7,253,864	100,869,176	42,459,574	152,659,587	1,072,007,469

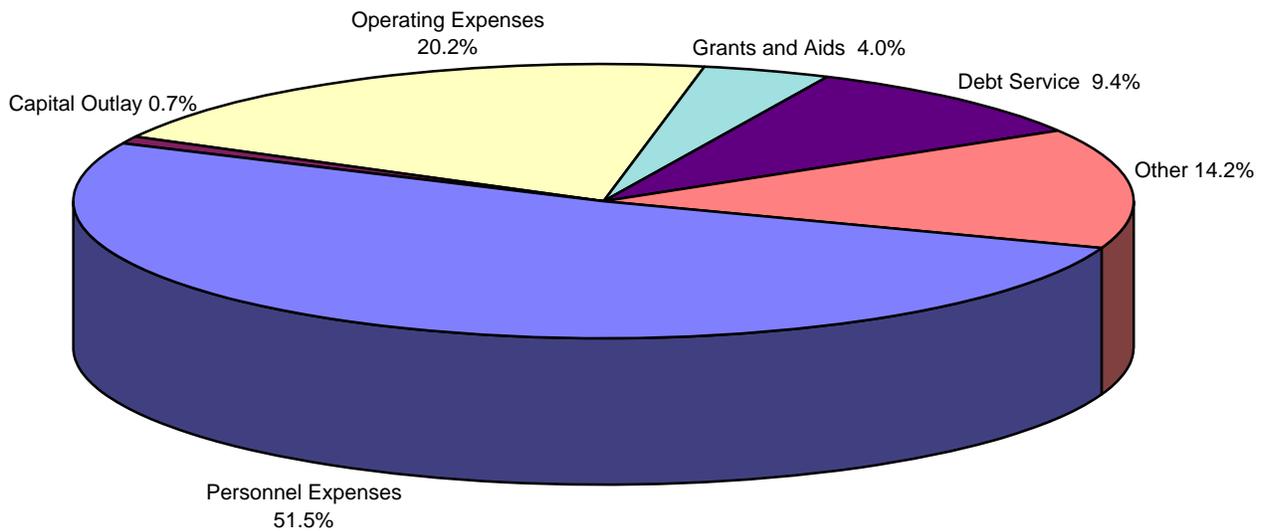
CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CITY OF JACKSONVILLE, FLORIDA

SF 011 GENERAL FUND - GSD

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	616,981,287	640,118,009	663,767,784	23,649,775	3.7%
Licenses and Permits	7,883,043	8,067,732	7,775,760	-291,972	-3.6%
Intergovernmental Revenue	122,019,174	129,621,978	124,288,082	-5,333,896	-4.1%
Charges for Services	57,667,904	60,796,657	59,241,942	-1,554,715	-2.6%
Fines and Forfeits	3,363,548	4,150,663	3,329,800	-820,863	-19.8%
Miscellaneous Revenue	34,173,188	26,165,563	24,172,243	-1,993,320	-7.6%
Other Sources	109,793,953	112,579,811	107,790,227	-4,789,584	-4.3%
	951,882,096	981,500,413	990,365,838	8,865,425	0.9%
EXPENDITURES					
Personnel Expenses	500,803,076	539,670,425	531,922,100	-7,748,325	-1.4%
Operating Expenses	218,698,388	189,460,662	209,172,576	19,711,914	10.4%
Capital Outlay	10,599,417	8,453,794	7,233,859	-1,219,935	-14.4%
Debt Service	76,776,359	86,062,998	100,813,529	14,750,531	17.1%
Grants and Aids	33,216,898	34,589,906	34,688,108	98,202	0.3%
Other Uses	109,922,345	123,262,628	106,535,666	-16,726,962	-13.6%
	950,016,484	981,500,413	990,365,838	8,865,425	0.9%

The General Fund - General Services District (GSD) is a major component of the City's budget and includes most basic municipal services and those that are not required to be accounted for in another subfund. Aside from special revenue funds and trust funds, which have been established to account for revenue that is restricted to special uses, virtually all of the City's revenue from taxes, licenses and permits, state-shared revenue distributions and charges for municipal services are accounted for in the General Fund - GSD. Revenue streams in the General Fund -GSD may have some limitations imposed on them; however, most may be appropriated for any lawful purpose.

The total General Fund – GSD budget for FY 11 is \$990,365,838, which is an increase of \$8,865,425 or 0.9%, from the original budget from the prior year. Of the total budget, 67% of General Fund revenue comes from taxes, with Ad Valorem taxes representing 49% of total revenue. As has been the case in recent years, the emphasis remains on Public Safety. Over half (52.5%) of General Fund - GSD expenditures are being allocated to public safety.

Revenues

Taxes consist of Ad Valorem taxes, Sales and Use Taxes, Franchise Fees and Utility Service Taxes. The FY 11 Ad Valorem estimate increased \$15.4 million over the prior year. Franchise Fees increased by \$4.5 million as did Utility Service Taxes by \$3.7 million, which is mainly due to increases in the revenue collected from JEA for these two sources of \$3.5 million and \$4.1 million, respectively.

Licenses and Permits include Occupational Licenses, Business Taxes, Street Vending Registration Fees and Refueling Permits. The largest portion of this revenue is Occupational Licenses for the City. This area accounts for \$244,439 of the decrease in this area.

Intergovernmental Revenue encompasses all forms of state shared revenues. The decrease is being driven by anticipated reductions in State shared revenues, including reductions in County & Municipal sale tax revenues of \$2.6 million, 8th cent gas tax collections of \$0.6 million and State shared ½ cent sales tax revenues of \$2.1 million.

CITY OF JACKSONVILLE, FLORIDA

Charges for Services represent the various fees that are charged for services provided by General Fund departments. The major departmental revenues in this area include Ambulance Services revenue, contributing \$15.9 million of the total and various Office of the Sheriff revenues, including inmate services, off duty reimbursement, alarm & incident fees and reimbursements from other agencies for police services, which contributed \$11.3 million of the total. This area also includes the revenue generated by Indirect Cost allocation, which makes up \$18.8 million of the total budget. The net reduction of the \$1.6 million is due primarily to a \$2.0 million decrease in the revenue received from the Duval County School Board for School Resource Officers and a \$901,815 decrease in revenue received from JPA for port security. These decreases are somewhat offset by a \$969,360 increase in Ambulance Service revenue.

Fines and Forfeit includes such County fines as Traffic Fines, Sheriffs Fines and Estreatures, Faulty Equipment Compliance Fees, Civil Fines and Penalties, Code Violations, Animal Care & Control Civil Penalties and Parking Fines. The decrease in this area is mainly due to a \$351,863 reduction in Sheriff's Fines and Estreatures and a \$199,079 reduction in traffic court fines for the county and circuit court.

Miscellaneous Revenue encompasses a wide variety of revenues including but not limited to Concession Sales, Earnings on Investments, Nuisance Abatement, Rental of City Facilities, Public Building Charges and Reimbursement for Florida Department of Transportation Streetlight Maintenance. The largest component of Miscellaneous Revenue is Investment Earnings, which makes up over \$7.9 million of the total. The main impetus for the reduction in Miscellaneous Revenues is a decrease of \$1.8 million in Investment Earnings from the prior year.

Other Sources include transfers into the General Fund from component units totaling \$101.7 million and other subfunds totaling \$4.9 million as well as Banking Fund Loan proceeds of \$1.2 million. The decrease of \$4.8 million is mainly due to reductions of \$4.6 million in transfers from other funds and a \$2.7 million decrease in Banking Fund Loan proceeds. These reductions are partially offset by a \$2.5 million increase in transfers from component units.

Expenditures

Personnel Expenses experienced a \$7.7 million decrease that is being driven largely by a 3% salary line reduction and the elimination of 68 positions. These reductions are being offset by increases in terminal leave of \$1.0 million, leave sellback of \$1.2 million, pension costs of \$3.4 million and workers' compensation costs of \$1.4 million.

Operating Expenses saw a net increase of \$19.7 million. The main impetus for the jump is the removal of a \$21.8 million negative extraordinary lapse that was budgeted in FY 10, a \$2.7 million increase in hardware/software licenses in the Office of the Sheriff and a \$2.3 million increase in the cost of utilities. These increases are partially offset by reductions in Radio Internal service allocation costs of \$1.1 million, Vehicle Replacement internal service allocation costs of \$1.8 million, ITD Data Center Services internal service allocation costs of \$2.3 million, \$1.3 million in Contractual Services and \$0.8 million in Travel and Training.

Capital Outlay funding consists of \$3.1 million for library materials, \$2.4 million for public buildings improvements, \$1.2 million for equipment, including computer hardware/software for the Office of the Sheriff, and \$0.5 million for other departments and various smaller capital items. The net \$1.2 million decrease is mainly due to a \$2.7 million reduction in Banking Fund capital and a \$0.5 million reduction in library materials which is somewhat offset by a \$1.8 million increase in public buildings improvements.

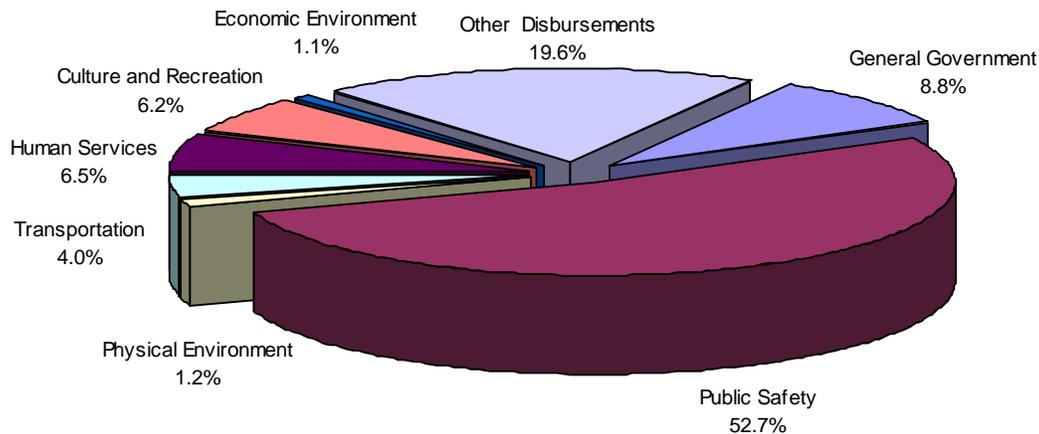
Debt Service includes bond and Banking Fund interest and principal payments as well as funding for paying agent fees. Banking fund debt repayment increased \$7.6 million while debt repayment related to bond issues increased by \$6.7 million. Fiscal agent fees, which include the cost of letter of credit facilities for variable rate debt, increased by \$0.4 million.

Grants and Aids includes monies budgeted for Public Service Grants and a contractually obligated contribution to Shands Medical Center – Jacksonville to provide health care for indigent residents.

CITY OF JACKSONVILLE, FLORIDA

Other Uses includes Intra/Interfund Transfers, Indirect Cost allocations, Supervision Allocations, Designated/Undesignated Contingencies, Transfers to Component Units and payments to fiscal agents. The \$16.7 million decrease is made up of a \$13.1 million decrease in transfers out to other funds, a \$1.8 million decrease in contingencies, a \$1.2 million decrease in transfers to component units and a \$0.7 million decrease in indirect cost allocations.

The graph below shows the budgeted expenditures by function for FY 11. The emphasis on police and fire services is evident by the fact that over half of the city's budget is spent on public safety activities.



Supplemental information

As noted above, the General Fund – GSD is the City's primary fund for operations. Given the relative size and importance of this fund and the focus that this fund receives as a result, the next several pages are devoted to showing a greater level of detail within this fund than for the other funds in this publication.

The first page in this presentation provides greater detail on the revenues received by the fund. These include the main source of revenue for the fund, property (ad valorem) taxes, and also indicates total amount of distributions made to the seven tax increment finance (TIF) districts within the county. Five of these districts are within the City, with the remaining two TIF districts lying within the City of Jacksonville Beach. The schedule also provides information on the other non-departmental revenues within the City as well as provides a breakdown of revenues that are attributable to the various operating departments in the General Fund – GSD.

The second page shows additional detail for three of the non-departmental revenues – Interfund transfers, contributions from other local units and state shared revenues. The detailed information that is shown for these three accounts on page 2 sum to the total for each of these accounts that are listed on the prior page.

The third page provides an overview of the departmental and non-departmental expenses for the General Fund – GSD. The following five pages provide additional detail for the accounts shown in bold on those pages. As with the revenue detailed information, the expense account detail will sum to the total shown on the overall expenditure schedule.

The final page in this detailed series on the General Fund – GSD indicates the number of authorized full-time positions for the prior fiscal year and the current fiscal year, showing the changes from year to year.

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT SCHEDULE OF REVENUES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	478,984,909	490,818,314	506,689,525
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-20,445,723	-20,732,907	-21,156,253
NET AD VALOREM TAXES	458,539,186	470,085,407	485,533,272
SALES AND USE TAXES	1,100,835	1,131,466	1,138,500
FRANCHISE FEES	38,891,051	39,444,236	43,924,385
UTILITY SERVICE TAXES	118,450,216	129,456,900	133,171,627
BUSINESS TAXES	7,883,243	8,065,932	7,775,760
FEDERAL PAYMENTS IN LIEU OF TAXES	33,751	30,000	25,000
STATE SHARED REVENUES	121,214,446	129,200,828	123,857,232
CONTRIBUTIONS FROM OTHER LOCAL UNITS	97,811,493	99,187,538	101,687,538
GENERAL GOVERNMENT	180		
PHYSICAL ENVIRONMENT	130,505		
COURT-RELATED REVENUES	144		
OTHER CHARGES FOR SERVICES	15,089,646	19,056,977	18,818,729
VIOLATIONS OF LOCAL ORDINANCES	9,538	24,801	24,801
OTHER FINES AND/OR FORFEITS	1,539,109	1,859,614	1,660,535
INTEREST, INCL PROFITS ON INVESTMENTS	6,523,644	10,995,038	7,940,834
RENTS AND ROYALTIES	580,225	580,235	680,235
DISPOSITION OF FIXED ASSETS	61,692	75,000	40,000
CONTRIB & DONATIONS FROM PRIVATE SOURCES	25,180		
GAIN OR LOSS ON SALE OF INVESTMENTS	8,841,751		
OTHER MISCELLANEOUS REVENUE	8,319,844	5,392,812	5,278,729
CONTRIBUTIONS FROM OTHER FUNDS	6,018,032	9,562,963	4,937,689
NON OPERATING SOURCES	738,301		
TOTAL NON-DEPARTMENTAL REVENUES	891,802,012	924,149,747	936,494,866
DEPARTMENTAL REVENUES			
ADVISORY BOARDS	286,573	100,651	299,651
CENTRAL OPERATIONS	167,013	142,309	168,409
CITY COUNCIL	362,762	277,300	428,855
ENVIRONMENTAL & COMPLIANCE	814,806	1,269,875	1,320,637
FINANCE	77,148	66,160	58,257
FIRE AND RESCUE	25,211,758	20,301,768	21,276,449
HUMAN RIGHTS COMMISSION	97,361	94,850	109,550
MAYOR'S OFFICE	45		
MEDICAL EXAMINER	1,026,818	1,262,015	1,122,707
OFFICE OF THE SHERIFF	17,277,558	19,804,380	14,894,118
PLANNING AND DEVELOPMENT	937,899	1,097,445	1,328,524
PUBLIC LIBRARIES	1,558,884	1,553,274	1,553,325
PUBLIC WORKS	10,838,859	8,299,148	9,644,323
RECREATION & COMMUNITY SERVICES	1,304,535	1,260,481	1,656,167
SUPERVISOR OF ELECTIONS	118,065	1,821,010	10,000
TOTAL DEPARTMENTAL REVENUES	60,080,084	57,350,666	53,870,972
TOTAL GENERAL FUND - GSD REVENUES	951,882,096	981,500,413	990,365,838

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT VARIOUS REVENUE DETAIL

INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
TRANSFER FR EMERGENCY CONTIG TO GF-GSD		1,813,120	
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	408,188	343,281	176,816
TRANSFER FR ENVIRON PROTECTNTO GF-GSD	25,000	25,000	25,000
TRANSFER FR SOUTHSIDE TID TO GF-GSD		790,947	532,209
TRANSFER FR JIA REDV TID TO GF-GSD	4,651,165	4,305,113	4,064,064
TRANSFER FR COMMUNITY DEV TO GF-GSD	183,177	139,600	139,600
TRANSFER FR CODE ENF/REV FD 1L2	750,501		
TRANSFER FR SELF INSURANCE TO GF-GSD		2,145,902	
TOTAL INTERFUND TRANSERS IN	6,018,032	9,562,963	4,937,689
	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
CONTRIBUTIONS FROM OTHER LOCAL UNITS			
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	76,094,124	79,007,260	81,921,684
CONTRIBUTION FROM JEA/WATER&SEWER	20,593,422	20,180,278	19,765,854
JEA/WS - CONTRIBUTIONS TO/FROM			
DEBT SVC REVENUE FROM COMPONENT UNIT	1,123,947		
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	97,811,493	99,187,538	101,687,538
	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
STATE SHARED REVENUE DETAIL			
1/2 CENT SALES TAX	70,510,011	74,818,660	72,728,053
ALCOHOLIC BEVERAGE LICENSE	617,636	635,308	615,000
GASOLINE TAXES 7TH CENT	3,794,312	3,821,384	3,741,717
INSURANCE AGENTS LICENSES	245,665	200,000	200,000
MOBILE HOME LICENSES	352,108	357,000	300,000
MOTOR FUEL USE TAX - COUNTY	35,144	40,383	29,585
MUNICIPAL FUEL TAX REFUND	186,238	185,325	228,562
REV SHARED-1/17 CIGARETTE TAX	503,483	526,041	421,035
REV SHARED-8TH CENT GAS TAX	5,944,914	6,289,320	5,738,720
REV SHARED-COUNTY SALES	16,833,634	18,560,074	17,152,814
REV SHARED-MUNICIPAL SALES	14,834,457	16,441,057	15,297,051
REV SHARED-POPULATION(6.24) FS248.23(2)	5,597,330	5,643,506	5,671,724
SPECIAL FUEL & MOTOR FUEL USE TAX	4,758	6,105	2,150
SURPLUS GAS TAX	1,754,757	1,676,665	1,730,821
TOTAL STATE SHARED REVENUE	121,214,446	129,200,828	123,857,232

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT SCHEDULE OF EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS	462,333	425,010	404,068
CENTRAL OPERATIONS	19,708,711	21,315,231	20,265,271
CITY COUNCIL	8,812,745	9,185,120	8,883,614
COURTS	1,470,845	1,565,264	852,580
ENVIRONMENTAL & COMPLIANCE	17,588,107	18,357,170	17,932,245
FINANCE	7,412,680	7,515,157	6,921,766
FIRE AND RESCUE	154,804,534	164,252,518	163,801,008
GENERAL COUNSEL	424,559	326,841	308,651
HUMAN RIGHTS COMMISSION	1,223,347	1,301,632	982,048
MAYOR'S OFFICE	3,161,317	3,247,473	2,946,609
MEDICAL EXAMINER	2,927,141	3,128,100	2,839,653
OFFICE OF THE SHERIFF	330,721,726	355,660,019	350,387,721
PLANNING AND DEVELOPMENT	8,446,580	7,916,202	7,473,512
PUBLIC DEFENDER	882,098	944,431	936,989
PUBLIC HEALTH	1,319,276	732,899	769,049
PUBLIC LIBRARIES	37,131,471	41,789,848	39,602,759
PUBLIC WORKS	81,902,890	79,638,300	79,769,323
RECREATION & COMMUNITY SERVICES	49,099,032	50,921,555	49,765,389
STATE ATTORNEY	459,180	431,322	188,343
SUPERVISOR OF ELECTIONS	7,506,407	8,556,799	9,493,916
TOTAL DEPARTMENTAL EXPENSES	735,464,978	777,210,891	764,524,514
NON-DEPARTMENTAL EXPENSES			
BOND RELATED FEES - DEBT	731,712	896,884	330,000
CONTINGENCIES		13,861,912	12,053,552
COUNCIL - MISC APPROPRIATIONS/EXPENSES	333,005	328,459	323,275
INTER-LOCAL AGREEMENTS	2,710,537	2,877,195	2,745,904
NON-DEPARTMENTAL MISC APPROPRIATIONS	1,825,994	1,691,197	1,284,845
NON-DEPARTMENTAL MISC EXPENDITURES	34,866,483	41,554,764	48,897,583
SUBFUND LEVEL ACTIVITY	17,960,624	-7,344,565	15,144,411
TRANSFER OUT - DEBT FISCAL AGENT FEES			1,017,158
TRANSFER OUT - DEBT SVC INTEREST	25,702,966	37,524,818	37,530,735
TRANSFER OUT - DEBT SVC PRINCIPAL	41,093,247	32,326,030	38,994,790
TRANSFER OUT TO OTHER FUNDS	89,325,041	80,572,828	67,519,071
TOTAL NON-DEPARTMENTAL EXPENSES	214,549,609	204,289,522	225,841,324
TOTAL GENERAL FUND - GSD EXPENDITURES	950,016,484	981,500,413	990,365,838

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
BOND RELATED FEES - DEBT			
FISCAL AGENT FEES GF-GSD	731,712	896,884	330,000
TOTAL BOND RELATED FEES - DEBT	731,712	896,884	330,000
CONTINGENCIES			
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS			216,807
EXECUTIVE OP CONTINGENCY - MAYOR		125,000	125,000
EXECUTIVE OP CONTINGENCY - JOINT			250,000
SP COUNCIL CONTINGENCY-SH HEALTH SVCS		535,191	
EXECUTIVE OP CONTINGENCY - COUNCIL		125,000	125,000
FEDERAL PROGRAMS CONTINGENCY		2,081,404	704,648
FEDERAL MATCHING GRANTS (B1-B)		1,418,596	1,184,122
BUDGET STABILIZATION CONTINGENCY		9,556,721	9,447,975
SP COUNCIL CONTINGENCY - JESB		20,000	
TOTAL CONTINGENCIES		13,861,912	12,053,552
COUNCIL - MISC APPROPRIATIONS/EXPENSES			
F.R.S.S. TIME BUYBACK	333,005	328,459	323,275
TOTAL COUNCIL - MISC APPROPRIATIONS/EXPENSES	333,005	328,459	323,275
INTER-LOCAL AGREEMENTS			
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	175,709	180,983	186,410
ATLANTIC & NEPTUNE BCH FIRE SERVICE	220,279	226,889	233,696
BEACHES-SOLID WASTE DISPOSAL CHARGES	1,562,604	1,695,088	1,528,606
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	179,869	185,266	190,824
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	563,076	579,969	597,368
TOTAL INTER-LOCAL AGREEMENTS	2,710,537	2,877,195	2,745,904
NON-DEPARTMENTAL MISC APPROPRIATIONS			
TAX DEED PURCHASES	25,576	15,000	25,600
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	13,417	15,000	13,500
NORTH FLORIDA REGIONAL COUNCIL	368,015	371,039	368,015
MUNICIPAL DUES & AFFILIATION	198,050	147,092	388,681
BANKING FUND DEBT REPAYMENT - ZOO	736,193	658,575	
415 LIMIT PENSION COST	2,107	1	4,504
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	229,747	229,747	229,747
METRO PLANNING ORGASSESSMENT	224,399	226,243	225,130
SUBSIDIZED PENSION FUNDS	28,490	28,500	29,668
TOTAL NON-DEPARTMENTAL MISC APPROPRIATIONS	1,825,994	1,691,197	1,284,845

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
NON-DEPARTMENTAL MISC EXPENDITURES			
CITYWIDE INTERNAL SVC ALLOCATION	187,917	166,933	10,000
LICENSE AGREEMENTS AND FEES			6,631
WATER SEWER EXPANSION AUTHORITY	339,225	436,030	334,672
TRANSITIONAL GOVERNMENT-MAYORIAL			75,000
LOBBYIST FEES	619,311	657,862	291,612
FILING FEE LOCAL ORD-PUBLIC DEFENDER	11,207	38,000	30,000
SMG - ACC CHAMPIONSHIP GAME	0		
CONTRIBUTION TO SHANDS JAX MEDICAL CENTR	23,775,594	23,775,594	23,775,594
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT		1,676,665	1,730,821
CIP DEBT PAYBACK TO BANKING FUND	2,884,836	8,237,217	14,633,021
CITYWIDE BANKING FUND ALLOCATIONS	118,724	40,166	
ANNUAL INDEPENDENT AUDIT	386,200	500,000	315,000
COMMUNITY ORGANIZATION FACILITY RENTS	45,185		
FILING FEE LOCAL ORD-STATE ATTORNEY	52,000	52,000	52,000
FLORIDA/GEORGIA GAME BLEACHERS	288,307		269,379
FLORIDA/GEORGIA GAME COSTS			400,000
SMG - GATOR BOWL GAME	290,059	50,000	300,000
JUVENILE JUSTICE	5,867,917	5,924,297	6,673,853
TOTAL NON-DEPARTMENTAL MISC EXPENDITURES	34,866,483	41,554,764	48,897,583
SUBFUND LEVEL ACTIVITY			
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
JTA - CONTRIBUTIONS TO/FROM	1,216,008	1,220,350	1,254,804
PERSONNEL LASPE-CONTINGENCY		-6,077,170	-5,073,863
ASH SETTLEMENT-BANKING FUND REPAYMENT	1,478,655		2,077,541
JHOFA - CONTRIBUTIONS TO/FROM	7,819		
JEDC - CONTRIBUTIONS TO/FROM	10,658,720	9,692,005	8,866,911
GENERAL FUND - GENERAL SERVICE DISTRICT	1,853,597		
COLLECTIVE BARGAINING-CONTINGENCY		-20,655,228	
JPA - CONTRIBUTIONS TO/FROM	2,715,824	8,445,478	7,989,018
TOTAL SUBFUND LEVEL ACTIVITY	17,960,624	-7,344,565	15,144,411

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
TRANSFER OUT - DEBT FISCAL AGENT FEES			
TRF FR 011 GF TO 22Z - FISCAL AGENT FEES			431
TRF FR 011 GF TO 25C COURTHOUSE DEBT			450
TRF FR 011 GF TO 25A - FISCAL AGENT FEES			1,350
TRF FR 011 GF TO 259 - FISCAL AGENT FEES			998,122
TRF FR 011 GF TO 256 - FISCAL AGENT FEES			450
TRF FR 011 GF TO 255 - FISCAL AGENT FEES			2,950
TRF FR 011 GF TO 253 - FISCAL AGENT FEES			2,950
TRF FR 011 GF TO 22Y - FISCAL AGENT FEES			431
TRF FR 011 GF TO 222 - FISCAL AGENT FEES			500
TRF FR 011 GF TO 22W - FISCAL AGENT FEES			431
TRF FR 011 GF TO 22U - FISCAL AGENT FEES			431
TRF FR 011 GF TO 22I - FISCAL AGENT FEES			1,000
TRF FR 011 GF TO 22C - FISCAL AGENT FEES			2,950
TRF FR 011 GF TO 229 - FISCAL AGENT FEES			400
TRF FR 011 GF TO 227 - FISCAL AGENT FEES			431
TRF FR 011 GF TO 225 - FISCAL AGENT FEES			431
TRF FR 011 GF TO 22X - FISCAL AGENT FEES			500
TRF FR 011 GF TO 254 - FISCAL AGENT FEES			2,950
TOTAL TRANSFER OUT - DEBT FISCAL AGENT FEES			1,017,158

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
TRANSFER OUT - DEBT SVC INTEREST			
TRF FR 011 GF TO 22H-06C ETR/CARLING	296,272	506,487	195,928
TRF FR 011 GF TO 22E-95A/88A ETR	113,932		
TRF FR 011 GF TO 22C-ETR 2005A	1,191,059	1,179,399	1,168,769
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	528,522	650,549	612,965
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,525,316	1,695,646	1,684,805
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,228,974	2,172,334	2,038,745
TRF FR 011 GF TO 222-93 ETR FOR DSI	311,980	2,084,808	2,233,783
TRF FR 011 GF TO 22U-01 RCR SALES TAX	4,076,341	3,851,036	3,432,400
FUTURE DEBT - INTEREST REPAYMENT		6,697,546	
TRF FR 011 GF TO 25C-COURTHOUSE DEBT			2,541,789
TRF FR 011 GF TO 22T-99A ETR REF&IMPRV	675,457	828,894	
TRF FR 011 GF TO 22I-96 RCR SALES TX BDS	188,272	136,919	136,093
TRF FR 011 GF TO 561-ADAM'S MARK	407,799	371,830	334,546
TRF FR 011 GF TO 4F6-EQUESTRIAN CNT		109,525	
TRF FR 011 GF TO 25D-COURTHOUSE DEBT			1,787,040
TRF FR 011 GF TO 25B-09C SPEC REV			1,516,800
TRF FR 011 GF TO 25A-09AB&C			2,439,816
TRF FR 011 GF TO 259-08A&B (97'S&02)	925,019	2,404,817	3,435,368
TRF FR 011 GF TO 256-07 ETR (INT)	1,619,354	1,840,219	1,780,281
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	1,886,377	2,094,639	2,031,237
TRF FR 011 GF TO 254-06B ETR REF	308,389	357,877	337,837
TRF FR 011 GF TO 253-06A ETR BONDS	1,448,488	1,683,482	1,656,880
TRF FR 011 GF TO 239-HUD 108LOAN/HTV ASC	16,434	5,832	
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,215,619	2,644,569	2,537,867
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,974,371	4,920,101	4,782,193
TRF FR 011 GF TO 22X-02A ETR REFUNDING	764,990	992,895	608,458
TRF FR 011 GF TO 255-06C ETR		243,846	237,135
TRF FR 011 GF TO 4D6-PERFORMING ARTS		51,568	
TOTAL TRANSFER OUT - DEBT SVC INTEREST	25,702,966	37,524,818	37,530,735

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
TRANSFER OUT - DEBT SVC PRINCIPAL			
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,048,750	2,325,000	2,400,000
TRF FR 011 GF TO 239-HUD 108 LOAN/HTV AS	84,714	95,000	
TRF FR 011 GF TO 253-06A ETR BONDS			1,370,000
TRF FR 011 GF TO 254-06B ETR REF			1,490,000
TRF FR 011 GF TO 255-06C ETR			436,613
TRF FR 011 GF TO 256-07 ETR	1,003,854	1,060,000	1,105,000
TRF FR 011 TO 257 ETR RESERVE	2,865,330		
TRF FR 011 GF TO 561-ADAM'S MARK	663,809	693,348	724,202
TRF FR 011 GF TO 4F6-EQUESTRIAN CNT		10,441	
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,400,000	2,485,000	2,080,000
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,710,228	1,386,129	3,427,219
TRF FR 011 GF TO 25A-09AB&C ETR			3,035,000
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,755,000	2,850,000	2,950,000
TRF FR 011 GF TO 22X-02A ETR REFUNDING	5,642,083	6,465,000	6,805,000
TRF FR 011 GF TO 25B-09C SPEC REV			1,165,000
TRF FR 011 GF TO 222-93ETR FOR DSP	190,465	1,076,112	1,061,197
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,141,354	15,000	15,000
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	829,583	935,000	960,000
TRF FR 011 GF TO 22E-95A/88A ETR	1,238,804		
TRF FR 011 GF TO 22H-06C CARLING			310,559
TRF FR 011 GF TO 22T-99A ETR REF&IMPROV	1,702,884	1,465,000	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	7,905,000	8,230,000	8,580,000
TRF FR 011 GF TO 22V-01A ETR REFUNDING	8,097,017		
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	814,371	1,035,000	1,080,000
FUTURE DEBT - PRINCIPAL REPAYMENT		2,200,000	
TOTAL TRANSFER OUT - DEBT SVC PRINCIPAL	41,093,247	32,326,030	38,994,790

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 09 ACTUAL	FY 10 BUDGET	FY 11 APPROVED
TRANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	146,403	34,608	744,772
GEN FUND-GSD TRANSFER TO VEHICLE INSPECT			40,000
GEN FUND-GSD TRANSFER TO FY09 CAP PROJ	1,688,000		
GEN FUND-GSD TRANSFER TO FY10 CIP FUND		2,737,636	
GEN FUND-GSD TRANSFER TO FY11 CIP FUND			2,803,200
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	2,262,000		896,800
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY			60,427
GEN FUND-GSD TRANSFER TO PK GARAGE REV	1,562,868		1,075,715
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP	20,785,634	21,417,409	
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,561,000	1,293,851	869,685
GEN FUND-GSD TRANSFER TO SMG-STADIUM	7,566,779	7,801,574	6,526,670
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	554,334		681,724
GEN FUND-GSD TRANSFER TO GENRL CAP PROJ	175,000		
GEN FUND-GSD TRANSFER TO SMG-CONVENTION			1,252,369
GEN FUND-GSD TRANSFER TO HANNA PARK		381,941	499,578
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	2,689,346	1,244,062	1,250,000
GEN FUND-GSD TRANSFER TO ITD OPERATIONS	24,669	500,000	482,000
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	323,417		595,907
GEN FUND-GSD TRANSFER TO N.E. TID			2,220,543
GEN FUND-GSD TRANSFER TO TECH REPLACMTNS	500,000		
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,535,449	8,496,946	8,414,084
GEN FUND-GSD TRANSFER TO CLERK OF COURT		1,013,119	819,954
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	5,667,621	3,856,019	4,174,115
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT	11,194,415	7,660,278	10,083,162
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,263	424,264	491,265
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	343,961	333,642	333,987
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT	29,522		
GEN FUND-GSD TRANSFER TO RECORDING FEES			544,845
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	24,639		
GEN FUND-GSD TRANSFER TO JCC	16,390,114	21,058,173	20,673,779
GEN FUND-GSD TRANSFER TO CDBG	269,408	269,268	275,357
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,390,465	1,500,038	1,509,133
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	550,000	550,000	200,000
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,364,343		
TRF FR 011 GENFD GSD TO MISC FED PROJ SH	25,828		
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	584,996		
GEN FUND-GSD TRANSFER TO BLDG INSP	690,567		
TOTAL TRANSFER OUT TO OTHER FUNDS	89,325,041	80,572,828	67,519,071
TOTAL NON-DEPARTMENTAL EXPENDITURES	214,549,609	204,289,522	225,841,324

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT EMPLOYEE CAP BY DEPARTMENT

	FY 10 BUDGET	FY 11 APPROVED	CHANGE FROM FY 10
FULL TIME EMPLOYEE POSITIONS			
ADVISORY BOARDS	5	5	0
CENTRAL OPERATIONS	248	233	-15
CITY COUNCIL	81	81	0
ENVIRONMENTAL & COMPLIANCE	213	211	-2
FINANCE	71	71	0
FIRE AND RESCUE	1,323	1,321	-2
GENERAL COUNSEL	1	1	0
HUMAN RIGHTS COMMISSION	17	13	-4
JACKSONVILLE CITYWIDE ACTIVITIES	32	5	-27
MAYOR'S OFFICE	24	23	-1
MEDICAL EXAMINER	27	27	0
OFFICE OF THE SHERIFF	3,354	3,354	0
PLANNING AND DEVELOPMENT	86	82	-4
PUBLIC LIBRARIES	361	353	-8
PUBLIC WORKS	469	466	-3
RECREATION & COMMUNITY SERVICES	215	213	-2
SUPERVISOR OF ELECTIONS	34	34	0
TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT	6,561	6,493	-68

CITY OF JACKSONVILLE, FLORIDA

SF 012 MOSQUITO CONTROL STATE 1

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	37,023	33,820	16,910	-16,910	-50.0%
Miscellaneous Revenue	47,461	30,461	26,422	-4,039	-13.3%
Other Sources	302,487	292,096	44,025	-248,071	-84.9%
	386,971	356,377	87,357	-269,020	-75.5%
EXPENDITURES					
Personnel Expenses	397	25,530	22,159	-3,371	-13.2%
Operating Expenses	3,937	90,102	45,198	-44,904	-49.8%
Capital Outlay	0	240,745	20,000	-220,745	-91.7%
	4,333	356,377	87,357	-269,020	-75.5%

Mosquito Control State 1 subfund is granted by Chapter 388.341 F.S. and funds are allocated to the Mosquito Control Division upon submission of a detailed budget for mosquito control and permanent improvements approved by the Florida Department of Agriculture and Consumer Services.

Revenues

Intergovernmental Revenue is comprised of a state grant used to control mosquito and arthropod populations. The state financial assistance decreased by \$16,910 in FY 11.

Miscellaneous Revenue decreased by \$4,039, as a result of reduced interest earnings.

Other Sources decreased by \$248,071, due to a reduced transfer from fund balance.

Expenses

Personnel Expenses decreased by \$3,371, as a result of the elimination of one vacant position replaced by part-time hours.

Operating Expenses decreased by \$44,904 due to the reduction in operating supplies as a result of the decrease in revenues in FY 11.

Capital Outlay expenses decreased by \$220,745 due to the funding of a replacement helicopter in FY 10, which is no longer funded in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 015 PROPERTY APPRAISER

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	355,320	349,766	322,018	-27,748	-7.9%
Miscellaneous Revenue	171,282	74,331	39,786	-34,545	-46.5%
Other Sources	9,044,957	8,796,946	8,414,084	-382,862	-4.4%
	9,571,558	9,221,043	8,775,888	-445,155	-4.8%
EXPENDITURES					
Personnel Expenses	7,170,486	7,404,517	7,211,949	-192,568	-2.6%
Operating Expenses	1,814,419	1,811,718	1,563,866	-247,852	-13.7%
Capital Outlay	82,623	1	1	0	0.0%
Debt Service	11,782	4,807	72	-4,735	-98.5%
	9,079,311	9,221,043	8,775,888	-445,155	-4.8%

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser is governed by the Florida Statutes and the Jacksonville Municipal Code.

Per 193.1142 of the Florida Statute, The Department of Revenue is responsible for reviewing and approving the Property Appraiser assessment roll on a yearly basis. However, funding for the Property Appraiser is mainly through the General Fund.

Revenues

Charges for Services have a decrease of \$27,748. The decrease consists of \$2,126 for the Florida Inland Navigation District and \$25,622 for the St. Johns Water Management District. These revenues are based on a percentage of taxes and liens collected by Duval County.

Miscellaneous Revenue decreased by \$34,545. The decrease consists of \$33,645 for investment pool earnings and \$900 for miscellaneous services and charges.

Other Sources decreased by \$382,862. There is a decrease of \$82,862 from the general fund and also a decrease of \$300,000 from fund balance transfer due to a decrease in expenses.

Expenditures

Personnel Expenses have a net decrease of \$192,568. This is the result of a decrease of \$303,502 in salaries and a net decrease of \$26,160 in employee benefits. This is offset somewhat with an increase of \$137,044 for the removal of a lapse imposed in FY 10.

Operating Expenses decreased by \$247,852. This is mainly attributable to a decrease of \$151,226 in ITD charges and \$92,125 in telecommunication charges.

Debt Service has decreased by \$4,735 as a result of a decrease in repayments to the banking fund

CITY OF JACKSONVILLE, FLORIDA

SF 016 CLERK OF THE COURT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	2,696,672	2,524,770	2,740,822	216,052	8.6%
Miscellaneous Revenue	-559	11,739	8,357	-3,382	-28.8%
Other Sources	0	1,013,119	819,954	-193,165	-19.1%
	2,696,114	3,549,628	3,569,133	19,505	0.5%
EXPENDITURES					
Personnel Expenses	1,736,565	1,588,299	1,438,629	-149,670	-9.4%
Operating Expenses	1,118,030	968,157	1,184,407	216,250	22.3%
Capital Outlay	0	1	1	0	0.0%
Other Uses	940,674	993,171	946,096	-47,075	-4.7%
	3,795,269	3,549,628	3,569,133	19,505	0.5%

Per Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments include deeds, marriage licenses, documentary stamps etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded by the Clerk. Due to Article 5 Revision 7, the County is now responsible for paying expenses related to non-court functions. The County is responsible for providing facilities, maintenance, utilities, security and communications.

Revenues

Charges for Services increased \$216,052 as a result of an increase of \$167,442 in Recording Fees, \$60,000 in Tax Deed Fees and \$39,827 in Marriage Fees. This is offset somewhat with a decrease in Documentary Stamps of \$51,217.

Miscellaneous Revenue decreased by \$3,382. This is primarily the result of a decrease of \$1,739 in investment pool earnings and a decrease of \$1,643 in court cost compliance fees.

Other Sources decreased by \$193,165 as a result of a smaller contribution from the General Fund.

Expenditures

Personnel Expenses have a net decrease of \$149,670. This is primarily the result of decreases in salaries of \$102,131 for the elimination of two (2) positions, overtime of \$16,930 and a net decrease of \$70,512 in employee benefits. This is offset somewhat with an increase of \$39,903 for the removal of a lapse imposed in FY 10.

Operating Expenses have a net increase of \$216,250. The increase is primarily attributable to the removal of a contingent lapse of \$500,000 imposed in FY 10 and an increase of \$18,032 in plant renewal costs. This is offset somewhat with a decrease of \$20,444 in legal, \$200,843 in telecommunication charges, \$11,133 in mailroom charges and \$57,825 in miscellaneous services and charges.

Other Uses had a decrease of \$47,075. This is the result of a decrease of \$28,311 for the Clerks' State Administrative Allocation and a decrease of \$18,764 due to changes in the indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA

SF 017 TAX COLLECTOR

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	9,017,621	9,811,555	10,466,971	655,416	6.7%
Miscellaneous Revenue	2,717,732	99,069	122,180	23,111	23.3%
Other Sources	6,715,782	5,545,684	4,174,115	-1,371,569	-24.7%
	18,451,136	15,456,308	14,763,266	-693,042	-4.5%
EXPENDITURES					
Personnel Expenses	10,026,483	11,100,167	11,117,375	17,208	0.2%
Operating Expenses	3,356,477	3,592,235	3,575,314	-16,921	-0.5%
Capital Outlay	1,276,966	520,837	2	-520,835	-100.0%
Debt Service	282,328	243,069	55,575	-187,494	-77.1%
Other Uses	0	0	15,000	15,000	
	14,942,254	15,456,308	14,763,266	-693,042	-4.5%

The Duval County Tax Collector is a constitutional officer within the consolidated City of Jacksonville. The Tax Collector provides governmental services through determination, collection, and distribution of all taxes, fees and service charges required by local ordinance and State law. This service will be provided to customers in the most courteous, effective and cost-effective method possible.

Revenues

Charges for Services have a net increase of \$655,416. The increase is primarily attributable to an increase in driver's license revenue of \$516,164 and redemption fees of \$300,000. This is offset somewhat by a decrease in tag registration of \$100,000, branch agency fees of \$20,000 and reimbursement from building and zoning of \$20,148.

Miscellaneous Revenue has increased by \$23,111. This is primarily the result of an increase in investment pool earnings of \$20,611.

Other Sources has a net decrease of \$1,371,569. This is primarily the result of a decrease of \$1,689,665 in the transfer from fund balance due to a decrease in budgeted expenses. This is offset somewhat with an increase of \$318,096 in the contribution from the general fund to cover budgeted expenses in excess of revenues.

Expenditures

Personnel Expenses have a net increase of \$17,208. This is mainly attributable to an increase of \$238,778 for the partial removal of the lapse imposed in FY 10 and an increase of \$67,821 in part-time salaries. This is offset somewhat with a decrease of \$264,011 in salaries and a net decrease of \$25,380 in employee benefits.

Operating Expenses has a net decrease of \$16,921. This is mainly attributable to decrease of \$15,000 in travel expense.

CITY OF JACKSONVILLE, FLORIDA

Capital Outlay has a decrease of \$520,835. This is mainly the result of one time equipment for the full service driver's license operation that was funded in FY 10 and will not be budgeted in FY 11.

Debt Service has a decrease of \$187,494. This is a result of a decrease in repayments to the banking fund.

Other Uses has an increase of \$15,000. This is as a result of moving travel expense into a contingency reserve.

CITY OF JACKSONVILLE, FLORIDA

SF 018 EMERGENCY CONTINGENCY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	4,112,295	1,813,120	1,736,165	-76,955	-4.2%
Other Sources	37,000,000	41,602,251	42,626,660	1,024,409	2.5%
	41,112,295	43,415,371	44,362,825	947,454	2.2%
EXPENDITURES					
Other Uses	0	43,415,371	44,362,825	947,454	2.2%
	0	43,415,371	44,362,825	947,454	2.2%

This subfund was established as part of the FY 08 budget ordinance (Ord No. 2007-813-E). In prior years contingency funds were set aside within the General Fund – GSD. Being within the General Fund – GSD, these funds ran the risk of being drawn down if the actual expenditures outpaced the actual revenues. To add another layer of protection to these monies before they can be accessed these funds were moved out of the General Fund – GSD into a separate subfund.

Revenues

Miscellaneous Revenues consist of the projected amount of interest income that will be earned on the total cash balance of this subfund as seen in Other Sources.

Other Sources represents the total amount of cash in the subfund at the end of the prior fiscal year. The \$1.0 million increase is due the posting of a FY 10 settlement payment.

Expenditures

Other Uses represents a cash carryover entry of \$44,362,825 to balance the subfund and show the total anticipated FY 11 ending balance. The cash carryover amount will fall into the subfund fund balance at the end of FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 019 PUBLIC SAFETY INITIATIVE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	195,828	0	0	0	
Other Sources	11,194,415	7,660,278	10,083,162	2,422,884	31.6%
	<u>11,390,243</u>	<u>7,660,278</u>	<u>10,083,162</u>	<u>2,422,884</u>	<u>31.6%</u>
EXPENDITURES					
Personnel Expenses	459,007	308,954	540,864	231,910	75.1%
Operating Expenses	697,040	346,556	970,831	624,275	180.1%
Capital Outlay	12,948	0	1	1	
Grants and Aids	6,320,829	7,004,768	7,771,466	766,698	10.9%
Other Uses	0	0	800,000	800,000	
	<u>7,489,825</u>	<u>7,660,278</u>	<u>10,083,162</u>	<u>2,422,884</u>	<u>31.6%</u>

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E). What has been dubbed "The Jacksonville Journey" is a comprehensive community-wide, anti-crime initiative that was approved in the FY 09 budget. It has been launched to focus on crime prevention as well as boosting law enforcement efforts to arrest those responsible for committing crime. The Journey provides funding to keep children safe and involve them in positive activities, including expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention programs and for programs that will help ex-offenders make the transition to being productive citizens again.

Revenues

Other Sources represents a transfer from the General Fund – GSD to fund the Public Safety Initiative (Jacksonville Journey). A single year of grant funding was obtained in FY 10 to fund a portion of the initiatives which are housed in a separate subfund. The loss of this grant funding is the reason for the significant increase in the transfer from the General Fund – GSD in FY 11.

Expenditures

Personnel Expenses increased due to the movement of nine positions into this fund from the previously mentioned grant fund. This increase is partially offset by a \$101,745 reduction in part-time salaries.

Operating Expenses increased due to program costs being shifted from grant funding including \$352,475 for the juvenile assessment center and \$700,000 for the ex-offender re-entry portal. These are partially offset by decreases in other program areas including after school recreation leagues and the summer jobs program.

Grants and Aids consists of various contributions to private organizations that will be tasked with specific initiatives. The majority of the funding, \$5,736,867 will be for programs focused on children, including: out of school suspension centers, Team-Up programs, early literacy, after school programs and summer camps. The remaining \$2,034,599 is for crime prevention, intervention and crime haven elimination programs.

Other Uses is a designated contingency that was set aside by Council during the budget process for the Jacksonville Commitment Scholarship Program.

CITY OF JACKSONVILLE, FLORIDA

SPECIAL REVENUE FUNDS

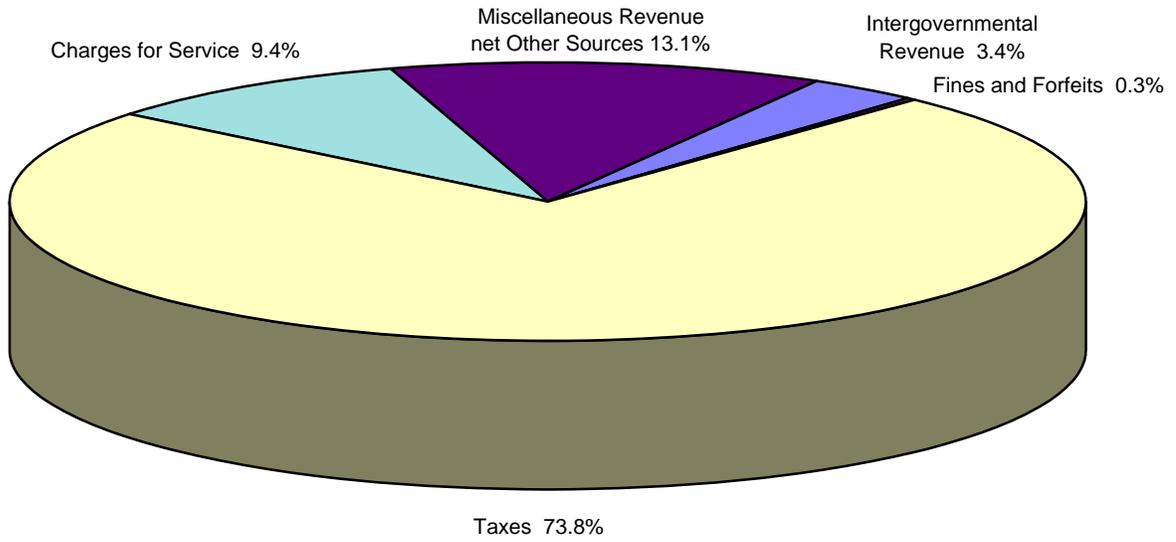
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 11 Budgeted
112	Concurrency Management	333,879	424,429	1			176,816	935,125
121	Air Pollution Tag Fee	504,650	59,959				96,585	661,194
127	Air Pollution EPA	779,778	126,857	290,996			99,348	1,296,979
128	Ambient Air Monitoring		33,605					33,605
132	Tourist Development Council	74,609	5,401,983					5,476,592
141	Streets & Hwys 5-yr Road Program			782,195		6,923,284		7,705,479
142	Local Option 1/2 Cent Trans.					65,900,805		65,900,805
143	Local Option Gas Tax					27,816,902		27,816,902
154	Hazardous Waste Program	229,937	167,351				72,591	469,879
157	Alcoholic Rehab Program					604,307		604,307
159	Building Inspection	6,584,783	2,022,272	2	769,750		804,383	10,181,190
15A	Environmental Protection						25,000	25,000
15B	Duval County Law Library	175,493	32,682	110,361			18,034	336,570
15F	Tree Protection Fund		101,972					101,972
15G	Veterinary Services		67,076				8,484	75,560
15L	Juvenile Drug Court	112,971	210,910					323,881
15Q	Court Innovations-Judicial Support	205,069	114,001					319,070
15R	Legal Aid		313,446				5,624	319,070
15T	Court Cost Courthouse Trust	21,044	765,179	(4)	1,764,282		(1,524)	2,548,977
15U	Recording Fees Technology		2,140,265	45,002	1,295			2,186,562
15V	Teen Court Programs Trust	385,270	124,980					510,250
15W	Library Conference Facility Trust	88,813	51,987					140,800
171	911 Emergency User Fee	404,257	4,203,009	1				4,607,267
173	E911 Emergency Wireless		388,880					388,880
181	Northside TID		5,564,596		2,251,175		75,000	7,890,771
182	Southside TID		1,300,000		596,684		1,532,209	3,428,893
184	Jacksonville Beach TID					5,227,541		5,227,541
185	JIA Area TID - Redevelopment		300,000		1,795,057		4,364,064	6,459,121
186	Soutel/Moncrief TID						449,470	449,470
191	Children's Commission	3,086,668	2,208,022	4	541	15,726,844		21,022,079
1A1	Community Development	235,265	40,092			75,000	139,600	489,957
1D1	Huguenot Park	384,445	243,555				184,715	812,715
1D2	Kathryn A Hanna Park	693,797	584,099	1			584,388	1,862,285
1D8	Florida Boater Improv Program		160,000					160,000
1DA	Cecil Field Commerce Center	637,467	1,320,779	1				1,958,247
1F4	Beach Erosion - Local						200,000	200,000
1H2	Animal Care & Control Programs	98,451	463,139				67,040	628,630
1HA	Driver Education Safety Trust					500,000		500,000
111	Better Jacksonville Trust				69,029,936			69,029,936
1J1	Choose Life Trust Fund					47,000		47,000
Total Special Revenue Funds		15,036,646	28,935,125	1,228,560	76,208,720	122,821,683	8,901,827	253,132,561

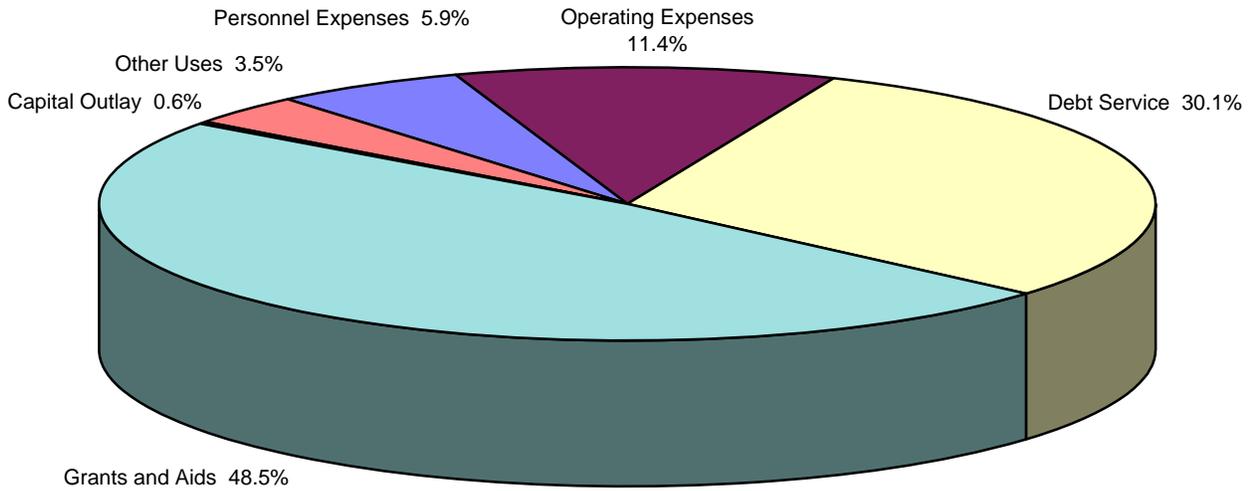
CITY OF JACKSONVILLE, FLORIDA

SPECIAL REVENUE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CITY OF JACKSONVILLE, FLORIDA

SF 112 CONCURRENCY MANAGEMENT SYSTEM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	797,735	1,194,000	686,000	-508,000	-42.5%
Miscellaneous Revenue	305,022	116,000	70,000	-46,000	-39.7%
Other Sources	74,524	280,542	179,125	-101,417	-36.2%
	1,177,282	1,590,542	935,125	-655,417	-41.2%
EXPENDITURES					
Personnel Expenses	334,560	335,084	333,879	-1,205	-0.4%
Operating Expenses	375,384	912,175	424,429	-487,746	-53.5%
Capital Outlay	0	2	1	-1	-50.0%
Other Uses	475,388	343,281	176,816	-166,465	-48.5%
	1,185,332	1,590,542	935,125	-655,417	-41.2%

The City of Jacksonville implemented the Concurrency Management System Office, Chapter 655, to ensure the availability of public facilities and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes and Rule 9J-5.0055.

This purpose is implemented by means of a Concurrency Management System (CMS) which measures the potential impact of a proposed development on the adopted minimum levels of service, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMS ensures that the adopted standards for level of service are not degraded by the issuance of a final development order, or a final development permit.

Revenues

Charges for Services, consisting of Concurrency Management Fees, fund the operations of the Concurrency Management System Office. The \$508,000 decrease is the result of lower fees being collected from development applications, Fair Share agreement applications, informal reviews, appeals and special traffic-study reviews.

Miscellaneous Revenue, consisting of investment pool earnings, decreased 39.7 percent based upon the decreased level of concurrency management fees being generated.

Other Sources of revenue, which reflects a transfer from fund balance, represents the balance of funding necessary to financially support FY 11 operations and to provide a reimbursement to the general fund for transportation-related planning positions performing concurrency review.

Expenditures

Operating Expenses decreased \$487,746 primarily due to the absence of a \$400,000 special traffic study funded in FY 10 and an \$80,802 decrease in technology costs surrounding the Concurrency System database.

Other Uses decreased \$166,465 due to a reduced focus on concurrency reviews given economic conditions and legislative changes that redirected planning efforts to mobility plans and the Mobility Plan Task Force.

CITY OF JACKSONVILLE, FLORIDA

SF 121 AIR POLLUTION TAG FEE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	634,440	655,830	639,236	-16,594	-2.5%
Miscellaneous Revenue	43,437	8,889	21,958	13,069	147.0%
	677,877	664,719	661,194	-3,525	-0.5%
EXPENDITURES					
Personnel Expenses	483,756	530,000	504,650	-25,350	-4.8%
Operating Expenses	58,805	85,869	59,959	-25,910	-30.2%
Other Uses	0	48,850	96,585	47,735	97.7%
	542,561	664,719	661,194	-3,525	-0.5%

The Air Pollution Tag Fee supports air pollution control activities related to mobile source, toxic and odorous air emissions, for air quality monitoring and for facility inspections as established by Florida Statutes Chapter 403. The source of revenue for this subfund comes from a registration fee applied to each vehicle tag issued or renewed in Duval County.

Revenues

Intergovernmental Revenue represents an air pollution fee assessed during vehicle registration in Duval County, which decreased by \$16,594 to more accurately reflect projected revenues.

Miscellaneous Revenue represents interest earnings, which are expected to increase by \$13,069 in FY 11.

Expenditures

Personnel Expenses decreased by \$25,350 due primarily to a reduction in full-time salaries.

Operating Expenses decreased by \$25,910 due primarily to reductions in ITD data center service charges of \$19,959, telecommunication charges of \$3,782 and technology refresh of \$1,668.

Other Uses increased by \$47,735 due to an increase in the cash carry over for FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 127 AIR POLLUTION EPA

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	935,134	583,430	791,712	208,282	35.7%
Miscellaneous Revenue	36,383	14,002	14,002	0	0.0%
Other Sources	424,263	424,264	491,265	67,001	15.8%
	1,395,779	1,021,696	1,296,979	275,283	26.9%
EXPENDITURES					
Personnel Expenses	863,492	692,665	779,778	87,113	12.6%
Operating Expenses	168,768	148,182	126,857	-21,325	-14.4%
Capital Outlay	75,628	138,470	290,996	152,526	110.2%
Other Uses	51,629	42,379	99,348	56,969	134.4%
	1,159,518	1,021,696	1,296,979	275,283	26.9%

Air Pollution EPA subfund accounts for the Environmental Protection Agency (105 Grant), Particulate Matter (103 Grant), and a Monitoring Demonstration Study grant. The funds are utilized under contract in which administrators review and act upon operating permit applications for major stationary air pollution sources. The 105 Grant is budgeted with the Mayor's Annual budget, however, the Particulate Matter and Monitoring Demonstration Study grant are budgeted with separate legislation.

Revenues

Intergovernmental Revenue increased by \$208,282. This represents a grant awarded to the City from the State of Florida Department of Environmental Protection Agency (EPA) for the 105 grant. In FY 11, the EPA will increase funding in order to add two positions required to meet newly implemented air quality testing regulations.

Other Sources increased by \$67,001. This represents a local match commitment between the EPA and the City, which increases by one dollar per year. In FY 11, an additional match of \$67,000 is required in order to receive needed funding for the two newly added positions.

Expenditures

Personnel Expenditures increased by \$87,113 due to the addition of two positions to meet newly implemented air quality testing.

Operating Expenses decreased by \$21,325 due primarily to decreases in ITD data center service charges of \$14,995 and telecommunication charges of \$6,166.

Capital Outlay increased by \$152,526 due to the purchase of newly mandated air testing equipment.

Other Uses increased by \$56,969 due to increases in indirect cost and an increased cash carry over for FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 128 AMBIENT AIR MONITORING

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	111,906	13,605	13,605	0	0.0%
Miscellaneous Revenue	20,851	9,264	20,000	10,736	115.9%
Other Sources	16,564	0	0	0	
	149,321	22,869	33,605	10,736	46.9%
EXPENDITURES					
Personnel Expenses	94,180	0	0	0	
Operating Expenses	13,285	22,869	33,605	10,736	46.9%
Capital Outlay	1,153	0	0	0	
Other Uses	6,459	0	0	0	
	115,077	22,869	33,605	10,736	46.9%

The Ambient Air Monitoring subfund is a program in which the City receives grant funds from the State Department of Environmental Protection to measure and record air quality within Duval County in accordance with federal and state guidelines.

Revenues

Miscellaneous Revenue increased by \$10,736 due to increased interest earnings.

Expenditures

Operating Expenses increased by \$10,736 due to increased trust fund authorized revenue available for utilization by Ambient Air Monitoring activities.

CITY OF JACKSONVILLE, FLORIDA

SF 132 TOURIST DEVELOPMENT COUNCIL

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	4,675,449	4,766,132	4,211,810	-554,322	-11.6%
Miscellaneous Revenue	353,807	60,000	60,000	0	0.0%
Other Sources	3,366,470	2,637,000	1,204,782	-1,432,218	-54.3%
	8,395,726	7,463,132	5,476,592	-1,986,540	-26.6%
EXPENDITURES					
Personnel Expenses	71,142	69,515	74,609	5,094	7.3%
Operating Expenses	5,686,470	7,391,702	5,401,983	-1,989,719	-26.9%
Other Uses	0	1,915	0	-1,915	-100.0%
	5,757,612	7,463,132	5,476,592	-1,986,540	-26.6%

The Tourist Development Council (TDC) administers the Local Option Tourist Development Tax. This tax accounts for the first two percent levy on lodging.

The TDC Operations budgeted amounts currently include Convention and Visitor's Bureau (CVB) Grants, Gator Bowl Game, First Coast of Golf, Florida/Georgia Game, Convention and Visitors Bureau Contract and an amount set aside for grants to be awarded at TDC meetings.

Revenues

Taxes decreased by \$554,322 due to reduced collections of the Local Option Tourist Development Tax.

Other Sources decreased by \$1,432,218 due to a reduced transfer from fund balance.

Expenditures

Personnel Expenses increased by \$5,094 due primarily to increased pension contributions.

Operating Expenses decreased by \$1,989,719 as the result of reduced revenue from Tourist Development Tax and reduced transfers from fund balance.

CITY OF JACKSONVILLE, FLORIDA

SF 141 STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	6,938,229	6,706,660	6,923,284	216,624	3.2%
Miscellaneous Revenue	1,853,370	664,000	782,195	118,195	17.8%
Other Sources	4,665,291	0	0	0	
	13,456,890	7,370,660	7,705,479	334,819	4.5%
EXPENDITURES					
Capital Outlay	1,818,661	664,000	782,195	118,195	17.8%
Grants and Aids	6,966,317	6,706,660	6,923,284	216,624	3.2%
	8,784,978	7,370,660	7,705,479	334,819	4.5%

The Streets and Highways 5-Year Road Program is funded by 80% of the Fifth and Sixth Cent Gas Tax collected by the State of Florida and disbursed to the Cities for major road and drainage improvements. Funding is used for various projects and debt service in accordance with the Better Jacksonville Plan and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), per Ordinance #2000-671-E. The Interlocal Agreement between the City and the JTA provides that both parties pledge their constitutional gas tax and local option sales tax revenues, respectively, to a \$750,000,000 bond issue for roadway and transportation improvements, while using the City's local option gas tax revenues for operation of the JTA Mass Transit Division. The program is governed by Chapter 748, Part 1, Section 748.101 of the City's Ordinance Code.

Revenues

Intergovernmental Revenue increased 3.2 percent based upon the recent trend of revenue collections and the expectation of a moderately-favorable improvement in the economy in FY 11. Considerations were also given to projections in tourism and the infusion of more gasoline-efficient vehicles and hybrids.

Miscellaneous Revenue, consisting of investment pool earnings, is expected to increase by \$118,195 based upon cash flow projections.

Expenditures

Capital Outlay comprises various roadway capital projects involving right-of-way acquisition, intersection improvements, signs and signals, stormwater maintenance as well as sidewalk maintenance and construction. The additional funding of \$118,195 for Capital Outlay is derived from Miscellaneous Revenue.

The \$6,923,284 budgeted as Grants and Aids represents the expected disbursement of funding from the City to the JTA of the City's constitutional gas tax (80% of the Fifth and Sixth Cent Gas Tax) in accordance with the Better Jacksonville Plan and an interlocal agreement.

CITY OF JACKSONVILLE, FLORIDA

SF 142 LOCAL OPTION 1/2 CENT TRANSPORTATION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	65,132,255	68,760,864	65,900,805	-2,860,059	-4.2%
Miscellaneous Revenue	148,787	0	0	0	
	65,281,042	68,760,864	65,900,805	-2,860,059	-4.2%
EXPENDITURES					
Grants and Aids	61,204,223	68,760,864	65,900,805	-2,860,059	-4.2%
	61,204,223	68,760,864	65,900,805	-2,860,059	-4.2%

The Local Option 1/2-Cent Transportation Fund was created in response to an August 11, 1989 referendum passed by the citizens of Jacksonville who voted for the removal of all tolls from City bridges and certain roads in order to replace such funding with a Local Option 1/2-Cent Sales Tax. The Local Option 1/2-Cent Sales Tax, accounted for within this sub-fund, serves to provide a source of funds for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

The State Department of Revenue remits the 1/2-cent sales taxes to the City of Jacksonville. The City, in turn, forwards the 1/2-cent sales taxes to the Jacksonville Transportation Authority (JTA) pursuant to the terms and conditions of the Interlocal Agreement and the Better Jacksonville Plan.

Revenues

The Local Option 1/2-Cent Transportation Fund budget for FY 11 is \$65,900,805 a decrease of \$2,860,059 as compared to the FY 10 budget. The decrease is directly attributed to a projected drop in sales tax revenues for FY 11.

Expenditures

Grants and Aids serves as the account from which the City will disburse the 1/2-cent sales taxes to the JTA to fund the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

CITY OF JACKSONVILLE, FLORIDA

SF 143 LOCAL OPTION GAS TAX

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	28,056,689	30,000,000	27,816,902	-2,183,098	-7.3%
Miscellaneous Revenue	43,037	0	0	0	
	28,099,726	30,000,000	27,816,902	-2,183,098	-7.3%
EXPENDITURES					
Grants and Aids	30,997,835	30,000,000	27,816,902	-2,183,098	-7.3%
	30,997,835	30,000,000	27,816,902	-2,183,098	-7.3%

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. The Six-Cent Local Option Gas Tax Fund was authorized by Florida Statute Chapter 336 to be expended for public transportation operations and maintenance, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

Traditionally, this tax has provided funding for the construction of school safety walkways, pedestrian safety improvements and drainage projects. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), the gas tax revenue recorded in this fund will be transferred to JTA as a mass transit subsidy.

Revenues

The Local Option Gas Tax revenues budget for FY 11 is \$27,816,902 a decrease of \$2,183,098 as compared to the FY 10 budget. The decrease is based upon the recent trend of revenue collections. Considerations were also given to projections in tourism and the infusion of more gasoline-efficient vehicles and hybrids.

Expenditures

Grants and Aids serves as the account from which the City will disburse the Local Option Gas Tax to the JTA to fund various mass transit capital projects.

CITY OF JACKSONVILLE, FLORIDA

SF 154 HAZARDOUS WASTE PROGRAM / SQG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	363,855	354,240	458,375	104,135	29.4%
Miscellaneous Revenue	16,336	3,671	11,504	7,833	213.4%
Other Sources	0	12,142	0	-12,142	-100.0%
	380,191	370,053	469,879	99,826	27.0%
EXPENDITURES					
Personnel Expenses	214,524	227,965	229,937	1,972	0.9%
Operating Expenses	44,048	87,531	167,351	79,820	91.2%
Other Uses	49,088	54,557	72,591	18,034	33.1%
	307,659	370,053	469,879	99,826	27.0%

The Hazardous Waste Program subfund is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies. All funding is collected entirely from user fees generated from facilities that generate hazardous waste.

Revenues

Charges for Services increased by \$104,135 due to an increase in the hazardous waste fee.

Miscellaneous Revenue increased by \$7,833 due to increased interest earnings.

Other Sources decreased by \$12,142 due to transfer from fund balance not required.

Expenditures

Personnel Services increased by \$1,972 due primarily to increased pension contributions.

Operating Expenses increased by \$79,820 due primarily to increased trust fund authorized expenditures as a result of the increase in revenues.

Other Uses increased by \$18,034 due primarily to increased indirect costs.

CITY OF JACKSONVILLE, FLORIDA

SF 157 ALCOHOLIC REHABILITATION PROGRAM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Fines and Forfeits	331,039	260,346	270,320	9,974	3.8%
Miscellaneous Revenue	13,842	0	0	0	
Other Sources	343,961	333,642	333,987	345	0.1%
	688,842	593,988	604,307	10,319	1.7%
EXPENDITURES					
Operating Expenses	0	-10,319	0	10,319	-100.0%
Grants and Aids	669,534	604,307	604,307	0	0.0%
	669,534	593,988	604,307	10,319	1.7%

The Alcoholic Rehabilitation Trust Program is funded by 70 percent of the net alcohol-related fines collected by the City. For FY 11, Gateway Community Services will receive a grant in the amount of \$604,307 to administer the alcohol and drug abuse related treatment programs.

Revenues

Fines and Forfeits increased by \$9,974 as a result of more revenues collected for DUI fines. The Alcohol Rehabilitation Program receives revenues collected for DUI fines less 30%, which is paid to the Police and Fire Pension Fund.

Other Sources increased by \$345. This represents an increase in the contribution from General Fund, which funds the difference between deposits to the Alcohol Rehabilitation program and the \$604,307 appropriation to Gateway Community Services.

Expenditures

Operating expenses were increased by \$10,319, which corresponds to the increase in funding from fines and forfeits and the General Fund.

Grants and Aids remain the same as FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 159 BUILDING INSPECTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	5,616,101	6,673,656	9,792,560	3,118,904	46.7%
Fines and Forfeits	75,478	100,740	80,283	-20,457	-20.3%
Miscellaneous Revenue	177,092	234,570	308,347	73,777	31.5%
Other Sources	8,469,748	3,343,871	0	-3,343,871	-100.0%
	14,338,419	10,352,837	10,181,190	-171,647	-1.7%
EXPENDITURES					
Personnel Expenses	7,635,475	6,775,002	6,584,783	-190,219	-2.8%
Operating Expenses	2,386,583	2,200,882	2,022,272	-178,610	-8.1%
Capital Outlay	19,093	3	2	-1	-33.3%
Debt Service	4,015	781,717	769,750	-11,967	-1.5%
Other Uses	723,312	595,233	804,383	209,150	35.1%
	10,768,479	10,352,837	10,181,190	-171,647	-1.7%

The Building Inspection subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

Revenues

The various inspection, surcharges and permit fees of the Building Inspection Division comprise 96.1% of the Charges for Services with the remaining balance comprising the plans review fees of the Fire Plans Review Section. The net increase of \$3,118,904 is primarily due to revisions to the fee structure and the adoption of \$1,144,058 in new fees; the most significant new fee being "building permit reviews". Increases in building inspection fees (\$1,259,404), electrical inspection fees (\$336,133) and plumbing inspection fees (\$317,416) were additional factors in the increase. These increases were offset by a \$16,588 decrease in plans review fees of the Fire Plans Review Section.

The \$20,457 decrease in Fines and Forfeits is attributable to an \$18,905 decrease in fees associated with code violations and a \$1,552 decrease in fees associated with sign violations.

Miscellaneous Revenues consists primarily of investment pool earnings. The net increase of \$73,777 is due to a projected \$94,000 increase in investment pool earnings, offset by lower projected revenues from Certificates of Occupancy of \$13,176 and a \$7,047 projected decrease in charges for copies of documents and the sale of books, maps and regulations.

Other Sources of revenue, which comprised a \$3,343,871 transfer from fund balance in FY 10 to subsidize the Building Inspection Division operation, was not financially necessary in FY 11 given the revision of the Division's fee structure and reductions in operating expenses.

CITY OF JACKSONVILLE, FLORIDA

Expenditures

The \$190,219 net decrease in Personnel Expenses reflects salary reductions and the unfunding of three (3) positions, offset by the absence of a salary/benefits lapse and an increase in the contributions for pension and workers compensation costs for the positions being funded.

The net decrease in Operating Expenses of \$178,610 is primarily due to lower telecommunication costs and fleet management costs in the amount of \$92,002 and \$77,943 respectively. Reductions in the allocations for use of office space (\$46,134), general liability insurance (\$24,264), and Tax Collector charges (\$20,148) were additional factors in the decrease. Offsetting these decreases, information technology costs increased by \$88,603 given the development of an Electronic Plans Submittal system.

Debt Service provides \$501,000 for the payment of principal and \$268,750 for the payment of interest associated with a 2009 bond issuance.

Other Uses of expenditures comprise a \$595,233 allocation of indirect costs in accordance with the City's Full Cost Allocation Plan and a \$209,150 cash carryover. The increase directly relates to the budgeting of a cash carryover in FY 11, which was made available given the revised fee structure and reductions in operating costs.

CITY OF JACKSONVILLE, FLORIDA

SF 15A ENVIRONMENTAL PROTECTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	25,000	25,000	0	0.0%
	0	25,000	25,000	0	0.0%
EXPENDITURES					
Other Uses	0	25,000	25,000	0	0.0%
	0	25,000	25,000	0	0.0%

The Environmental Protection Board Trust Fund was established by Ordinance 2001-1309-E. Beginning FY 07 through FY 11, \$25,000 is to be transferred from the Environmental Protection Fund into the General Fund for five consecutive years, for the Florida Yards & Neighborhoods Program administered by the Duval County Cooperative Extension Office in the Recreation and Community Services Department.

Revenues

Other Sources had no changes in revenue for FY 11.

Expenditures

Other uses had no changes in funding for FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 15B DUVAL COUNTY LAW LIBRARY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	313,476	313,446	319,070	5,624	1.8%
Miscellaneous Revenue	14,014	24,782	17,500	-7,282	-29.4%
	327,490	338,228	336,570	-1,658	-0.5%
EXPENDITURES					
Personnel Expenses	175,457	176,797	175,493	-1,304	-0.7%
Operating Expenses	23,010	31,702	32,682	980	3.1%
Capital Outlay	142,718	112,751	110,361	-2,390	-2.1%
Other Uses	13,921	16,978	18,034	1,056	6.2%
	355,105	338,228	336,570	-1,658	-0.5%

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. The library contains books, subscriptions, magazines, periodicals and electronic research materials. A \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

Revenues

Charges for Services have an increase of \$5,624. This increase more accurately reflects that portion of the \$65 fee designated for this operation.

Miscellaneous Revenue has a net decrease of \$7,282. This decrease is mainly attributable to a decrease of \$10,082 in investment pool earnings and \$3,500 in coin operated copier. This is offset somewhat by an increase of \$6,300 for miscellaneous sales and charges.

Expenditures

Personnel Expenses have a net decrease of \$1,304. This is mainly attributable to a decrease of \$7,217 in salaries. This is offset somewhat with an increase of \$4,600 as a result of the removal of a lapse imposed in FY 10 and a net increase of \$1,316 in employee benefits.

Operating Expenses have a net increase of \$980. This is mainly attributable to an increase of \$801 in installment purchases.

Capital Outlay designated for Library Materials decreased by \$2,390.

Other Uses has an increase in the Indirect Cost allocation of \$1,056.

CITY OF JACKSONVILLE, FLORIDA

SF 15F TREE PROTECTION & RELATED EXPENDITURES

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	45,594	0	953,324	953,324	
Miscellaneous Revenue	1,776,550	2,100,000	30,452,393	28,352,393	1350.1%
Other Sources	5,782,568	0	-31,303,745	-31,303,745	
	7,604,711	2,100,000	101,972	-1,998,028	-95.1%
EXPENDITURES					
Operating Expenses	3,815,056	0	101,972	101,972	
Capital Outlay	0	100,000	0	-100,000	-100.0%
Other Uses	350,000	2,000,000	0	-2,000,000	-100.0%
	4,165,056	2,100,000	101,972	-1,998,028	-95.1%

During the clearing of land for development purposes, protected trees are required to be conserved on the development site wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, as a result of the clearing of a development site, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund.

All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. The primary purpose is to mitigate the loss or destruction of protected trees during development.

Revenues

Charges for Services reflects a FY 11 corrective entry to this all years fund that removes prior year fund balance appropriations which can be seen in Other Sources, appropriates prior year revenues and adjusts FY 10 and FY 11 budgeted revenue. This correction accounts for the FY11 budgeted amount and all of the change in this category.

Miscellaneous Revenue reflects a FY 11 corrective entry to this all years fund that removes prior year fund balance appropriations, appropriates prior year revenues and adjusts FY 10 and FY 11 budgeted revenue. This correction accounts for the FY 11 budgeted amount and all of the change in this category.

Other Sources reflects a FY 11 corrective entry to this all years fund that removes prior year fund balance appropriations, appropriates prior year revenues and adjusts FY 10 and FY 11 budgeted revenue. This correction accounts for the FY 11 budgeted amount and all of the change in this category.

Expenditures

Operating Expenses reflects the tree maintenance budget for FY 11.

The change in Capital Outlay reflects the removal of one time funding for capital items in FY 10.

The change in Other Uses reflects the removal of a \$2,000,000 reserve for major landscaping capital improvements to Metropolitan Park budgeted in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 15G VETERINARY SERVICES

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	59,813	75,000	70,000	-5,000	-6.7%
Fines and Forfeits	969	1,000	1,000	0	0.0%
Miscellaneous Revenue	1,215	4,122	4,560	438	10.6%
	61,997	80,122	75,560	-4,562	-5.7%
EXPENDITURES					
Operating Expenses	35,415	80,122	67,076	-13,046	-16.3%
Other Uses	0	0	8,484	8,484	
	35,415	80,122	75,560	-4,562	-5.7%

The Veterinary Services Trust Fund provides funding for veterinary services and supplies for the animals sheltered at the city operated Animal Care & Control Center. Funding for this trust is generated by a \$1.00 surcharge on animal licenses and a \$5.00 surcharge on civil penalties related to violations of animal control and cruelty ordinances.

Revenues

Charges for Services decreased by \$5,000 due to a reduction in projected revenue for animal licenses and permits.

Miscellaneous Revenue increased by \$438 due to higher investment earnings.

Expenditures

Operating Expenses decreased by \$13,046 due to reductions in trust fund expenditures, travel expense and employee training.

Other Uses increased by \$8,484 due to an increase in the cash carry over for FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 15L JUVENILE DRUG COURT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	313,476	313,446	319,070	5,624	1.8%
Miscellaneous Revenue	35,477	14,643	4,811	-9,832	-67.1%
	348,953	328,089	323,881	-4,208	-1.3%
EXPENDITURES					
Personnel Expenses	106,016	109,343	112,971	3,628	3.3%
Operating Expenses	231,442	218,746	210,910	-7,836	-3.6%
	337,458	328,089	323,881	-4,208	-1.3%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support juvenile assessment centers and other juvenile alternative programs.

Revenues

Charges for Services have an increase of \$5,624. This increase more accurately reflects that portion of the \$65 fee designated for this program.

Miscellaneous Revenue has a decrease of \$9,832 for investment pool earnings.

Expenditures

Personnel Expenses have an increase of \$3,628. This is mainly attributable to an increase of \$2,990 as a result of the removal of a lapse imposed in FY 10 and a net increase of \$3,589 in employee benefits. This is offset somewhat with a decrease of \$2,951 in salaries.

Operating Expenses have a decrease of \$7,836. This is primarily attributable to a decrease of \$6,555 in contractual services and \$1,113 in miscellaneous services and charges.

CITY OF JACKSONVILLE, FLORIDA

SF 15Q COURT INNOVATIONS-JUDICIAL SUPPORT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	313,476	313,446	319,070	5,624	1.8%
Miscellaneous Revenue	-3,348	0	0	0	
	310,128	313,446	319,070	5,624	1.8%
EXPENDITURES					
Personnel Expenses	287,588	302,339	205,069	-97,270	-32.2%
Operating Expenses	8,601	11,107	114,001	102,894	926.4%
	296,189	313,446	319,070	5,624	1.8%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used for Court Innovations which fund the Adult Drug Court and Judicial Support.

Revenues

Charges for Services have an increase of \$5,624. This increase more accurately reflects that portion of the \$65 fee designated for these programs.

Expenditures

Personnel Expenses have a net decrease of \$97,270. This is mainly attributable to decreases of \$86,123 for four (4) positions and \$37,160 in employee benefits. This is offset somewhat with an increase in part-time salaries of \$18,750 and 1,250 hours and an increase of \$7,263 as a result of the removal of a lapse imposed in FY 10.

Operating Expenses have a net increase of \$102,894. This is mainly attributable to an increase of \$63,000 in professional services for senior judges needed to cover various judiciary cases, \$35,000 in contractual services, \$2,000 in travel and \$2,000 in employee training.

CITY OF JACKSONVILLE, FLORIDA

SF 15R LEGAL AID

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	313,476	313,446	319,070	5,624	1.8%
Miscellaneous Revenue	-24,044	0	0	0	
	289,432	313,446	319,070	5,624	1.8%
EXPENDITURES					
Operating Expenses	340,000	313,446	313,446	0	0.0%
Other Uses	0	0	5,624	5,624	
	340,000	313,446	319,070	5,624	1.8%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. Of these revenues, 25% is used on Legal Aid costs to provide services that support access for the poor and indigent to the legal system. Jacksonville Area Legal Aid receives additional funding in the form of Public Service Grants funded by the Recreation and Community Services budget.

Revenue

Charges for Services show a \$5,624 increase to more accurately reflect that portion of the \$65 fee designated for this program is explained above.

Expenditures

Operating Expenses are distributed to Jacksonville Area Legal Aid, Inc. The funds are to be spent on legal aid services throughout Duval County.

Other Uses represents a cash carryover in the amount of \$5,624.

CITY OF JACKSONVILLE, FLORIDA

SF 15T COURT COST COURTHOUSE TRUST FUND

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	2,270,774	2,943,065	1,589,865	-1,353,200	-46.0%
Miscellaneous Revenue	826,982	397,465	959,112	561,647	141.3%
	3,097,756	3,340,530	2,548,977	-791,553	-23.7%
EXPENDITURES					
Personnel Expenses	0	0	21,044	21,044	
Operating Expenses	1,221,027	-1,436,073	765,179	2,201,252	-153.3%
Capital Outlay	0	1	-4	-5	-500.0%
Debt Service	0	0	1,764,282	1,764,282	
Other Uses	0	4,776,602	-1,524	-4,778,126	-100.0%
	1,221,027	3,340,530	2,548,977	-791,553	-23.7%

Per Ordinance 2004-1085, a \$15 Fee is to be imposed when a person pleads guilty or nolo contendere to, or is found guilty of, any criminal traffic infraction. The revenue is to be used exclusively to fund the maintenance and capital improvements associated with Court Facilities.

Revenues

Charges for Services represent the anticipated revenue from the \$15 fee. The decrease of \$1,353,200 is due to lower surcharge revenue as a result of a decrease in the number of traffic citations issued and an increase in the number of people not paying their tickets.

Miscellaneous Revenue reflects the appropriation of both FY 11 and prior year investment pool earnings. A corrective entry was made to this all years fund that appropriates prior year revenues and adjusts FY 10 and FY 11 budgeted revenue. This correction accounts for the change in this category.

Expenditures

Personnel Expenses are budgeted in FY 11 to clean up prior year unbudgeted actuals that have posted to this all years fund. These expenses will not continue into the future.

Operating Expenses decreased due to the removal of a negative FY 10 budgeted amount of \$2,454,517 in trust fund authorized.

Debt Service includes the principal and interest costs for the Courthouse project based upon an anticipated repayment schedule that will be established at the time the bonds are issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

The amount budgeted in Other Uses reflects the removal of a prior year budget appropriation to cash carryover totaling \$1,524.

CITY OF JACKSONVILLE, FLORIDA

SF 15U RECORDING FEES TECHNOLOGY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,090,027	984,752	1,041,901	57,149	5.8%
Miscellaneous Revenue	221,146	11,305	18,601	7,296	64.5%
Other Sources	917,686	509,804	1,126,060	616,256	120.9%
	2,228,859	1,505,861	2,186,562	680,701	45.2%
EXPENDITURES					
Operating Expenses	2,072,388	1,502,100	2,140,265	638,165	42.5%
Capital Outlay	300,021	2	45,002	45,000	0000.0%
Debt Service	14,792	3,759	1,295	-2,464	-65.5%
	2,387,202	1,505,861	2,186,562	680,701	45.2%

A Recording Fee of \$4.00 per page was imposed by the State as part of the implementation of Article 5 Revision 7. Of this \$4.00 fee, \$2.00 is set aside for the technology needs of the Courts, Public Defender and State Attorney. A separate sub-fund was created for use exclusively to fund court-related technology. Funds collected in this sub-fund are shared between the Courts, State Attorney and Public Defender based on a written agreement between the three parties.

Revenues

Charges for Services have increased by \$57,149. This is to more accurately reflect the \$2 fee designated for this operation.

Miscellaneous Revenue has increased by \$7,296 for investment pool earnings.

Other Sources have increased by \$616,256. This is the result of a transfer from the General Fund of \$544,845 and a larger transfer from fund balance of \$71,411.

Expenditures

Operating Expenses have a net increase of \$638,165. This net increase affected the Courts by \$67,765, Public Defender by \$41,503 and State Attorney by \$528,897. The largest increase is for ITD charges of \$635,828.

Capital Outlay has increased by \$45,000. This represents computer equipment and software for the State Attorney.

Debt Service has decreased by \$2,464 as a result of a decrease in the repayment to the banking fund.

CITY OF JACKSONVILLE, FLORIDA

SF 15V DUVAL COUNTY TEEN COURT PROGRAMS TRUST

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Fines and Forfeits	391,306	511,034	406,724	-104,310	-20.4%
Miscellaneous Revenue	104,064	32,012	21,670	-10,342	-32.3%
Other Sources	0	208,499	81,856	-126,643	-60.7%
	495,370	751,545	510,250	-241,295	-32.1%
EXPENDITURES					
Personnel Expenses	321,365	494,170	385,270	-108,900	-22.0%
Operating Expenses	71,483	247,375	124,980	-122,395	-49.5%
Capital Outlay	94,567	10,000	0	-10,000	-100.0%
	487,415	751,545	510,250	-241,295	-32.1%

The Teen Court Program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program, the Teen Court Truancy Program has been developed in a truancy reduction effort.

As a result of Ordinance 2008-1058-E, the Duval County Teen Court Program and the Teen Court Truancy Program were transferred from the State Attorney to the Courts. The Duval County Teen Court program is funded by a \$3 fee assessed as a court cost against each person who pleads guilty or is convicted of a violation of a state criminal statute or municipal ordinance or who pays a fine or civil penalty for any violation of Chapter 316, Florida Statutes.

Revenues

Fines and Forfeits have decreased by \$104,310. This is to more accurately reflect the \$3 fee designated for this operation.

Miscellaneous Revenue has decreased by \$10,342 for investment pool earnings.

Other Sources have decreased by \$126,643 as a result of a smaller transfer from fund balance.

Expenditures

Personnel Expenses have decreased by \$108,900. This is primarily the result of the elimination of two (2) positions and \$33,920 in employee benefits.

Operating Expenses have decreased by \$122,395. This is mainly attributable to a decrease of \$111,776 in contractual services, \$6,560 in travel and \$5,500 in miscellaneous services and charges.

Capital Outlay has decreased by \$10,000 for office and computer equipment in FY 10 that is not budgeted in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 15W LIBRARY CONFERENCE FACILITY TRUST

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	150,000	140,800	-9,200	-6.1%
	0	150,000	140,800	-9,200	-6.1%
EXPENDITURES					
Personnel Expenses	0	83,473	88,813	5,340	6.4%
Operating Expenses	0	64,303	51,987	-12,316	-19.2%
Other Uses	0	2,224	0	-2,224	-100.0%
	0	150,000	140,800	-9,200	-6.1%

The Library Conference Facility Trust was established per Ordinance 2006-237-E for the purpose of managing funds for the revenue and operating expenditures of the Jacksonville Public Library Conference Facility. Trustees of the fund are authorized to spend monies for additional costs incurred by the Jacksonville Public Library in leasing the Conference Facilities for business, recreational, and social purposes. Beginning with the FY 09 Budget, the revenues and expenditures associated with the Library Conference Facility Trust shall be presented in the Mayor's Budget.

Revenues

Miscellaneous Revenues are generated from fees charged for use of the conference center. Revenues are projected to decrease by \$9,200.

Expenditures

Personnel expenses have increased by \$5,340 primarily as a result of a \$6,545 increase to retirement contributions, \$2,224 increase to lapse, \$1,051 increase to worker's compensation, and \$484 increase in insurance. This was somewhat offset by a decrease in FICA taxes of \$3,921, and \$1,093 in salaries.

Operating expenses were reduced by \$12,316 mainly as a result of an \$18,491 reduction to other contractual services and \$499 reduction in advertising costs. This was offset by an increase in operating supplies of \$6,606.

Other Uses have been reduced by \$2,224 as a result of the removal of a cash carryover in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 171 EMERGENCY 9-1-1 USER FEE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	4,802,081	4,786,271	4,488,618	-297,653	-6.2%
Miscellaneous Revenue	190,650	59,000	118,649	59,649	101.1%
	4,992,731	4,845,271	4,607,267	-238,004	-4.9%
EXPENDITURES					
Personnel Expenses	318,540	401,060	404,257	3,197	0.8%
Operating Expenses	4,225,333	4,434,059	4,203,009	-231,050	-5.2%
Capital Outlay	0	1	1	0	0.0%
Other Uses	0	10,151	0	-10,151	-100.0%
	4,543,872	4,845,271	4,607,267	-238,004	-4.9%

The two 9-1-1 Emergency User Fee sub-funds (sub-funds 171 and 173) combined pursuant to Senate Bill 1198. The wireless fee is \$0.50 and the land line fee is \$0.44.

This sub-fund compensates the Sheriff's Office and Fire and Rescue for the percentage of 911 calls taken by the call takers in the two departments as well as the three beaches areas.

Revenues

Charges for Services decreased by \$297,653 primarily due to people moving towards using prepaid wireless phones which do not charge the 911 user fee.

Miscellaneous Revenue increased by \$59,649 due to the projected increase in investment earnings.

Expenditures

Operating Expenses decreased by \$231,050 primarily due to the decrease of \$298,678 in repairs and maintenance. This decrease is partially offset by an increase of \$68,497 in miscellaneous services and charges.

CITY OF JACKSONVILLE, FLORIDA

SF 173 E911 EMERGENCY WIRELESS USER FEES

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	0	388,880	388,880	
Miscellaneous Revenue	357,850	0	0	0	
	357,850	0	388,880	388,880	
EXPENDITURES					
Operating Expenses	80,674	0	388,880	388,880	
Capital Outlay	53,537	0	0	0	
	134,211	0	388,880	388,880	

Funds were budgeted in this sub-fund to account for the special distribution of 911 funds from wireless user fees collected statewide and remitted to the 911 Board.

Revenues

Charges for Services increase of \$388,880 is the budget request which is based on the State of Florida Board's distribution of surplus funds after all obligations and projected expenses were met.

Expenditures

Operating Expenses increase of \$388,880 will be used for maintenance on the 911 telephone system software licenses and headsets for all takers.

CITY OF JACKSONVILLE, FLORIDA

SF 181 USD1 B/C NORTH COMBINED TID

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	6,533,936	6,106,327	5,670,228	-436,099	-7.1%
Other Sources	0	0	2,220,543	2,220,543	
	6,533,936	6,106,327	7,890,771	1,784,444	29.2%
EXPENDITURES					
Operating Expenses	5,110,914	5,467,544	5,564,596	97,052	1.8%
Capital Outlay	0	-62,975	0	62,975	-100.0%
Debt Service	1,090,275	563,783	2,251,175	1,687,392	299.3%
Other Uses	75,000	137,975	75,000	-62,975	-45.6%
	6,276,189	6,106,327	7,890,771	1,784,444	29.2%

This subfund is funded from a portion of ad valorem property taxes within the Northeast Tax Increment District (TID). Revenues were calculated using the approved millage rate of 10.0353 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes decreased by \$436,099 as a result of lower assessed values within the Northeast Trust Fund tax increment district.

Other Sources increased by \$2,220,543 due to a greater transfer from the general fund in order to balance the subfund.

Expenditures

Operating Expenses increased by \$97,052 due to increased obligations in miscellaneous incentives, bonds, grants and loans to finance businesses and related community development projects.

Capital Outlay increased by \$62,975 due to a deappropriation of funds in FY 10 that did not occur in FY 11.

Debt Service increased by \$1,687,392 due to increased debt service requirements at the Carling.

Other Uses decreased by \$62,975 due to a capital project that was funded in FY 10, is no longer being funded in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 182 USD1 A SOUTHSIDE TAX INCREMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	3,049,406	3,685,429	3,349,893	-335,536	-9.1%
Miscellaneous Revenue	63,288	101,830	79,000	-22,830	-22.4%
	3,112,694	3,787,259	3,428,893	-358,366	-9.5%
EXPENDITURES					
Operating Expenses	438,991	2,413,271	1,300,000	-1,113,271	-46.1%
Debt Service	548,979	583,041	596,684	13,643	2.3%
Other Uses	0	790,947	1,532,209	741,262	93.7%
	987,970	3,787,259	3,428,893	-358,366	-9.5%

This subfund is funded from a portion of ad valorem property taxes within the Southside Tax Increment District (TID). Revenues were calculated using the approved millage rate of 10.0353 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes decreased by \$335,536 as a result of lower projected tax revenues for this district.

Miscellaneous Revenue decreased by \$22,830 due to reduced debt payment from the Hilton.

Expenditures

Operating Expenses reduced by \$1,113,271 due to a realignment of operational funds into the capital projects fund, as well as reduced obligations to miscellaneous incentives, bonds, grants and loans to finance businesses and related community development projects.

Debt Service expenditures increased by \$13,643 due to greater debt service obligations.

Other Uses increased by \$741,262 as a result of a realignment of operating expenses line items into the capital improvement projects fund, offset by a reduction of the transfer into the general fund.

CITY OF JACKSONVILLE, FLORIDA

SF 184 JACKSONVILLE BEACH TAX INCREMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	4,603,651	4,563,459	5,227,541	664,082	14.6%
	4,603,651	4,563,459	5,227,541	664,082	14.6%
EXPENDITURES					
Grants and Aids	4,603,651	4,563,459	5,227,541	664,082	14.6%
	4,603,651	4,563,459	5,227,541	664,082	14.6%

This subfund is funded from a portion of ad valorem property taxes within the Jacksonville Beach Tax Increment District (TID). Revenues were calculated using the approved millage rate of 6.7446 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes increased by \$664,082 due to an increase in projected property tax revenues in this district.

Expenditures

Grants and Aids represent the miscellaneous pass through of funding to Jacksonville Beach, increasing by the same amount as the increase in revenues, \$664,082.

CITY OF JACKSONVILLE, FLORIDA

SF 185 JIA AREA REDEVELOPMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	6,258,730	6,377,692	6,459,121	81,429	1.3%
Miscellaneous Revenue	39,543	34,777	0	-34,777	-100.0%
	6,298,273	6,412,469	6,459,121	46,652	0.7%
EXPENDITURES					
Operating Expenses	125,933	317,000	300,000	-17,000	-5.4%
Debt Service	1,517,529	1,790,356	1,795,057	4,701	0.3%
Other Uses	4,651,165	4,305,113	4,364,064	58,951	1.4%
	6,294,627	6,412,469	6,459,121	46,652	0.7%

This subfund is funded from a portion of ad valorem property taxes within the Jacksonville International Airport (JIA) Tax Increment District (TID). Revenues were calculated using the approved millage rate of 10.0353 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes increased by \$81,429 due to an increase in projected tax revenues from the district.

Miscellaneous Revenue decreased by \$34,777 due to reduced HUD developer payments.

Expenditures

Operating Expenses represent two grants for local businesses and other miscellaneous expenditures. The expenses decreased by \$17,000 due to reduced obligations for development improvements within the JIA TID.

Debt Service had no significant changes in FY 11.

Other Uses had a net increase of \$58,951 due to an increase in transfers to the capital projects fund of \$300,000 offset by a reduced transfer of \$241,049 to the General Fund.

CITY OF JACKSONVILLE, FLORIDA

SF 186 SOUTEL/MONCRIEF TAX DISTRICT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	0	0	449,470	449,470	
	0	0	449,470	449,470	
EXPENDITURES					
Other Uses	0	0	449,470	449,470	
	0	0	449,470	449,470	

This subfund is funded from a portion of ad valorem property taxes within the Soutel-Moncrief Tax Increment District (TID). Revenues were calculated using the approved millage rate of 10.0353 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes increased by \$449,470 due to this being a newly created tax increment district.

Expenditures

Other Uses increased by \$449,470 due to this being a newly created tax increment district.

CITY OF JACKSONVILLE, FLORIDA

SF 191 JACKSONVILLE CHILDREN'S COMMISSION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	595,758	435,667	348,300	-87,367	-20.1%
Other Sources	21,236,600	21,058,173	20,673,779	-384,394	-1.8%
	21,832,358	21,493,840	21,022,079	-471,761	-2.2%
EXPENDITURES					
Personnel Expenses	2,998,847	3,027,292	3,086,668	59,376	2.0%
Operating Expenses	2,713,791	2,403,832	2,208,022	-195,810	-8.1%
Capital Outlay	11,356	6	4	-2	-33.3%
Debt Service	969	948	541	-407	-42.9%
Grants and Aids	12,180,806	16,061,762	15,726,844	-334,918	-2.1%
Other Uses	3,447,814	0	0	0	
	21,353,582	21,493,840	21,022,079	-471,761	-2.2%

The Jacksonville Children’s Commission (JCC) is an autonomous board with the ongoing responsibility of improving the lives of Jacksonville’s children by serving as the central focus for evaluating, planning and distributing city funds for children’s services consistent with city programs and goals. This Commission shall also be responsible for applying for state, federal, and private funds related to such programs on behalf of the city through appropriate grant applications. All city funds, including grants, expended for children’s services, regardless of source, shall be distributed and administered by the Commission after appropriation of such funds has been made by the Council.

Revenues

Miscellaneous Revenue decreased by \$87,367 due to a \$95,243 reduction to investment earnings offset by a \$7,876 increase in Duval County School Board contributions.

Other Sources decreased by \$384,394 as a result of a smaller contribution from the General Fund.

Expenditures

Personnel Expenses increased by \$59,376 primarily due to increases of \$136,568 to other salaries and wages, \$120,861 to retirement contributions, and \$4,194 to longevity pay. These costs were offset by a reduction in salaries of \$110,885, FICA taxes of \$62,024, workers’ compensation of \$26,203, and life insurance of \$3,135.

Operating Expenses decreased by \$195,810 primarily due to a \$173,206 reduction in internal service allocations, most of which was data center service charges and telecommunications, \$16,156 reduction to operating supplies, \$12,155 reduction to travel, and \$11,951 reduction to printing. Somewhat offsetting the reductions are a \$10,936 increase to current charges and obligations and a \$6,054 increase to professional services.

There are no significant changes to capital outlay or debt service.

Grants and Aids decreased by \$334,918 as part of the budget reduction process.

CITY OF JACKSONVILLE, FLORIDA

SF 1A1 COMMUNITY DEVELOPMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	5,204,419	139,600	139,600	0	0.0%
Miscellaneous Revenue	47,519	0	0	0	
Other Sources	344,408	344,268	350,357	6,089	1.8%
	5,596,346	483,868	489,957	6,089	1.3%
EXPENDITURES					
Personnel Expenses	1,210,833	221,729	235,265	13,536	6.1%
Operating Expenses	300,088	47,539	40,092	-7,447	-15.7%
Grants and Aids	2,495,213	75,000	75,000	0	0.0%
Other Uses	2,649,516	139,600	139,600	0	0.0%
	6,655,650	483,868	489,957	6,089	1.3%

Community Development Block Grant Subfund (1A1) - receives funding from the federal government which is used to provide activities that develop viable urban communities by providing decent housing, a suitable living environment and expansion of economic opportunities for low and moderate-income citizens in Duval County. In FY 09 funding for the majority of the CDBG grant was removed from the Mayor's annual budget cycle, and appropriated under separate legislation.

Revenues

Other Sources had an increase of \$6,089 due to a higher transfer from the general fund necessary to balance the subfund.

Expenditures

Personnel Services had a net increase of \$13,536 due primarily to increases in pension contributions of \$18,705, special pay pensionable of \$2,700 and group hospitalization of \$2,206, partially offset by decreases in payroll taxes of \$9,359.

Operating Expenses had a net decrease of \$7,447 due primarily to a reduction in telecommunication of \$7,202 and ITD data center service charges of \$3,801, partially offset by an increase in legal costs of \$2,282 and wireless communication of \$1,025.

CITY OF JACKSONVILLE, FLORIDA

SF 1D1 HUGUENOT PARK

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	477,229	393,000	411,700	18,700	4.8%
Miscellaneous Revenue	21,295	42,698	40,698	-2,000	-4.7%
Other Sources	451,399	341,673	360,317	18,644	5.5%
	949,923	777,371	812,715	35,344	4.5%
EXPENDITURES					
Personnel Expenses	323,257	352,569	384,445	31,876	9.0%
Operating Expenses	238,912	248,883	243,555	-5,328	-2.1%
Other Uses	164,087	175,919	184,715	8,796	5.0%
	726,256	777,371	812,715	35,344	4.5%

Huguenot Park provides the opportunity for waterfront park leisure facility activities at the 450-acre park site bordered by the Atlantic Ocean, St. Johns River and Ft. George Inlet. The trust fund is generally funded by entrance fees, camper rentals and a transfer from Hanna Park fund balance. The revenue is used for maintenance and the daily operations of the park.

Revenues

Charges for Services have increased by \$18,700 due to a \$25,700 projected increase in camper rentals, offset by a \$7,000 decrease in annual pass revenues.

Miscellaneous Revenues have decreased by \$2,000 due to a reduction in miscellaneous sales and charges.

Other Sources experienced an increase of \$18,644 because the subsidy from Kathryn A. Hanna Park has been increased.

Expenditures

Personnel Expenses have increased by \$31,876 primarily due to increases of \$20,359 in retirement contributions, \$3,291 in health insurance, \$3,263 in worker's compensation, and \$2,569 in longevity pay.

Operating Expenses have decreased by a net of \$5,328 primarily due to a \$2,743 reduction in internal service charges, \$2,000 reduction in repairs and maintenance and \$922 reduction in current charges and obligations. These reductions were somewhat offset by a \$100 increase in general liability insurance.

Other Uses are increasing by \$8,796 as a result of higher indirect costs.

CITY OF JACKSONVILLE, FLORIDA

SF 1D2 KATHRYN A HANNA PARK IMPROVEMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,059,852	1,157,606	1,171,446	13,840	1.2%
Miscellaneous Revenue	150,917	188,488	191,261	2,773	1.5%
Other Sources	506,242	451,941	499,578	47,637	10.5%
	1,717,011	1,798,035	1,862,285	64,250	3.6%
EXPENDITURES					
Personnel Expenses	595,613	671,870	693,797	21,927	3.3%
Operating Expenses	552,107	571,090	584,099	13,009	2.3%
Capital Outlay	3,840	1	1	0	0.0%
Other Uses	718,804	555,074	584,388	29,314	5.3%
	1,870,365	1,798,035	1,862,285	64,250	3.6%

The Kathryn A. Hanna Park Maintenance/Improvement Fund was established to receive all revenues and interest by the City from admission fees, rentals of equipment and other funds from activities and events occurring at the park. Also, all personnel, operating and capital expenses associated with Hanna Park are paid from the revenue generated.

Revenues

Charges for Services have increased by \$13,840 due to more camper rentals and collections for annual passes.

Miscellaneous Revenue had a \$2,773 increase due to an increase in overtime reimbursement charges.

Other Sources represent an increase of \$47,637 in the subsidy from the General fund.

Expenditures

Personnel Expenses have increased by \$21,927 primarily due to increases of \$22,616 in retirement contributions, \$8,876 in longevity pay, and \$8,755 in worker's compensation. The increases were offset by decreases of \$10,756 in FICA taxes and \$7,634 in salaries.

Operating Expenses have increased by \$13,009 primarily as a result of a \$14,732 net increase in internal service charges, mainly telecommunications, and a \$9,150 increase to repairs and maintenance. The increases were somewhat offset by decreases of \$7,100 to large volume containers, \$2,000 in printing and binding, and \$1,600 in office supplies.

Other Uses have increased by \$29,314 due to an increase of \$18,644 in the subsidy to Huguenot Park and in indirect cost of \$10,670.

CITY OF JACKSONVILLE, FLORIDA

SF 1D8 FLORIDA BOATER IMPROVEMENT PROGRAM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	200,000	160,000	-40,000	-20.0%
	0	200,000	160,000	-40,000	-20.0%
EXPENDITURES					
Operating Expenses	0	200,000	160,000	-40,000	-20.0%
	0	200,000	160,000	-40,000	-20.0%

CITY OF JACKSONVILLE, FLORIDA

SF 1DA CECIL FIELD COMMERCE CENTER

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	52,977	43,610	206,152	162,542	372.7%
Miscellaneous Revenue	154,337	84,880	142,962	58,082	68.4%
Other Sources	1,590,465	1,665,065	1,609,133	-55,932	-3.4%
	1,797,779	1,793,555	1,958,247	164,692	9.2%
EXPENDITURES					
Personnel Expenses	621,770	536,538	637,467	100,929	18.8%
Operating Expenses	1,157,394	1,257,016	1,320,779	63,763	5.1%
Capital Outlay	26,112	1	1	0	0.0%
	1,805,275	1,793,555	1,958,247	164,692	9.2%

CITY OF JACKSONVILLE, FLORIDA

SF 1F4 BEACH EROSION - LOCAL

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	552,894	0	0	0	
Other Sources	550,000	550,000	200,000	-350,000	-63.6%
	1,102,894	550,000	200,000	-350,000	-63.6%
EXPENDITURES					
Operating Expenses	16,631	0	0	0	
Other Uses	0	550,000	200,000	-350,000	-63.6%
	16,631	550,000	200,000	-350,000	-63.6%

The Beach Erosion-Local subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). Total project costs are shared between local funding and Federal funding at the level of 38.4% and 61.6% respectively.

The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Funding levels are projected as follows:

Local Funding	38.4%
City's Share	53.8%
State Anticipated Share	46.2%
Federal Funding	<u>61.6%</u>
Total Beach Renourishment Funding	100.0%

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

Revenues

Other Sources of revenue represents a City general fund contribution of \$200,000 used towards the financing of five (5) year cyclical county beach renourishment projects that include the phases of designing, permitting and monitoring. The \$350,000 reduction in general fund contributions is possible given excess reserves in the subfund that are derived from investment earnings and the postponement of more than one county beach renourishment project.

Expenditures

Other Uses are cash carryover funds that are placed in reserve pending future appropriations for funding of the City's portion of the beach renourishment projects.

CITY OF JACKSONVILLE, FLORIDA

SF 1H2 ANIMAL CARE & CONTROL PROGRAMS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	428,252	504,630	616,630	112,000	22.2%
Fines and Forfeits	46,554	0	0	0	
Miscellaneous Revenue	10,640	12,000	12,000	0	0.0%
	485,447	516,630	628,630	112,000	21.7%
EXPENDITURES					
Personnel Expenses	98,811	100,801	98,451	-2,350	-2.3%
Operating Expenses	338,329	413,269	463,139	49,870	12.1%
Other Uses	0	2,560	67,040	64,480	2518.8%
	437,140	516,630	628,630	112,000	21.7%

The Animal Care & Control Spay and Neuter Trust Fund provide funding for contract and staff veterinarians to administer spay and neuter services. The subfund is funded by revenue generated from the sale of licenses for non-altered animals. In addition, the budget also includes revenues from Animal Adoption Fees. Revenues derived from the Animal Adoption Program will be used to fund various expenses related to the surgical sterilization of animals adopted from the City's Animal Care & Control Center.

Revenues

Charges for Services increased by \$112,000 due to an increase in animal licenses fees.

Expenditures

Personnel Expenses decreased by \$2,350 due to reduced full-time salaries.

Operating Expenses increased by \$49,870 due primarily to increased contractual services.

Other Uses increased by \$64,480 due to increased cash carry over.

CITY OF JACKSONVILLE, FLORIDA

SF 1HA DRIVER EDUCATION SAFETY TRUST FUND

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	500,000	500,000	0	0.0%
	0	500,000	500,000	0	0.0%
EXPENDITURES					
Grants and Aids	0	500,000	500,000	0	0.0%
	0	500,000	500,000	0	0.0%

CITY OF JACKSONVILLE, FLORIDA

SF 111 BETTER JACKSONVILLE TRUST FUND

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	0	47,757,495	67,801,110	20,043,615	42.0%
Miscellaneous Revenue	0	0	1,228,826	1,228,826	
	0	47,757,495	69,029,936	21,272,441	44.5%
EXPENDITURES					
Debt Service	0	47,757,495	69,029,936	21,272,441	44.5%
	0	47,757,495	69,029,936	21,272,441	44.5%

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities. It is funded by a half-cent sales tax approved by Duval County voters on September 5, 2000. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation.

Revenues

Taxes represent the portion of the local option sales tax revenue in this subfund. The increase reflects the recognition of all sales tax revenue to be received. In FY 10, only that portion that was needed to cover debt service payments were formally appropriated as part of the annual budget process. Prior to FY 10, these funds were not formally appropriated in the annual budget.

Miscellaneous Revenue represents the appropriation of prior year investment pool earnings.

Expenditures

Other Uses consists of \$36,588,361 in transfers out to cover debt service interest payments, \$32,418,032 in transfers out to cover debt service principal payments and \$23,543 in transfers out to cover fiscal agent fees related to the Better Jacksonville Plan (BJP) projects.

CITY OF JACKSONVILLE, FLORIDA

SF 1J1 CHOOSE LIFE TRUST FUND

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	61,845	62,076	47,000	-15,076	-24.3%
	61,845	62,076	47,000	-15,076	-24.3%
EXPENDITURES					
Grants and Aids	47,000	62,076	47,000	-15,076	-24.3%
	47,000	62,076	47,000	-15,076	-24.3%

The Choose Life Trust fund was established by Ordinance 2001-162-E. Funds in this trust are to be used in meeting the needs of pregnant women who are committed to placing their children up for adoption. The distribution of the funds occurs in accordance with the provisions set forth in Florida Statute 320.0858(30). In compliance with Florida Senate Bill 1526 (1999), no less than 70% of the funds will be used for direct services and up to 30% of the funds may be used for adoption, counseling, training or advertising.

The Jacksonville Regional Office of Catholic Charities Bureau Inc. was designated by the City Council as the Choose Life Distribution Agent with the responsibility of managing the funds and disbursing funds to all qualified/participating agencies in Duval County.

Revenues

The decrease of \$15,076 represents the removal of a one-time revenue credit resulting from the Catholic Charities Bureau returning unspent funds from prior years to the City for redistribution in FY 10.

Expenditures

The decrease of \$15,076 in Grants and Aids is the result of the decrease in revenues identified above.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

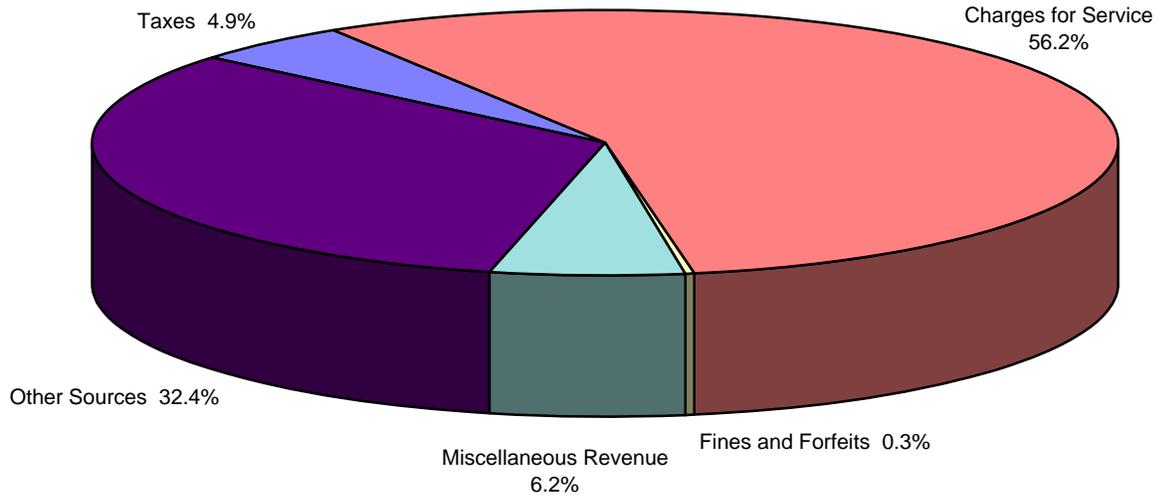
ENTERPRISE FUNDS Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 11 Budgeted
411	Public Parking System	1,713,824	699,689	198,465		151,619	2,763,597
412	Parking Garage Revenue		574,814		1,353,807	289,906	2,218,527
415	Public Parking Debt Service				1,353,807		1,353,807
431	Motor Vehicle Inspection	354,291	89,223			83,820	527,334
441	Solid Waste Disposal	5,424,346	55,964,319	1	5,191,803	2,705,291	69,285,760
442	Contamination Assessment		846,442				846,442
443	Landfill Closure	264,148	7,586,348	43,501			7,893,997
445	Solid Waste Facilities Mitigation					473,210	473,210
446	Solid Waste Class 3 Mitigation					174,380	174,380
44G	Solid Waste Debt Svc - 2009B				1,788,236		1,788,236
44H	Solid Waste Debt Svc - 2009C				3,403,567		3,403,567
461	Stormwater Services	9,540,500	6,677,189	1	937,899	13,475,360	30,630,949
462	Stormwater Capital Projects			20,663,674		(9,485,817)	11,177,857
4A1	Municipal Stadium - City		3,581,373	70,000	11,321,869	4,841,068	19,814,310
4A2	Municipal Stadium - SMG	1,811,385	5,471,288				7,282,673
4A6	Municipal Stadium - Debt Svc				11,321,869		11,321,869
4B1	Memorial Arena - City		1,851,220	30,000		781,704	2,662,924
4B2	Memorial Arena - SMG	1,605,365	4,303,569			2,302,924	8,211,858
4B6	Memorial Arena - Debt Svc				8,100,110		8,100,110
4C1	Baseball Stadium - City		476,236	10,001		454,863	941,100
4C2	Baseball Stadium - SMG	320,315	488,127				808,442
4C6	Baseball Stadium - Debt Svc				2,140,164		2,140,164
4D1	Performing Arts - City		778,553	15,001	51,257	44,160	888,971
4D2	Performing Arts - SMG	765,735	1,614,197				2,379,932
4D6	Performing Arts - Debt Svc				51,257		51,257
4E1	Convention Center - City		677,626	75,001		869,742	1,622,369
4E2	Convention Center - SMG	1,260,675	1,032,134				2,292,809
4F1	Equestrian Center - City		263,257	1	123,668	357,846	744,772
4F2	Equestrian Center - SMG	354,020	382,174				736,194
4F6	Equestrian Center - Debt Svc				123,668		123,668
4G1	Sports Complex Capital Maint.			4,303,253			4,303,253
Total Enterprise Funds		23,414,604	93,357,778	25,408,899	47,262,981	17,520,076	206,964,338

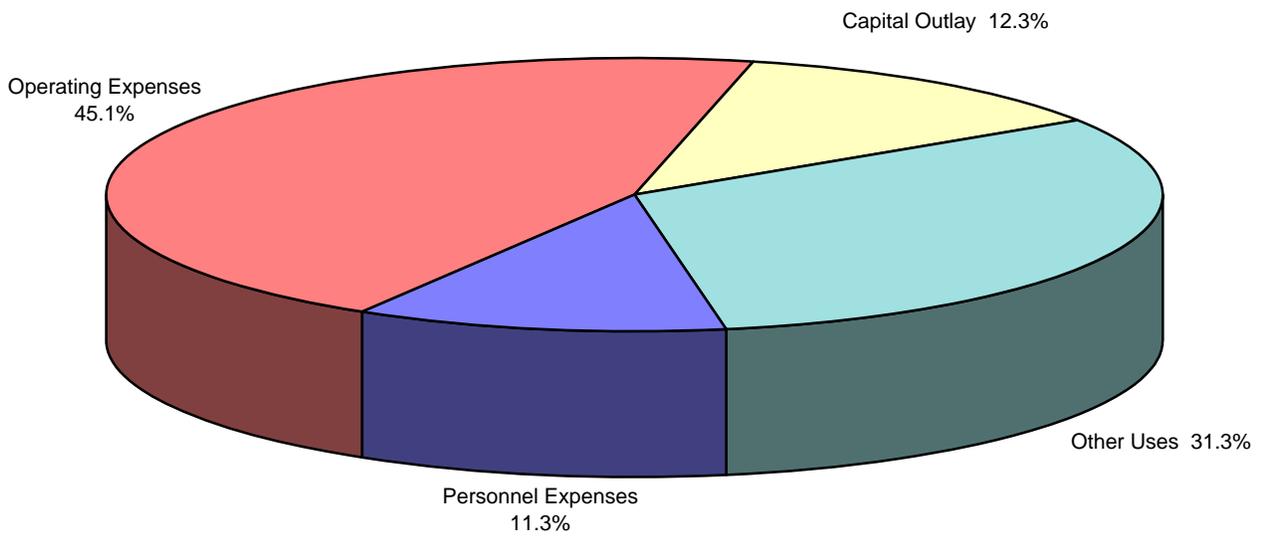
CITY OF JACKSONVILLE, FLORIDA

ENTERPRISE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CITY OF JACKSONVILLE, FLORIDA

SF 411 PUBLIC PARKING SYSTEM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	2,042,594	2,227,749	2,050,788	-176,961	-7.9%
Fines and Forfeits	515,875	683,075	623,794	-59,281	-8.7%
Miscellaneous Revenue	72,433	27,751	13,404	-14,347	-51.7%
Other Sources	301,401	0	75,611	75,611	
	2,932,303	2,938,575	2,763,597	-174,978	-6.0%
EXPENDITURES					
Personnel Expenses	1,581,455	1,706,873	1,713,824	6,951	0.4%
Operating Expenses	653,213	696,948	699,689	2,741	0.4%
Capital Outlay	84,550	1	198,465	198,464	6400.0%
Other Uses	581,855	534,753	151,619	-383,134	-71.6%
	2,901,073	2,938,575	2,763,597	-174,978	-6.0%

The Public Parking System subfund accounts for the revenues and expenditures of on-street and off-street parking. Revenues are generated through the daily and monthly parking fees, as well as other fines and forfeitures.

Revenues

Charges for Services decreased by \$176,961, primarily due to reductions in monthly parking fees of \$133,560, outsourced collection fees of \$87,736, parking late fees of \$79,096 and daily parking fees of \$68,173, partially offset by increases of in-house collection fees of \$140,924 and special event parking fees of \$48,818.

Fines and Forfeits reduced by \$59,281 in order to more accurately project revenues from ticketing in FY 11.

Miscellaneous Revenue decreased by \$14,347 due to reduced interest earnings.

Other Sources increased by \$75,611 due to increased transfers from the general fund and from fund balance.

Expenditures

Personnel Expenses increased by \$6,951 due to increases in salaries/ benefits lapse of \$41,160, pension contribution of \$39,443, special pay pensionable of \$2,175, partially offset by decreases in full-time salaries of \$47,570, payroll taxes of \$24,044, group life insurance of \$2,644 and workers compensation of \$1,953.

Operating Expenses had no significant changes in FY 11.

Capital Outlay increased by \$198,464 due to structural evaluation and upgrades at the court house parking lot.

Other Uses decreased by \$383,134 due primarily to a reduced subsidy for the Parking Garages subfund.

CITY OF JACKSONVILLE, FLORIDA

SF 412 PARKING GARAGE REVENUE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,224,050	1,646,027	1,142,812	-503,215	-30.6%
Miscellaneous Revenue	-75,549	0	0	0	
Other Sources	1,997,909	377,711	1,075,715	698,004	184.8%
	3,146,411	2,023,738	2,218,527	194,789	9.6%
EXPENDITURES					
Operating Expenses	435,516	395,791	574,814	179,023	45.2%
Debt Service	3,177,500	1,364,265	1,353,807	-10,458	-0.8%
Other Uses	12,873	263,682	289,906	26,224	9.9%
	3,625,889	2,023,738	2,218,527	194,789	9.6%

Public Garage Fund revenue includes funds collected from the Ed Ball Garage, St. James Building, Water Street Garage, Yates Building, and the City Hall Annex.

Revenues

Charges for Services decreased by \$503,215 due to reduced revenue from the downtown parking garages.

Other Sources increased by \$698,004 due primarily to an increase in transfers from the general fund in order to subsidize debt payments.

Expenditures

Operating Expenditures increased by \$179,023 due primarily to an increase in building plant renewal.

Debt Service has no significant change in FY 11.

Other Uses increased by \$26,224 due to an increase in indirect cost.

CITY OF JACKSONVILLE, FLORIDA

SF 415 1987 PARKING & ETR REF S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	1,353,807	1,353,807	
	0	0	1,353,807	1,353,807	
EXPENDITURES					
Debt Service	0	0	1,353,807	1,353,807	
	0	0	1,353,807	1,353,807	

This subfund is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with the 1987 Parking and Excise Tax Revenue bond issue. This is the first year that this subfund has been included in the Annual Budget document.

Revenues

Other Sources represents transfers for the Parking Garage Revenue fund (subfund 412) to cover debt obligations.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 431 MOTOR VEHICLE INSPECTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	422,221	449,481	430,494	-18,987	-4.2%
Miscellaneous Revenue	9,886	3,500	4,252	752	21.5%
Other Sources	0	59,939	92,588	32,649	54.5%
	432,107	512,920	527,334	14,414	2.8%
EXPENDITURES					
Personnel Expenses	329,605	345,800	354,291	8,491	2.5%
Operating Expenses	46,367	76,389	89,223	12,834	16.8%
Other Uses	42,927	90,731	83,820	-6,911	-7.6%
	418,899	512,920	527,334	14,414	2.8%

Motor Vehicle Inspection funds are collected within the Parking Division. Funds are derived from associated inspections of school buses, city vehicles, vehicles for hire, and speedway safety under Chapter 426 of the Jacksonville Ordinance Code.

Revenues

Charges for Services reduced by \$18,987, in order to more accurately project revenues from bus, taxi cab and wrecker inspections.

Other Sources increased of \$32,649 due to increased transfers from the general fund.

Expenditures

Personnel Expenses increased by \$8,491 due primarily to increases in pension contribution of \$6,339, workers compensation of \$5,191 partially offset by reductions in group hospitalization of \$795 and GEPP disability of \$765.

Operating Expenses increased by \$12,834 due primarily to increases in workers compensation insurance of \$5,191, telecommunications charges of \$3,760 and civil defense/ guard service charges of \$3,360.

Other Uses had a reduction of \$6,911 due to reduced indirect costs.

CITY OF JACKSONVILLE, FLORIDA

SF 441 SOLID WASTE DISPOSAL

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	39,845,389	45,228,482	68,116,501	22,888,019	50.6%
Miscellaneous Revenue	2,657,141	1,155,007	1,169,259	14,252	1.2%
Other Sources	20,785,634	21,417,409	0	-21,417,409	-100.0%
	63,288,164	67,800,898	69,285,760	1,484,862	2.2%
EXPENDITURES					
Personnel Expenses	5,276,972	5,557,643	5,424,346	-133,297	-2.4%
Operating Expenses	55,321,075	55,677,004	55,964,319	287,315	0.5%
Capital Outlay	0	2	1	-1	-50.0%
Debt Service	5,592,990	5,555,560	5,191,803	-363,757	-6.5%
Other Uses	338,942	1,010,689	2,705,291	1,694,602	167.7%
	66,529,979	67,800,898	69,285,760	1,484,862	2.2%

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including collection of household and commercial waste and yard debris, and disposal activities, primarily at the Trail Ridge Landfill. It is comprised of multiple activities, including but not limited to collection administration, residential collection, and downtown collection.

Solid Waste User Fees were established pursuant to Ordinance # 2007-837-E in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

Revenues

Charges for Services increased \$22,888,019 primarily due to a net increase in solid waste user fees of \$25,007,147. This significant increase in revenues is the direct result of the adoption of Ordinance # 2010-446-E; the authorization to increase the solid waste user fees to cover the cost of solid waste collection services, facilities and programs. Projected decreases in tonnage served to offset a portion of the increase; the most notable are reductions in commercial and residential tipping fees in the amount of \$810,170 and \$460,031 respectively. In addition, external host fees decreased \$614,208 based upon projections of Class III tonnage and internal host fees decreased \$251,313 based upon projections of Class I tonnage.

Miscellaneous Revenue consists primarily of investment pool earnings and revenue from recyclable products. Investment earnings decreased \$55,084 due to cash flow projections and revenue from recyclables increased \$68,036 based upon an upward trend in the market value of recyclables.

Other Sources, representing a transfer from the General Fund in FY 10, was not financially necessary in FY 11 given the adoption of solid waste user fee increases effective October 1, 2010.

Expenditures

The \$133,297 net decrease in Personnel Expenses is primarily the result of a reduction in the allocation of workers compensation costs, offset by an adjustment in the salary/benefits lapse and increases in pension contributions, special pay and overtime.

CITY OF JACKSONVILLE, FLORIDA

Operating Expenses increased \$287,315 primarily due to a \$1,263,994 increase in three (3) residential haulers' garbage disposal contracts given changes in the Consumer Price Index and increased fuel costs and a \$162,244 increase in the allocation for general liability insurance. These increases were offset by a \$563,011 reduction in landfill charges and a \$278,678 reduction in landfill operating costs given lower tonnage estimates and a lower contracted rate per ton that is inclusive of excavation, transport and placement of solid waste at the landfill. Additional offsets were a \$252,994 reduction in fleet management costs and a \$83,362 reduction in the provision for temporary day labor.

Debt Service reflects a \$363,757 reduction in principal, interest and fiscal agent fees associated with a previous refunding of two (2) bond issues.

The increase in Other Uses of \$1,694,602 is mostly attributable to a \$1,679,087 transfer to the Landfill Closure subfund for the purpose of providing additional funding to support incremental landfill closure costs.

CITY OF JACKSONVILLE, FLORIDA

SF 442 CONTAMINATION ASSESSMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	256,505	291,028	244,243	-46,785	-16.1%
Miscellaneous Revenue	206,762	70,900	66,700	-4,200	-5.9%
Other Sources	467,403	477,152	535,499	58,347	12.2%
	930,670	839,080	846,442	7,362	0.9%
EXPENDITURES					
Operating Expenses	433,023	839,080	846,442	7,362	0.9%
	433,023	839,080	846,442	7,362	0.9%

A Resource Recovery Fee (internal and external host fees) is applied to each Class I and Class III ton deposited at the Trail Ridge Landfill and private landfills. This fund receives \$0.24 per ton to assess and remedy contaminants found at approximately 50 closed landfill and dump sites.

Revenues

Charges for Services, representing internal and external host fees, decreased 16.1 percent based upon projected decreases in tonnage. Specifically, internal host fees decreased \$13,584 based upon a projected 56,602 decrease in Class I tons and external host fees decreased \$33,201 based on a 138,335 projected decrease in Class III tons.

Miscellaneous Revenue, consisting of investment pool earnings, decreased 5.9 percent based upon cash flow projections.

Other Sources of revenue consists of a transfer from retained earnings to fund the operations comprising Contamination Assessments. The 12.2 percent increase is financially necessary due to decreases in internal and external host fees noted above.

Expenditures

The net increase in Operating Expenses is primarily due to the allocation for legal services being \$14,579 higher in FY 11 than FY 10. A \$7,217 decrease in equipment rentals served to offset the increase in legal services.

CITY OF JACKSONVILLE, FLORIDA

SF 443 LANDFILL CLOSURE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	2,116,163	2,400,982	2,015,007	-385,975	-16.1%
Miscellaneous Revenue	1,433,959	375,000	400,000	25,000	6.7%
Other Sources	10,531,489	3,830,503	5,478,990	1,648,487	43.0%
	14,081,610	6,606,485	7,893,997	1,287,512	19.5%
EXPENDITURES					
Personnel Expenses	260,494	230,923	264,148	33,225	14.4%
Operating Expenses	650,716	5,896,926	7,586,348	1,689,422	28.6%
Capital Outlay	10,037,804	478,636	43,501	-435,135	-90.9%
Other Uses	1,301,360	0	0	0	
	12,250,374	6,606,485	7,893,997	1,287,512	19.5%

The Landfill Closure subfund was established to provide for the closure and post closure costs of North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) of \$1.98 on each ton of solid waste disposed in Duval County landfills is collected by the City and outside vendors and deposited into this fund.

Revenues

Charges for Services, representing internal and external host fees, decreased 16.1 percent based upon projected decreases in tonnage. Specifically, internal host fees decreased \$112,072 based upon a projected 56,602 decrease in Class I tons and external host fees decreased \$273,903 based on a 138,335 projected decrease in Class III tons.

Miscellaneous Revenue, consisting of investment pool earnings, increased 6.7% primarily due to the increase in equity reserves resulting from a transfer from the Solid Waste Disposal subfund.

Other Sources of revenue consists of a transfer from retained earnings and a transfer from the Solid Waste Disposal subfund to fund operations and landfill closure costs. The net increase of \$1,648,487 reflects a \$1,679,087 transfer from the Solid Waste Disposal subfund and a \$30,600 decrease in the level of funding needed from Retained Earnings.

Expenditures

The allocation of Personnel Expenses reflects the expected time and effort of nine (9) solid waste disposal and collections staff in the provision of landfill closure. The increase of 14.4% reflects minor changes in the expected dedication of these workers to the provision of the landfill closure and the additional solid waste worker assigned to this effort.

The increase of \$1,689,422 in Operating Expenses is primarily due to an estimated \$1,517,053 increase in the incremental closure costs associated with the Trail Ridge Landfill as well as a \$60,794 increase in electrical costs associated with the reopening of a flair facility and increased costs associated with additional "fill dirt" needed for erosion control.

Capital Outlay provides for the replacement of two tractor mowers with specialized attachments necessary for the mowing of the slopes of the landfill. The net decrease of \$435,135 reflects the absence of land acquisition capital carryover funding in the amount of \$478,636 offset by the allocation of \$43,501 of funding for the aforementioned equipment.

CITY OF JACKSONVILLE, FLORIDA

SF 445 SOLID WASTE FACILITIES MITIGATION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	373,885	406,712	378,410	-28,302	-7.0%
Miscellaneous Revenue	161,810	44,000	94,800	50,800	115.5%
Other Sources	2,728	0	0	0	
	538,423	450,712	473,210	22,498	5.0%
EXPENDITURES					
Operating Expenses	4,513	0	0	0	
Capital Outlay	163,607	0	0	0	
Other Uses	114,236	450,712	473,210	22,498	5.0%
	282,356	450,712	473,210	22,498	5.0%

Facility Mitigation Class I Landfills subfund was established to mitigate concerns in areas surrounding Class I landfills. As of October 1, 2007 and pursuant to Ordinance 2007-739-E, internal host (Resource Recovery) fees are generated by a \$0.50 surcharge per Class I ton processed at the Trail Ridge Landfill. In addition, Ordinance 2007-739-E authorized the 50/50 sharing of the Class I surcharge between Class I Mitigation and the Taye Brown Regional Park Improvement Fund. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, Chapter 380, Part 4.

Revenues

Charges for Services represent the 50/50 revenue sharing of internal host fees authorized to Class I Mitigation and the Taye Brown Regional Park Improvement fund. The 7 percent decrease is based upon a 56,602 projected decrease in Class I tons.

Miscellaneous Revenue, consisting of investment pool earnings, increased \$50,800 based upon cash flow projections.

Expenditures

Other Uses are cash carryover funds that are placed in reserve pending future appropriations for mitigation activities. The \$22,498 increase reflects a projected \$28,302 reduction in internal host fees, offset by a \$50,800 projected increase in investment earnings.

CITY OF JACKSONVILLE, FLORIDA

SF 446 SOLID WASTE CLASS III MITIGATION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	160,499	199,598	130,430	-69,168	-34.7%
Miscellaneous Revenue	110,882	49,500	43,950	-5,550	-11.2%
Other Sources	957,422	0	0	0	
	1,228,804	249,098	174,380	-74,718	-30.0%
EXPENDITURES					
Capital Outlay	467,260	0	0	0	
Other Uses	456,790	249,098	174,380	-74,718	-30.0%
	924,050	249,098	174,380	-74,718	-30.0%

Facility Mitigation Class III Landfills subfund was established to mitigate concerns in areas surrounding Class III landfills (private Construction and Demolition Debris Landfills). External host fees are generated by a \$0.50 surcharge per Class III ton processed at landfills. Mitigation projects are determined pursuant to Jacksonville's Municipal Code, Chapter 380, Part 4.

Revenues

Charges for Services, representing external host fees, decreased 34.7 percent based upon a 138,335 projected decrease in Class III tonnage.

Miscellaneous Revenue, consisting of investment pool earnings, decreased 11.2 percent based upon cash flow projections.

Expenditures

Other Uses are cash carryover funds that are placed in reserve pending future appropriations for mitigation activities. The \$74,718 decrease is primarily due to the reduction in external host fees.

CITY OF JACKSONVILLE, FLORIDA

SF 44G 2009B ETR REFUNDING S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	1,788,236	1,788,236	
	0	0	1,788,236	1,788,236	
EXPENDITURES					
Debt Service	0	0	1,788,236	1,788,236	
	0	0	1,788,236	1,788,236	

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This particular bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations.

Revenues

Other Sources of funding represents the intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees.

Expenditures

Debt Service comprises \$1,350,000 of principal, \$437,786 of interest and \$450 for fiscal agent fees relative to the ETR 2009B bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 44H 2009C ETR REFUNDING S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	3,403,567	3,403,567	
	0	0	3,403,567	3,403,567	
EXPENDITURES					
Debt Service	0	0	3,403,567	3,403,567	
	0	0	3,403,567	3,403,567	

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This particular bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations.

Revenues

Other Sources of funding represents the intra-fund transfer for the payment of debt service principal, interest and fiscal agent fees.

Expenditures

Debt Service comprises \$2,730,000 of principal, \$673,117 of interest and \$450 for fiscal agent fees relative to the ETR 2009C bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 461 STORMWATER SERVICES

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	29,134,191	28,101,452	29,381,264	1,279,812	4.6%
Miscellaneous Revenue	579,382	95,000	380,000	285,000	300.0%
Other Sources	2,974,553	1,293,851	869,685	-424,166	-32.8%
	32,688,126	29,490,303	30,630,949	1,140,646	3.9%
EXPENDITURES					
Personnel Expenses	8,586,479	8,648,507	9,540,500	891,993	10.3%
Operating Expenses	5,256,212	5,853,668	6,677,189	823,521	14.1%
Capital Outlay	0	1	1	0	0.0%
Debt Service	0	1,507,898	937,899	-569,999	-37.8%
Other Uses	13,493,044	13,480,229	13,475,360	-4,869	0.0%
	27,335,735	29,490,303	30,630,949	1,140,646	3.9%

This subfund was authorized by ordinance 2007-836-E and Chapter 754 – Stormwater Management Utility Code. The chapter declares the authority of the Stormwater User Fees, the basis for the rate and its collection, establishes a system of user fee adjustments, credits and reductions for particular classes of properties and the fees collection on a calendar year rather than a fiscal year basis.

Revenues

Charges for Services comprise stormwater user fees and late fees. The 4.6% increase relates to the anticipated increase of \$1,315,912 in the collection of stormwater user fees based on a new billing methodology, offset by a \$36,100 projected reduction in associated late fees.

Miscellaneous Revenue, consisting of investment pool earnings, increased by \$285,000 based upon cash flow projections of additional revenues generated from stormwater user fees.

Other Sources consists of a \$869,685 general fund contribution used to subsidize stormwater user fees that are waived for purposes of financial assistance to eligible not-for-profits, individuals and families.

Expenditures

Personnel Expenses increased primarily due to a \$383,780 increase in workers compensation, a \$259,481 increase in overtime and the absence of a salary/benefits lapse of \$200,465. Three construction inspector positions were added to maintain compliance with the National Pollution Discharge Elimination System (NPDES) permit.

Operating Expenses increased mainly due to a \$451,230 increase in professional and contractual services and an \$849,788 increase in the allocation of fleet internal service charges. These increases were offset by lowering costs in operating supplies in the amount of \$294,878 and a reduction in the allocation for information technology costs of \$238,071.

Debt Service reflects a \$569,999 reduction for the anticipated reimbursement of financed stormwater capital projects.

Other Uses decreased due to a \$969,471 reduction in the transfer of surplus operating funds used to finance stormwater capital projects, offset by an increase in an indirect cost allocation of \$571,815 and a \$392,787 increase in the provision of a cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 462 STORMWATER SERVICES - CAPITAL PROJECTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	714,483	0	28,183	28,183	
Other Sources	13,493,044	23,399,145	11,149,674	-12,249,471	-52.4%
	<u>14,207,527</u>	<u>23,399,145</u>	<u>11,177,857</u>	<u>-12,221,288</u>	<u>-52.2%</u>
EXPENDITURES					
Operating Expenses	934	0	0	0	
Capital Outlay	2,849,054	11,280,000	20,663,674	9,383,674	83.2%
Debt Service	2,706,888	4,326,441	0	-4,326,441	-100.0%
Other Uses	0	7,792,704	-9,485,817	-17,278,521	-221.7%
	<u>5,556,875</u>	<u>23,399,145</u>	<u>11,177,857</u>	<u>-12,221,288</u>	<u>-52.2%</u>

The Stormwater Services – Capital Projects subfund was created by Ordinance Number 2007-836-E which served to repeal Chapter 754 (Stormwater Code) and re-create a new Chapter 754 (Stormwater Management Utility Code).

The Stormwater Services – Capital Projects subfund segregates the funding for capital projects financed by the Stormwater User Fees and debt proceeds. Revenues and Expenditures reflect the third year of financing stormwater capital projects within this subfund.

Revenues

Miscellaneous Revenue, consisting of investment pool earnings, provides the balance of funding needed to support stormwater capital projects in FY 11.

Other Sources of revenue consists of an intra-fund transfer from the Stormwater Services subfund. The decrease of \$12,249,471 represents the absence of \$11,280,000 in debt proceeds as funding for the FY 11 stormwater capital projects is entirely derived from “Pay Go” sources and a \$969,471 reduction in the amount of the transfer from the Stormwater Services subfund. Transfers from the Stormwater Services subfund are used to finance stormwater capital projects.

Expenditures

Capital Outlay provides \$6,000,000 towards county-wide drainage system rehabilitation projects, \$2,600,000 to continue the “McCoy’s Creek Ponds” drainage projects, \$2,000,000 towards the phase-out of septic tanks, \$1,968,674 towards an Alternative Stormwater Management Plan, and \$8,095,000 towards 13 other major stormwater capital projects.

Other Uses of funding reflects the utilization of the \$7,792,704 budgeted as a Cash Carryover in FY 10 and \$1,693,113 appropriated pursuant to Ordinance # 2009-873-E for the purposes of financing stormwater capital projects in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 4A1 MUNICIPAL STADIUM - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	6,508,786	6,766,136	6,211,820	-554,316	-8.2%
Charges for Services	3,536,010	2,446,122	2,260,000	-186,122	-7.6%
Miscellaneous Revenue	5,529,282	3,964,861	4,127,519	162,658	4.1%
Other Sources	8,547,974	8,925,731	7,214,971	-1,710,760	-19.2%
	24,122,053	22,102,850	19,814,310	-2,288,540	-10.4%
EXPENDITURES					
Personnel Expenses	1,993,426	0	0	0	
Operating Expenses	9,150,462	3,595,210	3,581,373	-13,837	-0.4%
Capital Outlay	22,437	0	70,000	70,000	
Debt Service	10,262,296	0	11,321,869	11,321,869	
Other Uses	1,951,100	18,507,640	4,841,068	-13,666,572	-73.8%
	23,379,721	22,102,850	19,814,310	-2,288,540	-10.4%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Tax Revenue which is collected from the 2 Cent Tourist Development Tax and State Sales Tax Rebate decreased by \$554,316 due to current economic conditions.

Charges for Services decreased due to a reduction of \$300,000 in contractual services, \$29,122 in parking fees and \$27,000 in NFL ticket surcharges. These reductions are offset by an increase in the facility fee ticket surcharge of \$170,000.

Miscellaneous Revenue increased due to an increase in rental of city facilities.

Other Sources represents a transfer from the General Fund – GSD (subfund 011) of \$6,526,670 and a transfer from the Memorial Arena – City fund (subfund 4B1). These transfers represent the net funding needed to operate this venue.

Expenditures

Operating Expenses decreased due to a reduction of the contractual services-gator bowl expenses of \$300,000 as a result of a realignment of these funds, insurance costs of \$102,394, ITD data center service charges of \$46,788, partially offset by increases in electricity of \$394,976, water of \$32,000 and technology refresh charges of \$9,493.

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Capital Outlay funding is provided for construction costs.

Debt Service represents transfers out to the Municipal Stadium Debt Service fund (subfund 4A6) to cover debt repayments. These transfers were budgeted in Other Uses in prior years, which accounts for \$11,388,163 of the increase in this category.

Other Uses decreased primarily due to the shifting of expenses to the Debt Service category previously mentioned as well as a \$1.6 million reduction in the transfer to the Capital Projects fund (subfund 322) for an advance that has been fully repaid.

CITY OF JACKSONVILLE, FLORIDA

SF 4A2 MUNICIPAL STADIUM - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	1,763,399	1,352,932	-410,467	-23.3%
Miscellaneous Revenue	0	1,320,551	1,488,673	168,122	12.7%
Other Sources	0	5,168,377	4,441,068	-727,309	-14.1%
	0	8,252,327	7,282,673	-969,654	-11.8%
EXPENDITURES					
Personnel Expenses	0	2,096,142	1,811,385	-284,757	-13.6%
Operating Expenses	0	6,156,185	5,471,288	-684,897	-11.1%
	0	8,252,327	7,282,673	-969,654	-11.8%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services decreased by \$410,467 due to reductions in contractual services revenue of \$502,209, offset by increases in daily parking fees of \$76,742 and ticket surcharge- incentive fees of \$15,000.

Miscellaneous Revenue increased by \$168,122 due primarily to increases in concession sales of \$147,009, rent of \$70,000, interest earnings of \$23,785, advertising fees of \$20,000 partially offset by reductions in rental of city facilities of \$97,672.

Other Sources represents a transfer from the Municipal Stadium – City fund (subfund 4A1) which decreased by \$727,309 from the prior year.

Expenditures

Personnel Expenses decreased by \$284,757 due to decreases in SMG’s salaries and benefits costs.

Operating Expenses decreased by \$684,897 due primarily to reductions in contractual services of \$503,852, repairs and maintenance of \$246,500, partially offset by an increase in credit contingency lapse of \$62,639.

CITY OF JACKSONVILLE, FLORIDA

SF 4A6 MUNICIPAL STADIUM-OTHER REV/DEBT SVC

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	7,731,635	11,388,163	11,321,869	-66,294	-0.6%
	7,731,635	11,388,163	11,321,869	-66,294	-0.6%
EXPENDITURES					
Debt Service	7,731,635	11,388,163	11,321,869	-66,294	-0.6%
	7,731,635	11,388,163	11,321,869	-66,294	-0.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Other Sources represents a transfer in from the Municipal Stadium – City fund (subfund 4A1) to cover debt service costs.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 4B1 MEMORIAL ARENA - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	4,703,542	300,000	360,000	60,000	20.0%
Miscellaneous Revenue	2,249,474	0	0	0	
Other Sources	0	1,337,235	2,302,924	965,689	72.2%
	6,953,016	1,637,235	2,662,924	1,025,689	62.6%
EXPENDITURES					
Personnel Expenses	1,713,157	0	0	0	
Operating Expenses	5,593,762	1,557,873	1,851,220	293,347	18.8%
Capital Outlay	0	0	30,000	30,000	
Other Uses	605,710	79,362	781,704	702,342	885.0%
	7,912,629	1,637,235	2,662,924	1,025,689	62.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services increased by \$60,000 due to higher ticket surcharge-facility fees.

Other Sources represents a transfer from the Memorial Arena – SMG fund (subfund 4B2) needed to cover the net costs of this venue.

Expenditures

Operating Expenses increased by \$293,347 due to increases in electricity of \$335,000 and water of \$16,124, offset primarily by decreases in ITD data center service charges of \$38,470 and insurance costs of \$25,202.

Capital Outlay increased by \$30,000 due to construction costs.

Other Uses represents transfers to the Municipal Stadium – City fund (subfund 4A1) totaling \$688,301 and to the Baseball Stadium – City fund (subfund 4C1).

CITY OF JACKSONVILLE, FLORIDA

SF 4B2 MEMORIAL ARENA - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	4,617,419	5,190,815	573,396	12.4%
Miscellaneous Revenue	0	2,309,870	3,021,043	711,173	30.8%
	0	6,927,289	8,211,858	1,284,569	18.5%
EXPENDITURES					
Personnel Expenses	0	1,747,124	1,605,365	-141,759	-8.1%
Operating Expenses	0	3,842,930	4,303,569	460,639	12.0%
Other Uses	0	1,337,235	2,302,924	965,689	72.2%
	0	6,927,289	8,211,858	1,284,569	18.5%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services increased by \$573,396 due to increases in incentive fee ticket surcharges of \$570,000, daily parking fees of \$147,540, contractual services of \$80,856, offset by reductions in club/suites ticket surcharges of \$225,000.

Miscellaneous Revenue increased by \$711,173 due to an increase in concession sales of \$824,508, miscellaneous sales and charges of \$35,000, other rent of \$30,000, partially offset by reductions in advertising fees of \$80,000, rental of city facilities of \$63,335 and interest income of \$40,000.

Expenditures

Personnel Expenses decreased by \$141,759 due to decreases in SMG's salaries and benefits costs.

Operating Expenses increased by \$460,639 due primarily to increases in contractual services of \$729,763, credit contingency lapse of \$31,207, partially offset by reductions in event contribution of \$130,000, professional services of \$96,000 and finance charges of \$20,000

Other Uses represents a transfer to the Memorial Arena – City fund (subfund 4B1) which increased by \$965,689 from the prior year.

CITY OF JACKSONVILLE, FLORIDA

SF 4B6 MEMORIAL-OTHER REVENUE/DEBT SERVICE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	5,549,582	8,148,952	8,100,110	-48,842	-0.6%
	5,549,582	8,148,952	8,100,110	-48,842	-0.6%
EXPENDITURES					
Debt Service	5,549,582	8,148,952	8,100,110	-48,842	-0.6%
	5,549,582	8,148,952	8,100,110	-48,842	-0.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Other Sources represents a transfer in from the Better Jacksonville Trust Fund (subfund 1i1) to cover debt service costs.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 4C1 BASEBALL STADIUM - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	339,523	110,000	57,000	-53,000	-48.2%
Miscellaneous Revenue	183,502	113,973	108,973	-5,000	-4.4%
Other Sources	741,844	649,176	775,127	125,951	19.4%
	1,264,869	873,149	941,100	67,951	7.8%
EXPENDITURES					
Personnel Expenses	264,247	0	0	0	
Operating Expenses	1,089,875	421,126	476,236	55,110	13.1%
Capital Outlay	0	1	10,001	10,000	0000.0%
Other Uses	0	452,022	454,863	2,841	0.6%
	1,354,123	873,149	941,100	67,951	7.8%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services decreased by \$53,000 due to a decrease in facility fee ticket surcharges.

Miscellaneous Revenue decreased by \$5,000 due to a decrease in rental of city facilities.

Other Sources represents a transfer from the General Fund – GSD (subfund 011) of \$681,724 and a transfer from the Memorial Arena – City fund (subfund 4B1) of \$93,403. These transfers represent the net funding needed to operate this venue.

Expenditures

Operating Expenses increased by \$55,110, due primarily to increases in electricity and water costs.

Capital Outlay increased by \$10,000 due to increases in construction costs.

Other Uses represents the transfer to the Baseball Stadium – SMG fund (subfund 4C2).

CITY OF JACKSONVILLE, FLORIDA

SF 4C2 BASEBALL STADIUM - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	288,495	299,975	11,480	4.0%
Miscellaneous Revenue	0	55,000	53,604	-1,396	-2.5%
Other Sources	0	452,022	454,863	2,841	0.6%
	0	795,517	808,442	12,925	1.6%
EXPENDITURES					
Personnel Expenses	0	297,597	320,315	22,718	7.6%
Operating Expenses	0	497,920	488,127	-9,793	-2.0%
	0	795,517	808,442	12,925	1.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for services increased by \$11,480 due to an increase in contractual services of \$34,807, club/suite ticket surcharges of \$2,000, incentive fees ticket surcharge of \$11,500, offset by a reduction in daily parking fees of \$36,827.

Miscellaneous Revenue has no significant changes in FY 11.

Other Sources represents the transfer from the Baseball Stadium – City fund (subfund 4C1).

Expenditures

Personnel Expenses increased by \$22,718 due to increases in SMG's salaries and benefits costs.

Operating Expenses decreased by \$9,793 due primarily to reductions in contractual services of \$30,655, partially offset by increases in repairs and maintenance of \$11,460 and construction costs of \$10,000.

CITY OF JACKSONVILLE, FLORIDA

SF 4C6 BASEBALL-OTHER REVENUE/DEBT SERVICE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	1,466,278	2,153,069	2,140,164	-12,905	-0.6%
	1,466,278	2,153,069	2,140,164	-12,905	-0.6%
EXPENDITURES					
Debt Service	1,466,278	2,153,069	2,140,164	-12,905	-0.6%
	1,466,278	2,153,069	2,140,164	-12,905	-0.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Other Sources represents a transfer in from the Better Jacksonville Trust Fund (subfund 1i1) to cover debt service costs.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 4D1 PERFORMING ARTS - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,750,360	200,000	250,000	50,000	25.0%
Miscellaneous Revenue	672,447	43,064	43,064	0	0.0%
Other Sources	582,141	936,613	595,907	-340,706	-36.4%
	3,004,948	1,179,677	888,971	-290,706	-24.6%
EXPENDITURES					
Personnel Expenses	806,563	0	0	0	
Operating Expenses	2,450,568	766,837	778,553	11,716	1.5%
Capital Outlay	0	1	15,001	15,000	0000.0%
Debt Service	0	0	51,257	51,257	
Other Uses	0	412,839	44,160	-368,679	-89.3%
	3,257,131	1,179,677	888,971	-290,706	-24.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services increased by \$50,000 due to higher projected ticket sales at this venue.

Other Sources represents a transfer from the General Fund – GSD (subfund 011) to fund the operation of this venue. The reduction is directly related to the reduction in expenditures in this fund.

Expenditures

Operating Expenses increased by \$11,716 due primarily to increases in water of \$21,800 and electricity of \$20,000, partially offset by reductions in insurance costs of \$30,141.

Capital Outlay funding provided for construction costs.

Debt Service represents a transfer out to the Performing Arts Center – Debt Service fund (subfund 4D6) to fund debt service requirements related to the Times Union Center for Performing Arts.

Other Uses represents a transfer out to the Performing Arts Center – SMG fund (subfund 4D2) which has decreased by \$368,679 from the prior year.

CITY OF JACKSONVILLE, FLORIDA

SF 4D2 PERFORMING ARTS - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	1,738,898	1,564,751	-174,147	-10.0%
Miscellaneous Revenue	0	554,022	771,021	216,999	39.2%
Other Sources	0	412,839	44,160	-368,679	-89.3%
	0	2,705,759	2,379,932	-325,827	-12.0%
EXPENDITURES					
Personnel Expenses	0	818,528	765,735	-52,793	-6.4%
Operating Expenses	0	1,887,231	1,614,197	-273,034	-14.5%
	0	2,705,759	2,379,932	-325,827	-12.0%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services decreased by \$171,147 due primarily to reductions in contractual services of \$184,147, offset by an increase in other ticket surcharge of \$10,000.

Miscellaneous Revenue increased by \$216,999 due primarily to increases in concession sales and rental of city facilities.

Other Sources represents a transfer from the Performing Arts Center – City fund (subfund 4D1) which decreased by \$368,679 from the prior year.

Expenditures

Personnel Expenses decreased by \$52,793 due to reduced salaries and benefit costs for SMG employees.

Operating Expenses decreased by \$273,034 due primarily to reductions in contractual services of \$159,911, professional services of \$85,500, repairs and maintenance of \$31,950, SMG insurance expense of \$15,000, partially offset by increases in credit contingency lapse of \$14,594.

CITY OF JACKSONVILLE, FLORIDA

SF 4D6 PERFORMING-OTHER REVENUE/DEBT SERVICE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	25,940	51,568	51,257	-311	-0.6%
	25,940	51,568	51,257	-311	-0.6%
EXPENDITURES					
Debt Service	25,940	51,568	51,257	-311	-0.6%
	25,940	51,568	51,257	-311	-0.6%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Other Sources represents a transfer in from the Performing Arts Center – City fund (subfund 4D1) to cover debt service costs in FY 11.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 4E1 CONVENTION CENTER - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	4,366,222	4,503,995	0	-4,503,995	-100.0%
Charges for Services	767,467	0	0	0	
Miscellaneous Revenue	990,444	71,360	0	-71,360	-100.0%
Other Sources	797,156	157,729	1,622,369	1,464,640	928.6%
	6,921,289	4,733,084	1,622,369	-3,110,715	-65.7%
EXPENDITURES					
Personnel Expenses	1,243,269	0	0	0	
Operating Expenses	2,459,978	689,680	677,626	-12,054	-1.7%
Capital Outlay	0	1	75,001	75,000	0000.0%
Debt Service	3,362,000	0	0	0	
Other Uses	882,074	4,043,403	869,742	-3,173,661	-78.5%
	7,947,321	4,733,084	1,622,369	-3,110,715	-65.7%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Taxes decreased by \$4,503,995 due to the redirection of the Tourist Development Tax to the Sports Complex Capital Maintenance fund (subfund 4G1).

Miscellaneous Services decreased by \$71,360 due to a reduction in interest income earnings.

Other Sources represents a \$370,000 transfer from fund balance and a \$1,252,369 transfer from the General Fund – GSD (subfund 011). With the movement of the tourist development tax to another fund and loss of investment earnings a transfer was required to fund the costs of this venue.

Expenditures

Operating Expenses decreased by \$12,054 due primarily to reductions in ITD data center services of \$24,953, miscellaneous insurance of \$17,367, water of \$12,000, partially offset by an increase in electricity of \$40,000 and fleet repairs/ maintenance of \$1,928.

Capital Outlay increased by 75,000 due to an increase in capital maintenance costs.

Other Uses represents a transfer of \$499,742 to the Convention Center – City fund (subfund 4E2) to help fund that activity and a transfer of \$370,000 to the Sports Complex Capital Maintenance fund (subfund 4G1) to fund the sports complex capital maintenance.

CITY OF JACKSONVILLE, FLORIDA

SF 4E2 CONVENTION CENTER - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	945,862	873,223	-72,639	-7.7%
Miscellaneous Revenue	0	892,290	919,844	27,554	3.1%
Other Sources	0	770,892	499,742	-271,150	-35.2%
	0	2,609,044	2,292,809	-316,235	-12.1%
EXPENDITURES					
Personnel Expenses	0	1,356,863	1,260,675	-96,188	-7.1%
Operating Expenses	0	1,252,181	1,032,134	-220,047	-17.6%
	0	2,609,044	2,292,809	-316,235	-12.1%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services decreased by \$72,639 due to lower contractual services revenue of \$89,260, offset by an increase in parking fees of \$16,621.

Miscellaneous Revenue increased by \$27,554 due to a higher concession sales of \$37,358 and miscellaneous sales and charges \$7,000, offset by a reduction in rental of city facilities of \$11,804 and interest income of \$5,000.

Other Sources represents a transfer from the Convention Center - City fund (subfund 4E1) which decreased by \$271,150 from the prior year.

Expenditures

Personnel Expenses decreased by \$96,188 due to a reduction in SMG salaries and benefits costs.

Operating Expenses decreased by \$220,047 due to reductions in contractual services of \$87,638, repairs and maintenance of \$65,300, professional services of \$62,000, SMG insurance expense of \$12,000, finance charges of \$6,000, partially offset by increases in credit contingency lapse of \$16,223.

CITY OF JACKSONVILLE, FLORIDA

SF 4F1 EQUESTRIAN CENTER - CITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	301,542	0	0	0	
Miscellaneous Revenue	155,600	2,000	0	-2,000	-100.0%
Other Sources	206,758	676,535	744,772	68,237	10.1%
	663,900	678,535	744,772	66,237	9.8%
EXPENDITURES					
Personnel Expenses	371,340	0	0	0	
Operating Expenses	768,697	276,979	263,257	-13,722	-5.0%
Capital Outlay	0	1	1	0	0.0%
Debt Service	0	0	123,668	123,668	
Other Uses	0	401,555	357,846	-43,709	-10.9%
	1,140,037	678,535	744,772	66,237	9.8%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Miscellaneous Revenue decreased by \$2,000 due to reduced attendance at this venue.

Other Sources represents a transfer from the General Fund – GSD (subfund 011) to cover the costs of this venue.

Expenditures

Operating Expenses decreased by \$13,722 due to reductions in fleet parts/oil/gas of \$17,828, electricity of \$12,000, ITD data center service of \$10,397, miscellaneous insurance of \$5,654, partially offset by increases in building plant renewal of \$29,628 and technology refresh of \$1,986.

Debt Service represents a transfer out to the Equestrian Center – Debt fund (subfund 4F6) to cover the costs of debt service related to this venue.

Other Uses represents a transfer out to the Equestrian Center – SMG fund (subfund 4F2).

CITY OF JACKSONVILLE, FLORIDA

SF 4F2 EQUESTRIAN CENTER - SMG

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	387,522	246,514	-141,008	-36.4%
Miscellaneous Revenue	0	192,130	131,834	-60,296	-31.4%
Other Sources	0	401,555	357,846	-43,709	-10.9%
	0	981,207	736,194	-245,013	-25.0%
EXPENDITURES					
Personnel Expenses	0	439,984	354,020	-85,964	-19.5%
Operating Expenses	0	541,223	382,174	-159,049	-29.4%
	0	981,207	736,194	-245,013	-25.0%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Charges for Services decreased by \$141,008 due to reduced attendance at this venue.

Miscellaneous Revenue decreased by \$60,296 due to reduced facilities rental fees, as a result of fewer events being held at this venue.

Other Sources represents a transfer from the Equestrian Center – City fund (subfund 4F2) to assist in covering the cost of this venue.

Expenditures

Personnel Expenses decreased by \$85,864 due to reduced salaries and benefit costs for SMG employees.

Operating Expenses have a net decrease of \$159,049 primarily due to decreases in repairs and maintenance of \$112,000, contractual services of \$74,007, professional services of \$24,000, partially offset by a credit contingency lapse of \$51,325.

CITY OF JACKSONVILLE, FLORIDA

SF 4F6 EQUESTRIAN-OTHER REVENUE/DEBT SERVICE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	79,461	143,393	123,668	-19,725	-13.8%
	79,461	143,393	123,668	-19,725	-13.8%
EXPENDITURES					
Debt Service	79,461	143,393	123,668	-19,725	-13.8%
	79,461	143,393	123,668	-19,725	-13.8%

This City venue is managed by SMG who was hired by the City to manage several public entertainment facilities or venues. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. Each venue is split into three subfunds, allowing for the separation of the City, SMG and debt service. Transfers between the City and SMG fund within this specific venue and between the different venues (Municipal Stadium, Memorial Arena, Baseball Stadium, Performing Arts Center, Convention Center and Equestrian Center), as can be seen in Other Sources and Other Uses, are common. This allows for the balancing of each specific subfund and these transfers may vary significantly year to year depending on operating revenues.

Revenues

Other Sources represents a transfer in from the Equestrian Center – City fund (subfund 4F1) to cover debt service costs.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 4G1 SPORTS COMPLEX CAPITAL MAINTENANCE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	0	0	3,933,253	3,933,253	
Other Sources	0	0	370,000	370,000	
	0	0	4,303,253	4,303,253	
EXPENDITURES					
Capital Outlay	0	0	4,303,253	4,303,253	
	0	0	4,303,253	4,303,253	

This fund was established in FY 11 pursuant to Section 111.136 as a part of ordinance 2010-493-E to provide for maintenance and upkeep of the Stadium and other venues making up the Sports Complex. The City, also as part of that ordinance, allocated the two cent convention development tax funds (Chapter 764) to be deposited into this fund.

Revenues

Taxes represents anticipated revenue to be received from the two cent convention development tax.

Other Sources represents a transfer from the Convention Center – City fund (subfund 4E1) to fund capital maintenance.

Expenditures

Capital Outlay represents funding for various capital maintenance projects including; \$446,651 at the Baseball Stadium, \$710,000 at the Memorial Arena and \$3,146,602 at the Municipal Stadium.



CITY OF JACKSONVILLE, FLORIDA

INTERNAL SERVICE FUNDS

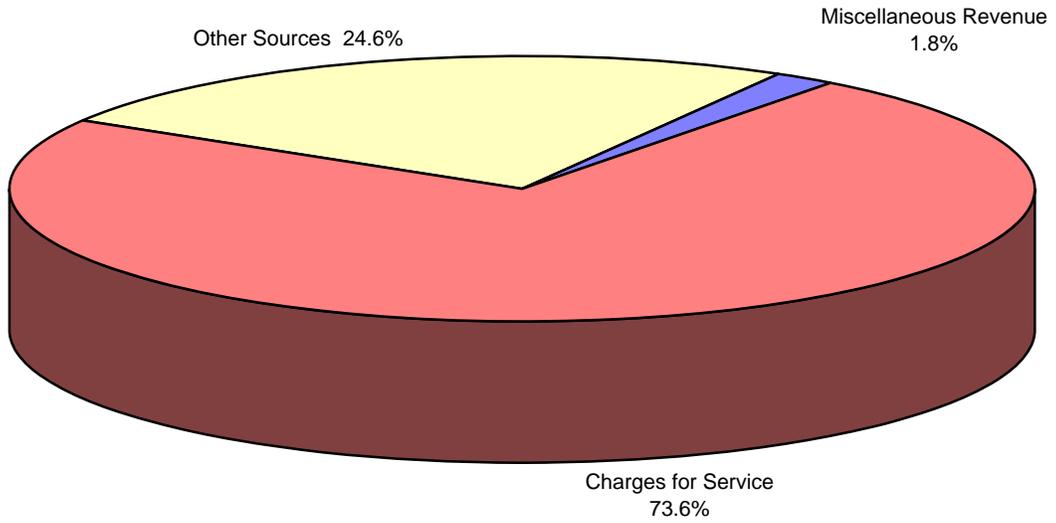
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 11 Budgeted
511	Fleet Mgt - Operations	6,653,755	30,997,229	2	85,432	1,360,541	39,096,959
512	Vehicle Replacement	207,325	52,322	806,078	10,556,113	4,220,367	15,842,205
513	Direct Replacement			5,025,322			5,025,322
521	Copy Center	338,199	1,473,551	1		130,143	1,941,894
531	ITD Operations	12,161,050	9,996,378	106,211	173,055	1,575,773	24,012,467
533	Communications	527,969	6,553,164	1		320,179	7,401,313
534	Radio Communications	920,595	1,989,805	1	2,779,850	308,015	5,998,266
536	Tech System Development		823,178	3,317,980	2,250,273	594,830	6,986,261
551	Office of General Counsel	6,744,867	1,743,810	1		466,835	8,955,513
561	Self Insurance	1,210,449	28,205,778	2		2,264,784	31,681,013
571	Group Health	723,695	93,607,986	1		118,677	94,450,359
581	Insured Programs	389,913	9,084,103	1		(617,856)	8,856,161
592	Banking Fund		410,050		40,362,255	64,761,909	105,534,214
59B	2008 Special Rev - Debt				4,938,031		4,938,031
59C	2009A Special Rev - Debt				2,814,027		2,814,027
59D	2009C Special Rev - Debt				5,478,005		5,478,005
Total Internal Service Funds		29,877,817	184,937,354	9,255,601	69,437,041	75,504,197	369,012,010

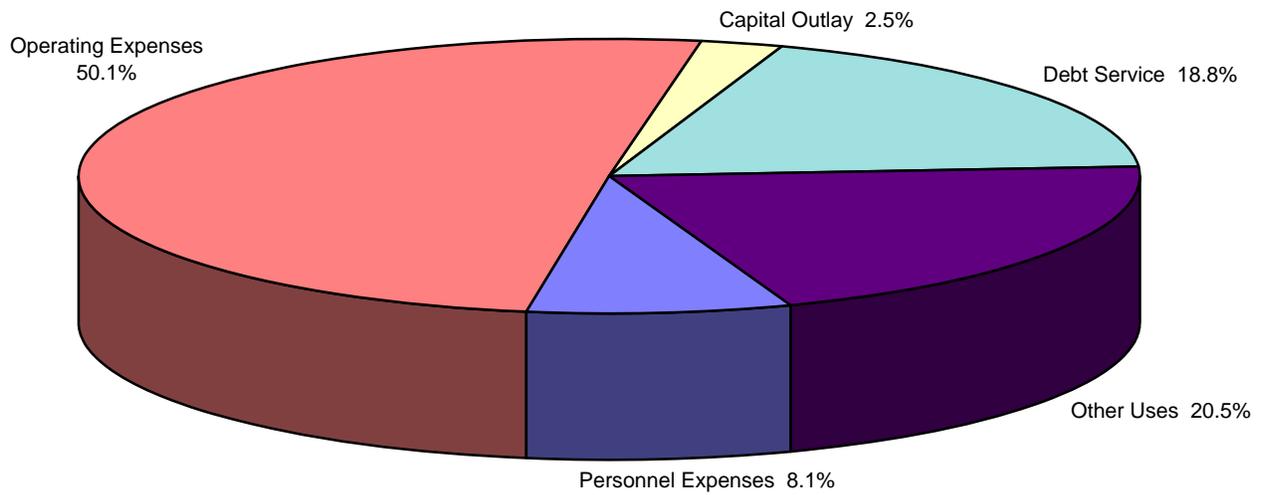
CITY OF JACKSONVILLE, FLORIDA

INTERNAL SERVICE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CITY OF JACKSONVILLE, FLORIDA

SF 511 FLEET MGMT - OPERATIONS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	33,822,410	37,254,502	38,612,801	1,358,299	3.6%
Miscellaneous Revenue	278,887	526,171	484,158	-42,013	-8.0%
Other Sources	17,000	0	0	0	
	34,118,297	37,780,673	39,096,959	1,316,286	3.5%
EXPENDITURES					
Personnel Expenses	6,954,792	7,204,788	6,653,755	-551,033	-7.6%
Operating Expenses	24,540,206	29,030,213	30,997,229	1,967,016	6.8%
Capital Outlay	36,447	2	2	0	0.0%
Debt Service	0	98,813	85,432	-13,381	-13.5%
Other Uses	1,446,857	1,446,857	1,360,541	-86,316	-6.0%
	32,978,301	37,780,673	39,096,959	1,316,286	3.5%

Municipal Code 106.216 Ordinance Number 91-723-282: This internal service fund accounts for the operations of the City's Motor Pool (Fleet Management). It is responsible for the maintenance and fueling of the City's vehicle fleet including most independent authorities and the Duval County School Board. This entity, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services includes the internal service charges billed to using agencies as well as a small amount of revenue for contract parking. This revenue is directly related to the increases or decreases in the expenditures of this fund. As noted below in Operating Expenses, fuel is the primary contributor.

Miscellaneous Revenue includes any reimbursement for warranty work and contribution-loss deductibles. The net decrease is due to a \$92,725 decrease in reimbursement for warranty work which is offset by a \$50,712 increase in contribution-loss deductibles. The change in these line items is consistent with current and projected collections.

Expenditures

Personnel Expenses decreased due to the elimination of three positions as well as a budgeted 3% salary reduction for all employees.

Operating Expense increase is being driven by anticipated fuel prices. Of the total change, \$2,233,682 is due to increased funding for fuel offset by various operating expense reductions.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies borrowed for prior year projects. The reduction is driven by prior year projects being fully repaid.

Other Uses represents a supervision allocation to the Vehicle Replacement fund (subfund 512) and an indirect cost allocation which is based upon the City's independent cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 512 FLEET MGMT - VEHICLE REPLACEMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	16,419,783	16,847,423	14,496,945	-2,350,478	-14.0%
Miscellaneous Revenue	1,575,296	275,000	539,182	264,182	96.1%
Other Sources	14,613,594	3,160,500	806,078	-2,354,422	-74.5%
	32,608,673	20,282,923	15,842,205	-4,440,718	-21.9%
EXPENDITURES					
Personnel Expenses	2,572	181,415	207,325	25,910	14.3%
Operating Expenses	0	46,791	52,322	5,531	11.8%
Capital Outlay	14,561,838	3,160,500	806,078	-2,354,422	-74.5%
Debt Service	12,678,845	13,593,392	10,556,113	-3,037,279	-22.3%
Other Uses	2,007,906	3,300,825	4,220,367	919,542	27.9%
	29,251,161	20,282,923	15,842,205	-4,440,718	-21.9%

This fund was initially established in 1989 by Municipal Code Chapter 106.216 as a reserve fund for future replacement of vehicles acquired after 1989. Ordinance 2003-876-E repealed Section 106.216, Replacement Reserve Fund/Replacement Pool, of the Ordinance Code in its entirety as the City has changed its methodology for budgeting for vehicle replacement.

Revenues

Charges for Services represent the internal service allocation charged to users based on the timing and cost of the vehicles replaced.

Miscellaneous Revenue represents \$350,000 of anticipated revenue generated from the sale of surplus vehicles and \$189,182 in estimated investment earnings.

Other Sources represents the loan proceeds that will be borrowed from the Banking Fund to fund a portion of the vehicles to be replaced. As can be seen from the \$2,354,422 reduction an effort is under way to reduce and eventually eliminate borrowed funding.

Expenditures

Personnel Expenses increased mainly due to the movement of overtime, leave sellback and supervisory differential costs from the main operating fund (subfund 511) for employees within this activity. These increases are partially offset by a budgeted 3% salary reduction.

Operating Expenses consists of funding for vehicle tag renewals, accident investigations and office supplies. The increase is due to the movement of travel, clothing/uniform and dues/subscription costs from the main operating subfund (subfund 511) for employees within this activity.

Capital Outlay represents the borrowed banking fund capital for vehicle replacements. The 74.5% reduction is due to delaying the replacement of the bulk of the non-public safety vehicles until FY 12.

Debt Service represents interest and principal for monies used for vehicle replacements financed by borrowed funds. The reduction is mainly due to the delay of the non-public safety vehicles until FY 12.

Other Uses consists of a \$3,746,756 transfer to the Direct Replacement fund to purchase replacement vehicles on a pay-as-you-go basis, a \$387,295 carryover amount to cover timing issues and \$86,316 in supervision allocation from the Fleet operating fund (subfund 511).

CITY OF JACKSONVILLE, FLORIDA

SF 513 FLEET MGMT - DIRECT REPLACEMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	-16,977	0	28,566	28,566	
Other Sources	4,773,528	4,263,900	4,996,756	732,856	17.2%
	4,756,551	4,263,900	5,025,322	761,422	17.9%
EXPENDITURES					
Capital Outlay	4,643,029	4,263,900	5,025,322	761,422	17.9%
	4,643,029	4,263,900	5,025,322	761,422	17.9%

This internal service fund was established by ordinance 2005-807-E during the FY 06 budget process. The intent is to recreate a reserve for future replacement of vehicles not dependent on any borrowed funds, as with seen with Vehicle Replacement fund (subfund 512). Ongoing revenue streams and excess fund balance in the Vehicle Replacement fund (subfund 512) will be funneled into this fund to build up monies to create a true pay-as-you-go vehicle replacement fund.

Revenues

Miscellaneous Revenue is the anticipated earnings on investments.

Other Sources represents transfers from other funds to allow the outright purchase of vehicles. In FY 11, the budget consists of a \$1,250,000 transfer from the General Fund – GSD and a \$3,746,756 transfer from the Vehicle Replacement fund (subfund 512). The transfer from the Vehicle Replacement fund represents anticipated excess budgeted revenues over budgeted expenses in that fund.

Expenditures

Capital Outlay funding is based on monies transferred into this fund and is available for direct vehicle replacements. The transfer amount and the cost of vehicles replaced will fluctuate from year to year depending upon the number of longer-life and more expensive vehicles that need to be replaced.

CITY OF JACKSONVILLE, FLORIDA

SF 521 COPY CENTER

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,707,064	2,083,803	1,941,894	-141,909	-6.8%
Miscellaneous Revenue	-41,181	0	0	0	
	1,665,883	2,083,803	1,941,894	-141,909	-6.8%
EXPENDITURES					
Personnel Expenses	387,436	391,500	338,199	-53,301	-13.6%
Operating Expenses	1,119,118	1,574,072	1,473,551	-100,521	-6.4%
Capital Outlay	4,878	1	1	0	0.0%
Other Uses	118,981	118,230	130,143	11,913	10.1%
	1,630,413	2,083,803	1,941,894	-141,909	-6.8%

This internal service fund accumulates and allocates the costs of the City's copy center and centralized mailroom, which includes postage, courier and messenger services. This fund, like all of the City's other internal service funds, recovers its costs via charges to users.

Revenues

Charges for Services represent the projected level of service to be provided at the applicable billing rates for printing, postage, mail and messenger services. This revenue area is directly related to the increases or decreases in the funds expenditures.

Expenditures

Personnel Expenses decreased due to the movement of one position to the Administrative Services Division as well as a budgeted 3% salary reduction.

Operating Expenses decreased due to reductions in various operating expense lines, the largest of which being a \$100,036 decrease in installment purchases. These reductions are offset by an increase of \$14,105 in in-house building rental and \$22,500 in postage due to anticipated USPS postage rate increases.

Other Uses represent an indirect cost allocation based upon the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 531 ITD OPERATIONS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	22,815,733	25,394,151	22,935,437	-2,458,714	-9.7%
Miscellaneous Revenue	-339,529	1,600	200	-1,400	-87.5%
Other Sources	245,224	687,917	1,076,830	388,913	56.5%
	22,721,428	26,083,668	24,012,467	-2,071,201	-7.9%
EXPENDITURES					
Personnel Expenses	11,304,010	13,464,089	12,161,050	-1,303,039	-9.7%
Operating Expenses	10,489,603	10,680,996	9,996,378	-684,618	-6.4%
Capital Outlay	276,835	6,251	106,211	99,960	1599.1%
Debt Service	675,757	731,488	173,055	-558,433	-76.3%
Other Uses	1,289,960	1,200,844	1,575,773	374,929	31.2%
	24,036,165	26,083,668	24,012,467	-2,071,201	-7.9%

This internal service fund accounts for and allocates the costs to support existing applications, maintenance of computer equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

Revenues

Charges for Services represent the projected level of service to be provided at the applicable billing rates to support existing systems and maintenance of computers. This revenue area is directly related to the net increases and/or decreases in expenditures.

Miscellaneous Revenue represents a one-time subscriber fee for internet access by law firms, bonding agencies and individuals to the Public Access System. This is a one-time fee so the annual revenue will continue to decline.

Other Sources represents a \$482,000 transfer from the General Fund-GSD (subfund 011) to fund end-user equipment refresh and a \$594,830 transfer from the System Development fund (subfund 536).

Expenditures

Personnel Expense decrease is due to the elimination of five positions, the privatization of the desktop function which reduced the headcount by 20 positions and the impact of a budgeted 3% salary reduction.

Operating Expenses decreased due to reductions in the telecommunication allocation of \$245,651, system development of \$541,649, repairs & maintenance of \$100,950, hardware/software maintenance of \$408,981, in-house building rental of \$101,057 and non-capital computer equipment of \$193,058. These reductions are offset by a new \$1.07 million contract for the privatization of the desktop function.

Capital Outlay funding is for computer equipment and hardware for the end user equipment refresh.

Debt Service represents the Banking Fund internal service charge to over both interest and principal for monies used for capital projects financed by borrowed funds. The reduction is attributable to several large ITP projects being fully repaid and the removal \$2.6 million of excess project capacity.

Other Uses in represents \$818,204 in cash carryovers, a \$1,200,844 indirect cost allocation and a negative \$443,275 supervision allocation entry.

CITY OF JACKSONVILLE, FLORIDA

SF 533 COMMUNICATIONS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	6,652,593	7,138,754	7,367,315	228,561	3.2%
Miscellaneous Revenue	125,754	52,035	33,998	-18,037	-34.7%
	6,778,347	7,190,789	7,401,313	210,524	2.9%
EXPENDITURES					
Personnel Expenses	421,550	508,412	527,969	19,557	3.8%
Operating Expenses	7,067,664	6,591,975	6,553,164	-38,811	-0.6%
Capital Outlay	0	1	1	0	0.0%
Other Uses	503,925	90,401	320,179	229,778	254.2%
	7,993,139	7,190,789	7,401,313	210,524	2.9%

This internal service fund accumulates and allocates the cost of telephone and wireless communications and maintenance of the general government system and of some independent agencies. This fund, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services includes revenue generated from internal service billings to the using agencies. This revenue area is directly related to the change in the budgeted expenditures net of any earnings on investments.

Miscellaneous Revenue represents the anticipated earnings on investments for FY 11.

Expenditures

Personnel Expenses increased due to the removal of a \$15,275 salary lapse, an \$8,500 increase in part-time salaries transferred from the Radio Communications fund (subfund 534) and increases in workers compensation and pension costs. These increases were slightly offset by a budgeted 3% salary reduction.

Other Uses represents a supervision allocation from the Information Technology Department Office of Director and an indirect cost allocation based upon the City's independent cost study. The increase is caused by the inclusion of the supervision allocation which was established in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 534 RADIO COMMUNICATION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	6,517,830	7,280,636	5,945,454	-1,335,182	-18.3%
Miscellaneous Revenue	-52,168	0	52,812	52,812	
	6,465,662	7,280,636	5,998,266	-1,282,370	-17.6%
EXPENDITURES					
Personnel Expenses	892,031	898,660	920,595	21,935	2.4%
Operating Expenses	2,100,547	2,159,615	1,989,805	-169,810	-7.9%
Capital Outlay	0	1	1	0	0.0%
Debt Service	2,683,560	4,139,027	2,779,850	-1,359,177	-32.8%
Other Uses	0	83,333	308,015	224,682	269.6%
	5,676,138	7,280,636	5,998,266	-1,282,370	-17.6%

This internal service fund accumulates and allocates the cost of radio communications and maintenance of the general government and of some the independent agencies. This entity, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services includes revenue generated from internal service billings to the using agencies. This revenue area is directly related to the change in the budgeted expenditures net of any earnings on investments.

Miscellaneous Revenue is made up of anticipated earnings on investments for FY 11.

Expenditures

Personnel Expenses increased due to the removal of a \$29,318 salary lapse as well as increases in workers compensation and pension costs. These increases were slightly offset by a budgeted 3% salary reduction.

Operating Expenses decreased due to reductions in various operating expenses the largest of which is a \$67,688 decrease in repairs & maintenance and a \$70,900 decrease in repairs & maintenance supplies.

Debt Service consists of the internal service charge from the Banking Fund to cover both interest and principal for borrowed monies used for the CIP Radio System project.

Other Uses represents a supervision allocation from the Information Technology Department Office of Director and an indirect cost allocation based upon the City's independent cost study. The increase is caused by the inclusion of the supervision allocation which was established in FY 11.

CITY OF JACKSONVILLE, FLORIDA

SF 536 TECH SYSTEM DEVELOPMENT

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	4,308,384	3,017,066	-1,291,318	-30.0%
Other Sources	0	1,429,856	3,969,195	2,539,339	177.6%
	0	5,738,240	6,986,261	1,248,021	21.7%
EXPENDITURES					
Personnel Expenses	0	471,871	0	-471,871	-100.0%
Operating Expenses	0	472,417	823,178	350,761	74.2%
Capital Outlay	0	1,269,439	3,317,980	2,048,541	161.4%
Debt Service	0	3,524,513	2,250,273	-1,274,240	-36.2%
Other Uses	0	0	594,830	594,830	
	0	5,738,240	6,986,261	1,248,021	21.7%

This internal service fund was established by the FY 10 budget ordinance (2009-512-E) to separate and distinguish funding for technology related system development by specific project. This fund includes all costs related to the system development projects including personnel, operating and capital costs whether direct or borrowed. This fund accumulates and allocates the cost of Information Technology Plan or ITP for the City of Jacksonville and various independent agencies.

Revenues

Charges for Services represents the internal service allocation charged to users based on the timing and cost of the employee time, technology item purchased and/or system development costs. The bulk of this amount represents the payback for borrowed funds that will be transferred out to the Banking Fund to pay interest and principal of the financed amounts.

Other Sources represents the FY 11 approved system development project funding all of which will be borrowed proceeds from the Banking Fund.

Expenditures

Personnel Expenses are not budgeted in FY 11. In prior years City employees spent part of their time on system development projects. Going forward the focus will be to buy off the shelf software and any development that is necessary to be done by outside developers and/or companies.

Operating Expenses represents the professional services, contractor costs, licensing and other system implementation costs associated with the FY 11 ITP.

Capital Outlay includes the approved capital hardware and software costs associated with the FY 11 ITP.

Debt Service consists of the internal service allocation charged by the Banking Fund to cover both interest and principal for monies used for capital projects financed with borrowed funds. The decrease is being driven by prior year projects being repaid.

Other Uses is a FY 11 transfer out to the Information Technologies operating fund (subfund 531).

CITY OF JACKSONVILLE, FLORIDA

SF 551 OFFICE OF GENERAL COUNSEL

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	10,295,159	9,275,075	8,866,513	-408,562	-4.4%
Miscellaneous Revenue	141,476	69,212	89,000	19,788	28.6%
Other Sources	1,370,417	49,999	0	-49,999	-100.0%
	11,807,052	9,394,286	8,955,513	-438,773	-4.7%
EXPENDITURES					
Personnel Expenses	7,354,506	7,368,070	6,744,867	-623,203	-8.5%
Operating Expenses	2,538,105	1,605,391	1,743,810	138,419	8.6%
Capital Outlay	0	1	1	0	0.0%
Other Uses	252,284	420,824	466,835	46,011	10.9%
	10,144,895	9,394,286	8,955,513	-438,773	-4.7%

As codified by Chapter 25, Section 25.101 of the City Ordinance Code, the Office of General Counsel has the general responsibility for furnishing legal services to the City and its Independent Authorities, except where the Council may otherwise direct. Included with this legal responsibility is the service to various City Boards and Commissions.

Revenues

Charges for Services have decreased by \$408,562 due to lower legal expenses associated with the Office of General Counsel relative to the provision of legal services to City Departments and the Independent Authorities. This is accomplished via internal service charges billed to using agencies.

Miscellaneous Revenue's increase of \$19,788 is attributable to a projected increase in earnings on investments of \$30,788 and an \$11,000 reduction in miscellaneous sales and charges.

Other Sources have decreased due to the removal of a \$49,999 transfer from fund balance.

Expenditures

Personnel Expenses have decreased by \$623,203 primarily due to reductions of \$443,272 in salaries, \$102,017 in workers' compensation insurance, \$54,743 in life and health insurance, \$36,155 in FICA taxes, and \$6,043 in retirement contributions. The reductions were offset by an increase to longevity pay of \$19,624.

Operating Expenses increased by \$138,419 due to additional budget capacity for professional services of \$416,567 and \$30,000 for court reporters. The increases were mostly offset by \$210,415 in internal service charge reductions, \$156,207 of which was a reduction to data center service charges.

Other Uses represent an indirect cost allocation based upon the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 561 SELF INSURANCE

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	24,991,553	25,395,189	25,546,251	151,062	0.6%
Miscellaneous Revenue	6,814,329	4,471,855	5,076,014	604,159	13.5%
Other Sources	1,071,608	2,145,902	1,058,748	-1,087,154	-50.7%
	32,877,491	32,012,946	31,681,013	-331,933	-1.0%
EXPENDITURES					
Personnel Expenses	1,255,377	1,258,698	1,210,449	-48,249	-3.8%
Operating Expenses	23,092,940	27,478,005	28,205,778	727,773	2.6%
Capital Outlay	70,900	1	2	1	100.0%
Other Uses	1,121,252	3,276,242	2,264,784	-1,011,458	-30.9%
	25,540,468	32,012,946	31,681,013	-331,933	-1.0%

The Risk Management Division of Finance administers a self-insured workers' compensation and auto/general liability program for the City, Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Airport Authority and the Jacksonville Housing Authority. In addition to the handling and supervision of claims, this subfund also oversees the coordination of safety and training and loss prevention programs within the City's Divisions. The recovery efforts of damages which the City has sustained, or of payments that have been made when these losses are the result of the activities of a third party is being done in-house.

Revenues

Charges for Services is made up of premiums received from the general/auto liability and the workers' compensation programs.

Miscellaneous Revenue is made up of anticipated investment earnings which are expected to increase by \$604,159.

Other Sources represents a \$1,058,748 transfer from the General Fund – GSD (subfund 011) for debt service repayment.

Expenditures

Personnel Expenses decreased due to the impact of a budgeted 3% salary reduction, a \$20,000 reduction in part-time salaries and an \$18,947 reduction in workers compensation costs. These decreases were offset by the removal of a \$37,985 salary lapse.

Operating Expenses increased primarily due to a \$747,928 increase in the cost of providing self-insurance.

Other Uses decreased due to the removal of a \$2.1 million transfer out to the General Fund – GSD that was budgeted in the prior year which is offset by the addition of a \$1,058,748 cash carryover that relates directly to the revenue received in Other Sources. Also included in this category, but a major contributor to the net change, are an indirect cost allocation and a supervision allocation from the Insured Program fund (subfund 581).

CITY OF JACKSONVILLE, FLORIDA

SF 571 GROUP HEALTH

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	81,905,141	87,311,943	94,222,811	6,910,868	7.9%
Miscellaneous Revenue	755,764	187,733	227,548	39,815	21.2%
	<u>82,660,905</u>	<u>87,499,676</u>	<u>94,450,359</u>	<u>6,950,683</u>	<u>7.9%</u>
EXPENDITURES					
Personnel Expenses	862,748	815,137	723,695	-91,442	-11.2%
Operating Expenses	80,422,679	86,247,646	93,607,986	7,360,340	8.5%
Capital Outlay	0	1	1	0	0.0%
Other Uses	92,132	436,892	118,677	-318,215	-72.8%
	<u>81,377,559</u>	<u>87,499,676</u>	<u>94,450,359</u>	<u>6,950,683</u>	<u>7.9%</u>

The Group Hospitalization & Life Fund accounts for the costs of providing group hospitalization, life insurance, dental and vision coverage. All coverages are contracted to private carriers. A flexible spending account is also being administered under this subfund. The Employee Assistance Program was eliminated and EAP (Employee Assistance Programs) was moved to General Fund-Human Resources Division with an outside EAP Provider.

Revenues

Charges for Services have a net increase of \$6,910,868. This is mainly attributable to a 10% rate increase for nine months in Group Health Insurance and Humana Senior Care.

Miscellaneous Revenue increased by \$39,815 for investment pool earnings.

Expenditures

Personnel Expenses have decreased by \$91,422. This is mainly attributable to a decrease of \$81,882 in salaries of one (1) position and \$32,233 in employee benefits. This is offset somewhat as a result of a partial removal of a lapse of \$22,673 imposed in FY 10.

Operating Expenses have a net increase of \$7,360,340. This is primarily attributable to a net increase of \$6,852,139 in insurance costs, \$350,000 for the wellness program, \$162,280 for the employee assistance program and \$15,000 for flexible spending account administration.

Other Uses have decreased by \$318,215. This is due to decreases in the indirect cost allocation of \$40,028 and \$278,187 in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 581 INSURED PROGRAMS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	7,571,423	7,708,580	7,618,490	-90,090	-1.2%
Miscellaneous Revenue	763,653	290,307	290,307	0	0.0%
Other Sources	642,675	1,569,164	947,364	-621,800	-39.6%
	8,977,751	9,568,051	8,856,161	-711,890	-7.4%
EXPENDITURES					
Personnel Expenses	404,364	400,264	389,913	-10,351	-2.6%
Operating Expenses	8,211,292	9,658,289	9,084,103	-574,186	-5.9%
Capital Outlay	0	1	1	0	0.0%
Other Uses	-704,151	-490,503	-617,856	-127,353	26.0%
	7,911,505	9,568,051	8,856,161	-711,890	-7.4%

This fund administers the City's insurance policies including: Property, Aircraft, Watercraft, Blanket Crime and the River Walk. This fund also provides administrative services to the Workers' Compensation, General Liability, and Loss Prevention fund (subfund 561).

Revenues

Charges for Services, net of investment earnings and fund balance transfers, represents the amount of premiums that must be paid by the City and participating independent agencies for insurance coverage.

Miscellaneous Revenue represents the amount of anticipated investment earnings for the fiscal year.

Other Sources represents a \$947,364 transfer from fund balance.

Expenditures

Personnel Expenses decreased due to the impact of a budgeted 3% salary reduction and a \$1,134 reduction in workers' compensation costs. These decreases were offset by a \$8,513 reduction in the salary lapse.

Operating Expenses decreased primarily due to a reduction in professional services of \$100,000, a \$145,487 reduction in internal service allocations and a net \$320,877 reduction in overall premiums paid.

Other Uses includes an indirect cost allocation which decreased \$12,244 and a supervision allocation to the Self Insurance fund (subfund 561) which increased \$115,109. Since the cost of supervision is being shifted to the Self Insurance fund this amount shows in this fund as a negative expenditure. Therefore an increase in this allocation shows as a decrease to this expense category.

CITY OF JACKSONVILLE, FLORIDA

SF 592 BANKING FUND

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	27,262,755	39,388,439	40,772,305	1,383,866	3.5%
Miscellaneous Revenue	2,331,871	0	0	0	
Other Sources	28,271,874	113,628,206	64,761,909	-48,866,297	-43.0%
	57,866,500	153,016,645	105,534,214	-47,482,431	-31.0%
EXPENDITURES					
Operating Expenses	362,612	410,050	410,050	0	0.0%
Debt Service	30,075,434	38,978,389	40,362,255	1,383,866	3.6%
Other Uses	0	113,628,206	64,761,909	-48,866,297	-43.0%
	30,438,047	153,016,645	105,534,214	-47,482,431	-31.0%

Ordinance Number 2005-1373-E effectively repealed the original centralized financing legislation and established this internal service fund. The centralization of financing of capital items will save the City considerable amounts of interest expense based on the premise that the City can borrow money at a lesser rate than most installment or lease purchase agreements.

Revenues

Charges for Services consists of the internal service allocation charged to users based on the timing and cost of the item purchased. This amount will be transferred out to pay the interest and principal of the amounts borrowed.

Other Sources represents the amount of authorized borrowing. This amount is directly related to the Other Uses category of expenses.

Expenditures

Operating Expenses reflects the costs associated with managing the banking fund that will be charged back to the users.

Debt Service reflects the payment of interest and principal to various debt service funds and financial institutions for the costs of borrowed funds.

Other Uses includes all new capital borrowing (loans) anticipated for the upcoming fiscal year. The additional borrowing is made up of \$58,821,636 for CIP projects, \$3,969,195 for ITP system development projects, \$806,078 for vehicle replacements and \$1,165,000 for equipment for the Office of the Sheriff. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 59B 2008 SPEC REV S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	49,910	0	0	0	
Other Sources	1,735,925	0	4,938,031	4,938,031	
	1,785,835	0	4,938,031	4,938,031	
EXPENDITURES					
Debt Service	1,750,063	0	4,938,031	4,938,031	
	1,750,063	0	4,938,031	4,938,031	

This fund receives transfers from the Banking Fund operating fund (subfund 592) and then pays out the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

Revenues

Other Sources represent a transfer from the Banking Fund operating fund (subfund 592) to pay debt service costs for FY 11.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 59C 2009A SPEC REV S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	2,814,027	2,814,027	
	0	0	2,814,027	2,814,027	
EXPENDITURES					
Debt Service	0	0	2,814,027	2,814,027	
	0	0	2,814,027	2,814,027	

This fund receives transfers from the Banking Fund operating fund (subfund 592) and then pays out the debt service related to the 2009A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

Revenues

Other Sources represent a transfer from the Banking Fund operating fund (subfund 592) to pay debt service costs for FY 11.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

SF 59D 2009C SPEC REV S/F

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	5,478,005	5,478,005	
	0	0	5,478,005	5,478,005	
EXPENDITURES					
Debt Service	0	0	5,478,005	5,478,005	
	0	0	5,478,005	5,478,005	

This fund receives transfers from the Banking Fund operating fund (subfund 592) and then pays out the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

Revenues

Other Sources represent a transfer from the Banking Fund operating fund (subfund 592) to pay debt service costs for FY 11.

Expenditures

Debt Service includes the principal and interest costs based upon a repayment schedule that was established at the time the bonds were issued as well as fiscal agent fees that represent the cost of the paying agent and registrar services for the bond issue.

CITY OF JACKSONVILLE, FLORIDA

OTHER FUNDS Summary of Subfunds

S/F Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 11 Budgeted
311 1983 Capital Improvement			54,000				54,000
31F 1988 Capital Improvement			89,000				89,000
31O 2001B Excise Taxes Rev Bonds			1,658,000				1,658,000
31P 2002 Guar Entitlement Cons Fund			105,000	500,000			105,000
31Q 2003B Excise Taxes Rev Bond			396,000				396,000
31R 1999A Excise Taxes Rev Bond			50,000				50,000
31S 2002A Excise Taxes Rev Bond			92,000				92,000
31W 2002B Excise Taxes Rev Bond			722,000				722,000
322 General Capital Projects						400,000	400,000
329 2011 Authorized Capital Projects			138,124,836				138,124,836
32T Tax Increment District Capital Proj			1,300,000				1,300,000
331 Grant Capital Improvement Proj			896,800				896,800
341 River City Renaissance Bond			1,170,540				1,170,540
363 2004 Excise Taxes Rev Bond			2,163,460				2,163,460
611 General Employees Pension	462,278	10,749,662	1			(377,530)	10,834,411
613 Correctional Officers Pension						560,000	560,000
64A Sheriff's Trusts	52,263	398,553					450,816
721 Housing Finance Authority	258,545	246,162	1			30,827	535,535
751 Jacksonville Economic Dev.	1,453,360	6,954,879	2	221,604	183,815	960,900	9,552,956
759 JEDC-Cecil Field Trust		1,369,127	(250,576)				1,118,551
Total	2,226,446	19,718,383	146,571,064	721,604	183,815	1,574,197	170,273,905

CITY OF JACKSONVILLE, FLORIDA

SF 311 1983 CAPITAL IMPROV REV CONSTRUCTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	128,790	54,000	-74,790	-58.1%
	0	128,790	54,000	-74,790	-58.1%
EXPENDITURES					
Capital Outlay	0	128,790	54,000	-74,790	-58.1%
	0	128,790	54,000	-74,790	-58.1%

The 1983 Capital Improvement Rev Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31F 1988 CAPITAL IMPROV REV CONSTRUCTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	173,297	89,000	-84,297	-48.6%
	0	173,297	89,000	-84,297	-48.6%
EXPENDITURES					
Capital Outlay	0	173,297	89,000	-84,297	-48.6%
	0	173,297	89,000	-84,297	-48.6%

The 1988 Capital Improvement Rev Construction Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue decrease is interest earnings accumulated on the sub-fund. The amount is based on the interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 310 EXCISE TAXES REVENUE BONDS, SERIES 2001B

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	0	1,658,000	1,658,000	
	0	0	1,658,000	1,658,000	
EXPENDITURES					
Capital Outlay	0	0	1,658,000	1,658,000	
	0	0	1,658,000	1,658,000	

The Excise Taxes Revenue Bonds, Series 2001B Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31P 2002 GUAR ENT CONSTRUCTION FD

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	3,774,820	605,000	-3,169,820	-84.0%
	0	3,774,820	605,000	-3,169,820	-84.0%
EXPENDITURES					
Capital Outlay	0	3,774,820	105,000	-3,669,820	-97.2%
Debt Service	0	0	500,000	500,000	
	0	3,774,820	605,000	-3,169,820	-84.0%

The 2002 Guar ENT Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31Q ETRRIB SERIES 2003B

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	0	396,000	396,000	
	0	0	396,000	396,000	
EXPENDITURES					
Capital Outlay	0	0	396,000	396,000	
	0	0	396,000	396,000	

The 2003B ETRRIB Series Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31R 1999A ETR BOND CONSTRUCTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	521,473	50,000	-471,473	-90.4%
Other Sources	0	158,496	0	-158,496	-100.0%
	0	679,969	50,000	-629,969	-92.6%
EXPENDITURES					
Capital Outlay	0	679,969	50,000	-629,969	-92.6%
	0	679,969	50,000	-629,969	-92.6%

The 1999A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on the interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31S ETR REV REF & IMPROV BDS, SERIES 2002A

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	464,694	92,000	-372,694	-80.2%
	0	464,694	92,000	-372,694	-80.2%
EXPENDITURES					
Capital Outlay	0	464,694	92,000	-372,694	-80.2%
	0	464,694	92,000	-372,694	-80.2%

The 2002A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on the interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 31W EXCISE TAXES REVENUE BDS, 2002B (SHANDS)

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	0	722,000	722,000	
	0	0	722,000	722,000	
EXPENDITURES					
Capital Outlay	0	0	722,000	722,000	
	0	0	722,000	722,000	

The Excise Taxes Revenue Bonds, 2002B (SHANDS) Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 322 GENERAL CAPITAL PROJECTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	2,374,664	0	0	0	
Miscellaneous Revenue	5,044,883	0	0	0	
Other Sources	8,330,537	1,951,100	400,000	-1,551,100	-79.5%
	15,750,083	1,951,100	400,000	-1,551,100	-79.5%
EXPENDITURES					
Capital Outlay	25,371,698	0	0	0	
Other Uses	24,852,081	1,951,100	400,000	-1,551,100	-79.5%
	50,223,780	1,951,100	400,000	-1,551,100	-79.5%

The General Capital Projects Fund was set up to house all non-borrowed funding sources for capital projects.

Revenues

Other Sources represents a transfer of \$400,000 from the Municipal Stadium (4A1) fund for loan repayment.

Expenditures

Other Uses represents the loan repayment of \$400,000 as mentioned above.

CITY OF JACKSONVILLE, FLORIDA

SF 329 2011 AUTHORIZED CAPITAL PROJECTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	138,124,836	138,124,836	
	0	0	138,124,836	138,124,836	
EXPENDITURES					
Capital Outlay	0	0	138,124,836	138,124,836	
	0	0	138,124,836	138,124,836	

The FY 10 Authorized Capital Projects Fund currently houses both pay-go and Banking Fund borrowed funds for FY 11 approved Capital Improvement Projects (CIP) as detailed on budget ordinance schedule B4a.

Revenues

Other Sources represents FY 11 approved borrowing for the CIP and is allocated as follows:

\$108,293,066 is for Public Works capital projects.

\$20,250,000 is for Environmental & Compliance capital projects.

\$6,800,000 is for Recreation & Community Services capital projects.

\$2,000,000 is for Information Technology capital projects.

\$781,770 is for Fire & Rescue capital projects.

Expenditures

Capital Outlay decrease of \$138,124,836 is the total amount of FY 11 Banking Fund capital borrowing and pay-go for FY 11 CIP projects.

CITY OF JACKSONVILLE, FLORIDA

SF 32T TAX INCREMENT CAPITAL PROJECTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	1,300,000	1,300,000	
	0	0	1,300,000	1,300,000	
EXPENDITURES					
Capital Outlay	0	0	1,300,000	1,300,000	
	0	0	1,300,000	1,300,000	

The Tax Increment Capital Projects Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Other Sources is transfers in to fund approved projects in the Tax Increment Districts.

Expenditures

Capital Outlay represents the transfers in to fund approved projects in the Tax Increment Districts.

CITY OF JACKSONVILLE, FLORIDA

SF 331 GRANT CAPITAL IMPROVEMENT PROJECTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	0	896,800	896,800	
	0	0	896,800	896,800	
EXPENDITURES					
Capital Outlay	0	0	896,800	896,800	
	0	0	896,800	896,800	

The Grant Capital Improvements Fund currently houses the pay-go funds that will be transferred from the General Fund in FY 11 to fund Florida Inland Navigation District (F.I.N.D) capital projects related to the FY approved CIP.

Revenues

Other Sources is a transfer in from the General Fund – GSD to fund capital projects related to F.I.N.D.

Expenditures

Capital Outlay represents the transfer from General Fund – GSD to fund approved capital projects in FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 341 RIVER CITY RENAISSANCE BD CONSTRUCTION

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	0	0	830,795	830,795	
Miscellaneous Revenue	0	3,266,837	339,745	-2,927,092	-89.6%
	0	3,266,837	1,170,540	-2,096,297	-64.2%
EXPENDITURES					
Capital Outlay	0	3,266,837	1,170,540	-2,096,297	-64.2%
	0	3,266,837	1,170,540	-2,096,297	-64.2%

The River City Renaissance Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous and Intergovernmental Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 363 ETR BONDS, SERIES 2004 (AUTUMN BONDS)

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	0	2,163,460	2,163,460	
Other Sources	0	310,992	0	-310,992	-100.0%
	0	310,992	2,163,460	1,852,468	595.7%
EXPENDITURES					
Capital Outlay	0	-4,344,604	2,163,460	6,508,064	-149.8%
Other Uses	0	4,655,596	0	-4,655,596	-100.0%
	0	310,992	2,163,460	1,852,468	595.7%

The 2004 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the sub-fund. The amount appropriated is based on the interest earnings.

Expenditures

Capital Outlay represents the use of interest earnings to fund approved Public Works capital projects in the FY 11 CIP.

CITY OF JACKSONVILLE, FLORIDA

SF 611 GENERAL EMPLOYEES PENSION TRUST

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	51,358,856	8,332,105	10,834,411	2,502,306	30.0%
	51,358,856	8,332,105	10,834,411	2,502,306	30.0%
EXPENDITURES					
Personnel Expenses	444,256	467,876	462,278	-5,598	-1.2%
Operating Expenses	119,731,700	8,250,242	10,749,662	2,499,420	30.3%
Capital Outlay	0	1	1	0	0.0%
Other Uses	7,432,080	-386,014	-377,530	8,484	-2.2%
	127,608,036	8,332,105	10,834,411	2,502,306	30.0%

The City of Jacksonville is the trustee or fiduciary for the City Employees' retirement plan. The employees' proposed pension cost is 8% and the City Contribution to the plan is 13.50%

Revenues

Miscellaneous Revenue is classified as Payroll Deductions. The Payroll Deductions offset the Pension Administrative Costs.

Expenditures

Operating Expenses increased by \$2,499,420 primarily due to the increase of \$2,565,831 in professional services for the cost of money managers of the General Employees Pension Fund. This increase was partially offset by a decrease of \$42,863 in information technology department data center service allocation and \$27,455 in travel expense.

CITY OF JACKSONVILLE, FLORIDA

SF 613 CORRECTIONAL OFFICERS PENSION TRUST

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Fines and Forfeits	467,015	500,000	500,000	0	0.0%
Miscellaneous Revenue	8,049,675	60,000	60,000	0	0.0%
	8,516,690	560,000	560,000	0	0.0%
EXPENDITURES					
Operating Expenses	4,598,194	0	0	0	
Other Uses	629,629	560,000	560,000	0	0.0%
	5,227,822	560,000	560,000	0	0.0%

The Correctional Officers Pension was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The employee pension contribution rate is 8% of base pay and the City Contribution to Correctional Officers Pension for FY 11 is 31.78%.

Revenues

Fines and Forfeits are expected to be unchanged from FY 10 levels. Miscellaneous Revenue includes Payroll Deductions, which are also expected to be stable compared to the prior fiscal year.

Expenditures

Operating Expenses represent the administrative costs of managing the Corrections Pension Fund, and are anticipated to be level with the FY 10 amount.

CITY OF JACKSONVILLE, FLORIDA

SF 64A SHERIFF'S TRUSTS

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,500	0	0	0	
Fines and Forfeits	260,213	0	80,000	80,000	
Miscellaneous Revenue	357,856	313,598	370,816	57,218	18.2%
	619,569	313,598	450,816	137,218	43.8%
EXPENDITURES					
Personnel Expenses	107,414	164,994	52,263	-112,731	-68.3%
Operating Expenses	120,824	144,846	398,553	253,707	175.2%
Other Uses	0	3,758	0	-3,758	-100.0%
	228,238	313,598	450,816	137,218	43.8%

The Inmate Welfare Trust Fund was created by Municipal Code Section 111.300. Funds from net profits from the commissary operation within the City's correctional facilities shall be used only for the overall welfare of the inmates. An inmate welfare committee shall recommend what expenditures are to be made.

Revenues

Fines Forfeits increased by \$80,000 due to the budget of \$80,000 in county court fines and penalties for the Domestic Battery Surcharge pursuant to Florida Statute 938.08. The City receives \$115 of \$201 Domestic Battery Surcharge.

Miscellaneous Revenue increased by \$57,218 in concession sales due to the services being rebid and the commissary commission for the concession sales increasing as a result.

Expenditures

Personnel Expenses decreased by \$112,731 primarily due to this fund being an all years fund and there are unspent salary dollars from prior years that can be used to fund FY 11 salaries and employer provided benefits without a significant amount of new dollars being appropriate.

Operating Expenses increased by \$253,707 due to an increase of \$173,363 for Trust Fund Authorized Expenditures for the Inmate Welfare Trust Fund and \$80,000 in Trust Fund Authorized Expenditures for the Domestic Battery Surcharge.

Other Uses decreased by \$3,758 due to the decrease in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 721 JACKSONVILLE HOUSING FINANCE AUTHORITY

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	178,329	209,422	80,713	-128,709	-61.5%
Other Sources	2,116,736	520,586	454,822	-65,764	-12.6%
	2,295,065	730,008	535,535	-194,473	-26.6%
EXPENDITURES					
Personnel Expenses	128,660	299,335	258,545	-40,790	-13.6%
Operating Expenses	276,240	292,841	246,162	-46,679	-15.9%
Capital Outlay	0	1	1	0	0.0%
Grants and Aids	85,000	0	0	0	
Other Uses	179,525	137,831	30,827	-107,004	-77.6%
	669,424	730,008	535,535	-194,473	-26.6%

The Jacksonville Housing Finance Authority (JHFA) is designed to provide funds to support the development of housing for low- to moderate-income families. The JHFA issues tax exempt bonds to provide funds for below market rate mortgages. The bonds are also used to make low interest loans to developers and builders. In prior budget years this subfund was not part of the Mayor's budget submission. This subfund now falls under the umbrella of the Department of Housing.

Revenues

Miscellaneous Revenue had a reduction of \$128,709 due decreases in mortgage interest income of \$98,709 and miscellaneous sales and charges of \$30,000.

Other Sources had a net reduction of \$65,764 due primarily to decreases in bond issuer fees of \$92,016, offset by an increase in transfers from fund balance of \$27,177.

Expenditures

The Personnel Expenses net reduction of \$40,790 is due primarily to reductions in pension contribution of \$27,218 and group hospitalization of \$12,053.

The Operating Expenses net reduction of \$46,679 is due primarily to decreases in miscellaneous insurance of \$17,210, professional services of \$16,050, ITD data center service of \$5,926, travel expense of \$3,520, miscellaneous services and charges of \$2,040 and employee training of \$1,500.

Other Uses had a net reduction of \$107,004 due to a decrease in supervision allocated cost of \$134,167, offset by an increase in indirect cost of \$27,163.

CITY OF JACKSONVILLE, FLORIDA

SF 751 JACKSONVILLE ECONOMIC DEVELOPMENT COMM

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	629,975	230,792	157,649	-73,143	-31.7%
Other Sources	11,158,720	10,339,812	9,616,911	-722,901	-7.0%
	11,788,695	10,570,604	9,774,560	-796,044	-7.5%
EXPENDITURES					
Personnel Expenses	1,523,569	1,456,473	1,453,360	-3,113	-0.2%
Operating Expenses	8,663,692	7,225,356	6,954,879	-270,477	-3.7%
Capital Outlay	0	2	2	0	0.0%
Debt Service	224,917	223,021	221,604	-1,417	-0.6%
Grants and Aids	189,500	189,500	183,815	-5,685	-3.0%
Other Uses	505,306	1,476,252	960,900	-515,352	-34.9%
	11,106,983	10,570,604	9,774,560	-796,044	-7.5%

The Jacksonville Economic Development Commission is a Component Unit Fund used to attract targeted industries to Duval County to generate more economic growth and job opportunities. This is accomplished by utilizing tax incentives. Furthermore, JEDC acts as the liaison between SMG and the City of Jacksonville as well as being the administrators for the Tax Increment Districts.

Revenues

Miscellaneous Revenue had a net reduction of \$73,143 due to lower investment pool earnings of \$74,254 offset by an increase in miscellaneous sales and charges of \$1,111.

Other Sources had a net reduction of \$722,901 due to a reduction in the subsidy from the general fund of \$825,094 offset by an increase in transfer from fund balance of \$102,193.

Expenditures

Personnel expenses had a net reduction of \$3,113 due primarily to the reduction in permanent salaries of \$60,339, payroll taxes of \$15,208, salaries part-time of \$10,000, special pay of \$8,225, group hospitalization of \$5,651 and group life insurance of \$5,590, partially offset by increases in salaries/benefits lapse of \$69,310, pension contribution of \$21,351, special pay-pensionable of \$10,125 and GEPP disability contributions of \$3,446.

Operating expenses had a net reduction of \$270,477, primarily due to reductions in the Economic Grant Program and the Qualified Target Industries program.

Debt Service had no significant changes in FY 11.

Grants and Aids had a reduction of \$5,685 due to a decrease in the funding for the Bob Hayes Track Meet and the UNF Small Business Center.

Other Uses decreased by \$515,352, due primarily to reductions in the funds transfer to the Cecil Field trust.

CITY OF JACKSONVILLE, FLORIDA

SF 759 JEDC CECIL FIELD TRUST

DESCRIPTION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,230	0	24,935	24,935	
Miscellaneous Revenue	1,079,137	780,394	2,064,438	1,284,044	164.5%
Other Sources	811,387	1,328,533	-970,822	-2,299,355	-173.1%
	1,891,754	2,108,927	1,118,551	-990,376	-47.0%
EXPENDITURES					
Operating Expenses	1,057,773	2,108,927	1,369,127	-739,800	-35.1%
Capital Outlay	18,099	0	-250,576	-250,576	
	1,075,872	2,108,927	1,118,551	-990,376	-47.0%

This fund accounts for all monies received by the City (excluding all such funds or revenues relative to any interlocal agreement between the Jacksonville Port Authority and the City and/or the Jacksonville Economic Development Commission) from any entity in payment of rental or other fees associated with the use of the City's portion of Cecil Field. Funds are used to defray either: (1) the City's improvements, repair or maintenance cost for any facilities at Cecil Field, (2) the cost of any realtor commissions payable by the City pursuant to approval by the City Council; or (3) such other costs of undertaking City obligations, goals, and objectives at Cecil Field as approved by the Mayor, the Council and the Jacksonville Economic Development Commission.

Revenues

Charges for Services represents revenue generated from charges related to hunting, fishing and archery.

Miscellaneous Revenue is made up of investment earnings, rental of City facilities at Cecil Field and revenue generated for timber products. In FY 11 a corrective entry was made to this all years fund to remove prior year fund balance appropriations, clean up negative balances, appropriate prior year revenues, adjust FY 10 and FY 11 budgeted revenue and de-appropriate other amounts. Of the total change in this category this corrective entry makes up all but \$2,086.

Other Sources is made up of a \$801,512 transfer from the Jacksonville Economic Development Commission (subfund 751) and a negative corrective entry in transfers from fund balance of \$1,772,334. A corrective entry was required in this all years fund to remove prior year appropriations of fund balance.

Expenditures

Operating Expenditures decreased due to a corrective entry. In FY 11 a corrective entry was made to this all years fund to remove prior year fund balance appropriations, clean up negative balances, appropriate prior year revenues, adjust FY 10 and FY 11 budgeted revenue and de-appropriate other amounts. This correction accounts for all of the change in this category.

Capital Outlay reflects a de-appropriation of prior year budget related to a corrective entry. In FY 11 a corrective entry was made to this all years fund to remove prior year fund balance appropriations, clean up negative balances, appropriate prior year revenues, adjust FY 10 and FY 11 budgeted revenue and de-appropriate other amounts. This correction accounts for all of the change in this category.



CITY OF JACKSONVILLE, FLORIDA

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted herein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive do not provide enough debt capacity to finance needed infrastructure. Guidelines that are not restrictive enough may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources, contributing to a deteriorating credit position. Objective guidelines typically take the form of debt ratios.

The Study, as required by City Code Section 110.514, allows for the continual evaluate of the fiscal health and credit quality of the City's debt program, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The City released its most recent Study in July 2010. Below are five debt service ratios as of September 30, 2009, which are summarized in the Study and monitored by the City to control its debt position. With each ratio are the Aa benchmark, the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Unassigned Fund Balance as % of Revenues

	*Benchmark	FY 2009	Target
Overall net debt to estimated market value	3.72%	2.78%	2.50%
Debt per capita	\$2,516	\$2,807	\$2,600
Debt service to general fund expenditures	11.04%	10.60%	11.50%
Ten year principal paydown	61.60% **	40.98%	50.00%
Unassigned General Fund as a % of General Fund revenues	8.51%	8.60%	10.00%

** Moody's Investors Services, Global Credit Research Aa Cities Moody's Medians are based on 2005 or most currently available information for Aa rated cities with population greater than 500,000.*

***Moody's Investors Services, Global Credit Research Largest Cities Moody's Medians are based on 2002 information for all cities with populations over 300,000.*

CITY OF JACKSONVILLE, FLORIDA

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the operating budget and the CIP, and as the City continues to refine its 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. Projected issuances exceed retirements by approximately \$196.2 million. Consequently, the amount of debt is expected to increase from \$2.51 billion in fiscal year 2009 to \$2.71 billion through fiscal year 2015.

City of Jacksonville, Florida								
Projected Change in Debt Outstanding								
General Government Non-Ad Valorem Debt								
(\$ in thousands)								
FYE:	2010	2011	2012	2013	2014	2015	Total 2010-2015	2015 and thereafter
Outstanding Debt, Beginning	\$2,514,782	\$2,665,940	\$2,833,424	\$2,835,171	\$2,818,816	\$2,787,806	\$2,514,782	2,710,985
Current Authorizations:								
Better Jacksonville Plan:								
BJP I - Transportation								
BJP II - Infrastructure								
Special Revenue	110,000	76,700					186,700	
State Infrastructure Bank (SIB) Loans	13,279						13,279	
Banking Fund:								
Prior CIP - General Authorizations	99,820	35,089					134,909	
Prior CIP - Stormwater Authorizations	10,900	8,230					19,130	
Banking Fund - Prior Fleet/ITD Authorizations	15,214						15,214	
Future Borrowings:								
Capital Improvement Plan - General		137,325	100,000	80,446	80,446	50,000	448,217	
Capital Improvement Plan - Stormwater			14,470	19,400	14,100	10,000	57,970	
Banking Fund - Fleet/ITD **		5,350	5,000				10,350	
Retirements	(98,055)	(95,210)	(117,723)	(116,201)	(125,556)	(136,821)	(689,566)	0
Outstanding Debt, Ending	\$2,665,940	\$2,833,424	\$2,835,171	\$2,818,816	\$2,787,806	\$2,710,985	\$2,710,985	\$2,710,985

** Current plans call for a final borrowing during fiscal year 2012, but is subject to the ongoing availability of Pay-Go funding.

The impact of those projected capital needs on future debt ratios are summaries as follows.

Rates Assumptions					
	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Estimated Full Value	(6.70%)	(2.00%)	2.00%	3.70%	4.50%
Population	-0.50%	0.50%	1.50%	1.50%	1.50%
General Revenues & Expenditures	0.60%	6.40%	7.10%	6.50%	6.70%
Bond Yield, 20+ Year Term		5.50% for all future issuances			
Bond Yield, 10-15 Year Term		4.75% for all future issuances			
Bond Yield, Variable Rate Bonds		Certified Rate of 4.53%			

CITY OF JACKSONVILLE, FLORIDA

The City's debt is highly rated by the national rating services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<u>Moody's:</u>										
Issuer Credit Rating	Aa2			(1)					Aa2	(2)
Covenant Bonds									Aa3	(2)
Revenue Bonds	A1		Aa3/A2						Aa3/A1	(2)
Better Jacksonville		Aa3								(2)
<u>Standard & Poors:</u>										
Issuer Credit Rating	AA			(1)					AA	
Covenant Bonds									AA-	
Revenue Bonds	A+	AA-/A+	AA-/A							
Better Jacksonville		A+/A						AA-		
<u>Fitch:</u>										
Issuer Credit Rating	AA			(1)					AA	(2)
Covenant Bonds									AA-	(2)
Revenue Bonds	AA+/AA		AA/AA-						AA/A+	(2)
Better Jacksonville		AA							AA-	(2)

(1) the agency previously discontinued its underlying rating for the City, but recently re-established an Issuer Credit Rating.

(2) Moody's and Fitch have subsequently recalibrated the City's ratings to the Global Rating Scale.

Subsequent to September 30, 2009 the City received notice from Moody's of its conversion to a Global Scale Rating and from Fitch of its recalibration of municipal ratings. The following table summarizes the spring, 2010 changes. The bonds listed in Exhibit C comprise all the City's outstanding issuances that are rated by Moody's and/or Fitch and are shown along with the relevant rating adjustments.

	<u>Moody's Investor's Service</u>		<u>Fitch Ratings</u>	
	<u>Previously Assigned Rating</u>	<u>Global Scale Rating</u>	<u>Previously Assigned Rating</u>	<u>Recalibrated Rating</u>
Issuer Credit Rating	Aa2	Aa1	AA	AA+
Covenant Bonds	Aa3	Aa2	AA-	AA
Revenue Bonds	Aa3/A2	Aa2/A1	AA/A+	AA+/AA-
Better Jacksonville	Aa3	Aa2	AA/AA-	AA+/AA

The City's total debt service requirements to maturity for the City's general tax supported debt, including the Better Jacksonville Plan debt, total \$3.989 billion as of September 30, 2010. Some of the debt is already funded through previous deposits to debt service and reserve funds, which totaled \$239.1 million as of September 30, 2009

CITY OF JACKSONVILLE, FLORIDA

The tables below represent total outstanding debt as a percentage of market value, total taxable property, and general revenues.

Total Non-BJP Debt			
Fiscal Year	Non-BJP Debt Outstanding	General (Non-BJP) Revenues	Percent
2004	1,116,190	1,019,134	9.13%
2005	1,090,280	1,088,467	9.98%
2006	1,129,505	1,201,628	10.64%
2007	1,122,140	1,329,062	11.84%
2008	1,150,455	1,331,356	11.57%
2009	1,275,870	1,326,134	10.39%

Total Debt (Inclusive of the Better Jacksonville Plan Debt)							
Fiscal Year	Total Debt Outstanding	Total Market Value	Percent	Total Taxable Property	Percent	Total Revenues	Percent
2004	2,211,410	60,763,555	3.64%	40,267,179	5.49%	1,149,777	19.23%
2005	2,190,404	68,385,952	3.20%	45,852,669	4.78%	1,238,800	17.68%
2006	2,209,636	77,477,171	2.85%	51,951,142	4.25%	1,360,234	16.24%
2007	2,326,286	92,412,916	2.52%	61,209,694	3.80%	1,385,254	16.79%
2008	2,453,999	95,707,463	2.56%	65,072,493	3.77%	1,376,641	17.83%
2009	2,514,782	92,957,955	2.71%	62,234,425	4.04%	1,370,696	18.35%



CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Fiscal Year At September 30:	General Obligation	Debt Supported By Other Than Ad Valorem	Total General Tax Supported Debt	Debt Supported for the Better Jacksonville Plan	Enterprise Fund Bonds
1995	6,335,000	542,502,022 (2)	548,837,022		218,918,390
1996	4,190,000	549,685,151 (2)	553,875,151		272,606,416
1997	3,260,000	685,030,720 (3)	688,290,720	(4)	68,165,000
1998	2,785,000	702,695,720 (3)	705,480,720		66,425,000
1999	2,285,000	717,340,140 (3)	719,625,140		87,025,000
2000	1,755,000	734,865,140 (3)	736,620,140		85,100,000
2001	1,195,000	702,035,140 (3)	703,230,140	397,710,000	82,985,000
2002	605,000	892,605,140 (3)	893,210,140	395,395,000	79,670,000
2003	0	1,022,286,300 (5)	1,022,286,300	804,425,000	76,233,840
2004	0	1,044,081,300	1,044,081,300	1,095,220,000	72,108,840
2005	0	1,022,290,560	1,022,290,560	1,100,124,261	67,989,580
2006	0	1,066,040,140	1,066,040,140	1,080,130,436 (6)	63,465,000
2007	0	1,064,580,140	1,064,580,140	1,204,145,655 (6)	57,560,000
2008	0	937,050,140	937,050,140	1,303,544,235 (6)	213,405,000
2009	0	962,238,140	962,238,140	1,376,710,045 (6)	165,615,000
2010	0	1,077,290,522	1,077,290,522	1,322,835,932 (6)	330,988,169

(1) Excludes RCR Commercial Paper of \$69,000,000.

(2) Excludes RCR Commercial Paper of \$109,000,000.

(3) Excludes RCR Commercial Paper of \$60,000,000.

(4) Reflects deletion of water & sewer indebtedness transferred to the JEA effective 6/1/97.

(5) Includes long-term debt that refunded RCR Commercial Paper of \$60,000,000.

(6) Includes low interest rate loan(s) through the State Infrastructure Bank (SIB)

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Combined City Outstanding Bonds	Assessed Valuation	Tax Supported Debt As A % Assessed Value	Population	Tax Supported Debt Per Capita
767,755,412	20,201,997,000	2.22%	728,437	753.44
826,481,567	21,447,954,000	2.58%	741,508	746.96
688,290,720	22,682,652,000	3.03%	753,325	913.67
705,480,720	24,038,888,000	2.93%	762,846	924.80
806,650,140	25,741,803,879	2.80%	778,879	923.92
821,720,140	27,374,151,000	2.69%	787,525	935.36
1,183,925,140	29,545,454,000	2.38%	798,908	880.24
1,368,275,140	31,749,501,000	2.81%	793,898	1,125.09
1,902,945,140	34,176,581,000	3.00%	808,918	1,263.77
2,211,410,140	37,374,610,000	2.79%	825,793	1,264.34
2,190,404,401	40,267,179,000	2.54%	840,474	1,216.33
2,209,635,576	45,852,669,000	2.32%	860,651	1,238.64
2,326,285,795	51,951,142,000	2.05%	878,640	1,211.62
2,453,999,375	61,209,694,000	1.53%	897,008	1,044.64
2,504,563,185	65,072,493,000	1.48%	904,408	1,063.94
2,731,114,623	62,234,425,000	1.73%	900,518	1,196.30

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Debt Service Requirements FY 9/30:	General Obligation	Debt Supported By Other Than Ad Valorem	Total General Tax Supported Debt	Debt Supported for the Better Jacksonville Plan	Enterprise Fund Bonds
1995	2,405,424	53,683,783	56,089,207		20,956,431
1996	1,108,905	47,244,534	48,353,439		24,794,597
1997	629,144	58,412,897	59,042,041		5,338,168
1998	628,550	66,523,096	67,151,646		5,338,238
1999	631,513	66,095,298	66,726,811		5,952,263
2000	632,900	72,184,368	72,817,268		6,319,152
2001	632,713	70,743,136	71,375,849	20,462,349	7,404,647
2002	618,613	71,371,126	71,989,739	23,134,240	7,681,991
2003	0	87,874,481	87,874,481	43,613,747	7,709,831
2004	0	93,798,060	93,798,060	67,059,262	8,140,734
2005	0	106,231,569	106,231,569	66,918,240	7,826,624
2006	0	111,315,688	111,315,688	66,883,595	8,993,919
2007	0	109,712,283	109,712,283	68,671,148	10,188,524
2008	0	104,955,619	104,955,619	87,910,024	24,822,584
2009	0	115,970,659	115,970,659	86,784,098	15,919,963
2010	0	97,426,326	97,426,326	83,974,392	28,286,175

(1) Since 1994, includes Transfers In (Out) from Component units.
After 2004, the data represents budgeted revenues with other years
being extracted from the CAFR.

(2) This figure is preliminary until the FY 10 CAFR is published.

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Combined City Outstanding Bonds	General Fund Revenues (1)	Tax Supported Debt as a % of G/F Revenues
77,045,638	492,548,000	11.39%
73,148,036	508,244,000	9.51%
64,380,209	533,023,000	11.07%
72,489,884	578,246,000	11.61%
72,679,074	588,586,000	11.34%
79,136,420	637,637,000	11.42%
99,242,845	642,092,000	11.12%
102,805,970	677,041,000	10.64%
139,198,059	711,553,000	12.35%
168,998,056	753,507,000	12.45%
180,976,433	788,660,000	13.47%
187,193,202	856,511,000	13.00%
188,571,955	908,138,000	12.08%
217,688,227	934,323,000	11.23%
218,674,719	959,147,000	12.09%
209,686,893	980,850,700 (2)	9.93%

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF DEBT SERVICE REQUIREMENTS COMPARED TO CASH IN SINKING FUND LONG-TERM OBLIGATIONS

September 30, 2010

Special Obligation Bonds Payable from Specific Revenue Other Than Ad Valorem Taxes:

Excise Taxes Revenue Bonds, Series 1993
Sales Taxes Revenue Bonds, Series 1996
Local Government Sales Tax Refunding Revenue Bonds, Series 2001
Excise Taxes Revenue Bonds, Series 2001B
Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A
Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002
Excise Taxes Revenue Bonds, Series 2002B
Local Government Sales Tax Refunding and Improvement Bonds, Series 2002
Excise Taxes Revenue Bonds, Series 2003A
Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)
Excise Taxes Revenue Bonds, Series 2005A
Excise Taxes Revenue Refunding Bonds, Series 2006A
Excise Taxes Revenue Refunding Bonds, Series 2006B (AMT)
Excise Taxes Revenue Bonds, Taxable Series 2006C
Excise Taxes Revenue Bonds, Taxable Series 2007
Capital Project Revenue Bonds, Series 2008A
Capital Project Revenue Bonds, Series 2008B
Excise Taxes Revenue Bonds, Series 2009A
Excise Taxes Revenue Refunding Bonds, Series 2009B
Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)
Special Revenue Bonds, Series 2009C-1
Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)
Special Revenue Bonds, Series 2010A

Special Obligation Bonds Payable from Specific Revenue Source Other Than Ad Valorem:

Transportation Revenue Bonds, Series 2001
Better Jacksonville Sales Tax Revenue Bonds, Series 2001
Better Jacksonville Sales Tax Revenue Bonds, Series 2003
Better Jacksonville Sales Tax Revenue Bonds, Series 2004
Transportation Revenue Bonds, Series 2007
Transportation Revenue Bonds, Series 2008A
Transportation Revenue Bonds, Series 2008B
Better Jacksonville Sales Tax Revenue Bonds, Series 2008
Special Revenue Bonds, Series 2009B-1A
Special Revenue Bonds, Series 2009B-1B
Special Revenue Bonds, Series 2010B

CITY OF JACKSONVILLE, FLORIDA

	FY 2011 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$3,180,000	\$7,354,675	\$18,450,323	\$25,804,998
	137,746	2,687,717	972,595	3,660,312
	11,981,130	73,290,000	17,264,906	90,554,906
	3,126,277	42,140,000	29,240,754	71,380,754
	7,333,206	19,165,000	1,708,331	20,873,331
	7,403,206	99,930,000	68,940,669	168,870,669
	4,961,204	55,535,000	25,898,599	81,433,599
	5,000,994	45,020,000	12,804,900	57,824,900
	1,581,095	16,660,000	5,307,025	21,967,025
	1,720,713	32,520,000	14,776,525	47,296,525
	2,484,359	42,310,000	29,915,791	72,225,791
	1,693,644	36,540,000	25,409,953	61,949,953
	360,038	9,255,000	1,327,681	10,582,681
	1,199,585	23,555,000	7,051,431	30,606,431
	2,896,525	40,280,000	25,914,063	66,194,063
	4,307,410	65,387,565	42,934,458	108,322,023
	4,307,410	65,387,565	42,934,458	108,322,023
	2,665,561	39,585,000	26,363,183	65,948,183
	2,367,218	18,535,000	4,795,843	23,330,843
	556,363	2,275,000	252,063	2,527,063
	2,192,425	30,170,000	11,495,775	41,665,775
	326,273	10,995,000	2,809,193	13,804,193
	1,184,804	48,000,000	44,325,564	92,325,564
Total	<u>\$72,967,186</u>	<u>\$826,577,522</u>	<u>\$460,894,083</u>	<u>\$1,287,471,605</u>
	\$8,337,740	\$164,300,000	\$142,605,073	\$306,905,073
	10,567,117	139,102,956	95,398,688	234,501,644
	10,252,515	136,010,444	87,086,849	223,097,293
	10,183,566	143,880,584	78,630,756	222,511,340
	7,777,700	95,015,000	82,829,500	177,844,500
	6,192,612	154,535,000	92,924,766	247,459,766
	8,900,213	113,095,000	38,652,723	151,747,723
	7,905,100	102,805,000	61,954,463	164,759,463
	3,420,019	52,090,000	26,707,631	78,797,631
	2,275,225	55,925,000	42,273,106	98,198,106
	2,713,885	100,205,000	70,357,260	170,562,260
Total	<u>\$78,525,692</u>	<u>\$1,256,963,984</u>	<u>\$819,420,815</u>	<u>\$2,076,384,799</u>

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF DEBT SERVICE REQUIREMENTS COMPARED TO CASH IN SINKING FUND LONG-TERM OBLIGATIONS

September 30, 2010

(Continued)

Payable from Enterprise Funds:

- Sales Taxes Revenue Bonds, Series 1996
- Capital Improvement Revenue Bonds, Series 1997
- Capital Improvement and Refunding Revenue Bonds, Series 1998
- Better Jacksonville Sales Tax Revenue Bonds, Series 2001
- Capital Improvement Revenue Bonds, Series 2002A
- Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002B
- Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002C
- Better Jacksonville Sales Tax Revenue Bonds, Series 2003
- Excise Taxes Revenue Refunding and Improvement Bonds, Series 2003B
- Better Jacksonville Sales Tax Revenue Bonds, Series 2004
- Excise Taxes Revenue Bonds, Series 2005A
- Capital Project Revenue Bonds, Series 2008A
- Capital Project Revenue Bonds, Series 2008B
- Excise Taxes Revenue Refunding Bonds, Series 2009B
- Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)

Other Long-Term Obligations:

- U.S. Government Guaranteed Note Payable, Series 1995 (Coach)
- U.S. Government Guaranteed Note Payable, Series 1996 (Sally Beauty)
- U.S. Government Guaranteed Note Payable, Series 1996-B (Hilton)
- U.S. Government Guaranteed Note Payable, Series 1997 (LaVilla)
- U.S. Government Guaranteed Note Payable, Series 1997 (Armor Holdings)
- U.S. Government Guaranteed Note Payable, Series 1997 (Hampton Inns)

Notes Payable from Other Specific Revenue Source other than Ad Valorem Taxes:

- State Infrastructure Bank Loan
- State Infrastructure Bank Loan

Notes Payable from Specific Revenue Source other than Ad Valorem Taxes:

- Special Revenue Bonds, Series 2008
- Special Revenue Bonds, Series 2009A
- Special Revenue Bonds, Series 2009C-1
- Special Revenue Bonds, Taxable Series 2009C-2 (Direct Pay Build America Bonds)
- Special Revenue Bonds, Series 2010A
- Commercial Paper

CITY OF JACKSONVILLE, FLORIDA

	FY 2011 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$51,880	\$1,012,283	\$366,311	\$1,378,594
	557,833	6,010,000	2,859,934	8,869,934
	1,854,890	34,780,000	20,554,241	55,334,241
	3,510,931	46,217,044	30,217,759	76,434,803
	2,970,203	52,020,000	46,986,028	99,006,028
	3,906,313	32,630,000	9,266,531	41,896,531
	2,074,993	23,535,000	10,497,899	34,032,899
	3,406,405	45,189,556	28,934,661	74,124,217
	1,341,375	2,550,000	129,000	2,679,000
	3,383,496	47,804,416	26,125,119	73,929,535
	95,516	2,000,000	1,640,391	3,640,391
	9,766	232,435	65,065	297,500
	9,766	232,435	65,065	297,500
	1,775,983	10,475,000	1,934,483	12,409,483
	3,336,825	21,455,000	3,113,750	24,568,750
Total	<u>\$28,286,175</u>	<u>\$326,143,169</u>	<u>\$182,756,237</u>	<u>\$508,899,406</u>
	\$513,258	\$1,860,000	\$242,140	\$2,102,140
	90,968	160,000	16,472	176,472
	348,468	1,420,000	305,455	1,725,455
	137,718	685,000	178,595	863,595
	90,640	440,000	113,075	553,075
	64,432	280,000	62,384	342,384
Total	<u>\$1,245,484</u>	<u>\$4,845,000</u>	<u>\$918,121</u>	<u>\$5,763,121</u>
	\$2,448,700	\$29,299,456	\$4,268,987	\$33,568,443
	4,000,000	36,572,492	7,052,769	43,625,261
Total	<u>\$6,448,700</u>	<u>\$65,871,948</u>	<u>\$11,321,756</u>	<u>\$77,193,704</u>
	\$4,952,964	\$53,680,000	\$26,223,442	\$79,903,442
	2,399,435	28,613,000	9,756,902	38,369,902
	4,182,325	40,160,000	14,089,188	54,249,188
	790,609	26,315,000	7,046,346	33,361,346
	1,146,530	46,945,000	22,500,062	69,445,062
	9,741,792	55,000,000	2,189,499	57,189,499
Total	<u>\$23,213,655</u>	<u>\$250,713,000</u>	<u>\$81,805,439</u>	<u>\$332,518,439</u>
Grant Total	<u><u>\$210,686,892</u></u>	<u><u>\$2,731,114,623</u></u>	<u><u>\$1,557,116,451</u></u>	<u><u>\$4,288,231,074</u></u>

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	Excise Taxes Revenue Bonds, Series 1993		Sales Tax Revenue Bonds, Series 1996		Local Government Sales Tax Refunding Revenue Bonds, Series 2001	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,076,112	\$ 2,103,888		\$ 137,746	\$ 8,230,000	\$ 3,751,130
2012	1,061,197	2,273,803		137,746	8,580,000	3,342,350
2013	1,352,429	3,167,570		137,746	9,050,000	2,857,525
2014	1,313,363	3,401,636		137,746	9,545,000	2,346,162
2015	1,288,056	3,631,944		137,746	10,075,000	1,806,613
2016	1,263,518	3,871,482	\$ 624,713	121,737	6,405,000	1,353,413
2017			653,769	88,976	6,760,000	991,375
2018			686,457	54,633	7,125,000	609,538
2019			722,778	18,521	7,520,000	206,800
2020						
2021						
2022						
2023						
2024						
2025						
2026						
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$7,354,675</u>	<u>\$18,450,323</u>	<u>\$2,687,717</u>	<u>\$972,595</u>	<u>\$73,290,000</u>	<u>\$17,264,906</u>

Interest Rates:	6.250 - 6.300%	5.125%	4.200 - 5.500%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	To Fund a Redevelopment Agreement for the Riverfront Development of the Jacksonville Shipyards		To Refund Excise Taxes Revenue Refunding Bonds, Series 1992 and Animal Care and Control Facility		To Refund Guaranteed Entitlement Rev Refunding Bonds, Series 1992A and Various Other Projects	
	Excise Taxes Revenue Bonds, Series 2001B		Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A		Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,035,000	\$ 2,091,277	\$ 6,465,000	\$ 868,206	\$ 2,485,000	\$ 4,918,206
2012	1,080,000	2,045,265	6,805,000	511,362	2,580,000	4,821,625
2013	1,130,000	1,996,080	2,865,000	245,438	2,680,000	4,718,038
2014	1,180,000	1,943,515	3,030,000	83,325	2,785,000	4,608,737
2015	1,235,000	1,887,353			2,895,000	4,493,328
2016	1,290,000	1,827,370			3015000	4352591
2017	1,355,000	1,763,212			3,180,000	4,186,100
2018	1,420,000	1,694,515			3,350,000	4,010,606
2019	1,490,000	1,621,765			3,530,000	3,825,706
2020	1,565,000	1,544,608			3,720,000	3,630,863
2021	1,645,000	1,462,547			3,920,000	3,425,537
2022	1,730,000	1,376,062			4,130,000	3,216,938
2023	1,815,000	1,285,222			4,335,000	3,005,312
2024	1,910,000	1,189,769			4,555,000	2,783,063
2025	2,010,000	1,089,319			4,780,000	2,549,687
2026	2,110,000	983,744			5,020,000	2,304,688
2027	2,220,000	872,787			5,270,000	2,047,438
2028	2,335,000	756,066			5,535,000	1,777,313
2029	2,450,000	633,450			5,810,000	1,491,375
2030	2,580,000	504,556			6,105,000	1,188,506
2031	2,710,000	369,000			6,415,000	869,756
2032	2,850,000	226,525			6,745,000	534,206
2033	2,995,000	76,747			7,090,000	181,050
2034						
2035						
2036						
	<u>\$42,140,000</u>	<u>\$29,240,754</u>	<u>\$19,165,000</u>	<u>\$1,708,331</u>	<u>\$99,930,000</u>	<u>\$68,940,669</u>

Interest Rates:

4.300 - 5.125%

5.250 - 5.500%

3.750 - 5.375%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	To Fund a Grant to Shands Jacksonville Medical Center, Inc		To Refund Commercial Paper Notes and to Fund Library System Improvements		To Fund City-Wide Capital Improvement Projects	
	Principal	Interest	Principal	Interest	Principal	Interest
	Excise Taxes Revenue Bonds Series 2002B		Local Government Sales Tax Refunding and Improvement Revenue Bonds, Series 2002		Excise Taxes Revenue Bonds Series 2003A	
2011	\$ 2,325,000	\$ 2,636,204	\$ 2,850,000	\$ 2,150,994	\$ 935,000	\$ 646,095
2012	2,400,000	2,549,841	2,950,000	2,041,806	960,000	616,470
2013	2,495,000	2,451,941	3,065,000	1,922,975	990,000	583,545
2014	2,595,000	2,346,898	3,195,000	1,797,775	1,025,000	547,770
2015	2,705,000	2,230,891	3,315,000	1,652,013	1,065,000	509,618
2016	2,825,000	2,106,466	6,845,000	1,387,803	1,105,000	468,920
2017	2,955,000	1,965,238	7,210,000	1,015,438	1,145,000	425,598
2018	3,110,000	1,804,638	7,595,000	624,403	1,190,000	379,470
2019	3,275,000	1,634,629	7,995,000	211,694	1,235,000	330,353
2020	3,450,000	1,454,835			1,285,000	278,050
2021	3,635,000	1,264,426			1,340,000	222,590
2022	3,830,000	1,076,730			1,400,000	163,490
2023	4,010,000	891,488			1,460,000	100,745
2024	4,200,000	691,250			1,525,000	34,313
2025	4,410,000	476,000				
2026	4,630,000	250,000				
2027	2,685,000	67,125				
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$55,535,000</u>	<u>\$25,898,599</u>	<u>\$45,020,000</u>	<u>\$12,804,900</u>	<u>\$16,660,000</u>	<u>\$5,307,025</u>

Interest Rates:	3.300% - 5.375%	3.375% - 5.375%	3.000% - 4.500%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	To Refund Excise Taxes Revenue Bonds, Series 1993 (AMT)		To Fund City-Wide Captial Improvements and River City Marketplace Road and Utility Improvements		To Refund the Sunshine State Governmental Finance Commission Bonds, Series 1995A and various Capital Improvements	
	Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)		Excise Taxes Revenue Bonds Series 2005A		Excise Taxes Revenue Refunding Bonds Series 2006A	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 15,000	\$ 1,705,713	\$ 525,000	\$ 1,959,359		\$ 1,693,644
2012	15,000	1,705,150	545,000	1,940,293	\$ 1,370,000	1,670,525
2013	20,000	1,704,450	565,000	1,919,822	1,420,000	1,622,556
2014	20,000	1,703,638	585,000	1,898,259	1,465,000	1,571,153
2015	20,000	1,702,813	605,000	1,875,190	1,520,000	1,516,100
2016	20,000	1,701,963	630,000	1,850,490	1,575,000	1,456,100
2017	5,380,000	1,560,300	655,000	1,824,790		1,424,600
2018	5,895,000	1,264,331	685,000	1,797,562		1,424,600
2019	6,445,000	940,406	710,000	1,768,347		1,424,600
2020	7,030,000	586,688	740,000	1,737,534		1,424,600
2021	7,660,000	201,075	2,420,278	1,670,378	1,660,000	1,383,100
2022			2,525,403	1,555,812	1,740,000	1,298,100
2023			2,649,553	1,426,438	1,830,000	1,208,850
2024			2,783,053	1,290,623	1,920,000	1,115,100
2025			2,921,553	1,157,108	2,015,000	1,016,725
2026			3,050,379	1,016,969	2,115,000	913,475
2027			3,203,229	860,629	2,225,000	810,538
2028			3,360,754	704,932	2,325,000	708,163
2029			2,398,279	574,364	2,430,000	601,175
2030			2,505,804	460,447	2,535,000	483,125
2031			2,622,680	341,851	2,665,000	353,125
2032			2,744,230	212,596	2,795,000	216,625
2033			2,879,805	71,995	2,935,000	73,375
2034						
2035						
2036						
	<u>\$32,520,000</u>	<u>\$14,776,525</u>	<u>\$42,310,000</u>	<u>\$29,915,791</u>	<u>\$36,540,000</u>	<u>\$25,409,953</u>

Interest Rates:

3.250% - 5.250%

3.500 - 5.000%

3.375 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2006B (AMT)		Excise Taxes Revenue Bonds Taxable Series 2006C		Excise Taxes Revenue Bonds Taxable Series 2007	
	Principal	Interest	Principal	Interest	Principal	Interest
	2011		\$ 360,038		\$ 1,199,585	\$ 1,060,000
2012	\$ 1,490,000	333,031	\$ 2,135,000	1,147,491	1,105,000	1,793,225
2013	1,830,000	271,713	2,240,000	1,039,733	1,145,000	1,751,088
2014	1,895,000	199,500	2,350,000	924,849	1,190,000	1,707,250
2015	1,975,000	122,100	2,470,000	803,138	1,235,000	1,658,750
2016	2,065,000	41,300	2,590,000	674,990	1,285,000	1,608,350
2017			2,725,000	539,574	1,335,000	1,555,950
2018			2,865,000	395,753	1,390,000	1,501,450
2019			3,010,000	243,584	1,445,000	1,444,750
2020			3,170,000	82,737	1,505,000	1,385,750
2021					1,560,000	1,316,650
2022					1,640,000	1,236,650
2023					1,720,000	1,152,650
2024					1,810,000	1,064,400
2025					1,900,000	971,650
2026					1,995,000	874,275
2027					2,095,000	772,025
2028					2,200,000	664,650
2029					2,310,000	557,675
2030					2,410,000	451,475
2031					2,520,000	334,250
2032					2,645,000	205,125
2033					2,780,000	69,500
2034						
2035						
2036						
	<u>\$9,255,000</u>	<u>\$1,327,681</u>	<u>\$23,555,000</u>	<u>\$7,051,431</u>	<u>\$40,280,000</u>	<u>\$25,914,063</u>

Interest Rates:	3.625 - 4.000%	(Taxable) 4.880% - 5.220%	3.500% - 5.000%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Paritally Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1		To Fund City-Wide Capital Improvements	
	Capital Projects Revenue Refunding Bonds Series 2008A		Capital Projects Revenue Refunding Bonds Series 2008B		Excise Taxes Revenue Bonds Series 2009A	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,399,780	\$ 2,907,630	\$ 1,399,780	\$ 2,907,630	\$ 1,000,000	\$ 1,665,561
2012	1,713,609	2,838,815	1,713,609	2,838,815	1,020,000	1,637,761
2013	1,300,151	2,770,546	1,300,151	2,770,546	1,050,000	1,606,711
2014	1,613,981	2,698,498	1,613,981	2,698,498	1,080,000	1,574,761
2015	1,688,702	2,622,171	1,688,702	2,622,171	1,115,000	1,541,836
2016	1,773,386	2,548,997	1,773,386	2,548,997	1,150,000	1,507,861
2017	2,067,290	2,449,355	2,067,290	2,449,355	1,170,000	1,473,061
2018	1,952,718	2,360,347	1,952,718	2,360,347	1,215,000	1,436,071
2019	1,843,126	2,276,329	1,843,126	2,276,329	1,255,000	1,395,453
2020	2,142,012	2,186,234	2,142,012	2,186,234	1,300,000	1,350,025
2021	2,241,640	2,078,956	2,241,640	2,078,956	1,345,000	1,293,869
2022	2,356,213	1,972,497	2,356,213	1,972,497	1,410,000	1,229,213
2023	2,630,191	1,854,203	2,630,191	1,854,203	1,460,000	1,159,963
2024	2,585,358	1,741,495	2,585,358	1,741,495	1,550,000	1,087,288
2025	2,565,432	1,620,305	2,565,432	1,620,305	1,620,000	1,018,713
2026	2,844,392	1,492,313	2,844,392	1,492,313	1,685,000	945,609
2027	2,978,891	1,357,681	2,978,891	1,357,681	1,765,000	863,219
2028	3,123,352	1,219,839	3,123,352	1,219,839	1,835,000	782,538
2029	3,367,441	1,064,684	3,367,441	1,064,684	1,910,000	696,966
2030	3,347,516	912,756	3,347,516	912,756	2,005,000	601,763
2031	3,601,568	750,323	3,601,568	750,323	2,115,000	502,906
2032	3,775,918	581,235	3,775,918	581,235	2,220,000	399,950
2033	3,960,231	400,721	3,960,231	400,721	2,325,000	292,006
2034	4,169,450	212,360	4,169,450	212,360	2,435,000	178,956
2035	4,345,216	16,169	4,345,216	16,169	2,550,000	121,125
2036						
	<u>\$65,387,565</u>	<u>\$42,934,458</u>	<u>\$65,387,565</u>	<u>\$42,934,458</u>	<u>\$39,585,000</u>	<u>\$26,363,183</u>

Interest Rates:

Variable Rate

Variable Rate

2.500% - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2010

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2009B		Excise Taxes Revenue Refunding Bonds Series 2009C (AMT)		Special Revenue Bonds Series 2009C-1	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,575,000	\$ 792,218	\$ 485,000	\$ 71,363	\$ 955,000	\$ 1,237,425
2012	1,595,000	762,800	420,000	59,000	1,165,000	1,205,625
2013	1,640,000	711,950	365,000	47,225	3,020,000	1,127,750
2014	1,695,000	643,875	295,000	35,075	3,115,000	1,005,050
2015	1,780,000	557,000	275,000	22,900	3,220,000	862,250
2016	1,865,000	465,875	240,000	12,600	3,360,000	697,750
2017	1,965,000	370,125	195,000	3,900		613,750
2018	2,035,000	270,125				613,750
2019	2,140,000	165,750				613,750
2020	2,245,000	56,125				613,750
2021						613,750
2022						613,750
2023					2,840,000	561,450
2024					2,925,000	459,475
2025					3,005,000	356,425
2026					3,090,000	225,800
2027					3,475,000	74,275
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
	<u>\$18,535,000</u>	<u>\$4,795,843</u>	<u>\$2,275,000</u>	<u>\$252,063</u>	<u>\$30,170,000</u>	<u>\$11,495,775</u>

Interest Rates:	2.500% - 5.000%	(Taxable) 4.880% - 5.220%	3.000% - 5.000%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2010

Fiscal Year	Better Jacksonville Transportation Projects Transportation Revenue Bonds Series 2001		Better Jacksonville Infrastructure Projects Better Jacksonville Sales Tax Revenue Bonds Series 2001		Better Jacksonville Infrastructure Projects Better Jacksonville Sales Tax Revenue Bonds Series 2003	
	Principal	Interest	Principal	Interest	Principal	Interest
2011		\$ 8,337,740	\$ 3,531,618	\$ 7,035,499	\$ 3,719,270	\$ 6,533,245
2012	\$ 9,080,000	8,120,129	3,681,740	6,867,525	3,839,368	6,405,618
2013		7,902,519	3,865,639	6,669,177	3,974,477	6,263,908
2014		7,902,519	4,079,563	6,450,684	4,120,846	6,111,090
2015		7,902,519	4,304,746	6,220,115	4,278,474	5,947,225
2016		7,902,519	4,541,188	5,976,852	4,451,114	5,744,813
2017		7,902,519	4,788,889	5,721,213	4,683,803	5,505,022
2018		7,902,519	5,051,602	5,451,538	4,927,751	5,252,718
2019		7,902,519	5,329,328	5,166,062	5,186,712	5,001,020
2020		7,902,519	5,622,065	4,873,332	5,434,413	4,736,022
2021		7,902,518	5,914,803	4,573,374	5,719,644	4,443,228
2022	3,415,000	7,815,009	6,222,553	4,264,025	6,016,135	4,135,164
2023	3,625,000	7,636,875	6,534,056	3,945,110	6,335,144	3,818,862
2024	10,980,000	7,271,750	6,860,571	3,610,244	6,650,400	3,495,997
2025	11,520,000	6,709,250	7,205,851	3,258,584	6,980,668	3,156,993
2026	12,090,000	6,119,000	7,566,144	2,889,284	7,329,702	2,799,537
2027	12,685,000	5,499,625	7,941,449	2,501,594	7,693,748	2,424,670
2028	13,315,000	4,832,981	8,339,272	2,094,576	8,076,558	2,031,177
2029	20,260,000	3,951,638	8,755,860	1,667,198	8,481,887	1,617,564
2030	21,325,000	2,860,031	9,194,967	1,218,427	8,905,982	1,182,867
2031	22,440,000	1,739,250	19,771,056	4,944,276	19,204,344	480,109
2032	23,565,000	589,125				
2033						
2034						
2035						
2036						
2037						
2038						
2039						
	<u>\$ 164,300,000</u>	<u>\$ 142,605,073</u>	<u>\$ 139,102,956</u>	<u>\$ 95,398,688</u>	<u>\$ 136,010,444</u>	<u>\$ 87,086,849</u>

Interest Rates:

4.400 - 5.500%

4.300 - 5.500%

3.250 - 5.250%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2010

Fiscal Year	Better Jacksonville Infrastructure Projects		Better Jacksonville Transportation Projects		To Refund the Transportation Revenue Bonds, Series 2003A & Series 2003B (Auction Rate Securities)	
	Better Jacksonville Sales Tax Revenue Bonds Series 2004		Transportation Revenue Bonds Series 2007		Transportation Revenue Bonds Series 2008A	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 4,349,782	\$ 5,833,784	\$ 3,170,000	\$ 4,607,700		\$ 6,192,612
2012	4,462,374	5,718,054	3,300,000	4,461,800	\$ 2,700,000	6,109,979
2013	4,582,471	5,587,959	3,465,000	4,310,000		6,084,416
2014	4,721,334	5,442,501	3,600,000	4,150,700	1,350,000	6,034,765
2015	4,875,209	5,283,510	3,780,000	3,966,200	11,250,000	5,616,555
2016	5,036,590	5,113,100	3,970,000	3,772,450	11,875,000	5,156,735
2017	5,216,736	4,930,407	4,170,000	3,568,950	11,450,000	4,682,522
2018	5,408,142	4,727,691		3,464,700		4,644,810
2019	5,622,065	4,507,086		3,464,700		4,644,810
2020	5,847,248	4,277,700		3,464,700		4,657,535
2021	6,079,937	4,039,156		3,464,700		4,644,810
2022	6,327,638	3,787,050		3,464,700		4,644,810
2023	6,582,845	3,516,657		3,464,700		4,644,810
2024	6,864,324	3,230,905		3,464,700		4,657,535
2025	7,153,309	2,924,088		3,464,700	10,460,000	4,260,102
2026	7,476,071	2,590,255		3,464,700	11,005,000	3,820,899
2027	7,825,104	2,236,415	4,375,000	3,355,325	11,560,000	3,359,488
2028	8,189,150	1,866,086	4,595,000	3,131,075	12,155,000	2,882,131
2029	8,564,455	1,484,011	4,825,000	2,895,575	12,770,000	2,364,665
2030	8,947,265	1,089,998	5,065,000	2,648,325	13,430,000	1,828,664
2031	19,748,536	444,342	5,320,000	2,395,350	14,110,000	1,265,480
2032			5,575,000	2,129,625	14,830,000	675,287
2033			5,850,000	1,844,000	15,590,000	51,348
2034			6,145,000	1,544,125		
2035			6,450,000	1,229,250		
2036			6,775,000	898,625		
2037			7,115,000	551,375		
2038			7,470,000	186,750		
2039						
	<u>\$ 143,880,584</u>	<u>\$ 78,630,756</u>	<u>\$ 95,015,000</u>	<u>\$ 82,829,500</u>	<u>\$ 154,535,000</u>	<u>\$ 92,924,766</u>

Interest Rates:

2.500 - 4.625%

4.000 - 5.000%

Variable Rate Assumed at 4.01%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2010

Fiscal Year	Transportation Revenue Bonds Series 2008B		Better Jacksonville Sales Tax Revenue Bonds Series 2008		Special Revenue Bonds Series 2009B-1A	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 4,535,000	\$ 4,365,213	\$ 2,985,000	\$ 4,920,100	\$ 1,000,000	\$ 2,420,019
2012	5,160,000	4,171,849	3,105,000	4,798,300	1,500,000	2,400,019
2013	4,680,000	3,971,377	3,230,000	4,671,600	1,875,000	2,355,019
2014	5,615,000	3,749,449	3,355,000	4,539,900	1,950,000	2,272,519
2015	5,695,000	3,521,499	3,490,000	4,385,550	2,050,000	2,175,019
2016	5,955,000	3,292,666	3,665,000	4,206,675	2,155,000	2,074,419
2017	8,915,000	2,936,226	3,850,000	4,018,800	2,240,000	1,988,219
2018	8,990,000	2,576,221	4,040,000	3,821,550	2,305,000	1,921,019
2019	9,285,000	2,205,118	4,245,000	3,614,425	2,420,000	1,805,769
2020	9,310,000	1,837,061	4,455,000	3,396,925	2,545,000	1,684,769
2021	9,730,000	1,443,603	4,680,000	3,168,550	2,640,000	1,582,969
2022	4,430,000	1,248,625	4,915,000	2,928,675	4,600,000	1,450,969
2023	4,695,000	1,061,357	5,160,000	2,676,800	7,005,000	1,220,969
2024	4,780,000	872,431	5,415,000	2,412,425	7,980,000	871,469
2025	4,965,000	671,740	5,685,000	2,134,925	9,825,000	484,469
2026	5,210,000	463,768	5,970,000	1,843,550		
2027	5,460,000	245,796	6,270,000	1,537,550		
2028	5,685,000	18,724	6,585,000	1,224,406		
2029			6,895,000	904,256		
2030			7,225,000	559,875		
2031			7,585,000	189,626		
2032						
2033						
2034						
2035						
2036						
2037						
2038						
2039						
	<u>\$ 113,095,000</u>	<u>\$ 38,652,723</u>	<u>\$ 102,805,000</u>	<u>\$ 61,954,463</u>	<u>\$ 52,090,000</u>	<u>\$ 26,707,631</u>

Interest Rates:

Variable Rate
Assumed at 4.01%

4.000 - 5.000%

2.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2010

Fiscal Year	Better Jacksonville Infrastructure Projects		Better Jacksonville Infrastructure Projects		Total Principal and Interest
	Special Revenue Bonds Taxable Series 2009B-1B (Direct Pay Build America Bonds)		Special Revenue Bonds Series 2010B		
	Principal	Interest	Principal	Interest	
2011		\$ 2,275,225		\$ 2,713,885	\$ 78,525,692
2012		2,275,225		5,010,250	93,167,229
2013		2,275,225		5,010,250	80,774,037
2014		2,275,225		5,010,250	82,731,343
2015		2,275,225		5,010,250	92,027,095
2016		2,275,225		5,010,250	92,174,596
2017		2,275,225		5,010,250	93,853,780
2018		2,275,225		5,010,250	77,770,735
2019		2,275,225	\$ 7,705,000	4,817,625	85,197,464
2020		2,275,225	7,705,000	4,432,375	84,456,889
2021		2,275,225	7,705,000	4,047,125	84,054,642
2022		2,275,225	7,705,000	3,661,875	83,307,453
2023		2,275,225	7,705,000	3,276,625	85,180,035
2024		2,275,225	7,710,000	2,891,250	92,294,225
2025		2,275,225	7,710,000	2,505,750	103,350,654
2026		2,275,225	7,710,000	2,120,250	92,743,384
2027	\$ 10,310,000	2,065,501	7,710,000	1,734,750	106,791,015
2028	10,730,000	1,637,511	7,710,000	1,349,250	106,447,897
2029	11,170,000	1,192,027	7,710,000	963,750	106,472,885
2030	11,620,000	728,438	7,710,000	578,250	106,118,088
2031	12,095,000	246,033	7,710,000	192,750	139,881,152
2032					47,364,037
2033					23,335,348
2034					7,689,125
2035					7,679,250
2036					7,673,625
2037					7,666,375
2038					7,656,750
2039					
	<u>\$ 55,925,000</u>	<u>\$ 42,273,106</u>	<u>\$ 100,205,000</u>	<u>\$ 70,357,260</u>	<u>\$ 2,076,384,799</u>

Interest Rates: (Taxable) 6.259% (4.068% net of subsidy) 5.000%

CITY OF JACKSONVILLE, FLORIDA

**DEBT SERVICE REQUIREMENTS TO MATURITY -
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES - BETTER JACKSONVILLE PLAN**

September 30, 2010

Fiscal Year	State Infrastructure Bank Loan #1; Dated 7/28/05		State Infrastructure Bank Loan #2; Dated 3/13/07		Total Principal and Interest
	Principal	Interest	Principal	Interest	
2011	\$ 2,061,666	\$ 387,034	\$ 3,088,859	\$ 911,141	\$ 6,448,700
2012	1,902,544	544,756	3,085,688	914,312	6,447,300
2013	1,938,495	506,705	3,162,909	837,091	6,445,200
2014	1,979,465	467,935	3,162,766	837,234	6,447,400
2015	2,020,454	428,346	3,241,839	758,161	6,448,800
2016	2,056,463	387,937	3,320,908	679,092	6,444,400
2017	2,097,493	346,807	3,401,954	598,046	6,444,300
2018	2,143,542	304,858	3,484,976	515,024	6,448,400
2019	2,184,613	261,987	3,570,025	429,975	6,446,600
2020	2,225,706	218,294	3,657,150	342,850	6,444,000
2021	2,271,820	173,780	3,395,420	229,841	6,070,862
2022	2,317,956	128,344			2,446,300
2023	2,364,115	81,985			2,446,100
2024	1,735,123	30,220			1,765,344
2025					
	<u>\$ 29,299,456</u>	<u>\$ 4,268,987</u>	<u>\$ 36,572,492</u>	<u>\$ 7,052,769</u>	<u>\$ 77,193,705</u>

Interest Rates: 2.00% 2.50%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

Fiscal Year	Sales Tax Revenue Bonds, Series 1996		Capital Improvement Revenue Bonds, Series 1997		Capital Improvement and Refunding Revenue Bonds, Series 1998	
	Principal	Interest	Principal	Interest	Principal	Interest
2011		\$ 51,880	\$ 250,000	\$ 307,833	\$ 205,000	\$ 1,649,890
2012		51,880	265,000	294,825	215,000	1,640,332
2013		51,880	275,000	280,986	225,000	1,630,100
2014		51,880	290,000	266,365	235,000	1,619,231
2015		51,880	305,000	250,819	245,000	1,607,525
2016	\$ 235,287	45,850	320,000	234,412	260,000	1,594,900
2017	246,231	33,511	340,000	217,087	270,000	1,581,650
2018	258,543	20,577	355,000	198,844	285,000	1,567,775
2019	272,222	6,976	375,000	179,681	300,000	1,553,150
2020			395,000	159,469	315,000	1,538,169
2021			415,000	138,206	5,035,000	1,411,106
2022			435,000	115,894	5,330,000	1,164,937
2023			460,000	92,400	5,640,000	904,400
2024			485,000	67,594	5,970,000	628,663
2025			510,000	41,475	5,640,000	352,925
2026			535,000	14,044	4,610,000	109,488
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
	<u>\$ 1,012,283</u>	<u>\$ 366,311</u>	<u>\$ 6,010,000</u>	<u>\$ 2,859,934</u>	<u>\$ 34,780,000</u>	<u>\$ 20,554,241</u>

Interest Rates:

5.125%

5.000 - 5.250%

4.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

Fiscal Year	Better Jacksonville Infrastructure Projects		Capital Improvements at Alltel Stadium		To Crossover Refund Capital Improvement Revenue Bonds Series 1994	
	Better Jacksonville Sales Tax Revenue Bonds Series 2001		Capital Improvement Revenue Bonds, Series 2002A		Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002B	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,173,382	\$ 2,337,549	\$ 395,000	\$ 2,575,203	\$ 2,310,000	\$ 1,596,313
2012	1,223,260	2,281,740	335,000	2,562,260	2,465,000	1,476,938
2013	1,284,361	2,215,838	290,000	2,550,865	2,630,000	1,349,563
2014	1,355,437	2,143,244	220,000	2,541,100	2,810,000	1,210,050
2015	1,430,254	2,066,637	155,000	2,533,600	3,005,000	1,057,406
2016	1,508,812	1,985,813	75,000	2,529,000	3,210,000	894,263
2017	1,591,111	1,900,877		2,527,500	3,685,000	717,875
2018	1,678,398	1,811,277		2,527,500	3,920,000	527,750
2019	1,770,672	1,716,428		2,527,500	4,165,000	325,625
2020	1,867,935	1,619,168		2,527,500	4,430,000	110,750
2021	1,965,197	1,519,506		2,527,500		
2022	2,067,447	1,416,725		2,527,500		
2023	2,170,944	1,310,765		2,527,500		
2024	2,279,429	1,199,506		2,527,500		
2025	2,394,149	1,082,666		2,527,500		
2026	2,513,856	959,966	945,000	2,503,875		
2027	2,638,551	831,156	8,975,000	2,255,875		
2028	2,770,728	695,924	9,425,000	1,795,875		
2029	2,909,140	553,927	9,900,000	1,312,750		
2030	3,055,033	404,823	10,395,000	805,375		
2031	6,568,944	164,224	10,910,000	272,750		
2032						
2033						
2034						
2035						
	<u>\$ 46,217,044</u>	<u>\$ 30,217,759</u>	<u>\$ 52,020,000</u>	<u>\$ 46,986,028</u>	<u>\$ 32,630,000</u>	<u>\$ 9,266,531</u>

Interest Rates:

4.300 - 5.500%

3.500 - 5.250%

5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

Purpose:	To Crossover Refund Capital Improvement Revenue Bonds Series 1995		Better Jacksonville Infrastructure Projects		To Partially Refund Excise Taxes Revenue Refunding Bonds, Series 1993A	
Fiscal Year	Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002C		Better Jacksonville Sales Tax Revenue Bonds Series 2003		Excise Taxes Revenue Refunding and Improvement Bonds, Series 2003B	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 980,000	\$ 1,094,993	\$ 1,235,730	\$ 2,170,675	\$ 1,245,000	\$ 96,375
2012	1,045,000	1,059,033	1,275,632	2,128,271	1,305,000	32,625
2013	1,105,000	1,019,780	1,320,523	2,081,187		
2014	1,175,000	975,838	1,369,154	2,030,414		
2015	1,250,000	927,338	1,421,526	1,975,969		
2016	1,335,000	867,294	1,478,886	1,908,718		
2017	1,425,000	796,625	1,556,197	1,829,047		
2018	1,440,000	725,000	1,637,249	1,745,219		
2019	1,460,000	652,500	1,723,288	1,661,592		
2020	1,485,000	578,875	1,805,587	1,573,546		
2021	1,505,000	504,125	1,900,356	1,476,265		
2022	1,520,000	428,500	1,998,865	1,373,911		
2023	1,540,000	352,000	2,104,856	1,268,819		
2024	1,555,000	274,625	2,209,600	1,161,547		
2025	2,245,000	179,625	2,319,332	1,048,913		
2026	2,470,000	61,750	2,435,298	930,148		
2027			2,556,253	805,598		
2028			2,683,442	674,860		
2029			2,818,113	537,437		
2030			2,959,018	393,008		
2031			6,380,656	159,516		
2032						
2033						
2034						
2035						
	<u>\$ 23,535,000</u>	<u>\$ 10,497,899</u>	<u>\$ 45,189,556</u>	<u>\$ 28,934,661</u>	<u>\$ 2,550,000</u>	<u>\$ 129,000</u>

Interest Rates:	3.250 - 5.000%	3.250 - 5.250%	5.000%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

Fiscal Year	Better Jacksonville Infrastructure Projects		To Fund City-Wide Capital Improvements and River City Marketplace Road and Utility Improvements		To Partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1	
	Better Jacksonville Sales Tax Revenue Bonds Series 2004		Excise Taxes Revenue Bonds Series 2005A		Capital Projects Revenue Refunding Bonds Series 2008A	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 1,445,218	\$ 1,938,278		\$ 95,516	\$ 5,220	\$ 4,546
2012	1,482,626	1,899,827		95,516	6,391	4,422
2013	1,522,529	1,856,603		95,516	4,849	4,320
2014	1,568,666	1,808,274		95,516	6,019	4,203
2015	1,619,791	1,755,450		95,516	6,298	4,078
2016	1,673,410	1,698,831		95,516	6,614	3,947
2017	1,733,264	1,638,131		95,516	7,710	3,796
2018	1,796,858	1,570,778		95,516	7,282	3,649
2019	1,867,935	1,497,482		95,516	6,874	3,511
2020	1,942,752	1,421,269		95,516	7,988	3,354
2021	2,020,063	1,342,012	\$ 114,722	93,078	8,360	3,189
2022	2,102,362	1,258,250	119,597	87,650	8,787	3,014
2023	2,187,155	1,168,412	125,447	81,524	9,809	2,821
2024	2,280,676	1,073,470	131,947	75,089	9,642	2,628
2025	2,376,691	971,530	138,447	68,792	9,568	2,436
2026	2,483,929	860,614	144,621	62,118	10,608	2,228
2027	2,599,896	743,050	151,771	54,708	11,109	2,007
2028	2,720,850	620,008	159,246	47,331	11,648	1,776
2029	2,845,545	493,064	166,721	39,383	12,559	1,528
2030	2,972,735	362,152	174,196	32,009	12,484	1,278
2031	6,561,464	147,633	182,320	23,764	13,432	1,013
2032			190,770	14,779	14,082	733
2033			200,195	5,005	14,769	440
2034					15,550	132
2035					4,784	16
	<u>\$ 47,804,416</u>	<u>\$ 26,125,119</u>	<u>\$ 2,000,000</u>	<u>\$ 1,640,391</u>	<u>\$ 232,435</u>	<u>\$ 65,065</u>

Interest Rates:

2.500 - 4.625%

3.500 - 5.000%

Variable Rate

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

Fiscal Year	Capital Projects Revenue Refunding Bonds Series 2008B		Excise Taxes Revenue Refunding Bonds Series 2009B	
	Principal	Interest	Principal	Interest
2011	\$ 5,220	\$ 4,546	\$ 1,285,000	\$ 490,983
2012	6,391	4,422	1,350,000	425,750
2013	4,849	4,320	1,420,000	356,500
2014	6,019	4,203	1,490,000	283,750
2015	6,298	4,078	1,565,000	207,375
2016	6,614	3,947	1,645,000	127,125
2017	7,710	3,796	1,720,000	43,000
2018	7,282	3,649		
2019	6,874	3,511		
2020	7,988	3,354		
2021	8,360	3,189		
2022	8,787	3,014		
2023	9,809	2,821		
2024	9,642	2,628		
2025	9,568	2,436		
2026	10,608	2,228		
2027	11,109	2,007		
2028	11,648	1,776		
2029	12,559	1,528		
2030	12,484	1,278		
2031	13,432	1,013		
2032	14,082	733		
2033	14,769	440		
2034	15,550	132		
2035	4,784	16		
	<u>\$ 232,435</u>	<u>\$ 65,065</u>	<u>\$ 10,475,000</u>	<u>\$ 1,934,483</u>

Interest Rates: Variable Rate 4.900 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2010

To Refund the Excise Taxes
Revenue Bonds, Series 1999B

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2009C (AMT)		Total Principal and Interest
	Principal	Interest	
2011	\$ 2,590,000	\$ 746,825	\$ 28,286,173
2012	2,730,000	673,500	28,335,639
2013	2,880,000	589,350	27,048,917
2014	3,050,000	477,175	27,086,538
2015	3,220,000	343,800	27,110,638
2016	3,400,000	211,400	27,355,638
2017	3,585,000	71,700	27,627,334
2018			22,183,147
2019			22,171,336
2020			21,888,221
2021			21,990,234
2022			21,970,241
2023			21,959,483
2024			21,944,186
2025			21,921,053
2026			21,665,379
2027			21,638,092
2028			21,620,113
2029			21,604,252
2030			21,580,874
2031			31,400,160
2032			235,179
2033			235,618
2034			31,362
2035			9,600
	<u>\$ 21,455,000</u>	<u>\$ 3,113,750</u>	<u>\$ 508,899,406</u>

Interest Rates: 2.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM

September 30, 2010

Fiscal Year	To Fund the Banking Fund Program Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Refund a Portion of the Ash Settlement and Fund Improvements to the Ed Ball Building	
	Commercial Paper Notes	Special Revenue Bonds Series 2008	Special Revenue Bonds Series 2008	Special Revenue Bonds Taxable Series 2009A	Special Revenue Bonds Taxable Series 2009A	Special Revenue Bonds Taxable Series 2009A
	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$ 9,700,000	\$ 41,792	\$ 2,595,000	\$ 2,357,964	\$ 959,000	\$ 1,440,435
2012	17,026,429	919,670	2,685,000	2,265,564	1,501,000	1,377,459
2013	13,015,000	761,813	2,775,000	2,170,014	2,206,000	1,282,560
2014	9,795,000	362,638	2,880,000	2,071,051	2,316,000	1,166,797
2015	5,062,857	102,625	2,975,000	1,964,870	2,430,000	1,045,299
2016	400,714	963	3,085,000	1,847,389	2,560,000	917,555
2017			3,210,000	1,721,489	2,680,000	783,411
2018			3,340,000	1,588,401	2,810,000	642,867
2019			3,480,000	1,432,514	2,950,000	495,411
2020			3,655,000	1,263,276	3,102,000	340,480
2021			3,815,000	1,095,201	2,480,000	197,581
2022			3,990,000	914,601	2,619,000	67,046
2023			940,000	796,339		
2024			990,000	748,089		
2025			1,040,000	696,819		
2026			1,090,000	641,959		
2027			1,145,000	583,563		
2028			1,210,000	520,231		
2029			1,275,000	451,894		
2030			1,345,000	379,844		
2031			1,420,000	303,806		
2032			1,495,000	223,644		
2033			1,580,000	138,094		
2034			1,665,000	46,828		
	<u>\$ 55,000,000</u>	<u>\$ 2,189,499</u>	<u>\$ 53,680,000</u>	<u>\$ 26,223,442</u>	<u>\$ 28,613,000</u>	<u>\$ 9,756,902</u>

Interest Rates:

Variable Rate

3.500% - 5.625%

(Taxable)
Variable Rate

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM

September 30, 2010

	To Fund the Acquisition and Construction of Various Capital Improvement Projects		To Fund the Acquisition and Construction of Various Capital Improvement Projects	
Fiscal Year	Special Revenue Bonds Series 2009C-1		Special Revenue Bonds Taxable Series 2009C-2 (Direct Pay Build America Bonds)	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2011	\$ 2,590,000	\$ 1,592,325		\$ 790,609
2012	3,200,000	1,505,475		790,609
2013	3,680,000	1,383,875		790,609
2014	3,845,000	1,233,375		790,609
2015	4,020,000	1,055,975		790,609
2016	4,240,000	849,475		790,609
2017		743,475	\$ 4,200,000	732,733
2018		743,475	6,825,000	576,372
2019		743,475	3,625,000	423,811
2020		743,475	3,750,000	311,967
2021		743,475	3,885,000	192,455
2022		743,475	4,030,000	65,357
2023	3,455,000	679,875		
2024	3,605,000	555,050		
2025	3,750,000	427,225		
2026	3,905,000	263,000		
2027	3,870,000	82,688		
2028				
2029				
2030				
2031				
2032				
2033				
2034				
	<u>\$ 40,160,000</u>	<u>\$ 14,089,188</u>	<u>\$ 26,315,000</u>	<u>\$ 7,046,346</u>
Interest Rates:	3.000% - 5.000%		(Taxable) 4.240% - 4.990% (2.756% - 3.244% net of subsidy)	

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES - BANKING FUND PROGRAM

September 30, 2010

Purpose: To Fund the Acquisition
and Construction of Various
Capital Improvement Projects

Fiscal Year	Special Revenue Bonds Series 2010A		Total Principal and Interest
	Principal	Interest	
2011		\$ 1,146,530	\$ 23,213,655
2012		2,267,863	33,539,067
2013	\$ 2,372,000	2,208,563	32,645,432
2014	2,515,000	2,086,388	29,061,857
2015	2,662,000	1,956,963	24,066,197
2016	2,814,000	1,820,063	19,325,767
2017	2,976,000	1,675,313	18,722,420
2018	3,138,000	1,522,463	21,186,578
2019	3,309,000	1,361,288	17,820,499
2020	3,145,000	1,199,938	17,511,135
2021	3,321,000	1,038,288	16,768,000
2022	3,507,000	867,588	16,804,067
2023	3,693,000	687,588	10,251,801
2024	1,593,000	569,376	8,060,515
2025	1,632,000	515,950	8,061,994
2026	1,666,000	459,255	8,025,214
2027	1,559,000	391,125	7,631,375
2028	1,637,000	311,225	3,678,456
2029	1,714,000	227,450	3,668,344
2030	1,801,000	139,575	3,665,419
2031	1,891,000	47,275	3,662,081
2032			1,718,644
2033			1,718,094
2034			1,711,828
	<u>\$ 46,945,000</u>	<u>\$ 22,500,062</u>	<u>\$ 332,518,438</u>

Interest Rates: 3.250% - 5.000%



CITY OF JACKSONVILLE, FLORIDA

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

The following provides the adopted Capital Improvement Program (CIP) for a five-year period beginning October 1, 2010, through the fiscal year ending September 30, 2015. In addition, included are project specific pages with details on location, funding and expenses.

The Capital Improvement Program is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.106 Fiscal Responsibility a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an "all years" basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the "pay-as-you-grow system" took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. (Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between "currently available", or "committed" and "planned" funding sources.)

PROCESS

Chapter 122 of the Jacksonville Ordinance Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from the City departments, independent authorities, and agencies.

A typical capital project is planned and executed in the following phases:

Project Development: These are costs incurred by the City to identify project requirements, and to define a project's work scope including preliminary design studies, permitting requirements, data collection, public involvement, legal and technical documentation, cost estimates, environmental impacts, and assessment of alternatives.

CITY OF JACKSONVILLE, FLORIDA

Engineering/Design: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land: Costs incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Contract Administration: This includes costs incurred by the City for in-house project management, supervision and administration of capital projects. Administration costs include project design, technical reviews, construction management, construction inspection, technical specifications, surveying and mapping, cost of preparing reports and maintaining the capital projects management information system, eminent domain, contract management, monitoring, and processing the related financial transactions.

Future Operating Costs: Developed in a similar manner as the Annual Budget and MUST

- Supply all supporting documentation for cost estimates with CIP request.
- Use salary range by occupational code to develop personnel costs.
- Obtain guidance from the Budget Office for inflation factors and benefits estimates

Departments complete a CIP request form with information above and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

Per Chapter 122, Part 6, Ordinance code;

(a) **Capital Improvement** means a permanent addition, construction or fixture to real property or structures thereon that:

1. has a useful life of more than ten (10) years,
2. has an estimated purchase or construction cost of \$100,000 or more, or
3. will be financed, in whole or in part, from bonds issued by the City.

Excluded from the term and definition of Capital Improvement shall be all routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Program** means a program to accomplish the implementation of each and every prioritized and approved Capital Improvement Project.

CITY OF JACKSONVILLE, FLORIDA

(c) **Capital Improvement Program Budget** shall be adopted on an annual basis as a separate budget or separate section within the annual budget. It shall list:

1. each Capital Improvement Project,
2. the estimated cost to purchase or construct each Capital Improvement Project, and
3. the anticipated source or sources of revenue to finance each Capital Improvement Project.

(d) **Capital Improvement Program Plan** means a complete description or listing of each Capital Improvement Project pursuant to the Capital Improvement Program.

(e) **Capital Improvement Project** means a planned undertaking of the City or an independent agency to purchase or construct a Capital Improvement.

ADOPTED FIVE-YEAR CIP

The CIP contains 79 updated and/or new projects at \$526.9 million and over 400 ongoing projects at \$2 billion for a total over \$2.5 billion for the next five years. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following “Program Areas.”

Drainage - Project that improves drainage conditions and reduces flooding.

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants).

Government Facilities – Project designated as government facilities with primarily government employee occupancy.

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries.

Public Facilities – Project for facilities designated for primarily citizen use and include facilities such as the county courthouse, arena, and baseball park.

Public Safety - Project relating to public safety including facilities.

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects.

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

CITY OF JACKSONVILLE, FLORIDA

Art in Public Places: Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. Most new buildings have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a City-wide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission. For Fiscal Year 2011, \$25,943 has been identified for this program.

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year financial forecast that accompanies the Budget. The following are highlights of estimated operating impact for projects by program area. Each project title is given, however more information can be found on the individual project sheets contained in this section on expenditures and operating impact.

Estimated Operating Budget Impact by Program Area:

Environmental/Quality of Life - Capital expenditures are for remediation which may include removal of contaminated soils and construction of permanent soil caps. No continuing operating impact.

Public Safety – Fire station #2 Renovate Roof/Floor will have no impact on the ongoing operational expenditures.

Fire Station #56 Access Road/Gate will have no impact on the ongoing operational expenditures.

Emergency Operations Center Hardening will have no impact on the ongoing operational expenditures.

Fire stations #61 is a new station finishing construction in FY 11/12. Station #61 will need \$2,193,117 in staffing and equipment.

Fire station #62 is a new station; beginning after FY 12/13 will need \$2,000 for supplies & \$5,000 for utilities. It is anticipated the station will require approximately \$1.3 million for wages and benefits.

Fire station #63 will be new and finish construction in FY 13/14. It will require \$2,395,649 for staffing and equipment.

Fire station # 17 is a replacement station scheduled to be completed in the fourth year of the CIP, FY 14/15. Operational expenditures are anticipated to be \$2,000 in supplies and \$5,000 in utilities. As this is a replacement station, no new staff is requested at this time.

Fire station #25 is a replacement but it will require \$14,575 in supplies, \$21,111 in equipment and \$11,165 in utilities starting after FY 14/15. As this is a replacement station, no new staff is requested at this time.

The MCC Prisoner Housing Units starting in FY 13/14 will have an operating impact for 128 FTE's which will require \$13, 071, 830 for salary and benefits and \$5,000,000 in other operating supplies.

CITY OF JACKSONVILLE, FLORIDA

Targeted Economic Development – Met Park Redevelopment is anticipated to have minimal impact and the maintenance budget is expected to absorb cost without difficulty. The project is scheduled for completion beyond our five year planning phase therefore actual impact continues to be evaluated.

Parks – In this fiscal year, \$1,000,000 is scheduled for American's with Disabilities Act (ADA) compliance and upgrades to existing parks. There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments' annual budget.

There is \$2,800,000 for Park Capital Projects and \$1,460,000 for Florida Inland Navigation District (FIND) projects. There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments' annual budget.

Government Facilities - The City of Jacksonville has purchased two buildings and continues to move city departments into the buildings from annex locations. For FY 10/11 the Ed Ball building is estimated to need \$979,530 for utilities and \$1,848,850 for maintenance.

Roads/Infrastructure/Transportation – Signalization/ITS Enhancements was projected to increase utility cost for Public Works by \$500 a year beginning in FY 07/08, \$2,000 is estimated for FY 10/11.

Drainage – The Cecil North 100 acres of new wetlands is anticipated to have \$20,000 annual maintenance cost which began in FY 08/09 and is estimated through FY 12/14.

FUNDING

The CIP is the city's financially feasible plan of proposed capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The following pages provide information on the various funding sources assigned to each project as adopted by the City Council for fiscal year 2011. The first page is for general projects while the second are for projects funded from the stormwater fee. The remaining pages provide more detail on project in the five year capital improvement program.

CITY OF JACKSONVILLE, FLORIDA

CURRENT FUNDING SOURCE		FY 10/11
	Pay Go	3,700,000
	Interest & Revenue Appropriation	6,500,000
	TID	1,300,000



ANTICIPATED FUNDING SOURCE	Debt Proceeds	135,321,636
	Grant(s)-FIND/Other	730,000
	Grand Total Per Year	147,551,636

Dept.	Program Area	Project Name	Estimated Expenditures	FY 10/11	Pay Go	Interest & Revenue Appropriation	TID	Debt Proceeds	Grants
1 E&C	Environment/Quality of Life	Burke St. Lime Pits	3,945,540	2,000,000				2,000,000	
2 E&C	Environment/Quality of Life	JAX Ash Sites	98,320,000	20,000,000				20,000,000	
3 E&C	Environment/Quality of Life	Environmental Compliance - County Wide	7,250,000	250,000	250,000				
4 FR	Public Safety	Emergency Operations Center - Hardening	154,500	154,500	154,500				
5 FR	Public Safety	Fire Station #56 Access Road/Gate - TRIDATA	309,000	309,000	309,000				
6 FR	Public Safety	Fire Station #2 Renovate Roof/Floor - TRIDATA	318,270	318,270	318,270				
7 JEDC	Drainage	Cecil North 100 Acres of New Wetlands	1,500,000	310,000	310,000				
8 R&C	Parks	ADA Compliance within Parks/Upgrade Parks	7,455,531	1,000,000	1,000,000				
9 R&C	Parks	Countywide Parks - Upgrades Maintenance Repairs		2,800,000	361,430			2,438,570	
10 R&C	Parks	Regional Park Land Acquisition	3,000,000	3,000,000				3,000,000	
11 R&C	Parks	Joe Carlucci Boat Ramp (FIND)	671,500	504,000	279,000				225,000
12 R&C	Parks	Sisters Creek Dock and Pump Out (FIND)	604,800	604,800	334,800				270,000
13 R&C	Parks	Harborview Boat Ramp - Restroom (FIND)	445,533	392,000	217,000				175,000
14 R&C	Parks	Mayport Boat Ramp (FIND)	126,000	126,000	66,000				60,000
15 PW	Environment/Quality of Life	Temporary Storm Debris Site Improvements	800,000	100,000	100,000				
16 PW	Government Facilities	Ed Ball Building	54,768,230	3,636,066				3,636,066	
17 PW	Government Facilities	Purchase Gateway Offices Supervisor of Elections		2,247,000				2,247,000	
18 PW	Government Facilities	Facilities Capital Maintenance - Government	52,964,266	5,500,000		5,500,000			
19 PW	Government Facilities	Duval County Courthouse Facilities	350,000,000	76,500,000				76,500,000	
20 PW	Roads/Infrastructure/Transportation	Intersection Improvements, Bridge, Misc Construction	36,886,580	1,500,000				1,500,000	
21 PW	Roads/Infrastructure/Transportation	Coastline Drive and the Riverwalk - Repairs	3,700,000	1,000,000				1,000,000	
22 PW	Roads/Infrastructure/Transportation	Roadway Resurfacing	136,024,386	12,000,000				12,000,000	
23 PW	Roads/Infrastructure/Transportation	San Marco (Naldo to Riverplace)	11,500,500	6,000,000				6,000,000	
24 PW	Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	14,039,877	3,000,000				3,000,000	
25 PW	Roads/Infrastructure/Transportation	Signalization/ITS Enhancements	12,286,701	1,000,000				1,000,000	
26 SH	Public Safety	JSO Firing Range - FSCJ Improvements	4,000,000	2,000,000		1,000,000		1,000,000	
27 JEDC	Environment/Quality of Life	Airport Road Sidewalk	300,000	300,000			300,000		
28 JEDC	Environment/Quality of Life	Southbank Riverwalk Renov/Replacement	1,700,000	1,000,000			1,000,000		
Total				\$ 147,551,636	\$ 3,700,000	\$ 6,500,000	\$ 1,300,000	\$ 135,321,636	\$ 730,000

CITY OF JACKSONVILLE, FLORIDA



CURRENT FUNDING SOURCE

Stormwater Pay Go **FY 10/11**
20,663,674

ANTICIPATED FUNDING SOURCE

Debt Proceeds

Total Per Year \$ 20,663,674

Dept.	Program Area	Project Name	Estimated Expenditures	Prior Years' Appropriation	FY 10/11	Pay Go	
1	PW	Drainage	Avenue B/Zinnia Ave Box Culvert	2,350,000		1,000,000	1,000,000
2	PW	Drainage	Country Creek Drainage	6,000,000	350,000	250,000	250,000
3	PW	Drainage	County Wide Drainage System Rehab	110,331,559	8,510,000	6,000,000	6,000,000
4	PW	Drainage	Crystal Springs Area Drainage	3,800,000	75,000	225,000	225,000
5	PW	Drainage	Hamilton/Jersey Outfall to Roosevelt	5,100,000	200,000	1,145,000	1,145,000
6	PW	Drainage	Lower Eastside Drainage - Pond Expansion	6,500,000		54,000	54,000
7	PW	Drainage	McCoy's Creek Pond "C"	3,400,000	800,000	2,600,000	2,600,000
8	PW	Drainage	Messer Area Drainage	4,750,000	75,000	225,000	225,000
9	PW	Drainage	Miruelo Circle Drainage	2,800,000	350,000	2,450,000	2,450,000
10	PW	Drainage	Noroad/Lambing Drainage	1,400,000	50,000	190,000	190,000
11	PW	Drainage	Old Plank Road Outfall	3,500,000	75,000	225,000	225,000
12	PW	Drainage	Paul Avenue Outfall	1,700,000	925,000	775,000	775,000
13	PW	Drainage	Sandalwood Canal	9,375,336	9,274,336	101,000	101,000
14	PW	Drainage	Pine forest/Larson Acres	5,882,478	5,052,478	830,000	830,000
15	PW	Drainage	Lincoln Villas Phase II	7,730,000	7,105,000	625,000	625,000
16	PW	Drainage	Septic Tank Phase Out	2,000,000		2,000,000	2,000,000
17	PW	Drainage	Stormwater Management Plans - Alternative (LID)	1,968,674		1,968,674	1,968,674
Total			\$ 284,498,272	\$ 16,350,000	\$ 20,663,674	20,663,674	
Surplus (Deficit)							

CITY OF JACKSONVILLE, FLORIDA

FY 11-15 ADOPTED CAPITAL IMPROVEMENT PROJECTS



CURRENT FUNDING SOURCE	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15
Pay Go - Current Revenues	3,700,000				
Interest & Revenue Appropriation	6,500,000				
TID	1,300,000				
ANTICIPATED FUNDING SOURCE					
Pay Go		3,700,000	6,700,000	9,700,000	12,700,000
Interest & Revenue Appropriation		1,000,000			
Project and Budget Transfers		10,835,160	2,000,000		
Banking Fund Debt Proceeds	135,321,636	55,895,450	65,964,220	53,335,694	45,430,865
Grant(s) - FIND/Other	730,000	600,000	600,000	600,000	600,000
<i>Total Per Year</i>	\$ 147,551,636	\$ 72,030,610	\$ 75,264,220	\$ 63,635,694	\$ 58,730,865

Dept.	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Beyond 5th
1	E&C	Environment/Quality of Life	Burke St. Lime Pits	3,000,000	1,000,000	2,000,000				
2	E&C	Environment/Quality of Life	Gold Merit/Pope Place	23,750,000	17,500,000		6,250,000			
3	E&C	Environment/Quality of Life	JAX Ash Sites	98,320,000	31,120,000	20,000,000	25,000,000	15,000,000	7,200,000	
4	E&C	Environment/Quality of Life	Southside Incinerator Site	2,500,000	2,250,000		250,000			
5	E&C	Environment/Quality of Life	Environmental Compliance - County Wide	7,500,000	500,000	250,000	3,000,000	3,500,000	250,000	
6	FR	Public Safety	Fire Station #25 (3 Bay) Replacement - TRIDATA	3,044,783						3,044,783
7	FR	Public Safety	Fire Station #2 Renovate Roof/Floor - TRIDATA	318,270	318,270					
8	FR	Public Safety	Fire Station # 56 Access Road/Gate - TRIDATA	309,000	309,000					
9	FR	Public Safety	Emergency Operations Center Hardening	154,500	154,500					
10	FR	Public Safety	Fire Station #61 New - TRIDATA	2,870,610		2,870,610				
11	FR	Public Safety	Fire Station #62 New - TRIDATA	2,954,220			2,954,220			
12	FR	Public Safety	Fire Station #45 Relocate - TRIDATA	3,042,847				3,042,847		
13	FR	Public Safety	Fire Station #63 New - TRIDATA	3,042,847				3,042,847		
14	FR	Public Safety	Fire Station #47 New - TRIDATA	3,630,236						3,630,236
15	FR	Public Safety	Fire Station #64 New - TRIDATA	3,134,132					3,134,132	
16	FR	Public Safety	Fire Station #17 Replacement - TRIDATA	2,956,100					2,956,100	
17	FR	Public Safety	Fire Station #12 Replacement - TRIDATA	3,227,470						3,227,470
18	FR	Public Safety	Fire Station #36 Relocate - TRIDATA	3,322,180						3,322,180
19	FR	Public Safety	Fire Station #65 New - TRIDATA	3,322,180						3,322,180
20	FR	Public Safety	Fire Station #66 New - TRIDATA	3,421,845						3,421,845
21	FR	Public Safety	Fire Station #67 New - TRIDATA	3,524,501						3,524,501
22	FR	Public Safety	NAS Marine 23 (Boat & Dock)	530,000						530,000
23	JEDC	Targeted Economic Development	Met Park Redevelopment	36,088,274	9,088,274			3,000,000	2,000,000	22,000,000
24	JEDC	Drainage	Cecil North 100 Acres of New Wetlands	1,500,000	720,000	310,000	310,000	160,000		
25	R&C	Parks	Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks	7,455,531	4,455,531	1,000,000	500,000	500,000	500,000	500,000
26	R&C	Parks	Florida Inland Navigation District (FIND) Projects	4,800,000			1,200,000	1,200,000	1,200,000	1,200,000
27	R&C	Parks	Joe Carlucci Boat Ramp (FIND)	671,500	167,500	504,000				
28	R&C	Parks	Sisters Creek dock and pump out (FIND)	604,800		604,800				
29	R&C	Parks	Harborview Restroom (FIND)	445,533	53,533	392,000				
30	R&C	Parks	Mayport Boat Ramp (FIND)	126,000		126,000				
31	R&C	Parks	Fair Relocation Phase 1	8,000,000			1,000,000	2,000,000	5,000,000	
32	R&C	Parks	Countywide Parks - Upgrades/Maintenance Repairs	27,415,166	13,919,316	2,800,000	2,800,000	2,800,000	2,800,000	2,295,850

CITY OF JACKSONVILLE, FLORIDA

33	R&C	Parks	Regional Park land acquisition	Total Est.	Prior Years'	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Beyond 5th
				Expenditures	Appropriation						
34	PW	Environment/Quality of Life	Countywide, City Maintained St. Johns River Bulkhead, Assessment and Restoration	9,800,000	3,800,000		2,000,000	2,000,000	2,000,000		
35	PW	Environment/Quality of Life	Temporary Storm Debris Site Improvements	800,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000
36	PW	Government Facilities	Ed Ball Building	54,768,230	51,132,164	3,636,066					
37	PW	Government Facilities	Facilities Capital Maintenance - Government	52,464,266	22,964,266	5,500,000	6,000,000	6,000,000	6,000,000	6,000,000	
38	PW	Government Facilities	Goldbold (Haverty's/YMCA) Building Purchase	19,743,625	6,743,625			13,000,000			
39	PW	Government Facilities	Supervisor of Elections - Purchase Gateway Offices	2,247,000		2,247,000					
40	PW	Government Facilities	Duval County Courthouse Facilities	350,000,000	273,500,000	76,500,000					
41	PW	Parks	Northbank Riverwalk Renovations	37,208,014	27,708,014			3,500,000	3,000,000	3,000,000	
42	PW	Parks	Southbank Riverwalk Renovations	17,567,322	9,567,322		2,000,000	2,000,000	2,000,000	2,000,000	
43	PW	Roads/Infrastructure/Transportation	Alta Drive/Yellow Bluff Road	14,500,000	750,000						13,750,000
44	PW	Roads/Infrastructure/Transportation	Chaffee Road	26,300,000	1,000,000						25,300,000
45	PW	Roads/Infrastructure/Transportation	8th St. - I-95 to Blvd. Landscaping/Tree Planting Hardscape	1,300,000				1,300,000			
46	PW	Roads/Infrastructure/Transportation	Intersection Improvements, Bridge, Misc Construction	36,886,580	28,186,580	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000	200,000
47	PW	Roads/Infrastructure/Transportation	Coastline Drive and the Riverwalk - Repairs	3,700,000	2,700,000	1,000,000					
48	PW	Roads/Infrastructure/Transportation	Roadway Resurfacing	136,024,386	43,599,107	12,000,000	15,000,000	15,000,000	15,000,000	18,000,000	17,425,279
49	PW	Roads/Infrastructure/Transportation	San Marco (Naldo to Riverplace)	11,500,500	5,500,500	6,000,000					
50	PW	Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	14,039,877	5,039,877	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	
51	PW	Roads/Infrastructure/Transportation	Signalization/ITS Enhancements	12,286,701	2,536,701	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	4,750,000
52	PW	Targeted Economic Development	Jacksonville Transportation Center	5,000,000							5,000,000
53	Sheriff	Public Safety	MCC Prisoner Housing Units	143,887,312					5,000,000	10,000,000	128,887,312
54	Sheriff	Public Safety	JSO Firing Range - FSCJ Improvements	2,000,000		2,000,000					
55	JEDC	Environment/Quality of Life	Airport Road Sidewalk	300,000		300,000					
56	JEDC	Environment/Quality of Life	Southbank Riverwalk Renow/Replacement	1,700,000	700,000	1,000,000					
Total				\$ 1,220,006,338	\$ 565,702,310	\$ 147,551,636	\$ 72,030,610	\$ 75,264,220	\$ 63,635,694	\$ 58,730,865	\$ 238,391,003
Surplus (Deficit)						0	0	0	0	0	

STORMWATER

CURRENT FUNDING SOURCE

	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Beyond 5th
Stormwater Pay Go	20,663,674	11,065,000	5,956,000	7,600,000	6,503,714	

ANTICIPATED FUNDING SOURCE

Debt Proceeds		14,470,000	19,400,000	14,100,000	10,000,000	
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Total Per Year	\$ 20,663,674	\$ 25,535,000	\$ 25,356,000	\$ 21,700,000	\$ 16,503,714	
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1	PW	Drainage	Avenue B/Zinnia Ave Box Culvert	Estimated	Prior Years'	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Beyond 5th
				Expenditures	Appropriation						
2	PW	Drainage	Country Creek Drainage	2,350,000		1,000,000	1,350,000				
3	PW	Drainage	County Wide Drainage System Rehab	6,000,000	350,000	250,000	2,000,000	3,400,000			
4	PW	Drainage	Crystal Springs Area Drainage	110,331,559	80,331,559	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	
5	PW	Drainage	Hamilton/Jersey Outfall to Roosevelt	3,800,000	75,000	225,000	1,450,000	2,050,000			
6	PW	Drainage	Lasalle Street Outfall	5,100,000	200,000	1,145,000	3,755,000				
7	PW	Drainage	Lower Eastside Drainage - Pond Expansion	7,000,000	50,000			3,000,000	3,950,000		
8	PW	Drainage	Lower Eastside Drainage - Pond Expansion	6,500,000		54,000	3,095,000	3,351,000			
9	PW	Drainage	McCoy's Creek Pond "C"	3,400,000	800,000	2,600,000					
9	PW	Drainage	Messer Area Drainage	4,750,000	75,000	225,000	3,000,000	1,450,000			

CITY OF JACKSONVILLE, FLORIDA

Dept.	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Beyond 5th
10	PW	Drainage	Miruelo Circle Drainage	2,800,000	350,000	2,450,000				
11	PW	Drainage	Noroad/Lambing Drainage	1,400,000	50,000	190,000	1,160,000			
12	PW	Drainage	Old Plank Road Outfall	3,500,000	75,000	225,000	1,025,000	2,175,000		
13	PW	Drainage	Paul Avenue Outfall	2,738,731	1,963,731	775,000				
14	PW	Drainage	TMDL Initiative/River Accord (includes trading)	178,638,272	11,100,000		100,000	100,000	100,000	167,138,272
15	PW	Drainage	MSMP (Master Stormwater Management Plan) Support	500,000			500,000			
16	PW	Drainage	Sandalwood Canal	9,375,336	9,274,336	101,000				
17	PW	Drainage	Pine forest/Larsen Acres	5,882,478	5,052,478	830,000				
18	PW	Drainage	Lincoln Villas Phase II	7,730,000	7,105,000	625,000				
19	PW	Drainage	Bunche Road Pond (Cleveland Road)	1,600,000			1,600,000			
20	PW	Drainage	Bay Street Bridge - Hogan's Creek Downstream	1,000,000			1,000,000			
21	PW	Drainage	New Stormwater Improvements	25,383,714				3,330,000	11,650,000	10,403,714
22	PW	Drainage	Septic Tank Phase Out	2,000,000		2,000,000				
23	PW	Drainage	Stormwater Management Plans - Alternative (LID)	1,968,674		1,968,674				
Total			\$ 284,498,272	\$ 16,350,000	\$ 20,663,674	\$ 25,535,000	\$ 25,356,000	\$ 21,700,000	\$ 16,503,714	\$ 167,138,272
Surplus (Deficit)					0	0	0	0	0	0

*Effective July 1, 2008 established a \$5 per month stormwater service charge to provide effective management and financing of stormwater management and drainage projects throughout the city.

PROJECT TITLE:
1. Burke St. Lime Pits

DEPARTMENT:
E&C

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
None

PROGRAM:
Environmental/Quality of Life

Project Description:

Engineering design and construction phase of site remediation of the incinerator ash disposal site located at the dead-end of Burke Street. Remediation may include removal of contaminated soils and construction of a permanent soil cap.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	360,000	360,000						
Land								
Construction	3,610,000	1,630,000	1,980,000					
Contract Administration	30,000	10,000	20,000					
Total	\$ 4,000,000	\$ 2,000,000	\$ 2,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund -Debt Proceeds	3,000,000	1,000,000	2,000,000					
Total	\$ 3,000,000	\$ 1,000,000	\$ 2,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
2. Gold Merit/Pope Plan

DEPARTMENT:
E&C

CIE REQUIREMENT:
Yes

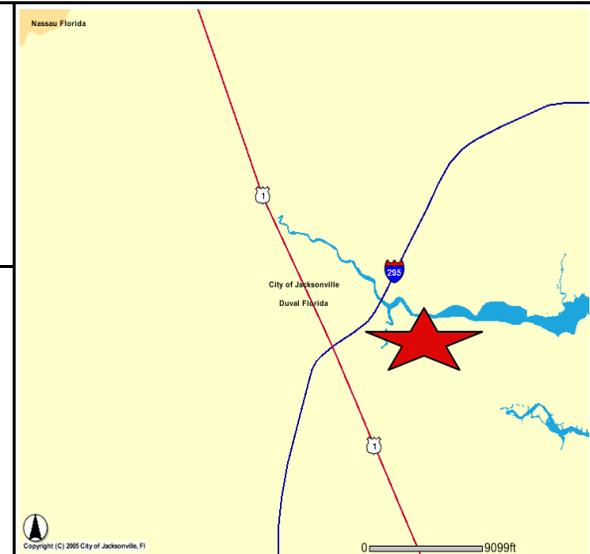
PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
N/A

PROGRAM:
Environmental/Quality of Life

Project Description:

Engineering design and construction phase of site remediation of the Pope Place and Gold Merit dump sites. The site was used for the disposal of municipal incinerator ash and other wastes by the City and other parties. Remediation may include removal of contaminated soils and the construction of a permanent soil cap.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	750,000	750,000						
Land								
Construction	22,337,500	16,400,000		5,937,500				
Contract Administration	662,500	350,000		312,500				
Total	\$ 23,750,000	\$ 17,500,000	\$ -	\$ 6,250,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
BJP (Ash site Remediation)	11,500,000	11,500,000						
Banking Fund - Debt Proceed	12,250,000	6,000,000		6,250,000				
Total	\$ 23,750,000	\$ 17,500,000	\$ -	\$ 6,250,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:

3. Jax Ash Sites

DEPARTMENT:

E&C

CIE REQUIREMENT:

Yes

PROJECT COMPLETION DATE:

9/30/2014

LEVEL OF SERVICE IMPACT:

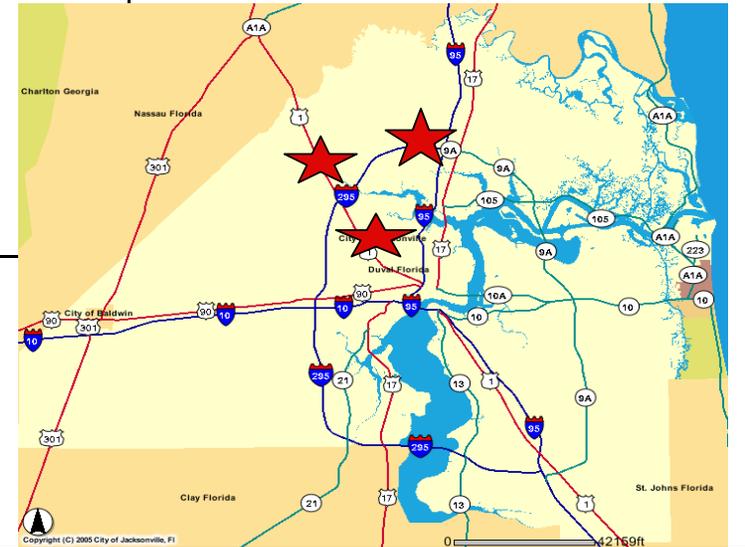
EPA Consent Order Violation

PROGRAM:

Environmental/Quality of Life

Project Description:

Engineering design and construction phase of site remediation of Brown's Dump, Forest Street Incinerator, 5th and Cleveland Incinerator, and Lonnie C. Miller Park properties. The properties were impacted by the disposal of municipal incinerator ash. The remediation includes limited soil excavation and the construction of a permanent soil cap.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	8,150,000	5,850,000	2,300,000					
Land								
Construction	88,800,000	24,400,000	17,200,000	25,000,000	15,000,000	7,200,000		
Contract Administration	1,370,000	870,000	500,000					
Total	<u>\$ 98,320,000</u>	<u>\$ 31,120,000</u>	<u>\$ 20,000,000</u>	<u>\$ 25,000,000</u>	<u>\$ 15,000,000</u>	<u>\$ 7,200,000</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	98,320,000	31,120,000	20,000,000	25,000,000	15,000,000	7,200,000		
Total	<u>\$ 98,320,000</u>	<u>\$ 31,120,000</u>	<u>\$ 20,000,000</u>	<u>\$ 25,000,000</u>	<u>\$ 15,000,000</u>	<u>\$ 7,200,000</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
4. Southside Incinerator Site

DEPARTMENT:
E&C

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
EPA Consent Order Violation

PROGRAM:
Environmental/Quality of Life

Project Description:

Engineering design and construction phase of site remediation of the former location of the City's Municipal Solid Waste Incinerator located on Clydo Road. Remediation may include removal of contaminated soils and construction of a permanent soil cap.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,475,000	2,225,000			250,000			
Contract Administration	25,000	25,000						
Total	\$ 2,500,000	\$ 2,250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	250,000				250,000			
Banking Fund-Debt Proceeds	2,250,000	2,250,000						
Total	\$ 2,500,000	\$ 2,250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
5. County Wide Environmental Compliance

DEPARTMENT:
E&C

CIE REQUIREMENT:
NO

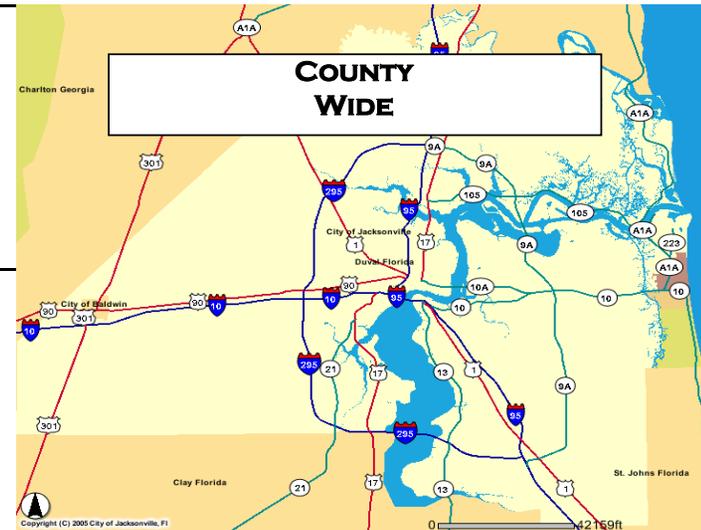
PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
None

PROGRAM:
Environmental/Quality of Life

Project Description:

Clean up of various contaminated sites.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	250,000		250,000					
Land								
Construction	7,250,000	500,000		3,000,000	3,500,000	250,000		
Contract Administration								
Total	\$ 7,500,000	\$ 500,000	\$ 250,000	\$ 3,000,000	\$ 3,500,000	\$ 250,000	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,500,000	500,000		2,274,840	3,500,000			
Project and Budget Transfers				725,160				
Pay Go-Current Revenue	4,500,000		250,000			250,000		
Total	\$ 7,500,000	\$ 500,000	\$ 250,000	\$ 3,000,000	\$ 3,500,000	\$ 250,000	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
6. Fire Station #25 (3 Bay) Replacement

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

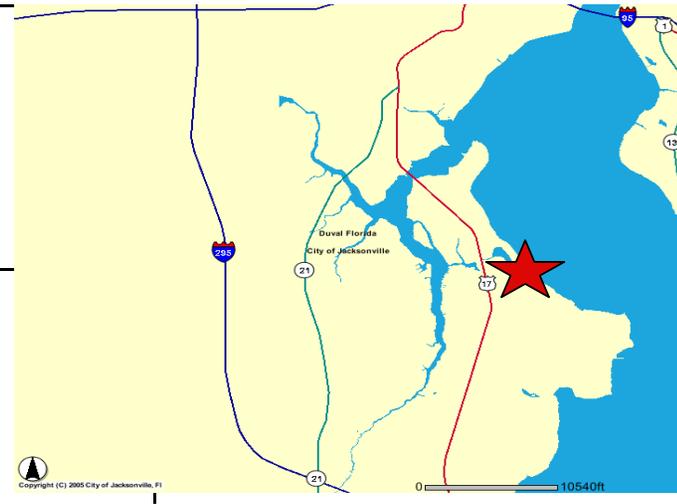
PROJECT COMPLETION DATE:
12/31/2015

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety

Project Description:

Replacement of Fire Station # 25, construction of a 3 Bay Fire Station. This replacement was recommended in the TriData Fire Station Location Report of 2001. Station 25 has been in service for more than 50 years and has become antiquated due to modern crew and equipment size. It also does not meet current ADA, female separation and code requirements.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	132,000						132,000	
Land	440,000						440,000	
Construction	2,095,233						2,095,233	
Contract Administration	360,000						360,000	
Art In Public Places	17,550						17,550	
Total	\$ 3,044,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,044,783	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,044,783						3,044,783	
Total	\$ 3,044,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,044,783	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	14,575							14,575
Equipment	21,111							21,111
Utilities	5,500							5,500
Maintenance								
Total	\$ 41,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,186

PROJECT TITLE:
7. Fire Station #2 Renovate Roof/Floor - TRIDATA

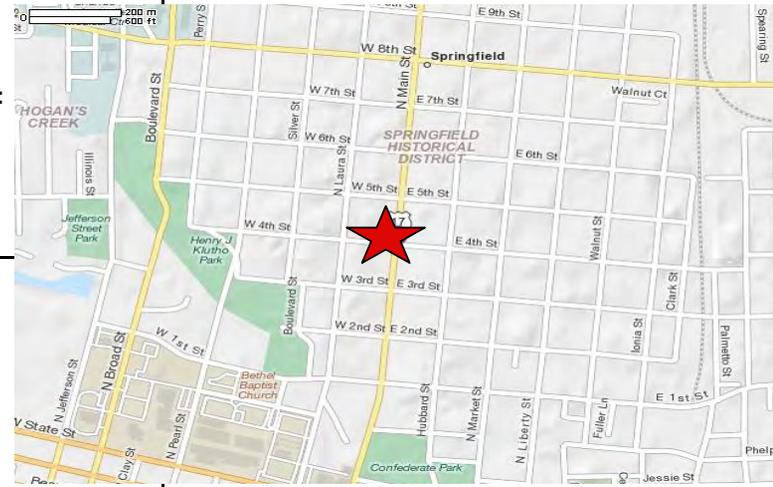
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
7/31/2011

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety



Project Description:
Renovate the interior of fire station and make structural repairs. Replace roof and windows.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	315,952		315,952					
Contract Administration								
Art In Public Places	2,318		2,318					
Total	\$ 318,270	\$ -	\$ 318,270	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go-Current Revenue	309,000		318,270					
Total	\$ 318,270	\$ -	\$ 318,270	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
8. Fire Station #56 Access Road/Gate - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
7/31/2011

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety



Project Description:

Construction of replacement Fire Station 56, prototype 3-Bay with access road to reduce response times until new station can be constructed.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	309,000		309,000					
Contract Administration								
Art In Public Places								
Total	\$ 309,000	\$ -	\$ 309,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go-Current Revenue	309,000		309,000					
Total	\$ 309,000	\$ -	\$ 309,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
9. EOC Hardening - Tridata

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
7/31/2011

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety



Project Description:

Renovation of existing Emergency Operations Center located at 515 N. Julia Street, 4th floor of JFRD building to maximize use of space.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	153,375		153,375					
Contract Administration								
Art In Public Places	1,125		1,125					
Total	\$ 154,500	\$ -	\$ 154,500	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 11/12</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	154,500		154,500					
Total	\$ 154,500	\$ -	\$ 154,500	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
10. Fire Station #61 New - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety

Project Description:

Build 3 Bay Fire Station at Brannon Field Rd. and Argyle Forest Blvd. to provide coverage in this area and reduce response time. Oakleaf Plantation



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	287,261			287,261				
Land	400,000			400,000				
Construction	1,935,375			1,935,375				
Contract Administration	233,349			233,349				
Art In Public Places	14,625			14,625				
Total	\$ 2,870,610	\$ -	\$ -	\$ 2,870,610	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,870,610			2,870,610				
Total	\$ 2,870,610	\$ -	\$ -	\$ 2,870,610	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	8,000				2,000	2,000	2,000	2,000
Utilities	20,000				5,000	5,000	5,000	5,000
Maintenance								
Total	\$ 28,000	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000

PROJECT TITLE:
11. Fire Station #62 New - TRIDATA

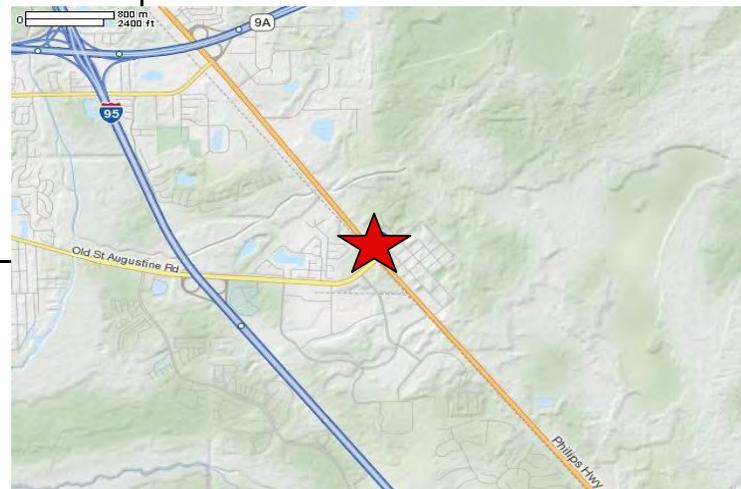
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:

Build new 3 Bay Fire Station at Old St. Augustine Rd. and Phillips Hwy. to provide additional coverage and reduce response times in this rapidly growing area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	295,422				295,422			
Land	400,000				400,000			
Construction	2,129,765				2,129,765			
Contract Administration	112,939				112,939			
Art In Public Places	16,094				16,094			
Total	\$ 2,954,220	\$ -	\$ -	\$ -	\$ 2,954,220	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,954,220				2,954,220			
Total	\$ 2,954,220	\$ -	\$ -	\$ -	\$ 2,954,220	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	6,000					2,000	2,000	2,000
Utilities	15,000					5,000	5,000	5,000
Maintenance								
Total	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000

PROJECT TITLE:
12. Fire Station #45 Relocate - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety

Project Description:
Relocate Fire Station #45



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	40,000					40,000		
Land	200,000					200,000		
Construction	2,742,126					2,742,126		
Contract Administration	40,000					40,000		
Art In Public Places	20,721					20,721		
Total	\$ 3,042,847	\$ -	\$ -	\$ -	\$ -	\$ 3,042,847	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,042,847					3,042,847		
Total	\$ 3,042,847	\$ -	\$ -	\$ -	\$ -	\$ 3,042,847	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	4,000						2,000	2,000
Utilities	10,000						5,000	5,000
Maintenance								
Total	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000

PROJECT TITLE:
13.Fire Station #63 New - TRIDATA

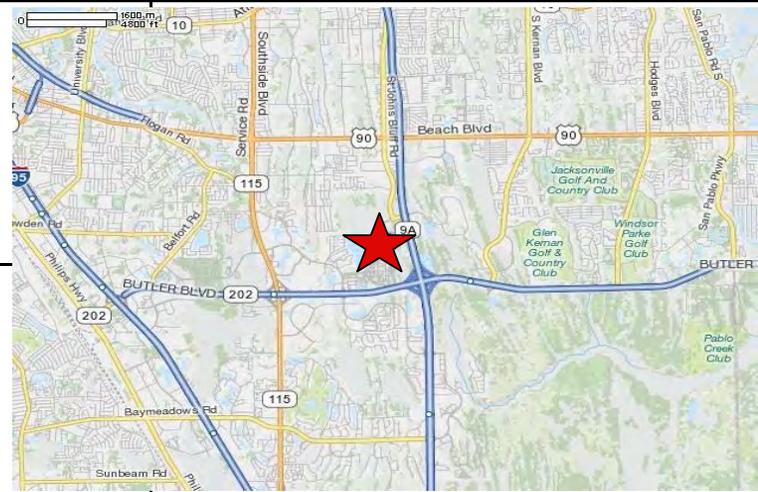
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:
Build 2 Bay Fire Station at St. Johns Town Center to fill the gap in coverage and reduce response times in rapidly growing area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	-							
Land	40,000					40,000		
Construction	2,940,626					2,940,626		
Contract Administration	40,000					40,000		
Art In Public Places	22,221					22,221		
Total	\$ 3,042,847	\$ -	\$ -		\$ -	\$ 3,042,847	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,042,847					3,042,847		
Total	\$ 3,042,847	\$ -		\$ -	\$ -	\$ 3,042,847	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	4,000						2,000	2,000
Utilities	10,000						5,000	5,000
Maintenance								
Total	\$ 14,000	\$ -	\$ -				\$ 7,000	\$ 7,000

PROJECT TITLE:
14. Fire Station #47 New - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

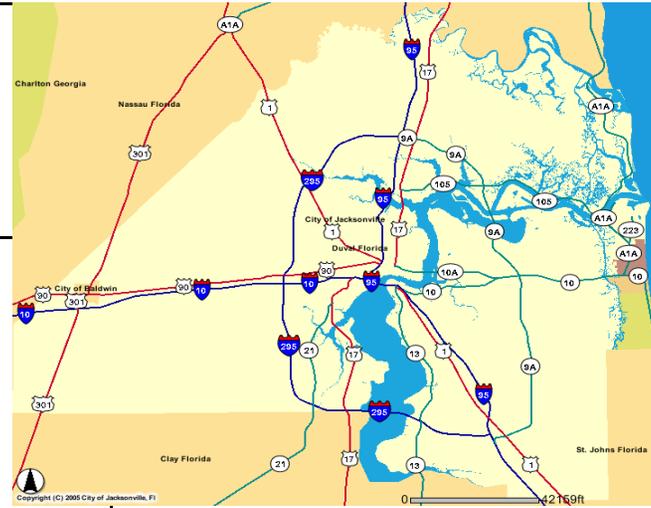
PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety

Project Description:

Construction of a prototype designed three bay Fire Station



Expenditure Plan:

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	40,000							40,000
Land	200,000							200,000
Construction	3,325,109							3,325,109
Contract Administration	40,000							40,000
Art In Public Places	25,127							25,127
Total	\$3,630,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,630,236

Funding Sources:

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,630,236							3,630,236
Total	\$3,630,236	-	\$ -	\$ 3,630,236				

Estimated Operating Budget Impact:

	<u>Total Est</u> <u>Cost</u>	<u>Prior Yrs</u> <u>Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
15. Fire Station #64 New TRIDATA

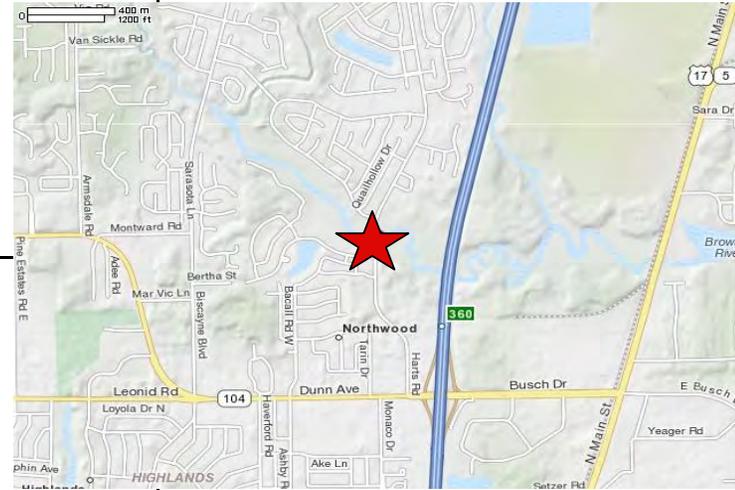
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:

Build 2 Bay Fire Station at Bertha Street and Harts Rd. to fill the gap in coverage and reduce response times in this area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000						40,000	
Land	200,000						200,000	
Construction	2,832,726						2,832,726	
Contract Administration	40,000						40,000	
Art In Public Places	21,406						21,406	
Total	\$ 3,134,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,132	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,134,132						3,134,132	
Total	\$ 3,134,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,132	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities	5,000							5,000
Maintenance	-							
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
16. Fire Station #17 Replacement -TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety



Project Description:

Replace Fire Station at existing location due to antiquated and outgrown facility. Apparatus no longer fit in existing station and station is not ADA compliant and does not provide for male/female separation.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000						40,000	
Land	-							
Construction	2,854,529						2,854,529	
Contract Administration	40,000						40,000	
Art In Public Places	21,571						21,571	
Total	\$ 2,956,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,956,100	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,956,100						2,956,100	
Total	\$ 2,956,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,956,100	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities	5,000							5,000
Maintenance								
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
17. Fire Station #12 Replacement - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

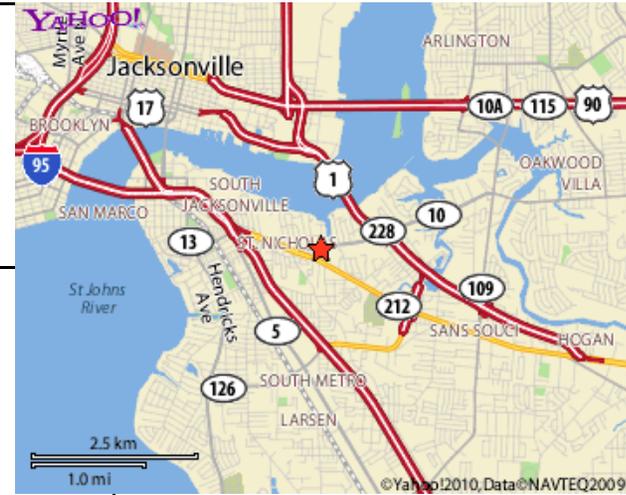
PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety

Project Description:

Replace 1-Bay Fire Station with a 2-Bay Fire Station at existing location. Current Station is located at 3408 Atlantic Blvd.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000							40,000
Land	-							
Construction	3,123,864							3,123,864
Contract Administration	40,000							40,000
Art In Public Places	23,606							23,606
Total	\$ 3,227,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,227,470

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,227,470							3,227,470
Total	\$ 3,227,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,227,470

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities	5,000							5,000
Maintenance								
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
18. Fire Station #36 Relocate - TRIDATA

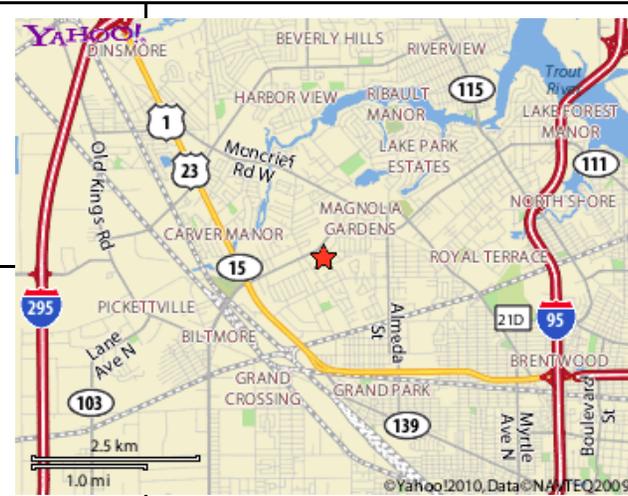
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
No Change

PROGRAM:
Public Safety



Project Description:

Relocate Fire Station in the same area as current facility. Current station can no longer adequately house staffing and apparatus.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000							40,000
Land	-							
Construction	3,217,864							3,217,864
Contract Administration	40,000							40,000
Art In Public Places	24,316							24,316
Total	\$ 3,322,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,322,180

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,322,180							3,322,180
Total	\$ 3,322,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,322,180

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities								
Maintenance	5,000							5,000
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
19. Fire Station #65 NEW - TRIDATA

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

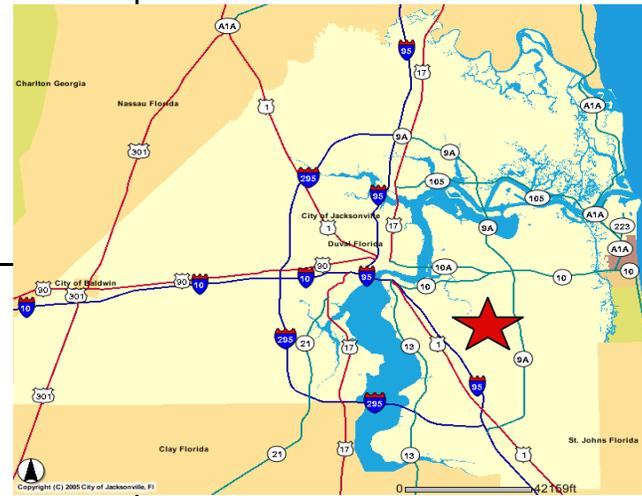
PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety

Project Description:

Build a new 2-Bay Fire Station in the vicinity of Atlantic Blvd and St. Johns Bluff to reduce response times in this rapidly growing area of town.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000							40,000
Land	200,000							200,000
Construction	3,019,364							3,019,364
Contract Administration	40,000							40,000
Art In Public Places	22,816							22,816
Total	\$ 3,322,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,322,180

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,322,180							3,322,180
Total	\$ 3,322,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,322,180

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities	5,000							5,000
Maintenance								
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
20. Fire Station #66 NEW - TRIDATA

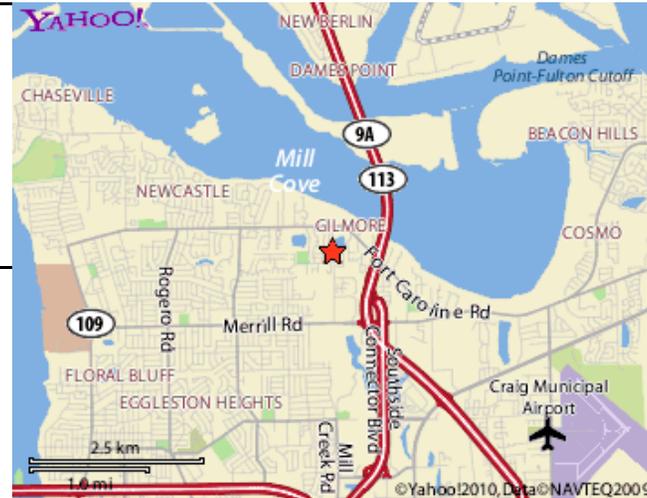
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:

Build a 2-Bay Fire Station at Merrill Rd. and Hartsfield. Station is necessary to fill the gap in coverage and reduce response times in rapidly growing area of county.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000							40,000
Land	200,000							200,000
Construction	3,118,281							3,118,281
Contract Administration	40,000							40,000
Art In Public Places	23,564							23,564
Total	\$ 3,421,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,421,845

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Debt Proceeds	3,421,845							3,421,845
Total	\$ 3,421,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,421,845

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							\$ 2,000
Utilities	5,000							\$ 5,000
Maintenance								
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
21. Fire Station #67 NEW - TRIDATA

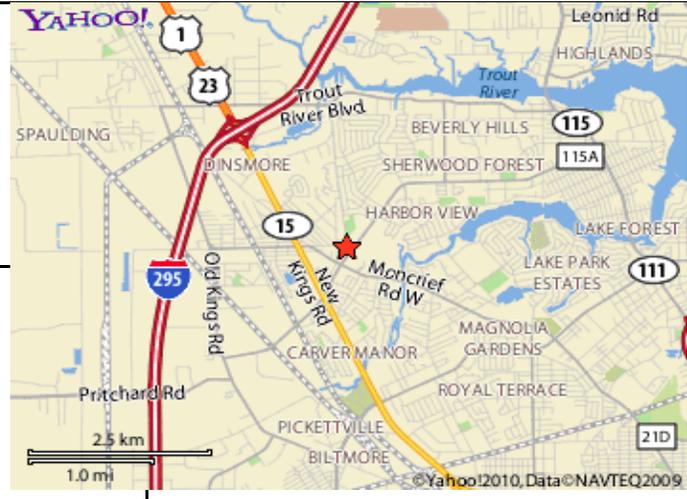
DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:

Build 2-Bay Fire Station at Fredricksburg Avenue and Sibbald Road to fill the gap in coverage and reduce response times to this area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	40,000							40,000
Land	200,000							200,000
Construction	3,220,167							3,220,167
Contract Administration	40,000							40,000
Art In Public Places	24,334							24,334
Total	\$ 3,524,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,524,501

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,524,501							3,524,501
Total	\$ 3,524,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,524,501

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies	2,000							2,000
Utilities	5,000							5,000
Maintenance								
Total	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000

PROJECT TITLE:
22. NAS Boat Marine 23 (Boat & Dock)

DEPARTMENT:
Fire and Rescue

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Increased Response Time

PROGRAM:
Public Safety



Project Description:

Cross staff engine / marine unit at NAS Jax from Fire Station 23. Dock and Marine unit is needed at NAS Jax to cover the Southern Quadrant of the waterways and reduce response time of marine emergencies.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	530,000							530,000
Contract Administration								
Art In Public Places								
Total	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 530,000

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	530,000							530,000
Total	\$ 530,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 530,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Supplies								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
23.Met Park Redevelopment

CIE REQUIREMENT:

LEVEL OF SERVICE IMPACT:

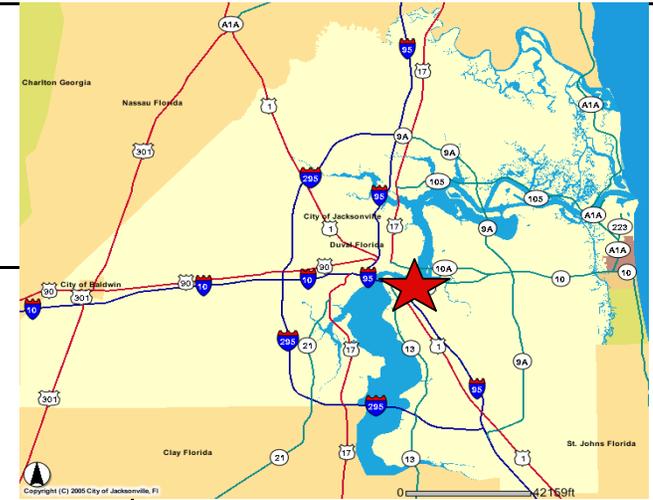
DEPARTMENT:
JEDC

PROJECT COMPLETION DATE:
TBD

PROGRAM:
Targeted Economic Development

Project Description:

This effort redefines the functional layout, creates a more efficient use of space, ensures flexibility for collocation of events and addresses the myriad of ongoing maintenance issues that plague the park's status as the premier open space in the City.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	1,745,556	1,745,556						
Land								
Construction	32,063,750	6,947,500				2,679,750	1,786,500	20,650,000
Contract Administration	2,036,718	342,718				300,000	200,000	1,194,000
Art In Public Places	242,250	52,500				20,250	13,500	156,000
Total	\$ 36,088,274	\$ 9,088,274	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 2,000,000	\$ 22,000,000

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD								22,000,000
Tree Mitigation Fund		2,000,000						
Projects & Budget Transfers	7,088,274	7,088,274						
Banking Fund-Debt Proceeds						3,000,000	2,000,000	
Total	\$ 36,088,274	\$ 9,088,274	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 2,000,000	\$ 22,000,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
24. Cecil North 100 acres of new wetlands

DEPARTMENT:
JEDC

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
None

PROGRAM:
Drainage



Project Description:
The St Johns Water Management District/ U.S. Army Corps of Engineers wetland permit requires the City to create 100 acres of wetlands to mitigate the impacts of proposed development at Cecil Commerce Center. Wetland to be created at 15-20 acres per year over the next 5 years. Once wetland mitigation area established, City must monitor for 5 years to ensure wetland has been established. City responsible for 71.32 acres. JAA responsible for remainder. Costs provided are for City portion only.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	100,000	100,000						
Land								
Construction	1,350,000	600,000	300,000	300,000	150,000			
Contract Administration	50,000	20,000	10,000	10,000	10,000			
Total	\$ 1,500,000	\$ 720,000	\$ 310,000	\$ 310,000	\$ 160,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	780,000		310,000	310,000	160,000			
Banking Fund-Debt Proceeds	720,000	720,000						
Total	\$ 1,500,000	\$ 720,000	\$ 310,000	\$ 310,000	\$ 160,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance	80,000	20,000		20,000	20,000	20,000		
Total	\$ 80,000	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ -	\$ -

PROJECT TITLE:
25. Americans with Disabilities Act (ADA)
Compliance within Parks/Upgrade Parks

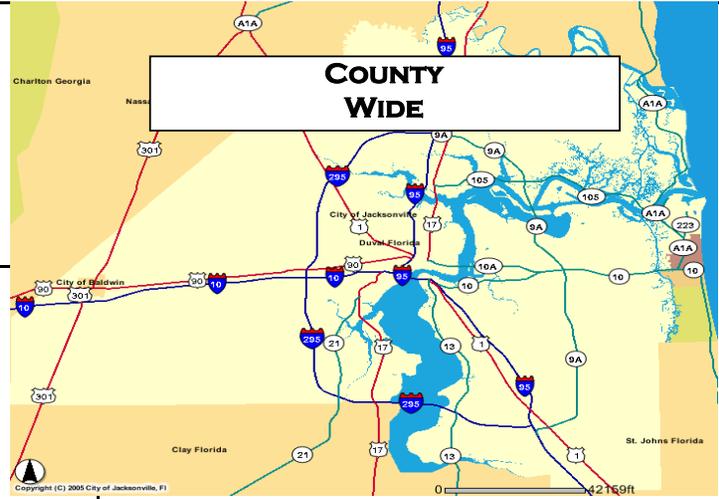
CIE REQUIREMENT:
Yes

LEVEL OF SERVICE IMPACT:
Required by terms of lawsuit settlement

DEPARTMENT:
R&C

PROJECT COMPLETION DATE:
9/30/2015

PROGRAM:
Parks



Project Description:
Upgrade parks as noted per fiscal year to ensure ADA compliance, per each park's deficiencies. FY 10/11- Klutho, Hollybrook, Liverman, Kooker, Landon, Lem Merrett. This project will provide a better quality of life to our citizens with disabilities.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land	1,555,531	1,555,531						
Construction	5,900,000	2,900,000	1,000,000	500,000	500,000	500,000	500,000	
Contract Administration								
Total	\$ 7,455,531	\$ 4,455,531	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Funding Sources:

	<u>Total Est</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Tree Mitigation	300,000	300,000						
Interest & Revenue Approp.	276,176	276,176						
Banking Fund-Debt Proceeds	694,726	694,726						
Project & Budget Transfers	1,329,098	1,329,098						
Pay Go - Current Revenues	4,855,531	1,855,531	1,000,000	500,000	500,000	500,000	500,000	
Total	\$ 7,455,531	\$ 4,455,531	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
26. Florida Inland Navigation District (FIND)
Projects

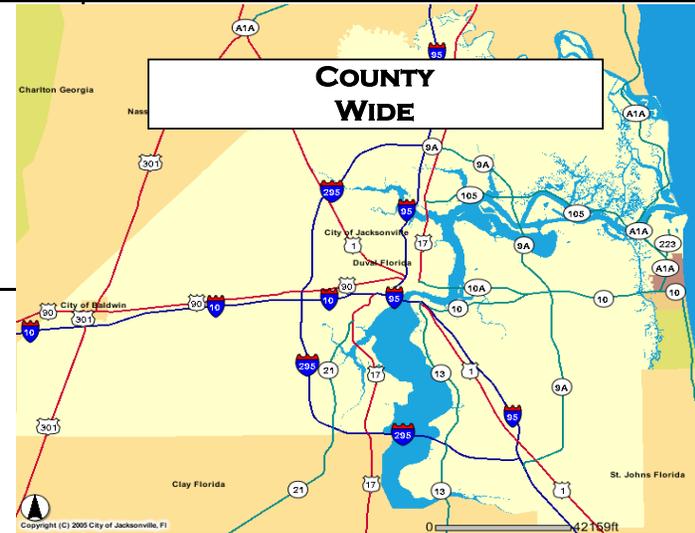
DEPARTMENT:
R&C

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2015

Level of Service Impact
TBD

PROGRAM:
Parks



Project Description:

The FIND sponsors projects to keep up the Atlantic Intracoastal Waterway. As such, the City intends on providing support and financing projects on the Intracoastal Waterway to better the quality of life of our city and the Beaches area communities.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	4,800,000			1,200,000	1,200,000	1,200,000	1,200,000	
Contract Administration								
Total	\$ 4,800,000	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	2,400,000			600,000	600,000	600,000	600,000	
Grant(s)-FIND/Other	2,400,000			600,000	600,000	600,000	600,000	
Total	\$ 4,800,000	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:

27. Joe Carlucci Boat Ramp (FIND)

DEPARTMENT:

R&C

CIE REQUIREMENT:

No

PROJECT COMPLETION DATE:

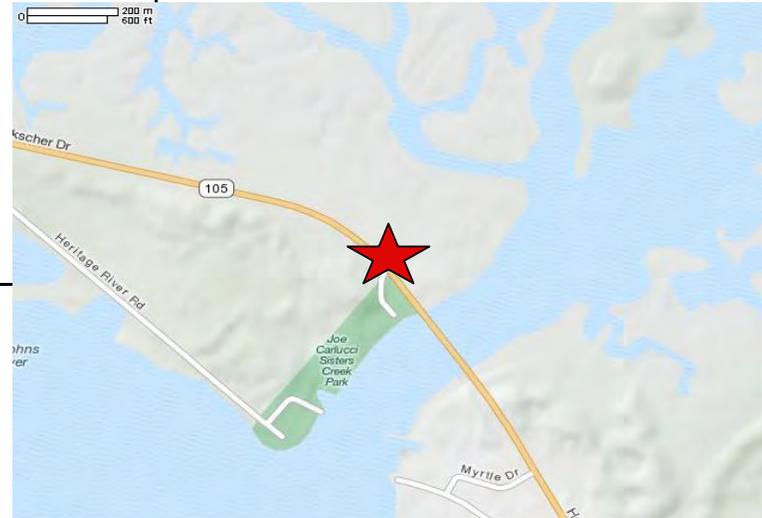
9/30/2011

Level of Service Impact

TBD

PROGRAM:

Parks

**Project Description:**

This project will include construction of additional parking and shoreline stabilization at the Joe Carlucci Boat Ramp.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	54,000		54,000					
Land								
Construction	617,500	167,500	450,000					
Contract Administration								
Total	\$ 671,500	\$ -	\$ 504,000	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	279,000		279,000					
Grant(s)-FIND/Other	392,500	167,500	225,000					
Total	\$ 671,500	\$ 167,500	\$ 504,000	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:

28. Sister's Creek Dock and Pump Out (FIND)

CIE REQUIREMENT:

No

Level of Service Impact

TBD

DEPARTMENT:

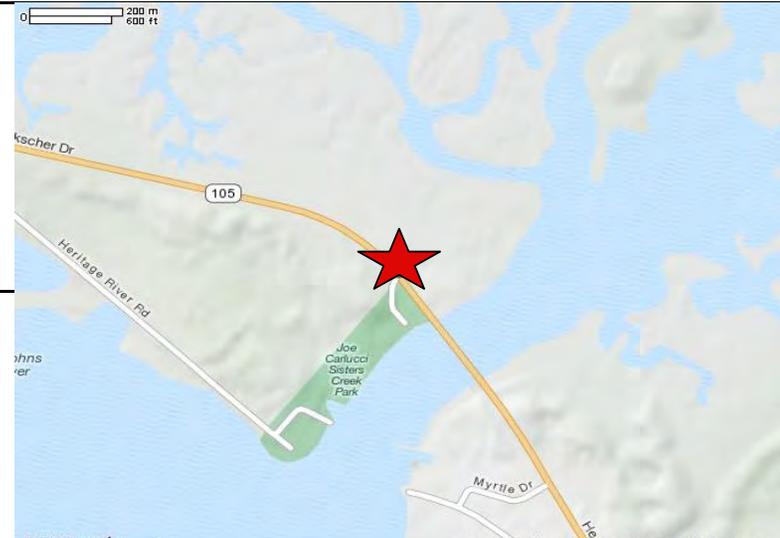
R&C

PROJECT COMPLETION DATE:

9/30/2011

PROGRAM:

Parks

**Project Description:**

This project will consist of the construction of docks and a pump out of the station.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	64,800		64,800					
Land								
Construction	540,000		540,000					
Contract Administration								
Total	\$ 604,800	\$ -	\$ 604,800	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	334,800		334,800					
Grant(s)-FIND/Other	270,000		270,000					
Total	\$ 604,800	\$ -	\$ 604,800	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:

29. Harborview Restroom (FIND)

CIE REQUIREMENT:

No

Level of Service Impact

TBD

DEPARTMENT:

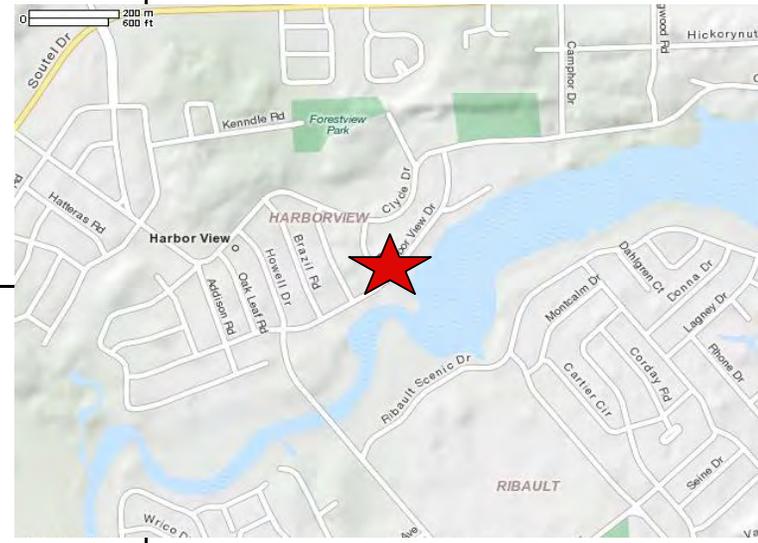
R&C

PROJECT COMPLETION DATE:

9/30/2011

PROGRAM:

Parks

**Project Description:**

The purpose of this project will be to construct a restroom at the Harborview Boat Ramp.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	42,000		42,000					
Land								
Construction	403,533	53,533	350,000					
Contract Administration								
Total	\$ 445,533	\$ 53,533	\$ 392,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	217,000		217,000					
Grant(s)-FIND/Other	228,533	53,533	175,000					
Total	\$ 445,533	\$ 53,533	\$ 392,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:

30. Mayport Boat Ramp (FIND)

CIE REQUIREMENT:

No

Level of Service Impact

TBD

DEPARTMENT:

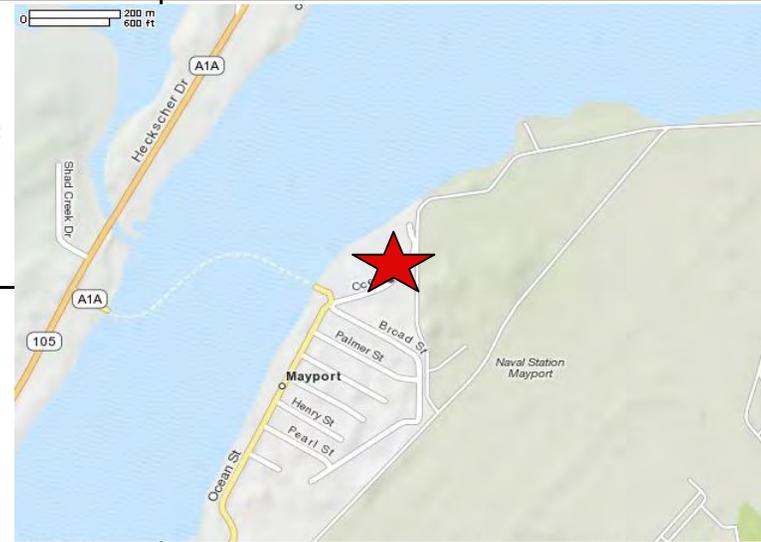
R&C

PROJECT COMPLETION DATE:

9/30/2011

PROGRAM:

Parks

**Project Description:**

This FIND project will include the design of dock renovation for Mayport Boat Ramp as well as its extension.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	126,000		126,000					
Land								
Construction								
Contract Administration								
Total	\$ 126,000	\$ -	\$ 126,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	66,000		66,000					
Grant(s)-FIND/Other	60,000		60,000					
Total	\$ 126,000	\$ -	\$ 126,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:

31. Fair Relocation Phase I

CIE REQUIREMENT:

No

Level of Service Impact

TBD

DEPARTMENT:

R&C

PROJECT COMPLETION DATE:

9/30/2015

PROGRAM:

Parks



Project Description:

This project involves the relocation of the fair.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	8,000,000			1,000,000	2,000,000	5,000,000		
Contract Administration								
Total	\$ 8,000,000	\$ -	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 5,000,000	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund Debt Proceeds	-							
TBD	8,000,000			1,000,000	2,000,000	5,000,000		
Pay Go - Current Revenues	-							
Total	\$ 8,000,000	\$ -	\$ -	\$ 1,000,000	\$ 2,000,000	\$ 5,000,000	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
32. Park Capital Projects

DEPARTMENT:
R&C

CIE REQUIREMENT:
No

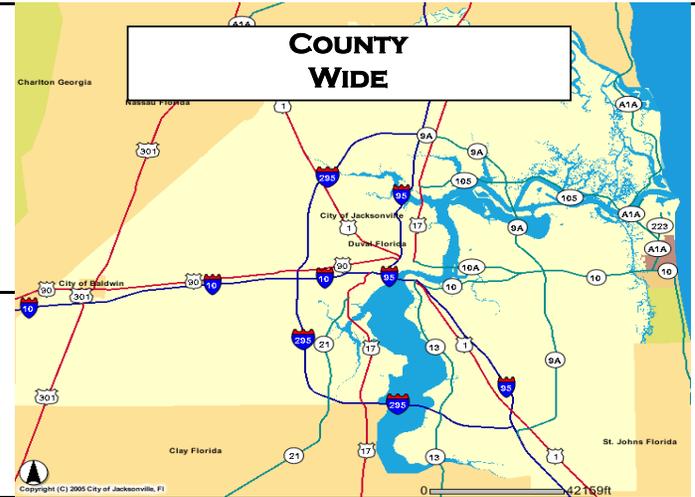
PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Parks, Recreation, Entertainment, and

Project Description:

This project is a countywide project intended to be used for maintenance, upgrades, and repairs and land acquisition associated with existing parks in Duval County.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	27,415,166	13,919,316	2,800,000	2,800,000	2,800,000	2,800,000	2,295,850	
Contract Administration								
Art In Public Places								
Total	\$ 27,415,166	\$ 13,919,316	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,295,850	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund Debt Proceeds	10,291,770	3,000,000	2,441,770		2,800,000	2,050,000		
Pay Go - Current Revenues	3,404,080		358,230			750,000	2,295,850	
Transferred Debt	4,445,716	4,445,716						
Projects/Budget Transfers	9,273,600	6,473,600		2,800,000				
Total	\$ 27,415,166	\$ 13,919,316	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,800,000	\$ 2,295,850	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
33. Park Land Acquisition

DEPARTMENT:
R&C

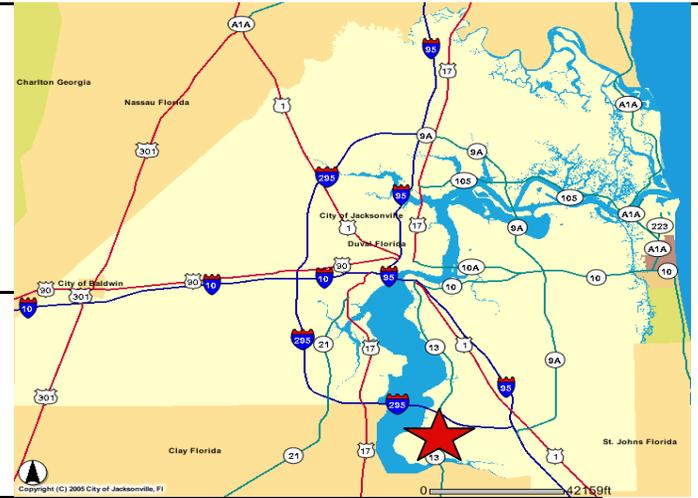
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Parks, Recreation, Entertainment, and

Project Description:
Acquisition of new park land.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land	\$ 3,000,000		\$ 3,000,000					
Construction								
Contract Administration								
Art In Public Places								
Total	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund Debt Proceeds	3,000,000		3,000,000					
Total	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
34. Countywide, City Maintained St. Johns River Bulkhead, Assessment and Restoration

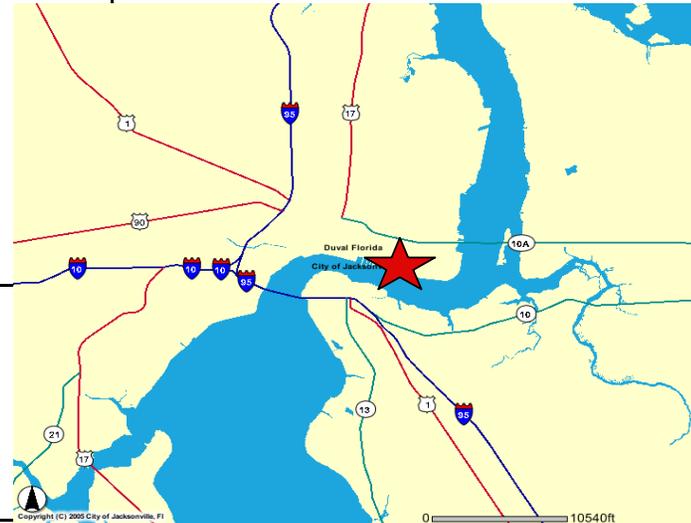
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Environment/Quality of Life



Project Description:

Assessment and restoration of City maintained portions of the St. Johns River Bulkheads. Work includes initial assessment and project prioritization based on currently known information on age and conditions of the bulkheads; Physical inspections and reporting recommending corrective actions; design and construction of the needed improvements and development and execution of a periodic Preventative Maintenance Inspection Program.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	1,835,000	1,835,000						
Engineering/Design								
Land								
Construction	7,965,000	1,965,000		2,000,000	2,000,000	2,000,000		
Contract Administration								
Total	\$ 9,800,000	\$ 3,800,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	9,800,000	3,800,000		2,000,000	2,000,000	2,000,000		
Total	\$ 9,800,000	\$ 3,800,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$	\$	\$	\$	\$	\$	\$	\$

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
35. Temporary Storm Debris Site Improvements

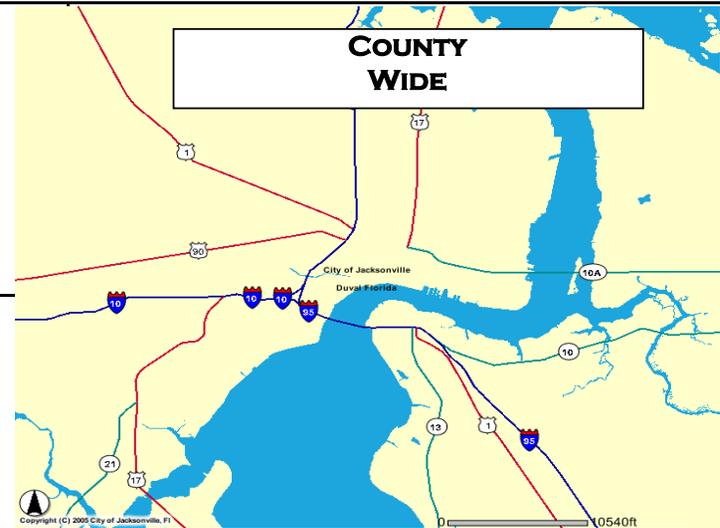
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Environment/Quality of Life



Project Description:

Prepare temporary debris sites in advance of storms to allow the debris management plan to be put into service as quickly as possible. Work includes clearing sites and constructing a perimeter road.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	800,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000
Contract Administration								
Total	\$ 800,000	\$ 200,000	\$ 100,000					

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD	100,000							100,000
Pay Go - Current Revenues	700,000	200,000	100,000	100,000	100,000	100,000	100,000	
Total	\$ 800,000	\$ 200,000	\$ 100,000					

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$	\$	\$	\$	\$	\$	\$	\$

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
36. Ed Ball Building

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Consolidates government offices

PROGRAM:
Government Facilities



Project Description:

Renovate all floors of the Ed Ball Building to accept new tenants. Location: 214 Hogan Street. Work to include relocation of the data center from Annex, and parking garage restoration.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	750,000	750,000						
Land								
Construction	52,155,854	49,178,354	2,977,500					
Contract Administration	1,824,876	1,188,810	636,066					
Art In Public Places	37,500	15,000	22,500					
Total	\$ 54,768,230	\$ 51,132,164	\$ 3,636,066	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	54,768,230	51,132,164	3,636,066					
Total	\$ 54,768,230	\$ 51,132,164	\$ 3,636,066	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities	4,056,200	911,000	951,000	994,000	1,040,000	1,071,200		
Maintenance	7,233,850	1,795,000	1,795,000	1,795,000	1,795,000	1,848,850	3% increase	
Total	\$ 11,290,050	\$ 2,706,000	\$ 2,746,000	\$ 2,789,000	\$ 2,835,000	\$ 2,920,050	3% increase	

PROJECT TITLE:
37. Governmental Facilities Capital
Maintenance

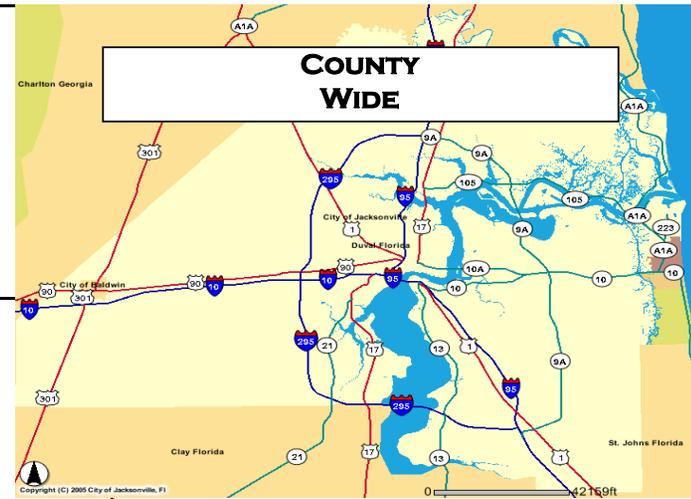
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
Maintain investment in Public Buildings

PROGRAM:
Government Facilities



Project Description:

Provide major repairs for various Public buildings, countywide; e.g., replace roof, chillers, etc.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	4,562,552	1,562,552	600,000	600,000	600,000	600,000	600,000	
Land								
Construction	43,801,714	20,301,714	4,300,000	4,800,000	4,800,000	4,800,000	4,800,000	
Contract Administration	4,100,000	1,100,000	600,000	600,000	600,000	600,000	600,000	
Total	\$ 52,464,266	\$ 22,964,266	\$ 5,500,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Interest & Revenue App	5,500,000		5,500,000					
Project and Budget Transfers	6,000,000			6,000,000				
Pay Go-Current Revenue	18,937,636	1,847,636			5,090,000	6,000,000	6,000,000	
Banking Fund-Debt Proceeds	22,026,630	21,116,630			910,000			
Total	\$ 52,464,266	\$ 22,964,266	\$ 5,500,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
38.Godbold (Haverty's/YMCA) Building
Purchase

DEPARTMENT:
Public Works

CIE REQUIREMENT:

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Government Facilities



Project Description:
Purchase Godbold Building

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction								
Contract Administration	19,743,625	6,743,625			13,000,000			
Total	\$ 19,743,625	\$ 6,743,625	\$ -	\$ -	\$ 13,000,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	19,743,625	6,743,625			13,000,000			
Total	\$ 19,743,625	\$ 6,743,625	\$ -	\$ -	\$ 13,000,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

PROJECT TITLE:
39.Supervisor of Elections - Purchase Gateway
Offices

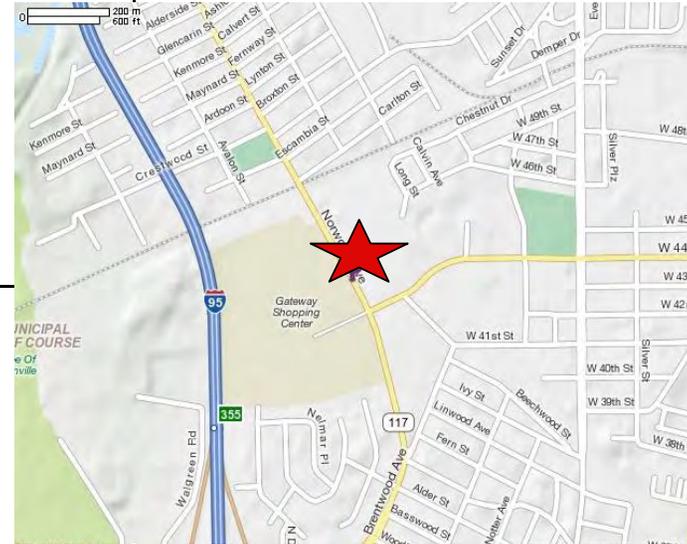
DEPARTMENT:
Public Works

CIE REQUIREMENT:

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Government Facilities



Project Description:
Purchase Gateway Offices for use by the Supervisor of Elections.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction								
Contract Administration	2,247,000		2,247,000					
Total	\$ 2,247,000	\$ -	\$ 2,247,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,247,000		2,247,000					
Total	\$ 2,247,000	\$ -	\$ 2,247,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
40. Duval County Courthouse Facilities

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:

PROGRAM:
Government Facilities

Project Description:

To construct the new Duval County Courthouse Facilities.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	107,750,000	107,750,000						
Engineering/Design	107,750,000	107,750,000						
Land								
Construction	134,500,000	58,000,000	76,500,000					
Contract Administration								
Total	\$ 350,000,000	\$ 273,500,000	\$ 76,500,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	340,000,000	263,500,000	76,500,000					
Interest/Revenue Appropriation	10,000,000	10,000,000						
Total	\$ 350,000,000	\$ 273,500,000	\$ 76,500,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
41. Northbank Riverwalk Renovations

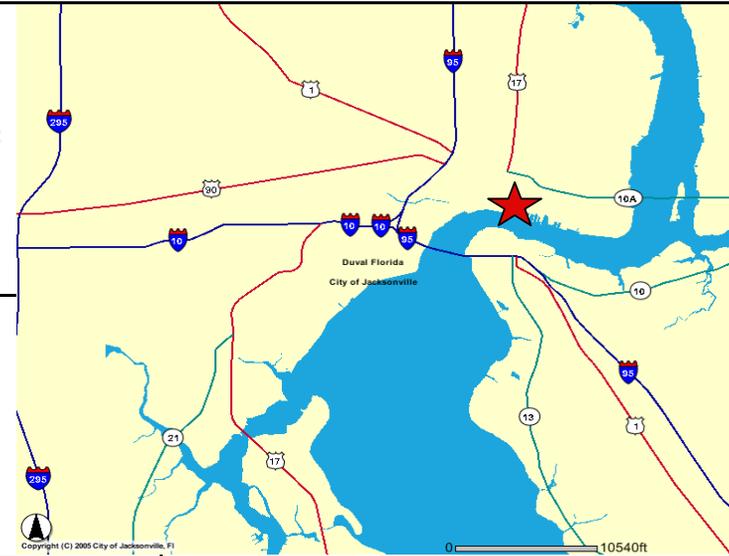
DEPARTMENT:
Public Works

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Public Facilities



Project Description:

Complete study, design and construction of riverwalk extension from the Fuller Warren Bridge toward Memorial Park along the riverfront. The Riverwalk is an important aspect of downtown. It provides a quality of life for citizens and an attraction for visitors to visit the area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	380,000	380,000						
Land								
Construction	36,828,014	27,328,014			3,500,000	3,000,000	3,000,000	
Contract Administration								
Total	\$ 37,208,014	\$ 27,708,014	\$ -	\$ -	\$ 3,500,000	\$ 3,000,000	\$ 3,000,000	\$ -

Funding Sources:

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund Debt Proceeds	\$ 9,880,000	380,000			3,500,000	3,000,000	3,000,000	
Project/Budget Transfers	27,328,014	27,328,014						
Total	\$ 37,208,014	\$ 27,708,014	\$ -	\$ -	\$ 3,500,000	\$ 3,000,000	\$ 3,000,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
42. Southbank Riverwalk Renovations

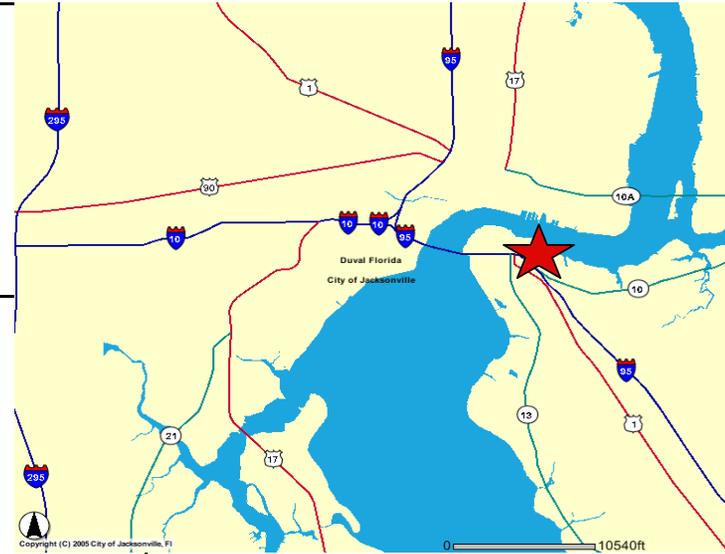
DEPARTMENT:
Public Works

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Public Facilities



Project Description:

Complete study, design and construction of riverwalk extension along the riverfront. The Riverwalk is an important aspect of downtown. It provides a quality of life for citizens and an attraction for visitors.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	-							
Engineering/Design	-							
Land								
Construction	17,567,322	9,567,322		2,000,000	2,000,000	2,000,000	2,000,000	
Contract Administration	-							
Total	\$ 17,567,322	\$ 9,567,322	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -

Funding Sources:

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project and Budget Transfers	\$ 2,000,000			2,000,000				
Banking Fund-Debt Proceeds	15,567,322	9,567,322			2,000,000	2,000,000	2,000,000	
Total	\$ 17,567,322	\$ 9,567,322	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
43. Alta Drive/Yellow Bluff Road

DEPARTMENT:
Public Works

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Improves traffic circulation

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

Alta (9A to New Berlin, expand 2 lanes to 4, undivided – bridge involved)



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	150,000	150,000						
Land								
Construction	14,350,000	600,000						13,750,000
Contract Administration								
Total	\$ 14,500,000	\$ 750,000	\$ -	\$ 13,750,000				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD	13,750,000							13,750,000
Prior Years Authorization	750,000	750,000						
Total	\$ 14,500,000	\$ 750,000						\$ 13,750,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:

44. Chaffee Road

DEPARTMENT:

Public Works

CIE REQUIREMENT:

Yes

PROJECT COMPLETION DATE:

TBD

LEVEL OF SERVICE IMPACT:

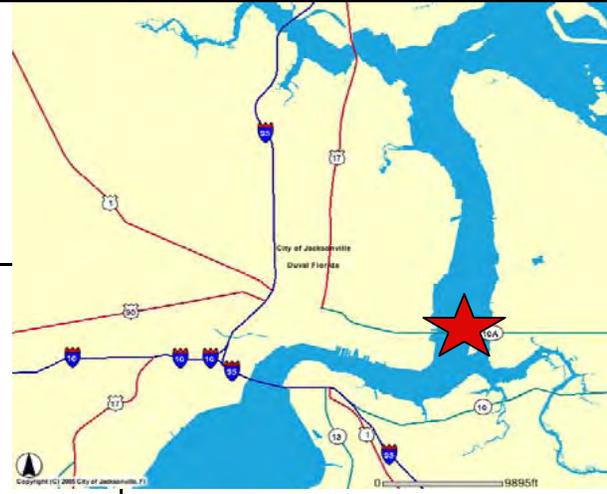
Improved traffic circulation

PROGRAM:

Roads/Infrastructure/Transportation

Project Description:

Chaffee (I-10 to Normandy, expand 2 lanes to 4, undivided)

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	300,000	300,000						
Land								
Construction	26,000,000	700,000						25,300,000
Contract Administration								
Total	\$ 26,300,000	\$ 1,000,000	\$ -	\$ 25,300,000				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	1,000,000	1,000,000						
TBD	25,300,000							25,300,000
Total	\$ 26,300,000	\$ 1,000,000	\$ -	\$ 25,300,000				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
45. 8th St.-I-95 to Blvd. Landscaping/Tree planting hardscape

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

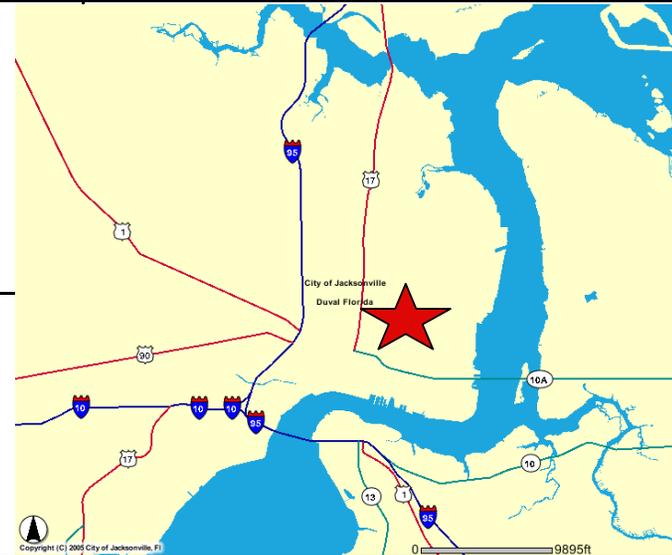
PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Improve (visual) entranceway to hospital complex & Springfield area

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

Improvements within the existing R/W to match recently completed surface improvements on 8th St. between Main and Blvd. Located on 8th St. Improve entry to the Shands Medical Campus.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	150,000				150,000			
Land								
Construction	1,150,000				1,150,000			
Contract Administration								
Total	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	1,300,000				1,300,000			
Total	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
46. Intersection Improvements, Bridge, misc construction

DEPARTMENT:
Public Works

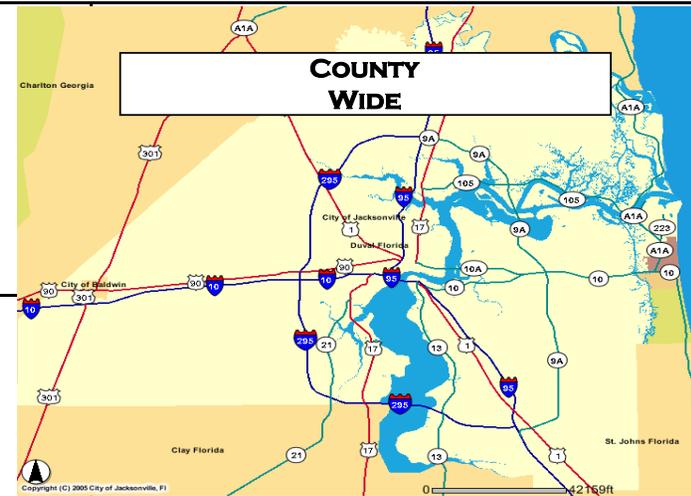
CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT
Provides funding to improve traffic flow at intersections

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:
Improve traffic capacity and flow by reconstructing intersections countywide; Work includes adding lanes, extending lanes and signal upgrades to reduce congestion at intersections.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	25,086,580	24,286,580	200,000	200,000	200,000	200,000		
Land	350,000	150,000	50,000	50,000	50,000	50,000		
Construction	11,450,000	3,750,000	1,250,000	1,250,000	1,250,000	1,750,000	2,000,000	200,000
Contract Administration								
Total	\$ 36,886,580	\$ 28,186,580	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000	\$ 200,000

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD	200,000							200,000
Tree Mitigation Fund	100,000	100,000						
Pay Go	12,643,290	12,643,290						
Banking Fund-Debt Proceeds	23,943,290	15,443,290	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000	
Total	\$ 36,886,580	\$ 28,186,580	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000	\$ 2,000,000	\$ 200,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
47. Coastline Drive and the Riverwalk - Repairs

DEPARTMENT:
Public Works

CIE REQUIREMENT:
Yes

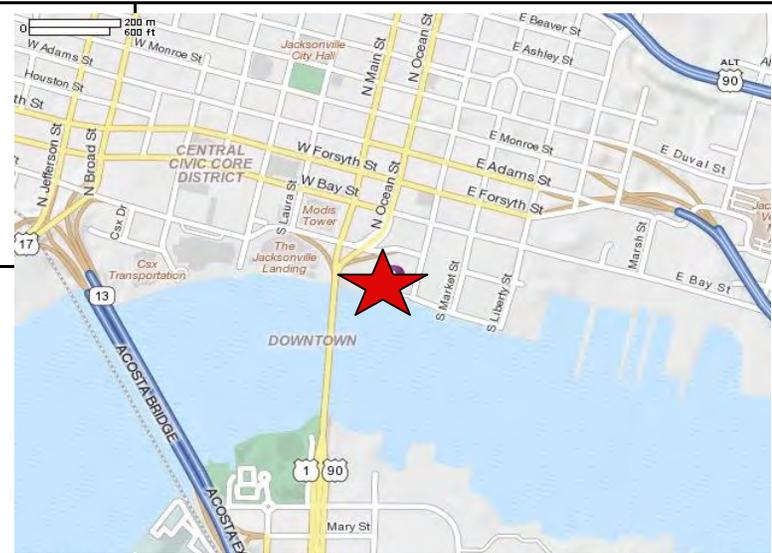
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

Determine and effect repairs to failed/failing piles and other structural elements which support portions of Coastline Drive and the Northbank Riverwalk in the vicinity of the Hyatt Hotel.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	500,000	500,000						
Land								
Construction	3,000,000	2,000,000	1,000,000					
Contract Administration	200,000	200,000						
Total	\$ 3,700,000	\$ 2,700,000	\$ 1,000,000	\$ -				

Funding Sources:

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,700,000	2,700,000	1,000,000					
Total	\$ 3,700,000	\$ 2,700,000	\$ 1,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project Title:
48. Roadway Resurfacing

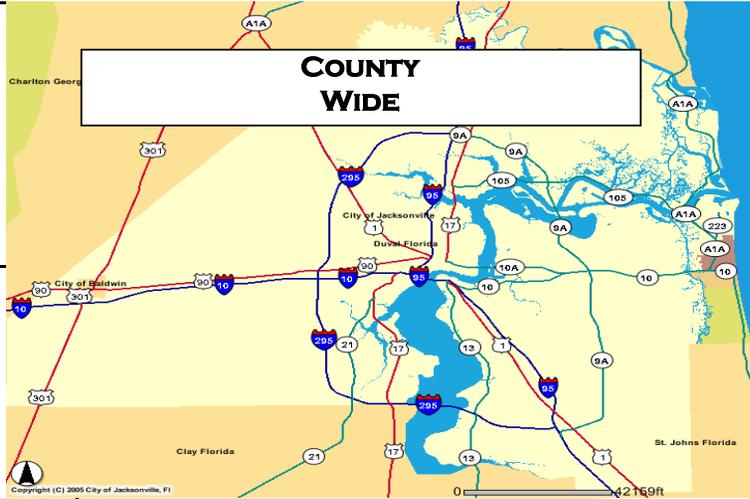
DEPARTMENT:
Public Works

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Repairs and upgrades public drainage infrastructure

PROGRAM:
Roads/Infrastructure/Transportation



Project Description:
Proactive milling and resurfacing program for the 3400+ miles of city maintained roadways. Periodic milling and resurfacing will improve the life of each roadway while reducing annual maintenance cost and improving rideability for the motoring public.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	7,497,500	1,400,000	1,200,000	1,660,300	1,487,200	250,000	1,500,000	
Land								
Construction	102,004,107	39,599,107	9,600,000	11,679,400	12,025,600	14,100,000	15,000,000	17,425,279
Contract Administration	9,097,500	2,600,000	1,200,000	1,660,300	1,487,200	650,000	1,500,000	
Total	\$136,024,386	\$ 43,599,107	\$ 12,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 18,000,000	\$ 17,425,279

Funding Sources:

	<u>Total Est</u>	<u>Prior Yrs</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD	17,425,279							\$ 17,425,279
Pay Go	704,150						704,150	
Project/Budget Transfers	-							
Banking Fund-Debt Proceeds	117,894,957	43,599,107	12,000,000	15,000,000	15,000,000	15,000,000	17,295,850	
Total	\$136,024,386	\$ 43,599,107	\$ 12,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 18,000,000	\$ 17,425,279

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:

49. San Marco (Naldo to Riverplace)

DEPARTMENT:

Public Works

CIE REQUIREMENT:

No

PROJECT COMPLETION DATE:

9/30/2011

LEVEL OF SERVICE IMPACT:

TBD

PROGRAM:

Roads/Infrastructure/Transportation

Project Description:

Improve Downtown Entranceway: Streetscape, Landscape, and Signal upgrades of San Marco Blvd. From Hendricks Avenue to Riverplace Blvd.

**Expenditure Plan:**

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	\$ 800,000	\$ 800,000						
Engineering/Design	\$ 200,000	200,000						
Land								
Construction	\$ 10,200,500	4,200,500	6,000,000					
Contract Administration	\$ 300,000	300,000						
Total	\$ 11,500,500	\$ 5,500,500	\$ 6,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Tree Mitigation	200,000	200,000						
Banking Fund-Debt Proceeds	11,300,500	5,300,500	6,000,000					
Total	\$ 11,500,500	\$ 5,500,500	\$ 6,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
50. Sidewalk Construction and Repair

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

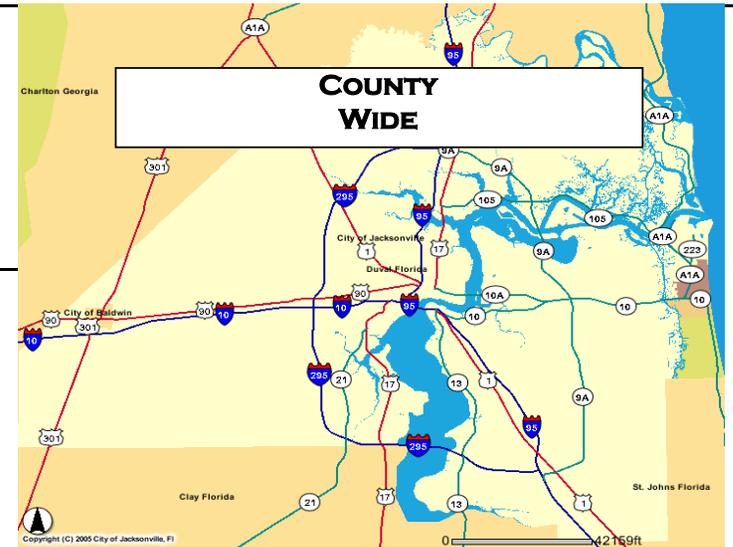
PROJECT COMPLETION DATE:
9/30/2015

LEVEL OF SERVICE IMPACT:
Repair hazardous sidewalks

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

Repair cracked sidewalks countywide. Program reduces the city's liability from pedestrians due to the potential to fall on uneven surfaces.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development	39,877	39,877						
Engineering/Design								
Land								
Construction	14,000,000	5,000,000	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	
Contract Administration								
Total	\$ 14,039,877	\$ 5,039,877	\$ 3,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go - Current Revenues	5,039,877	539,877		1,500,000		1,500,000	1,500,000	
Banking Fund-Debt Proceeds	9,000,000	4,500,000	3,000,000		1,500,000			
Total	\$ 14,039,877	\$ 5,039,877	\$ 3,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
52. Jacksonville Transportation Center Towers

DEPARTMENT:
PW

CIE REQUIREMENT:
No

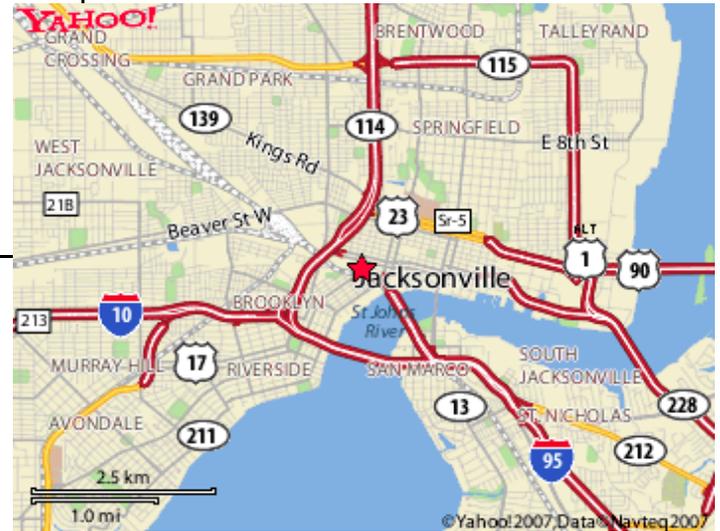
PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
None

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

City funding match required for the Jacksonville Transportation Authority's effort to secure full funding for the Jacksonville Transportation Center.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	3,473,750							3,473,750
Contract Administration	1,500,000							1,500,000
Art In Public Places	26,250							26,250
Total	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	5,000,000							5,000,000
Total	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
53. MCC Prisoner Housing Units

DEPARTMENT:
Sheriff

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Public Safety

Project Description:

It is essential (and a consultant's study supports this conclusion) to plan for and construct a 125,000sf medium/minimum security housing/processing facility located at 4727 Lannie Road. Infrastructure issues involve isolation cells and increased capacities in food service, laundry, medical, warehousing, classroom space, and water service. Staffing for the project and related infrastructure issues, such as on-going maintenance and security is also required



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design	2,466,000					1,000,000	500,000	966,000
Land								
Construction	135,398,152					2,977,500	8,436,250	123,984,402
Contract Administration	5,000,000					1,000,000	1,000,000	3,000,000
Art In Public Places	1,023,160					22,500	63,750	936,910
Total	\$143,887,312	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 10,000,000	\$128,887,312

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	143,887,312					5,000,000	10,000,000	128,887,312
Total	\$143,887,312	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 10,000,000	\$128,887,312

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE	128							128
Wages + Benefits	1,950,000							1,950,000
Utilities	153,000							153,000
Maintenance								
Total	\$ 2,103,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,103,128

PROJECT TITLE:
54. JSO Firing Range - FSCJ Improvements

DEPARTMENT:
Sheriff

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
TBD

PROGRAM:
Public Safety

Project Description:

First phase of improving gun range in partnership with Florida State College at Jacksonville.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,000,000		2,000,000					
Contract Administration								
Art In Public Places								
Total	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Interest & Revenue	2,000,000		1,000,000	1,000,000				
Banking Fund-Debt Proceeds	2,000,000		1,000,000	1,000,000				
Total	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE	-							
Wages + Benefits	-							
Utilities	-							
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

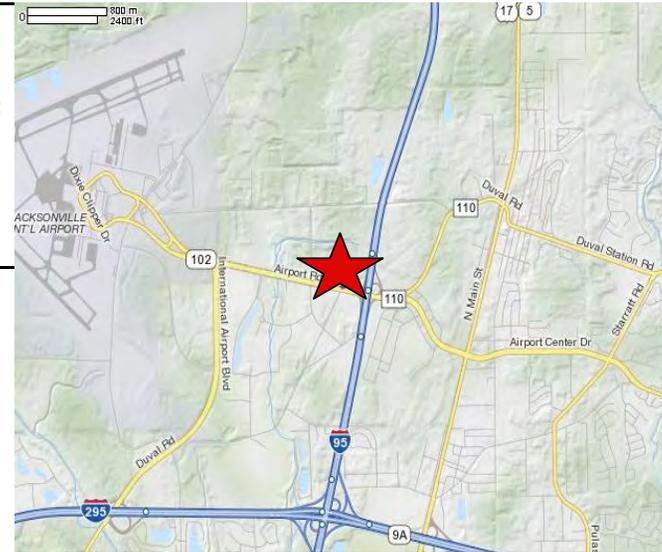
PROJECT TITLE:
55. Airport Road Sidewalk

CIE REQUIREMENT:

LEVEL OF SERVICE IMPACT:

DEPARTMENT:
Jacksonville Economic
Development Commission
PROJECT COMPLETION DATE:
9/30/2012

PROGRAM:



Project Description:

Development and installation of a pedestrian sidewalk along the southside of Airport Road providing pedestrians a safe connection from the hotels and restaurants (west of I-95) to the River City Marketplace Shopping Center (east of I-95).

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>
Project Development							
Engineering/Design	65,000		65,000				
Land	235,000		235,000				
Construction	-						
Contract Administration	-						
Art In Public Places							
Total	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Tax Increment District	450,000		300,000					
Total	\$ 450,000	\$ -	\$ 300,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE	-							
Wages + Benefits	-							
Utilities	-							
Maintenance	-							
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
56. Southbank Riverwalk Renovations

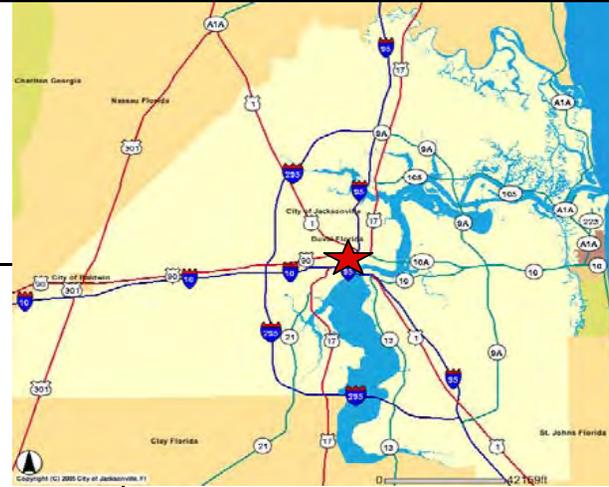
DEPARTMENT:
Jacksonville Economic Development

CIE REQUIREMENT:

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:

PROGRAM:



PROJECT TITLE:
SW 1. Avenue B/Zinnia Ave Box Culvert

DEPARTMENT:
Public Works

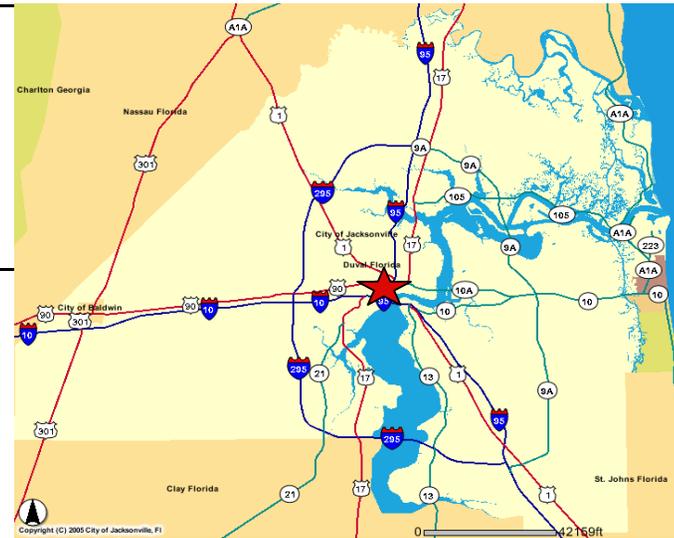
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:
Install box culvert. Ave B south of Moncrief Rd.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,350,000		1,000,000	1,350,000				
Contract Administration								
Total	\$ 2,350,000	\$ -	\$ 1,000,000	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	2,350,000		1,000,000	1,350,000				
Total	\$ 2,350,000	\$ -	\$ 1,000,000	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 2. Country Creek Drainage

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

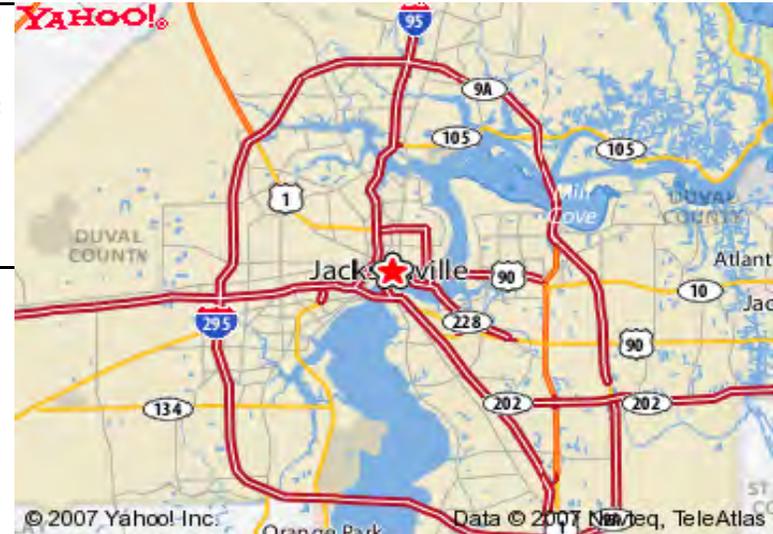
PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Construct water quantity ponds to reduce flow rate and velocity. Country Creek subdivision.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	6,000,000	350,000	250,000	2,000,000	3,400,000			
Contract Administration								
Total	\$ 6,000,000	\$ 350,000	\$ 250,000	\$ 2,000,000	\$ 3,400,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,650,000	250,000			3,400,000			
Pay Go	2,350,000	100,000	250,000	2,000,000				
Total	\$ 6,000,000	\$ 350,000	\$ 250,000	\$ 2,000,000	\$ 3,400,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 3. County Wide Drainage System Rehab

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

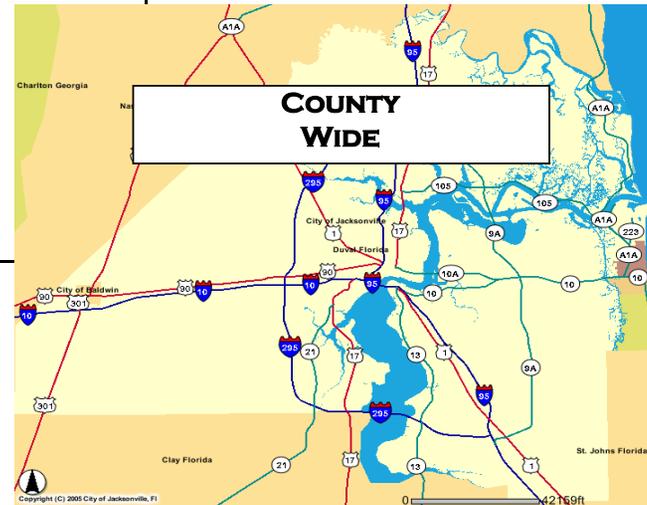
PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Repair and upgrade drainage pipes, channels and outfalls throughout the county to better meet the needs of our citizen's health and safety.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	110,331,559	80,331,559	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	
Contract Administration								
Total	\$110,331,559	\$ 80,331,559	\$ 6,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	83,821,559	77,821,559			6,000,000			
Pay Go	26,510,000	2,510,000	6,000,000	6,000,000		6,000,000	6,000,000	
Total	\$110,331,559	\$ 80,331,559	\$ 6,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 4. Crystal Springs Area Drainage

DEPARTMENT:
Public Works

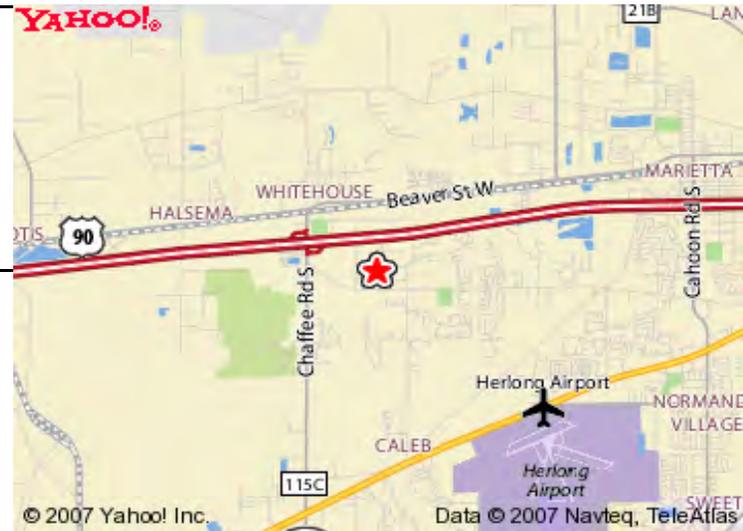
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:
Outfall and drainage infrastructure improvements.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	3,800,000	75,000	225,000	1,450,000	2,050,000			
Contract Administration								
Total	\$ 3,800,000	\$ -	\$ 225,000	\$ 1,450,000	\$ 2,050,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	2,125,000	75,000			2,050,000			
Pay Go	1,675,000		225,000	1,450,000				
Total	\$ 3,800,000	\$ 75,000	\$ 225,000	\$ 1,450,000	\$ 2,050,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 5. Hamilton/Jersey Outfall to Roosevelt

DEPARTMENT:
Public Works

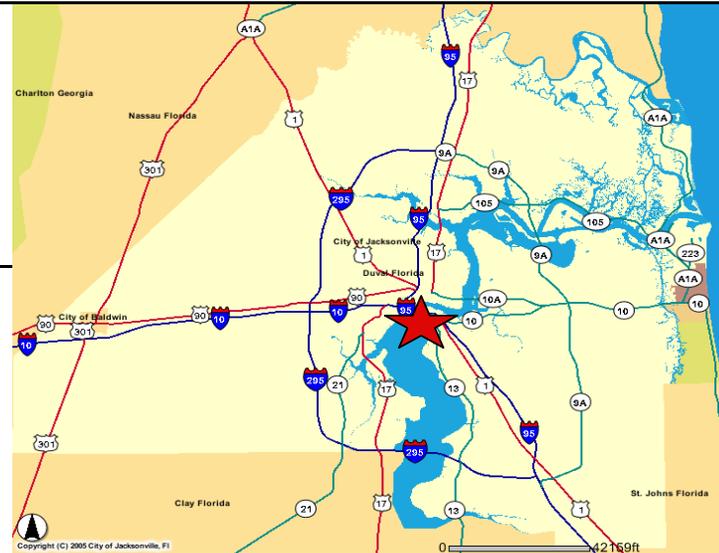
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:
Improve outfall to relieve house flooding. Hamilton at Jersey St.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	5,100,000	200,000	1,145,000	3,755,000				
Contract Administration								
Total	\$ 5,100,000	\$ 200,000	\$ 1,145,000	\$ 3,755,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	3,755,000			3,755,000				
Pay Go	1,345,000	200,000	1,145,000					
Total	\$ 5,100,000	\$ 200,000	\$ 1,145,000	\$ 3,755,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 6. Lasalle Street Outfall

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

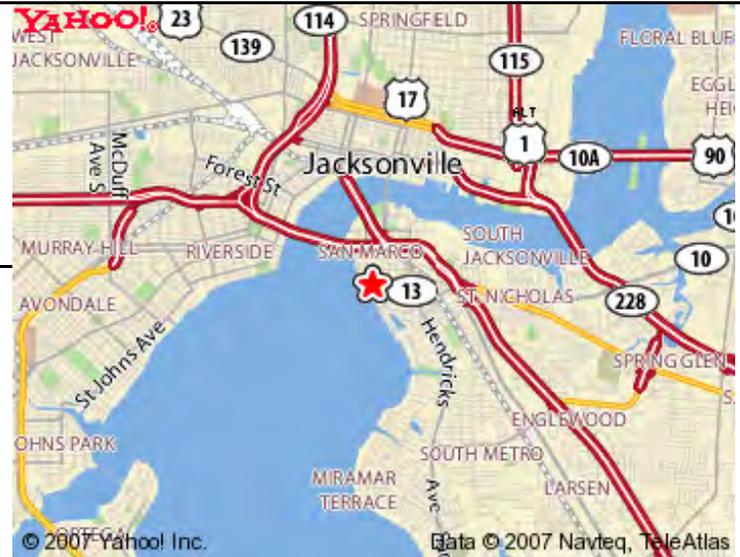
PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Drainage improvements in the San Marco area to alleviate roadway flooding caused by heavy rainfall and high tides.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	7,000,000	50,000			3,000,000	3,950,000		
Contract Administration								
Total	\$ 7,000,000	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,950,000	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	1,500,000					1,500,000		
Banking Fund-Debt Proceeds	5,500,000	50,000			3,000,000	2,450,000		
Total	\$ 7,000,000	\$ 50,000	\$ -	\$ -	\$ 3,000,000	\$ 3,950,000	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 7. Lower Eastside Drainage - Improvements - Phase 3

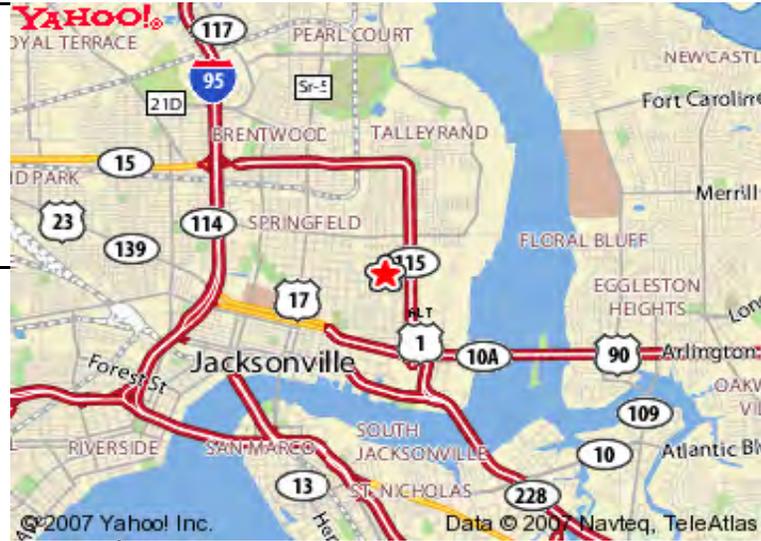
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage



Project Description:
Design and construction of drainage improvements (stormwater collection system) required to eliminate flooding in an area bordered by 7th Street, MLK Jr. Expressway, 1st Street and Sparring Street.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Grants								
Project Development								
Engineering/Design								
Land								
Construction	6,500,000		54,000	3,095,000	3,351,000			
Contract Administration								
Total	\$ 6,500,000	\$ -	\$ 54,000	\$ 3,095,000	\$ 3,351,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	54,000		54,000					
Banking Fund-Debt Proceeds	6,446,000			3,095,000	3,351,000			
Total	\$ 6,500,000	\$ -	\$ 54,000	\$ 3,095,000	\$ 3,351,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 08. McCoy's Creek Pond "C"

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

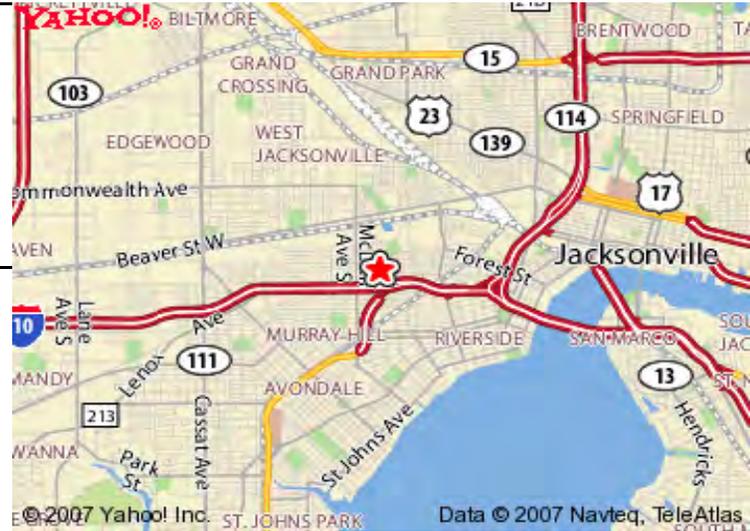
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Construct compensatory treatment pond for LaVilla. Hollybrook Park.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	3,400,000	800,000	2,600,000					
Contract Administration								
Total	\$ 3,400,000	\$ 800,000	\$ 2,600,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	2,900,000	300,000	2,600,000					
Banking Fund-Debt Proceeds	500,000	500,000						
Total	\$ 3,400,000	\$ 800,000	\$ 2,600,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 9. Messer Area Drainage

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

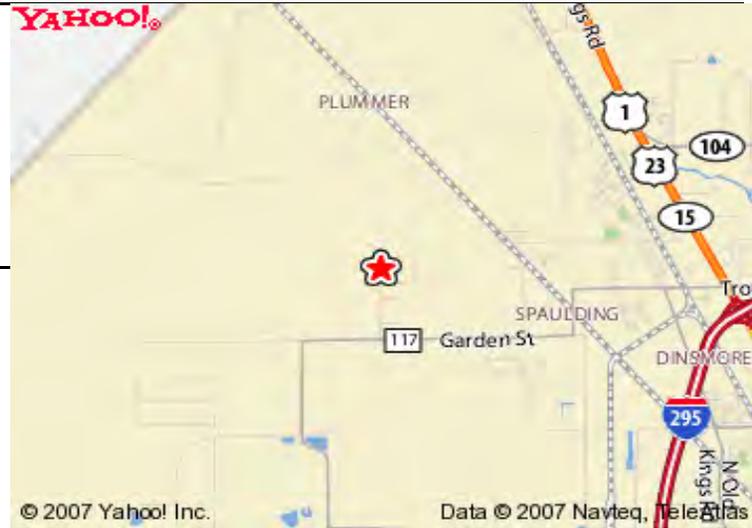
PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Provide positive area drainage to eliminate flooding.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	4,675,000	75,000	225,000	3,000,000	1,450,000			
Contract Administration								
Total	\$ 4,675,000	\$ -	\$ 225,000	\$ 3,000,000	\$ 1,450,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	225,000		225,000					
Banking Debt Proceeds	4,525,000	75,000		3,000,000	1,450,000			
Total	\$ 4,750,000	\$ 75,000	\$ 225,000	\$ 3,000,000	\$ 1,450,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 10. Miruelo Circle Drainage

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

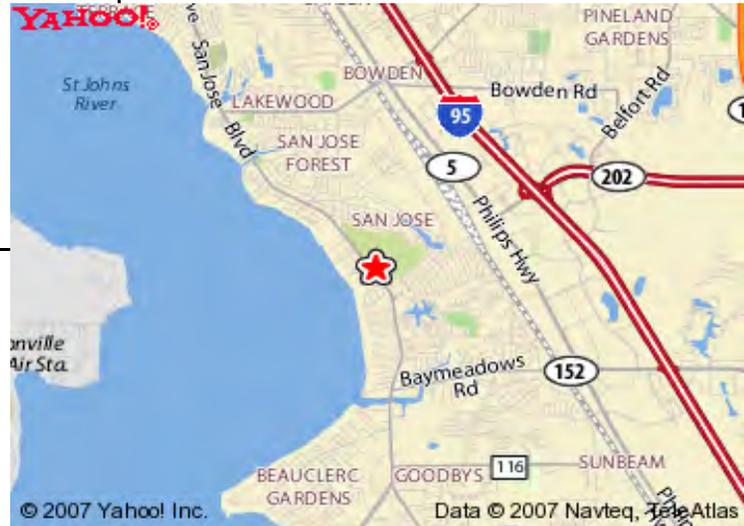
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Upgrade interior subdivision drainage. Miruelo Circle.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,800,000	350,000	2,450,000					
Contract Administration								
Total	\$ 2,800,000	\$ 350,000	\$ 2,450,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	2,550,000	100,000	2,450,000					
Banking Fund-Debt Proceeds	250,000	250,000						
Total	\$ 2,800,000	\$ 350,000	\$ 2,450,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 11. Noroad/Lambing Drainage

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

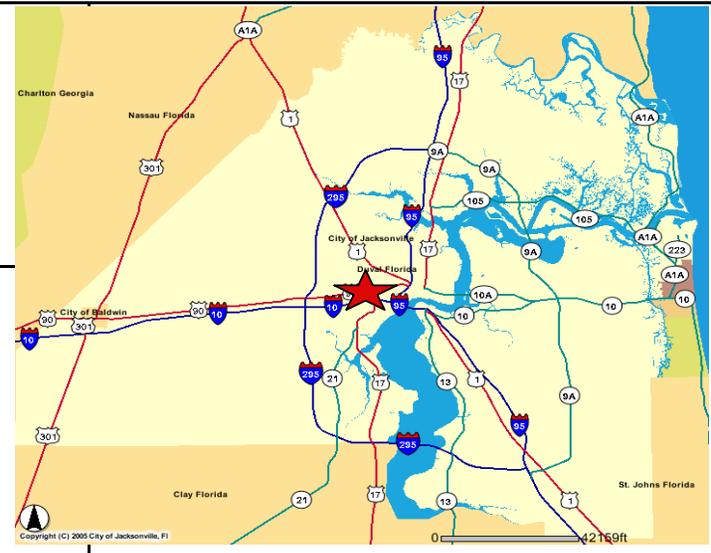
PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Improve outfall to relieve flooding. Noroad at Lambing.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	1,400,000	50,000	190,000	1,160,000				
Contract Administration								
Total	\$ 1,400,000	\$ -	\$ 190,000	\$ 1,160,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	190,000		190,000					
Banking Fund-Debt Proceeds	1,210,000	50,000		1,160,000				
Total	\$ 1,400,000	\$ 50,000	\$ 190,000	\$ 1,160,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 12. Old Plank Road Outfall

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2013

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage



Project Description:
Construct outfall in existing drainage R/W. Old Plank Rd. between Halsema and Pleasant Pine Dr.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	3,500,000	75,000	225,000	1,025,000	2,175,000			
Contract Administration								
Total	\$ 3,425,000	\$ -	\$ 225,000	\$ 1,025,000	\$ 2,175,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	2,251,000		225,000		2,026,000			
Banking Fund-Debt Proceeds	1,249,000	75,000		1,025,000	149,000			
Total	\$ 3,500,000	\$ 75,000	\$ 225,000	\$ 1,025,000	\$ 2,175,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 13. Paul Avenue Outfall

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

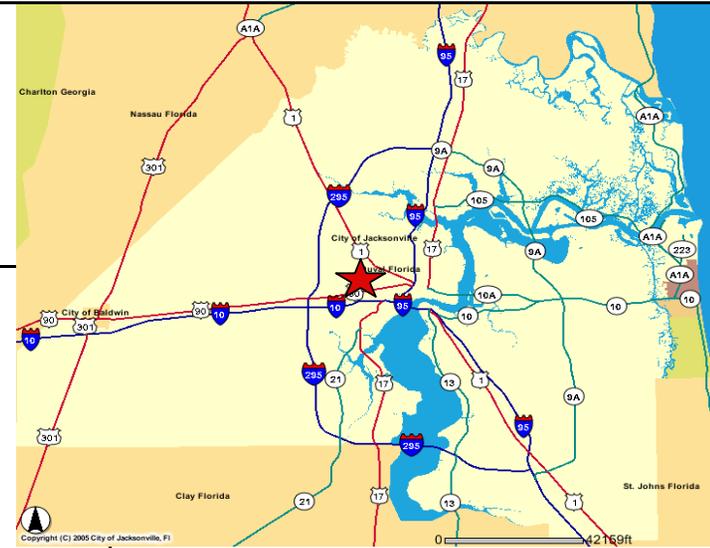
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Improve area drainage by improving outfall and constructing pond.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,738,731	1,963,731	775,000					
Contract Administration								
Total	\$ 2,738,731	\$ 1,963,731	\$ 775,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	775,000		775,000					
Banking Fund-Debt Proceeds	1,963,731	1,963,731						
Total	\$ 2,738,731	\$ 1,963,731	\$ 775,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 14. TMDL Initiative/River Accord

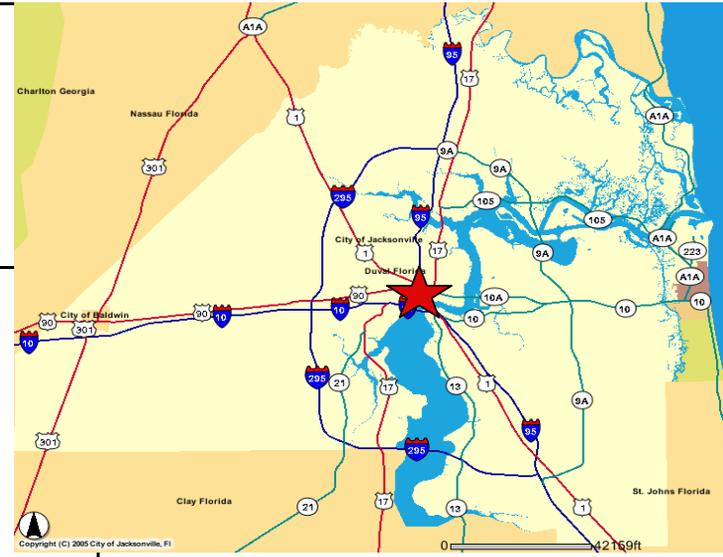
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
TBD

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage



Project Description:
Additional Funding for projects listed in the 1997 and 2001 Drainage Bond issues. This funding will be used to offset increase in construction costs while maintaining initial project scope. Also funds projects to reduce nutrient loading into the St. Johns River. The river is the defining attribute of Jacksonville and as such is important to the quality of life and health of its citizens. Nutrient loading reduction will help keep up the river to the benefit of everyone in Jacksonville.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	178,638,272	11,100,000		100,000	100,000	100,000	100,000	167,138,272
Contract Administration								
Total	\$178,638,272	\$ 11,100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$167,138,272

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
TBD	167,138,272							167,138,272
Pay Go	4,225,000	3,925,000		100,000	100,000	100,000		
Banking Fund-Debt Proceeds	7,275,000	7,175,000					100,000	
Total	\$178,638,272	\$ 11,100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$167,138,272

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 15. MSMP (Master Stormwater Management Plan)
Support

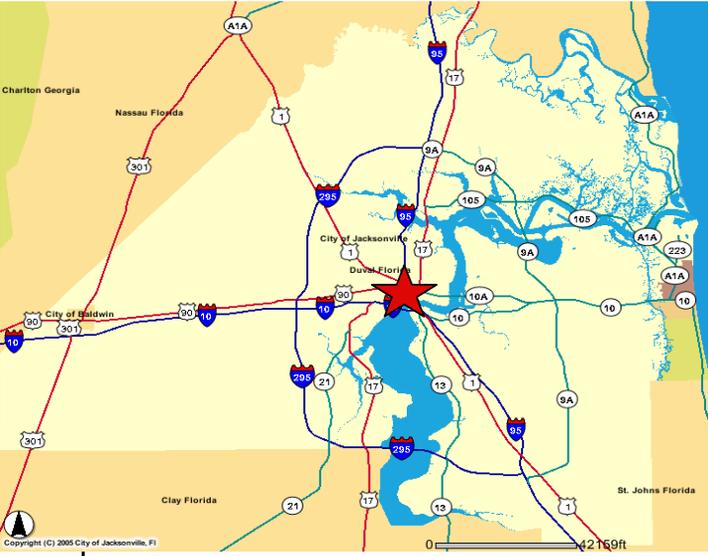
CIE REQUIREMENT:
No

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

DEPARTMENT:
Public Works

PROJECT COMPLETION DATE:
9/30/2013

PROGRAM:
Drainage



Project Description:
To support all services required to maintain, update and/or enhance the City's Master Stormwater Management Plan.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	500,000				500,000			
Contract Administration								
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go					500,000			
Banking Fund-Debt Proceeds	-							
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 16. Sandalwood Canal

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

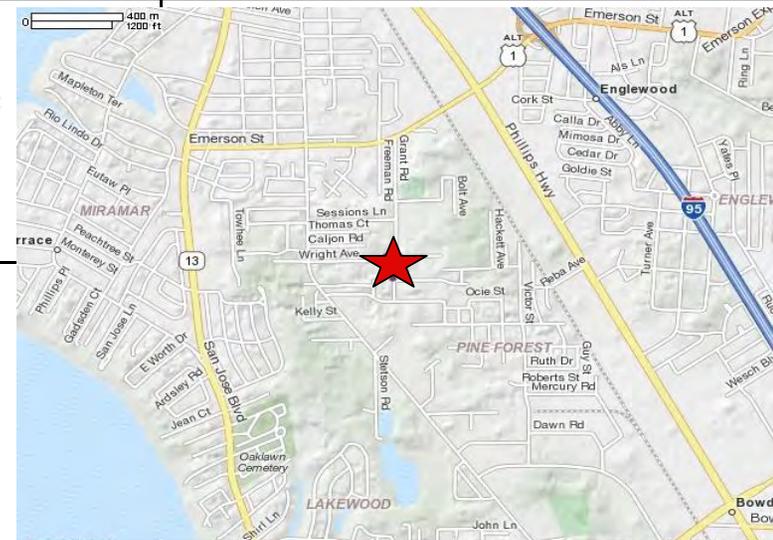
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Major stormwater outfall improvements to address flooding, maintenance and facility access issues.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction		9,274,336	101,000					
Contract Administration								
Total	\$ 9,375,336	\$ 9,274,336	\$ 101,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	101,000		101,000					
Banking Fund-Debt Proceeds								
Total	\$ 9,375,336	\$ -	\$ 101,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 17. Pine Forest/Larson Acres

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

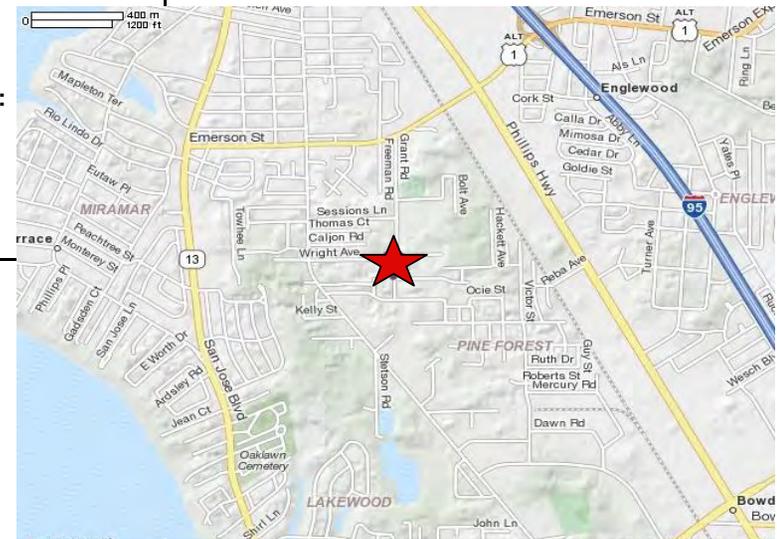
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

A regional stormwater management project that improves the runoff collection system and enhances flood control with the development of a significant stormwater pond.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction		5,052,478	830,000					
Contract Administration								
Total	\$ 5,882,478	\$ 5,052,478	\$ 830,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	830,000		830,000					
Banking Fund-Debt Proceeds	-							
Total	\$ 5,882,478	\$ -	\$ 830,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 18. Lincoln Villas Phase II

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

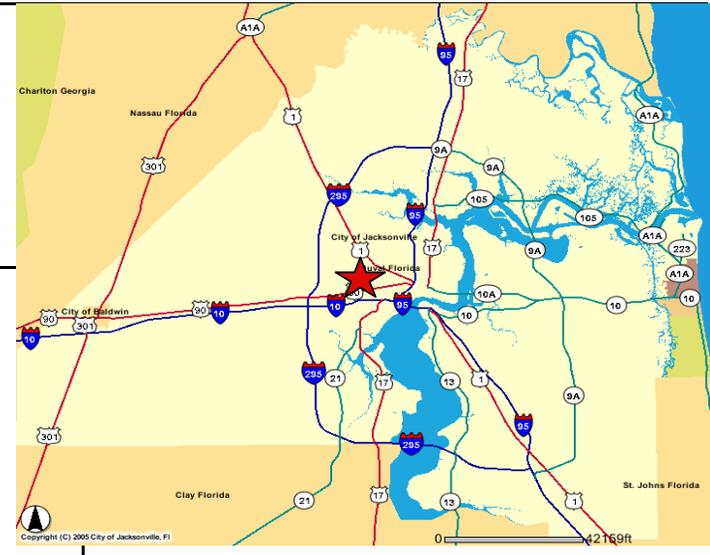
PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

A regional stormwater management project that improves the runoff collection system and enhances flood control with the development of a significant stormwater pond.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction		7,105,000	625,000					
Contract Administration								
Total	\$ 7,730,000	\$ 7,105,000	\$ 625,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	625,000		625,000					
Banking Fund-Debt Proceeds								
Total	\$ 7,730,000	\$ -	\$ 625,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 19. Bunche Road Pond (Cleveland Road)

DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

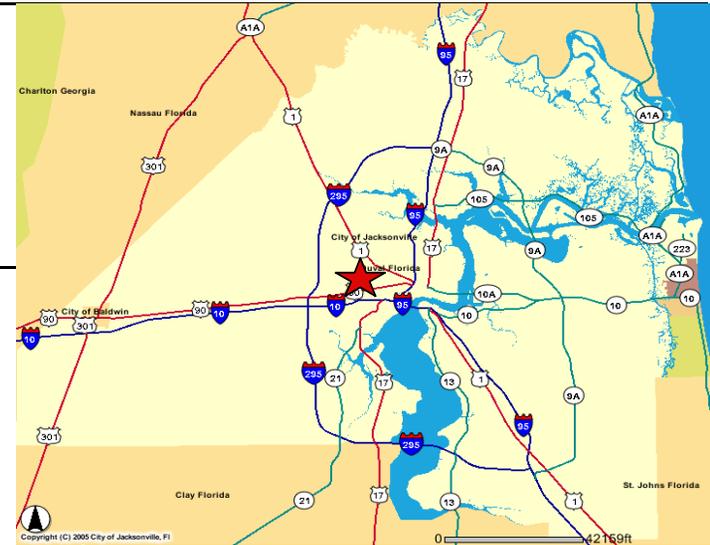
PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:

Improve area drainage by improving outfall and constructing pond.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	1,600,000			1,600,000				
Contract Administration								
Total	\$ 1,600,000	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Banking Fund-Debt Proceeds	1,600,000			1,600,000				
Total	\$ 1,600,000	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 20. Bay Street Bridge - Hogan's Creek Downstream

DEPARTMENT:
Public Works

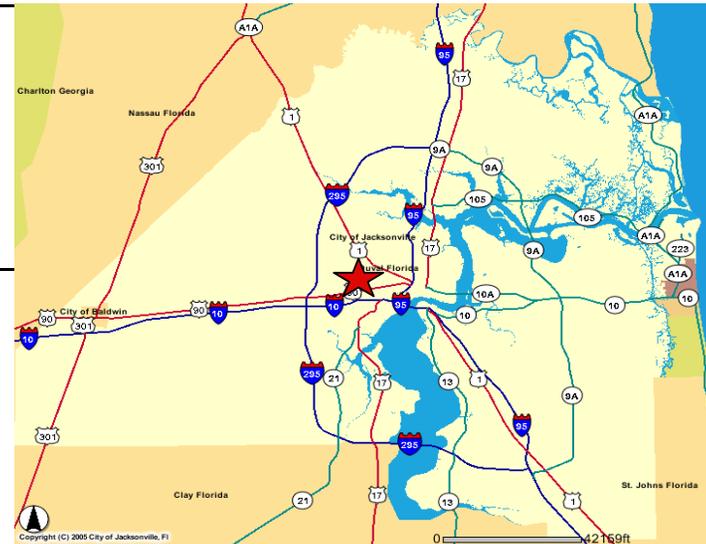
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2012

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage

Project Description:
Improve area drainage by improving outfall and constructing pond.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	1,000,000			1,000,000				
Contract Administration								
Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	165,000			165,000				
Banking Fund-Debt Proceeds	835,000			835,000				
Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 21. New Drainage Improvements

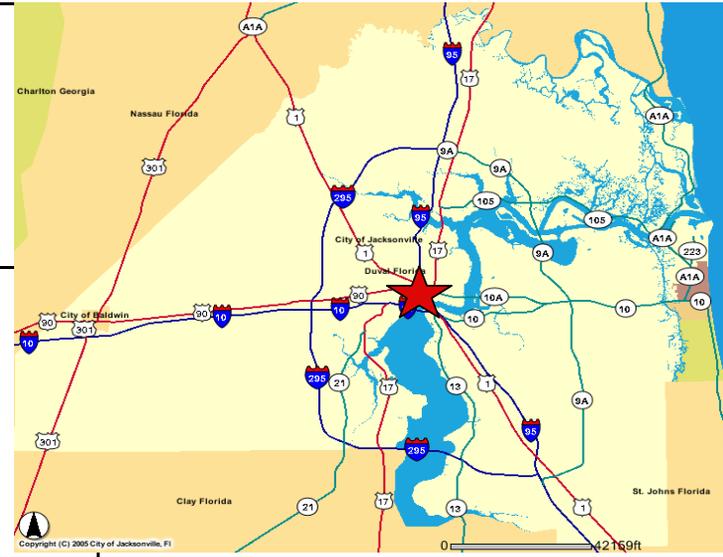
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2014

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure

PROGRAM:
Drainage



Project Description:
These are new drainage projects that are to be identified according to the MSMP (Master Stormwater Management Plan)

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	25,383,714				3,330,000	11,650,000	10,403,714	
Contract Administration								
Total	\$ 25,383,714	\$ -	\$ -	\$ -	\$ 3,330,000	\$ 11,650,000	\$ 10,403,714	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	403,714						403,714	
Banking Fund-Debt Proceeds	24,980,000				3,330,000	11,650,000	10,000,000	
Total	\$ 25,383,714	\$ -	\$ -	\$ -	\$ 3,330,000	\$ 11,650,000	\$ 10,403,714	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 22. Septic Tank Phase Out

DEPARTMENT:
Public Works

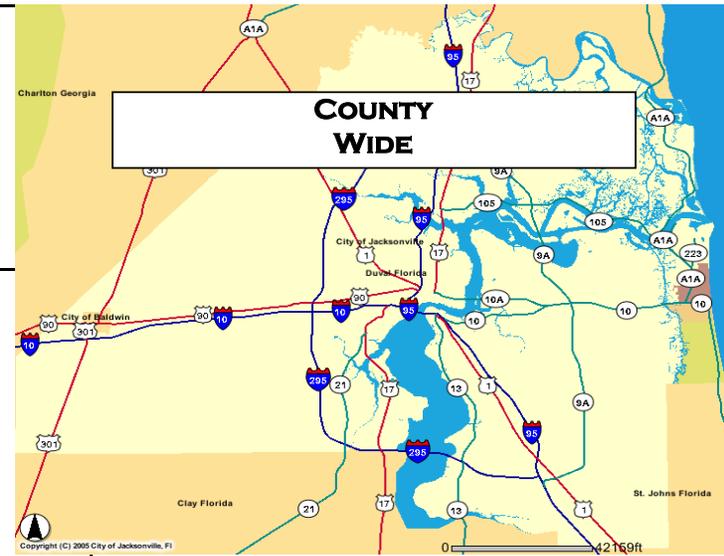
CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure.

PROGRAM:
Drainage

Project Description:
The removal of septic tanks.



Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	2,000,000		2,000,000					
Contract Administration								
Total	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	2,000,000		2,000,000					
Total	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT TITLE:
SW 23. Stormwater Management Plans - Alternative (LID)

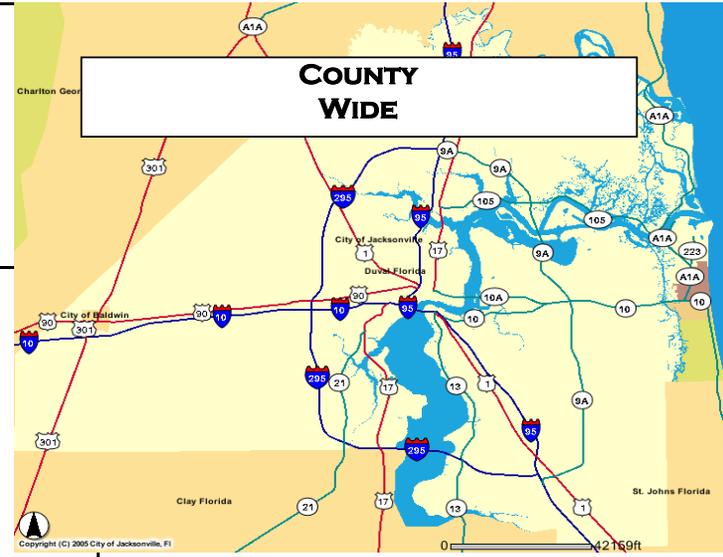
DEPARTMENT:
Public Works

CIE REQUIREMENT:
No

PROJECT COMPLETION DATE:
9/30/2011

LEVEL OF SERVICE IMPACT:
Repairs and upgrades to public drainage infrastructure.

PROGRAM:
Drainage



Project Description:
Implementation of alternative design plans to address the City's stormwater management needs.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Project Development								
Engineering/Design								
Land								
Construction	1,986,674		1,986,674					
Contract Administration								
Total	\$ 1,986,674	\$ -	\$ 1,986,674	\$ -				

Funding Sources:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Pay Go	1,986,674		1,986,674					
Total	\$ 1,986,674	\$ -	\$ 1,986,674	\$ -				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>Prior Yrs Funding</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>Beyond 5th</u>
Number of FTE								
Wages + Benefits								
Utilities								
Maintenance								
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards	\$ 313,086	\$ 90,981
Central Operations	13,466,220	7,000,921
City Council	5,980,084	2,867,097
Clerk of the Court	1,438,629	1,184,407
Courts		817,580
Environmental and Compliance	11,322,395	6,645,146
Finance	5,105,262	1,816,500
Fire and Rescue	138,621,086	23,035,640
General Counsel	141,264	167,385
Housing		
Jacksonville Children's Commission		1
Jacksonville Citywide Activities	(5,409,048)	10,052,134
Jacksonville Human Rights Commission	794,868	187,179
Mayor's Office	2,652,615	293,992
Medical Examiner	2,265,582	574,070
Office of the Sheriff	289,374,115	58,194,692
Planning and Development	5,384,254	2,089,253
Property Appraiser	7,211,949	1,563,866
Public Defender		936,988
Public Health		769,049
Public Libraries	18,361,108	9,920,122
Public Works	25,266,489	53,125,691
Recreation and Community Services	13,708,511	27,834,549
State Attorney		188,342
Supervisor of Elections	4,802,047	3,581,293
Tax Collector	11,452,560	3,575,314
Total General Funds	\$ 552,253,076	\$ 216,512,192

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 1	\$ -	\$ -	\$ 404,068
2			20,467,143
4			8,847,185
1		946,096	3,569,133
35,000			852,580
20,004			17,987,545
4			6,921,766
266,636			161,923,362
2			308,651
	500,000		500,000
	5,636,866		5,636,867
	26,215,784	1,730,821	32,589,691
1			982,048
2			2,946,609
1			2,839,653
1,355,007			348,923,814
5			7,473,512
1			8,775,816
1			936,989
			769,049
3,107,630		8,213,899	39,602,759
2,469,553		(1,092,410)	79,769,323
5	10,106,924		51,649,989
1			188,343
1			8,383,341
2			15,027,876
\$ 7,253,864	\$ 42,459,574	\$ 9,798,406	\$ 828,277,112

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	\$ 74,609	\$ 5,401,983
Courts	899,847	1,340,861
Environmental and Compliance	1,612,816	917,549
Fire and Rescue	382,618	20,748
Housing	235,265	40,092
Jacksonville Children's Commission	3,086,668	2,208,022
Jacksonville Citywide Activities	(34,596)	7,165,034
Office of the Sheriff	404,257	4,591,889
Planning and Development	6,536,044	2,425,953
Public Defender		344,703
Public Libraries	88,813	51,987
Public Works	408,911	385,664
Recreation and Community Services	1,341,394	2,616,409
State Attorney		1,424,231
Total Special Revenue Funds	\$ 15,036,646	\$ 28,935,125
 Capital Project Funds:		
Environmental and Compliance	\$ -	\$ -
Fire and Rescue		
Jacksonville Economic Dev. Commission		
Public Works		
Recreation and Community Services		
Total Capital Project Funds	\$ -	\$ -
 Enterprise Funds:		
Environmental and Compliance	\$ 2,308,328	\$ 1,447,890
Jacksonville Citywide Activities	(284,949)	
Jacksonville Economic Dev. Commission	6,117,495	20,919,754
Public Works	15,273,730	70,990,134
Total Enterprise Funds	\$ 23,414,604	\$ 93,357,778

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ -	\$ -	\$ -	\$ 5,476,592
110,357		18,034	2,369,099
290,996		157,255	2,978,616
1			403,367
	75,000		350,357
4	15,726,844		21,021,538
	78,051,630		85,182,068
1			4,996,147
2		595,233	9,557,232
1			344,704
			140,800
782,195	27,816,902		29,393,672
2	1,151,307	408,786	5,517,898
45,001			1,469,232
\$ 1,228,560	\$ 122,821,683	\$ 1,179,308	\$ 169,201,322
\$ 22,250,000	\$ -	\$ -	\$ 22,250,000
781,770			781,770
1,300,000			1,300,000
114,793,066			114,793,066
7,696,800			7,696,800
\$ 146,821,636	\$ -	\$ -	\$ 146,821,636
\$ 198,466	\$ -	\$ 525,345	\$ 4,480,029
			(284,949)
4,503,257			31,540,506
20,707,176		2,729,315	109,700,355
\$ 25,408,899	\$ -	\$ 3,254,660	\$ 145,435,941

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Central Operations	\$ 8,135,519	\$ 126,131,088
Finance	1,612,121	37,699,931
General Counsel	6,987,857	1,743,810
Information Technology	13,779,471	19,362,525
Jacksonville Citywide Activities	(637,151)	
Total Internal Service Funds	\$ 29,877,817	\$ 184,937,354
 General Trust And Agency Funds:		
Finance	\$ 462,278	\$ 10,749,662
Sheriff's Trusts	52,263	398,553
Total General Trust and Agency Funds	\$ 514,541	\$ 11,148,215
 Component Units:		
Jacksonville Economic Dev. Commission	\$ 1,495,599	\$ 8,424,288
Jacksonville Citywide Activities	(42,239)	
Jacksonville Housing Finance Authority	258,545	246,162
Recreation and Community Services		(100,282)
Total Component Units	\$ 1,711,905	\$ 8,570,168
 Appropriations Grand Total	 \$ 622,808,589	 \$ 543,460,832

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$ 5,831,404	\$ -	\$ 1,681,477	\$ 141,779,488
3		507,660	39,819,715
1		466,835	9,198,503
3,424,193		1,385,763	37,951,952
			(637,151)
\$ 9,255,601	\$ -	\$ 4,041,735	\$ 228,112,507
\$ 1	\$ -	\$ 182,470	\$ 11,394,411
			450,816
\$ 1	\$ -	\$ 182,470	\$ 11,845,227
\$ 2	\$ 183,815	\$ 159,388	\$ 10,263,092
			(42,239)
1		27,163	531,871
(250,576)			(350,858)
\$ (250,573)	\$ 183,815	\$ 186,551	\$ 10,401,866
\$ 189,717,988	\$ 165,465,072	\$ 18,643,130	\$ 1,540,095,611

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

ADVISORY AND REGULATORY BOARDS

Asian Commission

The commission is a liaison between the Asian community and city government as a means of obtaining information, guidance, and comprehensive studies in order to effectively recognize the concerns and support diversity in the community.

Civil Service Board

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

Construction Trade Qualifying Board

The board administers regulations in Chapters 62 and 342 of the Ordinance Code. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

Hispanic American Advisory Board

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

Mayor's Commission on the Status of Women

The commission promotes the status of women. It also holds a conference once a year.



CITY OF JACKSONVILLE, FLORIDA

ADVISORY BOARDS

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
MAYOR'S ADVISORY BOARD					
OPERATING EXPENSES	1,521	0	0	0	
DIVISION TOTAL	1,521	0	0	0	
MAYOR'S ASIAN COMMISSION					
OPERATING EXPENSES	7,115	845	1,004	159	18.8%
DIVISION TOTAL	7,115	845	1,004	159	18.8%
CIVIL SERVICE BOARD					
PERSONNEL EXPENSES	148,058	152,375	153,105	730	0.5%
OPERATING EXPENSES	45,504	41,269	33,331	-7,938	-19.2%
DIVISION TOTAL	193,562	193,644	186,436	-7,208	-3.7%
CONST. TRADES QUALIFYING BOARD					
PERSONNEL EXPENSES	158,909	165,969	159,981	-5,988	-3.6%
OPERATING EXPENSES	96,038	56,049	52,236	-3,813	-6.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	254,947	222,019	212,218	-9,801	-4.4%
MAYOR'S HISPANIC COMMISSION					
OPERATING EXPENSES	3,089	2,700	2,297	-403	-14.9%
DIVISION TOTAL	3,089	2,700	2,297	-403	-14.9%
MAYOR'S COMMISSION ON STATUS OF WOMEN					
OPERATING EXPENSES	2,098	5,802	2,113	-3,689	-63.6%
DIVISION TOTAL	2,098	5,802	2,113	-3,689	-63.6%
<hr/>					
TOTAL EXPENDITURES	462,333	425,010	404,068	-20,942	-4.9%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
CIVIL SERVICE BOARD	2	2	2	0
CONST. TRADES QUALIFYING BOARD	3	3	3	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
MAYOR'S ADVISORY BOARD	750	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Advisory and Regulatory Board

DIVISION: Asian Commission

FUNCTION:

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

HIGHLIGHTS:

- The Mayor's Asian American Advisory Board (MAAAB) has been successful in networking efforts, educating the community and participating in various community functions. Celebration of the "Asian Pacific American Heritage Month" is held each May, which includes academic scholarship awards to several deserving Jacksonville students and high profile speakers who motivate and inspire the Asian community.
- The MAAAB sponsors quarterly Local Asian Leaders' Summits that have included topics such as partnering with local Asian groups in compiling a database of translators to assist Asian senior citizens, promoting an opportunity for Asians to participate in the 2010 Census as well as providing information from JSO on crime prevention.

ANALYSIS:

Operating Expenses

There is a net increase of \$159 due primarily to increases in printing and binding costs as well as copier consolidation charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Advisory and Regulatory Board

DIVISION: Civil Service Board

FUNCTION:

The Civil Service Board hears appeals of permanent Civil Service employees who choose to appeal a proposed disciplinary action. They also hear grievances of Civil Service employees and prospective employees when Human Resources cannot satisfactorily resolve their grievances insofar as promotion and hiring are concerned. The Board hears other types of permanent Civil Service employee grievances when they cannot be resolved at the department level through the four-step procedure.

ANALYSIS:

Personnel Expenses

There are no significant changes in personnel expenses.

Operating Expenses

The net reduction of \$7,938 is due primarily to reductions in telecommunication charges of \$4,726, ITD data center service of \$1,712 and OGC legal of \$1,577.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Advisory and Regulatory Board
DIVISION:	Construction Trade Qualification Board

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, apartment maintenance, above ground pools and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades.

HIGHLIGHTS:

- For FY 10, Construction Trade Qualification Board has added Garage Door, Low Voltage and Awning contractors to those that must meet qualifications required by law.
- Additionally CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources, thus saving tax payer dollars.

ANALYSIS:

Personnel Expenses

The net decrease of \$5,988 is primarily due to reductions in group hospitalization of \$2,544, salaries of \$2,338, workers compensation of \$2,273 and pension contribution of \$652, partially offset by increases in salaries/benefits lapse of \$1,461 and GEPP disability of \$367.

Operating Expenses

The net decrease of \$3,813 is primarily due to reductions in telecommunications of \$3,319, ITD data center services of \$2,569 and copier consolidation of \$536, partially offset by an increase in OGC legal of \$2,654.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Advisory and Regulatory Board
DIVISION:	Hispanic American Advisory Board

FUNCTION:

The Hispanic American Advisory Board provides a means by which the City may obtain information, guidance and on-going comprehensive studies relating to its citizens of Hispanic descent, in order to effectively recognize the concerns and desires of the growing Hispanic community and promote city services. The Board advises the Mayor and his staff on specific needs within the Hispanic community.

HIGHLIGHTS:

- During FY 11, the Hispanic American Advisory Board will continue to perform outreach in the Hispanic Community to educate and create an awareness of opportunities.

ANALYSIS:

Operating Expenses

The decrease of \$403 is primarily due to reductions in travel expenses of \$300, miscellaneous services and charges of \$50 and printing and binding charges of \$50.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Advisory and Regulatory Board
DIVISION:	Mayor's Commission on the Status of Women

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed, as equal partners in the private, business and civic community; to encourage women to become actively involved in matters pertaining to the community; to work toward utilization of capable women in roles of leadership; and to serve as a source of information for women on legal and human rights, economic equality, health, and discrimination.

ANALYSIS:

Operating Expenses:

The decrease of \$3,689 is primarily due to reductions in travel expenses of \$1,150, miscellaneous services and charges of \$800, printing and binding of \$600 employee training of \$600 and telecommunication of \$472.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

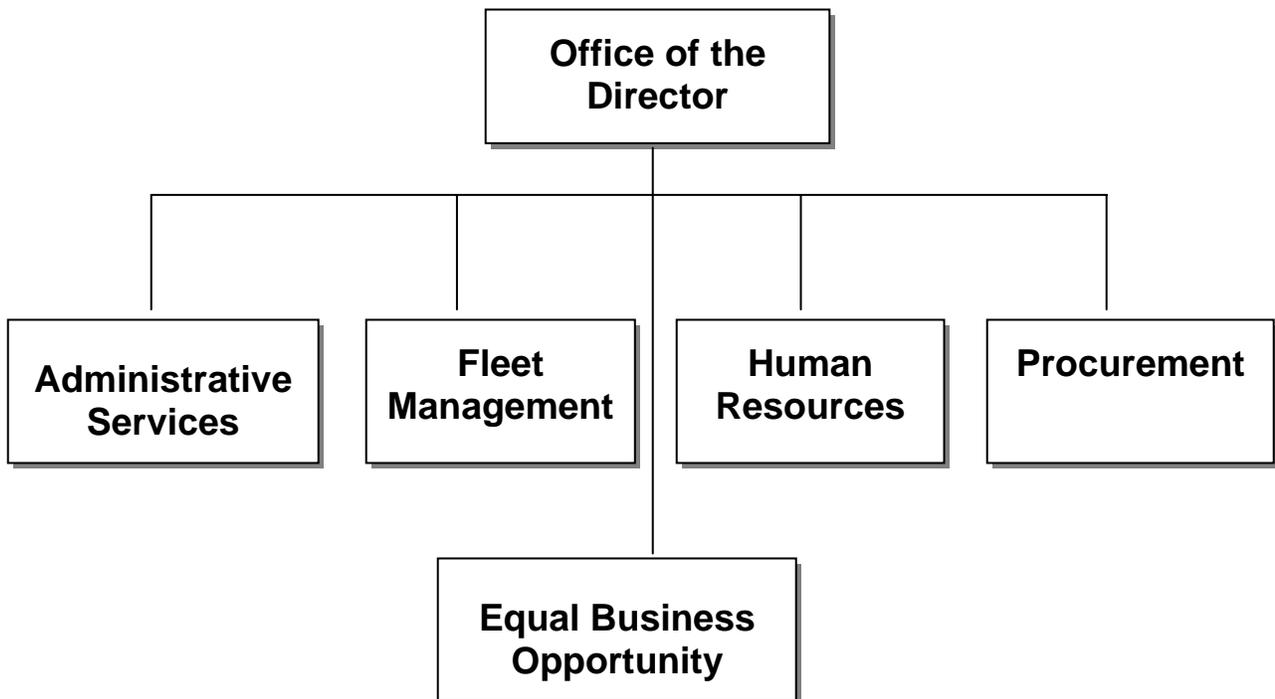
CENTRAL OPERATIONS DEPARTMENT

DEPARTMENT VISION:

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and ultimately, its independent authorities.

DEPARTMENT MISSION:

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Administrative Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 5,256,623	\$ 5,315,378	\$ 5,432,101
# FTEs	101	94	94
<i>Workload/Demand</i>			
# of employees serviced by ASD	3,100	3,100	3,100
# of requisitions processed	9,217	8,500	8,500
# of invoices receipted	45,806	56,419	57,000
# of invoices created	5,282	5,940	6,000
# of hours provided to departments for admin support	6,262	9,378	10,000
# of City User Fee payment issues, received, researched and resolved	7,245	11,969	5,000
<i>Efficiency</i>			
Avg. # of days per month participating in the Transitional Duty Program as an alternative to Worker Compensation	249	205	200
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	6 or less	5 or less	5 or less
# of working days to process purchasing and supply requests received from customers.	2 working days or less	2 working days or less	2 working days or less
# of working days to process invoice payments from authorization to pay.	5 working days or less	5 working days or less	5 working days or less
# of working days to process JSEB invoice payments from authorization to pay.	3 working days or less	3 working days or less	3 working days or less
% of time administrative support is provided to customers within requested timeframe.	95% or greater	95% or greater	95% or greater
Avg. customer satisfaction score.	4.0 or greater	4.0 or greater	4.0 or greater
<u>Division-Fleet Management:</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 33,694,206	\$ 37,959,162	\$ 39,271,721
# FTEs	149	120	124
<i>Workload/Demand</i>			
# of overdue PM and safety inspection.	200	229	300
# of returns	4	4	4
<i>Efficiency</i>			
\$ of equipment accidents - City Fault. (Risk Management to monitor liability cost to the City)	\$ 806,805	\$ 639,800	\$ 750,000
Average Unit Cost (Fuel)	\$ 1.99	\$ 2.45	\$ 2.76
Fuel Consumption (Gallon)	7,457,107	7,445,089	7,579,683
Avg. Age of Fleet in Replacement Program (months)	96	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 15	\$ 15	\$ 15
Avg. # of days to repair vehicles and equipment	2.0	2.0	2.0
Avg. # of days (from the creation of a requirement until the receipt of Parts).	2.0	3.0	3.0
<u>Division-Human Resources</u>			
<i>Inputs</i>			
\$ of amount of budget	\$ 87,200,991	\$ 96,108,097	\$ 102,303,940
# of FTE's	87	75	72
<i>Workload/Demand</i>			
Organizational Support (OS) - # of examination requests administered during fiscal year.	250	200	250
Organization Development (OD) - Aggregate # of employees enrolling in LDA annually (Beginning in Jan 2009)	500	750	792

CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Organizational Support (OS) - # of approved equity pay increases processed.	0	27	0
Organizational Support (OS) - # of approved special pay increases processed.	0	8	0
OS - # of Oracle transactions processed during Fiscal Year.	8464	8,500	8464
Efficiency			
Exam Contract Completion Rate		71.42%	100%
HR - Audit for errors by sampling 75 Oracle transactions / EB, OS – bi-weekly after payroll runs.	< 5.0%	< 5.0%	< 5.0%
Employee Benefits (EB) - Audit of enrollment changes	< 3.0%	< 2.5%	< 3.0%
OS - Improve the employee to supervisor staffing ratio / report semi annually	1:5	1:5	1:5
OS – Time elapsed from receipt of external exam request to list certified, excluding extended recruitment positions	18 Calendar Days	17 Calendar Days	18 Calendar Days
OS - Time elapsed from receipt of request to fill vancancy via internal exam to list certified, excluding extended recruitment positions.	35 Calendar Days	34 Calendar Days	35 Calendar Days
OS – Time elapsed from applicant selection by management to entry into Oracle as new hire	10 Calendar Days	9 Calendar Days	10 Calendar Days
OS – Operations – Cycle time on eHR transactions, new hires, terminations, worker status changes.			
- New Hires	5 Calendar Days	5 Calendar Days	5 Calendar Days
- Terminations	5 Calendar Days	5 Calendar Days	5 Calendar Days
- Worker Status Changes	5 Calendar Days	5 Calendar Days	5 Calendar Days
HR - Customer satisfaction survey / reports semi annually	3.69%	3.70%	3.70%

Division-Call Center/Office of the Director

Inputs

\$ Amount of Budget	\$ 3,641,699	\$ 1,423,065	\$ 1,427,916
# of FTE's	35	26	24

Workload/Demand

Customer Satisfaction	4.98	4.5	4.5
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Efficiency

Avg. Speed of Answer	0:01:06	0:02:00	0:02:00
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CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-EBO and Contract Compliance</u>			
<i>Inputs</i>			
\$ Amount of budget	\$ 1,139,317	\$ 1,212,423	\$ 1,297,249
# of FTE's	11	11	5
<i>Workload/Demand</i>			
# of JSEB Applications Received/Reviewed		New	420
# of Outreach Events		New	20
# of Contracts Reviewed for Participation		New	345
<i>Efficiency</i>			
Avg. # days per month spent improving JSEB reports		New	10
Avg. # days to process JSEB application	30	30	30
Avg. # days to review contracts for participation		New	3
% of New JSEBs applying for Bonding Assistance	5%	7%	7%
% of New JSEBs applying for Capital	2%	5%	5%
Number of JSEBs graduated from the program		New	3
% of increase in JSEB applications		New	5%
% of total dollars awarded to JSEB	10	12	12
% of JSEB contract awarded as set-asides	7	9	9
Number of Mentor/Mentee Relationships		New	10
Total Dollar of loans awarded to JSEBs through Access to Capital			\$ 500,000
Number of JSEBs Receiving Bonding or Counseling		New	210
Number Quarterly and Annual reports completed timely		New	5
<u>Division-Procurement</u>			
<i>Inputs</i>			
\$ Amount of budget	\$ 3,487,146	\$ 4,363,205	\$ 4,102,029
# of FTE's	35	37	34
<i>Workload/Demand</i>			
Number of Formal Bids processed/awarded.	374	345	345
Number of Purchase Orders processed/issued	21,185	19,500	19,500

CITY OF JACKSONVILLE, FLORIDA

CENTRAL OPERATIONS

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ADMINISTRATIVE SERVICES DIVISION					
PERSONNEL EXPENSES	4,708,854	4,866,102	4,788,487	-77,615	-1.6%
OPERATING EXPENSES	547,769	911,551	643,614	-267,937	-29.4%
DIVISION TOTAL	5,256,623	5,777,653	5,432,101	-345,552	-6.0%
EQUAL BUSINESS OPPORTUNITY					
PERSONNEL EXPENSES	581,963	607,139	332,207	-274,932	-45.3%
OPERATING EXPENSES	406,502	699,102	965,042	265,940	38.0%
DIVISION TOTAL	988,465	1,306,241	1,297,249	-8,992	-0.7%
FLEET MANAGEMENT DIVISION					
PERSONNEL EXPENSES	6,957,364	7,559,896	7,035,842	-524,054	-6.9%
OPERATING EXPENSES	25,289,985	42,769,209	41,691,096	-1,078,113	-2.5%
CAPITAL OUTLAY	0	7,424,402	5,831,402	-1,593,000	-21.5%
OTHER USES	1,446,857	1,446,857	1,446,857	0	0.0%
DIVISION TOTAL	33,694,206	59,200,364	56,005,197	-3,195,167	-5.4%
HUMAN RESOURCES DIVISION					
PERSONNEL EXPENSES	5,161,854	5,129,620	4,781,496	-348,124	-6.8%
OPERATING EXPENSES	83,779,096	90,033,639	97,467,766	7,434,127	8.3%
CAPITAL OUTLAY	34,783	3	1	-2	-66.7%
OTHER USES	92,132	144,705	104,677	-40,028	-27.7%
DIVISION TOTAL	89,067,865	95,307,967	102,353,940	7,045,973	7.4%
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	811,871	3,180,372	2,767,599	-412,773	-13.0%
OPERATING EXPENSES	502,736	952,243	937,407	-14,836	-1.6%
CAPITAL OUTLAY	0	2	1	-1	-50.0%
DIVISION TOTAL	1,314,607	4,132,617	3,705,007	-427,610	-10.3%
PUBLIC INFORMATION DIVISION					
PERSONNEL EXPENSES	2,274,231	0	0	0	
OPERATING EXPENSES	519,299	0	0	0	
CAPITAL OUTLAY	9,633	0	0	0	
DIVISION TOTAL	2,803,164	0	0	0	
PROCUREMENT DIVISION					
PERSONNEL EXPENSES	1,866,045	2,071,434	1,896,108	-175,326	-8.5%
OPERATING EXPENSES	1,502,120	2,173,540	2,075,977	-97,563	-4.5%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	118,981	118,230	129,943	11,713	9.9%
DIVISION TOTAL	3,487,146	4,363,205	4,102,029	-261,176	-6.0%
TOTAL EXPENDITURES	136,612,076	170,088,047	172,895,523	2,807,476	1.7%

CITY OF JACKSONVILLE, FLORIDA

CENTRAL OPERATIONS

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ADMINISTRATIVE SERVICES DIVISION	103	94	94	0
EQUAL BUSINESS OPPORTUNITY	11	11	5	-6
FLEET MANAGEMENT DIVISION	149	130	127	-3
HUMAN RESOURCES DIVISION	83	75	72	-3
OFFICE OF DIRECTOR	9	52	47	-5
PUBLIC INFORMATION DIVISION	47	0	0	0
PROCUREMENT DIVISION	34	37	34	-3

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ADMINISTRATIVE SERVICES DIVISION	1,300	1,300	1,300	0
FLEET MANAGEMENT DIVISION	5,200	2,080	2,080	0
HUMAN RESOURCES DIVISION	32,644	32,644	32,644	0
OFFICE OF DIRECTOR	0	4,280	4,280	0
PUBLIC INFORMATION DIVISION	4,280	0	0	0
PROCUREMENT DIVISION	1,248	1,248	1,248	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Central Operations
DIVISION:	Administrative Services

FUNCTION:

To provide the City of Jacksonville using agencies with efficient, effective administrative work in managing, supervising and coordinating a broad variety of administrative support functions such as payroll, purchasing, budget preparation, safety, administrative technology, supply/storage and mail courier support.

HIGHLIGHTS:

- The division is expecting to roll into production a new work order tracking system called AIMS (Administrative Information Management System). This work order tracking system will provide customers with the ability to view real time status on tasks, projects, supply orders, etc simply by viewing the portal and accessing the system.

ANALYSIS:

Personnel Expenses

The net decrease of \$77,615 is mainly attributable to a decrease of \$84,397 in salaries and \$9,664 in employee benefits. This is offset somewhat with an increase of \$17,126 for the removal of a lapse imposed in FY 10.

Operating Expenses

The net decrease of \$267,937 is mainly attributable to a decrease of \$42,788 in copier consolidation, \$75,787 in telecommunication charges and \$156,020 in ITD charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Central Operations
DIVISION:	Equal Business Opportunity/Contract Compliance

FUNCTION:

The division is responsible for deployment and administration of Chapter 126, Part 6, and shall: (a) Process certification applications; (b) Assist the Director of Central Operations in setting participation JSEB and MBE goals on a project basis; (c) Monitor City projects for compliance with the requirements of Chapter 126, Jacksonville Ordinance Code; (d) Report on the expenditure of City funds paid to certified companies; (e) Assist in the resolution of disputes between City vendors regarding issues of payment, performance and overall contract compliance; (f) Provide support services to assist certified vendors in their efforts to secure training, bonding and access to capital pursuant to Sections 6A and 6B herein; and (g) Assist the Director of Central Operations in performing the various duties defined in and/or required by Chapter 126, Jacksonville Ordinance Code.

ANALYSIS:

Personnel Expenses

The net decrease of \$274,932 is mainly attributable to a decrease of \$215,760 in salaries that includes the elimination of six (6) positions and \$62,348 in employee benefits, This is offset somewhat with an increase of \$3,176 for the removal of a lapse imposed in FY 10.

Operating Expenses

The net increase of \$265,940 is mainly attributable to an increase of \$280,250 in professional services for a disparity study. This is offset somewhat with a decrease of \$6,575 in telecommunication charges, and several minor decreases in other operating expenses.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Fleet Management

FUNCTION:

This division is responsible for stewardship of more than 5,648 pieces of equipment ranging from off-road equipment to motorcycles. The division also manages the annual vehicle replacement program, which is budgeted to replace \$5.8 million in FY 11. The division provides a comprehensive service program to all city agencies and various independent authorities and state agencies. Our comprehensive program starts with the identification and acquisition of equipment requirements of the City agencies through the disposition of the surplus equipment. The program includes the following: paint & body services, light vehicle maintenance & repair, air conditioning & electrical services, small engine services, welding & machine shop services, refurbish/rebuild services, heavy off-road and on-road maintenance, hydraulic system rebuilds and repairs, managing & maintaining of city fuel sites, and mobile off-site fueling.

HIGHLIGHTS:

- Fuel will be provided to the contract haulers utilized by the Solid Waste division. The approximate usage is capped at 1,132,092 gallons per year.
- Mandated long standing environmental monitoring and clean-up for locations belonging to Mosquito Control, Fire & Rescue, Office of the Sheriff, Fleet Management and Recreation & Community Services totaling \$347,500 is contained within this budget.
- This budget contains funding for projected fuel usage of over 7.6 million gallons for City, Independent Authorities and State agencies.
- The fueling station located on St. Johns Bluff road is now complete and operational.
- The maintenance service agreement with the Florida Department of Transportation was renewed and is estimated to generate approximately \$300,000 of service revenue.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to a budgeted 3% salary reduction and the elimination of three positions.

Operating Expenses

Operating Expenses decreased due to a \$3.1 million reduction in banking fund repayment related to vehicle replacements which is offset by a \$2.2 million increase in fuel costs. As more and more vehicle replacements are funded with pay-go funds the banking fund repayment will continue to decrease.

Capital Outlay

Capital Outlay represents the FY 11 approved vehicle replacements. Of that total \$5,025,322 are pay-go funds and \$806,078 are borrowed from the Banking Fund. The reduction is due to delaying the replacement of the bulk of all non-public safety vehicles until FY 12.

Other Uses

Other Uses is comprised solely of indirect costs allocated from general government supporting functions. Such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Human Resources

FUNCTION:

The Human Resources division provides strategic organizational leadership in areas of human resources planning and organizational development by city executive leadership. Human Resources are a customer service organization which offers the following support to the City of Jacksonville:

- 1) Consulting services to departments and agencies to assist in selecting, developing and deploying employees to most effectively achieve the organizations mission.
- 2) Administer and deliver effective training programs to meet present and future needs within the city government.
- 3) Develop and deliver programs and services to support employees and retirees, including health, life, dental and vision insurance, FSA's and deferred compensation.

HIGHLIGHTS:

- The division will develop an Examining and Classification section providing specialized training for each area.

ANALYSIS:

Personnel Expenses

The net decrease of \$348,124 is primarily attributable to a decrease of \$249,245 in salaries that includes the elimination of three (3) positions, \$43,533 in part-time salaries and \$109,486 in employee benefits. This is offset somewhat with an increase of \$54,140 for the removal of a lapse imposed in FY 10.

Operating Expenses

The net increase of \$7,434,127 is mainly attributable to an increase of \$6,852,139 in insurance costs, \$350,000 for the wellness program, \$162,280 for employee assistance program and \$159,000 for tuition reimbursement.

Other Uses

The decrease of \$40,028 is attributable to the group health indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Office of Director

FUNCTION:

This division is responsible for the overall management of the Department of Central Operations, in the provision of resources and services that are associated with Administrative Services, Equal Business Opportunities/Contract Compliance, Fleet Management, Human Sources, and Procurement. Other functions that operate through the division include 630-City through the Call Center, contract and payment compliance services through the Office of the Ombudsman, grants coordination , Mayors Against Illegal Guns (MAIG), and communication, photography and graphic design, media relations and public relations (PR) consulting services thru Public Information.

ANALYSIS:

Personnel Expenses

The net decrease of \$412,773 is primarily attributable to a decrease of \$347,714 in salaries that includes the elimination of five (5) positions, \$4,460 in part-time salaries, and \$84,645 in employee benefits. This is offset somewhat with an increase of \$24,046 for the removal of a lapse imposed in FY 10.

Operating Expenses

The net decrease of \$14,836 is primarily attributable to a decrease of \$11,890 in travel, \$1,375 in insurance costs and \$1,700 in office supplies.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Procurement

FUNCTION:

Procure a wide variety of supplies, equipment and contractual services for city agencies and provide intergovernmental duplication, mail and messenger service at the lowest dollar cost.

ANALYSIS:

Personnel Expenses

The net decrease of \$175,326 is mainly attributable to a decrease of \$156,717 in salaries that includes the elimination of two (2) positions and the transfer of one (1) position in the copy center, a reduction of \$7,125 in part-time salaries and a reduction of \$25,220 in workers compensation costs. This offset somewhat with an increase of \$7,815 for the removal of a lapse imposed in FY 10.

Operating Expenses

The net decrease of \$97,563 is mainly attributable to a decrease of \$100,036 in installment purchases.

Other Uses

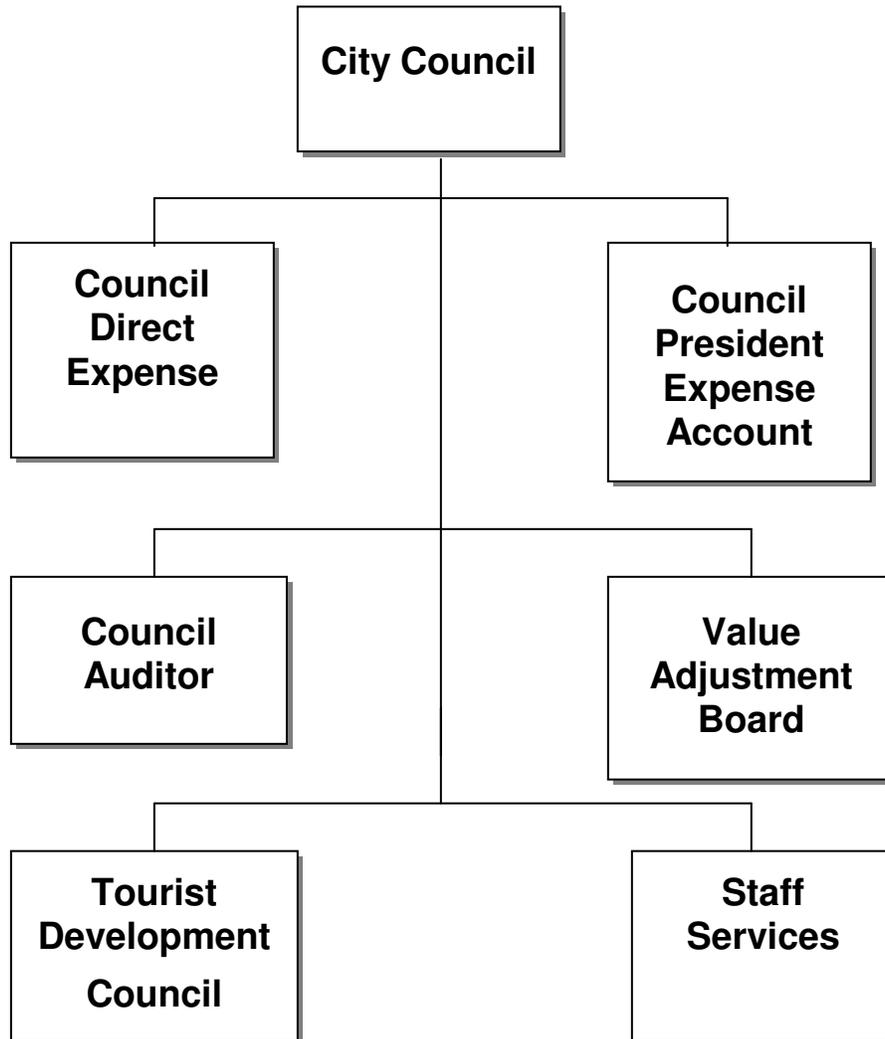
Other Uses is comprised solely of an indirect cost allocated from general government supporting functions. Such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA

COUNCIL

DEPARTMENT MISSION:

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



CITY OF JACKSONVILLE, FLORIDA

CITY COUNCIL

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
COUNCIL AUDITOR					
PERSONNEL EXPENSES	1,570,087	1,779,323	1,705,551	-73,772	-4.1%
OPERATING EXPENSES	111,584	162,283	103,825	-58,458	-36.0%
CAPITAL OUTLAY	500	500	1	-499	-99.8%
DIVISION TOTAL	1,682,171	1,942,106	1,809,377	-132,729	-6.8%
VALUE ADJUSTMENT BOARD					
PERSONNEL EXPENSES	0	0	145,744	145,744	
OPERATING EXPENSES	685,220	577,002	798,410	221,408	38.4%
DIVISION TOTAL	685,220	577,002	944,154	367,152	63.6%
DIRECT EXPENDITURES					
PERSONNEL EXPENSES	1,261,682	1,302,032	1,249,560	-52,472	-4.0%
OPERATING EXPENSES	255,139	388,407	95,485	-292,922	-75.4%
CAPITAL OUTLAY	0	2	2	0	0.0%
DIVISION TOTAL	1,516,821	1,690,441	1,345,047	-345,394	-20.4%
COUNCIL PRESIDENT EXPENSE ACCOUNT					
OPERATING EXPENSES	312	10,000	9,000	-1,000	-10.0%
DIVISION TOTAL	312	10,000	9,000	-1,000	-10.0%
COUNCIL STAFF SERVICES					
PERSONNEL EXPENSES	2,941,773	3,143,086	2,879,229	-263,857	-8.4%
OPERATING EXPENSES	1,986,448	1,822,484	1,896,806	74,322	4.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,928,221	4,965,571	4,776,036	-189,535	-3.8%
TOURIST DEVELOPMENT COUNCIL					
PERSONNEL EXPENSES	71,142	71,430	74,609	3,179	4.5%
OPERATING EXPENSES	5,686,470	7,391,702	5,401,983	-1,989,719	-26.9%
OTHER USES	0	1,915	0	-1,915	-100.0%
DIVISION TOTAL	5,757,612	7,465,047	5,476,592	-1,988,455	-26.6%
TOTAL EXPENDITURES	14,570,357	16,650,167	14,360,206	-2,289,961	-13.8%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
COUNCIL AUDITOR	18	18	18	0
VALUE ADJUSTMENT BOARD	0	0	3	3
DIRECT EXPENDITURES	19	19	19	0
COUNCIL STAFF SERVICES	44	44	41	-3
TOURIST DEVELOPMENT COUNCIL	1	1	1	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
COUNCIL AUDITOR	3,000	3,000	3,000	0
VALUE ADJUSTMENT BOARD	0	0	480	480
COUNCIL STAFF SERVICES	480	480	480	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Council
DIVISION:	Council Auditor

FUNCTION:

The Council Auditor's office provides the City Council and the citizens of Jacksonville with financial information regarding the city and its independent agencies.

HIGHLIGHTS:

- Review financial legislation and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and all budget requests requiring council approval are reviewed.

ANALYSIS:

Personnel Expenses

The net decrease of \$73,772 is primarily attributable to reductions in pension contributions of \$28,395, workers compensation \$25,834, salaries of \$17,764 and payroll taxes of \$2,251.

Operating Expenses

The net decrease of \$58,458 is due primarily to reductions of information technology data center service of \$18,838, employee training of \$13,550, scheduled technology refresh of \$12,945, telecommunications charges of \$10,720 and copier consolidation of \$1,764.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Value Adjustment Board

FUNCTION:

Budgeted expenses related to the Value Adjustment Board. The objective of the Director/Council Secretary is to hear and resolve appeals of property assessments.

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2008 VAB has received more than 6,000 petitions and has scheduled 2,500 hearings to date versus the 1,200 hearings held for the 2007 VAB year. The number of hearings for the 2008 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

HIGHLIGHTS:

- The staff continues to develop internal processes to increase efficiencies to manage the increase in number of petitions filed by constituents.
- Staff is working diligently to provide petition application in an interactive format by the end of 2010.

ANALYSIS:

Personnel Expenses

The increase of \$145,744 is a result of three positions being moved from the Council Staff Services division to the Value Adjustment Board in FY 11.

Operating Expenses

The net increase of \$211,408 is due to increases in professional services costs of \$195,509 in order to process a greater number of homestead/portability and property value petitions, also an increase in printing and binding commercial of \$5,000, advertising and promotion of \$5,000 and office supplies of \$6,999. This is offset by a reduction in misc. services and charges of \$1,100.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Direct Expenditures

FUNCTION:

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members. Salaries are established pursuant to the salary formula established in Chapter 145, Florida Statutes.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the seven Standing Committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet the week before Council meetings.

ANALYSIS:

Personnel Expenses

The net decrease of \$52,472 is due primarily to reductions in salaries of \$62,046, partially offset by increases in Florida Retirement System contributions of \$8,044.

Operating Expenses

The net decrease of \$292,922 is due primarily to ITD data center service of \$219,988, travel expense of \$34,918, ITD network group of \$30,501 and banking fund of \$10,026, partially offset by allowance for communication of \$3,120.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Council President Expense Account

FUNCTION:

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on a annual appropriation by the Council of up to \$10,000.00 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

ANALYSIS:

Operating Expenses

The decrease of \$1,000 is due to a reduction in travel expenses.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Staff Services

FUNCTION:

The Office of City Council is made up of the Director's Office and three divisions – Administrative Services, Legislative Services and Research.

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. Responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. Responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support. This office consists of one Director and three staff members.

The Administrative Services Division is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions. This division is made up of one Chief and four staff members.

The Legislative Services Division is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. This division is comprised of one Chief, one Assistant Chief, and ten staff members.

The Council Research Division provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence. This division consists of one Chief and two staff members.

ANALYSIS:

Personnel Expenses

The net reduction of \$263,857 is due primarily to the transfer of three positions to the Value Adjustment Board as well as salary reductions equaling a total of \$217,952, reductions in workers compensation insurance of \$34,337, special pay of \$22,850 and group life insurance of \$10,990 part-time salaries of \$4,320, Medicare tax of \$1,507, leave sellback/roll back of \$1,214, partially offset by an increase in pension contribution of \$31,105.

Operating Expenses

The net increase of \$74,322 is primarily attributed to an increase in ITD data center service of \$135,973, partially offset by decrease of \$63,838 in professional services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Council
DIVISION:	Tourist Development Council

FUNCTION:

The Duval County Tourist Development Council (TDC) is an activity of the City Council consisting of three City Council members and six representatives of the hotel and tourism industry. The TDC promotes and advertises convention facilities and tourist attractions.

ANALYSIS:

Personnel Expenses

The net increase of \$3,179 is primarily due to the increase in pension contribution of \$7,593, partially offset by a reduction in payroll taxes of \$3,713.

Operating Expenses

The decrease of \$1,989,719 is primarily due to the reduction in TDC contingency of \$642,881 and trust fund expenditures of \$1,342,722 as a result of lower tax revenues.

CITY OF JACKSONVILLE, FLORIDA

CLERK OF THE COURTS

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

DEPARTMENT MISSION:

The Clerk of the Circuit Court is a constitutional office established pursuant to Article 5, Section 16 of the Constitution of the State of Florida. The historical functions of Clerk's Office are to maintain court records, attend court sessions process civil and criminal court cases, receive and disburse monies for fines, court costs, forfeitures, fees service charges, alimony, child support and victim restitution. The Clerk serves as recorder of the public record in the county. The Clerk performs functions mandated by the Constitution of the State of Florida, the Florida Statutes, and the Ordinances of the City of Jacksonville which include but are not limited to the issuance of marriage licenses, processing tax deeds, fine, forfeiture and bond collections in misdemeanor and felony cases, and management of the Domestic Relations Depository and Traffic Violations Bureau. The Clerk provides professional support to the judiciary, legal, financial and public communities in the performance of enumerated constitutional duties.

**Clerk of the
Courts**

CITY OF JACKSONVILLE, FLORIDA

CLERK OF THE COURT

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
CLERK OF THE COURTS					
PERSONNEL EXPENSES	1,736,565	1,628,202	1,438,629	-189,573	-11.6%
OPERATING EXPENSES	1,118,030	968,157	1,184,407	216,250	22.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	940,674	993,171	946,096	-47,075	-4.7%
DIVISION TOTAL	3,795,269	3,589,531	3,569,133	-20,398	-0.6%
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TOTAL EXPENDITURES	3,795,269	3,589,531	3,569,133	-20,398	-0.6%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
CLERK OF THE COURTS	41	37	35	-2

PART TIME HOURS	FY 09	FY 10	FY 11	Change
CLERK OF THE COURTS	13,480	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Clerk of the Court
DIVISION:	Circuit Municipal County Courts

FUNCTION:

Continue to improve customer service and enhanced productivity through system modernization and digital conversion. Support Article 5 requirements and develop a reliable financial system.

HIGHLIGHTS:

- To record and file documents with E-filing.
- To continue to provide professional and efficient service.

ANALYSIS:

Personnel Expenses

The net decrease of \$189,573 is mainly attributable to decreases of \$102,131 in salaries, \$16,930 in overtime and a net decrease of \$70,513 in employee benefits.

Operating Expenses

The net increase of \$216,250 is primarily attributable to the removal of a contingency of \$500,000 imposed in FY 10 and an increase of \$18,032 in plant renewal costs. This is offset somewhat with a decrease of \$20,444 in legal, \$200,843 in telecommunication charges, \$11,133 in mailroom charges and \$57,825 in miscellaneous services and charges.

Other Uses

The decrease of \$47,075 is attributable to decreases of \$28,311 for the Clerks State Administrative Allocation and \$18,764 due to changes in the indirect cost allocation.



CITY OF JACKSONVILLE, FLORIDA

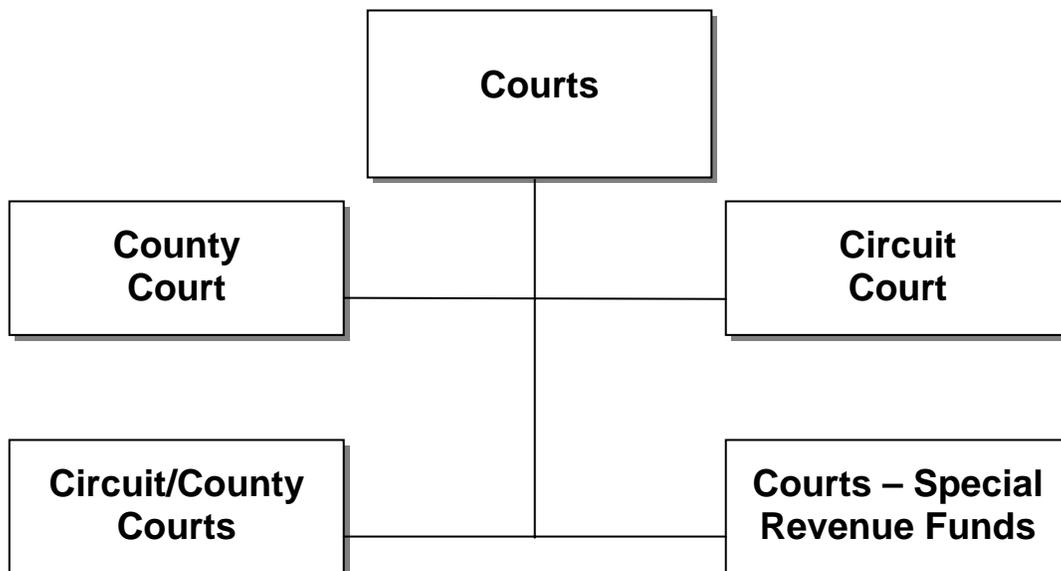
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as as model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanors, Violation of Municipal Ordinances and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established pursuant to the Constitution of the State of Florida, Article 5, Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law.



CITY OF JACKSONVILLE, FLORIDA

COURTS

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
CIRCUIT/COUNTY COURTS					
OPERATING EXPENSES	93,207	100,024	0	-100,024	-100.0%
DIVISION TOTAL	93,207	100,024	0	-100,024	-100.0%
CIRCUIT COURT					
OPERATING EXPENSES	2,401,578	1,934,519	1,434,076	-500,443	-25.9%
CAPITAL OUTLAY	52,047	30,000	35,000	5,000	16.7%
DIVISION TOTAL	2,453,624	1,964,519	1,469,076	-495,443	-25.2%
COUNTY COURT					
PERSONNEL EXPENSES	0	0	21,044	21,044	
OPERATING EXPENSES	448,692	293,072	209,137	-83,935	-28.6%
DIVISION TOTAL	448,692	293,072	230,181	-62,891	-21.5%
COURTS - SPECIAL REVENUE FUNDS					
PERSONNEL EXPENSES	890,426	1,109,636	878,803	-230,833	-20.8%
OPERATING EXPENSES	673,261	-1,635,540	515,228	2,150,768	-131.5%
CAPITAL OUTLAY	237,285	122,752	110,357	-12,395	-10.1%
OTHER USES	13,921	16,978	18,034	1,056	6.2%
DIVISION TOTAL	1,814,893	-386,174	1,522,422	1,908,596	-494.2%
<hr/>					
TOTAL EXPENDITURES	4,810,416	1,971,441	3,221,679	1,250,238	63.4%
<hr/>					
AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change	
COURTS - SPECIAL REVENUE FUNDS	12	22	16	-6	
<hr/>					
PART TIME HOURS	FY 09	FY 10	FY 11	Change	
COURTS - SPECIAL REVENUE FUNDS	0	0	1,250	1,250	

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Courts
DIVISION:	Circuit/County Courts

FUNCTION:

The mission of the Office of Criminal Conflict and Civil Regional Counsel, First Region, is to provide professional legal representation to persons entitled to court-appointed counsel under the Federal or State Constitution or as authorized by general law.

The vision of the Office of Criminal Conflict and Civil Regional Counsel, First Region, is to be recognized as a team of professionals whose reputation is known for providing the best legal representation in the State of Florida to persons entitled to court-appointed counsel under the Federal or State Constitution.

HIGHLIGHTS:

- The City is no longer funding the Criminal Conflict Civil Regional Counsel, which is now required to be funded by the State.

ANALYSIS:

Operating Expenses

Operating Expenses decreased by \$100,024 due to the same reason explained above .

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Courts
DIVISION:	Circuit Court

FUNCTION:

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

ANALYSIS:

Operating Expenses

The net decrease of \$500,443 is mainly attributable to a decrease of \$249,500 in contractual services for Adult Drug Court now funded by a grant and \$242,240 in telecommunication charges.

Capital Outlay

The increase of \$5,000 is attributable to the purchase of additional office furniture.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Courts
DIVISION:	County Courts

FUNCTION:

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

ANALYSIS:

Personnel Expenses

The increase of \$21,044 is primarily attributable to an increase of \$20,784 in overtime.

Operating Expenses

The net decrease of \$83,935 is primarily attributable to a decrease of \$100,000 in repair and maintenance and \$49,452 in telecommunication charges. This is offset somewhat with an increase of \$65,517 in plant renewal costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Courts
DIVISION:	Courts – Special Revenue Funds

FUNCTION:

As a result of Article 5 Revision 7 the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Program, Court Innovations Legal Aide, Courthouse Trust Fund and Recording Fees-Technology and Teen Court.

ANALYSIS:

Personnel Expenses

The net decrease of \$230,833 is primarily attributable to a decrease of \$171,221 in salaries that includes the elimination of six (6) positions and \$66,175 in employee benefits.

Operating Expenses

The net increase of \$2,150,768 is mainly attributable to an increase of \$2,454,517 as a result of negative trust expenditure budgeted in FY 10. This is offset somewhat with a decrease of \$313,446 as a result of Legal Aid moving to Recreation and Community Services Department.

Capital Outlay

The decrease of \$12,395 is primarily attributable to office, computer equipment and library materials funds in FY 10 that is not budgeted in FY 11.

Other Uses

The increase of \$1,056 is attributable to the indirect cost allocation for the Law Library.

CITY OF JACKSONVILLE, FLORIDA

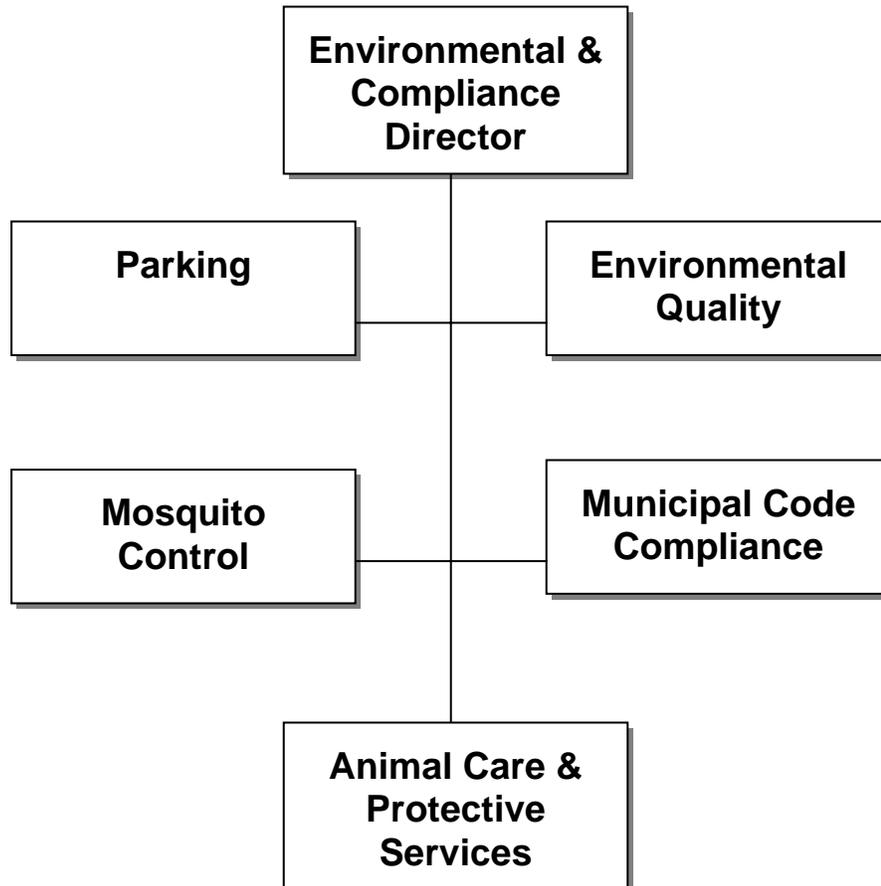
DEPARTMENT OF ENVIRONMENTAL AND COMPLIANCE

DEPARTMENT VISION:

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Animal Care & Protective Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 3,830,588	\$ 4,568,296	\$ 4,503,532
# FTE	62	62	58
<i>Workload/Demand</i>			
Total # of received/impounded animals per year	24,034	21,881	19,500
# of adoptions out of total received population	3,425	4,088	3,700
# of education/outreach projects conducted annually	4	6	26
# of pet licenses sold annually	45,900	65,000	85,000
# of pets microchipped by animal care & control	3,385	4,500	5,000
Total # of animal care and control calls received annually	32,781	31,500	28,500
# of calls received for stray animals	11,567	10,900	10,250
# of surgeries per veterinarian	2,719	2,760	3,750
# of foster care providers	150	150	200
# of animals placed in foster care annually	1,092	1,000	1,200
# of animals placed through pet placement partnerships	6,744	6,536	6,500
# of animals returned to their owners	859	704	700
# of dogs received in shelter annually	10,601	10,356	8,700
# of cats received in shelter annually	12,917	11,265	8,900
# of reptiles received in shelter annually	0	0	0
# of other received in shelter annually	516	260	100
# of active volunteers	25	50	75
# of volunteer hours annually	1,300	1,950	2,500
# of animal impounds by source (owner relinquishment, field officer, front office)	5,766	4,600	3,900
	7,370	8,630	7,000
	7,294	8,651	6,900
# of AC&C euthanasias per year	12,725	10,216	8,000
<i>Efficiency</i>			
% of feral animals TNR	94%	94%	94%
\$ value of volunteer hours	\$ 25,350	\$ 38,500	\$ 49,360
<i>Effectiveness</i>			
% of At-Large Issues Resolved (Animals Captured)	63.72%	79.17%	75.00%
# of Live Releases	11,134	11,424	11,450
% of intake that was Live Release Animals	46.01%	52.05%	59.00%
# Customer Complaints Closed	99.70%	99.79%	99.85%

Division-Environmental Quality Division

<i>Inputs</i>			
\$ amount of budget	\$ 3,406,166	\$ 5,671,271	\$ 5,934,863
# FTE	70	69	72
<i>Workload/Demand</i>			
# of emergency response incidents	313	325	330
# of Noise pollution cases per year	500	500	350
# of citizen complaints for water quality	620	630	700
<i>Efficiency</i>			
% of ER cases closed on time	96%	96%	96%
% of NP cases closed within 13 days	98%	98%	98%
% of water quality data collected for MS4/NPDES efforts	96%	94%	94%
% of water quality complaints responded within one day	96.5%	95%	95%

CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Mosquito Control</u>			
\$ amount of budget	\$ 2,228,710	\$ 2,453,918	\$ 2,142,893
# FTE (authorized)	28	28	28
<i>Workload/Demand</i>			
# of pesticide applications per year	n/a	n/a	n/a
# of light traps used	21	21	21
# of acres treated by ground and air combined	456,106	265,077	415,909
# of educational programs conducted annually	14	14	10
<i>Efficiency</i>			
% of citizen requests for service responded to within 4 business days	92%	99%	90%
% of mosquito inspections completed	100%	100%	100%
# of incidents of mosquito borne illnesses (Health Dept statistics)	0	0	0
Annual MCD operating cost per capita (population - 850,962)	2.69	2.5	2.4
<i>Effectiveness</i>			
Avg. customer Satisfaction Score	4.35	4	4
<u>Division-Municipal Code Compliance</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 6,491,194	\$ 6,470,872	\$ 6,379,315
# FTE	73	72	72
<i>Workload/Demand</i>			
# of existing unsafe buildings demolished (by owner and city contractor)	130	200	150
# of cited nuisance properties	19,000	20,000	20,000
# of zoning code and property safety/maintenance cases addressed by field employees	13,000	20,000	20,000
Days lapsed from request for service to initial inspection, as documented in PICS database	4	4	4
<i>Efficiency</i>			
# of days lapsed between receipt of nuisance abatement work orders and project completion	12	12	12
# of days lapsed between receipt of board-up work orders and project completion	10	10	10
# of days lapsed between formal and emergency demolition bids approval and actual demolition	45 days	30 days	30 days

CITY OF JACKSONVILLE, FLORIDA

ENVIRONMENTAL & COMPLIANCE

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ANIMAL CARE & PROTECTIVE SERVICES					
PERSONNEL EXPENSES	2,713,441	2,930,782	2,746,898	-183,884	-6.3%
OPERATING EXPENSES	1,532,637	1,637,513	1,756,633	119,120	7.3%
CAPITAL OUTLAY	17,646	1	1	0	0.0%
DIVISION TOTAL	4,263,724	4,568,296	4,503,532	-64,764	-1.4%
CAPITAL OUTLAY	0	20,000,000	22,250,000	2,250,000	11.3%
DIVISION TOTAL	0	20,000,000	22,250,000	2,250,000	11.3%
CONSUMER AFFAIRS DIVISION					
PERSONNEL EXPENSES	4	0	0	0	
OPERATING EXPENSES	11	0	0	0	
DIVISION TOTAL	15	0	0	0	
MUNICIPAL CODE COMPLIANCE					
PERSONNEL EXPENSES	3,374,709	3,489,407	3,530,638	41,231	1.2%
OPERATING EXPENSES	3,877,770	2,981,465	2,806,551	-174,914	-5.9%
DIVISION TOTAL	7,252,479	6,470,872	6,337,189	-133,683	-2.1%
ENVIRONMENTAL QUALITY					
PERSONNEL EXPENSES	4,462,228	4,379,898	4,428,729	48,831	1.1%
OPERATING EXPENSES	1,151,914	1,024,434	1,057,881	33,447	3.3%
CAPITAL OUTLAY	76,781	138,473	290,997	152,524	110.1%
OTHER USES	107,176	128,466	157,255	28,789	22.4%
DIVISION TOTAL	5,798,099	5,671,271	5,934,862	263,591	4.6%
MOSQUITO CONTROL					
PERSONNEL EXPENSES	1,287,104	1,390,033	1,389,735	-298	0.0%
OPERATING EXPENSES	789,057	823,139	733,157	-89,982	-10.9%
CAPITAL OUTLAY	0	240,746	20,001	-220,745	-91.7%
DIVISION TOTAL	2,076,161	2,453,918	2,142,893	-311,025	-12.7%
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	1,057,995	1,141,859	1,003,700	-138,159	-12.1%
OPERATING EXPENSES	201,651	1,285,878	1,324,694	38,816	3.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,259,646	2,427,738	2,328,395	-99,343	-4.1%
PUBLIC PARKING DIVISION					
PERSONNEL EXPENSES	1,911,060	2,177,515	2,143,839	-33,676	-1.5%
OPERATING EXPENSES	1,135,096	1,169,128	1,363,726	194,598	16.6%
CAPITAL OUTLAY	0	1	198,465	198,464	6400.0%
OTHER USES	202,614	511,455	525,345	13,890	2.7%
DIVISION TOTAL	3,248,770	3,858,099	4,231,375	373,276	9.7%
TOTAL EXPENDITURES	23,898,896	45,450,194	47,728,246	2,278,052	5.0%

CITY OF JACKSONVILLE, FLORIDA

ENVIRONMENTAL & COMPLIANCE

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ANIMAL CARE & PROTECTIVE SERVICES	63	62	59	-3
MUNICIPAL CODE COMPLIANCE	74	72	72	0
ENVIRONMENTAL QUALITY	70	69	72	3
MOSQUITO CONTROL	29	29	28	-1
OFFICE OF DIRECTOR	14	11	11	0
PUBLIC PARKING DIVISION	51	51	51	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ANIMAL CARE & PROTECTIVE SERVICES	0	0	5,000	5,000
ENVIRONMENTAL QUALITY	0	0	1,040	1,040
MOSQUITO CONTROL	2,552	2,552	4,632	2,080
OFFICE OF DIRECTOR	0	0	1,125	1,125
PUBLIC PARKING DIVISION	8,596	8,596	8,596	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Environmental & Compliance
DIVISION:	Animal Care and Protective Services

FUNCTION:

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462, and state statutes that relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems as well as providing educational information about animal care and safety to citizens. The Division provides care and shelter for lost and unwanted animals, and places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore the division receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, and Veterinary Services Trust Fund.

HIGHLIGHTS:

- Investigate and hold dangerous dog hearings.
- Manage rabies control and bite case program in conjunction with the Health Department.
- Increase the number of live releases by adoptions, rescue and fostering efforts.
- Streamline the licensing process to increase successful "return to owner" outcomes.
- Increase the coordination between ACPS and community groups to enhance services.

ANALYSIS:

Personnel Expenses

The net reduction of \$183,884 is primarily due to the reduction of three vacant positions as well as reduced salaries all totaling \$142,809, reduced workers compensation of \$105,526, payroll taxes of \$47,458, group hospitalization insurance of \$22,842. These decreases are partially offset by increases in pension contributions of \$80,818 and salaries part-time of \$55,000.

Operating Expenses

The net increase of \$119,120 is primarily due to an increase in professional services of \$139,999, postage of \$3,000, partially offset by a reduction in radio of \$13,261 and ITD network group of \$8,965.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Environmental & Compliance
DIVISION:	Environmental & Compliance Capital Projects

FUNCTION:

Environmental & Compliance Capital Projects reflects funding for ash site and incinerator site rehabilitation. These are funds put forth to correct a situation created nearly 100 years ago when the city burned its solid waste in incinerators. Ash from those incinerators was created and/or deposited at four sites north and west of the downtown area. These funds are used to remove this ash through programs such as Project New Ground.

ANALYSIS:

Capital Outlay

The increase of \$2,250,000 is due to increased funding for incinerator site clean up and related construction costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Environmental & Compliance
DIVISION:	Municipal Code Compliance

FUNCTION:

Municipal Code Compliance Division (MCCD) inspects properties to determine if violations of JOC Chapters 518 and 656 exist and to enforce code to achieve compliance of observed violations. Chapter 518 addresses the following public health and safety issues: unsafe structure violations; commercial and residential violations; abandoned/junk vehicle violations, and; environmental nuisance violations; Chapter 656 addresses zoning code standards. If owners fail to comply violations, the division refers caes to the Municipal Code Enforcement Special Magistrate for adjudication and subsequent fines, or directly to a city contractor for abatement of violations.

HIGHLIGHTS:

- During March 2010, officers issued approximately 482 citations (warning and paying) throughout Jacksonville.
- MCCD continues to assist in various community initiatives, including: the Community Revitalization Committee, City Council PHS Committee requests to address illegal outdoor vending, car washes, signage, Downtown Jacksonville property maintenance and improvement, and other enforcement projects within various neighborhoods.

ANALYSIS:

Personnel Expenses

The net increase of \$41,231 is due primarily to an increased pension contribution of \$86,246, workers compensation of \$9,318 and GEPP disability contribution of \$7,705, salaries/benefits lapse of \$5,357, special pay pensionable of \$4,573, partially offset by decreases in payroll taxes of \$47,044, salaries of \$12,768, group hospitalization insurance of \$7,139 and group life insurance of \$5,773.

Operating Expenses

The net decrease of \$174,914 is due primarily to reductions in ITD data center service of \$151,689, banking fund of \$53,626, partially offset by increases in mailroom charges of \$29,665.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Environmental Quality

FUNCTION:

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with particular emphasis on pollution control issues. It also enforces laws related to environmental quality issues. The responsibilities of the division include: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, wetlands and wildlife.

HIGHLIGHTS:

- The EQD's laboratory will soon initiate analyzing microbiological samples from the St. Johns River and its tributaries, monitoring water quality in accordance with the Mayor's River Initiative/Accord. This new capability is also needed to support the characterization of water basins relative to the effects of failing septic tank systems and other sources, and remediation efforts related to the Mayor's River Initiative.
- The Surface Water Pollution Activity continues to expand its inspection and monitoring programs to address the City of Jacksonville's NPDES permit requirements for environmental compliance and the TMDL Basin Management Action Plan (BMAP). The new five-year NPDES permit will begin in 2011, which incorporates more intense investigative and sampling activities within identified impacted basins beyond the 2009 levels, which necessitates greater laboratory analyses.

ANALYSIS:

Personnel Expenses

The net increase in personnel expenses of \$48,831 is mainly attributable to increases in pension contribution of \$32,257, part-time salaries of \$30,000, workers compensation insurance of \$19,089, GEPP disability contribution of \$6,203, leave sellback of \$1,595 and special pay- pensionable of \$1,323 partially offset by decreases in salaries of \$42,368.

Operating Expenses

The net increase of \$33,447 is attributable to general and grant funded programmatic increases in the following programs: Air Pollution Control EPA grant; Ambient Air Monitoring, Hazardous Waste Program / SQG, Stormwater Services.

Capital Outlay

The increase of \$152,524 is attributed to funding necessary to replace or upgrade air pollution testing equipment within Air Pollution Control EPA 105 Grant.

Other Uses

The reduction of \$28,789 is due to adjustments to indirect cost as a result of the annual independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Mosquito Control

FUNCTION:

The function of Mosquito Control Division is to educate the public, provide response and relief to citizens on mosquito issues and to protect the public health by suppressing mosquitoes capable of transmitting disease.

HIGHLIGHTS:

- Customer service requests response and inspection performance targets were exceeded for 2010 and customer satisfaction survey results averaged 4.42 (out of 5) for the year.
- Mosquito-borne viral diseases reappeared locally in 2010 involving a human resident, a horse and eight sentinel flock cases. MCD continues self-funding the arbovirus surveillance program.
- The division reduced the aerial fleet by one airplane and one helicopter. The lease for a hangar at Herlong Airport will be terminated in 2011.

ANALYSIS:

Personnel Expenses

The net reduction of \$298 is due primarily to decreases in full-time salaries of \$45,819, group hospitalization of \$7,051 and medicare tax of \$420, partially offset by increases in workers compensation of \$22,852, part-time salaries of \$18,800, leave sellback/ rollback of \$4,443, GEPP disability contribution of \$2,895, special pay pensionable of \$2,756 and salaries/benefits lapse of \$1,756.

Operating Expenses

The net reduction of \$89,982 is due primarily to decreases in ITD data center service of \$44,740, other operating supplies of \$34,845, fleet parts/oil/gas of \$26,248, other rent of \$24,608, travel expense of \$11,281, ITD network group of \$6,708, partially offset by increases in fleet repairs/maintenance of \$30,118, land and buildings rental of \$26,760.

Capital Outlay

The decrease of \$220,745 is due to purchase of a helicopter in FY 10, that will not be budgeted in FY 11.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Office of the Director

FUNCTION:

To enhance the quality of life of the Jacksonville community by effectively administering regulatory programs to protect our natural environment and safeguard the public health, safety and welfare in a cost effective manner. To provide financial and management support to its five divisions: Municipal Code Compliance, Environmental Quality, Mosquito Control, Public Parking and Animal Care and Protective Services.

HIGHLIGHTS:

- Manage the City's Energy Efficiency Community Block Grant (EECBG) program.
- Manage the City's Sustainability effort.
- Manage the Water withdrawal and water quality efforts.
- Manage the Landfill permitting effort.
- Manage the Project New Ground (ash clean-up) program.
- Oversee the City's Clean-it-Up, Green-it-Up program.
- Manage Compliance activities i.e, Municipal Code, Air Quality, Animal Control, Mosquito Control and Public Parking and Enforcement.

ANALYSIS:

Personnel Expenses

The net reduction of \$138,159 is primarily due to a reduction in full-time salaries as a result of two tenured employees transferring and these vacant positions reverting to base salary amounts.

Operating Expenses

The net increase of \$38,816 is primarily due to an increase in miscellaneous insurance of \$45,183, OGC legal of \$9,205, auto allowance of \$3,600 and technology refresh of \$1,509, partially offset by reductions in plant renewal of \$13,849 and copier consolidation of \$9,139.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Public Parking

FUNCTION:

- The function of the Public Parking Division is to administer parking services, enforce parking regulations, maintain and operate parking facilities, install and maintain parking meters, administer vehicle for hire and vehicle regulation programs, and to conduct vehicle inspections for school buses, city-owned vehicles, ambulances, other emergency vehicles, and vehicles for hire.

HIGHLIGHTS:

- In FY 11, the Division will create a comprehensive plan to address obsolete ordinance language, implement new parking meter technology, and employ promotional strategies to offset underutilization of certain facilities.

ANALYSIS:

Personnel Expenses

The net reduction of \$33,676 is due primarily to a decrease in salaries of \$55,681 and payroll taxes of \$29,354, partially offset by an increase in pension contributions of \$50,188.

Operating Expenses

The net increase of \$194,598 is primarily due to the increases in building plant renewal in the parking garages.

Capital Outlay

The increase of \$198,464 is due to parking deck cathodic testing.

Other Uses

The net increase of \$13,890 is due to adjustments made as a result of the annual independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

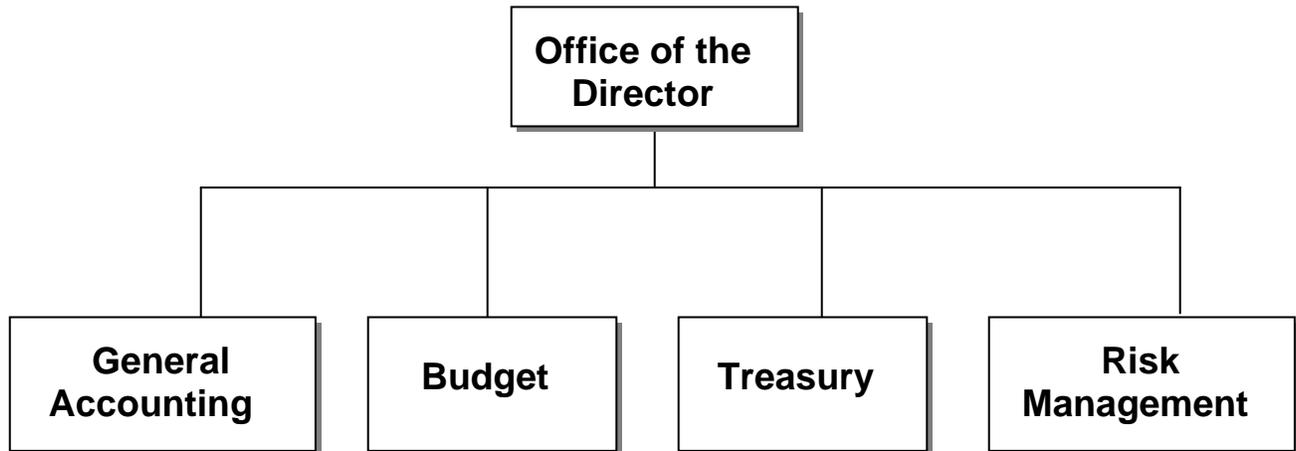
DEPARTMENT OF FINANCE

DEPARTMENT VISION:

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

DEPARTMENT MISSION:

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division- Accounting</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 4,345,385	\$ 4,114,880	\$ 4,017,681
# of FTE's	49	49	49
<i>Workload/Demand</i>			
# of Checks issued (vendors)	103,389	65,000	65,000
# of Checks Issued (payroll)	26,617	27,500	21,800
# of Direct Deposit payments made (payroll)	212,738	209,000	216,000
# of ACH payments (vendors)	13,404	13,000	15,000
# of departmental personal property capital assets inventory sample	211	200	200
<i>Efficiency</i>			
% of Payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	84%	80%	90%
% of Payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	83%	80%	90%
% of GAD payment from the submittal to GAD of required information for or the four way matching (PO, Departmental authorization, Budget Capacity, and Invoice from Vendor) to 10 days.	94%	95%	95%
<i>Effectiveness</i>			
Unqualified opinion on audit of the prior fiscal year.	Yes	Yes	Yes
GFOA certificate of Excellence in Financial Reporting for the prior F	Yes	Yes	Yes
Accounting System response on set up of accounts. Two business days to respond and complete routine requests.	95%	95%	95%
Accounting System response on set up of security. One business day to respond and complete routine requests.	95%	95%	95%
% of BJP- GAD on Time Accounts Payable Payments (3 working days)	98%	95%	95%
% of JSEB - GAD On Time Accounts Payable Payments (3 working days)	99%	93%	95%
External Receivables outstanding greater than 120 days	34,528	63,000	63,000
Departmental Payroll Quick Pays	0.7%	0.5%	0.4%
GAD Payroll Quick Pays	2	1	1
Salary Advance Checks through Accounts Payable	34	29	25

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-Budget</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,084,382	\$ 1,192,063	\$ 1,116,222
# of FTE's	11	11	11
<i>Workload/Demand</i>			
\$ value of budgets analyzed	\$1,775,815,073	\$1,848,045,175	\$1,993,544,799
# of Budget Transfers	186	183	180
# of Transfer Directives	483	506	529
# of RC's	491	440	400
<i>Effectiveness</i>			
GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes
<u>Division-Treasury</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,240,678	\$ 1,175,452	\$ 1,168,280
# of FTE's	10	9	9
<i>Workload/Demand</i>			
# of deposit items carried as reconciling items on end of month bank reconciliation that occurred more than 5 days prior to month end	5	5	5
% of weekly cash flow forecasts prepared using standard cash availability methodology	80%	90%	90%
Annual review of Investment Policy Statement	1	1	1
% of monthly and quarterly investment reports released within 20 days of month/quarter end	100%	100%	100%
% of correctly calculated and posted investment earnings entries prior to month end close utilizing average daily cash balance	100%	100%	100%
% of interim monthly Pension financial statements provided to Pension Board with 20 days of month end	100%	100%	100%
Annual Review of Debt Management Policy Statement	1	1	1
Update of Annual Debt Affordability Study	1	1	1
<i>Efficiency</i>			
% of Pensioner participation in direct deposit	97%	98%	98%
% of bank reconciliations prepared and reviewed within 20 days of month end	100%	100%	100%
% of remittance advices successfully delivered electronically on the next business day to vendors participating in ACH payment program who have requested notification	90%	100%	100%
% of collection locations receiving payment via each of the following electronic media:			
Credit Cards	50%	50%	50%
Debit Cards	50%	50%	50%
E-checks	50%	50%	50%
<u>Division-Risk Management</u>			
<i>Workload/Demand</i>			
<i>Input</i>			
\$ Amount of Budget	\$ 33,331,129	\$ 42,661,479	\$ 40,547,518
# of FTE's	23	22	22
<i>Workload/Demand</i>			
# of new public liability claims	2,500	2,200	2,350
Program claim recoveries - public liability and workers' compensatic	\$ 2,030,512	\$ 2,254,321	\$ 2,500,230

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
# of new workers' compensation claims	1,600	2,112	2,200
Closing Ratio - workers' compensation claims	119%	119%	119%
State experience modification rate	0.84%	0.84%	0.84%
Safety training / loss prevention scheduled meetings	104	139	122
Efficiency			
Same day contact - public liability claims	0.78%	0.78%	0.80%
Closing Ratio - public liability claims	111%	112%	115%
Avg. days pending to close for public liability claims	55.0	55.0	50.0

CITY OF JACKSONVILLE, FLORIDA

FINANCE

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ACCOUNTING DIVISION					
PERSONNEL EXPENSES	3,122,363	3,303,580	3,170,970	-132,610	-4.0%
OPERATING EXPENSES	1,223,021	1,031,787	846,710	-185,077	-17.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,345,385	4,335,368	4,017,681	-317,687	-7.3%
BUDGET DIVISION					
PERSONNEL EXPENSES	880,712	913,009	880,132	-32,877	-3.6%
OPERATING EXPENSES	203,670	299,950	236,089	-63,861	-21.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,084,382	1,212,960	1,116,222	-96,738	-8.0%
GENERAL EMPLOYEE PENSIONS					
PERSONNEL EXPENSES	444,256	478,968	462,278	-16,690	-3.5%
OPERATING EXPENSES	499,407	8,250,242	10,749,662	2,499,420	30.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	251,563	173,986	182,470	8,484	4.9%
DIVISION TOTAL	1,195,226	8,903,197	11,394,411	2,491,214	28.0%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	346,518	322,977	308,143	-14,834	-4.6%
OPERATING EXPENSES	395,718	384,606	311,439	-73,167	-19.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	742,236	707,584	619,583	-88,001	-12.4%
RISK MANAGEMENT					
PERSONNEL EXPENSES	1,659,740	1,685,385	1,612,121	-73,264	-4.3%
OPERATING EXPENSES	31,233,971	37,136,294	37,289,881	153,587	0.4%
CAPITAL OUTLAY	0	1	3	2	200.0%
OTHER USES	417,101	639,837	507,660	-132,177	-20.7%
DIVISION TOTAL	33,310,812	39,461,517	39,409,665	-51,852	-0.1%
TREASURY					
PERSONNEL EXPENSES	771,992	778,802	746,017	-32,785	-4.2%
OPERATING EXPENSES	831,298	890,492	832,312	-58,180	-6.5%
CAPITAL OUTLAY	0	1	1	0	0.0%
DEBT SERVICE	1,169,733	38,978,389	21,140,553	-17,837,836	-45.8%
OTHER USES	0	113,628,206	64,761,909	-48,866,297	-43.0%
DIVISION TOTAL	2,773,023	154,275,890	87,480,792	-66,795,098	-43.3%
TOTAL EXPENDITURES	43,451,064	208,896,516	144,038,354	-64,858,162	-31.0%

CITY OF JACKSONVILLE, FLORIDA

FINANCE

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ACCOUNTING DIVISION	49	49	49	0
BUDGET DIVISION	11	11	11	0
GENERAL EMPLOYEE PENSIONS	7	7	7	0
OFFICE OF THE DIRECTOR	5	2	2	0
RISK MANAGEMENT	23	22	22	0
TREASURY	10	9	9	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
BUDGET DIVISION	1,040	1,040	1,040	0
GENERAL EMPLOYEE PENSIONS	1,080	1,080	1,080	0
OFFICE OF THE DIRECTOR	7,118	7,118	2,080	-5,038
RISK MANAGEMENT	2,800	2,800	2,800	0
TREASURY	2,000	2,000	2,000	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Finance
DIVISION:	Accounting

FUNCTION:

Provides quality accounting services and financial reports to other City departments, regulating agencies and citizens, in compliance with generally accepted accounting principles (GAAP) and City, State and Federal Laws.

HIGHLIGHTS:

- Coordinate the annual financial audit and single audit for Federal and State grants awarded to the City. Goal is to receive an unqualified opinion on both audits.
- The Accounting Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Provide accounting and reporting support for the new stimulus grants awarded under the American Recovery and Reinvestment Act (ARRA).

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$132,610 primarily due to the decrease of \$87,834 in salaries and \$42,666 in workers' compensation insurance.

Operating Expenses

Operating Expenses decreased by \$185,077 primarily due to a decrease of \$101,632 in information technology department system development allocation, \$39,520 in telecommunication, \$19,000 in contractual services and \$18,700 in travel expense.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Finance

DIVISION: Budget

FUNCTION:

The Budget Office provides support services to general government departments in the development and execution of the Annual Budget, facilitates the implementation of administrative policy, and assists in continuously improving productivity and effectiveness.

HIGHLIGHTS:

- Support the implementation of an Enterprise Wide Software Solution for Budgeting, Accounting, Human Resources and Purchasing.
- One Assistant Budget Officer position will be reclassified to a Management and Budget Analyst. This will increase productivity and effectiveness reviews.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$32,877 primarily due to the decrease of \$31,657 in salaries.

Operating Expenses

Operating Expenses increased by \$84,359 primarily due to the increase of \$58,924 in information technology department data center service allocation and \$35,122 in technology refresh/systems development. These increases were partially offset by a decrease of \$10,053 in copier consolidation allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Finance
DIVISION:	General City Employees Pension Fund Administration

FUNCTION:

To administer the Pension Plans to insure retiree benefits are paid and to provide our constituents with a high degree of customer service by responding to customer inquiries in a timely, accurate, and professional manner. Assets will be managed to insure a reasonable growth rate is achieved with a prudent amount of risk, and consistent with the guidelines established within the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- The General Employees Pension Fund Administration Office will implement the new, optional Defined Contribution Plan. The Office will also administer the employees' option to switch between the Defined Benefit and Defined Contributions Plans.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$16,690 primarily due to the decrease of \$8,239 in salaries and \$5,788 in workers' compensation insurance.

Operating Expenses

Operating Expenses increased by \$2,499,420 primarily due to the increase of \$2,740,831 in professional services for the cost of money managers of the General Employees Pension Fund.

Other Uses

Other Uses increased by \$8,484 represents a higher indirect cost allocation from previous year.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Finance
DIVISION:	Office of the Director

FUNCTION:

The Director's Office provides the financial, managerial and administrative support to its divisions to meet specific divisional goals as well as collective department goals.

HIGHLIGHTS:

- Assist Labor Relations group to introduce new package benefit for "new employees" under various union contracts and related pension benefit programs.
- Oversee and expand educational programs for existing and new employees relative to their election to participate in the City's Defined Benefit or Defined Contribution pension programs.
- Oversee implementation of the FICA replacement plan adopted by City Council for part time, temporary, and seasonal employees.
- Conduct review of existing City Code for the purpose of introducing legislative enhancements for the accounting, budget, treasury, and risk management activities.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$14,834 primarily due to the decrease of \$10,965 in salaries and \$5,977 in deferred compensation plan.

Operating Expenses

Operating Expenses decreased by \$73,167 primarily due to the decrease of \$44,862 in information technology department wireless communication allocation, \$19,465 in copy center allocation, \$8,596 in network group and \$7,578 in telecommunication allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Finance
DIVISION:	Risk Management

FUNCTION:

The Risk Management Division provides risk mitigation to the operating departments so that they can meet their mission and goals statements to the public, by providing cost efficient administration of their programs. The Miscellaneous Insurance Program provides various insurance coverages for the City of Jacksonville and the Self-Insurance Program provides the following coverages for the City: Worker's Compensation, General Liability, and Loss Prevention & Safety Training. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Upgrade the CS STARS ASP software from version 9.3 to version 10.0 by December 31, 2010.
- Implement a Business Intelligence module in January 2011 for the purposes of enhancing the reporting capabilities of the version 10.0 report writer.
- Migrate CS STARS ASP version 10.0 to a new CS STARS software claim processing platform by June 30, 2011. Expected outcomes of a new platform are to bring new functionality to improve the efficiency, effectiveness and capabilities in the claims handling process.
- Implement a paper-based safety incident reporting system by December 31, 2010 for the purposes of enhancing data tracking, analysis, and report generation for risk management loss prevention strategies.
- Implement a new software program to facilitate providing underwriting information to current and potential insurance carriers by December 31, 2010. Expected outcomes are the enhancement of data tracking, analysis, and report generation for real property and contents covered by an insurance policy.
- By March 31, 2011, the Risk Management Division will report claims to Medicare pursuant to the Medicare Secondary Payer Mandatory Reporting Act of 2007.

ANALYSIS:

Personnel Expenses

The net decrease of \$73,264 reflects salary reductions, a \$20,081 decrease in workers compensation insurance, and a reduction in the level of part time wages of \$20,000. These decreases were offset by the absence of a salary/benefits lapse of \$31,834.

Operating Expenses

The net increase of \$153,587 is primarily due to a \$747,928 increase in the cost of providing self-insurance offset by a \$320,877 reduction in overall premiums and a \$100,000 reduction in professional services. Other offsetting decreases include a \$81,041 reduction in internal service allocations, a \$59,123 decrease in the provision for employee training and a \$26,022 reduction in travel and per diem.

Other Uses

Other Uses reflect a decrease of \$132,177 due to a lower indirect cost allocation in FY 11 as compared to FY 10.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Finance

DIVISION: Treasury

FUNCTION:

To measure and record cash, investment and debt activities for the City of Jacksonville. This division also administers the budget for the City's Banking Fund. The Banking Fund is a centralized source of financing for capital items and will save the City considerable amounts of interest expense based on the premise that the City can borrow money at a lesser rate than most installment or lease purchase agreements.

HIGHLIGHTS:

- Enhance e-commerce by expanding utilization of electronic receipts and disbursements.
- Expanding Banking Fund utilization for internal lending, providing savings over external borrowing for capital items.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$32,785 primarily due to the decrease of \$32,545 in salaries.

Operating Expenses

Operating Expenses decreased by \$58,180 primarily due to the decrease of \$22,625 in information technology department allocation, \$7,961 in telecommunication allocation, \$20,000 in banking services charges and \$7,000 in travel expense.

Debt Service

The Debt Service amount budgeted reflects the repayment of interest and principal on the amounts approved and borrowed by the City, inclusive of the Banking Fund for FY 11 as well as prior years. This amount is driven by the cost, life and inception of each project that is approved.

Other Uses

Other Uses of the Banking Fund include the funding for all new capital borrowing anticipated (loans) for the upcoming fiscal year. The additional borrowing is made up of \$58,821,636 for CIP projects, \$3,969,195 for ITD system development projects, \$806,078 for vehicle replacements and \$1,165,000 for Sheriff's Office equipment.

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

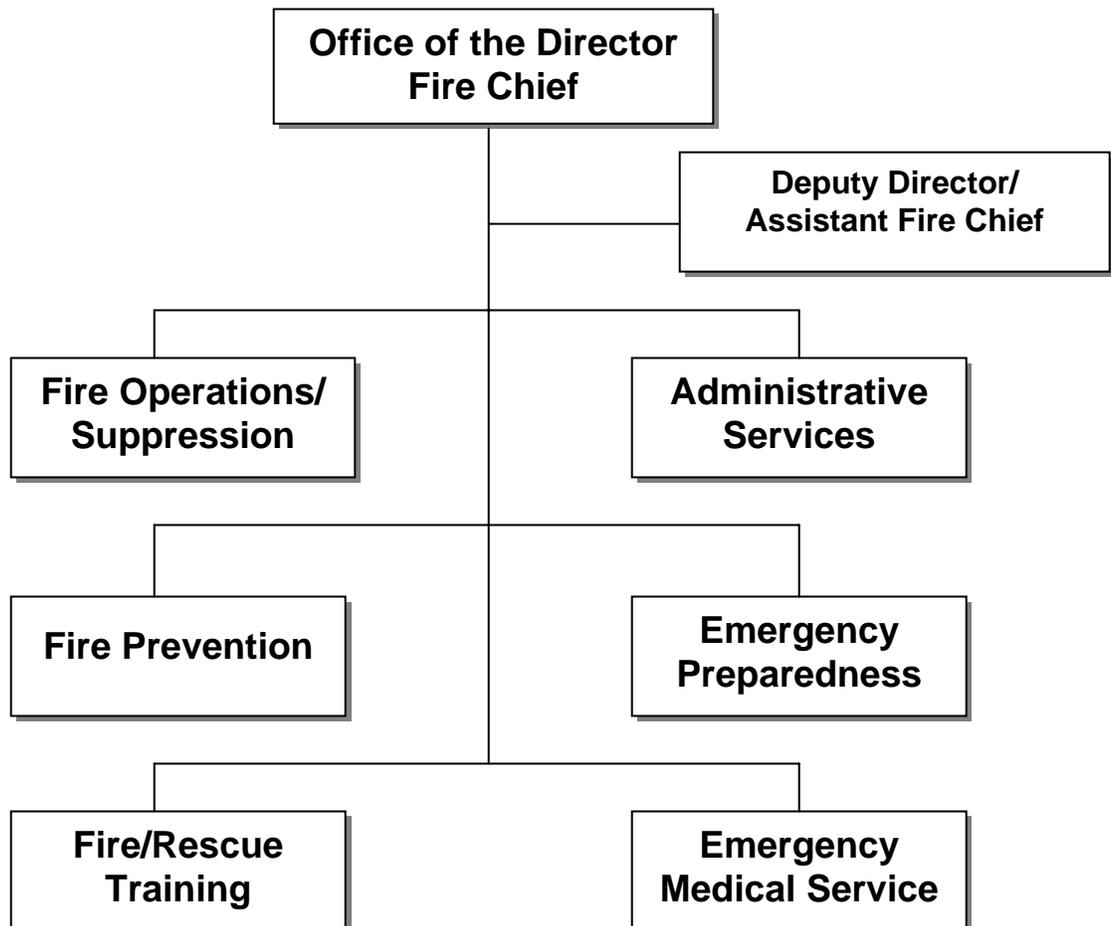
DEPARTMENT VISION:

To move into the next century providing the finest in fire and emergency medical services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety and professionalism.

DEPARTMENT MISSION:

To preserve and protect the lives, property and environment of our community:

The Fire and Rescue Department consists of six divisions. The Emergency Preparedness Division provides the contingency planning necessary for the city to cope with and recover from natural and man-made disasters. The Fire Prevention Division provides a full array of fire prevention services including public education, fire inspections, arson investigations and plans review. The Training Division provides training, certification and re-certification from our state-of-the-art training facility. Along with fire suppression, pre-hospital medical care and transport the Fire Suppression and Emergency Medical Services Divisions also have various units available to respond to special emergency situations such as hazardous materials incidents and high angle rescue situations.



CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division - Fire Operations</u>			
<i>Inputs</i>			
\$ amount of Budget	104,536,225	112,508,077	112,474,897
# of FTE's	976	968	971
<i>Workload/Demand</i>			
# of suppression calls	22,000	22,500	23,000
<i>Efficiency</i>			
\$ average per call	\$ 467.00	\$ 472.30	\$ 477.60
<u>Division - Rescue</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 37,393,738	\$ 38,294,146	\$ 39,196,732
# of FTE's	270	272	271
<i>Workload/Demand</i>			
# of EMS transport calls	50,887	55,400	56,331
<i>Efficiency</i>			
\$ average per transport call	\$ 493.99	\$ 500.02	\$ 506.15
<u>Division- Prevention/Plans Review</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 3,208,946	\$ 3,207,326	\$ 3,006,189
# of FTE's	29	26	26
<i>Workload/Demand</i>			
# of Building Inspections Conducted	5,717	7,450	7,500
# of Fire Investigations Performed	363	379	500
# of Public Education Presentations	680	680	700
# of Smoke Detectors Installed	372	525	400
# of Building Plans Reviewed	3,819	3,900	4,200
<i>Efficiency</i>			
\$ average per call	293.03	247.98	226.03
90th Percentile Response Times by District			
North	8:10	8:25	8:20
North West	6:12	6:26	6:18
South West	7:15	7:08	7:06
Arlington	7:05	7:11	7:07
South East	7:35	7:18	7:18
Urban Core	4:05	4:22	4:23
City Wide Response Times	7:10	6:48	6:45

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ADMINISTRATIVE SERVICES					
PERSONNEL EXPENSES	915,389	905,108	846,215	-58,893	-6.5%
OPERATING EXPENSES	649,848	950,899	978,220	27,321	2.9%
CAPITAL OUTLAY	373,224	351,850	147,632	-204,218	-58.0%
DIVISION TOTAL	1,938,460	2,207,857	1,972,067	-235,790	-10.7%
FIRE/RESCUE CAPITAL PROJECTS					
CAPITAL OUTLAY	556,987	0	781,770	781,770	
OTHER USES	0	1,500,000	0	-1,500,000	-100.0%
DIVISION TOTAL	556,987	1,500,000	781,770	-718,230	-47.9%
EMERGENCY PREPAREDNESS					
PERSONNEL EXPENSES	675,972	753,678	629,843	-123,835	-16.4%
OPERATING EXPENSES	680,527	433,276	464,980	31,704	7.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,356,499	1,186,955	1,094,824	-92,131	-7.8%
FIRE OPERATIONS					
PERSONNEL EXPENSES	89,688,565	97,522,284	96,997,095	-525,189	-0.5%
OPERATING EXPENSES	14,730,998	15,530,193	15,477,801	-52,392	-0.3%
CAPITAL OUTLAY	116,662	1	1	0	0.0%
DIVISION TOTAL	104,536,225	113,052,478	112,474,897	-577,581	-0.5%
FIRE PREVENTION					
PERSONNEL EXPENSES	2,899,096	2,883,459	2,765,211	-118,248	-4.1%
OPERATING EXPENSES	290,758	278,588	240,976	-37,612	-13.5%
CAPITAL OUTLAY	19,093	3	1	-2	-66.7%
DIVISION TOTAL	3,208,946	3,162,050	3,006,188	-155,862	-4.9%
FIRE TRAINING					
PERSONNEL EXPENSES	3,038,928	3,443,708	2,991,641	-452,067	-13.1%
OPERATING EXPENSES	736,338	668,200	643,386	-24,814	-3.7%
CAPITAL OUTLAY	6,400	1	1	0	0.0%
DIVISION TOTAL	3,781,666	4,111,909	3,635,028	-476,881	-11.6%
DIRECTOR-FIRE ADMIN					
PERSONNEL EXPENSES	1,976,177	1,743,353	1,760,575	17,222	1.0%
OPERATING EXPENSES	898,241	799,092	1,064,063	264,971	33.2%
CAPITAL OUTLAY	176,146	0	0	0	
DIVISION TOTAL	3,050,565	2,542,445	2,824,638	282,193	11.1%
RESCUE					
PERSONNEL EXPENSES	29,134,165	32,702,202	33,013,124	310,922	1.0%
OPERATING EXPENSES	4,517,682	5,751,909	6,064,608	312,699	5.4%
CAPITAL OUTLAY	3,741,891	1	119,000	118,999	9900.0%
DIVISION TOTAL	37,393,738	38,454,112	39,196,732	742,620	1.9%
TOTAL EXPENDITURES	155,823,086	166,217,806	164,986,144	-1,231,662	-0.7%

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ADMINISTRATIVE SERVICES	12	13	12	-1
EMERGENCY PREPAREDNESS	6	7	7	0
FIRE OPERATIONS	976	968	971	3
FIRE PREVENTION	29	26	26	0
FIRE TRAINING	24	28	25	-3
DIRECTOR-FIRE ADMIN	21	13	13	0
RESCUE	270	272	271	-1

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ADMINISTRATIVE SERVICES	0	0	0	0
FIRE OPERATIONS	91,656	91,656	73,456	18,200
FIRE PREVENTION	0	0	0	0
FIRE TRAINING	0	0	0	0
DIRECTOR-FIRE ADMIN	1,504	1,504	1,504	0
RESCUE	29,900	29,900	29,900	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Administrative Services

FUNCTION:

The Administrative Services Division is responsible for maintaining facilities by performing needed station maintenance and repairs. The division assists in the location of new fire stations in high volume areas or where station conditions do not meet standards. This division also tracks services and performance of fleet vehicles as well as repairing fire and rescue equipment. The division writes and tracks bids, assists in the awards and the procurement of supplies and services for the Fire and Rescue Department.

HIGHLIGHTS:

- Opening of new Fire Station #28
- Purchase of Air Compressors and Thermal Imaging Cameras
- Replaced three rescue units
- Constructed a new bay at Fire Station #4
- Began construction of Fire Station #40
- Purchased property for new Fire Station #26

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the impact of a 3% salary reduction and the movement of one position to another Division within Fire and Rescue. These reductions were offset by increases in terminal leave and workers compensation.

Operating Expenses

Operating Expenses increased due primarily to increases in the ITD Data Center internal service allocation of \$103,991, Repairs and Maintenance of \$35,000 and Other Operating Supplies of \$15,000. These increases are offset by a \$125,000 reduction in Professional Services for the removal of the fire extinguisher contract.

Capital Outlay

Capital Outlay funding in FY 11 is for the purchase of two new breathing air compressors, ten replacement premier cadet air packs and three replacement Hurst portable power units.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Fire and Rescue Capital Projects

FUNCTION:

This division is used during the budget process to show the approved capital funding, either banking fund or pay-as-you-go, for CIP projects associated with the Fire and Rescue Department.

HIGHLIGHTS:

Contract Administration should begin along with starting the construction of these facilities.

Capital Outlay:

Capital Outlay includes pay-as-you-go funding for the following approved FY 11 CIP projects:

- Emergency Operations Center renovation totaling \$154,500
- Fire Station #56 access road and gate maintenance totaling \$309,000
- Fire Station #2 roof and floor renovations totaling \$318,270

Other Uses:

Other Uses budgeted in FY 10 reflects a contingency set up by Council for two FY 10 CIP projects contingent on grant awards.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Emergency Preparedness

FUNCTION:

The Emergency Preparedness Division administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- Completed competitive application for the 2010 Urban Area Security Initiative
- Coordinate and implement various grants including the State Homeland Security Grant Program, the Flood Management Assistance Program, the Emergency Management Public Assistance Grant and the Metropolitan Medical Response System Grant
- Conducted and presented catastrophic disaster preparedness education materials and programs to businesses, civic groups, clubs, schools, senior center, professional and charitable organizations
- Conducted site visits to businesses in Duval County that house hazardous materials
- Submitted annual report card to Emergency Management Accreditation Program for recertification of the county's emergency management program
- Reviewed disaster plans for health care facilities in the city/county

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the impact of a 3% salary reduction. This reduction was slightly offset by an increase in workers compensation costs.

Operating Expenses

Operating Expenses increased primarily due to a \$21,686 increase in the Public Buildings Plant Renewal charge and a \$16,522 increase in internal service charges for technology end user refresh. These increases were offset by other operating reductions.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Operations

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression.

HIGHLIGHTS:

- Installation of the new Computer Aided Dispatch system (CAD) which will create needed redundancy, enhance the ability of Fire and Rescue dispatchers to more effectively and efficiently dispatch the necessary assistance to requests for service city-wide.
- Hired 31 new firefighters to further improve the JFRD Cadet program and help reduce overtime expenses.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the impact of a 3% salary reduction, a reduction in part-time salaries of \$337,000 related to the recruit program, the addition of a \$603,538 salary lapse, a \$302,918 reduction in overtime funding and the elimination of a redlined position from FY 10. These reductions were offset by the movement of four positions into this Division from other areas within the Department, a \$204,106 increase in leave sellback and increases in pension and workers compensation costs.

Operating Expenses

Operating Expenses decreased due to a \$251,175 reduction in professional services and a \$123,986 reduction in internal service charges. These reductions are offset by a \$162,516 increase in repairs and maintenance and a \$133,069 increase in public buildings plant renewal charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Prevention

FUNCTION:

The Fire Prevention Division performs fire and life safety building inspections; reviews new construction plans for fire code compliance, conducts fire and life safety public education programs and investigates fires for origin and cause determination.

HIGHLIGHTS:

- Effectively enforcing the newly adopted edition of the Florida Fire Prevention Code
- Conducted public education programs that benefited over 20,000 citizens
- Fire investigators responded to 204 fire scenes
- Conducted 2,063 inspections between October 2009 and February 2010

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the impact of a 3% salary reduction and the addition of a \$173,688 salary lapse. These reductions were slightly offset by an increase in workers compensation costs.

Operating Expenses

Operating Expenses decreased primarily due to a \$24,429 decrease in the telecommunications internal service charge, a \$5,705 reduction in the radio internal service charge and a \$4,564 reduction in travel and training.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Training

FUNCTION:

The Jacksonville Fire and Rescue Training Division provides state of the art training, education and certification to all personnel necessary to ensure the Fire and Rescue Department remains competent, efficient and effective in providing the citizens and visitors of Duval county with cutting edge fire and rescue services.

HIGHLIGHTS:

- The Company Officer Development program will be offered twice a year for newly promoted officers
- Instituting additional online curriculum to meet anticipated nationwide changes in recertification procedures for EMT's and Paramedics
- Offering advanced EMS classes such as advanced airway techniques, acute coronary / 12 lead recognition and pre-hospital emergency pediatric provider training
- Suppression classes will include Incident Command Training for Chief's, ISO required cluster training and pre-fire planning exercises
- Continue to offer professional growth and development classes

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the impact of a 3% salary reduction and the movement of three positions to other Divisions within Fire and Rescue. These reductions were slightly offset by an increase in workers compensation costs.

Operating Expenses

Operating Expenses decreased primarily due to a \$30,000 reduction in professional services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Director - Fire Administration

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, health and wellness, logistics, technological advancement and quality control.

HIGHLIGHTS:

- Cadet Program: Fourteen cadets are now working part-time at JFRD and pursuing their Firefighter Minimum Standards and EMT Certification while working at on the job and gaining valuable exposure to the Fire Service
- Diversity training of personnel is on-going
- Overtime reviews are being performed monthly in an effort to ensure accountability of funds
- The Professional Development Plan and Plan for Excellence implementation is on-going
- Negotiations with the Jacksonville Airport Authority, Town of Baldwin and the Florida State College at Jacksonville are on-going and should conclude in July 2010 with new contracts for FY 11 for Aircraft Rescue Firefighting (ARFF) Services, Fire and Rescue protection and Training services

ANALYSIS:

Personnel Expenses

Personnel Expenses increased slightly due to \$85,333 of funding for terminal leave and a \$15,304 increase in workers compensation costs. These increases were offset by the impact of a 3% salary reduction.

Operating Expenses

Operating Expenses increased due to the removal of a \$451,824 negative contingency lapse from FY 10. This budgetary increase is offset by reductions in various internal service charges including \$100,020 in telecommunications, \$40,954 in banking fund repayment and \$32,207 in the technology refresh allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Rescue

FUNCTION:

To deliver the highest quality pre-hospital medical care and to minimize loss of life, and property through the suppression of fire and containment of hazardous materials incidents. To process calls for emergency assistance in a quick and effective manner as to reduce the response time to the citizens of Jacksonville.

HIGHLIGHTS:

- Implementation of Emergency Pro software update which allows the electronic transfer of JFRD patient care reports to hospitals.
- Added three Health and Safety Officers to manage all job related injuries, workers compensation and risk management concerns for the department.
- Currently transmitting twelve lead electrocardiography (ECG) electronic transmission to all area hospitals for those patients experiencing acute coronary syndrome

ANALYSIS:

Personnel Expenses

Personnel Expenses increased due to increases in pension costs of \$576,426, terminal leave of \$244,153 and leave sellback of \$90,974. These increases were offset by the impact of a 3% salary reduction and the elimination of one position that was redlined as part of the FY 10 budget.

Operating Expenses

Operating Expenses increased primarily due to increases in other operating supplies of \$99,382 for additional medical supplies, the ITD System Development internal service allocation of \$168,673 for replacement mobile data terminals for rescue vehicles and the Telecommunication internal service allocation of \$76,014.

Capital Outlay

Capital Outlay funding is provided for seventeen new all-in-one portable monitoring system for blood pressure, pulse oximetry and three-lead electrocardiography.

CITY OF JACKSONVILLE, FLORIDA

GENERAL COUNSEL

DEPARTMENT VISION:

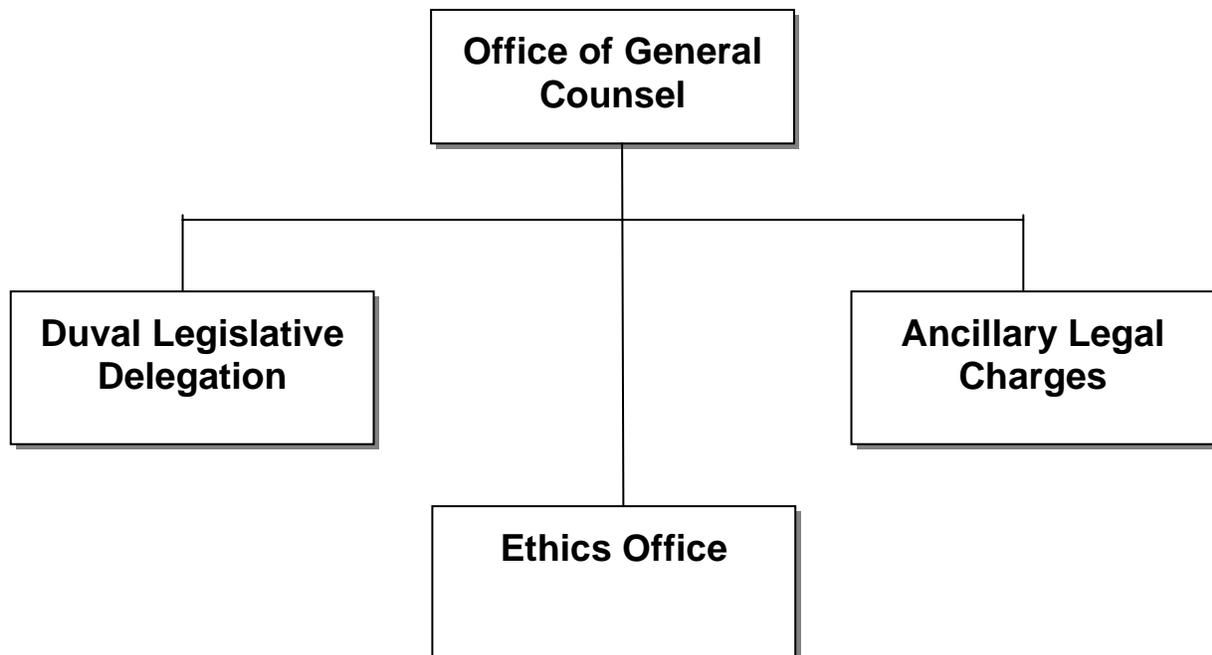
To be one of the best, most progressive and modern law firms in the State of Florida.

Accomplishment of this Vision will be assisted by:

- Hiring and retaining exceptional legal talent.
- Utilizing modern technology to improve quality and lower costs.
- Further developing paralegal and Municipal Law Clinic services.
- Providing specialized expertise in various practice areas.
- Providing cost effective, efficient legal services.
- Developing an awareness of the importance of utilizing legal service on the “front-end” to avoid legal problems.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



CITY OF JACKSONVILLE, FLORIDA

GENERAL COUNSEL

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ANCILLARY LEGAL CHARGES					
OPERATING EXPENSES	1,492,044	446,680	929,615	482,935	108.1%
DIVISION TOTAL	1,492,044	446,680	929,615	482,935	108.1%
ETHICS OFFICE					
PERSONNEL EXPENSES	85,819	81,135	76,094	-5,041	-6.2%
OPERATING EXPENSES	13,432	12,089	6,981	-5,108	-42.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	99,251	93,225	83,076	-10,149	-10.9%
OFFICE OF GENERAL COUNSEL					
PERSONNEL EXPENSES	7,354,806	7,666,135	6,987,857	-678,278	-8.8%
OPERATING EXPENSES	1,286,566	1,305,961	961,445	-344,516	-26.4%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	252,284	420,824	466,835	46,011	10.9%
DIVISION TOTAL	8,893,655	9,392,921	8,416,138	-976,783	-10.4%
DUVAL LEGISLATIVE DELEGATION					
PERSONNEL EXPENSES	66,259	66,812	65,170	-1,642	-2.5%
OPERATING EXPENSES	18,544	19,553	13,154	-6,399	-32.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	84,803	86,366	78,325	-8,041	-9.3%
<hr/>					
TOTAL EXPENDITURES	10,569,754	10,019,192	9,507,154	-512,038	-5.1%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ETHICS OFFICE	1	0	0	0
OFFICE OF GENERAL COUNSEL	74	73	70	-3
DUVAL LEGISLATIVE DELEGATION	2	1	1	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ETHICS OFFICE	0	2,080	2,080	0
OFFICE OF GENERAL COUNSEL	2,600	2,600	2,600	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Ancillary Legal Charges

FUNCTION:

Ancillary legal charges are the external professional legal fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation.

From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government.

All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel.

HIGHLIGHTS:

- Provide adequate and timely resources necessary to properly protect the consolidated government's assets and legal interests, and to defend the policies of the City, constitutional officers and independent authorities.

ANALYSIS:

Operating Expenses

The increase of \$482,935 in operating expenses is a result of \$416,567 increase in professional services, \$30,000 increase in court reporter fees, \$1,368 increase in internal service charges, and \$35,000 increase in miscellaneous charges and services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Ethics Office

FUNCTION:

The Ethics Office and the Ethics Officer have been established pursuant to Chapter 602 of the Ordinance Code, and by Executive Order of the Mayor.

The purposes of the Ethics Office and Ethics Officer are to ensure compliance with the many rules and regulations established by state and local law; and to expand training to and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others, their public/private interactions.

The Ethics Office and the Ethics Officer work in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The Ethics Office and the Ethics Officer monitor a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

The Ethics Office and the Ethics Officer are administratively housed in the Office of General Counsel for fiscal management purposes.

HIGHLIGHTS:

- In FY 10 there was work with the Ethics Commission and Charter Revision Commission on an amendment to the city's Charter establishing the structure for an anti-corruption/ethics initiative for the consolidated City of Jacksonville. Work needs to be done to implement effective ethics laws based on what is passed into the Charter by City Council FY 11.
- Training efforts are now highly specialized with an emphasis on risk avoidance and training on use of the Hotline by employees.
- There is increased work with the Office of General Counsel to build in an ethics analysis to legal inquiries.

ANALYSIS:

Personnel Expenses

The net decrease of \$5,041 is due to a \$4,650 reduction in FICA taxes and \$1,518 reduction in worker's compensation. The reductions were offset by a \$1,127 adjustment to part time salaries and the lapse.

Operating Expenses

The decrease of \$5,108 is the result of reductions of \$3,452 in internal service allocations, \$1,300 in employee training and \$376 in travel.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Office of General Counsel

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy as well as the prosecution and defense of claims or positions.

The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations and Commercial Law, Real Estate and Procurement Law, Land Use and Environmental Law, Legislative Affairs, General Litigation, and Tort Litigation.

HIGHLIGHTS:

- Continue the focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect its legal and fiscal interests.

ANALYSIS:

Personnel Expenses

The net decrease of \$678,278 is primarily the result of decreases of \$498,346 in salaries, \$102,017 in worker's compensation, \$54,743 in life and health insurance, \$36,155 in FICA taxes, and \$6,043 in retirement contributions. These increases were offset by an increase of \$19,627 in longevity pay.

Operating Expenses

The decrease of \$344,516 is primarily attributed to a \$234,595 decrease in the internal services allocation, most of which was a result of decreased data center service charges and telecommunications, a \$74,864 reduction to building rental, \$10,571 reduction to operating supplies, \$8,000 reduction to employee training, \$5,700 reduction to travel, and \$5,000 reduction to office supplies.

Other Uses

The increase of \$46,011 is the result of higher indirect costs. In terms of the Office of General Counsel such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Duval Legislative Delegation

FUNCTION:

The Duval Legislative Delegation Office is a support office for those State Senators and Representatives serving Duval County. The Office provides services to all departments, agencies, independent agencies and elected officials of the City of Jacksonville, citizens and state legislators, including document drafting and review, coordinating and scheduling of events, planning of school field trips and participation at various functions. The Office serves as an effective liaison between the citizens and government of the City of Jacksonville and Duval County's elected state officials.

HIGHLIGHTS:

- Assist the Charter Revision Commission in its recommendation process.
- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.

ANALYSIS:

Personnel Expenses

The net decrease of \$1,642 in personnel expenses is mainly due to a \$1,474 decrease in salaries and a \$1,290 decrease in worker's compensation. The decreases were partially offset by a \$1,073 restoration to the lapse.

Operating Expenses

The decrease of \$6,399 is primarily due to decreases of \$2,569 in data center service charges, \$1,423 in telecommunications, \$960 in copy center charges, \$550 in travel, and \$400 in miscellaneous services and charges, among various other small reductions to the operating budget.

CITY OF JACKSONVILLE, FLORIDA

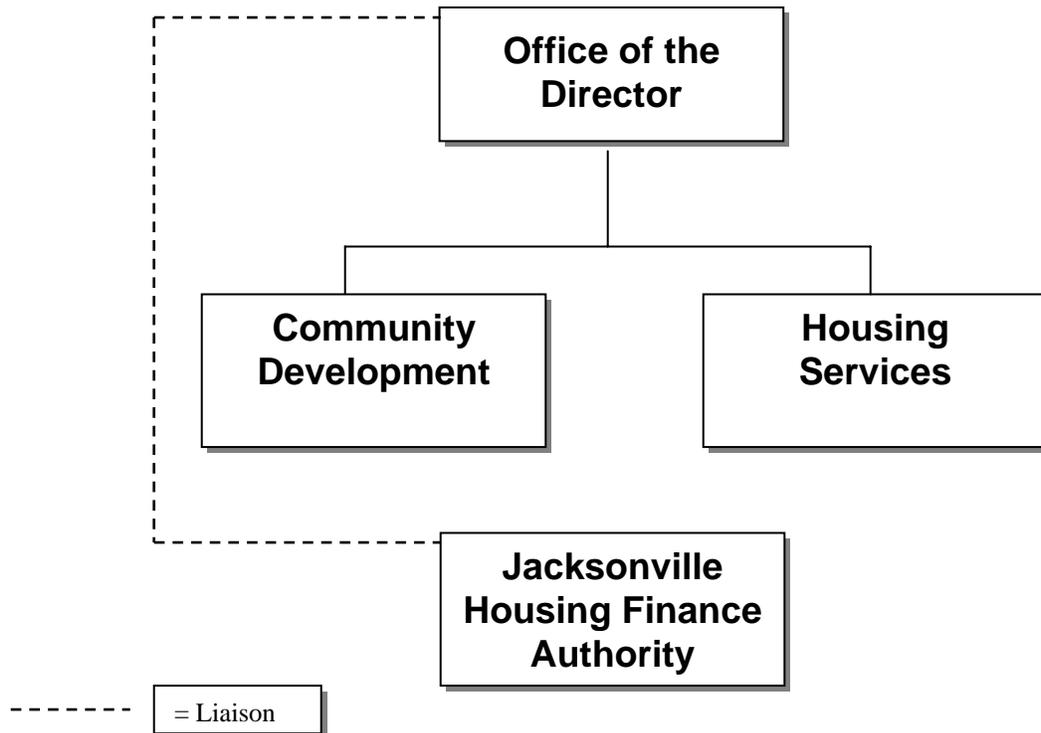
HOUSING

DEPARTMENT VISION:

The Housing Department helps ensure affordable housing fairly and equitably for people who require it. It also fosters community development and resident involvement in neighborhoods and administers the Northwest Jacksonville Economic Development Fund (NWJEDF).

DEPARTMENT MISSION:

Through coordinated outreach efforts, the department opens lines of communication between government and Jacksonville's many diverse neighborhoods. Our staff members assist neighborhoods in reaching common goals and identifying and meeting individual needs through empowerment training, legislation, enforcement, direct services, information and two-way communications and through citywide activities which bring our citizens together.



CITY OF JACKSONVILLE, FLORIDA

Housing

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	21,021,363	13,973,261	13,546,391
# FTE	38	38	33
Workload/Demand			
# of persons receiving down payment assistance	273	142	134
# of persons assisted through first-time mortgage program	74	92	-
# of real estate parcels conveyed dedicated to new housing	5	5	2
# of Community Housing Development Organizations assisted	6	6	7
# of not-for-profit & for-profit building developers other than CHDOs assisted with homeownership	-	2	-
# of not-for-profit & for-profit building developers assisted with rental projects	1	12	-
# of households receiving rehabilitation assistance	27	40	40
# of referrals made to prevent foreclosures	33	41	-
# of small business applications received for the NW Economic	5	6	6
# of failing septic systems repaired	21	12	12
# of septic systems abandoned and homes connected to city sewer	94	103	103
# of persons assisted through HOPWA program	1,493	1,471	1,490
# of preventative crime programs established	10	10	10
# of persons assisted through crime prevention programs	500	500	500
# of units monitored for long term affordability	1,965	1,990	2,247
Efficiency			
% of SHIP and HOME funds available for down payment assistance spent	44% / 56%	63% / 37%	100.00%
% of JHFA single-family mortgage revenue bonds spent	100.00%	100.00%	100.00%
% HOME funds spent on Community Housing Development Organizations	15.00%	15.00%	15.00%
% of SHIP and CDBG funds spent on rehabilitation assistance	59.00%	30.00%	30.00%
% of funds spent on rental unit housing	1.00%	0.00%	0.00%
Total \$ spent on public facility improvements	741,151	1,696,313	1,786,580
Total \$ spent on physical infrastructure projects	47,131	12,564	74,500
Total \$ spent on public service activities	1,020,265	1,203,019	1,098,215
% of Town Center projects completed through Phase 2	68.00%	19.00%	0.00%
Total \$ spent on Town Centers	731,250	1,294,637	868,079
% of small business approved for NW Econ. Dev. Fund	50.00%	50.00%	60.00%
% of NW Econ. Dev. Fund projects completed	50.00%	33.00%	50.00%
% of active internal file audits	50.00%	50.00%	50.00%
% of reduction in journal entries	12.72%	45.03%	5.00%
Value of real estate lots conveyed	35,000	25,000	231,725
# of total units produced by Community Housing Development Organizations	23	18	13
# of total homeownership units produced by for-profit & not-for-profit building developers other than CHDOs	-	40	-
# of total rental units produced by for-profit & not-for-profit building developers	27	405	-
# of park and neighborhood center projects completed	3	1	2
# of Town Centers completed through Phase 2	2	1	-

*This activity is performed by Environmental Compliance.

CITY OF JACKSONVILLE, FLORIDA

HOUSING

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
COMMUNITY DEVELOPMENT					
PERSONNEL EXPENSES	664,319	227,573	235,265	7,692	3.4%
OPERATING EXPENSES	236,205	47,539	40,092	-7,447	-15.7%
GRANTS AND AIDS	2,706,417	575,000	575,000	0	0.0%
OTHER USES	387,535	0	0	0	
DIVISION TOTAL	3,994,476	850,112	850,357	245	0.0%
HOUSING SERVICES					
PERSONNEL EXPENSES	546,514	0	0	0	
OPERATING EXPENSES	63,882	0	0	0	
GRANTS AND AIDS	99,676	0	0	0	
OTHER USES	1,500,071	0	0	0	
DIVISION TOTAL	2,210,143	0	0	0	
TOTAL EXPENDITURES	6,204,619	850,112	850,357	245	0.0%
AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change	
COMMUNITY DEVELOPMENT	4	4	4	0	

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE HOUSING FINANCE AUTHORITY

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
JHFA ADMINISTRATION					
PERSONNEL EXPENSES	128,660	306,051	258,545	-47,506	-15.5%
OPERATING EXPENSES	276,240	292,841	246,162	-46,679	-15.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	85,000	0	0	0	
OTHER USES	179,525	134,167	27,163	-107,004	-79.8%
DIVISION TOTAL	669,424	733,060	531,871	-201,189	-27.4%

TOTAL EXPENDITURES	669,424	733,060	531,871	-201,189	-27.4%
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AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
JHFA ADMINISTRATION	1	2	2	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
JHFA ADMINISTRATION	2,080	2,080	2,080	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Housing and Neighborhoods

DIVISION: Community Development

FUNCTION:

The Community Development Division supports neighborhood development in the city and assists with a variety of structural and organizational improvements. The division rehabilitates and redevelops slums and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division also coordinates activities with six Citizen's Planning Advisory Committee (CPACs). The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville through the U.S. Department of Housing and Urban Development (HUD).

CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low and moderate-income citizens or aid in the prevention or elimination of slums and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

ANALYSIS:

Personnel Expenses

The net increase of \$7,692 is due primarily to increases in pension contribution of \$18,705, partially offset by reductions in payroll taxes of \$9,359.

Operating Expenses

The net reduction of \$7,447 is due primarily to decreases in telecommunication charges of \$7,202.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Jacksonville Housing Finance Authority
DIVISION:	JHFA Administration

FUNCTION:

The Jacksonville Housing Finance Authority (JHFA) was created for the purpose of addressing affordable housing needs in the City of Jacksonville by stimulating the construction and rehabilitation of housing through the use of public financing. The JHFA is empowered to alleviate the shortage of affordable residential housing and to provide capital for investment in such facilities for low, moderate or middle income families and persons anywhere within the City of Jacksonville through the issuance of its revenue bonds (*subject to legislative approval*).

ANALYSIS:

Personnel Expenses

The reduction of \$47,506 is due primarily to a reduction in pension contributions of \$27,218, group hospitalization of \$12,053 and permanent salaries of \$7,097.

Operating Expenses

The net reduction of \$46,679 is due primarily to insurance costs of \$17,186, professional services of \$16,050, telecommunication charges of \$7,202, travel per diem of \$3,520 and miscellaneous services and charges of \$2,040.

Other Uses

The net reduction of \$107,004 is due to the elimination of the supervision allocated costs of \$134,167, offset by the increase in indirect costs of \$27,163.

CITY OF JACKSONVILLE, FLORIDA

INFORMATION TECHNOLOGY

DEPARTMENT VISION:

To provide creative and innovative technology solutions that help transform and improve the City of Jacksonville.

DEPARTMENT MISSION:

We complete IT projects and services for our customers on time with no problems that improve their business processes and service delivery to the citizens of Jacksonville.

**Information
Technology**

CITY OF JACKSONVILLE, FLORIDA
INFORMATION TECHNOLOGY

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
\$ amount of budget	\$44,635,319	\$40,409,534	\$43,155,130
# FTE	194	190	165
<i>Workload/Demand</i>			
Total number of monthly meetings held with key customers		16	16
Total number of employee performance plans with linked objectives		95%	95%
<i>Efficiency</i>			
Actual YTD telecom spend		77%	65%
Budgeted monthly ITD spend		95%	97%
Total number of accurate monthly telecom bills		56%	70%
Total number of closed monthly projects delivered on time and within budget		50%	50%
Total number of documents completed monthly within 24 billable hours		90%	90%
Total number of features updated each quarter on the ITD Technology Matters website		1	1
Total number of monthly change management exceptions		29%	25%
Total number of monthly completed projects with posted documented lessons learned on employee portal		69%	70%
Total number of monthly implemented ITP projects in compliance with Customer signed-off requirements		5	5
Total number of monthly minutes of COJ enterprise network availability minus unscheduled downtime		99%	99%
Total number of monthly production changes implemented right the first time		98%	98%
Total number of security policies implemented annually		1	1
Total number of standard operating procedures created annually for grants as well as contracts		2	2
Total number of technology solutions that contribute to COJ's Sustainability and Green initiatives		3	2
Total number of Windows servers consolidated		100%	100%
<i>Effectiveness</i>			
% of Customers rating ITD products and services above average	75%	90%	90%
Total number of action plans implemented quarterly based upon customer satisfaction survey		6	6
Total number of all monthly changes documented and tracked in a central repository		75%	75%
Total number of assets tracked accurately monthly		75%	80%
Total number of quarterly survey respondents rating overall ITD staff performance "3" or better		93%	93%

CITY OF JACKSONVILLE, FLORIDA

INFORMATION TECHNOLOGY

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
INFORMATION TECHNOLOGY					
PERSONNEL EXPENSES	15,491,795	15,805,956	13,779,471	-2,026,485	-12.8%
OPERATING EXPENSES	18,507,502	28,300,031	24,565,703	-3,734,328	-13.2%
CAPITAL OUTLAY	0	1,275,691	3,424,192	2,148,501	168.4%
OTHER USES	1,793,885	1,374,578	1,385,763	11,185	0.8%
DIVISION TOTAL	35,793,183	46,756,256	43,155,129	-3,601,127	-7.7%
<hr/>					
TOTAL EXPENDITURES	35,793,183	46,756,256	43,155,129	-3,601,127	-7.7%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
INFORMATION TECHNOLOGY	194	190	165	-25

PART TIME HOURS	FY 09	FY 10	FY 11	Change
INFORMATION TECHNOLOGY	8,300	8,300	11,300	3,000

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Information Technology

DIVISION: Information Technology

FUNCTION:

The Information Technology Department is the customer-focused, professional services organization that exists to operate, maintain and safeguard the technology infrastructure. To continually evaluate, promote and implement technology enhancements and to ensure that all City Departments have the technology required to operate in the most efficient and cost-effective manner. The Information Technology Department works in partnership with our clients, combining their knowledge of processes with our technology expertise to develop robust solutions.

HIGHLIGHTS:

As a commitment to streamline operations and reduce costs within the government the desktop function supporting the executive departments was privatized. A Managed Desktop Services solution provides outside experiences strategies with adequate staffing levels to meet the service level agreements as defined in the contractual agreement.

Information Technology Plan or ITP focuses on enterprise wide solutions, reducing redundant systems, and a further commitment to providing operational efficiencies. Several of the FY 11 approved projects are detail here:

- Mobile Data Terminal (MDT) refresh: Equipment utilized by Jacksonville Fire and Rescue Department to capture electronic signatures required for reporting and billing ambulance revenue. This Equipment also allows JFRD to comply with mandatory electronic signature requirements and electronic patient care reporting promulgated by State laws related to emergency care.
- Enterprise Resource Planning (ERP) software: Phase I will be the analysis of COJ business needs and processes, the production of RFPs for the procurement of the actual off-the-shelf software as well as its integration with City systems. Many of the separate systems that perform the core functions of accounting, accounts payable, purchasing, payroll, time/attendance and personnel will be part of this single solution.
- Vendor Tracking and Reporting Database: Software will provide one system to search on all vendors and their associated sub-contractors and provide information pertaining to Jacksonville Small and Emerging Business (JSEB) participation and expenditures.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased due to the elimination of a red-lined position during the fiscal year, the elimination of four positions during the budget process, the privatization of the desktop function which reduced the headcount by 20 positions and the impact of a 3% salary reduction. These reductions are slightly offset by increases due to a reduction in the salary lapse and increased workers compensation and pension costs.

CITY OF JACKSONVILLE, FLORIDA

Operating Expenses

Operating Expenses net decrease is due to a reduction of \$3.7 million in banking fund and system development debt repayments. The decrease is being driven by prior year projects being repaid and the removal of excess budget capacity. There were also significant reductions in hardware/software maintenance & license, professional services and telecommunications internal service allocations. These reductions were offset by an increase in contractual services due to the privatization of the desktop function.

Capital Outlay

Capital Outlay budget represents budgeted capital needed for equipment related to the end user refresh and FY 11 approved ITP system development projects. Of that total \$3,292,105 is related to ITP system development projects and will be borrowed capital from the Banking Fund.

Other Uses

Other Uses are comprised solely of indirect costs allocated from general government supporting functions. Such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

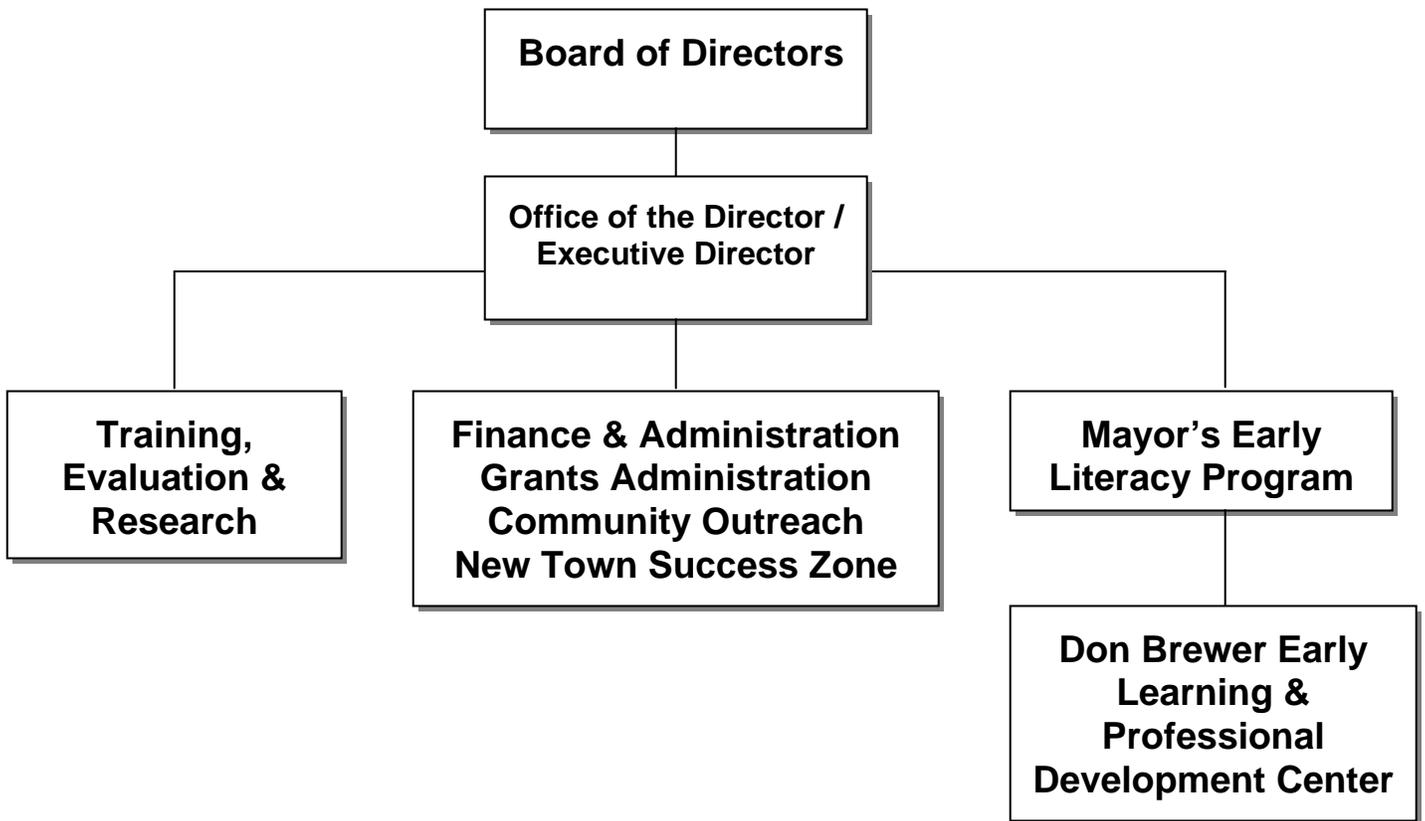
JACKSONVILLE CHILDREN'S COMMISSION

DEPARTMENT VISION:

Jacksonville will be one of America's top 10 cities for children to reach their highest potential.

DEPARTMENT MISSION:

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ Amount of Budget	\$ 22,835,202	\$ 21,580,722	\$ 21,140,059
# of FTE's	55	49	49
Workload/Demand			
# of Supper and Snacks served to children in the After School Food Program	1,082,862	816,000	820,000
# of Lunches and snacks served to children in the summer lunch program	791,000	620,000	650,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	N/A	98	150
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$100,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$100,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$100,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
Efficiency			
Grant Expenditures will be reimbursed in accordance with spending guidelines	1% Error Rate	1% Error Rate	1% Error Rate
Effectiveness			
# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	N/A	2%	N/A
<u>Division-Grant Administration, Development, Evaluation and Research</u>			
Workload/Demand			
# of dollars expended; with agencies expending 95% of their budgets.	\$ 14,134,695	\$ 13,416,902	\$ 11,263,747
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff		100%	100%
Effectiveness			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	N/A	95%	99%
** Agencies spend 95% of their allocated budgets - New in FY10	N/A	95%	95%
% of agencies reaching 90% of their goals and objectives - New in FY10	N/A	96%	90%
% of agencies serving low-income children/families - New in FY10	N/A	100%	100%

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
<u>Division-School Readiness - Early Literacy:</u>			
<i>Workload/Efficiency</i>			
% of centers with a post-ERS of 3.0 or better	90%	100%	93%
* % of centers who have improved one star level in five domains	75%	75%	75%
* % of students who attain the National CDA Credential	90%	95%	95%
% of coaching contact time	80%	80%	80%
<u>Division-Family Services</u>			
<i>Workload/Demand</i>			
# of children removed from the Unified Wait List	5,685	5,079	6,597
# of enrollment packets mailed	3,276	3,713	4,701
	9,077	9,790	10449
# of families returning for re-determination or updates	Children		
# of children terminated from care	961	491	736
<i>Efficiency</i>			
Record of e-mails and phone calls to DCF and FSS	2,000	3,630	4,282
<i>Effectiveness</i>			
<u>Division-Workforce Development:</u>			
<i>Workload/Demand</i>			
# of people trained and screened for mentors. - New in FY10		1,000	1,100
<i>Effectiveness</i>			
<u>Network for Strengthening Families Measures (Grant funding)</u>			
<i>Inputs</i>			
Budget	\$ 324,409	Program ended	Program ended
Staff	4	N/A	N/A
<i>Workload/Efficiency</i>			
# Of Families Participating In <i>7 Habits of Successful Families</i>	1,059	N/A	N/A
# Of Referrals For Issue Specific Services	3,288	N/A	N/A
<i>Efficiency</i>			
% of Families Graduating from <i>7 Habits of Successful Families</i>	86%	N/A	N/A
% Of Families Who Indicate Learning The Program Has Made A Difference In Their Lives	92%	N/A	N/A
% Of Families With Increased Family Functioning Scores Post-Test	84%	N/A	N/A
% of Families Who Would Recommend the Program to Others	90%	N/A	N/A

*Outcomes to be determined

**Pending July 15, 2010 final reimbursements.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE CHILDREN'S COMMISSION

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
DON BREWER CENTER - JCOD					
PERSONNEL EXPENSES	17,175	0	0	0	
OPERATING EXPENSES	370,077	379,145	389,820	10,675	2.8%
DIVISION TOTAL	387,252	379,145	389,820	10,675	2.8%
EARLY LITERACY					
PERSONNEL EXPENSES	1,323,972	1,318,422	1,275,279	-43,143	-3.3%
OPERATING EXPENSES	782,353	607,925	599,445	-8,480	-1.4%
CAPITAL OUTLAY	2,720	1	1	0	0.0%
GRANTS AND AIDS	2,064,558	1,927,379	1,927,379	0	0.0%
DIVISION TOTAL	4,173,602	3,853,727	3,802,104	-51,623	-1.3%
OFFICE OF DIRECTOR - JCC					
PERSONNEL EXPENSES	1,326,543	1,501,221	1,522,935	21,714	1.4%
OPERATING EXPENSES	1,429,065	1,306,264	1,126,027	-180,237	-13.8%
CAPITAL OUTLAY	0	4	3	-1	-25.0%
GRANTS AND AIDS	14,908,156	19,639,151	19,436,331	-202,820	-1.0%
DIVISION TOTAL	17,663,763	22,446,640	22,085,296	-361,344	-1.6%
PROGRAM SERVICES					
PERSONNEL EXPENSES	82,386	0	0	0	
OPERATING EXPENSES	58,626	0	0	0	
DIVISION TOTAL	141,012	0	0	0	
TRAINING, EVALUATION & RESEARCH					
PERSONNEL EXPENSES	248,771	294,531	288,454	-6,077	-2.1%
OPERATING EXPENSES	74,640	111,446	93,272	-18,174	-16.3%
CAPITAL OUTLAY	8,636	1	0	-1	-100.0%
DIVISION TOTAL	332,046	405,978	381,726	-24,252	-6.0%
TOTAL EXPENDITURES	22,697,676	27,085,490	26,658,946	-426,544	-1.6%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
EARLY LITERACY	24	21	21	0
OFFICE OF DIRECTOR - JCC	21	24	23	-1
PROGRAM SERVICES	3	0	0	0
TRAINING, EVALUATION & RESEARCH	4	5	5	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
EARLY LITERACY	520	0	0	0
OFFICE OF DIRECTOR - JCC	1,020	1,020	1,020	0
TRAINING, EVALUATION & RESEARCH	1,020	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Jacksonville Children's Commission

DIVISION: Don Brewer Center

FUNCTION:

The Don Brewer Center serves as a state-of-the-art, research-based early learning facility and services children ranging from infants to four (4) year olds in seven classrooms.

HIGHLIGHTS:

In FY 11, the facility will continue to be operated by a third party, the Florida State College of Jacksonville, Florida.

ANALYSIS:

Operating Expenses

The net increase of \$10,675 is due to an \$11,675 increase in internal services allocations, \$8,895 of which is data center service charges. The total increase was partially offset by a \$1,000 reduction to contractual services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Jacksonville Children's Commission

DIVISION: Early Literacy

FUNCTION:

The Mayor's Early Literacy Initiative is a program designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville, and through programs such as the Mayor's Book Club and other activities.

HIGHLIGHTS:

- Mayor Peyton's Book Club serves approximately 9,500-10,000 new members (Duval County 4-year-olds) each year. Each Book Club member receives a reusable bag filled with a set of 13 books written just for Jacksonville's kids. The books help children learn about our museums, bridges, libraries, community helpers, the Jaguars, our military families, the river and beaches, our environment and many other features of our wonderful city. Since the program's inception in 2004, Mayor Peyton's Book Club has served more than 62,000 Jacksonville children and has become a national model for dozens of cities across the U.S., that have followed Jacksonville's lead in early literacy, to create their own "Mayor's Book Clubs".
- Book Club members and their families are invited to participate in the following free, literacy-themed events throughout the year:
 - *JaxKids Day*, featuring programs, educational activities and information for families with children of all ages (Fall)
 - *The Great Outdoor Adventure Tree Festival*, featuring conservation and environmental awareness through hands-on educational activities (Winter)
 - *The Great Jacksonville Campout*, featuring a family camping experience with outdoor educational activities (Spring)
 - *Museum Hop*, featuring four Jacksonville museums and art through hands-on educational activities (Summer)
- The Great Outdoor Adventure, a component of Mayor Peyton's Book Club, focuses on conservation and the environment and encourages members and their families to enjoy our local natural treasures. Members receive an informational card highlighting monthly themes (i.e. marine life and wetlands, camping, harvest season and environmental awareness. Corporate sponsorships and community partners make it possible to provide these early literacy tools and related events to Book Club members each year.
- The Early Literacy Teams coordinate agencies to ensure that every child has the opportunity to learn more about the world, practice social skills and acquire the knowledge needed to enter school ready to succeed.

ANALYSIS:

Personnel Expenses

The decrease of \$43,143 is due to reductions of \$66,639 in salaries, \$43,059 in FICA taxes, \$13,985 reduction in workers' compensation and \$8,236 in insurance. The decreases are offset by an \$84,509 increase in retirement contributions and \$4,267 increase in longevity pay.

Operating Expenses

The decrease of \$8,480 is mostly attributable to reductions of \$15,927 in internal service allocations, \$5,500 in printing and binding, \$5,000 in training and dues, and \$3,750 in advertising. The decreases were mostly offset by an increase in professional services of \$21,604.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Children's Commission
DIVISION:	Office of Director

FUNCTION:

The Jacksonville Children's Commission is responsible for carrying out the City's mission regarding children services as defined by Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to outside agencies, ensuring that city grant dollars earmarked for children and family programs are being spent appropriately, and evaluating whether the services provided are improving the lives of thousands of children and families in Duval County.

HIGHLIGHTS:

- In FY 11, the Jacksonville Children's Commission will continue to plan and implement the next phase of the New Town Success Zone linking the two, after school programs, case management services, community engagement initiatives, employment skills training, and a family support center. These specific programs will insulate families residing within the New Town neighborhood to improve the lives of their children.
- Grants Administration will continue to provide administrative support to the Jacksonville Journey and oversight of funding for children's programs administered by the Commission.
- The Nutrition Team will continue to provide oversight for the Summer Lunch Program and the After School/Team Up Food Programs in low income and high crime areas including the Jacksonville Journey sites.
- Childhood obesity will continue to be addressed by providing nutrition education classes at each of the Team Up sites. This program incorporates healthy eating habits with a walking program for children.

ANALYSIS:

Personnel Expenses

There increase of \$21,714 in personnel expenses is due primarily to increases of \$26,348 in retirement contributions, \$21,500 in other salaries and wages, and \$5,188 in insurance costs. The increases were somewhat offset by reductions of \$13,427 in FICA taxes, \$9,637 reduction in salaries, and \$8,462 reduction in workers' compensation.

Operating Expenses

The decrease of \$180,237 in operating expenses is mainly due to a decrease of \$163,482 in internal service allocations, most of which were data center service charges, and a \$15,550 reduction to professional services.

Grants and Aids

The net decrease of \$202,820 in grants and aids is due to a decrease of \$334,918 in subsidies and contributions to Jacksonville Children's Commission research and grant development programs offset by an increase of \$132,098 to the Jacksonville Journey.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Children's Commission
DIVISION:	Training, Evaluation and Research

FUNCTION:

The Children's Commission's Training Division offers a wealth of trainings to enhance the skills of all adults who parent, work with, relate to, and advocate for children and youth. We also train and work with youth to promote positive development, enhance their lives and build leadership skills.

HIGHLIGHTS:

- Will provide quality summer camp training and positive youth development trainings to all Team Up sites including those funded by the Jacksonville Journey.
- The training institute will provide a quarterly on-line catalog that will provide a comprehensive array of trainings offered by faculty members that consist of community providers and Children's Commission staff.
- Will serve at least 2,000 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. We will also provide optional Continuing Educational Units (CEUs) and Continuing Education Credits (CECs) trainings.
- Will continue to run a tight internal control system with the Children's Commission Mentor Center and will train and conduct a level II background screening on approximately 800 potential volunteer mentors.
- Will provide to non-profits annual camp summit training and will serve at least 800 summer camp employees, volunteers and junior counselors.
- Will partner with Duval County Public Schools and implement positive youth development trainings to faculty members and will coach youth development in the classrooms
- Will partner with Mayor's office and offer youth development training to COJ employees during the Mayor's Summer Jobs program

ANALYSIS:

Personnel Expenses

The decrease of \$6,077 is mainly due to reductions of \$6,423 in salaries, \$5,538 in FICA taxes, and \$3,756 in workers' compensation. The reductions were offset by increases of \$10,004 in retirement contributions.

Operating Expenses

The decrease of \$18,174 is primarily due to a reduction of \$10,500 reduction in operating supplies, \$5,000 reduction in copy center charges, and \$2,000 total reduction in employee training and rent.

CITY OF JACKSONVILLE, FLORIDA

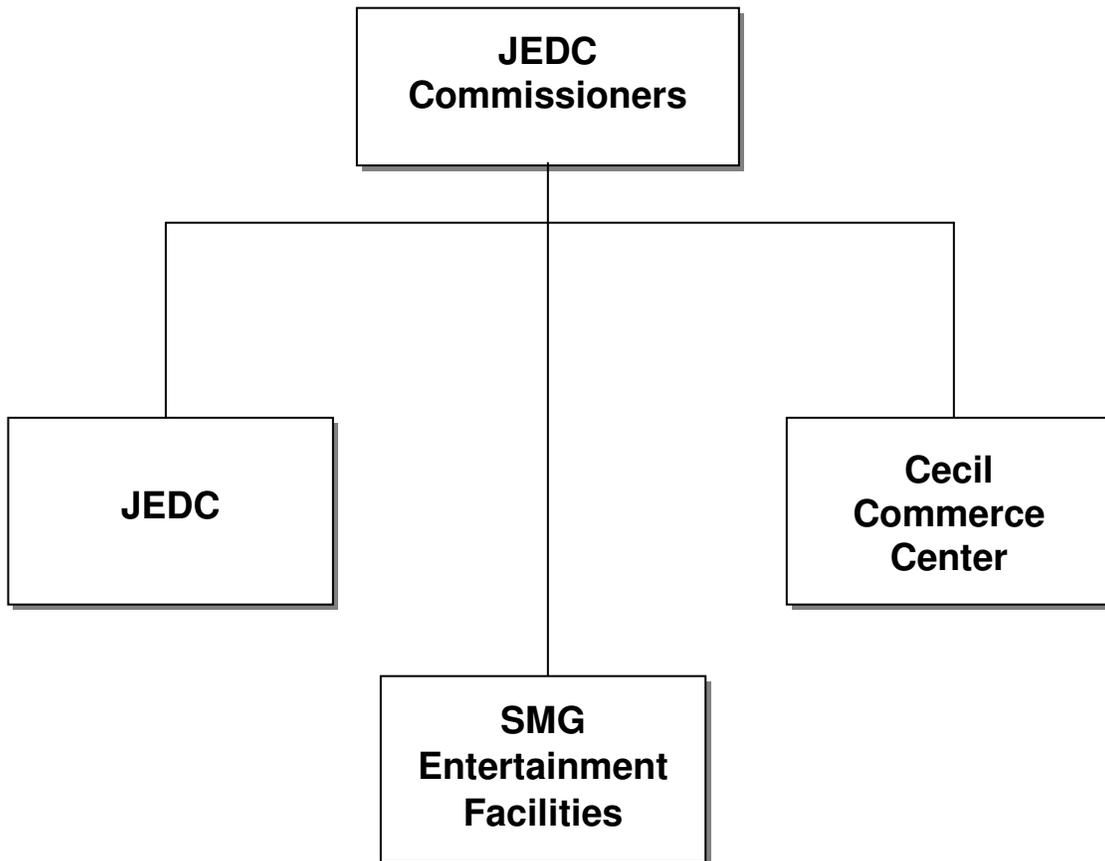
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION

DEPARTMENT VISION:

To impart a positive understanding of the impact public investment in economic development has to the citizens of the city and the region; impacts which increase the number of career opportunities, diversify the business mix for all of Northeast Florida and ensure sound economic health through existing business expansions and new business growth. In addition, to have a united regional policy for existing and future growth management and economic development issues, and make the downtown a 24-hour active business and social environment.

DEPARTMENT MISSION:

To increase prosperity for Jacksonville by attracting targeted industries and utilizing tax incentives to bring job generating investments into specific areas of the community.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Economic Development Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$12,685,540	\$11,402,352	\$11,784,696
# FTE	18	6	17
Workload/Demand			
# of familiarization visits	32	35	35
# of new jobs	527	1000	1000
# of JEDC approved projects	4	8	10
# of EZ applications processed	252	325	330
Efficiency			
Amount of new Private Capital Investment	\$185,225,000	\$215,000,000	\$20,000,000
% complete in negotiations with Master Developer at COCA	80%	100%	NA
Increase in Duval County Average Wage	\$42,826	\$43,000	\$43,000
Increase in assessed value of Duval County tax base(in millions)	\$60,689,772	\$57,553,599	\$57,000,000
Increase in countywide job growth	454,537	431,245	\$430,000
# of business prospects identified that may be interested in locating to Jacksonville	45	50	55
Effectiveness			
Ratio: City Dollars: Job	10000:1	1100:1	1100:1
Ratio: Private Capital Investment: City Dollar	34:1	20:1	20:1
Ratio: Annual Payroll: City Dollar	4:1	30:1	30:1
Avg. wage of jobs created by firms receiving assistance	\$43,426	\$48,000	\$48,000

CITY OF JACKSONVILLE, FLORIDA

JAX ECONOMIC DEVELOPMENT COMMISSION

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
CECIL FIELD					
OPERATING EXPENSES	1,025,702	2,075,561	1,469,409	-606,152	-29.2%
DIVISION TOTAL	1,025,702	2,075,561	1,469,409	-606,152	-29.2%
JEDC CAPITAL PROJECTS					
CAPITAL OUTLAY	2,240	0	1,300,000	1,300,000	
DIVISION TOTAL	2,240	0	1,300,000	1,300,000	
ENTERTAINMENT FACILITIES-SMG					
PERSONNEL EXPENSES	6,392,001	6,756,238	6,117,495	-638,743	-9.5%
OPERATING EXPENSES	21,527,637	21,485,375	20,919,754	-565,621	-2.6%
CAPITAL OUTLAY	0	1	4,503,257	4,503,256	5600.0%
DIVISION TOTAL	27,919,638	28,241,614	31,540,506	3,298,892	11.7%
JEDC					
PERSONNEL EXPENSES	1,523,569	1,541,193	1,495,599	-45,594	-3.0%
OPERATING EXPENSES	8,888,609	8,556,248	7,176,483	-1,379,765	-16.1%
CAPITAL OUTLAY	0	-9,562,973	2	9,562,975	-100.0%
GRANTS AND AIDS	189,500	189,500	183,815	-5,685	-3.0%
OTHER USES	159,212	147,719	159,388	11,669	7.9%
DIVISION TOTAL	10,760,889	871,687	9,015,287	8,143,600	934.2%
TOTAL EXPENDITURES	39,708,469	31,188,862	43,325,202	12,136,340	38.9%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ENTERTAINMENT FACILITIES-SMG	0	0	0	0
JEDC	18	17	17	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
JEDC	4,160	4,160	4,160	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	JEDC Cecil Field Trust

FUNCTION:

The Cecil Field Trust Fund accounts for all funds received by the city (excluding all such funds or revenues relative to any interlocal agreement between the Jacksonville Airport Authority and the city and/or the Jacksonville Economic Development Commission) from any entity in payment of rental or other fees associated with the use of the city's portion of Cecil Commerce Center. Such funds are used to defray either: (a) the city's improvements, repair or maintenance cost for any facilities at Cecil Commerce Center, (b) the cost of any realtor commissions payable by the city pursuant to approval by the City Council; or (c) such other costs of undertaking city obligations, goals and objectives at Cecil Commerce Center as approved by the Mayor, the Council, and the Jacksonville Economic Development Commission.

ANALYSIS:

Operating Expenses

The reduction of \$606,152 represents a reduction in the payment for a grounds maintenance contract with the company VT Griffin.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Jacksonville Economic Development Commission

DIVISION: JEDC Capital Projects

FUNCTION:

JEDC Capital Projects reflect a broad range of capital projects that address needs within a Tax Increment District. These can include roads, infrastructure and transportation needs, improving drainage conditions and reducing flooding, as well as providing for target economic development.

ANALYSIS:

Capital Outlay

The increase of \$1,300,000 is due to a new index being created to fund JEDC capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	JEDC Entertainment Facilities

FUNCTION:

SMG was contracted by the city to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG, which is set to expire March 30, 2013.

HIGHLIGHTS:

- The JEDC and SMG successfully implemented new insurance coverage in FY 10 that continues to result in savings to the City. The JEDC and SMG continue to seek operational efficiencies whereby additional savings can be found.

ANALYSIS:

Personnel Expenses

The net reduction of \$638,743 is due to decreases in SMG's employees salaries and benefits.

Operating Expenses

The net reduction of \$565,621 in operating expenses is mainly attributable to reduced contractual services expenses and repairs and maintenance in the entertainment facilities.

Capital Outlay

The increase of \$4,503,256 is due primarily to the establishment of a new capital expenditures subfund (4G1) within the entertainment facilities.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	Jacksonville Economic Development Commission

FUNCTION:

The mission of the Jacksonville Economic Development Commission (JEDC) is to develop and execute policies that result in sustainable job growth, rising personal incomes and a broader tax base throughout Northeast Florida. The JEDC achieves its mission through five main objectives: 1) Recruit and expand higher wage job opportunities, 2) Promote and encourage private capital investment, 3) Increase the growth and expansion of small business, 4) Promote and leverage investment in economically distressed areas, 5) Promote a healthy and vibrant downtown.

HIGHLIGHTS:

- Continue coordinated efforts to increase Downtown Retail recruitment.
- Continue efforts to implement the Downtown Action Plan.
- Develop Port and Transportation coordination.
- Coordinate outreach with UNF SBDC.

ANALYSIS:

Personnel Expenses

The decrease of \$45,594 is primarily due to a reduction in salaries of \$60,339 and part-time salaries of \$10,000, partially offset by an increase in salaries/benefits lapse of \$26,829.

Operating Expenses

The decrease of \$1,379,765 is primarily due to reductions in Southbank Tax Increment District expenses of \$1,107,871, economic grant program of \$121,820 and qualified target industries of \$108,325.

Capital Outlay

The increase of \$9,562,975 is due to a deappropriation of funds that occurred in FY 10 that did not occur in FY 11.

Grants and Aids

The decrease of \$5,685 in Grants and Aids is due to a reduction in the subsidy for the Bob Hayes Track Meet and the UNF Small Business Center.

Other Uses

The increase of \$11,669 is due to a realignment of indirect costs.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

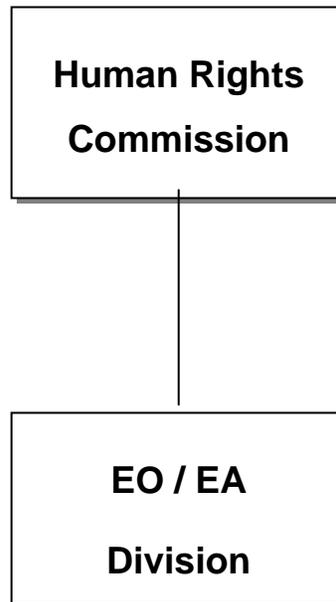
JACKSONVILLE HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital, or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Human Right's Commission

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$ 1,223,347	\$ 1,230,630	\$ 982,048
#FTE	17	17	13
Workload/Demand:			
# of investigative inquiries. (Telephonic)	1,200	1,200	1,500
# of investigative inquiries. (Electronic-Walkin-Questionnaires)	700-750	700-750	650-700
# of employment charges accepted.	300	300	300
# of employment charges resolved.	170	170	180
# of housing/public accommodations complaints accepted.	50	40	40
# of housing/public accommodations complaints resolved.	24	24	24
# of participants completing study circles.	350	400	325
# of participants attending dialogue sessions on race/ethnic relations.	800	850	500
# of participants reached through educational outreach activities	1,000	1,200	1,200
Effectiveness:			
% of employment charges resolved within 180 days.	43.0%	40.0%	35.0%
% of housing/public accommodations complaints resolved within 100 days.	45.00%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.00	3.50	3.50
Customer satisfaction scores for housing/public accommodations complaints	3.50	4.00	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	85	85	85
EO/EA Division:			
# of EO/EA Consultations.	50	40-45	40-47
#of EO/EA Investigations accepted.	25	25	20
# of EO/EA complaints resolved.	15	15	15
Avg. days of EO/EA resolved complaints.	60.0	60-75	60-75
# of EO/EA training courses conducted.	50	55-60	35-40
# of city employees trained.	1,200	1,200	800
Customer Satisfaction score for EO/EA training.	4.60	4.60	4.60

CITY OF JACKSONVILLE, FLORIDA

HUMAN RIGHTS COMMISSION

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
JAX HUMAN RIGHTS COMMISSION					
PERSONNEL EXPENSES	974,153	1,010,832	794,868	-215,964	-21.4%
OPERATING EXPENSES	249,194	290,798	187,179	-103,619	-35.6%
CAPITAL OUTLAY	0	2	1	-1	-50.0%
DIVISION TOTAL	1,223,347	1,301,632	982,048	-319,584	-24.6%
<hr/>					
TOTAL EXPENDITURES	1,223,347	1,301,632	982,048	-319,584	-24.6%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
JAX HUMAN RIGHTS COMMISSION	17	17	13	-4

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Human Rights Commission
DIVISION:	Jacksonville Human Rights Commission

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to conduct investigations and enforce complaints of discriminatory practices in employment and housing. To implement the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City and to provide positive steps to correct or eliminate the vestiges of past discriminatory practices that may have effectively denied full and equal participation by under represented groups in the City's workforce. The EO/EA Division has the responsibility for resolving internal employee complaints of noncompliance of the equal opportunity employment laws.

HIGHLIGHTS:

- The JHRC continues to be vigorous in its enforcement activities. The number of complaints accepted alleging discriminatory practices in employment increased to 259 during FY 10. The JHRC continued to experience an increase in the number of housing complaints focused on housing providers failure to provide reasonable accommodations. During FY 10, the JHRC obtained restitutions for complainants of approximately \$283,510. Proactive measures have been implemented to heighten the business case for diversity, inclusion and equality in the workplace. Additionally, the JHRC has partnered with the Duval County Health Department and Healthy Jacksonville, to sponsor dialogue sessions and develop action plans to significantly reduce or eliminate social determinants that negatively impact health outcomes in Health Zone 1.
- The (EO/EA) Division continues to investigate internal complaints of unfair treatment in the workplace, provide technical assistance to departments and agencies as needed and to update the City Equal Opportunity Plan in support of the city's \$23+ million dollars in federal grants and funding. To date, EO/EA has conducted 50 training sessions reaching over 1,205 employees, supervisors and managers.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$215,964 primarily due to the elimination of four (4) positions.

Operating Expenses

Operating Expenses decreased by \$103,619 primarily due to the decrease of \$22,978 in professional services, \$30,410 in information technology department, \$4,030 in copier consolidation allocation, \$4,026 in miscellaneous services and charges, \$9,000 in operating supplies, \$3,822 in travel expense and several other minor operating costs.

CITY OF JACKSONVILLE, FLORIDA

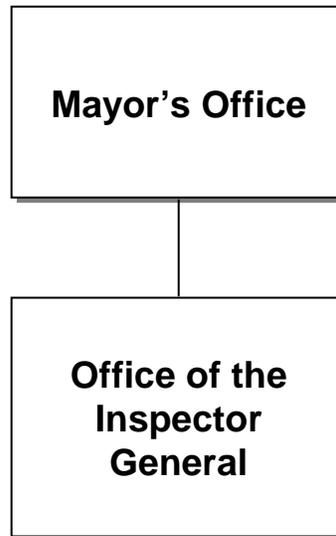
OFFICE OF THE MAYOR

DEPARTMENT MISSION:

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all of Jacksonville's citizens, now and in the future.

DEPARTMENT VISION:

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.



CITY OF JACKSONVILLE, FLORIDA

MAYOR'S OFFICE

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ADMINISTRATION					
PERSONNEL EXPENSES	1,738,472	1,747,147	1,701,670	-45,477	-2.6%
OPERATING EXPENSES	340,517	331,852	241,962	-89,890	-27.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	2,078,989	2,079,000	1,943,633	-135,367	-6.5%
INSPECTOR GENERAL'S OFFICE					
PERSONNEL EXPENSES	1,001,961	1,068,835	950,945	-117,890	-11.0%
OPERATING EXPENSES	80,367	99,638	52,030	-47,608	-47.8%
CAPITAL OUTLAY	0	0	1	1	
DIVISION TOTAL	1,082,328	1,168,473	1,002,976	-165,497	-14.2%
TOTAL EXPENDITURES	3,161,317	3,247,473	2,946,609	-300,864	-9.3%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ADMINISTRATION	16	15	15	0
INSPECTOR GENERAL'S OFFICE	12	9	8	-1

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ADMINISTRATION	2,400	2,400	2,400	0
INSPECTOR GENERAL'S OFFICE	0	0	5,038	5,038

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Office of the Mayor

DIVISION: Administration

FUNCTION:

The mayor is the government's full-time chief executive. The Office of the Mayor oversees all departments and divisions of the executive branch, interacts with the Jacksonville City Council to ensure the enforcement of all ordinances and laws and recommends the annual budget for City Council review and adoption.

HIGHLIGHTS:

The Mayor's Office will continue implementation of *The Jacksonville Journey*, a comprehensive, community-wide public safety initiative. It will also continue its efforts to ensure a budget process that is open, understandable and transparent to the citizens of Jacksonville.

ANALYSIS:

Personnel Expenses

The net decrease of \$45,477 is primarily due to reductions in salaries of \$71,416, payroll taxes of \$22,232 and workers compensation insurance of \$19,959, partially offset by increases in pension contributions of \$46,428 and salaries/benefits lapse of \$20,680.

Operating Expenses

The net decrease of \$89,890 is primarily due to reductions in ITD data center service of \$45,801, telecommunication of \$13,739, copy center of \$5,412, wireless communication of \$5,017, travel expense of \$5,000, printing and binding of \$4,000, other operating supplies of \$2,800, ITD network group of \$2,379 food expenses of \$2,000, ITD GIS/ Aerials of \$1,567 and office supplies of \$1,000.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Mayor
DIVISION:	Office of Inspector General

FUNCTION: To provide a full-time program of evaluation, investigation and performance review to provide increased accountability, integrity, and oversight of the Executive Branch of the City of Jacksonville and to assist in improving agency operations and deterring and identifying fraud, abuse and illegal acts.

HIGHLIGHTS: In December 2009, the City Council enacted Ordinance 2009-820-E creating a new Part 2 of Chapter 20 of the Municipal Code making the Office of Inspector General a function within the Mayor's Office.

ANALYSIS:

Personnel Expenses

The net reduction of \$117,890 is primarily due to the reduction of one position as well as salary reductions all equaling \$72,205, part-time salaries of \$25,000, leave sellback of \$12,477 and pension contribution of \$6,205.

Operating Expenses

The net reduction of \$47,608 is primarily due to reductions in ITD data center service of \$19,460, employee training of \$13,500, travel expense of \$10,770 and professional services of \$4,360.

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We constantly strive to conduct honest and impartial independent investigations into the manner and cause of death. We continue to educate ourselves to the advancement of forensic science and investigation techniques that increase the quality of our work and decrease the time necessary to accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. Also to provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

CITY OF JACKSONVILLE, FLORIDA

Medical Examiner

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$ 2,927,141	\$ 2,850,106	\$2,839,653
# FTE	27	27	27
Workload/Demand			
# of cremation authorizations requested	5,539	5,830	6,122
# of cremation authorizations completed	5,539	5,830	6,122
# of scene removals completed within 2 hours of notification by law enforcement agency	1,059	952	1,006
# of removals requested from city contracted removal service	1,059	952	1,006
# of removals requested	1,059	952	1,006
# of decedents transported	1,507	1,308	1,408
# total cases	1,999	1,866	1,933
# of cases in which autopsies were performed	1,212	1,030	1,121
# of microslides requested	3,462	2,190	2,826
# of microslides produced	3,462	2,190	2,826
# of non ME cases (jurisdiction declined)	481	495	488
Efficiency			
% of autopsies of total cases	61%	55%	58%
\$ per autopsy (internal examination)	\$ 2,100.00	\$ 2,160.00	\$ 2,225.00
\$ per inspection (external examination)	\$ 630.00	\$ 650.00	\$ 670.00
\$ per record review (private doctor)	\$ 350.00	\$ 360.00	\$ 370.00
\$ per non ME case (jurisdiction declined)	\$ 60.00	\$ 62.00	\$ 64.00
% of total cases where jurisdiction is declined	24%	21%	25%
% of exams completed within 24 hours of arrival	100%	100%	100%
Average turnaround time of microslides produced within 5 days of request by pathologist	6 days	5 days	5 days
\$ per microslide produced (includes staff time)	\$ 30	\$ 30	\$ 30
% of investigative summaries completed by day of exam	100%	100%	100%
% of toxicology reports completed within 30 days of exam	96%	96%	100%
% of tests completed in house of total test requested	99%	99%	99%

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
MEDICAL EXAMINER					
PERSONNEL EXPENSES	2,326,822	2,424,248	2,265,582	-158,666	-6.5%
OPERATING EXPENSES	593,120	703,851	574,070	-129,781	-18.4%
CAPITAL OUTLAY	7,200	1	1	0	0.0%
DIVISION TOTAL	2,927,141	3,128,100	2,839,653	-288,447	-9.2%
<hr/>					
TOTAL EXPENDITURES	2,927,141	3,128,100	2,839,653	-288,447	-9.2%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
MEDICAL EXAMINER	27	27	27	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
MEDICAL EXAMINER	6,240	6,240	6,240	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Medical Examiner
DIVISION:	Medical Examiner

FUNCTION:

To provide top quality, highly professional forensic services to the citizens of our community. Services include autopsies, toxicological examinations, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony, conducting symposiums, storage of bodies until proper disposition is made, assisting law enforcement agencies, as well as teaching and training for medical residents and the private medical sector.

HIGHLIGHTS:

- For a third year, the MEO received a Paul Coverdell Forensic Sciences Improvement Grant award of \$4,395 by the National Institute of Justice (NIJ). These funds were used to purchase two (2) Benchtop Centrifuges in our Toxicology Lab. These instruments will allow for faster analysis and provide improved abilities to report data, as analysts will not have to wait to use the currently shared instrumentation to perform essential parts of the testing process..

ANALYSIS:

Personnel Expenses

The decrease of \$158,666 is primarily due to the decrease of \$108,869 in salaries, \$65,008 in workers' compensation insurance, \$17,748 in FICA taxes, \$8,500 in overtime, \$6,530 in group life insurance and \$5,800 in group hospitalization insurance. These decreases were partially offset by elimination of a lapse (\$22,517), \$23,544 in pension contributions and several other minor personnel costs.

Operating Expenses

The increase of \$129,781 is primarily due to an increase of \$92,910 in information technology department data center service allocation, \$11,000 in travel expense, \$8,000 in professional services and \$15,551 in other operating supplies.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

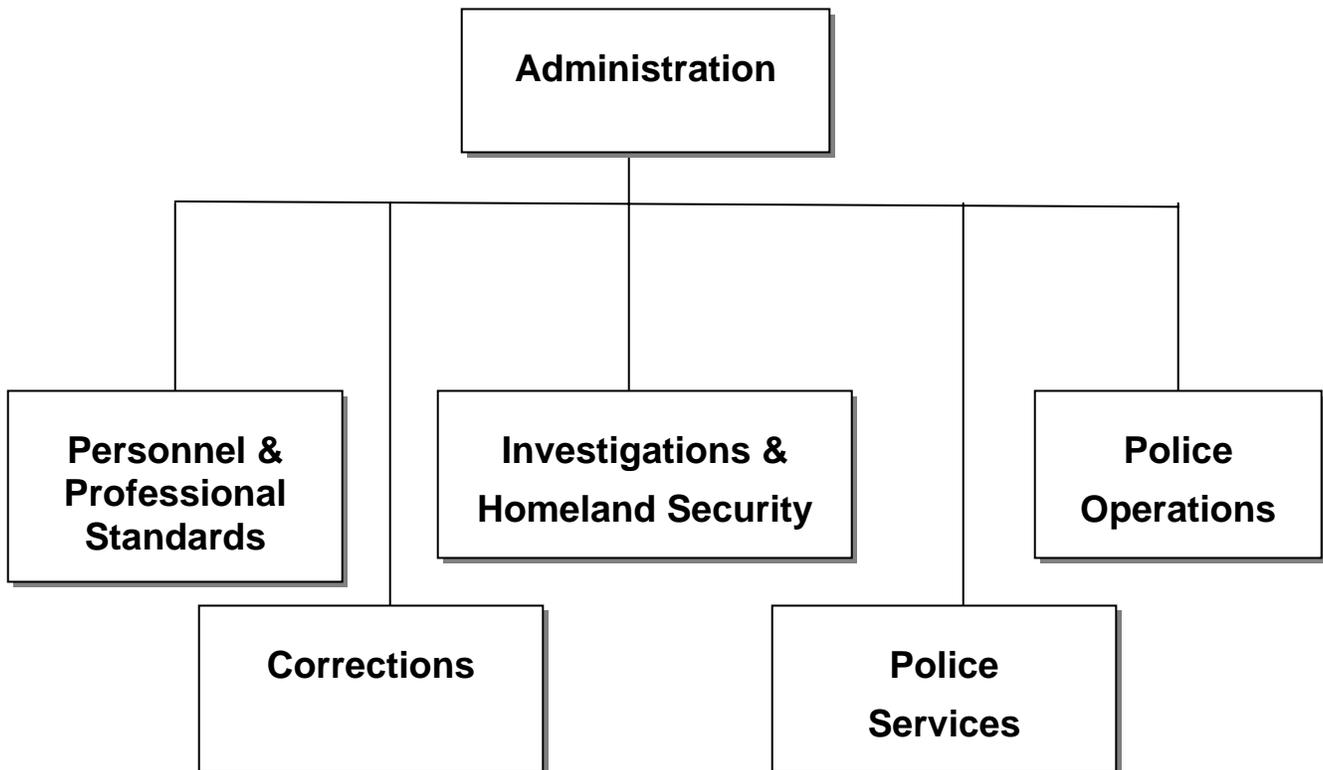
DEPARTMENT MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



2010-2011 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
SHERIFF-ADMINISTRATION					
PERSONNEL EXPENSES	3,546,633	3,903,296	3,763,517	-139,779	-3.6%
OPERATING EXPENSES	2,916,282	3,143,833	3,791,792	647,959	20.6%
CAPITAL OUTLAY	1,161,381	1,620,002	1,165,001	-455,001	-28.1%
DIVISION TOTAL	7,624,296	8,667,131	8,720,310	53,179	0.6%
CORRECTIONS					
PERSONNEL EXPENSES	55,793,546	66,413,800	65,937,289	-476,511	-0.7%
OPERATING EXPENSES	24,140,374	16,775,671	17,416,078	640,407	3.8%
CAPITAL OUTLAY	43,863	218,168	190,000	-28,168	-12.9%
DIVISION TOTAL	79,977,783	83,407,639	83,543,367	135,728	0.2%
INVESTIGATION&HOMELAND SECURITY					
PERSONNEL EXPENSES	40,871,809	45,179,984	44,934,704	-245,280	-0.5%
OPERATING EXPENSES	5,611,119	6,188,316	5,597,430	-590,886	-9.5%
CAPITAL OUTLAY	0	0	1	1	
DIVISION TOTAL	46,482,928	51,368,300	50,532,135	-836,165	-1.6%
POLICE OPERATIONS					
PERSONNEL EXPENSES	127,411,046	140,113,610	134,934,249	-5,179,361	-3.7%
OPERATING EXPENSES	22,312,751	22,023,691	18,517,759	-3,505,932	-15.9%
CAPITAL OUTLAY	12,948	119,600	3	-119,597	-100.0%
DIVISION TOTAL	149,736,745	162,256,901	153,452,011	-8,804,890	-5.4%
PERSONNEL & PROF. STANDARD					
PERSONNEL EXPENSES	10,933,771	11,854,132	13,611,422	1,757,290	14.8%
OPERATING EXPENSES	2,069,653	2,374,244	2,085,437	-288,807	-12.2%
CAPITAL OUTLAY	0	0	1	1	
DIVISION TOTAL	13,003,424	14,228,376	15,696,860	1,468,484	10.3%
POLICE SERVICES					
PERSONNEL EXPENSES	25,834,079	26,633,029	26,649,454	16,425	0.1%
OPERATING EXPENSES	13,305,421	14,257,510	18,293,020	4,035,510	28.3%
CAPITAL OUTLAY	60,892	1	1	0	0.0%
DIVISION TOTAL	39,200,392	40,890,540	44,942,475	4,051,935	9.9%
TOTAL EXPENDITURES	336,025,569	360,818,887	356,887,158	-3,931,729	-1.1%

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
SHERIFF-ADMINISTRATION	31	35	30	-5
CORRECTIONS	801	932	930	-2
INVESTIGATION&HOMELAND SECURITY	424	405	418	13
POLICE OPERATIONS	1,436	1,430	1,395	-35
PERSONNEL & PROF. STANDARD	127	146	168	22
POLICE SERVICES	380	414	430	16

PART TIME HOURS	FY 09	FY 10	FY 11	Change
SHERIFF-ADMINISTRATION	0	0	0	0
CORRECTIONS	2,080	32,656	26,298	-6,358
INVESTIGATION&HOMELAND SECURITY	2,080	6,240	4,952	-1,288
POLICE OPERATIONS	103,236	99,076	120,644	21,568
PERSONNEL & PROF. STANDARD	7,280	18,440	18,985	545
POLICE SERVICES	302,237	291,077	293,092	2,015

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Administration

FUNCTION:

To provide the overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

HIGHLIGHTS:

- The Jacksonville Sheriff's Office (JSO) will continue our Life Cycle Management program utilizing funds to refresh 450 ends of life laptops, various servers and data communication equipment.
- The information Services Unit will upgrade e-mail capabilities by migrating to MS Exchange 10, giving the agency the flexibility to perform enterprise level archiving and retrieval of e-mail.
- The Crime Analysis Unit and Information Systems Management Unit collaborated on an initiative to provide interactive crime reports to officers, detectives, and command staff in the field. This new reporting utilizes Microsoft Reporting Services technology and allows users to view basic crime statistics, incident listings, and incident summaries all in the same report. Eight new reports were developed that replaced over 200 existing .pdf reports that were generated each day. Several hours of processing time have been saved and printing is not necessary with the new reports so we anticipate great savings with paper and ink expenses.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$139,779 primarily due to position and salary reductions.

Operating Expenses

Operating Expenses increased by \$647,959 primarily due to the elimination of a lapse (\$545,000), \$241,976 in banking fund allocation and \$139,812 in copier consolidation allocation. These increases were offset by a decrease of \$137,162 in system development, \$70,104 in telecommunication allocation, \$58,198 in technology refresh/pay-go allocation, \$48,846 in fleet parts/oil/gas allocation and several other minor operating costs.

Capital Outlay

Capital Outlay decreased by \$455,000 due to the decrease in funding for the purchase of computer equipment and software.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Corrections

FUNCTION:

To provide detention for sentenced inmates and un-sentenced arrestees. Three correctional facilities provide and promote rehabilitation, vocational training and educational opportunities. Additionally, the division provides medical, psychiatric and other federally mandated services to inmates. Re-entry services are delivered through the "Portal of Entry" known as the Jacksonville Re-Entry Center (JREC). Correctional programs are designed to aid in the reduction of recidivism by offenders. The Jacksonville Sheriff's Office (JSO) Division of Corrections is committed to being responsive to the community, offering services that are restorative in character and responsible to their commitments.

HIGHLIGHTS:

- The average length of stay in our correctional facilities increased from 107 days in FY 09 to 122 days in FY 10. The projected inmate population for FY 11 is 3,966.
- Because of a Continuous Improvement project, the incident reporting system for the Department of Corrections was converted from a paper to electronic system using existing software and resources.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$476,511 primarily due to position and salary reductions.

Operating Expenses

Operating Expenses increased by \$640,407 primarily due to the increase of \$426,294 in security/guard service, \$259,754 in public buildings plant renewal charges, \$173,363 in trust fund authorized expenditures, \$111,819 in travel expense, \$91,610 in contract food services, \$70,000 in professional services, \$50,261 in copier/printer lease and maintenance, \$56,647 in fleet repairs/maintenance allocation and several other minor operating costs. These increases were offset by a decrease of \$156,731 in telecommunication, \$151,699 in radio allocation, \$104,828 in equipment rentals, \$97,962 in general liability insurance, \$93,475 in miscellaneous services and charges and \$67,996 in term lease with option.

Capital Outlay

Capital Outlay decreased by \$28,168 due to the decrease in funding for the purchase of computer equipment and software.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Investigation and Homeland Security/Narcotics and Vice

FUNCTION:

To provide extensive investigations of more complex criminal activity including national, state and other multi-jurisdictional initiatives which impact the Jacksonville area. Specially trained and focused investigative units address criminal activity utilizing forensic techniques, computer analysis and other specialized tools while investigating and building cases against suspects and criminal enterprises. Illegal drug distribution, vice activities, and terrorist threats are also the focus of personnel assigned to this Division. The complexity of the crimes and the sophistication of the criminal enterprises investigated require secured sharing of electronic data, evidence and personnel among law enforcement agencies. These investigations, whether short term or protracted, may involve covert operations and coverage of wide geographic areas.

HIGHLIGHTS:

- The Intelligence Unit continues to develop its programming focused on Jacksonville's critical infrastructures. The Intelligence Unit also participates in the Joint Task Terrorism Task Force (JTTF) with the FBI.
- The Jacksonville Sheriff's Office specialized units participate in the Regional Domestic Security Task Force and are active in the federally designated Urban Area Security Initiative (UASI) activity for Northeast Florida.
- The Investigations Division continues to provide clearance rates on violent crimes such as murder, rape, robbery and aggravated assault that exceed the national rate.
- The Crimes Against Persons, Crimes Against Property and Vice sections continue to show positive results through the work of specialized units such as Economic Crimes and Internet crimes Against Children. Arrests for identity theft, computer pornography targeting children, human trafficking, and illegal contractors preying upon the elderly are a few of their successful initiatives.

ANALYSIS:

Personnel Expense

Personnel Expenses decreased by \$245,280 primarily due to the decrease of \$506,406 in salaries, \$235,081 in overtime, \$63,555 in terminal leave and \$61,395 in group life insurance. These decreases were partially offset by an increase of \$219,847 in leave rollback/sellback, \$218,486 in workers' compensation insurance, \$85,703 in group hospitalization insurance and \$55,515 in pension contribution.

Operating Expense

Operating Expenses decreased by \$590,886 primarily due to the decrease of \$225,532 in telecommunication allocation, \$176,248 in radio allocation, \$169,042 in repairs and maintenance, \$114,522 in miscellaneous services and charges, \$122,709 in travel expense, \$58,554 in fleet repairs/maintenance allocation, \$43,661 in other operating supplies and \$43,781 in employee training. These decreases were partially offset by an increase of \$145,478 in fleet parts/oil/gas allocation, \$105,891 in repairs and maintenance supplies, \$85,897 in fleet vehicle rental allocation, \$75,000 in hardware/software/maintenance and licenses and several other minor operating costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Police Operations

FUNCTION:

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

HIGHLIGHTS:

- Patrol and Enforcement is projected to respond to over 500,000 calls for service in FY 11 in addition to responding to those activities that are "on viewed" for enforcement action.
- Patrol Enforcement is continuing its commitment to Operations Safe Streets, a problem solving and enforcement program that targets the city's most violent neighborhoods. The initiative has shifted to focus more on a problem solving approach because that method has proven to have the most sustainable crime reduction outcomes.

ANALYSIS:

Personnel Expense

Personnel Expenses decreased by \$5,179,361 primarily due to a reduction of personnel a decrease of \$3,902,674 in salaries and \$1,155,456 in overtime.

Operating Expenses

Operating Expenses decreased by \$3,505,932 primarily due to the decrease of \$3,367,865 in radio allocation and \$789,484 in fleet vehicle rental allocation. These decreases were partially offset by an increase of \$231,547 in fleet repairs/maintenance allocation and \$474,133 in fleet parts/oil/gas allocation.

Capital Outlay

Capital Outlay decreased by \$119,597 due to the decrease in funding for computer equipment & software.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Personnel and Professional Standards

FUNCTION:

To provide human resource planning, recruitment, training, records and standards. Works to attract and retain high caliber employees for service to the community. Focuses on employee development, to ensure qualified, capable, highly skilled professional workforce. Additionally, to provide continuous improvement services to the agency, to examine processes and resources aimed at eliminating waste and improving effectiveness and efficiencies. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO). Maintains all records in accordance with Florida Statutes, manages all five accreditation processes, ensuring that professional standards continue to distinguish JSO as "the" premier law enforcement agency.

HIGHLIGHTS:

- The Division of Personnel and Professional Standards is working to make major renovations to the JSO gun range to increase the agency's ability to conduct high-liability training at higher levels to great numbers of officers.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$1,757,290 primarily due to the increase of \$700,263 in pension contribution, \$609,544 in salaries, \$149,756 in part-time salaries, \$132,929 in workers' compensation insurance, \$119,459 in group hospitalization insurance and a lapse reduction. These decreases were partially offset by a decrease of \$64,680 in FICA taxes.

Operating Expenses

Operating Expenses decreased by \$288,807 primarily due to the decrease of \$218,458 in employee training and \$60,000 in repairs and maintenance.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Police Services

FUNCTION:

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO), including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, and fleet maintenance management. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

HIGHLIGHTS:

- The JSO Emergency Communications Center is estimated to receive 1.4 million calls for service in FY 11.
- Migration to the latest 800MHz two-way radio communications standards will be implemented by March 2011. Full conversion will be completed by December 2011, making the JSO 100% compliant with nationwide interoperability standards.

ANALYSIS:

Operating Expenses

The Operating Expenses increased by \$4,035,510 primarily due to the increase of \$2,718,418 in radio allocation, \$675,970 in telecommunication, \$251,497 in wireless communication allocation, \$368,880 in repairs and maintenance service.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

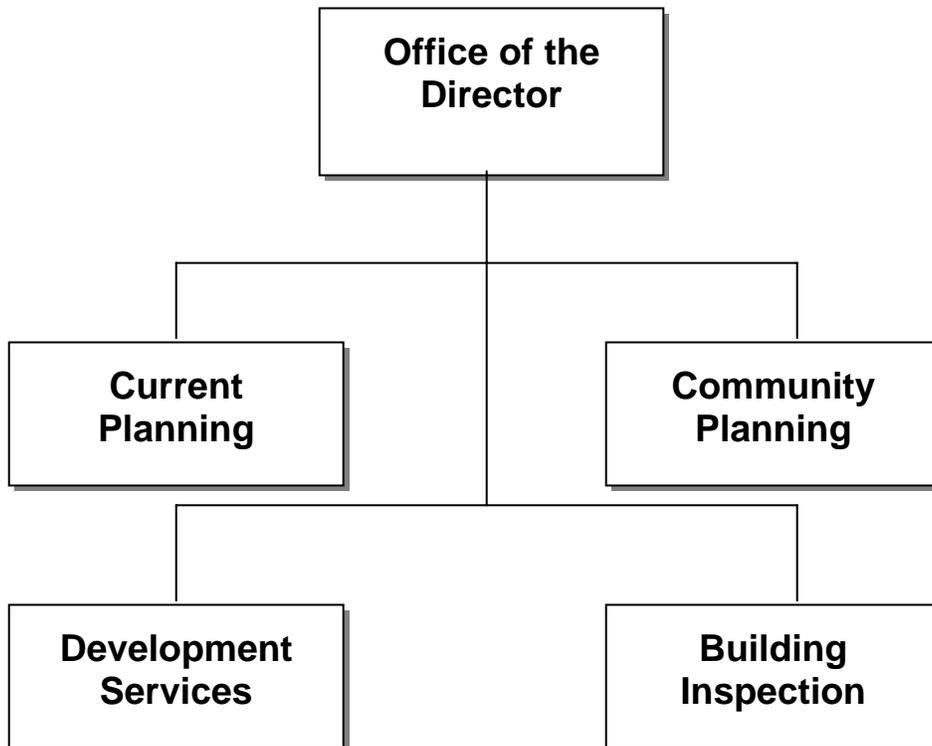
PLANNING AND DEVELOPMENT DEPARTMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



CITY OF JACKSONVILLE, FLORIDA
Planning Development

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$ 21,842,425	\$ 18,193,886	\$ 17,800,493
# FTE	194	194	190
Workload/Demand			
# of building permits issued	20,300	18,628	19,559
# of building inspections performed	81,496	65,196	68,456
# of electrical permits issued	20,420	18,703	19,638
# of electrical inspections performed	37,564	30,137	31,644
# of mechanical permits issued	12,669	12,594	13,224
# of mechanical inspections performed	24,162	21,598	22,678
# of plumbing permits issues	10,353	10,160	10,668
# of plumbing inspections performed	22,379	21,716	22,802
# of mobile home permits issued	210	237	249
# of mobile home inspections performed	257	221	232
# of sign permits issued	1,508	1,908	2,003
# of sign inspections performed	2,700	2,416	2,537
# of zoning applications processed	425	381	400
# of right-of-way permits issued	2,447	2,323	2,350
# of DRI reviews completed	1	-	*
# of NOPC reviews	6	2	2
# of addresses assigned	4,984	3,617	3,798
# of comp plan amendments processed	63	57	60
Efficiency			
% of man hours spent performing planning activities vs. regulatory activities	12%	12%	12%
# of days to complete preliminary horizontal review (average)	8.85	10.47	12.09
# of days to complete revised/final horizontal review (average)	4.67	5.12	5.57
\$ cost per building inspection (average)	\$ 40.50	\$ 44.58	\$ 44.15
\$ cost per electrical inspection (average)	\$ 40.93	\$ 46.29	\$ 46.94
\$ cost per mechanical inspection (average)	\$ 42.64	\$ 45.03	\$ 45.75
\$ cost per plumbing inspection (average)	\$ 56.62	\$ 46.72	\$ 46.98
\$ cost per mobile home inspection (average)	\$ 40.93	\$ 44.50	\$ 45.14
\$ cost per sign inspection (average)	\$ 40.50	\$ 40.82	\$ 40.43
\$ cost per zoning application processed (average)	\$ 3,090.00	\$ 3,098.00	\$ 3,005.00
\$ cost per DRI review (average)	\$ 20,935.00	\$ 20,621.00	*
\$ cost per address assignment (average)	\$ 25.00	\$ 25.00	\$ 25.00
\$ cost per comp plan amendment processed (average)	\$ 8,584.00	\$ 8,455.00	\$ 8,202.00
\$ cost per horizontal review (average)	\$ 449.00	\$ 442.00	\$ 435.00

* = As a result of 2009 legislative changes, growth management laws have been revised to eliminate the Development of Regional Impact (DRI) review process in communities designated as Dense Urban Land Areas (DULA). Duval county is considered a DULA. For those projects that exceed the DRI thresholds and where project boundaries cross county lines into a non-DULA area, the DRI requirements apply. The number of these types of DRIs are difficult to predict and would be minimal in number, thereby lacking the administrative value for Performance Measurement purposes.

CITY OF JACKSONVILLE, FLORIDA

PLANNING AND DEVELOPMENT

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
BUILDING & ZONING INSPECTION					
PERSONNEL EXPENSES	7,210,011	6,498,793	6,202,165	-296,628	-4.6%
OPERATING EXPENSES	2,372,610	2,170,054	2,771,274	601,220	27.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	723,312	595,233	595,233	0	0.0%
DIVISION TOTAL	10,305,934	9,264,081	9,568,673	304,592	3.3%
COMMUNITY PLANNING DIVISION					
PERSONNEL EXPENSES	2,061,466	2,230,718	2,004,197	-226,521	-10.2%
OPERATING EXPENSES	1,422,143	916,656	861,040	-55,616	-6.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	3,483,609	3,147,375	2,865,238	-282,137	-9.0%
CURRENT PLANNING					
PERSONNEL EXPENSES	991,522	999,013	940,663	-58,350	-5.8%
OPERATING EXPENSES	370,844	343,993	475,397	131,404	38.2%
DIVISION TOTAL	1,362,366	1,343,006	1,416,060	73,054	5.4%
DEVELOPMENT SERVICE DIVISION					
PERSONNEL EXPENSES	2,325,017	2,403,943	2,264,466	-139,477	-5.8%
OPERATING EXPENSES	640,213	1,226,177	751,166	-475,011	-38.7%
CAPITAL OUTLAY	0	3	1	-2	-66.7%
DIVISION TOTAL	2,965,230	3,630,123	3,015,633	-614,490	-16.9%
LAND USE					
OPERATING EXPENSES	3,960	0	0	0	
DIVISION TOTAL	3,960	0	0	0	
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	498,071	515,938	508,807	-7,131	-1.4%
OPERATING EXPENSES	843,288	535,197	426,079	-109,118	-20.4%
CAPITAL OUTLAY	0	3	3	0	0.0%
DIVISION TOTAL	1,341,358	1,051,138	934,889	-116,249	-11.1%
TOTAL EXPENDITURES	19,462,457	18,435,723	17,800,493	-635,230	-3.4%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
BUILDING & ZONING INSPECTION	134	103	103	0
COMMUNITY PLANNING DIVISION	33	30	29	-1
CURRENT PLANNING	18	15	14	-1
DEVELOPMENT SERVICE DIVISION	45	40	38	-2
OFFICE OF THE DIRECTOR	8	6	6	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
BUILDING & ZONING INSPECTION	0	0	0	0
COMMUNITY PLANNING DIVISION	6,355	5,257	5,257	0
CURRENT PLANNING	2,080	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Building Inspection

FUNCTION:

The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related City codes. In addition, the Division performs reviews of various permit applications and plans examination.

HIGHLIGHTS:

- An enhanced Electronic Plans Submission System, expected to be operational in June 2011, will allow builders to upload electronic drawings for City review, reduce cycle time and paper costs, provide status reports, provide for greater security of drawings by layering each drawing with its own version, as well as a host of other enhanced features such as storage capabilities.
- FY 11 will reflect the first, full-year of the financial impact of a revised fee structure
- Technical guidance and training to be provided in anticipation of the revised Florida Building Code scheduled to go into effect January 2012.
- A revised Florida Accessibility Code for building construction is anticipated during the latter part of FY 11.
- The Division opted to unfund three (3) positions in FY 11 given the downturn in the construction industry and the short-term economic outlook.
- A Building Inspector will continue to be assigned to the Duval County Courthouse construction project.

ANALYSIS:

Personnel Expenses

The net decrease of \$296,628 is attributable to salary reductions, the unfunding of three (3) vacant positions given the downturn in the construction industry and a \$500 reduction in the level of overtime. Partially offsetting the decreases were higher costs of pension contributions and workers' compensation insurance in the amount of \$30,791 and \$20,574 respectively.

Operating Expenses

The \$601,220 net increase is primarily due to a change in the payment method of debt service; from an interfund transfer in FY 10 to a banking fund loan repayment through internal services in FY 11 in the amount of \$769,750. An \$88,603 increase in the allocation of information technology services also contributed to the overall increase given the development of an Electronic Plans Submittal system. Offsetting these increases were reductions in the costs of telecommunication (\$88,684), fleet management (\$72,991), office rent (\$46,134), general liability insurance (\$24,060), Tax Collector services (\$20,148) and operating supplies (14,000).

Other Uses

Other Uses of funding consists of an allocation for indirect costs derived from a Full Cost Allocation Plan.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Community Planning

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, parks, historic preservation, and neighborhoods.

These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, the Evaluation and Appraisal Report (EAR) of the Comprehensive Plan, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impacts (DRI) and performs traffic and transit testing.

HIGHLIGHTS:

- Implement the 2030 Comprehensive Plan goals, objectives and policies, including initiating a citizen planning education program and brochure, creating infill and redevelopment master plans and overseeing the Land Use, Utility, and Transportation working group.
- Implement a Transportation Concurrency Exception Area (TCEA) Mobility Plan in lieu of the City's fair share system by July 2011.
- Manage the Downtown Artist Live/Work Space Feasibility Study.
- Update the Duval County Manatee Protection Plan.
- Update the Wonderwood Corridor Study.
- Present and promote the Vision Plan to the business community within the Greater Arlington/Beaches areas.
- Along with the Current Planning Division, initiate the Jacksonville Design Guidelines and Best Practices as a regulatory procedure.
- Complete Florida Master Site File forms for all locally designated landmarks not already listed to ensure that these buildings, structures, and sites are recorded by the State for documentation and planning purposes.

ANALYSIS:

Personnel Expenses

The decrease of \$226,521 is attributable to salary reductions, the elimination of a vacant City Planner Supervisor position and a \$30,000 reduction in the level of funding of part-time wages used to support internships.

Operating Expenses

The net decrease of \$55,616 is primarily attributable to a \$53,696 reduction in information technology costs and a \$21,223 reduction in telecommunication costs. These cost reductions were offset by a \$25,000 increase in professional services in order for the level of funding to correlate to the scope of services needed for a FY 11 manatee study.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Current Planning

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To this end, the Division is responsible for administering the Zoning Code (Chapter 656) and site plan reviews pursuant to Subdivision Regulations (Chapter 654). The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapter 656 and 654 of the Ordinance Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, Tower Review Committee, and the Industrial Technical Advisory Committee (ITAC). The Division is actively involved in all Zoning Code re-write committees and conducts regular quasi-judicial public hearings for all Administrative Deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Codify Jacksonville Design Guidelines and Best Practices Manual.
- Amend land development regulations to ensure consistency with 2030 Comprehensive Plan goals, objectives and policies.
- Implement the new web-based submittal of rezoning applications, automating internal sufficiency reviews and public notice requirements. Expected outcomes are improved transparency to the general public by making more information readily available on-line prior to public hearings, while improving routine distribution and review times by various agencies.
- Address short-term growth and development issues through the review of PUD rezonings/verifications, conventional rezonings, exceptions, variances, waivers, and administrative deviations.

ANALYSIS:

Personnel Expenses

The net decrease of \$58,350 is attributable to salary reductions, the elimination of a vacant City Planner II position and a \$2,270 reduction in the level of overtime, offset by increases in pension contribution costs and special pay in the amount of \$12,779 and \$1,069 respectively.

Operating Expenses

The net increase of \$131,404 is primarily attributable to increases in information technology costs in the amount of \$160,372; particularly in the area of GIS/Aerial support. Offsetting these increases were reductions in the allocation of copy center support and telecommunication costs in the amount of \$20,068 and \$9,102 respectively.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Development Services

FUNCTION:

The Development Services Division encompasses various agencies involved in regulating local land development. These agencies include the Review Group, Zoning, Concurrency, and Addressing.

The Review Group receives and provides civil plan review and inspection services for subdivisions, commercial, roadway and drainage projects, issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers.

The Concurrency Management System Office coordinates the intake of all concurrency applications and transmits information electronically to the various concurrency testing agencies and departments. Concurrency is tested for concurrency in mass transit, traffic circulation, solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing. The Office issues new addresses and adds them to the City's GIS system.

HIGHLIGHTS:

- Implement electronic plan review for Site Development (10-Set) Plan Review and Right-of-Way Permitting through the Building Inspection Division's permit system.
- Incorporate the Certificate of Use (COU) process into the building permit process as a means to reduce the number of steps necessary for review, payment and approval.
- Include the Addressing Section as part of the 10-set review process to increase accuracy in the addressing function and correct existing insufficiencies.

ANALYSIS:

Personnel Expenses

The net decrease of \$139,477 is attributable to salary reductions, the elimination of two (2) vacant Zoning Assistant positions and a \$703 reduction in the level of overtime, offset primarily by increases in the allocation for workers' compensation costs and special pay in the amount of \$13,521 and \$6,117 respectively.

Operating Expenses

The net decrease of \$475,011 is primarily due to the absence of \$400,000 in one-time, professional services funding previously used to support a Transportation Concurrency Exception Area Mobility Plan in FY 10. Reductions in the allocations of information technology (\$25,100), fleet management (\$22,136) and telecommunication costs (\$17,433) were additional factors contributing to the overall decrease. Partially offsetting these decreases were higher allocations of public buildings plant renewal charges and general liability insurance in the amount of \$3,825 and \$3,546 respectively.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Planning and Development

DIVISION: Office of the Director

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated Boards and Commissions.

HIGHLIGHTS:

- Review changes to the City's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context sensitive streets.
- Adopt the 2030 Mobility Plan.
- Adopt the Arlington Vision Plan.
- Streamline the regulatory review process for historic and urban neighborhoods.

ANALYSIS:

Personnel Expenses

The net decrease of \$7,131 reflects salary reductions, including a \$1,000 reduction in overtime, partially offset by increases in special pay and pension contributions in the amount of \$3,531 and \$3,150 respectively.

Operating Expenses

The decrease of \$109,118 is primarily attributable to a \$52,125 reduction in allocation for guard service given the office relocation to the Ed Ball Building and cost reductions in information technology and telecommunication costs in the amount of \$26,957 and \$17,080 respectively.

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

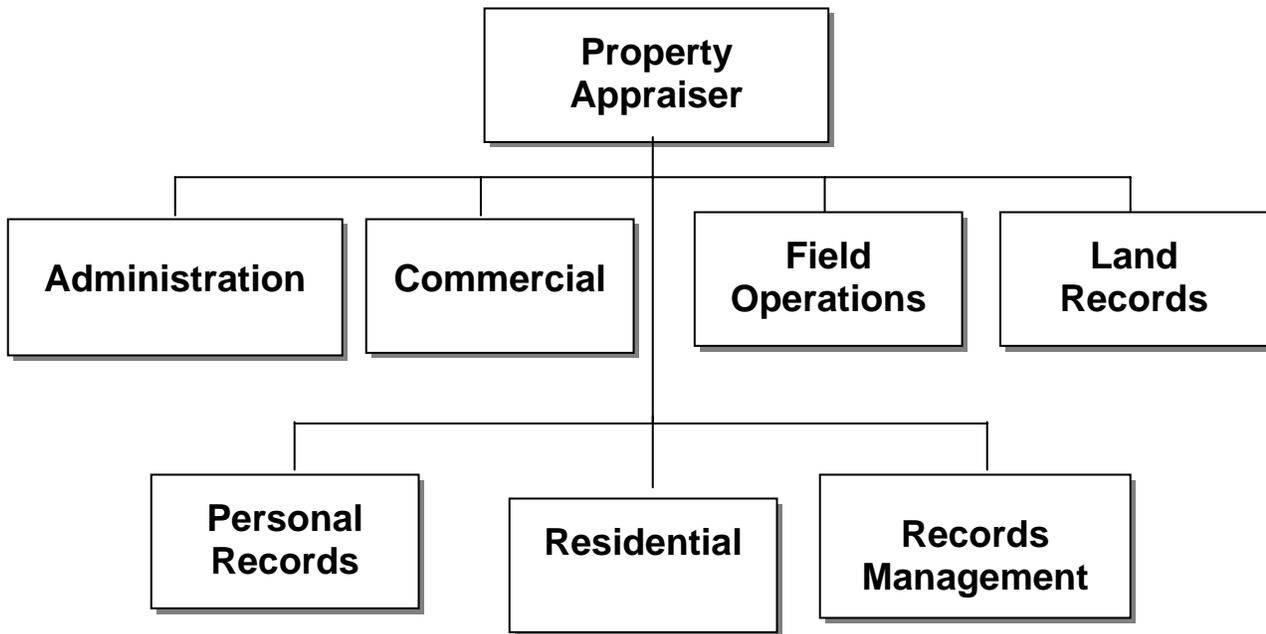
DEPARTMENT MISSION:

We will:

Produce a fair, equitable and accurate tax roll as required by law.

Focus on our customers – the taxpayers.

Support the continuous personal and professional development of our employees.



CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ADMINISTRATION					
PERSONNEL EXPENSES	1,087,507	1,299,898	1,246,485	-53,413	-4.1%
OPERATING EXPENSES	1,187,858	1,010,267	994,619	-15,648	-1.5%
CAPITAL OUTLAY	77,655	1	1	0	0.0%
DIVISION TOTAL	2,353,021	2,310,166	2,241,105	-69,061	-3.0%
COMMERCIAL					
PERSONNEL EXPENSES	1,020,007	1,054,312	1,035,562	-18,750	-1.8%
OPERATING EXPENSES	69,658	101,719	83,014	-18,705	-18.4%
DIVISION TOTAL	1,089,665	1,156,031	1,118,576	-37,455	-3.2%
FIELD OPS					
PERSONNEL EXPENSES	1,323,048	1,420,535	1,391,091	-29,444	-2.1%
OPERATING EXPENSES	284,270	291,313	204,717	-86,596	-29.7%
DIVISION TOTAL	1,607,318	1,711,848	1,595,808	-116,040	-6.8%
LAND RECORDS					
PERSONNEL EXPENSES	1,212,369	1,138,740	1,017,714	-121,026	-10.6%
OPERATING EXPENSES	51,996	104,981	49,141	-55,840	-53.2%
DIVISION TOTAL	1,264,365	1,243,721	1,066,855	-176,866	-14.2%
PERSONAL RECORDS					
PERSONNEL EXPENSES	672,166	690,278	665,621	-24,657	-3.6%
OPERATING EXPENSES	34,362	76,532	54,941	-21,591	-28.2%
DIVISION TOTAL	706,528	766,810	720,562	-46,248	-6.0%
RESIDENTIAL					
PERSONNEL EXPENSES	1,062,883	1,115,889	1,040,313	-75,576	-6.8%
OPERATING EXPENSES	80,177	74,120	50,338	-23,782	-32.1%
DIVISION TOTAL	1,143,060	1,190,009	1,090,651	-99,358	-8.3%
RECORDS MANAGEMENT					
PERSONNEL EXPENSES	792,506	821,959	815,163	-6,796	-0.8%
OPERATING EXPENSES	117,879	157,593	127,168	-30,425	-19.3%
CAPITAL OUTLAY	4,968	0	0	0	0.0%
DIVISION TOTAL	915,353	979,552	942,331	-37,221	-3.8%
TOTAL EXPENDITURES	9,079,311	9,358,137	8,775,888	-582,249	-6.2%

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ADMINISTRATION	10	14	14	0
COMMERCIAL	15	14	15	1
FIELD OPS	32	32	32	0
LAND RECORDS	25	21	20	-1
PERSONAL RECORDS	12	12	12	0
RESIDENTIAL	18	19	19	0
RECORDS MANAGEMENT	16	16	16	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ADMINISTRATION	2,080	2,080	2,080	0
PERSONAL RECORDS	2,080	2,080	2,080	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Administration

FUNCTION:

The Administrative Division supports the department through financial, human resources and information technology services. The division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the division is to implement programs and policies that allow the department to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the department.

ANALYSIS:

Personnel Expenses

The net decrease of \$53,413 is mainly attributable to a decrease of \$54,156 in salaries. This is offset somewhat with an increase of \$743 in employee benefits.

Operating Expenses

The net decrease of \$15,648 is mainly attributable to a decrease of \$49,794 in telecommunication charges. This is offset somewhat with an increase of \$35,959 in legal.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Commercial

FUNCTION:

The Commercial Division assesses all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial appraisers use three standard appraisal methods-the market, cost and income approaches- to determine value. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

ANALYSIS:

Personnel Expenses

The net decrease of \$18,750 is mainly attributable to a decrease in salaries and employee benefits. This is offset somewhat with the transfer of one (1) position from the Land Records Division.

Operating Expenses

The net decrease of \$18,705 is mainly attributable to a decrease of \$5,139 in telecommunication charges and \$13,011 in ITD charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Field Operations

FUNCTION:

The Field Operations Division physically inspects property in Duval County to ensure that details are correct in the Property Appraiser's date base. Florida law (F.S 193.023) requires all county property appraisers to inspect all property at least once every five years. The division's field appraisers canvas neighborhoods and also respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- The division will complete and begin a new 5-year review of all property in the county as outlined in the Florida Statutes. Field Appraiser duties will be realigned to further enhance the inspection process.
- The division began testing and developed guidelines for use of image technology as part of the inspection process. The division will utilize new aerial imagery software where possible to increase overall efficiency and accuracy in property inspection.

ANALYSIS:

Personnel Expenses

The net increase of \$29,444 is mainly attributable to a decrease of \$36,532 in salaries. This is offset somewhat with an increase of \$7,088 in employee benefits.

Operating Expenses

The net decrease of \$86,596 is mainly attributable to a decrease of \$14,066 in radio, \$6,116 in telecommunication charges, \$21,069 in fleet vehicle rental, \$39,485 in ITD charges and \$4,900 in travel expense.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Land Records

FUNCTION:

The Land Records Division maintains the inventory of property on every parcel in Duval County. The division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- The division will continue to focus on the overall data and record quality by implementing expanded public record searches including the use of court documents and driver license information.
- The division designated a staff position to researching and maintaining accuracy in Tax Roll contact information. This will help increase successful delivery of the proposed property notices and tax bills.
- The division will continue to update the Tax Roll within 5 days following the recording of lot and block property transactions.

ANALYSIS:

Personnel Expenses

The net decrease of \$121,026 is mainly attributable to a decrease of \$92,520 in salaries that includes the transfer of one (1) position to the Commercial Division and \$28,506 in employee benefits.

Operating Expenses

The net decrease of \$55,840 is mainly attributable to a decrease of \$41,684 in ITD charges and \$11,347 in telecommunication charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Personal Records

FUNCTION:

The Personal Records Division is responsible for assessing all business assets other than real estate in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and leased equipment. Owners of rental property must also report assets such as furniture and appliances. The division sends out annual returns to businesses and determines value based on costs of assets and state guidelines which utilize depreciation factors.

HIGHLIGHTS:

- The division is in the first stage of modeling business types which will provide for greater accuracy in assessments.

ANALYSIS:

Personnel Expenses

The net decrease of \$24,657 is mainly attributable to a decrease of \$15,742 in salaries and \$8,915 in employee benefits.

Operating Expenses

The net decrease of \$21,591 is mainly attributable to a decrease of \$18,228 in ITD charges and \$3,243 in telecommunication charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Residential

FUNCTION:

The Residential Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to (9) nine units, mobile homes and condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- The division will continue to utilize available technology in an effort to bolster efficiency in response to the increased volume of the Value Adjustment Board hearings.

ANALYSIS:

Personnel Expenses

The net decrease of \$75,576 is mainly attributable to a decrease of \$69,646 in salaries and \$5,950 in employee benefits.

Operating Expenses

The net decrease of \$23,782 is mainly the result of a decrease of \$13,440 in ITD charges, \$7,995 in telecommunication charges, \$600 in employee training and \$559 in dues, subscriptions and memberships.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Property Appraiser
DIVISION:	Records Management

FUNCTION:

The Records Management Division assists customers who call and e-mail the Property Appraiser's Office as well as those who come into the office for service. The division is responsible for processing all exemption applications as well as notifying citizens who are eligible to file for homestead and other exemptions. The division's customer service representatives explain the tax roll and various documents upon the customer's request. The division also represents the Property Appraiser's Office at community workshops to educate citizens on the Property Appraisers' Office processes and services.

HIGHLIGHTS:

- The division plans to implement a new On-Line Homestead Exemption Application which will allow property owners to apply for exemptions without visiting the office.

ANALYSIS;

Personnel Expenses

The net decrease of \$6,796 is mainly attributable to a decrease of \$19,197 in salaries. This is offset somewhat with an increase of \$12,401 in employee benefits.

Operating Expenses

The net decrease of \$30,425 is mainly attributable to a decrease of \$23,004 in ITD charges and \$8,491 in telecommunication charges.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

DEPARTMENT VISION:

To support the ideals and intentions of the United States and Florida Constitutions.

DEPARTMENT MISSION:

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

**Public
Defender**

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
PUBLIC DEFENDER					
OPERATING EXPENSES	1,168,393	1,247,630	1,281,691	34,061	2.7%
CAPITAL OUTLAY	176,340	1	1	0	0.0%
DIVISION TOTAL	1,344,733	1,247,631	1,281,692	34,061	2.7%
TOTAL EXPENDITURES	1,344,733	1,247,631	1,281,692	34,061	2.7%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Defender
DIVISION:	Public Defender

FUNCTION:

To provide competent legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

HIGHLIGHTS:

- The services provided by the Public Defender are more cost effective than what it would be if court appointed private counsel handled the same workload.

ANALYSIS:

Operating Expenses

The net increase of \$34,061 is mainly attributable to an increase of \$67,896 in ITD charges, \$37,165 in copier consolidation and \$21,987 for building rent. This was offset somewhat with a decrease of \$87,280 in telecommunication charges and a decrease of \$4,972 for wireless communication.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

DEPARTMENT VISION:

To be the Standard for Excellence in Public Health Service and to attain levels of health in this community, previously thought unattainable.

DEPARTMENT MISSION:

To continually improve the health and environment of people and the community.

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville and from county fees for vital statistics, communicable disease, primary care and environmental health. The City of Jacksonville funds approximately 9% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
PUBLIC HEALTH UNIT					
OPERATING EXPENSES	1,319,276	732,899	769,049	36,150	4.9%
DIVISION TOTAL	1,319,276	732,899	769,049	36,150	4.9%
<hr/>					
TOTAL EXPENDITURES	1,319,276	732,899	769,049	36,150	4.9%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Health
DIVISION:	Public Health Unit

FUNCTION:

To continually improve the health and environment of the community through the provision of medical, social services and environmental services and the creation and support of community partnerships.

HIGHLIGHTS:

- Duval County Health Department (DCHD) Strategic Plan was implemented on July 1, 2009. The plan consists of five goals supported by twenty-five objectives and by the Duval County Health Department's Business Plan/Budget which is currently in process.
- Duval County Health Department is participating in the State of Florida Medicaid Reform as part of what was a two county pilot, and now has become a 6 county pilot.
- Expanded our effort to pursue numerous Federal Grants to enhance health services to our community. These enhancements include the expansion of our Federal Qualified Health Center to cover a large portion of the Greater Jacksonville's population and to extend the hours of operations.
- DCHD participates in a violence prevention initiative to reduce Jacksonville's murder rate. The four major components of this initiative include: violence data report; violence prevention policy development; social epidemiology research; and violence death review team. All components are represented by members of the community to ensure coordinated response and widespread acceptance.

ANALYSIS:

Operating Expenses

Operating Expenses increased by \$36,150 primarily due to the increase of \$53,437 in public buildings plant renewal charges. This increase was partially offset by decreases of \$9,828 in radio allocation, \$3,545 in miscellaneous insurance and \$3,237 in civil defense – guard service.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

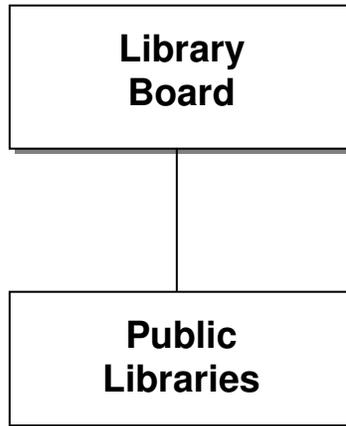
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Public Libraries

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Inputs			
\$ amount of budget	\$ 37,131,471	\$ 41,939,848	\$ 39,743,559
# FTE	369	363	355
Workload/Demand			
Circulation	9,156,597	9,120,357	8,700,000
Efficiency			
E-Library Circulation	26,985	51,905	57,600
Effectiveness			
Overall Customer Satisfaction Survey system score	8.7	8.8	8.0
Gate	5,257,939	5,067,762	5,067,762

CITY OF JACKSONVILLE, FLORIDA

PUBLIC LIBRARIES

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
JACKSONVILLE PUBLIC LIBRARIES					
PERSONNEL EXPENSES	18,359,476	19,472,560	18,449,921	-1,022,639	-5.3%
OPERATING EXPENSES	8,328,791	9,886,239	9,972,109	85,870	0.9%
CAPITAL OUTLAY	3,570,621	3,644,673	3,107,630	-537,043	-14.7%
OTHER USES	6,872,583	8,936,376	8,213,899	-722,477	-8.1%
DIVISION TOTAL	37,131,471	41,939,848	39,743,559	-2,196,289	-5.2%
<hr/>					
TOTAL EXPENDITURES	37,131,471	41,939,848	39,743,559	-2,196,289	-5.2%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
JACKSONVILLE PUBLIC LIBRARIES	369	363	355	-8

PART TIME HOURS	FY 09	FY 10	FY 11	Change
JACKSONVILLE PUBLIC LIBRARIES	204,095	200,935	197,459	-3,476

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Public Libraries

DIVISION: Public Libraries

FUNCTION:

The Jacksonville Public Library's mission is to connect people with ideas that enlighten, encourage, inspire, enrich, and delight; to bring people together with the information and educational and cultural experiences that they want and need.

HIGHLIGHTS:

- The Library will have completed an in-depth capacity study and presented recommendations to the Mayor and City Council on the capacity of JPL to provide services in a rapidly changing information environment given reduced funding.
- More than 5.3 million people will visit the library.
- Nearly 8.7 million items will be circulated.
- Nearly 205,000 children, teens and adults will attend programs at the Jacksonville Public Library.
- The Library organized and trimmed staff in several areas to achieve savings, particularly in distribution costs and in the administrative area.
- The General Fund budget for the library books and materials was cut by \$540,000, which will result in a significant reduction in DVDs and CDs purchased, which will result in a reduction in circulation figures.

ANALYSIS:

Personnel Expenses

The decrease of \$1,022,639 is primarily due do the reduction of eight positions from the library budget. Salaries were reduced by \$681,747, which includes part-time and overtime dollars. Workers' compensation was reduced by \$298,552 and health insurance by \$81,020. Somewhat offsetting the reductions is a net increase to retirement contributions as employees moved into the pension plan of \$33,045.

Operating Expenses

The net increase of \$85,870 is mostly due to a \$217,338 increase to other contractual services as a result of outsourcing distribution services and a \$220,714 increase in plant renewal. The increase was offset by reductions of \$234,137 in internal service costs, \$70,425 in insurance, \$30,165 in civil defense charges, \$11,526 in security services, and \$5,000 in professional services, among various other reductions.

Capital Outlay

The decrease of \$537,043 is a direct result of a reduction to the library materials budget.

Other Uses

The decrease of \$722,477 represents lower indirect costs for FY 11.

CITY OF JACKSONVILLE, FLORIDA

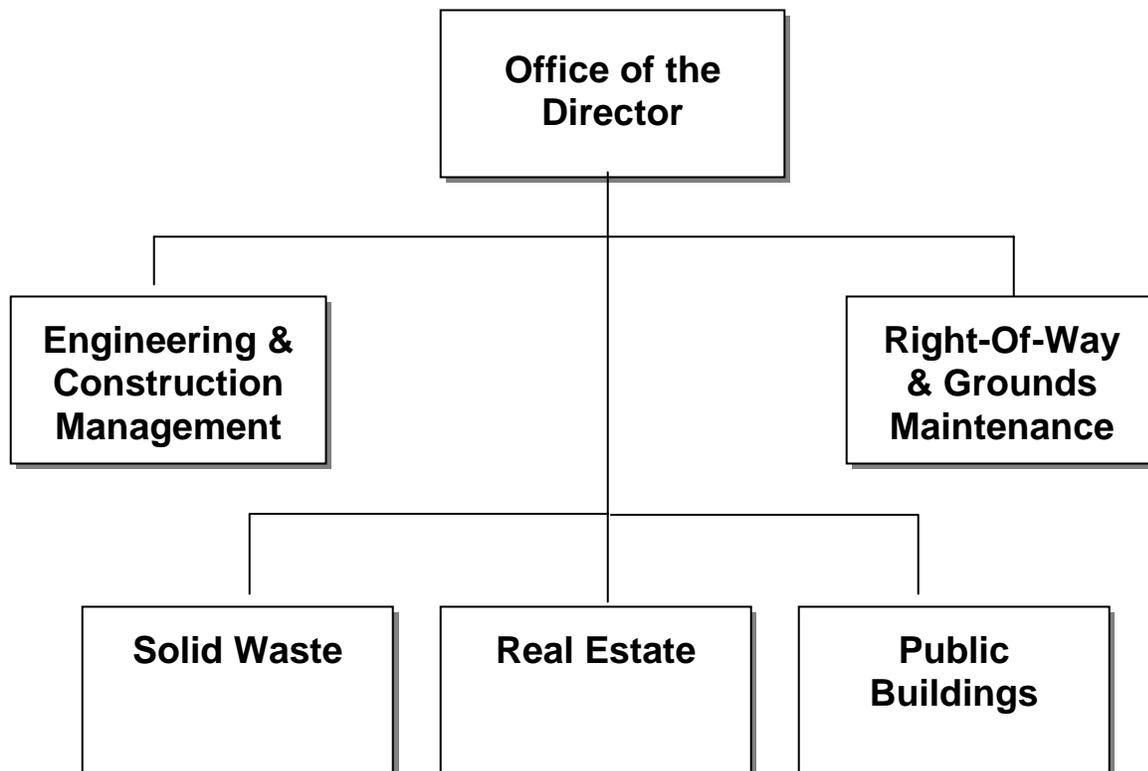
DEPARTMENT OF PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
PARK MOWING			
<i>Inputs</i>			
\$ amount of budget	\$ 3,081,234	\$ 2,453,075	\$ 2,156,832
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of acres for active Parks	7,980	7,980	7,980
# of acres for passive Parks	64,074	64,074	64,074
# of cuts annually for active parks	39	36	23
# of cuts annually for passive parks	21	21	21
<i>Efficiency</i>			
\$ of in-house park mowing per acre	\$ 13.13	\$ 13.25	\$ 13.38
\$ for maintenance per acre of parks	\$ 25.93	\$ 26.71	\$ 27.65
% of parks mowed weekly by Park Maintenance	90%	100%	100%
% of parks mowed weekly by Contractors	69%	100%	50%
<i>Effectiveness</i>			
# of CARE's received monthly for Parks Grounds Maintenance	90	93	98
ROW MOWING			
<i>Inputs</i>			
\$ amount of budget	\$ 3,985,610	\$ 4,164,850	\$ 4,084,911
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of urban ROW acres maintained	918	940	1,060
# of suburban ROW acres maintained	2,063	2,100	1,868
# of rural ROW acres maintained	1,013	1,063	982
# of mowing cycles annually for urban ROW	12	12	8
# of mowing cycles annually for suburban ROW	8	8	8
# of mowing cycles annually for rural ROW	4	4	4
<i>Efficiency</i>			
\$ average per acre of ROW mowed	\$ 79.21	\$ 81.59	\$ 83.67
<i>Effectiveness</i>			
# of CARE's received monthly for Weeds/Brush Mow R/W	114	126	150
STORMWATER MAINTENANCE			
<i>Inputs</i>			
\$ amount of budget	\$ 15,137,543	\$ 16,714,977	\$ 17,679,147
# of FTE	199	196	200
<i>Workload/Demand</i>			
# of inlet/outlet/manholes	77,360	77,360	77,360
# of ditch miles to maintain	6,000	6,000	6,000
# of mechanical inlet/outlet cleaned per month	834	1,060	1,200
# of ditch miles maintained monthly	33	35	37

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Efficiency			
\$ average per ditch mile cleaned	\$ 5,525.71	\$ 5,464.60	\$ 5,400.00
\$ average for mechanical inlet/outlet cleaning	\$ 11.08	\$ 14.55	\$ 14.55
TRAFFIC SIGNALS			
Inputs			
\$ amount of budget	\$ 4,575,283	\$ 4,363,863	\$ 4,087,548
# of FTE	42	41	41
Workload/Demand			
# of signals maintained by Traffic Engineering	1,147	1,147	1,190
Efficiency			
\$ for signal repair	\$ 2,287,641	\$ 2,516,405	\$ 2,646,533
% of signals repaired within (x) time of notification			
Avg signal repair response time (minutes)	45	45	26
Effectiveness			
# of CARE's received monthly for Traffic Signal Malfunctions	400	600	485
ROAD MAINTENANCE			
Inputs			
\$ amount of budget	\$ 707,415	\$ 680,663	\$ 672,896
# of FTE	12	12	12
Workload/Demand			
# of roadway miles to maintain	3,620	3,625	3,625
# of requests for road surface potholes patched	2,568	2,464	2,375
# of requests for sidewalk maintenance	1,041	940	900
# of sport fields maintained	444	445	445
# of landscape acres to maintain	26	26	27
Efficiency			
\$ average for pothole patch	\$ 20.00	\$ 39.50	\$ 39.50
% of road surface potholes patched within time of notification	100%	100%	100%
Effectiveness			
# of CARE's received monthly for pothole repair.	214	215	205
Division-Public Buildings:			
FACILITIES MAINTENANCE			
Inputs			
\$ amount of budget	\$ 37,878,236	\$ 33,826,143	\$ 35,842,666
# of FTE	144	135	135
Workload/Demand			
# of square footage for Government Administration Facilities	1,258,995	1,258,995	1,291,744
# of square footage for Fire Stations	346,187	346,187	385,075
# of square footage for Libraries	735,157	735,157	864,633

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
# of square footage for Recreation/Community/Senior centers	879,645	879,645	942,444
# of square footage requires cleaning (cleaned by public buildings)	2,630,000	2,630,000	3,029,733
# of square footage requires repair (repaired by public buildings)	7,416,725	7,416,725	7,647,888
# of Maximo work orders issues received yearly	16,000 <	22,000 <	22,300 <
Efficiency			
\$ of cleaning per square foot, as maintained by public buildings (average)	\$ 0.87	\$ 0.87	\$ 0.82
\$ of repair per square foot, as maintained by public buildings (average)	\$ 1.97	\$ 2.27	\$ 2.29
# of days from reported to repair high priority items	2	4	4
# of days from reported to repair other items			
# of days from reported date of oldest workorder not completed (average)	120	132	120
% of work orders received completed in 5 business days	70%	63%	65%
# of recordable lost time injuries.	1	0	0
Effectiveness			
# Maximo of complaints for janitorial services per location	3 per day >	2 per day >	1 per day >
\$ Energy Increase/Decrease over past year (electricity)	8% Increase	3% decrease	14% increase

Division-Solid Waste:

COLLECTION AND DISPOSAL

Inputs

\$ amount of budget	\$ 66,701,195	\$ 67,403,753	\$ 72,415,240
# of FTE	150	132	132

Workload/Demand

# of city collection premises	57,486	57,606	50,979
# of contract collection premises	205,668	207,815	208,737
Annual landfill tons	723,383	813,422	756,850
Total tonnage collected for hazardous waste	518	518	596
Total tonnage collected for litter abatement	764	764	736
Total tonnage for illegal dumping	2,688	2,688	2,570

Efficiency

Avg. resolution time for collections	90%	90%	90%
\$ per premise City (average)	\$ 11.94	\$ 11.86	\$ 14.91
\$ per premise contract haulers (average)	\$ 13.15	\$ 11.90	\$ 13.20
# of validated missed collection complaints for contract routes	15,555	15,555	6,385
# of validated missed collection complaints for city routes	1,995	1,995	1,611
# of recordable lost time injuries	8	10	8

Effectiveness

Annual landfill revenue	\$ 21,961,603	\$ 22,283,232	\$ 20,738,565
Annual franchise revenue	\$ 7,497,843	\$ 7,497,843	\$ 7,347,500
Total City collections costs	\$ 8,233,593	\$ 8,197,574	\$ 7,717,270

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09	FY 10	FY 11
	Historical	Estimated	Projected
\$ Total contract cost for refuse collection	\$ 32,456,590	\$ 29,675,559	\$ 30,081,549
Average sale price per ton of recovered recyclable material	\$ 49	\$ 20	\$ 41
Annual gas payment revenue	\$ 631,500	\$ 193,500	\$ 372,200

Division-Real Estate

Inputs

\$ amount of budget	\$ 866,485	\$ 871,150	\$ 635,744
# of FTE	16	15	13

Workload/Demand

# of ROW acquisition for BJP	300	400	150
# of ROW acquisition for Drainage	125	125	200
# of leased/licensed properties managed	118	112	120
# of Production Units (Parcels Per Agent) annually	55	75	75

Efficiency

% of available tax reverted parcels disposed per year	100%	100%	100%
% of city purchases of property that equal to or less than appraised value	65%	65%	*
% of property rights acquired by Eminent Domain	15%	20%	20%
% of property rights voluntarily acquired	85%	80%	80%

Effectiveness

Revenue generated from leased/licensed property	\$ 346,989	\$ 364,460	\$ 364,460
Lease rate per square foot (equal or exceed market rate)	\$ 20	\$ 20	\$ 20

Division- Engineering & Construction Management

DESIGN

Inputs

\$ amount of budget	\$ 2,697,794	\$ 2,963,596	\$ 2,546,547
# of FTE	40	36	35

Workload/Demand

# of Projects	53	97	143
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Efficiency

% of Projects Designed Within Budget	81%	93%	92%
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Effectiveness

% of Projects Meeting Schedule	77%	83%	85%
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TRAFFIC STUDIES

Workload/Demand

# of traffic Warrant studies			
- # of signal/sign studies completed	7	10	18
- # of signal/sign studies pending	21	14	14
- # traffic calming studies completed	11	10	36
- # traffic calming studies pending	20	14	14

Efficiency

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
\$ per traffic warrant study			
- Cost per signal/sign study	\$ 6,325	\$ 3,000	\$ 2,000
- Cost per traffic calming study	\$ 2,200	\$ 1,200	\$ 1,200
CONSTRUCTION			
<i>Inputs</i>			
\$ amount of budget	\$ 1,416,342	\$ 1,595,783	\$ 1,371,218
# of FTE	21	20	20
<i>Workload/Demand</i>			
# of contracts managed	140	130	130
<i>Efficiency</i>			
% of Projects Completed on Time	100%	91%	91%
% of engineering cost compared to total construction cost	18.0%	6.0%	10.0%
% of design cost compared to total construction cost	16.0%	17.0%	17.0%
% of contract value related to Change Orders	3.6%	9.0%	9.0%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Errors & Omission)	0.1%	0.3%	0.3%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Unforeseen Conditions)	3.5%	8.0%	8.0%
% increase in number of days required for completed construction contracts over original contract days.	17.9%	15.0%	15.0%
# of recordable lost time injuries.	21	3	0

CITY OF JACKSONVILLE, FLORIDA

PUBLIC WORKS

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
PUBLIC WORKS VARIOUS CAPITAL PROJECTS					
OPERATING EXPENSES	934	0	0	0	
CAPITAL OUTLAY	19,557,112	43,063,555	58,956,740	15,893,185	36.9%
OTHER USES	0	4,655,596	0	-4,655,596	-100.0%
DIVISION TOTAL	19,558,046	47,719,151	58,956,740	11,237,589	23.5%
ENGINEERING & CONSTRUCTION MGMT DIVISION					
PERSONNEL EXPENSES	3,610,680	3,732,533	3,631,768	-100,765	-2.7%
OPERATING EXPENSES	1,220,023	1,368,026	1,053,010	-315,016	-23.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-475,279	-767,014	-767,014	0	0.0%
DIVISION TOTAL	4,355,424	4,333,546	3,917,765	-415,781	-9.6%
R-O-W AND GROUNDS MAINT DIVISION					
PERSONNEL EXPENSES	19,790,632	20,570,425	21,084,383	513,958	2.5%
OPERATING EXPENSES	31,418,618	31,623,193	30,994,288	-628,905	-2.0%
CAPITAL OUTLAY	1,859,331	737,536	855,731	118,195	16.0%
GRANTS AND AIDS	30,997,835	30,000,000	27,816,902	-2,183,098	-7.3%
OTHER USES	0	1,138,296	1,710,111	571,815	50.2%
DIVISION TOTAL	84,066,417	84,069,450	82,461,415	-1,608,035	-1.9%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	1,428,900	1,511,230	1,429,887	-81,343	-5.4%
OPERATING EXPENSES	672,169	703,156	686,923	-16,233	-2.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-128,408	-102,364	-102,364	0	0.0%
DIVISION TOTAL	1,972,662	2,112,023	2,014,447	-97,576	-4.6%
PUBLIC BUILDINGS					
PERSONNEL EXPENSES	7,302,021	7,266,870	7,238,728	-28,142	-0.4%
OPERATING EXPENSES	27,480,757	26,115,286	26,486,146	370,860	1.4%
CAPITAL OUTLAY	1,009,524	58,599,405	78,896,014	20,296,609	34.6%
DIVISION TOTAL	35,792,302	91,981,561	112,620,888	20,639,327	22.4%
REAL ESTATE					
PERSONNEL EXPENSES	954,457	1,011,966	889,307	-122,659	-12.1%
OPERATING EXPENSES	533,663	446,893	398,116	-48,777	-10.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-741,277	-651,680	-651,680	0	0.0%
DIVISION TOTAL	746,843	807,180	635,744	-171,436	-21.2%
STREETS & DRAINAGE					
CAPITAL OUTLAY	15,932	0	0	0	
DIVISION TOTAL	15,932	0	0	0	

CITY OF JACKSONVILLE, FLORIDA

PUBLIC WORKS

SOLID WASTE

PERSONNEL EXPENSES	6,478,989	6,933,202	6,675,057	-258,145	-3.7%
OPERATING EXPENSES	57,331,784	62,824,414	64,781,034	1,956,620	3.1%
CAPITAL OUTLAY	0	478,638	43,502	-435,136	-90.9%
OTHER USES	3,450,601	1,388,761	1,447,852	59,091	4.3%
DIVISION TOTAL	67,261,374	71,625,015	72,947,445	1,322,430	1.8%
<hr/>					
TOTAL EXPENDITURES	213,769,001	302,647,926	333,554,444	30,906,518	10.2%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ENGINEERING & CONSTRUCTION MGMT	65	59	57	-2
R-O-W AND GROUNDS MAINT DIVISION	453	434	439	5
OFFICE OF THE DIRECTOR	13	14	14	0
PUBLIC BUILDINGS	144	135	135	0
REAL ESTATE	16	15	13	-2
SOLID WASTE	150	132	132	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
R-O-W AND GROUNDS MAINT DIVISION	26,619	22,459	22,459	0
OFFICE OF THE DIRECTOR	750	750	750	0
PUBLIC BUILDINGS	1,146	1,146	1,146	0
REAL ESTATE	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Public Works Various Capital Projects

FUNCTION:

Public Works Various Capital Projects reflect a broad range of capital projects that address roads, infrastructure and transportation needs, improve drainage conditions and reduce flooding, provide for construction and improvements for government facilities as well as provide for target economic development.

HIGHLIGHTS:

- A new subfund (329) was created for the purposes of accounting for the General Capital Projects approved as part of the FY 11 Capital Improvement Program – 2011 Authorized Capital Projects.
- \$24,910,000 appropriated for road projects.
- \$20,663,674 appropriated for stormwater capital projects.
- \$13,383,066 appropriated for public buildings capital projects.

ANALYSIS:

Capital Outlay

Capital Outlay represents the FY 11 capital projects approved as part of the Capital Improvement Program (CIP) adopted for the five (5) year period beginning October 1, 2010 through the fiscal year ending September 30, 2015. Details as to capital project funding sources, specific program areas and project names, as well as the projected capital project expenditures through fiscal year ending September 30, 2015, are reflected in the “Capital Projects” section of this document.

Other Uses

Other Uses of funding budgeted in FY 10 consisted of \$4,655,596 held in reserve for subsequent use towards riverwalk improvement projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Engineering and Construction Management

FUNCTION:

The Engineering and Construction Management Division is responsible for planning and designing public works projects, including facilities that provide water, wastewater, water reclamation, sanitation and solid waste disposal services to all requiring agencies of the central government, independent agencies, and to the general public as a whole.

The Architectural/Structural and Parks Design section provides engineering and architectural design of buildings, bridges, structures, utilities, parks, dredges, landscapes and other assorted projects. The Construction Management section manages and inspects construction contracts for various City-owned projects. The Paving and Drainage Design section manages various drainage-improvement projects, accessways, miscellaneous roadway and drainage projects, curb and gutter petition projects, special assessment dredge projects, town centers and archives of city projects.

HIGHLIGHTS:

- Complete construction of two (2) new fire stations using Design/Build approach.
- Complete the design of four (4) new stormwater drainage-improvement projects.
- Adopt new FEMA floodplain maps.
- Complete the City's new Master Stormwater Management Plan to identify and document future stormwater utility drainage-improvement projects.

ANALYSIS:

Personnel Expenses

The net decrease of \$100,765 reflects salary reductions, a reduction in the level of overtime of \$5,000, and personnel changes consisting of the elimination of a vacant Engineer position and the transfer of a Survey Research Analyst position to the Right of Way and Grounds Maintenance Division. These decreases were offset by a \$52,356 increase in workers compensation insurance, a \$30,349 increase in pension contributions, and a \$13,099 increase in special pay.

Operating Expenses

The net decrease of \$315,016 is primarily due to a \$297,656 reduction in information technology costs, particularly in the areas of technology replacement and data center services. Additional decreases include a \$21,312 reduction in telecommunication costs, a \$5,480 reduction in operating supplies and \$3,423 reduction in miscellaneous insurance. These decreases were offset by a \$17,211 increase in the provision for legal services and a \$5,988 increase in miscellaneous obligations.

Other Uses

Other Uses reflects the supervisory allocation of engineering service charges to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	ROW and Grounds Maintenance

FUNCTION:

The ROW and Grounds Maintenance Division plans, builds and maintains the streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals and control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. The Division is responsible for maintaining 6,000+ linear miles of drainage ditches in addition to countless stormwater ponds, curbs, inlets, culverts and stormwater facilities.

HIGHLIGHTS:

- Maintain approximately 3,626 miles of county roadways to include restriping, sidewalks and 137 acres of associated landscape.
- Maintain the grounds of 400 parks and community centers, including 423 sports fields, totaling over 79,187 acres of land.
- Maintain 6,000 miles of ditches, 77,360 stormwater inlets and structures and 202 retention ponds.
- Maintain 1,180 traffic signals, having the goal of a 29 minute average response time to repair.

ANALYSIS:

Personnel Expenses

The net increase of \$513,958 is primarily due to an increase of 5 positions and a \$259,481 increase in the level of overtime provided to the Stormwater Services activity. Primary offsets to the increases are salary reductions and a \$183,156 decrease in FICA Taxes. The decrease in FICA Taxes was due to an increase in number of employees participating in City pension plans and was offset by a \$300,970 increase in pension contributions.

Operating Expenses

The net decrease of \$628,905 is primarily due to a \$1,250,090 reduction in contractual services, accomplished by decreasing the frequency rate of mowing, and a \$335,523 reduction in information technology costs. Other decreases include a \$56,875 reduction in operating supplies and a \$17,859 reduction in landfill charges. Primary offsets to these decreases are a \$731,707 projected increase in the cost of utilities, a \$209,752 increase in professional services, and a \$93,117 increase in fleet costs.

Capital Outlay

Capital Outlay comprises \$782,196 of various streets and highways road projects funded from 20% of the 5th & 6th Cent Gas Tax, and \$73,535 funded from the general fund for traffic signal repair.

Grants and Aids

Payments to the Jacksonville Transportation Authority for mass transit subsidies will decrease as a result of a projected \$2,183,098 decrease in Local Option Gas Tax revenue.

Other Uses

Other Uses reflects an indirect cost allocation to the Stormwater Services activity. The \$571,815 increase is primarily due to the effect of a full-year of treasury costs impacted by a high volume of refunds/credits.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Office of the Director

FUNCTION:

The Office of the Director oversees the following five (5) Divisions: Engineering & Construction Management, Public Buildings, Real Estate, Right-of-Way and Grounds Maintenance, and Solid Waste. To this end, the Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals.

The Office of the Director manages the Stormwater Management Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee exemptions. The Director of Public Works serves as the Director of the Stormwater Management Utility. In terms of the Better Jacksonville Plan (BJP), the Office of the Director manages various roadway and drainage improvement projects.

HIGHLIGHTS:

- Oversee the construction of the new Duval County Courthouse – estimated completion 2012.
- Continually evaluate departmental Performance Measures for effectiveness and efficiencies to ensure targeted outcomes.
- Continue to oversee the administration of the City's user fees and develop enhanced billing procedures and formats in an effort to reduce overall costs and increase the rate of collections.

ANALYSIS:

Personnel Expenses

The net decrease of \$81,343 reflects salary reductions and the unfunding of a Public Works Project Manager position. These decreases were offset by a \$55,880 increase in special pay, primarily in the area of leave sellback, and an \$8,066 increase in pension contributions.

Operating Expenses

The net decrease of \$16,233 is mainly attributable to reductions in employee training (\$16,355), travel expense (\$14,182) and legal services (\$9,575). Offsetting these reductions were increases in information technology and telecommunication costs in the amount of \$19,533 and \$6,841 respectively.

Other Uses

Other Uses reflects the supervisory allocation of engineering service charges to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Public Buildings

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings in addition to providing landscape services outside of public buildings, along roadways and other various sites, including downtown. To that end, the Division maintains the HVAC, plumbing, electrical and any other maintenance required to approximately 420 buildings totaling over six million square feet. Notable public buildings include City Hall at St. James, City Hall Annex, Ed Ball Building, Jake Godbold Building, Duval County Courthouse, and the Police Memorial Building. In addition, the Division, in conjunction with Public Works Real Estate Division, maintains records of buildings leased from or by the City.

HIGHLIGHTS:

- Continue the City's "Green Initiative" via the lighting and plumbing retrofit program in an effort to reduce energy consumption and costs.
- Continue implementation of a park lighting energy management system and park lighting relamp/energy conservation at various active park locations.
- Oversee multiple capital projects funded as part of a five-year Capital Improvement Program.
- Phase-out septic systems at three (3) locations and connect to the sewer system.
- Restroom renovations and upgrades to various active park facilities.
- Facility improvements to various community and senior centers.

ANALYSIS:

Personnel Expenses

The net decrease of \$28,142 is primarily due to salary reductions. The decrease was offset by a \$92,062 increase in workers compensation insurance, a \$69,986 increase in pension contributions and a \$46,768 increase in special pay.

Operating Expenses

The net increase of \$370,860 is primarily due to a \$1,968,998 projected increase in the cost of utilities. Increases in information technology costs and public buildings plant renewal charges in the amount of \$169,510 and \$161,739 respectively also contributed to the increase. Primary offsets to the increases consist of a \$986,987 reduction in miscellaneous services and charges and a \$464,062 reduction in the provision for security/guard service. Other reductions offsetting the increases consists of a \$261,821 reduction in the cost to provide alarm service, a \$191,340 reduction in the level of operating supplies, and a \$59,975 reduction in the premiums for various insurance coverages.

Capital Outlay

The increase of \$20,296,609 is due to an additional appropriation of \$18,500,000 towards the County Courthouse construction project and a \$1,796,609 increase in the funding of various routine maintenance and repair costs of City facilities.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Real Estate

FUNCTION:

The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, representation thereof, appraisals, disposals, inventories, usage assessments and other related functions. In addition, the Division, in conjunction with Public Works Public Buildings Division, maintains records of buildings leased from or by the City.

HIGHLIGHTS:

- Acquire real estate and real estate rights for various right-of-way and drainage projects.
- Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.

ANALYSIS:

Personnel Expenses

The decrease of \$122,659 reflects salary reductions and the elimination of two (2) vacant Land Management Agent positions.

Operating Expenses

The net decrease of \$48,777 is primarily due to a \$58,638 reduction in information technology costs, particularly in the area of data center services. Other decreases include a \$8,453 reduction in telecommunication costs and a \$3,983 reduction in the level of real estate and site evaluation services needed for professional services. Offsetting these decreases was a \$22,633 increase in the allocation of legal services.

Other Uses

Other Uses reflects the supervisory allocation of real estate charges, involving the purchase of land, easements and right-of-ways, to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Solid Waste

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities. The Division also monitors and collects litter and illegal dumping along streets and public rights-of-way. In terms of landfills, the Division supervises ongoing closures and post closures. Mitigating the effects of permitting and operating Class I and Class III landfills are additional functions of the Division as well as educating the general public on issues surrounding solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Elimination of a general fund contribution in FY 11 for solid waste disposal operations given an increase in the user fee for residential collections.
- Complete rate review for residential hauler contracts.
- Restoration of the South Mulch Property to be completed.
- Implementation of the pricing, terms and conditions set forth in the mediated settlement of the Trail Ridge Landfill operation.

ANALYSIS:

Personnel Expenses

The net decrease of \$258,145 is primarily due to salary reductions, a \$359,918 reduction in workers compensation insurance and a \$56,438 decrease in FICA Taxes. The decrease in FICA Taxes was due to an increase in number of employees participating in City pension plans and was offset by a \$119,587 increase in pension contributions. The reclassification of two vacant Solid Waste Truck Driver positions to managerial positions served as additional offsets these decreases by \$93,981.

Operating Expenses

The net increase of \$1,956,620 is primarily due to an estimated \$1,517,053 increase in the incremental closure costs associated with the Trail Ridge Landfill and a \$1,263,994 increase in three (3) residential haulers' garbage disposal contracts given changes in the Consumer Price Index and increased fuel costs. These increases were offset by a \$555,077 reduction in landfill charges and a \$278,678 reduction in landfill operating costs given lower tonnage estimates and a lower contracted rate per ton that is inclusive of excavation, transport and placement of solid waste at the landfill.

Capital Outlay

Capital Outlay provides for the replacement of two tractor mowers with specialized attachments necessary for the mowing of the slopes of the landfill. The net decrease of \$435,135 reflects the absence of land acquisition capital carryover funding in the amount of \$478,636, offset by the allocation of \$43,501 of funding for the aforementioned equipment.

CITY OF JACKSONVILLE, FLORIDA

Other Uses

Other Uses reflects the supervisory allocation of administrative costs distributed within the collection and disposal operations and indirect costs allocated in accordance with a Full Cost Allocation Plan. The increase of \$59,091 reflects a slightly higher allocation of indirect costs primarily due to increases in utility and call center costs, offset by a reduction in the costs of security/guard and accounting services.

CITY OF JACKSONVILLE, FLORIDA

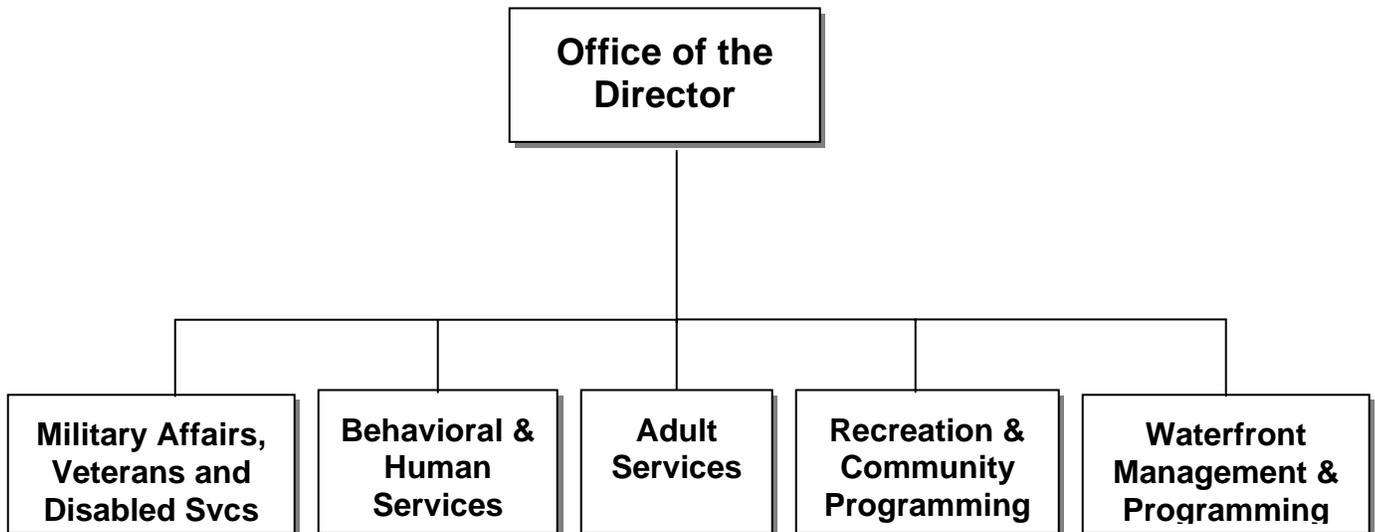
RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

Enriching lives through quality parks and programs while building strong families and healthy communities.

DEPARTMENT MISSION:

To enrich the quality of life in Jacksonville by providing recreational opportunities for all residents and to administer programs and services that meet the basic needs of the most vulnerable people in our community.



CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09	FY 10	FY 11
County Extension Office	Historical	Estimated	Projected
Inputs			
\$ amount of budget	\$ 967,717	\$ 1,015,250	\$ 1,031,991
# of FTE	7	7	5
Workload/Demand			
# of Education Contact by Agents	175,515	102,500	156,000
# of Education programs held annually	1,560	1,450	1,650
# of Success Stories and Achievements	150	110	122
# of Volunteer Hours Donated	74,440	41,067	52,051
# of Education Contacts by Volunteers	343,329	164,268	208,204
\$ Value of Volunteer Hours donated	\$ 1,506,600	\$ 831,606	\$ 1,053,000
Effectiveness			
% of Participants Surveyed showing an increase of: knowledge, skills, attitudes, or practice change	92%	92%	92%
DAWN and YouthBuild			
Inputs			
\$ amount of budget	\$ 745,365	\$ 705,402	\$ 492,804
# of FTE	6	7	7
Workload/Demand			
# of participants in Dawn	30	30	55
# of participants in YouthBuild	75	85	95
Efficiency			
% of contracts which are deemed noncompliant at time of application	13%	12%	0
% of grant dollars funded vs dollars requested	76%	57%	66%
% of ex-offenders provided referrals for housing & employment	40%	40%	60%
Effectiveness			
Increase grade level per participant in the DAWN & YouthBuild programs	2	2	2
Increase the number of DAWN participants passing the GED	12	15	23
Increase the number of low-income homes built/renovated by YouthBuild participants	51	71	80
Increase the number of YouthBuild participants passing the GED Exam.	37	38	40
RITZ THEATER			
Inputs			
\$ amount of budget	\$ 930,583	\$ 859,002	\$ 1,015,841
# of FTE	7	7	7
Workload/Demand			
# of bi-monthly Ritz Theater events	6	6	6
# of monthly Ritz Theater events	6	8	8
# of staff hours used to produce monthly Ritz Theater events	2666		
# of Annual ticketed Ritz Theater events	26	40	36
# of new facility rental leases obtained annually at Ritz Theater	15	15	10
# of school related fields trips per month to Ritz Theater	16	35	8
Efficiency			
% increase of attendees to art, cultural & heritage events at Ritz Theater	90%	95%	50%
% increase of attendees to enrichment & self awareness programs at Ritz Theater	75%	85%	85%

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
% increase of attendees to monthly literary events at Ritz Theater	15%	25%	15%
% increase of patrons to ticketed events Ritz Theater	15%	20%	20%
Average customer satisfaction score per Ritz Theater event			
Total # of public/private dollars leveraged annually for Ritz Theater	\$ 150,000	\$ 250,000	\$ 25,000
<u>SPECIAL EVENTS</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 4,710,271	\$ 3,638,450	\$ 3,149,436
# of FTE	16	15	15
<i>Workload/Demand</i>			
# of special events	59	50	50
# of event website visits	215,000	250,000	300,000
<i>Efficiency</i>			
Avg. customer satisfaction score for special event	95%	95%	95%
Annual increase in dollars allocated to non-profits through their event participation each year	\$ 10,000	\$ 12,000	\$ 15,000
<u>Division- Adult Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 7,929,125	\$ 7,173,541	\$ 5,088,504
# of FTE	31	31	31
<i>Workload/Demand</i>			
# of senior centers	19	19	19
# of senior centers hours accessible by the public	39,516	39,516	40,000
# of children served by Foster Grandparents	649	700	725
# of seniors transported	85,881	90,000	87,500
# of routes to pick up seniors	24	24	24
# of meals served monthly	26,600	26,600	25,000
# of new non-stipend volunteers recruited to provide supportive assistance to frail elders	13	13	N/A *
# of new programs conducted	35	35	40
# of seniors attending centers	4,781	4,800	4,500
# of senior center hours utilized (rentals)	350	360	325
<i>Efficiency</i>			
% of children served by Tale Teller volunteers who are ready to advance to the next grade	93%	93%	94%
% of new non-stipend volunteers recruited to provide supportive assistance to frail elders	10%	10%	N/A *
% of new Tale Teller volunteers	50%	50%	45%
Unit Cost /Average cost per senior to transport	\$ 5.20	\$ 6.33	\$ 7.16

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Effectiveness			
% increase in senior center attendance by first-time seniors	24%	26%	25%
% of children served by Foster Grandparents improve their reading & math test scores	60%	70%	75%
% of seniors who increase their nutritional health by attending a senior center	87%	88%	85%
* - Due to budget reductions funding is unavailable for screening non-stipend volunteers			

Division- Military Affairs

Inputs

\$ amount of budget	\$ 1,047,183	\$ 1,121,080	\$ 1,150,174
# of FTE	14	17	17

Workload/Demand

# of businesses made accessible	204	204	204
# of claims submitted for Veterans/claimants	4,555	4,600	4,650
# of events conducted/supported by the Division that pay tribute to active or retired military personnel & educate, create awareness for persons with disabilities	15	15	15
# of grant dollars procured/managed on an annual basis	\$ 1,355,000	\$ 1,100,000	\$ 1,500,000
# of grants applied for on an annual basis	4	4	5
# of job placements obtained on a quarterly basis	37	15	10
# of new distribution outlets identified & utilized	18	18	18
# of resumes submitted/referred to employers on a quarterly basis	183	183	90
# of Veterans counseled for employment opportunities	312	312	200
# of Veterans served on a quarterly basis social services	1,400	1,000	700
# of Veterans served on a quarterly basis veteran services	1,200	1,250	1300
# of trained and certified Parking Posse participants	73	93	95
Actual # of citations issued by Div employees & parking posse	2,200	2,400	2400
Actual # of educational materials distributed	4758	4758	4758

Efficiency

Annual revenues generated for the Handicap Parking Trust Fund through citations issued.	\$ 126,000	\$ 128,000	\$ 128,000
Aggregate monetary value of Social Services provided/acquired on an annual basis	\$ 210,803	\$ 219,000	\$ 225,000
Amount of Federal dollars paid to Veterans in Duval County - cumulative	\$162 million	\$164 million	\$164 million
# of citations issued per certified member	30	26	25

Division - Waterfront Management

Inputs

\$ amount of budget	\$ 1,732,215	\$ 1,522,720	\$ 1,566,751
# of FTE	6	7	7

Workload/Demand

# of prescribed burns with MOU Burn Team	2	5	5
# of environmental education programs	548	448	400
# of new trail miles developed on Preservation Parks	27	3.5	8
# of preserves designed, developed or improved for resource-based or water access	15	15	8
# of acres of exotic species treated on Preservation parks	50	217	75
# CARE issues received	21	18	19

Efficiency

\$ per acre of preserve designed, developed or improved	\$ 292	\$ 2,428	\$ 5,021
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CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
Effectiveness			
% CARE Issues closed with due date threshold	64%	50%	57%
Huguenot & Hanna Park			
Inputs			
\$ amount of budget	\$ 1,792,917	\$ 1,695,728	\$ 1,900,302
# of FTE	15	15	15
Workload/Demand			
# Campsites rented at K.A. Hanna Park	18,000	20,500	22,000
# Days Dolphin Plaza Rented at K.A. Hanna Park	60	60	60
# Campsites rented at Huguenot Memorial Park	6,384	6,353	6,400
# Day-use visitors at K.A. Hanna Park	360,500	360,500	370,000
# Day-use visitors at Huguenot Memorial Park	379,261	356,032	367,647
# CARE Issues received- K.A. Hanna Park	6	6	6
# CARE Issues received- Huguenot Memorial Park	6	4	6
Efficiency			
% campsites rented per year- K.A. Hanna Park	17%	19%	21%
% campsites rented per year- Huguenot Memorial Park	25%	25%	25%
% Dolphin Plaza rented per year	16%	16%	16%
\$ Revenue per day-use visitor at K.A. Hanna Park	\$ 0.93	\$ 1.10	\$ 1.12
\$ Revenue per day-use visitor at Huguenot Memorial Park	\$ 0.98	\$ 0.87	\$ 0.84
Division - Recreation & Community Programming			
Community Centers and Athletics			
Inputs			
\$ amount of budget	\$ 5,818,797	\$ 5,510,773	\$ 5,554,874
# of FTE	92	80	78
Workload/Demand			
# of staffed community centers	26	23	22
# of people attending community centers annually	450,000	539,000	545,000
# community center hours available for programming	79,560	70,000	75,000
# of children enrolled in Club Rec	800	907	1000
# of non-employee accidents at recreation programs per 100,000 recreation program attendees	3	3	3
# of unstaffed Centers	0	4	3
# of new contracts for partnerships with unstaffed Centers	10	2	3
# of baseball diamonds	286	284	284
# of soccer fields	88	88	88
# of football fields	25	25	25
# of customers served by league athletic programs	44,013	59,782	61,306
Efficiency			
% of available community center hours providing structured program:	85%	85%	85%
% of baseball diamonds utilized	95%	95%	95%
% of soccer fields utilized	95%	95%	95%
% of football fields utilized	95%	95%	95%
Effectiveness			
Average customer satisfaction score per year (based on a 5.0 Likert scale) for Club Rec & Day Camp	4.00	4.54	4.75
Average customer satisfaction score per season (based on a 5.0 Likert scale) for Athletics	4.00	4.5	4.5

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
% of participants returning to Day Camp program	47%	62%	65%
% of Recreation CARE issues responded to within 3 days	90%	86%	90%
# of association agreements issued by RCP	45	45	50
# field permits issued by RCP	350	975	1000
Aquatics			
<i>Inputs</i>			
\$ amount of budget	\$ 1,331,341	\$ 1,376,276	\$ 1,149,178
# of FTE	2	2	2
<i>Workload/Demand</i>			
# of pools	33	33	32
# of pool hours accessible by the public	19,000	13,530	14,000
# of people utilizing	475,000	411,354	423,695
# of swimming lessons taught	5,750	3,343	3,443
<i>Efficiency</i>			
% of pool hours utilized	95%	95%	95%
<i>Effectiveness</i>			
Average customer satisfaction score (based on a 5.0 Likert scale) for Swimming Lessons	4.00	4.9	4.95
Cecil Field			
<i>Inputs</i>			
\$ amount of budget	\$ 1,805,275	\$ 1,870,706	\$ 1,992,843
# of FTE	8	8	8
<i>Workload/Demand</i>			
# annual community center attendance (exposures)	65,000	169,507	178,500
# community center hours available for programming	2,000	2000	2500
# of pool hours accessible by the public	3,340	3340	3340
annual pool attendance (exposures)	125,000	167,000	159,000
# swimming lessons taught	875	1,069	1,100
<i>Efficiency</i>			
% of community center hours providing structured programs	85%	80%	85%
% of pool hours utilized	95%	95%	98%
<i>Effectiveness</i>			
Average customer satisfaction score for Cecil Aquatics (based on 5.0 Likert scale)	4.00	4.65	4.75
Average customer satisfaction score for Cecil Programs (based on 5.0 Likert scale)	4.00	4.5	4.75
<u>Division - Behavioral & Human Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 21,300,238	\$ 21,414,257	\$ 21,464,534
# of FTE	33	33	34
<i>Workload/Demand</i>			
# of at-risk families provided assistance with rent and/or utilities to prevent homelessness	4,017	3,900	3,750
# of advocacy services provided to victims of sexual assault	3,000	3,025	4,000
# of crime prevention education/awareness events presented to at-risk populations (workshops, seminars)	12	15	20
# of financially assisted individuals completing the "Money Matters" course	775	1,000	1,000
# of counseling/support group sessions offered to victims of violent crime & their family members	15	15	150

CITY OF JACKSONVILLE, FLORIDA
Recreation and Community Services

SERVICES/MEASURES	FY 09 Historical	FY 10 Estimated	FY 11 Projected
# of secondary victims served	725	725	825
# of primary crime victims receiving advocacy/case management services	2,500	2,600	2,650
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	55%	**	85%
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of sexual assault victims completing a forensic examination in 4 hours or less	55%	**	85%
% of violent crime victims receiving crisis stabilization (prescriptions medication, rent, food & utilities)	75%	70%	***
# of crime victims receiving crisis stabilization (prescriptions medication, rent, food, utilities and victim's compensation assistance)	N/A	N/A	2500
# of crime victims receiving crisis stabilization (prescriptions, medication, rent, food, utilities and victim's compensation assistance.	N/A	N/A	2,500
\$ Per Crime Victim	\$ 371	****	N/A
\$ of Treatment Per In-Mate (Drug Program)	\$ 2,164	\$ 2,229	*****

* Process has been transferred to the Administrative Services Division

** This measure is under review

*** Changing this Measure to reflect the # of crime victims...as opposed to the % of crime victims

**** No longer track this measure due to reorganization and developing of new internal processes with clients.

***** No longer track this measure as the amount may change each year and is contractually driven.

CITY OF JACKSONVILLE, FLORIDA

RECREATION & COMMUNITY SERVICES

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ADULT SERVICES DIVISION					
PERSONNEL EXPENSES	1,750,290	1,937,963	1,810,736	-127,227	-6.6%
OPERATING EXPENSES	410,761	407,365	339,127	-68,238	-16.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	0	3,102,960	2,938,640	-164,320	-5.3%
DIVISION TOTAL	2,161,051	5,448,289	5,088,504	-359,785	-6.6%
BEHAVIORAL & HUMAN SVCS DIV.					
PERSONNEL EXPENSES	1,977,006	2,004,966	2,006,425	1,459	0.1%
OPERATING EXPENSES	19,323,232	19,317,771	19,458,108	140,337	0.7%
CAPITAL OUTLAY	0	3	1	-2	-66.7%
GRANTS AND AIDS	669,534	0	0	0	
DIVISION TOTAL	21,969,772	21,322,740	21,464,534	141,794	0.7%
REC/COMMUNITY SVCS CAPITAL PROJECTS					
CAPITAL OUTLAY	1,291,293	0	7,696,800	7,696,800	
DIVISION TOTAL	1,291,293	0	7,696,800	7,696,800	
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	3,538,397	3,441,049	3,255,711	-185,338	-5.4%
OPERATING EXPENSES	6,847,755	5,626,200	5,646,891	20,691	0.4%
CAPITAL OUTLAY	44,500	4	1	-3	-75.0%
GRANTS AND AIDS	6,943,998	7,618,599	8,238,124	619,525	8.1%
DIVISION TOTAL	17,374,650	16,685,852	17,140,727	454,875	2.7%
REC&COMMUNITY PROGRAMMING DIV					
PERSONNEL EXPENSES	6,199,565	6,239,643	5,907,986	-331,657	-5.3%
OPERATING EXPENSES	2,587,743	2,671,498	2,671,983	485	0.0%
CAPITAL OUTLAY	48,061	1	-250,575	-250,576	7600.0%
DIVISION TOTAL	8,835,369	8,911,142	8,329,394	-581,748	-6.5%
VETERAN & DISABLED SVC					
PERSONNEL EXPENSES	810,237	921,582	924,716	3,134	0.3%
OPERATING EXPENSES	186,271	184,130	143,990	-40,140	-21.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	50,675	250,000	81,467	-168,533	-67.4%
DIVISION TOTAL	1,047,183	1,355,713	1,150,174	-205,539	-15.2%
WATERFRONT MGMT & PROGRAMMING					
PERSONNEL EXPENSES	970,434	1,087,355	1,144,331	56,976	5.2%
OPERATING EXPENSES	2,151,437	2,214,992	2,090,577	-124,415	-5.6%
CAPITAL OUTLAY	21,939	1	1	0	0.0%
OTHER USES	431,492	389,320	408,786	19,466	5.0%
DIVISION TOTAL	3,575,302	3,691,668	3,643,695	-47,973	-1.3%
TOTAL EXPENDITURES	56,254,621	57,415,404	64,513,828	7,098,424	12.4%

CITY OF JACKSONVILLE, FLORIDA

RECREATION & COMMUNITY SERVICES

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
ADULT SERVICES DIVISION	31	31	31	0
BEHAVIORAL & HUMAN SVCS DIV.	33	33	34	1
OFFICE OF DIRECTOR	43	46	44	-2
REC&COMMUNITY PROGRAMMING DIV	102	90	88	-2
VETERAN & DISABLED SVC	14	17	17	0
WATERFRONT MGMT & PROGRAMMING	20	21	22	1

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ADULT SERVICES DIVISION	38,962	38,662	27,327	11,335
BEHAVIORAL & HUMAN SVCS DIV.	2,600	2,600	2,600	0
OFFICE OF DIRECTOR	30,788	34,986	18,346	16,640
REC&COMMUNITY PROGRAMMING DIV	201,585	201,585	207,842	6,257
WATERFRONT MGMT & PROGRAMMING	10,557	10,557	8,371	-2,186

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Adult Services

FUNCTION:

The Adult Services Division administers and operates community-wide social service programs serving the adult population, especially older adults, of the City of Jacksonville. The division provides services that support successful aging, offer volunteer experiences, enhance safety, increase enjoyment of life and maximize self-sufficiency.

HIGHLIGHTS:

- The division will continue to serve nutritional meals to seniors.
- The Foster Grandparent Program, respite care through the Independent Living Program, and the Retired and Senior Volunteer program will continue to recruit senior volunteers in order to increase services provided to the community.
- The division will continue its community partnerships which promote and offer diverse programs and activities for seniors.

ANALYSIS:

Personnel Expenses

The net decrease of \$127,227 is mainly due to decreases of \$145,269 in salaries and wages, \$27,385 in FICA taxes, and \$13,349 in workers' compensation. The decreases are mostly offset by a \$47,360 increase in retirement contributions and \$12,529 increase in longevity pay.

Operating Expenses

The decrease of \$68,238 is due to reductions in professional services, contractual services, travel, internal services, insurance, printing and binding, training and dues. The decreases, totaling \$96,927, were offset by an increase to current charges and obligations of \$28,689.

Grants & Aids

The decrease of \$164,320 in grants and aids is due to removal of the kosher food contract funding from the Jacksonville Senior Services Program.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Behavioral & Human Services

FUNCTION:

The function of this division is to improve the quality of life for the citizens of Jacksonville through improving support for people of need by providing a quality array of mandated mental health and substance abuse services as well as direct services in the form of temporary emergency financial assistance including shelter, utilities and groceries. In addition, the division provides comprehensive services to crime victims and survivors and their significant others throughout Jacksonville/Duval County to reduce victims' traumas and facilitate their recovery from the impact of victimization, while advocating for their welfare and rights to fair treatment.

HIGHLIGHTS:

- Funding supports the Victim Services Center, which provides an extensive array of vital services (such as counseling, crisis stabilization, advocacy and victim compensation) for victims and their families in the aftermath of violent crime.
- The Sexual Assault Center (SARC) provides crucial "first responder" services (forensic examinations, medical follow-up and counseling) for victims of sexual assault and their families.
- The division's budget provides key services to our City's most vulnerable populations through funding the County's portion of such state and local mandates as Community Alcohol and Mental Health Programs, Medicaid Inpatient Hospital and Nursing Home care, the Indigent Cremation/Burial Program and Homeless Outreach Services.
- The division's Emergency Assistance Program provides temporary, short-term rent/mortgage and utility assistance, thereby preventing "at risk" families from becoming homeless as the result of eviction. Additionally, family self-sufficiency is increased through limited case management and the delivery of the "Money Matters" money management curriculum.

ANALYSIS:

Personnel Expenses

The increase of \$1,459 is primarily due to a \$21,679 increase to retirement contributions. This was somewhat offset by a \$19,584 reduction to salaries and \$371 reduction to Medicare tax.

Operating Expenses

The increase of \$140,337 is primarily due to a \$173,560 increase in inpatient hospital Medicaid. This was somewhat offset by a \$28,884 reduction to professional services and a \$2,987 reduction to printing and binding.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Recreation & Community Services
DIVISION:	Recreation & Community Services Capital Projects

FUNCTION:

This division's function is to appropriate and house the approved capital projects which relate to or are overseen by the Recreation and Community Services department. Detail related to the CIP projects can be found in the Capital Projects section of this document. It is important to note that the figures listed below do not include a 50% funding match from the Florida Inland Navigation District (F.I.N.D.).

HIGHLIGHTS:

- All new funding for CIP Projects must be budgeted in a new fund, therefore associated funding has been moved from the Recreation and Community Services Capital Projects subfund into a new subfund.

ANALYSIS:

Capital Outlay

The increase of \$7,696,800 is due to the transfer of \$6,800,000 in capital improvement projects authorized in FY 10 and \$896,800 in F.I.N.D. capital improvement projects to Public Works capital project accounts in FY 11.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Office of Director

FUNCTION:

The function of the Office of Director is to provide executive, administrative and management direction for all divisions in the department and provide liaison for the city with the Children's Commission, Library, Human Rights Commission, and Medical Examiner. The Office also provides direct oversight and management for Special Events activities, the Ritz Theatre and LaVilla Museum, the Cooperative Extension Services, Grant Compliance, Park Development, and JaxParks Community Relations.

HIGHLIGHTS

- The Ritz Theatre and Museum will continue to present, exhibit and produce visual and performing arts programming in FY10-11. This fiscal year the organization will focus highly on fundraising, grant applications and audience development to enhance revenues for programs.
- The Cooperative Extension Service, as partnership between the City of Jacksonville and the University of Florida, will continue to provide high quality research-based educational information for Jacksonville residents in the areas of agriculture, homeowner & commercial horticulture, urban forestry, family & consumer sciences and 4-H youth development.
- In FY 11, the Grant Compliance Unit will successfully administer 59 Public Service Grants, 8 Jacksonville Journey programs, 4 Trust Fund programs, 1 Budget allocation and 1 YouthBuild Grant and 4 Justice Assistance Grants.
- The Office of Special Events continues to plan and implement downtown events, Georgia-Florida, Jazz Festival, World of Nations, Veterans' Day, Week of Valor, 4th of July Celebration, Holiday Window Decorating, Jacksonville Light Parade, Downtown Waterfront Fireworks presentations, program historic downtown landmarks such as Snyder, downtown movies and entertainment, Senior Prom, Mayor's Fish-A-Thon, Mayor's Senior Holiday Festival and many other senior events. Collectively the events create an economic impact of more than \$200 million each year and support non-profits by partnering with them through events to further their causes.
- The Office of Community Relations will continue to seek and secure partners and donations to assist in park programs and improvements and to promote JaxParks programs, events, activity opportunities, positive community impact, resource development needs and volunteer opportunities through both traditional and social media outlets.
- The Office of Park Development will continue to develop, renovate and improve all City Parks.

ANALYSIS:

Personnel Expenses

The \$185,338 net decrease is mainly due to a \$163,762 reduction in salaries, a \$30,990 decrease in FICA taxes, \$22,901 decrease to health insurance, and \$11,895 decrease in part time salaries. The decreases were offset by a \$51,654 increase to retirement contributions.

Operating Expenses

The increase of \$20,691 is mainly due to a \$109,151 increase in professional services, which was somewhat offset by an \$85,542 reduction in miscellaneous services regarding the Jacksonville Journey.

Grants and Aids

The increase of \$619,525 is due to an increase in subsidies and contributions to the Jacksonville Journey.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Recreation & Community Programming

FUNCTION:

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers, youth and adult athletic leagues, and seasonal swimming facilities. Included in this is operation of the Cecil Recreation facilities, including an indoor year-round aquatic complex, tournament softball facilities, a community center and gymnasium. The Division also manages partnerships at non-city staffed community centers, and coordinates pavilion and center rentals and special use permits.

HIGHLIGHTS:

- Staff will expand professional development training through Florida Recreation and Park Association online workshops, Jacksonville Children's Commission Youth Development courses, and team building and program development with national partner, Outward Bound.
- Community Centers will continue to expand services by partnering with non profit agencies.
- The remodeled afterschool enrichment program, the M3Zone (Motivating Maximim Movement) will provide afterschool fitness, homework assistance and cultural enrichment at 18 locations to over 800 Jacksonville children ages 6-17.
- Ten Community Center locations will offer "specialty" day camps, with individual emphasis on excellence in Arts, Tennis, Media, Drama, Fitness, Sports, Nature, Teens and Preschool.
- The Teen Warehouse program will expand to nine (9) Community Centers, with separate rooms, amenities and activities for teenagers. This program has a Teen Advisory Board made up of representatives from each center. The teens will identify business projects in order to raise funds for travel. They will also participate in a team building leadership program with Outward Bound.
- The Division will further expand the successful "Summer Night Lights" programs into weekend evenings, providing teen and family activities to residents of Health Zone One and beyond.
- Successful partnerships with Babe Ruth baseball, Pop Warner Football and Spirit and other sports associations will provide team sports and leagues for over 20,000 Jacksonville youth.
- Staff will continue to offer the "Great Outdoor Adventure" program at all staffed community center sites to area Pre-K participants, and expand knowledge of nature, conservation, and the environment by offering the "Wild Outdoor Wonders" program for all M3Zone locations.
- The Division will utilize contract staff to expand programs at community centers, including dance, yoga, tennis, Zumba, Boot Camp, karate, and art.
- The Division will operate the new Northwest Community Center upon opening in winter 2011, providing innovative programming and partnerships for the community.

ANALYSIS:

Personnel Expenses

The net decrease of \$331,657 is primarily due to a \$285,411 decrease in salaries, \$206,895 reduction in workers' compensation, and a \$54,664 decrease in FICA taxes. The decreases were somewhat offset by a \$94,958 increase in retirement contributions, \$91,462 increase in part time salaries at Cecil Field Recreation Complex, and \$23,615 increase in longevity pay. In addition, two (2) FTEs were removed from the budget.

Capital Outlay

The decrease of \$250,576 is due to a reduction in construction currently in progress at Cecil Field.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Recreation & Community Services
DIVISION:	Military Affairs, Veteran & Disabled Services

FUNCTION:

Combining the expertise of two offices, this division is well-suited to the special needs of members of the armed forces, their families, veterans and the disabled. The Division works closely with area defense facilities. The staff assists veterans and their families file claims as well as apply for social and educational assistance. In addition, the Division increases awareness of the successes and needs of disabled persons, monitors legislation related to the disabled and advises the mayor regarding compliance with that legislation.

HIGHLIGHTS:

- The FY 11 budget will allow the Division to continue to serve the nearly 200,000 veterans and 38,000 active duty service members in the City of Jacksonville, as well as improve the quality of life for persons with disabilities, together whom comprise approximately 30% of the city's population.
- Provide public ceremonies and events and utilize over \$2 million dollars in grant funded projects to improve our military bases, surrounding infrastructure, social services, individual counseling and overall advocacy.

ANALYSIS:

Personnel Expenses

The net increase of \$3,134 is primarily attributable to a \$17,601 increase to retirement contributions, \$3,164 in health insurance costs, and \$2,775 in longevity pay. The increases were offset by reductions of \$10,044 in worker's compensation, \$9,223 in FICA taxes, and \$1,300 in overtime.

Operating Expenses

The net decrease of \$40,140 is primarily due to a \$33,711 reduction in internal service allocations, most of which was data center service charges and telecommunications, a \$5,541 reduction to travel, and a \$2,020 reduction in training. The decreases were mostly offset by a \$1,020 increase to plant renewal charges.

Grants and Aids

The decrease of \$168,533 in Grants and Aids is due to a reduction in the funding level for the continuation of the Combat Duty Tax Reimbursement Grant.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Waterfront Management & Programming

FUNCTION:

The Waterfront Management and Programming Division protects and maintains existing public land that is environmentally sensitive and culturally significant and acquires new land for preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing fragile ecosystems.

HIGHLIGHTS:

- The Waterfront Management and Programming Division has several projects in design that will be completed in FY 11 including completion of construction and ribbon cutting of Betz-Tiger Point Preserve (parking, restrooms, picnic pavilion, boardwalk and marsh overlook); the completion of phase II at Thomas Creek Preserve (restrooms, and parking); the completion of Imeson Rd. Trailhead Restroom (restroom and ADA parking); and electrical upgrades at Kathryn Abbey Hanna Park (transform all RV sites to 50 Amp service with new RV hook ups, transformers and electrical panels to be completed in FY 12).
- In December 2010, amendments to the management plan for Huguenot Memorial Park will be reviewed by the Acquisition and Restoration Council for final approval. The amendments incorporate several new measures for public safety and resource/ wildlife protection. Park improvements planned for FY 11 include constructing an off-beach parking area adjacent to "Family Beach."
- Camp Milton will host our Road to Oulestee event on February 4 – 6, 2011.
- Kathryn Abbey Hanna Park will host a Donna Deegan bike ride, Opening day of the JaxParks "Get Out There" event, Mayor's Fish-A-Thon for senior citizens. Planned park improvements include renovation of the Pelican Plaza Pavilion.
- Bulls Bay Preserve: St. Johns Water Management District approved the modification of the Conservation Easement and gave authority to start land management activities, to include thinning of trees to incorporate fire breaks and a trail system.

ANALYSIS:

Personnel Expenses

The increase of \$56,976 is primarily due to a \$29,323 increase in salaries and a \$27,458 increase in retirement contributions, both in the General Fund portion of the budget.

Operating Expenses

The decrease of \$124,415 is primarily due to a \$44,102 reduction in professional services, \$40,000 reduction to miscellaneous services and charges, \$13,419 reduction to radio charges at Hanna Park, \$11,561 reduction in current charges and obligations, \$10,804 in fleet related reductions at Huguenot Park, and \$4,126 reduction in equipment rentals.

Other Uses

The increase of \$19,466 is a direct result of an increase in indirect costs for FY 11 at Hanna and Huguenot Parks.

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

DEPARTMENT VISION:

In addition to seeking justice in all crimes, we will continue to emphasize programs that deter juvenile misconduct and prosecutions that punish repeat and violent juvenile behavior. In other areas of prosecution, our special assault and repeat offender division will continue to be featured along with a new specialized unit that deals with gun violence.

DEPARTMENT MISSION:

The State Attorney shall appear in the circuit and county courts within his/her judicial circuit and prosecute or defend on behalf of the state all suits, applications, or motions, civil or criminal, in which the state is a party.

**State
Attorney**

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
STATE ATTORNEY					
OPERATING EXPENSES	1,430,636	1,288,529	1,613,868	325,339	25.2%
CAPITAL OUTLAY	114,219	1	45,002	45,001	0100.0%
DIVISION TOTAL	1,544,855	1,288,530	1,658,870	370,340	28.7%
TEEN COURT					
OPERATING EXPENSES	1,275	0	0	0	
DIVISION TOTAL	1,275	0	0	0	
TOTAL EXPENDITURES	1,546,130	1,288,530	1,658,870	370,340	28.7%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: State Attorney

DIVISION: State Attorney

FUNCTION:

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

ANALYSIS:

Operating Expenses

The net increase of \$325,339 is mainly attributable to the increase of \$526,433 for ITD charges and an increase in plant renewal costs of \$54,684. This is offset somewhat with a decrease of \$245,222 in telecommunication charges and a decrease of \$12,799 in guard service and ADT costs.

Capital Outlay

The increase of \$45,001 is attributable to an increase computer equipment and software.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

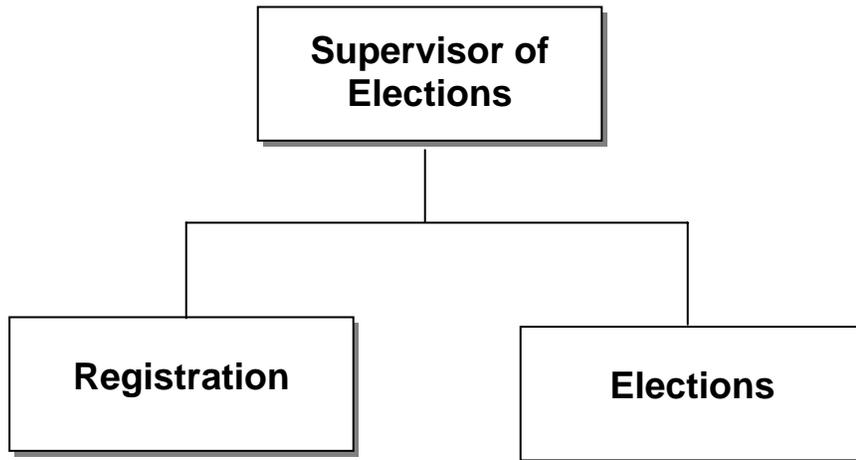
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To provide an accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

The Supervisor of Elections Office is dedicated to providing the information, education and technology needed for fair elections and for the public to become effective and empowered voters.



CITY OF JACKSONVILLE, FLORIDA

SUPERVISOR OF ELECTIONS

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
ELECTIONS					
PERSONNEL EXPENSES	1,621,389	1,110,659	2,821,008	1,710,349	154.0%
OPERATING EXPENSES	1,581,149	1,998,338	3,033,472	1,035,134	51.8%
CAPITAL OUTLAY	49,700	1,796,011	1	-1,796,010	-100.0%
DIVISION TOTAL	3,252,238	4,905,008	5,854,481	949,473	19.4%
REGISTRATION					
PERSONNEL EXPENSES	2,032,488	2,036,790	1,981,039	-55,751	-2.7%
OPERATING EXPENSES	2,114,430	1,615,001	1,658,396	43,395	2.7%
CAPITAL OUTLAY	107,250	0	0	0	
DIVISION TOTAL	4,254,169	3,651,791	3,639,435	-12,356	-0.3%
TOTAL EXPENDITURES	7,506,407	8,556,799	9,493,916	937,117	11.0%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
REGISTRATION	35	34	34	0

PART TIME HOURS	FY 09	FY 10	FY 11	Change
ELECTIONS	51,280	36,630	74,845	38,215
REGISTRATION	6,240	6,240	2,080	-4,160

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Supervisor of Elections

DIVISION: Elections

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- The department will prepare for and conduct the mid term general election and two (2) county elections.

ANALYSIS:

Personnel Expenses

The net increase of \$1,710,349 is mainly attributable to increases in part-time salaries of \$1,354,855 and 38,215 in part-time hours and overtime of \$356,799 due to an increase in the number of elections from one (1) to three (3). This is offset somewhat with a slight decrease in employee benefits.

Operating Expenses

The net increase of \$1,035,134 is the result of going from one (1) primary election to three (3) elections. The major increases are in postage of \$326,540, rent of \$51,500, advertising and promotion of \$32,765, miscellaneous services & charges of \$322,375 and office supplies of \$322,500. This is offset somewhat with a decrease in repairs and maintenance of \$42,185.

Capital Outlay

The decrease of \$1,796,010 represents funding for the purchase of voting machines in FY 10, not budgeted in FY 11.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Supervisor of Elections

DIVISION: Registration

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

ANALYSIS:

Personnel Expenses

The net decrease of \$55,751 is mainly attributable to a decrease of \$55,103 in salaries.

Operating Expenses

The net increase of 43,395 is mainly attributable to an increase of \$119,337 for the removal of a lapse imposed in FY 10, postage of \$32,762, repairs and maintenance of \$10,892, printing of \$25,582, miscellaneous services & charges of \$10,992 and office supplies of \$8,000. This is offset somewhat with a decrease in telecommunication charges of \$48,573, copy center of \$19,535, banking fund of \$ 49,408 and installment purchases of \$47,110.

CITY OF JACKSONVILLE, FLORIDA

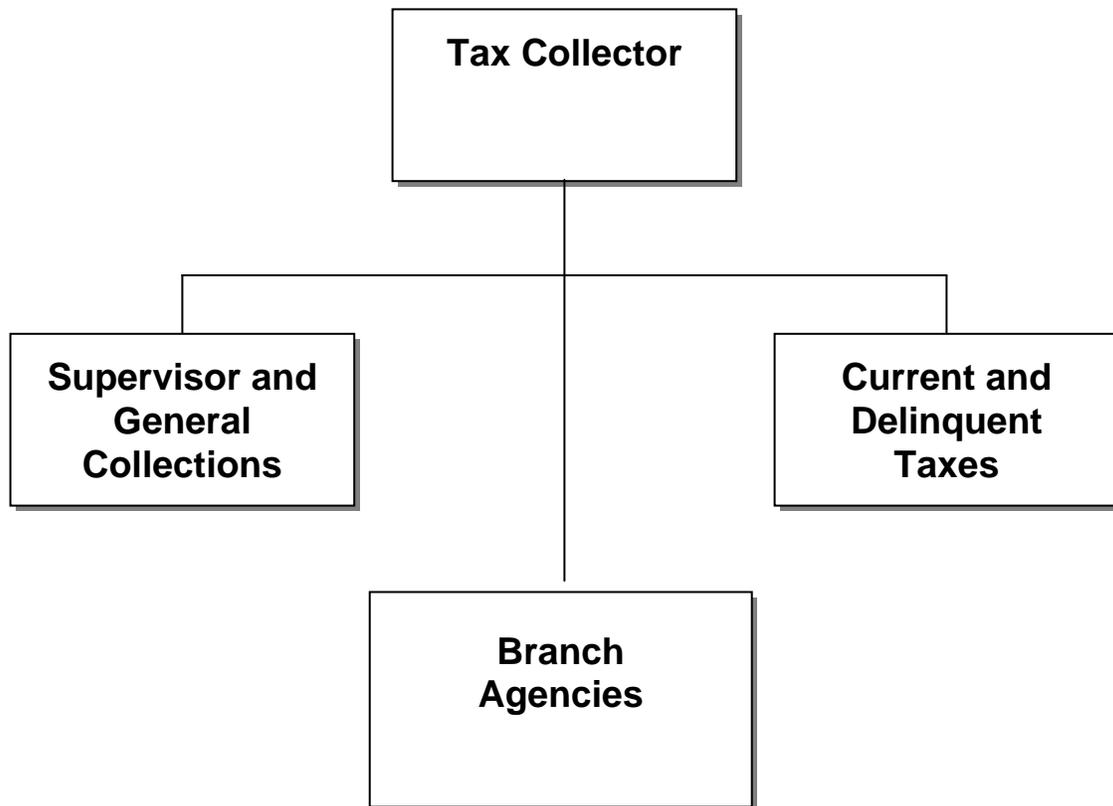
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



CITY OF JACKSONVILLE, FLORIDA

TAX COLLECTOR

EXPENDITURES BY DIVISION	FY 09 Actual	FY 10 Budget	FY 11 Approved	Dollar Change	Percent Change
BRANCH AGENCIES					
PERSONNEL EXPENSES	7,376,485	8,898,288	8,680,295	-217,993	-2.4%
OPERATING EXPENSES	946,755	1,193,572	1,277,256	83,684	7.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	8,323,240	10,091,861	9,957,552	-134,309	-1.3%
CURRENT & DELINQUENT TAXES					
PERSONNEL EXPENSES	1,202,539	1,198,969	1,210,864	11,895	1.0%
OPERATING EXPENSES	228,217	195,087	141,819	-53,268	-27.3%
DIVISION TOTAL	1,430,756	1,394,056	1,352,683	-41,373	-3.0%
SUPERVISION & GENERAL COLLECTIONS					
PERSONNEL EXPENSES	1,447,458	1,576,873	1,561,401	-15,472	-1.0%
OPERATING EXPENSES	2,463,833	2,446,645	2,211,814	-234,831	-9.6%
CAPITAL OUTLAY	1,276,966	520,836	1	-520,835	-100.0%
DIVISION TOTAL	5,188,257	4,544,354	3,773,216	-771,138	-17.0%
TOTAL EXPENDITURES	14,942,254	16,030,271	15,083,451	-946,820	-5.9%

AUTHORIZED POSITIONS	FY 09	FY 10	FY 11	Change
BRANCH AGENCIES	182	202	201	-1
CURRENT & DELINQUENT TAXES	22	22	22	0
SUPERVISION & GENERAL COLLECTION	19	20	21	1

PART TIME HOURS	FY 09	FY 10	FY 11	Change
BRANCH AGENCIES	30,740	48,940	49,400	460
CURRENT & DELINQUENT TAXES	6,500	6,500	7,080	580
SUPERVISION & GENERAL COLLECTION	3,900	3,900	2,860	-1,040

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Branch Agencies

FUNCTION:

The Branch Agencies division provides staffing and oversight at (9) nine Tax Collector branch offices throughout the county. These offices are open Monday thru Friday with extended hours of 7:15a.m. - 5:45 p.m. and perform a variety of transactions including tag and title work, tax payments and hunting and fishing licenses.

ANALYSIS:

Personnel Expenses

The net decrease of \$217,993 is mainly attributable to a decrease of \$213,094 in salaries that included the transfer of one (1) position and \$30,330 in employee benefits. This is offset somewhat with an increase of \$25,431 in part-time that included the transfer of 460 hours.

Operating Expenses

The net increase of \$83,684 is mainly attributable to an increase of \$107,611 in telecommunication charges. This is offset somewhat with a decrease of \$17,709 in ITD charges and \$4,934 in insurance costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Current and Delinquent Taxes

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes and local business tax receipts (formerly Occupational License Tax Receipts). It also has a staff of full and part-time field inspectors responsible for monitoring non-payment of tangible personal property taxes and local business tax receipts. This area also conducts our annual tax certificate sale required by Florida Statutes.

ANALYSIS:

Personnel Expenses

The net increase of \$11,895 is primarily attributable to an increase of \$35,462 in part-time that included the transfer of 580 hours. This was offset somewhat with a decrease of \$22,933 in salaries and \$634 in employee benefits.

Operating Expenses

The net decrease of \$53,268 is mainly attributable to a decrease of \$26,173 in telecommunication charges and \$31,316 in ITD charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Supervision and General Collections

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance Information Technology and Mail Processing. All balancing of collections and disbursements are handled in this area.

ANALYSIS:

Personnel Expenses

The net decrease of \$15,472 is mainly attributable to a decrease in salaries and the transfer of 1,040 hours. This is offset somewhat with the transfer of one (1) position from Branch Agencies and employee benefits.

Operating Expenses

The net decrease of \$234,831 is mainly attributable to a decrease of \$187,494 in repayments to the banking fund and \$62,330 in ITD charges. This is offset somewhat with an increase of \$15,927 in plant renewal costs.

Capital Outlay

The decrease of \$520,835 is mainly the result of one time equipment for the full service driver's license operation that was funded in FY 10 and will not be budgeted in FY 11.

CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years

(in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2001	27,147,738	4,691,012	130,112	32,968,862	47,888,763	66.76
2002	29,377,996	4,661,787	136,798	34,176,581	51,415,885	66.47
2003	32,580,744	4,624,319	169,546	37,374,610	56,409,622	66.26
2004	35,588,575	4,488,617	189,987	40,267,179	60,763,555	66.27
2005	40,587,166	5,117,180	148,323	45,852,669	68,385,952	67.05
2006	46,764,105	5,032,337	154,700	51,951,142	77,477,171	67.05
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

CITY OF JACKSONVILLE, FLORIDA

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	FIND (Note 2)	
2002	GSD	10.3465	0.0210	10.3675	8.8720	0.4620	0.0386	19.7401
	USD	10.3465	0.0210	10.3675	8.8720	0.4620	0.0386	19.7401
2003	GSD	10.1650	0.0192	10.1842	8.9200	0.4620	0.0385	19.6047
	USD	10.1650	0.0192	10.1842	8.9200	0.4620	0.0385	19.6047
2004	GSD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
	USD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
2005	GSD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
	USD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
2006	GSD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
	USD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
2007	GSD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
	USD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296

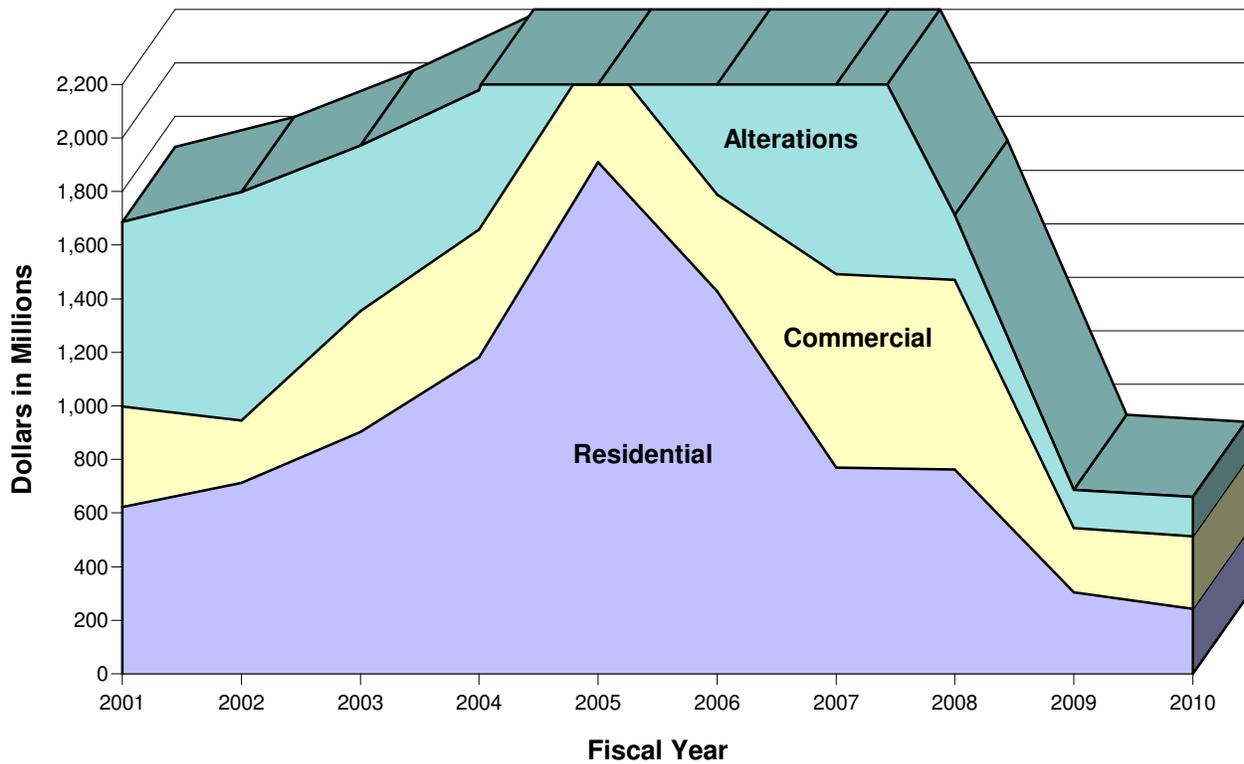
(1) The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates

CITY OF JACKSONVILLE, FLORIDA

VALUE OF BUILDING PERMITS ISSUED

(Millions of Dollars)

The graph below illustrates the trend Jacksonville has experienced during the past 10 years. The \$661 million in building permits issued during the 2009-2010 fiscal year reflects a decrease of \$26.3 million (3.8%) over the prior year. Residential New Construction experienced a decrease of \$61.2 million (20.2%) over the prior year. Commercial New Construction and Alterations increased by \$31.8 million (13.3%) and \$3.1 million (2.2%) respectively over the prior year.



CITY OF JACKSONVILLE, FLORIDA

CONSTRUCTION ACTIVITY

Last Ten Fiscal Years
(Dollars in Thousands)

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2001	622,959	374,950	688,407	1,686,316	139	6,505
2002	711,968	232,161	853,260	1,797,389	157	7,782
2003	902,891	451,668	616,691	1,971,250	226	7,692
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,088	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,762	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	7,037

Source: City of Jacksonville Building and Inspection Division

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMSA*

As of September 30th:

Year	Civilian Labor Force	Employment	Unemployment	Rate
2001	600,209	573,095	27,114	4.52
2002	596,122	565,150	30,972	5.20
2003	594,346	562,540	31,806	5.40
2004	616,526	587,322	29,204	4.70
2005	623,026	600,127	22,899	3.70
2006	642,770	620,959	21,811	3.39
2007	661,353	635,666	25,687	3.88
2008	676,906	634,030	42,876	6.33
2009	689,650	617,276	72,374	10.49
2010	690,752	611,308	79,444	11.50

*The Jacksonville Standard Metropolitan Statistical Area (SMSA) currently is comprised of Baker, Clay, Duval, Nassau, and St. John's Counties. Prior years' history has been restated to conform to the current SMSA.

Source: Florida Research and Economic Database (FRED)

CITY OF JACKSONVILLE, FLORIDA

GROSS SALES, AND FLORIDA PRICE LEVEL INDEX FOR DUVAL COUNTY

Last Ten Calendar Years

(dollars in thousands)

Year	Gross Sales	Florida Price Level Index *
2000	28,906,339	97.62
2001	30,375,869	96.88
2002	31,348,713	95.29
2003	33,615,046	97.20
2004	33,307,667	102.29
2005	38,136,809	101.95
2006	42,322,115	101.79
2007	44,187,340	101.74
2008	43,756,562	101.93
2009	37,913,165	101.90

* The Florida Price Level Index is a spatial index of 120 items which is similar in composition to the Consumer Price Index. However, instead of measuring the change in prices over time, it indicates the relative cost of maintaining a set standard of living, compared to the statewide average (recomputed each year at a base of 100).

Sources: Gross sales from the University of Florida, Bureau of Economic and Business Research

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2010

First Charter: February 11, 1832

Consolidation: October 1, 1968

Form of Government: Mayor and City Council - 14 Council members are elected by district and five (5) Council members are elected at-large.

Area: 840.1 square miles of which 765.8 square miles is land and 74.3 is water.

Census History

<u>Year</u>	<u>Jacksonville</u>	<u>Duval County</u>	<u>Jacksonville SMSA*</u>
1900	28,429	39,733	64,187
1910	57,699	75,163	105,012
1920	92,588	113,540	143,562
1930	129,549	155,503	190,413
1940	173,065	210,143	247,449
1950	204,517	304,029	356,161
1960	201,030	455,411	522,169
1970	504,265 **	528,865	612,585
1980	540,920 **	571,003	722,252
1990	635,230 **	672,971	906,725
2000 ***	735,617 **	778,879	1,100,491

* The Jacksonville SMSA (Standard Metropolitan Statistical Area) as recently redefined, includes Clay, Duval, Nassau, and St. Johns Counties; for comparative purposes, prior years' history has been correspondingly restated.

** After Consolidation.

*** 2010 Census not available at the time of printing of the Annual Budget.

Solid Waste Disposal:

Number of City Landfills in Operation	1
Annual Tonnage	722,782.5
Number of City-Contracted Yard Waste Recycling Facilities	1
Annual Tonnage	112,624.9

Motor Vehicle Inspection: Number of Vehicles Inspected 10,607

Fire Protection: 51 Fire Stations and 2 Marine-Based Stations
929 Full-Time Employees Budgeted and 73 Volunteers

Rescue: 32 Rescue Units in Fire Stations
272 Full-Time Employees Budgeted.

Police Protection: 1,711 Sworn Officers and 1,393 Civilians
Average Daily Police Calls for Service 4,312

Average Daily Population by Institution:

John E. Goode Pretrial Detention Facility	2,726
James I. Montgomery Correctional Center	641
Community Corrections Division	294
Home Detention	41
Hospitals	7

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2010

(continued)

Parks and Recreation:	<u>Property Owner Total Acentage: 41,244.92</u>	
	Associations	19.23
	Active Recreation Parks	6,894.71
	Waterfront Management (Preservation)	19,503.19
	School Board	328.62
	Partnerships between City and Other Agencies	21,528.05
	<u>Breakdown</u>	
	RCS Parks	6,669.48 acres
	Associations	20.74 acres
	Federal	556 acres
	Florida State Parks	14,624.93 acres
	Jacksonville Beach	161 acres
	National Park Service	40,761.38 acres
	Preservation	13,346.00 acres
	DCSB	385.73 acres
	SJRWMD	10,026.80 acres
	<u>Amenity:</u>	
	Basketball Courts	149
	Boat Ramps	22
	Community Centers	64
	Playgrounds	197
	Softball and Baseball Diamonds	284
	Swimming Pools	35
	Tennis Courts	161
	Soccer Fields	88
	Trails	239 miles
	<u>Special Facilities:</u>	
	Bethesda Park	49.1 acres
	Alejandro Garces Camp Tomahawk Park	20.5 acres
	Jack Drew Softball Complex	25.477 acres
	Huguenot Memorial Park	357.28 acres
	Kathryn Abbey Hanna Park	446.76 acres
	Metropolitan Park	11.5 acres
Convention Center:	<u>Prime Osborn Convention Center</u>	
	Convention Center	265,000 sq. ft.
	Meeting Rooms	22
	Parking Spaces	860
	Exhibit Hall	78,500 sq. ft.
	Ballroom	10,000 sq. ft.
	Grand Lobby	10,000 sq. ft.
	Courtyard	11,000 sq. ft.
Performing Arts Center:	<u>Times Union Center for the Performing Arts</u>	
	Moran Theater	3,000 seats
	Jacoby Concert Hall	1,800 seats
	Terry Theater	600 seats

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2010

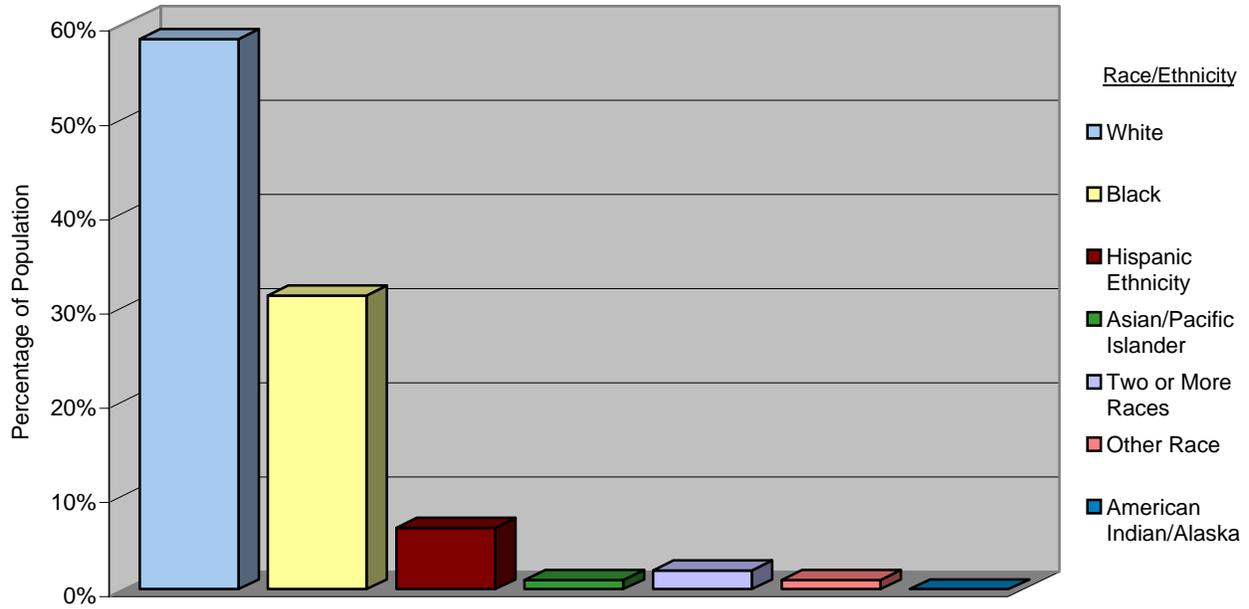
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Sports Complex:	<u>Jacksonville Veterans Memorial Arena</u>	14,300 seats
	Seating Capacity	
	<u>Baseball Grounds at Jacksonville</u>	10,000 seats
	Seating Capacity	
	<u>EverBank Field</u>	
	Football Seating Capacity	76,767 seats
	Football Seating Capacity (with temporary seating)	82,209 seats
	Concert Seating Capacity	60,300 seats
	Parking Spaces	6,500
	Clubs (East and West)	2
Water System:	Residential Customers	276,949
	Commercial & Industrial Customers	29,097
	Total Customers	306,046
	Average Daily Demand	116.0 MGD
	Maximum Day Demand	158.0 MGD
	Number of Wells	134
	Number of Water Treatment Plants	35
	Water Mains Installed or Replaced	21.7 miles
	Total Miles of Water Mains	4,619
Wastewater System:	Residential Customers	214,506
	Commercial & Industrial Customers	17,229
	Total Customers	231,735
	Average Daily Flow	69.0 MGD
	Number of Treatment Plants	15
	Number of Pumping Stations	1,273
	Sewer Lines Replaced or Reconditioned	10.73 miles
	Total Sewer Lines	3,925 miles
Streets:	City Maintained Paved	3,622.38 miles
	City Maintained Dirt	4.07 miles
	Total City Maintained	3,626.45 miles
	State Maintained	
	Primary Roads	385.7 miles
	Expressways	94.9 miles
	Total State Maintained	480.6 miles
Animal Care and Protective Services:	Responses by Officers	32,516
	Complaints Received	24,849
	Animals Impounded	25,377
Public Parking:	Downtown Parking Garages Capacity	2,636
	Downtown Parking Lots Capacity	1,205
	On-Street Meters	1,448

CITY OF JACKSONVILLE, FLORIDA

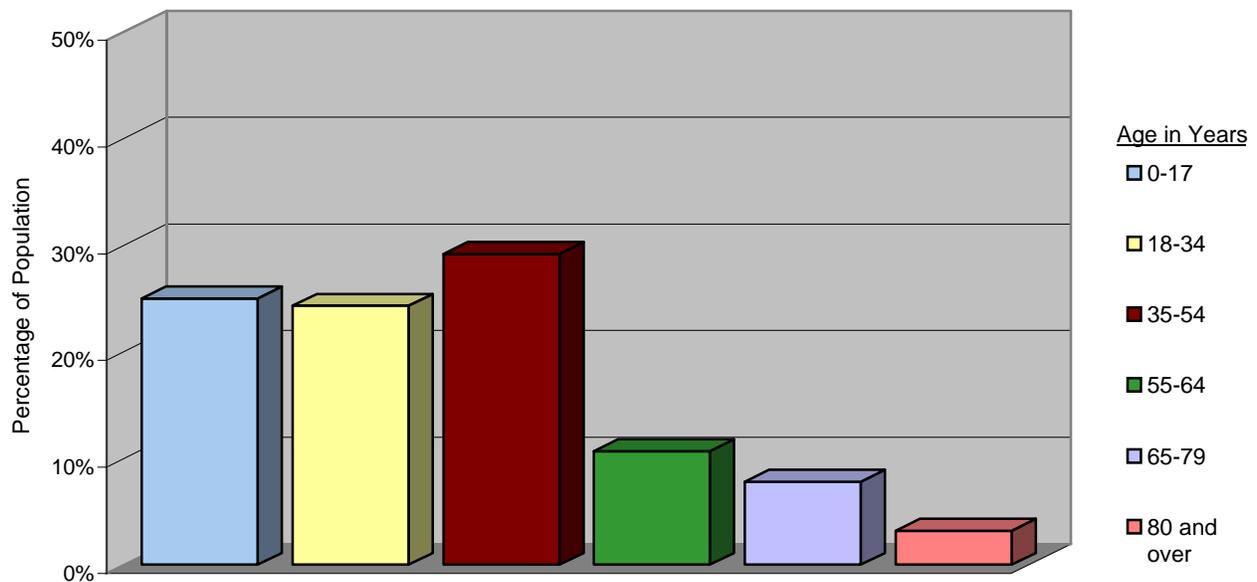
DEMOGRAPHIC INFORMATION

POPULATION BY RACE/ETHNICITY - DUVAL COUNTY*



*Source: University of Florida. Bureau of Economics and Business Research. Population Program, Florida Population Studies, 2009, p. 28-34.

POPULATION BY AGE - DUVAL COUNTY*

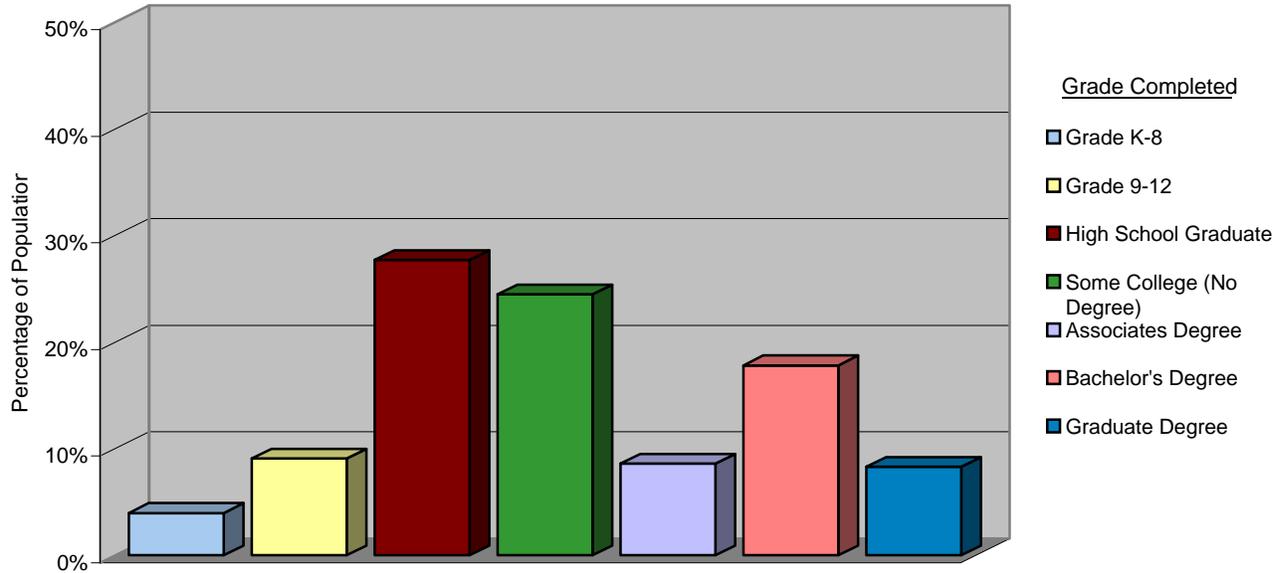


CITY OF JACKSONVILLE, FLORIDA

DEMOGRAPHIC INFORMATION

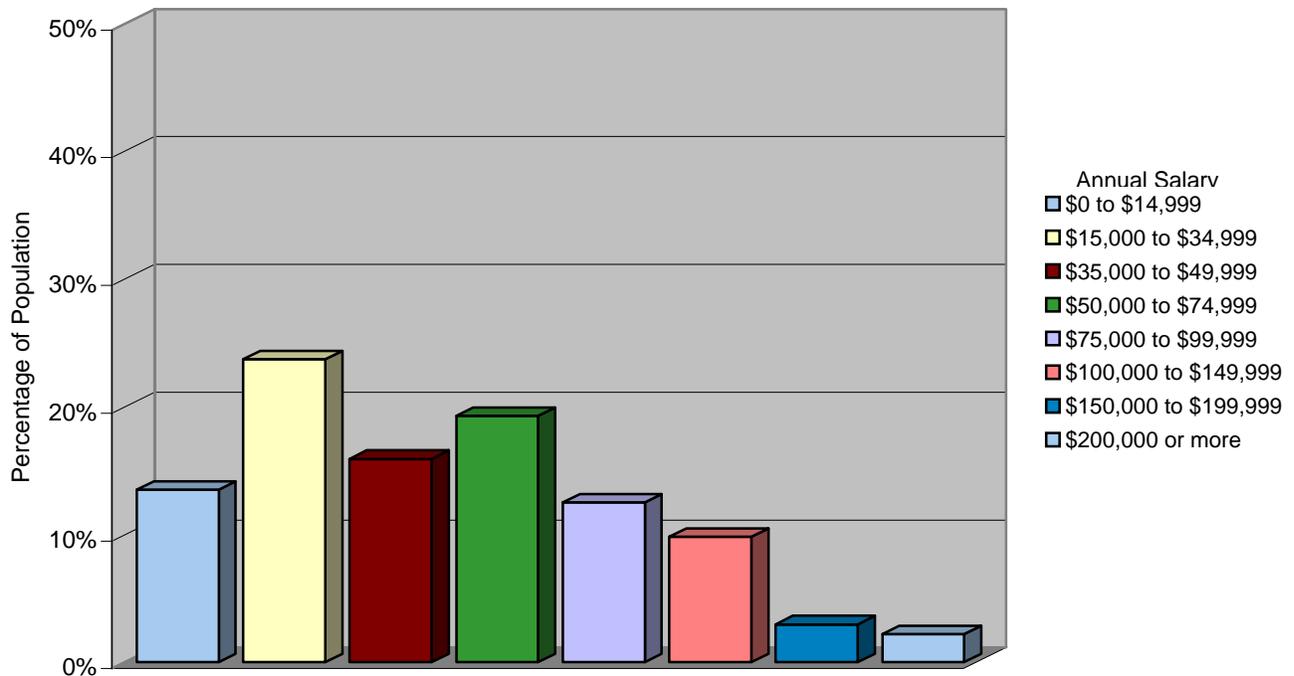
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EDUCATIONAL ATTAINMENT - AGE 25 AND OVER**



**Source: U.S. Census Bureau, 2009 American Community Survey

HOUSEHOLDS BY INCOME - DUVAL COUNTY



CITY OF JACKSONVILLE, FLORIDA

GLOSSARY

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a

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guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAFR. Comprehensive Annual Financial Report.

CPAC. Citizen Planning Advisory Committee

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

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CMSO. Concurrency Management System Office.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

DCSB. Duval County School Board

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

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DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as nondepartmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

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FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally accepted accounting principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS

HUD. US Department of Housing and Urban Development

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IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

INF. Information reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverages for major items of equipment. Worker's compensation and other insurance associated with employees is accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

ITP (Information Technology Planning). A five-year technology spending/funding strategy.

JAA. Jacksonville Aviation Authority

JACKSONVILLE CHILDREN'S COMMISSION (JCC). Autonomous board established to plan and implement all programs related to children's services.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport

JPA. Jacksonville Port Authority.

JSEB. Jacksonville Small and Emerging Business.

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JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

“LAID ON THE TABLE.” The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MBRC – MAYOR’S BUDGET REVIEW COMMITTEE. A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NONDEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

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PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and

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operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED. Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT (TID or TIF). Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax increment districts or Tax increment finance districts

TIF. Tax increment districts or Tax increment finance districts

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes

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to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UNALLOCATED SALARIES. A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the preconsolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

VACANCY POOL. Pool of unfunded full-time equivalent positions that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

ZERO BASE BUDGETING - PROGRAM REVIEW. Preparation of the budget at the program level. Programs are broken down into decision packages and assigned a priority ranking within the department. After ranking, the packages are costed out, providing decision makers with information on programmatic structure, relative priority and resource dedicated to the program. Program review is currently undertaken by two or three departments each year.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.

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Annual Budget

CITY OF JACKSONVILLE, FLORIDA
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011

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