



Quarterly Report

July 24, 2001

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I. Finances

Minority Business Enterprise

July 24, 2001

GOAL

Encourage selection of local and minority-owned businesses to the maximum extent of the law for all projects within The Better Jacksonville Plan.

MILESTONES

Average Minority Business Enterprise participation for 20 Better Jacksonville projects is 15%.

Established a process team with Public Works Department to improve tracking and monitor minority participation.

Workshops and presentations have reached more than 600 potential and established small and minority-owned vendors.

OUTREACH

- All pre-bid/proposals and pre-construction/pre-design meetings are attended by city MBE administrators.
- Representatives from the city's Purchasing Division and the Better Jacksonville team made a presentation to more than 150 women business owners at a meeting sponsored by Congresswoman Corrine Brown in June.
- Another June meeting sponsored by Congresswoman Brown was held in Orlando for small and minority-owned businesses and was attended by more than 300 people.
- A presentation on how to get certified and do business with the city was held at the Small Business Service Center in July with more than 50 potential vendors attending.
- A networking event, Matchmaker 2001, will be held on July 31st for all certified vendors to meet The Better Jacksonville Plan's project managers, program managers, prime contractors and consultants.

II. Program Reports

Sports and Entertainment Arena

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- PROJECT SCOPE** \$125 million
Seating capacity up to 16,000
Anticipated Construction Start Date – Nov. 2001
Estimated Completion – Summer 2003
- PROJECT MANAGER** Wayne Boy, P.E.
- PROGRAM MANAGER** Gilbane / Scheer / Renaissance
This joint venture is between a national construction management firm, a regional sports marketing firm and a local, minority design-build firm.
- DESIGN CONSULTANT** Hellmuth, Obata, and Kassabaum (HOK)
HOK is an international sports designer who has partnered with Bessent, Hammack & Ruckman (BH&R), a Jacksonville civil engineering firm.
- CONSTRUCTION MANAGER** Turner / Perry-McCall / Northside Partnership, Inc.
A joint venture formed between a national sports construction firm, a large, local construction firm and a local, minority engineering firm.

MILESTONES	Anticipated Completion	Current Status
Preliminary Design	August 2001	On Schedule
Acquisition & Demolition	November 2001	On Schedule
Intermediate Design	November 2001	On Schedule
Groundbreaking	November 2001	On Schedule
Design Complete	October 2002	On Schedule
Dedication Celebration	Summer 2003	On Schedule

Baseball Park

July 24, 2001

- PROJECT SCOPE** \$25 million
8,000 – 10,000 seats
Anticipated Construction Start Date – Dec. 2001
Estimated Completion – Spring 2003
- PROJECT MANAGER** Wayne Boy, P.E.
- PROGRAM MANAGER** Gilbane / Scheer / Renaissance
This joint venture is between a national construction management firm, a regional sports marketing firm and a local, minority design-build firm.
- DESIGN CONSULTANT** Hellmuth, Obata, and Kassabaum (HOK)
HOK is an international sports designer who has partnered with Bessent, Hammack & Ruckman (BH&R), a Jacksonville civil engineering firm.
- CONSTRUCTION MANAGER** Barton Malow
This firm has 28 years of combined sports facility experience and was the Project Management Contractor for the construction of Camden Yards.

MILESTONES	Anticipated Completion	Current Status
Preliminary Design	August 2001	On Schedule
Acquisition & Demolition	October 2001	On Schedule
Intermediate Design	October 2001	On Schedule
Groundbreaking	December 2001	On Schedule
Design Complete	May 2002	On Schedule
Dedication Celebration	Summer 2002	Revised Schedule Spring 2003

Main Library

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PROJECT SCOPE \$95 million
300,000 square feet
660 vehicle parking garage with ground floor commercial space

PROJECT MANAGER Rex Holmlin, P.E.

PROGRAM MANAGER Heery International, Inc.
Heery is a multi-disciplined professional services company with 1,100 employees worldwide headquartered in Atlanta.

DESIGN CONSULTANT To be determined by a Design Competition
Selection anticipated October 2001
Competitors
Robert A.M. Stern
Rolland, Devalle & Bradley /
Michael Graves & Associates
Vitetta / Schmidt, Hammer & Lassen
Pappas JSA / Hardy Holzman
Pfeiffer Associates

CONSTRUCTION MANAGER To be determined
Selection anticipated December 2001

MILESTONES	Anticipated Completion	Current Status
Acquisition	September 2001	On Schedule
Preliminary Design	February 2002	On Schedule
Intermediate Design	June 2002	On Schedule
Design Complete	November 2002	On Schedule
Dedication Celebration*	Summer 2003	On Schedule

**Date to be confirmed by Design Consultant, Construction Manager and Program Manager.*

Regional and Branch Libraries

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PROJECT SCOPE \$55 million
Six new branch libraries and renovations to 12 existing neighborhood libraries

PROJECT MANAGER Rex Holmlin, P.E.

PROGRAM MANAGER Heery International, Inc.
Heery is a multi-disciplined professional services company with 1,100 employees worldwide headquartered in Atlanta.

DELIVERY METHODS The branch and renovation projects will be built using construction manager at-risk and traditional design-bid-build project delivery methods.

Location	Description	Anticipated Completion	Current Status
Beaches – East Regional	New, 40,000 sf	Fall 2004	On Schedule
South Mandarin	New, 25,000 sf	Spring 2004	On Schedule
University Park	New, 15,000 sf	Fall 2002	On Schedule
Old Middleburg	New, 12,000 sf	Fall 2004	On Schedule
Baldwin / Maxville	New, 6,000 sf	Fall 2003	On Schedule
West Super Regional	New, 50,000 sf	Winter 2003/04	On Schedule
San Marco	Renovation	Fall 2002	On Schedule
Southeast	Renovation	Fall 2004	On Schedule
Webb Wesconnet	Renovation	Winter 2004/05	On Schedule
Westbrook	Renovation	Fall 2002	On Schedule
Willowbranch	Renovation	Spring 2003	On Schedule
Beaches	Renovation	Summer 2003	On Schedule
Bradham Brooks – NW	Renovation	Summer 2003	On Schedule
Brentwood	Renovation	Fall 2002	On Schedule
Dallas Graham	Renovation	Winter 2003/04	On Schedule
Highlands	Renovation	Winter 2004/05	On Schedule
Mandarin	Renovation	Fall 2004	On Schedule
Murray Hill	Renovation	Spring 2004	On Schedule

Courthouse Complex

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PROJECT SCOPE

\$190 million
900,000 square feet
Downtown Courthouse Complex

PROJECT MANAGER

Chris Boruch, P.E.

PROGRAM MANAGER

Jacobs Facilities, Inc.
Jacobs is one of the largest professional services firms in the United States with over 18,000 employees. It provides a broad range of project services; process, scientific and systems consulting services, operations and maintenance services; and construction services to a broad range of industrial, commercial and governmental clients.

DESIGN CONSULTANT

To be determined by a Design Competition
Selection anticipated January/February 2002

CONSTRUCTION MANAGER

To be determined
Selection anticipated January 2002

MILESTONES	Anticipated Due Date	Current Status
Acquisition	January 2002	On Schedule
Demolition	Summer 2002	On Schedule
Groundbreaking	Winter 2003	On Schedule
Dedication Celebration	Fall 2005	On Schedule

Roadway and Infrastructure Improvements

July 24, 2001

PROJECT SCOPE	\$1.5 billion for interchanges, overpasses, intersection improvements, safety grade crossings, resurfacing, sidewalks, bike paths and rapid transit right-of-way acquisition
PROJECT MANAGER	Doug Layton, P.E.
PROGRAM MANAGER NW	HDR / Reynolds, Smith and Hills, Inc. (RS&H) <i>HDR, in association with RS&H, offers national program manager experience and a local presence.</i>
PROGRAM MANAGER SE	River City Management Group (RCMG) <i>RCMG is a joint venture of Parsons Transportation Group, national transportation firm, Brindley Pieters & Associates, a minority firm, and Muirfield Partners, Jacksonville minority firm.</i>

INDIVIDUAL PROJECT STATUS UNDER CONSTRUCTION:

- Belfort Road from J. Turner Butler to Hogan – Phase I
- Cleveland Road from 30th to 40th Streets
- Fouraker Road from Old Middleburg to Normandy Boulevard
- Hood Road from Sunbeam to St. Augustine (Shad Road)
- Intersection – Kernan and Beach Boulevard
- Old Kings Road from Powers Avenue to Baymeadows Road
- Powers Avenue from University Avenue to Old Kings Road
- San Pablo Road from J. Turner Butler to Beach Boulevard
- St. Augustine Road from Phillips Highway to Emerson
- Townsend Road Drainage Improvements

TWENTY-SEVEN PROJECTS ARE IN THE DESIGN PHASE DESIGN TO BEGIN THIS FALL:

- Harts Road from Dunn Avenue to Bertha Street
- Hodges Boulevard from Beach Boulevard to Atlantic Boulevard
- Caron Drive extension from St. Augustine Road to Greenland Road
- Hendricks Avenue from Mitchell Avenue to Prudential Drive
- St. Augustine Road from Hood Landing Road to I-95
- 8th Street from Boulevard to Liberty Street
- Dean Road from Parental Home Road to Beach Boulevard
- Collins Road from Blanding Boulevard to Roosevelt Road
- Collins Road from Shindler Road to Old Middleburg Road
- St. Augustine Blvd. & I-295 Interchange Improvements
- Spring Park Road from Bowden Road to University Boulevard

Street Resurfacing

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PROJECT SCOPE	\$105 million Up to 2,000 miles to be resurfaced
PROJECT MANAGER	Ed Doughty, P.E.
PROGRAM MANAGER NW	Eisman & Russo <i>A consulting engineering firm headquartered in Jacksonville with more than 50 local employees.</i>
PROGRAM MANAGER SE	Law-Gibb Group <i>A geo-technical engineering firm headquartered in Kennesaw, Georgia, with a local branch office of 75 employees.</i>

RESURFACING CONTRACTORS

Area 1 - City Council Districts 7, 8, 10, 11
Atlantic Coast Asphalt
Area 2 - City Council Districts 9, 12, 13, 14
APAC-Florida
Area 3 - City Council Districts 1, 2, 3
Duval Asphalt Company
Area 4 - City Council Districts 4, 5, 6
Pending bid opening

MILESTONES

To date, 80 miles of city streets have been resurfaced by existing contracts.

The majority of streets are anticipated to be resurfaced by May 2004 with the exception of the streets that will receive major infrastructure improvements.

Neighborhood Sidewalks

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PROJECT SCOPE	\$20 million Estimated 150 miles of neighborhood sidewalks
PROJECT MANAGER	Ed Doughty, P.E.
PROGRAM MANAGER NW	Eisman & Russo <i>A consulting engineering firm headquartered in Jacksonville with more than 50 local employees.</i>
PROGRAM MANAGER SE	Law-Gibb Group <i>A geo-technical engineering firm headquartered in Kennesaw, Georgia, with a local branch office of 75 employees.</i>

SIDEWALK CONTRACTORS

Three contractors are currently building Better Jacksonville Plan sidewalks:

AWA Contracting Company

A Jacksonville-based company

The Inspection Group Inc.

A woman-owned company based in Jacksonville

ONAS Corporation

A minority-owned company based in Jacksonville

These contracts expire at the end of September. Bids will open for four new contractors to begin work in October.

Staff is currently working with City Council members to prioritize sidewalk projects in their districts.

Preservation Project

July 24, 2001

PROJECT SCOPE	\$50 million
PROJECT MANAGER	Mark Middlebrook, Executive Director of Preservation Project, Office of the Mayor
PROGRAM MANAGER	England Thims & Miller <i>A local architect/engineering firm with extensive experience in park design and land management.</i>
PROJECT DESCRIPTION	The Preservation Project was launched in January 1999 as a \$312 million land acquisition initiative designed to manage growth, preserve environmentally sensitive land, improve water quality and improve access to the city's natural areas. The city initially committed \$21 million to the program. State, federal and private funding partners provide the remainder. The funding structure has been put in place and the remaining acquisitions have been identified, with preliminary assessments started, to ensure a successful outcome for this initiative.

MILESTONES

- 20,000 acres have been acquired, 31 square miles, creating one of the largest urban park systems in the country.
- \$88.5 million has been spent with funding partners over the last 2 ½ years, \$10 million below appraisal – an average of 11% below appraised values.
- A program management firm has been hired to manage this land and master plan public access and recreational use of these passive parks.
- Currently, the three main focuses of the Preservation Project are:
 - 1) Complete land acquisitions for the Timucuan Ecological and Historic Preserve and Pumpkin Hill Creek Buffer Preserve, which will create an urban park area of nearly 100 square miles;
 - 2) Plan for a greenway that joins neighboring counties and connects major state and federal acquisitions to preserve a natural corridor of 50 to 100 square miles across North Florida;
 - 3) Create passive urban parks that are tracts of natural areas, ranging from 26 to 2000 acres, that are located in heavily developed areas.

Neighborhood Park Improvements

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PROJECT SCOPE

\$15 million

PROJECT DESCRIPTION

The Better Jacksonville Plan includes \$15 million to improve neighborhood parks throughout the city. Enhancements may include lighting, playground equipment, pathways, landscaping or other improvements to meet park needs.

Projects are defined with input from district City Council members.

Better Jacksonville funds complement existing resources aimed at creating a showcase park system in Jacksonville. Since 1995, the City of Jacksonville has allocated \$73 million to improve its park system.

MILESTONES

More than 20 projects throughout the city are currently under review including:

- lighting enhancements
- drinking fountains
- fencing
- benches
- picnic tables and shelters
- water features
- drainage improvements
- parking improvements

JEA - Septic Tank Remediation

July 24, 2001

PROJECT SCOPE

\$75 million

PROJECT DESCRIPTION

Under The Better Jacksonville Plan, JEA is phasing out septic tanks in six areas of the community that have been declared sanitary nuisance areas by the Duval County Health Department and the City Council. These are all areas where leaking septic tanks are polluting the St. Johns River or tributaries to the river.

Drainage improvements will also be addressed in the six identified areas. The following schedule has been adjusted to allow construction concurrently.

MILESTONES	Adjusted Start Date	Adjusted Completion Date
Pernecia / Johnnie Circle	July 2001	July 2002
Murray Hill B	October 2001	April 2005
Lake Forest	August 2003	May 2006
Scott Mill Hill	June 2003	February 2005
Lower Glynlea	June 2003	September 2004
Oakwood Villas	July 2003	March 2006

Clean up of Contaminated Sites

July 24, 2001

PROJECT SCOPE	\$25 million
PROJECT DESCRIPTION	The United States Environmental Protection Agency (EPA) is overseeing the remediation of four Northside sites: Bethune Elementary, Lonnie Miller Regional Park, Forest Street and Emmett Reed Park. The Florida Department of Environmental Protection (FDEP) is overseeing the remediation of the Clydo Road site on the Southside.
PROJECT MANAGER	Chris Pearson, Solid Waste and Resource Management
NORTHSIDE CONSULTANTS	CH2MHILL <i>This Denver-based company specializing in environmental services has a local office with more than 30 employees.</i>
SOUTHSIDE CONSULTANTS	GeoSyntec <i>This Florida-based environmental engineering firm has more than 70 employees throughout the state.</i>
MILESTONES	<p>More than 5,000 water and soil samples have been taken on the Northside sites. The EPA has insisted on more tests before the clean up begins. These tests will push back the clean up of the Northside sites by one year. Clean up is now expected to begin in the summer of 2002. The length of the clean up time depends upon the method the EPA will choose.</p> <p>The FDEP has approved the testing plan for the Southside site. The city's consultant is expected to complete water and soil sampling by the end of 2001, unless ordered to do more. Based upon those results, the city will propose a clean up plan to the FDEP. Completion of the project depends upon the method chosen.</p>
CLEAN UP METHODS	In all the ash sites, a number of clean up methods could be considered by the regulatory agencies. In some cases, exposure may be limited by fencing off a contaminated area. In other cases, the best solution may be to excavate the pollution and haul it to a toxic waste landfill. Both regulatory agencies will review a wide range of remediation options to determine the best solution.

Northwest Jacksonville Economic Development Fund

July 24, 2001

PROJECT SCOPE \$25 million

PROJECT MANAGER Roslyn Phillips, Director of Business Development,
Jacksonville Economic Development Commission

PROJECT DESCRIPTION The Northwest Jacksonville Economic Development Fund will help steer growth and improve infrastructure to support development north and west of the river. Although the Fund has been in place since 1986, its impact has been sporadic. Through The Better Jacksonville Plan, \$25 million has been committed to support the goal of working as a catalyst for economic development with the target area, thereby, creating employment opportunities and providing much needed retail, commercial, and entertainment venues for area residents.

MILESTONES Five major recommendations define the strategy of achieving the stated objectives. The following revised criteria and proposed changes are expected to be presented by Executive Order to the City Council for final approval this summer:

- the Business Infrastructure Grant (BIG) Program focuses on infrastructure needs for development and business growth targeting large businesses;
- the Small Business Development Initiative is a revolving loan fund that is defined by the ability of each participating business to repay;
- the Façade Program offers grants to improve the outward appeal of small businesses;
- the ACE Program, Assistance to Contractors and Entrepreneurs, provides technical assistance to businesses to help them to become certified vendors for the city, obtain access to capital and help meet the vast labor needs. Although ACE cannot be funded through The Better Jacksonville Plan, it is an important component to meeting the commitment of minority participation to the maximum extent of the law for Better Jacksonville projects through alternative funding.
- the Large Scale Economic Development Program will focus on major development and expansion projects by assisting major projects for up to \$4 million.

Cecil Commerce Center Improvements

July 24, 2001

PROJECT SCOPE \$25 million
 \$15 million slated for the Equestrian Center
 (which will also require matching funds from a
 private group)
 \$5 million for infrastructure to prepare area for
 economic development
 \$5 million for other recreational uses

Equestrian Center

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PROJECT SCOPE \$15 million slated for the Equestrian Center
 (which will also require matching funds of \$5 million from
 a private group)

PROJECT MANAGER Taye' Brown

DESIGN CONSULTANT Gresham Smith and Partners / Boynton Rothschild
 Rowland Architects / Herbert-Halback, Inc.
 *The design team is a joint venture between local,
 regional and national firms.*

CONSTRUCTION MANAGER To be determined
 Selection is anticipated August 2001

PROJECT DESCRIPTION Design and construction of a multi-purpose Equestrian
 Center

The Jacksonville Zoo

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PROJECT SCOPE

\$10 million, to be matched with private funds
Anticipated Construction Start Date – Spring 2002
Estimated Completion – Spring 2004

PROJECT DESCRIPTION

The Range of the Jaguar five-acre attraction will include interactive learning centers focusing on archaeology and zoology. Many of the animals, including the jaguars, will be able to roam through open air and sun-filled spaces that include waterfalls, underwater viewing, pools of fish, sunning logs and ruins with dense foliage. The project includes a restaurant and retail shop.

PROJECT MANAGER

Doug Page, DVM, Executive Director of Zoo

DESIGN CONSULTANT

CLRdesign, Inc.

This Philadelphia-based company specializes in zoo architecture. They have worked with more than 60 zoological institutions throughout North America. Local firms assisting in the design and engineering include Blue Heron Consulting Inc., Haddad Engineering, Inc., Lou Pontigo & Associates, Inc., and St. Johns Engineering, Inc.

CONSTRUCTION MANAGER

The Stellar Group

The Stellar Group is headquartered in Jacksonville.

MILESTONES	Anticipated Due Date	Current Status
Fundraising Campaign	Fall 2001	On Schedule
Demolition	Spring 2002	On Schedule
Groundbreaking	Spring 2002	On Schedule
Dedication Celebration	Spring 2004	On Schedule