



Quarterly Report
February 8, 2005

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The Better Jacksonville Plan

Executive Summary

February 8, 2005

Main Library

- The library is approximately 79% complete. The certificate of occupancy has been received for the parking garage, which is still being used for construction of the library and is not scheduled to open for public use until the library opens early this summer.

Regional and Branch Libraries

- Nine branch renovations are complete and two new branches open. Remaining projects are expected to be complete by spring 2005.

County Courthouse Complex

- The city has obtained a \$300,000 grant from the State of Florida for façade renovation of the Old Federal Courthouse.

Roadway and Infrastructure Improvements

- Combining both City of Jacksonville and JTA projects, construction is complete on 17 projects; planning and design is underway on 71 projects, and 14 projects are under construction.

Street Resurfacing

- Approximately 1,605 miles have been resurfaced to date.

Neighborhood Sidewalks

- Ninety-nine miles of sidewalks have been constructed to date.

Preservation Project

- Mayor Peyton's park accessibility plan maximizes Preservation Project funds by leveraging partner agency contributions to the City park system. The plan was approved by the Mayor's Budget Review Committee on April 12, 2004 and the first phase of the plan was approved by Council as Ordinances 2004-478 and 2004-649.

Neighborhood Park Improvements

- Progress continues on Better Jacksonville Plan-funded neighborhood park improvements.

Environmental Clean Up of Contaminated Sites

- Coordination continues between the city, Department of Environmental Protection and Environmental Protection Agency on the six target sites.

Northwest Jacksonville Economic Development Fund

- The JEDC is finalizing its strategic plan and refining the criteria for all incentive programs. A comprehensive revised incentive policy is expected in the first calendar quarter of 2005. As a result of JEDC's intense planning and refocusing process, no Northwest projects have been funded or approved since April 2004.

Revenue

December, 2004

TRANSPORTATION PROGRAM

- For the three-month period from July 2004 through September 2004, the City received \$15.4 million in sales tax revenue and \$1.76 million in proportionate share gas tax
- This is a 2.97% increase in revenues over the same period in the prior year. *(The model projects a 5% increase per year, the current calculation on a rolling 12-month period is 1.37%)*

INFRASTRUCTURE PROGRAM

- For the three-month period from July 2004 through September 2004, the City received \$15 million in sales tax collections
- This is a 4.24% increase in revenues over the same period in the prior year. *(The model projects a 5% increase per year, the current calculation on a rolling 12-month period is 3.20%)*

Bonds

December, 2004

TRANSPORTATION PROGRAM

- Five bond issues – total par issued \$460,955,000
- Currently two swap transactions outstanding, created to synthetically fix the variable rate debt for the life of the issues:
 - \$47,775,000 (current outstanding of \$46,410,000) fixed debt interest rate of 4.01%
 - \$80,275,000 (issued on September 30, 2004) fixed debt interest rate at 3.455%

Expenses and commitments including transfers to JTA through September 30, 2004 total \$425 million.

INFRASTRUCTURE PROGRAM

- Three bond issues – total par issued \$648,235,000
- A gain of \$6.5 million was realized on the sale of two ten-year interest rate swaps totaling \$100,000,000
- One swap transaction, 5-year maturity – totaling \$50,000,000

Expenses, commitments and including transfers to JTA through September 30, 2004 total \$874 million.

Minority Business Enterprise

February 8, 2005

GOAL Encourage selection of local small and minority / women - owned businesses to the maximum extent of the law for all projects within The Better Jacksonville Plan.

MILESTONES Expenditures reported through September for Better Jacksonville projects are 20%, equaling \$119.7 million to minority / women vendors.

Listed below are the support / outreach events in which the Equal Business Opportunity (EBO) staff was involved for the 4th quarter of the 2003 - 2004 fiscal year:

1. EBO has a presence with the Super Bowl Host Planning Committee helping develop and train minority business owners by holding outreach workshops for the community during this quarter. The workshops continue to be held at the Small Business Center (SBC), the Small Business Development Center (SBDC) at UNF, and First Coast African American Chamber of Commerce (FCAACC) and other venues. The NFL sponsored a small business owner presentation at the Prime Osborne on 8/18-19, all certified clients were invited.
2. EBO works with the United Community Coalition (UCC), an organization formed to develop small, minority and emerging businesses. EBO is also included in activities with the Small Business Center, Beaver Street Incubator Enterprises, UNF Small Business Development Center and First Coast African American Chamber of Commerce.
3. EBO office attends weekly meetings with Unified Certification Application Process committee (UCAP) participating agencies.
4. EBO attends the quarterly Better Jacksonville Plan (BJP) Financial Administration Committee – Project Administration Committee (FACPAC) meetings, and provides back-up information as requested.
5. EBO continues all the certification activities for JEA through the Inter-Local Agreement.
6. Representatives of EBO attended the Florida Association of Minority Business Enterprise Officials (FAMBEO) meeting in Tallahassee, in July. Major topics discussed included: various regional disparity studies update; certification differences discussed; how are goals developed; and a data / reporting software demonstration by MGT.
7. EBO participated in a workshop at the SBC on 9/23 and Beaver Street Enterprises on 9/29. Additional outreach activity associated with the MedWeek, Black Expo and the Neighborhood Summit occurred throughout September
8. EBO is involved in the process of setting aside projects involving only Small Business Enterprises (SBE), which were: Metropolitan Park decking; Janitorial Supplies On-Line; and Janitorial Services for City buildings.
9. EBO specialists are active in the field, with on-site visits evaluating progress in construction and professional services as well as for certification (Jul = 10, Aug = 3, Sep = 4).
10. In-office technical assistance has stabilized in asking for guidance in completing the applications for SBE / SDBE certification (Jul = 20, Aug = 21, Sep = 24).

Minority Business Enterprise (*cont'd*)

February 8, 2005

11. Incoming applications also stabilized over the period, following those associated with Superbowl activities (Jul = 65, Aug = 61, Sep = 52).
12. EBO is coordinating with local colleges (EWC, FCCJ, and UNF) regarding development of entrepreneurship training certification programs. Dates for the Summit are being finalized.
13. EBO and Procurement divisions worked on implementation of the new Jacksonville Small and Emerging Business (JSEB) program, Ordinance 2004-602-E. The JSEB application and eligibility criteria were rolled out on Oct 1, 2004.

SUMMARY STATISTICS SDBE / SBE

	Applications Received	Applications Completed	Other	
AA	24	65	Denied	2
HANA	14	16	Withdrawn	6
WBE	24	44	Graduated	0
SBE	86	120	Closed or returned	149 **
Other	<u>0</u>	<u>0</u>		
Total	148	245		

** Most of these applications were submitted to EBO as a direct result of the push for certification for Super Bowl XXXIX. Specifically, the specialists were instructed to close applications for two different reasons: a) client had not been responsive to contacts made requesting appropriate documentation, and b) new program rollout on October 1, 2004.

Main Library

February 8, 2005

PROJECT SCOPE

\$95 million
 300,000 square feet
 Three times the size of the current Main Library
 State-of-the-art technology
 Children’s Section
 Teen Section
 African-American Collection
 Genealogy Section
 Grand Reading Room
 Spacious Exterior Courtyard
 Grand Staircase
 Café
 Bookstore
 600-space Parking Garage north of Duval Street
 with Ground-Level Retail

PROJECT MANAGER

Rex Holmlin, P.E. **630-7179**

PROGRAM MANAGER

Heery International, Inc.

ARCHITECT

Robert AM Stern, Architect
Local Subcontractors
 Rolland, Del Valle & Bradley, architectural firm
 Prosser Hallock, engineering firm
 Blue Heron Consultants, engineering firm
 Tilden Lobnitz Cooper, engineering firm

CONSTRUCTION MANAGER

Auchter-Elkins-Lodestar-Paris (*local joint venture*)

MILESTONES	Anticipated Completion	Current Status
Acquisition	November 2001	COMPLETE
Schematic Design	Spring 2002	COMPLETE
Historical Salvage	Summer 2002	COMPLETE
Design Development	Summer 2002	COMPLETE
Construction Documents	Early 2003	COMPLETE
Substantial Completion	Spring 2005	On Schedule
Library Open*	Summer 2005	Revised

**Date to be confirmed by Jacksonville Public Library, Construction Manager and Program Manager.*

County Courthouse Complex

February 8, 2005

PROJECT SCOPE New Duval County Courthouse
\$211 million*

PROJECT MANAGEMENT Joel V. Reitzer, AIA, Project Director

PROGRAM STATUS

The appointment of Joel Reitzer, AIA, as Project Director functionally replaced Jacobs Facilities, as of September 1, 2004, for program management of the project. Currently, the project team is working on the following objectives:

- Site Transition – Preparation for temporary/interim uses.
- Closing out of old contracts.
- Develop new program and facilities plan.
- Courthouse Program – Review and updating of needs assessment (forecast to 2025).

DESIGN STATUS

- Upon direction of the mayor, contracts with the construction manager and architect were terminated. Courthouse plans will be developed within a Master Facilities Plan that takes both community needs and funding limitations into account.

CONSTRUCTION STATUS

- The Old Federal Courthouse design is completing demolition and environmental remediations. The State Historical and Preservation Office has been consulted on the historical aspects of this building. A Memorandum of Agreement between the city and state has been negotiated that preserves important historical aspects of the building. Environmental remediation is almost complete. The city has obtained a \$300,000 state grant for façade restoration.

**Additional funds outside BJP may be used to supplement the program cost.*

Roadway and Infrastructure Improvements

Department of Public Works

February 8, 2005

PROJECT SCOPE \$1.5 billion* for road widening, drainage, interchanges, intersection improvements and safety grade crossings

PROJECT MANAGER **Dave Schneider, P.E.** **630-1646**

PROGRAM MANAGER NW HDR Engineering Inc.

PROGRAM MANAGER SE River City Management Group

PROJECT STATUS

- Construction complete on 17 projects
- Construction underway on 8 projects
- Construction & bidding underway on 5 projects
- Design underway on 41 projects

**Includes JTA and City of Jacksonville road improvements, resurfacing and sidewalk projects*

Roadway and Infrastructure Improvements Jacksonville Transportation Authority

February 8, 2005

PROJECT SCOPE: 31 projects that include road widening, bridge building, landscaping and intersection improvements.

PROJECT MANAGER: John T. Davis, P.E., Chief Engineer 630-3169

PROJECT STATUS:

Six Projects in Construction

- Argyle Forest Blvd., Phase 1
- Butler Boulevard Widening to Six Lanes, I-95 to 9A
- Heckscher Drive, Phase I
- Regency Bypass, Phase 2 (Design/Build Project)
- Southside Connector & Merrill Road Interchange (Design/Build Project)
- SR 9A – US1 to I-295

Seven Projects in Design

- Argyle Forest Boulevard Widening Phase 2
- Heckscher Drive Widening, Phase 2
- Intracoastal Waterway Bridge Replacement and Widening Beach Blvd to Six Lanes
- Intersection Improvements at Atlantic and Kernan Boulevards
- McDuff Avenue Widening, Roosevelt Boulevard to Beaver Street
- SR 9B – SR 9A to US-1
- SR 9B – US-1 to I-95

Sixteen Projects in Planning

- Beaver Street Widening, McDuff Avenue to Cahoon Road
- Blanding Boulevard Widening, County Line to Wilson Boulevard
- Expansion of Mathews Bridge
- Intersection Improvements at Atlantic and Hodges Boulevards
- Intersection Improvements at Atlantic and University Boulevards
- Intersection Improvements at Southside Boulevard and Baymeadows Road
- Intersection Improvements at Atlantic Boulevard and Southside Boulevard
- Intersection Improvements at Beach Boulevard and Hodges Boulevard
- Intersection Improvements at US 1 & J.T. Butler
- Intersection Improvements at US 17 & East Port
- Intersection Improvements at US 17 & Timuquana
- Intersection of I-95 and Butler Boulevard
- University Boulevard and Beach Boulevard Intersection Improvements
- Rapid Transit Corridor (ROW)
- SR 9B – I-95 to Racetrack Road
- Branan Field Chaffee – 103rd Street to I-10 (New 4 Lanes) (Design/Build Project)

Two Projects in Procurement

- East/West Industrial Corridor – Design Contract
- Branan Field Chaffee Widen 2-Lanes (Design/Build Project)

Street Resurfacing

February 8, 2005

PROJECT SCOPE	\$105 million Up to 2,000 miles to be resurfaced	
PROJECT MANAGER	Bob Scott, P.E.	630-1334
PROGRAM MANAGER	Eisman & Russo	

RESURFACING CONTRACTORS

North Area – Douglas Asphalt
West Area – Douglas Asphalt
South Area – Atlantic Coast Asphalt

MILESTONES

Approximately 1,605 miles of neighborhood streets have been resurfaced to date.

Note: The number of program managers has been reduced from two to one due to the number of miles remaining. The asphalt contracts have been re-bid and the areas have been reduced from four to three.

Neighborhood Sidewalks

February 8, 2005

PROJECT SCOPE \$20 million
Estimated 150 miles of neighborhood sidewalks to be constructed

PROJECT MANAGER **Bob Scott, P.E.** **630-1334**

PROGRAM MANAGER NW Eisman & Russo

SIDEWALK CONTRACTORS

North Area – *The Inspection Group (woman-owned)*
West Area – *C.A.P. Contracting*
South Area – Award Pending

MILESTONES

To date, 99 miles of sidewalks have been completed.

Sidewalk locations have been prioritized, including input from City Council members and both the Pedestrian Safety Sidewalk Improvement and the School Safety Sidewalk programs.

Currently, three sidewalks are under construction and another ten are ready to begin.

Note: The number of program managers has been reduced from two to one.

The Preservation Project (cont'd)

January 28, 2005

- **Regional Preserves:** There have been ongoing talks with the Florida Department of Environmental Protection (FDEP), Councilwoman Sharon Copeland, and the St. Johns River Water Management District (SJRWMD) on the possibility of Julington-Durbin Creeks Preserve becoming a State Park. Since the grand opening of Castaway Island Preserve in June 2004, COJ naturalist Jene Shubert has conducted 71 educational programs with 2,128 participants.
- **Parks Task Force:** Mayor John Peyton's Parks Task Force continued its work studying Jacksonville's park system, including PPJ properties. The Parks Task Force hosted three public workshops on October 6, 7, and 9, 2004. The transcripts of these meetings are available on www.jaxparks.com, under the Parks Task Force section. Subcommittees have been meeting regularly to study issues related to finance, safety, governance, etc. Presenters have included Terry Lorraine of Downtown Vision, Councilwoman Lynette Self on the Jacksonville Regional Chamber of Commerce's trip to San Diego, Ellen Oppenheim of the San Diego Parks Department, and Dana Morton of the City's Environmental Quality Division. The University of North Florida performed a survey of Jacksonville residents' park usage.
- **Project Management:** The DPRE and PPJ developed a preservation parks matrix to identify and prioritize preservation park development projects and create a mechanism in which those decisions can be made in an objective manner. In order to balance the ecotourism potential of the Timucuan Trail State and National Parks with public sentiment for developing PPJ preserves closer to urban areas, the group developed two matrices, the Regional and Corridor Preserves Matrix and the Timucuan Trail Matrix. Additionally, DPRE and PPJ developed a PPJ Resource Manual. The manual includes a PPJ Park Information and Vision Plan.
- **Property Management:** Successful management of over 20,000 acres of PPJ properties, including newly acquired properties "Forbess" and "Walker". Work performed included security and access needs, vegetation management, debris removal and facility maintenance. In particular, the underbrush on over 300 acres on Cedar Point Preserve was cleared and trails were marked.
- **Grants Management:** COJ received \$615,726.39 reimbursement from the Florida Communities Trust (FCT) for the McGirts Creek Preserve Expansion II grant project. Grant applications for two PPJ properties were submitted and approved by FCT (Jacksonville Baldwin Rails to Trails Phase II for \$1,412,400 reimbursement and Betz Tiger Point for \$3,871,750 reimbursement). The FCT Grant Contracts for these projects were approved by City Council. The reimbursement process will begin after the Project Plans and the Management Plans are finalized. Design and permitting continued for Thomas Creek Fish Camp Preserve boat ramp repair and dock, Reddie Point Preserve fishing pier and docking facility, and Palms Fish Camp boat ramp and fishing pier, all Florida Inland Navigation District (FIND) grant projects.

Neighborhood Park Improvements

February 8, 2005

PROJECT SCOPE

\$14 million for Neighborhood Park Improvements
\$1 million for Downtown Park Improvements

PROJECT DESCRIPTION

The Better Jacksonville Plan includes \$15 million to improve neighborhood parks throughout the city. Enhancements may include lighting, playground equipment, pathways, landscaping or other improvements to meet park needs.

Projects are defined with input from district City Council members.

The Better Jacksonville funds complement existing resources aimed at creating a showcase park system in Jacksonville. Since 1995, the City of Jacksonville has allocated \$73 million to improve its park system.

PROJECT STATUS

In FY 2004, there were 34 parks/community centers/schools/associations that received BJP parks funding, for a total allocation of \$1,047,674.08

JEA - Septic Tank Remediation

February 8, 2005

PROJECT SCOPE \$75 million

PROJECT MANAGER **Greg Perrine** **665-6079**

PROJECT DESCRIPTION Under The Better Jacksonville Plan, JEA is phasing out septic tanks in six areas of the community that have been declared sanitary nuisance areas by the Duval County Health Department and the City Council. These are all areas where leaking septic tanks are polluting the St. Johns River or tributaries to the river.

As part of The Better Jacksonville Plan, drainage improvements will also be addressed in the six identified areas. The following schedule has been adjusted to allow construction concurrently.

MILESTONES	Adjusted Start Date	Adjusted Completion Date
Pernecia / Johnnie Circle	Summer 2001	COMPLETE
Murray Hill B	Late 2001	Late 2005
Lower Glynlea	Summer 2003	Spring 2005
Lake Forest	Late 2004	Summer 2006
Scott Mill Hill	TBD	TBD
Oakwood Villas	TBD	TBD

Environmental Cleanup of Contaminated Sites

October 29, 2004

- **Lonnie C. Miller, Sr. Regional Park**
The Agency for Toxic Substances and Disease Registry has investigated potential contamination at this park at great length and determined there are no health concerns in areas of the park that are open to the public. EPA has requested the City to perform an additional round of sampling to gather Arsenic and Dioxin data. The City's Consultant has prepared a draft sampling plan which is under review by City staff. The sampling plan will be submitted to EPA in the upcoming weeks. The Consultant is continuing to work on the Feasibility Study, outlining cleanup options for the site.
- **The area around the old Bethune Elementary School**
The city's consultant has completed the work plan detailing the additional sampling EPA has requested. Our consultant has responded to EPA comments on the Feasibility Study, which outlines options to clean up the site. The final Feasibility Study will be submitted to EPA within the next 2 weeks and will be made available for public review and comment.
- **The area around 5th and Cleveland (Emmett Reed Park)**
EPA has requested the City to perform an additional round of sampling to gather Arsenic and Dioxin data. The City's Consultant has prepared a draft sampling plan which is under review by City staff. The sampling plan will be submitted to EPA in the upcoming weeks. The Consultant is continuing to work on the Feasibility Study, outlining cleanup options for the site.
- **The area around Forest Street and McCoy's Creek**
EPA has requested the City to perform an additional round of sampling to gather Arsenic and Dioxin data. The City's Consultant has prepared a draft sampling plan which is under review by City staff. The sampling plan will be submitted to EPA in the upcoming weeks. The Consultant is continuing to work on the Feasibility Study, outlining cleanup options for the site.
- **The area around Clydo Road**
The city's environmental consultant has completed sampling activities at the site. The Contamination Assessment Report summarizing the findings of the sampling activities has been completed and submitted to the Florida Department of Environmental Protection. Our consultant is continuing to evaluate remedial alternatives for the closure of the site and waiting on approval and/or comments from FDEP on the Contamination Assessment Report.
- **The area around Pope Place and Gold Merit**
The city's environmental consultant has submitted the Contamination Assessment Report to the Florida Department of Environmental Protection for review and comment. Our consultant is now in the process of evaluating remedial alternatives for the closure of the site and waiting on approval and/or comments from FDEP on the Contamination Assessment Report.

Northwest Economic Development Fund

February 8, 2005

PROJECT SCOPE

The overall vision of the Northwest Jacksonville Economic Development Fund (NWJEDF) is to be a catalyst for economic development within the target area, by working with business owners and entrepreneurs to attract new businesses and expand existing businesses, thereby creating employment opportunities and providing area residents with much-needed commercial, retail and entertainment services. *\$25 million*

PROJECT MANAGER

Jeanne M. Miller

630-1540

PROJECT STATUS

Since 2000, a total of \$16,547,930 of BJP funds have been committed or expended for projects in the targeted area. On March 27, 2004, Mayor John Peyton imposed a 60-day moratorium on all economic development incentives approved through the Jacksonville Economic Development Commission. The JEDC is finalizing its strategic plan and refining the criteria for all incentive programs. A comprehensive revised incentive policy is expected in the first calendar quarter of 2005. As a result of JEDC's intense planning and refocusing processes, no Northwest projects have been funded or approved since April 2004.

Façade Program

Amount	Use of Funds	Funding Committed
\$2,000,000	208 approved façade renovation projects	Approximately \$ 1,603,000

- JEDC staff has reviewed and processed 256 façade renovation applications
- 208 façade renovation projects have been approved for funding.
- 11 façade renovation grant applications are pending additional information from the business owners
- 14 façade renovation projects have been terminated (no response from business owners)
23 façade renovation projects have been denied funding

Approximately \$312,000 remains for future façade renovation projects. JEDC staff will begin accepting applications for the façade program pending completion of the revised incentive policy.

Northwest Jacksonville Economic Development Fund

Funding Sources - The Better Jacksonville Plan

as of 12/01/04

Project		Large Scale	Small Business	Infrastructure	Façade	Small Business Corridor		Totals
Beginning Balance	\$	8,000,000	8,000,000	8,000,000	1,000,000	-	\$	25,000,000
Reallocation of Funds (5/13/03)		-	(750,000)	(1,250,000)	1,000,000	1,000,000		-
Reallocation of Funds (6/10/03)		800,000		(800,000)				-
Revised Balance		8,800,000	7,250,000	5,950,000	2,000,000	1,000,000		25,000,000
Total of Approved Projects		8,738,000	3,278,960	2,542,970	1,603,000	50,000		16,212,930
Current Balance Available		62,000	3,971,040	3,407,030	397,000	950,000		8,787,070
<i>Pending Projects</i> (1)								
Miscellaneous Sheet Metal								
	Grant		30,000					30,000
	Loan		185,000					185,000
Milton J. Wood								
	Grant			120,000				120,000
Miscellaneous Façade Grants								
Total of Pending Projects		-	215,000	120,000	-	-		335,000
Add: Loan Repayments								129,395
Remaining Balance Available	\$	62,000	3,756,040	3,287,030	397,000	950,000	\$	8,581,465

Note:

(1) Approved by JEDC; pending City Council approval.

(2) In addition to the Northwest Jacksonville Economic Development Fund sources, there remains approx. \$903,000 of "Old Northwest" funding available, approximately \$409,000 of "Countywide" funding available, and approximately \$1,035,000 of "Downtown Economic Development" funding available.